



[Robina Foundation](#)

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ROBINA FOUNDATION
Human Rights Retreat
and Board Meeting

February 15-17, 2009
La Jolla, California

Robina Foundation Human Rights Board Retreat and Board Meeting
February 15-17, 2009
La Jolla, California

La Valencia Hotel, 1132 Prospect Street, La Jolla, CA 92037
Phone: 858-551-3722 Fax: 858-456-1664

Sunday, February 15	
7 p.m.	Dinner at the La Valencia Hotel – Galeria Room
Lodging	La Valencia Hotel
Monday, February 16 (See more detailed agenda – Page 2)	
8 a.m.	Human Rights Board Retreat – La Valencia Hotel Boardroom
6:30 p.m.	Dinner – Vigiluccis (a couple blocks away from La Valencia on Prospect Street)
Lodging	La Valencia Hotel
Tuesday, February 17 (See more detailed agenda – Page 3)	
8 a.m.	Robina Board Meeting – La Valencia Hotel Boardroom
12 noon	Check out time is 12 noon

ROBINA FOUNDATION ATTENDEES FOR HUMAN RIGHTS RETREAT
February 15-17, 2009

Name	Address	Phone Number
Aamoth, Gordon Lodging: Feb 14, 15, 16	Business: Robina Foundation 4900 IDS Center, 80 South 8 th Street Minneapolis, MN 55402 Home: 390 West Ferndale Drive Wayzata, MN 55391	Bs Phone: 612-333-2313 Cell Phone: 612-845-9990
Crosby, Jr., Thomas M. Lodging: Feb 15, 16	Business: 4900 IDS Center, 80 South 8 th Street Minneapolis, MN 55402 Home: 1612 Willow Drive, Long Lake, MN 55356	Bs Phone: 612-332-9111 Cell Phone: 612-710-1977
Karoff, Peter Lodging: Feb 15, 16	Home: 1052 Camino del Retiro Santa Barbara, CA 93110	Cell Phone: 617-909-2590
Quam, Lois Lodging: Feb 16	Business: Piper Jaffray 800 Nicollet Mall, J09S02 Minneapolis, MN 55402	Bs Phone: 612-303-6488 Cell Phone: 612-308-2098
Schroeder, Steven Lodging: Feb 15, 16	Business: University of California at San Francisco 3333 California Street, #430 San Francisco, CA 94143-1211 Home: 10 Paseo Mirasol, Tiburon, CA 94920	Bs Phone: 415-502-1881
Spencer, Edson Harriet Spencer Lodging: Feb 15, 16	Business: 4900 IDS Center, 80 South 8 th Street Minneapolis, MN 55402 Home: 2087 Condor Road, Wickenburg, AZ 85390	Bs Phone: 612-333-3650 AZ Home: 928-684-7722
Sazevich, Jean Lodging: Feb 14, 15, 16	Home: 4808 Dowling Street, Minneapolis, MN 55406	Bs Phone: 612-729-5738 Cell Phone: 612-599-7092
Frey, Barbara Howard Orenstein Lodging: Feb 15, 16	Business: Frey Consultants, 1724 Hampshire Avenue, St. Paul, MN 55116	Bs Phone: 651-335-5215 or 612-626-1879
Meintjes, Garth Lodging: Feb 15, 16	Home: 285 Windsor Place, Apt. 9 Brooklyn, NY 11218	Phone: 718-783-8508

Sunday, February 15	Monday, February 16	Tuesday, February 17
Dinner at Galeria (11 people) (Order off the Menu) La Valencia Hotel	Basic Breakfast (9 people) (Lunch menus will be brought into room for each person to circle what they want.)	Basic Breakfast (6 people)
Gordon Aamoth Tom Crosby Peter Karoff Steve Schroeder Ed and Harriet Spencer Jean Sazevich Barbara Frey and Howard Orenstein Garth Meintjes	Gordon Aamoth Tom Crosby Peter Karoff Steve Schroeder Lois Quam Ed Spencer Jean Sazevich Barbara Frey Garth Meintjes	Gordon Aamoth Tom Crosby Peter Karoff Lois Quam Steve Schroeder Jean Sazevich Ed Spencer (?)
	Lunch (9) Served in the Boardroom	No Lunch Served
	Same people as above (Cookie tray at 2 p.m.)	
	Dinner (9) Vigiluccis (909 Prospect St)	
	Gordon Aamoth Tom Crosby Peter Karoff Lois Quam Steve Schroeder Ed and Harriet Spencer Jean Sazevich	

- There will be bottled water and sodas in the Boardroom at all times.
- A flip chart will be provided for Monday and Tuesday. (Jean will get info from Barbara as to her needs for the meeting.)
- An email went out on 1/28/09 to let Peter, Lois, and Ed know that their spouses were invited for the dinners on Sunday and Monday evenings.
- The Basic Breakfast includes: coffee, yogurt, fruit, pastries.

Robina Foundation Human Rights Retreat

February 16, 2009

La Jolla, California

La Valencia Hotel, 1132 Prospect Street, La Jolla, CA 92037

Phone: 858-551-3722 Fax: 858-456-1664

Time	Agenda Item	
	Monday, February 16, 2009 (Hotel's Boardroom)	
7:30 a.m.	Continental Breakfast	
8:00 a.m.	Welcome and Call to Order – Aamoth	
8:05 a.m.	Overview of Goals for the Day – Karoff • Barb Frey's Review of Scan • Resource Speaker's Prepared Remarks, Their Reactions to the Scan, Their Perspectives on Key Issues Covered • Q&A as we go along	
10:30 a.m.	Break	
11:00 a.m.	• Speaker perspectives on what Robina might be able to most effectively change or accomplish in this arena. • Q&A as we go along. • Board Members express initial thoughts on what they think Robina might choose for focus of an initiative.	
12 noon	Lunch in Boardroom • Barb Frey summarizes initial thoughts of Board Members on 'focus' for further discussion in afternoon.	
1:30 p.m.	• Barb Frey summarizes morning session, emphasizing any consensus that might be emerging as well as differences to address. • Barb explains goal of the afternoon is to determine what, if any, specific focus might be best to pursue. • Any additional resource speaker's comments/guidance to Board. • Further drill down on opportunities to create a focused and meaningful initiative. > Opportunities and challenges of various options. > What resources might be needed (grant funds, etc.) > Limited to named institutions or broader. > What implications are there if it is broader? • Discussion of "next steps" > Should issues other than/in addition to Human Rights be considered?	
4:00 p.m.	Adjournment	
6:30 p.m.	Dinner at Vigiluccis (909 Prospect Street)	

ROBINA FOUNDATION

4900 IDS Center
80 South 8th Street
Minneapolis, MN 55402
Phone: 612-333-2313
Fax: 612-333-0182
www.robinafoundation.org

January 12, 2009

Garth Meintjes
285 Windsor Place, Apt 9
Brooklyn, NY 11218

Dear Mr. Meintjes:

Many thanks for accepting our invitation to be a resource person and speaker at the Robina Foundation Retreat on Human Rights in La Jolla, California, on Monday, February 16, 2009. Our Foundation has completed our first round of giving for the next three years, and we are now looking at a subject for the next round in 2011.

Barbara Frey will be the moderator, and so this is our formal invitation to you to be a resource speaker. My plan would be for you to critique our Research Scan and to help us in our discussion in order to select a subject within the field of Human Rights to focus our attention. (It is my understanding that Barbara forwarded the Human Rights Research Scan and the agenda for the day.) We anticipate \$8-10M/year spending policy after 2012. Bear in mind that Human Rights is the first subject we will have entertained for our second round of giving and no decision will be made at that meeting.

We will be meeting at a very nice hotel, The La Valencia, and it is only about 20 minutes from the San Diego airport. We would also like to invite you to join the Board of Directors and guests for dinner at 7:00 p.m. in the hotel the evening of Sunday, February 15th.

The Retreat is on Monday, February 16th, starting at 8:00 a.m. to 5:00 p.m. You can make plans to leave on Tuesday, February 17th (checkout at noon). We will cover your reasonable expenses and give you an honorarium of \$1,000. Also, if possible, we would appreciate your joining in a conference call on January 29th at 10 a.m. (CST) to further discuss the Retreat. Included in the call besides myself would be, Peter Karoff (Board Member), Barbara Frey, and Jean Sazevich (Managing Consultant). If you have any questions, please feel free to contact me at the numbers listed above or my email address at gaamoth@robinafoundation.org.

Sincerely,

Gordon M. Aamoth, MD
President and CEO

cc: Peter Karoff, Barbara Frey

GARTH MEINTJES

285 Windsor Place, Apt. 9, Brooklyn, NY 11218
(718) 783-8508
garthmeintjes@gmail.com

EMPLOYMENT

JEHT FOUNDATION

New York, NY

Senior Program Manager, January 2005 – Present

Managed a grantmaking program supporting efforts to overcome U.S. exceptionalism to international justice. With a staff of three, secured Board approval for over 100 grants totaling nearly \$30 million. Developed funding strategies to strengthen at-risk advocacy groups. Coordinated funding strategies with other major donors on national security and human rights. Convened annual coordination meetings of Alien Tort Statute litigators.

NOTRE DAME LAW SCHOOL, CENTER FOR CIVIL AND HUMAN RIGHTS

Notre Dame, IN

Acting Director, 2004

Associate Director, 1994 – 2003

Assistant Director, 1991 – 1994

Taught courses on international law, accountability for gross violations of human rights, and human rights practice. Directed an LL.M. program in International Human Rights Law with an average of 14 participants per year. Arranged and helped supervise internship programs at, among others, the International Criminal Tribunals for the Former Yugoslavia and Rwanda, the Inter-American Commission on Human Rights, and the High Commissioner for Human Rights. Secured project grants from the JEHT, Ford, OSI, and MacArthur Foundations. Provided general administration, including organizing conferences and special events. Appointed Faculty Fellow by Provost to the Helen Kellogg Institute for International Studies for a five-year term (1998).

UNIVERSITY OF THE WESTERN CAPE

Cape Town, South Africa

Lecturer, 1990

Taught courses on constitutional law and criminal law.

EDUCATION

NOTRE DAME LAW SCHOOL

Notre Dame, IN

Doctor of the Science of Law in International Human Rights Law, 2005

Summa cum laude

Thesis entitled “(Un)Judging the Past in the Name of Truth and Reconciliation”

- The Helen Kellogg Institute for International Studies, Small Grant Award
- Francis M. Kobayashi Research Travel Grant
- The Helen Kellogg Institute for International Studies, Money Fund Award

NOTRE DAME LAW SCHOOL

Notre Dame, IN

Master of Laws in International Human Rights Law, 1991

Summa cum laude

- Bradlow Foundation Human Rights Scholarship

UNIVERSITY OF CAPE TOWN

Cape Town, South Africa

Graduate Studies in Criminology and Criminal Justice, 1989

- Wilfred Kramer Law Grant

UNIVERSITY OF CAPE TOWN
Bachelor of Laws, 1988

Cape Town, South Africa

UNIVERSITY OF STELLENBOSCH
Bachelor of Arts, 1986
Major: Law; Minors: English & Government

Stellenbosch, South Africa

ADDITIONAL COURSES

Training Seminar on International Humanitarian Law for University Teachers
International Committee of the Red Cross and the Graduate Institute of International Studies
Geneva, Switzerland, 1998

10th Annual Summer Course on Human Rights
Canadian Human Rights Foundation
University of Prince Edward Island, Charlottetown, 1990

PUBLICATIONS

Biography of Richard Goldstone in *Encyclopedia of Genocide and Crimes Against Humanity* (Dinah Shelton ed., 2004)

If Apartheid is a Crime, Why Has No One Been Prosecuted? in 1 *AFRICAN LEGAL AID QUARTERLY* (2003)

Reconciling Amnesties with Universal Jurisdiction – A Reply to Mr. Phenyó Keiseng Rakate (with Juan Méndez) in 4 *INTERNATIONAL LAW FORUM DU DROIT INTERNATIONAL* (2001)

Domestic Amnesties Versus International Accountability in *INTERNATIONAL CRIMES, PEACE, AND HUMAN RIGHTS: THE ROLE OF THE INTERNATIONAL CRIMINAL COURT* (Dinah Shelton ed., 2000)

Reconciling Amnesties with Universal Jurisdiction, (with Juan Mendez) in 2 *INTERNATIONAL LAW FORUM DU DROIT INTERNATIONAL* 76 (2000)

An International Human Rights Perspective on Corporate Codes, in *GLOBAL CODES OF CONDUCT: AN IDEA WHOSE TIME HAS COME* (Rev. Oliver Williams ed., 2000)

Seeking Justice in the World, XXIV 4 *JOURNAL OF INTERGROUP RELATIONS*, Winter 1997-98

Guest Editor, Symposium: Prosecuting International Crimes—An Inside View, 7 *TRANSNATIONAL LAW AND CONTEMPORARY PROBLEMS*, Spring 1997

Human Rights Education as Empowerment: Reflections on Pedagogy, *HUMAN RIGHTS EDUCATION HANDBOOK* edited by Prof. Richard Pierre Claude, University of Pennsylvania Press (1996)

A Prisoner's Right to Rehabilitation, *RESPONSA MERIDIANA* (1989)

PROJECTS

Secured a one-year JEHT Foundation grant for a study of international justice work in the U.S. (2003).

Helped secure a three-year Ford Foundation grant for a project on transitional justice (2001).

Secured a two-year grant from the John D. & Catherine T. MacArthur Foundation for a project aimed at demonstrating the justiciability of economic, social, and cultural rights (2001).

Helped secure two multi-year grants from the Open Society Institute for an internship program at the International Criminal Tribunal for Rwanda (2000 & 2002).

Secured a two-year Ford Foundation grant for a human rights documentation project with the American Association for the Advancement of Science and the Center for Legal and Social Studies (1999).

Secured two multi-year grants from the John D. & Catherine T. MacArthur Foundation for an internship program at the International Criminal Tribunal for the former Yugoslavia (1995 & 1997).

Helped secure a three-year Ford Foundation grant for the translation and publication of the Report of the Chilean National Commission on Truth and Reconciliation (1993).

Helped secure two multi-year Ford Foundation grants for the development of an international human rights law program at Notre Dame Law School (1991 & 1994).

PROFESSIONAL QUALIFICATION AND BOARD MEMBERSHIP

Authorized to appear as an advocate before the Supreme Court of South Africa
Midwest Immigrant and Human Rights Leadership Council (2002-2004)

REFERENCES

Harold Hongju Koh
Dean and Gerard C. and Bernice Latrobe Smith Professor of International Law
Yale Law School
P.O. Box 208215
New Haven, CT 06520
harold.koh@yale.edu

Robert Crane
President
JEHT Foundation
120 Wooster Street, 2nd Fl
New York, NY 10012
crane@jehtfoundation.org

Juan Méndez
President
International Center for Transitional Justice
5 Hanover Square, 24th Floor
New York, NY 10004
jmendez@ictj.org

Qwest Mail
by Windows Live™

Qwest Mail

gaamoth@msn.com

Inbox (1)

Junk

Drafts

Sent

Deleted

Robina Crosby

Robina-jean

Manage folders

Add an e-mail account

Related places

Today

Contact list

Calendar

Privacy

Search the web

Gordon
sign out

Options

New | Delete | Junk | Mark as | Move to |

Reply | Reply all | Forward

Info on Jeht Foundation

From: **Nancy Gilbert** (ngilberg@robinafoundation.org)

Sent: Thu 1/08/09 7:53 PM

To: 'Gordon Aamoth' (gaamoth@robinafoundation.org); 'Gordon Aamoth' (gaamoth@msn.com)

14 attachment(s)

image001.gif (3.4 KB), image002.gif (0.8 KB), image003.gif (0.9 KB), image004.gif (0.9 KB), image005.gif (1.0 KB), image006.gif (1.2 KB), image007.gif (0.8 KB), image008.gif (0.9 KB), image009.gif (1.0 KB), image010.gif (0.8 KB), image011.gif (0.5 KB), image012.gif (0.7 KB), image013.gif (1.1 KB), image014.gif (0.5 KB)

Gordy, I just got some info on Jeht for your info. It's below. Nancy



WHO WE ARE

The JEHT Foundation was established in April 2000. Its name stands for the core values that underlie the Foundation's mission: **Justice, Equality, Human dignity, and Tolerance.** The Foundation's programs, in Criminal Justice, Juvenile Justice, International Justice, and Fair and Participatory Elections, reflect these interests and values.

AREAS OF INTEREST

Criminal Justice

The Criminal Justice Program works to reduce levels of incarceration in the U.S. while protecting public safety; easing the financial burden to society of criminal justice systems; and ensuring that adults who come into contact with the justice system are fairly and appropriately treated and have a better chance of success upon re-entry.

Juvenile Justice

The Juvenile Justice Program works to reduce the unnecessary detention and incarceration of youth in the U.S. while protecting public safety; easing the financial burden to society of juvenile justice systems; and ensuring that juveniles who come into contact with the justice system are fairly and appropriately treated and have a better chance of success into adulthood.

International Justice

The International Justice Program seeks to promote U.S. adherence to the international rule of law and the engagement of key stakeholders in and outside of government to this end.

Fair and Participatory Elections

The Fair and Participatory Elections Program seeks to improve the voting process by promoting best practices and reducing barriers to voting. The Program also seeks to enhance fair representation and competitive elections and to strengthen government transparency and responsiveness.

Other Grantmaking Interests

From time to time the Foundation Board makes grants outside its normal program areas. These grants are solely at the discretion of the Board members and are by invitation only.

HOW WE APPROACH GRANTMAKING

The Foundation recognizes that systemic and social change requires a long-term perspective and strategy and, at the end of the day, a measure of patience, luck and good timing.

With this in mind, the Foundation makes a combination of multi-year and one-time grant commitments for general operating support, project support, capacity building, and special needs and opportunities as they arise in its fields of interest. We support collaborations and coalition building when they serve to avoid duplication of effort and strengthen a specific goal. The Foundation does not set limits on the size of its grants or on the number of years it will consider supporting an organization. Each request will be considered based on its merit, relationship to the Foundation's goals, the need, the ability to advance the work of the field, and the Foundation's available resources.

The Foundation entertains proposals that fall within the program interests described above and that make use of one or more of the following approaches:

- Innovative, focused, results-oriented efforts that take into account:
 - The political, economic, and social environment in which the work is occurring and the readiness for change
 - Existing research that informs the agenda
 - The constituencies that need to be engaged to effectively promote the goals and how best to engage them
 - Messaging and other communication strategies appropriate to the issues, audiences, and goals that have been set;
- Litigation and other legal strategies that further program goals;
- Development and use of practices based on evidence-based research that have the potential to be taken to scale and inform policy decisions;
- Conceptual or applied research that illuminates problems or issues and/or suggests promising solutions to policy issues;
- Convenings that have the potential to effect concrete results by bringing together appropriate stakeholders – including government, business communities, researchers, and advocates – around specific agendas;
- Planning and technical consulting services directly related to strategic efforts to change systems; and
- Evaluation directly related to informing change efforts and or promoting an environment for taking changes to scale.

While the Foundation's style is flexible and open, we do expect that applicants carefully review the program interests before submitting an inquiry to ensure that their work corresponds to our goals. We further expect work plans and budgets to reflect a realistic view of the organization's institutional capacity to carry out the proposed work.

Jeht
offices
are now
closed.

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From: H. Peter Karoff [Add to Address Book](#)
To: ngilberg@robinafoundation.org
CC: Gordon Aamoth, Jean Sazevich
Date: Monday, December 08, 2008 11:28:30 AM
Subject: RE: Aamoth from Spencer re Human Rights Retreat 120108

very thoughtful letter from Ed - should be distributed to the board prior to the February meeting - raises many issues to discuss - I would still like to find pursue another expert resource from a foundation for our discussion.

peter

From: Nancy Gilberg [<mailto:ngilberg@robinafoundation.org>]
Sent: Monday, December 08, 2008 7:24 AM
To: H. Peter Karoff
Cc: 'Gordon Aamoth'; 'Jean Sazevich'
Subject: Aamoth from Spencer re Human Rights Retreat 120108

Peter,

Attached is a letter that Ed Spencer sent to Gordon and so Gordy asked me to forward it on to you FYI. (If you can't read it, let me know.)

Also, we heard back from Mary Page and her Assistant wrote back, "Regretfully, she will not be able to attend. Mary sends her well wishes for a successful meeting."

Nancy

December 1, 2008

Dr. Gordon Aamoth, President
Robina Foundation
4900 IDS Center
80 South 8th Street
Minneapolis, MN 55402

Dear Gordy:

Here are some thoughts on Human Rights funding. The fact that Binger made a \$500,000 grant to the University of Minnesota to help retain their top Human Rights professor would indicate that if we want to go beyond our four designated grantees, this is an area that he would have approved.

Before the La Jolla meeting we need to have a more definitive understanding on the best and worst case cash flow resulting from our tax suits. We also need a major cash injection from the Estate – or at least a definitive statement from J. P. Morgan on when the next distribution will come, and what they plan to hold back for the two tax suits. (We also ought to confirm that no more fees are payable – their original fee agreement has been paid.)

Looking at existing grants, Abbott Northwestern will continue to need substantial cash after three years. The others could be continued at modest levels or terminated after three years to fund new initiatives of those grantees. It probably means that we don't have the luxury of going off on a major new grant in Human Rights, of the kind that could have an impact on an already well-funded field.

By "major" I mean looking for a Human Rights area in which we could have a creative new impact on our own; or teaming with a major funder like Amnesty or Human Rights Watch or others on one of their initiatives. These opportunities would probably require more funding than we can afford, and might also require the addition of a specialized and experienced program officer or well-paid consultant which I don't think we can afford to do.

There are a number of established, well-run Minnesota Human Rights initiatives. A little money over a period of years to strengthen these organizations might be worthwhile and within our means. It might also be an area that Binger might have approved.

- Minnesota Advocates for Human Rights. This organization sends lawyers, pro bono, to research human rights abuses.
- University of Minnesota Law School. The new Dean has a reputation in the human rights. David Weissbrodt heads the Law School Center on Human Rights, and has been a godfather to the local human rights community. If the intern program works out at Yale Law, it might be a possibility for Minnesota.

- Center for Victims of Torture. This deals with people in this area who have been damaged by human rights abuses in Cambodia, Guinea, Liberia, Bosnia, etc. CVT has established centers in other countries and trained local people to deal with these problems.
 - Human Rights Tactics for the 21st Century. Doug Johnson, head of CVT, established this creative new look at human rights with a series of conferences in other countries, bringing human rights together to create a guidebook of some 400 successful human rights interventions. This has led to a worldwide ongoing internet-based exchange of successful (and unsuccessful) tactics, and an update of the guidebook.
 - Johnson is also heading a program to put a document in front of Obama to strengthen his resolve to reverse the damage done by the policies of the Bush Administration on torture and at Guantanamo and Abu Ghraib. About 50 very prominent Americans have signed the documents (George Schulz, Bill Perry, and a large group of retired senior military officers, think tank leaders, CIA people, etc.). This will not require ongoing funding.
- University of Minnesota Center for Human Rights in the Political Science Department. Barb Frey heads this Center which includes Professor Kathryn Sikkink, a recognized national figure in human rights research and teaching.

In addition from our other grantees, the Yale Law program, if successful, could be extended or expanded. Or Harold Koh might have other creative thoughts. We could also push the Council on Foreign Relations to see what they could come up with, although I'm not optimistic as I don't think of them playing any kind of important role in the human rights field.

I'm sure there will be other alternatives to consider.

Best regards,

October 25, 2008

To the Robina Foundation Board

From Peter Karoff

Re: Human Rights

The primary purpose of commissioning a scan on the issue of human rights was to determine if the instincts of several board members that this could be a cross-cutting issue for the Foundation was justified. The enclosed report by Barbara Frey, has in my view, accomplished that purpose. In fact, the report surfaced many interesting themes within the huge universe of human rights that Robina could productively address. Thus, there is much to discuss.

Our major task in preparation for the November board meeting – which is by phone – is to see if there is a consensus on which aspect(s) of the human rights issue – either in the report or otherwise – we want to learn more about and explore further at our February '09 retreat, or subsequently in other ways.

This is the first effort by the Robina Board to begin to look independently at a specific issue area, except as they have been framed by the proposals from our four principal institutions. The process raises some interesting policy and programmatic questions for us to consider.

Here is what comes to my mind – and you may well think of others:

Should Robina approach the human rights issue, or any other issue, solely by working with our four recipient institutions? Or, should the Foundation reach beyond the institutions and consider funding other programs, nonprofit organizations, or civil society actors, including commissioning research and analysis? To what extent is the latter consistent with our interpretation of Jim Binger's intent?

Human rights issues can be addressed domestically – specifically in Minnesota - and globally – which is most compelling – or do we want to look at both aspects?

There are a number of funder consortiums, networks, and collaborations working on human rights– do we want to become party to one or more of them? Would we prefer to develop a more conventional programmatic approach and invest directly in a portfolio of recipient organizations?

Human rights issues are inherently political in nature and often attract media attention – how much tolerance does the Board have for what are often very hot and sticky issues – how does that fit with Jim Binger's persona?

Many of these alternatives have staffing and management implications – what are they?

The above is probably enough but I do suggest that we make time during our retreat in February to talk about these questions.

	<u>Robina Foundation Board Meeting</u> February 17, 2009 La Jolla, California La Valencia Hotel, 1132 Prospect Street, La Jolla, CA 92037 Phone: 858-551-3722 Fax: 858-456-1664	
	TUESDAY, FEBRUARY 17 (Hotel's Boardroom)	
TIME	Agenda Item	Tab #
8:00 a.m.	Welcome and Call to order - Aamoth	
8:05 a.m.	Disclosure – Aamoth	
8:10 a.m.	Minutes of November 19, 2008 Board Meeting – Schroeder - Action Item	1
8:20 a.m.	President's Report – Aamoth A. New Board Member – Karoff and Schroeder B. President's Report - Aamoth	2
8:50 a.m.	Committee Reports Finance – Aamoth 1. Treasurer's Report 2. USBank (report in back of Book) 3. TIFF 4. Fourth Quarter Financial Statement (CBIZ report in back of Book) – Sazevich – Action Item 5. Excise Tax report from CBIZ (Anne Ledwein) 6. Proposed 2009 Operating Budget (Draft) – Aamoth – Action Item 7. Investments – Crosby Legal – Crosby	3
9:30 a.m.	Break	
10:00 a.m.	Committee Reports (Continued) Grants – Status, Monitoring, Overhead Policy – Schroeder 1. Council on Foreign Relations 2. University of Minnesota 3. Yale – Drama and Law School 4. Abbott Northwestern	4
11:00 a.m.	Other Business - Aamoth	
11:10 a.m.	Future Board Meetings - Aamoth	5
11:20 a.m.	Adjournment	

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**Robina Foundation
Meeting Minutes
November 19, 2008**

DRAFT

A meeting of the Board of Directors of the Robina Foundation, a Minnesota nonprofit corporation, was held on November 19, 2008 via conference call.

The following Directors were present for the meeting: Gordon Aamoth, Thomas Crosby, Peter Karoff, Lois Quam, and Steven Schroeder. Edson Spencer, Director Emeritus, also participated in the meeting.

Jean Sazevich, Foundation managing consultant, was present and served as recorder. Barbara Frey, a consultant to the Foundation in the area of human rights, also participated in part of the meeting.

There were no Directors absent.

Call to Order and Welcome

Gordon Aamoth, President, called the meeting to order and welcomed board members. He gave a special welcome to newly elected board member, Lois Quam, and thanked her for her willingness to serve.

Minutes

The minutes of the August 2008 annual meeting were reviewed by the Board.

Tom Crosby added clarification to the section of the minutes regarding the election of Ed Spencer as a Director Emeritus. Tom clarified that the position of Director Emeritus is as a non-voting member and is uncompensated, though meeting expenses will be reimbursed.

A motion was made and seconded to approve the minutes as written. A vote was taken and the motion passed unanimously.

Governance

Gordon Aamoth recommended that the election of Lois Quam to serve as Treasurer of the board, which took place at the August 2008 meeting, be reconsidered. Given that Lois was recently elected as a director, it is Gordon's belief that she should be given more time prior to being asked to serve as an officer. The board concurred with the recommendation. Lois agreed to step down as Treasurer and stated her appreciation for allowing her more time to get better acquainted with Robina's work. Until a new Treasurer is elected, Gordon and Tom Crosby have offered to share the duties of the Treasurer office.

Grants Committee Report

Steve Schroeder reviewed the status of the following grants in progress and grant requests with the board:

Abbott Northwestern Hospital

Steve noted that the grant recently approved to Abbott Northwestern has generated publicity in the Twin Cities, citing the article from the Minneapolis Star Tribune that was included in the board book. There is nothing significant to report regarding progress of the grant, but that it will be important for the board to hear from them at periodic intervals. A more thorough evaluation should take place next summer when the first year grant concludes.

Council on Foreign Relations (CFR)

Steve recommended that the board have a thorough discussion of its grant to the Council on Foreign Relations (CFR) at the February board meeting in California. There continue to be concerns among some board members regarding the scale of the program and whether it is designed to achieve a transformative outcome. The first year payment of the grant was made in February 2008, though the program year officially started after that date.

Gordon noted that he met with the CFR program director, Stewart Patrick, in the fall and that a summary of their discussion is included in the board book. Specifically, Gordon noted that Mr. Patrick's letter of 10/31, also included in the board book, was written to address some of the chief concerns of board members.

Peter Karoff suggested one approach for the board to consider regarding CFR is to proactively identify which set of issues contained in the program are of greatest interest to the foundation and ask them to focus more specifically on those. Steve suggested that Peter's suggestion be considered in the February discussion, along with other options, including the following: 1) continue to let the program proceed as is; and 2) have CFR identify where it is getting the greatest "traction" in its work and have it focus more specifically on those areas.

University of Minnesota Law School

The board reviewed a revised funding request from the University of Minnesota Law School. The revised request, totaling \$6,061,339 over five years, is slightly higher than the \$6 million request presented to the board at its August meeting. As requested by the foundation, the revised request has eliminated support dedicated to endow new faculty positions.

Without support targeted to endowment, a grant from Robina will not be matched by the University of Minnesota Foundation. Therefore, the Law School will need to raise the funds it needs to endow the chairs over the next five years from other sources.

After further discussion, the board approved the revised grant request as presented. A letter will be drafted to Dean David Wippman to notify him of the award.

Yale Drama School

Yale Drama School provided a brief written update on the progress of the first year grant Robina awarded in April 2008. Significant activity is underway to expand the number of plays commissioned and produced.

Commenting on the written update, Tom Crosby suggested that Robina staff contact Yale to ensure it understands that the grant is targeted to new works, rather than works that were in process at the time the grant was awarded. He suggested a letter be written in response to the update provided by Yale. The rest of the board concurred with this recommendation.

Peter Karoff stated that the playwrights Yale has commissioned for new works are very impressive. He noted that the reputation and caliber of these playwrights should help Yale achieve its goal of providing a menu of new plays that are attractive to other regional theaters throughout the country.

Yale Law School

Yale Law School provided a brief written update, included in the board book, on the progress of the first year grant Robina awarded in June 2008. The board reviewed the report and agreed all was on track as planned.

Monitoring and Evaluation

Steve Schroeder asked that the format for grantee reporting, developed at the August board meeting, be included as a separate document in the board book for the February meeting.

Human Rights Scan and Board Retreat

Gordon welcomed Barbra Frey to the meeting. Barb is a consultant to the Robina foundation in the area of human rights. She recently completed a research scan on the issue for the foundation.

Peter Karoff provided background information regarding the purpose of the research scan and stated that it is a very intriguing time to look at the issue in greater depth. Peter thanked Barb for her good work on the research scan. He explained that the task before the board is to begin to assess which slants into the issue may be of greatest interest to the Robina Foundation, should it chose to pursue this topic further.

Peter then asked Barb to provide a brief overview of how she organized the scan and some of the key findings.

Barb thanked the board for the opportunity to complete the scan and stated that the report covers a diverse set of issues within human rights. She noted that the issues highlighted and ideas proposed in the report are related to law, medicine and foreign policy to better align with the primary work of the foundation's four designated grantees.

Barb explained that four themes emerged from her conversations with key informants: 1) Human Rights and National Security, 2) International Justice and Accountability, 3) Migration and Human Rights, and 4) Globalization and Human Rights. Opportunities for funding and/or action are presented under each theme in the report.

Barb explained that there is already significant action underway to reverse the damage done by the Bush administration regarding the Human Rights and National Security theme. The timing for action on this theme may be progressing too quickly for Robina foundation involvement.

In subsequent discussion, board members agreed that the various themes and ideas for action presented in the report should be looked at in greater depth. At this stage, the board found it difficult to hone in on any one theme that may a best fit for Robina to pursue.

Peter Karoff clarified that the board will ultimately need to decide if it wants to have a "thematic" focus to its work above and beyond its grantmaking to each of the four individual grantee partners. If so, the board will need to determine if human rights is the theme or if other cross-cutting issues should be explored. If the human rights topic becomes the theme, Peter noted that the board will then need to lay out how it will go about its work in this arena. A number of policy and programmatic issues will need to be addressed at that time, such as staffing and whether or not to expand beyond the four designated grantee partners.

There was agreement among board members that it was too early to share the human rights research scan with Robina's designated grantee partners. Depending on the outcomes of the retreat, the foundation may choose to initiate a discussion with the four grantees (or a subset of them) about what they might do individually or together around a more specific aspect of human rights work. The board acknowledged that the four grantee partners of Robina will have different levels of interest in and ability to work on the topic of human rights.

After further discussion, the board agreed to the following next steps:

- In addition to Barbara Frey (and Katherine Sikkink who assisted with the research scan), one or more resource speakers should be invited to the February board retreat in order to further explore the themes in the report and opportunities for action. Specifically, the board felt that a private grantmaker with expertise in this area would provide valuable insight.
- Additional reading regarding the topic should be assigned prior to the retreat.
- An updated financial analysis showing Robina's funding commitments and future financial capacity should be completed prior to the retreat.

In conclusion, Peter noted that the board should not feel pressure to complete this work quickly. The exploration of the topic deserves time and thoughtful attention.

Barb Frey was thanked for her work and left the meeting.

Steve Schroeder also left the meeting at this point due to a conflict in his schedule.

President's Report

Gordon informed the board that his bi-monthly report on recent activities he has undertaken as Executive Director can be found in the board book (Tab 4).

Gordon stated that, beginning in calendar year 2009, the annual board member stipend of \$10,000 will be paid in quarterly installments, rather than a lump sum at the end of the year.

The board discussed the nomination of additional board members for future consideration. Gordon explained that the board had earlier agreed to the strategy of adding one new member from the Twin Cities and one new member from outside of the Twin Cities that could bring more of a national perspective to the work of the foundation. The first step of adding Lois Quam to the board has been completed.

Gordon noted that Peter Karoff and Steve Schroeder had offered to generate names of potential nominees from outside of the Twin Cities for consideration by the board. He also noted that Lois Quam had been asked for her suggestions. Background information on two possible candidates suggested by Lois was included in the board book. Lois briefly commented on each of the two possible candidates, Diana Farrell and Nancy Leamond. The board agreed that both are highly qualified and would bring analytical skills and creativity to the board's work.

Gordon also suggested Marnie Pillsbury, an executive at the Rockefeller family office. There was general agreement that Marnie was qualified for a board position. However, it was also noted that she was going through a period of grieving, so now would not be the best time to approach her about the possibility. Gordon asked that her candidacy be reconsidered at a later date.

Peter stated that he has a specific candidate in mind, Cora Marrett, but has not formally forwarded her name and background information. He will do so in time for the February meeting,

The board agreed that there is no rush to add another board member at this time. A timeline for expansion of the board will be determined at a later date. In the meantime, additional names of qualified candidates should be generated for future consideration.

Finance Committee Report

Gordon asked the board to review the information regarding Robina's current assets that was included in the board book (Tab 5). As of 10/31/08, assets held at US Bank and The Investment Fund for Foundations totaled \$29,197,282. The TIFF account is down roughly 21.8% year to date, which is thought to be on par with other similar multi-asset funds.

Gordon informed the board that he, Tom Crosby and Jean Sazevich will be meeting with US Bank account managers in early December to discuss performance and future planning for fixed income assets held there.

The liquid portion of assets held in the Binger estate at JP Morgan total roughly \$53 million. Gordon has recently been in touch with JP Morgan to inquire about the timing of transferring

the liquid assets to the foundation. However, the transfer has not yet been completed. Ed Spencer mentioned that the Tartan private equity funds held in the estate have fallen from a value of roughly \$31 million to \$24 million at last report.

The board reviewed and approved the financial statements for foundation for the quarter ending 9/30/08.

Audit

Gordon informed the board that staff will have its initial meeting with Wilkerson and Associates, the firm selected to conduct the 2008 audit, in early December. This is a preliminary meeting to review the timeframe and steps involved in conducting the audit. Peter Karoff offered to meet with the auditors while he is in town in early December.

Legal Update

Tom Crosby provided a brief update to the board on tax litigation regarding the Binger estate. He noted that there has been lots of activity since the petition was filed in October. JP Morgan is obviously still concerned that there will be a negative tax impact on the estate, thus further delaying the transfer of assets to the foundation. Tom will provide a more complete report at the February 2009 board meeting.

Adjournment

There being no other business, the meeting was adjourned.

Respectfully Submitted,

Steven A. Schroeder, Secretary

Dated _____

Diana Farrell

Diana Farrell is the Director of the McKinsey Global Institute, McKinsey & Company's economics think tank and a McKinsey director. McKinsey Global Institute's independent research combines McKinsey & Company's microeconomic understanding of companies and industries with the rigor of leading economic thinking to derive perspectives and publish reports on important global economic issues. The Institute is widely acclaimed as a key contributor to the economic debate and is prominently featured in international publications.

The McKinsey Global Institute continues to build on in-depth, sector-based productivity studies of economies around the world. To date, MGI has published reports on 15 countries across nearly 30 industry sectors. Under Ms. Farrell's leadership, MGI's research agenda has spanned additional, related topics including foreign direct investment, offshoring, capital markets, and the relationship between IT and productivity. Ms. Farrell is the co-author, with Lowell Bryan, of *Market Unbound*, published by Wiley & Sons, 1996. She has also published numerous articles and op-eds.

Ms. Farrell was previously a McKinsey partner in the Washington, D.C. office and a leader of McKinsey's Global Financial Institutions and Global Strategy practices. She has served clients around the world in a variety of capacities.

Ms. Farrell has a B.A. from Wesleyan University in Economics and in the College of Social Studies. She also holds an M.B.A. from Harvard Business School. Prior to joining McKinsey, Ms. Farrell worked with Goldman, Sachs & Company in New York.

Ms. Farrell is a member of the Bretton Woods Committee, a trustee for the Committee for Economic Development, a Board Advisor to the Bay Area Economic Pulse, a member of the Pacific Council on International Policy, and a regular contributor in major US and global economic forums.

July, 2005

Nancy A. LeaMond

Executive Vice President Of Social Impact

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Nancy LeaMond, Executive Vice President of Social Impact leads strategic planning, government relations and advocacy, education and programs for AARP's health care, financial security, livable communities and global aging agenda. She also directs Divided We Fail, the Association's major initiative with the Business Roundtable, SEIU and NFIB to put health care and financial security at the top of the national agenda. LeaMond began her tenure at AARP in 2001 as Director of International Affairs.

During the Clinton Administration, LeaMond served as the Chief of Staff and Assistant U.S. Trade Representative for Congressional Affairs at the Office of the United States Trade Representative as well as Senior Advisor to the Secretary of Commerce. In these capacities, she successfully managed legislative efforts that helped secure passage of major Presidential legislative initiatives, including the North American Free Trade Agreement, the Uruguay Round (GATT) and China MFN. In addition she oversaw public affairs for trade agreements with Jordan and China as well as the 1999 negotiations of the World Trade Organization.

LeaMond worked extensively on health care and pension issues even before entering the trade field, beginning her career in the Public Health Service and working in the Medicaid program. She served in the Office of Management and Budget and later on Capitol Hill as chief of staff to Congresswoman Mary Rose Oakar, vice chair of the House Democratic Caucus and a ranking member of the House Aging Committee, the Women's Caucus and the Banking and Finance Committee.

In addition, LeaMond served five years as President of the Congressional Economic Leadership Institute, a non-profit, non-partisan forum for education and dialogue with Members of Congress on economic competitiveness and trade issues.

LeaMond holds a Bachelors degree from Smith College and a Masters degree in public policy and urban planning from the John F. Kennedy School of Government and the Harvard University School of Design. She is a former trustee of Smith College and a current member of the AARP Financial, Inc Board, and the Dean's Advisory Leadership Council at the John F. Kennedy School of Government.

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DATE: January 29, 2009
TO: Robina Board Members
FROM: Gordy Aamoth
SUBJECT: **INTERIM REPORT TO BOARD MEMBERS – December 2008/JANUARY 2009**

Office Administration/Management

The office is doing well. Our primary business for 2009 will be monitoring and evaluation of existing grants and preparing for our next round of grants in 2011. It is my opinion that each of our existing grants clearly spells out what we expect; monitoring and reporting their progress on a quarterly basis and evaluating their performances annually. The evaluations will include benchmarks met, challenges faced, budget, staffing, and leverage for additional funds.

Jean has been of great help to me as Managing Consultant setting up the office, the budget, the audit, the webpage, the Board Meetings and the grantmaking. Now that these are in place she will assist Steve Schroeder and me with the grant program and other tasks as they come up. This is a shift in her work for the Foundation.

Nancy continues her work as Administrative Consultant on a part time basis and has been exceptional.

The Human Rights Retreat is set to go after several months of planning, meetings, and working with Barbara Frey, Peter, and Jean. I think it will be what the Board wants; to educate, to strategize, and to discuss what we should do going forward.

This year we will need the J. P. Morgan distribution of the Estate to know what we can do in our next round of giving. Ed Spencer has given us some assumptions based on June 2008 data for the money the Foundation will have after all is distributed from the Estate. In summary, Robina should have had \$106,500,000 by yearend 2010. However, on December 31, 2008, the Estate was valued at \$86,000,000 after the 4th Quarter economic downturn. In addition, during my discussions with J. P. Morgan in December, they are still concerned about our tax liabilities, and our robust expectations of the value of the Estate. We are hopeful there will be a final distribution by mid-year 2009.

Grantmaking

I have had two meetings with Dr. Adair, the PI for the ANW project. You will see his report in the Board Book. He is pleased with their progress and feels they are ahead of time and under budget. They have shortened Phase I to six months and are planning to start Phase II early. I have reminded him that Robina needs to see the results of the pilot before committing to the Phase II monies.

The CFR update is in the Book as well. I have invited Steward Patrick to give his annual report at our August Meeting. Their fiscal year runs from June 2008 – June 2009. He will be advised of our Board discussion of CFR evaluation after this Meeting.

The U of M Law School has been active with Robina money since Dean David Wippman started this past summer. They have announced the Robina gift, have issued a press release, and have made a key hire, John Borrows, a scholar of indigenous rights and comparative constitutional law, who will be the first holder of a Robina financed chair.

On December 16th, I went to New Haven, Yale, for an on-site visit with the Yale Rep and the Drama School and the Law School. As you would expect, they are busy with the Robina projects in the Drama School. I visited the Theater's run of the production, "Rough Crossing," and also had dinner with Dean James Bundy of the Drama School. They are using the \$50,000, unused from the planning grant, to help finance four current productions. They have hired Amy Boratko, Artistic Associate, to administer the Robina grants. Later in the afternoon I attended a Law School symposium featuring Ryan Goodman and Dapo Okande, the first two post graduate Robina Fellows who taught Human Rights and were writing books on this subject during their three months at Yale. They are very talented men and had a good dialogue with the students. I also met with the summer Robina interns. Dean Koh was scrubbed at the last minute to go to Washington, DC, so I was shown around and had a 30 minute discussion with Professor James Silk, Clinical Professor of Law and Executive Director of the Law School. See the Law School report in the Board Book.

Assets/Investments

At the November Board Meeting it was decided that Gordon will be interim Treasurer and Tom Crosby will be interim Investment Committee Chair.

The fixed income Robina assets are in the separate USBank report (1/27/09). The assets at the bank are \$21,654,673 – this is up 3.56% since inception (19 months). We met with the USBank team December 11, 2008, and elected to continue the same mix of fixed income until the market stabilizes which was the USBanks' recommendation.

The TIFF account is down \$128,149 (2%) for the 4th Quarter to \$6,176,320 (-26.7%) since inception (19 months). This is slightly better than their constructed index (-28.7%).

The liquid assets in the Binger Estate at J. P. Morgan are \$54,000,000, the Tartan LLP is \$18,000,000, the venture capital is \$9,000,000; \$1,000,000 owed by Jane Mauer for a total of \$83,450,482. The Robina total, after transfer of the Estate based on 12/31/09 numbers is \$111,281,475 which does not include potential tax liability. I spoke with Anita Tyson, VP of J. P. Morgan in charge of the Robina Estate in December 2008. She assured me they are preparing the Estate for distribution to Robina, but we have heard nothing. Tom Crosby and I have discussed this and feel if no answer comes soon, we will have to address this with legal action. We likely also will need to bring suit against the IRS to recover taxes paid on the \$15,000,000 Jane Mauer returned to this Foundation.

Future Meetings

Our next Board of Director's Meeting will be by teleconference on Monday, May 18, 2009 from 9 a.m. to 11 a.m. (Central Daylight Savings Time). The 2009 meeting schedule is at the back of the Board Book for your review.

**Robina Foundation
Treasurer's Report**

February 2, 2009

1. Binger Estate Assets at JP Morgan

- a. 12/31/08 Report from JP Morgan
 - i. Roughly \$54 million of cash/short term assets
- b. No clear indication when liquid assets will be transferred to Robina
- c. Spencer recommendation presented 8/08 calls for \$23 million of assets, when received, to be invested in fixed income account at US Bank and remainder in Multi-Asset Fund at TIFF.

2. Robina Foundation Assets

- a. US Bank – cash and fixed income update
 - i. \$21,648,272 as of 1/31/09
 - ii. Tom Crosby and Gordon Aamoth met with fixed income managers on 12/11 to review asset allocation and discuss anticipated cash flow needs.
- b. TIFF – Multi-Asset Fund (MAF)
 - i. \$5,976,306 as of 1/30/09 (down from \$6,484,765 on 10/31/08)
 - ii. Robina – MAF account performance is -27% since inception on 5/23/07
 - iii. Note that no funds have been withdrawn from this account for Robina grants or operations and none are planned until 2012 (per Spencer plan).

3. Quarterly Financial Statements – 12/31/08 - enclosed

- a. Review and approve for file

4. Proposed 2009 Operating Budget - enclosed

5. Excise Tax Update

- a. CBIZ Memo – 11/08
 - i. 1% level achieved

Report from J.P. Morgan

12/31/08

Current Residuary Assets on Hand (as of December 31, 2008)

<u>Cash and Short Term</u>	<u>Market</u>	<u>Cost Basis</u>	<u>Unrealized</u>
James H. Binger Revocable Trust	\$ 32,687,676.57	\$ 32,687,676.57	-
James H. Binger Revocable Trust - Income Account	7,056,886.61	7,056,886.61	-
Estate of James H. Binger	14,487,717.10	14,487,717.10	-
Estate of James H. Binger - Income Account	441,864.01	441,864.01	-
Total Cash and Short Term:	\$ 54,674,144.29	\$ 54,674,144.29	\$ -

<u>Tartan I LP</u>	<u>Total Market</u>	<u>% Owned</u>	<u>JHB Trust</u>			
Tartan I LP - Scotch I	20,817,153.83	43.4%	9,034,644.76			
Tartan I LP - ScotchGard	14,217,103.06	33.3%	4,734,295.32			
Tartan I LP - Post It	23,207,004.11	19.8%	4,594,986.81			
Total:	58,241,261.00	1/3	18,363,926.89	\$ 18,363,926.89	\$ 12,120,192.00	\$ 6,243,734.89
				(Liquidation Value)	(FET discounted basis)	

Other Assets:

James H. Binger Revocable Trust

Netflix.com Inc.	186,095.14
Tomsten Inc.	125,001.00
301 Clifton	420,000.00
MN Community Dev. Bond	100,000.00
Jason McLean Prom. Note	50,000.00
Venture Capital	9,129,204.00
Eridon	60,000
Loring Pasta Bar	66,576
Myfitlife Inc.	275,000
Project Apple	-
Raymedica Inc.	535

Total: 10,412,411.14

\$ 10,412,411.14 **\$ 10,412,411.14** **\$ -**

Estate of James H. Binger

Note (\$1MM face due 12/31/2010)	1,000,000.00
Total:	1,000,000.00

TOTAL ASSETS FOR DISTRIBUTION FOR TAXES AND EXPENSES AND ROBINA: **\$ 83,450,482.32** **\$ 77,206,747.43** **\$ 6,243,734.89**

Note: Interim distribution of \$27MM was made 10/4/07

TARTAN I LP
PERFORMANCE SUMMARY
4th quarter 2008

DESCRIPTION	1Q08	2Q08	3Q08	4Q08	YTD08	Trailing 1 Year	Trailing 3 Years*
MANAGED EQUITIES - Domestic							
POST - IT / PARAMETRIC 4018977	-9.45%	-2.58%	-7.97%	-21.39%	-36.18%	-36.18%	-8.16%
SCOTCHGUARD / S. NABI 4133555	-5.70%	13.84%	-24.27%	-29.95%	-43.05%	-43.05%	-6.01%
MANAGED EQUITIES - INTERNATIONAL							
SCOTCH I / S. NABI 4016681	-5.37%	2.87%	-11.96%	-20.76%	-32.09%	-32.09%	-7.43%
MARKET & ECONOMIC INDICES							
	1Q08	2Q08	3Q08	4Q08	YTD08	Trailing 1 Year	Trailing 3 Years*
S&P 500 Comp (total return)	-9.44%	-2.73%	-8.37%	-21.94%	-37.00%	-37.00%	-8.36%
NASDAQ Nat'l Mkt. Comp (price index)	-14.07%	0.61%	-9.19%	-24.27%	-40.54%	-40.54%	-10.58%
I.F.C. Composite (US\$) (total return) ¹	-12.55%	-4.21%	-17.34%	-26.93%	-49.41%	-49.41%	-6.97%
M.S.C.I. EAFE (total return)	-8.91%	-2.25%	-20.56%	-19.95%	-43.38%	-43.38%	-7.35%
Lehman Bros 3 Yr. Muni Total	2.23%	-0.42%	0.95%	2.69%	5.53%	5.53%	4.52%
Lehman Bros 5 Yr. Muni Bond	1.93%	-0.81%	0.66%	3.93%	5.78%	5.78%	4.75%
Lehman Bros 7 Yr. Muni Bond	1.41%	-0.62%	-0.10%	3.88%	4.59%	4.59%	4.54%
Lehman Bros 10 Yr. Muni Bond	0.31%	0.05%	-1.53%	2.72%	1.51%	1.51%	3.50%
C.P.I. - U.S. (% change)	1.66%	1.66%	0.32%	-2.71%	1.34%	1.34%	2.65%
3M Common Stock (total return)	-5.53%	-11.51%	-1.15%	-15.14%	-29.80%	-29.80%	-20.07%
S&P 500 Energy Comp (total return)	-7.19%	17.31%	-24.65%	-20.61%	-34.87%	-34.87%	8.73%
Imation Corp Common Stock (total return)	9.05%	1.50%	-0.74%	-39.58%	-33.62%	-33.62%	-68.68%

*Returns for time periods greater than one year are annualized.

Note: Numbers not available on closed accounts. See historical numbers from 3rd quarter 2005 for the following closed accounts:

SRI Group/Neuberger & Berman, Nexcare/Main Management, Scotchlite/Fleet

Note: All portfolio returns include cash and equivalents. As of 8/1/98, the equity portfolios are accruing dividends.

¹ Returns for I.F.C. Composite (US\$) are only available through 10/31/08. Q408 represents period from 9/30/08 to 10/31/08, trailing 1 year represents 12/31/07 to 10/31/08, and trailing 3 years represents 12/31/05 to 10/31/08

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Account Statement
12/01/2008 - 12/31/2008
Page 1 of 6

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Account Summary - Current Month

Fund Name	Beginning Market Value	Purchases	Redemptions	Distributions	Share Balance	12/31/2008 NAV	Ending Market Value	Average Cost Basis
TIFF MULTI-ASSET FUND	\$6,176,220.44	\$0.00	(\$0.00)	\$133,537.76	543,300.556	\$11.70	\$6,356,616.51	\$9,465,846.69
Account Total	\$6,176,220.44	\$0.00	(\$0.00)	\$133,537.76			\$6,356,616.51	

Distributions may be reinvested or paid in cash at the election of the member. See the Transaction History section for information specific to each fund investment.

The average cost basis is calculated using the single-category average basis method, one of four common methods approved by the IRS. It takes into account all purchases and redemptions, including shares acquired through reinvested dividends and capital gains distributions. This information is not reported to the IRS.

Numbers may not add to totals due to rounding.

Account Summary - YTD

Fund Name	Purchases	Redemptions	Distributions	Dividend Option	Cap Gain Option	Account Inception
TIFF MULTI-ASSET FUND	\$0.00	(\$0.00)	\$369,016.35	Reinvest	Reinvest	05/22/2007
Account Total	\$0.00	(\$0.00)	\$369,016.35			

ROBINA FOUNDATION

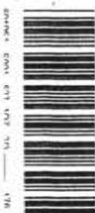


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Account Statement
12/01/2008 - 12/31/2008
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Transaction History - YTD

Trade Date	Transaction Type	Gross Amount	Net Amount	Transaction NAV	Transaction Shares	Share Balance
TIFF MULTI-ASSET FUND						
	BEGINNING BALANCE					515,783.954
03/31/2008	Income Dividend - Reinvested (\$0.073358 per share)	\$37,836.88	\$37,836.88	\$16.01	2,363.328	518,147.282
06/30/2008	Income Dividend - Reinvested (\$0.082503 per share)	\$42,748.71	\$42,748.71	\$15.93	2,683.535	520,830.817
09/30/2008	LT Gain Distribution - Reinvested (\$0.051525 per share)	\$26,835.81	\$26,835.81	\$13.90	1,930.634	522,761.451
09/30/2008	ST Gain Distribution - Reinvested (\$0.000083 per share)	\$43.23	\$43.23	\$13.90	3.110	522,764.561
09/30/2008	Income Dividend - Reinvested (\$0.245788 per share)	\$128,013.96	\$128,013.96	\$13.90	9,209.637	531,974.198
12/17/2008	Income Dividend - Reinvested (\$0.108396 per share)	\$57,663.88	\$57,663.88	\$11.79	4,890.914	536,865.112
12/17/2008	Return of Capital - Reinvest (\$0.142627 per share)	\$75,873.88	\$75,873.88	\$11.79	6,435.444	543,300.556



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Performance data quoted represent past performance; past performance does not guarantee future results. The investment return and principal value of an investment will fluctuate so that an investor's shares, when redeemed, may be worth more or less than their original cost. During some periods, total return would have been lower had certain expenses not been waived or reimbursed. Current performance of a fund may be lower or higher than the performance quoted.

Total return assumes the reinvestment of dividends. Since Inception member specific returns can be found in the secured content portion of the TIFF website under the account monitor section. If you need to obtain an access code and password, please contact TIFF's member services team at memberservices@tiff.org. Please note that passive indices such as those comprising the benchmarks against which the funds' net returns are compared do not incur expenses. Moreover, one cannot invest directly in an index. Annualized expense ratios are provided below. **Mutual fund investing involves risk. Principal loss is possible.**

Quasar Distributors, LLC, distributor. January 2009.

The fund returns in the Fund Summary do not reflect the deduction of the entry and exit fees currently levied by certain of the funds on member purchases and redemptions. The entry and exit fees in question are paid to the funds themselves rather than to any vendors employed by them, TIFF Advisory Services not excepted. Were such fees to be deducted from the performance of the TIFF funds that levy them, these funds' reported performance would be reduced, as indeed it has been in the Standard Fund Performance table below, which reflects the deduction of such fees. Returns denoted as "After Entry and Exit Fees" reflect the deduction of the entry and exit fees currently levied on member purchases and redemptions. Returns denoted as "Before Entry and Exit Fees" do not. The deductions in question assume a single purchase at the start of each reporting period and a single redemption at its end, with no intra-period member transactions.

TIFF Multi-Asset Fund charges entry fees on purchases and exit fees on redemptions in the amount of 0.50%. The current month's return for CPI + 5% per annum is estimated.

Fund Summary - Performance through 12/31/2008

Fund Name	Monthly Return	Year-to-Date Return	Annualized Total Returns				Inception Return	Inception Date
			1 year Return	3 Year Return	5 Year Return	10 Year Return		
TIFF MULTI-ASSET FUND	2.92%	(25.98)%	(25.98)%	(0.70)%	4.62%	6.09%	6.87%	03/31/1995
CPI + 5%	0.41%	6.19%	6.19%	7.70%	8.01%	7.75%	7.60%	
CONSTRUCTED INDEX	3.17%	(28.72)%	(28.72)%	(2.86)%	2.61%	3.87%	6.43%	

Standard Fund Performance through quarter ending 12/31/2008

Fund Name	1 Year Return	3 Year Return	Annualized Total Returns		Inception Return	Inception Date
			5 Year Return	10 Year Return		
TIFF MULTI-ASSET FUND						03/31/1995
BEFORE ENTRY AND EXIT FEES OF 0.50%	(25.98)%	(0.70)%	4.62%	6.09%	6.87%	
AFTER ENTRY AND EXIT FEES OF 0.50%	(26.70)%	(1.02)%	4.41%	5.98%	6.80%	
CPI + 5%	6.19%	7.70%	8.01%	7.75%	7.60%	
CONSTRUCTED INDEX	(28.72)%	(2.86)%	2.61%	3.87%	6.43%	



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Annualized Expense Ratios (%)

Fund Name	CY 2007 with CIVs	CY 2007 without CIVs
TIFF MULTI-ASSET FUND	1.96%	0.60%

The Calendar Year (CY) 2007 expense ratios reflect the funds' expenses for the year ended December 31, 2007, and either include or exclude, as indicated, the approximate fees and expenses indirectly incurred by the fund as a result of the fund's investments in commingled investment vehicles (CIVs).

To the extent applicable, expense ratios without CIV fees and expenses also exclude interest expense and dividends paid on securities sold short. The expense ratios are expected to vary over time.



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Description of Performance Benchmarks

Constructed Index

Asset Class	Weight	Benchmark
Total Return Assets		
Global Stocks	53%	MSCI All Country World Index
Absolute Return	15%	3-month Treasury Bills plus 4% annum
High Yield Bonds	3%	Merrill Lynch High Yield Master II Constrained Index
Inflation Hedges		
Resource-Related Stocks	7%	Resource-Related Sectors of the MSCI World Index: 50% Energy, 30% Metals and Mining, 20% Paper and Forest Products
Commodities	4%	DJ AIG Commodity Total Return Index less 1% per annum
REITs	3%	MSCI US REIT Index
All-Purpose Hedges		
Inflation-Linked Bonds	10%	10-year US Treasury Inflation Protected Security
Deflation Hedges		
Conventional Bonds	5%	Citigroup 10-year Treasury Index

Composition of the Constructed Index has changed over time. Performance for the Constructed Index reflects the allocation and segment weights that were in place at the time the performance was generated. See the most recent TIFF Marketable Investments Quarterly Report on the TIFF Website for historical changes in the Constructed Index.

Common Stock Indices

MSCI All Country World Index. The MSCI All Country World Index is a capitalization-weighted index intended to portray the total return produced by a representative group of all domestically listed stocks in each component country. Unlike certain other broad-based indices, the number of stocks included in the MSCI All Country World Index is not fixed and may vary to enable the index to continue to reflect the primary home markets of the constituent countries. Changes in the index will be announced when made.

MSCI All Country World ex US Index. Similar to the MSCI All Country World Index, the MSCI All Country World ex US Index is a capitalization-weighted index intended to portray the total return produced by a representative group of all domestically listed stocks in each component country.

MSCI World Index. The MSCI World Index is a free float-adjusted market capitalization-weighted index that is designed to measure the equity market performance of developed markets.



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Description of Performance Benchmarks (continued)

Dow Jones Wilshire 5000 Composite Index. The Dow Jones Wilshire 5000 Composite Index is a capitalization-weighted index which consists of all US common stocks that trade on a regular basis on either the New York or American Stock Exchanges or on the Nasdaq OTC market. The stocks in this index include the large-capitalization stocks that comprise the S&P 500 Index as well as the medium- and small-capitalization companies that comprise the Dow Jones Wilshire 4500 Index.

Bond Indices

10-year Treasury Inflation Protected Securities. Treasury inflation protected securities are issued by the US Treasury Department. The principal value of these securities is indexed to the Consumer Price Index. The principal value increases in inflationary periods and decreases in deflationary periods. While semi-annual coupon payments are based on the adjusted principal value, the principal adjustment is paid only at maturity. Should deflation occur during the life of the security, the US Treasury Department guarantees that the maturity value of the security will not be less than 100% of its face value.

Merrill Lynch US High Yield Master II Constrained Index. This index tracks the performance of below investment-grade, US dollar-denominated corporate bonds publicly issued in the US domestic market. Yankee bonds are included in the index provided the issuer is domiciled in a country having an investment grade foreign currency long-term debt rating; 144A issues are not included until they are exchanged for registered securities. Qualifying bonds must have at least one year remaining term to maturity, a fixed coupon schedule and a minimum amount outstanding of \$100 million. Bonds must be rated below investment grade based on a composite of Moody's and S&P. The index is rebalanced on the last calendar day of the month. The index limits the portion represented by any single insurer to not more than two percent.

Citigroup 10-year Treasury Index. This index measures the total return for the current 10-year "on the run" Treasuries. The index is reconstituted monthly and includes Treasuries that have been in existence the entire month.

Real Estate Indices

MSCI US REIT Index. The MSCI REIT Index is a capitalization-weighted, total return index comprising the most actively traded real estate investment trusts and is designed to be a measure of real estate equity performance. The index began on December 31, 1994, and is reconstituted quarterly.

Short-Term Indices

Merrill Lynch 3-month US Treasury Bill Index. The 3-month US Treasury Bill Index comprises a single issue purchased at the beginning of the month and held for a full month. At the end of the month, that issue is sold and rolled into a newly selected issue. The issue selected at each month-end rebalancing is the outstanding Treasury bill that matures closest to, but not beyond, three months from the rebalancing date. To qualify for selection, an issue must have settled on or before the rebalancing (month-end) date. While the index will often hold the Treasury bill issued at the most recent or prior 3-month auction, it is also possible for a seasoned 6-month or 1-year bill to be selected.

Merrill Lynch 6-month US Treasury Bill Index. The 6-month US Treasury Bill Index comprises a single issue purchased at the beginning of the month and held for a full month. At the end of the month, that issue is sold and rolled into a newly selected issue. The issue selected at each month-end rebalancing is the outstanding Treasury bill that matures closest to, but not beyond, six months from the rebalancing date. To qualify for selection, an issue must have settled on or before the rebalancing (month-end) date. While the index will often hold the Treasury bill issued at the most recent or prior 6-month auction, it is also possible for a seasoned 6-month or 1-year bill to be selected.

Commodity Indices

Dow Jones AIG Commodity Total Return Index. The Dow Jones AIG Commodity Total Return Index comprises futures contracts on 20 exchange-traded physical commodities. The Index's composition is based on contract liquidity and dollar-adjusted historical commodity production volumes adjusted as need to limit exposure to any single commodity at rebalancing dates to a minimum of 2% and a maximum of 15%. Moreover, no commodity sector (e.g., agriculture, industrial, etc.) may represent more than one-third of the Index's weight at rebalancing dates.



To: Robina Foundation
From: Anne Ledwein
Date: November 17, 2008
Re: Excise Tax

A foundation must pay an excise tax on its net investment income. The rate of the excise tax is generally 2%; however, a foundation may qualify for the reduced 1% rate. The tax rate is determined each year based on the qualifying distributions during the current year and prior years. It is also based on the net value of noncharitable-use assets.

Noncharitable-use assets are determined by taking the average fair market value of assets (on a monthly basis) and reducing them by 1-½%.

Qualifying distributions are distributions to qualified charities and related administration expenses. If the foundation qualified for the 1% excise tax for a given year, the qualifying distributions are reduced by the 1% tax paid for that year.

In order for a foundation to qualify for the 1% tax rate, the foundation must distribute more - (as a percentage of their noncharitable-use assets) - in the current year than they have in the last 5 years.

If a foundation has been in existence for less than 5 years, the average is based on all of the years that the foundation has been in existence.

Because the requirement is to distribute a higher percentage of the noncharitable-use assets each year, it may be difficult for a foundation to continue to meet the 1% rate. This is because the foundation must continue to distribute a greater proportion of foundation assets - which may be contrary to the overall mission of the foundation.

It may be advantageous for a foundation to qualify for the 1% rate in those years that net investment income is higher (years in which large capital gains are recognized) and not qualify for years in which net investment income is low.

It can be difficult to plan for the reduced excise tax rate because the criteria include the calculation of average fair market value of assets. The average fair market value of assets is determined by looking at the monthly values of all assets. This includes the values for the last month of the year (December for calendar year foundations). The distributions must be made by year end; however the year end values will not be known until after the distributions are made. Generally an estimate of the year end values can be made; however during these very volatile times, it may be difficult to estimate those numbers.

During 2007, the Robina Foundation contributed the Western Hennepin County Land valued at \$4,280,000. This distribution, along with the administration expenses, represented about 26% of the foundation's noncharitable-use assets for 2007.

For the years 2004-2006 the foundation distributed, on average, only 2.8% of the noncharitable-use assets.

The average distribution ratio for the years 2006-2007 is 8.716%. This means that the foundation must distribute 8.716% of the noncharitable-use assets during 2007 in order to qualify for the reduced 1% excise tax rate for 2007.

Assuming that the foundation will have a monthly average of \$32,000,000 of assets (\$31,520,000 of noncharitable-use assets), the foundation will need to distribute approximately \$2,750,000 in order to qualify for the 1% rate. Distributions through September 30, 2008 total over \$5,600,000. As a result it is projected that the foundation will easily qualify for the reduced rate for 2008.

For 2009, the foundation will have to distribute approximately 10% of the noncharitable-use assets. Assuming the average monthly value of assets of \$32,000,000, the foundation will be required to distribute over \$3,350,000 in order to qualify for the reduced rate.

Attached is an excel spreadsheet showing the calculations for both 2008 and 2009.

To the extent that this communication and any attachments contain any federal tax advice, such advice is not intended or written to be used, and cannot be used, for the purpose of avoiding penalties that may be imposed under the Internal Revenue Code or promoting, marketing, or recommending to another person any transaction, arrangement or matter addressed herein.

Robina Foundation

Excise Tax Rate Planning

2008

	Qualifying Distributions	Noncharitable-Use Assets	Distribution Ratio
2007	\$ 4,504,764.00	\$ 17,155,533.00	0.262583739019
2006	\$ 296,594.00	\$ 9,766,827.00	0.030367487824
2005	\$ 485,604.00	\$ 9,880,337.00	0.049148526007
2004	\$ 30,566.00	\$ 4,660,892.00	0.006557972165
Total			34.8657725014350%
Average Distribution Ratio			0.087164431
net non charitable use assets for 2008 (Estimate)			\$ 31,520,000.00
Distributions required to qualify for the 1% rate (average Distribution ratio X Noncharitable-use Assets)			\$ 2,747,422.87 —
Distributions through September 30, 2008			\$ 5,626,062.00 —
Less: projected excise tax (1% rate)			\$ (13,000.00)
Projected Qualifying Distributions			\$ 5,613,062.00

Robina Foundation

Excise Tax Rate Planning

2009

	Qualifying Distributions	Noncharitable-Use Assets	Distribution Ratio
2008	\$ 5,613,062.00	\$ 31,520,000.00	0.178079378173
2007	\$ 4,504,764.00	\$ 17,155,533.00	0.262583739019
2006	\$ 296,594.00	\$ 9,766,827.00	0.030367487824
2005	\$ 485,604.00	\$ 9,880,337.00	0.049148526007
2004	\$ 30,566.00	\$ 4,660,892.00	0.006557972165
Total			52.6737103186939%
Average Distribution Ratio			0.105347421
net non charitable use assets for 2008 (Estimate)			\$ 32,000,000.00
Distributions required to qualify for the 1% rate (average Distribution ratio X Noncharitable-use Assets)			\$ 3,371,117.46

**FY 2009
Budget -
Draft**

Expenses

Administration

Contract Services

Gordon Aamoth	175,000
Jean Sazevich	54,600
Baker Management/Nancy Gilberg	27,420

Consultants	10,000	267,020
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Directors' Fees	45,000
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Bank Fees	0
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Legal Fees	15,000
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Accounting/Audit Fees	25,000
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Rent	20,193
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Telephone/Internet	3,000
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Equipment/Furnishings	0
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Office Supplies	1,000
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Office Expense	2,300
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Parking and Mileage	3,000
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Postage and Delivery	1,500
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Printing/Web Design and Maintenance	2,000
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Membership Dues	0
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Publications and Subscriptions	250
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Insurance

Directors and Officers	5,000
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Property	500	5,500
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Meeting Expense	20,000
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Board Education	0
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Professional Development	3,000
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Taxes

Excise Tax	30,000
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Property Tax	0	0
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Miscellaneous	1,000
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Operating Expenses	<u>444,763</u>
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Grant Expenses 2009	7,559,983
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Total Expenses	8,004,746
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**Robina Foundation
Budget Narrative
1/01/09 – 12/31/09
(Prepared 1/26/09)**

Operating Expenses

Administration – all contractors

Gordon Aamoth – annual contract at \$175,000 beginning January 1, 2009.

Note: amount is currently budgeted at same level as 2007 and 2008, pending future board review.

Jean Sazevich – annual contract period April 1 – March 31. Total \$54,600.

Note: contract is for a minimum of 420 hours annually at rate of \$130 per hour. Same amount of contract hours and rate as prior year. Excess hours, if incurred, are billed at same rate and paid at end of contract period.

Baker Management - contract employer for Nancy Gilberg. \$2,285/mo x 12 months.

Note: contract amount represents 12 hours per week in salary, plus administrative fee (amount unknown) to Baker Management. Same amount as 2008. A 20% salary increase was given in 2008.

External Consultants - technology, grant due diligence, retreat facilitation, issue research, etc. estimated at \$10,000

Directors Fees: \$45,000 total: four Directors receiving annual fee of \$10,000 for full year, plus one possible additional director at \$5,000 for second half of year. Fees are paid in quarterly installments. No change in annual board fee of \$10,000 per board member.

Legal Fees: estimated at \$15,000; roughly half of 2008 budgeted amount.

Accounting/Audit Fees: estimated at \$25,000 for 2008; higher than 2008 due to audit expense for first foundation audit to be completed in 2009.

Rent: three months at current rate of \$1,622 (paid to Medtronic as sublease), 9 months at higher rate of \$1,703 (5% increase estimated).

Telephone/Internet: monthly charges of roughly \$250 per month; based on 2008 actual

Office Equipment/Furniture: nothing budgeted for 2009

Office Supplies: estimated at \$1,000/year, based on 2008 actual

Office Expense: (not related to supplies or equipment) estimated at \$2,300/year for expenses related to in-house meetings and \$1,800 for travel expense to/from Florida home and Robina Office for Gordon Aamoth.

Postage and Delivery: amount based on actual in 2008

Parking and Mileage: direct payment of monthly parking expense for Gordon and Nancy, and ground transportation for board members/contractors while on foundation business.

Printing, Web design and maintenance: estimated at \$2,000 per year based on 2008 actual. Includes printing board books, updating website, etc.

Membership Dues: none budgeted for 2009, reflects non-renewal of membership in Minnesota Council on Foundations. Dues were nominal at \$500 in 2008 due to limited amount of grantmaking by Robina. Dues would increase significantly in 2009 due to higher payout.

Publications and Subscriptions: estimated at \$250/year; lower than 2008 based on actual use.

Insurance

Directors and Officers: annual premium of \$5,000

Property: \$500 based on acquisition of basic policy to cover office equipment/furnishings.

Board/Staff Meeting Expense: travel, accommodations and meals for board meetings/retreats, grantee visits, staff meetings with advisors. Estimated at \$20,000 for 2009, same as 2008

Board Education: includes conference fees for board members; budgeted at 0 for 2009, based on actual in 2008

Professional Development: includes conference fees, skill development for the Foundation's team of professional consultants, estimated at \$3,000/yr. Less than 2008 due to actual use.

Taxes

Excise Tax: estimated at \$30,000 for 2009. Estimate will be reviewed/revised by tax accountant during the year based on actual new contributions to the foundation and anticipated investment income. Rate of taxation is estimated at 1% due to foundation payout levels.

Property Tax: no property tax to be paid in 2009. All property tax issues related to the Robina property that was donated to the Minnesota Department of Natural Resources have been resolved.

Miscellaneous: budgeted at \$1,000 for 2009. Same amount as prior year.

Grant Expenses: \$7,559,983 budgeted reflects grant commitments scheduled for 2009 as of 1/26/09. Additional expenses may be incurred during the year.

ROBINA FOUNDATION GRANTS AND GRANT REQUESTS

January 26, 2009

ORGANIZATION	Date of Request AMOUNT REQUESTED	PURPOSE	STATUS OF REQUEST Amount and Date of approval or declination	GRANT PAYMENTS Amount Paid/Date	SCHEDULED PAYMENTS/REPORTS
Abbott Northwestern		Planning Grants 2005, 2006	Approved	\$75,000 – 2005 \$50,000 - 2006	Paid in Full
Abbott Northwestern	11/14/07 \$5,244,500/3 years	Project: Transforming Health Care Delivery	Declined Request being revised. New request to be submitted 7/08		
Abbott Northwestern	7/08 \$5,995,070/3 years	Project: Care Guides in the Primary Care Office	Approved \$6 million/3 years 8/08	\$1,253,535 paid 9/08	\$2,373,233/2009 \$2,373,232/2010 - Note that 2009 and 2010 grants are contingent on continuation of project beyond initial pilot phase - Financial and narrative report due annually - Robina has asked for revised program budgets annually
Council on Foreign Relations		Planning Grant 2006	Approved	\$50,000 – 2006	Paid in Full
Council on Foreign Relations	1/14/07 \$10M/5 years	Project: International Institutions and Global Governance	Approved \$6 million/3 years 1/08	\$2 million paid 2/08	\$2 million/ 2009 (after receipt and approval of first year report – due 7/09) \$2 million/2010 - Evaluation “benchmarks” memo received 11/08 - Financial and narrative report due annually (CFR suggests sending first year report in 7/09, after fiscal year and first year of grant ends 6/30/09) 3 year final report due 2011, prior to consideration of additional 2 year grant
U of MN Law School		Planning Grants 2005, 2006	Approved	\$75,000 – 2005 \$50,000 – 2006	Paid in Full
U of MN Law School	10/08 \$6,061,339 (revised amount exclusive of endowment support)	Project: Program o Law, Public Policy, and Society	Approved of \$6,061,399/5 years 11/08	\$1.4 million paid 12/08	\$1,436,750 – 2009 \$1,480,338 – 2010 \$850,854 – 2011 \$893,397 - 2012 Financial and narrative report due annually
U of MN Law School	3/08	Special request from Dean Wippman for faculty retention	Approved \$250,000	\$250,000 paid 4/08	Brief financial and narrative report due 7/08 Report was received and reviewed by board

		and other initiatives	3/08		5/08
Yale University		Planning Grant	Approved	\$50,000 – 2006	Paid in Full
Yale University – Drama School	11/15/07 \$2.2M/3 years	Program: Yale Center for New Theatre	Approved \$2.85million/3 years 3/08	\$750,000 paid 4/08	\$750,000 – 2009 (after receipt and approval of first year report – due 7/09) \$1.35 million – 2010 • Financial and narrative report due annually • Yale states that first year of grant will be completed on 6/30/09 (Yale's fiscal year end).
Yale University – Law School	5/14/08 \$3M/3 years	Robina Human Rights Fellowship Initiative	Approved \$3 million/3 years	\$1 million paid 6/08	\$1 M – 6/09 \$1 M – 6/10 • Financial and narrative report due annually
TOTALS			\$24,511,399 grants approved • includes planning grants of \$350K	\$7,003,535 paid through 12/11/08	\$17,507,804 million committed for future payment

COUNCIL *on* FOREIGN RELATIONS

1777 F Street, NW, Washington, DC 20006
tel 202.509.8400 fax 202.509.8490 www.cfr.org

January 30, 2009

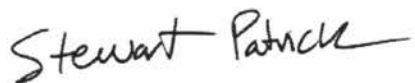
Dr. Gordon Aamo
President
Robina Foundation
80 South 8th Street
Suite 4900
Minneapolis, MN 55402

Dear Gordon:

It is my pleasure to provide you and the Robina Board with this 2-page mid-year summary of the activities of the Program on International Institutions and Global Governance (IIIG) for fiscal year 2009. The initiative has generated wide interest among the Council's membership, within official policy circles in Washington, and among a wider range of stakeholders both within the United States and abroad.

We are grateful for the Foundation's generous support for the IIIG program, and we look forward to keeping you abreast of our developments in the months and years ahead. And if travel brings you through Washington, I would be delighted to show you around the Council's brand new D.C. offices.

Warm regards and best wishes,



Stewart Patrick
Director and Senior Fellow
spatrick@cfr.org

International Institutions and Global Governance: World Order in the Twenty-First Century

A Program of the Council on Foreign Relations

FY09 MID-YEAR UPDATE

The first few months of the program on International Institutions and Global Governance (IIGG) have been exciting, busy, and productive. Successfully working across the Council, we have focused our attention on research and policy engagement along the three lines we originally laid out: (1) conducting an *inventory* of the main international regimes to grapple with current global challenges; (2) *addressing specific global challenges*, including the current global financial crisis, international law, transnational threats (like infectious disease and proliferation), environment and energy security, and peace and security; and (3) assessing *bedrock institutions* such as the North Atlantic Treaty Organization and the United Nations.

A core component of the IIGG program has been the conceptualization and development of a Global Governance Monitor, to be launched in May 2009. Our goal is to position this as part of the Council's award winning web site, CFR.org, as the leading online tool to track and assess the international community's performance on roughly 10 global issues (non-proliferation, terrorism, finance, etc.). Through issue briefs, CFR expert commentary, interactive timelines and a stock-taking catalog of treaties and frameworks, the Monitor will address the following questions, which we feel strike at the heart of the IIGG program:

- How is the current architecture of global governance faring in addressing modern-day threats and opportunities?
- What are the strengths and pitfalls of existing institutional arrangements?
- Which organizations and countries are proving to be leaders, and which laggards, in devising multilateral responses to global challenges?
- What role has the United States played in shaping and leveraging multilateral responses for better outcomes?

Several other core projects are underway which complement the Monitor. We are developing a dedicated International Institutions and Global Governance webpage on CFR.org to house all of our research and activities. We have established a number of well-received CFR roundtables, including separate series on the U.S. and the Future of Global Governance; International Law; Multilateral Nuclear Fuel Initiatives; and Oceans Governance. Senior Fellow and Director Stewart Patrick has completed a book on the origins of U.S. multilateralism. We have also held or are planning several meetings and research projects that will culminate in publications. These projects focus on specific global challenges—such as the current global economic crisis, public health, oceans governance and climate change—as well as the strengths and weaknesses of institutional structures such as NATO, the UN, and the prospects for Northeast Asian security institutions. These projects have been developed in a way to ensure that they inform and are featured in our upcoming annual conference.

In FY09 the IIGG program has undertaken the following:

- Development of a web-friendly mapping and evaluation project, the **Global Governance Monitor**, as well as a dedicated **IIGG webpage** housed at CFR.org
- Hosting a **U.S. and the Future of Global Governance roundtable series**
- Hosting two complementary **U.S. and the International Rule of Law roundtable series**
- Hosting a **Strategic Ocean Governance roundtable series**
- Hosting a **Multilateral Nuclear Fuel Initiatives roundtable series**
- Publication of a book on the **U.S. and the Origins of Multilateralism**

- Online publication of a **Global Economy in Crisis Timeline**
- Workshop on **Priorities in Global Health for the Next Administration**, and a follow-on published report on the **Future of Foreign Assistance Amid Global Economic and Financial Crisis: Advancing Global Health in the U.S. Development Agenda**
- Extended roundtable on the **Rise of State Wealth**
- Preparing for a February **NATO at 60 Conference**
- Preparing for a May **IIGG Annual Conference**

Anticipated activities/publications for the remainder of FY09:

- Ongoing roundtable series on **U.S. and the Future of Global Governance, U.S. and the International Rule of Law and Strategic Ocean Governance**
- Holding a **NATO at 60 Conference** in February 2009 and publishing a meeting report
- Conference on the future of **U.S.-U.N. relations** in April 2009
- Launching the **IIGG webpage** and the **Global Governance Monitor** in May 2009
- May 2009 **IIGG Annual Conference**
- **Nuclear Non-proliferation workshop** in May 2009
- Workshop on an **Emerging Security Architecture in Northeast Asia** in May 2009
- Online launch of a **Financial Crisis Guide**
- Council Special Report on **Oceans Governance and the Law of the Sea**
- Council Special Report on **Improving the Global Financial Architecture**
- Council Special Report on **Nuclear Non-proliferation**
- Council Special Report on **Mass Atrocities and the Use of Force**
- Publication on the **International Monetary Fund and Global Financial Imbalances**
- Publication on **Western Hemisphere Energy Security**
- Online publication of **U.S. and International Public Attitudes toward Global Governance**
- Holding Track II meetings on “**Minilateral**” Approaches to Combating Climate Change
- Conference on **Nuclear Weapons**
- Research on **African Peace and Security Institutions**
- Research on **Corporate Voluntary Codes of Conduct**
- Completion of a manuscript on **Weak States, Transnational Threats and International Responses**

The above projects will refine and strengthen our program going forward. They will also inform the creation of working groups and individual research on issue and institution-specific projects in FY10 and FY11. The findings of these working groups will help set the agenda for our IIGG yearly conference and will be disseminated there, as well as through an on-line working paper and experts’ brief series on international institutions. These events and working papers/experts’ briefs will ultimately help shape the focus and structure of 1-2 volumes on the future of international institutions and the U.S. role in global governance.

We are happy to share with you more information about any of these projects, meetings and activities. Stewart Patrick looks forward to providing a more complete account of IIGG activities in the form of a yearly report and at the Robina Board meeting in August.

Key Mapping of Existing International Institutions:

- Roundtable series on the United States and the Future of Global Governance
- Global Governance trends and mapping exercise, leading to annual Scorecard
- Annual Conference on International Institutions and Global Governance
- Launch of International Institutions and Global Governance web page
- Consultations/outreach to U.S. government agencies, Congress, multilateral institutions and other bilateral agencies on global governance issues

Addressing Specific Global Challenges:

Changing Norms and International Law

- U.S. Foreign Policy and the Rule of Law Roundtable Series

Transnational Threats

- Weak States and Transnational Threats Book Completion
- Global Health Workshop and Paper
- Nuclear Non-proliferation Research and Paper
- Multilateral Nuclear Fuel Initiatives Roundtable

Environment and Energy Security

- A Major Emitters Coalition to Combat Climate Change Workshop
- Strategic Ocean Governance Roundtable Series and Research
- Energy Security in the Western Hemisphere Paper
- Energy Security and Global Governance Roundtable Series
- Codes of Conduct for Natural Resource Exploitation Paper

Global Economy

- Global Monetary System Research
- Global Financial Crisis Events and Research, including the Rise of State Wealth

Peace and Security

- An Emerging Security Architecture in Northeast Asia Workshop

Assessing International Institutions:

- The United States and the International Criminal Court Paper
- Roundtable Workshop on creating the next agenda for the IAEA
- Research and consultations on what is needed to create a Bretton Woods II
- NATO at 60: The Future of the Western Alliance Symposium
- U.S. Policy toward African Peace and Security Institutions Research
- Strengthening U.S.-UN Relations

Twin Cities Campus

*Office of the Dean
The Law School
Walter F. Mondale Hall*

*Room 381
229-19th Avenue South
Minneapolis, MN 55455
612-625-4841
Fax: 612-625-2019*

January 30, 2009

Dr. Gordon Aamoth
President, Robina Foundation
4900 IDS Center
80 South 8th Street
Minneapolis, MN 55402

Re: Report on Use of Robina Foundation Funding

Dear Dr. Aamoth:

On behalf of the Law School, let me express again our deep appreciation for the generous funding recently provided by the Robina Foundation to enable the Law School to launch its Program on Law, Public Policy, and Society (LaPPS). The Foundation's support will enable the Law School to move forward with an innovative and, we hope, transformative program, despite the present recession and the accompanying decline in the Law School's endowment, expected deep cuts in state funding, and a fall-off in philanthropic support from other sources.

We are utilizing the first tranche of Robina funds to launch the LaPPS program, as follows.

Robina Research Chair in Law, Public Policy, and Society

As indicated in our June 20, 2008, proposal and subsequent correspondence, we are seeking to hire two star faculty members to help us achieve our goal of becoming one of the country's leading centers for innovative work on complex law and public policy problems. We have already hired John Borrows, one of North America's leading experts on indigenous rights and comparative constitutional law. A copy of John's curriculum vitae is attached. John will join the Law School faculty on September 1, 2009. John joins and complements an already exceptionally strong group of faculty who work in the area of international law and human rights. John's expertise on indigenous rights fills an important gap in the Law School's scholarly and teaching agenda.

As mentioned in our 2008 proposal, we are seeking to add to our faculty an established or rising star social scientist with first-class quantitative skills, who could partner with other faculty in intensive empirical projects in areas such as criminal justice law reform and race and poverty. We are currently interviewing one of the country's leading experts on the empirical analysis of law. If that process goes well, we might be able to add a second Robina chair holder next year.

Robina Clinical Chair in Law, Public Policy, and Society

The Law School formed a search committee this fall to identify outstanding clinical faculty who could help us launch a policy-oriented clinic in human rights or another area related to the LaPPS program. One of the committee's strongest candidates unfortunately withdrew a few weeks ago

when her partner accepted a senior position in the new Obama administration. However, the committee is continuing to identify candidates and will likely conduct interviews later this month.

LaPPS Research Fund

The Law School has solicited proposals from faculty for policy-related research projects that will have high visibility and impact, attract external funding, involve law students in substantive roles, and enhance the Law School's reputation as a leading institution for law and public policy. Preference will be given to projects that relate to criminal justice, international law and human rights, or law, science, and technology. Proposals are due in early March and a faculty committee will make recommendations to the Dean on which proposals to fund in late March.

Capstone Courses

Several faculty are presently working to develop capstone courses for next year. We are considering offering such courses in labor law, environmental law, a start-up course for businesses and an environmental clinic.

Law Student Public Policy Internships

We will shortly be launching a proposal process for law student public policy internships, to begin this summer. We intend to start with a relatively small number of internships this summer, and to expand the program the next two summers.

I would be happy to provide additional detail on all of the projects described above if that would be helpful to the Board. Again, we are very grateful to Jim Binger and to the Foundation for the opportunity to launch the LaPPS program.

Sincerely,



David Wippman
Dean and William S. Pattee Professor of Law

jj

c: E. Thomas Sullivan
Judy Kirk

file copy

November 24, 2008

David Wippman, Dean
University of Minnesota Law School
Walter F. Mondale Hall, Room 381
229-19th Ave. So.
Minneapolis, MN 55455

Dear Dean Wippman:

I am pleased to inform you that the Board of Directors of the Robina Foundation has recently approved a grant in the amount of \$6,061,399 to the University of Minnesota Law School for the Program on Law, Public Policy and Society. The purpose of the grant is to support the various faculty positions, curricula and programmatic initiatives presented in your letter and budget dated October 23, 2008. The Board of Directors of the Foundation is pleased to invest in the development and implementation of these important and transformative undertakings at the Law School.

The total grant amount will be paid over a five year period as follows:

2008 - \$1,400,000
2009 - \$1,436,750
2010 - \$1,480,338
2011 - \$850,854
2012 - \$893,397

The first payment will be wired from the Foundation to the account you have designated within the next week. Please acknowledge receipt of payment by sending a letter to our office promptly.

Also, please plan to provide written progress reports to the Foundation on an annual basis. These reports should include both a narrative and financial update on the actual use and impact of the grant funds. In addition to annual reports, the Foundation asks that the Law School initiate contact during interim reporting periods to inform us of any significant issues such as changes in key personnel, a project budget reallocation of greater than 10%, or a change in the scope of the project that may impact its ability to achieve desired outcomes.

As part of its ongoing programmatic work, the Foundation may conduct its own evaluation of the program at anytime during the grant period. We will inform you in advance if we wish to conduct an independent evaluation and ask for your cooperation.

Again, the Robina Foundation is pleased to support the Program on Law, Public Policy and Society at the University of Minnesota Law School. We wish you all the best as you move forward and look forward to staying abreast of your work.

Sincerely,

Gordon Aamoeth, President and CEO
Robina Foundation

cc: Robert H. Bruininks, President
E. Thomas Sullivan, Provost

JOHN BORROWS

CURRICULUM VITAE

ADDRESS

Work: Faculty of Law,
Univ. of Victoria
Box 2400, Stn CSC.
Victoria, B.C. V8V 3H7
(250) 721-8167

FULL TIME ACADEMIC APPOINTMENTS

University of Victoria,

Law Foundation Chair and Professor (tenured), Faculty of Law, 2001 –

University of Toronto

Associate Professor (tenured), Faculty of Law, 1998-2001

University of British Columbia

Associate Professor, (tenured) Faculty of Law 1996 - 1998,

Assistant Professor, Faculty of Law 1992 - 1994

Director, First Nations Law Program

Osgoode Hall Law School

Assistant Professor 1994-1996

Director, Lands, Resources, and Indigenous Governance Program

VISITING ACADEMIC APPOINTMENTS

Brigham Young University/University of Minnesota Law School

Visiting Professor, 2007-2008

Dalhousie Law School

Justice Wilson Visitor in Human Rights, Fall 2006

University of Waikato Law School

New Zealand Law Foundation Distinguished Visitor, March – June 2006

University of New South Wales, Faculty of Law

Visiting Professor, 2004 (Jan.-June)

Arizona State University, College of Law

Visiting Professor, 2000-2001, Acting Executive Director, Indian Legal Program

EDUCATION

Ph.D., Osgoode Hall Law School, 1994

Thesis: "Land Use, Treaties & Settlement: A Legal History of the Chippewa of Lake Huron"

LL.M., University of Toronto, 1991

Thesis: "A Genealogy of Law: Inherent Sovereignty & First Nations Self-Government in Canada"

J.D., University of Toronto, 1990

*Clinical experience, Supreme Court. of Canada litigation on Aboriginal title and Treaty case (*Bear Island*)

M.A., University of Toronto, 1996

Thesis: "Land Use & Environment Planning in First Nations"
Department of Geography and Planning

Hons. B.A., University of Toronto, 1987

Graduated: With Distinction
Major: Specialist in Political Science & History

AWARDS

- **Fellow, Canadian Society of Arts, Humanities and Sciences RSC**, (2007) Canada's highest academic honour
- **Trudeau Fellow**, for outstanding achievement in the Humanities and Social Sciences (Lifetime Honour) (\$225,00) (2006)
- **New Zealand Law Foundation Distinguished Visitor** (2006)
- **SSHRC, Major Collaborative Research Initiative**, 'Aboriginal Governance', Collaborator (Steering Committee), Co-Researcher, (\$2.5 million) (2006-2010)
- **SSHRC, Virtual Scholar in Residence**, Indigenous Legal Traditions, Law Commission of Canada (2004) (\$50,000)
- **International Visiting Fellow**, Australian Institute of Aboriginal and Torres Strait Islander Studies (AIATSIS) (2004)
- **National Aboriginal Achievement Award**, for outstanding accomplishment in the field of Law and Justice, National Aboriginal Achievement Foundation (2003).
- **Donald Smiley Award**, (2002) For Best Book in Canadian Political Science (Canadian Political Science Association)
- **University of Toronto Open Fellowship** (1996)
- **Osgoode Hall Law School Graduate Fellowship** (1992-1994)
- **Mississauga of the New Credit Academic Achievement Scholarship**, (1991) for high academic distinction
- **University of Toronto Rosalind Murray Award** (1987-1990) Aboriginal Student with the Highest GPA studying at the University

PUBLICATIONS

1) BOOKS

1. Recovering Canada: The Resurgence of Indigenous Law (Toronto: University of Toronto Press, 2002) (312 pages).
2. Aboriginal Law: Cases and Materials, 3rd edition (Toronto: Butterworths, 2007) (co-edited with Len Rotman) (1010 pages). Used in 11 of 16 Canadian Law Schools.
3. Canadian Constitutional Law (Toronto: Emond Montgomery, 2003) (co-editor) pp. 511-632
4. Anishinabek Law Reports (under consideration) University of Toronto Press, 318 pp.
5. Canada's Indigenous Constitution (under consideration) University of Toronto Press, 472 pp.

2) REFEREED ARTICLES

1. "Ground Rules: Indigenous Treaties in Canada and New Zealand" (2006) 22 New Zealand Universities Law Journal 188.
2. "Indigenous Legal Traditions in Canada" (2005) 19 Washington University Journal of Law and Policy 167.
3. "Practical Recolonization: Indigenous Rights in Australia" (2005) 28 University of New South Wales Law Review 614.
4. "Tracking Trajectories: Aboriginal Governance as an Aboriginal Right" (2005) 38 U.B.C. Law Review 285.
5. "Creating an Indigenous Legal Community: 5th Annual John Tait Memorial Lecture" (2005) 50 McGill Law Journal 3.
6. "Taking What's Not Yours" (2003-2004) 22 Windsor Yearbook of Access to Justice 253.
7. "Stewardship and the First Nations Governance Act" (2004) 29 Queen's Law Journal 103.
8. "A House of Justice" (2002) 48 Criminal Law Quarterly (with Chief Justice G. Seniuk).
9. "Fourword/Foreword: Issues, Individuals, Institutions, Ideologies" (2002) 1 Indigenous Law Journal 1.

10. "Indian Agency: Forming First Nations Law in Canada" (2001) 24 Political and Legal Anthropology Review (PoLAR) 9.
11. "Listening for a Change: The Courts & Oral Tradition" (2001) 39 Osgoode Hall Law Journal 1.
12. "Uncertain Citizens: The Supreme Court and Aboriginal Peoples" (2001) 80 Canadian Bar Review 15.
13. "Domesticating Doctrines: Aboriginal Peoples After the Royal Commission" (2001) 46 McGill Law Journal 615.
14. "Sovereignty's Alchemy: An Analysis of Delgamuukw v. The Queen" (1999) 37 Osgoode Hall Law Journal 537.
15. "Reliving the Present: Title, Treaties and the Trickster in British Columbia" (1999) B.C. Studies 99.
16. "Frozen Rights in Canada: Constitutional Interpretation and the Trickster" 22 American Indian Law Review 37.
17. "Living Between Water and Rocks: First Nations, the Environment and Democracy" (1997) 47(3) University of Toronto Law Journal 417.
18. "The Sui Generis Nature of Aboriginal Rights: Does it Make a Difference?" (1997) 35 University of Alberta Law Review (with Len Rotman) 9.
19. "The Trickster: Integral to a Distinctive Culture" (1997) Constitutional Forum 29 - 38.
20. "Fish and Chips: Aboriginal Fishing & Gambling Rights in the Supreme Court" (1996) 50 Criminal Reports 230 - 244.
21. "With or Without You: First Nations' Law (in Canada)" (1996) McGill Law Journal 630 - 665.
22. "Incremental Planning and the Ontario Municipal Board" (1996) 10 Cdn. Journal of Administrative Law & Practice
23. "Constitutional Law From a First Nation Perspective: Self-Government and the Royal Proclamation" (1994) 28 University of British Columbia Law Review 1 - 48.
24. "Traditional Contemporary Equality: The Impact of the Charter on First Nations Politics" (1994) 43 University of New Brunswick Law Journal 19-48.
25. "Negotiating Treaties and Land Claims: The Impact of Diversity within First Nations Property Interests" (1992) 12 Windsor Yearbook of Access to Justice 179-234.
26. "A Genealogy of Law: Inherent Sovereignty and First Nations Self-Government" (1992) 30 Osgoode Hall Law Journal No. 2 at 291-354.

3) CHAPTERS IN BOOKS

1. "Living Law on a Living Earth: Aboriginal Religion, Law and the Constitution" Constitutional Law, Religion and Citizenship in Canada (Vancouver: UBC Press, 2008).
2. "Aboriginal Political Advocacy and the Canadian Constitution" in Garrick Bailey, ed., Handbook of North American Indians, Vol. 2: Indians in Contemporary Society (Washington: Smithsonian Institute, 2008).
3. "Let Obligations Be Done" in J. Webber, H. Foster and H. Raven, eds., The Calder Case (Vancouver: University of British Columbia Press, 2007).
4. "Challenge, Change and Development in Aboriginal Communities" (Sarah Morales, co-author) in Joseph Magnet and Dwight Dorey, Legal Aspects of Aboriginal Business Development (Toronto: LexisNexis, 2005).
5. "Throwing the Eagle From the Nest" in Wanda McCaslin, ed., Justice as Healing: Indigenous Ways (St. Paul, Living Justice Press, 2005).
6. "A Separate Peace: Strengthening Shared Justice" in Cathy Bell, ed., Intercultural Dispute Resolution in Context (Vancouver: UBC Press, 2004).
7. "Measuring a Work in Progress: 20 Years of Section 35" in Ardith Walkem, ed., Box of Treasures or Empty Box: Section 35 and the Canadian Constitution (Penticton: Theytus Press, 2003).
8. "Colonialism, Canadian Legal History & Delgamuukw v. The Queen" in Diane Kirkby ed., Law, History and Colonialism: Empire's Reach (Manchester: Manchester University Press, 2001).
9. "Landed Citizenship: Narratives of Aboriginal Political Participation" Will Kymlicka, ed., Citizenship in Diverse Societies (Oxford University Press, 2000); reprinted Alan Cairns, ed., Citizenship, Diversity and Pluralism (McGill Queens, 2000).
10. "The Supreme Court, Citizenship and the Canadian Community: Judgments of Justice G.V. La Forest", Wade McClaughlin, ed., The Honourable Mr. Justice G.V. La Forest (Ottawa: Supreme Court of Canada Historical Society, 2000).
11. "Wampum at Niagara: First Nations Self-Government and the Royal Proclamation" Aboriginal and Treaty Rights in Canada (Vancouver, U.B.C. Press, 1997).
12. "Traditional Contemporary Equality: The Impact of the Charter on First Nations Politics" Charting the Consequences: The Impact of Charter Rights on Law and Politics in Canada (Toronto: U. of T. Press, 1997).

4) WORKS IN PROGRESS

- Physical Philosophy: Indigenous Rights in Motion (300 pages)

5) GOVERNMENT REPORTS

**Treaty Justice Report*, 170 pages, 2004, Office of the Treaty Commissioner of Saskatchewan (Conducted and mediated round table discussions over 2 years with Elders, Governmental Ministers, First Nations Chiefs, Judges and Academics)

**Ipperwash Inquiry Report*, 200 pages, 2005, Government of Ontario, Chronicling Aboriginal Blockades & Occupations

**Western Economic Diversification* (WED) Report, Government of Canada, 400 pages, 2005 Study of Aboriginal Economic Development in 5 Canadian Cities

**Aboriginal Cultural Audit*, Department of Justice, 2004, Interviewed 115 Managers and Aboriginal Employees across Canada and wrote 80 page report with summary of interviews, analysis and recommendations (visited and interviewed in Montreal, Ottawa, Toronto, Iqaluit, Winnipeg, Saskatoon, Edmonton, Vancouver, Yellowknife and Halifax).

POLICY WORK and PROFESSIONAL SERVICE

Pro-bono and paid work for Indigenous communities & organizations, inter alia:

*Assembly of First Nations (Ottawa); Sto:lo Nation (British Columbia); Lubicon Lake Cree Nation (Alberta); Upper Nicola Lake Band (British Columbia); Musgama Tsawataineuk (British Columbia); Eagle Clan, Haida Nation (British Columbia); Temagami Anishinabek (Ontario); Wasauksing First Nation (Ontario); United Chiefs and Councils of Manitoulin (Ontario); Chippewas of the Nawash (Ontario); Chiefs of Ontario; First Nations Summit (British Columbia); First Nations Governance Centre (Vancouver).

Curator, Indian Treaties Exhibit, National Library and Archives, Canada (September 24, 2007-March 30, 2008) Ottawa, Ontario

MEMBERSHIPS

*Barrister and Solicitor,	Lawyer , Law Society of British Columbia (articled with Joe Arvay)
*Honorary Director,	EAGLE, Sierra Legal Defence Fund
*President,	Indigenous Bar Foundation
*Director,	Environmental Law Centre, Victoria
*Advisor,	National Judicial Institute, Resource Group
*Member,	Indigenous Bar Association

TEACHING

*Canadian Constitutional Law	- 1998-2005, 2008-2009
*Criminal Law	- 2006-2007
*U.S. Federal Indian Law	- 1998-2007
*U.S. Constitutional Law	- 2002, 2006
*Aboriginal Peoples & the Law	- 1992-2005, 2009
*Property Law	- 1995-1996
*Environmental Law	- 1994-1998
*Land Use Planning	- 1994-1996
*Racism and the Law,	- 1992-1994
*Contracts Law	- 1992, 2003

ACADEMIC LECTURES AND SEMINARS:

Yale Law School	Harvard Law School
University of California at Berkeley	U.C.L.A.
Princeton University	Dartmouth College
University of Washington, Law School	University of Oregon, Law School
University of New Mexico Law School	University of Kansas Law School
University of Okla. College of Law	Okla. Supreme Court
Boston College Law School	University of Arizona Law School
University of Grenoble	University of Glasgow
Cambridge University	Strathclyde University
McGill Law School	University of Alberta Law School
Osgoode Hall Law School	University of British Columbia. Law Sch.
Queen's University Law School	University of Manitoba Law School
University of Saskatchewan Law School	University of Ottawa, Law School
Dalhousie University, Law School	University of New Brunswick Law School
University of Winnipeg	Simon Fraser University
Australian National University	University of New South Wales
University of Wollongong	Monash University
University of Queensland	Charles Darwin University
University of Melbourne	Tromso University, Norway
University of Lapland, Finland	Abo Akademi, Turku, Finland
Lulea Technology University, Sweden	Hamline University
Arctic College, Nunavut	Sydney Opera House, Australia
Otago Law School	Victoria University, Wellington
University of Auckland, Law School	Waikato Law School
Canterbury Law School	University of Puerto Rico
University of Malaya Law School	University of Minnesota Law School

*I have taught Judicial Education Seminars to all Courts in Canada at all levels (except P.E.I. and Quebec), including the Supreme Court of Canada.

*I have also been a commentator and guest on numerous radio & T.V. programs, C.B.C. (Ottawa, Vancouver, Victoria, Whitehorse, Edmonton, Regina, Windsor, Halifax, Winnipeg); A.B.C. (Sydney Australia); Radio New Zealand (Wellington); Maori Radio (Auckland).

FUNDRAISING ACTIVITIES

Worked with Deans and Development Officers, of primary assistance to the Dean:

- \$5,200,000 for National Chair in Aboriginal Economic Development (2006)
- \$1,000,000 for June Callwood Program in Aboriginal Law, University of Toronto (2001)
- \$ 500,000 for Law Foundation Chair at University of Victoria (2001)
- \$ 100,000 First Nations Legal Clinic, University of British Columbia (1994)
- \$ 50,000 for Intensive Program in Lands and First Nations Governments (1996)

GRADUATE SUPERVISION

Renee Racette (LL.B. Victoria) M.A.
Kelly Gallagher-McKay (LL.B. McGill) LL.M.
Rebecca Brown (LL.B. Dalhousie) LL.M.
Harold Cardinal (LL.M. Harvard) Ph.D.
Darlene Sambo (M.A., American Univ.), Ph.D.
Emmett Duncan (LL.B. McGill) LL.M.
Doug Harris, (LL.B., Toronto) LL.M.
Annie Rochette, (LL.B., McGill) LL.M.
Michael Posluns, Ph.D. (Env.Studies.) York
Robert Joseph (LL.B. Waikato) Ph.D.
Christopher Bracken, (M.A. Toronto) Ph.D.
Dawnis Kennedy (LL.B. Toronto) LL.M. cand.
Perry Shawana (LL.B. U.B.C.) LL.M.
Kinwa Bluesky (LL.B. U.Vic.) LL.M.
Karen Mok (LL.B. UBC) LL.M. cand.
Jacinta Ruru (LL.B. Otago) Ph.D. cand.
Kerry Sloan (LL.B. Calgary) LL.M. cand.
Maxine Matilip (LL.B. Victoria) LL.M. cand.
Brock Pitawankwat (MAIG), Ph.D. cand.
Nancy Sandy (LL.B. UBC), LL.M. cand.
Colin Desjarlais (LL.B. UBC), LL.M. cand.

Jennifer Shade (B.A. Victoria) M.A.
Barry Stuart (LL.B. Toronto) LL.M.
Julie Jai (LL.B. Osgoode) LL.M.
Dawn Mills (M.Sc. Purdue) Ph.D.
June McCue (LL.B. Ottawa) LL.M.
Sonia Harris-Short (B.A., Oxford), LL.M.
Sally McKelsey, (LL.B., N.S.W.) LL.M.
Jason Gudofsky (LL.B. Osgoode), M.E.S. York
Desmond Sweeney, (LL.B., N.S.W.) LL.M.
Shanaugh Dorset (LL.B. Tasmania) Ph.D.
Val Napoleon (LL.B. U.Vic.) Ph.D. cand.
Jennifer Sankey (LL.B. U.B.C.) LL.M.
Annette Fraser (BA Calgary), MA
Lucy Bell (LL.B. U.Vic.) M.A.I.G.
Raymond Lamont (LL.B. Sask.) Ph.D. cand.
Kelly LaRocca (LL.B. Windsor) LL.M. cand.
Johnny Mack (LL.B. Victoria) LL.M. cand.
Sarah Morales (LL.B. Victoria), Ph.D. cand.
Mike Carey (BA Trent) MAIG
Danica Littlechild (J.D. Toronto), LL.M. cand.
Emily Little (B.A. UBC), MA cand.

ADMINISTRATIVE COMMITTEES

- *Appointments Committee, National Chair in Aboriginal Justice (2006-2008)
- *Appointments Committee, Indigenous Affairs Officer (2006-2007)
- *Chair, Anti-Discrimination Committee UVic Law, Chair (2004-2005, 2006-2007, 2008-2009)
- *President's Committee on Indigenous Affairs (2006-2007)
- *BC Law Society, Working Group on Aboriginal Peoples (2006-2007)
- *Graduate Committee, UVic Law (2004-2005)
- *Chair, Dean's Advisory Committee, Academic & Cultural Support, (2002-2003)
- *Curriculum Committee, UVic Law (2002, 2006-2007)
- *Akitsiraq Law School Committee, Iqaluit, Nunavut Arctic College (2003)
- *Indian Legal Program Committee, ASU Law (2000-2001)
- *Speakers Committee, ASU Law (2000-2001)

- *Chair, Rotio'tak'kier, Law Society of Upper Canada Committee (1999-2000)
- *Native Student Advisor, U. of Toronto Law School (1998-2000)
- *Chair, Minority Outreach Committee, U. of Toronto Law School (1999-2000)
- *Graduate Committee, U. of Toronto Law School (1999-2000)
- *Curriculum Committee, U. of Toronto Law School (1998-1999)
- *Bar Admission Review, Law Society of Upper Canada (1998-1999)
- *External Reviewer, Dalhousie Law School (1997)
- *Director, First Nations Law Program, U.B.C. Law (1996-1998)
- *Chair, First Nations Legal Studies Committee, U.B.C. Law (1996-1998)
- *Admissions Committee U.B.C. Law (1996-1998)
- *Graduate Program Committee, U.B.C. Law School (1996-1998)
- *Provost's Advisory Committee on Multiculturalism, U.B.C. (1996-1998)
- *First Nations House of Learning, Board Member, U.B.C. (1996-1998)
- *Presidential Search for House of Learning Director, U.B.C. (1996-1997)
- *External Reviewer, U.B.C. Faculty of Education (1996-1997)
- *Director, Programme in Lands, Resources & Governance, Osgoode (1994-1996)
- *Chair, Equality Committee, Osgoode Hall (1995-1996)
- *Clinical Education Committee, Osgoode Hall (1994-1996)
- *Special Committee on African-Canadian Equality, Osgoode Hall (1995-1996)
- *Faculty Recruitment Advisory Committee, Osgoode Hall (1995-1996)
- *Academic Policy Committee, Osgoode Hall (1994-1995)
- *President's Committee on Employment Equity, York University (1994-1995)
- *Faculty Search Committee, Humanities/Atkinson College, York U., (1994-1995)

LAWUNIVERSITY OF MINNESOTA
LAW SCHOOLUniversity of Minnesota Law School
229-19th Avenue South
Walter F. Mondale Hall
Minneapolis, MN 55455
www.law.umn.edu

FOR IMMEDIATE RELEASE

University of Minnesota Law School's Transformative Plan Receives \$6 Million in Support From Robina Foundation

MINNEAPOLIS, DECEMBER 16, 2008—The University of Minnesota Law School's agenda of transforming legal education and research to address some of the greatest legal and social challenges of the 21st century has gotten significant support from a former student. The Robina Foundation, created by James H. Binger ('41), has granted the Law School \$6.01 million to be administered over five years. The funding will provide backing for the Law School's new Program on Law, Public Policy, and Society (LaPPS), which will support innovative public policy research and prepare law students to serve as agents of social transformation.

The Program will stimulate inventive new policy proposals and train students in analytical skills, visionary and pragmatic approaches to law, and development of practical solutions to complex problems. With Robina Foundation support, the Law School aims to become a nationally recognized center for public policy research and a national model of curriculum reform.

With Robina Foundation funding, the Law School will establish:

- Two research chairs in LaPPS
- A clinical chair in LaPPS
- A research fund for LaPPS
- Four capstone courses
- Annual conferences in LaPPS
- 50 law student internships in public policy

John Borrows, a professor of law at the University of Victoria and a scholar in indigenous law, will join the Law School in September, adding his expertise to the International Law and Human Rights faculty. Borrows will be the first to hold one of the new Chairs in Law, Public Policy, and Society.

Binger created the Robina Foundation shortly before his death in November 2004 to fund creative, forward-thinking projects proposed by four institutions—the Law School, Abbott Northwestern Hospital, Yale University, and the Council on Foreign Relations. Funding from the Robina Foundation is intended for exploration of new ideas and transformative new approaches to complex issues. The University of Minnesota and the Law School will provide additional funding for ongoing support of clinical and research chairs in LaPPS.

Binger was born in St. Paul and earned a degree in economics from Yale College in 1938. He returned to Minnesota to attend the Law School and subsequently joined the law firm that would become Dorsey & Whitney. In 1943, he joined Honeywell and became its president in 1961 and its chairman in 1965. Binger served on many boards, including those of 3M, Northwest Airlines, AT&T, the McKnight Foundation, the International Peace Academy, and the Guthrie Theater, and he founded and owned a theater company on Broadway in New York. A dedicated patron of many educational and social-advancement organizations, Binger was widely recognized for his quiet philanthropy. The Law School's Everett Fraser Chair in Law and the Riesenfeld Rare Books Research Center were established through Binger's generosity.

The University of Minnesota Law School has been a pioneer in legal education and research since 1888. Today, it upholds that tradition with a new curriculum aimed at transforming legal education and research to address some of the greatest legal and social challenges of the 21st century. A top public law school in a vibrant, urban setting, the Law School offers its diverse student body of approximately 850 students access to a world-class faculty at a student-to-faculty ratio of 12:1, an innovative curriculum, one of the largest law libraries in the country, and unmatched clinical practice opportunities.

Contact: Cynthia Huff, Director of Communications

Office: 612-625-6691

E-mail: huffx070@umn.edu

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grant announcement/John Borrows

From: **David Wippman** (dwippman@umn.edu)

Sent: Thu 12/04/08 11:21 PM

To: 'Gordon Aamoth' (gaamoth@msn.com)

Cc: 'Martha Martin' (marti168@umn.edu)

2 attachment(s)

Robina gr...doc (44.3 KB), RESUMESEP...doc (74.3 KB)



Dear Gordy,

Thank you again for the Foundation's generous support of the Law School's new program on Law, Public Policy, and Society. We would like to issue a press release announcing the new program, and also the hiring of John Borrows. I have been trying to recruit John for some time in anticipation of the possible Robina funding, and just recently persuaded him to say yes. John is Canada's leading scholar of indigenous rights (and also a comparative constitutional law expert). We think John will fill an important gap in the international law and human rights expertise of our faculty and would like to make him the first holder of one of the new Robina-funded chairs. I'm attaching John's CV. We are quite excited about his hire. He is not as well known in the U.S. as he is in Canada, but I expect will soon be seen here as a leading expert in the field of indigenous rights.

I hope your trip to Florida went well and would be happy to talk (612-625-4841) whenever convenient.

All best regards, David

December 9, 2008

Dr. Gordon M. Aamoth
President and Chief Executive Officer
Robina Foundation
4900 IDS Center
80 South Eighth Street
Minneapolis, Minnesota 55402

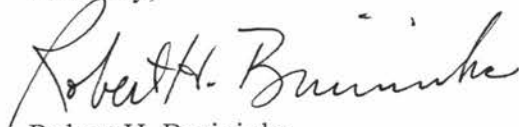
Dear Dr. Aamoth:

It is an honor to add my appreciation to that expressed by Dean Wippman and Judy Kirk for the Robina Foundation's visionary gift to the University of Minnesota Law School.

Through its support of the Program on Law, Public Policy, and Society, the Robina Foundation will help the Law School fulfill its mission of offering students a dynamic legal education that prepares them to serve effectively in a global context, to address critical public policy issues, and to make a difference in their communities. This gift is a wonderful expression of Jim Binger's philanthropic vision and of the Robina Foundation's progressive commitment to serving the public good.

With its proud history and stellar leadership, the University of Minnesota Law School is well positioned to embark on this new initiative, which will further raise the school's profile and significantly enhance the education and training it offers its students. Thank you for making it possible for the Law School to take this bold step forward.

Sincerely,



Robert H. Bruininks
President

RHB:ew

cc: David Wippman, dean, Law School
Judy Kirk, executive vice president, University of Minnesota Foundation

Dear Gordon,

Here is a brief update on the Robina program at the Law School. As always, I am more than happy to answer any questions you may have and thank you again for your support of, and interest in, our human rights programs.

Warm wishes,

Kenna

Update for the Robina Foundation
2/3/09

Yale Law School appreciates the Robina Foundation's investment in our human rights programs and is pleased to provide an update for the Foundation.

The following scholars were appointed as 2008-09 Robina Foundation Fellows:

Ryan Goodman, who taught *Laws of War* during the Fall 2008 semester

Luzius Wilhaber, who taught *European Convention Human Rights* during the Fall 2008 semester

Dapo Akande, who taught *International Law and Armed Conflicts* during the Fall 2008 semester

More information about each of the above-mentioned Fellows is available on the Yale Law School Faculty and Lecturers website at <http://www.law.yale.edu/faculty/faculty.htm> and <http://www.law.yale.edu/faculty/Lecturers&Affiliates.htm>. The Law School was delighted to have the opportunity to welcome you to the School to attend the December 16th lecture featuring Professors Goodman and Akande.

The Law School is in the process of appointing a slate of Fellows for the coming 2009-10 academic year. We are pleased that Lucas Guttentag will join us as Senior Robina Foundation Fellow. Mr. Guttentag is the national director of the Immigrants' Rights Project at the ACLU in New York. He has litigated major immigrants' rights cases, including regional and national class actions, for almost twenty years. He is a graduate of UC-Berkeley and Harvard Law School. Other Robina Fellows to be appointed next year include the first two Robina Foundation Post-Doctoral Fellows. We have received strong applications for the post-doctoral positions and will make final selections in April 2009.

In addition to working toward the appointment of next year's Fellows, we are in the process of searching for a new Project Director who will be responsible for coordinating the fellowship program, including facilitating interaction of Fellows from past and current years and assessing the Fellows' longer-term impact in the human rights field. In the interim period, Jim Silk, the Executive Director of the Schell Center for International Human Rights, will continue to oversee the Fellowship process as well as the Robina program as a whole.

Kenna Barrett
Associate Director of Major Gifts
Director of Corporate and Foundation Relations
Yale Law School
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203.432.0557 ph
203.376.8831 mobile
203.432.8147 fax

Gordon Aamoth

From: Bundy, James [james.bundy@yale.edu]
Sent: Tuesday, January 13, 2009 11:39 AM
To: gaamoth@robinafoundation.org
Subject: Follow up from Yale Center for New Theater

Dear Gordon,

It was good to see you here in New Haven and to talk over dinner. Deborah Berman and I were glad to have the opportunity to learn more about the Foundation. Thank you for your thoughtful sharing of Robina's plans and for opening the door to future collaborations.

I am so pleased that you were able to meet key members of our artistic staff, and tour the Drama School. I know that you had requested that Jennifer Kiger, Associate Artistic Director, put in writing the updated information which she discussed with you during lunch. Jennifer kindly sent me her notes from your meeting, and I am including them so that you may share them with the Robina Board.

Interest from the Field and Co-Commissions

The gift from the Robina Foundation to establish the Yale Center for New Theater has sparked lively interest from our sister theatres in the field, some of whom are interested in co-commissioning and co-producing plays with Yale Repertory Theatre. At present, we are in negotiations to co-commission a new play by Paula Vogel with La Jolla Playhouse. Ms. Vogel is a current playwright-in-residence at the Center and is one of the most widely produced and honored playwrights in the English language. Her plays include *The Long Christmas Ride Home*, *The Mineola Twins*, *How I Learned to Drive*, *Hot 'n' Throbbing*, *The Baltimore Waltz*, *Desdemona*, and *Baby Makes Seven*, and *The Oldest Profession*. Her work has garnered numerous awards and prizes including the Pulitzer Prize for Drama, Susan Smith Blackburn Award, New York Drama Critics Award, OBIE Award, AT&T New Plays Award, among many others, as well as fellowships from the Pew Charitable Trust, National Endowment for the Arts, and the John Simon Guggenheim Foundation. She is currently the Eugene O'Neill Professor (Adjunct) and Chair of the Playwriting Department at Yale School of Drama. The anticipated co-commission is Ms. Vogel's contemporary spin on William Wycherley's restoration comedy *The Country Wife*, set in Hollywood. This information will be made public once the commissioning agreement is finalized.

Commissioning Efforts

As outlined in the original proposal to the Robina Foundation, the Yale Center for New Theater strives to commission an average of eight new plays and musicals during each of the three years of the grant. Four of the eight this season are: the aforementioned Paula Vogel project; *On the Levee*, an original musical by Marcus Gardley (playwright), Lear deBessonet (director and co-creator), and Todd Almond (composer); *Meanwhile on the Other Side of Mt. Vesuvius*, an original musical by Jay Reiss (playwright) and Scott Murphy (composer); and a new adaptation of Fyodor Dostoevsky's *Notes from Underground* by Robert Woodruff and Bill Camp, which will premiere at Yale Repertory Theatre in March 2009.

Literary Manager

After completing a national search, we are in the process of hiring Amy Boratko for the new Literary Manager position. Ms. Boratko received her MFA in Dramaturgy and Dramatic Criticism from Yale School of Drama in 2006, and has served as Artistic Coordinator for Yale Repertory Theatre since 2007. Her production dramaturgy credits include *Eurydice* by Sarah Ruhl, *The Cherry Orchard* by Anton Chekhov, and *A Woman of No Importance* by Oscar Wilde (Yale Rep), as well as *The Time of Your Life* by William Saroyan, *The Summer People* by Maxim Gorky, *Romeo and Juliet* by William Shakespeare, and *The War is Over* by Nastaran Ahmadi.

(Yale School of Drama). Ms. Boratko is a teaching fellow in Yale College and Yale School of Drama, and has been a managing editor of *Theater* magazine. This information will be made public once the hiring process is completed, and I look forward to working with Ms. Boratko in her new role at the Yale Center for New Theater.

I know the Board wanted to know more about how we used the \$50,000 we received, which had been awarded to Yale prior to the Robina grant for the Center. This gift has been of great value to our payment process for work already under commission by Yale Repertory Theatre. As commissioning fees are paid in installments, we hold monies in escrow to fund second and final payments on commissioned work. The \$50,000 Robina grant replaced the escrowed funds, making Robina money available to support commissions already in progress, and expanding the number of commissions that Robina makes possible. Through the Yale Center for New Theater, we intend to only commission an average of eight projects per year during the three years of the Robina grant, but have an obligation to support and develop the artists we made commitments to prior to the establishment of the Center. We are grateful to the Robina Foundation for making this money available to help develop the voices of these commissioned writers and their new work.

As noted in the November 2008 report, the artists partially commissioned by this \$50,000 grant are **David Adjmi**; **Hilary Bell** (*Perfect Stranger*); **Adam Bock** and **Todd Almond** (a musical adaptation of Shirley Jackson's *We Have Always Lived on the Castle*); **Marcus Gardley**; **Amy Herzog**; **Naomi Iizuka**; **Elizabeth Meriwether**; **Octavio Solis** (*Yolanda*); **Kathryn Walat** (*Creation*); **Anne Washburn** (*The Octavia*); and **Amy Wegrzyn**.

Please let me know if you require clarification on any of the above points, or if you need additional information, as I would be happy to address any questions now or in the future. I also look forward to providing you quarterly reports and will soon be at work on the next one for February 2009.

I hope that the Board is pleased with the progress of the Yale Center for New Theater. I am delighted that you plan to hold a meeting in New Haven next year so we may all come together. In the meantime, all of you have an open invitation to attend our Yale Rep productions through the rest of the season: *Lydia* (February 6 - 28), *Notes from Underground* (March 20 - April 11) and *Death of a Salesman* (April 24 - May 23). I would be most happy to make the arrangements.

I wish you all the best in 2009, and I look forward to our ongoing partnership with the Robina Board.

Sincerely,

James

James Bundy
Dean/Artistic Director
Yale School of Drama/Yale Repertory Theatre
P.O. Box 208244
New Haven, CT 06520-8244

Phone: 203-432-1505
Fax: 203-432-8337

www.yale.edu/drama
www.yalerep.org

Annual Magazine
of Yale School of
Drama Dec 08
in back of book.



Yale University

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patricia.pedersen@yale.edu

December 22, 2008

Dr. Gordon M. Aamoth
President and Chief Executive Officer
Robina Foundation
4900 IDS Center
80 South 8th Street
Minneapolis, MN 55402

Dear Dr. Aamoth:

I am delighted to present you with *Yale Tomorrow: The Campaign Annual Report 2007 – 2008*. In this report, Robina Foundation is recognized for significant contributions made to Yale University in the past fiscal year of the Yale Tomorrow campaign. Your outstanding support of our programs and academic initiatives is critical to the success of the University, and I join my colleagues in thanking you for your wonderful generosity.

The complete "Honor Roll of Leadership Donors" appears on page A8 and A9 and lists all the donors who had cumulative giving of \$100,000 or more during the period July 1, 2007 – June 30, 2008. In addition, Robina Foundation appears on page 11 in a special section featuring some of the past year's most significant donations to the Yale.

As University President Richard Levin notes, "Across campus, this year was marked by significant progress in so many areas. From Science Hill to the School of Medicine, from the Divinity School to the Arts Area, from Old Campus to West Campus, Yale is thriving." Your investment in the mission of the University ensures that the influence of the academic inquiry that defines Yale will have an ever-greater impact across the disciplines and the world.

In these challenging economic times, your investment in Yale earns our special gratitude. I am deeply grateful for the excellent relationship the University enjoys with Robina Foundation, and I look forward to further exciting opportunities and collaboration in 2009 and beyond.

With best wishes for the holiday season,


Patricia E. Pedersen

Enclosure

*In
Back
area
please*

Gordon Aamoth

From: Barrett, Kenna [kenna.barrett@yale.edu]
Sent: Friday, December 19, 2008 5:47 PM
To: Gordon Aamoth
Subject: RE: Robina visit

Dear Gordon,

The student you met who went to Argentina was Sam Ferguson (samuel.ferguson@yale.edu).

Best wishes,

Kenna Barrett
Associate Director of Major Gifts
Director of Corporate and Foundation Relations
Yale Law School
PO Box 208215
New Haven, CT 06520-8215
203.432.0557 ph
203.376.8831 mobile
203.432.8147 fax

From: Gordon Aamoth [mailto:gaamoth@robinafoundation.org]
Sent: Thursday, December 18, 2008 12:11 PM
To: Barrett, Kenna
Cc: 'harold.'
Subject: Robina visit

Kenna: Many thanks for hosting my visit to Yale. My time with you and Jim Silk was helpful for me to understand your program for Robina as only casual meetings can do. I was very impressed with the Robina fellows, Ryan Goodman and Dapo Akande, and the discussion that followed. I expected no less from Yale Law. I have one request, please send me the name of the student who went to Argentina on a Robina summer grant. As we talked about, I would like a brief summary from each of the recipients of Robina funds so that I can keep our BOD informed. Please forward to Prof. Silk as I don't have his e-mail address. Gordon

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Ryan Goodman

Visiting Professor of Law and Robina Foundation Fellow (fall term)

Ryan Goodman is a Visiting Professor of Law and Robina Foundation Fellow at Yale Law School, and the Rita E. Hauser Professor of Human Rights and Humanitarian Law at Harvard Law School. Professor Goodman received his J.D. from Yale Law School, where he served as an articles editor of *The Yale Law Journal*. He received a Ph.D. in Sociology from Yale University. He served as a clerk for Judge Stephen Reinhardt of the U.S. Court of Appeals for the Ninth Circuit. His publications include *Socializing States: Promoting Human Rights through International Law* (Oxford University Press, forthcoming 2009) (with Derek Jinks), *Understanding Social Action, Promoting Human Rights* (Oxford University Press, forthcoming 2009) (with Derek Jinks & Andrew K. Woods), *International Humanitarian Law* (Oxford University Press, forthcoming 2009) (with Derek Jinks & Michael Schmitt), and *International Human Rights in Context* (Oxford University Press, 3d ed., 2007) (with Henry Steiner & Philip Alston). He is a member of the Board of Editors of the *American Journal of International Law* and a member of the Board of Editors of the new interdisciplinary journal, *International Theory* (Cambridge University Press).

Education

Ph.D., Yale, 2001

J.D., Yale, 1999

B.A., University of Texas, 1993

Course Taught

Laws of War

**Contact Information**
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Dapo Akande

*Visiting Associate Professor of Law and Robina Foundation
International Fellow*

Dapo Akande is a Visiting Associate Professor of Law at Yale Law School and University Lecturer in Public International Law and Yamani Fellow at St Peter's College, University of Oxford. He has varied research interests within the field of international law and has published articles on aspects of the law of international organizations, international criminal law, and international dispute settlement. Prior to his appointment at Oxford, he held Lectureships (the UK equivalent of a Professorship) at the Universities of Durham and Nottingham. He has also been a Visiting Professor at the University of Miami Law School and has taught at the London School of Economics as well as at Christ's and Wolfson Colleges, Cambridge.

Education

M.A., University of Oxford, 2004

LL.M., London School of Economics, 1994

LL.B., University of Ife, Nigeria, 1992

Course Taught

International Law and Armed Conflicts

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**Officers of
Administration****Lecturers and Affiliates****Faculty in the News****James J. Silk**

Orville H. Schell, Jr.
Center for International
Human Rights

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James J. Silk

Clinical Professor of Law, Allard K. Lowenstein International Human Rights Clinic, and Executive Director, Orville H. Schell, Jr. Center for International Human Rights (on leave: spring term)

James Silk is Clinical Professor of Law at Yale Law School, where he directs the Allard K. Lowenstein International Human Rights Clinic. He is also executive director of the Law School's Orville H. Schell, Jr. Center for International Human Rights. He was formerly the director of the Robert F. Kennedy Memorial Center for Human Rights in Washington, D.C. After completing law school, he was an attorney at the Washington law firm of Arnold & Porter, where his pro bono work included representing a Virginia death-row inmate in his appeals. Before attending law school, Professor Silk was editor, policy analyst, and senior writer for the U.S. Committee for Refugees. He has taught English in Shanghai, China. Professor Silk has a B.A. in Economics from the University of Michigan, an M.A. in the Humanities from the University of Chicago, and a J.D. from Yale.

Education

J.D., Yale, 1989.

M.A., U. Chicago, 1981

A.B., U. Michigan, 1969

Courses Taught

Human Rights Workshop

Lowenstein International Human Rights Clinic



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Miner, Robert, M.D.
Director

Faculty

Richard Adair, MD
Lisa Callies, MD
Anyia Lukasewycz, MD
Peter Lund, MD
Bryan Post, MD
Paul Sutter, MD



Gordon Aamoth, MD
Robina Foundation
IDS Building, Minneapolis, MN

January 22, 2009

Progress Report, Care Guides in the Primary Care Office

Hired 2 Project Coordinators:

Deborah Elumba, RN, Phase 1 Manager, has 10 years experience as Med-Surg and CV RN at United Hospital, and 1 year planning and implementing a very successful new program for CV disease screening in two family practice clinics.

Jean Berquist, RN, Phase 2 Manager, has 30 years experience as Med-Surg and ICU RN at Abbott NW Hospital including significant patient education experience. She was the lead RN representative on the team that built Synopsis and ICU Accordion tools in the Allina EMR, then helped implement these in all Allina Hospitals. These tools are widely praised and accepted.

Note: We interviewed 8 applicants, all nurses as planned. We decided that we could not start this project on time with only one manager, that delay would be costly. So we decided to hire one of the Phase 2 coordinators now (Jean) to take advantage of her EMR build experience during the initial start-up, and to move phase 2 start date up by 6 months to 1/1/10. We feel that a 6 month interim analysis for Phase 1 will likely be sufficient to decide whether to start Phase 2 and make needed changes. This way Jean can begin Phase 2 implementation planning soon after finishing the Phase 1 data build. These 2 managers were hired in mid-December at salaries within budget.

Hired 4 Care Guides:

Margaret Funk, 2008 graduate of Grinnell College, bilingual English-Spanish, long term goal medical school

Ahmed Bibi, 2008 graduate of University of Minnesota, bilingual English-Somali, long term goal graduate school of public health

Yurub Jama, 2008 graduate of University of Minnesota, bilingual English-Somali, long term goal nursing school

Allison Shipley, 2005 graduate of Augsburg College, Head Start employee, long term goal undecided

Note: we received 144 applications for these 4 positions, screened about 35 on the telephone, interviewed 11. Salary averages \$16/h, significantly under budget. All are in

their 20s, very high quality, mature beyond their years, linguistically and culturally matched to clinic patient population.

Built a full time two week training curriculum for these four, utilizing resources across Allina including internal medicine physicians, dieticians, diabetes nurse educators, experts on behavioral change and communication, EMR trainers, pharmacists, experts on working with patients from different cultures, hospital training regarding patient privacy and professional behavior. Put together a manual for them. Care Guide training starts February 2.

Obtained Allina IRB approval, with minor stipulations that we have now met in full, but have not yet been processed by IRB. The most difficult stipulation was translating the patient consent form into multiple languages to deal with this clinic's immigrant population.

Met with Professors Jon Christianson, Robert Town, and Doug Wholey from the U of M School of Public Health, experts on health economics and practice reform. Arranged for statistical support from School of Public Health. Met with these three and the 3 co-PIs to define in detail primary and secondary endpoints, including clinical data; survey questions about patient experience and perception of health care; process data about how care guides interact with patients, primary care doctors and office employees; and what demographic data to collect. We decided to use standardized and validated questions whenever these were available.

Accepted bid from standard Allina contractor for putting 3 care guide work spaces in waiting room, and one in a former laboratory (unused) which will double as a meeting room. This bid includes computer and telephone systems. Cost approximately \$28,000, significantly under budget. Work begins January 26th.

Pending final IRB approval, we are set to enroll our first patient on schedule on March 2, 2009.

I am confident that we can stay within budget despite our decision to hire one of the Phase 2 coordinators early. I am also confident that this decision will strengthen the project, since data collection within the EMR is the key to accuracy of information gathering, and one of the coordinators has exceptional skills in this area.

Should you or any board members wish to discuss anything in this report, I will be available the week of February 2, but on vacation before that. Thank you for your continuing support.

Sincerely,



Richard Adair, MD
Principal Investigator

Nancy Gilberg

From: Jean Sazevich [jsazevich@robinafoundation.org]
Sent: Wednesday, January 21, 2009 9:28 AM
To: Meyer, Richard
Cc: gaamoth@robinafoundation.org; ngilberg@robinafoundation.org
Subject: Re: Policy

Hello Rich:

Good to hear from you.

I am forwarding your inquiry to Gordon for review. He will likely want to run it past Steve Schroeder, Chair of the Grants Committee (and former CEO/Pres of Robert Wood Johnson Foundation).

We will likely not get back to you until next week with a reply.

Best regards,

Jean

Jean M. Sazevich
Managing Consultant
Robina Foundation
612.599-7092 (cell)

-----Original Message-----

From: "Meyer, Richard" <Richard.Meyer@allina.com>
Sent 1/21/2009 7:15:28 AM
To: jsazevich@robinafoundation.org.
Subject: Policy

Jean,

The reason for my email is our need for a policy statement from the Robina Board.

As you know, ANW is contracting with colleagues from the University of Minnesota for evaluation and cost and return on investment analysis. Standard U of M contracts include an indirect rate of 53%. Per U of M policy, this "federal grant" rate applies to all grants unless the original grant making entity (in this case Robina) has a policy that sets a different rate. For example, the Robert Wood Johnson Foundation has a policy limiting the indirect rate that their grantees can pay sub-contractors to amount between 12 to 15 %. Given the existence of this policy, the U of M agrees to a lower indirect rate in all grants from RWJ or indirectly funded by RWJ.

Does the Robina Foundation have an express policy that would control this question? Would the Board be willing to adopt a policy that would direct ANW to seek a more favorable indirect rate when dealing with sub-contractors such as the U of M? Our colleagues at the U of M would rather have us spend our grant on actual program time as opposed to "overhead", but their hands are tied in the absence of a directive/policy from the original grantor.

What guidance can you provide us? We will not execute a final contract with the U of M until we hear from you and we hopefully resolve this issue.

Nancy Gilberg

From: JEAN SAZEVICH [JMS_PC@msn.com]
Sent: Sunday, February 01, 2009 4:08 PM
To: Gordon Aamoth
Cc: ngilberg
Subject: Fw: Overhead Expenses
Attachments: image001.gif

Importance: High

Hello Gordon:

As we discussed on Thursday, I am sending you a quick recap of the info we gathered from other Minnesota-based grantmakers regarding policies for funding grantee overhead expenses.

- We had the MN Council on Foundations send questions from us (via email)to all of its member foundations who are part of the Grants Managers Network (a local affinity group)
- We received two direct responses, one from the Bush Foundation and one from the Northwest Area Foundation (copies of both replies are found below)
- Northwest Area Foundation allows up to 10% of the total grant award to be used for admin/overhead expenses
- Bush uses a range of 10-15%
- Bush included a summary of other foundation policies in their reply to our email (taken from a previous survey of the Grants Managers Network)
- Based on the more comprehensive survey, it appears half of those 55 respondents had a policy on funding overhead/indirect costs
- The most common rate allowed was 10-15% - though the summary indicated that some funders held universities and government agencies to a lower rate
- There was no indication that local grantmakers responding to the survey had their grantees hold any subcontractors to the same overhead/indirect rate (which was the question/request posed by Rich at ANW)

Please let me know if you want more information. It may be good to get Steve this info prior to the board meeting as a follow up to our call.

Did you also want me to go through our current grantee budgets and provide a summary of what, if any, % of overhead/indirect is included in the grants we have made?

I would recommend that, going forward, Robina request that budgets submitted by grantees segregate indirect/overhead costs in one specific line item. If the board determines a % policy, this would also be shared in advance with grant applicants.

Thanks,

Jean

Northwest Area Foundation Response

Hi Jean - FYI. we only allow 10% of the total grant to be for overhead or admin expenses. We include anything like copies, telephone, etc. in this category. Let me know if you have further questions? Thanks!

Heidi M. Grandstrand
Grants & Contracts Administrator
Northwest Area Foundation

Jean M. Sazevich
Philanthropy Consultant
612.599-7092 (mobile)
612.729-5738 (office)

----- Original Message -----

From: Dirksen, Erin

To: JEAN SAZEVICH

Sent: Wednesday, January 28, 2009 4:20 PM

Subject: RE: Overhead Expenses

Hi Jean,

The responses from the Bush Foundation are below. I hope they are helpful to you.

Thanks,

Erin Dirksen
Grants Administrator
Bush Foundation
332 Minnesota Street, Suite E-900
Saint Paul, MN 55101
www.bushfoundation.org
Office: 651-227-0891
Direct: 651-379-2257
Fax: 651-297-6485
edirksen@bushfoundation.org



Consider the environment before printing, please

-----Original Message-----

From: Chuck Peterson [<mailto:cpeterson@mcf.org>]

Sent: Monday, January 26, 2009 2:17 PM

To: GMN: Grant Managers Network

Cc: JEAN SAZEVICH

Subject: Overhead Expenses

Greetings All, please see the e-mail below from Jean Sazevich. They are particularly interested in hearing back from organizations that similar in size or larger (roughly assets around \$30M). You can respond directly to Jean, who I've copied on this e-mail. Thanks for your help!

Here are our questions:

- Do they currently have a policy regarding the % of institutional overhead expenses allowed with each grant?
BUSH FOUNDATION: No written policy. Rule of thumb is 10-15%.

- Are the overhead expenses generally contained within the overall budget of the grant request, or pulled out separately as an "additional" separate expense?

BUSH FOUNDATION: We see both; however, pulled out is more obvious.

- What specific line item expenses are allowed to be included as overhead by the institution/grantee?

BUSH FOUNDATION: Nothing special or in particular. Typical overhead expenses.

- Do foundations that have policies vary either the % allowed or expense line items allowed based on the size of the grant award?

BUSH FOUNDATION: The following information comes from the GMN Best Practices Benchmarking Survey (conducted in February 2007).

8. Indirect Cost/Administrative Overhead Policy (n=196)

- 55.1% Do not have an indirect cost/administrative overhead policy
- 44.9% Have an indirect cost/administrative overhead policy
 - Several respondents have varying indirect rates depending on the type of grant or organization receiving the
 - Several organizations reported smaller or no indirect rate for universities and/or government agencies
 - Four organizations reported having a policy which prohibits indirect costs
 - 55 respondents identified an indirect rate, which was:
 - Less than 10% 7 organizations
 - 10% 24 organizations
 - 12% 3 organizations
 - 15% 15 organizations
 - Over 15% (ranged from 16% - 50%) 6 organizations

(Note: When a range was given, the maximum amount allowed was used to report; some respondents exclude consultants, equipment, and/or staff salaries from the calculation.)

Thanks very much Chuck. Feel free to contact Gordon or myself with any questions.

Ideally, we could get replies before the week is out. However, we know that may not be possible.

Best regards,

Jean

Jean M. Sazevich
Philanthropy Consultant
612.599-7092 (mobile)
612.729-5738 (office)

CHUCK PETERSON

V.P. of Member Relations and Operations
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**Robina Foundation - Grantee Monitoring
Annual Reporting Requirements
(Developed by board 8/08, included in approved meeting minutes)**

- **Benchmarks** - Please provide a summary of your activities to date and describe how these activities relate to/help achieve the ultimate goal/purpose of the program;
- **Challenges** - What challenges have you faced in carrying out the program? What have been the causes of these challenges and how have they been addressed?
- **Finances** - Please provide an accounting of expenditures to date compared to the original budget. A narrative explanation should be included for any significant line item differences between the original budget and actual expenditures (i.e. differences that are more than 10%).
- **Staffing** - Provide an overview of how the program is staffed; noting any significant changes or developments.
- **Leverage** - Has the program leveraged any additional planned or unplanned support or attention from within or outside of your institution? If so, please describe.

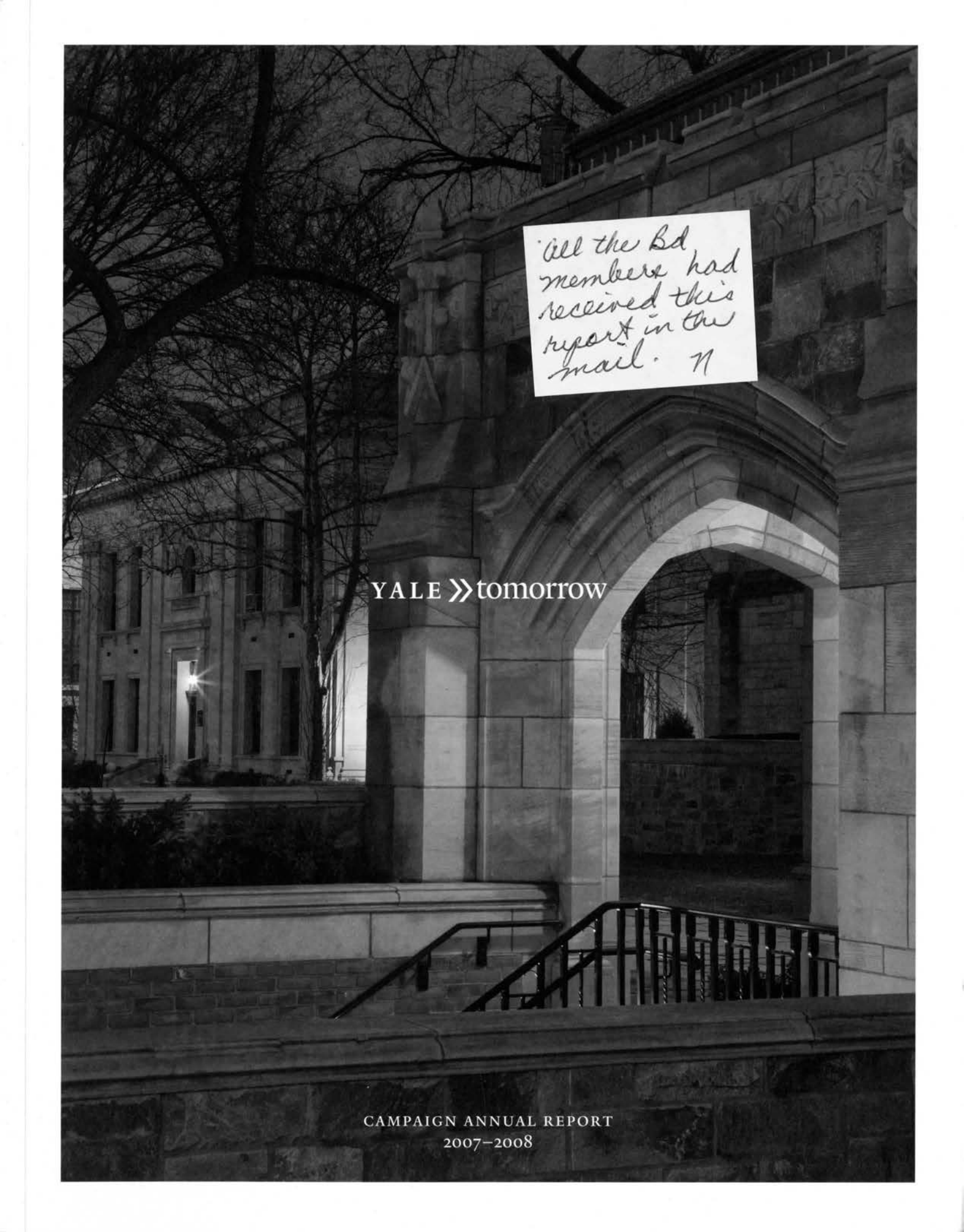
FUTURE BOARD MEETING DATES

2009

DATE	TIME
February 16-17, 2009 (Monday and Tuesday) Winter Board Meeting (Human Rights Discussion)	La Jolla, CA – La Valencia Hotel
May 18, 2009 (Monday) Conference Call	9:00 a.m. to 11 a.m. (Central Daylight Savings Time)
August 24-26, 2009 (Monday, Tuesday, Wednesday) Annual Meeting	Minneapolis, MN
November 16, 2009 (Monday) Conference Call	9:00 a.m. to 11 a.m. (Central Standard Time)

Calendar for year 2009

January Su Mo Tu We Th Fr Sa 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31 4:00 10:00 17:00 26:00	February Su Mo Tu We Th Fr Sa 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 2:00 9:00 16:00 24:00	March Su Mo Tu We Th Fr Sa 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31 4:00 10:00 18:00 26:00
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July Su Mo Tu We Th Fr Sa 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31 7:00 15:00 21:00 28:00	August Su Mo Tu We Th Fr Sa 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31 5:00 13:00 20:00 27:00	September Su Mo Tu We Th Fr Sa 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 4:00 11:00 18:00 26:00
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*All the Bd
members had
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report in the
mail. 11*

YALE » tomorrow

CAMPAIGN ANNUAL REPORT
2007-2008



Preserving musical collections

In 1900, New Haven piano manufacturer Morris Steinert donated several historical instruments to Yale, establishing its Collection of Musical Instruments. Since that time, the School of Music has amassed a collection of more than 1,000 objects ranging from antiquity to the present. SYLVIA and LEONARD M. MARX, JR. '54, along with their daughter NANCY MARX BETTER '84 and son RICHARD H. MARX '83, are supporting this Yale treasure by creating the Virginia and Leonard Marx Endowment with a gift from the VIRGINIA AND LEONARD MARX FOUNDATION. The fund will provide resources for instrument conservation and acquisition, as well as a recital series, which will allow the Yale community to experience the sounds of music from centuries ago. A meticulously preserved and accessible collection will also offer opportunities for student learning, research, and inspiration.

Encouraging undergraduate performance

RICK and JAN COHEN P '03, '09 appreciate Yale's vibrant music scene. Undergraduates here can encounter a wide range of musical genres, from early music to opera, and share their talent and skills with the University community



through performance. The Cohens have established the Cohen Fund for Undergraduate Vocal Performance in the Department of Music to further encourage students at all levels of interest and ability to express themselves through music. As one of the original liberal arts, music maintains an important place in the University. Many students within the major pursue professional careers and others use their experience in music as a foundation for lifelong learning and appreciation.

Championing outstanding theater and human rights initiatives

In honor of Jerome L. Greene who was devoted to the performing and visual arts, the Yale School of Drama has received its largest single gift to endow a scholarship fund from THE JEROME L. GREENE FOUNDATION. The fellowship will be awarded annually and will underwrite the full tuition and living expenses of four students in the Acting Department in their third and final year of training.

Commitments from the ROBINA FOUNDATION, founded by Yale alumnus James Binger '38, will help advance core objectives of both the School of Drama and the Law School. Support for the School of Drama will establish the Center for New Theatre at the Yale Repertory Theatre to foster the creation and presentation of new works for the stage. The Robina Foundation Human Rights Fellowship Initiative at the Law School will support students, scholars, and practitioners focusing on international human rights. Both initiatives reflect Mr. Binger's interests and commitments during his lifetime.