



Emily Anne Staples Tuttle papers.

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February 28, 1978

Mr. Hale Champion
Undersecretary
Department of Health, Education
and Welfare
200 Independence Avenue, S.W.
Room 614-G
Washington, D.C. 20201

Dear Mr. Undersecretary:

As the regular meetings of our Advisory Committee on National Health Insurance Issues come to a temporary or permanent end, a number of us felt that it might be useful to write to you about some of the conclusions and observations which we have come to share.

All of us have other affiliations and forums from which we have addressed and will address major health policy issues. In this letter we want to convey some of the convictions we have arrived at not only from our previous experience, but from the rich experience we have had as members of the Advisory Committee. The investment of our own time, the time of people in many parts of our own country and in Canada who have met with us, the extensive work of an extremely diligent staff, and the federal funds which have made it possible for us to hold meetings from California to Connecticut and from Texas to Wisconsin, add up to a major effort to inform and educate in depth a broad group of citizens on the critical issues involved in designing national health insurance.

In the course of our meetings the views of many of us have evolved. The data in staff papers were informative and enlightening. The interchange among members of the Committee encouraged new perceptions. We will not soon forget some of the more dramatic sights and insights: an entire health center filled to over-flowing with farm workers and their children who had come from afar in the hope of being able to establish their eligibility for food supplements, the valiant efforts to provide quality care against heavy odds in a huge bureaucratized county hospital and an under-funded Children and Youth Center, dedicated professionals putting their coordinated skills at the service of a prospering rural community, the glib complacency of state administrators who seemed to acknowledge no need for change in areas where we saw the grossest kinds of unmet health needs, the marvels of modern high technology medicine more readily accessible and more easily paid for than the services of nurse practitioners or physician assistants, the contrast of gold-rimmed coffee cups and sumptuous paintings in the data processing center which was funded by Medicaid money which couldn't be stretched to provide the most basic health services in poor neighborhoods.

As you proceed within the Department to draft proposed national health insurance legislation, as you attempt to make reality not only of the President's pledges, but of the aspirations of what is surely a majority of Americans for a more effective and more equitable health system, you will be responding to a wide range of pressures, concerns and constraints. Without any attempt to cover all the relevant issues, we submit the following points as among those that ought to be in the forefront of your deliberations:

1. National health insurance must be designed to provide protection against economic hardship, to assure access to good care for everyone in the nation, and to help bring about and support needed changes in the health services system.

2. The fragmentation in financing, coverage and service delivery of present health care arrangements urgently points to the need for a single universal health care system. Clear administrative authority for the design and operation of national health insurance must rest at the federal level. This is an essential prerequisite to achieving real control over costs. Certain tasks can be effectively delegated to other agencies and institutions, but economy, equity, quality--and even diversity in methods of delivering services--can best be encouraged when there is a coherent national policy and one agency with ultimate responsibility.

3. There must be universal eligibility for coverage under national health insurance, and for the receipt of services financed under national health insurance. Eligibility cannot be made dependent on income or employment status.

4. Under national health insurance, a greater proportion than at present of the nation's health resources must go to those who are least well served by the health system as it now operates. Particular attention should be given to the special needs of specific groups.

5. The design of national health insurance must provide for ready access, without financial or other barriers, to comprehensive benefits including preventive and primary care services. Services may be delivered in many diverse settings, but continuity of care should be a major consideration.

6. It is essential to recognize that health services include more than medical care. An increasing proportion of health services cannot be effectively and economically rendered by physicians working alone. National health insurance must encourage the development and support the operation of organized settings for the delivery of a broad range of services. Payment mechanisms must reflect the fact that these services can be provided by a wide array of health personnel, and must make possible reimbursement of these services on other than a fee-for-service basis.

7. To assure that services will be available, accessible and acceptable to groups heretofore not well served by the health system, a major federal commitment to the development of organized health delivery systems in many rural areas and many inner city areas is required, as is the adoption of reimbursement methods compatible with the successful operation of these programs, including adequate funds for the provision of health related services (e.g. to encourage adequate nutrition or compliance with recommended health regimens), and services (such as outreach and transportation) to assist people in making appropriate use of health services.

8. National health insurance must be designed to enhance the quality and appropriateness of health services. All aspects of the program must reflect this goal, including methods of reimbursing providers, support for development of effective settings for care delivery, funds for health services research, dissemination to consumers and professionals of information on efficacy, and mechanisms to enable both consumers and professionals to better monitor the quality and appropriateness of care.

9. National health insurance must encourage effective consumer participation at every level of policy formulation, health service delivery and resource allocation. Such participation can and should occur through a variety of mechanisms, some of which remain to be developed, and would cover a wide spectrum, from improved information to equip consumers to participate in and monitor their own care, to consumer participation in policy-making in the operation of organized health delivery programs and health planning agencies.

10. On the basis of the Committee's consideration of various approaches to national health insurance, it would appear possible and desirable to enact and implement a comprehensive program in two to three years after Congressional passage. If, nevertheless, the decision is made to implement the program in stages, the scope and phasing of the total program must be specified in sufficient clarity in the legislation adopted by Congress, so as to assure the achievement of full coverage and benefits, as well as essential system changes which are dependent on a spelled out and adopted program.

11. We oppose the adoption of any program which would provide catastrophic illness insurance coverage without basic comprehensive benefits. Such insurance would not contribute to system reform, would distort distribution of health care resources, and would lead to excessive costs and deterioration in the quality of services.

We know you share with us the strong conviction that this Administration has a rare--perhaps unique--opportunity to make good, affordable health services a reality for all Americans. We look forward to continuing to work with you toward that end.

Sincerely yours,

Dan M. Asimus

Dan M. Asimus, M.D.

Ernest Saward

Ernest Saward, M.D.

Donald H. Broderick

Donald H. Broderick

Lisbeth B. Schorr

Lisbeth B. Schorr

Patricia A. Butler

Patricia A. Butler

Bert Seidman

Bert Seidman

C. Hilmon Castle, M.D.

C. Hilmon Castle, M.D.

Aaron Shirley

Aaron Shirley, M.D.

Paul B. Cornely

Paul B. Cornely, M.D.

Manuel Soliz

Manuel Soliz

Clifton O. Dummett

Clifton O. Dummett, D.D.S.

Emily Ann Staples

Emily Ann Staples

Melvin A. Glasser

Melvin A. Glasser

Cecil Williams

Cecil Williams

Ingeborg G. Mauksch

Ingeborg G. Mauksch, R.N., Ph.D.

Beulah M. Wiley

Beulah M. Wiley

cc: Hon. Joseph A. Califano, Jr.
Hon. Julius Richmond, M.D.
Hon. Henry Aaron
Hon. Richard Warden
Mr. James McIntyre
Peter G. Bourne, M.D.
Mr. Stuart Eizenstat
James Mongan, M.D.
Dr. Karen Davis
Mr. Grant Spaeth

Federal Reserve Bank of Minneapolis
250 Marquette Avenue Minneapolis, Minnesota 55480

Office of The President

October 31, 1975

Ms. Emily Anne Staples
1640 Xanthus Lane
Wayzata, Minnesota 55391

Dear Emily Anne:

I was pleased that you were part of this year's Baconian Dialogues. The continuing success of these sessions depends on identification of participants who, like yourself, contribute to make the sessions lively and provocative. While the memory of the session is still fresh, would you please take time to send us the names of possible participants for future dialogues?

We'd also appreciate any comments you wish to make on this year's program and any suggestions that you may have for future topics or speakers.

We are enclosing a list of addresses of participants and several articles related to the discussions.

Sincerely,

Bruce

B. K. MacLaury
President

Enclosures

1. "OPEC and the Industrial Countries: The Next Ten Years."
Thomas O. Enders, Foreign Affairs, July 1975.
2. "The Blows of March." London Economist, March 29, 1975.
3. "The U.S. and The Third World: A Basis For Accommodation."
Tom J. Farer, Foreign Affairs, October 1975.
4. Statement by Arthur F. Burns, October 23, 1975.
5. "On New York's Financial Problems." Patterson, Rockefeller, and Wriston,
October 18, 1975.

June 2, 1976

The Honorable Walter F. Mondale
443 Russell Office Building
Washington, D.D. 20510

Dear Fritz:

The pictures which were taken at the candidates' seminar arrived yesterday. My, you are photogenic. Our campaign headquarters opened last night so the prints I don't use in literature we'll have on the bulletin board. Thank you for taking the time.

Actually the reason for this letter, however, is to request your aid in urging Russell Long to give reconsideration to S.1641 in the Senate Finance Committee. As a long time supporter of the United Way and as a vice president at the moment I am concerned about the substance of this bill which, if I understand correctly, will clarify and liberalize the right of tax exempt organizations to engage in legislative activity. It would also affect the Junior League and numerous other organizations in which we are both interested.

I hope you can see that it reaches the Senate floor where I understand its chance for passage is good.

Hope I'll catch a few glimpses of you and Joan during the summer. In the meantime, however, please greet Joan for me..I miss her.

Best regards,

Follow up of phone call to the minneapolis office on June 2.

EMILY ANNE STAPLES
1640 XANTHUS LANE
WAYZATA, MINNESOTA 55391

June 23, 1976

Mr. James Biddle, President
National Trust for Historic Preservation
740-748 Jackson Place, N.W.
Washington, D.C. 20006

Dear Jimmy:

Enclosed is a clipping from the Minneapolis Tribune on Mary Means speech to the annual meeting of the Garden Clubs of America which is being held in Minneapolis this week. The article does not convey in any way what a superb job she did for the Trust. She was marvelous, not only for what she said, but for her public relations value for the organization she was representing.

She followed a hard sell by the American Land Trust with a witty and informative presentation of historic preservation concerns geared perfectly for her audience. She received thunderous applause and my friends here who planned the meeting were delighted. During lunch she received countless accolades and was being invited to address groups all over the country.

This sounds like I'm Mary's agent, I know, but I just want you to be aware of how well she came across and what a fine job she did for the Trust here. She made me proud to be associated with the organization.

Hope all is going well in your part of the world and that you will survive the Bicentennial.

Sincerely yours,

Emily Anne

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September 29, 1979

The Reverend Monsignor Terrence J. Murphy
President
College of St. Thomas
St. Paul, Minnesota 55105

Dear Monsignor Murphy;

I'm so sorry not to be able to be with you on October 3rd, but I have a commitment of long standing in San Francisco that afternoon.

So many of the nominees are exceptionally well qualified that I have had a great deal of difficulty selecting five. Many of them seem to have had a unique impact on their own communities, and I regret not having the opportunity for some discussion with people who know them.

Ranking is extremely difficult in this case because we have to rely on the material supplied by the nominators and it is very uneven. For instance, I'm sure that Paul Gerot and Jim McFarland are both extremely worthy of being considered for this honor, yet we have no material on which to judge them in relation to the others. I have heard fine things about L. B. Hartz but can't tell from his nomination how to rate him.

The five I have selected are for specific reasons which are as follows:

1) Willis Drake - his dedication and creativity are responsible for Minnesota's reputation as a leading state in the area of high technology. To me he epitomizes the term entrepreneur. He also gives tirelessly of his time to make Minnesota a better place to live and conduct business. 2) Rose Totino - A self-made business person who started from scratch and demonstrates all the qualities which inspire others - plus strong community responsibility. 3) Arthur Schwichtenberg - tremendous growth of his company and his innovation. His degree of community responsibility seems very strong including time to be mayor - not always a rewarding undertaking! 4) Sylvester Laskin - quality of service to the private enterprise system in a business which he did not create but which under his direction grew enormously, and for the scope of his community involvement. 5) Alan Ruvelson - truly an innovator and a risk-taker in the very best sense of the word accompanied by a strong sense of community responsibility and business ethics.

There are several other candidates I would not be at all unhappy to see nominated. These include Clifford Johnson, Merton Bottemiller, Dave Fischbein, Dan Brutger, Vernon Wexler, Joe Givens, Robert Kias or Ray Plank. In my selections I did give some thought to geographical balance, I hope enough. Best of luck with your deliberations.

Sincerely yours,

September 29, 1979

The Reverend



The Minnesota Business Hall of Fame 1979

SUITE 200, HANOVER BUILDING, 480 CEDAR STREET
ST. PAUL, MINNESOTA 55101

PRE-EVENT FACT SHEET - 1979

The Minnesota Business Hall of Fame was developed in 1976 by the sponsoring organizations in order to promote a better understanding of competitive private enterprise among the public at large, and specifically among students and educators. The means to this goal are annual luncheon award programs to recognize those entrepreneurs who have achieved exceptional success in business while contributing to the betterment of communities in Minnesota, and who have also contributed to achievement of broader social goals such as provision of quality jobs with advancement opportunity. This Hall of Fame is funded by contributions from the sponsoring organizations and by individuals who provide the funds for student and educator attendance at the event, as well as broader communication of the honorees' accomplishments. The event's location rotates among Minnesota communities each year. Honorees are selected by independent judges. Honorees have been selected, and are honored for, the following criteria: entrepreneurship, creativity and innovation, contributions to competitive private enterprise system through the creation of quality jobs, and demonstration of business and personal ethics including dedication to competitive private enterprise, environment, community and family.

The annual luncheon is a memorable event designed to stimulate student and educator involvement and interest by the broader community. Honorees receive a handsome eagle trophy. A matching permanent trophy, inscribed with honoree's names is displayed at educational institutions. Honorees must be present to accept the award.

Honorees - 1976 event - Bloomington

Curtis L. Carlson, The Carlson Companies, Inc., Plymouth
Bertin C. Gamble, Gamble-Skogmo, Inc., Minneapolis
W. C. Norris, Control Data Corporation, Bloomington
Jeno F. Paulucci, Paulucci Enterprises, Duluth

Honorees - 1977 event - Minneapolis

Elmer L. Andersen, H. B. Fuller Company, Saint Paul
The five Dayton brothers: Bruce, Donald, Douglas, Kenneth and Wallace,
Dayton Hudson Corporation, Minneapolis
Ebba C. Hoffman, Smead Manufacturing Company, Hastings
Edgar F. Johnson, E. F. Johnson Company, Waseca

Honorees - 1978 event - Saint Paul

Earl E. Bakken, Medtronic, Inc., Fridley
E. W. Hallett, Hallett Companies, Crosby
Earl B. Olson, Jennie-O-Foods, Inc., Willmar
Richard (Ray) M. Stordahl, Silverline, Inc., Moorhead

Honorees - 1979 event - Saint Cloud

To be selected by a nomination and evaluation process, and to be announced at the event, Tuesday noon, October 16, 1979, Atwood Center, St. Cloud State University.

Chairman of the steering committee for the 1979 event is Carl F. Nielsen, president of DCI, Inc., Saint Cloud, co-chairman of the MACI Small Business Council and chairman of the board for MACI, 1980. For further information contact: Minnesota Business Hall of Fame, c/o MACI, 480 Cedar Street, Saint Paul, MN 55101 (612) 227-9591.

MINNESOTA BUSINESS HALL OF FAME

SPONSORS: College of St. Thomas; The Greater Minneapolis and St. Paul Area Chambers of Commerce; Minnesota Association of Commerce and Industry; Minnesota Bankers Association; Minnesota Department of Economic Development; U.S. Small Business Administration; and participating local Chambers of Commerce.

5 Ruvelson

1 Drake

4 Haskin

3 Schuetenberg

2 Totino

Battlemiller 1, 2, 3

Fischbein innovation

Brutger

Zwiers

Klas - Tapemark

JIM RAMSTAD
1869 Zanzibar Lane
Plymouth, Minnesota 55447

September 19, 1980

Honorable Emily Anne Staples
Minnesota State Senate
235 State Capitol
St. Paul, MN 55155

Dear Emily Anne:

Given the major differences between our positions on the crucial issues facing our fellow citizens this election year, I hereby invite you to participate in a series of debates with me at various civic locations in Plymouth, Golden Valley, Robbinsdale, New Hope and Medicine Lake.

I have now visited more than 20,000 homes in our district, and there is a great demand among the people for a full-fledged debate between us. I am issuing this invitation to debate and I am certain you will welcome the chance to appear before our fellow citizens in the best tradition of American politics -- a head to head debate.

The city halls of our communities are available for these debates which will be scheduled once a week for the remaining six weeks of the campaign to fit your schedule.

My volunteer committee is waiting to hear from your committee on setting the dates and making the final arrangements for our debates. Please contact my campaign manager, Pat Hoyt, at 559-2978, or call me directly (office 339-6500 or home - 475-3365) to confirm your willingness to accept my challenge to debate the crucial issues of taxes, government spending, jobs, our state's budget, education, our business climate, energy, welfare reform, and the problems facing our Seniors.

Thank you for your prompt response.

Sincerely,


Jim Ramstad