



Max M. Kampelman Papers

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MMK SCHEDULE
STANFORD UNIVERSITY
PALO ALTO, CA
11/11-13/93

Thursday, November 11

9:00 a.m. Depart Dulles UA#173
11:30 a.m. Arrive San Francisco

Met by representative of American Express (Amex badge on navy blazer; IIS volunteers wearing red T-shirts will assist with luggage, etc. and accompany to sedan or limo); problem: 415-725-1496

Proceed directly to Tressider Union; Oak Room; driver will take your bags to hotel.

Accommodations at Stanford Park Hotel
100 El Camino Real
Menlo Park
415-322-1234; fax 415-322-0975

See attachment for precise schedule information

Saturday, November 13

1:50 p.m. Depart San Francisco UA#233
9:51 p.m. Arrive Dulles

CONTACT NUMBERS:

During sessions, message can be left with staff at 415-725-1496; fax 415-725-2592; all other times contact at hotel 415-322-1234

INSTITUTE FOR INTERNATIONAL STUDIES (IIS)
ADVISORY COUNCIL AGENDA

Third Meeting
November 11-12, 1993

WEDNESDAY, NOVEMBER 10

CAMPUS FORUM 4:30 pm
*Prospects for Peace in the Middle East:
Global Perspectives*
Kresge Auditorium

Host and Moderator: **George Shultz**
Panel: **Chaim Herzog, Alexander Bessmertnykh,
Bob Hawke, Helmut Schmidt**

THURSDAY, NOVEMBER 11

OPENING LUNCH 12:00 pm
The Struggle for the Future
Tressider Union, Oak Room

Host and Moderator: **George Shultz**, chair
Guests: Advisory Council, Stanford faculty, and guests

COUNCIL SESSIONS
Stauffer Auditorium, Hoover Institution

WELCOME 2:30 pm
George Shultz

OPENING REMARKS
Walter Falcon

SESSION I 2:45 pm
Science in Space
Faculty presenters: **Bradford Parkinson and
C.W. Francis Everitt**

Break 4:00 pm

INSTITUTE DIRECTOR'S REPORT
AND DISCUSSION 4:15 pm
Walter Falcon

COUNCIL DISCUSSION 4:45 pm

OPENING DINNER 6:00 pm
WITH COUNCIL MEMBERS
President Gerhard and Dr. Regina Casper, hosts
Hoover House

Cocktails and group photograph 6:00 pm
Welcome by President Casper 6:45 pm
Dinner and informal discussion 7:00 pm

FRIDAY, NOVEMBER 12

COUNCIL SESSIONS (continued)
Stauffer Auditorium, Hoover Institution

SESSION II 9:00 am
*Russia Update: The Continuing Political
Crisis and the Prospects for Economic Reform*
Faculty presenters: **Coit D. Blacker, Michael
McFaul, and David Bernstein**

Break 10:30 am

SESSION III 10:45 am
Global Environment: The Stanford Agenda
Faculty presenters: **Donald Kennedy and
William K. Reilly**

LUNCH 12:00 pm
Walter Falcon, host
Kimball and Manzanita Dining Rooms

Guests: Advisory Council, Board of Visitors,
IIS program directors, Stanford faculty and students

SESSION IV 2:00 pm
Education in a Global Context
Faculty presenters: **Gerhard Casper, Francisco
Ramirez, Nathan Rosenberg, and Thomas Rohlen**

Break 3:30 pm

SESSION V 3:45 pm
Thinking Beyond Year 2000
Panel discussion chaired by **Condoleezza Rice**

CLOSING DINNER 7:00 pm
Guests: Advisory Council and Board of Visitors
Bechtel International Center
George Shultz, host

SATURDAY, NOVEMBER 13 (Optional)

BRUNCH 10:00 am
George and O'Bie Shultz, hosts
776 Dolores, Stanford

GOLF 12:30 am
George Shultz, host
Stanford Golf Course

FINAL

**REMARKS BY
MAX M. KAMPELMAN
INSTITUTE FOR INTERNATIONAL STUDIES
STANFORD UNIVERSITY**

Palo Alto, California

November 12, 1993

One of Stanford's learned and well-read faculty members informed me that he had read Senator Pat Moynihan's recent book, Pandaemonium, where the Senator asserts that he and I correctly analyzed the nature of the Soviet Union and predicted its early demise. He had made a similar assertion on the floor of the Senate. The frame of reference was a luncheon hosted by me in Geneva on the opening day of the nuclear arms talks in March 1985. The bipartisan leadership of the Congress had accepted my suggestion that they be in Geneva that day to demonstrate national support for our delegation. The luncheon turned into a seminar discussion.

The reality is that the Senator has an exaggerated recollection of my contribution to that discussion. The further reality is that I have said or done nothing to correct the record; and that I have, furthermore, enjoyed the exaggeration and its retelling. As a matter of fact, had someone in 1985 stated that within five to seven or eight years the world would witness the disappearance of the Soviet Union, the end of the Warsaw Pact, the decommunization of Eastern Europe, the unification of Germany, the end of apartheid in South Africa, the marketization of China, the Rabin-Arafat

handshake -- I would have considered the predictions to be disoriented ravings. Yet, all these events occurred and almost no one among the scholars and seers of the press anticipated them. This confirms my long-held skepticism about political predictions. Furthermore, the rapidity of communication, which we have noted today, has led to the compression of time, which in turn makes long-range predictions presumptuous.

Predictions bring me to the terms "political science" and "social science." I was taught that a characteristic of science is the ability to find formulations which permit prediction. If we mix two parts hydrogen with one part oxygen, we will always get water. For years, we political scientists -- and my doctorate was in the field -- have tried to discover or create those formulations for ourselves. The closest we have been able to come was Lord Acton's generalization that "Power corrupts and absolute power corrupts absolutely." Its negative, however, may have as much validity, particularly when applied to some political critics, namely, "Absence of power corrupts and absence of responsibility corrupts absolutely." The translation of political study from words to equations has not brought us any closer to the formulations we seek.

There is, however, a correlation between the world of politics and the world of science. All of us, whether we be student, teacher, trustee or advisor, have experienced and absorbed more change in our patterns of life than any other generation in human history. During my childhood there were no vitamin tablets, antibiotics, social security, TV, refrigerators, plastics, dishwashers, electric blankets, instant coffee, air-conditioning, frozen food, contact lenses -- we could go on. More than 80% of all scientists who ever lived are alive today. The average life span keeps steadily increasing. New bio-technological processes

are altering every phase of our lives, deaths, even reproduction. Information power is dominant. And, it is only the beginning. More than 100,000 scientific journals annually publish the flood of new knowledge that flows out of the world's laboratories. Those of us who had the privilege of learning from Professors Everett and Parkinson yesterday afternoon how much further they are pushing the frontiers of science can only humbly acknowledge that it's just the beginning.

Moreover, as we look ahead, we must agree that we have only the minutest glimpse of what our universe really is. We barely understand the human brain and its energy; and the endless horizons of space as well as the mysteries found in the great depths of our seas are still virtually unknown to us. Our science is indeed a drop, our ignorance remains an ocean.

The energy for this immense engine of change has been fueled by the globalization of science, technology, and communication. When the growth of the human body becomes uneven, one arm or leg larger or smaller than the other, we consider the body disfigured. What we are witnessing in the world body politic is the growth of our scientific and technological knowledge component into new horizons, while much of our political and social component remains in the dark ages. It is truly disfigured.

With the weakening of authoritarianism and the growing emphasis on political regionalism and globalism, our political world is clearly belatedly engaged in an effort to catch up with the world of science.

The concept of national sovereignty is undergoing immense change as we see that national boundaries do not restrain missiles, money, terrorists, satellites, crime, refugees, pollution. It is no longer considered to be an improper interference in the internal affairs of a country for international concern to be expressed -- and even acted upon -- where human rights are abused, aggression is threatened, people are starving, terrorism is sponsored, and peace is undermined. Border guards, we know, can keep out vaccines, but they cannot keep out germs, or ideas, or broadcasts.

The communication age has opened up the world for all to see. The sound of a whisper or a whimper in one part of the world can be heard immediately in all parts of the world. The less fortunate are now aware that they can live in societies, including their own, which respect their dignity as human beings. From radio and television they know such societies are only hours away. They want that dignity and better living for themselves, their children, and their grandchildren -- and they don't wish to wait.

There is, of course, fierce, violent resistance to these changes because they threaten traditional values, tribal loyalties, power relationships. The big question facing all of us, therefore, is whether we are entering an age of democracy or one of disorder. The answer to these questions will depend a great deal on whether there is the leadership necessary to assure the peace, stability, and human dignity that is at hand.

Political leaders in a democracy tend to be pragmatic. They learn from experience; observe what has worked; and pick and choose from ideas and policy recommendations emanating from the academy. If leadership in the democracies

today appears uncertain and weak -- and it does -- we must acknowledge that it is accompanied by a lack of substantive political and social creativity in the academic community as well.

My colleagues and I from different parts of the world have assembled once again here at Stanford, at the invitation of George Shultz, because he symbolizes the kind of leadership that the democratic community requires. We are pleased to associate ourselves with his effort to encourage and channel the extraordinary resources of this great university so that they are available to responsible political leadership in this crucial period of human development.

I close with a salute to our friend, to one of the world's most effective and committed leaders, diplomats and public servants -- to George Shultz.

Thank you.

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PALO ALTO, CA
11/11-13/93

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7:45 AM *GEORGE*
9:00 a.m. Depart Dulles UA#173
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George Shultz, host

SATURDAY, NOVEMBER 13 (Optional)

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George and O'Ble Shultz, hosts
776 Dolores, Stanford

GOLF 12:30 am
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Stanford Golf Course

INSTITUTE FOR INTERNATIONAL STUDIES
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PENDING
11/11-13/93

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ADVISORY COUNCIL

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Rozanne L. Ridgway
Roh Tae Woo
Helmut Schmidt
Jesus Silva-Herzog
Paul A. Volcker
Dennis Weatherstone
John C. Whitehead

Encina Hall, Stanford
California 94305-6055
Telephone 415 · 723-4581
Facsimile 415 · 725-2592

June 30, 1993

Ambassador Max M. Kampelman
Of Counsel
Fried, Frank, Harris, Schriver & Jacobson
1001 Pennsylvania Ave., N.W., Suite 800
Washington, D.C. 20004-2505

Dear Mr. Ambassador,

I look forward to welcoming you to campus for the third meeting of the IIS Advisory Council from November 11-13, 1993. I enclose an agenda for that meeting, along with some materials on travel and local arrangements. The Council program brochure and background information about Stanford faculty participants will be sent to you in the early fall.

I anticipate a lively set of discussions in November. Many members of the Council have been importantly involved in recent changes around the world. Nationally, several of our colleagues are now in Washington: Warren Christopher as Secretary of State; William Perry, whom you met as a faculty presenter at our first meeting, as Deputy Secretary of Defense; other faculty colleagues are active as advisers on economic issues and health care policy. At Stanford, Professor Condoleezza Rice, a faculty presenter at last year's meeting, will assume the office of Provost (chief academic officer of Stanford University) on September 1. We proudly regard these appointments as further evidence of Stanford's commitment to scholarship and public service in the international arena.

This year's Council sessions will feature ongoing research at Stanford of an international character. As a reminder that basic science is perhaps the most international of all endeavors, we will introduce you to some international research collaborations at Stanford that involve experiments conducted in outer space. In other sessions, IIS faculty at the Center for International Security and Arms Control will discuss peacemaking and peacekeeping; faculty from the Environmental Policy Forum will analyze issues for scientists and policy-makers in a "Post-Rio" world; and President Casper will chair a session on cross-cultural education: can national educational systems strike a reasonable balance among national tradition and an awareness of cultural differences?

A general discussion has been scheduled for Friday afternoon to explore some unconventional scenarios for future global developments. This session was prompted by questions raised in a recent letter from Roz Ridgway to George Shultz. Let me quote from Roz's letter to give you a flavor of what we hope to accomplish during this session:

I am concerned that traditional players are doing some traditional thinking and reaching some traditional conclusions about the geopolitical picture a couple of decades out. Who's to say, for example, that the world will not have to organize around Chinese economic power that comes to pass and exceeds the economies of all others? For all of our talk of Latin American developments and the move to market economies and democratic institutions, is anyone willing to guess about how the countries of Latin America, properly organized, would behave internationally as individual states, as a regional grouping, as leaders of the Hemisphere, and globally? Are there prospective changes in the energy business which would alter oil politics in any meaningful way? What becomes of India? Will there be a great clash of religions?...I would like to hear some exploration of some outrageous thinking, that being the category of thought that goes even beyond "new thinking."

I heartily embraced this suggestion, not only because it promises to stimulate interesting discussion, but because it helps IIS to formulate directions for academic research.

As you will note, we will host a fairly large group of faculty and invited guests at the opening lunch on Thursday. The dinner on Thursday night, hosted at Hoover House by Stanford's President, Gerhard Casper, is for Council members and accompanying spouses and the IIS directing staff. Friday's lunch will give you a chance to meet Stanford undergraduate and graduate students. The closing dinner on Friday will be much smaller than in the past to give us a more informal setting in which to follow up on the day's discussions. The Shultzes have again generously offered to host brunch at their campus home on Saturday morning.

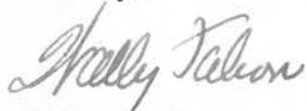
We are honored to have in residence with IIS this coming year two distinguished visitors. William Reilly (Director of the Environmental Protection Agency under President Bush) is the first annual Payne Distinguished Visiting Professor and will be teaching and writing on global environmental policy. Michael Armacost (U.S. Ambassador to Japan) will be in residence as a Distinguished Visiting Professor with the Asia/Pacific Research Center and will work with that group on the study of regionalism in Asia. I have invited Bill Reilly and Mike Armacost to join our Council discussions.

I have also asked the IIS Board of Visitors to join us on Friday afternoon and evening. The Board of Visitors, you will recall, is a group of international corporate and philanthropic leaders who have worked steadily with IIS over the past year to expand both the intellectual and financial base of the institute. Their efforts underpin many of our achievements. I will report more fully on this progress at the Council meeting.

I look forward to seeing you in November, and thank you once again for your continuing involvement with Stanford University and the Institute for International Studies.

With warm personal regards,

Sincerely,

A handwritten signature in cursive script, appearing to read "Walter P. Falcon".

Walter P. Falcon
Director

INSTITUTE FOR INTERNATIONAL STUDIES (IIS)
ADVISORY COUNCIL AGENDA

Third Meeting
November 11-12, 1993

Thursday, November 11

Lunch 12:00 pm
The World in Transition
Tressider Oak Room

Moderator: **George Shultz**, Chair, Advisory Council
Guests: Advisory Council, Stanford Faculty, and
invited guests

WELCOME 3:00 pm
George Shultz
Stauffer Auditorium, Hoover Institution

SESSION I 3:15 pm
Science and Technology: Science in Space
Stauffer Auditorium, Hoover Institution

Break 4:30 pm

REPORT and DISCUSSION 4:45 pm
Remarks by **Walter Falcon**
Stanford and IIS
Stauffer Auditorium, Hoover Institution

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WITH COUNCIL MEMBERS

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Cocktails and group photograph 6:00 pm
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Friday, November 12

SESSION II 9:00 am
*Peacemaking/Peacekeeping: The Role of
International Institutions*
Stauffer Auditorium, Hoover Institution

Break 10:30 am

SESSION III 10:45 am
*Global Environment:
Science, Risk and Regulatory Policy*
Stauffer Auditorium, Hoover Institution

LUNCH 12:30 pm
Walter Falcon, Host
Locations to be determined

Guests: Advisory Council, Stanford students and
IIS program faculty directors

SESSION IV 2:00 pm
Teaching Across Cultures
Stauffer Auditorium, Hoover Institution

Break 3:30 pm

SESSION V 3:45 pm
Thinking Beyond Year 2000
Stauffer Auditorium, Hoover Institution

CLOSING DINNER 7:00 pm
Guests: Advisory Council and Board of Visitors
Bechtel International Center

Saturday, November 13 (Optional)

BRUNCH 10:00 am
George and O'Bie Shultz, hosts
776 Dolores, Stanford

11/11

INSTITUTE FOR INTERNATIONAL STUDIES
STANFORD UNIVERSITY

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O/S

Director

Walter P. Falcon

ADVISORY COUNCIL

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Paul H. Nitze
Thomas Odhiambo
Rozanne L. Ridgway
Roh Tae Woo
Helmut Schmidt
Jesus Silva-Herzog
Paul A. Volcker
Dennis Weatherstone
John C. Whitehead


November 4, 1993

Dear Max,

I hope you will be willing to say a few words at the dinner on Friday, November 12. Your remarks need not be more than five minutes in length since several of the council members will be called on to speak. Your comments could focus on the meeting that will have just concluded and/or on international affairs more generally. Attendees will number about 70 and be comprised of council members, spouses, members of the Board of Visitors of IIS, members of the University administration, including President Gerhard Casper, and a few other special guests. IIS hopes that the smaller number of guests at this year's concluding dinner will foster a more candid and substantive exchange of views.

With my thanks and warm personal regards,

Sincerely yours,



George P. Shultz

Max M. Kampelman, Esq.
Fried, Frank, Harris, Schriver & Jacobson
1001 Pennsylvania Avenue, NW, Suite 800
Washington, DC 20004-2505

Encina Hall, Stanford
California 94305-6055
Telephone 415-723-4581
Facsimile 415-725-2592

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FAX TRANSMITTAL COVER SHEET

Date: 11/4/93

Page one of two

TO: Sharon Dardine

COMPANY: Fried, Frank, Harris,
Schriver & Jacobson

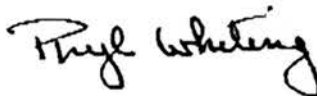
FAX #: 202/639-7008

FROM: Phyllis Whiting
Executive Assistant to George P. ShultzTEL: 415/725-3493 (Hoover Institution)
415/723-6501 (Institute for International
Studies)FAX: 415/723-5441 (Hoover)
415/725-2592 (IIS)

MESSAGE: Dear Sharon,

I appreciate your help in making sure
that Ambassador Kampelman sees the
following letter from Secretary Shultz.

Thank you!



Encina Hall, Stanford
California 94305-6055
Telephone 415-723-4581
Facsimile 415-725-2592

(f)

INSTITUTE FOR INTERNATIONAL STUDIES
STANFORD UNIVERSITY

Director

Walter P. Falcon

October 26, 1993

ADVISORY COUNCIL

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Tom Campbell
Roberto Campos
Sergio de Castro
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Jesus Silva-Herzog
Paul A. Volcker
Dennis Weatherstone
John C. Whitehead

Dear Max,

Plans for the upcoming meeting of the Institute for International Studies are in their final stages. Encouraged by council members' interest and advice, the Institute is actively building on the strength of faculty and programs already in place in the fields of security and political economy. At the same time, IIS is working hard to develop emergent areas of international concern, such as the environment and governing over diversity.

As you will see from the enclosed schedule, the format remains similar to previous meetings, but the topics, all based on research activities presently going on at Stanford, are as current as today's headlines: Science in Space, Russia Update, Global Environment, and Education in a Global Context. Each of these sessions will be initiated by members of the Stanford faculty, but we are leaving plenty of time in the schedule for your comments. The closing session, Thinking Beyond Year 2000, was suggested by Roz Ridgway. Its purpose is to get us all thinking about some of the less conventional scenarios that just might come to pass in the 21st century.

At this writing, 26 members of the council are expected to attend all or some part of this year's meetings. I am enclosing a list of the attendees.

I look forward to welcoming you to Stanford. With warm personal regards,

Sincerely yours,



George P. Shultz

Ambassador Max M. Kampelman
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STANFORD UNIVERSITY
STANFORD, CALIFORNIA 94305-6055

INSTITUTE FOR INTERNATIONAL STUDIES
Encina Hall, Room 200

Telephone (415) 723-4581
Facsimile (415) 725-2592

OCTOBER 26, 1993

TO: ADVISORY COUNCIL MEMBERS

FROM: NANCY OKIMOTO 
ASSOCIATE DIRECTOR

RE: INFORMATION FOR IIS ANNUAL MEETING

1. LOCATION: Stanford University is about 45 minutes driving time south of San Francisco International Airport. The meetings will be held on campus in Stauffer Auditorium (part of the Hoover Institution).
2. ARRIVAL/DEPARTURE: Unless otherwise arranged, you will be met at the arrival gate at San Francisco Airport by a representative of American Express, who can be identified by an American Express badge and navy blazer. IIS volunteers in red t-shirts will also be on hand to assist with luggage and accompany you to curbside where a sedan or limousine with an "IIS/Stanford" sign on the dashboard will be waiting. Should any question arise during your travel or at the airport, please contact a member of the IIS staff at Encina Hall at 415/725-1496. Should any changes be required in departure plans, please contact Jane Boston at the IIS desk in the hotel lobby. Mrs. Boston will coordinate all travel arrangements through American Express.
3. LODGING: All participants will be housed at the Stanford Park Hotel located about 10 minutes from the campus.

Stanford Park Hotel
100 El Camino Real
Menlo Park, CA 94025

Tel: 415/322-1234
Fax: 415/322-0975

For security reasons, the hotel will not respond to requests from outside callers for information pertaining to individual participants or the meetings. Specific instructions concerning incoming phone calls may be given to the hotel in advance or when checking in. Please contact Patricia Kunz at the hotel if you encounter any difficulties regarding messages.

4. CONTACT NUMBERS AT STANFORD: During Council sessions, messages for participants can be left with IIS staff members at Encina Hall who will be responsible for getting them delivered promptly. An IIS operator will be standing by between 8:00 am and 6:00 pm PST on November 11 and 12.

IIS office
Encina Hall
Tel: 415/725-1496
Fax: 415/725-2592

EMERGENCY CONTACT: Between 6:00 pm - 10:00 pm, please use the hotel number for emergency contact: 415/322-1234. Your message will immediately be relayed to IIS staff at the hotel.

5. GROUND TRANSPORTATION: Transportation will be provided between the hotel, meeting site, and social events. Members who have arranged for their own transportation to the opening lunch on Thursday, November 11, at 12:00 p.m. should proceed directly to Tresidder Union. An IIS staff member will be at the building entrance to direct you to the luncheon in the Oak Room on the second floor.
6. SPOUSE PARTICIPATION: Spouses are invited to all social events and we will assume their attendance unless notified otherwise. No tours are planned, but spouses may elect to sit in on meetings of the Council.
7. PARTICIPATION OF ACCOMPANYING STAFF: The meetings will be conducted in English and will be audiotaped. The meeting room is not sufficiently large to accommodate all those who wish to observe; however, an effort will be made to accommodate as many Council staff members as possible. Meals will be provided for security staff on duty; other accompanying staff members are welcome to attend the scheduled lunches on November 11 and 12.
8. PRESS COVERAGE: There will be no live media coverage of the Council sessions. Domestic and foreign press interested in the event should contact the Stanford News and Publications Services at 415/725-1939, 415/723-2558, or by fax at 415/725-0247.
9. WEATHER: Be prepared for cool evenings and the possibility of rain. High temperatures during November can vary from 55 to 70 degrees Fahrenheit, with lows in the 40s.
10. DRESS: All events are informal (i.e., no black tie). Business attire is appropriate for both meetings and dinners. NOTE: Council members will go directly from the Thursday afternoon session to dinner; however, on Friday, a brief return to the hotel is scheduled between the meeting and dinner.

11. SOCIAL EVENTS: Please inform the IIS staff in advance if you will not be able to attend any of the events listed below:

Thursday, November 11, 12:00 p.m.: The opening lunch for Council members, Stanford faculty, and representatives from some of the San Francisco consulates will be held at Tresidder Union, Oak Room. Approximately 200 guests are expected (including the Council). Pre-selected members of the Council will make informal remarks.

/ The welcome dinner on Thursday evening at 6:00 p.m. will be hosted by Stanford President Gerhard and Dr. Regina Casper at their residence. This event is limited to Council members, their spouses, and IIS directors, with a total attendance of about 45. A group photograph will be taken at this dinner.

Friday, November 12, 12:00 p.m.: IIS Director Walter Falcon, faculty directors of IIS programs, and Vice Provost and Dean for Student Affairs Mary Edmonds will co-host Council members, Stanford students, research fellows and staff associated with the Institute. This informal lunch will provide an opportunity to talk with Stanford students interested in international affairs. / Lunch will be held at two adjoining student residences, Kimball and Manzanita. A total of approximately 200 guests, mostly students, are expected to attend.

/ The closing dinner on Friday begins with cocktails at 7:00 p.m., and will be hosted by George Shultz at the Bechtel International Center on campus. In addition to Council members and spouses, guests will include senior university officers and members of the IIS Board of Visitors. About 80 guests are expected to attend. Pre-selected members of the Council will make informal remarks. //

/ Saturday, November 13, 10:30 a.m.: Brunch for Council members and spouses will be hosted by George and O'Bie Shultz at their campus residence. Transportation will be provided directly from the brunch to the airport for members who need to leave between 11:30 a.m. and 1:00 p.m. All other departures will be from the hotel.

For members who wish to play golf after brunch, a 12:30 p.m. tee-off time has been arranged at the Stanford Golf Course. Please confirm in advance if you plan to participate.

12. MEDICAL EMERGENCIES: Stanford University Hospital, located on the Stanford campus, is one of the finest medical facilities in the U.S. Hotel personnel, IIS staff, and Stanford police units are all prepared to assist should an emergency arise. *Any Council member having a medical history that requires special treatment should bring appropriate medical records.*

13. CAMPUS FORUM ON WEDNESDAY, NOVEMBER 10: For Council members who will arrive by early afternoon on Wednesday, please note that President Chaim Herzog, Prime Minister Bob Hawke, Chancellor Helmut Schmidt, and Minister Alexander Bessmertnykh have kindly agreed to participate in a presentation and discussion of "Prospects for Peace in the Middle East: A Global Perspective." The event will be open to the public and will begin at 4:30 pm. For Council members wishing to attend, transportation will be provided from the hotel.

INSTITUTE FOR INTERNATIONAL STUDIES (IIS)
ADVISORY COUNCIL AGENDA

Third Meeting
November 11-12, 1993

THURSDAY, NOVEMBER 11

Vans depart Stanford Park Hotel 11:45 am

OPENING LUNCH 12:00 pm
The Struggle for the Future
Tressider Union, Oak Room

Host and Moderator: **George Shultz**, chair
Guests: Advisory Council, Stanford faculty, and guests

COUNCIL SESSIONS
Stauffer Auditorium, Hoover Institution

WELCOME 2:30 pm
George Shultz

OPENING REMARKS
Walter Falcon

SESSION I 2:45 pm
Science in Space
Faculty presenters: **Bradford Parkinson and C.W. Francis Everitt**

Break 4:00 pm

INSTITUTE DIRECTOR'S REPORT
AND DISCUSSION 4:15 pm
Walter Falcon

COUNCIL DISCUSSION 4:45 pm

Vans depart Stauffer Auditorium and
Stanford Park Hotel 5:45 pm

OPENING DINNER 6:00 pm
WITH COUNCIL MEMBERS
President Gerhard and Dr. Regina Casper, hosts
Hoover House

Cocktails and group photograph 6:00 pm
Welcome by President Casper 6:45 pm
Dinner and informal discussion 7:00 pm

FRIDAY, NOVEMBER 12

Vans depart Stanford Park Hotel 8:00 am
(Board of Visitors)

Vans depart Stanford Park Hotel 8:30 am
(Advisory Council)

COUNCIL SESSIONS (continued)
Stauffer Auditorium, Hoover Institution

SESSION II 9:00 am
*Russia Update: The Continuing Political
Crisis and the Prospects for Economic Reform*
Faculty presenters: **Coit D. Blacker, Michael
McFaul, and David Bernstein**

Break 10:30 am

SESSION III 10:45 am
Global Environment: The Stanford Agenda
Faculty presenters: **Donald Kennedy and
William K. Reilly**

LUNCH 12:00 pm
Walter Falcon, host
Kimball and Manzanita Dining Rooms

Guests: Advisory Council, Board of Visitors,
IIS program directors, Stanford faculty and students

SESSION IV 2:00 pm
Education in a Global Context
Faculty presenters: **Gerhard Casper, Francisco
Ramirez, Nathan Rosenberg, and Thomas Rohlen**

Break 3:30 pm

SESSION V 3:45 pm
Thinking Beyond Year 2000
Panel discussion chaired by **Condoleezza Rice**

Return to Stanford Park Hotel
Vans depart Stanford Park Hotel 6:45 pm

CLOSING DINNER 7:00 pm
Guests: Advisory Council and Board of Visitors
Bechtel International Center
George Shultz, host

INSTITUTE FOR INTERNATIONAL STUDIES (IIS)
ADVISORY COUNCIL AGENDA

Third Meeting
November 11-12, 1993

SATURDAY, NOVEMBER 13 (Optional)

Vans depart Stanford Park Hotel 9:45 am

BRUNCH 10:00 am
George and O'Bie Shultz, hosts
776 Dolores, Stanford

GOLF 12:30 am
George Shultz, host
Stanford Golf Course

INSTITUTE FOR INTERNATIONAL STUDIES (IIS)
ADVISORY COUNCIL AGENDA

Third Meeting
November 11-12, 1993

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Dinner and informal discussion 7:00 pm

FRIDAY, NOVEMBER 12

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(Board of Visitors)

Vans depart Stanford Park Hotel 8:30 am
(Advisory Council)

COUNCIL SESSIONS (continued)
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Bechtel International Center
George Shultz, host

INSTITUTE FOR INTERNATIONAL STUDIES (IIS)
ADVISORY COUNCIL AGENDA

Third Meeting
November 11-12, 1993

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Vans depart Stanford Park Hotel 9:45 am

BRUNCH 10:00 am
George and O'Bie Shultz, hosts
776 Dolores, Stanford

GOLF 12:30 am
George Shultz, host
Stanford Golf Course

IIS ADVISORY COUNCIL
November 11-13, 1993
STANFORD UNIVERSITY

PARTICIPANTS

George P. Shultz, chair*
Oscar Arias
Raymond Barre
Stephen D. Bechtel Jr. (Thursday only)*
Alexander Bessmertnykh*
Bill Bradley (Thursday only)
Tom Campbell
Roberto Campos*
David M. Culver
Sam Ginn *
Arnold Harberger*
Bob Hawke *
Chaim Herzog *
Geoffrey Howe *
Max M. Kampelman
Andrew Knight
Yotaro Kobayashi *
Hilmar Kopper
Nobuo Matsunaga
Paul Nitze *
Thomas Odhiambo *
Rozanne Ridgway *
Helmut Schmidt
Jesus Silva-Herzog
Paul A. Volcker (Friday/Sat only)
Dennis Weatherstone
John C. Whitehead (Friday/Sat only) *

*Also in attendance: O'Bie Shultz, Betty Bechtel, Marina Bessmertnykh, Sandra Campos (daughter), Ann Ginn, Anita Harberger, Hazel Hawke, Aura Herzog, Elspeth Howe, Momo Kobayashi, Leezee Porter Nitze, Jerusha Odhiambo, Ted Deming, and Nancy Dickerson Whitehead

50-
FOR YOU.

INSTITUTE FOR INTERNATIONAL STUDIES
STANFORD UNIVERSITY

Director
Walter P. Falcon

ADVISORY COUNCIL

Chair

George P. Shultz

Members

Oscar Arias

Pedro Aspe

Raymond Barre

Stephen D. Bechtel, Jr.

Alexander Bessmertnykh

Bill Bradley

Tom Campbell

Roberto Campos

Sergio de Castro

Warren Christopher

David M. Culver

Kenneth Derr

Gerald R. Ford

Sam L. Ginn

Valery Giscard d'Estaing

William Gray

Arnold C. Harberger

Bob Hawke

Chaim Herzog

Geoffrey Howe

Max M. Kampelman

Andrew Knight

Yotaro Kobayashi

Hilmar Kopper

Lee Kuan Yew

Richard Lugar

Nobuo Matsunaga

Ahmed Esmat Abdel Meguid

Brian Mulroney

Paul H. Nitze

Thomas Odhiambo

Rozanne L. Ridgway

Roh Tae Woo

Helmut Schmidt

Jesus Silva-Herzog

Paul A. Volcker

Dennis Weatherstone

John C. Whitehead

June 30, 1993

To: Sharon Dardine
Office of Ambassador Max M. Kampelman

From: Nancy Okimoto
Associate Director
Institute for International Studies

Re: Preparations for IIS Advisory Council meeting
Stanford University, November 11-13, 1993

The enclosed materials concern the Advisory Council of the Institute for International Studies at Stanford University. Once again, I seek your assistance in facilitating Ambassador Kampelman's participation in the third meeting, to be held at Stanford on November 11, 12, and 13, 1993.

Stanford University is located about one hour's driving time south of San Francisco; it is served by San Francisco International Airport (driving time 45 minutes) and San Jose airport (driving time 30 minutes). Rooms for Advisory Council members have been reserved for the nights of November 10, 11, and 12 at the Stanford Park Hotel, located in the city of Menlo Park, immediately adjacent to the Stanford campus.

Council meetings will be held on campus, but this year the meeting room will be Stauffer Auditorium at the Hoover Institution. The sessions will be limited to members of the Council and invited Stanford faculty and guests. The meetings will be conducted in English; special arrangements will be made upon request for translation.

I will be happy to answer any questions you might have about the arrangements for the November meeting. My direct telephone number is (415) 725-2615. If I am not in when you call, please leave your name and number and I will get back to you promptly. You can also contact Elizabeth Nichols at (415) 723-1108. The Institute fax number is: (415) 725-2592. I am fortunate that Venilde Jeronimo will be with IIS until she returns to graduate school on August 15. She will serve again as coordinator for travel and hotel arrangements. After August 15, Arabella Warburton, formerly Cabinet Secretary for Lord Howe, will take over these responsibilities. Please do not hesitate to call on Elizabeth, Venilde, Arabella, or myself for any assistance we might offer.

I am enclosing a planning document which identifies many of the logistical arrangements that will require attention by our respective offices over the next several weeks. By working directly with you or a member of your staff, I hope that arrangements for travel, accommodation, and any special requirements (including translation) can be made smoothly. I am also enclosing for your information a preliminary agenda for this year's meeting.

Encina Hall, Stanford
California 94305-6055
Telephone 415 · 723-4581
Facsimile 415 · 725-2592

I would be grateful if you could provide me with the following by August 1, 1993:


- 1) unless I hear otherwise, I will assume you will continue to be the principle liaison with IIS/Stanford and the appropriate mailing address for correspondence from Mr. Shultz. If this is not the case, please provide me with the name, telephone, and fax number for the appropriate person.
- 2) any changes that should be made to the biographical sketch of Ambassador Kampelman prepared for the Council program. (I enclose a copy of the biographical sketch currently in our files.)
- 3) A glossy black and white portrait print appropriate for use in the Council program. (Unfortunately, the photographs used for the last two years were not returned to us by the printer last year.)

It would be especially helpful if I could receive by return fax any changes in the liaison information and mailing address for Ambassador Kampelman. I would be grateful to receive the participation form and any changes to the biographical sketch before **August 1**. Finally, I would appreciate information concerning travel, hotel, and special requirements at your earliest convenience and hopefully no later than **September 1**, even though these plans may be subject to change. Reply forms are enclosed.

May I call your attention to a particular concern for Council members or spouses who will be traveling on diplomatic passports. By federal law, Stanford University can only reimburse expenses for international visitors traveling on business (B1) and exchange (J1) visas. However, we can arrange to have a ticket sent in the Council member's name via your local American Express office. I alert you to this requirement so that we may have plenty of time in advance of the meeting to work out details of any special travel circumstances.

With very best wishes,

Cordially,



Nancy Okimoto
Associate Director

HOTEL ROOM & TELEPHONE LIST

<u>Name</u>	<u>Arrival Date</u>	<u>Depart Date</u>	<u>Room #</u>
Barre, Raymond	11/10/93	11/13/93	402
Bessmertnykh, Alexander & Marina	11/10/93	11/13/93	310
Campos, Roberto & Sandra	11/10/93	11/13/93	311
Culver, David	11/11/93	11/13/93	366
Harberger, Arnold & Anita	11/10/93	11/13/93	166
Hawke, R.J.L.	11/10/93	11/13/93	404
Herzog, Chaim & Aura	11/10/93	11/12/93	312
Howe, Geoffrey & Elspeth	11/10/93	11/17/93	305
Kampelman, Max	11/11/93	11/13/93	258
Knight, Andrew	11/10/93	11/12/93	405
Kobayashi, Yotaro & Momoyo	11/10/93	11/14/93	317
Jo, Masataka	11/10/93	11/14/93	337
Lugar, Richard	11/11/93	11/13/93	303
Matsunaga, Nobuo	11/11/93	11/13/93	265
Nitze, Paul & Leezee	11/10/93	11/14/93	234
Odhiambo, Thomas & Jerusha	11/10/93	11/13/93	264
Schmidt, Helmut	11/09/93	11/13/93	221
Millhahn, Jorg	11/09/93	11/13/93	220
Schaper, Stefan	11/09/93	11/13/93	222
Volcker, Paul	11/12/93	11/13/93	266
Weatherstone, Dennis	11/11/93	11/13/93	309
Whitehead, John & Nancy	11/12/93	11/13/93	362
<u>IIS staff in hotel:</u>			
Okimoto, Nancy	11/10/93	11/13/93	113
Whiting, Phyllis	11/10/93	11/13/93	113
Boston, Jane	11/09/93	11/13/93	170
Nichols, Elizabeth	11/10/93	11/14/93	105
Moll, Patricia	11/10/93	11/14/93	105
Jeronimo, Venilde	11/12/93	11/13/93	105

Stanford Park Hotel
Telephone number: 322-1234
Facsimile number: 322-0975
IIS Information desk/lobby: 322-1234, ext. 508

Dialing Information:

- To call a guest room, dial 7 + room number
- To call long distance, dial 8 + 1 + area code + number
- To call internationally, dial 8 + 011 + country code + number

*IIS Board of Visitors Meeting
November 12-13, 1993*

HOTEL ROOM LIST

<u>Name</u>	<u>Arrival Date</u>	<u>Departure Date</u>	<u>Room #</u>
Anthony, Garner	11/12/93	11/13/93	169
Kiewit, Marjorie	11/07/93	11/15/93	165
Landreth, William & Jeanne	11/12/93	11/13/93	164
Ohbayashi, Takeo	11/11/93	11/13/93	342
Tooley, William & Reva	11/12/93	11/14/93	209

ADVISORY
COUNCIL

INSTITUTE FOR
INTERNATIONAL
STUDIES

STANFORD
UNIVERSITY



Third Annual Meeting

November 11-12, 1993

IIS gratefully acknowledges the following donors, whose generous gifts have underwritten expenses for this meeting:

Chevron Corporation

and

Franklin Pitcher Johnson, Jr.

Ambassador Bill and Mrs. Jean Lane

Pacific Telesis

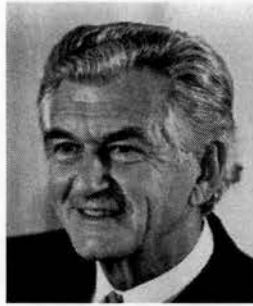


ARNOLD C. HARBERGER

*Los Angeles, California
Professor of Economics,
University of California*

ARNOLD C. HARBERGER was born in New Jersey and received both his A.M. in international relations and his Ph.D. in economics from the University of Chicago. From 1953 to 1991 he served as a professor of economics at the University of Chicago. Since 1984, he has also been appointed professor of economics at the University of California at Los Angeles. Professor Harberger has been a visiting professor at Harvard, Princeton, the University of Paris, and the MIT Center for International Studies in New Delhi. He has been a consultant to numerous international governments, agencies, and foundations worldwide: Panama, Chile, Colombia, Uruguay, El Salvador, Indonesia, Canada, Bolivia, Mexico, Paraguay, People's Republic of China, Malawi, and Venezuela, among others. In 1989 he was elected to membership in the National Academy of Sciences.

Professor Harberger has published many articles and studies in the fields of public finance, economic theory and policy, international trade, and economic development.



BOB HAWKE

*Sydney, Australia
Visiting Professor, University of Sydney*

BOB HAWKE was born in South Australia and educated at Perth Modern School and the University of Western Australia, where he graduated with the degrees of Bachelor of Law and Bachelor of Arts in economics. As a Rhodes scholar, he studied at Oxford University, graduating Bachelor of Letters.

Initially research officer to the Australian Council of Trade Unions, Mr. Hawke was ultimately elected president of the ACTU, an office he held for ten years. He was elected member for the Federal Electorate of Wills in suburban Melbourne in 1980, becoming leader of the opposition in 1983. As head of the Labor Party for four successive terms in office, Mr. Hawke was the longest serving Labor Prime Minister leading consecutive governments. He ceased to be Prime Minister in December 1991 and resigned from the Parliament in February 1992. Mr. Hawke is a visiting professor at the University of Sydney and adjunct professor at the Australian National University in Canberra.

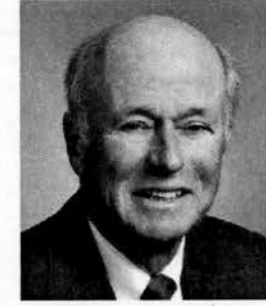


RAYMOND BARRE

*Paris, France
Member, National Assembly of France*

RAYMOND BARRE was born in Saint-Denis, Reunion, and educated at the Faculte de Droit and the Institut d'Etudes Politiques in Paris. His academic career has taken him as professor to the Institut des Hautes Etudes in Tunis, to the Faculte de Droit et de Sciences Economiques in Caen, and the Institut d'Etudes Politiques and the Faculte de Droit et Sciences Economiques in Paris. He served as director of the cabinet to the Minister of Industry (1959-62), as well as other government committees. He has also served as vice president of the Commission of European Communities responsible for economic and financial affairs (1967-72) and as a member of the General Council to the Banque de France since 1973.

In 1976 Mr. Barre briefly held the position of Minister of Foreign Trade before becoming the Minister of Economy and Finance (1976-78). Between 1976-81 he served as Prime Minister for two successive terms. In 1978 he was elected to the National Assembly (Rhône), a position he continues to hold. He has published numerous articles on political economy.



STEPHEN D. BECHTEL, JR.

*San Francisco, California
Chairman Emeritus and Director, Bechtel Group, Incorporated*

STEPHEN D. BECHTEL, JR. was born in Oakland, California, receiving his B.S. in civil engineering from Purdue University and an M.A. in business administration from the Graduate School of Business at Stanford University. He served as the third-generation head of the worldwide engineering and construction business that began in 1898 as a small western railroad construction firm. Today the Bechtel group of companies provides a broad scope of technical and management services to clients in many industry sectors around the globe.

Mr. Bechtel is a member of the Board of Trustees of the California Institute of Technology, The Business Council, and The President's Council of Purdue University. He is an honorary trustee of the California Academy of Sciences. In addition, he is former chairman of the National Academy of Engineering, a fellow of the American Society of Civil Engineers, and an honorary fellow of the United Kingdom's Royal Academy of Engineering.



ALEXANDER A. BESSMERTNYKH

*Moscow, Russia
Chairman, World Council of Former
Foreign Ministers*

ALEXANDER A. BESSMERTNYKH was born in Siberia, receiving a Ph.D. in international law and political science from the Moscow State Institute for International Relations. In 1956 he joined the diplomatic service; from 1970 to 1983, he was Counselor and Minister Counselor at the Soviet Embassy to the United States, and subsequently led the U.S.A. department in the Foreign Ministry. In 1986 he became Deputy Foreign Minister and then First Deputy Foreign Minister. In 1990-91 he served as ambassador to the United States, and in 1991 was the Soviet Minister for Foreign Affairs. In 1992 he was elected president of the Foreign Policy Association, and in May 1993 elected as the chairman of the World Council of Former Foreign Ministers.

Dr. Bessmertnykh is the author of many articles on foreign policy, strategic and military matters.

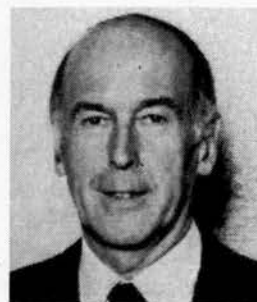


BILL BRADLEY

*Washington, D.C.
Member of Congress
Senator for New Jersey*

BILL BRADLEY was born in Crystal City, Missouri, and graduated from Princeton University. As a Rhodes scholar at Oxford, he studied politics, philosophy, and economics. In 1964 he was captain of the U.S. basketball team that won the gold medal at the Olympic games in Tokyo. He is currently the senior senator from New Jersey and serving his third six-year term.

Senator Bradley chairs both the Water and Power Subcommittee of the Energy Committee and the Deficits, Debt Management, and Long-Term Growth Subcommittee of the Finance Committee. His accomplishments include many pieces of legislation on education, children, the elderly, economic development, and the environment—including protecting the shore and preserving open spaces. He served on the seven person international panel to advise the General Agreement on Tariffs and Trade. He is the author of two books, *Life on the Run* (about his experiences as an athlete) and *The Fair Tax* (an explanation published in 1984 of his proposal to revise the income tax system).

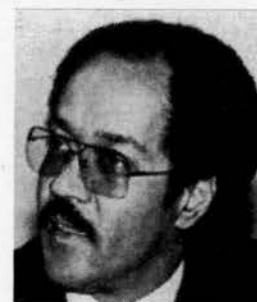


VALÉRY GISCARD D'ESTAING

*Paris, France
Member, European Parliament*

VALÉRY GISCARD D'ESTAING completed his studies at the Ecole Polytechnique and the Ecole Nationale d'Administration, joining the Inspection Generale des Finances in 1952. In 1956 he became deputy director to the office of the Minister of Finance and then to Edgar Faure, President of the Council of Ministers. Re-elected four times to the National Assembly, he served as Secretary of State for Finance, Minister of Finance and Economic Affairs, and Minister of Economy and Finance. In 1974 he was elected President of France (1974-81).

From 1984 to 1989 he served as député to the National Assembly, and from 1989 to 1993 as député to the European Parliament. In 1986, along with former Chancellor Helmut Schmidt, President Giscard d'Estaing created the Committee for the Monetary Union of Europe. He currently serves as député to the National Assembly, chairman of the Foreign Affairs Committee, and chairman of the Regional Council of Auvergne. President Giscard d'Estaing is the author of three books, including *Le Pouvoir et la Vie* (1988), *l'Affrontement* (1991).



WILLIAM H. GRAY, III

*Washington, D.C.
President, United Negro College Fund*

WILLIAM H. GRAY III was born in Baton Rouge, Louisiana, receiving his bachelor's degree from Franklin and Marshall College and graduate degrees from Drew Theological Seminary and the Princeton Theological Seminary. He has been a pastor at Bright Hope Baptist Church since 1972. Mr. Gray served as a professor of history and religion at St. Peter's College, Jersey City State College, Montclair State College, Eastern Baptist Theological Seminary, and Temple University.

Mr. Gray served six terms in the U.S. House of Representatives and held the position of majority whip at the time of his resignation. He was also chairman of the Democratic Caucus and of the Budget Committee for four years. He has held his current position as president and chief executive officer of the United Negro College Fund since 1991.



GERALD R. FORD

*Rancho Mirage, California
38th President, United States of America*



SAM L. GINN

*San Francisco, California
Chairman and CEO, Pacific Telesis Group*

GERALD R. FORD was born in Omaha, Nebraska, receiving his B.A. from the University of Michigan and an LL.B. from Yale University Law School. Beginning his career in the practice of law, he was elected to the U.S. House of Representatives in 1948 and re-elected every two years through 1972, serving 25 years in the House. He was elected chairman of the Republican Conference in 1963 and chosen minority leader in 1965. In 1963-65, as a member of the presidential commission investigating the assassination of President John F. Kennedy, he co-authored *Portrait of the Assassin*. Nominated to the vice presidency in 1973, he became the 38th President of the U.S. following the resignation of Richard M. Nixon and served from August 1974 to January 1977.

In 1979, President Ford published his autobiography, *A Time to Heal*. He has established the American Enterprise Institute World Forum, which brings together former and current international world leaders and business executives to discuss political and business policies impacting current issues.

SAM L. GINN was born in Anniston, Alabama, and received his B.S. in industrial management from Auburn University in Alabama. He became a Sloan fellow at Stanford University's Graduate School of Business in 1969 and was president of the Alumni Advisory Board of that program. After a 28-year career with AT&T and Pacific Telephone, Mr. Ginn was elected chairman and chief executive officer of Pacific Telesis in 1988. He oversees a growing, diversified telecommunications concern with operations around the globe.

Mr. Ginn serves as vice chairman of the California Business Roundtable and chairman of the organization's Education Task Force. He is a member of The Business Council, The Business Roundtable, the San Francisco Committee on JOBS, co-chairman of the San Francisco Clean City Coalition, and a member of Governor Wilson's California Council on Competitiveness.



TOM CAMPBELL

*Stanford, California
Professor of Law*

TOM CAMPBELL was born in Chicago, Illinois, where in 1973 he received co-terminously a B.A. and an M.A. in economics from the University of Chicago. A degree in law from Harvard followed in 1976 and a Ph.D. in economics from the University of Chicago in 1980. After two years in private law practice, he went to Washington D.C. as a White House fellow, then as director, Bureau of Competition, Federal Trade Commission.

In 1983 he became a professor of law at Stanford University. In 1988 he was elected to the House of Representatives, where he served until 1993 on a variety of committees: the Judiciary Committee; Science, Space and Technology Committee; Task Force on Technology and Policy; Banking, Finance and Urban Affairs Committee; Environmental and Energy Study Conference; Task Force on Health Care Policy; and as co-chair of the Congressional Homelessness Task Force.

Professor Campbell teaches courses in international trade, economics, and antitrust.

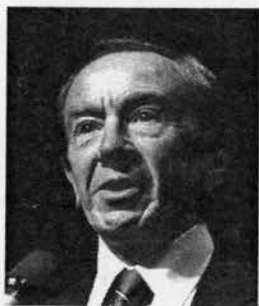


ROBERTO CAMPOS

*Rio de Janeiro, Brazil
Member, Brazilian Congress,
House of Representatives*

ROBERTO CAMPOS was born in Cuiaba, State of Mato Grosso, Brazil. He graduated from the Catholic Seminaries of Guaxupe and Belo Horizonte, Brazil, with degrees in philosophy and theology. He received his M.A. in economics from George Washington University and did postgraduate work at Columbia University. He has been director, general manager, and president of the National Economic Development Bank and secretary general of the National Development Council. He has taught in the School of Economics at the University of Brazil and written widely on issues of development and international economics.

Congressman Campos has been the Brazilian ambassador both to the United States (1961-63) and to Great Britain (1975-82). He is a member of the Inter-American Committee for the Alliance for Progress; the Pearson Committee of the World Bank; the Board of Governors of the International Development Research Center in Canada; the Board of Directors of Resources for the Future; and the Group of Thirty in the U.S.

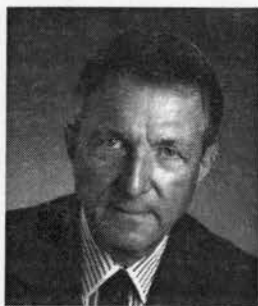


WARREN CHRISTOPHER

*Washington, D.C.
U.S. Secretary of State*

WARREN CHRISTOPHER was born in North Dakota and received his undergraduate degree from the University of Southern California and his law degree from Stanford University. After serving as law clerk to Justice William O. Douglas of the United States Supreme Court, Mr. Christopher joined the private law firm of O'Melveny and Myers, where he subsequently served as chairman. He served in Washington, D.C. in 1967-69 as Deputy Attorney General and again in 1977-81 as Deputy Secretary of State. In January of 1993, Mr. Christopher was confirmed by the U.S. Senate as Secretary of State.

Mr. Christopher served as a member of Stanford's Board of Trustees from 1971 to 1992, serving as its president from 1985-88. He also served as chairman of the Carnegie Corporation, director of the Los Angeles World Affairs Council, fellow of the American Academy of Arts and Sciences, and a member of the Executive Committee of the American Agenda.

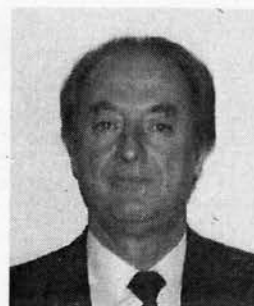


DAVID M. CULVER

*Montreal, Canada
Chairman, CAI Capital Corporation*

DAVID M. CULVER was born in Winnipeg, attending schools in Quebec and Ontario. He obtained his B.S. from McGill University, an M.B.A. from the Harvard Graduate School of Business Administration, and a certificate from the Centre d'Etudes Industrielles in Geneva.

Mr. Culver joined Alcan Aluminium Limited in Montreal in 1949 and, after 40 years with the company, retired as chairman and chief executive officer in 1989. He is honorary chairman of the Business Council on National Issues, a member of the advisory council of the Center of Canadian Studies at the School of Advanced International Studies (Johns Hopkins University), a governor of the Joseph H. Lauder Institute of Management and International Studies (University of Pennsylvania), a member of the Board of Trustees of the Lester B. Pearson College of the Pacific, and chairman of the Board of Trustees of Canada's National Museum of Science and Technology. Mr. Culver is a companion of the Order of Canada.



SERGIO DE CASTRO

*Santiago, Chile
Private Investor and Advisor*

SERGIO DE CASTRO spent his earliest years in La Paz, Bolivia. He went to the University of British Columbia and Catholic University of Chile prior to receiving his M.A. and Ph.D. in economics from the University of Chicago. His academic career has taken him to Universidad del Valle, Cali, Colombia, where he was involved in a program of the Rockefeller Foundation, and to the Catholic University of Chile, where he was professor of economics. He has also been director of the Economic Research Institute and dean of the Department of Social Sciences at Catholic University.

He began his diplomatic career as advisor to the Minister of Economics, Chile, becoming Minister of Economics himself in 1975. He served as Minister of Finance from 1976 until 1982 and has pursued professional activities in the private sector since that time.

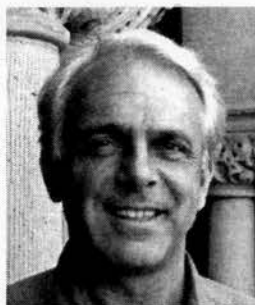


KENNETH T. DERR

*San Francisco, California
Chairman of the Board and Chief Executive Officer, Chevron Corporation*

KENNETH T. DERR was born in Wilkes-Barre, Pennsylvania, graduating from Cornell University with degrees in mechanical engineering and business administration. He joined Chevron upon graduation, becoming president of Chevron USA, Inc. in 1979. In 1981 he was elected a director of the corporation, and elected vice chairman of the corporation in 1985. He assumed his present position in 1989.

Mr. Derr is a director of the American Petroleum Institute, the American Productivity & Quality Center, the Bay Area Council, and Invest-in-America. He is also a trustee of Cornell University. In addition, he is vice chairman of the National Petroleum Council and served as a member of President Bush's Commission on Environmental Quality, the Business Council, the Business Council for Sustainable Development, the Business Roundtable, and the California Business Roundtable. Mr. Derr is presently a member of President Clinton's Council on Sustainable Development.

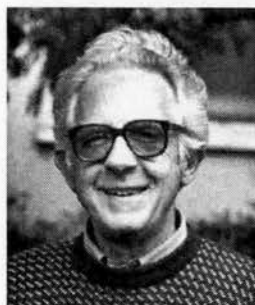


THOMAS P. ROHLEN

*Professor, School of Education and of the
Institute for International Studies
Senior Fellow, IIS*

THOMAS P. ROHLEN received a B.A. in History from Princeton University. He began his career as a foreign service officer serving in Japan, but returned to the U.S. to earn a Ph.D. in Anthropology from the University of Pennsylvania. From 1971 until 1979, he taught at the University of California, Santa Cruz. He worked for several years as a private consultant, spent 1986-87 at Harvard University as a visiting professor of Japanese studies, and came to Stanford in 1987 as a research professor in anthropology. He is currently appointed jointly by the School of Education and IIS.

In 1988, Prof. Rohlen served as the founding director of the Stanford Japan Center in Kyoto, Japan. He is a fellow of the Canadian Institute for Advanced Research and serves on the executive committees of the Academy of Japanese Management and the Society for Japanese Studies. He is the author and/or editor of numerous publications regarding Japanese education, society, and organization and management, including *Managerial Philosophy in a Confucian Setting*, *Japan's High Schools*, and, with Daniel Okimoto, *Inside the Japanese System*.



NATHAN ROSENBERG

*Fairleigh S. Dickinson, Jr. Professor, Public
Policy*

NATHAN ROSENBERG received his B.A. from Rutgers University and an M.A. and Ph.D. from the University of Wisconsin. Before moving to Stanford in 1974, he served on the faculty of the University of Wisconsin, Harvard University, Purdue University, and the University of Pennsylvania. He has been a visiting professor at the London School of Economics and at the University of the Philippines.

Prof. Rosenberg serves on the board of directors of the National Bureau of Economic Research; chairs the advisory board of the UN Institute for New Technology in Maastricht, The Netherlands; and is a fellow of the Canadian Institute of Advanced Research. He is a fellow of the American Academy of Arts and Sciences, the American Academy for the Advancement of Science, and the Swedish Royal Academy of Engineering Sciences. He has written extensively on the economics of technological change. His most recent publications include *Inside the Black Box*, *How the West Grew Rich*, and, with David Mowery, *Technology and the Pursuit of Economic Growth*.

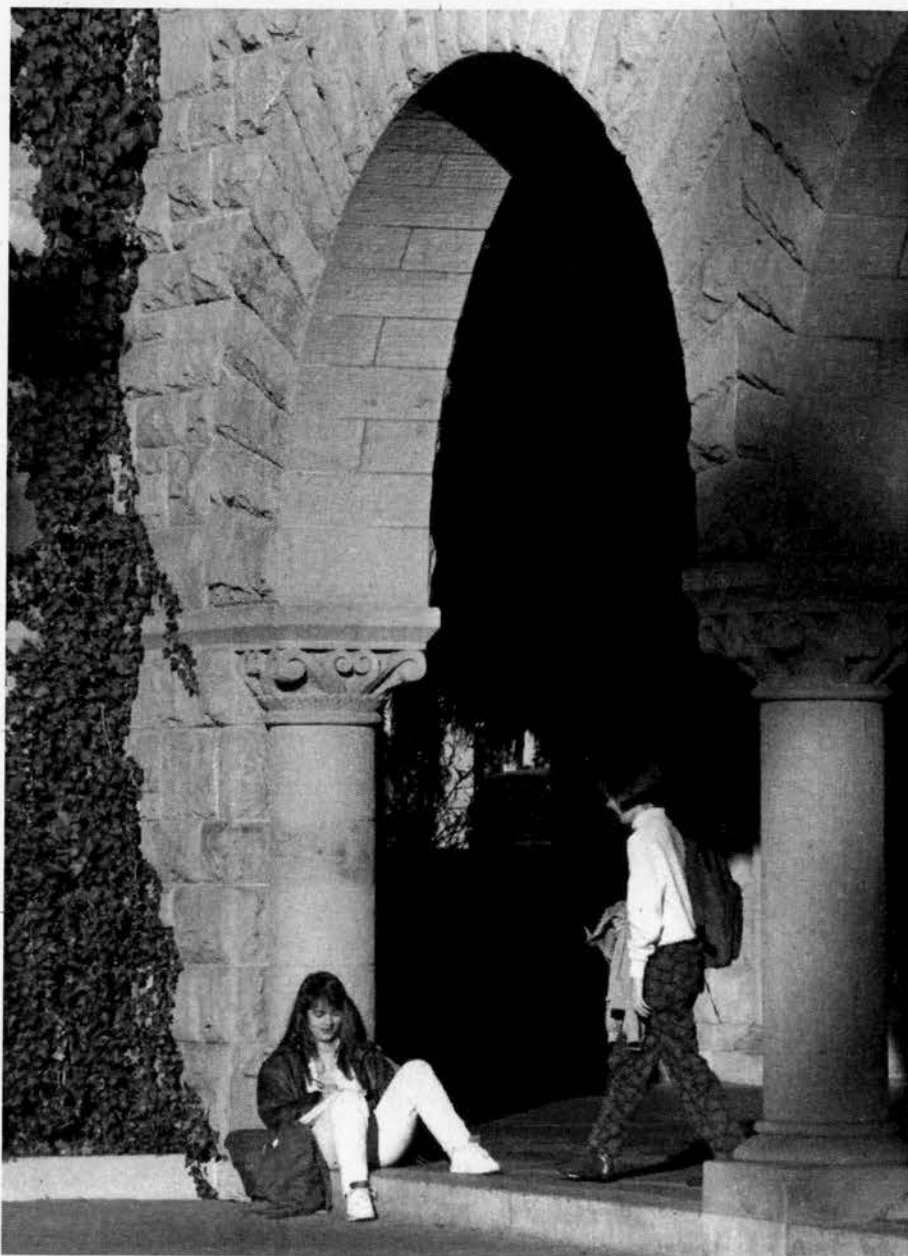
Developing policy for the new and rapidly changing order will require close and coordinated interaction of the academic, corporate, and governmental worlds. If universities are to be leaders and partners in this endeavor, as they should be, they must become global universities.

ADVISORY
COUNCIL

INSTITUTE FOR
INTERNATIONAL
STUDIES

STANFORD
UNIVERSITY

*Third Annual Meeting
November 11-12, 1993*



WILLIAM K. REILLY

*Arthur and Frank Payne Lecturer, IIS
Stanford University*



CONDOLEEZZA RICE

Provost

WILLIAM K. REILLY was born in Decatur, Illinois, and received a B.A. from Yale University, a J.D. from Harvard Law School, and a M.S. in urban planning from Columbia University. He has held five environment-related positions over two decades, including associate director of the Urban Policy Center and the National Urban Coalition from 1968 to 1970, senior staff member of the President's Council on Environmental Quality from 1970 to 1972, and executive director of the Task Force on Land Use and Urban Growth in 1972-73. From 1973 until 1989 Mr. Reilly served as president of the Conservation Foundation and the World Wildlife Fund-U.S., which merged in 1985. In February 1989 he was confirmed as the seventh Administrator of the U.S. Environmental Protection Agency, where he served until January 1993.

Mr. Reilly is in residence at the Institute for International Studies for one year as the first Arthur and Frank Payne Lecturer on the Global Community and Its Challenges. At Stanford, he will deliver a series of five lectures on *Greening the New World Order*, which will be published as part of a new book currently in progress.

CONDOLEEZZA RICE was born in Birmingham, Alabama, and received her B.A. from the University of Denver, her M.A. from Notre Dame University, and her Ph.D. from the Graduate School of International Studies at the University of Denver. She has taught at Stanford University since 1981, when she joined the political science department as Assistant Professor and simultaneously assumed the assistant directorship of the Center for International Security and Arms Control. Prof. Rice spent two years in the Bush administration, concluding her tour as Special Assistant to the President for National Security Affairs and Senior Director for Soviet Affairs for the National Security Council. In that role, she was the White House Soviet specialist during the revolutionary years, 1989-1991, including during the war in the Persian Gulf.

Prof. Rice returned to Stanford in 1991 and became provost of the university in the fall of 1993. She is the author of *The Soviet Union and the Czechoslovak Army* and with Alexander Dallin, *The Gorbachev Era*. She has also written numerous articles on Soviet and East European foreign and defense policy.



BRADFORD W. PARKINSON

*Professor of Aeronautics and Astronautics
and of the High Energy Physics Laboratory*

BRADFORD W. PARKINSON received a B.S. from the U.S. Naval Academy, an M.S. from the Massachusetts Institute of Technology, and a Ph.D. at Stanford University. From 1972 to 1978, he created and ran the Navstar Global Positioning System, which included development, fabrication, and launch of several spacecraft and development of tracking and navigation systems. He retired from the military in 1978 and served from 1979 to 1980 as vice president of the space systems group at Rockwell International. From 1980 to 1984, he was vice president and general manager of Intermetrics Incorporated. He returned to Stanford in September of 1984, where he currently is program manager and co-principal investigator of the Relativity Gyroscope Program at the WW Hansen Experimental Physics Laboratory. He also conducts research in guidance and control and serves as co-dean of the Stanford Alumni Association program on managing innovation.

Prof. Parkinson is a fellow in the Royal Institute of Navigation and the American Institute of Aeronautics and Astronautics. He has authored more than 60 papers on navigation, control theory, and solar engineering.



FRANCISCO O. RAMIREZ

*Professor of Education and Sociology
Stanford University*

FRANCISCO O. RAMIREZ received his B.A. in Social Science from De La Salle College in the Philippines, and his M.A. and Ph.D. in sociology from Stanford University. After teaching at San Francisco State University, he came to Stanford in 1987, where he currently holds appointments as professor of education and (by courtesy) sociology. His main research interests involve comparative cross-national studies of the expansion and institutionalization of mass schooling; political incorporation of women and of children; and education, science, and development. He has studied and lectured in Japan, Spain, Switzerland, and The Netherlands.

Professor Ramirez has served on the National Science Foundation Sociology Panel, and is currently serving on the National Academy of Science Board on International Comparative Studies in Education. He is a member of the editorial boards of *Comparative Educational Review*, and *Society of Education*. His most recent publications include *World Expansion of Mass Education, 1870-1980*; and *Education, Science and Development*, (forthcoming).

It is with great pleasure that I welcome you to the Institute for International Studies at Stanford University for the third annual meeting of the Council. The Council, through its deliberations, has challenged Stanford to re-orient itself to a future that is increasingly international in scope. We have come to recognize that Stanford's mission during its second century must be to help build a base of knowledge unfettered by disciplinary, linguistic, or national boundaries.

In responding to your challenge, the Institute has placed new emphasis on several key areas of international concern:

- ◆ Encouraging stable growth and accommodating economic transformation
- ◆ Confronting the environmental and ecological challenge
- ◆ Learning to live with and to govern over diversity
- ◆ Enhancing security in an insecure world

In developing research and training relevant to these difficult issues, the Institute has a special mandate to link the sciences, technology, and policy in innovative ways that cross the boundaries of schools and disciplines within Stanford, and to promote a full-bodied exchange of ideas and personnel with other countries.

In some areas, such as security and our work on the Asian political economy, IIS has taken up this challenge by building on the strength of existing faculty and dedicated programs. In other areas, such as the environment and diversity, IIS seeks to build new strengths and modes of cooperation both at Stanford and abroad. We have made a promising beginning, but we have no illusions about the continuing hard work that lies ahead. I hope that you will enter the sessions in this third meeting of the Council prepared to evaluate our progress and aspirations, on the one hand, and to offer continuing advice on how the research, teaching, and service programs at Stanford University can play an important role in helping to construct a community of scholars and students that is global, both in character and in reach.

Walter P. Falcon
Director

3:45 SESSION V: *Thinking Beyond Year 2000*

Discussion chaired by:

Condoleezza Rice, Provost

Bechtel International Center

7:00 IIS CLOSING DINNER WITH COUNCIL AND BOARD OF VISITORS

George Shultz, host

Closing Remarks

SATURDAY, NOVEMBER 13 (Optional activities)

Shultz Residence

776 Dolores

Stanford

10:00 BRUNCH

George and O'Bie Shultz, hosts

12:30 Golf

Stanford Golf Course



WALTER P. FALCON

*Director and Senior Fellow, IIS
Farnsworth Professor of International
Agricultural Policy*

WALTER P. FALCON was born in Cedar Rapids, Iowa, receiving his B.S. from Iowa State University and an M.A. and Ph.D. in Economics from Harvard. He remained on the Harvard faculty for nearly a decade, moving to Stanford in 1972 as director of the Food Research Institute. Prof. Falcon holds joint appointments in the Food Research Institute and the Department of Economics. His numerous writings on agricultural policy and development have included volumes on the political economy of rice in Asia, food policy analysis in Asia and Africa, and the economic and social consequences of technical change.

Prof. Falcon has served for over twenty years as a senior food policy advisor to the Government of Indonesia. He is also chairman of the International Rice Research Institute and a fellow of the American Academy for the Advancement of Science and the American Agricultural Economics Association. In September 1991, he succeeded Richard Lyman as director of IIS.



DAVID BERNSTEIN

*Research Associate, Center for International
Security and Arms Control*

DAVID BERNSTEIN received a B.S. in General Engineering from the Massachusetts Institute of Technology and a Ph.D. in Physics from Stanford University. He began his career as a research physicist with Poulter Laboratories of the Stanford Research Institute and worked in research management with Physics International Company and Science Applications, Inc., until 1982.

In 1983, Dr. Bernstein came to Stanford as a research fellow at the Center for International Security and Arms Control (CISAC), where he subsequently served as a consultant, assistant to the director, and as research associate. Dr. Bernstein is the co-coordinator of the centers's project on Russian military conversion and privatization. His recent publications include *Defense Conversion: A Strategic Imperative for Russia* (with William Perry) and *Industrial Demilitarization, Privatization, Economic Reform, and Investment in Russia: Analysis and Recommendations* (with Michael McFaul).

Gerhard Casper
Walter P. Falcon
David Bernstein
Coit D. Blacker
C.W. Francis Everitt
Donald Kennedy
Michael A. McFaul
Bradford W. Parkinson
Francisco O. Ramirez
William K. Reilly
Condoleezza Rice
Thomas P. Rohlen
Nathan Rosenberg

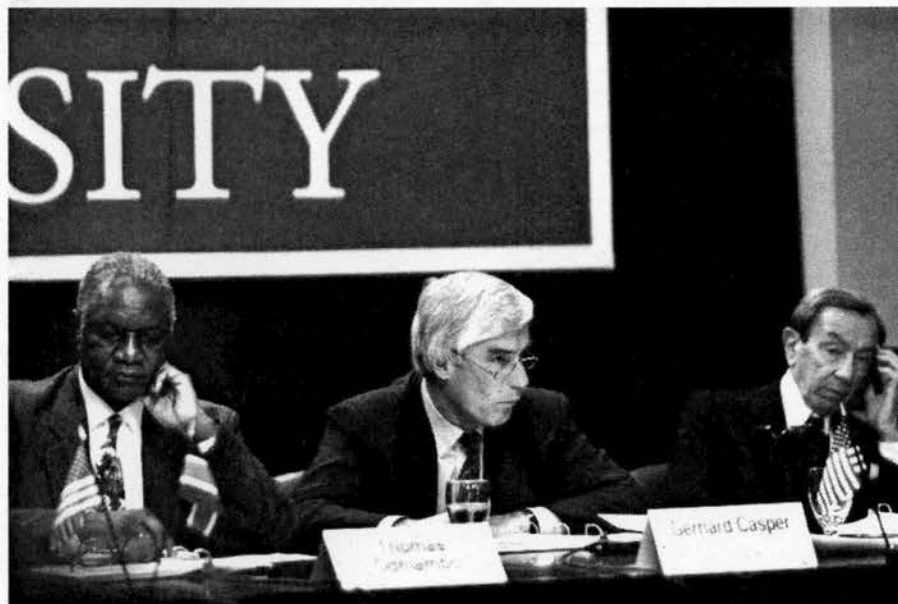


GERHARD CASPER
President

GERHARD CASPER was born in Hamburg, Germany, and studied law at the Universities of Freiburg and Hamburg, where he obtained his first law degree in 1961. He received his Master of Laws degree one year later at Yale Law School, and a Ph.D. from Freiburg University in 1964.

Prof. Casper emigrated to the United States in the fall of 1964, spending two years as assistant professor of political science at the University of California, Berkeley. In 1966 he joined the faculty of the University of Chicago Law School, and between 1979 and 1987 served as dean. In 1989 he became provost of the University of Chicago, a post he held until he accepted the presidency of Stanford University in 1992, where he is also a professor of law.

From 1977 to 1991, Prof. Casper served as editor of *The Supreme Court Review*. He is a member of the American Law Institute and a fellow of the Academy of Arts and Sciences.



The Institute for International Studies at Stanford University generates a global outlook in research, training, and public service. By providing leadership and resources that cut across school boundaries, IIS engages faculty and students in:

- ◆ Innovative research collaborations
- ◆ Field study and internship opportunities around the world
- ◆ Creative teaching at the undergraduate, graduate, and professional levels
- ◆ Building international competence from elementary through mid-career education
- ◆ Interactions among academic, business, and policymaking communities

RESEARCH CLUSTERS

IIS research programs are clustered around three broad themes, each of which brings together specialists in science and technology, public policy, and contemporary social issues.

I. INTERNATIONAL SECURITY

- ◆ Industrial demilitarization and defense conversion
- ◆ Arms control and strategic security to the year 2000
- ◆ Peace and cooperation in the Asia/Pacific Region
- ◆ Peacemaking and peacekeeping
- ◆ Ethnicity, the state, and security

Principal research group:

Center for International Security and Arms Control (CISAC)

II. INTERNATIONAL POLITICAL ECONOMY

- ◆ Comparative political economies
- ◆ Comparative health systems
- ◆ Global developments in the information industry
- ◆ Regional cooperation and trade blocs
- ◆ Transitions to democracy
- ◆ Markets and privatization
- ◆ Regionalism in Asia

Principal research groups:

Asia/Pacific Research Center (A/PARC)

International Political Economy Forum



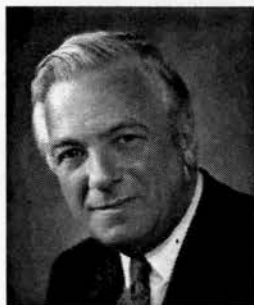


DENNIS WEATHERSTONE

New York, New York
Chairman, J.P. Morgan & Co. Incorporated

DENNIS WEATHERSTONE was born in England. He is an associate of the Institute of Chartered Secretaries and Administrators and a fellow of the Institute of Bankers, having prepared for professional qualifying examinations at North Western Polytechnic in London. He joined Guaranty Trust Company in London in 1946, moved to Morgan's New York headquarters in 1971, and became treasurer in 1977 and president in 1987.

Mr. Weatherstone is a member of the Business Roundtable, and the International Monetary Conference. He is a director of the Institute for International Economics in Washington, a trustee of the Economic Club of New York, a member of the Advisory Board of the British-American Chamber of Commerce in New York, and the Association of Reserve City Bankers.



JOHN C. WHITEHEAD

New York, New York
Chairman, AEA Investors Inc.

JOHN C. WHITEHEAD was born in Evanston, Illinois, graduating from Haverford College with a B.A. in economics and an M.B.A. from Harvard University. He joined Goldman, Sachs & Co. in 1947, retiring in 1984 as co-chairman and general partner. He has served as director and chairman of the Securities Industry Association and as a director of the New York Stock Exchange.

In April, 1985, Mr. Whitehead was appointed Deputy Secretary of State, serving until January 1989. Since returning from Washington, he has been active in various educational, civic, art, and charitable organizations in New York and Washington. He is former president of the Board of Overseers of Harvard University and a member of the Board of Rockefeller University and Haverford College. He is also chairman of the United Nations Association of the U.S.A., the Andrew W. Mellon Foundation, The Asia Society, International Rescue Committee, International House, Brookings Institution, and member of the Council on Foreign Relations and the Trilateral Commission.

North America Forum

Stanford Japan Center-Research (Kyoto, Japan)
Center for International Security and Arms Control
Berlin Symposium on Transition in Europe (Berlin, Germany)

III. GLOBAL ENVIRONMENT

- ◆ Global change: science and policy
- ◆ Population-poverty-health
- ◆ Agriculture and sustainable development
- ◆ Market-based incentive systems
- ◆ The conservation of biodiversity

Principal research groups:

Environmental Policy Forum

Goldman Honors Program

Stanford University Regional Center in Chiapas, Mexico

REGIONAL AREAS OF RESEARCH FOCUS

- ◆ Asia/Pacific
- ◆ The Americas
- ◆ The New Europe
- ◆ Russia and Central Asia

AREA CENTERS

Stanford's five area programs focus mainly on research in and teaching of subjects in the humanities and social sciences — literature, language, art, history, culture, religious studies, political science, anthropology, economics, and sociology.

Undergraduate degrees and/or honors certificates may be earned in East Asian Studies and Latin American Studies; master's level degrees may be earned in East Asian Studies, Latin American Studies, and Russian and East European Studies.

Centers are organized around the following geographic areas:

- ◆ Africa
- ◆ East Asia
- ◆ Europe
- ◆ Latin America
- ◆ Russia and East Europe

OPERATIONS OVERSEAS

- ◆ *Stanford Japan Center- Research*, Kyoto, Japan
The Center provides opportunities for faculty from all schools and disciplines at Stanford to organize collaborative research projects, symposia, and conferences.
- ◆ *Stanford University Regional Center in Chiapas, Mexico*
IIS, in cooperation with the Medical School and the Center for Latin American Studies, administers research projects related to soils and agriculture, public health, and forests and reserves

IIS administers on behalf of a consortia of American universities advanced language training centers located in Taiwan and Japan

- ◆ *Inter-University Program for Chinese Language Studies in Taipei*
- ◆ *Inter-University Center for Japanese Language Studies in Yokohama*

OUTREACH

IIS programs build international competence at all levels through:

Public Education

- ◆ Cross-cultural curriculum units for elementary and secondary education
- ◆ Teacher training in international studies and foreign language

Public education groups:

Stanford Program in International and Cross-Cultural Education (SPICE)
Bay Area Global Education Project (BAGEP)
Bay Area Foreign Language Project (BAFLP)

Mid-Career Study

- ◆ Visiting Scholar programs that provide research opportunities for scientists, diplomats, and the international business community

Conferences and Seminars

- ◆ U.S. Japan Legislators' Committee
- ◆ Corporate Affiliate programs
- ◆ workshops, seminars, and conferences with participants from academia, business, government, and the military

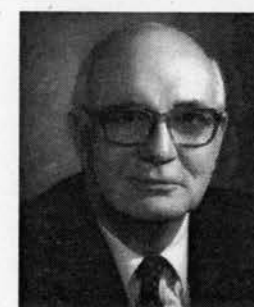


JESUS SILVA-HERZOG

Madrid, Spain
Ambassador of Mexico to Spain

JESUS SILVA-HERZOG studied at the University of Mexico in its National School of Economics and earned a Master's Degree in economics from Yale University. He began his career with Banco de Mexico's Department of Economic Research, serving as head of the Technical Office attached to the Director General's Office and, ultimately, as general manager. In 1970, he became Director General of Credit in the Ministry of Finance and Public Credit and, in 1972, Director General of the National Housing and Institute for Wage Earners. Joining the Ministry of Finance and Public Credit in 1978, he became Minister of Finance and Public Credit in 1982.

In 1989, Ambassador Silva-Herzog assumed the directorship of the Center for Latin American Monetary Studies. He has been a professor at the National School of Economics and the Colegio de Mexico, as well as lecturer at various universities in Mexico and around the world. He is the co-author of numerous books and articles in the fields of economics and finance.

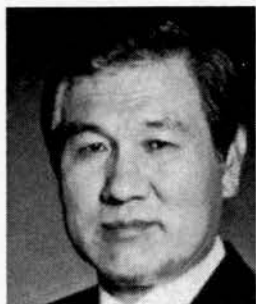


PAUL A. VOLCKER

New York, New York
Chairman, James D. Wolfensohn Inc.

PAUL A. VOLCKER was born in Cape May, New Jersey, earning a B.A. at Princeton University and an M.A. in political economy and government at the Harvard University Graduate School of Public Administration. As a post-graduate student, he attended the London School of Economics. He has worked in the federal government for almost 30 years, serving from 1979 to 1987 as chairman of the Board of Governors of the Federal Reserve System.

Mr. Volcker served as volunteer chairman of the National Commission on the Public Service and is currently chairman of the advisory board of the Center for Strategic and International Studies in Washington, D.C., the Group of Thirty, and North-American chairman of the Trilateral Commission. He is also a member of the board of the Council on Foreign Relations, Aspen Institute, the Japan Society, and the American Council on Germany. In addition to chairing the investment company James D. Wolfensohn Inc., he is also the Frederick H. Schultz Professor of International Economic Policy at Princeton University.



ROH TAE WOO

Seoul, Korea
Former President, Republic of Korea

ROH TAE WOO was born in a small village now part of Taegu, Korea. He attended Kyongbuk High School, his ambitions for becoming a medical doctor diverted by the Korean War. In 1952, he entered the Korean Military Academy, and, after a distinguished military career, retired as a four-star general in 1981. He was appointed in 1981 as Minister of State for National Security and Foreign Affairs, the first of a number of appointments—as Minister of Home Affairs, president of the Seoul Olympic Organizing Committee, and the Asian Games Organizing Committee, among others. A member of the Democratic Justice Party, he was chosen as its presidential candidate in 1987.

In August of 1987 he became president of the party and led the effort to revise the constitution. In December of the same year he was elected President by the first direct presidential election in 16 years. He served in that position until 1992.



HELMUT SCHMIDT

Hamburg, Germany
Publisher and Co-Editor,
Die Zeit

HELMUT SCHMIDT was born in Hamburg, Germany, and received his degree in economics from Hamburg University. Beginning his career in Hamburg administration, he was first counselor, head of section, and then economic head of the Transport Department. From 1953-61 he served as a member of the Bundestag and, from 1958-83, as a member of the SPD Federal Executive. From 1961-65 he served as Senator for Internal Affairs in Hamburg, returning, from 1965-87, to serve as a member of the Bundestag. In 1967, he became chairman of the SPD Parliamentary Party and, from 1968-84, deputy chairman of the SPD. In 1969 he became Federal Minister of Defense, serving until 1972, when he was appointed Federal Minister of Economics and Finance, a position he held until 1974, when he began an eight-year term as Federal Chancellor.

Chancellor Schmidt is the author of many books, including *The Balance of Power*, *A Grand Strategy for the West*, *Men and Powers*, and *Die Deutschen und ihre Nachbarn*.



Appointment to the rank of Senior Fellow of the Institute for International Studies recognizes commitment of substantial effort to the mission of IIS through academic leadership, the development of new activities, and the coordination of IIS efforts with other parts of the university.

Coit D. Blacker
Associate Professor of Political Science (by courtesy); Director of Studies, Center for International Security and Arms Control; Deputy Director, Institute for International Studies (as of January 1, 1994)

Alexander Dallin
Raymond A. Spruance Professor of International History; Director, Center for Russian and East European Studies

Walter P. Falcon
Helen C. Farnsworth Professor of International Agricultural Policy, Food Research Institute; Director, Institute for International Studies

Lawrence H. Goulder,
Associate Professor of Economics and of the Institute for International Studies

Thomas C. Heller
Professor of Law and of the Institute for International Studies; Co-Chair, Program on Sovereignty, Governance, and International Systems

David J. Holloway
Professor of Political Science and of the Institute for International Studies; Co-Director, Center for International Security and Arms Control

Ken-ichi Imai
Professor of Economics (by courtesy); Director, Stanford Center in Japan-Research



THOMAS R. ODHIAMBO
Nairobi, Kenya
Chairman, African Academy of Sciences

THOMAS R. ODHIAMBO was born in Kenya and received his B.A., M.A., and Ph.D. from Cambridge University. A specialist in insect physiology, he served as head and later dean of the Department of Entomology at the University of Nairobi. In 1970, Professor Odhiambo founded the International Centre of Insect Physiology and Ecology, which he still directs. He is a founding fellow of the Kenya Academy of Sciences and served as its first chairman from 1977-82. In 1983 he became a founding member and vice president of the Third World Academy of Sciences, and in 1985 a founding member and president of the African Academy of Sciences.

Professor Odhiambo has published numerous articles in scientific journals and serves as editor in chief of *Insect Science and Its Application* and *Current Themes in Tropical Science*. He has also written a series of books that seek to make science accessible to children. He is a fellow of the Indian National Science Academy; project director of the United Nations University, Special Committee on Africa; and chairman of the Commission for Higher Education of the Government of Kenya.



ROZANNE L. RIDGWAY
Washington, D.C.
Co-Chair, Atlantic Council of the United States

ROZANNE L. RIDGWAY received a B.A. from Hamline University, St. Paul, Minnesota. Her 32-year career as a foreign service officer included ambassadorships to Finland and the German Democratic Republic, as well as service from 1985-89 as Assistant Secretary of State for European and Canadian Affairs. She has also served as Ambassador for Oceans and Fisheries Affairs, Counselor of the Department of State, and Special Assistant to the Secretary of State.

President and now co-chair of the Atlantic Council since 1989, she is vice chairman of the American Academy of Diplomacy and on the Board of Trustees of Hamline University. In addition, she is a member of the Council on Foreign Relations, the Institute for International Strategic Studies, Women in International Security, and the Washington Institute of International Affairs. She serves on the board of directors of several American corporations.

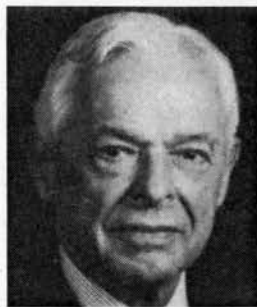


BRIAN MULRONEY

Ottawa, Canada
Former Prime Minister, Canada

BRIAN MULRONEY was born in Baie Comeau, Quebec. He received a B.A. in political science from St. Francis Xavier University, Antigonish, Nova Scotia, and an LL.B. from l'Universite Laval, Quebec City. Upon graduating from law school, Mr. Mulroney joined the Montreal firm of Ogilvy, Renault, where he remained a partner until 1976, when he joined the Iron Ore Company of Canada and became its president the following year. Government service began when he was elected leader of the Progressive Conservative Party of Canada in 1983 and subsequently won election to the House of Commons. In 1984, Mr. Mulroney was sworn in as Canada's 18th Prime Minister, and served in that position until 1993.

Mr. Mulroney is the author of *Where I Stand*, published in 1983. He has served as vice chairman of the Campaign for the '80s of l'Universite de Montreal, member of the Board of Governors of Concordia University, Montreal, and of St. Francis Xavier University.



PAUL H. NITZE

Washington, D.C.
Diplomat in Residence,
Johns Hopkins University

PAUL H. NITZE was born in Amherst, Massachusetts, graduating from Harvard University. Originally working in investment banking, he entered public service in 1941 as financial director of the Office of the Coordinator of Inter-American Affairs. He has served in various positions within the Department of State, including director of the Policy Planning Staff, and within the Department of Defense. Between 1969-74 he served as the representative to the Secretary of Defense on the U.S. Delegation to the Strategic Arms Limitation Talks with the Soviet Union. More recently he has served as special advisor to President Reagan and as ambassador-at-large.

Ambassador Nitze has been chairman of the advisory council of the Johns Hopkins School of Advanced International Studies; chairman of policy studies of the Committee on the Present Danger; and is now trustee emeritus at Johns Hopkins University, the Aspen Institute for Humanistic Studies, and the George C. Marshall Research Foundation.

Timothy E. Josling
Professor of the Food Research
Institute; Director, Center for
European Studies

Terry L. Karl
Associate Professor of Political
Science; Director, Center for Latin
American Studies

Donald Kennedy
Professor of Biology; Co-Director,
Environmental Policy Forum and
Goldman Undergraduate Honors
Program; President Emeritus,
Stanford University

Stephen D. Krasner
Professor of Political Science; Co-
Chair, Program on Sovereignty,
Governance, and International
Systems

Lawrence J. Lau
K.T. Li Professor of Economics; Co-
Director, Asia/Pacific Research Center

John W. Lewis
Professor of Political Science

Richard W. Lyman
Professor of History (Emeritus) and
President Emeritus, Stanford
University

Susan Matisoff
Associate Professor of Asian
Languages and Literature; Director,
Center for East Asian Studies;
Director, Stanford East Asian National
Resource Center

William F. Miller
Professor of Public and Private
Management, Graduate School of
Business; Professor of Computer
Science; Director, North America
Forum

Daniel I. Okimoto
Professor of Political Science; Co-
Director, Asia/Pacific Research
Center

William Perry
Professor of Engineering-Economic
Systems and of the Institute for
International Studies (on leave 1992-
1994)

Clark W. Reynolds
Professor of Economics in the Food
Research Institute

Thomas P. Rohlen
Professor of Education and of the
Institute for International Studies

Henry S. Rowen
Rust Professor of Public Management,
Graduate School of Business; Chair,
Project on World Growth

Stephen Schneider
Professor of Biological Sciences and
of the Institute for International
Studies; Co-Director, Environmental
Policy Forum and Goldman
Undergraduate Honors Program

Gary Schoolnik
Associate Professor, School of
Medicine; Investigator, Howard
Hughes Medical Institute

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 Deputy Director: Coit D. Blacker (as of January 1, 1994)
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 Co-Director: Daniel I. Okimoto, Professor of Political Science
 Director of Research: James H. Raphael, Research Scholar, IIS

Center for International Security and Arms Control

Co-Director: David Holloway, Professor of Political Science
 Co-Director: Michael May, Professor of Engineering-Economic Systems (Research)
 Director of Studies: Coit D. Blacker, Senior Fellow, IIS

*Environmental Studies Policy Forum**Goldman Undergraduate Honors Program*

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 Co-Director: Steven Schneider, Professor of Biological Sciences
 Director of Studies: Rosamond Naylor, Research Scholar, IIS

Stanford Japan Center-Research (Kyoto, Japan)

Director: Ken-ichi Imai, Senior Fellow, Institute for International Studies and Professor of Economics (by courtesy)

*International Political Economy Forum:**Program on Sovereignty, Governance and International Systems*

Co-Chair: Thomas C. Heller, Professor of Law
 Co-Chair: Stephen D. Krasner, Professor of Political Science

Project on World Growth

Chair: Henry S. Rowen, Professor of Public Management, Graduate School of Business



NOBUO MATSUNAGA

Tokyo, Japan
 Envoy of Japan

NOBUO MATSUNAGA was born in Tokyo, Japan, graduating from Tokyo University, Faculty of Law. In 1946, he began his diplomatic career and in 1964 assumed the directorship of the Treaties Division, Treaties Bureau, in the Ministry of Foreign Affairs. In 1967 he served as counselor to the Embassy of Japan in France. In 1971 he returned to the Ministry of Foreign Affairs to serve as director of the Personnel Division, becoming, in 1973, deputy director general of the Treaties Bureau and then director general. In 1976 he was appointed deputy vice minister of Foreign Affairs.

Mr. Matsunaga served as ambassador to Mexico from 1978-81. In 1981 he returned to Tokyo and to the Ministry of Foreign Affairs as deputy minister and then vice minister. From 1985 he was appointed ambassador to the United States, serving until 1990, when he returned once again to Tokyo to become advisor to the Minister for Foreign Affairs, as well as president and director of the Japan Institute of International Affairs. In 1992 he was named an Envoy of Japan.

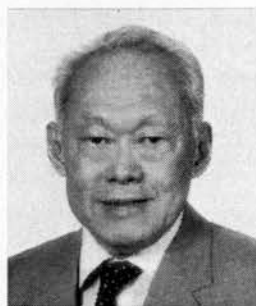


AHMED ESMAT ABDEL MEGUID

Cairo, Egypt
 Secretary General, League of Arab States

AHMED ESMAT ABDEL MEGUID was born in Alexandria, Egypt, where he received his LL.B. from Alexandria University. Three degrees in economics, comparative law, and political science were followed by a Ph.D. in international law, all from Paris University. After a number of governmental posts, Dr. Meguid was appointed ambassador of Egypt to France in 1970 and to the United Nations in 1972, where he served until 1983. He became Minister of Foreign Affairs and, in 1985, Deputy Prime Minister.

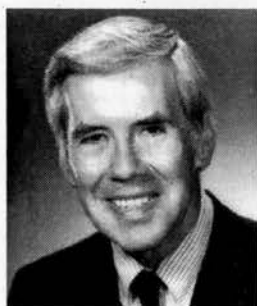
Dr. Meguid has been a member of the International Rivers Committee, the Permanent Arbitration Tribunal, the Arbitration Panel of the World Bank, the Founding Committee of the United Nations University in Tokyo, the Board of the Egyptian Society of International Law, the International Law Association, and the Board of Alexandria University. He serves as director of the Cairo Regional Center of International Commercial Arbitration and honorary chairman of the Arab-Afro Arbitrators Association.



LEE KUAN YEW
Singapore
Senior Minister

LEE KUAN YEW was born in Singapore and matriculated at Fitzwilliam College, Cambridge, England. He was called to the Bar, Middle Temple, London, in 1950 and practiced law in Singapore where he was advisor to several trade unions. In 1954, he was a founder of the People's Action Party and has been secretary general except for a period in 1957. He began his initial term as a member of the Legislative Assembly in 1955.

He began his first tour as Prime Minister for the Republic of Singapore in 1959, serving successive terms until he resigned in November 1990. In 1968, Prime Minister Lee was a fellow at the Institute of Politics at Harvard University, and he was also a Hoyt Fellow at Berkeley College, Yale University, in 1970.



RICHARD G. LUGAR
Washington, D.C.
Member of Congress
Senator for Indiana

RICHARD G. LUGAR was born in Indianapolis, Indiana, and graduated from Denison University in Ohio. As a Rhodes scholar at Pembroke College, Oxford, he studied politics, philosophy, and economics. In 1967, he began his first of two terms as mayor of Indianapolis and won his first Senate seat in 1976.

After his re-election in 1982, Senator Lugar was elected chairman of the National Republican Senatorial Committee and then selected as chairman of the Foreign Relations Committee. He now serves as co-chairman of the Senate Arms Control Observer Group, and was appointed to the Intelligence Committee and the Congressional Reform Committee in 1993. He is the republican leader of the Senate Agricultural Committee. He is also a trustee of Denison University and vice chairman of the Board and a former instructor at the University of Indianapolis. Senator Lugar published his first book, *Letters to the Next President*, in 1988, a collection of nine letters of advice on foreign policy.

OUTREACH PROGRAMS

Stanford Program on International and Cross-Cultural Education
Director: Jane A. Boston, IIS

- *Bay Area Global Education Project*
Bay Area Foreign Language Project
Director: Lynn (Tuckie) Yircott

LANGUAGE AND AREA STUDIES PROGRAMS

Center for African Studies
Acting Director: David Abernethy, Professor of Political Science (Fall Quarter)
Acting Director: Larry Diamond, Sr. Research Fellow, Hoover Institution (Winter Quarter)

Center for East Asian Studies
Director: Susan Matisoff, Associate Professor of Asian Languages and Literatures
Assistant Director: Theodore N. Foss, IIS

Center for European Studies
Director: Timothy E. Josling, Professor of the Food Research Institute

Center for Latin American Studies
Director: Terry L. Karl, Associate Professor of Political Science
Assistant Director: Kathleen B. Morrison, IIS

Center for Russian and East European Studies
Director: Alexander Dallin, Professor of History and Political Science
Acting Director: Norman M. Naimark, Professor of History (Fall Quarter)
Assistant Director: Irina V. Barnes, IIS

- *Inter-University Center for Japanese Language Studies (Yokohama)*
Executive Secretary: Thomas W. Hare, Associate Professor of Asian Languages and Literature

- *Inter-University Program for Chinese Language Studies (Taipei)*
Executive Secretary: Lyman P. Van Slyke, Professor of History

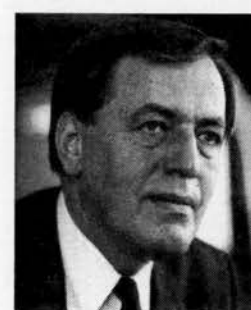


YOTARO KOBAYASHI

*Tokyo, Japan
Chairman and CEO,
Fuji Xerox Company, Ltd.*

YOTARO KOBAYASHI was born in London, England, receiving his B.A. from Keio University and his M.B.A. from the Wharton Graduate School at the University of Pennsylvania. He joined Fuji Photo Film Co., Ltd. immediately upon graduation and was assigned to Fuji Xerox Co., Ltd. in 1963. In 1978 he was named president, and in 1992, chairman and chief executive officer. Mr. Kobayashi has served as a member of the U.S.-Japan Advisory Commission from 1983 to 1984 and as chairman of the Japan Business Machine Makers' Association from 1984 to 1986.

Mr. Kobayashi is a member of the Provisional Council for the Promotion of Administrative Reform, the Trilateral Commission, the Pacific Basin Economic Council, and the U.S.-Japan Businessmen's Conference. He is vice chairman of the Board at International University of Japan and is on the Board of Trustees at Keio University. In addition, he is co-chairman of the Joint Japan and America Chambers Cooperation Committee.



HILMAR KOPPER

*Frankfurt, Germany
Spokesman of the Board of Managing
Directors, Deutsche Bank AG*

HILMAR KOPPER was born in Oslanin (West Prussia) and, after graduating from high school, completed an apprenticeship with Deutsche Bank in Cologne. He was a management trainee with J. Henry Schroder Banking Corporation, New York, before joining the Foreign Department of Deutsche Bank's Central Office in Dusseldorf. In 1960, he moved to Leverkusen Branch, where he became manager in 1969. In 1972, he became a member of the Board of Managing Directors of Deutsche Asiatische Bank AG, Hamburg, which later became the European Asian Bank AG.

In 1974, Mr. Kopper was appointed executive vice president of Deutsche Bank AG and became a member of the Board of Managing Directors in 1977, being elected Spokesman in 1989. He is responsible for group strategy, public affairs and communications, and the Cologne branch region.



MAX M. KAMPELMAN

Washington, D.C.

Partner, Fried, Frank, Harris, Shriver & Jacobson

MAX M. KAMPELMAN was born in New York City, receiving his A.B. and J.D. from New York University and an M.A. and Ph.D. in political science from the University of Minnesota. He served as ambassador and head of the U.S. Delegation to the Negotiations on Nuclear and Space Arms from 1985 to 1989. He also served as counselor to the Department of State under Secretary of State George Shultz. In June 1990 he was appointed ambassador and head of the U.S. Delegation to the Copenhagen Conference on the Human Dimension of the Conference on Security and Cooperation in Europe. He again served in that role at the Geneva Conference on National Minorities and at the Moscow Conference on the Human Dimension in 1991.

Ambassador Kampelman serves currently as vice chairman of the U.S. Institute of Peace and the Eurasia Foundation, chairman emeritus of the Freedom House, chairman of the Board of Governors of the United Nations Association and of the Jerusalem Foundation. His book, *Entering New Worlds: The Memoirs of a Private Man in Public Life* was published in 1991.



ANDREW KNIGHT

London, England

Executive Chairman, News International plc

ANDREW KNIGHT was educated at Ampleforth College in Yorkshire and then attended Balliol College, Oxford, where he read politics, philosophy and economics before taking his degree in modern history. He started his career in journalism in 1964 on the *Investors Chronicle*, where he co-wrote the share recommendations under the pseudonym "Austin Friars." Mr. Knight joined *The Economist* in 1966, serving in the Washington offices from 1968-70. He was appointed assistant editor in 1970, and, in 1973, began the European section.

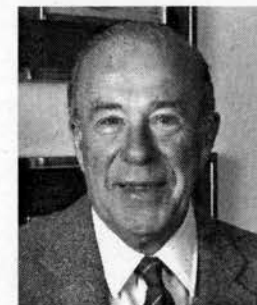
In 1974, Mr. Knight succeeded Alastair Burnet as editor of *The Economist* and was named International Editor of the Year by *World Press Review* in 1981. In 1986 he became chief executive of *The Daily Telegraph plc* and editor in chief, serving until 1989, when he joined News International plc as chairman in 1990. The company publishes five national newspapers, including *The Times of London* and the *Sunday Times*, and broadcasts six satellite television channels including a 24-hour news channel.

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George P. Shultz

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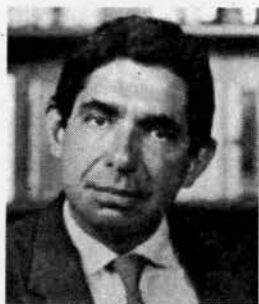
GEORGE P. SHULTZ

Stanford, California

Distinguished Fellow, Hoover Institution
Professor Emeritus of International
Economics, Graduate School of Business

GEORGE P. SHULTZ was born in New York City, receiving his B.A. in economics from Princeton University and his Ph.D. in industrial economics from the Massachusetts Institute of Technology. He taught first at MIT, then joined the University of Chicago Graduate School of Business, where he became dean in 1962. In 1955, Prof. Shultz assumed his first governmental role, as senior staff economist on the president's Council of Economic Advisors under President Eisenhower. He served as Secretary of Labor and then Secretary of the Treasury under President Nixon. From 1974-82, he was president and a director of Bechtel Group, Inc. During this period, Prof. Shultz also served part time on the Stanford faculty and in 1981 he was appointed chairman of the Economic Policy Advisory Board.

In July 1982, Prof. Shultz became the 60th U.S. Secretary of State, serving until January 1989, at which time he returned to Stanford. He has published widely during both his academic and government careers. His latest book, *Turmoil and Triumph: My Years as Secretary of State*, was published in 1993.

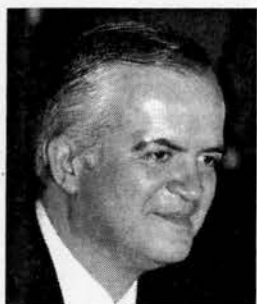


OSCAR ARIAS

*San Jose, Costa Rica
President, Arias Foundation*

OSCAR ARIAS was born in Costa Rica. Majoring in law and economics at the University of Costa Rica, he received a Ph.D. in political science from the University of Essex. He was a professor of political science for three years at the University of Costa Rica, San Jose, and also served as Director of the Office for National Planning and Economic Policy. Dr. Arias' political career began in 1977, when he was elected to congress, giving up his seat in 1981 to serve as the General Secretary of the National Liberation Party. He filled this position until 1986, when he was elected President of the Republic.

Dr. Arias' efforts to encourage peace in Central America culminated with the signing of the Central American Peace Plan in August 1987, the same year he was honored with the Nobel Peace Prize. In 1988, he established the Arias Foundation for Peace and Human Progress. He has written numerous publications on the political, economic, and social life of Costa Rica.



PEDRO ASPE

*Mexico City, Mexico
Minister of Finance and Public Credit*

PEDRO ASPE was born in Mexico City, where he received his B.A. in economics in 1974 at the Instituto Tecnológico Autónomo de México. In 1978 he received his Ph.D. in economics from the Massachusetts Institute of Technology, where he was also an instructor of macroeconomics. After completing his degree, he became director and professor of the Department of Economics at the Instituto Tecnológico Autónomo de México and began, simultaneously, his distinguished career as a financial advisor in the public sector. He has held a variety of posts within the Ministry of Planning and Budgeting, including Undersecretary and then Minister of Planning and Budgeting. He assumed his present position as Minister of Finance in 1988. In 1992, he was the Lionel Robbins Lecturer at the London School of Economics.

As the author of numerous economic studies in a variety of distinguished journals, Mr. Aspe brings his scholarly background to bear on the current economic realities of Mexico.



CHAIM HERZOG

*Tel Aviv, Israel
Former President of Israel*

CHAIM HERZOG was born in Belfast, Ireland, and attended the Hebron Yeshiva in Jerusalem for two years before returning to Britain to continue his education, graduating in law from the universities of London and Cambridge. He served as senior partner of Herzog, Fox, and Neeman, and was also managing director of GUS Industries, today part of the Clal Corporation. In January 1975, he was appointed as the Israeli ambassador to the United Nations, serving for three years in that role. He served as President of the state of Israel from 1983 to 1993.

Long active in business and community affairs, President Herzog has served on numerous commercial, educational, and charitable boards, including the executive committees of Bar-Ilan, Hebrew and Tel Aviv Universities, and the Weizmann Institute of Science. An author on military, political, and economic affairs, President Herzog's books include *Israel's Finest Hour*, *Days of Awe*, *War of Atonement*, *Who Stands Accused*, *Battles of the Bible*, *Arab-Israeli Wars*, *Heroes of Israel*, and *Between the Sacred and the Everyday*.



THE RT. HON. THE LORD HOWE OF ABERAVON, PC. QC

*London, England
House of Lords*

GEOFFREY HOWE was born in Port Talbot, Glamorgan, and educated at Trinity Hall, Cambridge, where he read law. He was called to the Bar by the Middle Temple in 1952. He was first elected to Parliament for Bebington in Cheshire in 1964. In 1970 he was appointed Solicitor General and received a knighthood. As conservative member of Parliament for Surrey East from 1964 to 1992, he served as Chancellor of the Exchequer from 1979-83, as Secretary of State for Foreign and Commonwealth Affairs, 1983-89; and as Deputy Prime Minister and Leader of the House of Commons in 1991-92. He was awarded life peerage and entered the House of Lords in July 1992.

Lord Howe was responsible for the preparation and passage through Parliament of the principal legislature providing for Great Britain's membership in the European Community, as well for the enlargement of the EC in 1986, and for the European Community's 1992 program.