



[Robina Foundation](#)

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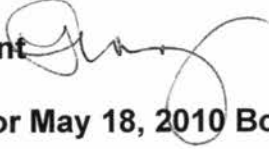
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ROBINA FOUNDATION
Board Meeting

Conference Call

Tuesday, May 18, 2010
10 a.m. – 12 noon (CDT)

ROBINA FOUNDATION

TO: Robina Foundation Board of Directors
FROM: Penny Hunt 
RE: Material for May 18, 2010 Board Meeting
DATE: April 30, 2010

Following is material for the upcoming conference call Board Meeting.

In addition to the Board's consideration of financial and legal matters, the meeting agenda includes:

- Discussion of potential Board Members
- Update on my conversations and research concerning time-limited foundations (The Executive Director's Report is in outline form, but I'll elaborate on the various items at the meeting.)
- Discussion of draft letters to inform Foundation Grantees of Robina's plans
- Grantee reports, including Yale Law School's annual report submitted early to facilitate June funding of the Law School's 2010 payment
- Discussion of the August Board Meeting

Please feel free to contact me if you have questions or comments before the meeting.

Robina Foundation Board Meeting
Tuesday, May 18, 2010
10 a.m. to 12 noon (Central Daylight Savings Time)

Participant Instructions:

1. Dial 1-866-633-3380
2. Dial *3167335* (Note: the star key must be pressed before and after this number)
3. Wait to be added to the conference.

Time	Agenda	Tab
10:00 a.m.	Welcome and Call to Order – Crosby	
10:05 a.m.	Minutes of February 24, 2010 Board Meeting – Action Item	1
10:15 a.m.	Governance – Crosby • Discussion of Additional Board Members (bios included in Board Book)	2
10:25 a.m.	Executive Director's Report – Hunt	3
10:35 a.m.	Treasurer's Report – Crosby • Foundation Assets Summary • USBank Report • TIFF • J. P. Morgan Transfer of Assets Legal Report – Crosby	4
10:45 a.m.	Continuation of Phase I Grants - Hunt • Review of draft letters to Grantees	5
11:30 a.m.	Grants - Hunt • Quarterly Reports ➤ Abbott Northwestern ➤ Council on Foreign Relations ➤ University of Minnesota Law School ➤ Yale School of Drama - Annual Report ➤ Yale Law School – Action Item	6
11:15 a.m.	Agenda for August 2010 Board Meeting – Hunt	7
11:50 a.m.	Future Board Meetings – Hunt • 2010 Dates Set • 2011 Dates Set	8
12 Noon	Adjournment	

TABLE OF CONTENTS

Minutes February 24,2010	1
-----------------------------	----------

Governance	2
------------	----------

Executive Director's Report	3
--------------------------------	----------

Treasurer's Report Legal Report	4
------------------------------------	----------

Continuation of Phase I Grants	5
-----------------------------------	----------

Grants Monitoring and Evaluation	6
-------------------------------------	----------

Agenda for August 2010 BOD Meeting	7
---------------------------------------	----------

Future Board Meetings	8
-----------------------	----------

**Robina Foundation
Meeting Minutes
February 24, 2010**

A meeting of the Board of Directors of the Robina Foundation, a Minnesota nonprofit corporation, was held on February 24, 2010, at The Study at Yale in New Haven, Connecticut.

Directors present: Gordon Aamoth, Thomas Crosby, Peter Karoff, Steve Schroeder and Kathleen Blatz (joined the meeting via phone following election to the board).

Staff present: Penny Hunt, Executive Director, and Nancy Gilberg, Administrative Consultant.

Tahia Thaddeus Reynaga of Yale University served as recorder.

Call to Order and Welcome

Crosby, Chair, called the meeting to order and welcomed Board Members.

Minutes

The Minutes of the November 16, 2009, Board Meeting contained in the Board Book were reviewed by the Board.

Karoff moved to approve the Minutes; seconded by Schroeder; and approved unanimously.

Governance

Election of Directors: The Board discussed election of Kathleen Blatz, former Minnesota Supreme Court Chief Justice, to serve on the Board for a term ending on August 31, 2011.

Schroeder made the motion to elect Kathleen Blatz to the Board of Directors for a term ending on August 31, 2011; seconded by Karoff; and approved unanimously.

A discussion followed concerning election of Susan Berresford, former chair of the Ford Foundation, to the Board. Berresford declined participation at the present time citing family illnesses. Karoff agreed to contact her in a few weeks to discuss the Foundation, and Hunt agreed to try to schedule a meeting with Berresford during March.

Additional Board Candidates: Crosby opened a discussion of other potential Board candidates. Karoff cited Julia Lopez from the Rockefeller Foundation, Chris Letts of the Kennedy School, Cora Merritt from the University of Massachusetts and Pat Graham, former Dean, Harvard School of Education. Schroeder identified Paula Corderio and a Judge in the Monterey area as potential candidates. Crosby and Aamoth mentioned Marnie Pillsbury, David Rockefeller's Executive Assistant, who lives in New York.

Board Members discussed key criteria for new Board Members: knowledge of think tanks and experience in higher education and grantmaking to large institutions.

Crosby asked Karoff and Schroeder to provide biographies for the candidates they mentioned. Marnie Pillsbury's biography is already available.

Second Restated Bylaws of Robina Foundation: Crosby explained that the Foundation's Bylaws need to be amended to reflect the designation of an Executive Director to carry out the business of the Foundation. He clarified that under the proposed Second Restated Bylaws the "meaty" responsibilities formerly assigned to the President now lie with the Executive Director, not with the Chair. The Chair has no operating responsibility unless there is no Executive Director.

Karoff noted that the bylaws provide a broad description of charitable activities, but seem to be more strictly designed with regard to the Board's license to think beyond the designated institutions and asked Crosby his sense. Crosby indicated that he would not suggest discussing any change in the bylaws until the Board moves into the next phase of giving. He is concerned that if the Board tinkers with the bylaws at this point, the Foundation could lose the wisdom of the founder. Perhaps two years from now, when the Board has determined the timing for sunseting the Foundation, it would be appropriate to revisit the issue. Karoff indicated that he wasn't suggesting a change to the bylaws and emphasized the need to be respectful of donor intent.

(Blatz joined the meeting by phone. Crosby welcomed her and introduced the Board Members.)

Discussion of the bylaws and the donor's intent continued. Karoff noted that the donor had an expansive view of the designated beneficiary institutions. He was very interested in helping the institutions build up the fields in which they operate rather than merely building the institutions themselves. According to Karoff, there might be some room for movement beyond the named institutions by focusing on program investments that specifically extend the reach of the institutions into broader public domains. Karoff indicated that most of his discussions with the donor and Jane Mauer occurred in the year Jim died.

Crosby noted that the Foundation has made two grants beyond the four designated institutions: one to the Center for Victims of Torture in recognition of Ed Spencer and one to the Aspen Institute to reflect the Foundation's interest in human rights at the suggestion of Garth Meintjes, who assisted in the preparation of the report to the Foundation on human rights.

Crosby asked for a motion to approve the Second Restated Bylaws.

Schroeder moved the approval of the Second Restated Bylaws; seconded by Karoff; and approved unanimously.

Election of Officers: Crosby explained the designation of a Vice Chair to serve if the Chair cannot serve. Schroeder clarified that the Vice Chair is not viewed as the successor to the Chair. Crosby commented that there is agreement that the Board should not be Minnesota-centric, but that the Chair should have Minnesota roots. According to Schroeder, "centric" is okay; dominant is not.

Karoff moved the approval of the following officers; motion seconded; and approved unanimously:

Chair: Tom Crosby
Vice Chair: Steve Schroeder
Treasurer: Tom Crosby
Secretary: Steve Schroeder
Executive Director: Penny Hunt

Lead Directors: Crosby opened a discussion of the concept of "Lead Directors" i.e. specific directors assigned to specific beneficiary institutions or Foundation activities. Board members like the idea, but cautioned that the institutions' primary contact should continue to be the Executive Director and that no Board Member should "own" a grantee. If approved, Lead Directors would be the following: Abbott Northwestern: Schroeder; U of MN Law School: Blatz; Yale: Karoff; Council on Foreign Relations: Aamoth; Foundation's financial affairs: Crosby. Karoff asked whether we needed a specialist in law to assist in conversations with Yale Law School. Crosby indicated that Yale Law School is a vehicle for the Foundation's interest in human rights, rather than an investment in legal education per se.

The Board approved the concept of "Lead Directors" and asked Hunt to draft a description of the role of Lead Directors. Schroeder urged Hunt to keep the description loose.

Executive Director's Report

Hunt described her meetings and activities since joining the Foundation on December 1 and her observations about the uniqueness of the Foundation and the Board. Contact with the grantees confirmed that the grantee institutions are very pleased with their relationships with the Foundation; do not find the reporting requirements onerous; and are eager to please, curious and a bit nervous about future grants. Hunt noted that Abbott Northwestern/Allina wants to understand the scope of their relationship with the Foundation and that Yale seeks clarity about the process the Foundation will follow for future grants to Yale.

Hunt asked the Board to confirm the accuracy of the Position Description of the Robina Foundation Executive Director prepared by Spencer Stuart. Board Members concurred that the description reflects their expectations.

Finance Report

Crosby summarized the Foundation's assets:

USBank Investment Account: \$30,793,370.96: In the \$30 million portfolio, there is a loss of roughly \$40,000 (capital loss). The yield is reasonable, particularly in today's market.

USBank Checking: \$3,299,000.81: The Foundation needs approximately \$3 million in cash through June. Interest rates have been trending down. Crosby and Hunt will meet with USBank in April to discuss investments.

TIFF: \$8,183,916.75: co-mingled fund set up several years ago to mirror Yale-Harvard-type investments. Current distribution: Equities: 62%; Global: 51%; Fixed Income: 33%; Bonds: 20%. TIFF funds have not recovered as well as the general market. The Foundation's cost was \$9 million.

Estate of Jim Binger: \$67,800,297.87: Crosby noted that when the estate issues are settled, the assets will be liquidated to the extent possible. Crosby called the Board's attention to information on the estate's venture capital assets, which appear to be relatively traditional venture capital investment funds, with future commitments to be called in over time. Although most of the funding has been called, the Foundation may have to provide an additional \$285,000 in the future. JP Morgan carries the assets at federal estate value.

With respect to the other estate assets, Crosby noted that the Clifton condo, which is subject to the life estate of a friend of Mrs. Binger, has value. Others may have no value. A meeting should be set up with Jane Mauer to discuss these assets.

IRS Refund: \$16,989,164.00: Crosby summarized discussions concerning settlement with the IRS and noted that it could be up to six months before Robina receives funds from the IRS.

Crosby asked Board Members if the Board wants to revisit the Foundation's investment policy and consider using more professional outside advisors. The Board agreed to revisit the policy at the August meeting and review information on the Common Fund to see how that fund handles similar situations.

Fourth Quarter Financial Statement from CBIZ: Hunt called the board's attention to the CBIZ report in the Board Notebook.

Karoff moved to accept the report; motion seconded; approved unanimously.

Aamoth suggested that the Foundation confirm that this type of report is the norm for foundations and determine the appropriate timing of reports.

Proposed 2010 Operating Budget: Hunt presented the 2010 Operating Budget included in the Board Book.

Schroeder moved the approval of the budget as presented; Karoff seconded; approved unanimously.

Legal Report

Crosby reported that there are currently no legal issues relating to the Foundation. Our outside lawyer, Gina Kastel at Faegre & Benson, revised the bylaws, but other legal issues are handled in Chicago. Crosby, in his Board capacity, oversees those.

(At the request of Aamoth, the Board met in executive session during the break.)

Draft 2010 Work Plan

Hunt directed the Board to the list of "Key Activities" described in the Draft Plan. Schroeder and others confirmed that this list accurately reflects the work of the Foundation, but emphasized that the principal issues before the Board are timing of the sunset and how to approach the next cycle of the Foundation's grants.

Board Members discussed a number of topics related to sunseting and the development of a strategy for the Foundation's next phase of grants: how to determine next steps for the Foundation, the need to understand the institutions' plans and directions, the value of talking with a "sunseting" expert, the feasibility of asking the institutions for a "transformational" proposal as well as for "audacious" projects or programs, the desirability of convening the grantees to get their input, the wisdom of continuing Robina's current support of the institutions for another year to give the Board the opportunity to determine the timing for the sunseting of the Foundation and strategies for Phase Two of grantmaking. An extended period of time at the August Board Meeting will be devoted to these issues.

Crosby summarized action items for Hunt: prepare drafts of letters to each institution describing the Foundation's status and plans for the future; identify consultants on three issues (dealing with named institutions, non-financial issues of sunseting, arithmetic models for sunseting); determine Foundation directives for reporting by grantee institutions in August; determine which grantees should be invited to the August meeting.

Committee Reports

Grants Programs

Yale Law School and Yale School of Drama: Board members expressed great satisfaction with Yale Law School's and Yale School of Drama's programs funded by the Foundation. While there was general consensus on continuing with the Law School and the School of Drama, there was not consensus on specifically how to do so.

Abbott Northwestern: Hunt noted that, although the Board had approved Phase Two of ANW's program, Phase Two is just beginning. Dr. Adair suggests that additional Robina funding will be needed for technical and logistical support. Crosby reminded the Board that Robina has not been convinced that this project has upper-level support within Allina. Schroeder commented that this was the riskiest grant for Robina, but it still has high potential. Phase Two may take longer than the three-year grant period, making it appropriate to extend the term of the grant without providing additional funds.

Council on Foreign Relations: Board members asked specific questions about references in the CFR report: details of CFR's work in civil society; the MacArthur program linked to CFR; and the public opinion poll. Schroeder indicated that he did not fully grasp how the programs put on by CFR are driving a reconfiguration of international governance mechanisms. Aamoth noted that what CFR does is different from the work of Robina's other grantees.

University of Minnesota Law School: The Board approved Dean Wippman's request to reallocate funds to support 12 additional post-J.D. fellowships.

Aspen Institute: Hunt reported that the conference funded by the Foundation will take place November 5-7, 2010.

Future Board Meetings

Board members discussed attendance at the August Board Meeting and content of the meeting. Members agreed that more time is needed for the Board by itself. Although a final decision wasn't made, Board members felt that CFR may be the one group that should be invited to attend the meeting. The May meeting will include a discussion of possible dates for meetings in 2011.

Adjournment

There being no other business, the meeting was adjourned.

Respectfully Submitted,

Steven A. Schroeder, Secretary

Date

Nancy Gilberg

From: H. Peter Karoff [pkaroff@TPI.ORG]
Sent: Sunday, March 14, 2010 3:49 PM
To: schroeder@medicine.ucsf.edu; ngilberg@robinafoundation.org; gaamoth@msn.com; kathleen blatz; tcrosby@tcrosbylaw.com
Cc: pennhunt@gmail.com
Subject: RE: Suggested Board Members

Well - as to fit - quite comfortable with all except Pat Graham who I do not know well enough & would have to learn more - I think the time issue will be a concern for all of these folks - in terms of preference - that is hard and depends on where we think the board could use more depth of experience - overall we are in the business of dealing with large institutions - Graham & Lopez & Letts know a lot about that, we do not have strong globalist - Calvin comes closest & Whitla at EDC ran a number of global projects - rank would be Calvin, Graham, Whitla, Lopez & Letts -

Peter

From: Schroeder, Steve [mailto:schroeder@medicine.ucsf.edu]
Sent: Saturday, March 13, 2010 12:31 PM
To: ngilberg@robinafoundation.org; gaamoth@msn.com; 'kathleen blatz'; tcrosby@tcrosbylaw.com; H. Peter Karoff
Cc: pennhunt@gmail.com
Subject: RE: Suggested Board Members

Extremely impressive list. I wonder whether Calvin has time for any more boards. Peter, knowing Robina and most of these candidates pretty well, could you suggest a rank order of preference and fit? Steve

From: Nancy Gilberg [mailto:ngilberg@robinafoundation.org]
Sent: Thursday, March 11, 2010 11:22 AM
To: gaamoth@msn.com; 'kathleen blatz'; tcrosby@tcrosbylaw.com; 'H. Peter Karoff'; Schroeder, Steve
Cc: pennhunt@gmail.com
Subject: Suggested Board Members

Peter has asked that I send the attached information to you along with the following note. Please let me know if you can't download the attachment. Nancy

Hello all,

Here are some potential board candidates to add to the mix - I believe the only other person who we had discussed somewhat was Marnie Pillsbury. If there is interest in knowing more about any of these folks, including their potential interest, I could easily follow-up.

And Penny, I do intend to communicate with Susan Berresford and could at the same time see if she would be willing to meet with you. (P.S. from Nancy - Penny is currently arranging a meeting with Susan.)

Best,

Peter

Nancy Gilberg

PK notes – I worked closely with Kathy Calvin when she ran AOL/Time Warner Foundation – The UN Foundation is the recipient of Ted Turner's \$1 billion gift – paid in over 15 years - and raises additional funds – strong domestic but increasingly global insights – Kathy is being considered for another foundation board on which I sit – great to have in the room.

**Kathy Bushkin Calvin, Board Chair
Executive Vice President and COO
The United Nations Foundation**

Kathy Bushkin Calvin is the executive vice president and chief operating officer of the United Nations Foundation. Formerly, as a senior member of AOL Time Warner's executive team, Kathy Bushkin Calvin guided its philanthropic activities and was one of the chief architects of the company's corporate citizenship policies.

Bushkin Calvin was also Senior Vice President and Chief Communications Officer at America Online, where she oversaw and was a member of the board of the AOL Foundation. In 1999, she was recognized as the top communications professional in the technology industry and as one of the top women in communications/public relations.

Bushkin Calvin joined America Online in 1997 following a career in politics, journalism and public relations, which included top management positions at Hill and Knowlton, a global public relations company, U.S. News & World Report, and as a press secretary for Senator Gary Hart.

Throughout her career, Bushkin Calvin has taken an active role in a range of philanthropic activities. In addition to serving on the Board of Directors for Internews, she currently serves on the boards of the International Women's Media Foundation, the Wolf Trap National Park, National Women's Law Center, International Radio & Television Society Foundation and Share Our Strength, a hunger-relief foundation.

PK notes – Julia Lopez is extremely smart , and gracious as well – at RF she was more on the domestic side than global- was acting President for a while – currently on the Western States College & University Accrediting Commission.

Julia I. Lopez is the President and CEO of College Access Foundation. Prior to joining the Foundation, Julia served as Senior Vice President of the Rockefeller Foundation. In that position she had overall responsibility for strategic oversight, management and integration of the Foundation's programmatic and administrative functions. Prior to being named Senior Vice President, Ms. Lopez was Vice President, and before that she led the Working Communities unit as Program Director for nearly nine years. Prior to joining the Rockefeller Foundation, Ms. Lopez served in various senior level positions in state and local government, including General Manager of the San Francisco Department of Social Services, several senior staff positions in the California Legislature and Director of Planning and Administration for the New Mexico Department of Criminal Justice.

PK notes – Chris Letts is also the board chair of Management Sciences for Health which operates in 30 countries around the globe, and currently runs Executive Ed globally for the Kennedy School – knows how large institutions think and work -

Christine Letts



Rita E. Hauser Senior Lecturer in the Practice of Philanthropy and Nonprofit Leadership, Kennedy School of Government, Harvard University

Christine Letts is the Senior Associate Dean for Executive Education (www.ksg.harvard.edu/execed) and the Rita E. Hauser Lecturer in the Practice of Philanthropy and Nonprofit Leadership at Harvard Kennedy School (HKS). She has extensive experience in private, nonprofit, and public management. Letts joined the faculty of HKS in 1992 and teaches courses in nonprofit leadership and philanthropy to both Degree students and Executive Education participants. After graduating from Connecticut College with a degree in history, she started her career working in New York City government. After receiving her MBA from Harvard Business School in 1976, she joined Cummins Engine Company in Columbus, Indiana, and spent 12 years in labor relations and manufacturing management roles, the last of which was Vice President-Columbus Plant Operations. In 1988, Letts became the first Secretary of the Indiana Department of Transportation, and later led the Indiana Family and Social Services Administration, a new agency formed from the three existing departments of Social Services, Welfare, and Mental Health. At HKS, Letts participated in the founding of the Hauser Center for Nonprofit Organizations in 1995. She co-authored "Virtuous Capital: What Foundations Can Learn from Venture Capitalists" (Harvard Business Review, 1997), "High Performance Nonprofit Organizations" (John Wiley and Sons 1999), and "Social Entrepreneurship and Societal Transformation" (The Journal of Applied Behavioral Science, September 2004). Letts also teaches nonprofit management in several Executive Education programs, including Strategic Management for Leaders of Non-Governmental Organizations and Women and Power. She is the faculty co-chair of Performance Measurement for Nonprofit Organizations. In addition, Letts is faculty chair for a newly created online course for nonprofit and NGO leaders from the developing world called Strategic Frameworks for Nonprofit Organizations. Letts's research interests include high engagement philanthropy and the value exchange between nonprofits and funders.

PK notes – Pat Graham has similar credentials & experience to that of Susan Beresford but has deep knowledge of higher ed – know her casually but impressed.

Patricia Albjerg Graham, a leading historian of American education and long-time friend of The Carnegie Foundation for the Advancement of Teaching, has been elected by the Board of Trustees as chair. Graham previously served on the Carnegie Board from 1984 through 1992, and has been active as an advisor for the past year as the Foundation has transitioned to a new focus of work under President Anthony S. Bryk, who came to

Carnegie in fall 2008. Graham will assume her new role at the conclusion of Carnegie's November 19-20th meeting in Washington, D.C.

"Pat has had extensive experience as an administrator and her recognition of the need to bring practitioners together with researchers to move toward evidence-based education reform—especially evident during her tenure as dean of the Harvard Graduate School of Education—aligns perfectly with Tony Bryk's transformative work on education research and development," said David Tatel, a United States Court of Appeals judge for the District of Columbia Circuit, who is the current chair of the Carnegie Board.

Patricia Graham, who is the Charles Warren Professor Emerita of the History of American Education at Harvard University, began her teaching career in Deep Creek, Va., and later taught in Norfolk, Va., and New York City. She has also served as a high-school guidance counselor. From 1965 to 1974, while director of Barnard College's Education Program, she worked closely with teachers and administrators in New York City to assist beginning teachers in local schools. She has been a lecturer and assistant professor at Indiana University, a visiting professor at Northern Michigan University, and a professor of history and education at Teachers College, Columbia University. In 1972-73 she was awarded a John Simon Guggenheim Fellowship. She has served as dean of the Radcliffe Institute and as vice president of Radcliffe College. She joined the Harvard Graduate School of Education faculty in 1974 and served as dean from 1982 to 1991. She was also appointed by the President of the United States as the director of the National Institute of Education, then the federal government's educational research agency, where she served from 1977 to 1979. She served as president of the Spencer Foundation in Chicago from 1991 to 2000. Graham holds a bachelor's degree with highest distinction from Purdue University and a Ph.D. from Columbia University, and she has received several honorary degrees.

PK notes - Janet Whitla, who built EDC into a national and global program and education curricula design firm, covers all of the Robina institutional interests. I worked with her on a complicated global project a few years ago and she is one of these people who brings energy into a room.

EDC President and CEO Janet Whitla to Step Down

Led Company for 24 years; Board Initiates Executive Search for New President

NEWTON, MA | March 21, 2005

Janet Whitla, President and CEO of Education Development Center, Inc. (EDC), has announced her plans to retire within the year. During Whitla's 24 years as President, EDC has seen unprecedented growth, becoming one of the world's leading health and education research organizations. The EDC Board has begun a nationwide search for her replacement.

"It is truly impossible to overstate Janet's contribution to EDC," said Deborah Wadsworth, Senior Advisor for Public Agenda, an opinion research organization, and newly-elected chair of EDC's Board. "Her vision and extraordinary leadership skills have guided EDC through unprecedented growth, including the dramatic expansion in our

international work,” Wadsworth said. “Janet is leaving a strong and vibrant organization for the next president.”

Whitla joined the organization in 1966 as a research assistant and over the years held positions in research, development and administration. Since she became President in 1981, EDC’s revenues have increased from \$4.5 million in 1981 to more than \$100 million in 2005. Founded in 1958 by faculty from the Massachusetts Institute of Technology, EDC now has 650 employees and manages 335 projects in 50 countries and throughout the U.S. EDC’s work strengthens nearly every facet of society, including early child development, K-12 education, health promotion, workforce preparation, community development, learning technologies, basic and adult education, institutional reform, and social justice.

Nancy Gilberg

From: Nancy Gilberg [ngilberg@robinafoundation.org]
Sent: Thursday, March 18, 2010 3:50 PM
To: 'Gordon Aamoth'; 'kathleen blatz'; 'tcrosby@tcrosbylaw.com'; 'H. Peter Karoff'
Cc: 'Schroeder, Steve'; 'Penny Hunt'
Subject: Potential Board Members

Board Members,

The following bio was sent from Steve with a note saying:

"Paula is good, but since she is from CA and there are already two such members on the Robina Board, I would tend to lean toward Peter's list."

PAULA A CORDEIRO

Paula Cordeiro was elected to the board in October 2006. Since 1998, Cordeiro has been Dean of the School of Leadership and Education Sciences at the University of San Diego. Previously, she was the coordinator of master and doctoral programs in educational leadership at the University of Connecticut. She is a former principal and school head of international schools in Venezuela and Spain, and is a past president of the University Council of Educational Administration. In 1998, she was awarded a fellowship by the Commonwealth Council for Educational Administration and Management. She has written three books, including *Educational Leadership: A Problem-Based Approach*, which she co-authored with William Cunningham, and she recently co-edited a special issue of the *Teacher Education Quarterly*. Cordeiro sits on a number of boards and is past President of the San Diego Council on Literacy, a founding member of the Academy of International School Heads, and a board member of the International Council for the Education of Teachers (ICET). A graduate of Bridgewater State College, she received a Master of Education degree from Rhode Island College and a Doctorate in Administration and Supervision from the University of Houston, Texas.

Nancy

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Marnie S. Pillsbury*

Executive Director, David Rockefeller Fund, Rockefeller Financial Services, Inc.

Previous to her current position, Ms. Pillsbury was a special investments administrator at Rockefeller and Company and was director of program development at the Center for Public Resources. She is a trustee of World Learning and the Women's Campaign Fund, and is a member of the Council on Foreign Relations. She serves on the President's Council of the International Women's Health Coalition, the New York City Planned Parenthood Council of Advocates and the Committee on Prints and Illustrated Books at The Museum of Modern Art. Ms. Pillsbury was elected to the Rockefeller Board in 1998. "I came to appreciate that this unique institution with its extraordinary scientists could change people's lives and impact global health and the way people live all over the world," she says. "The potential for making important discoveries and broadening people's understanding of the power of science is very exciting."

Marnie S. Pillsbury "has been the Executive Director of The David Rockefeller Fund and Philanthropic Advisor to Mr. Rockefeller since 1990. She is a Trustee of The Rockefeller University and serves on the board of the Women's Campaign Fund, the Edward John Noble Foundation, and Rockefeller Philanthropy Advisors. She is also a member of the Council on Foreign Relations, the Advisory Committee for the David Rockefeller Fellows Program at the New York City Partnership, and the International Council for The Museum of Modern Art. Ms. Pillsbury served for many years as a Trustee of World Learning, formerly The Experiment in International Living, which operates in more than 40 countries around the world. She is also an advisor to a small grants program serving HIV/AIDS orphans and vulnerable children in South Africa. A graduate of Wellesley College (1965), Ms. Pillsbury received an M.B.A. from the New York University Stern School of Business in 1987." [1]

She is a director of the International Women's Health Coalition.

BARRON M. TENNY

Barron M. Tenny has been Executive Vice President, Secretary and General Counsel of the Ford Foundation since 1996. He joined the Foundation in 1983 as special assistant to the President and was made Vice President, Secretary and General Counsel in 1984.

At the Foundation, in addition to heading the offices of the Secretary and General Counsel, Mr. Tenny has oversight responsibility for finance, administrative services, and human resources. One of his principal roles is providing advice to the President and the Board on matters of governance, and he has overseen periodic changes in the Foundation's policies, practices and Board committee structure. He also serves a central role in identifying and managing financial, political, and reputational risk to the Foundation, and in that connection has managed relationships with third parties such as regulators and other government officials. Mr. Tenny has authority to act for the President in the absence of the President and in 1993 he stood in for the President during the President's three month sabbatical.

Prior to joining the Foundation, Mr. Tenny spent nine years at the Bedford Stuyvesant Restoration Corporation, a community development corporation in Brooklyn, New York. He started as a staff attorney in 1974, was made deputy general counsel in 1975 and general counsel, vice president, and assistant secretary in 1977.

From 1970 to 1974 Mr. Tenny was an associate attorney with the New York law firm of Greenbaum, Wolff & Ernst, with a focus on nonprofit law.

Mr. Tenny graduated from the University of Chicago Law School in 1969. He received his bachelor's degree magna cum laude in history and science from Harvard College in 1966.

He is Vice Chair of the Foundation Center, a trustee of the International Fellowship Fund, and a member of the Council on Foundation's Ethics and Practices Committee.

His interests and avocations include music, the piano, sports, and mathematics. His wife is a law professor, specializing in the death penalty. He has two children, one in education and one in law.

**ROBINA FOUNDATION
BOARD OF DIRECTORS MEETING
MAY 18, 2010
EXECUTIVE DIRECTOR'S REPORT**

Lead Directors

- Letters to grantee institutions
- Feedback from grantee institutions (attached)

CFR

- Meeting with Richard Haass and Stewart Patrick
- CFR Roundtable: Global Energy Governance: The Evolving Role of the IEA
- Follow up conversations with Stewart Patrick

Research regarding Time-Limited Foundations

Publications: Aspen Institute, Urban Institute, the Aaron Diamond Foundation, The Beldon Fund, National Center for Family Philanthropy, The Foundation Center

Contacts:

Bill Roberts: Led The Beldon Fund, which had assets of \$100 million at its peak and sunsetted in 10 years. Now works at Atlantic Philanthropies. Referred by David Willoughby of Clearway Minnesota, which was formed to make grants with funds from Minnesota's tobacco lawsuit. Clearway will sunset in 2023.

Harvey Dale: Referred by Susan Berresford. Director of the National Center on Philanthropy & the Law at New York University, where he is University Professor of Philanthropy and Law and teaches at New York University School of Law. Former President and CEO and a current director of Atlantic Philanthropies.

Joel Fleishman: Referred by Susan Berresford. Professor of Law and Public Policy and Director of the Heyman Center on Ethics, Public Policy and the Professions at Duke University. Also directs the Duke Foundation Research Program. His principal writings deal with legal regulation and financing of political activities as well as the regulation of not-for-profit organizations. Author of *The Foundation: A*

Great American Secret —How Private Money is Changing the World, published in January, 2007.

Vinnie McGee: Referred by Harvey Dale. Senior Advisor at Atlantic Philanthropies. Formerly Executive Director and Secretary of the Aaron Diamond Foundation, with assets of \$150 million at its peak. Foundation sunsetted in 13 years after decision to spend out.

Jane Silver: Referred by Bill Roberts. Head of the Irene Diamond Fund, which had about \$150 million in assets at the time of Irene Diamond's death. Mrs. Diamond's will provides that the assets should be spent 8 years after her death, which would be 2011. According to Jane, the board is struggling with sunseting, in part because the foundation's assets are primarily in real estate.

Research regarding Work with Designated Grantees

Contact:

Gene Cochrane: President of the Duke Endowment, which has been in existence for 85 years. Part of Duke Endowment funds are designated for four universities: Duke, Furman University, Davidson College and Johnson C. Smith University. Our discussion focused on how the Duke Endowment works with its designated grantees.

Referred by Peter Karoff

Meeting with Susan Berresford

Grantee Institutions

- Discussions with institutions and Lead Directors regarding grantee reports
- Meeting with Abbott Northwestern and Steve
- Letters regarding continuation of current grants

Financial Issues

- Meeting with JP Morgan
- Conference call with CBIZ
- Meeting with USBank

Responses from Grantees regarding Lead Directors

Dear Nancy,

Many thanks for passing along this information regarding your recent Board Meeting. We are delighted that Gordy will serve as the Lead Director for the Council's Robina grant, and we look forward to continuing to engage with him.

I had the opportunity to have lunch with Penny today. It has been great to see her in D.C.

All the best,
Stewart

Hi Nancy,

Thanks for this. Stewart and I both look forward to working with Gordon in his capacity of Lead Director.

I hope all is well with you. It looked like Minneapolis in Washington this winter. We got record amounts of snow.

Best,

Jim

Dear Penny

Thank you so much for sharing with us the important structural decisions the Foundation has made. They should be very helpful to you and to Robina in accomplishing your goals.

We thank you again for the opportunity to welcome the Board to Yale and we look forward to our continued productive relationship.

With warm regards
Inge

Inge T. Reichenbach
Vice President for Development
Yale University

Dear Penny,

Thank you so much! As Deborah said, this is most welcome news. I deeply appreciate the Board's extraordinary engagement and attention to the School of Drama, and I am truly looking forward to working with you and Peter Karoff as the key intermediaries for the Foundation.

With all best wishes,

James Bundy

Thanks for sending this, Penny. Very clear and well-organized.

Dick Adair

ROBINA FOUNDATION

To: Robina Foundation Board of Directors
From: Penny Hunt
Date: April 30, 2010
Re: Foundation Assets Summary

Following is a summary of Robina assets per reports which follow and information previously received regarding the IRS refund:

Robina Assets	March 31, 2010	December 31, 2009
USBank Checking	\$3,260,931.19	\$3,299,000.81
USBank Investment Account	30,990,610.24	30,793,370.96
TIFF	8,441,421.21	8,183,916.75
Estate of Jim Binger	66,913,197.63*	67,800,297.87
IRS Refund	16,989,164.00	16,989,164.00
TOTAL	\$126,595,324.27	\$127,065,750.39

* Per 3/31/10 "Current Residuary Assets on Hand" report from JP Morgan.



P.O. Box 1800
Saint Paul, Minnesota 55101-0800

3039 IMG

Y ST01

Business Statement

Account Number: [REDACTED]

Statement Period:
Mar. 1, 2010
through
Mar. 31, 2010

Page 1 of 4



000002698 1 AT 0.357 106481544154222 P
ROBINA FOUNDATION
ATTN: NANCY
80 S 8TH STREET
4900 IDS CENTER
MINNEAPOLIS MN 55402-2100



To Contact U.S. Bank

24-Hour Business
Solutions:

1-800-673-3555

Telecommunications Device
for the Deaf:

1-800-685-5065

Internet:

usbank.com

CHECKING

U.S. Bank National Association

Account Summary

Account Number [REDACTED]

Member FDIC

	# Items	\$	
Beginning Balance on Mar. 1		\$ 3,279,073.50	
Other Deposits	1	694.12	
Checks Paid	12	18,836.43	
Ending Balance on Mar. 31, 2010		\$ 3,260,931.19	

Interest Paid this Year	\$ 1,819.72
Number of Days in Statement Period	31

Other Deposits

Date	Description of Transaction	Ref Number	Amount
Mar. 31	Interest Paid	[REDACTED]	\$ 694.12
Total Other Deposits			\$ 694.12

Checks Presented Conventionally

Check	Date	Ref Number	Amount	Check	Date	Ref Number	Amount
[REDACTED]	Mar. 4	[REDACTED]	4,166.66	[REDACTED]	Mar. 22	[REDACTED]	710.37
[REDACTED]	Mar. 8	[REDACTED]	972.50	[REDACTED]	Mar. 24	[REDACTED]	674.49
[REDACTED]	Mar. 10	[REDACTED]	2,475.00	[REDACTED]	Mar. 15	[REDACTED]	3,713.44
[REDACTED]	Mar. 8	[REDACTED]	787.33	[REDACTED]	Mar. 9	[REDACTED]	8.47
[REDACTED]	Mar. 11	[REDACTED]	168.86	[REDACTED]	Mar. 31	[REDACTED]	1,667.00
[REDACTED]	Mar. 9	[REDACTED]	992.31	[REDACTED]	Mar. 31	[REDACTED]	2,500.00

* Gap in check sequence

Conventional Checks Paid (12) \$ 18,836.43

Balance Summary

Date	Ending Balance	Date	Ending Balance	Date	Ending Balance
Mar. 4	3,274,906.84	Mar. 10	3,269,671.23	Mar. 22	3,265,078.56
Mar. 8	3,273,147.01	Mar. 11	3,269,502.37	Mar. 24	3,264,404.07
Mar. 9	3,272,146.23	Mar. 15	3,265,788.93	Mar. 31	3,260,931.19

Balances only appear for days reflecting change.

ANALYSIS SERVICE CHARGE DETAIL

Account Analysis Activity for: February 2010

Account Number: [REDACTED] \$ 0.00

Analysis Service Charge assessed to [REDACTED] \$ 0.00

Service Activity Detail for Account Number 1-047-7655-8710

Service	Volume	Avg Unit Price	Total Charge
Depository Services			
Combined Transactions/Items	26		2 No Charge



THE
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RESERVE



005673P1

file

ACCOUNT NUMBER: [REDACTED]
ROBINA FOUNDATION MANAGEMENT AGENCY

5673
Page 1 of 10

This statement is for the period from
March 1, 2010 to March 31, 2010

000001494 2 SP 106481547723486 P

ROBINA FOUNDATION
4900 IDS CENTER
80 S 8TH ST
MINNEAPOLIS, MN 55402-2100

QUESTIONS?

Wealth Management Advisor:
JERROLD ANDERSON
Phone 612-303-3081
E-mail jerrold.anderson@usbank.com

Relationship Manager:
TIMOTHY S TOWLE
EP-MN-S14
101 EAST FIFTH STREET, 14TH FLOOR
ST PAUL MN 55101-1860
Phone 651-466-8710
E-mail timothy.towle@usbank.com

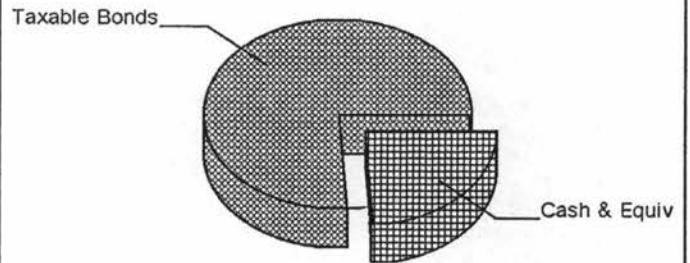
Portfolio Manager:
JON GENARO
BC-MN-H16F
Phone 612-303-3130



This statement is for the period from
March 1, 2010 to March 31, 2010

ASSET SUMMARY AS OF 03/31/10

Assets	Current Period Market Value	% of Total	Est Annual Income
Cash & Equivalents	7,580,362.56	24.50	3,032.15
Taxable Bonds	23,410,247.68	75.50	819,326.26
Total Market Value	\$30,990,610.24	100.00	\$822,358.41



YOUR INVESTMENT OBJECTIVE IS ALL FIXED/NON
TAXABLE

MARKET VALUE SUMMARY

	Current Period 03/01/10 to 03/31/10	Year-to-Date 01/01/10 to 03/31/10
Beginning Market Value	\$31,045,109.12	\$30,793,370.96
Taxable Interest	65,460.45	155,786.43
Fees and Expenses	- 7,003.98	- 21,202.14
Long Term Gains/Losses	- 426.01	- 1,230.91
Amortization/Accretion		3,300.00
Change in Investment Value	- 112,529.34	60,585.90
Ending Market Value	\$30,990,610.24	\$30,990,610.24



ACCOUNT NUMBER: [REDACTED]
ROBINA FOUNDATION MANAGEMENT AGENCY

5673
Page 3 of 10

This statement is for the period from
March 1, 2010 to March 31, 2010

ASSET DETAIL

Shares or Face Amount	Security Description	Market Value/ Price	Tax Cost/ Unit Cost	Unrealized Gain(Loss)/ Est Annual Inc	% of Total/ Estimated Curr Yield
Cash & Equivalents					
Cash/Money Market					
7,580,362.560	First Amer Prime Oblig Fund Cl Y	7,580,362.56 1.0000	7,580,362.56 1.00	0.00 3,032.15	24.5 0.04
Total Cash/Money Market		\$7,580,362.56	\$7,580,362.56	\$0.00 \$3,032.15	24.5
Cash					
	Principal Cash	- 2,202,873.12	- 2,202,873.12		- 7.1
	Income Cash	2,202,873.12	2,202,873.12		7.1
Total Cash		\$0.00	\$0.00	\$0.00 \$0.00	0.0
Total Cash & Equivalents		\$7,580,362.56	\$7,580,362.56	\$0.00 \$3,032.15	24.5
Taxable Bonds					
Corporate Issues					
350,000.000	Wal Mart Stores 4.125 07/01/2010	352,516.50 100.7190	360,810.10 103.09	- 8,293.60 14,437.50	1.1 4.10
500,000.000	Amer Expr Centur 5.200 11/26/2010	513,660.00 102.7320	512,145.00 102.43	1,515.00 26,000.00	1.7 5.06
2,000,000.000	Morgan Stanley 2.900 12/01/2010	2,032,500.00 101.6250	2,052,960.00 102.65	- 20,460.00 58,000.00	6.6 2.85
2,000,000.000	Jpmorgan Chase 2.625 12/01/2010	2,028,920.00 101.4460	2,046,440.00 102.32	- 17,520.00 52,500.00	6.5 2.59
2,000,000.000	Regions Bank 2.750 12/10/2010	2,031,400.00 101.5700	2,050,760.00 102.54	- 19,360.00 55,000.00	6.6 2.71



THE
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RESERVE

ACCOUNT NUMBER: [REDACTED]
ROBINA FOUNDATION MANAGEMENT AGENCY

5673
Page 4 of 10

This statement is for the period from
March 1, 2010 to March 31, 2010

ASSET DETAIL (continued)

Shares or Face Amount	Security Description	Market Value/ Price	Tax Cost/ Unit Cost	Unrealized Gain(Loss)/ Est Annual Inc	% of Total/ Estimated Curr Yield
2,000,000.000	Bank Of Amer Crp 1.700 12/23/2010	2,018,340.00 100.9170	2,026,740.00 101.34	- 8,400.00 34,000.00	6.5 1.68
7,443.610	Household Auto Trust A B S Ser 2006 3 Cl A3 5.280 09/19/2011	7,459.46 100.2130	7,468.03 100.33	- 8.57 393.02	0.0 5.27
500,000.000	General Elec Cap Corp M T N Tranche # Tr 00669 4.375 11/21/2011	522,740.00 104.5480	518,275.00 103.66	4,465.00 21,875.00	1.7 4.18
33,492.190	Capital One Prime Auto Insurance Tr A B S Ser 2007 2 Cl A3 4.890 01/17/2012	33,805.34 100.9350	33,611.24 100.36	194.10 1,637.77	0.1 4.84
500,000.000	Pfizer Inc 4.450 03/15/2012	529,995.00 105.9990	527,280.00 105.46	2,715.00 22,250.00	1.7 4.20
25,282.060	Harley Davidson Motorcycle A B S Ser 2007 1 Cl A3 5.220 03/15/2012	25,328.58 100.1840	25,542.78 101.03	- 214.20 1,319.72	0.1 5.21
500,000.000	Helwett Packard Co 2.950 08/15/2012	516,400.00 103.2800	516,530.00 103.31	- 130.00 14,750.00	1.7 2.86
240,000.000	Bottling Group LLC Sr Nt 4.625 11/15/2012	257,661.60 107.3590	259,542.00 108.14	- 1,880.40 11,100.00	0.8 4.31
495,000.000	Nucor Corp 5.000 12/01/2012	539,970.75 109.0850	533,356.95 107.75	6,613.80 24,750.00	1.7 4.58
350,000.000	Alabama Power Co Ser 07 D 4.850 12/15/2012	377,688.50 107.9110	379,424.50 108.41	- 1,736.00 16,975.00	1.2 4.49
500,000.000	John Deere Cap 4.950 12/17/2012	541,805.00 108.3610	538,420.00 107.68	3,385.00 24,750.00	1.7 4.57
375,000.000	Wells Fargo Co 4.375 01/31/2013	395,752.50 105.5340	383,296.00 102.21	12,456.50 16,406.25	1.3 4.15



ACCOUNT NUMBER: [REDACTED]
ROBINA FOUNDATION MANAGEMENT AGENCY

5673
Page 5 of 10

This statement is for the period from
March 1, 2010 to March 31, 2010

ASSET DETAIL (continued)

Shares or Face Amount	Security Description	Market Value/ Price	Tax Cost/ Unit Cost	Unrealized Gain(Loss)/ Est Annual Inc	% of Total/ Estimated Curr Yield
375,000.000	Oracle Corp 4.950 04/15/2013	407,388.75 108.6370	405,041.25 108.01	2,347.50 18,562.50	1.3 4.56
350,000.000	Emerson Electric 4.500 05/01/2013	376,159.00 107.4740	374,195.50 106.91	1,963.50 15,750.00	1.2 4.19
400,000.000	IBM Corp 2.100 05/06/2013	402,796.00 100.6990	399,544.00 99.89	3,252.00 8,400.00	1.3 2.08
395,000.000	Conoco Phillips 4.400 05/15/2013	419,256.95 106.1410	417,760.30 105.76	1,496.65 17,380.00	1.4 4.14
350,000.000	Colgate Palmolive Co 4.200 05/15/2013	374,160.50 106.9030	369,551.00 105.59	4,609.50 14,700.00	1.2 3.93
500,000.000	Dupont El Nemour 5.000 07/15/2013	541,465.00 108.2930	536,880.00 107.38	4,585.00 25,000.00	1.7 4.62
600,000.000	Household Automotive Trust A B S Ser 2006 3 Cl A4 5.340 09/17/2013	616,566.00 102.7610	614,625.00 102.44	1,941.00 32,040.00	2.0 5.20
500,000.000	Goldman Sachs 5.250 10/15/2013	537,465.00 107.4930	531,260.00 106.25	6,205.00 26,250.00	1.7 4.88
500,000.000	Berkshire Hathaway Fin Corp Sr Nt 4.625 10/15/2013	539,480.00 107.8960	527,755.00 105.55	11,725.00 23,125.00	1.7 4.29
400,000.000	Disney Walt Co 4.500 12/15/2013	430,772.00 107.6930	427,684.00 106.92	3,088.00 18,000.00	1.4 4.18
350,000.000	Novartis Capital 4.125 02/10/2014	370,563.50 105.8810	367,283.00 104.94	3,300.50 14,437.50	1.2 3.90
445,000.000	Unilever Capital Corp 3.650 02/15/2014	463,200.50 104.0900	459,618.25 103.29	3,582.25 16,242.50	1.5 3.51



ACCOUNT NUMBER: [REDACTED]
ROBINA FOUNDATION MANAGEMENT AGENCY

5673
Page 6 of 10

This statement is for the period from
March 1, 2010 to March 31, 2010

ASSET DETAIL (continued)

Shares or Face Amount	Security Description	Market Value/ Price	Tax Cost/ Unit Cost	Unrealized Gain(Loss)/ Est Annual Inc	% of Total/ Estimated Curr Yield
490,000.000	Honeywell Intl 3.875 02/15/2014	513,162.30 104.7270	507,929.10 103.66	5,233.20 18,987.50	1.7 3.70
400,000.000	Eli Lilly Co 4.200 03/06/2014	424,068.00 106.0170	424,132.00 106.03	- 64.00 16,800.00	1.4 3.96
500,000.000	Coca Cola Co 3.625 03/15/2014	520,140.00 104.0280	513,285.00 102.66	6,855.00 18,125.00	1.7 3.48
400,000.000	United Parcel Services 3.875 04/01/2014	419,036.00 104.7590	420,596.00 105.15	- 1,560.00 15,500.00	1.4 3.70
370,000.000	Glaxosmithkline 4.375 04/15/2014	390,734.80 105.6040	392,658.20 106.12	- 1,923.40 16,187.50	1.3 4.14
366,000.000	Bellsouth Corp 5.200 09/15/2014	394,346.70 107.7450	396,002.10 108.20	- 1,655.40 19,032.00	1.3 4.83
350,000.000	Procter & Gamble 3.500 02/15/2015	358,498.00 102.4280	360,199.00 102.91	- 1,701.00 12,250.00	1.2 3.42
115,000.000	Merck & Co Inc 4.750 03/01/2015	124,372.50 108.1500	122,962.60 106.92	1,409.90 5,462.50	0.4 4.39
100,000.000	Prcoter & Gamble Co 3.150 09/01/2015	101,552.00 101.5520	100,086.00 100.09	1,466.00 3,150.00	0.3 3.10
350,000.000	Praxair Inc 3.250 09/15/2015	350,948.50 100.2710	349,636.00 99.90	1,312.50 11,375.00	1.1 3.24
Total Corporate Issues		\$21,802,095.23	\$21,791,284.90	\$10,810.33 \$762,901.26	70.4
Foreign Issues					
215,000.000	Ontario Province 3.500 07/15/2013	224,272.95 104.3130	225,126.50 104.71	- 853.55 7,525.00	0.7 3.35

This statement is for the period from
March 1, 2010 to March 31, 2010

ASSET DETAIL (continued)

Shares or Face Amount	Security Description	Market Value/ Price	Tax Cost/ Unit Cost	Unrealized Gain(Loss)/ Est Annual Inc	% of Total/ Estimated Curr Yield
150,000.000	Ontario Province 4.100 06/16/2014	160,243.50 106.8290	154,969.75 103.31	5,273.75 6,150.00	0.5 3.84
700,000.000	Bp Capital Plc 3.875 03/10/2015	727,006.00 103.8580	718,819.50 102.69	8,186.50 27,125.00	2.3 3.73
500,000.000	Total Capital Sa 3.125 10/02/2015	496,630.00 99.3260	499,240.00 99.85	- 2,610.00 15,625.00	1.6 3.15
Total Foreign Issues		\$1,608,152.45	\$1,598,155.75	\$9,996.70 \$56,425.00	5.2
Total Taxable Bonds		\$23,410,247.68	\$23,389,440.65	\$20,807.03 \$819,326.26	75.5
Total Assets		\$30,990,610.24	\$30,969,803.21	\$20,807.03 \$822,358.41	100.0
Estimated Current Yield					2.65

ASSET DETAIL MESSAGES

Time of trade execution and trading party (if not disclosed) will be provided upon request.

Publicly traded assets are valued in accordance with market quotations or valuation methodologies from financial industry services believed by us to be reliable. Assets that are not publicly traded may be reflected at values from other external sources. Assets for which a current value is not available may be reflected at a previous value or as not valued, at par value, or at a nominal value. Values shown do not necessarily reflect prices at which assets could be bought or sold. Values are updated based on internal policy and may be updated less frequently than statement generation.



ACCOUNT NUMBER: [REDACTED]
ROBINA FOUNDATION MANAGEMENT AGENCY

5673
Page 8 of 10

This statement is for the period from
March 1, 2010 to March 31, 2010

TRANSACTION DETAIL

Date Posted	Description	Income Cash	Principal Cash	Tax Cost
	Beginning Balance 03/01/2010	\$2,137,412.67	- \$2,137,412.67	\$30,911,772.75
03/01/10	Interest Earned On Merck & Co Inc 4.750% 3/01/15 0.02375 USD/\$1 Pv On 115,000 Par Value Due 3/1/10	2,731.25		
03/01/10	Interest Earned On Procter & Gamble 3.150% 9/01/15 0.016012 USD/\$1 Pv On 100,000 Par Value Due 3/1/10	1,601.25		
03/08/10	Interest Earned On Eli Lilly Co 4.200% 3/06/14 0.021 USD/\$1 Pv On 400,000 Par Value Due 3/6/10	8,400.00		
03/10/10	Interest Earned On Bp Capital Plc 3.875% 3/10/15 0.019375 USD/\$1 Pv On 700,000 Par Value Due 3/10/10	13,562.50		
03/15/10	Interest Earned On Capital One Prime 4.890% 1/15/12 \$0.00407/Pv On 39,473.63 Pv Due 3/15/10	160.85		
03/15/10	Paid Down 5,981.44 Par Value Of Capital One Prime 4.890% 1/15/12 Trade Date 3/15/10		5,981.44	- 6,002.70
03/15/10	Interest Earned On Harley Davidson 5.220% 3/15/12 \$0.00435/Pv On 58,434.44 Pv Due 3/15/10	254.19		
03/15/10	Paid Down 33,152.38 Par Value Of Harley Davidson 5.220% 3/15/12 Trade Date 3/15/10		33,152.38	- 33,494.27
03/15/10	Interest Earned On Nissan Auto Lease Tr 4.270% 12/15/10 \$0.00356/Pv On 42,114.99 Pv Due 3/15/10	149.86		
03/15/10	Interest Earned On Bellsouth Corp 5.200% 9/15/14 0.026 USD/\$1 Pv On 366,000 Par Value Due 3/15/10	9,516.00		
03/15/10	Interest Earned On Coca Cola Co 3.625% 3/15/14 0.018125 USD/\$1 Pv On 500,000 Par Value Due 3/15/10	9,062.50		
03/15/10	Interest Earned On Pfizer Inc 4.450% 3/15/12 0.02225 USD/\$1 Pv On 500,000 Par Value Due 3/15/10	11,125.00		
03/15/10	Interest Earned On Praxair Inc 3.250% 9/15/15 0.017514 USD/\$1 Pv On 350,000 Par Value Due 3/15/10	6,129.86		
03/16/10	Paid Down 42,114.99 Par Value Of Nissan Auto Lease Tr 4.270% 12/15/10 Cmo Final Paydown		42,114.99	- 42,129.80



This statement is for the period from
March 1, 2010 to March 31, 2010

TRANSACTION DETAIL (continued)

Date Posted	Description	Income Cash	Principal Cash	Tax Cost
03/17/10	Interest Earned On Household Auto Trust 5.280% 9/19/11 \$0.00440/Pv On 22,088.07 Pv Due 3/17/10	97.19		
03/17/10	Paid Down 14,644.46 Par Value Of Household Auto Trust 5.280% 9/19/11 Trade Date 3/17/10		14,644.46	- 14,692.51
03/17/10	Interest Earned On Household Auto Tr 5.340% 9/17/13 \$0.00445/Pv On 600,000.00 Pv Due 3/17/10	2,670.00		
03/19/10	Trust Fees Collected Charged For Period 02/01/2010 Thru 02/28/2010		- 7,003.98	
	Combined Purchases For The Period 3/ 1/10 - 3/31/10 Of First Amer Prime Oblig Fund Cl Y		- 161,353.72	161,353.72
	Combined Sales For The Period 3/ 1/10 - 3/31/10 Of First Amer Prime Oblig Fund Cl Y		7,003.98	- 7,003.98
Ending Balance 03/31/2010		\$2,202,873.12	- \$2,202,873.12	\$30,969,803.21



THE
PRIVATE CLIENT
RESERVE



ACCOUNT NUMBER: [REDACTED]
ROBINA FOUNDATION MANAGEMENT AGENCY

5673
Page 10 of 10

This statement is for the period from
March 1, 2010 to March 31, 2010

SALE/MATURITY SUMMARY

Date Posted	Description	Tax Cost	Proceeds	Estimated Gain/Loss
Taxable Bonds				
	Capital One Prime Auto Insurance Tr A B S Ser 2007 2 CI A3 4.890 01/17/2012 COP5112			
03/15/10	Paid Down 5,981.44 Par Value Trade Date 3/15/10	- 6,002.70	5,981.44	- 21.26
	Harley Davidson Motorcycle A B S Ser 2007 1 CI A3 5.220 03/15/2012			
03/15/10	Paid Down 33,152.38 Par Value Trade Date 3/15/10	- 33,494.27	33,152.38	- 341.89
	Household Auto Trust A B S Ser 2006 3 CI A3 5.280 09/19/2011			
03/17/10	Paid Down 14,644.46 Par Value Trade Date 3/17/10	- 14,692.51	14,644.46	- 48.05
	Nissan Auto Lease Tr 2 A B S Ser 2008 A CI A2A 4.270 12/15/2010			
03/16/10	Paid Down 42,114.99 Par Value Cmo Final Paydown	- 42,129.80	42,114.99	- 14.81
Total Taxable Bonds		- \$96,319.28	\$95,893.27	- \$426.01
Total Sales & Maturities		- \$96,319.28	\$95,893.27	- \$426.01

SALE/MATURITY SUMMARY MESSAGES

Estimated Year-To-Date Long-Term Gain (Loss): (\$1,230.91)

Estimates should not be used for tax purposes



Four Tower Bridge
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West Conshohocken, PA 19428

Cota Lisa
on 4.27.10

Account Statement
03/01/2010 - 03/31/2010
Page 1 of 6

Member Inquiries: (610) 684-8200
Member Services Fax: (610) 684-8210
Website Inquiries: www.tiff.org
Registration: ROBINA FOUNDATION
Account Number: [REDACTED]

615664 F001 4279 10Z 1/3 ----- 1427
Dr. Gordon Aamoth
President
Robina Foundation
4900 IDS Center
80 South 8th Street
Minneapolis, MN 55402

Account Summary - Current Month

Fund Name	Beginning Market Value	Purchases	Redemptions	Distributions	Share Balance	03/31/2010 NAV	Ending Market Value	Average Cost Basis
TIFF MULTI-ASSET FUND	\$8,132,731.72	\$0.00	(\$0.00)	\$24,328.24	570,366.298	\$14.80	\$8,441,421.21	\$9,744,451.06
Account Total	\$8,132,731.72	\$0.00	(\$0.00)	\$24,328.24			\$8,441,421.21	

Distributions may be reinvested or paid in cash at the election of the member. See the Transaction History section for information specific to each fund investment.

The average cost basis is calculated using the single-category average basis method, one of four common methods approved by the IRS. It takes into account all purchases and redemptions, including shares acquired through reinvested dividends and capital gains distributions. The average cost basis is not reported to the IRS.

Numbers may not add to totals due to rounding.

Account Summary - YTD

Fund Name	Purchases	Redemptions	Distributions	Dividend Option	Cap Gain Option	Account Inception
TIFF MULTI-ASSET FUND	\$0.00	(\$0.00)	\$24,328.24	Reinvest	Reinvest	05/22/2007
Account Total	\$0.00	(\$0.00)	\$24,328.24			

[REDACTED] ROBINA FOUNDATION



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Account Statement
03/01/2010 - 03/31/2010
Page 2 of 6

Transaction History - YTD

Trade Date	Transaction Type	Gross Amount	Net Amount	Transaction NAV	Transaction Shares	Share Balance
TIFF MULTI-ASSET FUND						
	BEGINNING BALANCE					568,722.498
03/31/2010	Income Dividend - Reinvested (\$0.042777 per share)	\$24,328.24	\$24,328.24	\$14.80	1,643.800	570,366.298

 ROBINA FOUNDATION



Four Tower Bridge
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West Conshohocken, PA 19428

Account Statement
03/01/2010 - 03/31/2010
Page 3 of 6

Performance data quoted represent past performance; past performance does not guarantee future results. The investment return and principal value of an investment will fluctuate so that an investor's shares, when redeemed, may be worth more or less than their original cost. During some periods, total return for each fund other than the TIFF Multi-Asset Fund would have been lower had certain expenses not been waived or reimbursed. Current performance of a fund may be lower or higher than the performance quoted.

Total return assumes the reinvestment of dividends. Since Inception member specific returns can be found in the secured content portion of the TIFF website under the account monitor section. If you need to obtain an access code and password, please contact TIFF's member services team at memberservices@tiff.org. Please note that passive indices such as those comprising the benchmarks against which the funds' net returns are compared do not incur expenses. Moreover, one cannot invest directly in an index. Annualized expense ratios are provided below.

Mutual fund investing involves risk. Principal loss is possible.

Quasar Distributors, LLC, distributor. April 2010.

The fund returns in the Fund Summary do not reflect the deduction of the entry and exit fees currently levied by certain of the funds on member purchases and redemptions. The entry and exit fees are paid to the funds themselves rather than to any vendors employed by them, TIFF Advisory Services not excepted. Were such fees to be deducted from the performance of the TIFF funds that levy them, these funds' reported performance would be reduced, as it has been in the Standard Fund Performance table below, which reflects the deduction of such fees. Returns "After Entry and Exit Fees" reflect the deduction of the entry and exit fees currently levied on member purchases and redemptions. Returns "Before Entry and Exit Fees" do not. These deductions assume a single purchase at the start of each reporting period and a single redemption at its end, with no intra-period member transactions.

TIFF Multi-Asset Fund charges entry fees on purchases and exit fees on redemptions in the amount of 0.50%. The current month's return for CPI + 5% per annum is estimated.

Fund Summary - Performance through 03/31/2010

Fund Name	Monthly Return	Year-to-Date Return	Annualized Total Returns				Inception Return	Inception Date
			1 year Return	3 Year Return	5 Year Return	10 Year Return		
TIFF MULTI-ASSET FUND	3.80%	3.15%	43.20%	2.68%	7.41%	6.59%	8.31%	03/31/1995
CPI + 5% PER ANNUM	0.41%	1.60%	6.98%	6.90%	7.42%	7.50%	7.53%	
CONSTRUCTED INDEX	3.94%	2.16%	40.02%	0.14%	5.55%	4.73%	7.75%	

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Account Statement
03/01/2010 - 03/31/2010
Page 4 of 6

Standard Fund Performance through quarter ending 03/31/2010

Fund Name	Annualized Total Returns					Inception Date
	1 Year Return	3 Year Return	5 Year Return	10 Year Return	Inception Return	
TIFF MULTI-ASSET FUND						03/31/1995
BEFORE ENTRY AND EXIT FEES OF 0.50%	43.20%	2.68%	7.41%	6.59%	8.31%	
AFTER ENTRY AND EXIT FEES OF 0.50%	41.82%	2.34%	7.20%	6.49%	8.24%	
CPI + 5% PER ANNUM	6.98%	6.90%	7.42%	7.50%	7.53%	
CONSTRUCTED INDEX	40.02%	0.14%	5.55%	4.73%	7.75%	

Annualized Expense Ratios (%)

Fund Name	CY 2008 with CIVs	CY 2008 without CIVs
TIFF MULTI-ASSET FUND	1.25%	0.60%

Expense ratios reflect the fund expenses for the year ended December 31, 2008. The expenses either include or exclude, as indicated, the approximate fees and expenses indirectly incurred by the fund as a result of the fund's investments in commingled investment vehicles (CIVs). The expense ratios are expected to vary over time.

The expense ratio for MAF has been restated here and in the prospectus to show an estimate of what the fund's expenses would have been in 2008 had certain Money Manager Agreements approved by TIP's board at its June and September 2009 meetings been in effect during 2008.

ROBINA FOUNDATION



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Description of Performance Benchmarks

Constructed Index (CI)

TIFF Advisory Services, Inc. (TAS), MAF's investment advisor, believes that MAF's primary benchmark, CPI plus 5% per annum, is an appropriate long-term performance benchmark for MAF but may not be meaningful over shorter time periods, especially those in which markets are highly volatile. Accordingly, at MAF's inception on March 31, 1995, TAS staff, in consultation with the boards of directors of TAS and TIFF Investment Program, Inc. (TIP), created the CI as a further means of assessing MAF's performance. TAS believes that the CI is a relevant performance benchmark for both short- and long-term periods.

The CI (a/k/a policy portfolio) is a blended index composed of asset segments, weighted according to policy norms, with each asset segment assigned a passive market index that TAS believes is an appropriate benchmark for such segment. The TAS and TIP boards view the CI, in general, as an appropriate long-term asset mix for non-profit organizations that seek to maintain the inflation-adjusted value of their assets while distributing 5% of these assets annually. Moreover, the CI is intended to help such organizations better assess MAF's performance by providing a comparison of the active strategies pursued by TAS and underlying managers versus the returns of passive market indices. In TAS's view, the CI also helps convey to MAF investors a sense of the general asset segment risks to which their capital might be subject.

TAS has changed the composition of the CI over time, including changes to the CI's policy norms (or weights), asset segments, and benchmarks. TAS's ongoing review of the CI may cause TAS to make additional changes to any or all of its components in the future. TAS may change the CI for various reasons, including but not limited to the emergence of a new asset segment, the alteration of the fundamental characteristics of an existing asset segment, or significant changes in market prices of one or more asset segments that impact TAS's expectations for long-term returns and risks associated with such segments. Such changes are made only after careful study and consultation with the TAS and TIP boards.

The current CI, which took effect January 1, 2010, is comprised of the following asset segments, weights, and benchmarks:

Asset Segment	Weight	Benchmark
Total Return Assets		
Global Stocks	51%	Blended global stocks index
High Yield Bonds	6%	Barclays Capital High Yield 2% Issuer Capped Bond Index
Inflation Hedges		
Commodities	5%	Dow Jones-UBS Commodity Index Total Return
REITs	5%	MSCI US REIT Index
All-Purpose Hedges		
Inflation-Linked Bonds	20%	Barclays Capital US Government Inflation-Linked Bond Index
Cash Equivalents	13%	BofA Merrill Lynch US 6-Month Treasury Bill Index

CI weights are rebalanced by TAS at each quarter-end, and the actual segment weights in MAF tend to vary over time.

Performance of the CI generated after June 30, 2009, is reduced by 20 basis points (a basis point is 0.01%) per annum, prorated monthly. This reduction reflects an estimate of the costs of investing in the CI's segments through index funds or other instruments and is designed to facilitate a comparison of passive investment strategies to active portfolio management. (One cannot invest directly in an index, and unmanaged indices do not incur fees and expenses.)

The reported performance of the CI would increase in the absence of a 20 basis point reduction. Please see TIFF's website for "Asset Allocation Guidelines Over Time" for the composition of and historical changes in the CI. Historical performance for the CI is not adjusted when the composition of the CI changes. Therefore, past performance reflects the allocations, segment weights, and benchmarks that were in place at the time the performance was generated.

Common Stock Indices

Blended Global Stocks Index. The blended global stocks index, calculated by TAS, is comprised of the MSCI World Index (W) and MSCI Emerging Markets Index (EM), weighted as follows: EM weight is 1.5 times the percentage weight of emerging markets in the MSCI All Country World Index; W weight is 100% minus EM weight.



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Account Statement
03/01/2010 - 03/31/2010
Page 6 of 6

Description of Performance Benchmarks (continued)

MSCI All Country World Index. The MSCI All Country World Index is a free float-adjusted market capitalization-weighted index that is designed to measure the equity market performance of developed and emerging markets. Unlike certain other broad-based indices, the number of stocks included in the MSCI All Country World Index is not fixed and may vary to enable the index to continue to reflect the primary home markets of the constituent countries.

MSCI All Country World Index ex US. Similar to the MSCI All Country World Index, the MSCI All Country World Index ex US is a free float-adjusted market capitalization-weighted index that is designed to measure the equity market performance of developed and emerging markets excluding the United States. When reporting performance of this index, MSCI All Country World Index ex US returns include reinvested dividends, gross of foreign withholding taxes through December 31, 2000, and net of foreign withholding taxes thereafter.

MSCI Emerging Markets Index. The MSCI Emerging Markets Index is a free-float adjusted market capitalization-weighted index that is designed to measure equity market performance of emerging markets. MSCI Emerging Markets Index returns include reinvested dividends, net of foreign withholding taxes.

MSCI World Index. The MSCI World Index is a free float-adjusted market capitalization-weighted index that is designed to measure the equity market performance of developed markets. MSCI World Index returns include reinvested dividends, net of foreign withholding taxes.

Wilshire 5000 Total Market Index. The Wilshire 5000 Total Market Index is a capitalization-weighted index which consists of equity securities with readily available price data that trade on a regular basis on either the New York or American Stock Exchanges or on the NASDAQ OTC market. The stocks in this index include the large-capitalization stocks as well as the medium- and small-capitalization companies.

Bond Indices

Barclays Capital High Yield 2% Issuer Capped Bond Index. The Barclays Capital High Yield 2% Issuer Capped Bond Index covers the US dollar-denominated, non-investment grade, fixed-rate, taxable corporate bond market. To be eligible for this index, bonds must also have at least one year to maturity and at least \$150 million outstanding. This index limits issuer exposures to 2% of the total market value of the index, and any excess market value is redistributed to the issuers below the cap on a pro rata basis. The index is rebalanced monthly.

Barclays Capital US Government Inflation-Linked Bond Index. The Barclays Capital US Government Inflation-Linked Bond Index measures the performance of the US Treasury Inflation Protected Securities ("TIPS") market. The index includes TIPS with one or more years to maturity on the index rebalancing date (the last calendar day of each month) and total outstanding issue size of \$500 million or more. Bonds must be capital-indexed and linked to an eligible inflation index. The bonds are denominated in US dollars and pay coupon and principal in US dollars. The notional coupon of a bond must be fixed or zero and the bond must settle on or before the monthly rebalancing date.

Real Estate Indices

MSCI US REIT Index. The MSCI US REIT Index is a free-float adjusted market capitalization-weighted index comprising investable equity real estate investment trusts (REITs), other than certain specialty equity REITs, and is designed to be a measure of US real estate equity market performance. MSCI US REIT Index performance returns include reinvested dividends.

Short-Term Indices

BofA Merrill Lynch US 6-Month Treasury Bill Index. The BofA Merrill Lynch US 6-Month Treasury Bill Index comprises a single issue purchased at the beginning of the month and held for a full month. At the end of the month, that issue is sold and rolled into a newly selected issue. The issue selected at each month-end rebalancing is the outstanding Treasury bill that matures closest to, but not beyond, six months from the rebalancing date. To qualify for selection, an issue must have settled on or before the month-end rebalancing date. While the index will often hold the Treasury bill issued at the most recent or prior 6-month auction, it is also possible for a seasoned 6-month or 1-year bill to be selected.

Commodity Indices

Dow Jones-UBS Commodity Index Total Return. The Dow Jones-UBS Commodity Index Total Return comprises futures contracts on 19 exchange-traded physical commodities. The index reflects the return on fully collateralized futures positions. Futures contracts are rolled prior to maturity. The index's composition is based on contract liquidity and dollar-adjusted historical commodity production volumes adjusted as needed to limit exposure to any single commodity at an annual rebalancing date to a minimum of 2%. Moreover, no commodity sector (e.g., energy, precious metals, livestock or grains) may contribute more than one-third of the index's weight at annual rebalancing dates.

Other Benchmarks

Consumer Price Index + 5% per annum. The Consumer Price Index-All Urban Consumers (CPI-U) is a widely recognized measure of US inflation, representing changes in the prices paid by consumers for a representative basket of goods and services.

One cannot invest directly in an index, and unmanaged indices do not incur fees and expenses.

Current Residuary Assets on Hand (as of March 31, 2010)**Cash and Short Term**

	<u>Market</u>
James H. Binger Revocable Trust [REDACTED]	\$ 13,462,032.17
James H. Binger Revocable Trust - Income Account [REDACTED]	7,201,084.58
Estate of James H. Binger [REDACTED]	13,413,292.77
Estate of James H. Binger - Income Account [REDACTED]	447,962.61
Total Cash and Short Term:	\$ 34,524,372.13

Tartan I LP (as of 3/31/10)

	<u>Total Market</u>	<u>% Owned</u>	<u>JHB Trust</u>	
Tartan I LP - Scotch I	27,812,564.06	43.4%	12,070,652.80	
Tartan I LP - ScotchGard	19,744,793.95	33.3%	6,575,016.39	
Tartan I LP - Post It	30,523,259.16	19.8%	6,043,605.31	
Total:	78,080,617.17		24,689,274.50	\$ 24,689,274.50 (Liquidation Value)

Other Assets:James H. Binger Revocable Trust
[REDACTED]

Tomsten Inc.	125,001.00
301 Clifton	420,000.00
MN Community Dev. Bond	100,000.00
Jason McLean Prom. Note	50,000.00
Venture Capital	6,602,439.00
Eridon	60,000
Loring Pasta Bar	66,576
Myfitlife Inc.	275,000
Project Apple	-
Raymedica Inc.	535

Total: **7,699,551.00** **\$ 7,699,551.00**Estate of James H. Binger
[REDACTED]

Note (\$1MM face due 12/31/2010)	1,000,000.00
Total:	1,000,000.00

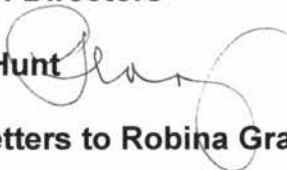
TOTAL ASSETS FOR DISTRIBUTION FOR TAXES AND EXPENSES AND ROBINA:**\$ 66,913,197.63**

Note: Distributions to date total \$47MM (an interim distribution of \$27MM was made on 10/4/2007 and another distribution of \$20mm was made on 3/25/2009).

Note: Robert Pennell devise of \$584,575.34 on 1/22/09

Add statement re:
annual report?

ROBINA FOUNDATION

TO: Board of Directors
FROM: Penny Hunt 
RE: Draft Letters to Robina Grantees
DATE: April 30, 2010

Following are draft letters to Robina Grantees describing extension of their grants for an additional year as the Board discusses issues related to sunseting the Foundation.

Please note the following about the letters:

- As you can see, the core of all of the letters is basically the same. I hope Board Members can agree on the core contents of the letters during the meeting.
- Each of the letters contains a section describing the Foundation's approach with the individual grantee. I've noted questions about the approach at the beginning of each letter. The Board's discussion should confirm how each of the Grantees should be treated.
- We may have time for Board Members to suggest drafting/style changes, but if not, you can email those to me following the meeting. (Or, please send drafting/style edits to me in advance of the meeting, if that works for you.)

I look forward to our discussion.

Abbott Northwestern Hospital Letter: to be sent to Richard Adair with cc's to Penny Wheeler, Ken Paulus, Jeff Peterson, Penny Wheeler, Shane Seymour and Rich Meyer

Questions:

- 1) Are these the correct recipients of the letter?**
- 2) Because of the nature of the Foundation's grant to ANW, the approach described in this letter is different from the approach with the other grantees. Is this the right approach?**

Dear

The Board of Directors of the Robina Foundation recently learned the amount of the assets that the Foundation will have to fulfill the vision of Jim Binger in the creation of the Robina Foundation. While the Foundation does not currently have control of all of the assets because of estate settlement and IRS issues, we estimate that the assets will total approximately \$130 million.

lower?

As you know, Mr. Binger identified four institutions as recipients of grants from the Foundation and envisioned a Foundation that would spend out its assets rather than remain in perpetuity. While Mr. Binger expressed the belief that the Board would be able to satisfy the Foundation's charitable goals within approximately 20 years of his death, the Board is charged with determining the precise timeline for the Foundation and strategies to maximize the impact of the Foundation's grants in furtherance of the Foundation's charitable goals.

With knowledge of the Foundation's assets, the Board is now in the position to begin the process of determining the Foundation's longevity and developing strategies for grantmaking within the designated timeframe.

In order to determine the Foundation's lifespan and develop appropriate strategies, the Board plans to consider issues related to foundations with a limited lifespan, consult with experts on time-limited foundations and executives who have led foundations that spent out their assets, and consult with Robina Grantees. We expect that this task will take time, perhaps up to a year. Because the Board wishes to continue to support Robina grantees during this planning period, the Board recently developed a strategy to provide this support.

As you know, Robina Foundation's grants include a three-year grant to Abbott Northwestern Hospital in the amount of ^(up to) \$6 million to support the development and testing of a pilot program using care guides, an electronic care contract and team-oriented care to increase physician and patient adherence to national guidelines for diabetes, heart failure, and hypertension care. To date, the Foundation has provided \$3,626,768, with the balance of \$2,373,232 payable this year upon receipt of Abbott's annual report this summer.

[Unlike the Abbott Northwestern Hospital grant, the Foundation's grants to the three other institutions support programs that can be extended with an additional year of Foundation funding, which the

delete

Foundation proposes to provide to cover the period during which the Foundation Board considers organizational issues.] In the case of the Abbott Northwestern Hospital grant, the hospital envisioned a three-year pilot to measure the efficacy of the care guides program.

Robina Foundation Board Members are not certain that an additional year of Foundation funding is appropriate for a grant of this nature, particularly since full implementation of the pilot program is behind schedule. We would welcome your assessment of whether additional funding would enhance the results of the program and would entertain a proposal for a fourth year of funding if you believe an extension would yield significant results. In the event the Foundation does not provide a fourth year of support for the care guides program, the Foundation's future grants would take this into consideration.

*Up to you.
depend on
progress?*

I would be happy to answer any questions you have about this and look forward to working with you to determine how to proceed.

We will, of course, be in contact with you as we plan Robina's future and will welcome your ideas on grantmaking strategies that further the Foundation's goals and benefit Abbott Northwestern Hospital and the other designated institutions, as well as impact critical societal issues.

I look forward to speaking with you.

Warm regards,

Penny A. Hunt
Executive Director

CFR Letter: to be sent to: ^{cc} Richard Haass, Stewart Patrick and James Lindsay

Question:

At the time of the original grant, Robina agreed to consider two years of additional funding at the end of the three-year grant. Note how this letter addresses that. Is this the right approach?

Dear

The Board of Directors of the Robina Foundation recently learned the amount of the assets that the Foundation will have to fulfill the vision of Jim Binger in the creation of the Robina Foundation. While the Foundation does not currently have control of all of the assets because of estate settlement and IRS issues, we estimate that the assets will total approximately \$130 million.

As you know, Mr. Binger identified four institutions as recipients of grants from the Foundation and envisioned a Foundation that would spend out its assets rather than remain in perpetuity. While Mr. Binger expressed the belief that the Board would be able to satisfy the Foundation's charitable goals within approximately 20 years of his death, the Board is charged with determining the precise timeline for the Foundation and strategies to maximize the impact of the Foundation's grants in furtherance of the Foundation's charitable goals.

With knowledge of the Foundation's assets, the Board is now in the position to begin the process of determining the Foundation's longevity and developing strategies for grantmaking within the designated timeframe.

In order to determine the Foundation's lifespan and develop appropriate strategies, the Board plans to consider issues related to foundations with a limited lifespan, consult with experts on time-limited foundations and executives who have led foundations that spent out their assets, and consult with Robina grantees. We expect that this task will take time, perhaps up to a year. Because the Board wishes to continue to support Robina grantees during this planning period, the Board recently developed a strategy to provide this support.

Board Members are pleased with the grants awarded during the Foundation's first round of grantmaking and with Robina's funding of innovative, forward-thinking and practical projects that hold promise of significant and long-term positive impact on the institutions and the broader domain.

As you know, Robina Foundations grants include the following grant to the Council on Foreign Relations: \$6 million payable over three years beginning in 2008 to support CFR's new program International Institutions and Global Governance. Paid to date: \$4 million; \$2 million payable in 2010, subject to receipt this summer of CFR's annual report.

CFR's reports on implementation of the International Institutions and Global Governance program, discussions and meetings with you and attendance at meetings connected with the program have confirmed the Foundation's initial decision to fund the program and highlighted CFR's thoughtful, careful, creative implementation of the program, as well as the value of the relationships developed between CFR and the Robina Foundation. In light of this success, Board Members have determined that the best way to support CFR as they consider issues related to sunseting the Foundation is to continue support of IIGG for an additional year. Specifically, the Robina Foundation proposes to provide additional funding of \$2 million in 2011. As you know, at the time the Robina Foundation Board of Directors approved the initial three-year grant to CFR, the Board agreed to consider an additional two years of support totaling \$4 million, subject to several contingencies. Support for an additional year of funding as described above means that at the end of the original grant and the one-year grant extension, the Board of Directors will consider funding for one additional year, ~~rather than two additional years as originally contemplated.~~

While we will want to work out all of the details and timing of the additional funding with CFR staff, we envision a process that will include:

- Submission of quarterly reports and annual reports describing work during the final year of the current grant;

- Agreement on goals and benchmarks for the additional year of funding;
- Submission of quarterly reports and annual reports describing accomplishments during the additional year of funding.

We anticipate that timing of payment of this grant extension will conform to timing under Robina's current grant, i.e. payment in September 2011.

I would be happy to answer any questions you have about this extension and look forward to working with you on the details of its implementation.

We will, of course, be in contact with you as we plan Robina's future and will welcome your ideas on grantmaking strategies that further the Foundation's goals and benefit CFR and the other designated institutions, as well as impact critical societal issues.

I look forward to speaking with you.

Warm regards,

Penny A. Hunt
Executive Director

U of MN Law School Letter: to be sent to Dean David Wippman

cc Tom Sullivan

Questions:

- 1) The U's current grant is for 5 years, with funding ending in 2012. The grant was structured with a five-year term in lieu of funding for an endowment, to accommodate the U. Payments in years 4 and 5 are reduced. I structured the "continuation" as additional funding in 2011. Is that the correct approach?**
- 2) The U's current grant provides \$4,061,339 to support new faculty for five years + \$2,000,000 for other aspects of the LaPPS program. This draft letter provides for \$2,000,000 of additional funding in 2011 and anticipates that Dean Wippman will identify the use of the new money. Is that the correct approach?**

Dear

The Board of Directors of the Robina Foundation recently learned the amount of the assets that the Foundation will have to fulfill the vision of Jim Binger in the creation of the Robina Foundation. While the Foundation does not currently have control of all of the assets because of estate settlement and IRS issues, we estimate that the assets will total approximately \$130 million.

As you know, Mr. Binger identified four institutions as recipients of grants from the Foundation and envisioned a Foundation that would spend out its assets rather than remain in perpetuity. While Mr. Binger expressed the belief that the Board would be able to satisfy the Foundation's charitable goals within approximately 20 years of his death, the Board is charged with determining the precise timeline for the Foundation and strategies to maximize the impact of the

Foundation's grants in furtherance of the Foundation's charitable goals.

With knowledge of the Foundation's assets, the Board is now in the position to begin the process of determining the Foundation's longevity and developing strategies for grantmaking within the designated timeframe.

In order to determine the Foundation's lifespan and develop appropriate strategies, the Board plans to consider issues related to foundations with a limited lifespan, consult with experts on time-limited foundations and executives who have led foundations that spent out their assets, and consult with Robina grantees. We expect that this task will take time, perhaps up to a year. Because the Board wishes to continue to support Robina grantees during this planning period, the Board recently developed a strategy to provide this support.

Board Members are pleased with the grants awarded during the Foundation's first round of grantmaking and with Robina's funding of innovative, forward-thinking and practical projects that hold promise of significant and long-term positive impact on the institutions and the broader domain.

At the University of Minnesota, Robina is currently providing a five-year grant of \$6,061,339 to the University of Minnesota Law School to support the Law, Public Policy and Society (LaPPS) Program. A

portion of the grant (\$4,061,339) supports three new faculty members for five years; the balance (\$2,000,000) supports other aspects of LaPPS. Paid to date: \$2.836 million; \$1,480,338 is payable in 2010, \$850,854 in 2011, \$893,397 in 2012, subject to submission of quarterly and annual reports.

The Law School's reports on implementation of LaPPS, discussions and meetings with you and attendance at meetings connected with the program have confirmed the Foundation's initial decision to fund the program and highlighted your thoughtful, careful, creative implementation of the program, as well as the value of the relationships developed between the Law School and the Robina Foundation. In light of this success, Board Members have determined that the best way to support the Law School as they consider issues related to sunseting the Foundation is to continue support of LaPPS for an additional year. Specifically, the Robina Foundation proposes to provide additional funding of \$2,000,000 in 2011.

*August
Structure add funding*

While we will want to work out all of the details and timing of the additional funding with you, we envision a process that will include:

- Submission of quarterly reports and annual reports describing work during the years of Robina's grant;
- Agreement on the Law School's use of these additional funds and goals and benchmarks for the additional funding.

We anticipate that payment of this additional funding will take place in September 2011.

I would be happy to answer any questions you have about this funding and look forward to working with you on the details of its implementation.

We will, of course, be in contact with you as we plan Robina's future and will welcome your ideas on grantmaking strategies that further the Foundation's goals and benefit the Law School and the other designated institutions, as well as impact critical societal issues.

I look forward to speaking with you.

Warm regards,

Penny A. Hunt
Executive Director

Yale Letter: to be sent to :cc President Levin, Dean Bundy, and Dean Post with cc's to Inga Reichenbach, Deborah Berman, and Kenna Barrett.

Questions:

- 1) Should this go to others? (e.g. Provost Salovey)**
- 2) Is the amount of additional funding to Yale School of Drama correct? (payments under the 3-year grant weren't equal. The \$950,000 payment referenced in this letter was determined by dividing the total grant - \$2.85 million - by 3.)**

Dear

The Board of Directors of the Robina Foundation recently learned the amount of the assets that the Foundation will have to fulfill the vision of Jim Binger in the creation of the Robina Foundation. While the Foundation does not currently have control of all of the assets because of estate settlement and IRS issues, we estimate that the assets will total approximately \$130 million.

As you know, Mr. Binger identified four institutions as recipients of grants from the Foundation and envisioned a Foundation that would spend out its assets rather than remain in perpetuity. While Mr. Binger expressed the belief that the Board would be able to satisfy the Foundation's charitable goals within approximately 20 years of his death, the Board is charged with determining the precise timeline for the Foundation and strategies to maximize the impact of the Foundation's grants in furtherance of the Foundation's charitable goals.

With knowledge of the Foundation's assets, the Board is now in the position to begin the process of determining the Foundation's longevity and developing strategies for grantmaking within the designated timeframe.

In order to determine the Foundation's lifespan and develop appropriate strategies, the Board plans to consider issues related to foundations with a limited lifespan, consult with experts on time-limited foundations and executives who have led foundations that spent out their assets, and consult with Robina grantees. We expect that this task will take time, perhaps up to a year. Because the Board wishes to continue to support Robina grantees during this planning period, the Board recently developed a strategy to provide this support.

Board Members are pleased with the grants awarded during the Foundation's first round of grantmaking and with Robina's funding of innovative, forward-thinking and practical projects that hold promise of significant and long-term positive impact on the institutions and the broader society.

At Yale, Robina is currently funding three-year grants to the Yale University School of Drama and Yale Law School:

Yale School of Drama: \$2.85 million grant payable over three years to support the Yale Center for New Theatre. Paid to

date: \$1.5 million; \$1.35 million payable in September 2010, subject to receipt of the Drama School's annual report this summer.

Yale Law School: \$3 million grant payable over three years to support the Robina Human Rights Fellowship Initiative. Paid to date: \$2 million; \$1 million payable in June 2010, based on the Law School's annual report submitted in April.

The Board's visit to Yale in February confirmed the Foundation's initial decision to fund these two programs and highlighted Yale's thoughtful, careful, creative implementation of the programs, as well as the value of the relationships developed with each of the schools. In light of this success, Board Members have determined that the best way to support Yale as they consider issues related to sunseting the Foundation is to continue support of these two programs for an additional year. Specifically, the Robina Foundation proposes to provide additional funding of \$950,000 to Yale School of Drama and \$1 million to Yale Law School.

While we will want to work out all of the details and timing of the additional funding with Yale staff, we envision a process that will include:

- Submission of quarterly reports and annual reports describing work during the final year of the two current grants;
- Agreement on goals and benchmarks for the additional year of funding; and

- Submission of quarterly reports and annual reports describing accomplishments during the additional year of funding.

We anticipate that timing of payment of this grant extension will conform to timing under Robina's current grants: payment to Yale School of Drama in September 2011; payment to Yale Law School in June 2011.

I would be happy to answer any questions you have about this extension and look forward to working with you on the details of its implementation.

We will, of course, be in contact with you as we plan Robina's future and will welcome your ideas on grantmaking strategies that further the Foundation's goals and benefit Yale and the other designated institutions, as well as impact critical societal issues.

I look forward to speaking with you.

Warm regards,

Penny A. Hunt
Executive Director

(361)
564-2368
491-0898

В7 umyn

ROBINA FOUNDATION GRANTS AND GRANT REQUESTS

Updated January 2010

ORGANIZATION	DATE OF REQUEST AMOUNT REQUESTED	PURPOSE	STATUS OF REQUEST Amount and Date of approval or declination	GRANT PAYMENTS Amount Paid/Date	MONITORING AND EVALUATION	SCHEDULED PAYMENTS/REPORTS • Narrative report due quarterly • Narrative and Financial report due annually
Abbott Northwestern		Planning Grants 2005, 2006	Approved \$75,000 – 2005 \$50,000 - 2006	\$75,000 paid 2005 \$50,000 paid 2006		Paid in Full
Abbott Northwestern	7/08 \$5,995,070/3 years	Project: Care Guides in the Primary Care Office	Approved \$6 million/3 years – 8/08	\$1,253,535 paid 9/08 \$2,373,233 paid 12/09	1 st Yearend Report to BOD on 8/25/09	2010 - \$2,373,232
Aspen Institute: Justice and Society Program	3/09 \$130,575/One Time	Hold a Judicial Seminar on "International Human Rights and Humanitarian Laws: Their Application in National Jurisprudence"	Approved \$130,575/One Time – 5/09	\$130,575 paid 6/09		Paid in Full
The Center for Victims of Torture	8/08 \$25,000/One Time	In Recognition of Edson W. Spencer's contribution as Board Member	Approved \$25,000/One Time – 8/08	\$25,000 paid 8/08		Paid in Full
Council on Foreign Relations		Planning Grant 2006	Approved \$50,000 - 2006	\$50,000 paid 2006		Paid in Full
Council on Foreign Relations	1/14/07 \$10M/5 years	Project: International Institutions and Global Governance	Approved \$6 million/3 years 1/08	\$2 million paid 2/08 \$2 million paid 9/09	1 st Yearend Report to BOD on 8/26/09	2010 - \$2,000,000 • 3 year final report due 2011, prior to consideration of additional 2 year grant
U of MN Law School		Planning Grants 2005, 2006	Approved \$75,000 – 2005 \$50,000 - 2006	\$75,000 paid 2005 \$50,000 paid 2006		Paid in Full
U of MN Law School	3/08	Special request from Dean Wippman for faculty retention and other initiatives	Approved \$250,000 3/08	\$250,000 paid 4/08		Paid in Full Brief financial and narrative report received and reviewed by Board 5/08
U of MN Law School	10/08 \$6,061,339 (revised amount exclusive of endowment support)	Project: Program on Law, Public Policy, and Society	Approved \$6,061,399/5 years 11/08	\$1.4 million pd 12/08 \$1,436,750 pd 9/09	1 st Yearend Report to BOD on 8/25/09	2010 - \$1,480,338 2011 - \$850,854 2012 - \$893,397
Yale University		Planning Grant	Approved \$50,000 - 2006	\$50,000 paid 2006		Paid in Full

ORGANIZATION	DATE OF REQUEST AMOUNT REQUESTED	PURPOSE	STATUS OF REQUEST Amount and Date of approval or declination	GRANT PAYMENTS Amount Paid/Date	MONITORING AND EVALUATION	SCHEDULED PAYMENTS/REPORTS • Narrative report due quarterly • Narrative and Financial report due annually
Yale University Drama School	11/15/07 \$2.2M/3 years	Program: Yale Center for New Theatre	Approved \$2.85million/3 years 3/08	\$750,000 paid 4/08 \$750,000 paid 9/09	1 st Yearend Report to BOD on 7/29/09 (to make presentation in February 2010)	2010 - \$1,350,000
Yale University Law School	5/14/08 \$3M/3 years	Robina Human Rights Fellowship Initiative	Approved \$3 million/3 years	\$1 million paid 6/08 \$1 million paid 5/09	1 st Yearend Report to BOD on 6/08/09 (to make presentation in February 2010)	June 2010 - \$1,000,000
TOTALS			\$24,391,399 grants approved • includes planning grants of \$350K	2005 - \$150,000 2006 - \$200,000 2007 – 0 2008 - \$6,678,535 2009 – 7,690,558 Total Paid through 2009 = \$14,719,093		Commitments Going Forward: 2010 - \$8,203,570 2011 - \$850,854 2012 - \$893,397 \$9,947,821 total committed for future payment

Phase 1 - finish in May Ideas abt next
Phase 2 - 3 cl. open in July phase.
Submit paper.

April 2010 Report to the Robina Foundation Board for the ANW Care Guide project

Wrapping up Phase 1 (showing highly significant improvements in patient care outcomes using the care guide model)

Third quarter results compared to baseline show continued improvement in the primary study outcome, total clinical care goals met (34% not met at baseline, 23% at 3 months, 24% at 6 months, 22% at 9 months). Every goal improved except Hemoglobin A1c, perhaps related to a more lenient Hemoglobin A1c goal adopted by the Allina Health System midway through the study. Several people who had quit smoking have now resumed. We plan to defer economic analysis until the study is completed May 30, 2010.

Launching Phase 2 (expanding the model in a randomized controlled trial to validate the effectiveness of this model in different settings)

We have hired 2 research supervisors, Deborah Elumba and Sana Iverson, and a lead care guide/research assistant, Allison Shipley. On April 19 we posted care guide positions on the Allina website for the 3 clinics that will start in early July, and will begin interviewing soon.

After extensive research, we selected 5 clinics that we believe will yield enough patients to support 2 or 3 care guides apiece in Phase 2. One is urban, 2 suburban with very different demographics, 1 exurban, and 1 rural. Two are internal medicine based, 3 family practice based. One has many Spanish-speaking patients. We believe the population and providers studied will represent Minnesota demographics well. We have presented the project to leaders at all these clinics, and to the providers at 2 clinics to date, with good responses. ?

4 or 5 clinics
Researcher - Kim Radel

We have created a professionally produced introductory 5 minute video to help recruitment, and will forward (when created) a link to this video that will allow Board members to view this video. To view the video, place the cursor over the link below, press CTRL and click the mouse:

[View a video about the Robina Project - Care Guides](#)

We are reformatting our electronic data collection tools to reflect lessons learned in Phase 1. We have translated patient materials including the consent form into Spanish. We have created a new patient survey, because the one used in Phase 1 did not investigate certain factors, such as being alone or not communicating easily with one's physician, that we think might shed light on which patients benefit from a care guide.

Publicizing our work and the role of the Robina Foundation

Abstracts presented at scientific meetings:

American College of Physicians MN Chapter 11/09

Minnesota Health Services Research conference 2/10

Academy of Health Annual Research meeting, Boston, MA 6/10 (abstract accepted)

Primary Care R&D Conference, University of Manchester, UK 7/10 (abstract accepted)

Presentations to Abbott Northwestern and Allina groups:
Allina District Directors and District Medical Directors 1/10
ANW Legislative Forum (attended by state legislators and staff) 2/10
Allina Best Care Series 4/10; Allina Finance Summit Series 4/10 (500)

Seeking Federal Appropriations to continue this work

We have received notice that Senator Amy Klobuchar will sponsor the Robina ANW Care Guide project for consideration of the receipt of federally appropriated funds for care model innovation. Dr. Penny Wheeler spoke to Senator Klobuchar who was impressed with the results to date and with the scalability of this model should phase 2 demonstrate success.

Respectfully submitted,
Richard Adair, MD, Principal Investigator

COUNCIL *on* FOREIGN RELATIONS

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*Penny
slent
for
may 19
cFR
symposium*

INTERNATIONAL INSTITUTIONS AND GLOBAL GOVERNANCE PROGRAM AND WASHINGTON MEETINGS PROGRAM SYMPOSIUM

Rising Powers and Global Institutions in the Twenty-First Century

Wednesday, May 19, 2010 – 8:00 a.m. to 1:00 p.m.

8:00 – 8:30 a.m. Breakfast Reception

**8:30 – 8:40 a.m. Opening Remarks: World Order and Multilateral Cooperation
in the Twenty-First Century**

Stewart Patrick, *Senior Fellow and Director, Program on International Institutions and Global Governance,
Council on Foreign Relations.*

**8:40 – 9:50 a.m. Global Economic Governance: Progress and Prospects in the
G20, International Monetary Fund, and World Bank**

Eli Whitney Debevoise II, *Partner, Arnold & Porter LLP; Former U.S. Executive Director, World Bank.*

Arvind Subramanian, *Senior Fellow, Peter G. Peterson Institute for International Economics;*

Senior Fellow, Center for Global Development; Senior Research Professor, Johns Hopkins University.

Antoine W. van Agtmael, *Chairman and Chief Investment Officer, Emerging Markets Management LLC;*

Director, Strategic Investment Group.

Presider: David E. Sanger, *Chief Washington Correspondent, New York Times.*

9:50 – 9:55 a.m. Break

9:55 – 11:10 a.m. Global Security Institutions: The Nonproliferation Regime

Nobuyasu Abe, *Director, Center for the Promotion of Disarmament and Nonproliferation, Japan Institute of International Affairs;
Former Undersecretary-General for Disarmament Affairs, United Nations.*

Abdul S. Minty, *Deputy Director-General and Special Representative for Disarmament and the New Partnership for Africa's
Development, Department of International Relations and Cooperation, Republic of South Africa;*

Governor, Board of Governors, International Atomic Energy Agency.

Henrik Salander, *Chairman, Middle Powers Initiative; Former Secretary-General, Weapons of Mass Destruction Commission.*

Presider: Graham Allison, *Director, Belfer Center for Science and International Affairs;*

Douglas Dillon Professor of Government, John F. Kennedy School of Government, Harvard University.

11:10 – 11:15 a.m. Break

11:15 a.m. – 12:15 p.m. Keynote Address and Conversation

James B. Steinberg, *Deputy Secretary, U.S. Department of State.*

Presider: Karen DeYoung, *Associate Editor and Chief Diplomatic Correspondent, Washington Post.*

12:15 – 1:00 p.m. Lunch Reception

This symposium is on the record.

This event is made possible through generous support from the Robina Foundation.

COUNCIL *on* FOREIGN RELATIONS

International Institutions and Global Governance Program

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April 29, 2010

Ms. Penny Hunt
Executive Director
Robina Foundation
80 South 8th Street, Suite 4900
Minneapolis, MN 55402

Dear Penny:

It is my pleasure to provide you and the Robina board with this update of the activities of the Council on Foreign Relations' International Institutions and Global Governance (IIGG) program for activities undertaken from February 1, 2010, to April 30, 2010. As the initiative expands on publications, activities, and research in the second year, it continues to generate a wide interest among CFR's membership, within official policy circles in Washington, DC, and among a broader range of interested parties in the United States and abroad.

How many?

CFR remains grateful for the trust that the Robina Foundation has placed in us with its generous grant toward the IIGG program, and we look forward to receiving the Board's input and advice. You should have received the save the date for the annual IIGG symposium on May 19, which will feature Jim Steinberg as a keynote speaker. I hope you can make if your schedule permits.

Warm regards and best wishes,

Stewart Patrick

Stewart Patrick
Director and Senior Fellow
spatrick@cfr.org

- > Humanis activities incl. conference tomorrow
- > Identify, Prop, Promote-
- > IIGG activities
 - Monitor
 - Website
 - Requests - aware that why on IE
 - Publications
 - Non-trad. approach for CFR - span agencies + countries

COUNCIL *on* FOREIGN RELATIONS

International Institutions and Global Governance Program

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International Institutions and Global Governance: World Order in the Twenty-First Century

A Program of the Council on Foreign Relations

UPDATE: February 1, 2010 – April 30, 2010

As we approach the end of our second year, the International Institutions and Global Governance (IIGG) program continues to make progress in meeting our three strategic goals: identifying gaps in existing frameworks of multilateral cooperation; proposing realistic reforms to overcome these weaknesses; and promoting U.S. and global leadership to put these ideas into practice. Highlights for the review period include holding a second international meeting on emerging powers and world order; launching new online products, including a working paper series on major global issues and institutions; and engaging more directly with influential U.S. and international policymakers. For a full list of activities and products from the IIGG program from February 1, 2010, to April 30, 2010, please refer to the attached appendix. The following update highlights the program's major achievements since our last update on February 1, 2010.

In March 2010, we held our second meeting on Emerging Powers, International Institutions, and World Order. The gathering took place at a tense time in Sino-American relations, on the heels of disputes over Google, Copenhagen, and arms sales to Taiwan. CFR fellows and Chinese scholars discussed China's unique vision of world order and its (uneven) willingness to address the main challenges on the global agenda, from climate change to nuclear proliferation to currency imbalances. Our second annual conference, on May 19, 2010, will also focus on the role of emerging powers. Deputy Secretary of State Jim Steinberg will deliver the keynote address.

During the review period, we have worked closely with U.S. policymakers around the issues of multilateral cooperation and global governance. At the request of Esther Brimmer, assistant secretary of state for international organization affairs, we hosted a high-level, off-the-record brainstorming session on strengthening the State Department and the abilities of the U.S. Agency for International Development (USAID) to engage multilaterally. The findings from that session are being integrated into the State Department's first-ever Quadrennial Diplomacy and Development Review. We also hosted a launch event for the Oceans Global Governance Monitor with a high-level panel of U.S. government officials and representatives from civil society. Senior officials at the White House Council on Environmental Quality, the commandant of the Coast Guard, and the chief of naval operations have applauded the Monitor and our overall oceans work. In the coming months, we will work with Eric Schwartz, assistant secretary of state for population, refugees and migration to organize a workshop on improving the coherence and effectiveness of U.S. and UN humanitarian assistance.

Concurrently, we have expanded the Global Governance Monitor, recently launching a new package on climate change on Earth Day in April 2010. Thanks to an aggressive new marketing strategy that includes advertising on Google and Facebook, as well as producing curriculum guides for educators throughout the country, the Monitor has received over 25,000 page views since November 1, 2009.

Finally, we continue to research and publish reports on international institutions and governance reform. During the review period, we launched a new working paper series that has allowed us to respond to current issues more rapidly. For instance, ahead of the April summit on nuclear security, we published Seeking Nuclear Security through Greater International Coordination, and leading to next month's UN Nonproliferation Treaty Review conference, we published Controlling the Further Spread of Nuclear Weapons. We have also released separate CFR reports on Strengthening the Nuclear Nonproliferation Regime and Harnessing International Institutions to Address Climate Change.

COUNCIL *on* FOREIGN RELATIONS

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International Institutions and Global Governance: World Order in the Twenty-First Century

A Program of the Council on Foreign Relations

UPDATE: February 1, 2010 – April 30, 2010

ANNEX OF COMPLETED AND ANTICIPATED ACTIVITIES: FY10

Since our annual report to the Robina Foundation, the International Institutions and Global Governance (IIGG) program has undertaken the following:

- Held second workshop in the series Emerging Powers, International Institutions, and World Order, in Beijing, China, cosponsored by the China Institutes of Contemporary International Relations (CICIR) (March 15-17, 2010);
- Launched a new issue package of the Global Governance Monitor on climate change, which tracks and assesses challenges, institutional arrangements, and the U.S. role in climate governance (Earth Day: April 22, 2010);
- Global Governance Monitor: Nuclear Nonproliferation was selected as an Official Honoree for the Rich Media: Non-Profit/Educational category in the 14th Annual Webby Awards. The Webbys are the premier honor for online content, and the Official Honoree distinction is awarded to the top 15 percent of all work entered (April 2010);
- Updated the IIGG webpage, which houses all of our program's research and activities and ties them to current events as they pertain to multilateral cooperation and institutional reform;
- At the request of Esther Brimmer, assistant secretary of state, the IIGG program hosted an intimate, off-the-record brainstorming session on strengthening the State Department and USAID's abilities to engage multilaterally. The meeting was intended to feed into Dr. Brimmer's component of the first-ever *Quadrennial Diplomacy and Development Review* (QDDR) (March 10, 2010);
- Held multiple roundtable series, including The United States and the Future of Global Governance, U.S.-UN Relations, International Law, Nonproliferation, and Oceans Governance, with meetings including:
 - “Dinner with Luis Moreno Ocampo” with Prosecutor Luis Moreno Ocampo of the International Criminal Court (February 4, 2010);
 - “Global Energy Governance: The Evolving Role of the IEA” with Fatih Birol, chief economist for the International Energy Agency (March 10, 2010);
 - “Adapting to Climate Change in the Arctic: Coordinating a Federal, State, and Private Sector Response” with Senator Murkowski (R-AK), Senator Begich (D-AK), and Mayor Itta, president of the Inuit Circumpolar Conference (March 1, 2010);
 - “The Obama Administration's Nuclear Nonproliferation Policy” with Robert Einhorn, special advisor on nonproliferation at the State Department (March 25, 2010);

- “Nuclear Posture Review” with Brad Roberts, deputy assistant secretary of defense on nuclear policy (April 8, 2010);
- Hosted an extremely well-attended launch of Global Governance Monitor: Oceans, called “Critical Choices in Ocean Governance” with presentations from Senator Sheldon Whitehouse (D-RI); Admiral Thad Allen, commandant of the U.S. Coast Guard; David Rockefeller Jr., president and founder of Sailors for the Sea; Tom Fry, former president of the National Ocean Industries Association; and Scott Borgerson, visiting CFR fellow (March 8, 2010);
- Published Council Special Reports on:
 - Strengthening the Nuclear Nonproliferation Regime by Paul Lettow, CFR adjunct senior fellow (April 2010);
 - The Future of NATO by James Goldgeier, Whitney Shepardson senior fellow for Transatlantic Relations (February 2010);
- Published Working Papers on:
 - Controlling the Further Spread of Nuclear Weapons by Henry Sokolski, executive director of the Nonproliferation Policy Education Center (April 2010);
 - Harnessing International Institutions to Address Climate Change by Michael A. Levi, director of the program on Energy Security and Climate Change at CFR, and Katherine Michonski, research associate at CFR (March 2010);
 - Seeking Nuclear Security Through Greater International Coordination by Jack Boureston, managing director of FirstWatch International, and Tanya Ogilvie-White, senior lecturer on international relations at the University of Canterbury, New Zealand (March 2010);
- Produced the following publications by Stewart Patrick, director of the IIGG program:
 - “Global Governance Reform: An American View of U.S. Leadership,” Stanley Foundation Article (February 2010).

For the remainder of the fiscal year, the IIGG program will:

- Hold “Emerging Powers and Global Governance,” our second annual conference (May 19, 2010);
- At the request of Eric Schwartz, assistant secretary of state for population, refugees and migration (PRM) organize a workshop designed to improve U.S. and UN humanitarian assistance. The session will concentrate on better organization of U.S. institutions for emergency relief, and on leveraging these national capabilities to overcome weaknesses in UN-led humanitarian relief operations.
- Begin planning our third workshop in our Emerging Powers, International Institutions, and World Order series. The third workshop will take place in New Delhi, India (Fall 2010);
- Complete new Council Special Reports, including:
 - United Nations Security Council Reform and the U.S. National Interest by Stewart Patrick, director of the IIGG program at CFR, and Kara McDonald, CFR international affairs fellow in residence;
 - Promoting Cybersecurity through Internet Governance by Robert Knake, CFR international affairs fellow;
- Continue CFR roundtable series on The United States and the Future of Global Governance; U.S.-UN Relations; and Nonproliferation;
- Draft new components of the Global Governance Monitor, including on public health and conflict.

We would be happy to provide you with more information about any of these projects and activities.

RESPONSE TO BOARD QUESTIONS AT FEBRUARY 2010 BOD MEETING

From: Stewart Patrick <SPatrick@cfr.org>

Date: April 13, 2010 4:44:28 PM CDT

To: 'Penny Hunt' <pennhunt@gmail.com>

Cc: Farah Thaler <FThaler@cfr.org>, Kaysie Brown <KBrown@cfr.org>

Subject: Answers to your Questions

Hi Penny,

Great to speak with you today. Here are some quick answers to your questions which the Board had raised.

- 1) The civil society question: I have been participating in a Working Group on Democratic Global Governance, sponsored by the New York-based think tank Demos (the think tank was featured in a recent Bob Herbert column in the New York Times). The working group meets monthly in Manhattan to discuss original papers and ideas related to the role of civil society in multilateral institutions, as well as avenues for making international institutions more accountable to democratic processes.
- 2) The survey question: I believe this referred to our web-based digest on World Opinion on Global Issues, the most comprehensive digest available of U.S. and global public opinion on international institutions and transnational challenges. We commissioned this work from World Public Opinion, although participated heavily in the drafting process, etc. <http://www.cfr.org/thinktank/iigg/pop/>
- 3) The MacArthur Question: As you know, Robina funds and the IIGG program sponsored for about a year the International Law work of 2 adjunct fellows, John Bellinger, former State Department Legal Adviser, and Matthew Waxman, a former NSC, DoD and State official. On the basis of the work that they had launched under Robina auspices, CFR applied for a grant for a program on International Law and Justice from the MacArthur Foundation. That grant came through, so they are now primarily funded by MacArthur, although we are discussing involving them on a project on International Law, Democracy, and Sovereignty, using Robina funds.

Hope this is useful. Please let me know if you need more.

Many thanks
Stewart

Dr. Stewart Patrick
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INFO SENT BY STEWART PATRICK REGARDING FEEDBACK FROM THEIR "OCEANS CHALLENGES" EVENT

From: Stewart Patrick <SPatrick@cfr.org>

Date: March 9, 2010 11:22:49 AM EST

To: penny <phunt@robinafoundation.org>

Subject: FW: LOS News - Tuesday, March 9, 2010: CFR Release of the Ocean Governance Monitor and Video

Hi Penny,

I wanted to pass along this very nice feedback from yesterday's event on Oceans Challenges confronting the United States, part of the IIGG program being supported by Robina. We had a very full house, with more than 100 people, including former Deputy Secretary of State and Ambassador to the United Nations, John Negroponte.

Below is a blog post from one of the foremost experts on Oceans issues describing the event.

All the best

Stewart

From: Scott G. Borgerson [mailto:sborgerson@mac.com]

Sent: Tuesday, March 09, 2010 10:26 AM

To: Kaysie Brown; Stewart Patrick; Farah Thaler; Preeti Bhattacharji; Katherine E. Michonski

Subject: Fwd: LOS News - Tuesday, March 9, 2010: CFR Release of the Ocean Governance Monitor and Video

The Ocean Law Daily

"Security, Sovereignty, Sustainability - the Law of the Sea Convention"

March 9, 2010

*Watch the Video, then watch it again to remind yourself why
we care about the oceans and the legal regime that
governs them in our interest.*

In today's issue:

• CFR Release of the Ocean Governance Monitor and Video

Yesterday evening (Monday, March 8th), the Council on Foreign Relations celebrated the public release of their on-line multi-media "Ocean Governance Monitor" with a showing of the short video prepared for the website and a panel featuring Sen. Sheldon Whitehouse, Adm. Thad Allen, CFR Fellow Scott Borgerson, David Rockefeller, Jr, and Tom Fry, president of the National Ocean Industries Association.

I want to recommend that every reader follow this link to the ocean monitor page at the CFR site to watch the video. This highly professional video does a great job of presenting the interests of the oceans community in images that relate to the reasons that many of us joined and have stayed involved in ocean affairs. It is a hook with which to bring others to understand why ocean issues, including the law of the sea Convention, are important, not just at a logical level, but at a visceral one as well. And that visceral response is part of what is needed to propel us forward to approval of the

CFR Ocean Monitor:

<http://www.cfr.org/publication/18985/global_governance_monitor.html#Oceans/Overview%20Video/>

(I apologize for not providing a clickable link. The ampersand in the URL presents my e-mail program from inserting the link, so unless your mail reader translate the link correctly, you will have to copy and paste the link to get to the video)

Main link: Global Governance Monitor: <http://www.cfr.org/publication/18985/global_governance_monitor.html>
(Alternatively, you can follow the above link and click on the image for the ocean governance monitor)

In the video, click on the icon on the lower right to view the movie in full screen mode and turn down the lights. It probably won't be quite as smooth as we saw on the monitors at CFR, but it is an impressive production that sets

the mood for discussions of Ocean Law and Policy. The LOS Convention gets a boost in the video, and the US failure to join is noted:

But the United States is notably absent from the Law of the Sea, the world's bedrock framework for ocean governance. Much more needs to be done in updating the Law of the Sea, in coordinating national policy, in bolstering much needed global leadership.....

The reception before the showing and panel was attended by a cross-section of the ocean community, including Navy and Coast Guard officers, energy and ocean industry representatives, environmental and public interest groups, attorneys whose clients have ocean interests, academics, diplomats and congressional staff. It had much of the flavor of oceans gatherings of previous decades in which, regardless, of specific interests, we all share our interest, concern and love for the sea.

This is the first time that I had heard Sen. Whitehouse speak on ocean issues. His interests in the ocean, both as a senator from Rhode Island and as an individual who lives near the sea, are strong. During the question and answer period I was pleased when he promised to take a lead role in pushing for ratification of the Convention. Admiral Allen outlined the breadth of the responsibilities of the US Coast Guard in protecting our oceans, their resources and the people who make their living in the ocean environment. He also spoke on the need to join the LOS Convention. David Rockefeller talked passionately about an organization he founded, Sailors for the Sea, and the ties that individuals who take themselves to sea in boats have to the ocean and its preservation. He, too, endorsed the LOS Convention. Finally, Tom Fry discussed the interests of the spectrum of ocean industries in his organization in maintaining the seas for the the long term. He noted that industry shares this interest with environmental groups (and gave a shout out to the Garden Clubs of America as one of the partners in protecting the oceans for the future). He also endorsed the LOS Convention, which is fitting since NOIA has been a staunch supporter of ratification efforts throughout the Senate efforts to secure advice and consent to join.

While the evening had not been planned as a Law of the Sea event, it shouldn't be a big surprise that a CFR event focused on the most significant international oceans agreement of recent history, and one that remains unfinished business for the United States. Every question of the evening addressed the convention, ranging from questions about why such an important agreement had yet to be approved to suggestions that the military needs to push hard for approval (though failing to note that the Navy and Coast Guard have been in the lead of the approval effort since Sen. Lugar's first hearings in 2003). Bob McManus pointed out that some of the opposition approaches the LOS Convention as part of a grand conspiracy to sell out the United States to unseen global interests or the UN (a couple panelists noted that the Council on foreign Relations and at least one panel member are also at the center of the imagined conspiracy theories that motivate and organize the opposition).

In my question, I pointed out that we have a wide range of interests in industry, security and conservation that support the convention and will put time, resources and people into the fight, but only if they believe that the leadership in the White House will bring supporters together as a team, a community, in which every contribution will be part of an effective strategy and that when the time comes to push though yet another filibuster, the White House and Senate leadership will not flinch. I didn't receive a direct answer to the question of what can we do to get that leadership from the WH and Senate, but Sen. Whitehouse did commit himself to work harder for accession. Hopefully that will mean that we have a strong supporter on the democratic side outside the SFRC just as Lisa Murkowski provides leadership outside the SFRC as a republican.

All in all, it was an impressive and, for me, reinvigorating evening at the Council on Foreign Relations. It caps a year of contributions on the LOS Convention by the Council that began with meetings and reviews that lead to last year's release of the CFR Special Report on *The National Interest and the Law of the Sea* authored by Scott Borgerson.

Caitlyn L Antrim
Executive Director
Rule of Law Committee
for the Oceans
caitlyn@oceanlaw.org
<http://www.oceanlaw.org>

April 22, 2010

IIGG Presents: New Global Governance Monitor Component on Climate Change

Dear Colleague:

I am delighted to announce the launch of the latest component of the Global Governance Monitor, on Climate Change.

Climate change is one of the most complex problems facing the international community. But action on mitigating and reversing its effects, which range from rising ocean levels to potentially devastating droughts, remains insufficient. Existing approaches like the Kyoto Protocol, suffer from serious limitations. The recent Copenhagen Climate Conference, resulting in the Copenhagen Accord, further highlights how much work remains in coordinating national actions and strengthening the global response. In order to effectively address the threat of climate change, nations must embrace more effective multilateral governance and international institutions.

The Global Governance Monitor is an online, multimedia guide that tracks, maps, and evaluates multilateral efforts to address global challenges. The Monitor is a co-production of the International Institutions and Global Governance (IIGG) program at the Council on Foreign Relations and the production studio MediaStorm.

This new component of the Monitor features:

A **mini-documentary** providing a cinematic overview of the challenges that climate change poses and why coordinated action is necessary.

An **interactive timeline** tracing the history of climate science, environmental policy, and international efforts to deal with climate change, beginning in 1824 through the present.

An **issue brief** summarizing the current status of the international climate regime (including remaining gaps and choices for U.S. policy).

A **matrix** cataloging all relevant international agreements, mechanisms, institutions, and initiatives, including their coverage, strengths, and shortcomings.

An **interactive map** detailing the global changes in population, wealth, and energy use that affect climate, as well as the main international agencies that manage these issues.

A **list of resources**, including foundational texts, essential documents, recent articles, and relevant CFR scholars on the subject.

This, along with the Monitor's three previous components on nuclear nonproliferation, finance, and oceans, can be viewed here: www.cfr.org/ggmonitor.

Please do take a moment to look at the Global Governance Monitor and let us know what you think! You can reach us at globalgovernancemonitor@cfr.org.

Sincerely,

Stewart Patrick-----

April 26, 2010

CFR Working Paper: Controlling the Further Spread of Nuclear Weapons

Dear Colleague:

I am delighted to announce the release of a new CFR working paper on nuclear controls from the International Institutions and Global Governance Program.

In "Controlling the Further Spread of Nuclear Weapons," Henry Sokolski offers alternative points of view and practical suggestions for reducing nuclear dangers and improving nuclear security.

Next week, all 189 signatories of the Nuclear Nonproliferation Treaty (NPT) will meet in New York to review the status of the treaty. This timely paper provides essential insight into the issue.

The working paper includes:

- An overview of the arms control and nonproliferation agenda currently being pursued by the Obama administration, which includes further agreements with Russia and treaties banning nuclear tests and the production of fissile material for weapons.
- A critique of the possible side effects of these proposals, focusing on how rapid nuclear reductions may increase international instability and encourage some states to expand their nuclear arsenals.
- Principles for the future, which could mitigate the problems posed by a world with fewer nuclear weapons and strengthen the link between arms reductions and nonproliferation.
- A set of realistic next steps the United States should take to control fissile material, curb nuclear tests and NPT violations, elucidate nuclear safeguards, and encourage the responsible development of new energy projects around the world.
- An analysis of current U.S. political currents and how upcoming congressional elections in 2010 may affect Obama administration arms control and nonproliferation goals.
- The author asserts that large-scale international nonproliferation efforts are disadvantaged by the need to negotiate consensus among a multitude of parties. The United States should instead seek incremental approaches to achieve its goal of reducing nuclear dangers, which can be implemented in the near-term.

This working paper can be downloaded here: www.cfr.org/nuclearcontrols. I encourage you to check out the paper and other IIGG publications on nuclear issues, and look forward to any feedback you may have.

Sincerely,

Stewart Patrick

Dr. Stewart Patrick

From: "James M. Lindsay" <CFRDirectorofStudies@cfre.org>
Date: April 20, 2010 9:12:28 AM CDT
To: <phunt@robinafoundation.org>
Subject: New Council Special Report: Strengthening the Nuclear Nonproliferation Regime
Reply-To: CFRDirectorofStudies@cfre.org

Dear Penny:

I am pleased to inform you of the release of "Strengthening the Nuclear Nonproliferation Regime," the latest publication from CFR's International Institutions and Global Governance program.

Written by CFR Adjunct Senior Fellow Paul Lettow, Strengthening the Nuclear Nonproliferation Regime proposes a comprehensive agenda of action for the upcoming Nuclear Nonproliferation Treaty Review Conference in May. Among other recommendations, it calls for strengthening the capacity of the International Atomic Energy Agency to detect noncompliance. It also urges the UN Security Council to establish agreed upon punishments for countries that violate or seek to withdraw from the Nuclear Nonproliferation Treaty.

A copy of "Strengthening the Nuclear Nonproliferation Regime" will be sent to you in the coming week. The report is also available online at CFR.org at www.cfr.org/nonproliferation_csr.

Sincerely,

James M. Lindsay
Senior Vice President, Director of Studies, and Maurice R. Greenberg Chair

UNIVERSITY OF MINNESOTA

Twin Cities Campus

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Walter F. Mondale Hall*

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Fax: 612-625-2019*

April 28, 2010

Penny A. Hunt
Executive Director
The Robina Foundation
4900 IDS Center
80 South 8th Street Minneapolis, MN 55402

Re: University of Minnesota Law School Quarterly Report

Dear Penny:

Attached please find a copy of our quarterly report. I would of course be happy to provide further detail on anything mentioned in the report and look forward to discussing at your convenience our progress on Robina-funded initiatives.

As always, we are grateful to you and to the Foundation for your support.

Best regards,



David Wippman
Dean and William S. Pattee Professor of Law

jj

Enclosure

University of Minnesota Law School
Interim Report to the Robina Foundation
April 29, 2010

The following provides a brief update to our February 5, 2010 quarterly report.

A. Building on Strengths in International Law and Human Rights, Criminal Justice, and Law and Science

Following an intensive consultation process involving faculty, staff, students and alumni, the Law School has developed a draft Strategic Plan that draws on the strengths and objectives outlined in our original proposal to the Foundation. The Plan calls for further investment in existing areas of excellence -- international law, law and science, and criminal justice -- and also seeks to build strength in corporate law. In addition, the Plan further develops the model of curriculum reform described in our June 2008 proposal.

In criminal law, the Annual Kellar Lecture hosted Professor Nicola Lacey, a leading international scholar of criminal law, and someone we hope to bring back to the Law School on a regular basis as part of an evolving cluster hire strategy. In May, we will vote on a junior candidate in the Law and Science field, deepening our strength in this area. We are also in preliminary discussions with an outstanding nationally known scholar who may become a candidate for the Robina Chair in Law, Science, & Technology. Robina-funded faculty research in criminal law, international law, and law and science is progressing well; we have awarded new research grants to faculty totaling \$200,000 this month.

B. Transformation of Curriculum and Teaching

The three new capstone courses launched this spring were highly successful. We are continuing to refine changes to our innovative first year curriculum and student feedback in all areas of curriculum development has been very positive.

C. Robina Post-J.D. Fellowships

Last year's Robina post-JD fellowship program was extremely successful. Accordingly, we would like to repeat it this year for members of the class of 2010.

D. Annual Conferences

On April 15, Susan Wolf and the Consortium on Law & Values in Health, Environment & the Life Sciences held a conference entitled *Governing Nanobiotechnology: Reinventing Oversight in the 21st Century* with an array of nationally renowned scholars and policy makers in attendance. On April 2, Michele Goodwin held the Robina sponsored 2010 International Congress on International Trafficking at the Law School.

FY 2010

Total Expended to Date	\$1,021,202
Allocated for FY 2010	\$1,499,000

April 29, 2010

Via email: phunt@robinafoundation.org

Dear Penny,

It is my pleasure to provide you and the Trustees of the Robina Foundation with this quarterly report on the activities of the Yale Center for New Theatre:

Workshops

The Center conducted three workshops: two for Rinne Groff's *Compulsion* (November 23 and December 8-12, 2009) and one for Adam Bock and Todd Almond's musical, *We Have Always Lived in the Castle* (February 23-27, 2010). The *Compulsion* workshops centered on the exploration and refinement of the text, and also provided playwright Rinne Groff, director Oskar Eustis, and puppet designer Matt Acheson the opportunity to continue their conversations regarding the design and the staging of the puppets. The week-long workshop of *We Have Always Lived in the Castle* focused on a new draft of the musical. New scenes and songs were incorporated and the workshop also provided director Anne Kauffman and music director Dan Lipton the chance to begin their collaboration with creators Adam Bock and Todd Almond. The musical is set to have its world premiere at Yale Rep September 17-October 9, 2010.

New Play Production

Compulsion had its world premiere at Yale Rep January 29-February 28, 2010. The production, starring Tony and Emmy Award Winner Many Patinkin, received strong reviews (see attached) and was the top selling show of the Yale Rep 2009-2010 season. *Compulsion* will be produced next season by Berkeley Rep and The Public Theater in New York.

Production Enhancement Fund

The Center awarded \$15,000 to LCT3, Lincoln Center's new program offering productions of original work by young artists for new audiences. The grant is to support an extra week of rehearsal for the world premiere of *On the Levee*, conceived and directed by Lear DeBessonet, with book by Marcus Gardley and music and lyrics by Todd Almond. Originally commissioned by Yale Rep and developed by the Center, *On the Levee* will be presented as the final show of the LCT3 season June 14-July 11, 2010. The play with music is significantly larger in scope than previous LCT3 productions, with an ensemble of twelve actors and two musicians and an intricate, multi-media scenic design. Funding from the Center will provide valuable rehearsal time for this complex production.

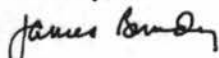
In addition, we are in negotiations with La Jolla Playhouse and NY's Theatre for a New Audience to provide enhancement funds to support productions of Bill Camp and Robert Woodruff's *Notes from Underground*. Commissioned by Yale Rep and developed by the Center, *Notes from Underground* had its world premiere in New Haven April 2009. It is slated for production at La Jolla Playhouse September 24-October 18, 2010.

Commissions

We anticipate awarding a total of seven commissions in FY10. The roster of this year's commissioned playwrights includes Kirsten Greenidge, David Nugent, Lina Patel, Sarah Ruhl and Octavio Solis. MacArthur grantee and two-time Pulitzer finalist Sarah Ruhl is an Associate Artist of Yale Rep (*The Clean House*, *Eurydice*, *Passion Play*). Kirsten Greenidge's *Bossa Nova* will have its world premiere at Yale Rep in December 2010. Octavio Solis is receiving his second commission from Yale. His first, *Johnny Que-Onda*, is currently being developed by the Center. David Nugent, a graduate of Yale School of Drama, will be writing the music, lyrics, and book for a new musical based on George MacDonald's 1864 fairytale, *The Light Princess*. Lina Patel's first play, *Sankalpan (Desire)*, was a semi-finalist for the Sundance Theatre Institute and received workshops at the New Group in New York and Silk Road Theater, Chicago. (Playwrights bios attached.) We look forward to sharing more about the other commissioned writers in our next report.

We remain enormously grateful to the Foundation for its extraordinary investment in the Yale Center for New Theatre.

Sincerely,


James Bundy

JAMES BUNDY,
ARTISTIC DIRECTOR

VICTORIA NOLAN,
MANAGING DIRECTOR

YALE REPERTORY THEATRE
PO BOX 208244
NEW HAVEN, CT 06520-8244

PHONE: 203.432.1591

FAX: 203.432.8332

yalerep.org

Kirsten Greenidge Recently a Huntington Theatre Playwriting Fellow, Kirsten's work includes *Milk Like Sugar* (commissioned by La Jolla Playhouse/TheatreMasters), *The Luck of the Irish* (originally commissioned by South Coast Repertory and re-commissioned by Huntington Theatre Company), and *Rust*. Her play *Bossa Nova* will be produced by Yale Rep in its 2010-11 season. Kirsten's work combines elements of magical realism with a pronounced use of language: the result is a body of plays that possesses a heightened sense of realism while exploring how race, class, and culture intersect in these United States of America. She was NEA/TCG playwright in residence at Woolly Mammoth, and is also playwright in residence at CompanyOne, which has produced numerous plays by Kirsten, including *103 Within the Veil*, *A More Perfect Union*, and *The Gibson Girl* as well as frequent ten minute plays in Boston's Ten Minute Play Marathon. Kirsten plays have been developed at Sundance (Utah and Ucross), Magic Theatre, NNPN, Cardinal Stage, South Coast Rep, Madison Rep, Page 73, Hourglass, Bay Area Playwrights, Playwrights Horizons, New Dramatists, The Taper, A.S.K., the O'Neill, the Guthrie, *Mixed Blood*, McCarter Shorts, Humana Festival, Moxie, and New Georges. Last fall Kirsten was awarded Sundance's Time Warner Award for *Bossa Nova*. Additional work includes *The Curious Walk of the Salamander*, and *Sans-Culottes in the Promised Land* (produced by the Actor's Theatre of Louisville Humana Festival). Kirsten attended Wesleyan and The Playwright's Workshop/University of Iowa and is a member of New Dramatists and Rhombus.

David Lefort Nugent is a NYC-based playwright, composer, and artistic producer of The Academy Theatre. Recent productions include *Open the Dark Door* (New York Musical Theatre Festival/The Academy Theatre), *Ugo's Last Dance* (Foundry Theatre/God Machine), and *The Dark Wood* (Woodstock Fringe). Current projects include a collaboration with librettist Arthur Giron on *The Golden Guitar*, a new opera set in the South Bronx. Mr. Nugent has led playwriting workshops for disabled veterans at the National Theatre Workshop of the Handicapped, mentored and taught young playwrights at the Stratford Festival of Canada, the Dwight/Edgewood Project, and the Florida State Thespian Festival. He graduated from the Yale School of Drama in 2005.

Lina Patel is an actor and writer. Lina's first play, *Sankalpan (Desire)*, set in the volatile period of pre-Partition Bengal, was a semi-finalist for the Sundance Theatre Institute and received workshops at the New Group in New York and Silk Road Theater, Chicago. *Sankalpan* was part of this fall's Playwright's Week at the Lark Play Development Center. Other plays include *The Disappearance of Luck*, *Perfect Fit*, *The Ragged Claws*, and *The DNA Trail* (commissioned and produced by Silk Road Theater, Chicago). Lina has written two screenplays: an adaptation of Hilary Mantel's *A Change of Climate* and an original drama, *Sweet Life*, a short about three misfits finding common ground in a small Texas town. As an actor, Lina has performed at South Coast Repertory, MCC, The New Group, Cornerstone Theater, the Taper, The Globe Theaters, Pasadena Playhouse, the Oregon Shakespeare Festival, Kitchen Dog Theatre, and the Actor's Gang. Her one-woman show, *Krishna in Texas* been performed in San Diego and Los Angeles.

Sarah Ruhl's plays include *In the Next Room, or the vibrator play* (Pulitzer Prize finalist, 2010), *The Clean House* (Pulitzer Prize finalist, 2005; Susan Smith Blackburn Prize, 2004); *Passion Play, a cycle* (Pen American Award, Fourth Freedom Forum Playwriting Award from the Kennedy Center); *Dead Man's Cell Phone* (Helen Hayes Award for Best New Play); *Melancholy Play*; *Demeter in the City* (nine NAACP Image Award nominations); *Eurydice*; *Orlando*; and *Late: a cowboy song*. Her plays have premiered at Lincoln Center Theater, the Goodman Theatre, Playwrights Horizons, Second Stage, Arena Stage, Woolly Mammoth Theatre Company, Yale Repertory Theatre, Berkeley Repertory Theatre, Cornerstone Theater, Madison Repertory Theatre, and the Piven Theatre Workshop, and

have been produced across the country. Her plays have also been produced internationally and translated into Polish, Russian, Spanish, Norwegian, Korean, German and Arabic. Originally from Chicago, Ms. Ruhl received her MFA from Brown University, where she studied with Paula Vogel. In 2003, she was the recipient of the Helen Merrill Emerging Playwrights Award and the Whiting Writers' Award. She is a member of 13P and New Dramatists and won the MacArthur Fellowship in 2006. She is a recent recipient of the PEN Center Award for a mid-career playwright.

Octavio Solis is a playwright and director living in San Francisco. His works *Ghosts of the River*, *Quixote*, *Lydia*, *June in a Box*, *Lethe*, *Marfa Lights*, *Gibraltar*, *The Ballad of Pancho and Lucy*, *The 7 Visions of Encarnación*, *Bethlehem*, *Dreamlandia*, *El Otro*, *Man of the Flesh*, *Prospect*, *El Paso Blue*, *Santos & Santos*, and *La Posada Mágica*. His work has been produced at the Mark Taper Forum, Yale Repertory Theatre, the Oregon Shakespeare Festival, the Denver Center for the Performing Arts, the Dallas Theater Center, the Magic Theatre, Intersection for the Arts, South Coast Repertory Theatre, the San Diego Repertory Theatre, the San Jose Repertory Theatre, Shadowlight Productions, the Venture Theatre in Philadelphia, Latino Chicago Theatre Company, the New York Summer Play Festival, Teatro Vista in Chicago, El Teatro Campesino, the Undermain Theatre in Dallas, Thick Description, Campo Santo, the Imua Theatre Company in New York, and Cornerstone Theatre. His collaborative works include *Burning Dreams*, cowritten with Julie Hebert and Gina Leishman and *Shiner*, written with Erik Ehn. Solis has received an NEA 1995-97 Playwriting Fellowship, the Roger L. Stevens award from the Kennedy Center, the Will Glickman Playwright Award, a production grant from the Kennedy Center Fund for New American Plays, the 1998 TCG/NEA Theatre Artists in Residence Grant, the 1998 McKnight Fellowship grant from the Playwrights Center in Minneapolis, and the National Latino Playwriting Award for 2003. He is the recipient of the 2000-2001 National Theatre Artists Residency Grant from TCG and the Pew Charitable Trust for *Gibraltar* at the Oregon Shakespeare Festival. Solis is a Thornton Wilder Fellow for the MacDowell Colony, a New Dramatists alum and a member of the Dramatists Guild. Solis has a new anthology, *Plays By Octavio Solis*, available through Broadway Play Publishing, and *Prospect*, an independent feature film he wrote and directed.

New Haven Review (NOTE: Donald Brown is also reviewing for the Jewish Daily Forward)
<http://newhavenreview.com/index.php/2010/02/06/whats-in-a-word/>

Donald Brown
What's in a Word?

Meyer Levin, a writer best-known for his novel *Compulsion*, the story of the Leopold-Loeb murder and trial, wanted to be known as the man who wrote a play based on the diary of Anne Frank. He met with Otto Frank to discuss that possibility before Anne's book had even been published in the U.S.

But the task of writing a play from the diary went to the Hollywood screenwriting team of Hackett/Goodrich, and their play won a Pulitzer Prize. In Levin's view, their play succeeded by downplaying the overt Jewish elements in Anne Frank's story, universalizing it into a tale of unjust suffering and a young girl's moral insight. Levin himself called his effort to present a more authentic theatrical version of Anne Frank an obsession.

Rinne Groff's new play, *Compulsion*, opened Thursday in its debut at the Yale Repertory, directed by Oskar Eustis, artistic director of The Public Theater, which, along with Berkeley Repertory, commissioned the play. The play recreates Levin's struggle — fictionalized in the person of Sid Silver and incarnated on stage by a bristling, touchy, sincere, sarcastic, soulfully suffering, and at one memorable moment, light-heartedly soft-shoeing Mandy Patinkin.

But the title, in opting for Levin's word "compulsion," used to characterize what drove Leopold and Loeb to murder, rather than Levin's word "obsession," chosen for his autobiographical account of his struggle with the Anne Frank material, indicates the problem the play presents us with. It suggests that Silver is not righteously obsessed — as one might be with an injustice, trying to alter a situation that nags at one — but rather under a compulsion, as one might be when neurotically driven to certain behavior, such as having to repeat the same lesson over and over.

Both things might be true, and it's up to the audience how far they go along with Silver in his crusade, first, to be the one who makes a play of the diary, and, when that hope must finally be relinquished, to get recognition that the Hackett/Goodrich play stole from his, then to mount a staging of his play (though he had signed away any right to do so) to show that his play is, as a friend says, "the more important play."

Groff's play is fast-moving, enough, in these arguments over Silver's play — though they rely on an interest in show biz that all viewers may not share. Silver's character is further fleshed out by his life with his French wife (Hannah Cabell), a writer herself, who offers a few erotically charged moments and also provides moral support, until driven to almost suicidal despair by her husband's obsession. At that point, just before intermission, the drama between the two becomes the greater focus of the play, though the figure of Anne stills presents its fascination.

In what may be the play's most memorable scene, Anne, rendered as a marionette, appears in bed beside Mrs. Silver to discuss her husband. The scene stages the triangulation among Silver, his wife, and Anne, and further complicates the relation via Silver's identification with Otto Frank. Anne, voiced in this scene by Patinkin, expresses the pathos of her father, a man Silver excoriated for betraying their beloved Anne after her death.

Compulsion's use of marionettes — not only for Anne, but also for scenes from the two different plays based on her book — is a brilliant idea that occurred to Groff when she learned that Levin had once worked in puppet theater. The marionette of Anne allows the play to convey Anne's indeterminate age in the present — is she the age she was when she died, or the age she would be had she lived? The marionette also registers the extent to which Anne Frank has become "a puppet" of her representations, and, thus, no longer a flesh and blood entity.



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Director Oskar Eustis does a great job of mixing the hyper-realism of the scenes set in the New York City literary and Broadway worlds of the 1950s with the surreal elements dealing with history and myth supplied by the marionettes.

Hannah Cabell (below) contributes excellent work in two roles — as Levin's French wife and as Miss Mermin, the writer's ally-turned-nemesis at Doubleday.

Stephen Barker Turner plays all of the other male roles in the show and is especially good in Act Two (above) as an Israeli director who wants to stage Levin's script a decade after the Broadway production and the subsequent George Stevens film version.

"Compulsion" is a rich mix of history, entertainment world gossip, and a man's obsession over a work of art that doesn't really belong to him. It's a terrific show that that is already set to move to the Berkeley Rep in California and then the Public Theater in Manhattan.

MIDDLETOWN PRESS

By Bonnie Goldberg (no link)

"COMPULSION" INTENSELY EMOTIONAL AT YALE REP
BONNIE GOLDBERG 203-397-5433 2/11/10

On Anne Frank's thirteenth birthday, she received a gift of a red plaid diary in which she shared her innermost thoughts with an imaginary friend Kitty. She wrote about being hidden in the attic of her father's office building for two years in Amsterdam during the war, thanks to the courage and kindness of Miep Gies, a woman who died recently at the age of 100 and never considered herself a hero. Miep defied the Nazis and hid Anne and her family, at great personal risk, and, more importantly, rescued Anne's diary for posterity.

Tragically Anne never reached the age of sixteen, dying of typhus two weeks before the concentration camp of Bergen-Belsen she was sent to was liberated to signal the end of World War II. The American journalist and novelist Meyer Levin recognized the literary and dramatic power of Anne Frank's words and devoted decades of his life to their endurance as a beacon of hope and promise for future generations. To date, her book has been translated into sixty-five languages and more than thirty million copies are in print.

Levin's thirty-year odyssey as Anne's spokesperson or "teller" is the subject of a new play by Rinne Groff, under the astute direction of Oskar Eustis. "Compulsion" will electrify audiences at New Haven's Yale Repertory Theatre until Sunday, February 28, starring Manny Patinkin as the fictionalized writer Sid Silver who is a Don Quixote of sorts, battling publishing houses and Broadway producers instead of windmills and dragons.

Patinkin is fiery and focused as the enthusiastic and resolute idealist, so intent on the production of his version of Anne's story that he can see no other. Even when his screenplay is rejected in favor of husband and wife team Frances Goodrich and Albert Hackett, who win the Pulitzer Prize for Drama and the New York Drama Critics Award, he pursues law suits and public battlegrounds to be heard. Clearly his compulsion crosses the line into unhealthy obsession, as he risks his marriage and mental health in pursuit of his quest.

Joining Patinkin with equally fine performances are Hannah Cabell as his wife and as a literary agent and Stephen Barker Turner as a series of publishing house editors and an Israeli friend. Puppeteers Emily DeCola, Liam Hurley and Eric Wright portray Anne and others. This world premiere production is a joint venture with The Public Theater and Berkeley Repertory Theatre.



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KAROFF MEETING WITH JAMES BUNDY, YALE SCHOOL OF DRAMA (IN CA)

April 6, 2010

Penny - please send out to the board

James was in LA and drove up to SB for a visit with another donor and came by, which of course was fun, and he talked about some of his ideas going forward for the School of Drama. The School's total budget is \$25 million - \$8M of which is the Repertory Theatre. The School's endowment provides \$7M, Yale adds another \$7.5M, tuition is \$7M, box office \$1.5, and philanthropy including Robina is \$2M.

The school's big long term need is for bricks and mortar which is dependent on the recovery of the Yale Endowment but apparently there is at least one large gift committed. James was struck by Gordon's comment during the session at Yale that he "had not thought/dreamed big enough."

He had two new ideas to both help the School and build the field - both deal with creating opportunity and space for new work - one was to provide fellowships for resident playwrights who would form a residential community in New Haven for perhaps a two-year period, something that is lacking in the field - the other was to create an annual new play festival that would bring talent and opportunity together at Yale - there are two other places in the country where this happens annually but Yale would add another slant -

We also talked about the impact on the School if Robina does not continue support - net about a \$500,000 hit. He understands Robina is going to address its future plans this year. As he develops his thinking on the above or other ideas - he will share them -

Best

Peter

April 7, 2010

Thanks Peter,

Good things for us to consider. Re bricks and mortar, Jim Binger specifically advised me that he did not want his funds devoted to that.

Steve

April 7, 2010

Penny:

Good for Peter to have personal contact with Dean Bundy. As I talked with each of our grant leaders over the last six months, I encouraged them to think about not only continuing their programs going forward but to entertain new ideas that would make their institutions better, if not, great. I emphasized no bricks and mortar and made no promises. You may share this with the BOD, if you feel it is appropriate.

Gordon

Key to Yale Law School Report

- I. Programmatic Goals and Objectives
- II. Progress Toward Goals
- III. Unanticipated Results and Potential Changes
- IV. Plans for Next Year and for Sharing Results
- V. Financial Report
- VI. Broader Ongoing Human Rights Work at Yale Law School
- VII. Conclusion



Yale Law School

KENNA BARRETT • Director of Leadership Giving and Corporate & Foundation Relations

April 30, 2010

Penny Hunt
Executive Director
Robina Foundation
4900 IDS Center
80 South 8th Street
Minneapolis, MN 55402

Dear Penny,

On behalf of Yale Law School, let me thank you and the Robina Foundation for your grant of \$3,000,000 in support of the Robina Foundation Human Rights Fellowship Initiative at Yale Law School. I am delighted to provide this report outlining the many fellowships and scholarships that were awarded during the second year of the grant, and I hope that you will be pleased to know that the Initiative has made a huge impact on the intellectual life of the School, allowing us to increase our capacity to advance human rights on a global scale.

I. PROGRAMMATIC GOALS AND OBJECTIVES

As you know, the goals of the Initiative were to:

- A. Provide *Robina JD Scholarships* annually for 15-20 students interested in pursuing human rights careers;
- B. Provide *Robina Summer Human Rights Fellowships* annually to 30-35 students interested in spending a summer working for human rights-based organizations;
- C. Provide *Post-Doctoral Fellowships* to emerging professionals interested in entering the human rights field;
- D. Provide *Robina International* and *Robina Senior Fellowships* to experienced human rights professionals who will teach, write, conduct research, lecture and/or participate in the School's legal clinics and centers, and who will generally inspire future generations of international lawyers, judges, and scholars;
- E. Provide support for a *Robina Project Director*, who will assess the Initiative's impact; evaluate needs in the field and coordinate students' work in these areas; and coordinate litigation and advocacy efforts across various human rights groups.

From Proposal:

JD Scholarships

Convene regularly to share experiences
mentor incoming scholars

II. PROGRESS TOWARD GOALS

Goal = 15-20. Why only 10?

Ant of scholarships?

A. Robina Human Rights JD Scholarships

Yale Law School is pleased to report that we provided *Robina Human Rights Scholarships* to 10 JD students interested in studying and pursuing careers in human rights. The names of the scholarship recipients are listed below with short biographies.

Michelle Argueta, Class of 2011 (Summer 2009 Robina Fellow)

Michelle graduated with a BA, *summa cum laude*, in US Foreign Policy from American University's School of International Studies (SIS). While there, she was inducted in Phi Beta Kappa and was awarded the 2005 SIS Outstanding Undergraduate Scholar Award, which is given to two students selected from the entire class. Her thesis was entitled, "National Sovereignities v. Regional Institutions: The Central American Challenge." Michelle also studied abroad at Ritsumeikan University, in Kyoto, Japan, where she wrote a research paper on "The US - Japan Security Treaty and the Global War on Terror."

At Yale Law School, Michelle has focused on International Criminal Law (war crimes and crimes against humanity) and International Human Rights Law. She was the conference organizer for the Lowenstein Human Rights Project's "Responsibility to Protect" conference and is currently the Student Editor for the *Yale Journal of International Law* and the Student Director for the Immigration Legal Services Clinic, within which she has advised clients and researched legal options for post-asylum cases. She is also a Legal Representative for the Iraqi Refugee Assistance Project, in which she has written legal arguments to the United Nations Refugee Agency (UNHCR) to plead the case of Iraqi refugees seeking asylum.

Anna Bernstein, Class of 2010

Anna Bernstein received a BA, *magna cum laude*, in Religions from Colombia University and a Ph.D. in Anthropology from the University of Chicago. As a graduate student, Anna received a Fulbright Foundation Fulbright Hays Fellowship and the American Bar Foundation's Graduate Fellowship. Anna's dissertation was entitled, "Why 'Taiwan is Too Democratic': Administration, Legitimation, and Political Participation in Taipei." Her publications include "The Social Life of Regulation in Taipei City Hall: The Role of Legality in the Administrative Bureaucracy", 33 *Law & Soc. Inquiry* 925 (2008), and "Parameters of Legitimation and the Environmental Future of a Taipei Neighborhood," in *Echoes from the Poisoned Well: Global Memories of Environmental Injustice* 311 (Sylvia Washington et al., eds., 2006).

At Yale Law School, Anna has been a research assistant for Professor Jerry Mashaw and a teaching assistant in Professor William Eskridge's Civil Procedure class. She is also on the editorial team for the *Yale Law and Policy Review* and the American Constitution Society's Legislative History Project. Since 2008, she has participated in the Civil Litigation & National Security After 9/11 Clinic, representing a Lebanese individual in a civil rights lawsuit against the federal government for false arrest and abuse of process.

During the summer of 2009, Anna conducted work for the Worker and Immigrant Rights Advocacy Clinic, in which she represented nine non-English speaking workers in a lawsuit against their former employers for minimum wage, overtime pay, and housing violations. Anna is fluent in Mandarin Chinese and also speaks Russian.

Brian Frazelle, Class of 2010

Brian Frazelle graduated with a BA, *summa cum laude*, in English and Sociology from the University of Mary Washington. While an undergraduate, he was a member of Phi Beta Kappa and was awarded the Susan J. Hanna Memorial Scholarship (given annually to one English major). Brian went on to receive an MA in English from the University of North Carolina at Chapel Hill.

At the Law School, Brian has participated in the Morris Tyler Moot Court of Appeals as well as the Temporary Restraining Order Clinic, the Civil Litigation & National Security After 9/11 Clinic, the New Haven Legal Assistance Clinic, the Environmental Protection Clinic, and the Nonprofit Organizations Clinic. He has also been Senior Editor for the *Yale Law Journal* and a member of the *Yale Human Rights and Development Law Journal*. His past work experience includes working as a Supreme Court Assistance Project Fellow for the Public Citizen Litigation Group; as a Summer Law Intern for the Civil Rights Division of the U.S. Department of Justice; as a Legal Intern in the National Legal Department for the American Civil Liberties Union; and as a Legal Intern for Earthrights International. Brian has also provided pro bono assistance for Southern Migrant Legal Services, the National Economic Council, the Brennan Center for Justice, and Human Rights Watch.

Michael Gervais, Class of 2011

Michael Gervais graduated with a BA, *summa cum laude*, Phi Beta Kappa, in International Studies from American University, where he was a member of the Dean's List and Sigma Iota Rho (an honor society for International Studies).

At Yale Law School, Michael has been a member of the Yale Black Law Students Association and on the editorial teams of the *Yale Journal of International Law* and the *Yale Human Rights & Development Law Journal*. He has also participated in the Iraqi Refugee Assistance Project and the Lowenstein International Human Rights Clinic, in which he prepared a brief for submission to the African Commission involving the right to fair trial under the African Charter.

His past work experience includes working as a Legal Intern for the Civil Rights Division of the US Department of Justice; a California Capital Fellow at the Office of California Assembly Member Anna Caballero; an AmeriCorps VISTA Volunteer for the Center for Volunteer and Nonprofit Leadership; and an Intern at the Spanish National Research Council, where he conducted research for the creation of the Archive of Mourning, a humanitarian project to help future generations understand the March 11th terrorist attacks in Madrid, Spain.

Alexandru Iftimie, Class of 2011

Alex Iftimie graduated from the University of Southern California (USC) with a BA, *summa cum laude*, in International Relations, with an emphasis on Global Business. As an undergraduate, Alexandru was a recipient of the Trustee Merit Scholarship and the Andrew Sullivan Award for Excellence in International Relations. He was also Captain of the USC Debate Team. After graduation, Alex spent a year working at for the Instituto Venezolano de Debate, where he developed curriculum, drafted topics and resolutions, taught seminars, and directed research to establish the first intercollegiate debate organization in Venezuela.

Since coming to the Law School, Alex has worked as the Editor in Chief for the *Yale Journal of International Law* and has been a Teaching Fellow at Yale College. In addition, he has been a Research Assistant for Professor Oona Hathaway, acted as President of the Yale Law School Democrats student group, and has participated in the Law School's Linkages exchange program with South American law schools. Alex has also participated in the Civil Liberties and National Security After 9/11 Clinic, where he has represented clients in a Federal Tort Claims Act civil suit against government officials for civil rights violations committed in the course of detainment.

Last summer, Alex worked for the Office of Legal Policy Department of Justice, where he worked on Voting Rights Act reform and researched burden-shifting mechanisms in civil rights law.

Yuan Ji, Class of 2011

Yuan Ji earned a BA in Mathematics and Economics and an MS in Finance from Washington University, where she was a member of Phi Beta Kappa. She was awarded the Martin Silverstein Prize in Mathematics and was winner of the AE Hotchner Playwriting Competition.

At Yale Law School, Yuan has participated in the Morris Tyler Moot Court and is an Editor of the *Yale Law Journal*, as well as Submissions Editor of the *Yale Human Rights and Development Law Journal*. She is Co-Director of the Lowenstein Human Rights Project, where she has worked with the World Organization for Human Rights USA on research regarding electronic communications and internet privacy in China, and conducted research on the legal authority to bring lawsuits on behalf of detained prisoners in China. During the Fall 2009 semester, Yuan was a Research Assistant on immigration and citizenship policies for Robina Foundation Fellow Professor Patrick Weil. She is also a member of the Yale Tango Club and Yale Aviation Club.

Last summer, Yuan worked for Earthrights International, where she conducted legal research for issues arising from the *Wiwa v. Shell* settlement, and worked on issues pertaining to corporate liability under the Torture Victim Protection Act.

Ben Johnson, Class of 2010

Ben Johnson graduated from Baylor University, *cum laude*, majoring in Economics, History, and English. While there, he received an award for Outstanding Student in the

College of Arts and Sciences and was inducted into Phi Beta Kappa. Ben received his MA in Economics from Boston University, with a focus in international finance, trade, and regulatory issues.

At Yale Law School, Ben has been involved with the Moot Court. He received the Harlan Fisk Stone Prize for best oral advocacy and the Potter Stewart Team Prize for best overall written and oral argument. He is also Vice President of the Federalist Society, Lead Editor for the *Yale Journal of Law and Regulation*, Editor of the *Yale Journal of International Law*, and Co-Founder of the Yale Law School Law & Economics Working Group. He is a Research Assistant for Professor Paul Kahn, the Robert W. Winner Professor of Law and the Humanities, and Director of the Orville H. Schell, Jr. Center for International Human Rights. Ben has organized several events that touch on human rights and dignity, including having recently organized a conversation between Christian, Jewish, and Muslim religious leaders on the importance of life in each religion.

Last summer, Ben worked for the Honorable Michael McConnell, a former federal judge on the US Court of Appeals for the Tenth Circuit, where he wrote draft opinions on *habeas*, civil, and direct appeals from prisoners in the Tenth Circuit.

Justin Lo, Class of 2011 (Summer 2009 Robina Fellow)

Justin Lo graduated in 2008 with a BA, *cum laude*, from Yale College in Ethics, Politics & Economics and an International Studies. As an undergraduate, he received the Whitney Blake Prize for excellence in English, and the Robert and Stacey Morse Scholarship for academic and extracurricular interests in international studies.

At the Law School, Justin is Lead Editor of the *Yale Journal of International Law* and Editor of the *Yale Policy & Law Review*. He is also a member of PANA (the Pacific Islander, Asian, and Native American Law Students Association), OutLaws (an LGBT organization), and volunteers as a Yale Graduate Affiliate for Davenport College. His book review article, "How International Law Works: A Rational Choice Theory," has been published in the *Yale Journal of International Law*, Vol. 34 Issue 1. Justin has also been a research assistant to Professor Amy Chua, and has participated in the Lowenstein Human Rights Clinic since 2009, where he has prepared amicus briefs for the Inter-American Human Rights Commission case against the government of Chile for the forced sterilization of women with HIV/AIDS, as well as drafted affidavits for human trafficking victims in a class action involving 500 workers from India.

Lauren Oleykowski, Class of 2011 (Summer 2009 Robina Fellow)

Lauren Oleykowski graduated with highest honors from Rutgers University with a BA, Phi Beta Kappa, in Economics and Political Science. While there, she received the Whiteside Award for Academics and Service; the Neil A. McDonald Prize in Political Science for an "Outstanding Undergraduate Research Paper"; and the Senior Honor Society Student Leadership Award. Lauren volunteered for the United States Peace Corps from 2007-08, where she acted as a Small Enterprise Development Lead Technical Trainer. She developed curriculum and trained volunteers in community assessment, business skills development, and project implementation.

She is Co-Founder and Director of the Global Partnerships for Activism & Cross-Cultural Training (Global PACT), a nonprofit organization that encourages democratic participation among youth. From 2002-04, Lauren worked for the organization writing an interactive handbook and trainers' manual for employees; designing and implementing service projects; and coordinating and conducting workshops in Mongolia, Croatia, and New Jersey.

At Yale Law School, Lauren has participated on the *Yale Human Rights and Development Law Journal* and has acted as Vice President for the Women and Youth Supporting Each Other Student Support Group (WISE). She has also participated in the Lowenstein International Human Rights Clinic and the Africa Law and Policy Association.

Naveed Rashid, Class of 2011 (Summer 2009 Robina Fellow)

Naveed Rashid graduated *summa cum laude* from the University of Pennsylvania in 2008 with a BA in Political Science and History. As an undergraduate, he was awarded the College Alumni Prize for Political Science, was named a Dean's Scholar (awarded to the top nine Liberal Arts students out of over 1,500), and was a member of Phi Beta Kappa.

Since coming to the Law School, Naveed has participated in the Civil Liberties and National Security After 9/11 Clinic, in which he drafted legal memos on the need for an investigative congressional commission to investigate abuses of executive authority in U.S. detention policy, and researched questions of executive authority with regards to detaining potential suspects without legislative consent. He also researched issues such as testimonial immunity and executive privilege. In addition, Naveed is a member of the Yale Law and Business Society and the Iraqi Refugee Assistance Project, in which he has represented Iraqi refugees residing in Jordan in their refugee resettlement proceedings. Naveed is very interested in travel and international exchanges, having visited every continent in the world except Antarctica.

B. Robina Summer Human Rights Fellowships Goal = 30-35

The Robina Foundation grant enabled us to expand our summer fellowship program, at a time when budget cuts and a reduction in grants would have otherwise brought serious cutbacks to the program. Through your grant, we funded 40 fellowships this year.

Typically, international Summer Public Interest Fellowships are named in honor of Kirby Simon, the son of Professor John Simon and a Foreign Service officer who died in 1995 while serving in Taiwan. In order to continue to honor Kirby's memory as well as acknowledge the generous support provided by the Robina Foundation, the 40 fellowships awarded this year were called the *Kirby Simon Summer Fellows, supported by the Robina Foundation*. Below is a list of the names of students who received fellowships, as well as brief biographies and descriptions of summer projects.

Can recipients apply for a 2nd yr?
Could place more?
Parent?
Criteria?
Who finds programs?

Michelle Argueta, Class of 2011

Michelle is also a Robina Human Rights JD Scholarship recipient; her biography is included in the JD Scholars section above.

Last summer, Michelle spent twelve weeks working at the Legal Sub-Unit of the International Criminal Tribunal for Rwanda's Appeals Chamber in the Netherlands. In this position, Michelle conducted legal research and analysis of appellant's arguments, applied relevant case law, and conducted an in-depth review of pertinent exhibits, transcripts, and applicable rules of evidence and procedure.

Grace Armstrong, Class of 2011

Grace Armstrong graduated from Middlebury College with a BA, *summa cum laude*, in Information Politics and Economics. In 2004-05, she spent a year abroad studying at the Universidad de Buenos Aires, and worked part-time as an intern for the Argentina Senate's Office of Institutional Image and Communication. In 2007, she was awarded a Fulbright Grant to study at the Center for Technology and Society at the *Fundação Getúlio Vargas Law School* in Rio de Janeiro, Brazil, where she worked on a project entitled "New Technologies, Social Capital, and Economic Development." The project assessed the potential for partnerships between internet cafes and non-profit organizations in poor urban communities. Grace also volunteered as the International Outreach Coordinator for Creative Commons Learn, where she conceptualized and planned a conference on open learning methods in Santiago, Chile.

At the Law School, Grace has participated in the Community Economic Development Clinic. She has also been part of the Lowenstein International Human Rights Project and the *Yale Journal of Law and Technology*. In addition, she has worked as a Yale College Teaching Fellow for Intellectual Property in the Digital Age.

Last summer, Grace spent six weeks working for Open Access to Law in India. She is fluent in Portuguese and Spanish.

Chesa Boudin, Class of 2011

Chesa Boudin attended the University of Chile in 2002 as a Rotary International Ambassadorial Scholar and graduated from Yale College in 2003 with a BA, *summa cum laude*, in History. She was a Rhodes Scholar from 2004-06, where she received both an MSc in Public Policy in Latin America and Forced Migration.

At the Law School, Chesa has participated as Editor of the *Yale Law and Policy Review* and has worked as an interpreter for the Law School's Legal Services Organization. She is a volunteer for the Center for Constitutional Rights in New York and is a Junior Board Member for the nonprofit organization Music for Autism. Chesa recently had her book, *Gringo: A Coming of Age in Latin America*, published by Scribner publishers.

Last summer, Chesa spent several weeks clerking for Justice Edwin Cameron of the Constitutional Court of South Africa.

Burke Butler, Class of 2011

In 2007 Burke Butler graduated with a BA, *summa cum laude*, in English from the University of Chicago, where she was a member of Phi Beta Kappa, was on the Dean's List, and won the 2007 Prize for the Finest Thesis in English.

At Yale Law School, Burke has participated in the Iraqi Refugee Assistance Project, where she has represented Iraqi refugees based in Amman as they seek resettlement by interviewing them about their experiences, writing personal statements, and advocating on their behalf with United Nations Refugee Committee and United States authorities. Burke's past experience includes working for Human Rights Watch, the Kovler Center for the Treatment for the Survivors of Torture, and the Orphanage for Muslim Girls in Pune, India.

Last summer, Burke worked for ten weeks at Timap for Justice in Sierra Leone, where she initiated a lawsuit on behalf of mistreated workers against a Chinese company that grows and manufactures sugar cane in rural Sierra Leone.

Sarah Chervinsky, Class of 2011

Sarah Chervinsky graduated with honors from the University of Chicago with a BA in Philosophy. As an undergraduate, she participated in the Mock Trial Team, in which she was awarded eight outstanding attorney awards at regional and invitational Mock Trial Tournaments.

At Yale Law School, Sarah has participated in the Capital Assistance Project and the Criminal Defense Clinic; she is the founder and a competing member of the Trial Advocacy Team. She has worked as an intern for the New Haven Public Defenders, the New Orleans Public Defenders, and the Public Defender Service for the District of Columbia.

Last summer, Sarah spent twelve weeks working as an intern for the United Nations International Criminal Tribunal (ICTY) for the Former Yugoslavia in the Netherlands. Sarah collaborated with a team of lawyers, investigators, and interns to prepare the prosecution's case against Radovan Karadzic for trial. She also drafted sections of the prosecution opening statement dealing with the killings in Srebrenica and the ethnic cleansing campaign in eastern Bosnia, and researched and composed a memorandum of law on the charge of hostage-taking under the ICTY statute and the Geneva Conventions.

Thomas Clancy, Class of 2011

Thomas Clancy received a BA, *summa cum laude*, in English and Russian from the University of Texas at Austin. While there, he was a National Merit Scholar, was on the Dean's List, and received a Scholarship in English.

At Yale Law School, Thomas has been a teaching assistant for Professor Owen Fiss and has been a coordinator for the *Yale Journal of International Law*. He has also participated in the Temporary Restraining Order Project, the Capital Punishment Clinic, and the Education Adequacy Project.

Last summer, Thomas spent ten weeks working at the American Bar Association Rule of Law Initiative in Kosovo. While there, he researched and drafted reports on the status of prosecutors in Kosovo; conducted comparative research on prosecutors associations in Central and Eastern Europe; designed an impact assessment survey for the Kosovo Chamber of Advocates (KCA) to determine the effectiveness of KSA practices; and drafted an executive report of findings from the survey.

Elizabeth Compa, Class of 2011

Elizabeth Compa earned a BA, *magna cum laude*, in History with a minor in Spanish from New York University. While there, she was on the Dean's List and in the Presidential Honors Society.

At Yale Law School, Elizabeth has participated in the Temporary Restraining Order Project, the Civil Liberties and National Security After 9/11 Clinic, and the Lowenstein Human Rights Project, where she worked on a project for the Bolivian High Court of Electoral Affairs. She is also a Co-Chair of the Civil Rights Committee of the American Constitutional Society, and Student Notes Editor of the *Yale Human Rights and Development Law Journal*.

Last summer, Elizabeth spent eight weeks working at the Center for Freedom of Expression & Access to Information in Argentina, where she researched Argentine jurisprudence on internet freedom of expression, concentrating on cases regarding objectionable content in search results for an international conference on freedom of expression. In addition, Elizabeth drafted papers on her findings for publication and educational use. In order to facilitate a quantitative analysis of findings, she compiled extensive findings from 1998-2008 annual reports of the Organization of American States' Special Rapporteur for Freedom of Expression.

Rebecca Crotoft, Class of 2011

Rebecca Crotoft is originally from Saratoga Springs, NY, and attended Pomona College in Claremont, CA, where she graduated *cum laude* with a BA in English and a minor in Mathematics. While there, she received the FS Jennings Senior Award in English and was inducted into Phi Beta Kappa.

Before coming to the Law School, Rebecca worked as the National Projects Manager for the Equal Rights Center, a nonprofit civil rights organization dedicated to eliminating discrimination in housing, employment, public accommodations, and government services through education, research, and advocacy. In her role there, Rebecca pioneered leading accessible design and construction testing methodology. Her investigations have resulted in current litigation and over 2,000 residential units being retrofitted for compliance. She also trained members of the public and real estate professionals in their rights and responsibilities under the Fair Housing Act, and investigated cases of discrimination based on race, national origin, religion, sex, and disability. She traveled to New Orleans to help the local Fair Housing Center with post-Katrina reconstruction, and went to Johannesburg, South Africa, to train government officials in US fair housing law.

At Yale Law School, Rebecca has been interested in pursuing studies in international human rights law and policy. Rebecca has participated in the Lowenstein Human Rights Clinic, the Lowenstein Human Rights Workshop, the Contemporary Legal Issues in Africa Reading Group. She has been an Articles Editor for the *Yale Journal of International Law* and an Editor for the *Yale Law Journal*.

Last summer, Rebecca spent nine weeks working at the Land Law Project of Legal Aid Cambodia, a public interest law firm based in Phnom Penh dedicated to helping those who could not otherwise afford a lawyer. After graduation, she hopes to work abroad and to eventually return to the US as a clinical professor with a focus on international and/or human rights law.

Anjali Dalal, Class of 2010

Anjali Dalal graduated *magna cum laude* from the University of Pennsylvania with a dual degree in Philosophy from the College of Arts and Sciences and Economics from the Wharton School.

At Yale Law School, Anjali has been a member of the Information Society Project, an intellectual center that addresses the intersection between law, new technologies, and society. Anjali is also the Press Secretary for the national organization of Universities Allied for Essential Medicines. Anjali serves as Submissions Editor for the *Yale Journal of Law and Technology*, participates in the Workers and Immigrants Rights and Advocacy Clinic, and is Co-Chair of the Immigration Issue Group within the American Constitution Society. In the summer of 2008, Anjali interned with Google in Washington, D.C. working on policy and legal issues ranging from broadband access to privacy.

Last summer, Anjali spent eleven weeks at the American Civil Liberties Union's (ACLU) Legal Department. As a legal intern at the ACLU in New York, she conducted legal research and drafted legal memos on a variety of subjects including personal jurisdiction under *Ex Parte Young* and pleading standards subsequent *Ashcroft v. Iqbal*. She also contributed on a series of First Amendment cases, including *Association for Molecular Pathology v. United States Patent and Trademark Office*, challenging the patenting of human genes, and *Weise v. Casper*, challenging an instance of viewpoint discrimination at a Presidential speaking event.

Tom Dannenbaum, Class of 2010

Tom Dannenbaum was born in London, UK, where he lived until moving to California to attend Stanford University as an undergraduate. At Stanford, he double-majored in Philosophy and Public Policy and wrote his honors thesis in the interdisciplinary program in Ethics in Society. His thesis won the Cooke Family Fund Award for the most outstanding thesis in its field; he was also awarded the Mothershead Award for outstanding contribution to moral and political philosophy, and was a member of Phi Beta Kappa.

Before commencing a PhD program in Political Theory at Princeton University, Tom worked in investment banking and international human rights for a year each, co-

authoring a women's rights handbook in India in 2005. After completing the master's portion of his doctorate, Tom took a leave of absence to attend Yale Law School. He will graduate from Yale in 2010, at which point he plans to return to Princeton to complete his PhD.

At the Law School, Tom has focused on studying international law, particularly international human rights law and international humanitarian law. He is a member of the Lowenstein Clinic and is an Editor of the *Yale Law Journal*. Tom hopes to pursue a hybrid career in human rights advocacy and academia. He has published two articles and a book chapter this year, and has recently submitted two further pieces for publication.

Last summer, Tom spent eleven weeks working at the Special Court for Sierra Leone in the Netherlands. In the past, he has worked at the International Criminal Tribunal for the former Yugoslavia and, remotely, for the Extraordinary Chambers of the Courts of Cambodia.

Gregory Dubinsky, Class of 2011

Gregory Dubinski graduated with a BA, with honors, in Government and History from Wesleyan University in 2007. As an undergraduate, he was Editor-in-Chief of the *Wesleyan Argus*, and won the 2007 Davenport Prize for Excellence in Government and Politics.

At Yale Law School, Gregory has been Editor for the *Yale Law Journal*, and Articles Editor of the *Yale Journal of International Law*. He has also participated in the Supreme Court Advocacy Clinic, the Temporary Restraining Order Project, and the Iraqi Refugee Assistance Project, where he represented an Iraqi family living in Jordan in the refugee resettlement process.

Last summer, Gregory spent nine weeks working as an intern at the Legal Unit of the International Civilian Office for the European Union's Special Representative in Kosovo. While there, he worked on legal issues pertaining to building Kosovo's government, which included writing a draft law, reviewing government contracts, consulting on legal issues in plans to decentralize government into autonomous municipalities and in preparation for November elections.

Brett Edkins, Class of 2011

Brett Edkins earned a BA, *magna cum laude* from Yale College in Political Science in 2006, with a concentration in American Government. His senior essay, "Executive Review: Presidential Defense of the Constitution," focused on whether the president may properly decline enforcing a congressional statute he deems unconstitutional. As an undergraduate, Brett served as Vice President of the Yale College Democrats, President of the Pierson College Council, and as a campaign manager for a city council election. He was also an intern at the Washington, DC, offices of Congressman Jim Walsh and the Environmental Protection Agency, as well as the Global Foundation for Democracy and Development in the Dominican Republic. After graduation, Brett worked at the Center for Strategic and International Studies in Washington, DC, as the research assistant to

Zbigniew Brzezinski, former national security advisor to President Carter. Brett drafted policy memos on a variety of foreign policy issues, edited journal articles and op-eds, and served as general aide-de-camp to Dr. Brzezinski.

At Yale Law School, Brett has participated as a Board Member of the *Yale Journal of International Law* and of the Yale Forum on International Law. He has taken part in a clinical program for the Extraordinary Chambers in the Courts of Cambodia and has participated in the Temporary Restraining Order Clinic.

Last summer, Brett spent twelve weeks working in China at the Beijing Legal Aid Office for Migrant Workers, where he conducted comparative policy and legal research and began studying Mandarin.

Brian Finucane, Class of 2010

Brian Finucane graduated Phi Beta Kappa and *summa cum laude* from Cornell University with a BA in Archaeology and Anthropology. As an undergraduate, Brian worked as a firefighter and emergency medical technician for the Ithaca Fire Department. As a Rhodes Scholar at Oxford University, Brian continued his archaeological research in Peru and Mali, completing both a master's degree and a doctorate.

At Yale Law School, Brian has been active in the National Litigation Project Clinic and serves as a Submissions Editor for the *Yale Journal of International Law*. Brian spent the summer of 2008 working for the Prosecutor at the Registry for War Crimes for the State Court of Bosnia and Herzegovina. During his time there, he examined evidence (including forensic evidence and witness statements), interviewed witnesses, and visited massacre sites with survivors. Using this evidence, he drafted an indictment against the perpetrators.

Last summer, Brian spent twelve weeks working at the International Commission for Missing Persons in Bosnia, Herzegovina, where he resumed his work on the investigation and prosecution of a war time massacre committed in eastern Bosnia. He also served as a Forensic Consultant to the Prosecutor of War Crimes.

Carrick Flynn, Class of 2011

Carrick Flynn graduated from the University of Oregon in 2008 with a BA, *summa cum laude*, in Economics and International Studies. As an undergraduate, he was involved with the HIV Alliance Needle Exchange; participated in the Student Conduct Hearings Board; and volunteered for the Humane Society. From June through December 2006, Carrick worked for the East African Center for the Empowerment of Women and Children in Takaungu, Kenya, where he produced two promotional videos to be used as fundraising tools, taught after-school classes, conducted a rural health appraisal, designed a website for the volunteer organization affiliated with the program, and assisted in school record-keeping.

At Yale Law School, Carrick has worked as the Submissions Editor for the *Yale Journal of Human Rights and Development Law* and has also participated on the *Yale Journal of*

International Law. In addition, he has volunteered for the Iraqi Refugee Assistance Project, where he assisted two clients, one of them a family, as they applied for resettlement into the United States. This involved writing briefs and legal arguments with a partner as well as drafting legal memos for the project as a whole to use in training and in advocacy

Last summer, Carrick spent nine weeks working at the Carter Center in Liberia, where he helped write a report for a committee tasked with the restructuring of the entire Liberian legal system. He was given a large amount of discretion in the concrete recommendations put forth in the report, including drafting human rights and accountability recommendations.

Courtney Hostetler, Class of 2011

Courtney Hostetler attended Colgate University, and graduated *summa cum laude* in 2004 with a BA in Peace and Conflict Studies and English Literature. Her honors and awards include the 1918 Award and Phi Beta Kappa. She received her MPhil in International Development from Oxford University in 2007, and worked for the Close Up Foundation, the Genocide Intervention Network, and the Organization for Child Support in Uganda.

At Yale Law School, Courtney is interested in civil rights law and human rights law, as well as international law. She co-coordinates the Yale Legal Project Assisting the Extraordinary Chambers in the Courts of Cambodia, and is Submissions Editor for the *Yale Journal of International Law*. She also is Editor of the *Yale Law and Policy Review*. She has participated in the Complex Federal Litigation Clinic and the Lowenstein International Human Rights Clinic.

Last summer, Courtney spent twelve weeks working at the International Criminal Tribunal for the Former Yugoslavia in the Netherlands, where she drafted and edited trial decisions and portions of the judgment, and researched and wrote legal memoranda.

Jennifer Jones, Class of 2011

Jennifer Jones graduated in 2007 from Stanford University with a BA in International Relations, with university honors and distinction. As an undergraduate, Jennifer focused primarily on the topics of comparative political and historical analysis as well as international conflict management.

At Yale Law School, Jennifer volunteered as a past Symposium Editor for the *Yale Human Rights and Development Law Journal* and has worked on the Editorial Team of the *Yale Journal of International Law*. This year, Jennifer is also a Director of the Lowenstein Project, Producer of the Yale Law Revue, and is a Board Member of the Initiative for Public Interest at Yale. She is also the Co-founder of the Yale International Criminal Law Clinic.

Last summer, Jennifer spent twelve weeks working as a Legal Research and Writing Intern at the Doughty Street Chambers in the United Kingdom. While there, she drafted legal documents including sections of appeals to the Special Court for Sierra Leone;

consulted on American law in extradition cases; researched applicable law and sentencing guidelines; and wrote memos regarding legal standards for various topics in international criminal law and human rights law including the use of hostages and child soldiers.

Sharanya Kanikkannan, Class of 2011

Sharanya Kanikkannan graduated from the University of Oregon with a BS, *magna cum laude*, in International Studies and Economics. While there, she received the University of Oregon Presidential Scholars' Award, the Robert D. Clark Honors College Student, and the Wigham Family Thesis Prize. In 2006, Sharanya worked as an intern for the East African Center for the Empowerment of Women and Children in Takaungu, Kenya, where she designed a computer training curriculum, co-taught the Technology for Youth program and taught after-school tutoring program as part of the organization's efforts to promote development in local communities through adult and child literacy. She has also worked at the Environmental Law Alliance Worldwide in Eugene, Oregon, where she researched materials for Community Legal Education in Laos as part of an international coalition of lawyers working on the rights of people affected by environmental problems.

At Yale Law School, Sharanya has worked as the Articles Editor for the *Yale Journal of Law and Feminism* and has volunteered for the *Yale Journal of Human Rights and Development Law* and the *Yale Journal of International Law*. She has also participated on the Moot Court and in the Iraqi Refugee Assistance Project, where she has assisted clients awaiting their Refugee Status Determination hearings at the United Nations Refugee Agency.

Last summer, Sharanya spent ten weeks working for Timap for Justice in Sierra Leone, learning to counsel and mediate domestic disputes, labor issues, and education problems.

Scarlet Kim, Class of 2011

Scarlet Kim graduated from Yale College with a BA, *cum laude*, in History and International Studies, with distinction in both majors. As an undergraduate, Scarlet studied abroad at the Inter-University Program at Tsinghua University in Beijing, China, and was a volunteer for the Yale Sustainable Food Project. In 2006, she was awarded a Fulbright Scholarship to study "The Re-Presentation of Dr. Sun Yat-sen – Chinese Communist Interpretations of His Legacy" in China.

At Yale Law School, Scarlet has participated as the Projects Editor for the *Yale Law Journal*, as the Submissions Editor for the *Yale Journal of International Law*, and as a Board Member of the Yale Law School Initiative for Public Interest Law. Scarlet is also a Student Fellow for the China Law Center.

Last summer, Scarlet spent twelve weeks working at the Office for the High Commissioner for Human Rights (OHCHR) in Switzerland. Scarlet's primary project was to draft a report for the Human Rights Council on transitional justice in post-conflict states, analyze recent developments, and summarize the field activities of various OHCHR units. She also assisted the OHCHR in assessing draft national legislation to

establish transitional justice mechanisms, such as truth commissions, in post-conflict states by researching relevant international human rights standards, UN policy, and comparative country example. She also provided editorial assistance on three policy tools on transitional justice-related issues: (1) amnesty provisions in peace agreements; (2) disarmament, demobilization, and reintegration and transitional justice; and (3) national consultations and transitional justice.

Craig Konnoth, Class of 2010

Craig grew up in Mumbai, India, and graduated from Fordham University *summa cum laude* in 2005 with departmental honors in Mathematics, Economics and History. While there, Craig reinvigorated Fordham's gay student's organization and was active in issues related to equal treatment for sexual minorities. He went on to pursue an MPhil in the History of Political Thought from Cambridge University, focusing on seventeenth century Protestant constitutional theory.

At Yale Law School, Craig is Co-Chair for the Student Division of the National LGBT Bar Association, Co-Chair of the Yale South Asian Law Students Association, Activism Co-Chair for Yale OutLaws, and Business Manager for the *Yale Journal of Law and Feminism*. His writing focuses on legal history and gay rights issues, and his first Note is being published in the *Yale Law Journal*. Additionally, he has contributed to a publication on Extortion and LGBT issues in Africa.

In the past, Craig has worked with the American Civil Liberties Union on domestic gay rights issues. Last summer, Craig worked for the International Gay & Lesbian Human Rights Commission in India and Malaysia.

Christine Ku, Class of 2011

Christine Ku is from Los Angeles, California, and received a BA in Urban Studies with a focus on community organizations and an MA in Sociology from Stanford University. Prior to law school, she was a Coro Fellow in Public Affairs in San Francisco, CA. She also traveled to Argentina, India, Nicaragua, and Mongolia for various international service projects.

At Yale Law School, Christine is interested in international law and constitutional law. Christine has participated in the Civil Liberties and National Security After 9/11 Clinic as well as the Lowenstein Clinic, where she conducted research on asylum cases for the United Nation's Convention Against Torture. She is also an editor for the *Yale Law Journal* and the *Yale Law and Policy Review*.

Last summer, Christine spent half the summer at the Department of Justice's Civil Rights Division in the Housing and Civil Enforcement section, where she researched legal issues regarding disability and race discrimination cases and drafted a motion to compel for a case involving race discrimination. During the rest of the summer, Christine interned for Judge Theodor Meron at the International Criminal Tribunal for the former Yugoslavia in The Hague, Netherlands.

Nadia Lambek, Class of 2010

Nadia Lambek grew up in Toronto, Canada, and attended Brown University, where she concentrated in International Development Studies and Political Theory and studied abroad in Dakar, Senegal. She wrote her thesis, "Access and Meaning: Nairobi's Marginalized and a Theory of Property" on recognizing housing and property rights for the over 1.5 million residents of Nairobi that live in informal settlements without any legal tenure over their homes. After graduating, Nadia moved to Nairobi, Kenya, where she worked with a small local NGO engaged in housing rights advocacy and organizing within these settlements.

At Yale Law School, Nadia has been very involved with human rights programs. She is a student director for the Lowenstein Human Rights Project and the Editor in Chief of the *Yale Human Rights and Development Law Journal*. She has also been involved with the Yale Information Society Project. Nadia is very interested in poverty law and community lawyering and has been a member of the Legal Services for Immigrant Communities Clinic since her second semester. In the summer of 2008, Nadia worked in Bangalore, India at the Alternative Law Forum, a social justice legal center involved in litigation, direct services, lobbying and research in India. While there, she worked on intellectual property policy reforms to help developing countries.

Last summer, Nadia spent eleven weeks working at the Ontario Human Rights Legal Support Center in Canada, where she aided individuals who had been the victims of discrimination. After graduating in this spring, Nadia plans to clerk at the Ontario Court of Appeal.

Annalisa Leibold, Class of 2011

Annalisa Leibold graduated from the University of Michigan with a BA in Economics and Political Science. While there, she won the Harold D. Osterweil Prize in Economics (awarded to the most outstanding graduating senior in economics who has also shown a high degree of social awareness), as well as the William Jennings Leadership Prize in Political Science (awarded to the member of the graduating class showing the most promise in the field and the greatest ability to inspire leadership in others). She was also a member of Sigma Iota Rho, the University of Michigan's international relations honor society.

At Yale Law School, Annalisa has participated in the Temporary Restraining Order Project, Legal Services for Immigrant Communities, and the Lowenstein Human Rights Project, where she worked for Global Rights on creating a human rights guide for civil society groups in Western Africa fighting resource exploitation. She is the Articles Editor for the *Yale Human Rights and Development Law Journal*, and is a Co-founder of Envision Kenya, a community-based organization which works to financially assist students from Kenya's Olorien Primary School to attend secondary school.

Last summer, Annalisa spent nine weeks working at the Social and Economic Rights Action Center in Lagos, Nigeria, where she wrote a legal brief on forced evictions and housing demolitions in Lagos State. The brief is currently being used as a model for other cases in Nigeria, including the Port Harcourt Waterfront Demolitions. She also

researched and drafted reports on development initiatives in the Niger Delta and developed legal strategies for a class action lawsuit concerning reproductive health.

Justin Lo, Class of 2011

Justin Lo is a 2009-10 Robina JD Scholar; his biography is included in the JD section above.

Last summer, Justin worked for the International Criminal Tribunal for the Former Yugoslavia in the Netherlands, where he worked for judges of the Trial Chamber I on *Gotovina et al.* (Operation Storm) case. While there, his responsibilities included drafting written and oral decisions, meeting privately with judges to discuss pending issues and proceedings, managing documentary evidence during proceedings, performing legal research and preparing memoranda, and writing evidentiary sections for the final judgment.

Kari Milligan, Class of 2011

A native of Baldwin, WI, Kari Milligan holds a BA, *summa cum laude*, in Political Science and History from Taylor University. Prior to her arrival in New Haven, Kari worked in Washington, DC, as a Legislative Correspondent for Finance and International Trade in the United States Senate and as Deputy Director of Planning at the White House Summit on Malaria.

At Yale Law School, Kari's particular interests encompass litigation, international trade, and political law. In addition to her work as an editor on the *Yale Law & Policy Review*, she serves on the board of the *Yale Journal of International Law*.

Last summer, Kari spent nine weeks working at the American Bar Association's Rule of Law Initiative in Monrovia, Liberia. While there, she designed and implemented a program to quantitatively assess the impact of mediation training administered to 1,130 Liberians. More specifically, she researched and authored briefs on evidentiary procedures for Criminal Court "E," Liberia's gender-based violence court; co-wrote a Liberian law school exam; developed and delivered a lecture series on negotiation techniques to Liberian law school students. In the future, Kari hopes to secure a position in the private sector and perhaps pursue a teaching career.

Elizabeth Nielsen, Class of 2011

Elizabeth Nielsen graduated in 2008 from Northwestern University with a BA, *cum laude*, in Political Science and Legal Studies. As an undergraduate, she was a member of Phi Beta Kappa and was awarded the McGovern Award for excellence in scholarship, leadership, and university citizenship; she also worked as Senior Editor for the *Northwestern Journal of International Affairs*.

At Yale Law School, Elizabeth has participated in the Yale Forum on International Law, the Iraqi Refugee Assistance Project, and the Lowenstein Human Rights Clinic, as well as the *Yale Journal of International Law*. Elizabeth is the Co-Director for the Project Assisting the Extraordinary Chambers in the Courts of Cambodia (ECCC), a weekly

reading group which drafts legal memos on international law for the Supreme Court Chamber of the ECCC.

Last summer, Elizabeth worked as a Legal Associate for the Documentation Center of Cambodia in Phnom Penh, where, in coordination with offices of the court and counsel for all parties, she researched and drafted an amicus brief analyzing the fair trial implications of the alleged corruption at the Khmer Rouge Tribunal. She also published articles in local newspapers and DC-Cam publications and monitored court proceedings and conducted victim outreach.

Lauren Oleykowski, Class of 2011 (Robina JD Scholar)

Lauren is a 2009-10 Robina JD Scholar; her full biography is included in the JD section above.

Last summer, Lauren spent half the summer working in South Africa for Global Partnerships for Activism & Cross-Cultural Training (Global PACT), a nongovernmental organization that Lauren helped to found in 2002 to encourage democratic participation among youth. While there, she directed civics activism training for 35 South African and American university students. The training was based on theoretical and practical learning on NGOs, South African politics and culture, and community development.

During the rest of the summer, Lauren worked for Warm Heart Worldwide, an organization that facilitates an HIV/AIDS education and support program for children in the hilltribe areas of Thailand. In addition to assisting with project development, Lauren helped to write grants and implement other fundraising efforts.

Lowry Pressly, Class of 2011

Lowry graduated from the University of Georgia with a BA, *summa cum laude*, in English. While there, he was inducted into the Phi Beta Kappa Society, and was a University of Georgia Presidential Scholar. After graduation, Lowry moved to Ho, Ghana, where he worked as an elementary school teacher.

At Yale Law School, Lowry has focused on law and development, fundamental rights, and foreign policy. He has participated on the *Yale Human Rights and Development Law Journal* and is Senior Editor for the *Yale Journal of International Law*. In addition, he has taken part in the Temporary Restraining Order Project and the Iraqi Refugee Assistance Project, where he has researched and drafted memoranda on US refugee policy and lobbied the Departments of State and Homeland Security, members of Congress, and leading thinkers, among others, for change in US refugee policy.

Last summer, Lowry worked as legal advisor to the Minister of Agriculture of the Republic of Liberia in Monrovia, Liberia, and advised the government, press, and private sector of Costa Rica on achieving carbon neutrality goals as a member of the groundbreaking think-tank and action group *co2neutral2021*. Next summer, he plans to work at the Equal Justice Initiative in Montgomery, AL.

Arthur Plews, Class of 2011

Arthur Plews graduated from Princeton University with an AB, *magna cum laude*, in Public and International Affairs. As an undergraduate, Arthur spent a semester studying abroad at the University of Cape Town, South Africa. Before coming to the Law School, Arthur worked for a year as a Media Officer at the United Nations Population Fund, where he led international journalists on field missions into rural areas of West Africa to document UNFPA public health and human rights efforts. While there, he also coordinated with staff in the UNFPA-Senegal office and helped organize the first annual Dakar Film Festival on Gender-Based Violence.

At Yale Law School, Arthur has worked as Co-Chairman of the Yale Law School Democrats, and Symposium Editor for the *Yale Human Rights and Development Law Journal*. He has also participated in the Iraqi Refugee Assistance Project and the Lowenstein International Human Rights Clinic, with which he traveled to Cambodia to research violations of Cambodian and international labor standards in the garment manufacturing industry. He is currently drafting a report on this issue for co-release with the Worker's Rights Consortium, an international labor rights NGO.

Last summer, Arthur spent nine weeks working at Human Rights First.

Naveed Rashid, Class of 2011

Naveed Rashid is from Atlanta, GA, and graduated from the University of Pennsylvania *summa cum laude* in May 2008. He majored in Political Science and History with a minor in Psychology.

During his first year at the Law School, Naveed became the Managing Editor of the *Yale Human Rights and Development Law Journal* and the Director of Entrepreneurship for the Yale Law and Business Society. In addition, he has been involved in the National Security and Civil Liberties and National Security After 9/11 Clinic, working on the policy team.

Last summer, he spent the summer in Amman, Jordan, working with refugees on behalf of Yale Law School's Iraqi Refugee Assistance Project and the American Bar Association's Rule of Law Initiative.

Katherine Reisner, Class of 2011

Katherine Reisner graduated from Brown University in 2007 with a BA, *magna cum laude*, in International Relations. She later earned a MSc in International Relations from the London School of Economics and Political Science. While there, her thesis "The Role of NATO in Romanian Ethnic Relations" was awarded High Distinction.

At Yale Law School, Katherine was a First Year Editor for the *Yale Law Journal*, on the editorial team of the *Yale Journal of International Law*, Editor of the *Yale Law and Policy Review*, and is the Immigration Committee Chair for the American Constitutional Society. She has also participated in the Yale Landlord-Tenant Clinic and is a member of Yale Law Women.

Last summer, Katherine worked for the Alternative Law Forum in India, where she conducted extended research and writing projects on international and foreign domestic intellectual property law, labor standards, and rules of evidence.

Gabriela Rivera, Class of 2011

Gabriela Rivera graduated from University of California, Los Angeles, with a BA, *magna cum laude*, in History. While there, she was a member of the Order of Omega honor society, and the Watts Tutorial Program, which is comprised of student volunteers who work to improve the future of underprivileged inner-city youth.

At Yale Law School, Gabriela has worked on the Editorial Team for the *Yale Human Rights and Development Journal* and has also worked as a teaching assistant in Professor Daniel Butler's American Politics class. She has volunteered as a member of the Lowenstein Human Rights Project and for the Yale Law School Project Assisting the Extraordinary Chambers in the Courts of Cambodia (ECCC), where she has conducted legal research for the drafting of a bench memorandum regarding an unresolved question of Cambodian and international law. Gabriela has also participated in the Immigration Legal Services Clinic, where she has represented refugee clients in asylum matters and advocated for clients in court proceedings and administrative meetings.

Last summer, Gabriela spent twelve weeks working at the Extraordinary Chambers of Courts of Cambodia, where she conducted interviews and researched issues for the first case of the Khmer Rouge Tribunal

Catherine Rivkin, Class of 2011

Catherine Rivkin graduated from Yale College with a BA, *magna cum laude*, in History. While there, she was awarded the DeLaney Kiphuth Student-Athlete Distinction Award (presented to the varsity athlete who ranks highest in scholarship and GPA) and the Charles Garside, Jr. Scholar (awarded to one History major for 'distinctive scholarship'). Catherine received a MPhil in Modern European History from the University of Oxford.

At Yale Law School, Catherine has participated in the Lowenstein National Litigation Project, has been an Editor of the *Yale Journal of International Law*, and has volunteered for the Lowenstein International Human Rights Workshop. She has also participated in YLS Blue, the Obama Campaign Ohio Voter Protection Remote Research Team. In 2007, Catherine worked in New York's Terrorism/Counterterrorism Division for Human Rights Watch, where she researched civilian casualties from terrorist attacks in the Southern Philippines and investigated the complexities of extraordinary rendition practices and detainee rights.

Last summer, Catherine spent twelve weeks working in London, first with the General Counsel of the London 2012 Olympic Organizing Committee and then with the International Bar Association's Human Rights Institute, where she focused on issues of judicial independence and access to justice in Palestine, the Democratic Republic of the Congo, and South Africa.

Robin Rotman, Class of 2009

A native of Chicago, Robin graduated *summa cum laude* from the University of the South in Sewanee, TN, where she received a BS in Geology. Robin then studied at the University of Oxford as a Rhodes Scholar, where she completed a master's degree in Water Science, Policy and Management.

While at Yale Law School, Robin has been active in the environmental law community, serving as Student Director of the Environmental Law Clinic, President of the Environmental Law Association, and Managing Editor of the *Yale Journal on Regulation*. In the summer of 2008, Robin was a Legal Intern at the US Department of Justice' Environmental Crimes Section, where she wrote memos on evidence and criminal law and procedure, researched legislative history of environmental statutes, worked with other federal entities including OSHA, EPA and the FBI.

Last summer, Robin worked for Friends of the Earth Middle East in Tel Aviv, Israel. While there, she focused her energy on advocating for the right to drinking water and sanitation for Palestinians in the West Bank.

Danielle Sassoon, Class of 2011

Danielle Sassoon is from New York, NY, and attended Harvard College. She received an AB *magna cum laude* in History and Literature in 2008. A chapter of her senior thesis, "Constructing Jewish Identity: Ludwig Lewisohn's Evolving Spiritual Nationalism," received the Norman Podhoretz Prize in Jewish Studies for the best essay on a Jewish theme. She also received the Sally and Cresap Moore Prize for her academic contribution to Dunster House.

At Yale Law School, Danielle is interested in criminal and constitutional litigation. A finalist in last spring's Barristers' Union competition, she co-directed the competition this year. Danielle also worked in the Supreme Court Advocacy Clinic and as an Editor for the *Yale Law Journal*.

Last summer, Danielle worked for the Israel Supreme Court.

Diala Shamas, Class of 2011

Diala Shamas graduated with distinction from Yale College with a BA in History and Political Science; her coursework focused on transitional justice, gender and conflict, oral history and memory, international human rights, and political theory. Diala earned the Henry Hart Rice Foreign Residency Fellowship for research and work in Rwanda in 2006-07; the Elizabeth Winstead Rouse Fund for Peace Fellowship for research in Lebanon in the Summer 2004; and the Richter Fellowship, Berkeley College in 2004 and 2005.

At Yale Law School, Diala has participated in the Iraqi Refugee Assistance Project, where she has represented three Iraqi clients seeking resettlement in the US. She is also

Editor of the *Yale Human Rights and Development Law Journal* and Lowenstein National Litigation Project, where she has represented a Guantanamo bay detainee.

Last summer, Diala spent ten weeks working at Adalah – The Legal Center for Arab Minority Rights in Israel, a NGO that litigates civil rights issues in Israeli courts.

Jonathan Smith, Class of 2011

A native of Miami, FL, Jonathan Smith graduated *summa cum laude* from the University of Florida with degrees in Music Composition and Japanese Language and Literature. While there, he performed the Khachaturian Piano Concerto with the University Symphony Orchestra as an Undergraduate Concerto Competition winner. Upon graduation, Jonathan spent a year at Kobe University as a Fulbright Fellow studying Japanese musicology, and then worked three years as a Coordinator for International Relations for the government offices of Yamanashi Prefecture, Japan.

At Yale Law School, Jonathan's interests include environmental law, international law, and human rights law. Serving as a board member of the Yale Environmental Law Association and Minority Recruitment Co-Chair for the Latino Law Students Association, he has also been active in the *Yale Human Rights and Development Law Journal*.

Last summer, Jonathan served as a summer legal intern at the Interamerican Association for Environmental Defense (AIDA) in Mexico City, where he worked on Latin American human rights and environmental issues. His responsibilities there included researching, writing, and editing sections of a Spanish-language report about the effects of large dams on human rights and the environment in Latin America, to be presented before the Inter-American Commission on Human Rights (IACHR). In addition, he researched and wrote a memo about the human rights violations of contamination in La Oroya, Peru, and translated and edited chapters of AIDA's guide to bringing environmental cases before the IACHR. Jonathan hopes to continue working in the field of international environmental justice and policy after receiving his JD.

Thomas Stutsman, Class of 2010

Hailing from Winthrop, MN, Thomas graduated *summa cum laude* with a BA in Psychology from Minnesota State University and earned a Master of Laws in Chinese Criminal Law and Procedure at Sichuan University in Chengdu, China. In addition to studying Chinese language and Chinese law over the past six years, Thomas has worked as an English teacher, a manager of an English school, and a translator. He also researched human rights and rule of law issues during a six-month internship at the Congressional-Executive Commission on China in Washington, DC.

At Yale Law School, Thomas has taken numerous courses on comparative law, criminal law and procedure, and the sociology of law. Thomas has participated in the Morris Tyler Moot Court, has been a Submissions Editor for the *Yale Human Rights & Development Law Journal*, and has been a Senior Editor for the *Yale Law & Policy Review*. He has also participated in the Lowenstein Human Rights Project, where he collaborated with

two other Lowenstein Project group members to draft a detailed report on the Chinese juvenile justice system's performance in meeting international human rights standards and potential for reform. Thomas has also been a Research Assistant for Professor John Donahue, Professor Kate Stith, and Judge Nancy Gertner of the US District Court for the District of Massachusetts.

Last summer, Thomas conducted independent research in China for twelve weeks. During that time, he designed and conducted research on the relationship between eyewitness interview procedures and wrongful convictions in China; authoritarian governance and punitive punishment; and Chinese sentencing practice and the likely impact of reforms being contemplated by the Supreme People's Court. Thomas is proficient in Mandarin Chinese.

Sarah Watson, Class of 2011

Sarah Watson earned an AB, *magna cum laude*, in Literature from Harvard University in 2007, where she was a John Harvard Scholar and a member of Phi Beta Kappa. After college, Sarah worked as an intern for the Pan-American Health Organization, where she analyzed the impact of Latin American social insurance schemes on public health.

At Yale Law School, Sarah has participated in the Lowenstein Human Rights Project, in which she worked with the American Civil Liberties Union and the Southern Poverty Law Center in preparing affidavits for victims of trafficking to the United States from India. In addition, Sarah has worked as a Research Assistant for Professor Judith Resnik and Alec Stone Sweet. She has also participated in the *Yale Journal of Law and the Humanities* and the *Yale Journal of International Law*.

Last summer, Sarah spent nine weeks working for the South Asian Human Rights Documentation Centre. While there, she prepared a memo on the legal requirements for prosecuting members of the Sri Lankan armed forces in the United States under the Torture Victims Protection Act.

Daniel Winik, Class of 2011

Daniel Winik is a native of Bethesda, MD, and graduated with a BA, *summa cum laude*, from Yale College in Ethics, Politics, and Economics, concentrating within his major on the study of criminal justice policy. His senior thesis was an empirical study of the effect of prison and probation time on recidivism among felony drug offenders. A revised version of that paper, co-authored with Professor Donald Green, will be published next year in *Criminology*. After college, Daniel worked for Google for one year.

At Yale Law School, Daniel has served as an Editor of the *Yale Law Journal* and as an Articles & Essays Editor for the *Yale Law & Policy Review*. Having joined the Immigration Legal Services Clinic in the spring of his first year, he now serves as a Co-Student Director of that clinic, and he has pursued other hands-on experience through the Pro Bono Network and the Project Assisting the Extraordinary Chambers in the Courts of Cambodia (ECCC).

Last summer, Daniel worked for the Beijing Children's Legal Aid and Research Center, where he conducted comparative law and policy research to support the Center's rule of law and policy reform initiatives. Daniel also wrote memoranda on custodianship of children's assets, juvenile justice, anti-corruption strategies, and clinical legal education in the US and Chinese contexts. Daniel hopes to serve in government over the course of his career.

Rachel Zernik, Class of 2011

Rachel Zernik earned her BA with High Honors in Philosophy from the University of California, Berkeley, where she was also a member of Phi Beta Kappa. As an undergraduate, she spent her junior year abroad at the Università di Bologna, Italy.

At Yale Law School, Rachel has participated in the *Yale Journal of Health Policy, Law, and Ethics* and has also participated in the Lowenstein Human Rights Project, where she has worked with the NGO *Movimiento por Nicaragua* to prepare a memo detailing the effects of recent Nicaraguan constitutional reforms on democratic governance and civil liberties in that country.

She has also participated in the Legal Services for Immigrant Communities Clinic, where she has represented clients from New Haven immigrant communities in a variety of civil litigation matters.

Last summer, Rachel spent twelve weeks working as a Foreign Clerk for Justice Edna Arbel of the Supreme Court of Israel. While there, she was responsible for researching questions of American, British, and Canadian law that were relevant to cases being heard by Justice Arbel.

C. Robina Foundation Post-Doctoral Fellowships

of applicants Yes
Criteria?
Competitive

Sam Ferguson '09 JD and **Matiangai Sirleaf '08 JD** have served as *Robina Foundation Post-Doctoral Fellows* during the 2009-10 year. Sam Ferguson spent his fellowship year conducting independent research in Argentina for a book he is writing about the trials of officials responsible for human rights abuses during Argentina's "Dirty War."

Sam Ferguson graduated in 2004 with highest honors from the University of California at Berkeley. After graduation, he lived in Argentina and traveled throughout South America for a year. Upon his return, he worked at the Rockridge Institute under George Lakoff. He has since been a contributing author to *ThinkingPoints: A Progressive's Handbook*, a guide to progressive framing. While at Yale Law School, Sam participated in the Latin America Linkages Program, where he became interested in issues of Argentine transitional justice. In 2007, Sam spent the summer reporting for *TruthOut.org* on the trial of Cristian Federico Von Wernich, the first Catholic priest indicted and convicted for abuses committed during Argentina's last military regime. He also authored an extensive article entitled "Argentina's Unending War" for the May/June edition of the *Boston Review* on the re-opening of human rights prosecutions against Argentine military officials from the 1970s. Yale Law School Professor Owen Fiss —

who has a long connection to Latin America and Argentina in particular — took interest in Sam's research and encouraged him to turn his article into a book.

The following summer, in 2008, Sam continued his research in Argentina. Through the course of the summer, Sam interviewed more than forty people (including three current or former Supreme Court Justices) for source material and observed two trials.

This year, Sam received a Robina Foundation Post-Doctoral Fellowship, which allowed him to continue research on his book about the trials of officials responsible for human rights abuses during Argentina's "Dirty War." Targeted for both a lay audience and academics interested in emerging issues in transitional justice, the book will incorporate historical information about Argentina's dictatorship — Sam has poured through thousands of documents in Argentina's national library and other archives — as well as provide important context about Argentina's decision in 2003 to repeal a series of amnesty laws passed in the 1980s that had shielded officials from the last dictatorship for nearly two decades.

Sam's book may be the only comprehensive book on the subject targeted toward an English-speaking audience and will provide an invaluable account of the first time in history when a democratically enacted amnesty law has been repealed to re-open an examination of the past. Although Sam had hoped to finish writing by this spring, the start date for one of the major trials on which his book is based was delayed from September until December 2009, deferring the book's completion. Nevertheless, Sam spent his time conducting valuable background research, writing short periodical articles, and getting to know the parties, lawyers, and activists involved in the trial. In fact, Sam was granted an interview with Antonio Pernias, one of the defendants in the case, who is accused of torturing and murdering dozens of people and has maintained, along with his fellow officers, what human rights groups call a "mafia pact of silence" about the abuses of the 1970s. The interview was a breakthrough — Pernias had never spoken on the record to a journalist before — and Sam's interview with Pernias will prove of great value for the book, which is now scheduled to be completed by the end of 2010, with a publisher to be found shortly thereafter. Enclosed, please find several of the articles that were written by Sam throughout his tenure as a Robina Foundation Post-Doctoral Fellow. We will also send a copy of Sam's forthcoming book to the Robina Foundation.

In the coming year, Sam will clerk for Judge William A. Fletcher of the Ninth Circuit Court of Appeals. Sam will continue his work researching and writing about human rights and transitional justice, and plans to pursue a career that spans the public, legal, and academic arenas.

Robina Foundation Post-Doctoral Fellow **Matiangai Sirleaf** graduated from New York University with a BA, *magna cum laude*, in Political Science with Honors. As an undergraduate, she was President and Founder of the African Student's Union. In 2001, she studied abroad at the East African Uongozi Institute in Kenya and Tanzania. Her thesis was entitled "Diffusion of Civil Wars: A Case Study of the West African Sub-Region." Matiangai went on to receive her MA in International Affairs from the University of Ghana – Legon Center for International Affairs in Accra, Ghana. Her

master's thesis centered on the study of national reconciliation and transitional justice processes in Sierra Leone and Ghana.

At Yale Law School, Matiangai was one of the student directors of the Lowenstein International Human Rights Clinic, in which she developed legal memorandum regarding extraterritorial criminal jurisdiction for litigation under the Alien Torts Claim Act and the Torture Victims Protection Act and wrote research memos on whether providing material support is a war crime. In addition, Matiangai led the team's field mission to Kenya, where she collected affidavits from individuals detailing human rights violations related to the right to nationality, health, and education. Matiangai was Managing Editor for the *Yale Journal of International Law*, the Symposium Editor for the *Yale Human Rights and Development Law Journal*, and President of the Black Law Students Association at Yale Law School. She was a research assistant for Professor W. Michael Reisman and a teaching assistant for Professor Jolyon Howorth's undergraduate Introduction to International Relations class. She was awarded the 2007-2008 Jerome Sayles Hess Fund Prize (for excellence in international law); the 2007-2008 Reinhardt Fellowship (for demonstrated commitment to public interest law); and the 2006-2007 Raphael Lemkin Prize (for best paper related to human rights law).

In 2008-09, after graduation from Yale Law School, Matiangai received a Bernstein Fellowship to work as a Fellow at the International Center for Transitional Justice in Cape Town, South Africa, where she conducted missions to assess transitional justice experiences in West Africa focusing on truth telling, prosecutions, and reparations. In this position, she interviewed over more than hundred human rights victims, relevant actors from truth commissions, courts, government agencies, and civil society groups in Sierra Leone, Ghana, and Liberia, and wrote a comparative analysis of West African transitional justice experiences. Matiangai had her paper "Regional Approach to Transitional Justice? Examining the Special Court for Sierra Leone and the Truth and Reconciliation Commission for Liberia" published in the *Florida Journal of International Law*.

Over the course of this year as a Robina Foundation Post-Doctoral Fellow, Matiangai has served as a law clerk for Chief Justice S. Sandile Ngcobo of the Constitutional Court of South Africa. Matiangai's duties have included conducting extensive international and foreign law research and applying international human rights principles to solving concrete domestic problems. During the first part of her clerkship, most of the cases she worked on dealt with the judicial enforcement of socio-economic rights. The South African Constitution guarantees a number of these rights, and Matiangai found it enlightening to observe how the Court struggles to actualize human rights norms and make these norms influence and transform people's lived realities. For example, one case involved interpreting what the right to sufficient water means in the Constitution and whether the Constitutional Court should give content to that right by determining whether the government is obligated to provide a specific amount of water. Another interesting case involved determining whether the right to adequate housing under the Constitution included the right to electricity. Since Matiangai is particularly interested in the judicial enforcement of international human rights, she learned a great deal by working on these

Jrnl + Sr. Fellowship

Proposal: Support + organize & host a conference
around a topic relevant to Sr. Fellow's area of
expertise.

cases. Her clerkship has reinforced her belief that national courts are much more effective than international human rights bodies at enforcing such rights.

One of the cases that has taken up the majority of her time involves whether the victims of apartheid-era crimes are entitled to a right to be heard prior to the president's exercise of the pardon power pursuant to a special dispensation set up to deal with applicants who were not denied amnesty by the Truth and Reconciliation Commission and claim to have a "political motive" for their crimes. She was particularly interested in this case given her background in transitional justice and has learned a lot by assisting with the draft judgments and observing how judges refine legal holdings so that the effect of the judgment is not overly broad.

Matiangai's duties have also included judicial governance reform, as the Chief Justice is seeking to transform South Africa's judiciary from one administered by the executive branch to one that is wholly independent and is judicially controlled. Matiangai has assisted the Chief Justice in the restructuring and revitalization of the Office of the Chief Justice and has conducted research on best practices in foreign jurisdictions in order to inform these processes. Both of these projects have involved substantial comparative research and have allowed Matiangai to participate in high-level policy-making.

Matiangai has also conducted research on the issue of judicial enforcement of socio-economic rights for a case-book that Justice Ngcobo is working on. Matiangai writes, "Aside from the recently established Robina Fellowship, there are almost no other sources of funding available to students for foreign and international clerkships within the Yale Law School. I am very grateful for this fellowship, as it has allowed me to pursue this once in a lifetime opportunity to work at one of the most progressive apex courts in the world. I am truly privileged to be clerking at the Constitutional Court of South Africa where there is a commitment to justice which permeates the entire building."

D. Robina Foundation International and Senior Fellowships

Yale Law School appointed **Lucas Guttentag**, **Cristina Rodriguez**, **Kim Scheppele**, and **Patrick Weil** as the *Robina Foundation International* and *Senior Fellows* during the 2009-10 academic year. The following paragraphs describe their backgrounds and activities at the Law School.

During 2009-10, **Lucas Guttentag** was a *Robina Foundation Distinguished Senior Fellow* at Yale Law School. Lucas is the founding national Director of the Immigrants' Rights Project of the American Civil Liberties Union Foundation. Mr. Guttentag has litigated class action and constitutional cases to advance the legal rights of immigrants and refugees in federal courts throughout the United States, including in the Supreme Court, for more than twenty-five years. He has taught at the University of California at Berkeley-Boalt Hall, Stanford, and Columbia Law Schools. From 1979-1983, he also worked as a Staff Attorney for the Center for Law in the Public Interest in Los Angeles, CA.

Fulltime?

Guttentag graduated with a BA, Phi Beta Kappa, with honors, from the University of California, Berkeley, and earned his JD, *cum laude*, from Harvard Law School. After graduation from Harvard Law School, Professor Guttentag was a law clerk for the Honorable William Wayne Justice at the United States District Court (ED Tex). Lucas' papers include: "Immigration and American Values: Some Initial Steps for a New Administration," *ABA Human Rights Journal* (2008); "Immigration Reform: A Civil Rights Issue," 2 *Stanford Journal of Civil Rights & Civil Liberties* 157 (2007); "Immigrants' Rights in the Courts and Congress: Constitutional Protections and the Rule of Law after 9/11," 25 *Washington University Journal of Law & Policy* 11 (2007) (originally delivered October 2006); and "Is Reform 'Comprehensive' Without Due Process?" 2 *New Americans* (2006) (published by Grantmakers Concerned with Immigrants and Refugees), among others.

At Yale Law School last fall, Lucas taught *Constitutional Impact and Law Reform Litigation: Issues and Strategies* and *Immigrants' Rights: Current Constitutional and Civil Rights Issues*. During the spring term, he taught *Immigration Law, Policy, and Constitutional Rights*.

Lucas Guttentag's class, *Constitutional Impact and Law Reform Litigation: Issues and Strategies*, explored strategic and legal issues related to litigation against the government as a tool for advancing constitutional and civil rights. The class considered both legal doctrine and practical problems. Among the issues discussed were selecting test cases; strategic pleading; class action problems; using individual suits; the role of amicus briefs; suits for damages versus injunctive relief; standing, mootness, and organizational plaintiffs; settlement strategies and issues; coalition litigation; use of public advocacy and media; the effect of lawsuits on policy makers and government officials; and litigation to achieve legislative change. As a part of the course, students worked in teams to develop an issue (in consultation with the instructor) for presentation to the class.

Professor Guttentag's *Immigrants' Rights: Current Constitutional and Civil Rights Issues* examined the constitutional and civil rights of immigrants by studying key principles governing the immigration power and exploring contemporary problems and issues. The class explored current issues, including constitutional principles governing state and local regulation of immigration and "alienage" discrimination; the right of immigrants to *habeas corpus* and judicial review; problems presented by proposals for "comprehensive immigration reform"; labor and workplace protections for non-citizens; constitutional norms applicable to immigration enforcement, raids, and detention; due process rights in removal proceedings; the intersection of immigration and criminal law; post-9/11 issues; and the potential impact of the Guantánamo *habeas corpus* cases on the constitutional rights of immigrants. The courses' specific topics and content were subject to current events and students' interests.

This spring, Professor Guttentag taught *Immigration Law, Policy & Constitutional Rights*.

The course provided a foundation in immigration law and the constitutional principles governing admission and regulation of non-citizens as the basis for exploring selected current topics in immigrants' rights and the normative values informing contemporary policies. The following topics were addressed: detention of immigrants; judicial deference to immigration legislation; federal immigration enforcement; access to the courts for non-citizens; asylum and refugee issues; recent state and local initiatives targeting undocumented immigrants; discrimination based on "alienage"; criminal-immigration issues; workplace rights of undocumented workers; extraterritorial application of the Constitution to non-citizens in light of the Guantanamo cases; and policy considerations informing congressional consideration of comprehensive immigration reform. Guest speakers with divergent views were invited to address areas of expertise.

During the fall, Lucas also spoke at the Human Rights Workshop on *Immigrants' Rights and the Obama Administration: Developments and Dangers*; participated in the YLS Immigration Theory and Practice Series and the Global Constitutionalism Seminar; and was a guest lecturer in Professor Owen Fiss's Civil Procedure class, Professor Judith Resnik's Procedure small section, and Professor Christina Rodriguez's Immigration Law course. He was also a moot court judge for Professor Paul Kahn's Constitutional Law class. He also consulted with Lowenstein International Human Rights Clinic students and faculty on various cases and issues and supervised student research and papers. Lucas is currently developing a casebook of teaching materials on constitutional litigation against federal agencies, which could be used nationally by faculty teaching immigration law issues.

Christina Rodriguez was a 2009-10 *Robina Senior Fellow* at Yale Law School. Professor Rodriguez holds a BA from Yale College, an MLitt from Oxford, and a JD from Yale Law School. She is a Professor of Law at New York University School of Law. Her research interests include language rights and language policy; immigration law and policy; constitutional law and theory; and citizenship theory. Professor Rodriguez clerked for Justice Sandra Day O'Connor of the U.S. Supreme Court prior to her appointment at New York University.

Professor Rodriguez is author of *Immigration and Refugee Law and Policy* (Foundation Press 5th ed., 2009) (ed. with Stephen Legomsky). In addition, she has written chapters in several books, including: "Protecting Immigrants' Rights through Domestic Constitutional Law," in *Who Believes in the Human Rights of Migrants?* (Hart, forthcoming) (with Ruth Rubio-Marin); "Division of Labor in Immigration Regulation," in *Covering Immigration* (University of California Press, forthcoming); "Testing the Limits: A Framework for Assessing the Legality of State and Local Immigration Measures," in *State and Local Immigration Policy Activism in the U.S.: An Interdisciplinary Perspective* (Monica Varsanyi, ed., Stanford University Press, forthcoming) (with Muzaffar Chishti and Kimberly Nortman); "Language Law in the Classroom," in *Affirming Students' Right to Their Own Language* (National Council of Teachers of English, 2008).

While at Yale Law School in the fall, Rodriguez taught *Immigration Law and Policy*. The course surveyed U.S. immigration and citizenship law, beginning by covering several constitutional issues: acquisition and meaning of citizenship; Congress's plenary immigration power; immigration federalism; and the application of equal protection and due process to non-citizens. The class then turned to cover the statutory and administrative frameworks that govern the admission and removal of non-citizens. Students worked closely with the Immigration and Nationality Act and considered aspects of judicial review and the law of *habeas corpus*. The course concluded with a consideration of select topics in immigration law and policy, including the intersection of national security and immigration law; unauthorized immigration; and the basics of refugee and asylum law. Throughout the course, students engaged in various theoretical questions: What defines membership in a polity? How should the rights of citizens and non-citizens differ? When is it appropriate to force non-citizens to leave the U.S.? Are there any oral/humanitarian constraints on the state's interest in controlling its borders?

Kim Scheppele was also a 2009-10 *Robina Senior Fellow* at Yale Law School. Kim is the Laurance S. Rockefeller Professor of Public Affairs and Director of the Program in Law and Public Affairs in the Woodrow Wilson School at Princeton University. Professor Scheppele earned her PhD in Sociology from the University of Chicago and her BA in Urban Studies from Barnard College. Her research and teaching focuses primarily on comparative constitutional law.

Before joining the Princeton faculty in 2005, Professor Scheppele taught for nearly a decade at the University of Pennsylvania School of Law, where she was the John J. O'Brien Professor of Comparative Law, as well as Professor of Sociology. From 1984 to 1996, Kim taught at the University of Michigan, where her primary appointment was in political science and where she held secondary appointments in the law school and in what has become the Ford School of Public Policy. Kim is a former fellow at the Internationales Forschungszentrum Kulturwissenschaften in Vienna (1995), a senior fellow at the National Constitution Center (1998-1999), a faculty fellow at the Michigan Institute for the Humanities (1991-1992) and the recipient of multiple grants from the American National Science Foundation for residential field work abroad.

Kim was Co-Founder and Co-Director of the Program on Gender and Culture at Central European University from 1996 to 1998. She was also the Co-Founder of the Conference Group on Jurisprudence and Public Law of the American Political Science Association (with Karol Soltan) from 1984 to 1990 and a Co-Founder of the Section on the Sociology of Law within the American Sociological Association (1991-1993) in which she later served as the first elected chair (1993-1994) and on the elected section council (2004-2006). She is the convener of the Collaborative Research Network on Constitutional Ethnography of the Law and Society Association. Within the Law and Society Association, she has served as an elected member of the Board of Trustees (1990-1993), as elected Treasurer (1999-2001) and as program co-chair for the international meetings in Budapest in 2001.

Kim concentrates on comparative constitutional law, using ethnographic, historical and doctrinal methods to understand the emergence and collapse of constitutional systems. Since 1989, she has focused her attention on the transformation of the countries under Soviet domination into constitutional rule-of-law states. She spent fully half of the years between 1994 and 2004 living in Hungary and then in Russia, studying the constitutional courts of each country and examining the ways in which the new constitutions have (or have not) seeped into public consciousness. Her many publications on post-communist constitutional transformation have appeared in law reviews (most recently the *University of Pennsylvania Law Review*, the *Drake Law Review*, and *I-Con*) and in social science journals (most recently the *Law and Society Review*, *Law and Courts*, and the *International Journal of Sociology*).

Since 9/11, Kim has researched the effects of the international "war on terror" on constitutional protections around the world. Her book-in-progress, *The International State of Emergency*, explores the creation of international security law through UN Security Council resolutions and examines the effect that apparent compliance with these resolutions has had on constitutional integrity. Pieces of the project have already appeared in the *Fordham Law Review*, the *Georgia Law Review*, *I-Con*, the *Loyola Law Review* and the *University of Pennsylvania Journal of Constitutional Law*. She has also worked extensively on the topic of torture after 9/11. Her "Hypothetical Torture in the 'War on Terror'" appeared in the *Journal of National Security Law and Policy* in 2006.

In the fall term at Yale Law School, Kim taught *Evidence*. The course covered the basics of the US system of evidentiary production, with an emphasis on the Federal Rules of Evidence as well as on associated common law rules and constitutional principles. Students worked from a casebook that emphasized trial-level practice and practical problems while considering also the general theory of proof that underlies the US evidentiary system.

Kim also taught a fall course entitled, *Terrorism: Comparative Law and Human Rights*. The course focused on new domestic and international policies and legal frameworks in the aftermath of September 11, 2001. The new legal framework for fighting terrorism is coordinated internationally through the United Nations Security Council, working with regional bodies and is adopted in countries ranging from Afghanistan to Vietnam. Students were encouraged to examine the way this framework has put pressure on the international human rights system as well as on domestic constitutional law in many countries. The seminar examined US law as part of the mix, but the majority of the course explored different domestic legal systems and their interactions with international law. Students were asked to "adopt" a particular country and to learn more about its terrorism laws as part of the course.

On March 24, 2010, as part of the Lillian Goldman Law Library Faculty Scholarship Series, Kim gave a presentation in the Main Reading Room of the Library entitled "The International State of Emergency: Legality and Transnationality." Several students and faculty members attended the event.

Proposed

Project Director:

- > Ensure success of Initiative (1) Integrate Fellows; 2) handle operational aspects of prog. - process apps, etc. 3) org. talks, panels, ready gprs + seminars. 4) plan conf of post + present Robena Fellows to dev. relationships, get feedback, discuss issues.
- > Outreach to Yale
- > Needs assessment for intl. outreach

Patrick Weil was a 2009-10 *Robina International Fellow* at Yale Law School. Professor Weil is Director of the Center for the Study of Immigration, Integration and Citizenship Policies at the University of Paris, Pantheon-Sorbonne. Professor Weil holds a PhD from the Institut d'Etudes Politiques de Paris, an MBA from ESSEC Business School and a BA from the University of Paris, Pantheon-Sorbonne. Professor Weil's work focuses on comparative immigration, citizenship, secularization and integration law and policy.

Patrick has worked extensively with the French government: he participated in a 2003 French Presidential Commission on secularism, established by Jacques Chirac, and prepared a report on immigration and nationality policy reform for Prime Minister Lionel Jospin in 1997 that led to the implementation of new immigration laws adopted the following year. He also holds an appointment as a senior research fellow at the French National Research Center in Paris.

His most recent books are *Qu'est ce qu'un français ? Histoire de la nationalité française depuis la Révolution*, Paris, Grasset, 2002 (forthcoming in English as *How to be French? A Nationality in the Making since 1789*, from Duke University Press); *L'esclavage, la colonisation et après... France, Etats-Unis, Royaume-Uni* (co-editor with Stephane Dufoix), Paris, Presses universitaires de France, 2005; *Liberté, égalité, discriminations, l'identité nationale au regard de l'histoire*, Paris, Grasset, 2008.

Last fall, Patrick Weil taught *Immigration, Citizenship, Secularization and Antidiscrimination Policies and Laws*. The seminar examined immigration, citizenship, church-state relations, integration, and antidiscrimination laws and policies in comparative perspective, including mainly North American and European (especially French, British, and German) cases, but also Asian and African ones. In these domains in particular, national laws and policies have been and continue to be influenced (or counter-influenced) by foreign experiences. Each session considered the analysis and the interpretation of key policy reforms and of court cases across national boundaries (for example, the quota system in immigration policies, dual citizenship, denaturalization, adaptation to religious diversity, legal treatment of ethnic discriminations). The seminar had a strong multidisciplinary dimension.

E. Robina Project Director



As the trustees know, several individuals have filled the Project Director function for the first two years. Jim Silk, Executive Director of the Orville H. Schell, Jr. Center for International Human Rights and Clinical Professor of Law, has led the project, while Megan Barnett, Associate Dean for Academic Affairs, and Liz Brundige, the Cover-Loewenstein Fellow in International Human Rights, have provided additional forms of oversight and guidance. Jim Silk and Liz Brundige have handled the operational aspects of running the fellowship program and have organized human rights talks, panels, reading groups, and seminars for the Law School community. Going into the final year of the current gift, we believe there is real value in bringing someone in to fill the Project Director position, not only to assume some operational tasks that we believe can enhance the value of the fellowship program, but also to develop an approach to assessing the



Initiative, carry out the assessment and prepare recommendations to the Board of Trustees regarding the initiative's future.

III. UNANTICIPATED RESULTS AND POTENTIAL CHANGES *

In the coming year, we plan to broaden the categories of Robina Fellows in Residence to include some fellows who will spend short periods of time at the law school discussing their work, leading seminars and organizing workshop series on timely and critical human rights issues. As with the Senior and International Fellows, these shorter-term fellows will include both scholars and practitioners. This diversification of the Fellowship Initiative will enable the Law School to host scholars and practitioners who are not necessarily available to spend the whole year or a whole semester with us, but who nevertheless will take advantage of their experience and contacts in the human rights field to enrich the human rights discourse at the Law School. These few short, intensely scheduled visits will inject fresh academic and practical insights into the already-rich discussions on human rights in which our students can engage. We hope that the Robina Foundation will be pleased to learn of our plans for expansion in this area.

IV. PLANS FOR NEXT YEAR AND FOR SHARING RESULTS

In the coming year, the Law School will welcome several outstanding Senior and International Robina Fellows. **Alice Miller, Yitzhak Benbaji, Daniel Bonilla '00 JSD,** and **Jeff Kahn '10 JD** (see brief biographical summaries below) will all be joining us in the coming year. We have also invited two scholars, **Samuel Moyn** and **Jonathan Schell**, to spend short periods in residence at the Law School to organize, respectively, a series of workshops on the history of human rights and a speaker series and culminating roundtable on human rights and the media. We anticipate that **Lucas Guttentag**, whose residency and teaching at the Law School this year has been very successful, will continue in his position as *Robina Foundation Senior Fellow*. We are in the process of formalizing his appointment.

Alice (Ali) Miller is currently a Senior Fellow at Berkeley Law-Boalt Hall's Thelton E. Henderson Center for Social Justice. She completed her BA at Radcliffe College/Harvard University, graduating *magna cum laude* and Phi Beta Kappa and earned her JD from the University of Washington School of Law.

Previously, Ali was an Associate Clinical Professor of Population and Family Health & International and Public Affairs at Columbia University, teaching in Columbia's Schools of Law, Public Health and International and Public Affairs. Ali co-directed the Center for the Study of Human Rights and the Human Rights Concentration at Columbia University's School of Public and International Affairs. In 1998-1999, she was a Rockefeller Fellow in the Program for the Study of Sexuality, Gender, Health and Human Rights at Columbia University's School of Public Health. She is a visiting professor at the Sexuality and Rights Institute in Pune, India, for two weeks each year, and at the

Same?

How long?
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Recruit?

International School's Summer Institute on Sexuality, Culture and Society in Amsterdam, The Netherlands, for one week each July.

Ali has more than twenty years of policy and advocacy experience with non-governmental organizations, including directing the women's rights program at the International Human Rights Law Group (now Global Rights) (1993-98); Amnesty International USA's Program against the Death Penalty (1991-1993) and co-founding AIUSA's programs on women's rights and LGBT rights. She continues to work with international NGOs, including Amnesty International and Human Rights Watch, and local and national NGOs such as the Women's Institute for Leadership Development (USA), and CREA and TARSHI (India) on human rights issues in the United States and globally. Ali's scholarship and policy work have addressed gendering humanitarian law; safe migration and anti-trafficking policies; criminal law and, specifically, the abolition of the death penalty; and women's rights, sexual rights, sexual and reproductive health and LGBT rights. Ali publishes regularly in both scholarly and activist venues on these topics.

Yitzhak Benbaji teaches ethics, political philosophy, philosophy of language, and practical rationality at the law faculty and the philosophy department of Bar-Ilan University in Israel. He received a BA, *cum laude*, in mathematics and philosophy from the Hebrew University of Jerusalem; an MA in Philosophy, *cum laude*, from Hebrew University of Jerusalem, and a PhD, *summa cum laude*, in Philosophy from Hebrew University. He is also a senior fellow at the Shalom Hartman Institute. In 2006-7, Benbaji was a member of the Institute for Advanced Study at Princeton, where he started working on a book titled *The War Convention as a Social Contract: A Theory of the Laws of War*. Among his recent publications are: "Introduction, Walzer on the Moral Standing of States," 23 *Ethics and International Affairs* 319-324 (forthcoming, 2009); "The War Convention and the Moral Division of Labor," 59 *Philosophical Quarterly* 593-618 (2009); "Parity, Intransitivity and a Context-Sensitive Degree Analysis of Gradability," 87 *Australasian Journal of Philosophy* 313-335 (2009); and "Distributive Justice and the Moral Division of Labor: A Comment on Penner," 10 *Theoretical Inquiries in Law Forum* 21-31 (2008).

Daniel Bonilla graduated from Universidad de los Andes School of Law in 1994. He earned his LLM from Yale Law School in 1998 and his JSD from the same university in 2005. He is the Director of the Public Interest Law Group of Universidad de los Andes. His research areas include the theory of law, theories of justice, multiculturalism, legal pluralism, and constitutional law. *La Constitucion Multicultural* and *Hacia un Nuevo Derecho Constitucional* are among his most recent publications.

Jeffrey Kahn is a member of the Yale Law School class of 2010. He graduated *summa cum laude* from Dartmouth College, earned a master's degree in anthropology from, and is currently pursuing a Ph.D. in anthropology at, the University of Chicago. Since 2001, Jeffrey has worked with Haitian communities in Boston, New York, and Miami on issues ranging from HIV care to immigration. As a Robina Fellow, Jeffrey will continue his doctoral research in anthropology on the history of the struggle for the rights of Haitian refugees in both the United States and Haiti. The research will focus on the human rights movement that emerged around the Haitian refugee crisis and its effects on the legal

institutions and immigration laws of the United States. The research will serve as the basis for a book on these topics. Jeffrey will also organize events at the Law School on issues that Haiti faces in the aftermath of the earthquake and will work with students at the Law School on projects in support of efforts to protect Haitians' human rights.

Jonathan Schell is the Peace and Disarmament Correspondent for *The Nation* and the Harold Willens Peace Fellow at The Nation Institute. He was a Distinguished Visiting Fellow at the Yale Center for the Study of Globalization in 2005, and has also taught a course on the nuclear dilemma at Yale. He began his career at *The New Yorker* magazine, where he was a staff writer from 1967 until 1987. His reflective work on the nuclear question *The Fate of the Earth* (Knopf, 1982), which first appeared in three parts in *The New Yorker*, became a best-seller and was hailed by *The New York Times* as "an event of profound historical moment." It received the *Los Angeles Times* book prize, among other awards, and was nominated for the Pulitzer Prize, the National Book Award, and the National Critics Award. Schell's other books are *The Village of Ben Suc* (1967), *The Military Half* (1968), *The Time of Illusion* (1976), *The Abolition* (1984), *History in Sherman Park* (1987), *The Real War*, (1988), *Observing the Nixon Years* (1989), *The Gift of Time* (1998), *The Unfinished Twentieth Century* (2001), *The Unconquerable World: Power, Nonviolence, and the Will of the People* (2003), *A Hole in the World: A Story of War, Protest and the New American Order* (2004), and *The Seventh Decade: The New Shape of Nuclear Danger* (2007). He received the Lannan Award for Literary Non-fiction in 2000.

Sam Moyn is a Professor of History at Columbia University and is Co-Director for the Consortium for Intellectual and Cultural History at Columbia University. Sam received his BA from Washington University, his MA and PHD from the University of California – Berkeley and his JD from Harvard University. Sam is Editor of *Humanity* and Editorial Associate of *Constellations*. He is a recipient of the John Simon Guggenheim Memorial Fellowship and the Columbia University Distinguished Faculty Award, among other honors. His books include *The Last Utopia: Human Rights in History* (Harvard, 2010); *Origins of the Other: Emmanuel Levinas Between Revelation and Ethics* (Cornell University Press, 2005); *A Holocaust Controversy: The Treblinka Affair in Postwar France* (Brandeis University Press, 2005); (ed.) *Pierre Rosanvallon, Democracy Past and Future* (Columbia University Press, 2007); and (co-ed.) *The Modernist Imagination: Intellectual History and Critical Theory* (Berghahn Books, 2008).

Furthermore, **Terra Gearhart-Serna**, **Jason Pielemeier**, and **Aaron Zelinsky** have been chosen as the 2010-11 *Robina Foundation Post-Doctoral Fellows*. Terra Gearhart-Serna will spend her fellowship year as a law clerk in chambers for the International Criminal Tribunal for the Former Yugoslavia; Jason Pielemeier will serve as a special assistant to the Assistant Secretary of State for Democracy, Human Rights and Labor; and Aaron Zelinsky will work as a special assistant to the Legal Advisor to the U.S. State Department.

Our plans to measure and share results of the Fellowship Initiative will take further shape with the appointment of the *Robina Foundation Project Director*. She or he will coordinate the Initiative, help Fellows in Residence integrate successfully in the Law School community, help the current and former Fellows interact with each other and with

others in the human rights field, and assess the Fellows' longer-term involvement in human rights. Our first step in assessment will be to record participants' substantial human rights work during their time as Robina participants. With further resources, it may be possible to assess the Fellows' involvement in human rights over time. Here are our specific plans with respect to both short- and long-term assessment:

- Track Robina JD Scholars' participation in human rights clinics and programs at the Law School
- Record major projects undertaken by Summer Fellows
- Record major projects accomplished by Post-Doctoral Fellows
- Keep a file of publications, speaking engagements, and other major scholarship generated by Robina Senior and International Fellows
- With proper resources and in coordination with the Career Development Office, we may regularly survey participants and qualitatively analyze the results of projects begun as Fellows and after their Fellowships have ended

In terms of publicity, we will market the Robina Initiative to students through our website and publications. To external audiences, we will issue press releases announcing Robina Senior, International, and Post-Doctoral Fellows (see a recent general fellowship release at <http://www.law.yale.edu/news/9561.htm>). If appropriate, we would be happy to share results of our assessment efforts with the Foundation and its partners. We welcome the Foundation's advice in this regard.

V. FINANCIAL REPORT

<u>A. Proposed Annual Expenses</u>	<u>Annually, for Three Years</u>
Robina Human Rights Scholarships	\$250,000
Robina Summer Fellowships & Travel Support	\$200,000
Robina Post-Doctoral Fellowships	\$120,000
<i>Includes salary and benefits</i>	
Robina Senior and International Fellows	\$260,000
<i>Includes salary and benefits</i>	
Robina Project Director	\$100,000
<i>Includes salary and benefits</i>	
Clerical Support & Associated Expenses	<u>\$70,000</u>
TOTAL ESTIMATED COST	\$1,000,000

Below is a brief overview of the funds that have been expended from May 2008 to the current reporting date.

<i>B. Actual Expenses</i>	Year 1	Year 2	Total	Variance
Robina Human Rights Scholarships	\$253,000	\$254,130	\$507,130	\$7,130
Robina Summer Fellowships & Travel Support	\$210,486	\$206,890	\$417,376	\$17,376
Robina Post-Doctoral Fellowships	\$18,333	\$96,776	\$115,109	(\$124,891)
<i>Includes salary and benefits</i>				
Robina Senior and International Fellows	\$198,212	\$321,788	\$520,000	\$0
<i>Includes salary and benefits</i>				
Robina Project Director	\$27,899	\$29,823	\$57,722	(\$142,278)
<i>Includes salary and benefits</i>				
Clerical Support & Associated Expenses	\$70,000	\$70,000	\$140,000	\$0
TOTAL ACTUAL COST	\$777,930	\$979,407	\$1,757,337	(\$242,663)

C. Explanation of Financial Report

The *Robina Human Rights Scholarships* include the support provided to ten JD students chosen as 2009-10 Robina Human Rights Scholars. The scholarships ranged in value from \$34,940 to \$13,240 because the financial aid needs of the students were greater this year than in the previous year, the scholarship amount increased slightly, averaging around \$25,000.

The *Robina Summer Fellowships and Travel Support* includes all of the travel, living, and related expenses associated with providing summer support to 40 students working in human rights jobs throughout Africa, South America, the Middle East, Asia, Europe, and North America. The fellowships ranged from \$1,327 to \$6,660, with the average fellowship costing \$5,304.

The *Robina Post-Doctoral Fellowships* include salary and benefits for Sam Ferguson and Matiangai Sirleaf. Sam spent the year continuing research for his book about the trials of officials responsible for human rights abuses during Argentina's "Dirty War." Matiangai worked as a law clerk for Chief Justice Sandile Ngcobo of the Constitutional Court of South Africa.

The *Robina Senior and International Fellows* costs include the salary, benefits and associated expenses of Professors Lucas Guttentag, Cristina Rodriguez, Kim Scheppele, and Patrick Weil. The actual expenses associated with these visiting Fellows was much greater; however, the Law School contributed a significant portion of the funds to host these important human rights leaders.

The *Robina Project Director* expenses reflect a portion of the efforts of Jim Silk, Executive Director of the Schell Center for International Human Rights, Megan Barnett,

Associate Dean for Academic Affairs, and Elizabeth Brundige, the Cover-Lowenstein Fellow in International Human Rights, who have helped to facilitate the Robina Initiative.

The *Clerical Support and Associated Expenses* include the costs of administrator Barbara Mianzo as well as associated supplies and facility expenses necessitated by the program.

As you see, a balance of \$242,663 remains to be carried forward. This will primarily be used to support *Robina Foundation Post-Doctoral Fellows* in the coming years. As discussed in last year's report, we would like to extend the gift period until approximately June 2012 in order to appoint the third and final group of Post-Doctoral Fellows. We would also hope to have the option of appointing additional Fellows and extending the Project Director position until June 2012, should funds allow.

VI. BROADER, ONGOING HUMAN RIGHTS WORK AT YALE LAW SCHOOL

Human rights activity remains strong at Yale Law School. The Orville H. Schell, Jr. Center for International Human Rights, whose scope of work was described in our proposal, organizes the School's human rights programming. Several highlights of this year included:

- The Schell Center hosted the 2010 Robert L. Bernstein International Human Rights Fellowship Symposium on the timely topic of "The Future of Development: Human Rights and International Aid Beyond the Economic Crisis." The first panel, entitled "Assessing Development Debates from the Ground," considered how debates in policymaking and academic circles reflect and effect aid workers' experiences and contribute to their own perspectives on what best promotes development. The second panel, "The UN Millennium Development Goals at Ten Years," discussed which human rights issues should be the priority agenda of a Millennium Development Goals Review Summit that UN Secretary-General Ban Ki-moon has called for 2010, in light of the fact that the recent report indicated that many goals will likely not be attained by 2015 due to the global economic crisis and the failure of world governments to fulfill pledges for increased aid. The last panel focused on "Aid, Corruption, Conflict, and Democracy." The conversation took as its standing point two recent books: Paul Collier's *Wars, Guns, and Votes: Democracy in Dangerous Places*, which argues that Western governments and institutions promote superficial democracy in aid-recipient countries in ways that lead to unrest and instability, holding back development and increasing poverty; and Dambisa Moyo's *Dead Aid*, which argues that Western aid to African governments has kept dictators in power and caused rampant corruption.

Panel speakers included Christopher Blattman, Assistant Professor of Political Science and Economics, Yale University; Gregg Gonsalves, Student, Department of Ecology and Evolutionary Biology, Yale University, and former coordinator, AIDS and Rights Alliance for Southern Africa; Dean Karlan, Professor of Economics, Yale University; Daniel Kaufmann, Senior Fellow in Global

Economy and Development, The Brookings Institution; Michael Kleinman, Investment Manager, Humanity United; John W. McArthur, Chief Executive Officer, Millennium Promise; Sering Falu Njie, Deputy Director for Policy, United Nations Millennium Campaign; Carlos Seiglie, Professor of Economics, Rutgers University-Newark; and Alicia Ely Yamin, Joseph H. Flom Fellow on Global Health and Human Rights, Human Rights Program, Harvard Law School and Adjunct Lecturer, Harvard School of Public Health.

- The Schell Center also sponsored the Human Rights Workshop: Current Issues and Events, a bi-weekly speaker series offered each semester. In the spring, the series featured speakers and topics such as Scott Long, Director of the Lesbian, Gay, Bisexual and Transgender Rights Program at Human Rights Watch, on "Sexuality and Rights in the Middle East"; Jay Winter, Charles J. Stille Professor of History, Yale University, on "Human Rights as Lived Experience: Mexican Migrants, the Roman Catholic Church and Languages of Dignity in New Haven"; Itamar Mann, LLM Candidate, Yale Law School, and co-founder, Shatz, Mann & Cohen, attorneys, Israel, on "Towards a History of 'Necessity': The Bureaucratization of Torture in Israel"; Orville Schell, Arthur Ross Director, Center on U.S. – China Relations, Asia Society, on "China's Environmental Challenges: Why a Sound Legal System and Free Press Are Essential to Overcoming Them"; Sari Bashi, Executive Director, Gisha - Legal Center for Freedom of Movement, on "*Palestinian Rights and Israeli Rule of Law*"; and Elisabeth Jean Wood, Professor of Political Science, Yale University, and Professor, Santa Fe Institute, on "*Sexual Violence During War*." For details, see http://www.law.yale.edu/intellectuallife/hrw_schedule.htm.
- The *Yale Human Rights & Development Law Journal* and the Community Economic Development Clinic hosted a Food Policy Conference on April 16-17, 2010, which focused on the subject of food as a human right. The conference aimed to bring about patterns of food production that honor the universal right to food, the health and well-being of communities, and the preciousness of natural resources. Key speakers included Olivier de Schutter, the UN Special Rapporteur on the Right to Food; Smita Narula, Clinical Professor at the Center for Human Rights and Global Justice at New York University; Ellen Messer, an anthropologist specializing in human rights and food security; Colin Gonsalves, Founder and Executive Director of the Human Rights Law Network; Saulo Araujo, Coordinator for Grassroots International's Brazil and Mesoamerica programs; Marc J. Cohen, Senior Researcher on Humanitarian Policy and Climate Change at Oxfam America; and many others.
- The Civil Liberties and National Litigation After 9/11 Clinic continued its trend-setting work to combat the loss of civil rights and liberties in the post 9-11 landscape; the NLP represented detainees held without trial in Guantánamo and Bagram, Afghanistan, in *habeas* actions and before military commissions. Those representations yielded the first-ever recognition of *habeas* rights for individuals detained at Bagram, as well as path-breaking judicial review of the medical

treatment of hunger strikers at Guantánamo. The NLP also continues to press for accountability of US actors for torture and other human rights violations. Finally, the NLP continues its coalition-building work on issues ranging from countering proposals for new preventive detention regimes to calling for a commission of inquiry to provide accountability and a full vetting of interrogation, detention and rendition practices after 9/11.

- The Law School welcomed Muneer Ahmad as Clinical Professor of Law (see <http://www.law.yale.edu/news/9721.htm>). A graduate of Harvard College and Harvard Law School, Professor Ahmad concentrates his teaching on immigration law and international human rights. He serves as an Advisory Board Member to the District of Columbia Community Legal Interpreter Project and as Board Vice-President for the Global Workers Justice Alliance. This year, Muneer co-taught the Lowenstein Clinic's National Litigation Project. He also led the Worker & Immigrant Rights Clinic, which represents immigrants and low-wage workers in Connecticut in labor, immigration, trafficking, and other civil rights areas, through litigation for individuals and non-litigation advocacy for community-based organizations.
- Paul Kahn, Director of the Schell Center, completed three articles, entitled "Torture and Democratic Violence," 22 *Ratio Juris* (2009); "Philosophy and the Politics of Unreason," 97 *California Law Review* (2009); and "Justice or Legitimacy," 68 *Journal of Asian Studies* (2009).
- James Silk, Executive Director of the Schell Center, continued to teach the Lowenstein Clinic and supervise its diverse docket of human rights advocacy projects. He also supervised all fellows affiliated with the Schell Center and advised students about academic and extracurricular human rights activities, and about pursuing human rights careers. He taught for two weeks in the summer program in International Human Rights and International Criminal Law sponsored by Tulane University Law School in Amsterdam, The Netherlands, and continued to serve on the Board of the Fair Labor Association.

VII. CONCLUSION

We are very thankful that, because of the generous support provided by the Robina Foundation, the Law School has been able to continue to invest in programs that foster the leadership skills of human rights leaders at all stages of their training. The Robina Foundation's vital support has enabled the Law School to increase the capacity of our human rights programs, in a time when other programs have been under economic scrutiny.

The Law School is grateful for James Binger's foresight and commitment to improving humankind through investing in the pursuit of innovation in critical social issues such as human rights. I hope that this report adequately expresses the great impact that the

Robina Foundation's gift has had upon our community, both locally and throughout the world.

Thank you again for your investment in the Robina Foundation Human Rights Fellowship Initiative at Yale Law School. Robert, Jim, and I were so pleased to have welcomed you and the Trustees to the Law School in February, and we hope to have the opportunity to meet with you again in the future. Until then, please don't hesitate to be in touch.

Warmly,

Kenna

Kenna Barrett

cc: Robert Post, Dean
Mark LaFontaine, Associate Dean
James Silk, Clinical Professor of Law

ROBINA FOUNDATION
2010 Annual Meeting
August 23-25, 2010
DRAFT

Monday, August 23, beginning at 3:00 or 4:00:

- Presentation / Discussion with "Sunsetting Experts": possible guests: Bill Roberts, Joel Fleishman, Harvey Dale, Vinnie McGee
- Board dinner with Sunsetting Experts

Tuesday, August 24, morning:

- Board discussion of the issues raised by the experts and other non-financial issues (e.g. Foundation goals and Guidelines: meaning of transformative, creative, innovative; strategies for working with a limited number of named institutions; human rights or other theme)
- Review of investment policy strategies and scenarios for spending out Foundation assets

Tuesday, August 24, afternoon:

- Presentations by Abbott Northwestern Hospital and the University of MN Law School

Tuesday Evening: Board social evening

Wednesday, August 25, morning: Regular Board Meeting including

- Review of Annual reports from Yale School of Drama, University of Minnesota Law School, Council on Foreign Relations and Abbott Northwestern Hospital: decisions regarding 2010 payments

**Robina Foundation
Board Meeting Dates
2010**

DATE	PLACE/TIME
February 22-24, 2010 (Mon, Tues, Wed)	Yale University – Lodge at The Study
May 18, 2010 (Monday) Conference Call	10:00 a.m. to 12 noon (Central Daylight Time)
August 23-25, 2010 (Mon, Tues, Wed) Annual Meeting	Minneapolis, MN Monday, August 23 – 6 p.m. Dinner (Possible 4:00 p.m. Panel Discussion re Sunsetting) Tuesday, August 24 – 8 a.m. to 4 p.m. Wednesday, August 25 – 8 a.m. to 12 noon
November 16, 2010 (Tuesday) Conference Call	11 a.m. to 1:00 p.m. (Central Standard Time)

**Robina Foundation
Board Meeting Dates
2011**

DATE	PLACE/TIME
February 21-23, 2011 (Mon, Tues, Wed)	Council on Foreign Relations' Office Washington, DC
May 17, 2011 (Tuesday) Conference Call	10:00 a.m. to 12 noon (Central Daylight Time)
August 22-24, 2011 (Mon, Tues, Wed) Annual Meeting	Minneapolis, MN Monday, August 23 – 6:00 p.m. Dinner Tuesday, August 24 – 8 a.m. to 4 p.m. Wednesday, August 25 – 8 a.m. to 12 noon
November 15, 2011 (Tuesday) Conference Call	10:00 a.m. to 12 noon (Central Standard Time)

Calendar for year 2011 (United States)

January Su Mo Tu We Th Fr Sa 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31 4:● 12:○ 19:○ 26:●	February Su Mo Tu We Th Fr Sa 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 2:● 11:○ 18:○ 24:●	March Su Mo Tu We Th Fr Sa 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31 4:● 12:○ 19:○ 26:●
April Su Mo Tu We Th Fr Sa 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 3:● 11:○ 17:○ 24:●	May Su Mo Tu We Th Fr Sa 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31 3:● 10:○ 17:○ 24:●	June Su Mo Tu We Th Fr Sa 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 1:● 8:○ 15:○ 23:●
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October Su Mo Tu We Th Fr Sa 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31 3:○ 11:○ 19:○ 26:●	November Su Mo Tu We Th Fr Sa 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 2:○ 10:○ 18:○ 25:●	December Su Mo Tu We Th Fr Sa 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31 2:○ 10:○ 17:○ 24:●

Holidays and Observances:

Jan 1 New Year's Day
Jan 17 Martin Luther King Day
Feb 14 Valentine's Day
Feb 21 Presidents' Day
Apr 24 Easter Sunday
May 8 Mother's Day

May 30 Memorial Day
Jun 19 Father's Day
Jul 4 Independence Day
Sep 5 Labor Day
Oct 10 Columbus Day (Most regions)
Oct 31 Halloween

Nov 11 Veterans Day
Nov 24 Thanksgiving Day
Dec 24 Christmas Eve
Dec 25 Christmas Day
Dec 26 'Christmas Day' observed

ROBINA FOUNDATION

*Letter sent
to all grantees*

4900 IDS Center
80 South 8th Street
Minneapolis, MN 55402
Phone: 612-333-2313
Fax: 612-333-0182
www.robinafoundation.org

March 23, 2010

Penny Wheeler, MD, Chief Clinical Officer, Allina Hospital and Clinics
Richard Adair, MD, Abbott Northwestern Hospital

Dear Penny and Dick:

I believe I mentioned to you that the Robina Foundation Board of Directors was considering designation of specific Board members to serve as "Lead Directors" for the four institutions identified in the Foundation's bylaws. At the February Board Meeting the Board approved this concept and subsequently developed a description of the Foundation's goals for the program, as well how the Lead Directors will function.

Attached is the "job description" for Robina's Lead Directors. (You will notice that a "Lead Director" may be designated to focus on aspects of the Foundation's work in addition to work with grantee institutions. In that regard, the Board has determined that Tom Crosby will focus on the Foundation's financial issues.)

The Board has designated Steven Schroeder, M.D. to serve as the Lead Director for Abbott. I hope you agree that designation of Steve as your Lead Director has the potential to enhance Robina's relationship with your institution. We're eager to move forward with this program. Although I will continue to be your primary contact at the Foundation, I will work to involve Steve as your Lead Director.

At the February Board Meeting, the Board elected officers to align with the Foundation's designation of an Executive Director rather than a President. Following are the Foundation's officers: Chair and Treasurer: Tom Crosby; Vice Chair and Secretary: Steve Schroeder; Executive Director: Penny Hunt. In addition, we are pleased to announce that Kathleen Blatz was elected to the Board of Directors, bringing the number of Board members to five. Attached is an updated Board member contact list, and information on all of the Board members is available on the Foundation's website: www.robinafoundation.org.

On a different matter, the next meeting of the Board of the Robina Foundation is scheduled for May 18 in Minneapolis. (The Board will meet by conference call.) To facilitate the preparation of the book for the Board Meeting, we ask that you submit your quarterly report by April 29. As always, this should be a short report describing activities since your last report pursuant to your grant from the Foundation. We are particularly interested in any changes or additions you have made to your program, specific results and issues that have arisen. To assist you with your future planning, attached is information on dates for other reports due in 2010.

Please feel free to contact me if you have questions or concerns now or in the future about the Lead Directors, your report, or other matters with respect to the Robina Foundation. I look forward to working with you.

Sincerely,

Penny

Penny A. Hunt
Executive Director

Enclosures: Lead Directors' Job Description, Schedule of Reports Due, Updated Contact List

cc: Richard L. Meyer, President, Abbott Northwestern Hospital Foundation

ROBINA FOUNDATION "LEAD DIRECTORS"

Although all Board members will have full responsibility and voice as to all work of the Foundation, from time to time the Board of Directors may designate "Lead Directors" for the Robina Foundation's four designated recipients and for other key activities (e.g. financial issues) of the Foundation.

Goals: The goals of the Lead Director concept are to:

Connect an individual Director with a specific grantee or Foundation activity to deepen understanding of one funding area or Foundation issue;

Facilitate resolution of simple questions/issues that need not involve the entire Board;

Provide Executive Director with a sounding board to discuss Foundation grantees, proposals and concerns; and

Assure efficient use of Board members' time.

Role of the Lead Directors: Although no Director will "own" a particular grantee or area, Lead Directors will:

Pay particular attention to grants, reports, issues, etc. related to their designated grantee or area;

As appropriate and useful to the work of the Foundation, develop personal relationships with representatives of the grantee; and

Be available to consult with the Executive Director as requested and provide counsel and advice.

Note:

Notwithstanding the designation of "Lead Directors," the Executive Director will continue to be the primary contact for all grantees.

3/10/10

ROBINA FOUNDATION

4900 IDS Center
80 South 8th Street
Minneapolis, MN 55402
Phone: 612-333-2313
Fax: 612-333-0182
www.robinafoundation.org

SCHEDULE OF EVALUATION AND MONITORING REPORTS DUE IN THE OFFICE OF THE ROBINA FOUNDATION

Board Meeting Date	Quarterly Report Due Date to Robina Office
May 18, 2010	April 29, 2010
August 23-25, 2010	August 5, 2010
November 16	October 28, 2010

ROBINA FOUNDATION BOARD OF DIRECTORS

Contact Info for Grantees

<u>Gordon M. Aamoth, MD</u> 390 W. Ferndale Road Wayzata, MN 55391 Phone: 952-476-2819 Fax: 952-249-1419 Cell: 612-845-9990 Email: gaamoth@msn.com	<u>Thomas M. Crosby, Jr., Chair & Treasurer</u> 4900 IDS Center 80 South 8 th Street Minneapolis, MN 55402 Phone: 612-332-9111 Fax: 1-612-465-4191 Cell: 612-710-1977 Email: tcrosby@tcrosbylaw.com
<u>Peter Karoff</u> 1052 Camino del Retiro Santa Barbara, CA 93110 Cell: 617-909-2590 Office: 805-845-7632 Email: pkaroff@TPI.org	<u>Steven Schroeder, MD, Vice Chair & Secretary</u> University of California at San Francisco 3333 California Street, #430 San Francisco, CA 94143-1211 Phone: 415-502-1881 Fax: 415-502-5739 Email: Schroeder@medicine.UCSF.edu Assistant: Margaret Meriwether Phone: 415-502-4515 (Fax: 5739) Email: mmeriwether@medicine.UCSF.edu
<u>Kathleen Blatz</u> 425 U.S. Trust Building 730 Second Avenue South Minneapolis, MN 55402-2462 Phone: 612-904-2301 Fax: 612-204-0912 Email: kathleenblatz@msn.com Assistant: Carol VanOrnum Phone: 612-904-2302 Email: cvan@whitneymgt.com	
<u>Penny Hunt, Executive Director</u> (Effective 12/09) Robina Foundation 4900 IDS Center 80 South 8 th Street Minneapolis, MN 55402 Phone: 612-333-2313 Fax: 612-333-0182 <u>Cell: 612-381-7790</u> Email: phunt@robinafoundation.org pennhunt@gmail.com	<u>Administrative Consultant</u> Nancy Gilberg Email: ngilberg@robinafoundation.org Office: 612-333-2313 Cell: 612-501-0554