



## Max M. Kampelman Papers

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STANFORD UNIVERSITY

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Wu Xueqian

November 18, 1996

Dear Max,

Last week's discussions with the Advisory Council were truly a memorable event for IIS. "Thank you" seems inadequate to express our deep gratitude for your participation. We felt that the meetings went extremely well this year for both our faculty and for Council members. We would of course love to hear your impressions.

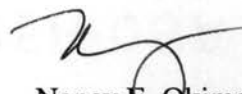
Our colleagues on the faculty and staff of IIS join me in expressing our appreciation for your enthusiastic support of Council activities and for IIS and Stanford University more generally. We look forward to seeing you again at the next meeting of the Advisory Council in May 1998. Please let us know if ever you are in the Bay Area and we will do our best to convince you to spend time with us at Stanford.

Until then, and with best regards,

Cordially,



Walter P. Falcon  
Director



Nancy E. Okimoto  
Deputy Director

Ambassador Max M. Kampelman  
Fried, Frank, Harris, Shriver & Jacobson  
1001 Pennsylvania Ave., N.W. Suite 800  
Washington, D.C. 20004-2505

5/98

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Dennis Weatherstone  
John C. Whitehead  
Wu Xueqian

November 20, 1996

Dear Max,

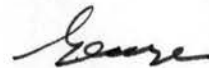
Thanks so much for attending the recent IIS Advisory Council meeting. Your continuing support and presence mean a great deal to all of us who are affiliated with the institute.

It seems to me that the meeting really jelled this year, both in terms of the faculty presentations, which I found timely and stimulating, and the council members' responses to those presentations.

As is our custom, the next meeting of the Advisory Council will be in 18 months. Please note the dates on your calendar: May 15 through May 18, 1998. I would welcome your suggestions for topics to be discussed at that meeting.

With my warm personal regards,

Sincerely yours,



George P. Shultz

Ambassador Max M. Kampelman  
Fried, Frank, Harris, Shriver & Jacobson  
1001 Pennsylvania Avenue, NW; Suite 800  
Washington, D.C. 20004-2505

Encina Hall, Stanford  
California 94305-6055  
Telephone 415 723-4581  
Facsimile 415 725-2592

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INSTITUTE FOR INTERNATIONAL STUDIES  
STANFORD UNIVERSITY

11/13-16/96

March 15, 1996

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Walter P. Falcon

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John C. Whitehead

Wu Xueqian

Dear Max,

Our next meeting of the IIS Advisory Council is still eight months away, but knowing full well that fall schedules tend to be especially busy, I write now to ensure that the dates of November 13-16, 1996 are firmly on your calendar.

At Stanford we are already hard at work to make certain that this - the fifth - meeting of the Council will be outstanding. Our plan is to focus two of our sessions on issues related to international security and conflict resolution, subjects that have global implications of the highest magnitude. We will, of course, cover other topics as well. I will send details of the program to you later this spring.

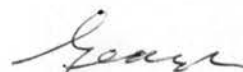
The meeting will start officially with lunch at noon on Thursday, November 14, and end following brunch on Saturday, November 16. However, if your schedule allows you to arrive earlier, we would be delighted for you to attend a public forum sponsored by IIS on Wednesday afternoon, November 13, followed by an informal dinner. And if you can stay a little longer, Stanford's football team is playing Washington State at Stanford Stadium on Saturday afternoon.

You will soon receive a packet of material from IIS containing, among other things, a questionnaire about your travel plans. I hope you will complete it at your earliest opportunity so that we may begin preparing for your participation.

President Gerhard Casper, Provost Condoleezza Rice, and my colleagues at IIS join me in looking forward to your return visit to Stanford University this fall.

With my thanks for your continuing support and with my warm personal regards,

Sincerely yours,



George P. Shultz

Ambassador Max M. Kampelman  
Partner  
Fried, Frank, Harris, Schriver, Kampelman &  
Jacobson  
1001 Pennsylvania Ave., N.W. Suite 800  
Washington, D.C. 20004-2505

Encina Hall, Stanford  
California 94305-6055  
Telephone 415 723-4581

INSTITUTE FOR INTERNATIONAL STUDIES (IIS)  
ADVISORY COUNCIL

Agenda  
November 13-16, 1996

**WEDNESDAY, NOV 13 (Optional)**

**CAMPUS FORUM (Optional)** 4:00 pm  
*The Future of Nuclear Deterrence*  
Kresge Auditorium, Law School  
Host and Moderator: **George Shultz**  
Panelists: **A. Bessmertnykh, J. Goodby, B. Hawke, G. Howe, R. Ridgway, and H. Schmidt**

**COCKTAILS AND DINNER** 6:30 pm  
(Council members only)  
de Basily Room, Hoover Tower  
Host, **George Shultz**

**THURSDAY, NOV 14**

**OPENING LUNCH** 12:00 pm  
Oak Room, Tresidder Union  
*Economic and Political Overview*  
Host and Moderator: **George Shultz**  
Guests: Advisory Council, Stanford faculty, and guests

**COUNCIL SESSIONS**  
Stauffer Auditorium, Hoover Institution

**WELCOME** 2:00 pm  
**George Shultz and Walter Falcon**

**SESSION I** 2:15 pm  
*International Scientific Dialogue: The Online Revolution*  
**Michael Keller**, University Librarian and Director of Academic Information Resources

**SESSION II** 3:00 pm  
*International Scientific Collaboration: Promises & Problems*  
**Burton Richter**, Professor and Director, Stanford Linear Accelerator Center  
**David Burke**, Professor and Assistant Director, Stanford Linear Accelerator Center  
**Julie Parsonnet**, Assistant Professor of Medicine/ Infectious Diseases

**IIS Director's Report & Discussion** 5:00 pm  
**Walter Falcon**

**OPENING DINNER** 6:30 pm  
(Council Members only)  
Hoover House  
Council Members and Spouses  
Host, President Gerhard Casper

As of October 10, 1996

**FRIDAY, NOV 15**

**COUNCIL SESSIONS (continued)**  
Stauffer Auditorium, Hoover Institution

**SESSION III** 9:00 am

*Major Threats to International Security in 2000:*

- *Threats and Institutional Responses*  
**Scott Sagan**, Associate Professor of Political Science  
**Lucy Shapiro**, Joseph D. Grant Professor in the School of Medicine  
**Stephen Stedman**, Visiting Professor, CISAC

- *A Return to Great Power Rivalries?*  
**James Goodby**, Payne Distinguished Lecturer, IIS  
**David Holloway**, Professor of Political Science, History, and IIS; Co-Director, CISAC  
**Condoleezza Rice**, Provost and Professor of Political Science

**LUNCH** 12:00 pm  
Ricker Dining Hall  
Host, **Walter Falcon**  
Guests: Advisory Council, Board of Visitors, IIS faculty and students

**SESSION IV** 2:00 pm  
*Transition to Market Economies: Alternative Experiences of China, Russia, and Eastern Europe*  
**Coit Blacker**, IIS Senior Fellow and Professor of Political Science (by courtesy)  
**Lawrence Lau**, K.T. Li Professor of Economics  
**Charles Redman**, Senior Vice President, Bechtel Group, Inc

**SESSION V: Council Discussion** 3:45 pm  
*Post-electoral Views*  
Discussion led by: **Alexander Bessmertnykh, Bill Bradley, Richard Lugar, and Kiichi Miyazawa**

**CLOSING DINNER** 7:00 pm  
Stanford Faculty Club  
Guests: Advisory Council, Board of Visitors, and guests.  
Host, **George Shultz**

**SATURDAY, NOV 16 (Optional)**

**BRUNCH** 10:00 am  
776 Dolores, Stanford  
Host, **George Shultz**

**FOOTBALL GAME** 12:30 pm  
Stanford vs. Washington State  
Stanford Stadium

**INSTITUTE FOR INTERNATIONAL STUDIES  
ADVISORY COUNCIL MEETING  
November 13-16, 1996**

***PARTICIPANTS***

George Shultz, Chair

Pedro Aspe

Stephen D. Bechtel, Jr.

Alexander Bessmertnykh

Shirley Temple Black

Bill Bradley

Roberto Campos

David Culver

Sam Ginn

Arnold Harberger

R.J.L. Hawke

Chaim Herzog

Geoffrey Howe

Max Kampelman

Andrew Knight

Yotaro Kobayashi

Lee Kuan Yew

Richard Lugar

Kiichi Miyazawa

Rozanne Ridgway

Helmut Schmidt

***Also in Attendance:***

Marina Bessmertnykh, Charles Black, Roberto Campos, Jr., Ambassador Chan Heng Chee, Mary Culver, Blanche D'Alpuget, Ted Deming, Ann Ginn, Anita Harberger, Aura Herzog, Elspeth Howe, Momo Kobayashi, and Mdm. Lee.

*To Remind*

*The Honorable George Shultz  
requests the pleasure of your company  
at a dinner for participants in the forum on  
"The Future of Nuclear Deterrence"  
and  
members of the Advisory Council  
of the Institute for International Studies  
on Wednesday, the 13th of November  
at 6:30 pm*

*Nicolas de Basily Room  
Hoover Tower*