



## Max M. Kampelman Papers

### **Copyright Notice:**

This material may be protected by copyright law (U.S. Code, Title 17). Researchers are liable for any infringement. For more information, visit [www.mnhs.org/copyright](http://www.mnhs.org/copyright).

REMARKS

BY

MAX M. KAMPELMAN

UPON BEING GRANTED THE DEGREE

DOCTOR OF HUMANE LETTERS, HONORIS CAUSA

FLORIDA INTERNATIONAL UNIVERSITY

Miami, Florida

May 3, 1993

President Maidique, Provost Mau, Deans, fellow honorees Dr. Frost and Mr. Infante, faculty, students, families, ladies and gentlemen.

My congratulations to the class of 1993. My congratulations, also, to your families, parents, friends, spouses, many of whom sacrificed and anguished with you and for you. They have a right today to celebrate with you. My congratulations to all of you.

First a personal word. I am about 50 years older than most of you. In those 50 years my generation has experienced near miracles that have altered and enriched our lives -- refrigerators, air conditioning, instant coffee, frozen foods, anti-biotics, television, xerox, contact lenses, the pill. You and I take these discoveries and technological developments for granted today, but in my early days we lived without them.

Medical knowledge has increased more than ten-fold in these 50 years. More than 80% of all scientists who ever lived are alive today. People are living longer. Advanced computers, new bio-technological processes, the miracles of communications are altering every phase of our lives, death, even reproduction. I am convinced that as a result of these developments, more people than ever before, and a larger percentage of people living on this globe today, live in countries that are free or on the road to freedom.

And, I suggest to you as I think of your lives and future, it is only the beginning. As an indication of that, more than 100,000 scientific journals annually publish today a flood of new knowledge that pours out of the world's laboratories.

Great opportunities face your generation. It is, however, not inevitable that you will take advantage of those opportunities. The world is a better place for you than it was for your parents and they helped make it so, but we have also left you with disturbing problems.

During these 50 years, wars have extinguished more than 87 million lives and we have not yet eliminated that disease. In our own country, while our population in the past 30 years has increased 41% and our production has nearly tripled, there has

been a 560% increase in violent crime; there has been more than a 400% increase in illegitimate births; a quadrupling in the divorce rate; a more than 200% increase in teen-age suicide; and a drop of 80 points in the SAT scores.

There seems to be is a hole in the moral ozone layer of our society. We have been focusing on rights -- and there was a time when that was vital to our democratic development -- but, regrettably, we have not taught our young people enough about responsibilities. All of us must come to realize that there is a vast difference between the right to do something -- which is important -- and doing something right, which is equally important. The challenges and opportunities ahead are choices that will be your's to make. My parents were born in Romania. Wherever you, or your parents, or your grandparents, or great grandparents were born, I have no doubt that you and I enjoy greater freedom and human dignity today than those who remained in those countries and live there now. The generations that have preceded you have made that possible. The challenge for you is to live your lives and face your challenges so that your children, the generation that follows you, can experience and enjoy a future based on human dignity and democracy for all. That depends on you.

My prayers are with you.

Thank you -- and, again, congratulations.

5/2

FRIED, FRANK, HARRIS, SHRIVER & JACOBSON

A PARTNERSHIP INCLUDING PROFESSIONAL CORPORATIONS

1001 PENNSYLVANIA AVENUE, N.W., SUITE 800

WASHINGTON, DC 20004 • 2505

202 • 639 • 7000

FAX • 202 • 639 • 7008

March 23, 1993

WRITER'S DIRECT LINE  
202-639-7020

Ms. Margaret Cushel  
Florida International University  
University Park  
Miami, FL 33199

Dear Margaret:

Enclosed is a copy of Amb. Kampelman's biographical information as well as the 8 x 10 photo promised.

I have booked Amb. Kampelman on the following flights:

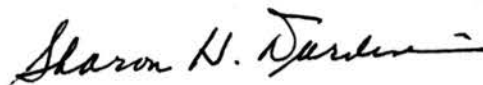
Washington to Miami on May 2  
AA#567, arriving Miami at 5:34 p.m.

Miami to Washington on May 3  
US Air #62, departing at 4:45 p.m.

We would appreciate your arranging for him to be met at the airport as well as arranging for his transportation to the President's home on Sunday evening and to the commencement on Monday. Please also make reserve a room for Ambassador Kampelman at the Hotel Sofital.

Thanks for your help, and don't hesitate to let me know if I can be of further help.

Sincerely,



Sharon H. Dardine  
Assistant to Ambassador Kampelman



## Florida International University

Office of the Provost

March 23, 1993

Mr. Max Kampelman  
Fried, Frank, Harris, Shriver & Jacobson  
1001 Pennsylvania Avenue, N.W., Suite 800  
Washington, DC 20004-2505

Dear Mr. Kampelman:

Thank you for your gracious acceptance of President Maidique's invitation to receive an honorary degree at this year's commencement. On behalf of the graduates of the Class of 1993 and the faculty, please know that we are extremely pleased that you will be part of this very important occasion. As chairperson of the University Commencement Committee, I am writing to inform you about the specifics related to this occasion.

On Sunday evening, May 2nd, President Maidique will be hosting a dinner at his home in honor of the honorary degree recipients, their guests, and other university officials. Consequently, your travel plans should be made to allow an arrival in Miami no later than the afternoon on Sunday preceding the commencement ceremony.

With regard to your travel arrangements and hotel accommodations, my assistant, Margaret Cuchel, will be contacting your office for coordination. The University will reimburse you for your coach airfare, hotel and *per diem* during your stay in Miami. As you may know, because FIU is a state agency, we are only allowed to reimburse airfare at the coach rate. Based on your preference, we will arrange to have you picked up at the airport and hotel for each event unless you desire a rental car (and know the peculiarities of Miami driving)! We have traditionally used the Hotel Sofitel, near the Miami airport, for all of our commencement guests.

Our University Commencement will be held at 2:00 p.m. Monday, May 3rd, at the downtown Miami Arena (701 Arena Boulevard, Miami). As one of our honored platform guests, you are invited to the arena's VIP room at 1:00 p.m. to meet our other guests and university administrators, to receive and don your academic regalia, and to enjoy light refreshments. Just before 2:00 p.m., you will join the other platform party members in the Commencement procession led by President Modesto A. Maidique to officially begin the ceremony. The graduation exercises may take as long as three hours, depending on the number of graduates. We are expecting about 1,500 graduates and more than 8,000 guests to attend our commencement ceremony. The ceremony ends with the platform party leading the recessional and returning to the VIP room.

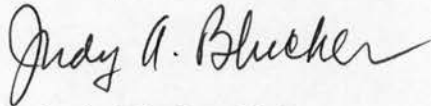
**Page Two**  
**Mr. Max Kampelman**

The Commencement script calls for the awarding of Honorary Degrees prior to the Commencement speech and prior to the conferral of degrees for our students. You will be escorted from your seat on the stage to the podium by Dean Art Herriott. After President Maidique reads a citation noting your achievements, you will be hooded with the University's colors by the Dean and the Provost. At that time, you may give a two-minute acceptance speech at the podium. //

For publicity purposes, please forward to my office, a black & white 5 x 7 photo and vita. ✓

I hope I have answered most of your questions regarding this event. On a more personal note, I am looking forward to meeting you. Please call me if you have any additional questions.

Sincerely,



Judy A. Blucker, Ph.D  
Commencement Chairperson and  
Executive Vice Provost

c: President Maidique



5/2.3

MAX M. KAMPELMAN  
SUITE 800  
1001 PENNSYLVANIA AVENUE, N.W.  
WASHINGTON, D.C. 20004-2505

January 21, 1993

Mr. Frank Calzon  
Freedom House  
1319 18th Street, NW  
Second Floor  
Washington, DC 20036

Dear Frank:

Just a quick note to thank you for sending me a copy of the memorandum produced at Florida International University. I will tentatively set aside on my calendar the date of May 3 until such time as I hear from the University. I do appreciate your thoughtfulness in obviously making the recommendation.

The idea of receiving an honorary doctorate degree is always one that produces satisfaction. It's true as the memorandum disclosed that I have already received a number, but that does not reduce in importance or significance the honor associated with receiving another one.

Again, my thanks and warmest best wishes.

Sincerely,



Max M. Kampelman



NO. OF PAGES  
INCLUDING  
COVER SHEET

3<sup>rd</sup> page  
r/3



FACSIMILE  
202-296-5078

WASHINGTON OFFICE:  
1319 18TH STREET, NW  
SECOND FLOOR  
WASHINGTON, DC 20036  
TEL: 202-296-5101

S-211

January 22, 1992

DATE/TIME

Max Kampelman

TO

Fried, Frank, Harris, Shriver & Jacobson

COMPANY

639-7004

FAX NUMBER

Frank Calzon

FROM

Dear Max,

COMMENTS

I thought you would be interested in seeing the enclosed internal  
memorandum from Florida International University. You might want  
to block May 3, 1993 on your calendar.

thanks again!  
Frank



LATIN AMERICAN AND CARIBBEAN CENTER

## MEMORANDUM

TO: FIU Honorary Degree Committee  
FROM: Mark B. Rosenberg  
SUBJECT: Honorary Degree for Max M. Kampelman  
DATE: January 12, 1993

Why should Florida International University award a Doctor of Humane Letters, Honoris Causa, to someone who already has received nine such awards since 1982?

One look at Max M. Kampelman's résumé suggests that he has had an exemplary record as a public servant, diplomat, academic, and crusader for freedom and liberty. If he were to accept our recognition, his presence would send a clear message to all members of our community about qualities and virtues that embody a noteworthy human being.

Mr. Kampelman, who holds a J.D. from the New York University School of Law and a Ph.D. in political science from the University of Minnesota, has a long and distinguished career in the service of human rights, democracy, and peace. Among his other duties and responsibilities, Mr. Kampelman is currently chairman of the New York-based Freedom House, a pluralistic, nongovernmental organization that actively promotes the cause of democracy, freedom, and liberty on a worldwide basis. Under the auspices of Freedom House, the "Survey of Freedom," an internationally recognized standard for measuring democracy, has been universally adopted--adding further credibility and legitimacy to the organization's long-standing achievements in the advocacy arena.

He held important appointments in both the Carter and Reagan administrations. The latter awarded him the Presidential Citizens Medal, which recognizes "citizens of the United States who have performed exemplary deeds of service for their country or their fellow citizens." Under President George Bush, he served as ambassador and head of the United States Delegation to the Copenhagen Conference on the Human Dimension of the Conference on Security and Cooperation in Europe.

Mr. Kampelman's record is all the more impressive because he has a long list of publications reflecting his academic background, and public affairs and legal experience. He has published in the Minnesota Law Review, the Journal of Politics, the Annals of the American Academy of Political and Social Science, the Public Administration Review, the Columbia Journalism Review, the Harvard International Review and Policy Review among other journals. He has at least two books to his credit The Strategy of Deception (co-authored), and The Communist Party vs. the CIO: A Study in Power Politics.

If a person's awards were an indication of accomplishment, then Mr. Kampelman is one of the more accomplished, as we have already noted. He has won the most prestigious awards from some of the most important organizations in the world, including among others the George P. Kennan Award, the Philip M. Klutznick Award, the Albert Einstein Award, the Henrietta Szold Award, the Pi Sigma Alpha Award, the Secretary of State's Distinguished Service Award, the Henry M. Jackson Award, the Hubert H. Humphrey Award, and the Judge Learned Hand Award.

Mr. Kampelman's appeal in the community will be broad and universal. Students will immediately recognize his public affairs accomplishments. Scholars will note that he has maintained an active record of research and publication. Community leaders will note his continuing commitment to leadership and advocacy.

In short, Mr. Kampelman has already been widely recognized for a distinguished life. Florida International University should hasten to add its recognition to this exemplary individual.

c: Joel Gottlieb  
Florida International University  
University Park  
Miami, Florida 33199  
(305) 348-2894 Fax (305) 348-3593

MMK SCHEDULE  
MIAMI, FL  
May 2-3, 1992

Important numbers for FL portion:

Frank Calzone at Biscayne Bay Marriott  
(305) 579-0108; Florida International U.  
(305) 348-2151.

Sunday, May 2

1:00 p.m. Brunch at Safires iho GPS  
2:59 p.m. Depart National AA#567  
5:34 p.m. Arrive Miami

Met by Dr. Judy Blucker (pronounced "blooker"),  
Vice Provost and Commencement Chair  
(home telephone number 305-431-0966)

6:00 p.m. Reception  
6:30 p.m. Dinner  
Graham Center's Ballroom on Campus

Accommodations at Hotel Sofitel  
5800 Blue Lagoon Drive  
(305-264-4888)

Monday, May 3

8:30 a.m. Frank Calzone will meet at hotel  
9:15 a.m. Meet with Miami Herald

Return to hotel & swim

1:00 p.m. Miami Arena VIP room  
refreshments and academic robing

2:00 p.m. Commencement

5:30 p.m. Depart Miami AA#1644  
7:52 p.m. Arrive National

Tuesday, May 4

9:00 a.m. Buergenthal/Sohn CSCE Conf.  
Grand Hotel  
2350 M Street, NW (across from ANA Westin)  
(429-0100)

4:00 p.m. Hungarian Conference  
Carnegie Endowment  
2400 N St. NW (862-7900)



Florida International University  
M E M O R A N D U M

Office of the Provost

TO: Sharon Dardine  
Assistant to Ambassador Kampelman

FROM: Margaret Cuchel *Margaret*

DATE: April 28, 1993

RE: COMMENCEMENT MAY 3, 1993 --- TRAVEL ARRANGEMENTS

VIA FAX

The following travel arrangements have been confirmed for Ambassador Kampelman:

SUNDAY, MAY 2

Arr Miami: AA #567 at 5:34 p.m.

MONDAY, MAY 3

Lv Miami: US Air #62 at 4:45 p.m.

Reservations have been made and confirmed with the Hotel Sofitel (305/264-4888) located at 5800 Blue Lagoon Drive, Miami. Confirmation number is 448495. For your information, the pre-commencement dinner's location has been changed to the Graham Center's Ballroom which is on campus, with the reception at 6:00 p.m. and dinner at 6:30. The dress code for this dinner is business attire.

Dr. Judy Blucker, Executive Vice Provost and Commencement Chair, will meet Ambassador Kampelman at the airport Sunday afternoon and escort him to and from the pre-commencement dinner. As I understand, Frank Calzone will be escorting the Ambassador to the Miami Herald on Monday, May 2 for a 10:30 a.m. appointment and then will take him to the commencement ceremony at the Miami Arena. Please note that he should be at the Arena no later than 1:00 p.m.

*for ACADEMIC GARD*

Since Mr. Kampelman cannot stay for the entire ceremony, it is suggested that a good time to exit will be just before the conferral of degrees to the students. Steve Rios, from our Media Relations Department, will then escort the Ambassador to the airport.

Please remember that the State of Florida reimburses the traveler after the event, so it is important that all original receipts (including air tickets) be kept and sent back to me as quickly as possible.

Sharon, I trust that everything will meet with Ambassador Kampelman's approval and that he will have an enjoyable visit. If any further assistance is needed, please contact me.

*Blucker*

*HERALD + ARENA*

*HERALD + HOTEL*

*HERALD + AIRPORT*

*PROVOST JAMES MAJ*

*DEAN ART HERRIOTT*

*9:15*



## Florida International University

Office of the President

April 19, 1993

Ambassador Max M. Kampelman  
Fried, Frank, Harris et.al.  
1001 Pennsylvania Avenue, N.W., Suite 800  
Washington, D.C. 20004-2505

Dear Ambassador Kampelman:

Ana and I are pleased to invite you and a guest to attend Florida International University's traditional pre-Commencement reception and dinner, scheduled for 6 p.m., Sunday, ~~May 2, at the Graham Center University Club, FIU-University Park, Southwest Eighth Street and 107th Avenue.~~

We look forward to hosting you and our two other honorary doctoral degree recipients, Guillermo Cabrera Infante and Dr. Phillip Frost. All three of you represent the highest caliber of achievement in your fields.

Mr. Infante, a native of Cuba, is one of the most highly-acclaimed Spanish-American writers of the century. He has written numerous novels and screenplays and has translated works by some of the world's best-known authors, including Mark Twain, Ernest Hemingway and William Faulkner.

Dr. Frost, a Miami physician and entrepreneur, is chairman of the board and chief executive officer of IVAX Corporation, a holding company whose subsidiaries are among the fastest-growing U.S. and international pharmaceutical firms.

At the pre-Commencement dinner, we will also honor this year's Distinguished Service Award recipients, baseball legend and children's advocate Joseph DiMaggio, FIU English professor Mary Jane Elkins and FIU alumnae Kathleen C. (Kate) Hale, director of the Metro-Dade Office of Emergency Management.

Commencement is scheduled for 2 p.m. Monday, May 2 in the Miami Arena, 701 Arena Boulevard. Vice Provost Judith Blucker will contact you regarding regalia and other details concerning Commencement. If you have any questions before that time, Dr. Blucker can be reached at (305) 348-2151.

FIU is honored that you will be a part of our Commencement exercises. I look forward to seeing you on May 2.

Sincerely,

Modesto A. Maidique

University Park, Miami, Florida 33199 • (305) 348-2111

5/3

FRIED, FRANK, HARRIS, SHRIVER & JACOBSON

A PARTNERSHIP INCLUDING PROFESSIONAL CORPORATIONS

1001 PENNSYLVANIA AVENUE, N.W., SUITE 800

WASHINGTON, DC 20004 · 2505

202 · 639 · 7000

FAX · 202 · 639 · 7008

WRITER'S DIRECT LINE

March 3, 1993

(202) 639-7020

Modesto A. Maidique  
President  
Florida International University  
University Park  
Miami, Florida 33199

Dear Mr. President:

I am honored to accept your nomination and am planning to be at your commencement on May 3 as well as at dinner at your home on the previous evening. I assume that it is practical for me to believe I can make the 4:45 p.m. plane on the afternoon of May 3 in order to return to Washington. If it is not, please let me know. The reason for that schedule is a dinner that I am scheduled to chair in Washington that evening.

In the event you need any further information or material from me, please let me know. My assistant, Mrs. Sharon Dardine, is also available to answer any questions or forward any materials to you at your office.

My warmest best wishes to you. I look forward to our becoming better acquainted.

Sincerely,



Max M. Kampelman





## Florida International University

Office of the President

February 15, 1993

Mr. Max M. Kampelman  
Fried, Frank, Harris, Shriver and Jacobson  
1001 Pennsylvania Avenue, N.W., Suite 800  
Washington, D.C. 20004-2505

Dear Mr. Kampelman:

As president of Florida International University (FIU), it is my pleasure to inform you that the University has nominated you to receive the degree of Doctor of Humane Letters, Honoris Causa, at its Commencement exercises on Monday, May 3 at 2 p.m. Your acceptance of this nomination will enable FIU to recognize and honor you for your exemplary record as a public servant, diplomat, academic and crusader for freedom and liberty.

At this year's Spring Commencement exercises, FIU will confer more than 1,500 degrees. We anticipate an audience of 6,000 for the event. I would like you and your wife to join me and the other honorary degree recipients for dinner at my home the evening prior to Commencement; details to follow. Of course, the University will cover any and all expenses related to the visit. 4:45

Let me share with you a few salient points about Florida International University. FIU, a member of the State University System of Florida, is a doctoral-granting, multi-campus institution offering more than 180 degree programs. Founded in 1965, the University has more than 24,000 students, 800 full-time faculty and 47,000 alumni, making it the largest public university in South Florida. Since opening for classes in 1972, FIU has been committed to providing a college education to our minority population; more than 50 percent of enrollment is drawn from minority groups. For the past five years, FIU has been cited as one of the country's finest regional universities in U.S. New & World's Report's annual survey of "America's Best Colleges."

I hope you will honor us by accepting our invitation to receive an honorary doctoral degree. It would be most significant for me and the University community to salute your achievements at an occasion where FIU recognizes the graduates who will become future leaders of our nation.

Sincerely,

Modesto A. Maidique

MAM/te





F

## Florida International University

Office of the Provost

June 21, 1993

Ms. Sharon Dardine  
Assistant to  
Ambassador Max Kampelman  
1001 Pennsylvania Avenue, N.W.  
Suite 800  
Washington, D.C. 20004-2505

Dear Sharon:

Enclosed please find FIU's reimbursement check in the amount of \$935.60 for Ambassador Kampelman's trip to Miami in May.

Since the State allows specified amounts for meal allowances, this check is slightly less than requested in your May 10th correspondence.

Again, on behalf of FIU, it was a pleasure having Mr. Kampelman as one of our honorary degree recipients at our Spring 1993 commencement.

Sincerely,

A handwritten signature in cursive script, reading "Margaret Cuchel".

Margaret Cuchel  
Administrative Assistant  
Academic Affairs

enclosure



## Florida International University

Office of the President

April 14, 1993

Mr. Max M. Kampelman  
Fried, Frank, Harris, Shriver and Jacobson  
1001 Pennsylvania Avenue, N.W., Suite 800  
Washington, D.C. 20004-2505

Dear Mr. Kampelman:

I would like to express my sincere thanks for accepting our invitation to receive an honorary doctorate at Florida International University's Commencement exercises on May 3rd.

We have an exceptionally distinguished group of honorary degree recipients this year; along with yourself there is Guillermo Cabrera Infante, the renowned Cuban novelist, and Dr. Phillip Frost, one of South Florida's leading entrepreneurs and physicians.

We have chosen to dispense with the traditional keynote address at this year's event in order to grant the honorary degree recipients the opportunity to address the graduates and guests. Therefore, we are requesting that you present three to five minutes of remarks after we award you with the Doctor of Humane Letters, Honoris Causa.

Again, thank you for the opportunity to honor you at this most important University event. I look forward to seeing you in two weeks.

Sincerely,

A handwritten signature in black ink, appearing to read "Modesto A. Maidique".

Modesto A. Maidique

MAM/te

MAX M. KAMPELMAN

SUITE 800

1001 PENNSYLVANIA AVENUE, N.W.

WASHINGTON, D.C. 20004-2505

May 10, 1993

Ms. Margaret Cushel  
Florida International University  
University Park  
Miami, FL 33199

Dear Margaret:

Following are expenses incurred by Ambassador Kampelman in connection with his visit to the University last week.

Sedan service residence to National	
Airport	38.60
Roundtrip airfare	782.00
Hotel Sofitel	101.08
Cabfare National Airport to	
residence	<u>16.00</u>
	\$937.68

I have enclosed a final copy of his talk, should you wish it for your files.

I understand from Ambassador Kampelman that he thoroughly enjoyed his time with all of you.

Sincerely,



Sharon H. Dardine  
Assistant to  
Ambassador Max M. Kampelman

Enclosures