



Max M. Kampelman Papers

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REMARKS

BY

MAX M. KAMPELMAN

UPON RECEIVING HONORARY DEGREE

BRANDEIS UNIVERSITY

Waltham, Massachusetts

May 22, 1993

President Thier, Professor Hunt, fellow honorees, university colleagues, contributors, distinguished guests, ladies and gentlemen, friends.

This is obviously an evening for the celebration of honors, titles and degrees, both earned and unearned. The room is filled with people of learning, talent, distinction and prominence. My temptation, therefore, is to react with deep humility at the prospect of sharing the evening and tomorrow's commencement event with you. I am Jewish, however, and it is extremely difficult in the Jewish tradition to be humble. Indeed, it takes a kind of arrogance to proclaim humility.

The tale is told of a Rabbi praying during the High Holy Days. Overwhelmed by humility, he beat his breast and proclaimed: "O Lord, I stand humbly before thee. I am nothing. I am nothing."

The cantor, affected by the Rabbi's intense piety, stood up and chanted: "O Lord, I, too, am humble. I am nothing. I am nothing." The President of the synagogue continued to build on the mood with his: "O Lord, I am humble. I am nothing."

The lowly sexton, the caretaker, caught up in their fervor, joined in the chorus: "O Lord, I too am nothing. I am nothing." Whereupon the President nudged the cantor and angrily whispered: "Look who thinks he's a nothing!"

Nevertheless, my presence here as one of your honorees does require some humble restraint. It brings to mind an advertisement in the classified section of a newspaper which read as follows:

"Wanted. A student to work in an ortho-molecular laboratory project, specializing in genetics, with special emphasis on the interrelationship of nuclear physics and the biochemistry of the human blood serum. No experience necessary."

The experience I have. My life has been full and satisfying; and I'm getting older. It is, however, the qualifications for my being here this weekend that required a leap of judgment on your part.

Furthermore, in hearing the title "Ambassador" attached to my name this evening, I cannot help but think of my Aunt Rose, may her soul rest in peace. Some of you may have had your own Aunt Rose, skeptical and all-knowing.

I can imagine my coming to her after my first ambassadorial appointment by President Carter, in 1980, with the information that I had just been appointed an American Ambassador. There would be a moment of incredulous silence, a quick gesture of skepticism, and then as the message would sink in, I can hear her say, "Maxie, good," followed by a pause. Then: "Look, by me, you are an ambassador. By you, you are an ambassador. By momma, you are an ambassador. But, tell me Maxie, by an ambassador are you an ambassador?" I am afraid, my friends, that by that criterion and even after appointments to ambassadorial roles by three presidents, the question remains an appropriate one.

With all due respect to the world of diplomacy and hoch politik, however, I have no hesitation in asserting that the richness of our national heritage, the strength of our religious values, the promises of our evolving civilization -- all these have a closer kinship and are more likely to be enriched by the depth of learning symbolized by Brandeis University than by the processes engaged in by diplomats and politicians which too frequently absorb our voyeuristic attention.

It isn't that any of us here have any illusions about the omniscient character of those who have chosen research and the academic life as their means of self-expression. The story is told of an American scientist, who, while visiting the office of the Nobel Prize Physicist Neils Bohr, was astonished to see a horseshoe hanging over the door. "Dr. Bohr", he exclaimed, "surely an objective, dedicated scientist like you doesn't believe in such superstitions." Bohr answered, "Of course, I don't. The idea is nonsense. I am told, however, that a horseshoe will bring you good luck whether you believe in it or not."

Much has been said about the historic role of the Jewish people with learning and with the higher values of the spirit. Jews are proud of that identification. I must, however, now refer to the skepticism of another one of my aunts, Tanta Shaindel, may her soul rest in peace. She was left a small run-down Jewish bookstore in the Bronx by her second husband when he passed away, may his soul rest in peace. Business was awful and yet when a man went into the store to buy a book as a Bar-Mitzvah gift, I can now hear her say: "Buy him better an umbrella." The purchaser was taken aback and asked for an explanation. "That he'll sometimes open" was the response.

The anthropologists tell us that there is such a thing as "folk memory." The Jewish folk memory is one which intermingles learning and culture with the past, present and future of the Jewish people. And it is also one which, in turn, intermingles with it a commitment to human values. This respect for learning is part of Jewish folk memory. That is why we are called the "People of the Book." Brandeis University is an integral part of that folk memory. It also harmonizes and encompasses the values of democracy and human dignity which are at the essence of the American ethics.

The ancient Hebrew tribes made their contribution to civilization by proclaiming to their neighbors that there was only one God, thereby establishing the basis for the belief that if there is only one God, then we are all of us His children and thus brothers and sisters to one another. Here is the root of our system of laws and here is the foundation for the political democracy which permanently binds the welfare of the Jewish people with the national interests of the United States.

The values that unite Americans with all free peoples and those who seek freedom is a commitment to a faith which impels us to build societies based on human brotherhood, learning, culture, civilization and justice among the peoples of the world. Brandeis University is a symbol of those values.

That is why I know I speak for all of us honored here tonight when I express my immense pride in having been invited to join your academic community and to become part of your noble aspirations.

I ask that we rise to toast Brandeis University, its president and officers, its faculty, its board, its contributors, its administration and its students. May this community of learning and values grow and continue to contribute to our evolution from the species Homo sapiens to the species human being.



Brandeis University

Samuel O. Thier
President

June 8, 1993

Mr. Max M. Kampelman
Fried, Frank, Harris, Shriver & Jacobson
1001 Pennsylvania Avenue, N.W.
Suite 800
Washington, DC. 20004-2505

Dear Max:

I was chagrined to receive your letter of May 24, and I offer you my sincere apologies for any embarrassment we have caused you. Let me say how grateful I am to you for the gracious manner in which you brought the errors to my attention. We are proceeding immediately to correct and reprint the citation, and it will be sent to you as soon as possible.

I will pass along to Greg Freeze your very warm comments regarding the weekend and the time you spent with him. I know he will be pleased. Brandeis was honored by your participation in its forty-second commencement, and I very much welcomed the opportunity to make your acquaintance.

Again, my apologies for our mishandling of your biographical information. With warm regards,

Sincerely,

A handwritten signature of Samuel O. Thier, consisting of a stylized 'S' and 'T'.

Samuel O. Thier, M.D.

SOT:slf

FRIED, FRANK, HARRIS, SHRIVER & JACOBSON

A PARTNERSHIP INCLUDING PROFESSIONAL CORPORATIONS

1001 PENNSYLVANIA AVENUE, N.W., SUITE 800

WASHINGTON, DC 20004 • 2505

202 • 639 • 7000

FAX • 202 • 639 • 7008

May 24, 1993

WRITER'S DIRECT LINE
202-639-7020

Dr. Samuel O. Thier
President
Brandeis University
Waltham, Massachusetts 02254-9110

Dear Sam:

Let me use this occasion once again to thank you and your associates for their many courtesies during my weekend visit to Brandeis. It was a most satisfying experience and I am proud of the association. Let me also say in that connection that Professor Freeze was a superb host.

There is one item that I chose not to bring to your attention during the weekend ceremonies. There are, however, some errors in the program as well as in the citation of the award itself. I know you will want to correct the record.

I had no relationship at all with the Salt II negotiations or treaty, which was not ratified by either the United States Senate or by the Soviets. My assignment was as chief U.S. nuclear and space arms negotiator beginning in 1985, after Salt II reached its dismal end. Our negotiations produced two treaties which were ratified. The first was the INF Treaty and the other was the START Treaty. The former eliminated all intermediate range missiles in the arsenals of both countries. The second treaty significantly reduced the long-range strategic nuclear arms on both sides.

It's also clear from the biographical materials that I earned my law degree from New York University in 1945. I then earned my M.A. degree and my Ph.D. degree from the University of Minnesota.

As I look at the materials, those are the important points.

Again my warmest best wishes.

Sincerely,



Max M. Kampelman



Brandeis University

Samuel O. Thier
President

May 24, 1993

Ambassador Max M. Kampelman
1001 Pennsylvania Avenue, Suite 100
Washington, DC 20004

Dear Max:

I want you to know what a pleasure it was for all of us at Brandeis to be able to honor you at this year's Commencement celebration. I hope you enjoyed the occasion as much as we enjoyed having you and your family with us. It was a privilege for me personally and for Brandeis to be able to recognize your many outstanding accomplishments and contributions to our nation.

Within the next several weeks, we will be sending you a small album of photographs taken at Commencement. I hope it will serve as a pleasant reminder of a very special occasion.

With warm regards and very best wishes,

Cordially,

A handwritten signature in dark ink, appearing to be "S. Thier", written over a horizontal line.

Samuel O. Thier, M.D.

SOT:daj



Brandeis University

Office of the President

The Irving Enclave
Waltham, Massachusetts
02254-9110

617-736-3001
617-736-3009 (TTY/TDD)

May 13, 1993

Ambassador Max Kampelman
1001 Pennsylvania Avenue
Suite 100
Washington, DC 20004

Dear Ambassador Kampelman:

With many other members of the Brandeis University community, I am looking forward to your participation in the activities during Commencement weekend, May 22 - 23. A schedule of events and transportation arrangements is enclosed.

A reservation has been made for you for Saturday evening, May 22, at the Guest Quarters Sutie Hotel, 550 Winter Street, Waltham (telephone: 617-890-6767; FAX 617-890-9097).

A driver from Brandeis will meet you at the airport on Saturday, May 22, 4:33 pm, US Air flight #656 and take you to the hotel. Arrangments have also been made for a driver from Brandeis to take you to the airport on Sunday, May 23, after the luncheon, to make US Air flight #1500 at 2:00 pm.

Your faculty host, Gregory Freeze, will meet you at the reception at 6:00 on Saturday evening in the lower lobby of the Usdan Student Center.

If there is anything that can be done to make your visit to Brandeis more enjoyable or you have any questions about the arrangements we have made for you, please don't hesitate to call me or my assistant, Tricia Lorenson, at 617-736-3010

Sincerely,

A handwritten signature in cursive script, appearing to read "L. Suzanne Yates".

L. Suzanne Yates
Director of Special
University Events

X3010

Brandeis University

Commencement Weekend - May 22 - 23, 1993

Schedule for Ambassador Max M. Kampelman

Saturday, May 22

- 4:33 pm Driver from Brandeis will pick you up at Boston's Logan Airport outside the baggage claim area for U.S. Air flight # 656. The driver will be holding a sign for Brandeis. The driver will take you to The Guest Quarters Suite Hotel, 550 Winter Street, Waltham. (telephone: 617-890-6767). You should arrive at the hotel around 5:15 pm.
- 5:45 Driver will pick up you and Professor Bernard Lewis at the hotel and take you to campus for the Commencement reception and dinner.
- 6:00 pm Commencement Reception in lower lobby of Usdan Student Center. Your host, Professor Gregory Freeze, will meet you there.
- 7:00 Commencement Dinner in Levin Ballroom
- End of Dinner Driver from Brandeis will take you back to your hotel.

Sunday, May 23

- 9:00 am Driver from Brandeis will pick you up at your hotel and take you to the Gosman Sports Center. (Please bring your luggage so you may leave for the airport directly from the luncheon.) Professor Freeze will meet you in the Napoli Room at Gosman for robing for the Academic Procession. Continental breakfast will be available in the robing area before the ceremony.
- 10:30 Commencement Ceremony
- 12:30 Post Commencement Luncheon
- 1:00 pm Your Brandeis driver will take you directly to the airport for US. Air # 1500 at 2:00 pm.



Brandeis University

Samuel O. Thier
President

OTHERS
LIV ULLMAN
BERNARD LEWIS
(PRIN)
DR. SHEL DON WOLFF
DEREK BOCK
HENRY HAMPTON

SO- I'll arrange

DINNER 6:00

GUEST QUARTERS

April 21, 1993

Mr. Max Kampelman
Fried Frank Harris Shriver & Jacobson
1001 Pennsylvania Avenue, NW
Suite 100
Washington, DC 20004

3+4 9:30 PICKUP

10:30

+ LUNCH

1:30

Dear Mr. Kampelman:

The Brandeis community is looking forward to welcoming you to campus in May for the 1993 commencement exercises. I am enclosing a commencement questionnaire that will assist us in planning for your visit, and I would appreciate it if you would complete and return it to Ms. Suzanne Yates, Director of Special University Events, at your earliest convenience. Brandeis will be pleased to provide hotel accommodations for you and to reimburse you for your travel expenses.

Your host for Commencement Weekend will be Professor Gregory Freeze, Chair of the Department of History. Professor Freeze is a specialist in the areas of Russia, Germany, and social history.

It has been traditional at Brandeis for a number of years to invite our honorary degree recipients to offer brief, informal remarks at the commencement banquet on Saturday evening. It is one of the University's nicest traditions and provides an opportunity for the Brandeis family to get to know our honorary degree recipients a little better. I do not want you to feel under any obligation with respect to this invitation to speak informally at the Saturday dinner; however, I know that the members of the Brandeis community would enjoy hearing from you. Those individuals in the past who have chosen to speak at the commencement banquet normally limit their remarks to three or four minutes in length. Honorees have chosen to share with us personal observances, reflections or memories, serious or humorous comments regarding their professional lives or experiences. The emphasis is decidedly on lightness and informality, and the choice of topic is left entirely up to our honorary degree guests.

The Irving Enclave

Waltham, Massachusetts
02254-9110

617-736-3001
617-736-3016 Fax
617-736-3009 TTY/TDD

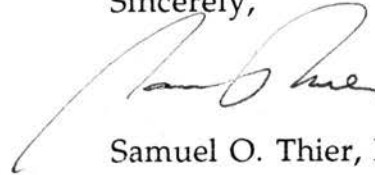
FAX

617-736-8966

The master of ceremonies for the commencement banquet is Professor of Anthropology Robert C. Hunt. I have suggested to Professor Hunt that he call you in the next several days to discuss the banquet and review with you how you would like him to introduce you. Should you have any other questions regarding the arrangements for Commencement Weekend, please do not hesitate to contact Ms. Yates in my office at (617) 736-3010.

With very best wishes,

Sincerely,

A handwritten signature in black ink, appearing to read 'Samuel O. Thier', written over a horizontal line.

Samuel O. Thier, M.D.

SOT:daj

cc: Professor Gregory Freeze
Professor Robert Hunt
Ms. Suzanne Yates

Please return to:

Suzanne Yates, Director of Special University Events, President's Office, Brandeis University,
P.O. Box 9110, Waltham, MA 02254-9110 (Telephone: 617-736-3010, Fax: 617-736-3016)

Commencement Questionnaire for Honorary Degree Recipients

Travel Plans

By airplane

Arrival Date 5/22/92 Airline 3pm to 4pm US AIR Flight # 656 Time 4:33pm
Departure Date 5/23/92 Airline US AIR Flight # 1500 Time 2:00 p.m.
Do you wish to be met at the airport? (Yes) No

By car

Arrival Date _____ Departure Date _____

Accommodations

Do you need hotel accommodations? (Yes) No
Number of rooms 1 (Single) Double

Name and phone number (fax number, if possible) of person you would like us to contact regarding your travel plans?

SHARON DARDINE (T) 202-639-7020; (F) 202-639-7008

~~PLEASE PRINT NAME AND PHONE NUMBER OF PERSON YOU WOULD LIKE US TO CONTACT REGARDING YOUR TRAVEL PLANS~~

Commencement Events

Saturday, May 22
Dinner (Black Tie)
6 pm

Names of your guests at the dinner: SEE ATTACHED PROPOSED GUEST

LIST AND PLEASE ONLY INVITE THOSE FOR WHICH
SPACE IS AVAILABLE

Sunday, May 23
Robing for Procession
9:45 am

I will provide my own
academic attire.

(I wish to have the University
provide academic attire.)

Height 5'10" Hat size 7 3/8

Ceremony
10:30 am

Number of tickets needed for reserved seating for your guests _____

Luncheon
12:30 pm

Number of persons in party for luncheon (including yourself) 1

~~PLEASE PRINT NAME AND PHONE NUMBER OF PERSON YOU WOULD LIKE US TO CONTACT REGARDING YOUR TRAVEL PLANS~~

Degree Citation

MAX M. KAMPELMAN

Please print your name as you would like it to appear on the Honorary Degree Citation

Special Requirements

(e.g., dietary, health) LOW CHOLESTROL
1001 PENNSYLVANIA AVE NW, #800
WASHINGTON DC 20004

Address and phone number during month of May

(signature)

Max M. Kampelman

Max M. Kampleman
Proposed Dinner Guests

Mr. and Mrs. Marvin Kalb
Edward R. Murrow Professor of
Press and Public Policy
John F. Kennedy School of Government
Harvard University
79 John F Kennedy Street
Cambridge, Massachusetts 02138

Dr. and Mrs. Samuel Huntington *yes*
Harvard University
Center of International Affairs
Cambridge, Massachusetts 02139

Dr. and Mrs. Robert Blackwill
John F. Kennedy School of Government
Harvard University
Cambridge, Massachusetts 02138



Brandeis University

Samuel O. Thier
President

5/23

50- THE 1 PAGE

February 5, 1993

Mr. Max Kampelman
1001 Pennsylvania Avenue
Suite 100
Washington, DC 20004

Dear Mr. Kampelman:

I am delighted to confirm your acceptance of our invitation to receive an honorary degree from Brandeis at the University's spring commencement exercises on Sunday, May 23, 1993. I look forward to the pleasure of welcoming you to campus and bestowing upon you the University's highest honor.

It is customary at Brandeis for there to be a black tie dinner on the Saturday evening immediately preceding Commencement. Not only is this a very pleasant social occasion, but it provides an opportunity for our honorees to meet one another as well as members of the Board of Trustees and the University community.

We will send you shortly a commencement questionnaire to assist us in planning for your visit. If there are any special guests whom you would like us to invite, please let us know. In order to assist us in the public announcement of Commencement, I would like to request that you send us at your earliest convenience a brief biographical statement and a black and white photograph suitable for publicity purposes. ✓ 2/26/93

With kind regards and very best wishes,

Sincerely,

Samuel O. Thier, M.D.

SOT:daj

Around the University

Actress, Humanitarian Liv Ullmann to Speak at Commencement

World renowned actress and humanitarian Liv Ullmann is scheduled to deliver the keynote address at the 42nd Commencement exercises May 23. More than 700 undergraduates are expected to receive degrees, along with a still-to-be-determined number of master's and Ph.D. candidates.

Ullmann, the Scandinavian film and stage actress, is also a best-selling author and vice president international of the International Refugee Committee. Since 1980 she has also served as Goodwill Ambassador for UNICEF.

Brandeis will bestow honorary degrees upon Ullmann and five other distinguished individuals during the ceremony. They are: Derek Bok, president of Harvard University from 1971 to 1990; Henry E. Hampton, president and founder of Blackside Inc. and creator and executive producer of the award-winning PBS series "Eyes on the Prize"; former ambassador Max M. Kampelman, head of the U.S. delegation to Negotiations on Nuclear and Space Arms, 1985-89; scholar and author Bernard Lewis, the Cleveland E. Dodge Professor Emeritus of Near Eastern Studies at Princeton University; and Sheldon M. Wolff, Endicott



Bernard Lewis

Liv Ullmann



Professor and chair of the Department of Medicine, Tufts University School of Medicine, and physician-in-chief at the New England Medical Center.

Commencement will receive full coverage in the August issue of the Brandeis Review.

\$10 Million Sought for Volen Science Center

Brandeis University has begun a \$10 million fund-raising campaign for the new Benjamin and Mae Volen National Center for Complex Systems, which is scheduled for completion in May 1994. Proceeds from the campaign will be combined with funding from the federal government, which is paying roughly half of the \$16 million cost of the 59,000 square-foot center. The facility will house researchers from seven disciplines—biology,

biochemistry, chemistry, computer science, linguistics and cognitive science, physics and psychology—which will work together to unlock the mysteries of the brain and intelligence. The center will be linked to all existing science buildings on campus and is expected to be one of the foremost research facilities of its kind in the country.

Grant Will Aid Restructuring

The University has received a \$300,000 grant from the Andrew W. Mellon Foundation "to advance efforts to improve educational effectiveness and efficiency through curricular or administrative consolidation." The funds will be used over the next four years to support implementation of the restructuring plan approved by the Board of Trustees last fall. Specifically, the grant will support: administrative oversight of reforms in the

undergraduate curriculum; administrative oversight for consolidation of selected doctoral programs and development of revenue-generating master's degree programs; computerization of human resource systems for faculty and staff; and establishment of a presidential discretionary fund to support initiatives related to the transition period.

Brandeis Ranked Sixth Nationally in Basic Biological Research

In an Institute for Scientific Information (ISI) table published in the January issue of *Science Watch*, Brandeis is ranked sixth nationally of the top 12 universities in the field of biological research. The data place Brandeis in a virtual tie with the University of California, Berkeley. Brandeis consistently ranked among the top universities in the basic biological sciences based on the average number of citations papers by members of its faculty received in science journals. That criteria was used for the latest table, "The Dynamic Dozen: Top Ranked U.S. Universities in the Biological Sciences," which looked at data for the period 1981-1991.

The *Science Watch* text accompanying the table singled out Brandeis and the University of Oregon for making the list with the likes of Caltech, MIT,

Harvard, Yale and Stanford universities. "These two institutions, although small in their output of papers when compared to the other 10, pack a sizeable punch," the article said, "Their impressive research record is typically obscured by the sheer number of papers put out at universities such as Yale, Stanford, or Harvard. But when ranked on a citations-per-paper basis, the high impact of these two institutions shines through."

According to the table, Brandeis researchers produced 1,692 articles during the 1981-1991 period, with 26,048 citations, and a mean citation impact—or average citation per paper—of 15.39 times. Congress's Office of Technology Assessment issued a report in 1992 that ranked Brandeis ninth among 100 prestigious research institutions

nationwide for average number of citations papers by members of its faculty received in scientific journals from 1981 to 1988.

The rankings in the latest table, in order from one to 12, including number of papers, citations and mean citation impact (in parentheses) are as follows: Caltech, 2,327 and 56,994 (24.49); MIT, 6,078 and 141,543 (23.29); Rockefeller University, 5,633 and 123,877 (21.99); Harvard University, 34,374 and 582,626 (16.96); Stanford University, 13,187 and 213,066 (16.16); University of California, Berkeley, 8,461 and 130,193 (15.39); Brandeis, 1,692 and 26,048 (15.39); Yale University, 15,223 and 228,273 (15.00); Washington University, 12,731 and 183,273 (14.40); University of Oregon, 1,834 and 26,255 (14.32); University of California, San Diego, 13,070 and 185,111 (14.16); University of California, San Francisco, 20,049 and 281,213 (14.03).

Study Will Evaluate U.S. Drug Treatment

Researchers at The Heller School's Institute for Health Policy have received a five-year, \$15 million contract—one of the largest single awards in the University's history—to conduct a national study on substance abuse treatment services. The Drug Services Research Survey will be headed by Human Services Research Professor Constance Horgan, director of the institute's substance abuse department, with associate research professors Helen Levine Batten and Mary Ellen Marsden. The first study to analyze treatment systems along national lines, it is being funded by the U.S. Substance Abuse and Mental Health Services Administration.

The Drug Services Research Survey expands on a 1990 survey completed by the institute's substance abuse department at the request of the White House. It will collect nationally representative data on drug treatment facilities and the organizations with which they are affiliated and will study clients in treatment. Brandeis is being assisted by Westat Inc. and the Center for Studies on Addiction at the University of Pennsylvania.

Palm Beach Gathering Features Former U.S. Surgeon General; Rabbs Donate \$1 Million

Friends and officials of the University celebrated the 30th anniversary of the first Brandeis meeting in Palm Beach with a gathering that featured former U.S. Surgeon General C. Everett Koop. The event was held in February at the Palm Beach home of Abraham Gosman, primary benefactor of the Gosman Sports and Convocation Center. Koop discussed the future of health care in the United States. The three-hour reception was designed specifically to show appreciation for the many individuals and families who have supported and continue to support the

University. Norman and Eleanor Rabb were honored at the event for their lifetime of service and generosity to Brandeis. Mr. Rabb is a founding Trustee of the University and a major benefactor of many areas of campus, including the School of Summer, Special and Continuing Studies, which is named in his and Mrs. Rabb's honor. The Rabbs have announced plans to give \$1 million to the University. University officials are weighing priorities before earmarking this latest Rabb gift.



President Samuel O. Thier, left, awarding a gift of appreciation of their lifetime of support to Brandeis to Norman and Eleanor Rabb

MAX M. KAMPELMAN
BOSTON, MASS
May 22-23. 1993

Saturday, May 22

3:00 p.m. Depart National USAir #656
4:33 p.m. Arrive Boston

Met by Brandeis driver
5:15 p.m. Arrive Guest Quarters Suite Hotel
550 Winter Street
Waltham, Mass (617-890-6767)

5:45 p.m. Driver will pick up you and
Professor Bernard Lewis

6:00 p.m. Commencement Reception (Your host, Professor
Gregory Freeze will greet you)
7:00 p.m. Commencement Dinner
(Huntingtons and Juceams will sit at your table)
Brandeis driver will return you to hotel

Sunday, May 23

9:00 a.m. Brandeis driver will take you to pre-Commencement
breakfast and robing
(bring luggage with you)

10:30 a.m. Commencement ceremony

12:30 p.m. Post Commencement Luncheon

1:00 p.m. Brandeis driver will take you to airport

2:00 p.m. Depart Boston USAir #1500
3:32 p.m. Arrive National

FRIED, FRANK, HARRIS, SHRIVER & JACOBSON
A PARTNERSHIP INCLUDING PROFESSIONAL CORPORATIONS

MEMORANDUM

TO: Max M. Kampelman

May 25, 1993

FROM: Bob Juceam

Max, both Eleanor and I were proud for you and pleased to be with you, at Brandeis. We appreciated, and thank you for, having us join your dinner table on Saturday. Congratulations again!

All the best!



Brandeis University

Office of the President

The Irving Enclave
Waltham, Massachusetts
02254-9110

617-736-3001
617-736-3009 (TTY/TDD)

June 28, 1993

Ms. Sharon H. Dardine
Assistant to Amb. Max H. Kampelman
Suite 800
1001 Penn. Avenue, N.W.
Washington, D.C. 20004-2505

Dear Ms. Dardine,

Enclosed please find a check in the amount of \$272.75 for reimbursement of expenses incurred by Ambassador Kampelman during Commencement weekend.

Also, we are forwarding an amended citation under separate cover.

Best wishes to you both for a pleasant summer.

Sincerely,

A handwritten signature in cursive script that reads "Patricia Lorenson".

Patricia Lorenson
Staff Assistant
Special University Events

Enclosure

MAX M. KAMPELMAN
SUITE 800
1001 PENNSYLVANIA AVENUE, N.W.
WASHINGTON, D.C. 20004-2505

May 28, 1993

Ms. L. Suzanne Yates
Director of Special University Events
Brandeis University
The Irving Enclave
Waltham, Mass 0225409110

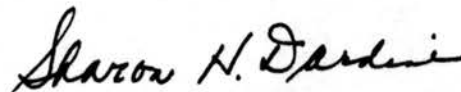
Dear Suzanne:

Following are Ambassador Kampelman's expenses in connection with his visit to Brandeis last weekend:

Sedan service residence to National Airport	\$ 27.50
Round trip airfare	227.25
Taxi service National Airport to residence	<u>18.00</u>
	\$272.75

Ambassador Kampelman has written separately to Dr. Their thanking him for all the courtesies extended to him over the weekend. I know he enjoyed his visit.

Sincerely,



Sharon H. Dardine
Assistant to Amb. Max M. Kampelman