



[Robina Foundation](#)

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Penny Hunt

ROBINA FOUNDATION
Board Meeting

Conference Call

Tuesday, May 12, 2015

11:00 a.m. to 1:00 p.m. (EDT)

10:00 a.m. to 12 Noon (CDT)

8:00 a.m. to 10:00 a.m. (PDT)

ROBINA FOUNDATION

TO: Robina Board of Directors

FROM: Penny Hunt

RE: May 2015 Board Meeting

Since we all gathered last week for our Listening Tour meetings with Allina and the University of Minnesota Law School, it's hard to believe that it's time to meet again!

The good news is that the May Board Meeting gives us the opportunity to discuss what we learned from our Listening Tour meetings while the meetings are fresh in our minds. Debriefing those sessions will be the key activity of the Board Meeting. We will also want to discuss next steps to develop Robina's future grantmaking, beginning at the August/September meeting.

As always, please feel free to contact me if you have questions or concerns in advance of the May 12 meeting. I will join the teleconference from Washington D.C. where I will be attending the Council on Foreign Relations' Council of Councils annual meeting.

Robina Foundation Board of Directors Meeting

Conference Call

Tuesday, May 12, 2015

11 a.m. to 1 p.m. EDT

10 a.m. to 12 noon CDT

8 a.m. to 10 a.m. PDT

Participant Instructions: 1. Dial 1-877-820-7831
2. Enter the Participant Passcode: 3167335# (must dial #key)

Time(CDT)	Agenda Item	Tab #
10:00 a.m.	Welcome and Call to Order – Blatz	
10:05 a.m.	Minutes of March 3-4, 2015 Board Meeting – Berresford - Action	1
10:10 a.m.	Executive Director's Report - Hunt	2
10:20 a.m.	Treasurer's Report - Lewis • Assets and Grants • 1st Quarter Financial Report from Mike Sullivan • Review of Proposed Revised Investment Policy Statement	3 4
10:40 a.m.	Grant Program – Hunt • Grant Reports ➤ University of Minnesota Law School: ▪ <i>Public Interest Scholars</i>: Annual Report ➤ Yale Law School: <i>Human Rights Fellowship Initiative</i>: Annual Report and <i>Assessment</i>	5 6
11:10 a.m.	"Listening Tour" Debrief of Meetings with Allina and U of M Law School	7
11:40 a.m.	Other Business • Agenda for August Board Meeting • 2015 and 2016 Board Meeting Dates	8
12 Noon	Adjournment	

1

MINUTES
MARCH 3-4, 2015

2

EXECUTIVE DIRECTOR'S REPORT

3

TREASURER'S REPORT
1st Quarter Financial Report

4

TREASURER'S REPORT
Review Proposed Investment
Policy Statement

5

GRANT REPORT
U of M Public Interest Scholars

6

GRANT REPORT
Yale Law School

7

"LISTENING TOUR" DEBRIEF
Allina and U of M Law School

8

OTHER BUSINESS

**Robina Foundation
Meeting Minutes
March 3, 2015**

A meeting of the Board of Directors of the Robina Foundation, a Minnesota nonprofit corporation, was held on March 3 and 4, 2015, in New York City at the Council on Foreign Relations and The Lotos Club.

Directors present: Gordon Aamoth, Susan Berresford, Kathleen Blatz, Steve Lewis, Marianne Short and Steven Schroeder.

Staff present: Penny Hunt, Executive Director, and Nancy Gilberg, Administrative Consultant.

Kamaran Madison, from OfficeTeam, was present and served as recorder.

Welcome and Call to Order

Blatz, Chair, called the meeting to order and welcomed Board Members.

Minutes of November 13, 2014, Meeting

A motion made and seconded to approve the Minutes of the November 13, 2014, Board Meeting included in the Board Book was approved unanimously by the Board.

Executive Director's Report

Hunt commented on Board Members' personal involvement in meetings and telephone conversations with Robina Grantees and called Board Members' attention to several items in the Executive Director's Report in the Board Book. She noted in particular follow up on Lewis' suggestion that the indenture with Yale University covering the management and use of the Foundation's endowment gift to support the Binger Center for New Theatre be changed to provide greater flexibility in the use of the "Current Use Fund" and the potential for greater investment return. Hunt also explained plans for Blatz to approach Marion Basal about selling her life estate in the Clifton Avenue condominium owned by the Foundation since she is not currently living in the condo. Board Members encouraged Blatz to move forward with a transaction she feels is appropriate.

2015 Operating Budget

Hunt introduced the 2015 Operating Budget included in the Board Book and asked for approval of the budget.

A motion made and seconded to approve the 2015 Operating Budget included in the Board Book was approved unanimously by the Board.

Council on Foreign Relations Diversity Initiatives

Board Members discussed the issues raised by the Council on Foreign Relations' decision to end its collaboration with Humanity in Action after the completion of HIA's two

programs this summer and by the fact that CFR does not wish to move forward with the planned evaluation of CFR's work or of HIA's Diplomacy and Diversity Program. Board Members discussed CFR's view of the importance and need for diversity programs as well as other funding opportunities CFR staff described during Lewis' orientation meetings. After consideration of the impact of the decision on Humanity in Action, the Foundation's funding commitments, and the value of an evaluation, Board Members directed Hunt 1) to provide full-funding of the 2015 commitment (\$446,117) subject to identification by CFR of ways to re-direct funds previously provided for a program evaluation to support outreach efforts to increase diversity within CFR; 2) discuss with HIA the possibility of Robina support for a third year of the Diplomacy and Diversity initiative; 3) engage outside reviewers to evaluate the work of CFR and HIA supported by the Foundation.

(Board Member Peter Karoff joined the meeting via phone.)

Listening Tour Discussion

Board Members who attended the Yale Listening Tour meetings provided their assessment of the various initiatives discussed. After discussion, Board Members concurred with Foundation Listening Tour participants' focus on continued support of Yale Law School's human rights programs and possible limited support for the Gilder Lehrman Center for the Study of Slavery, Resistance, and Abolition. Because participants at the Yale meetings were concerned about Dean Post's comments about funding for YLS human rights programs, Board Members directed Hunt to set up a call for Karoff to learn more from Jim Silk about interest in human rights, funding for programs, issues related to COAP, and the future of the human rights field.

Following the discussion of the Yale Listening Tour meetings, Board Members reviewed the Listening Tour Meeting Schedule outlining April meetings with Abbott Northwestern Hospital / Allina Health and the University of Minnesota Law School.

Listening Tour Meetings with the Council on Foreign Relations

As part of the Foundation Board's efforts to learn more about the work and priorities of Robina Grantees, the Board held "Listening Tour" sessions with Richard Haass, President of the Council on Foreign Relations, and five CFR executives involved in CFR's priority initiatives.

Haass provided overall information on the work of CFR, including plans for a capital campaign of \$125 - \$150 million to celebrate the organization's 100th anniversary in 2021. Per Haass, foreign affairs is different today as the world and the US face basic questions which require intellectual work that neither insiders nor academics can provide. This work is in CFR's "sweet spot." CFR is adjusting with a wider agenda and a focus on developing talent through education programs. Board Members learned about the following initiatives:

- *International Institutions and Global Governance Program*
- *Global Health and Development Initiative*
- *Rule of Law Initiative*
- *Countering Violent Extremism Initiative*
- *International Affairs Fellowship program*

Following the presentations and questions and answers with participants, the Board adjourned for the day.

Meeting Minutes

March 4, 2015

Welcome and Call to Order

Blatz welcomed Board Members, including Karoff who joined the meeting by phone, and called the meeting to order.

Treasurer's Report

Lewis called Board Members' attention to Sullivan's quarterly financial report and highlighted several items related to the Foundation's finances:

- Sullivan and US Bank will identify assets to sell in March to generate cash for Foundation grants;
- As we move through 2015 and make decisions concerning the Foundation's future grants, we will need to talk with US Bank about lowering the risks in the Foundation's portfolio;
- Sullivan and US Bank are working on a new investment policy, in large part to reflect the approaching target date for winding down the Foundation. A draft policy will be available for Board review in upcoming board meetings.

Grantee Report

Board Members reviewed and discussed ANWH/Allina's annual report on the implementation of *LifeCourse*. Board Members expressed interest in learning more about the participation of minority families in the initiative, how doctors are connected with the work of *LifeCourse* teams, how *LifeCourse* fits into the landscape of programs across the country addressing late-life care and incorporates learnings from other programs, and in learning when Allina will talk with the Minnesota Department of Health and the Legislature about the program.

Board Members discussed material in the Board Book outlining concerns expressed by Karen Birkeland, who worked on implementation of *LifeCourse*. Board Members directed Hunt to talk with Penny Wheeler about the concerns expressed by Birkeland, emphasizing that the Robina Board is not validating or discrediting the concerns and that Birkeland's career must not be negatively impacted as a result of voicing her concerns. As part of the Foundation's consideration of future funding of *LifeCourse*, Board Members agreed that Hunt should engage an outside reviewer now to evaluate the implementation of *LifeCourse* to date and plans for the future in advance of Allina's submission of a grant proposal.

"Listening Tour" Discussion: Council on Foreign Relations Debrief

Attachment 1 provides a summary of Board Members' discussion of CFR Listening Tour sessions.

Other Business

Board Members reviewed the meeting dates for 2015 and 2016, noting that the November 2015 meeting may need to be longer than two hours to provide ample time to discuss the Foundation's future grantmaking.

Adjournment

There being no other business, the meeting was adjourned.

Respectfully Submitted,

Susan Berresford, Secretary**Date**

ROBINA FOUNDATION
March 4, 2015
CFR Listening Tour Debrief

General Comments about CFR

- Listening Tour at Yale re-confirmed Robina involvement there; new opportunities revealed in CFR meetings;
- Meetings elevated view of importance of CFR's role in foreign affairs;
- Over-arching question is "what kind of legacy do we want to leave at CFR?"
- Perhaps we could deal with legacy in connection with the capital campaign;
- Question is "What influence do we want to have?" CFR does not "need" Robina the way Allina and the U of M Law School do;
- CFR does not collaborate well with others;
- One option might be to give CFR funds without direction as to use;
- Could provide funds to address "Emerging Threats to the International Order" (e.g. \$X million in a wasting endowment or a matching grant);
- Important to understand what Richard Haass wants.

International Institutions: Global Governance

- Mixed view of performance of IIGG to date and importance going forward: priority #1 vs. no interest in additional funding;
- Not as much progress/impact as would have expected;
- Work of IIGG has been key to important changes within CFR; Stewart Patrick has been excellent;
- IIGG is core to CFR; will continue regardless of Robina support.

Global Health and Development Initiative

- Laurie Garrett is fabulous – well-known so could attract other funding;
- Top priority for several Board Members;
- If go forward with Global Health, need to understand what others are doing: scan issue, identify CFR's special role; major players, etc.

Rule of Law Initiative

- Excellent leader;
- Mixed views on importance/priority: top vs. bottom of Board Members' lists.

Countering Violent Extremism Initiative

- Important niche; fits Robina Guiding Principles;
- Dynamic leader, but not a team player;
- Distinctive point of view – not clear how connects with others;
- Many actors in space;
- Collaboration required, which is not CFR's approach;
- Work dependent on others;
- Robina legacy not possible;
- Could provide modest funding to determine first steps to begin initiative.

International Affairs Fellowship

- Key operating program; central to CFR's work;
- Somewhat less intriguing than other initiatives, but important to CFR and could be structured to fit Robina's priorities;
- Fellowships easily tied to naming opportunities;
- Robina could add two fellowships;
- Could tie to diversity, perhaps in connection with Capital Campaign.

Support for Diversity Initiatives

- Could ask CFR for proposal, but CFR resists directives;
- People in the trenches of CFR human resources are interested;
- This may be an area where we have leverage.

**ROBINA FOUNDATION
BOARD OF DIRECTORS MEETING
May 12, 2015
EXECUTIVE DIRECTOR'S REPORT**

Follow-up to March Board Meeting

LifeCourse Concerns

I met with Penny Wheeler to discuss concerns about the development and implementation of LifeCourse expressed by Karen Birkeland. During our meeting, I stressed that we don't assume that Karen's concerns are correct, but we would like her to check out the concerns and let us know if she is comfortable that LifeCourse is proceeding appropriately and that the concerns, if well-founded, are being addressed. She agreed to do that.

In the course of our meeting, I explained to Penny that in connection with Robina's consideration of additional funding for LifeCourse, Robina planned to engage an outside reviewer to evaluate the development and implementation of LifeCourse. I am working to engage Fred Miller to conduct the evaluation. He will begin his work this month so that his assessment is available to the Foundation and Allina before the submission of the grant request. Fred's resume is Attachment 1.

Council on Foreign Relations Diversity Initiatives

Evaluation:

After talking with Jim Lindsay and Judith Goldstein about the Board's decision to move forward with an evaluation of the various activities funded by the Robina Foundation's grants to support *An Expanded Diversity Initiative in Foreign Policy* and the *Expanded Diversity Initiative in Foreign Policy – Additional Activities*, I contacted Joan Dassin and Ruby Puryear Hearn to discuss the evaluation. (Joan and Ruby were identified by the Board at the November meeting as qualified reviewers.) Both asked probing, thoughtful questions and expressed interest in the evaluation, but Ruby ultimately declined participation because of existing commitments and priorities.

I have been working with Joan Dassin on plans for the evaluation, which will begin with her attendance at sessions of CFR/HIA activities in late May and early June. So far, so good. Attachment 2 is Joan's resume. As you can see, Joan has significant experience that will help her – and the Robina Board – understand the effectiveness of the work the Foundation has funded and assess future funding opportunities.

Re-Allocation of Funds:

As directed by the Board, I approached Jim Lindsay to learn how CFR proposed to re-allocate the \$30,000 the Foundation had provided to CFR to conduct the evaluation that Robina will now engage Joan Dassin to conduct. Jim proposed the re-allocation outlined in his email dated March 16 (Attachment 3), which the Board approved via email.

Conference Report:

Jim Lindsay reported that over 200 people attended this year's *Conference on Diversity in International Affairs*, which CFR planned with Global Access Pipeline and the International Career Advancement Program. Carla Harris, chair of the National Women's Business Council and director of the Investment Banking Division at Morgan Stanley, gave a rousing keynote address on the first night. Everyone who attended received a copy of Carla's book *Strategize to Win: The New Way to Start Out, Step Up, or Start Over in Your Career*.

The next day, conference participants were able to choose among a variety of sessions that covered topics ranging from working in foreign policy to developing competitive applications for internationally focused programs to understanding the impact of changing demographics on U.S. foreign policy. The conference also included two on-the-record plenary events. One of them reviewed traditional and non-traditional paths to foreign policy careers. The other focused on current trends and potential developments in the world economy. CFR live-streamed both plenaries as well as Carla's keynote address.

As in past years, participants had the opportunity to get personalized coaching on professional development. Four coaches provided one-on-one career counseling for twenty-seven participants, and sixty pairs of mentor-mentee matches met to network and discuss career paths. All the sessions got rave reviews

Peter Karoff / Jim Silk Conversation

Board Members who attended the Yale Listening Tour meetings were curious about comments made by Dean Post during the meetings and possible tension between Dean Post and Jim Silk. In an attempt to get a candid view of the situation in the human rights arena at Yale Law School, Board Members suggested that Peter and Jim talk without the involvement of others from Yale. I set up the call and listened in during a free-flowing conversation between Peter and Jim.

Jim quickly mentioned that the situation was a bit different from the picture the Dean painted: while current students are more risk averse, interest in human rights continues to be high among students, and YLS is able to raise other funds to support work in human rights. Applications for summer program were up and the human rights clinic is in high demand. Jim also emphasized the following:

- Special interdisciplinary program with Yale undergraduates is growing;
- His position within YLS is "where it should be": he has considerable autonomy and his work is valued by Dean Post, who appreciates that the Schell Center uses resources wisely and well;
- Funding for summer programs is particularly important: attracts people who may become involved without strong interest in the field, but who are changed by the experience;

- The year-long new art and human rights programming is unique and exciting, fully supported by the Dean and others at YLS;
- Although Jim hasn't taken a broad look at YLS human rights programming since he came to the school, he thinks constantly about changes needed so that intense strategic planning isn't needed (Jim's response to Peter's question about whether it would be good to step back to do strategic thinking about where to go).

Peter may want to elaborate further on the conversation during the Board Meeting.

Shortly after Peter and Jim's conversation, I talked with Tara Fitzpatrick in connection with YLS grant reporting. Tara also mentioned Dean Post's remarks during our December meeting and indicated that the Law School's annual report would address the issues. According to Tara, last year Dean Post was re-appointed for a three year term – a slightly reduced term at his request. The two-year timeframe remaining will give the school the time to identify Dean Post's successor and will give time for a smooth transition to the new dean. Dean Post hopes to spare the new dean his experience of selection as dean with little notice and without transition, which was his experience when he took over from Dean Koh, who left Yale to join the State Department.

Listening Tour Meetings

I met with Paige Bingham and Heather Britt and spoke and emailed with David Wippman to help Allina and the University of Minnesota Law School understand the purpose of our Listening Tour meetings, format, etc., so that they could develop plans for the meetings.

Clifton Avenue Condo (Bazal Condo)

After the March Board Meeting, Kathleen spoke with Kilty Mahoney, Marion Bazal's daughter, about Marion's interest in receiving the cash value of her life estate in the condo in connection with the sale of the condo. To follow up on the initial discussion, I provided Kilty with information on the current value of the life estate (~\$32,800 in March) based on a sale price of \$395,000 provided by a realtor. In mid-April, Kilty reported that her mother reluctantly agreed to the sale.

I am now working with the realtor on steps to put the condo on the market. I will keep you posted!

Yale University: Binger Center for New Theatre Indenture

After the March Board Meeting, I continued to work with Patty Pedersen to finalize an amendment to the Binger Center for New Theatre Indenture to restructure the investment and use of the "Current Use Gift." Attachment 4 is the fully executed amendment.

Update on IIGG Initiative at CFR
Global Governance Monitor Awards

Stewart Patrick reported that the Global Governance Monitor won three Telly Awards this year for excellence in the Education category of Online Interactive products. The GGM in general won a silver award, while the Terrorism and Nuclear Nonproliferation components both won bronze. Stewart noted that this is a recognition of the GGM's superior ability to help communicate the complicated stories of international cooperation in a compelling way.

Global Governance Monitor: Nuclear Proliferation Section

As the review conference of the Treaty on the Nonproliferation of Nuclear Weapons begins in New York, IIGG relaunched the Global Governance Monitor: Nuclear Proliferation section.

Frederick W. Miller

Fred Miller serves as a strategic advisor to GHR Foundation. In this role, he leads strategic planning for the Foundation and manages its Health Program, which focuses on curbing the impact of Alzheimer's disease by investing in prevention research and therapies.

Mr. Miller is a Director Emeritus of McKinsey & Company having served the company for more than 27 years. He launched McKinsey's Minneapolis office and spent the past decade as a leader in the firm's healthcare practice where he helped guide business strategy, new product development and commercial operations for Fortune 500 healthcare companies. Mr. Miller has a wealth of experience leading corporate strategies with a focus on growth and innovation.

Mr. Miller earned his Master of Business Administration degree at the University of Chicago where he was a Kemper Fellow. Mr. Miller received his bachelor's degree in mathematics and economics summa cum laude from DePauw University where he was a National Merit Scholar.

ATTACHMENT 2



Dr. Joan Dassin is Professor of International Education and Development and Director of the MA Program in Sustainable International Development (SID). She comes to the Heller School after spending the 2013-2014 academic year at the Centre for Latin American Studies and St Antony's College, University of Oxford, where she conducted research on how educational opportunity for young people in the developing world leads to personal empowerment and social transformation. The study is based on her experience as the founding Executive Director of the Ford Foundation International Fellowships Program (IFP), a global scholarship program that operated from 2000 to 2013. IFP enabled more than 4,300 social justice leaders in Africa, Asia, Latin America, the Middle East and Russia to pursue graduate-level studies at the world's top universities. In June 2011 Dr. Dassin received the Marita Houlihan Award for Distinguished Contributions to International Education from NAFSA: Association of International Educators, an independent organization with more than 10,000 members. Dr. Dassin previously served as the Ford Foundation's Regional Director for Latin America and Country Representative, Brazil Office, based in Rio de Janeiro. She has given many interviews in national and international media and has published articles and books on social justice in international education, youth leadership development, human rights, and freedom of expression. Dr. Dassin has held academic positions at Columbia and Fordham Universities and at Amherst College. She earned a PhD from Stanford University in Modern Thought and Literature and has been the recipient of three Fulbright Scholar Awards for teaching and research in Brazil.

ATTACHMENT 3

From: James M. Lindsay J.Lindsay@cfr.org
Subject: Proposal on Additional Diversity Activities
Date: March 16, 2015 at 9:38 AM
To: Penny Hunt pennhunt@gmail.com

Hi Penny,

You asked me to come back to you with a proposal on how CFR might spend the \$30,000 that had been earmarked for the external review of the expanded diversity initiative grant. We propose to undertake the following four sets of activities:

1. **Increased Academic Outreach.** CFR's Academic Outreach Program, which Vice President Irina Faskianos leads, would participate in three major professional conferences that attract large numbers of academics who belong to underrepresented groups: the Hispanic Association of Colleges and Universities, the National Conference of Black Political Scientists, and the HBUC Faculty Development Network. CFR would operate a booth at each conference venue and provide conference participants with information about CFR's educational materials, its internship and employment opportunities, and its fellowship opportunities.
2. **Increased Minority Participation in CFR's College and University Educators Workshop.** CFR would underwrite the expenses of five minority faculty to attend its College and University Educators Workshops. These workshops bring together professors and teachers in fields related to international affairs and foreign policy at both the secondary and postsecondary levels to share methodology for teaching international affairs and foreign policy. The objectives are for educators to learn about the variety of open-source resources available for use in an educational environment, align CFR's work with that of the academic community, and discuss best practices with colleagues from across the country.
3. **Increased Fellowship Affairs Outreach.** CFR's Fellowship Affairs Program, which Janine Hill leads, would make three trips to college and university campuses to discuss CFR's Fellowship Program as well as other opportunities and resources at CFR. We have tentatively identified Morehouse College and Spelman College, the Ohio State University, and the University of Texas at San Antonio as potential visit opportunities.
4. **Increased Advertising.** CFR would advertise its internship and fellowship opportunities in professional journals and conference programs that will likely reach members of underrepresented groups. The potential advertising outlets include: the American Political Science Association's Annual Meeting Program Booklet, the National Minority Update Magazine, the Latin American Research Review, and the African Studies Review.

All of these activities would be new. That is, they are in addition to what CFR is already doing as part of our longstanding collection of diversity activities, both those that the Robina Foundation supports and those that CFR pursues independently.

The attached spreadsheet details how the costs break down across the four sets of activities. You will see that the total comes to \$32,100. As I noted in an earlier email, we currently project a balance of roughly \$2,000 on the initial diversity grant after accounting for the unspent external review funds. We propose allocating the balance, which comes from unanticipated cost savings, to the new activities we are recommending.

If you need any additional information or have any questions, please do not hesitate to let me know.

Warmest regards,

Jim

Amendment to

The Binger Center for New Theatre

Indenture

Documenting the

Endowment and Current Use Gift from the Robina Foundation

April 15
This Amendment dated ~~March~~ *15* 2015, is being made to the April, 2012 Indenture documenting the endowment and current use gifts from the Robina Foundation for the Binger Center for New Theatre at the Yale School of Drama ("the 2012 Indenture").

By mutual agreement, the parties hereby amend the 2012 Indenture as follows:

The section of the 2012 Indenture captioned "Current Use Gift" shall be replaced with the following provisions:

1. The existing balance of the original current use gift of \$3,000,000, including interest income earned by its investment in U.S. Treasury Bonds, will be transferred to a separate fund within the Yale Endowment referred to as a "term endowment fund," which allows for, but does not necessarily require, the periodic expenditure of principal from the fund. The term endowment fund will remain in existence for as long as there is unspent principal and/or income in the fund.
2. Expendable income from the term endowment fund shall be used to provide operational support for the Binger Center for New Theatre ("the Center") as determined by the Dean of the Yale School of Drama ("the Dean"). In any fiscal year that the term endowment fund is in existence, unspent income may be reinvested to principal at the discretion of the Dean, with the approval of the Provost.
3. At the discretion of the Dean, and with the approval of the Provost, principal from the term endowment fund may be applied, in whole or in part, for the operational support of the Center.
4. For as long as it is in existence, the term endowment fund, shall also be subject to the provisions set forth in the paragraphs captioned *Stewardship* and *Fund Administration* in the 2012 Indenture.

In all other respects, the 2012 Indenture shall remain in full force and effect.

The Robina Foundation

By: *Kathleen Blatz*

Kathleen Blatz, Chair

3/31/15
Date

Yale University

By: *James Bundy*

James Bundy
Dean, Yale School of Drama
Artistic Director, Yale Repertory Theater

4/10/15
Date

Joan E. O'Neill
Joan E. O'Neill
Vice President for Development

4/15/15
Date

**ROBINA FOUNDATION
ASSETS AND GRANTS**

Q/E DATE	ASSETS	GRANTS (cumulative)	GRANTS (outstanding commitments)
12/31/07	\$149,839,012.57	\$350,000	\$ 0
12/31/08	128,359,302.03	7,028,535	17,507,864
12/31/09	127,065,750.39	14,719,093	9,947,881
03/31/10	126,595,324.27	14,719,093	9,947,881
06/30/10	123,001,620.97	15,719,093	8,947,881
09/30/10	121,856,212.63	20,549,431	10,067,543
12/31/10	128,007,811.51	22,922,663	7,694,311
03/31/11	128,482,893.73	22,922,663	16,944,311
06/30/11	128,031,543.16	24,422,663	15,444,311
09/30/11	125,106,894	30,208,267	23,229,046
12/31/11	120,827,123	30,658,267	32,895,500
03/31/12	121,350,931	34,489,187	48,338,828
06/30/12	99,963,670	53,765,992	32,563,646
09/30/12	98,199,014	57,085,876	29,243,762
12/31/12	100,293,064	57,086,876	29,243,762
03/31/13	96,166,446	63,502,994	22,827,644
06/30/13	95,512,864	64,502,994	30,650,942
09/30/13	93,066,393	70,203,905	27,417,442
12/31/13	94,871,823	70,239,002	28,960,291
03/31/14	89,006,105	77,244,890	25,944,403
06/30/14	89,678,334	79,898,903	23,290,390
09/30/14	84,256,819	83,815,039	20,844,976
12/31/14	82,796,456	83,815,039	20,844,976
03/31/15	77,384,424	90,272,908	14,362,502 (1)

(1) Includes the following commitments:

\$4,189,088 (2015-2016) to CFR's IIGG Phase II; \$879,735 (2015) Expanded Diversity – Additional Activities and HIA Supplemental Request (amount to be changed as a result of termination of CFR/HIA programming);

\$1,639,451 (2016) for U of M Institute of Criminal Law & Criminal Justice program; \$2,689,074 (2015-2017) for Sentencing Law Program Enhancements; \$250,000 (2016) to U of M Scholarship program; \$1,617,924 (2015-2016) for U of M Public Interest Scholars; and \$2,097,230 (2015-2016) for Center for New Americans;

\$1,000,000 (2015) for Yale Human Rights Fellowship Initiative

ROBINA FOUNDATION

ASSETS DETAIL

Assets	12/31/07	12/31/08	12/31/09
USbank Checking	\$28,607.85	\$39,292.02	\$3,299,000.81
USbank Investment	28,068,147.99	21,523,747.18	30,793,370.96
TIFF	8,587,802.83	6,356,616.51	8,183,916.75
Estate of Jim Binger	96,165,289.90	83,450,482.32	67,800,297.87
IRS Refund	16,989,164.00 (1) (2)	16,989,164.00	16,989,164.00
Total	\$149,839,012.57	\$128,359,302.03	\$127,065,750.39

Assets	03/31/10	06/30/10	09/30/10
USbank Checking	\$3,260,931.19	\$2,211,528.66	\$5,338,375.00
USbank Investment	30,990,610.24	31,231,745.96	23,575,643.46
TIFF	8,441,421.21	8,058,254.83	8,792,014.78
Estate of Jim Binger	66,913,197.63	64,510,927.52	67,161,015.39
IRS Refund	16,989,164.00	16,989,164.00	16,989,164.00
Total	\$126,595,324.27	\$123,001,620.97	\$121,856,212.63

Assets	12/31/10	03/31/11	06/30/11
USbank Checking	5,279,343.30	3,969,261.41	3,899,548.61
USbank Investment	21,160,516.65	70,072,133.88	79,068,499.17
TIFF	9,262,202.25	Closed - Funds wired to USbank	-0-
Estate of Jim Binger	82,985,461.31	45,121,210.44	35,743,207.38
IRS Refund	9,320,288.00 (3)	9,320,288.00	9,320,288.00
Total	\$128,007,811.51	\$128,482,893.73	\$128,031,543.16

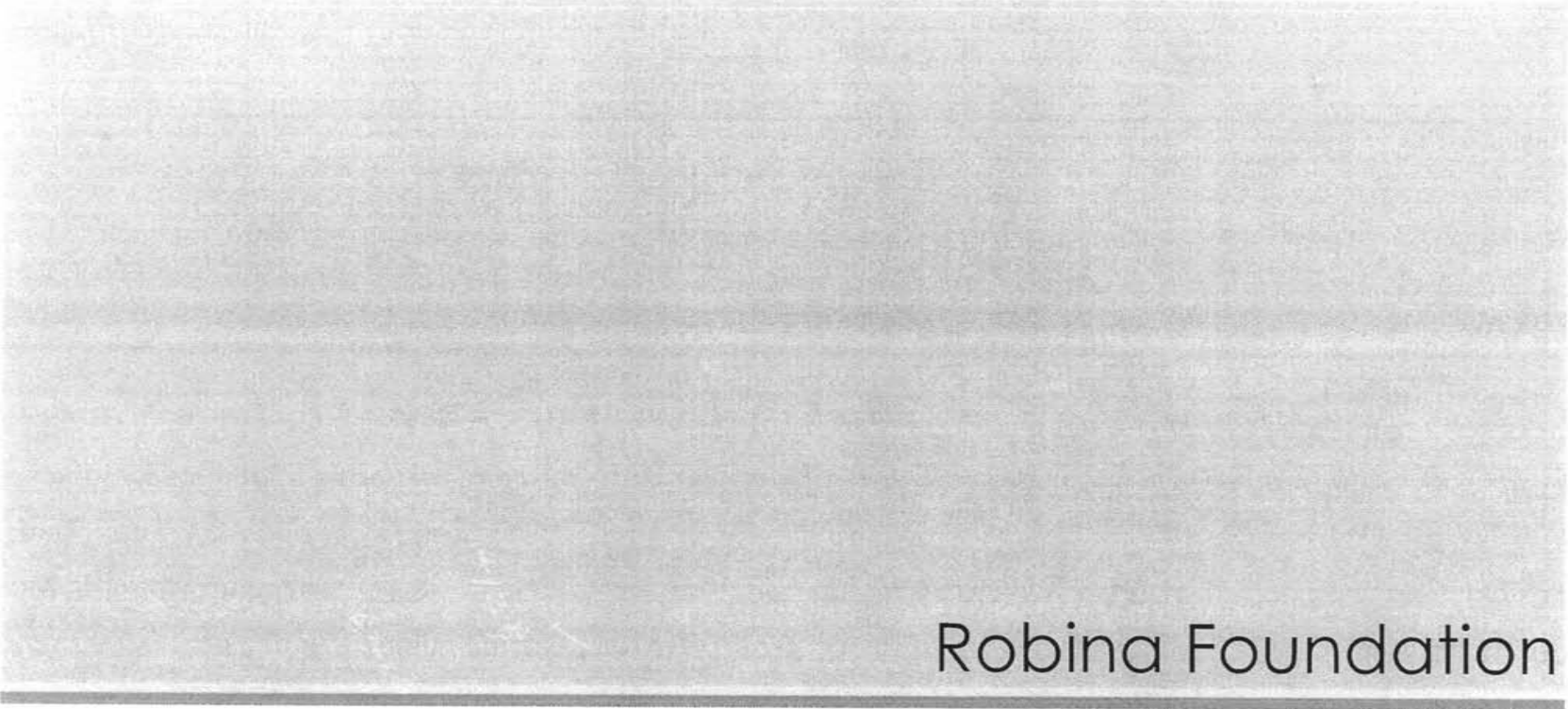
Assets	09/30/11	12/31/11	03/31/12
USbank Checking	3,242,279	3,107,762	1,554,595
USbank Investment	79,623,780	74,568,396	76,710,536
Estate of Jim Binger	30,618,655	30,705,220	30,640,055
IRS Refund	11,622,180	12,445,745	12,445,745 (4)
Total	\$125,106,894	120,827,123	121,350,931

Assets	06/30/12	09/30/12	12/31/12
USbank Checking	538,773	438,552	331,081
USbank Investment	74,687,548	74,324,421	76,039,563
Estate of Jim Binger	12,291,604	10,990,296	11,476,675
IRS Refund	12,445,745	12,445,745	12,445,745
Total	\$99,963,670	98,199,014	100,293,064

Assets	03/31/13	06/30/13	09/30/13
USbank Checking	235,329	121,792	141,307
USbank Investment	93,225,051	92,712,707	90,134,695
Estate of Jim Binger	2,706,066	2,678,365	2,790,391
IRS Refund	(5)		
Total	\$96,166,446	\$95,512,864	93,066,393

Assets	12/31/13	03/31/14	06/30/14
USbank Checking	218,896	96,503	180,943
USbank Investment	92,411,790	86,407,628	86,995,264
Estate of Jim Binger	2,241,137	2,208,474	2,208,627
Bazal Property	-	293,500	293,500
Total	\$94,871,823	89,006,105	89,678,334

Assets	09/30/14	12/31/14	03/31/15
USbank Checking	156,815	194,677	\$265,106
USbank Investment	83,728,078	82,272,092	76,790,061
Residual of JPMorgan	78,426	4,187	3,757
Bazal Property	293,500	293,500	325,500
Total	84,256,819	82,796,456	\$77,384,424



Robina Foundation

Quarterly Financial Report

*Prepared by Michael F. Sullivan, Ph.D.
Indigo Consulting*

March 31, 2015

Robina Foundation

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Robina Foundation

Executive Summary

Mission Statement

The Robina Foundation, a Minnesota-based private grantmaking foundation, seeks to positively impact critical social issues by encouraging innovation and financially supporting transformative projects of its four institutional partners. These partners, selected by the Foundation's founder, James H. Binger, are: Abbott Northwestern Hospital, Minneapolis, MN; The Council on Foreign Relations, New York, NY; University of Minnesota Law School, Minneapolis, MN; and Yale University, New Haven, CT.

Observations and Recommendations

1. The value of our portfolio was \$77,384,423 on March 31, 2015.
2. For the first quarter, fund performance (1.65%) slightly exceeded the benchmark (1.61%). Our 1 year performance still lags a bit, but our performance exceeded the benchmark on an annualized basis for the 3 year, 5 year, and "since inception" time periods.

	Year to Date	1 Year	3 Year	5 Year	From Inception
Portfolio	1.65	2.19	6.11	4.42	3.92
Benchmark	1.61	2.52	6.04	4.08	3.62

Robina Foundation

Grants for the first quarter were \$6,457,869, almost 50% of the expected annual grants. This is the primary reason for the decline in the portfolio value from \$82,796,457 to \$77,384,423.

	Q1	Q2	Q3	Q4	YTD
Beginning Balance:	\$82,796,457				\$82,796,457
Plus Earnings:	\$1,178,671				\$1,178,671
Less Grants:	(\$6,457,869)				(\$6,457,869)
Less Expenses:	(\$132,836)				(\$132,836)
Ending Balance:	\$77,384,423				\$77,384,423

3. The equity/fixed income asset allocation has changed by only 1% since January 1, 2015, with the equity/market risk portfolio increasing from 45% to 46%. Overall, we are allocated 54% to fixed income, 46% to risk strategies. There was some maturing and repurchase of fixed income securities, and little change in managers or strategies.
4. The US capital markets had lackluster returns in the first quarter – the S&P 500 Index moved a mere 95 basis points, the Barclay Aggregate increased only 1.61%. On the other hand, the non-US equity markets had a good quarter (in terms of local currency) with the MSCI EAFE up 5.0%, the MSCI EM up 2.3%, and the Asia ex-Japan index up 4.90%.

The strengthening US dollar – 12% against the Euro in the first quarter – had a negative impact on returns in US Dollars.

5. US Bank and I have developed a revised Investment Policy (IP) since the IP should be reviewed periodically, and since the term of the Foundation is now likely about 8 years. We want to reflect reality in our IP. We will seek final approval at the August Board Meeting.

Robina Foundation

Executive Financial Summary

	2014	2015			
	Qtr4	Qtr1	Qtr2	Qtr3	Qtr4
Cash	\$3,517,816	\$4,542,885			
Bonds	\$29,706,340	\$25,606,317			
Market Portfolio	\$49,572,300	\$47,235,220			
Equities	\$29,784,705	\$27,528,274			
Other	\$19,787,595	\$19,706,947			
Grand Total	\$82,796,457	\$77,384,423			

Robina Foundation

Sources of Capital

	2014	2015			
	Qtr4	Qtr1	Qtr2	Qtr3	Qtr4
Residual of JP Morgan					
Cash					
JHB Cash/MM	\$431	\$0			
JHB Income Cash/MM	\$0	\$0			
JHB Legal Serv. Retainage	\$3,757	\$3,757			
Cash Total	\$4,187	\$3,757			
Revocable Trust - Dorsey Trust					
JHB Revocable Trust*	\$0	\$0			
JHB Income Account*	\$0	\$0			
Tartan I LP*	\$0	\$0			
Revocable Trust Total	\$0	\$0			
Other Securities					
All Other Securities*	\$0	\$0			
Residual of JP Morgan Total	\$4,187	\$3,757			

Robina Foundation

	2014	2015			
	Qtr4	Qtr1	Qtr2	Qtr3	Qtr4
US Bank Investments					
Cash					
US Bank Cash/MM	\$3,318,952	\$4,274,023			
Bonds					
Global Bond Funds - Loomis Sayles	\$7,912,525	\$6,458,593			
US Bank Credit Fund-Mainstay	\$7,790,356	\$6,372,615			
US Corporate Issues	\$4,933,473	\$4,477,814			
Non-US Corporate Issues	\$2,488,812	\$1,785,770			
NuVeen High Income Bond FD CL I	\$2,723,975	\$2,720,724			
Global Bond Funds - T Rowe Price Intl Bond Fund	\$1,763,412	\$1,696,347			
Oppenheimer Senior Floating Rate	\$963,095	\$967,857			
BP Capital PLC	\$0	\$0			
Total Capital SA	\$0	\$0			
Barclays Voyager Medium Term Note (06/07/2016)	\$560,198	\$557,888			
Barclays Voyager Medium Term Note (07/15/2016)	\$570,495	\$568,710			
Bonds Total	\$29,706,340	\$25,606,317			

Robina Foundation

	2014	2015			
	Qtr4	Qtr1	Qtr2	Qtr3	Qtr4
Equities					
US and Non-US					
Stock Funds	\$23,472,753	\$21,143,845			
Hedge					
Common Sense Offshore LTD	\$36,931	\$12,330			
Common Sense Holdback	\$0	\$0			
Pointer Offshore Ltd	\$3,933,706	\$4,030,784			
Hedge Total	\$3,970,637	\$4,043,114			
Private Equity					
Flag Private Equity LP	\$584,500	\$584,500			
Flag Venture Partners III LP	\$461,205	\$461,205			
Flag Venture Partners IV LP	\$769,320	\$769,320			
Pfingsten Partners III LP	\$526,290	\$526,290			
Private Equity Total	\$2,341,315	\$2,341,315			
Equities Total	\$29,784,705	\$27,528,274			

Robina Foundation

	2014	2015			
	Qtr4	Qtr1	Qtr2	Qtr3	Qtr4
Bond Hedge Funds, Real Estate, and Commodities					
Non-US Bonds					
Ontario Province	\$0	\$0			
Bond Hedge Funds					
Gam Absolute Return Bond Fund	\$3,392,157	\$3,348,863			
GCA Credit Opportunities Offshore	\$4,775,872	\$4,822,683			
Marathon Credit Opportunity Fund Ltd	\$3,601,952	\$3,542,884			
Bond Hedge Funds Total	\$11,769,982	\$11,714,430			
Real Estate					
IDR Core Equity Re Strategy 2010	\$7,325,070	\$7,325,070			
Commodities					
Oppenheimer Com Str Tr Fd Y	\$367,043	\$341,946			
Other Bonds, Real Estate, and Comm. Total	\$19,462,095	\$19,381,447			
US Bank Investments Total	\$82,872,530	\$76,790,061			



Robina Foundation

Asset Summary

	2014	2015			
	Qtr4	Qtr1	Qtr2	Qtr3	Qtr4
Residual of JP Morgan - Dorsey Trust	\$4,187	\$3,757			
US Bank Investments	\$82,272,092	\$76,790,061			
Robina Checking Account	\$194,677	\$265,106			
Bazal Property	\$325,500	\$325,500			
Grand Total	\$82,796,457	\$77,384,423			

Robina Foundation

Asset Allocation Report: 03/31/2015

	Actual (\$)	Actual (%)	Goal (\$)	Goal (%)
Cash				
JHB Cash/MM	\$0	0%		
JHB Income Account	\$0	0%		
JHB Income Cash/MM	\$0	0%		
JHB Revocable Trust	\$0	0%		
US Bank Cash/MM	\$4,274,023	6%		
US Bank Checking	\$265,106	0%		
JHB Legal Serv. Retainage	\$3,757	0%		
Cash Total	\$4,542,885	6%	\$3,869,221	5%
Bonds	\$25,606,317	33%	\$46,430,654	60%
Market Portfolio				
Equities	\$21,143,845	27%		
Hedge	\$18,098,859	23%		
Other	\$7,992,516	10%		
Market Portfolio Total	\$47,235,220	61%	\$27,084,548	35%
Grand Total	\$77,384,423	100%	\$77,384,423	100%

Fixed Income HEDGE funds (\$11,714,430) classified in Market Portfolio as a risk asset.

Robina Foundation

Asset Allocation Report – Robina Perspective: 03/31/2015

	Actual (\$)	Actual (%)	Goal (\$)	Goal (%)
Cash				
Residual of JP Morgan	\$3,757	0%		
US Bank Cash/MM	\$4,274,023	6%		
US Bank Checking	\$265,106	0%		
Cash Total	\$4,542,885	6%	\$3,869,221	5%
Fixed Income				
Bonds	\$25,606,317	33%		
Non-US	\$0	0%		
JHB Revocable Trust	\$0	0%		
Hedge Funds	\$11,714,430	15%		
Fixed Income Total	\$37,320,748	48%	\$46,430,654	60%
Market Portfolio				
JP Securities	\$0	0%		
US Bank Equity Funds	\$21,143,845	27%		
US Bank Hedge Equities	\$6,384,429	8%		
US Bank Real Estate	\$7,325,070	9%		
US Bank Commodities	\$341,946	0%		
Bazal Property	\$325,500	0%		
Market Portfolio Total	\$35,520,790	46%	\$27,084,548	35%
Grand Total	\$77,384,423	100%	\$77,384,423	100%

Fixed income HEDGE funds (\$11,714,430) classified as Fixed Income.

Robina Foundation

Grants Paid/Committed: 2015

	Qtr1	Qtr2	Qtr3	Qtr4	Grand Total
Allina Health System/Abbott Northwestern	\$3,990,000				\$3,990,000
Life Course/Late Life Supportive Care	\$3,990,000				\$3,990,000
Council on Foreign Relations	\$446,117	\$2,074,424	\$879,735		\$3,400,276
International Institutions and Global Governance (IIGG) Phase II		\$2,074,424			\$2,074,424
Expanded Diversity Initiative in Foreign Policy	\$446,117				\$446,117
Expanded Diversity Initiative in Foreign Policy - Additional Activities +HIA Supplemental Request				\$879,735	\$879,735
University of Minnesota Law School	\$2,021,752	\$2,723,602			\$4,745,354
Public Interest Scholars		\$813,736			\$813,736
Institute on Criminal Law and Justice	\$1,771,752				\$1,771,752
Support Scholarships	\$250,000				\$250,000
Sentencing Law Program Enhancements (CL&CJ)			\$869,997		\$869,997
Center for New Americans		\$1,039,869			\$1,039,869
Yale University	\$1,000,000				\$1,000,000
Yale Law School: Human Rights Fellowship Initiative Phase II	\$1,000,000				\$1,000,000
Grand Total	\$6,457,869	\$1,000,000	\$4,798,026	\$879,735	\$13,135,630

Long Term History and Projections

Grants Paid and Committed	2008	2009	2010	2011	2012	2013	2014	2015	2016		2017	Grand Total
	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Budget	Actual YTD	Budget	Budget	
Allina Health System/Abbott Northwestern	\$1,253,535	\$2,373,233	\$2,373,232		\$2,356,696	\$4,245,492	\$4,334,266	\$3,990,000	\$3,990,000			\$20,926,454
Care Guides	\$1,253,535	\$2,373,233	\$2,373,232									\$6,000,000
Life Course/Late Life Supportive Care					\$2,356,696	\$4,245,492	\$4,334,266	\$3,990,000	\$3,990,000			\$14,926,454
Council on Foreign Relations	\$2,000,000	\$2,000,000	\$2,000,000	\$2,434,750	\$2,700,466	\$3,298,507	\$3,363,971	\$3,400,276	\$446,117	\$2,114,664		\$23,312,634
Diversity Scan				\$15,000								\$15,000
Expanded Diversity Initiative in Foreign Policy					\$377,034	\$426,492	\$470,722	\$446,117	\$446,117			\$1,720,365
International Institutions and Global Governance (IIGG)												
Phase I	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000								\$8,000,000
International Institutions and Global Governance (IIGG) Phase II					\$2,046,627	\$2,034,671	\$2,034,971	\$2,074,424		\$2,114,664		\$10,305,357
Online Video Project				\$419,750	\$276,805							\$696,555
Expanded Diversity Initiative in Foreign Policy - Additional Activities						\$837,344	\$858,278	\$879,735				\$2,575,357
University of Minnesota Law School	\$1,650,000	\$1,436,750	\$1,480,338	\$2,850,854	\$2,370,447	\$4,608,127	\$4,677,800	\$4,745,354	\$2,021,752	\$4,647,097	\$922,980	\$29,389,747
Faculty Retention and Other Initiatives	\$250,000											\$250,000
Institute on Criminal Law and Justice					\$847,190	\$1,494,134	\$1,750,900	\$1,771,752	\$1,771,752	\$1,639,451		\$7,503,427
Program on Law, Public Policy, and Society (LaPPS)	\$1,400,000	\$1,436,750	\$1,480,338	\$2,850,854	\$893,457							\$8,061,399
Public Interest Scholars					\$379,800	\$694,544	\$809,355	\$813,736		\$804,188		\$3,501,623
Support Scholarships					\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000		\$1,250,000
Sentencing Law Program Enhancements (CL&CJ)						\$820,056	\$844,658	\$869,997		\$896,097	\$922,980	\$4,353,788
Center for New Americans						\$1,349,393	\$1,022,887	\$1,039,869		\$1,057,361		\$4,469,510
Yale University	\$1,750,000	\$1,750,000	\$2,350,000	\$1,950,000	\$19,000,000	\$1,000,000	\$1,200,000	\$1,000,000				\$30,000,000
Yale Law School: Human Rights Fellowship Initiative Phase I	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000								\$4,000,000
Yale Law School: Human Rights Fellowship Initiative Phase II					\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000				\$4,000,000
Yale School of Drama: Singer Center for New Theatre Endowment					\$18,000,000							\$18,000,000
Yale School of Drama: Yale Center for New Theatre	\$750,000	\$750,000	\$1,350,000	\$950,000								\$3,800,000
Tom Crosby Memorial							\$200,000					\$200,000
The Center for Victims of Torture	\$25,000				\$1,000							\$26,000
The Center for Victims of Torture	\$25,000				\$1,000							\$26,000
ArtPlace Initiative				\$500,000								\$500,000
Revitalizing Communities through Arts and Culture				\$500,000								\$500,000
Aspen Institute		\$130,575										\$130,575
Justice and Society Program		\$130,575										\$130,575
Grand Total	\$6,678,535	\$7,690,558	\$8,203,570	\$7,735,604	\$26,428,609	\$13,152,126	\$13,576,037	\$13,135,630	\$6,457,869	\$6,761,761	\$922,980	\$104,285,410
Outstanding Commitments								\$6,677,761		\$6,761,761	\$922,980	\$14,362,502
Financial Outlook	2008	2009	2010	2011	2012	2013	2014	2015		2016	2017	
Beginning Year Net Assets					\$120,827,373	\$100,568,259	\$95,132,519	\$82,796,457		\$73,353,342	\$69,751,556	
Plus Revenues					\$6,569,313	\$8,170,242	\$1,372,810	\$3,829,336		\$3,300,900	\$3,138,820	
Less Expenses, 3% P.A. Growth					-\$399,818	-\$453,856	-\$132,836	-\$136,821		-\$140,925	-\$145,153	
Less Grants Paid					-\$26,428,609	-\$13,152,126	-\$13,576,037	-\$13,135,630		-\$6,761,761	-\$922,980	
Year End Net Assets					\$120,827,373	\$100,568,259	\$95,132,519	\$82,796,457		\$69,751,556	\$71,822,243	
Return Assumptions	2008	2009	2010	2011	2012	2013	2014	2015		2016	2017	
Asset Allocation												
Market Portfolio								45.0%		25.0%	0.0%	
Fixed Income								55.0%		75.0%	100.0%	
Expected Return												
Market Portfolio								6.0%		6.0%	6.0%	
Fixed Income								3.5%		4.0%	4.5%	
Total Portfolio Expected Return								4.6%		4.5%	4.5%	

US Bank Performance Report

Selected Period Performance
ROBINA FOUNDATION MGMT AGY
 Account [REDACTED]
 Period Ending: 03/31/2015

Sector	Market Value	Year to Date (3 Months)	1 Year	3 Years	5 Years	Inception to Date (94 Months)
Total Portfolio	76,909,402					
Total Managed Portfolio	67,243,017	1.65	2.19	6.11	4.42	3.92
<i>Robina Custom Benchmark</i>		<i>1.61</i>	<i>2.52</i>	<i>6.04</i>	<i>4.08</i>	<i>3.62</i>
Domestic Equity	11,386,353	1.85	11.90	15.99		
<i>DJWilshire 5000 Index</i>		<i>1.78</i>	<i>11.88</i>	<i>16.31</i>	<i>14.63</i>	<i>6.61</i>
Hedged Equity	4,043,114	2.46	8.58	7.56		
<i>HFRI Equity Hedge Index</i>		<i>2.34</i>	<i>3.03</i>	<i>6.15</i>	<i>4.71</i>	<i>2.57</i>
Developed Foreign	7,200,323	5.42	-1.32	8.72		
<i>MSCI EAFE Index (Net)</i>		<i>4.88</i>	<i>-.92</i>	<i>9.02</i>	<i>6.16</i>	<i>.25</i>
Emerging Foreign	2,598,666	.89	-2.25	1.67		
<i>MSCI EM Free Index (USD)</i>		<i>2.24</i>	<i>.44</i>	<i>.31</i>	<i>1.75</i>	<i>1.85</i>
Domestic Fixed	14,602,346	1.58	1.08	2.88	2.76	
Foreign Fixed Income	3,495,883	-1.01	-3.34	-.07	1.51	
<i>Barclays 1-3 Yr Gov/Credit Index</i>		<i>.59</i>	<i>1.12</i>	<i>.97</i>	<i>1.35</i>	<i>2.73</i>
Hedged Fixed Income	18,173,023	.99	.03	5.57		
<i>HFRI Relative Value Index (Total)</i>		<i>1.68</i>	<i>3.36</i>	<i>6.35</i>	<i>6.14</i>	<i>5.15</i>
Total Commodities	1,468,544	-1.95	-6.53	-8.57		
<i>Dow Jones UBS Commodity TR</i>		<i>-5.94</i>	<i>-27.04</i>	<i>-11.52</i>	<i>-5.71</i>	<i>-6.43</i>
Total Cash Equivalents	4,184,811	.05	.20	.19	.16	.82
Pending Cash	89,954	.00	.00	.00	.00	
<i>Citigroup 3 Mo T-Bill Index</i>		<i>.01</i>	<i>.03</i>	<i>.05</i>	<i>.07</i>	<i>.62</i>
Non-Mgd Real Estate	7,325,070	.00	10.85			
Non-Mgd Other	2,341,315	4.68	1.66	-11.58		

Portfolio Inception: 06/01/2007

The Private Client Reserve of U.S. Bank

INVESTMENT POLICY STATEMENT

For

Robina Foundation

Prepared by

Jerry Anderson, Senior Vice President
Jon Gennaro, Senior Portfolio Manager

March 25, 2015



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I. Foundation Mandate and Investment Management

A. Foundation Mandate

The Robina Foundation (“the foundation”) was created out of the of James H. Binger Estate on June 9, 2004 and under the bylaws of the foundation, it was established primarily to provide for the following non-profit institutions: (a) Abbott Northwestern Hospital; (b) the Council on Foreign Relations; (c) the University of Minnesota Law School; and (d) Yale University. When making distributions in support of the foundation’s charitable objectives, the board is asked to consider the following principles: (a) encouragement of innovation and creativity; (b) emphasis on forward-thinking projects and initiatives; (c) emphasis on major projects and initiatives; and (d) methods of proceeding. James H. Binger believed that the board would be able to achieve the foundation’s charitable goals within approximately 20 years of his death (November 3, 2004), the year 2024.

The Robina board of directors (“the board”) has named U.S. Bank (“the manager”) as their agent to provide investment management and certain administrative services to the trust. The directors also hired Michael Sullivan (“the consultant”) as investment consultant to assist with the development of investment strategy. After consultation with the board, the manager and consultant developed an investment plan to distribute all of the foundation assets to the beneficiaries as directed by the board by 2025, just slightly beyond the time horizon set forth by the founder. That investment policy was approved in August of 2011.

The board is implementing this 2015 investment policy for the following reasons: (1) Since 2008, the board has made distributions that averaged \$11,720,000/year, including an \$18,000,000 gift to Yale University in 2012; (2) the board recently accelerated the expected termination date for the foundation from the end of 2025 to the end of 2022; and (3) the interest rate on U.S. Treasury obligations remain far below long-term historical averages.

This investment policy statement was developed with deliberate consideration of the standards set forth in the Prudent Investor Act (“the Act”). Essentially, this Act requires that the board invest and manage the foundation portfolio as a prudent investor would, by considering the purposes, terms, distribution requirements and other circumstances of the foundation. In satisfying this standard, the board shall exercise reasonable care, skill and caution.

B. Investment Management

Investment Strategy

The investment strategy is designed to fulfill the unique philanthropic vision of James H. Binger by maximizing the distributions to the named non-profit organizations and other charities over the expected remaining 8 year life of the foundation, without taking excessive risk. The strategy is based on a portfolio segregation concept that aligns distribution objectives and time horizon with the investment risks of the portfolio.

The foundation’s portfolio includes three distinct investment pools: (1) cash and cash equivalents; (2) fixed income; and (3) equity and market risk portfolio. The first pool will fund the foundation’s current year distribution and operating expenses over a rolling one year investment horizon. As a result, investment risks will be minimized through cash and cash equivalent investments. The second pool is also designed to meet distribution and operating expense needs beyond the next year, on a rolling four year basis. Given the short to medium term horizon and need for capital stability, this pool will be conservatively managed through a diversified portfolio of fixed income securities, including investment grade, high yield, and alternative strategies. The final pool will be managed for medium to longer term distribution objectives and is expected to deliver modest growth to the collective foundation portfolio and be invested in a diversified equity portfolio, including alternative strategies.

Management of the three investment pools will be dynamic and integrated as assets are completely distributed over the 8 year expected remaining term of the foundation. As time passes and the investment horizon dissipates, risk tolerance will also decline and investment risk exposures in the portfolio will be reduced. These changes will be reflected in the foundation's overall asset allocation plan which (in 2014) is characterized as conservatively balanced. As the foundation approaches expected final distribution and termination at or near the end of 2022, the equity component will gradually be reduced until in 2018, the fixed income and cash equivalent components are expected to comprise the entire portfolio.

From a rebalancing perspective, the three pool design provides flexibility in terms of managing market risks and smoothing the impact of volatility on the foundation's portfolio value and associated distributions. During years with normal market performance, components of the equity portfolio will be strategically liquidated to make grants and pay operating expenses of the foundation. In such years, cash from maturing bonds will be reinvested in the fixed income portfolio. However, in years when the market portfolio has significantly declined in value and/or is subject to higher than normal market volatility, grants and operating expenses may be made from the fixed income portfolio - if deemed prudent given market conditions. In severe markets, the manager and consultant may recommend no re-allocations from the equity portfolio in order to allow additional time for recovery in asset values.

Investment Philosophy

Capital Markets – Over long time horizons, capital markets are generally efficient and economic developments are the primary determinants of long-term investment returns. However, over shorter time periods, markets may be influenced by investor psychology and exogenous factors (e.g., natural disasters, wars, political upheaval).

Asset Allocation – Asset allocation is the single largest contributor to long-term investment returns. Because it is very difficult to predict with any certainty the short-term return of a given asset class, more effort will be devoted to managing the long-term ("strategic") allocation, than the short-term ("tactical") allocation of the portfolio. Given the foundation's finite investment horizon and the natural decline in risk appetite over time, the foundation's strategic allocation plan will be adjusted accordingly.

Portfolio Construction – Efficient markets imply that active management has a low probability to add value after management expenses and other costs. More efficient markets call for passive styles of investments. Efficiency varies by market and where attractive opportunities to add value through active management exist, active styles should be employed.

Market Timing – Market timing involves moving in and out of various asset classes (e.g., stocks and cash). Such attempts at timing typically decrease the likelihood of achieving the return objective. Thus the portfolio will generally remain fully invested in a manner consistent with the target strategic asset allocation for the foundation.

Tax Efficiency – Given that the foundation is expected to be subject only to relatively low excise taxes on its net investment income, tax efficiency of investments will not be a major consideration.

II. Investment Objectives

A. Investment Return

Investment Objective - Across all three investment pools including cash equivalents, the fixed income and market portfolios, the collective investment objective in 2015 can be described as conservative balanced managed for modest longer term growth of capital with modest current income. This objective is expected to change to all fixed income in 2018 and all cash equivalents (zero volatility) in 2021.

Annual Return Expectations – The return expectations for the current 2015 investment allocation are based upon risk premiums for the respective asset classes above the current risk free rate over a ten year market cycle. As the foundation approaches final distribution and termination in 2022, the annual aggregate return is expected to gradually decrease as a larger portion of the total portfolio will be invested in the fixed income and cash equivalent portfolios vs. the market portfolio. For the portfolio as allocated in 2015, the target pre-tax annualized return is 4.5%, as set forth in the summary provided at Section VI (page 9). By comparison, the actual annualized return for the three years ending 12/31/2014 (since the current strategy was implemented) was 7.54%.

B. Risk

Investment Risk Tolerance – As stated above, the board has a conservative balanced investment objective for the foundation in 2015 which will evolve into an all fixed income allocation in 2018. The board has below average risk tolerance, consistent with the foundation's 8-year time horizon, expected distributions and the board's desire to maximize such distributions without taking on a very high level of risk. As the investment horizon dissipates, risk tolerance will also decline and investment risk exposures in the portfolio will be reduced.

Portfolio Volatility – As of 2015, the board is aware of and comfortable with the moderate volatility associated with a conservative balanced investment objective for the foundation portfolio. Although, the plan is to reduce the portfolio risk during the remaining term of the foundation, more volatile equity markets and/or rising interest rates could result in a higher standard deviation going forward. Consequently, our expected going forward standard deviation is 5.5% (Section VI - page 9), which the manager believes represents reasonable risk in exchange for modest appreciation potential during the expected term of the foundation. By comparison, the actual standard deviation for the three years ending 12/31/2015 (since the current investment strategy was implemented) was 4.29%.

III. Investment Constraints

A. Investment Horizon

As explained in Section I above, the foundation is expected to continue for approximately 8 years until 2022 or until the foundation assets are depleted by distributions made consistent with its charitable mission.

B. Liquidity Requirements

Distribution Funding – The foundation will target one year cash reserve for distributions and operating expenses in the cash pool on a rolling one year basis. Beyond initial funding, the cash pool will be funded with from the periodic and strategic liquidation of investments in the fixed income and equity components of the portfolio. It is anticipated that beneficiary distributions will range between \$10 million to \$14 million annually and that other cash needs for operating expenses and excise taxes will total approximately 2% of foundation assets annually.

The board has discretion to distribute foundation income and/or principal to the primary beneficiaries, but may also make distributions to other non-profit organizations consistent with the mission of the foundation. As a private foundation, it is required to distribute annually five percent of the foundation's net investment assets. It is anticipated that the \$10 million to \$14 million of targeted annual distributions will be substantially higher than those required by federal tax law.

Illiquid Investments - The board recognizes that some alternative strategies which are appropriate for the foundation have liquidity restrictions. However, the board does not want the foundation to make investments with expected lock up periods of more than one year. In 2015, the foundation portfolio does include private equity funds (managed by Flag & Pfingsten) transferred into the portfolio from the estate of Mr. Binger. Although these funds have undefined time horizons, they are expected to be fully liquidated within 6 years. Further, at this time such funds may be liquidated (if at all) only at deep discounts from their estimated fair market value. Consequently, the foundation is retaining the private equity funds until either maturity or a liquidation option that provides more adequate recovery of fair market value is available.

C. Legal & Regulatory

As noted in Section I above, the foundation is a Minnesota non-profit corporation governed by an independent board of directors. Investment activity is subject to the standards set forth in the Prudent Investor Act. Essentially, this Act requires that the board invest and manage the foundation portfolio as a prudent investor would, by considering the purposes, terms, distribution requirements and other circumstances of the foundation. In satisfying this standard, the board shall exercise reasonable care, skill and caution.

D. Taxes

The foundation is a Section 501(c) (3) non-profit corporation taxed as a private foundation for federal and state income tax purposes. Consequently, the foundation is subject to excise taxes on its net investment income and may be subject to additional taxes for failure to make minimum required distributions, for self-dealing transactions or other restricted activities. Such additional taxes are not expected to have a material impact on the portfolio or the investment strategy.

IV. Other Investment Guidelines

A. Strategic Portfolio Allocation

Section VI (at page 9) of this policy statement summarizes the target strategic asset allocation, together with the permissible allocation ranges for each asset class. The allocation is intended to achieve the board's long-term investment objectives for the foundation that are set forth in Sections I, II and III above.

B. Asset Class Considerations and Portfolio Construction

1. **Cash** – Cash reserves will be maintained to support operating expenses and near term distributions.
2. **Fixed Income** – These investments are intended to provide some current income and/or reduce portfolio volatility. Such investments may include corporate, U.S. government, foreign, and high yield bonds, invested in separately managed accounts, mutual funds or exchange traded funds.
3. **Alternative Fixed Income Strategies** – We will engage absolute return and long/short fixed income managers with established high quality personnel, consistent and competitive risk-adjusted returns and stability of management style.
4. **Equity** – For actively managed equities (stocks) we will seek separately managed accounts or mutual funds with consistent, competitive risk-adjusted returns and stability of management style. For some equity components we may use exchange traded funds.
5. **Alternative Equity** – We will engage long/short equity managers with established high quality personnel, consistent and competitive risk-adjusted returns and stability of management style.
6. **Real estate** – We will engage active commercial real estate managers with established high quality personnel, consistent and competitive risk-adjusted returns and stability of management style. Such investments may include private placement or publicly traded funds. The manager is including real estate in the equity component of the portfolio.
7. **Commodities** – We will invest in commodity strategies intended to gain broad exposure to different types of commodities while managing the volatility of this asset class. Given the volatility of this asset class and the relatively short investment time horizon, the manager does not expect to include commodities in the portfolio unless there are major changes to the board's objectives and/or market conditions.

V. Performance Evaluation

A. Frequency

The portfolio performance shall be reviewed quarterly, while the investment policy, asset allocation and overall investment strategy shall be reviewed annually.

B. Performance Data

The quarterly reports shall include market value and trailing investment returns for each major component of the portfolio. The respective manager's performance shall be compared to relevant benchmark indices and a suitable peer universe. For some alternative investment strategies, reporting of investment performance may substantially lag that provided by long only investment solutions.

C. Manager Performance

Generally managers shall be given sufficient time (typically a full market cycle) to determine whether they meet the expectations established by the board and U.S. Bank as investment advisor. However, managers who substantially under perform their benchmarks or their peers for a full year may be placed under review if there is no reasonable explanation for the underperformance.

VI. Asset Allocation Summary

Total Foundation Assets ⁽¹⁾	78,000,000
Absolute Return Objective	4.5% Annually ⁽⁴⁾
Annual Standard Deviation ⁽²⁾	5.5% Annually ⁽⁵⁾
Investment Horizon ⁽³⁾	8 Years

Asset Class	Strategic Asset Allocation		
	Min	Target	Max
Cash or Cash Equivalents			
Money Market or Short Fixed Income		10%	
Total Cash	10%	10%	100%
Fixed Income			
Core Fixed Income		25%	
Floating Rate Bonds		10%	
High Yield Bonds		3%	
Foreign Bonds		2%	
Hedged Fixed Income		10%	
Total Fixed Income	30%	50%	80%
Equity			
U.S. Large Cap Equity		12%	
U.S. Mid Cap Equity		3%	
U.S. Small Cap Equity		2%	
Developed Foreign		8%	
Emerging Foreign		3%	
Private Equity		3%	
Hedged Equity		5%	
Real Estate		4%	
Total Equity	0%	40%	60%
Portfolio Total		100%	

Notes:

- (1) The estimated total foundation portfolio of \$78 million includes all three primary investment pools: (a) short-term cash reserves; (b) fixed income portfolio; and (c) the equity market portfolio. Please note that the asset allocation, absolute return, standard deviation and time horizon parameters summarized on this page reflect only the diversified market component of the total foundation portfolio.

(2) Standard deviation is a common measure of risk and represents the variability of returns around a mean (average) outcome. The higher the level of standard deviation, the more variability there is in the band of possible investment

- outcomes. Using this statistic as a measure of risk, two-thirds of the time the annual investment returns from the above asset allocation will be the absolute return target, plus or minus the standard deviation.
- (3) The eight year time horizon reflects the expectation that the diversified market portfolio will be depleted four years before the expected termination of the foundation in 2022.
 - (4) As the foundation approaches anticipated termination in 2022, the expected return will decline as the portfolio is re-allocated toward fixed income and cash.
 - (5) As the foundation approaches anticipated termination in 2022, the expected standard deviation will decline as the portfolio is re-allocated toward fixed income and cash.

VII. Board Approval

The current Board of Directors of the Robina Foundation hereby approves of this investment policy statement, which we understand is based upon the objectives of the foundation set forth in its bylaws and relevant fiduciary investment standards.

Signed: _____

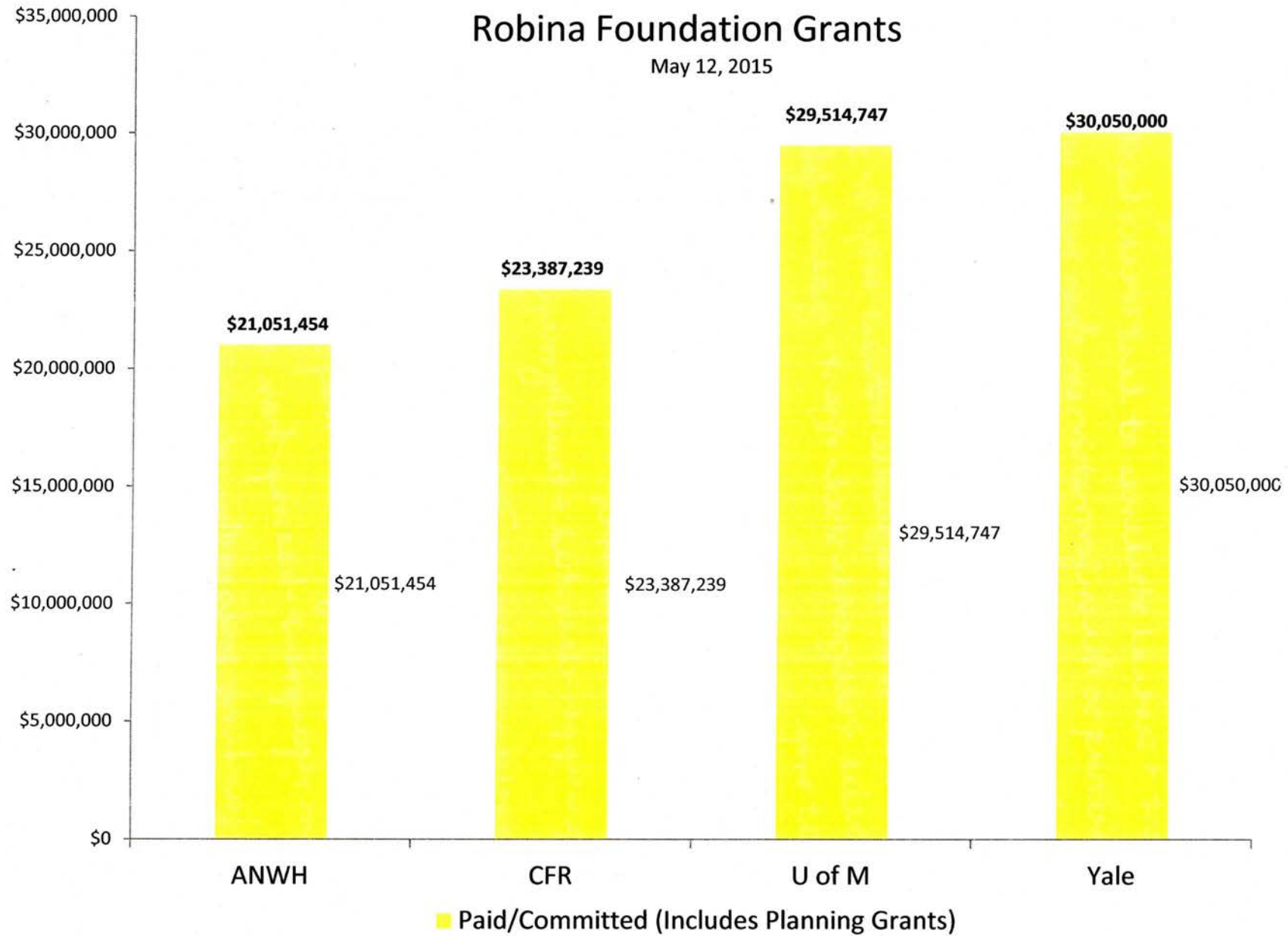
Title: _____

Dated: _____

	ROBINA FOUNDATION GRANTS PAID/COMMITTED														
	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	TOTAL
ANWH															
Care Guides	1,253,535	2,373,233	2,373,232												6,000,000
LifeCourse: Late Life Supportive Care + Additional Funding					2,356,696	4,245,492	4,334,266								10,936,454
LifeCourse: Transition Phase								3,990,000							3,990,000
														ANWH Total	20,926,454
CFR															
IIGG	2,000,000	2,000,000	2,000,000	2,000,000	2,046,627	2,034,671	2,034,971	2,074,424	2,114,664						18,305,357
Online Video Project				419,750	276,805										696,555
Expanded Diversity Initiative				15,000	377,034	426,492	470,722	446,117							1,735,365
Expanded Diversity Initiative - Additional Activities - HIA						837,344	858,278	879,735							2,575,357
														CFR Total	23,312,634
U of M															
LaPPS	1,400,000	1,436,750	1,480,338	2,850,854	893,457										8,061,399
Institute of Criminal Law & Justice					847,190	1,494,134	1,750,900	1,771,752	1,639,451						7,503,427
Sentencing Law Program Enhancements (CL&CJ)						820,056	844,658	869,997	896,097	922,980					4,353,788
Scholarships					250,000	250,000	250,000	250,000	250,000						1,250,000
Public Interest Scholars					379,800	694,544	809,355	813,736	804,188						3,501,623
Center for New Americans						1,349,393	1,022,887	1,039,869	1,057,361						4,469,510
														U of M Total	29,139,747
YALE															
Yale Drama															
CNT	750,000	750,000	1,350,000	950,000	18,000,000										21,800,000
Yale Law															
Human Rights	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000							8,000,000
Yale University															
Thomas M. Crosby, Jr. Scholarship							200,000								200,000
														Yale Total	30,000,000
TOTAL	6,403,535	7,559,983	8,203,570	7,235,604	26,427,609	13,152,126	13,576,037	13,135,630	6,761,761	922,980				TOTAL	103,378,835
YEAR END NET ASSETS*															
	*Estimated by Mike Sullivan based upon the projected grant programs and using asset allocation and assumed return assumptions.														
	May 12, 2015 Board Meeting														
	Planning Grants in 2005-2008 not included above: Abbott - \$125,000; CFR - \$50,000; U of M Law School - \$375,000; Yale University - \$50,000														
	Miscellaneous Grants not included above: ArtPlace Initiative - \$500,000; Aspen Institute: Justice and Society Program - \$130,575; The Center for Victims of Torture - \$26,000														

Robina Foundation Grants

May 12, 2015



University of Minnesota Law School
Annual Report to the Robina Foundation
on the Robina Public Interest Scholars Program

April 30, 2015

Summary

The Robina Public Interest Scholars Program at the University of Minnesota Law School has positioned the Law School as a leader in supporting public interest careers. For the past three years, the Program has helped the Law School attract high-caliber public interest students, engage those students with financial support and skill-building opportunities, and move those students into full time, long-term public interest careers.

This transformative program has also drawn the attention of other donors looking to support public interest careers, other law schools interested in unique and transformative public interest programs, and national employers looking for highly skilled students to contribute to their work.

Over the past year, the Law School awarded the following:

- Five (5) post-graduate fellowships to members of the Class of 2014
- Thirty-six (36) scholarships of varying amounts to members of the Classes of 2015, 2016, and 2017
- Twenty (20) \$5000 summer fellowships to members of the Class of 2016 and 2017 for summer public interest work and
- Travel funds to twenty-one (21) students to interview for jobs and network at national public interest career conferences.

We are currently choosing our Class of 2018 Robina Public Interest Scholars.

With the help of the Robina Public Interest Scholars Program, 25% of our 2014 graduates moved directly into government and nonprofit positions. This is up from 14% of graduates in 2012 and does not include many graduates who move into public service after completing judicial clerkships. We also recently received a major gift to begin a new program in 2016, which will allow public interest students to spend their third year of law school working for public interest organizations for school credit and will provide the students with post-graduate fellowships at those same organizations.

Part 1. Scholarships

Class of 2015– We awarded twelve (12) scholarships of varying amounts to the Class of 2015. This funding has helped the Law School retain top students and allow these students to pursue impressive summer and post-graduate work.

Students were chosen on the basis of their pre-law school activities (e.g., AmeriCorps, Peace Corps), their summer or school-year internships during law school (e.g., Mid Minnesota Legal Aid, Appellate Public Defender's Office) and participation in clinic or other law school activities (e.g., Minnesota Justice Foundation). In turn, the selected students support the culture of service in the Law School by mentoring other students and participating in Law School public service programming.

Scholarship support has also increased the Law School's profile in national fellowships, honors programs, and other nationally competitive public interest work. Students from the Class of 2015 have already secured competitive post-graduate positions in nationally acclaimed public interest organizations, including the Minnesota Coalition for Battered Women, DC Volunteer Lawyers' Project, King County District Attorney's Office, multiple state appellate and federal clerkships, and public defender offices both locally and nationally, among others.

Class of 2016 and Class of 2017 – We again awarded twelve (12) \$15,000 annual scholarships to students in the Class of 2016 and twelve (12) \$15,000 annual scholarships to the admitted students in the Class of 2017 and offered them placement as Robina Public Interest Scholars. As with previous years, many of these students turned down greater scholarship awards from other law schools in order to be a part of the Robina Public Interest Scholars Program.

Students from both these class years have already become leaders in the local public interest community and in the Law School. They have led Law Council (the Law School's student leadership group), founded new student organizations committed to immigration work, revived the local National Lawyers Guild chapter, and greatly expanded the advocacy and fundraising of the Minnesota Justice Foundation student chapter. The Scholars have also secured prestigious and exciting summer internships in public service, detailed below.

Class of 2018 – We again received over 60 applications from the Class of 2018 and are in the process of choosing our twelve Scholars. In their Law School applications, many high performing applicants stated that the Robina program was the reason they were applying to Minnesota.

Summer Public Interest Fellowships –

For Summer 2015, we have awarded twenty (20) summer fellowships in the amount of \$5000 to students in unpaid internships at nonprofit organizations and government agencies. Most students receiving internships at government agencies and nonprofit organizations are unpaid. To apply for summer funding, students were asked to submit a resume that reflects a commitment to public service, a personal narrative, and a letter of commitment from their sponsoring nonprofit organization or government agency. A Law School committee selected Scholars to receive awards at the following organizations, among others:

- Office of Government Ethics in Washington DC
- Mid Minnesota Legal Aid in Minneapolis, MN
- Cabrini Green Legal Aid in Chicago, IL
- Cook County Public Defender's Office in Chicago, IL

- South Texas Pro Bono Asylum Representation Project in Harington, TX
- Compassion Over Killing in Washington DC
- Gender Justice in St. Paul, MN
- Ramsey County Public Defender's Office in St. Paul, MN
- Center for Gender & Refugee Studies in Hastings, CA
- ACLU of Arkansas in Little Rock, AK
- Duluth City Attorney's Office in Duluth, MN
- Neighborhood Justice Center in St. Paul, MN
- Library of Congress, Office of the General Counsel in Washington DC
- Center for Environmental Law & Policy in Chicago, IL
- Advocates for Basic Legal Equality in Toledo, OH

The Law School supplemented the Robina Public Interest Scholars summer fellowships with twenty (20) Human Rights Fellowships, two (2) Cooper Fellowships, two (2) Justice John Paul Stevens Fellowships, one (1) Matt Stark Fellowship, and one (1) Jacob E. Pritzker Summer Fellowship. The support of the Robina Foundation allows law students to gain experience and begin to make connections in their chosen field and with their desired employer.

Part 2 – Experiential and Academic Training

In addition to securing high quality summer internships and leading student organizations, the Robina Scholars have utilized the Law School's resources in externship programs, clinical programs, public-interest-focused classes, mentoring, and volunteer work. The Director of Public Interest works closely with each Scholar through required, in-person monthly meetings, weekly email, and a weekly public interest newsletter.

The Robina Scholars are overwhelmingly engaged in clinics, especially the Center for New Americans, which has over a dozen Robina Scholars active in its work. We have offered upper-class student and faculty mentoring support to each Robina Scholar. The Scholars take advantage of over twenty clinics and multiple classes relevant to a public interest career, as well as a number of extracurricular activities with a public service focus, such as the Asylum Law Project and National Lawyers Guild legal observer training. Current Robina Scholars have already volunteered hundreds of hours each through the Minnesota Justice Foundation.

The Director of Public Interest has provided programming in Building Post-Graduate Fellowships, Loan Repayment and Forgiveness Programs, Finding and Funding Summer Work, and Navigating Public Interest for 1Ls. She also currently chairs the National Advisory Committee for Equal Justice Works. We collaborate with public interest student organizations to offer additional panels from local and national alumni engaged in public service, including panels on public law, international law, and public defender careers.

→ By using targeted, individualized counseling, as well as by offering conference reimbursement to students for national public interest job fairs, we have seen our students apply for and receive public interest positions in higher numbers.

Part 3 – Post-Graduate Fellowships

Our 2013 Fellows were all successful in using their fellowships as launching pads into long-term public service work. All are still in public service, with fellows in state government, the immigration unit of a rural civil legal aid organization, and three at legal aid societies in cities.

This year, we awarded five (5) year-long post-graduate fellowships to outstanding 2014 graduates. Our 2014 Fellows are serving at:

- The American Civil Liberties Union (ACLU) of Washington State, advocating for the civil rights of LGBT persons and youth, in Seattle, WA
- The Federal Defenders of Maryland, mitigating criminal sentences of Maryland federal prisoners, in Baltimore, MD
- Immigrant Law Center of Minnesota, representing low-income immigrants on a variety of immigration issues and working closely with the Center for New Americans on federal immigration issues, in St. Paul, MN
- Mid-Minnesota Legal Aid in the Immigration Unit, representing unaccompanied minors in Immigration Court, in Minneapolis, MN
- Volunteer Lawyers Network in the Spanish Legal Services Unit, representing Spanish-speaking low-income clients on civil legal aid issues, in Minneapolis, MN

The Director of Public Interest has worked with each fellow to support his or her current and post-fellowship public interest career, including providing information on loan forgiveness programs and networking in public service careers. Fellows have participated in Law School programming, the 1L Mock Interview program, and the selection process for summer fellowship funding. All fellows submit monthly updates on their work. Here are some excerpts from their submissions.

Federal Defender of Maryland – Cara Kurtz

My fellowship role is to request sentence reductions for eligible inmates under a new Department of Justice rule change in sentencing guidelines. This amendment is different from past amendments in that it covers all drugs, and not just crack-cocaine. Therefore, the number of inmates expecting to see a reduction in their sentence is huge. Just in Maryland, I've compiled a spreadsheet of at least 600 federal inmates that might be eligible for relief, and the list is growing every day. Each inmate's files must be reviewed and a determination must be made if they qualify for the reduction. Classifications such as being a career offender, an armed career criminal, or having mandatory minimums can bar an inmate from seeking relief. Further, if an inmate took a plea deal, those pleas must be closely scrutinized because certain wording (or lack of wording) could also foreclose relief. All in all, the inmates that are qualifying receive anywhere from a 1-month to a 45-month reduction in their sentence. I also get to tell the inmates if they

do/do not qualify for the reduction. If they do qualify, I give them a new projected release date.

This month's main focus is to get a complete list of inmates that may be eligible and review each case. Motions for sentence reductions are to be filed starting November 1, 2014, so I am sure that November will bring even more excitement!

ACLU of Washington State – Jenni Wong

In January, I finalized the updated Transgender “Know Your Rights” guide to be reviewed for publication. I also booked two public education-speaking engagements, to speak about transgender rights in Washington. Additionally, I have been keeping the ACLU up to date on ongoing efforts led by local LGBT community organizations to end discriminatory transgender exclusions in Washington State Medicaid. Throughout January, I also continued to lend support to the ACLU’s class action lawsuit on behalf of individuals with mental health conditions in Washington jails. The case is set for trial in March 2015.

In February, I began helping a transgender Army veteran apply to change her name on her DD Form 214. The DD Form 214, which contains a record of an individual’s military service and discharge status, is a critical identification document necessary for veterans to access benefits, services, and privileges. Until recently, most military departments have refused to amend the DD Form 214 to reflect post-discharge legal name changes. Without gender-congruent military identification documents, many transgender veterans face an increased risk of discrimination in employment, housing, healthcare, and other areas of public life. In response to increasing awareness of transgender rights, numerous military Boards for Correction of Military Records (“BCMR”) have begun granting relief for name changes. By assisting our client through the application process for correcting her records, I hope to secure similar relief for her and contribute to the growing body of transgender-inclusive BCMR precedent. I continued to assist with the mental health class action lawsuit and prepare public education materials for future transgender rights advocacy. Additionally, I began working on several intakes relating to dog searches of student property in public schools.

We are promoting post-graduate fellowship opportunities to the Class of 2015. We will choose five post-graduate fellowship positions in May, with one set at Mid Minnesota Legal Aid, one at Volunteer Lawyers Network, and three open for “build your own” positions.

Part 4 – Loan Repayment

We have found the LRAP funding to be less important than we originally anticipated. The program has been so successful in attracting highly talented students that the graduates are mostly finding paid public interest positions that are allowing them to make loan payments without LRAP support. With many of their own employers’ offering LRAP funding and with the various federal income-based repayment programs and Public Service Loan Forgiveness, there is less need for Law School LRAP support than we originally expected.

* * *

With the help of the Robina Foundation, the Robina Public Interest Scholars program helps the Law School attract high quality and committed students, support those students with financial and skills building resources, and place those students into public interest positions. The Program helps our graduates become leaders in their communities, engage in innovative policy-making, and assist indigent and vulnerable persons as part of long-term public interest careers. An income and expense statement is attached as Appendix I.

Although the Robina Public Interest Scholars program has transformed the public service culture of the Law School, the funding ends with this year's entering class. Absent further resources, the school will not be able to continue the program. We are seeking additional funding to continue the program for five years.

As always, we are very grateful to Jim Binger and the Foundation for making the Robina Public Interest Scholars Program possible.

Appendix

APPENDIX I. PUBLIC INTEREST SCHOLARS PROGRAM

	BUDGET Year 3 FY 2015	EXPENDITURES Year 3 07/01/2014 - 03/31/2015
Public Interest Scholarship	510,000	510,000
Class of 2015 - 12 awarded @ varying amounts		180,000
Class of 2016 - 12 awarded @ varying amounts		180,000
Class of 2017 - 12 awarded @ varying amounts		150,000
Summer Internships	90,000	77,000
Summer 2014 - 15 awarded @ \$5,000 and 4 awarded @ \$500		77,000
Post-Graduate Public Interest Fellowships	125,000	125,000
Class of 2014 - 5 awarded @ \$25,000		125,000
Loan Repayment Assistance	N/A	N/A
Program Support	89,355	89,014
Program Coordinator 100% time	84,355	83,340
Workshops/meeting and other networking activities	5,000	5,674
TOTAL	814,355	801,014

Yale Law School

THE ROBINA FOUNDATION HUMAN RIGHTS FELLOWSHIP
INITIATIVE



Annual Report

April 28, 2015

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Attachment 1 – Proposed Grant Budget for FY16

Yale Law School is delighted to provide the following report on the activities generously supported by the Robina Foundation since our last report in April 2014. Robina's support has been critically important to the Law School's programs and activities in support of human rights, providing the means for innovative academic opportunities here at Yale as well as one-of-a-kind experiences in the field.

In the last year, the Robina Human Rights Fellowship Initiative funded nine financial aid scholarships for JD students, nineteen summer fellowships, six post-graduate fellowships, and four visiting lecturer fellowships. In addition, the Initiative supported outreach activities, human rights clinical innovation, and clinic project travel.

BACKGROUND

The Robina Foundation has supported the Human Rights Fellowship Initiative at Yale Law School since 2009. The original grant of \$3 million was approved in May 2008 and provided funding from FY2009 to FY2011. Robina's next award in spring 2010 allowed us to continue the program in FY2012. A new grant, in fall 2011, has supported the Initiative for another three years, from FY2013 through FY2015.

The Robina Human Rights Fellowship Initiative at Yale Law School encompasses:

- *Human Rights JD Scholarships*, which provide need-based financial aid for students interested in careers in human rights;
- *Kirby Simon Summer Human Rights Fellowships*, funded by the Robina Foundation, which provide stipends to students spending the summer doing human rights work;
- *Post-Graduate Human Rights Fellowships*, which fund recent Yale Law School graduates to work for a year in international human rights organizations;
- *Visiting Human Rights Fellowships*, which support human rights professionals and scholars to spend time in residence at the Law School to teach, write, conduct research, give lectures or participate in the Law School's legal clinics and other programs;
- *Fund for Human Rights Clinical Education Innovation and Travel*, for developing new ventures in human rights clinical education or human rights field missions for the Allard K. Lowenstein International Human Rights Law Clinic and other human-rights related clinical courses;
- *Outreach and Administrative Expenses*, for the purposes of involving other parts of Yale University in human rights programming and supporting administration of these programs; and
- *Robina Human Rights Fellowship Initiative Coordinator*, who, with the Schell Center's Director and Executive Director, manages the day-to-day activities of the Robina Fellowship Initiative and assesses its impact.

PROGRESS TOWARD GOALS

This report will first address our success at carrying out each of the programmatic components of the Initiative this year, and then will assess the longer-term outcomes.

A. Robina Human Rights JD Scholarships

Each year, Yale Law School selects approximately ten students based on financial need and demonstrated interest in human rights to receive Robina Human Rights JD Scholarships. During the 2014-2015 academic year, the Law School provided JD Scholarships to an impressive group of nine students, listed below. Each of these students has shown a clear passion for human rights and justice, whether through work in the Law School's human rights clinic or other clinics, serving as an editor for the *Yale Journal of Human Rights and Development Law*, or spending summers interning at human rights-focused organizations or governmental agencies. For short biographies of each of the scholarship recipients, please see addendum A.

- **Paul Jeffrey '16 JD**
- **Christina Krushen'16 JD**
- **Steven Levy '16 JD**
- **Lauren Pratt '16 JD**
- **Mekela Panditharatne'16 JD**
- **Britta Redwood '16 JD**
- **Joseph Saei '16 JD**
- **Peter Tzeng '16 JD**
- **Megan Wachspress '15 JD**

B. Kirby Simon Summer Human Rights Fellowships, funded by the Robina Foundation

The Kirby Simon Summer Human Rights Fellowships offer stipends to students to spend their summers working in the field of human rights. Over the years, these Fellows have gained experience in a wide variety of institutions all around the globe, engaging in work addressing some of the most pressing human rights concerns of the day. This past summer was no different; the Fellows were based in settings from the Supreme Court of Israel to the UN Office on Drugs and Crime in Thailand, and worked on issues ranging from poverty in Uganda to the human rights violations committed in the lead-up to the 2014 World Cup in Rio. Altogether, Yale Law School provided Kirby Simon Summer Human Rights Fellowships to 19 students in 2014, listed below. For a short description of each student's summer project, please see addendum B.

- **Ikenna Achillihu**, Namati, Sierra Leone
- **Joshua Andresen**, European Court of Justice, Luxembourg
- **Kristine Beckerle**, Human Rights Watch, Jordan

- **Louisa Brown**, UN Office of the High Commissioner for Human Rights, Bogota, Colombia
- **Sophie Chau**, Supreme Court of Israel
- **Katherine Culver**, Foundation for Human Rights Initiative, Kampala, Uganda
- **Daniel Hessel**, Supreme Court of Israel
- **Elena Hodges**, Catalytic Communities, Rio de Janeiro, Brazil
- **Paul Jeffrey**, UN Office on Drugs and Crime, Thailand
- **Jayoung Jeon**, International Criminal Court, Netherlands
- **Christina Krushen**, European Court of Human Rights, France
- **Steven Levy**, Supreme Court of Israel
- **Mekela Panditharatne**, Supreme Court of Israel
- **Lauren Pratt**, Global Witness, United Kingdom
- **Britta Redwood**, Supreme Court of Israel
- **Joseph Saei**, Supreme Court of India
- **Liang (Julia) Shu**, International Criminal Tribunal for the former Yugoslavia
- **Ariel A. Travis**, Mercy Corps, Turkey
- **Peter Tzeng**, European Court of Human Rights, France

C. Robina Post-Graduate Human Rights Fellowships

The Robina Foundation Post-Graduate Fellowships enable recent graduates of Yale Law School to work full-time for one year or more in the field of human rights. Traditionally, the Fellows are employed as international judicial clerks or as interns at international tribunals or international and government agencies. The Fellows may also use their funding to carry out independent human rights projects. In 2014-2015, six students received Fellowships (one, James Shih, had deferred his Fellowship from the previous year). In addition, two 2013-2014 Fellows – Julie Hunter and Scarlet Kim – received extensions of their fellowships. Please see below for the list of this year's Fellows and addenda C and G for brief descriptions of their work.

- **Meghan McCormack '14 JD**, Tian Shan Policy Center of the American University of Central Asia, Kyrgyz Republic
- **Clare Ryan '13 JD**, European Court of Human Rights, Netherlands
- **James Shih '13 JD**, International Criminal Tribunal for the former Yugoslavia, Netherlands
- **Tienmu Ma '14 JD**, Ombudsperson Institution of the Republic of Kosovo
- **Jessica So '14 JD**, United Nations Development Program, Myanmar
- **Leah Zamore '14 JD**, Office of UN Deputy High Commissioner for Refugees, Switzerland
- **Julie Hunter '13 JD**, European Court of Human Rights and the Office of the High Commissioner for Human Rights of the Council of Europe, France
- **Scarlet Kim '11 JD**, Legal Enforcement Unit of the Presidency of the International Criminal Court, Netherlands

D. Robina Visiting Human Rights Fellowships

With the assistance of the Robina Foundation, Yale Law School is able to host resident human rights scholars and practitioners who make valuable contributions both inside and outside the Law School. The Visiting Human Rights Fellows conduct research, teach courses, host discussions, participate in conferences and publish scholarship. The 2014-2015 Visiting Human Rights Fellows are listed below. (As you know, Lucas Guttentag, long a Robina Visiting Human Rights Fellow, left the Law School in September to accept a position as the Senior Counselor to US Citizenship and Immigration Services Director Leon Rodriguez, serving as his chief policy advisor for the remainder of the Obama administration.) For short descriptions of the 2014-2015 Fellows' work, please see addendum D.

- **Alisha Bjerregaard '08 JD**
- **Julieta Lemaitre**
- **Daryl Li '09 JD**
- **Rod Sanjabi**

E. Human Rights Clinical Education Innovation and Travel

The Robina Foundation supports the activities –investigative and research missions, in particular – of the Lowenstein International Human Rights Clinic and other human rights-focused clinics at Yale Law School. Students benefit immensely from performing clinical work in the field, as do the partner organizations with whom they work. The funds designated for these purposes also enable our faculty to explore and develop initiatives that enhance the Law School's human rights-related clinical work. This year, the Human Rights Clinical Education Fund sponsored the following activities:

- **Investigative Mission to Nepal to Report on World Bank Accountability Mechanisms:** In January 2015, a Lowenstein Clinic team traveled to Nepal to research recent reforms at the World Bank that threaten to undermine accountability mechanisms. The World Bank Inspection Panel was the first accountability office to be established at a multilateral development bank and has served as a model for other international financial institutions. The Panel investigates complaints filed by people who have suffered environmental and human rights harm from World Bank-funded projects. As the World Bank is largely immune to lawsuits, the Inspection Panel is often the only recourse that project-affected people have. Over the last several years, the Inspection Panel has instituted a series of procedural reforms that have delayed investigations, sometimes indefinitely. Critics charge that the reforms effectively render affected communities without remedy. A Lowenstein Clinic team has examined the reforms and is preparing a report to present to World Bank officials. As part of that work, the Lowenstein Clinic team traveled to Nepal, where students interviewed community members, government officials, and World Bank representatives about issues stemming from a

large scale development project and the effect of reforms on the affected community's ability to have its complaints considered.

- **Lowenstein Investigation of Solitary Confinement of Death Row Prisoners:** The Robina Initiative supported Lowenstein Clinic teams to travel over the course of this year to Northern Correctional Institution, a supermax facility in the northeast corner of Connecticut. In 2013, Connecticut repealed capital punishment for all future prosecutions but failed to provide relief to those already sentenced. The eleven men remaining on death row are automatically and permanently housed in solitary confinement and under extremely harsh conditions. Lowenstein Clinic students worked with Columbia Law School's Challenging Mass Incarceration Clinic to explore legal options to challenge Connecticut's practice of imposing "death before death." In addition to interviewing most of the eleven men currently on death row, Lowenstein students examined how international human rights law and institutions might be used in coordination with U.S.-based efforts. The team is currently finishing legal research to discuss with co-counsel and clients.
- **Advocacy for Local Participation in Development Planning in Haiti:** The Lowenstein Clinic is partnering with American Jewish World Service (AJWS) to advise a community located in rural Haiti that is facing large-scale tourism development. Current Haitian government development plans threaten to displace local people, and officials and developers have reneged on prior promises to include local views in the development process. Opponents have met with threats, arrest, and violence. The Clinic is researching international mechanisms that the community members might use to pressure the Haitian government and secure local people's ability to participate in the development process. Clinic members are planning to travel to Haiti in May to meet with community members to discuss the legal options and local priorities.

F. Outreach

The Schell Center for International Human Rights has expanded its outreach activities to encourage interaction and networking between Robina Scholars and Fellows and other schools and departments at Yale University. A centerpiece of these efforts is the new Special Academic Program in Human Rights, a multi-disciplinary academic program for undergraduates in Yale College. Schell Center Director Jim Silk is the Program Director of the Special Academic Program. The Schell Center continues to strengthen its connections across the University and with Yale College by sponsoring speakers, conferences and social events. Hope Metcalf, who co-teaches the Lowenstein International Human Rights Clinic, is now the Executive Director of the Schell Center and has worked to coordinate many of these events. Robina funding has provided support for the following outreach activities:

- **Special Academic Program in Human Rights:** This new Yale College program offers undergraduates the opportunity to explore human rights from an interdisciplinary perspective, providing students with the analytical and practical skills necessary for human rights study and human rights-related careers. Human rights is inherently an interdisciplinary field, and no program of study located within a single department can adequately capture the range and diversity of human rights issues. Anthropology, area studies, economics, history, law, literature, philosophy, political science, and many other fields have explored human rights from their own particular disciplinary perspectives and with their specific methodologies. The Special Academic Program in Human Rights aims to recognize this complexity and to support a diverse community of scholars from across the university. The Program, while administered by the Schell Center, benefits from a Faculty Advisory Committee consisting of faculty spanning various departments.

The Program attracts students from a wide range of majors, with Human Rights Scholars completing the requirements of a Yale College major in addition to the Program's six courses. The Program accepted its first class of nineteen Human Rights Scholars in the fall of 2014, and they began the program this spring. The Schell Center provides administrative, financial, and programmatic support for the Human Rights Program, offering students additional academic, summer, and post-graduate advising and opportunities to attend human rights-related talks, workshops, symposia and other events. Weekly dinners often feature speakers, including Robina Fellows Darryl Li and Julie Hunter. In addition, the Schell Center offers modest stipends to the Human Rights Scholars and other undergraduate students to pursue human rights-related opportunities over the summer.

- **Outreach and Collaboration with Yale College Student Groups:** At the start of the 2014-15 academic year, the Schell Center invited human rights-related student organizations—whose focus ranges from Syrian refugees to global health crises to U.S. mass incarceration—to discuss ways for the Schell Center to strengthen its connections with and support for undergraduates interested in human rights. Over dinner, students described their own work and offered ideas. That conversation helped to broadcast the Center's work to a broader population of undergraduates and planted the seeds for some of the events described below.
- **Yale Law School-Yale College Human Rights Outreach and Collaboration:** The Schell Center organized a panel of Yale Law School students, most of them recipients of one or more forms of Robina support, to speak to an audience of undergraduates interested in attending law school to pursue careers in human rights. Outreach through our undergraduate liaison and undergraduate organizations concerned with human rights led to a full room of more than 50 students. The Schell Center also paired Yale College juniors and seniors interested in human rights with law student mentors. The Robina Initiative

allowed us to provide dinners and informal meetings between law students and undergraduate mentees.

- **Yale Association for African Peace and Development (YAAPD) annual Sankofa conference, “The Next Chapter: Africa in the Global Context”:**
As part of the Schell Center’s outreach to the Yale College community, we supported the annual youth-empowerment conference of the Yale Association for African Peace and Development, an undergraduate organization. This year’s conference, in April 2015, featured as its keynote speaker Jonathan Berman, investor and author of *Success in Africa*, about the fastest-growing markets in the world and the CEOs who succeed there. Panels featured artists, social entrepreneurs, and researchers from many parts of Africa and included topics such as “A Seat at the Table: Africa’s Relationship with the United Nations.” Robina Foundation funds enabled the Schell Center to make a significant contribution to support this student-run conference.
- **Art and Human Rights Initiative:** In 2015-2016, the Schell Center will initiate a cross-disciplinary, year-long program that will approach the field of human rights through the lens of art and art practices, fostering a new and creative outlook for the study and practice of human rights. The Initiative will consist of artist commissions, a multidisciplinary seminar for law and other graduate students, public lectures, publications, performances, an exhibition and a symposium. For the Initiative’s full proposal and proposed budget, please see addendum F.

G. Robina Human Rights Fellowship Initiative Coordinator and Program Administration

The Robina Fellowship Initiative’s longtime Coordinator, Katy Lawder, is responsible for implementing the Initiative’s day-to-day activities, tracking participants and outcomes, and tracking the Initiative’s long-term impact. One of the Coordinator’s main projects has been developing and maintaining a comprehensive database of Yale Law School students and alumni involved in human rights, including all current and former Robina fellows. This past year, she used the information in the database to conduct the Robina Alumni survey discussed below. The Coordinator position is now part-time, as some of the work now falls to the new Schell Center Executive Director, Hope Metcalf. Hope co-teaches the Lowenstein International Human Rights Clinic and works with students and faculty to coordinate human rights events at the Law School, including the annual Bernstein Human Rights Symposium, as well as the weekly Human Rights Workshop. She formerly directed the Arthur Liman Public Interest Program at the Law School. There, she advised students on public interest careers and co-taught the Liman Workshop and Liman Practicum, an experiential course on criminal justice reform.

ALUMNI OUTCOMES

Robina JD Scholars

Since 2009, we have awarded a total of 75 JD Scholarships to 68 Yale Law students (7 were recipients in more than one year). Of these, 55 have graduated from law school, and 5 of those graduates are now pursuing doctoral degrees. We have up-to-date employment information for 48 of these graduates:

- Seventeen (35%) are currently working in public service, which includes international human rights work (6 graduates), domestic public interest organizations (10), and government positions (1);
- Seventeen (35%) are at law firms;
- Eight (17%) hold academic positions (4 of which involve human rights);
- Five (10%) are in judicial clerkships; and
- One (2%) is working in business.

Kirby Simon Summer Human Rights Fellowships Supported by the Robina Initiative

In total, 214 students have received Summer Human Rights Fellowships since 2009. A total of 168 have graduated from law school; 11 of these are now pursuing doctoral degrees. Of the individuals who have graduated and are now employed, we have current information on 153:

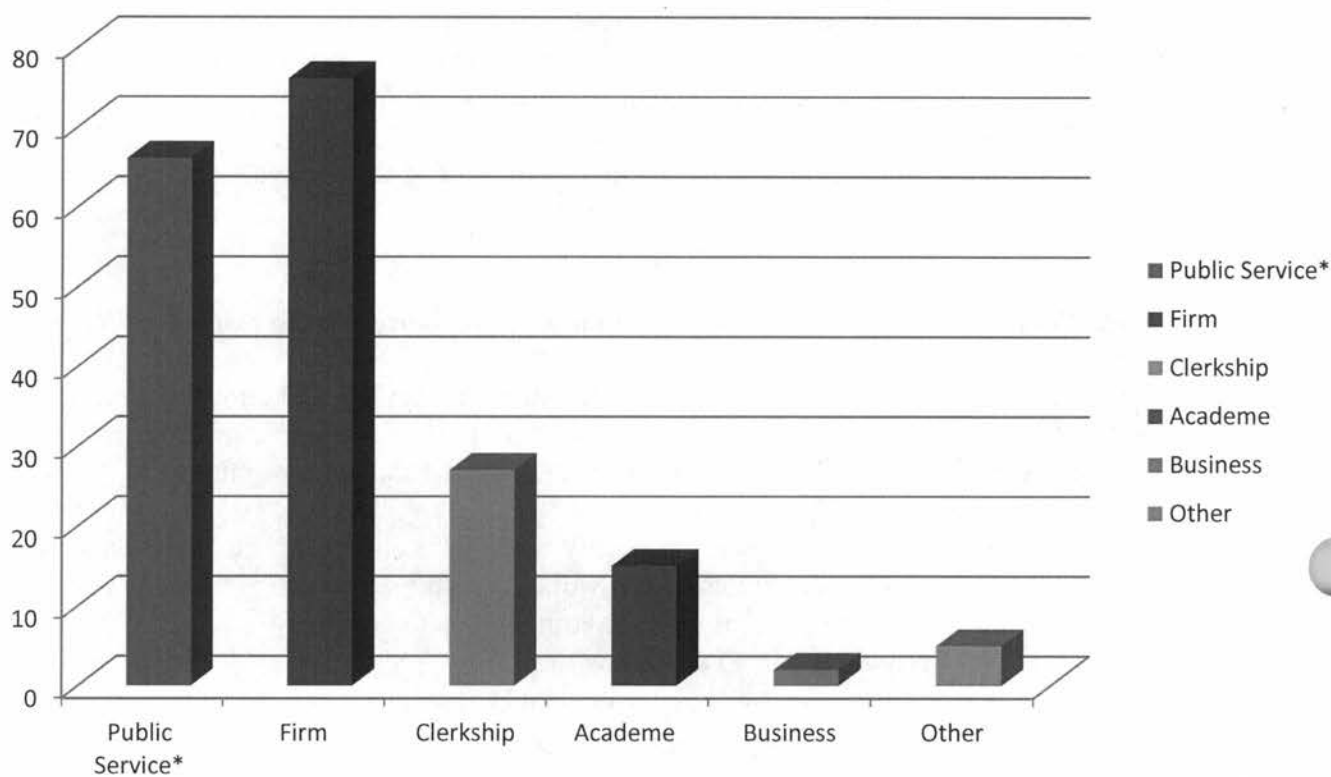
- • Fifty-four (35%) are currently working in public service, which includes international human rights work (19), domestic public interest organizations (26), and government positions (9);
- • Sixty-three (41%) are at law firms;
- Twenty-one (14%) are in judicial clerkships (2 focused on human rights);
- Nine (6%) hold academic positions (3 focused on human rights);
- Four (3%) are working in journalism/media; and
- Two (1%) are in business.

Robina Initiative Post-Graduate Human Rights Fellows

Since the establishment of the Robina Initiative, there have been 24 Robina Human Rights Post-Graduate Fellows. There are six Post-Graduate Fellows currently pursuing their fellowships. Of the 18 who have completed their terms, 17 are employed (one is currently a JSD candidate at Yale Law School). Seven (41%) are working in positions in international organizations and tribunals, firms, and academe that directly involve human rights. Another 7 (41%) work in private law firms. Of the remaining three, one is a U.S. Assistant Attorney, one is a judicial clerk, and one is an independent writer.

Current employment of Robina supported alumni across all categories of support April 2015

The chart below reflects the current employment of the 191 Robina alumni for whom we have up-to-date information (several of these individuals received funding for more than one year or in more than one category).



*Public service includes domestic public interest organizations, international human rights work, and government positions.

Taking into account current and previous jobs, a total of 46 Robina-funded alumni have worked in international human rights and a total of 65 have worked in other public service positions.

UNANTICIPATED RESULTS AND POTENTIAL CHANGES

The Robina Human Rights Initiative continues to be a success and a much-valued part of Yale Law School's intellectual life and our preparation of the next generation of leaders. No significant changes have been made to the Initiative, but there were two unanticipated occurrences in 2014-2015.

First, in the spring of 2014, we experienced a decrease in the usual number of applicants for the Kirby Simon Summer Human Rights Fellowships. We assume that an occasional deviation such as this will occur and are pleased to report that the number of applications for summer fellowships for 2015 has rebounded. An accounting change required by the university has led us to advance the full summer fellowship stipends to the students in the spring, so charges for both the summers of 2014 and 2015 will appear on the final financial report we submit after the close of the fiscal year this summer.

Second, as mentioned above, Lucas Guttentag, who long served as a distinguished Robina Visiting Human Rights Fellow, left the Law School in September to accept a senior advisory position in the U.S. Citizenship and Immigration Services. We expect that he will return to the Law School after the next presidential election, but his departure means that we are carrying over a substantial balance of the funds designated for Visiting Fellows into next year. As agreed, we will devote \$50,000 of the current year's award to cover some of the expenses of the upcoming Human Rights and the Arts Initiative, which is described more fully in addendum F.

Finally, as this is the last year of our current three-year award, we are including a proposed budget for a one-year award of \$1 million for use in 2015-16, as requested. (Please see attachment 1 at the end of this report.)

CONCLUSION

At Yale Law School, the Robina Human Rights Fellowship Initiative supports human rights advocates at all stages of their careers – from first-year law students to seasoned human rights leaders. The outcomes of this support have been impressive, with more than one in three graduates who received some form of Robina support now working in public service. Equally telling are the reports and letters we receive from current and former Robina-funded students and scholars. Each year, we hear how Robina's support has enabled students to discover the career paths they wish to follow or has allowed our graduates to perform critical research and advocacy that they would not otherwise have been able to complete. Your gift is truly helping Yale Law School foster the next generation of human rights activists and scholars, and for this we offer you our deepest thanks.

FINANCIAL REPORT

Yale's fiscal year runs from July 1 through June 30. Because of this timing, the final annual expenses of the Robina Initiative only become available in the August following the end of that fiscal year. For this reason, we will provide a final financial report for 2014-15 in August, in order to confirm or make any necessary adjustments to our current expenditures and projections, which are provided below:

	<i>FY15 budget</i>	<i>FY15 budget & prior year balance FY14</i>	<i>FY15 actuals through 3/31/15</i>	<i>FY15 projected actuals Apr-Jun</i>	<i>Projected balance by 6/30/15</i>
Human Rights JD Scholarships	\$250,000	\$250,000	\$252,415	\$0	-\$2,415
Kirby Simon Summer Human Rights Fellowships	\$200,000	\$123,382	\$0	\$123,382	\$0
Post-Graduate Human Rights Fellowships	\$180,000	\$301,331	\$271,315	\$11,000	\$19,016
Visiting Human Rights Fellowships	\$185,000	\$185,000	\$125,764	\$25,089	\$34,147
Robina Human Rights Fellowship Initiative Coordinator	\$65,000	\$65,000	\$61,602	\$21,237	-\$17,840
Outreach	\$70,000	\$70,000	\$5,688	\$23,428	\$40,884
Fund for Human Rights Clinical Education Innovation and Travel	\$50,000	\$50,000	\$11,872	\$0	\$38,128
FY14 balance in excess of the P-G Fellowships		\$90,124			\$90,124
Total Expenditures	\$1,000,000	\$1,134,837	\$728,654	\$204,137	\$202,046

ADDENDA

- A. Robina Human Rights JD Scholars
- B. Kirby Simon Summer Human Rights Fellows, funded by the Robina Foundation
- C. Robina Post-Graduate Human Rights Fellows
- D. Robina Visiting Human Rights Fellows
- E. Report on October 2014 Robina Alumni Survey
- F. Art and Human Rights Initiative
- G. Yale Law School Article on Robina Post-Graduate Human Rights Fellows Julie Hunter and Scarlet Kim
- H. Student Thank You Letters

A. Robina Human Rights JD Scholars, 2014-15

Paul Jeffrey, Class of 2016

Paul graduated from Claremont McKenna College *magna cum laude* with bachelor's degrees in political science, philosophy and economics. At Yale Law School, Paul is Vice President of Communications for the Yale Law and Business Society and Public Relations Chair of the Yale Federalist Society. He is also involved in the ICC Moot Court Team, the Lowenstein Project and the Temporary Restraining Order Project.

Christina Krushen, Class of 2016

Christina Krushen received her B.A. in Russian from Bryn Mawr College and her A.M. from Harvard University. Before attending Yale Law School, she was a corporate paralegal at Wachtell, Lipton, Rosen & Katz in New York City. During the summer of 2014, she clerked for the European Court of Human Rights as a Kirby Simon Summer Human Rights Fellow.

Steven Levy, Class of 2016

Steven graduated Phi Beta Kappa and *magna cum laude* from Amherst College with a double major in History and Law, Jurisprudence & Social Thought. During his undergraduate years, he worked as the Editorial Associate at the United States Military Academy's West Point Center for Oral History (COH). At Yale Law School, Steven is a member of the Veterans Legal Services Clinic. In this role, he represents Connecticut veterans before administrative agencies and courts and serves as counsel for organizations in non-litigation matters related to the legal needs of veterans. Steven is also an Articles Editor for the *Yale Journal of International Law* and recently co-authored a review of Eric Patterson's *Ending Wars Well*. This past summer, with support from a Kirby Simon Summer Human Rights Fellowship, he worked as Justice Uzi Vogelman's foreign law clerk at the Supreme Court of Israel. Next semester, he will be a Teaching Assistant for Professor Rob Harrison's Advanced Legal Writing course.

Lauren Pratt, Class of 2016

Lauren graduated with top honors from Seattle University. At Yale Law School, Lauren is interested in issues facing women in the law. She has been involved in the *Yale Journal on Law and Feminism* as well as Yale Law Women's Publications Committee. She is also interested in environmental governance issues and has been active in the Environmental Protection Clinic at Yale. She received a Kirby Simon Summer Human Rights Fellowship in 2014 to intern at Global Witness, a transparency organization that works to reveal corruption and human rights violations in environmental and extractive governments.

Mekela Panditharatne, Class of 2016

Mekela graduated with honors from the University of Sydney in 2012. At Yale Law School, she has participated in moot courts and recently received, along with her team, the First Place Memorial Award at the Philip C. Jessup International Law Moot Court Competition, the world's largest moot court competition. She has also been active in the Education Adequacy Clinic at Yale. Mekela was a Kirby Simon Summer Human Rights Fellow in 2014 and spent the summer clerking at the Supreme Court of Israel.

Britta Redwood, Class of 2016

Britta graduated from Princeton University with an A.B. in Philosophy. At Yale Law School, she is Co-President of the Yale Society of International Law; Features Editor of the *Yale Journal of International Law*; Editor of the *Yale Journal of Human Rights and Development Law*; and a member of the Yale Black Law Students Association. Last summer, Britta received a Kirby Simon Summer Human Rights Fellowship to clerk at the Chambers of President Grunis of the Supreme Court of Israel. During the previous summer, she was a Motions and Appeals Intern at the Office of the Chief Prosecutor for Military Commissions at the U.S. Department of Defense in Washington, D.C. Britta is a member of the Lowenstein Clinic, where she is working on a project examining conditions on Connecticut's death row.

Joseph Saei, Class of 2016

Joseph graduated from the College of Charleston with a B.A. in philosophy. After college, he studied modern standard Arabic in Morocco as an Ambassadorial Scholarship Recipient and then served in the Peace Corps in Morocco for nearly three years. At Yale Law School, Joseph is involved in the *Yale Journal of International Law*. He was also named a Ford Foundation Public Interest Summer Fellow, and worked last summer at the International Gay and Lesbian Human Rights Commission in New York City.

Peter Tzeng, Class of 2016

Peter graduated Phi Beta Kappa and *summa cum laude* from the Woodrow Wilson School of Public and International Affairs at Princeton University. At Yale Law School, he is involved in the Iraqi Refugee Assistance Project and is a Project Team Leader for the Lowenstein International Human Rights Clinic, where he has worked on projects related to Haiti and Ukraine. He also serves as editor of the *Yale Law*

Journal and articles editor of the *Yale Journal of International Law*. During the summer of 2014, he was a legal researcher for the Egyptian-American Rule of Law Association in New York City and received a Kirby Simon Summer Human Rights Fellowship to spend half the summer as a law clerk for the European Court of Human Rights in Strasbourg, France.

Megan Wachspress, Class of 2015

Megan graduated from the University of Chicago with both a B.S. and a B.A. and holds an M.Phil. from the University of Cambridge. While at Yale Law School, she is also completing her dissertation for the Jurisprudence and Social Policy Program at UC Berkeley. Her research examines the relationship between concepts of war and punishment, and of criminals and enemies, in seventeenth-century English political and legal thought. She has been a member of the Law School's Criminal Defense Clinic and of the Lowenstein Clinic, where she has worked on a project examining solitary confinement in Connecticut's prisons.

B. Kirby Simon Summer Human Rights Fellows, funded by the Robina Foundation, Summer 2014

Ikenna Achillihu, Yale School of Public Health, Class of 2015

Ikenna worked for Namati, an organization that champions the use of grassroots legal advocates, or "community paralegals," for expanding access to justice to some of the poorest communities around the world. These paralegals are trained in basic law and in skills like mediation, organizing, education, and advocacy. Ikenna spent the summer in Sierra Leone, where he helped to design and implement evaluation tools on how well paralegals are assisting clients in accessing basic medical care.

Joshua Andresen, Class of 2015

Joshua worked at the European Court of Justice in Luxembourg as a law clerk, directly assisting a judge and advocate general as well as their four permanent law clerks. He worked on a wide range of issues in European Union law and comparative law including: the place of the E.U. Charter in the tradition of fundamental and human rights; internet service provider liability under U.S. and E.U. law in the wake of *Google Spain*; the balance between free speech and privacy rights under E.U. and U.S. law; issues concerning national security, frozen assets, and legal aid under E.U. law; the jurisdiction of U.S. and E.U. courts over foreign trade antitrust and competition cases; and the authority of E.U. and member state law over environmental regulations and administration.

Kristine Beckerle, Class of 2015

Kristine spent half of her summer at the Human Rights Watch office in Jordan, providing assistance to the Human Rights Watch Researcher for Jordan and Saudi Arabia. Her major project consisted of researching Jordan's reform process over the last three years and comparing the protections promised in the 2011 constitution to practice and current legislation. Her other research centered on Omani legislation and

Kuwaiti restrictions on speech through telecom registration requirements. Kristine also helped organize a press conference for a report release and researched and wrote a number of press releases on Saudi Arabia, including ones on execution rates, arbitrary detention, prosecution of activists and due process violations.

Louisa Brown, Class of 2015

Louisa worked at the Colombia Office of the UN High Commissioner for Human Rights in Bogotá. Her main task was to write four papers on recruitment of child soldiers by the FARC; disarmament, demobilization and reintegration of former combatants; Security Sector Reform (SSR); and forced disappearances (a comparative study). The papers were used within the office to generate more formal policy recommendations and to support the High Commissioner in raising the same issues in Havana, Cuba, where peace negotiations were taking place.

Sophie Chau, Class of 2016

Sophie clerked at the Supreme Court of Israel, writing and performing research related to Anglophone law for Deputy President Miriam Naor. At the end of the summer, Sophie provided a comparative perspective on several cases.

Katherine Culver, Class of 2015

Katherine spent her summer at the Foundation for Human Rights Initiative (FHRI) in Kampala, Uganda. She worked in the Research Division, providing assistance for reports on eradicating poverty in Uganda and carrying out human rights monitoring of police stations and prisons.

Daniel Hessel, Class of 2016

Daniel worked as a foreign law clerk in the chambers of Justice Esther Hayut at the Supreme Court of Israel. He conducted research mostly on U.S. law and occasionally on other countries' law. Daniel's research provided persuasive evidence for Justice Hayut's rulings, allowing her to point to foreign law to demonstrate the efficacy of her approach. Over the course of the summer, he wrote ten legal memos on issues ranging from antidiscrimination and human rights law to tax and securities law.

Elena Hodges, Yale College, Class of 2017

Elena worked for Catalytic Communities (CatComm), a small favela advocacy NGO in Rio de Janeiro, Brazil. The mission of CatComm is to "drive creative and empowering integration between the city's informal and formal communities, in which favela residents are fully served as equal citizens." Elena spent two months writing for CatComm's news site, *RioOnWatch*, on human rights violations in Rio and their relationship to government development policy in the lead-up to the 2014 World Cup. Her research focused on police brutality and militarization, forced evictions of favela residents, and recent changes to municipal legislation that legitimize government violations.

Paul Jeffrey, Class of 2016

Paul spent his summer at the UN Office on Drugs and Crime in Thailand. He worked on researching regional baseline assessments for law enforcement personnel, editing country profile reports on human trafficking and comparing auditing data for law enforcement personnel across countries.

Jayoung Jeon, Class of 2016

Jayoung worked in chambers at the International Criminal Court in the Netherlands. She helped Judge Eboe-Osui with drafting opinions and legal research. Jayoung also had the opportunity to write memos for some of the research, sit in on trials, and prepare for and summarize in-trial witness testimonies.

Christina Krushen, Class of 2016

Christina spent her summer conducting research for judges at the European Court of Human Rights in Strasbourg, France.

Steven Levy, Class of 2016

Steven spent his summer working at the Supreme Court of Israel as a foreign law clerk for Justice Uzi Vogelman. He conducted research, drafted memoranda and refined English translations of the Justice's opinions, lectures, and speeches.

Mekela Panditharatne, Class of 2016

Mekela worked at the Supreme Court of Israel, clerking for President Asher Grunis. She conducted legal research and drafted memoranda on legal questions pertaining to pending cases, particularly constitutional cases, providing the Court with substantive support for legal decisions it rendered. She worked primarily on two cases: one involved the right of Israeli children to an adequate education, and the other concerned the right of enemies of the state of Israel to access Israeli courts in civil matters during times of war.

Lauren Pratt, Class of 2016

Lauren worked for the Global Witness governments team on corruption policy work. She researched and drafted several reports on corruption scandals in the governments of certain countries with extractive industries and on the responses of their major donors. Her other research focused on the security costs of corruption; corruption is cited as the main reason for the failure of the U.S. presence in Afghanistan. She also worked on a project to update thinking on international financial courts and did some lobbying work on passing a bill that would enable the U.S. to deny entry to and impose sanctions on persons suspected of human rights violations.

Britta Redwood, Class of 2016

Britta spent her summer at the Supreme Court of Israel. She completed legal research, wrote memos, and provided the justices with summaries of relevant materials. She worked on several memos over the course of the summer, mostly on questions of constitutional law and civil and political rights.

Joseph Saei, Class of 2016

Joseph worked at the Supreme Court of India for Justice Madan B. Lokur. He conducted research and wrote papers on refugee law in India, social justice in India, and international arbitration and Indian national courts. He also researched U.S. legal topics to give Justice Lokur a comparative perspective.

Liang (Julia) Shu, Class of 2016

Julia interned for the Trial Section of the Prosecutor's Office at the International Criminal Tribunal for the former Yugoslavia in The Hague. She primarily assisted the Ratko Mladic prosecutorial team with preparation for cross-examination of defense witnesses.

Ariel A. Travis, Class of 2015

Ariel worked in Turkey for Mercy Corps, a global aid organization based in Portland, Oregon that provides assistance in regions that have experienced traumatic shocks, including armed conflict, political unrest, natural disaster or economic collapse. Ariel served as a Program Design & Start-Up Support Intern, assisting with the establishment of programs to help provide language and vocational skills to Syrian refugee and marginalized Turkish youth. She also helped with the development of monitoring and evaluation tools, provided interpretation at meetings with stakeholders, edited a report assessing conditions for youth in Gaziantep, and helped draft concept notes for potential funders.

Peter Tzeng, Class of 2016

Peter worked at the European Court of Human Rights in Strasbourg, France. He clerked for Judge Andras Sajó, conducting research on the bioethics of in vitro fertilization and on the protection of property under Protocol No. 1 of the European Convention on Human Rights. He also worked for the Court's Case-law and Information Publications Division. Here, he wrote legal summaries for the Court's case-law databases and conducted research on the prohibition of discrimination under the Convention.

C. Robina Post-Graduate Human Rights Fellows**Meghan McCormack, Tian Shan Policy Center of the American University of Central Asia, Kyrgyz Republic**

Meghan's main project centers on the Kyrgyz-Tajik border conflict. She has performed background research and field preparations; translated a series of border-related laws to English; developed a timeline of the year's border conflicts and legal amendments; contacted several Kyrgyz government ministers; built a support network for her upcoming field research in the South; and has written on the legal parameters of the border conflict (i.e., international agreements and national laws). Meghan has been documenting her work in a blog, *The Steppe and the Law*, which is at: <http://steppeandthelaw.com/>. She has also been involved in several side projects, including writing a twenty-page legal analysis of the *Kyrgyz Republic's Law on*

Defense Lawyers for the American Bar Association's Rule of Law Program in the Kyrgyz Republic, and aiding the American University of Central Asia to apply for a U.S. government grant to combat official corruption by strengthening investigative journalism and civil society organizations.

Clare Ryan, European Court of Human Rights, Strasbourg, France

At the European Court of Human Rights, Clare splits her time between working for Judge Sajo of Hungary and working in the Research and Library Division in the Department of the Jurisconsult. She assists Judge Sajo with his judicial functions and with his academic projects (articles, books, and conferences). In the Research Division, Clare helped prepare comparative law reports for specific pending cases and developed practical guides on the Court's case law. She has worked on a diverse array of topics, including protections for journalists, end-of-life care, rights of religious minorities, rights of the accused, police violence, public protests and campaign finance.

James Shih, International Criminal Tribunal for the former Yugoslavia, The Hague

James works at the International Criminal Tribunal for the former Yugoslavia (ICTY) in the Office of President Theodor Meron. In connection with Judge Meron's duties as a judge in the Appeals Chamber, James has drafted sections of a forthcoming appeal judgment and drafted and edited preparatory documents for the deliberation in another trial. In connection with Judge Meron's duties as President of the ICTY and of the Residual Mechanism for International Criminal Tribunals (MICT), James has drafted decisions on various motions, written a number of legal research memoranda, reviewed and made policy recommendations, and helped compose Judge Meron's public speeches.

Tienmu Ma, Ombudsperson Institution of the Republic of Kosovo, Pristina, Kosovo

Tienmu has spent the majority of his time working on a high-profile case at the Ombudsperson Institution of the Republic of Kosovo. The case centers on the President of Kosovo and his unilateral re-appointment of three international judges to the Constitutional Court (according to the Kosovo Constitution, Constitutional Court judges must be approved by the Kosovo Assembly.) In response, the Ombudsperson Institution filed a constitutional challenge, which was thrown out, but then filed a second after new information came to light. The re-filed challenge has not yet been decided. Tienmu has also worked on projects at the Ombudsperson Institution that have involved: conducting an investigation with colleagues into the whereabouts of the *travaux préparatoires* of the Kosovo Constitution; organizing a two-day conference in which Robina Fellow Leah Zamore trained the Ombudsperson's legal staff on technical skills and human-rights reporting; and writing a report for the Ombudsperson Institution on legal and constitutional issues arising from a recent controversy in which the children of veterans of the 1999 Kosovo war are demanding automatic admission into the University of Prishtina.

Jessica So, United Nations Development Program, Myanmar

Jessica has spent her fellowship working as a Junior Legal Researcher for the United Nations Development Program (UNDP) in Myanmar. Most of her research has focused on informal justice systems – both generally and specifically in Myanmar – and the interactions between the formal and informal systems. With this research, she developed a concept note and work plan for a larger field research project to be carried out in Shan and Kachin states on how their informal systems of dispute resolution operate and how people choose which decision-makers to use. Jessica has also supported the UNDP in its role as a coordinating body and in its activities with government institutions.

Leah Zamore, Office of the Deputy UN High Commissioner for Refugees, Geneva, Switzerland

As a Fellow in the office of UNHCR's Deputy High Commissioner, Leah's work has focused on the growing crisis of refugees in prolonged exile. For decades, the orthodox response to refugee influx has been encampment, a solution that saves lives but that also frequently results in refugees losing independence and remaining in camps for generations. At UNHCR, Leah has been tasked with helping to change this model. She has worked on how to translate UNHCR's "alternatives to camp" policy from aspiration into reality.

Julie Hunter, European Court of Human Rights and the Office of the High Commissioner for Human Rights of the Council of Europe, Strasbourg, France

From September 2013 to September 2014, Julie served as a judicial clerk and researcher at the European Court of Human Rights in Strasbourg, France. In this position, she worked primarily with Judge Andras Sajó of Hungary, carrying out various research assignments. After completing her Fellowship, Julie received a three-month extension from the Schell Center and went to work for the Office of the Commissioner for Human Rights, a separate non-judicial institution under the Council of Europe. She completed research tasks and legal analyses related to various national and inter-state conflicts and large-scale human rights problems facing Europe. She helped the Commissioner prepare for his visit to Armenia and prepared an extensive analysis of the issue of reparations for the Armenian genocide. Julie also researched and edited many of the office's publications, including human rights comments and reports on the rule of law on the internet and the rights of intersex individuals.

Scarlet Kim, Legal and Enforcement Unit of the Presidency of the International Criminal Court, The Hague

During her fellowship at the International Criminal Court, Scarlet had two main projects. The first was to assist the Presidency with the amendment process to the Court's Rules of Procedure and Evidence. Her primary responsibility was to draft a series of reports in support of the amendments proposed by the ICC. She was also responsible for preparing the Legal Adviser for consultations with state parties on amendment proposals. Scarlet's second project was to lay the groundwork for enforcing the sentences of convicted defendants. She was the primary drafter of a cooperation agreement between the ICC and the United Nations Office on Drugs and

Crime and of a Practice Direction, which details the ICC's internal protocol for enforcing sentences. She also assisted the Legal Adviser in negotiating bilateral enforcement agreements with state parties. At the end of her Fellowship, Scarlet received an extension grant from the Schell Center to continue her work at the ICC. She is now in a regular staff position in the Office of the Presidency at the ICC.

D. Robina Visiting Human Rights Fellows

Julieta Lemaitre

Julieta, an Associate Professor in the Law Faculty at Los Andes University in Bogotá, Colombia, has spent her Fellowship year working mainly on two projects. The first entails writing on the tension between religious rights, disestablishment, and women's rights, and the use of religious freedom to discriminate against women in the United States and Latin America. Her work on this subject will be published in multiple outlets. It will be included next year in a book edited by CIDE in Mexico, will be published as a short article in the *Puerto Rico Law Review* early next year, and will be a book chapter in another edited volume. Julieta's second project analyzes the way internally displaced women organize to claim rights in Colombia. Between 2010 and 2013, she led extensive research on community organizing by internally displaced women in different localities in Colombia and, in the past year, has been writing about her findings. She published four case studies in Spanish in November 2014 and co-authored two articles, one of which appeared in *Feminist Legal Studies* and the other in the *Law and Society Review*. She also wrote two book chapters that are in the final stages of review. This spring, Julieta is working on another article, on injury, identity, and reparation seen through the lens of the community organizing processes she studied.

Daryl Li, '09 JD

With the support of the Robina Foundation, Daryl has conducted extensive research this year on the intersection between war, migration, and human rights in international law. He is currently completing a book that is under contract with Stanford University Press about Arab jihad fighters in the war in Bosnia-Herzegovina. His preparation for the book consisted of ethnographic interviews and archival research in Arabic, Serbo-Croatian, and Urdu, and was carried out in Bosnia, Saudi Arabia, Pakistan, Yemen, Italy and the UK. Daryl is also working on a project funded by the Social Science Research Council on military contractors and mercenaries in the Middle East working for the U.S. military and the militaries of Gulf Arab regimes. Part of the research for this project appeared in the January 2015 *UCLA Law Review*.

Rod Sanjabi

Rod was a Robina Visiting Human Rights Fellow from April to August 2014. He left his appointment early to accept the position of Executive Director of the Iran Human Rights Documentation Center (IHRDC). He previously worked at IHRDC as a legal analyst. Since his undergraduate years at Yale, Rod's academic focus has centered on

the Middle East. As a Robina Fellow, he further explored this area, focusing on a research and writing project on corruption in Iran. Although his Fellowship ended early, he continued to conduct research at the Law School and presented his work at the Schell Center's Human Rights Workshop this spring.

Alisha Bjerregaard, '08 JD

Alisha was a Robina Visiting Human Rights Fellow from September 2013 through September 2014. During her fellowship year, she engaged in research and writing on women's rights-related topics, building upon her previous work as a Legal Adviser at the Center for Reproductive Rights (CRR) in Nairobi, Kenya. Based on the findings of a human rights report she published with assistance from students in the Lowenstein Clinic, Alisha wrote an article that focused on the rights violations related to the practices of mandatory pregnancy testing and the expulsion of pregnant girls from primary and secondary schools in Tanzania. The article was published in *Conscience* magazine. Alisha also conducted a literature review and created an annotated bibliography for researchers at the University of Oslo Faculty of Law, in order to inform their book on international sexual and reproductive rights adjudication as a site of struggle between liberal and conservative organizations and ideologies. She conducted human rights legal and policy research relating to international criminal procedure, health care professionals' regulatory regimes and reproductive rights issues both globally and in the African region, as part of a consulting project for an international reproductive rights organization. Alisha also co-supervised two student projects in the Lowenstein Clinic, on violence against women and the right to health. She also researched and drafted the syllabus for a seminar Professors Paul Kahn and Jim Silk taught on socioeconomic rights in conjunction with the Schell Center's semester-long Human Rights Workshop.

E. Report on October 2014 Robina Alumni Survey

In the fall of 2014, we surveyed all Robina-funded graduates for whom we had valid email addresses, to request information about their current employment and career goals, and also their reflections on the impact their Robina-funded experience(s) had on their later careers and lives. We received a total of 108 responses out of a total population of 210 YLS alumni recipients, a significant number of whom received Robina support more than once.

Does your current work involve human rights or public interest work more generally?

	yes	no
Robina JD Scholarship	72.00%	28.00%
Kirby Simon Summer Fellowship	73.86%	26.14%
Post-Graduate Fellowship	90.91%	9.09%

Where do you imagine yourself working in ten years?

	Human rights work (including at an NGO or international organization)	Other form of public interest work	Law firm	Government	Law teaching	Other academic work	Business	Other
Robina JD Scholarship	28.00%	20.00%	4.00%	4.00%	28.00%	4.00%	0.00%	12.00%
Kirby Simon Fellowship	29.55%	27.27%	0.00%	12.50%	19.32%	4.55%	1.14%	5.68%
Post-Graduate Fellowship	45.45%	4.55%	4.55%	18.18%	18.18%	0.00%	0.00%	9.09%

A substantial number of respondents took the time to write individual comments about the impact of the Robina funding on their careers and lives:

Current: Associate at Freshfields Bruckhaus Deringer in NYC

- 2010 Kirby Simon Fellow at UNHCR in Panama

“Although I am at a firm now (which is why I put ‘no’ for whether my current work is human rights related), I do a huge amount of international-related pro bono, and the Robina fellowship was a huge part of putting me on that path. I plan to work at the firm for a few years and then transition to government work, likely in the international field.”

Current: 2014 Post Graduate Robina Fellow in France

- 2010 Kirby Simon Fellow at GISTI/European Court of Human Rights in France
“I am currently doing a year-long human rights fellowship at the European Court of Human Rights, which would not be possible if I had not first been able to spend six weeks as a Kirby Simon summer fellow at the Court. Both experiences have been extremely formative in terms of developing my academic interests, writing, thinking, and research on human rights, all of which will be essential for my future academic career.”

Current: Clerk for Court of Appeals, 10th Circuit

- 2013 JD Scholarship
“It was definitely influential – although I’m clerking now, I’m also applying to human rights fellowships for the 2015-2016 year. My academic work has focused on sexual rights advocacy, and even when I apply for teaching positions, I expect that I’ll remain very involved in human rights work.”

Current: Policy & Advocacy Officer, International Rescue Committee in London, UK

- 2010 Kirby Simon Fellow at Centre for Applied Legal Studies, University of Witwatersrand, Johannesburg, South Africa
“Critical. I would not have the skills, knowledge and experience required to work in this sector without this background.”

Current: Assistant Public Defender, Miami Dade Public Defender’s Office in Miami, FL

- 2008 Kirby Simon Fellow at Legal Assistance Center in Namibia
“It allowed me to gain experience in public interest in order to get the public interest job that I wanted after graduation. It also allowed me to try different types of public interest work to figure out what type I wanted to do.”

Current: Special Advisor to Deputy Assistant Secretary of State for Democracy, Human Rights and Labor in Washington, DC

- 2010 Robina Post-Grad Fellow at U.S. State Department in Washington, DC
“It has had a tremendous impact. Without the fellowship, I’m not sure I would have been able to get into the State Department (almost certainly not into the bureau that covers human rights). As a result of the fellowship I was able to take a much more direct route to the kind of human rights policy work that I aspired to do coming out of law school. Due to that, I am now in a position to think about where to go next that will allow me to round out my experience and perspectives in this field.”

Current: Associate at Davis Polk & Wardwell LLP in New York City

- 2009 Kirby Simon Fellow at London Organizing Committee for Olympic Games and International Bar Association’s Human Rights Association in London, UK
- 2011 Robina Post-Grad Fellow at the Hague
“It has had a huge impact on my interests and future goals. My year at the ICTY opened my eyes to the fascinating grey areas of adjudicating the consequences of warfare operations, and the contours of how individuals, nations, and international

human rights and humanitarian law can best protect civilians and victims in those conflicts. I am working now as an attorney at Davis Polk to gain the best advocacy skills I can from incredibly smart lawyers, but hope in the future to use those skills to work for the government, UN, or an NGO in addressing issues of balancing human rights protections in wartime.”

Current: Research and Advocacy Fellow at Centre for Conflict Management and Transformation in Zimbabwe

- 2008 Kirby Simon Fellow at Transitional Justice and at Human Rights Watch in South Africa

“I worked at Human Rights Watch and the International Center for Transitional Justice as a Robina Fellow. I believe this experience helped me think more deeply about the kind of human rights work I most wanted to do, and prepared me to do this work more effectively, by giving me the opportunity to engage with the practical realities of international justice.”

Current: Ph.D. Candidate in Political Science at Ohio State University

- 2011 Kirby Simon Fellow at the Public International Law and Policy Group in New York City

“The funding I received from the Kirby Simon fellowship allowed me to work at a public interest law firm specializing in international issues for the summer. It was extremely helpful to have a view of academic work from the perspective of policy makers, since the town-gown divide is both problematic and persistent. It will, I hope, be quite helpful to understand what policymakers actually find helpful in terms of academic output, insofar as any academic would theoretically like their work to have an impact on the world beyond the classroom.”

Current: Associate at Cavalluzzo Shilton McIntyre Cornish LLP in Toronto

- 2008 Kirby Simon Fellow at Alternative Law Forum in India
- 2011 Robina Fellow working for the UN Special Rapporteur on the Right to Food, in Belgium

“The support I received through the Robina Foundation has shaped my career since. I have continued to work for the Special Rapporteur after my fellowship in a variety of capacities and have begun to be hired in my own right from other sources for my expertise in the right to food. The Robina Foundation provided me the opportunity to build the foundation from which my career has grown. Without the Robina Foundation, I would not be where I am today, and I would not have had the opportunity to build my expertise and make the connections that allow me to do the work I find so rewarding and exciting today.”

Current: Legal Fellow at American Immigration Council in Washington, DC

- 2008 Kirby Simon Fellow at National Economic & Social Rights Initiative in New York City
- 2008 Robina JD Scholar

“Currently, I work at a non-profit with a focus on immigrants’ rights related impact litigation. Although we don’t describe our work expressly as human rights related, I

think that it supports many of the same principles that were at play when I had a summer internship that was funded by the Robina Foundation – so thanks to the people who made that funding possible.”

Current: Liman Public Interest Fellow at ACLU of Arizona in Phoenix

- 2012 Kirby Simon Fellow at ACLU of Northern California

“The Robina fund supported my summer at the ACLU Immigrants' Rights Project, which was instrumental in convincing me that I wanted to do immigrants' rights work. There's a direct link from that summer to my work this year.”

Current: Associate at Skadden, Arps, Slate, Meagher & Flom in New York City

- 2009 Kirby Simon Fellow at Beijing Children's Legal Aid & Research Center in China

“I spend a great deal of time at the law firm working on pro bono matters – far more than most associates – and that's the direct result of my time at Yale, the support I got to pursue public interest, and my continued interest in public interest work.”

Current: Director, Public and Private Sector Support, Teach for All in Bangkok, Thailand

- 2008 Kirby Simon Fellow at Asia Foundation in Thailand

“My Kirby Simon fellowship was my first opportunity to gain professional experience in Asia, where I have since built my career focused on a range of human rights issues. The fellowship played an integral part in my professional development.”

Current: Ph.D. Candidate in Law at Yale University

- 2009 Kirby Simon Fellow at Legal Aid Cambodia in Cambodia

“Underscored my bias that human rights law is real and important, but clarified that it is not the whole picture – it is hard to be a human rights lawyer without also being a human rights policy advocate, or a human rights scholar without also knowing quite a lot about other areas of domestic or international law.”

Current: Research Fellow at the Max Planck Institute for International, European and Regulatory Procedural Law in Luxembourg

- 2008 Kirby Simon Fellow at the Documentation Center of Cambodia

“The Kirby Simon Fellowship allowed me to spend a summer at an NGO in Cambodia focusing on the Khmer Rouge trials. This was my first time working abroad and my first time working full-time for a non-profit organization. Each of those aspects of the experience was enriching and influenced the kind of work I chose to pursue after graduation. The short-term experience working abroad solidified my desire to pursue a truly international career with long-term work experience outside of the United States after graduation. My work for an NGO focused on accountability for State officials (albeit in a very particular context) strengthened my interest in international accountability mechanisms for States and their agents, including international criminal law (my focus in Cambodia) and other legal regimes. Since graduation, my practice has focused on dispute settlement between States and foreign

investors. Now that I have transitioned to an academic role, international accountability for States and State actors remains one of my primary research interests.”

Current: Liman Public Interest Fellow at Texas Civil Rights Project in Houston, TX

- 2009 Kirby Simon Fellow at Timap for Justice in Sierra Leone
- “Yale Law School provided me with financial support to pursue human rights and public-interest work, including through a Robina-funded experience. Although I was committed to human rights and public interest when I entered law school, my Robina-funded experiences solidified my commitment, greatly expanded my work experience, improved my credentials, and gave me a greater awareness of the different career possibilities available to me. I am grateful for everything Yale and Robina did to support me; I would not be where I am today, working on public-interest causes in the State of Texas, without that support throughout those key law-school years”

Current: Clerk at the U.S. Supreme Court

- 2008 Kirby Simon Fellow at the Supreme Court of Israel
 - 2010 Robina Fellow, U.S. State Department, Office of Legal Adviser
- “Without the Robina fellowship my professional life would have been completely different. It not only opened doors to me that would never have been possible, it also gave me an opportunity to find an area of law that I loved, and a chance to work on pressing human rights issues close to my heart. I will be forever grateful for it.”

Current: Clerk at the Court of Appeals for Ontario

- 2012 Kirby Simon Fellow at Walter & Duncan Gordon Foundation in Northern Canada
- “I spent my 1L summer in Nunavut as a Kirby Simon Fellow. Working at the Nunavut Department of Justice in Iqaluit confirmed my desire to return home to Canada and pursue a career in the public interest here.”

Current: Ph.D. Candidate in Political Science at Princeton University

- 2009 Robina JD Scholar
- “My best experience in practice was helping on a sec. 1983 case. YLS did a great job preparing me to work on that but also making me the kind of person who wanted to help out.”

Current: Clerk at U.S. Court of Appeals for the Third Circuit

- 2011 Kirby Simon Fellow at the Supreme Court of Israel
- “My clerkship on the Israeli Supreme Court certainly informed my interest in clerking here in the United States. It also (re)confirmed my interest in human rights work in the Middle East.”

Current: Policy Advisor, Office of the Administrator, U.S. Small Business Administration

- 2009 Kirby Simon Fellow at Human Rights First in New York City
“It was determinative. Starting my post-law school career in Susan Rice’s office helped me get a position as an Obama Administration appointee at a young age, one I might not have been able to obtain otherwise, and provided invaluable experience that helps me in my work to this day. It also helped me target my government work into the fields and types of work that interested me most; the one-year experience was a fabulous way to ‘test’ what I wanted.”

Current: Associate Professor at SUNY Buffalo Law School

- 2009 Robina JD Scholar
“I received Robina tuition assistance, so Robina is part of what made law school possible for me. At the time, I was spending most of my time working in a clinic, litigating a civil rights lawsuit against federal agencies. I now teach Civil Procedure and Administrative Law, and my experience in the clinic deeply informs how I present these topics to my students and what possibilities for law and for their own careers I ask them to imagine.”

Current: JSD student, Yale Law School

- 2014 Robina Fellow in the Office of the Prosecutor, International Criminal Court, The Hague
“As I am currently in the process of completing my Robina fellowship, it is perhaps too early to tell what impact the experience will ultimately have. However, the substance of the Robina-funded work I have completed at the International Criminal Court is directly related to my JSD dissertation, and the subject matter of one course I hope to eventually teach as a professor. I am confident that the experience I gained as a Robina fellow will inform the substance of both my academic research and teaching.”

Current: Liman Fellow at Texas Fair Defense Project

- 2012 Kirby Simon Fellow at Texas Civil Rights Project
“My Robina-funded summer at the Texas Civil Rights Project introduced me to the Texas criminal justice system and made me decide to work in Austin upon graduation. I am extremely grateful.”

Current: Legislative Counsel, House Office of Legislative Counsel, U.S. government, Washington, DC

- 2012 Kirby Simon Fellow at Indego Africa in Rwanda
“The summer I spent working on Kirby-Simon has inspired me to keep connecting with social enterprise in Africa even as I hold a very US-focused government job.”

Current: Term Fellow in Political Theory, University College, Oxford

- 2008 Robina JD Scholar
“My research involves comparative constitutionalism, rule of law, human rights, and justice more generally. I am focused on political theory, so the practice import of my

work is somewhat unclear. But I expect to be involved, professionally or in my personal time, in human rights work, particularly as it relates to Sri Lanka, refugees, and migrants.”

Current: Associate at the Stibbe Law Firm, Amsterdam

- 2009 Robina JD Scholar
- 2009 Kirby Simon Fellow at the Appeals Chamber for the International Criminal Tribunal for Rwanda, The Hague
- 2010 Kirby Simon Fellow at Special Court for Sierra Leone Trial Chamber
- 2011 Robina Post-Graduate Fellow at Appeals Chamber for the International Criminal Tribunals for former Yugoslavia and for Rwanda, The Hague

“The work I did thanks to the support from Robina has inspired me to go back to law school so that I can stay in the Netherlands doing public interest work. Currently I work for a law firm and I draw from my Robina experience when dealing with defendants’ rights. I was able to switch from international criminal law to European antitrust law due to the experience I gained working in the Hague. I hope in the future to be able to go back to public interest once I am able to practice Dutch law. I would also be open to returning to international criminal law but the field is extremely limited and it is important for me to have the ability to switch back to domestic Dutch criminal law if necessary.”

Current: 2014 Robina Post-Graduate Fellow with the Ombudsperson Institution of the Republic of Kosovo

- 2010 Kirby Simon Fellow at the Ministry of Foreign Affairs, Department of Legal Issues, Treaties, Republic of Kosovo

“I would not be where I am now without funding from the Kirby Simon Fellowship. The institution where I am working now is the one I worked at last summer as a Kirby Simon Fellow, and it would not have been possible for me to obtain this one-year position without having first done the internship. That internship also reignited my interest in doing human rights work and made me seriously consider devoting my career to human rights issues.”

Current: 2014 Robina Post-Graduate Fellow with the UN High Commissioner for Refugees in Geneva, Switzerland

- 2011 Kirby Simon Fellow at Lawyers for Human Rights in South Africa
- 2013 Kirby Simon Fellow at Cohen Milstein in Washington, DC

“I have been incredibly grateful for the opportunities afforded to me by the Robina Foundation. Thanks to the Kirby Simon summer fellowship I was able to work with a human rights and refugee protection NGO in Pretoria, South Africa as well as with a public interest law firm on litigation against a US military contractor for trafficking and forced labor. I am currently working at the UN Refugee Agency as a Robina Fellow. These experiences have been immensely valuable both personally and professionally. I have every intention of continuing in this line of work moving forward.”

Current: 2014 Robina Post-Graduate Fellow at Tian Shan Policy Center, American University of Central Asia, Kyrgyzstan

"I'm still in the midst of my Robina experience, but the past several months have opened my eyes to a whole array of socio-legal problems that I was unaware of: slave-like forced labor of Kyrgyz migrants in Kazakhstan; document-less indigent Kyrgyz citizens being denied access to school, work and medical care by their own government; a proposed constitutional overhaul that would transform the judicial system. While my work in the coming year will be focused on Kyrgyz-Tajik border issues (conforming with the Robina grant), I'm trying to figure out what kind of work I could do to help address these legal problems in the future (investigate forced labor? work with border agents on how to deal with forced laborers fleeing such conditions and trying to get back into KG w/out documents? law clinic that would go to villages and help document-less people apply for birth certificates, ID cards, etc?). The Robina experience has definitely impacted my plans for the future, and I now aspire to make some positive impact on these issues.

Current: Completing a book on the Dirty War in Argentina

- 2008 Kirby Simon Fellow, independent research in Argentina
- 2009 Robina Post-Graduate Fellow, independent research in Argentina

"The Robina Foundation fellowship allowed me to do what I never imagined would be possible: I was able to spend a year in Argentina to do research for a book. This was an extraordinary opportunity. I imagine most students exiting law school are not given such an amazing and open-ended opportunity. The process has taken much longer than I anticipated. Even though I finished law school five years ago, I am still working on the book. But I am hoping to complete a manuscript in the next few months. The one possible downside is that I probably should have sought out more help in constructing, editing and honing the thesis of my book. I believe I spent more time than I should have wading through the swamp of material that I had collected without being able to see what the purpose was. But the bottom line is the Robina foundation was immensely supportive and supported a research agenda that probably would not have happened otherwise."

Current: Legal Adviser at Global Witness in Washington, DC

- 2012 Kirby Simon Fellow at Timap for Justice in Sierra Leone

"My summer working with Timap for Justice in Sierra Leone, supported by a Kirby-Simon fellowship, was transformative and sparked my interest in fighting the human rights and environmental injustices arising from resource extraction in developing countries. When I returned to Yale, I attended a reception for Kirby-Simon fellows where I met Ravi Deedwania, another fellow who had spent his summer working with one of the top international NGOs tackling the resource curse, Global Witness. He put me in touch with them and we developed a successful Gruber fellowship proposal. I've just completed that fellowship and am continuing as a full-time legal adviser to Global Witness. None of this would have been possible without the generous support from the Kirby Simon fund. My deepest thanks to the donors and administrators."

F. Art and Human Rights Initiative

Art and Human Rights Initiative: Brief Description

Orville H. Schell Jr. Center for International Human Rights

I. Summary. The Art and Human Rights Initiative will engage artists, curators, critics, scholars, law students, graduate students, and human rights practitioners in a yearlong exploration of the rich intersection between art and art practices and international human rights. The initiative will encompass artist commissions, a multidisciplinary graduate seminar, public lectures, publications, performances, an exhibition, and a symposium. The Initiative aims to foster new and creative cross-disciplinary approaches to the study and practice of human rights.

II. Goals and premises. The Initiative is, as far as we can determine, the first of its kind at any university or law school in the United States. In its broadest terms, it seeks to foster new and creative cross-disciplinary approaches to the study and practice of human rights. In particular, the Initiative seeks to accomplish the following goals:

1. Articulate and debate essential questions about the relationship between art and international human rights, situating those concerns both in historical perspective and within the practices of contemporary artists. These concerns include, among others:
 - a. The potential of art and artists as agents of social change;
 - b. The relationships between aesthetics, politics, and ethics, with special attention to representations of suffering, violence, and atrocity;
 - c. Issues of truth and objectivity in contemporary documentary.
2. Provide strong support for artists, in a flexible, artist-driven process, toward the creation of new work. This support will take three primary forms:
 - a. Financial support, including for commissions, travel grants, and production enhancement;
 - b. Intellectual and creative support, including opportunities for engagement with law and other graduate students, scholars, artists, curators, and human rights practitioners; and
 - c. Logistical support, including production assistance.
3. Identify, test, and refine sustainable models of productive collaboration between the fine arts and other disciplines.
4. Contribute to the creation of new academic knowledge, artistic practices, and advocacy techniques.
5. Disseminate and extend new knowledge and new creative practices through exhibitions, publications, and symposia, at Yale Law School, nationally, and internationally.

III. Description of key activities.

1. *Commissions.*

The Initiative will award several significant artist commissions, selecting artists on the basis of criteria such as artistic merit; depth of engagement (demonstrated or potential) with human rights issues; and ability and desire to engage with graduate students in a variety of formats and through collaborative research. Where possible, we will favor artists for whom this relationship would represent significant and unique support.

In addition, we will offer several travel grants and fellowships to MFA students at the Yale School of Art. These are designed to support recipients as they pursue international research and engage with the initiative in a variety of activities (for example, research projects, studio visits, and a group show).

2. *Multidisciplinary graduate seminar.*

In the Fall 2016 semester, the Initiative will organize a seminar, open to law students and graduate students from across the University, featuring several components. First, students will engage with academic work in human rights, aesthetics, law, art history, and critical theory. Second, the seminar will host artists, curators, and scholars to discuss their work and their perspectives on human rights and the arts, while addressing some of the questions at the heart of the Initiative. Third, the seminar will incorporate an “artistic research clinic,” in which students will work with artists to provide research (legal and otherwise) and feedback on works in progress. Where appropriate, student writing will be collected and published online (see below).

3. *Public lectures.*

The initiative will organize several lectures delivered by well-known artists, curators, practitioners, critics, and scholars. Some lectures will be part of the regular Human Rights Workshop, organized by the Schell Center. Guest speakers may participate in a variety of possible formats. For example, some speakers may deliver a single lecture; others may speak only to the seminar; and others may deliver several lectures. Where appropriate, the Initiative will work with guest speakers to edit their remarks with the aim of publication.

4. *Publications.*

The initiative will launch a website to publish content such as (a) the texts of lectures by invited guests; (b) critical and scholarly writing from seminar participants; (c) original artwork and writing from outside contributors; and (d) commissioned works, or documentation of commissioned works.

5. *Performances.*

The Initiative will also co-sponsor several relevant performances. The Initiative will seek to collaborate with partners such as Yale Dance Studies or the International

Festival of Arts and Ideas. These performances will be open to the public.

6. Exhibitions.

In the spring of 2016, the Initiative will organize an exhibition of commissioned work in conjunction with the Schell Center's annual Robert L. Bernstein International Human Rights Symposium. Most likely, this will be the public presentation of works in progress. The initiative may produce, or co-produce, a broader exhibition or exhibitions at a later date. In addition, in the spring of 2016, the Initiative will organize a group show of MFA work, including both commissioned and non-commissioned works.

7. Symposium.

In the spring of 2016, the annual Bernstein Symposium will be the culminating academic event of the Initiative, convening various Initiative participants and others (for example, additional experts, human rights fellows and advocates, and the broader Law School community). It will focus its discussions on some of the core questions the Initiative seeks to raise.

Art and Human Rights Initiative: Budget Summary
 Orville H. Schell, Jr. Center for International Human Rights Yale Law School
 April 2, 2015

Proposed Revenues		
Ruebhausen Fund	Grant money awarded	\$60,000
Schell Center	General operating budget	\$100,000
Robina Foundation ('14-'15)	2014-15 grant (Robina approval 3/2015)	\$50,000
Robina Foundation ('15-'16)	2015-16 grant budget request, pending	\$50,000
Kempf Fund	Request pending	\$20,000
Total revenues		\$280,000
Estimated Costs		
Commissions	Artists' fees, travel, and residency costs	\$180,000
Lectures	Well-known artists, scholars, practitioners to deliver public lectures at Yale	\$15,000
Publications	Website with original writing, scholarship, and artwork	\$10,000
Symposium	Bernstein Symposium - regular expenses plus art exhibition costs	\$60,000
Retreat	Artists' travel costs for kickoff mini--symposium with students	\$5,000
Coordination	Travel costs and fees for production support from external curators	\$10,000
Total costs		\$280,000

**G. Yale Law School Article on Robina Post-Graduate Human Rights Fellows,
Julie Hunter and Scarlet Kim**

**The Robina Foundation Human Rights Fellowship Initiative Provides
Support for Human Rights Leaders at All Stages of Their Careers**

"All human beings are born free and equal in dignity and rights. They are endowed with reason and conscience and should act towards one another in a spirit of brotherhood."

From the Universal Declaration of Human Rights (art. 1), adopted by the UN General Assembly resolution 217 A (III) of December 10, 1948

For many young lawyers, working in human rights is more of a calling than a career, but financial pressures and the challenges of acquiring the experience needed for the limited number of jobs in the field often interfere with that calling.

The Robina Foundation Human Rights Fellowship Initiative at Yale Law School helps address this problem. Established in 2008, it funds four types of scholarships and fellowships that build on the strengths of the Law School's human rights program.

For recent graduates, the Robina Foundation Post-Graduate Human Rights Fellowship provides an opportunity to work full time in human rights for up to a year. Fellows have had the opportunity to start their human rights careers in such settings as the appeals chambers of the International Criminal Tribunal for the Former Yugoslavia, the Office of the Prosecutor at the International Criminal Court, the chambers of justices on the South African Constitutional Court, and U.N. and U.S. government agencies concerned with human rights.

Each year, the Orville H. Schell, Jr. Center for International Human Rights hosts the Robert L. Bernstein International Human Rights Symposium, during which current and previous Bernstein and Robina fellows return to the Law School to share insights from their experiences. The symposium helps foster a strong network of human rights practitioners at various stages in their careers. Returning fellows, current students, and prospective fellows have a chance to interact with each other, as well as with leading scholars and advocates, discussing effective approaches to the defense of human rights and emerging issues in the field.

Scarlet Kim '11, International Criminal Court, The Hague, The Netherlands



Scarlet Kim's Robina Fellowship supports her work in the Legal and Enforcement Unit of the Presidency at the International Criminal Court (ICC) in The Hague. She has contributed to the Presidency's review of administrative decisions, assisted the Presidency with the process of amending the Rules of Procedure and Evidence, and assisted the Presidency in creating a plan for enforcing the sentences of convicted defendants.

In her mid-year report, Kim wrote: "Working at the Presidency has been a fascinating and rewarding experience. It has allowed me to deepen my understanding of multiple areas of law, including international criminal procedure, international human rights law, and treaty law, all while honing my core legal skills."

A highlight of her work was participating in negotiations with a State Party to the Rome Statute that established the ICC on a potential bilateral agreement on the enforcement of sentences. "The hands-on nature of this experience taught me a tremendous amount both with respect to law (e.g., types of tensions between the Court's legal framework and domestic law and policy) and diplomacy (e.g., when the Court should and should not accede to the demands of a State Party)," Kim said.

Kim was awarded an extension grant for her fellowship from the Law School's Orville H. Schell, Jr. Center for International Human Rights and recently accepted a full-time position at the ICC as an Associate Legal Adviser in the Presidency.



Julie Hunter '13, European Court of Human Rights, Strasbourg, France

Julie Hunter's Robina Fellowship work has been at the European Court of Human Rights. Her responsibilities included drafting judicial opinions, concurrences, and dissents for Judge Andras Sajó, as well as conducting legal research and writing reports on comparative law for the research division of the court.

Hunter wrote in her mid-year report that the experience has provided "broad training in an international court setting and exposed [her] to the practice of Convention human rights in the European system." In particular, she wrote, "Clerking with Judge Sajó has involved drafting and legal research for Hungarian cases at the seven-judge Chamber level of the Court, as well as work on cases for the Grand Chamber (the Court's highest appellate body)." She and Judge Sajó have collaborated on an academic article about whether there is a political question doctrine at the European Court of Human Rights.

Topics of her research have spanned all articles of the European Convention on Human Rights, as well as refugee law, genocide law, and jurisprudence on youth-related issues and internet technology. Hunter wrote that she has "been able to attend most of the Court's public hearings of Grand Chamber cases ... (including cases involving Finnish transsexual marriage rights, the practice of caging defendants in Russian courtrooms, plea bargaining in Georgia, the French burqa ban case, and a case involving the treatment and return of migrants to Italy)."

Like Kim, Hunter was awarded a fellowship extension from the Schell Center that has allowed her to move from the Court to the Office of the Commissioner of Human Rights at the Council of Europe, where she will work until December 2015.

"The Robina Fellowship has allowed me to gain training and access to one of the most effective human rights institutions in the world. Without support from the Fellowship, I would not have had the invaluable experience of learning and practicing human rights with lawyers and advocates from forty-seven different countries, surrounded by different languages and cultures, working to understand the complex human rights problems which Europe and the world face in the twenty-first century."

H. Student Thank You Letters

Dear Ms. Hunt,

Thank you so much for your contribution. I am a second-year law student, and the first professional in my family. At a time when so many young lawyers - especially first-generation professionals - are struggling not only to sort out their careers but to find a job at all, I feel so immensely lucky to be part of the Yale community. I truly have the feeling that my attendance at Yale allows me to have control over my career path in a way that many young lawyers don't, and this has everything to do with the generous, flexible and realistic financial aid policy that YLS offers.

So far, I have had the excellent fortune to participate in the Lowenstein Human Rights Clinic, to have travelled abroad

to Israel last summer to work at the Israeli Supreme Court, and to invite speakers and organize events in my capacity as a co-chair of the Yale Society of International Law. This semester, I'm delving into the intersection and tension between investment and human rights in connection with a course I am taking with Professor Michael Reisman.

Thank you again for all that you do. You've made it possible for me to fully explore and develop my interests, and to look forward to the flexibility to invest in a rewarding career.

Best regards,

Britta Redwood

Dear Ms Hunt

I'm writing to express appreciation for the Robina Foundation Human Rights Scholarship, and to share some about myself & my experience at the law school. I, like many other students at the law school, am only able to attend because of people like you.

I grew up in Knoxville, Tennessee, just a few hours drive from the Smokey Mountains. I attended public school, and after graduation I moved to Charleston, South Carolina for undergrad. At the College of Charleston, I majored in Philosophy and minored in French. Post graduation I went to Peace Corps Morocco. For two years I lived in a small village in the Mountains, then I extended a year to work at an HIV AIDS NGO in the capital city, Rabat.

I came to law school to understand how development & investment across borders is possible, a subject that is somewhat inscrutable to those outside the legal profession. At the law school I've taken Transnational law with Harold Koh, international arbitration with Michael Reisman, and other courses emphasizing the effects of globalization on the legal profession. This semester I'm also in several legal clinics: the transnational development clinic, the workers & immigrant rights advocacy clinic, and the international refugee assistance project. I am also an active member of Outlaws (the law school LGBT organization).

This amazing experience isn't free, and I am tremendously grateful for the donations of generous alums, in particular the Robina Foundation.

THANK YOU, SINCERELY, Yusuf Saei

Dear Penny,

My name is Paul Jeffrey, a second year student at Yale Law, and my law school education was made possible by your generosity. When I applied to law schools, I faced a difficult prospect that challenges many applicants: the tradeoff between attending the top schools or attending schools with merit-based financial aid programs. Coming from a middle-class background, I was confident I would not be eligible for significant need-based grants due to my parents' income. As a result, when Columbia offered me a full-ride, I was convinced that I would need to give up on my dream of attending YLS and take the more responsible decision. While Columbia would surely have been a great education, I was extremely disappointed by the prospect of having

to turn my back on the school I had dreamed of attending for nearly 8 years.

To my surprise, when I visited Yale, I was told that I would qualify for over 25K of grants. I was shocked, and may have shed a few tears in front of Jill Stone. I felt liberated.

It is a certainty that, without donations like yours, many of us would not be at Yale Law School. I remain in awe and indebted to your kindness. I strive to remain aware of how fortunate I am to be here, and to use my time here as best I can out of respect for the opportunity you have given me.

Thank you so much,
Paul

Dear Ms. Hunt -

Thank you so much for the support the Robina Foundation has provided to support my legal education. I'm continuing my work on criminal justice issues - spending this past summer at Federal Defenders of SDNY and working with the Criminal Justice Clinic to litigate habeas petitions and resentencing for an individual who was wrongfully convicted and a group of ~~young~~ prisoners sentenced to effective life sentences as juveniles. I've also begun the Mortgage Foreclosure Clinic - Yale provides many opportunities to advocate for the rights of folks facing devastating legal consequences and I am very grateful and proud to be a part of it. Thank you for the funding that makes it possible.

All best,
Megan Wachspress

Dear Ms. Hunt,

I am writing this letter to thank you for supporting me through the Robina Human Rights Scholarship and to tell you a little about myself.

I grew up in a small town on Long Island called Manhasset. After attending public elementary School, middle school, and high school, I attended Amherst College. At Amherst, I double majored in Law, Jurisprudence & Social Thought (LJST) and History. During my undergraduate years I founded the Military Support Corps, an organization devoted to serving the soldiers and veterans who serve us.

Throughout my time at Amherst I worked for the United States Military Academy's West Point Center for Oral History. I started out as an intern at the Center during my freshman summer and was subsequently promoted to Editorial Associate. As the Editorial Associate, I conducted many oral history interviews with soldiers, scholars, policymakers, and politicians.

Since arriving at Yale Law School I have been involved in a number of activities, including the Yale Journal of International Law and the Veterans Legal Services Clinic. This past summer I worked as a foreign law clerk for Justice Uzi Vogelman at the Supreme Court of Israel. Next semester I will be a Teaching Assistant for Professor Rob Harrison's Advanced Legal Writing course, and this coming summer I will be working at White & Case in New York City. Thank you once again for your generosity. It is an honor to be a student at Yale Law School and a recipient of the Robina Human Rights JD Scholarship.

All my best,

Steven Levy



Yale Law School
Robina Foundation Human Rights Fellowship Initiative
2015-2016 Budget

Kirby Simon Summer Human Rights Fellows (25-30)	\$200,000
Robina Post-Graduate Human Rights Fellows (3)	\$199,000
Robina Human Rights JD Scholars (5)	\$100,000
Robina Visiting Human Rights Fellows (2-4)	\$150,000
Art and Human Rights Initiative	\$50,000
Clinical Education and Field Missions	\$40,000
Outreach, including Yale College human rights program	\$20,000
Administrative Support*	\$91,000
Robina COAP Scholars	\$150,000
Total	\$1,000,000
Total Requested	\$1,000,000

*includes part-time coordinator and 25% of Schell Center Executive Director

ROBINA FOUNDATION

November 2014

Guiding Principles for Robina Grantmaking

principle: a fundamental truth or proposition that serves as the foundation for a system of belief or behavior or for a chain of reasoning.

The Robina Foundation will:

- 1) work closely with Robina Grantees to hear their ideas and ensure a full partnership with them
- 2) fund programs that fill an important niche with the possibility of substantial achievement, with particular emphasis on impacting people's lives rather than producing abstract ideas
- 3) be willing to go through trial and error processes to get things right and be ready to persist despite criticism
- 4) seek to influence the larger environment in which programs operate and increase the chances of impact and sustainability through partnerships with other funders and substantial matching funds raised by Robina Grantees
- 5) invest in leadership of institutions and individuals
- 6) strive to establish a Robina legacy of impact in areas of need

Programs involving several Robina Grantees are desirable, but will not be required.

In addition to programs that address the Foundation's guiding principles, the Robina Board is interested in programs, whether joint or individual, that:

Advance human rights, justice, fairness and equality
Make U.S diversity an asset, not a liability
Ease human suffering
Prepare the next generation of leaders
Foster artistic / cultural creativity

Robina Foundation 2015 Board Meeting Dates

DATE (2015)	PLACE/TIME
March 2-4, 2015 (Mon, Tues, Wed) New York City Lodging: The Lotos Club 5 E. 66 th Street, New York, NY 10021 Phone: 212-737-7100	New York City March 2 - 6:00 p.m. Dinner at The Lotos Club Grill March 3 - 8:30 a.m. to 5:00 p.m Meeting at CFR March 3 - 6:00 p.m. Dinner at the Cognac March 4 - 8 a.m. to 11 a.m. in The Lotos Club Directors Room
May 12, 2015 (Tuesday) Conference Call	10:00 a.m. to 12 noon (CDT)
August 31-September 2, 2015 (Mon, Tues, Wed) Annual Meeting Minneapolis, Minnesota	Minneapolis, MN Monday, August 31 - 6:00 p.m. Dinner Tuesday, September 1 - 8:00 a.m. to 4:00 p.m. Tuesday, September 1 - 6:00 p.m. Dinner Wednesday, September 2 - 8:00 a.m. to 12 noon
November 19, 2015 (Thursday) Possible all-day meeting in Minneapolis	Minneapolis Possible all-day meeting or Conference Call

Calendar for year 2015 (United States)

January Su Mo Tu We Th Fr Sa 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31 4:○ 13:● 20:● 26:●	February Su Mo Tu We Th Fr Sa 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 3:○ 11:● 18:● 25:●	March Su Mo Tu We Th Fr Sa 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31 5:○ 13:● 20:● 27:●
April Su Mo Tu We Th Fr Sa 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 4:○ 11:● 18:● 25:●	May Su Mo Tu We Th Fr Sa 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31 3:○ 11:● 18:● 25:●	June Su Mo Tu We Th Fr Sa 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 2:○ 9:● 16:● 24:●
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Holidays and Observances:

Jan 1 New Year's Day	May 25 Memorial Day	Nov 11 Veterans Day
Jan 19 Martin Luther King Day	Jun 21 Fathers' Day	Nov 26 Thanksgiving Day
Feb 14 Valentine's Day	Jul 3 'Independence Day' observed	Dec 24 Christmas Eve
Feb 16 Presidents' Day	Jul 4 Independence Day	Dec 25 Christmas Day
Apr 5 Easter Sunday	Sep 7 Labor Day	Dec 31 New Year's Eve
Apr 13 Thomas Jefferson's Birthday	Oct 12 Columbus Day (Most regions)	
May 10 Mothers' Day	Oct 31 Halloween	

Calendar generated on www.timeanddate.com/calendar

Robina Foundation 2016 Board Meeting Dates

DATE (2016)	PLACE/TIME
February 22-24, 2016 (Mon, Tues, Wed) Location to be Determined	Location to be Determined Monday, February 22 - 6:00 p.m. Dinner Tuesday, February 23 – 8:00 a.m. to 5:00 p.m. Tuesday, February 23 – 6:00 p.m. Dinner Wednesday, February 24 – 8:00 a.m. to 12 noon
May 17, 2016 (Tuesday) Conference Call	10:00 a.m. to 12 noon (CDT)
August 29-31, 2016 (Mon, Tues, Wed) Annual Meeting Minneapolis, Minnesota	Minneapolis, MN Monday, August 29 – 6:00 p.m. Dinner Tuesday, August 30 – 8:00 a.m. to 5:00 p.m. Tuesday, August 30 – 6:00 p.m. Dinner Wednesday, August 31 – 8:00 a.m. to 12 noon
November 17, 2016 (Thursday) Conference Call	10:00 a.m. to 12 noon (CST)

Calendar for year 2016 (United States)

January Su Mo Tu We Th Fr Sa 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31 2:● 9:● 16:● 23:○ 31:●	February Su Mo Tu We Th Fr Sa 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 8:● 15:● 22:○	March Su Mo Tu We Th Fr Sa 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31 1:○ 8:● 15:● 23:○ 31:●
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Holidays and Observances:

Jan 1 New Year's Day	May 30 Memorial Day	Nov 11 Veterans Day
Jan 18 Martin Luther King Day	Jun 19 Fathers' Day	Nov 24 Thanksgiving Day
Feb 14 Valentine's Day	Jul 4 Independence Day	Dec 24 Christmas Eve
Feb 15 Presidents' Day	Sep 5 Labor Day	Dec 25 Christmas Day
Mar 27 Easter Sunday	Oct 10 Columbus Day (Most regions)	Dec 26 'Christmas Day' observed
Apr 13 Thomas Jefferson's Birthday	Oct 31 Halloween	Dec 31 New Year's Eve
May 8 Mothers' Day	Nov 8 Election Day	

Calendar generated on www.timeanddate.com/calendar

Amendment to
The Binger Center for New Theatre
Indenture

Documenting the
Endowment and Current Use Gift from the Robina Foundation

This Amendment dated April 15 2015, is being made to the April, 2012 Indenture documenting the endowment and current use gifts from the Robina Foundation for the Binger Center for New Theatre at the Yale School of Drama ("the 2012 Indenture").

By mutual agreement, the parties hereby amend the 2012 Indenture as follows:

The section of the 2012 Indenture captioned "Current Use Gift" shall be replaced with the following provisions:

1. The existing balance of the original current use gift of \$3,000,000, including interest income earned by its investment in U.S. Treasury Bonds, will be transferred to a separate fund within the Yale Endowment referred to as a "term endowment fund," which allows for, but does not necessarily require, the periodic expenditure of principal from the fund. The term endowment fund will remain in existence for as long as there is unspent principal and/or income in the fund.
2. Expendable income from the term endowment fund shall be used to provide operational support for the Binger Center for New Theatre ("the Center") as determined by the Dean of the Yale School of Drama ("the Dean"). In any fiscal year that the term endowment fund is in existence, unspent income may be reinvested to principal at the discretion of the Dean, with the approval of the Provost.
3. At the discretion of the Dean, and with the approval of the Provost, principal from the term endowment fund may be applied, in whole or in part, for the operational support of the Center.
4. For as long as it is in existence, the term endowment fund, shall also be subject to the provisions set forth in the paragraphs captioned *Stewardship* and *Fund Administration* in the 2012 Indenture.

In all other respects, the 2012 Indenture shall remain in full force and effect.

The Robina Foundation

By: Kathleen Blatz
Kathleen Blatz, Chair

3/31/15
Date

Yale University

By: James Bundy
James Bundy
Dean, Yale School of Drama
Artistic Director, Yale Repertory Theater

4/10/15
Date

Joan E. O'Neill
Joan E. O'Neill
Vice President for Development

4/15/15
Date

Nancy Gilberg

From: James M. Lindsay <JLindsay@cfr.org>
Sent: Thursday, March 19, 2015 11:46 AM
To: Penny Hunt
Cc: Nancy Gilberg
Subject: RE: Proposal on Additional Diversity Activities

Bd approval

Hi Penny,

Thanks for the good news. We are delighted. Yes, we will report on the activities I outlined in my email of March 16 in our grant report.

Not knowing how the conferences in question decide their panels, or how far in advance they make those decisions, it's impossible to say whether we can get on conference panel. We can certainly offer to conference organizers our willingness to appear on a panel. I will let you know what we hear.

Best,

Jim

From: Penny Hunt [mailto:pennhunt@gmail.com]
Sent: Thursday, March 19, 2015 12:40 PM
To: James M. Lindsay
Cc: Nancy Gilberg
Subject: Re: Proposal on Additional Diversity Activities

Hi Jim,

I'm pleased to report that board members of the Robina Foundation are very enthusiastic about the activities you outline below and agree that the \$30,000 CFR has held for the evaluation should be allocated among those activities. One board member asked whether it might be possible for CFR to get on the program of one of the professional conferences you describe in paragraph #1. Is that a possibility?

Given the board's approval of this use of the funds, we will move forward to wire transfer \$446,117 to CFR. We anticipate that you will report on the implementation of these new activities in upcoming reports to the foundation.

From: "Penny Hunt" <pennhunt@gmail.com>
To: "Steve Lewis" <s.r.lewis.jr@comcast.net>, "Gordy Aamoth" <gaamoth@msn.com>, "Kathleen Blatz" <kathleenblatz@msn.com>, "Susan Berresford" <berresu43@gmail.com>, "Marianne Short" <marianne.short@uhg.com>, "Peter Karoff" <hpkaroff@gmail.com>, "Steve Schroeder" <Steve.Schroeder@ucsf.edu>
Cc: "Nancy Gilberg" <ngilberg@robinafoundation.org>, "Carol VanOrnum" <cvan@whitneymgt.com>, "Renee P Christensen" <renee.christensen@uhg.com>
Sent: Wednesday, March 18, 2015 10:40:14 AM
Subject: Fwd: Proposal on Additional Diversity Activities

use of
\$30K

Approved
via email
Steve Lewis
Steve Schroeder
Marianne Short
Gordy Aamoth
Kathleen Blatz

Greetings,

Below is CFR's proposal for the use of the \$30,000 previously earmarked for the external review of the expanded diversity initiative grant. You will recall that when we asked CFR for this proposal, we mentioned activities Steve Lewis learned about during his orientation meetings. I think the activities described are the kind of activities CFR staff expressed a desire to pursue.

Please let me know if you have questions or concerns about CFR's use of the funds to implement these activities.

Warm regards,
Penny

Begin forwarded message:

From: "James M. Lindsay" <JLindsay@cfr.org>
To: Penny Hunt <pennhunt@gmail.com>
Subject: Proposal on Additional Diversity Activities
Date: March 16, 2015 at 9:38:25 AM CDT

Hi Penny,

You asked me to come back to you with a proposal on how CFR might spend the \$30,000 that had been earmarked for the external review of the expanded diversity initiative grant. We propose to undertake the following four sets of activities:

1. Increased Academic Outreach. CFR's Academic Outreach Program, which Vice President Irina Faskianos leads, would participate in three major professional conferences that attract large numbers of academics who belong to underrepresented groups: the Hispanic Association of Colleges and Universities, the National Conference of Black Political Scientists, and the HBUC Faculty Development Network. CFR would operate a booth at each conference venue and provide conference participants with information about CFR's educational materials, its internship and employment opportunities, and its fellowship opportunities.

2. Increased Minority Participation in CFR's College and University Educators Workshop. CFR would underwrite the expenses of five minority faculty to attend its College and University Educators Workshops. These workshops bring together professors and teachers in fields related to international affairs and foreign policy at both the secondary and postsecondary levels to share

methodology for teaching international affairs and foreign policy. The objectives are for educators to learn about the variety of open-source resources available for use in an educational environment, align CFR's work with that of the academic community, and discuss best practices with colleagues from across the country.

3. Increased Fellowship Affairs Outreach. CFR's Fellowship Affairs Program, which Janine Hill leads, would make three trips to college and university campuses to discuss CFR's Fellowship Program as well as other opportunities and resources at CFR. We have tentatively identified Morehouse College and Spelman College, the Ohio State University, and the University of Texas at San Antonio as potential visit opportunities.

4. Increased Advertising. CFR would advertise its internship and fellowship opportunities in professional journals and conference programs that will likely reach members of underrepresented groups. The potential advertising outlets include: the American Political Science Association's Annual Meeting Program Booklet, the National Minority Update Magazine, the Latin American Research Review, and the African Studies Review.

All of these activities would be new. That is, they are in addition to what CFR is already doing as part of our longstanding collection of diversity activities, both those that the Robina Foundation supports and those that CFR pursues independently.

The attached spreadsheet details how the costs break down across the four sets of activities. You will see that the total comes to \$32,100. As I noted in an earlier email, we currently project a balance of roughly \$2,000 on the initial diversity grant after accounting for the unspent external review funds. We propose allocating the balance, which comes from unanticipated cost savings, to the new activities we are recommending.

If you need any additional information or have any questions, please do not hesitate to let me know.

Warmest regards,

Jim

Nancy Gilberg

From: Penny Hunt <pennhunt@gmail.com>
Sent: Sunday, March 08, 2015 6:41 PM
To: Gordy Aamoth; Susan Berresford; Kathleen Blatz; Peter Karoff; Steve Lewis; Marianne Short; Steve Schroeder
Cc: Nancy Gilberg
Subject: Inquiry from Yale Law School

Agued
Susan
Kathleen
Steve Schroeder
Peter

Greetings,

I've been busy following up on last week's meeting, but on the way home from the meeting, I realized that I failed to provide you with information about an inquiry from Yale Law School. I'm sorry for my oversight. Following is the request I received from Tara Fitzpatrick from YLS:

We have a question about using our current Robina funding for a Human Rights and the Arts Initiative that Jim is planning this year and executing in 2015-16. The purpose of the project is to expand on the human rights programming at the Law School and across the University by examining the ways that art documents or represents human rights violations and promotes human rights. The goal is both to enrich our students' understanding of human rights and the law, but also to attract a wider segment of the YLS and University community who may not generally pay attention to human rights issues. The components of the initiative are residencies and productions by artists from several disciplines (visual arts, drama, music, dance); a student seminar on human rights in the arts; a series of public lectures by artists, curators, practitioners and scholars; on-line publications resulting from these programs; related performances by various Yale arts partners, including potentially the Binger Center for New Theatre; a group exhibition, open to the public; and a culminating symposium in the spring of 2016. As far as we know, this initiative is the first of its kind at a US university.

The overall budget for the project is \$320,000. Most of the funding will come from Law School endowments, including Schell. We expect to have at least \$50,000 of Robina funding to carry over from the current grant, largely because of Lucas Guttentag's unexpected departure for this year and next. Jim is wondering if we might devote that \$50,000, or a portion of it, to this project? We would also like to talk with you about integrating it into our budget for next year's grant, perhaps under the general existing category of "visiting human rights fellows" to support some of the residencies.

We've been encouraging YLS to expand the impact of the law school programming into the broader Yale community. This initiative has that potential and is, I think, an excellent use of Robina funds, one that shows Jim Silk's creativity. Let me know if you agree. I would like to respond to Tara as soon as possible, since I should have covered this at the meeting.

Thanks!

Penny