



[Robina Foundation](#)

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ROBINA FOUNDATION

TO: Susan Berresford, Steve Lewis and Marianne Short
FROM: Penny Hunt
RE: "Listening Tour" Meetings at Yale
DATE: December 9, 2014

Our meetings at Yale will kick off our "Listening Tour" in fine style I think!

Susan and I will have dinner with Patty Pedersen at The Study on Tuesday night. Perhaps you can join us for dessert when you arrive, Marianne.

Participants in the various meetings on Wednesday, with the possible exception of Professor Blight, have been given Robina's Guiding Principles and understand that the meetings will begin with a discussion of the principles and an opportunity for participants to clarify the meaning of the principles and discuss how programs may or may not fulfill the principles. We have included a copy of the principles at each of the tabs for your use during the individual meetings.

The programs described at Tabs 3, 5 and 6 are President Salovey's top priorities. We asked for the meeting with Professor Blight to follow up on information Susan learned about his work. Susan, Marianne and I will meet with him before Steve arrives at Yale. We also requested that discussions with Yale Law School be included in our visit given Robina's support of human rights initiatives there. The survey material found at Tab 2 is hot off the press, so I wanted you to see it.

President Salovey isn't available to meet with us during these meetings, but he will attend the Board Meeting in New York City in March. He suggested that we meet with Provost Polak during our visit on December 17 and his bio is at Tab 4.

That's it at this point. Please feel free to get in touch with me if you have questions or concerns. Thank you so much for your willingness to participate in these important meetings. I know they will be interesting, and I suspect we will learn a great deal!

Travel to/from New Haven – December 16-17, 2014

NAME	Tuesday, December 16	Wednesday, December 17
Penny Hunt	Arrive New Haven at 5:31 p.m. via train from DC (catch a cab to The Study with Susan) Dinner at 6:30 p.m. at The Study In the Heirloom Restaurant Lodging: The Study (203-503-3900)	Depart The Study at 9 a.m. to Warner House Depart 3:30 p.m. from Warner House to Hartford for 6:40 p.m. flight on Delta 2366
Susan Berresford	Arrive New Haven at 5:31 p.m. via train from DC (catch a cab to The Study with Penny) Dinner at 6:30 p.m. at The Study In the Heirloom Restaurant Lodging: The Study (203-503-3900)	Depart The Study at 9 a.m. to Warner House Depart 3:30 p.m. from Warner House to Amtrak Acela Train #2171 to NYC departing 5:13 p.m.
Steve Lewis		Depart DCA 7:45 a.m. via USAir 5866 Arrive Hartford 9:05 a.m. Depart 9:05 a.m. Hartford Airport via Hy's Limo Service to Arrive 10:05 a.m. at the Warner House Depart 3:30 p.m. from Warner House to Hartford for 6:40 p.m. flight on Delta 2366
Marianne Short	Depart Minneapolis 2:30 p.m. Via Delta 2366 Arrive Hartford at 6 p.m. Depart Hartford Airport via Hy's Limo Service to The Study to arrive approximately 7:30 p.m. Joins Penny, Susan and Patty Pedersen at the Heirloom Restaurant Lodging: The Study (203-503-3900)	Depart The Study at 9 a.m. to Warner House Depart 3:30 p.m. from Warner House to Hartford for 6:40 p.m. flight on Delta 2366

**ROBINA FOUNDATION
SCHEDULE OF VISIT TO YALE UNIVERSITY**

**SUSAN V. BERRESFORD, DIRECTOR AND SECRETARY
STEPHEN R. LEWIS, JR., DIRECTOR AND TREASURER
MARIANNE D. SHORT, DIRECTOR
PENNY A. HUNT, EXECUTIVE DIRECTOR**

TUESDAY-WEDNESDAY, DECEMBER 16-17, 2014

Patty Pedersen, Associate Vice President and University Director
of Corporate and Foundation Relations cell: 203-687-9903

TUESDAY, DECEMBER 16

ARRIVAL

TBD

*The Study at Yale
1157 Chapel St, New Haven*

DINNER, HEIRLOOM RESTAURANT, THE STUDY AT YALE
Patty Pedersen

6:30 PM

WEDNESDAY, DECEMBER 17

TRAVEL TO WARNER HOUSE
1 Hillhouse Ave., New Haven

9:00 AM

**THE GILDER LEHRMAN CENTER FOR THE STUDY OF SLAVERY,
RESISTANCE, AND ABOLITION**
Warner House, Room 309

9:15 – 10:25 AM

David Blight, Class of '54 Professor of American History; Director, the
Gilder Lehrman Center for the Study of Slavery and Abolition

Patty Pedersen

ROBINA FOUNDATION HUMAN RIGHTS FELLOWSHIP INITIATIVE **10:30 AM – 11:20 PM**
Warner House, Room 309

Robert Post, Dean; Law School; Sol & Lillian Goldman Professor of Law

James Silk, Clinical Professor of Law, Lowenstein International Human Rights Clinic; Director,
Schell Center for Human Rights.

Tara Fitzpatrick, Director, Corporate and Foundation Relations, Law School

GLOBAL INITIATIVES AT THE SCHOOL OF MANAGEMENT

11:30 AM – 12:20 PM

Warner House, Room 309

Edward (Ted) Snyder, Dean, School of Management; William S. Beinecke Professor of Economics & Management

David Bach, Senior Associate Dean for Executive MBA and Global Programs; Senior Lecturer in Global Business and Politics

Valerie Balenger, Director, Master of Advanced Management Program

Adrienne Gallagher, Director, Institutional Partnerships, School of Management

LUNCH WITH THE PROVOST – YALE UPDATE

12:30 – 1:20 PM

Warner House, Provost's Office

Ben Polak, Provost; William C. Brainard Professor of Economic; Professor, School of Management;

Patty P.
BREAK

1:20 – 1:40 PM

YALE INSTITUTE FOR NETWORK SCIENCE

1:40 – 2:30 PM

Warner House, Room 309

Nicholas Christakis, Sol Goldman Family Professor of Social & Natural Science; Professor, Internal Medicine

Daniel Spielman, Henry Ford II Professor of Computer Science & Mathematics

Thomas Keegan - Deputy Dir. for Institute

ENVIRONMENTAL DIVERSITY AT THE SCHOOL OF FORESTRY AND

ENVIRONMENTAL STUDIES

2:30 PM – 3:20 PM

Warner House, Room 309

Peter Crane, Carl W. Knobloch Jr., Dean of the School of Forestry and Environmental Studies; Professor of Forestry

Karen C. Seto, Professor, School of Forestry & Environmental Studies; Associate Dean of Research; Director of Doctoral Studies

Maclovio Quintana, Inaugural Fellow, School of Forestry and Environmental Studies

Tim Northrop, Director, Office of Development and Alumni Services, School of Forestry and Environmental Studies

DEPARTURE

3:30 PM

TRANSPORTATION FROM WARNER HOUSE TO THE HARTFORD AIRPORT PROVIDED FOR MARIANNE, PENNY, AND STEVE; AND TO THE TRAIN STATION FOR SUSAN

1

The Gilder Lehrman Center
For the Study of Slavery,
Resistance, and Abolition

2

Yale Law School

3

Yale School of Management

4

Provost, Ben Polak

5

Yale Institute for Network Science

6

Environmental Diversity at Yale

7

8





David Blight

Class of 1954 Professor of American History; Director, Gilder Lehrman Center for the Study of Slavery and Abolition

David W. Blight is Class of 1954 Professor of American History at Yale University. He previously taught at Amherst College for thirteen years. As of June, 2004, he is Director of the Gilder Lehrman Center for the Study of Slavery, Resistance, and Abolition at Yale. In 2013-14 he was the William Pitt Professor of American History at Cambridge University, UK, and in 2010-11, Blight was the Rogers Distinguished Fellow in 19th century American History at the Huntington Library, San Marino, CA.

During the 2006-07 academic year he was a fellow at the Dorothy and Lewis B. Cullman Center for Writers and Scholars, New York Public Library. He is currently writing a new, full biography of Frederick Douglass that will be published by Simon and Schuster in 2015. Blight works in many capacities in the world of public history, including on boards of museums and historical societies, and as a member of a small team of advisors to the 9/11 Memorial and Museum team of curators. For that institution he wrote the recently published essay, "Will It Rise: September 11 in American Memory." In 2012, Blight was elected to the American Academy of Arts and Sciences and delivered an induction address, "The Pleasure and Pain of History."

Julius Hester

ROBINA FOUNDATION

November 2014

Guiding Principles for Robina Grantmaking

principle: a fundamental truth or proposition that serves as the foundation for a system of belief or behavior or for a chain of reasoning.

The Robina Foundation will:

- 1) work closely with Robina Grantees to hear their ideas and ensure a full partnership with them
- 2) fund programs that fill an important niche with the possibility of substantial achievement, with particular emphasis on impacting people's lives rather than producing abstract ideas
- 3) be willing to go through trial and error processes to get things right and be ready to persist despite criticism
- 4) seek to influence the larger environment in which programs operate and increase the chances of impact and sustainability through partnerships with other funders and substantial matching funds raised by Robina Grantees
- 5) invest in leadership of institutions and individuals
- 6) strive to establish a Robina legacy of impact in areas of need

Programs involving several Robina Grantees are desirable, but will not be required.

In addition to programs that address the Foundation's guiding principles, the Robina Board is interested in programs, whether joint or individual, that:

Advance human rights, justice, fairness and equality
Make U.S diversity an asset, not a liability
Ease human suffering
Prepare the next generation of leaders
Foster artistic / cultural creativity

The Gilder Lehrman Center for the Study of Slavery, Resistance, and Abolition, a part of the Whitney and Betty MacMillan Center for International and Area Studies at Yale, is dedicated to the investigation and dissemination of knowledge concerning all aspects of chattel slavery and its destruction.

About the Center

The Gilder Lehrman Center strives to make a vital contribution to the understanding of slavery and its role in the development of the modern world. While the Center's primary focus has been on scholarly research, it also seeks to bridge the divide between scholarship and public knowledge by opening channels of communication between the scholarly community and the wider public. In collaboration with secondary schools, museums, parks, historical societies, and other related institutions, the Center facilitates a locally rooted understanding of the global impact of slavery. To foster this understanding, the Center offers a variety of programs including:

- Annual International Conference
- Lectures, forums, and workshops
- Visiting residential research fellowships
- Frederick Douglass Book Prize, an award for the most outstanding book in English on the subject of slavery, resistance, or abolition across time and all nations.
- Professional development workshops for high school and middle school teachers
- Accessible online databases of historical documents
- Management of the *World Bibliography of Slavery and Abolition*
- Annual Working Group interdisciplinary forum that brings together selected scholars to investigate specific themes related to slavery
- Other collaborative efforts with local, statewide, national, and international institutions to promote public education about slavery and its destruction

Contact Information

Mailing Address:

PO Box 208206

New Haven, CT 06520-8206

Phone: 203-432-3339

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Email: gilder.lehrman.center@yale.edu

2014 Robina Alumni Survey Yale Law School

The survey was sent out in two rounds, the first on September 18th, and the second on October 3rd. We received a total of 110 responses but two people did not answer any of the questions, so the response rate (110) is therefore not exactly the same as the sample size for all the questions (108).

The response rates, for the different funding categories, were:

JD Scholars

Total = 60 Answered = 25 response rate = 41.66%

Kirby Simon Summer Fellows

Total = 168 Answered = 88 response rate = 52.38%

Post Graduate Fellows

Total = 24 Answered = 22 response rate = 91.66%

Two questions asked for confirmation of place of current employment and past work history to make sure that the Robina alumni database is up to date. Other questions asked more generally about the nature of the alumni's current positions, their future plans, and the impact of their Robina-funded experience on their careers.

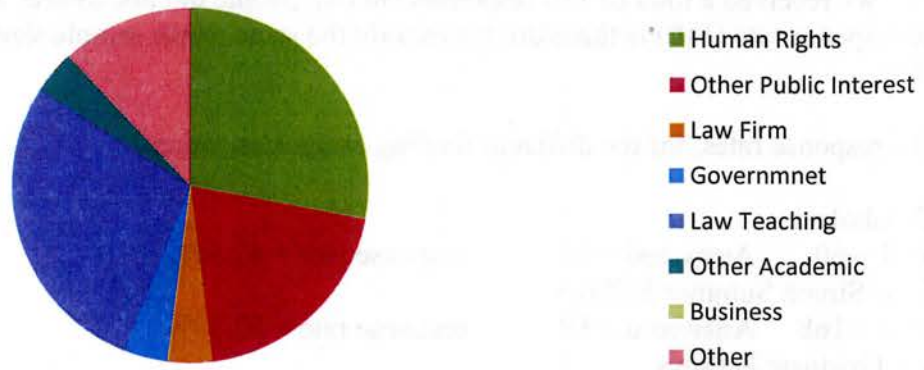
Question 3: "Does your current work involve human rights or public interest work more generally?"

	yes	no
Robina JD Scholarship	72.00%	28.00%
Kirby Simon Summer Fellowship	73.86%	26.14%
Post Graduate Fellowship	90.91%	9.09%

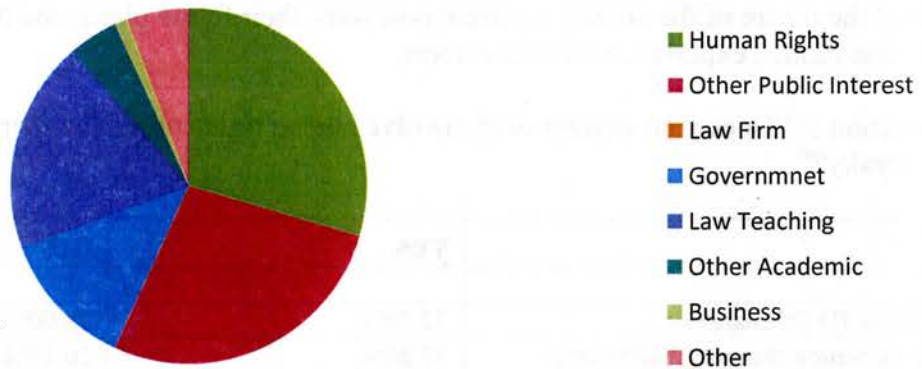
Question 5. Where do you imagine yourself working in ten years?

	Human rights work (including at an NGO or international organization)	Other form of public interest work	Law firm	Government	Law teaching	Other academic work	Business	Other
Robina JD Scholarship	28.00%	20.00%	4.00%	4.00%	28.00%	4.00%	0.00%	12.00%
Kirby Simon Fellowship	29.55%	27.27%	0.00%	12.50%	19.32%	4.55%	1.14%	5.68%
Post Graduate Fellowship	45.45%	4.55%	4.55%	18.18%	18.18%	0.00%	0.00%	9.09%

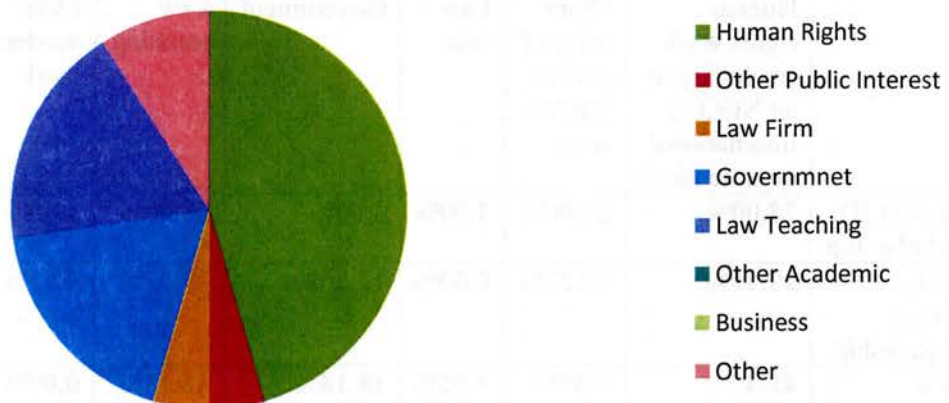
JD Scholars



Kirby Simon Summer Fellows



Post Graduate Fellows



Question 6. "Would you be willing to have Yale law students contact you about their interest in human rights?"

	yes	no
Robina JD Scholarship	88.00%	12.00%
Kirby Simon Summer Fellowship	87.50%	12.50%
Post Graduate Fellowship	95.45%	4.55%

A total of 34 people took the time to write individual comments about the impact of the Robina funding on their careers and lives:

Current: Associate at Freshfields Bruckhaus Deringer in NYC

- 2010 Kirby Simon Fellow at UNHCR in Panama

"Although I am at a firm now (which is why I put "no" for whether my current work is human rights related), I do a huge amount of international-related pro bono, and the Robina fellowship was a huge part of putting me on that path. I plan to work at the firm for a few years and then transition to government work, likely in the international field."

Current: 2014 Post Graduate Robina Fellow in France

- 2010 Kirby Simon Fellow at GISTI/European Court of Human Rights in France

"I am currently doing a year-long human rights fellowship at the European Court of Human Rights, which would not be possible if I had not first been able to spend six weeks as a Kirby Simon summer fellow at the Court. Both experiences have been extremely formative in terms of developing my academic interests, writing, thinking, and research on human rights, all of which will be essential for my future academic career."

Current: Clerk for Court of Appeals, 10th Circuit

- 2013 JD Scholarship

"It was definitely influential - although I'm clerking now, I'm also applying to human rights fellowships for the 2015-2016 year. My academic work has focused on sexual rights advocacy, and even when I apply for teaching positions, I expect that I'll remain very involved in human rights work."

Current: Policy & Advocacy Officer, International Rescue Committee in London, UK

- 2010 Kirby Simon Fellow at University of Witwatersrand, Centre for Applied Legal Studies in South Africa

"Critical. I would not have the skills, knowledge and experience required to work in this sector without this background."

Current: Assistant Public Defender, Miami Dade Public Defender's Office in Miami, FL

- 2008 Kirby Simon Fellow at Legal Assistance Center in Namibia

"It allowed me to gain experience in public interest in order to get the public interest job that I wanted after graduation. It also allowed me to try different types of public interest work to figure out what type I wanted to do."

Current: Special Advisor to Deputy Assistant Secretary of State for Democracy in Washington, DC

- 2010 Robina Post Grad Fellow at US State Department in Washington, DC

“It has had a tremendous impact. Without the fellowship, I'm not sure I would have been able to get into the State Department (almost certainly not into the bureau that covers human rights). As a result of the fellowship I was able to take a much more direct route to the kind of human rights policy work that I aspired to do coming out of law school. Due to that, I am now in a position to think about where to go next that will allow me to round out my experience and perspectives in this field.”

Current: Associate at Davis Polk & Wardwell LLP in NYC

- 2009 Kirby Simon Fellow at London Organizing Committee for Olympic Games and International Bar Association's Human Rights Association in London, UK
- 2011 Robina Post Grad Fellow at the Hague

“It has had a huge impact on my interests and future goals. My year at the ICTY opened my eyes to the fascinating grey areas of adjudicating the consequences of warfare operations, and the contours of how individuals, nations, and international human rights and humanitarian law can best protect civilians and victims in those conflicts. I am working now as an attorney at Davis Polk to gain the best advocacy skills I can from incredibly smart lawyers, but hope in the future to use those skills to work for the government, UN, or an NGO in addressing issues of balancing human rights protections in wartime.”

Current: Research and Advocacy Fellow at Centre for Conflict Management and Transformation in Zimbabwe

- 2008 Kirby Simon Fellow at Transitional Justice/Human Rights Watch in South Africa

“I worked at Human Rights Watch and the International Center for Transitional Justice as a Robina fellow. I believe this experience helped me think more deeply about the kind of human rights work I most wanted to do, and prepared me to do this work more effectively, by giving me the opportunity to engage with the practical realities of international justice.”

Current: Ph.D. Candidate in Political Science at Ohio State University

- 2011 Kirby Simon Fellow at the Public International Law and Policy Group in NYC

“The funding I received from the Kirby Simon fellowship allowed me to work at a public interest law firm specializing in international issues for the summer. It was extremely helpful to have a view of academic work from the perspective of policy makers, since the town-gown divide is both problematic and persistent. It will, I hope, be quite helpful to understand what policymakers actually find helpful in terms of academic output, insofar as any academic would theoretically like their work to have an impact on the world beyond the classroom.”

Current: Associate at Cavalluzzo Shilton McIntyre Cornish LLP in Toronto

- 2008 Kirby Simon Fellow at Alternative Law Forum in India
- 2011 Robina Fellow in Belgium

“The support I received through the Robina Foundation has shaped my career since. I have continued to work for the Special Rapporteur after my fellowship in a variety of capacities and have begun to be hired in my own right from other sources for my expertise in the right to food. The Robina Foundation provided me the opportunity to build the foundation from which my

career has grown. Without the Robina Foundation, I would not be where I am today, and I would not have had the opportunity to build my expertise and make the connections that allow me to do the work I find so rewarding and exciting today.”

Current: Legal Fellow at American Immigration Council in Washington, DC

- 2008 Kirby Simon Fellow at National Economic & Social Rights Initiative in NY
- 2008 Robina JD

“Currently, I work at a non-profit with a focus on immigrants' rights related impact litigation. Although we don't describe our work expressly as human rights related, I think that it supports many of the same principles that were at play when I had a summer internship that was funded by the Robina Foundation - so thanks to the people who made that funding possible.”

Current: Liman Fellow at ACLU of Arizona in Phoenix

- 2012 Kirby Simon Fellow at ACLU of Northern California

“The Robina fund supported my summer at the ACLU Immigrants' Rights Project, which was instrumental in convincing me that I wanted to do immigrants' rights work. There's a direct link from that summer to my work this year.”

Current: Associate at Skadden, Arps, Slate, Meagher & Flom in NYC

- 2009 Kirby Simon Fellow at Beijing Children's Legal Aid & Research Center in China

“I spend a great deal of time at the law firm working on pro bono matters--far more than most associates--and that's the direct result of my time at Yale, the support I got to pursue public interest, and my continued interest in public interest work.”

Current: Director, Public and Private Sector Support, Teach for All in Bangkok

- 2008 Kirby Simon Fellow at Asia Foundation in Thailand

“My Kirby Simon fellowship was my first opportunity to gain professional experience in Asia, where I have since built my career focused on a range of human rights issues. The fellowship played an integral part in my professional development.”

Current: Ph.D. Candidate in Law at Yale University

- 2009 Kirby Simon Fellow at Legal Aid Cambodia in Cambodia

“Underscored my bias that human rights law is real and important, but clarified that it is not the whole picture - it is hard to be a human rights lawyer without also being a human rights policy advocate, or a human rights scholar without also knowing quite a lot about other areas of domestic or international law.”

Current: Research Fellow at the Max Planck Institute for International, European and Regulatory Procedural Law in Luxembourg

- 2008 Kirby Simon Fellow Documentation Center of Cambodia

“The Kirby Simon Fellowship allowed me to spend a summer at an NGO in Cambodia focusing on the Khmer Rouge trials. This was my first time working abroad and my first time working full-time for a non-profit organization. Each of those aspects of the experience was enriching and influenced the kind of work I chose to pursue after graduation. The short-term experience working abroad solidified my desire to pursue a truly international career with long-term work experience outside of the United States after graduation. My work for an NGO focused on

accountability for State officials (albeit in a very particular context) strengthened my interest in international accountability mechanisms for States and their agents, including international criminal law (my focus in Cambodia) and other legal regimes. Since graduation, my practice has focused on dispute settlement between States and foreign investors. Now that I have transitioned to an academic role, international accountability for States and State actors remains one of my primary research interests.”

Current: Liman Fellow at Texas Civil Rights Project in Houston, TX

- 2009 Kirby Simon Fellow at Timap for Justice in Sierra Leone

”Yale Law School provided me with financial support to pursue human rights and public-interest work, including through a Robina-funded experience. Although I was committed to human rights and public interest when I entered law school, my Robina-funded experiences solidified my commitment, greatly expanded my work experience, improved my credentials, and gave me a greater awareness of the different career possibilities available to me. I am grateful for everything Yale and Robina did to support me; I would not be where I am today, working on public-interest causes in the State of Texas, without that support throughout those key law-school years”

Current: U.S. Supreme Court Clerk

- 2008 Kirby Simon Fellow Supreme Court of Israel
- 2010 Robina Fellow, US State Department, Office of Legal Adviser

“Without the Robina fellowship my professional life would have been completely different. It not only opened doors to me that would never have been possible, it also gave me an opportunity to find an area of law that I loved, and a chance to work on pressing human rights issues close to my heart. I will be forever grateful for it.”

Current: Clerk at Court of Appeals for Ontario

- 2012 Kirby Simon Fellow at Walter & Duncan Gordon Foundation in Northern Canada

“I spent my 1L summer in Nunavut as a Kirby Simon Fellow. Working at the Nunavut Department of Justice in Iqaluit confirmed my desire to return home to Canada and pursue a career in the public interest here.”

Current: Ph.D. Candidate in Political Science at Princeton University

- 2009 Robina JD Scholar

“My best experience in practice was helping on a sec. 1983 case. YLS did a great job preparing me to work on that but also making me the kind of person who wanted to help out.”

Current: Clerk at Court of Appeals for the Third Circuit

- 2011 Kirby Simon Fellow at the Supreme Court of Israel

“My clerkship on the Israeli Supreme Court certainly informed my interest in clerking here in the United States. It also (re)confirmed my interest in human rights work in the Middle East.”

Current: Policy Advisor Office of the Administrator, US Small Business Administration

- 2009 Kirby Simon Fellow at Human Rights First in NYC

“It was determinative. Starting my post-law school career in Susan Rice's office helped me get a position as an Obama Administration appointee at a young age, one I might not have been able to

obtain otherwise, and provided invaluable experience that helps me in my work to this day. It also helped me target my government work into the fields and types of work that interested me most; the one-year experience was a fabulous way to "test" what I wanted."

Current: Associate Professor at SUNY Buffalo Law School

- 2009 Robina JD Scholar

"I received Robina tuition assistance, so Robina is part of what made law school possible for me. At the time, I was spending most of my time working in a clinic, litigating a civil rights lawsuit against federal agencies. I now teach Civil Procedure and Administrative Law, and my experience in the clinic deeply informs how I present these topics to my students and what possibilities for law and for their own careers I ask them to imagine."

Current: JDS student, Yale University Law School

- 2014 Robina Fellow At the ICC

"As I am currently in the process of completing my Robina fellowship, it is perhaps too early to tell what impact the experience will ultimately have. However, the substance of the Robina-funded work I have completed at the International Criminal Law is directly related to my JSD dissertation, and the subject matter of one course I hope to eventually teach as a professor. I am confident that the experience I gained as a Robina fellow will inform the substance of both my academic research and teaching."

Current: Liman Fellow at Texas Fair Defense Project

- 2012 Kirby Simon Fellow at Texas Civil Rights Project

"My Robina-funded summer at the Texas Civil Rights Project introduced me to the Texas criminal justice system and made me decide to work in Austin upon graduation. I am extremely grateful."

Current: Legislative Counsel, House Office of Legislative Counsel

- 2012 Kirby Simon Fellow Indego Africa in Rwanda

"The summer I spent working on Kirby-Simon has inspired me to keep connecting with social enterprise in Africa even as I hold a very US-focused government job."

Current: Associate at Paul Weiss Rifkind Wharton & Garrison in DC

- 2011 Kirby Simon Fellow at ICTY in the Hague
- 2011 Robina JD Scholar

"So far, my work has not had a human rights perspective."

Current: Term Fellow in Political Theory, University College, Oxford

- 2008 Robina JD Scholar

"My research involves comparative constitutionalism, rule of law, human rights, and justice more generally. I am focused on political theory, so the practice import of my work is somewhat unclear. But I expect to be involved, professionally or in my personal time, in human rights work, particularly as it relates to Sri Lanka, refugees, and migrants."

Current: Associate at Stibbe Law Firm, Amsterdam

- 2009 Robina JD Scholar
- 2009 Kirby Simon Fellow at ICTY in the Hague
- 2011 Kirby Simon Fellow at Special Court for Sierra Leone in the Hague
- 2011 Robina Post Graduate Fellow at ICTY/Rwanda in the Hague

"The work I did thanks to the support from Robina has inspired me to go back to law school so that I can stay in the Netherlands doing public interest work. Currently I work for a law firm and I draw from my Robina experience when dealing with defendant's rights. I was able to switch from international criminal law to European antitrust law due to the experience I gained working in the Hague. I hope in the future to be able to go back to public interest once I am able to practice Dutch law. I would also be open to retuning to international criminal law but the field is extremely limited and it is important for me to have the ability to switch back to domestic Dutch criminal law if necessary."

Current: 2014 Robina Post Graduate fellow with Ombudsperson Institution of the Republic of Kosovo

- 2010 Kirby Simon Fellow Ministry of Foreign Affairs, Department of Legal Issues, Treaties, Republic of Kosovo

"I would not be where i am now without funding from the Kirby Simon Fellowship. The institution where I am working now is the one I worked at last summer as a Kirby Simon Fellow, and it would not have been possible for me to obtain this one-year position without having first done the internship. That internship also reignited my interest in doing human rights work and made me seriously consider devoting my career to human rights issues."

Current: 2014 Robina Post Graduate fellow with UNHCR in Geneva, Switzerland

- 2011 Kirby Simon Fellow at Lawyers for Human Rights in South Africa
- 2013 Kirby Simon Fellow at Cohen Milstein in Washington, DC

"I have been incredibly grateful for the opportunities afforded to me by the Robina Foundation. Thanks to the Kirby Simon summer fellowship I was able to work with a human rights and refugee protection NGO in Pretoria, South Africa as well as with a public interest law firm on litigation against a US military contractor for trafficking and forced labor. I am currently working at the UN Refugee Agency as a Robina Fellow. These experiences have been immensely valuable both personally and professionally. I have every intention of continuing in this line of work moving forward."

Current: 2014 Robina Post Graduate fellow at Tian Shan Policy Center, American University of Central Asia, Kyrgyzstan

"I'm still in the midst of my Robina experience, but the past several months have opened my eyes to a whole array of socio-legal problems that I was unaware of: slave-like forced labor of Kyrgyz migrants in Kazakhstan; document-less indigent Kyrgyz citizens being denied access to school, work and medical care by their own government; a proposed constitutional overhaul that would transform the judicial system. While my work in the coming year will be focused on Kyrgyz-Tajik border issues (conforming with the Robina grant), I'm trying to figure out what kind of work I could do to help address these legal problems in the future (investigate forced labor? work with border agents on how to deal with forced laborers fleeing such conditions and trying to get back into KG w/out documents? law clinic that would go to villages and help

document-less people apply for birth certificates, ID cards, etc?). The Robina experience has definitely impacted my plans for the future, and I now aspire to make some positive impact on these issues.

Current: Completing a book on the Dirty War in Argentina

- 2008 Kirby Simon Fellow, Independent research in Argentina
- 2009 Robina Post Graduate Fellow, Independent research in Argentina

“The Robina Foundation fellowship allowed me to do what I never imagined would be possible: I was able to spend a year in Argentina to do research for a book. This was an extraordinary opportunity. I imagine most students exiting law school students are not given such an amazing and open-ended opportunity. The process has taken much longer than I anticipated. Even though I finished law school five years ago, I am still working on the book. But I am hoping to complete a manuscript in the next few months. The one possible downside is that I probably should have sought out more help in constructing, editing and honing the thesis of my book. I believe I spent more time than I should have wading through the swamp of material that I had collected without being able to see what the purpose was. But the bottom line is the Robina foundation was immensely supportive and supported a research agenda that probably would not have happened otherwise.”

Current: Gruber Fellow with Global Witness in Washington, DC

- 2012 Kirby Simon Fellow at Timap for Justice in Sierra Leone

“My summer working with Timap for Justice in Sierra Leone, supported by a Kirby-Simon fellowship, was transformative and sparked my interest in fighting the human rights and environmental injustices arising from resource extraction in developing countries. When I returned to Yale, I attended a reception for Kirby-Simon fellows where I met Ravi Deedwania, another fellow who had spent his summer working with one of the top international NGOs tackling the resource curse, Global Witness. He put me in touch with them and we developed a successful Gruber fellowship proposal. I've just completed that fellowship and am continuing as a full-time legal adviser to Global Witness. None of this would have been possible without the generous support from the Kirby Simon fund. My deepest thanks to the donors and” administrators.



Yale Law School

TARA FITZPATRICK • Director of Corporate and Foundation Engagement

Dean Robert C. Post (<http://www.law.yale.edu/faculty/RPost.htm>)

Robert Post is the sixteenth dean of Yale Law School and Sol & Lillian Goldman Professor of Law at Yale Law School. Before coming to Yale, he taught at the University of California, Berkeley, School of Law (Boalt Hall). Dean Post's subject areas are constitutional law, First Amendment, legal history, and equal protection. He has written and edited numerous books, including *Democracy, Expertise, Academic Freedom: A First Amendment Jurisprudence for the Modern State* (2012); *For the Common Good: Principles of American Academic Freedom* (with Matthew M. Finkin, 2009); *Prejudicial Appearances: The Logic of American Antidiscrimination Law* (with K. Anthony Appiah, Judith Butler, Thomas C. Grey, and Reva Siegel, 2001); and *Constitutional Domains: Democracy, Community, Management* (1995). He publishes regularly in legal journals and other publications; recent articles and chapters include "Theorizing Disagreement: Reconceiving the Relationship Between Law and Politics" (California Law Review, 2010); "Constructing the European Polity: ERTA and the Open Skies Judgments" in *The Past and Future of EU Law: The Classics of EU Law Revisited on the 50th Anniversary of the Rome Treaty* (Miguel Poiates Maduro & Loïc Azuolai eds., 2010); "Roe Rage: Democratic Constitutionalism and Backlash" (with Reva Siegel, Harvard Civil-Rights Civil-Liberties Law Review, 2007); "Federalism, Positive Law, and the Emergence of the American Administrative State: Prohibition in the Taft Court Era" (William & Mary Law Review, 2006); "Foreword: Fashioning the Legal Constitution: Culture, Courts, and Law" (Harvard Law Review, 2003); and "Subsidized Speech" (Yale Law Journal, 1996). He is a member of the American Philosophical Society and the American Law Institute and a fellow of the American Academy of Arts and Sciences. He has an A.B. and Ph.D. in History of American Civilization from Harvard and a J.D. from Yale Law School.

Education

Ph.D., Harvard, (History of American Civilization), 1980

J.D., Yale, 1977

A.B., Harvard, 1969

Courses Taught

Constitutional Law

First Amendment

Interpretation in Law and Literature

Rethinking Sovereignty

Legislative and Popular Constitutionalism

Comparative Constitutionalism

Democratic Constitutionalism



Yale Law School

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Professor James J. Silk (<http://www.law.yale.edu/faculty/JSilk.htm>)

James Silk is Clinical Professor of Law at Yale Law School, where he directs the Allard K. Lowenstein International Human Rights Clinic. He is also executive director of the Law School's Orville H. Schell, Jr. Center for International Human Rights. He was formerly the director of the Robert F. Kennedy Memorial Center for Human Rights in Washington, D.C. After completing law school, he was an attorney at the Washington law firm of Arnold & Porter, where his pro bono work included representing a Virginia death-row inmate in his appeals. Before attending law school, Professor Silk was editor, policy analyst, and senior writer for the U.S. Committee for Refugees. He has taught English in Shanghai, China. Professor Silk has a B.A. in Economics from the University of Michigan, an M.A. in the Humanities from the University of Chicago, and a J.D. from Yale.

Education

J.D., Yale, 1989

M.A., U. Chicago, 1981

A.B., U. Michigan, 1969

Courses Taught

Human Rights Workshop

Lowenstein International Human Rights Clinic

Tara Fitzpatrick

Tara Fitzpatrick has been Director of Corporate and Foundation Engagement at Yale Law School since August 2013. Prior to that, she was Director of Foundation Relations and Sponsored Research at Mount Holyoke College for fifteen years. Before coming to Mount Holyoke, she served as Assistant Dean of Students at Columbia University for four years, and Assistant Professor of American History at Sarah Lawrence College for eight years. She has a Ph.D. in History from Yale, an M.A. in History from Columbia, and an A.B. in History from Mount Holyoke. She attended NYU Law School for one year before beginning graduate work.

Education

Ph.D., Yale, (History), 1992

M.A., Columbia, 1980

A.B., Mount Holyoke, 1978

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Make U.S diversity an asset, not a liability
Ease human suffering
Prepare the next generation of leaders
Foster artistic / cultural creativity

millennials - fewer int. = HR

Background Information about the Robina Human Rights Fellowship Initiative at Yale Law School

February 2014

The Robina Foundation Human Rights Fellowship Initiative (<http://www.law.yale.edu/intellectuallife/RobinaFellowship.htm>), established at Yale Law School in 2008, was designed to provide support for human rights leaders at all stages of their careers: from first-year law students; to recent law school graduates; to senior human rights scholars and practitioners. The unifying goal of the Robina Initiative is to foster and support a commitment to international human rights, by leveraging the robust international human rights community that already exists at the Law School. The Initiative supports four types of Robina scholarships and fellowships that are critical to the continued strength of the human rights program at the Yale Law School.

In May 2008, the Robina Foundation approved an initial grant of \$3M (\$1M per year) to launch the Human Rights Fellowship Initiative from FY2009 through FY2011. Subsequently, in spring 2010, the Foundation provided an unsolicited gift of \$1M gift to support the continuation of the Initiative in FY2012. Most recently, in Fall 2011, the Robina Foundation made a new grant to support the Initiative for an additional three years, from FY2013 through FY2015.

The Robina Initiative provides funding for the following activities:

- Robina Human Rights JD Scholarships (need-based financial aid for 10-15 students interested in careers in human rights); \$250,000 annually
- Summer Human Rights Fellowships (30-35); \$200,000 annually
- Robina Post-Graduate Fellowships (3); \$180,000 annually
- Robina Visiting Human Rights Fellowships (3-6); \$235,000 annually
- Fund for Human Rights Clinical Education Innovation; \$50,000 annually (fund to support student field missions for the Lowenstein International Human Rights Clinic)
- Robina Fellowship Coordinator; \$65,000 annually
- Clerical Support and Administrative Expenses; \$20,000 annually

Total: \$1,000,000 annually



Edward A. Snyder

Dean and William S. Beinecke Professor of Economics and Management

Edward A. Snyder is Dean and William S. Beinecke Professor of Economics and Management at the Yale School of Management. As Dean, he has overall responsibility for the school's academic programs, for enhancing its reputation, and for strengthening its finances. The school's objectives are: (i) to be the business school that is most involved with its home university: eminent and purposeful Yale; (ii) to be the most global U.S. business school in ways that are differentiating and meaningful, given how the world's economy has developed; and (iii) to be recognized as the best source of elevated leaders for all sectors and

regions.

During his tenure at Yale, the school has (i) developed the first global network of top business schools, (ii) introduced its Master of Advanced Management degree for graduates of the Global Network for Advanced Management, (iii) implemented a new, required Leadership Development Program for all Master's students, and (iv) forged yet stronger programmatic relationships with other Yale professional schools.

up Law School?

Mr. Snyder began his professional career as an economist with the U.S. Department of Justice's Antitrust Division. He earned a PhD in Economics and an MA in Public Policy from the University of Chicago. He began his academic career at the University of Michigan where he developed programs in Central Europe, China, India, and Russia. His research and teaching is focused on industrial organization, antitrust economics, law and economics, and financial institutions.

Previously, Mr. Snyder was the Dean and George Shultz Professor of Economics at the University of Chicago Booth School of Business.



David Bach

Senior Associate Dean for Executive MBA and Global Programs

David Bach is senior lecturer in global business and politics. His research and teaching focuses on business-government relations, nonmarket strategy, and market regulation in a globalizing world economy, with particular emphasis on the regulation of financial markets.

Bach has published widely in leading academic journals and in practitioner publications including the Sloan Management Review, the Financial Times, HBR blog, BizEd, Forbes India, Business Strategy Review, and the Conference Board Review. His work on the nexus of business and politics has twice earned him a spot as "one to watch" for the Thinkers 50 ranking of leading global business thinkers. In 2011, he was named one of the top 40 business school professors under 40 and was selected as one of the top 50 business school professors to follow on Twitter. He has won numerous awards for his teaching and for his case studies on companies including BP, Endesa, and Starbucks.

As senior associate dean for executive MBA and global programs, Bach leads Yale SOM's executive MBA programs, the new Master of Advanced Management degree program, and global opportunities, including spearheading Yale SOM's involvement with the Global Network for Advanced Management.

Prior to joining Yale SOM, Bach was professor of strategic management (with tenure) and dean of programs at IE Business School in Madrid, Spain. As dean of programs he was responsible for the school's portfolio of approximately 20 master's degree programs and an internal staff of 70 team members, driving program innovation, and ensuring academic rigor and operational excellence. He also served as the academic director of the IE Brown Executive MBA. He oversaw the school's Learning Innovation division, which develops IE's acclaimed suite of online learning tools and produces pioneering multimedia materials.

A native of Germany, Bach received his PhD and MA from the University of California, Berkeley, and holds a BA from Yale University.



Valerie Rose Belanger

Director Master of Advanced Management Program

Valerie Rose Belanger recently joined the Yale School of Management as the Director of the Master of Advanced Management program, a one-year post-MBA degree for top students from Global Network for Advanced Management schools. For the past seven years, Valerie was working for another one of the University's key international initiatives, Yale World Fellows, a four month leadership development program for distinguished mid-career practitioners from around the world. In her most recent capacity as Managing Director, Valerie drove the strategic development, implementation, and management of all major program initiatives. She also led the cultivation and mobilization of the network of 250+ World Fellows from 80+ countries. Valerie was a Peace Corps Volunteer in El Salvador, and received her MA from Yale University and BA from Wesleyan University.

Adrienne Gallagher



Director of Institutional Partnerships

Adrienne Gallagher is Director of Institutional Partnerships for the Yale School of Management where she oversees corporate and foundation relations and supports a range of development activities for the school. She has worked at Yale University since 2003.

Prior to joining Yale, she served as Director of Development for The Hartt School at the University of Hartford where she developed a \$25 million capital campaign to establish a second performing arts education center. As the Director of Development for the Hartford Symphony Orchestra she directed a \$1.36 million comprehensive fundraising campaign for an organization with a \$3.9 million budget. She also worked for Connecticut Public Broadcasting raising funds to produce original documentaries. Adrienne began her career at The New York Public Library working in corporate and foundation relations with a focus on international partnerships and special projects.

She received her BA in Music and Certificate in Management Studies from the University of Rochester and Eastman School of Music.

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Who began process to dev. prog?
Budget now?



GLOBAL INITIATIVES FOR BUSINESSES AND SOCIETIES

Organized by the Yale School of Management (SOM) and launched in April 2012, the Global Network for Advanced Management (GNAM) fundamentally shifts how top business schools can prepare their students to become more effective leaders. Compared to business school partnerships focused on tuition-rich markets, e.g., Columbia Business School – London Business School, GNAM engages 27 member schools on five continents, including Fudan in China, INCAE in Costa Rica/Nicaragua, Koç in Turkey, and University College Dublin in Ireland. For a list of member schools, see www.advancedmanagement.net.

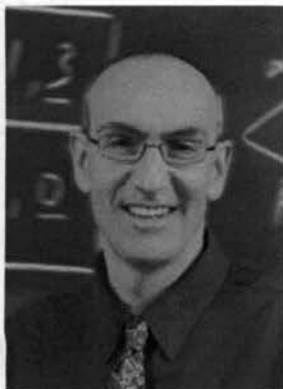
This spanning network can connect and develop top talent in a way that has not been accomplished before. In the past 28 months, GNAM has innovated with:

- i. Face-to-face programs – Global Network Weeks for Masters-level students and for faculty with specialized interests,
- ii. On-line, for-credit, project courses – Small Network On-Line Courses (SNOCs) requiring teamwork across cultures and time zones,
- iii. Global Network Events – case competitions and virtually-interactive lectures,
- iv. Global Network Cases – new cases to fill gaps in business school curricula, and
- v. SOM's Master of Advanced Management program (MAM) that extends the educational and professional development of students from GNAM member schools.

The Global Network operates on the principle of diffuse reciprocity – no funds change hands when, for example, the Indian Institute of Management Bangalore (IIMB) offers an on-line project course on new organization forms for students throughout the Network. IIMB will benefit later when their students attend IE (Madrid) or Yale during Global Network Week programs, or enroll in on-line courses offered by other Network schools.

Yale SOM, however, is the driving force behind GNAM, which now benefits a substantial fraction of the approximately 4,000 Masters-level students who graduate annually from member schools. Our globally-oriented Dean's Office, faculty, and staff guide the overall development of GNAM, provide its infrastructure, e.g., manage the website and its content, organize schedules for GNAM meetings, develop the major program components, and lead the case development efforts. Yale SOM also provides scholarships for students matriculating in the MAM program, which has proven to be a unifying component of GNAM. Students from, for example, University of Ghana and University of Indonesia, need full scholarships to attend. #

Significant funding from the Robina Foundation will help SOM accelerate investment in GNAM and scale up its high-impact programs. These investments will enable deeper understanding of global issues for Yale SOM students, build out the technological infrastructure needed to strengthen the Network's activities, and provide funding for new course development. In addition, increasing scholarship support is a top priority for Yale SOM to attract talented students with great leadership potential to the Master of Advanced Management program, and in particular, provide support for students from developing countries. Robina Foundation support will thereby allow Yale SOM to further its mission of educating leaders for business and society. *



Ben Polak

Provost

William C. Brainard Professor of Economics

Ben Polak is the William C. Brainard Professor of Economics, and was appointed as provost of Yale University in January 2013. He joined the Yale faculty in 1994. He has a B.A. from Cambridge University, an M.A. in history from Northwestern University and a Ph.D. in economics from Harvard University. Prior to joining Yale, he was a junior fellow at the Harvard Society of Fellows and a visiting professor in the initial year of the New Economics School in Moscow. He holds a joint appointment in Yale's Department of Economics and at the Yale School of Management, teaching mostly decision theory and game theory. He has also taught in Yale Law School in a courtesy appointment. He was chair of the Department of Economics from 2010 until he assumed his current role.

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Nicholas Christakis

*Sol Goldman Family Professor of Social and Natural Science
Co-Director, Yale Institute for Network Science*

Nicholas A. Christakis, M.D., Ph.D., M.P.H., is a social scientist and physician who conducts research on social factors that affect health, health care, and longevity. People are inter-connected, and so their health is inter-connected. His research engages two types of phenomena: the social, mathematical, and biological rules governing how social networks form ("connection"), and the biological and social implications of how they operate to influence thoughts, feelings, and behaviors ("contagion"). Dr. Christakis explores fundamental properties of human social networks in part through the use of large-scale, online experiments, with a particular emphasis on the genetic origins and implications of human network interactions.

Dr. Christakis received his B.S. from Yale University in 1984, his M.D. from Harvard Medical School and his M.P.H. from the Harvard School of Public Health, and his Ph.D. from the University of Pennsylvania. Dr. Christakis was named by Time magazine as one of the 100 most influential people in the world in 2009, and named by Foreign Policy magazine as a Top 100 Global Thinker in 2009 and 2010. The author of several books and over 150 articles, his book, *Connected: The Surprising Power of Our Social Networks and How They Shape Our Lives* has been translated into nearly 20 languages.

when
before
Yale?



Daniel Spielman

Henry Ford II Professor of Computer Science & Mathematics

Daniel Spielman received his B.A. in Mathematics and Computer Science from Yale in 1992, and his Ph.D. in Applied Mathematics from M.I.T. in 1995. He spent a year as a NSF Mathematical Sciences Postdoc in the Computer Science Department at U.C. Berkeley, and then taught in the Applied Mathematics Department at M.I.T. until 2005

Since 2006, he has been a Professor at Yale University. He is presently the Henry Ford II Professor of Computer Science, Mathematics, and Applied Mathematics.

He has received many awards, including the 1995 ACM Doctoral Dissertation Award, the 2002 IEEE Information Theory Paper Award, the 2008 Godel Prize, the 2009 Fulkerson Prize, the 2010 Nevanlinna Prize, the 2014 Polya Prize, an inaugural Simons Investigator Award, and a MacArthur Fellowship. He is a Fellow of the Association for Computing Machinery and a member of the Connecticut Academy of Science and Engineering. His main research interests include the design and analysis of algorithms, network science, machine learning, digital communications and scientific computing.



Thomas Keegan

Deputy Director, Yale Institute for Network Science

Tom Keegan is Deputy Director of the Yale Institute for Network Science, providing administrative leadership to the Institute and contributing to long-term strategic planning for its current and future position at Yale and in the larger world of network science research. Tom has a Ph.D. in social psychology from Cornell University and has been working in research administration for the last ten years. In addition to his role at YINS, Tom is Lab Director for the Human Nature Lab of YINS Co-Director

Nicholas A. Christakis. He manages all sponsored research and other projects for Professor Christakis, including the Roybal Center for the Study of Social Networks and Well-Being. In addition to overall administrative management and project oversight, Tom is involved in every aspect of the research process for projects in the lab, from project planning and grant writing to dissemination of study results.

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Yale Institute for Network Science

What is network science and why is it important?

Networks consist of objects and the connections between them. *Network Science* elucidates, predicts, and translates how networks give rise to interesting and useful properties. Such networks may encompass social connections among friends, commercial connections among businesses, wires connecting computers, biochemical reactions between proteins, or even bonds that join atoms.

Many of the most challenging problems facing today's scientists, doctors, entrepreneurs, and policymakers originate from interactions within complex systems. Power grids fail not just because of an individual power station, but because of how the whole system is assembled. Illness strikes not just because of problems with individual genes, but because of how our 19,000 genes interact with each other. Social problems arise not just because of how people think and act, but because of how individuals interact with each other, on small and vast scales.

In each case, network science seeks to understand the principles governing the underlying networks on a deep mathematical level. Further, these principles may be applied to catalyze widespread benefits in areas such as health, safety, and business (as summarized in the 2009 book, *Connected*). Indeed, understanding how people are embedded in social networks, and what is happening to the people around them, allows us to predict their risk of health outcomes as diverse as obesity and depression, and to forecast the course of epidemics of germs, ideas, or behaviors.

What is the Yale Institute for Network Science?

Yale is one of the few institutions in the country with the breadth of faculty devoted to network science and the institutional vision and capacity to bring them together within one institute. The Yale Institute for Network Science (YINS, <http://yins.yale.edu>) was launched in 2013 to pioneer and advance the field of network science, through interdisciplinary research initiatives and cutting edge applications to solve important social and health problems. YINS brings together more than 35 scholars from fields as diverse as engineering, mathematics, computer science, biology, neuroscience, sociology, economics, psychology, physics, management, public health, and medicine.

Recognizing the power of this nascent field, Yale recruited Nicholas Christakis who, together with Daniel Spielman, co-direct YINS. Dr. Christakis, the Sol Goldman Family Professor of Social and Natural Science is a physician and sociologist whose research focuses on human social networks. Dr. Spielman, the Henry Ford II Professor of Computer Science, Mathematics, and Applied Mathematics, is a theoretical computer scientist internationally recognized for connecting theoretical and applied computer science in intellectually and socially profound ways.

What might an investment from the Robina Foundation achieve?

YINS is currently well positioned to accelerate its research program and deploy its scientific findings to solve important social and health problems that will have a transformational impact. Our initial challenges would include: (1) accelerating health-related behavior change and innovation (e.g. to improve the survival of newborns in poor villages in Mesoamerica, or to stimulate physicians to adopt procedures that would save lives in the USA); (2) identifying likely victims and perpetrators of gun violence on a metropolitan scale, and devising actual interventions to reduce/prevent such violence; and (3) developing networked communication solutions to predict epidemic outbreaks. *

Support from the Foundation would thus leave a lasting impression on the creation of the new field of network science, and give rise to new policies and solutions that improve public well-being, quality of life, and new technologies in ways never before conceived.



Sir Peter R. Crane

Carl W. Knobloch, Jr. Dean

Professor Sir Peter Crane FRS is Carl W. Knobloch Jr. Dean of the School of Forestry & Environmental Studies at Yale University. He is known internationally for his work on the diversity of plant life – its origin, fossil history, current status, conservation and use. He received his BSc and PhD degrees in botany from the University of Reading, UK and served on the faculty of that university from 1978 to 1981. In 1981 he moved to Indiana University, and from 1982 to 1999 he was at the Field Museum in Chicago. From 1992 to 1999 he served as Director of the Field Museum with overall responsibility for the Museum's scientific programmes. He also established the Office of Environmental Programs and the Center for Cultural Understanding and Change at the Field Museum. From 1999 to 2006 Peter Crane was Director of The Royal Botanic Gardens, Kew one of the largest, most prestigious and influential botanical gardens in the world. In 2002 Kew was inscribed on the UNESCO list of World Heritage Sites. His tenure at Kew saw strengthening and expansion of the gardens' scientific, conservation and public programmes on the variety of plant life as well as major improvements to the infrastructure for collections, science, public and staff.

From 2006 to 2009 Peter Crane was the John and Marion Sullivan University Professor at The University of Chicago. He was elected to the Royal Society – the UK academy of sciences in 1998 and was knighted in the UK for services to horticulture and conservation in 2004. He is a Fellow of the American Academy of Arts and Sciences, Foreign Associate of the US National Academy of Sciences, a Foreign Member of the Royal Swedish Academy of Sciences, and a Member of the German Academy Leopoldina. He is the recipient of several honorary degrees from universities in the UK and US, including an honorary doctorate of science from Cambridge University. Peter Crane currently serves on the Board of the Global Crop Diversity Trust, the Chicago Botanic Garden, the Lady Bird Johnson Wildflower Center at the University of Texas, WWF-US, and the Gaylord and Dorothy Donnelley Foundation.

Recently, Dean Crane was awarded the 2014 International Prize for Biology administered by the Japan Society for the Promotion of Science (JSPS) for his work on the evolutionary history of plants. The honor is awarded annually to individuals who have made outstanding contributions to the advancement of research in fundamental biology.



Karen C. Seto

Associate Dean of Research

Professor of Geography and Urbanization

Professor Karen Seto is Associate Dean of Research at the School of Forestry & Environmental Studies at Yale University. Her research focuses on the human transformation of land and the links between urbanization, global change, and sustainability. She specializes in understanding urbanization dynamics, forecasting urban growth, and examining the environmental consequences of land-use change and urban expansion. She is an expert in satellite

remote sensing analysis and has pioneered methods to reconstruct historical land-use and to develop empirical models to explain and forecast the expansion of urban areas. Her geographic regions of specialization are China and India, where she has conducted urbanization research for more than fifteen years.

She received her BA in Political Science, International Relations emphasis from the University of California, Santa Barbara, and an MA in International Relations and Resource and Environmental Management from Boston University and a PhD in Geography from Boston University. From 2000 to 2008, she was on the faculty at Stanford University, where she held joint appointments in the Woods Institute for the Environment and the School of Earth Sciences.

Professor Seto was a Coordinating Lead Author for Working Group III of the IPCC Fifth Assessment Report and Coordinating Lead Author for the UN Convention on Biodiversity Cities' and Biodiversity Outlook. In 2004, she co-founded the International Project on Urbanization and Global Environmental Change of the International Human Dimensions Programme on Global Environmental Change. She remains a co-chair of the project today. She serves on the U.S. National Research Council Committee to Advise the U.S. Global Change Research Program, the U.S. National Research Council Geographical Sciences Committee, the U.S. National Research Council Committee on Needs and Research Requirements for Land-Change Modeling, and the U.S. Carbon Cycle Scientific Steering Group. She is the Executive Producer of "10,000 Shovels: Rapid Urban Growth in China," a documentary film that integrates satellite imagery, historical photographs, and contemporary film footage to examine urban changes occurring in China. Professor Seto is a recipient of a NASA New Investigator Program (Career) Award, a NSF CAREER Award, and a National Geographic Research Grant. She was named an Aldo Leopold Leadership Fellow in 2009.



Maclovía Quintana

Diversity and Sustainability Fellow, F&ES Dean's Office

Maclovía serves as the new Fellow for Diversity and Sustainability at the Yale School of Forestry and Environmental Studies (F&ES). She will be leading the effort to increase institutional diversity and sustainability within the school over the next several years. She is a 2014 graduate of the school's Master of Environmental Science program.

Prior to coming to F&ES in 2012, Maclovía was the Program Associate for the Santa Fe Farmers Market Institute in Santa Fe, NM. She created and implemented professional- and economic-development programming to benefit small farmers in the region, as well as programs aimed at making local food more accessible to low-income members of the community. Maclovía also worked for the Yale Sustainable Food Project while she was a student at F&ES. There, she ran the Seed to Salad program, which brings students from low-income elementary schools in New Haven to participate in environmental education programming at the Yale Farm. Maclovía has been working as a recruiter for the F&ES Admissions Office for the past several months, travelling around the country to reach out to prospective Masters Students.

Maclovía holds a B.A. in Environmental Studies from Yale University.

**Tim Northrop**

Director, F&ES Development and Alumni Services

Tim serves as the Director of Development and Alumni Services for the School of Forestry & Environmental Studies (F&ES) and oversees all aspects of philanthropy and alumni relations for the School. He is a member of the School's Budget & Operations and Strategic Planning Committees, and has been with the School since 2006.

Prior to coming to Yale, Tim served as the State Director of the Trust for Public Land's Connecticut Office from 1998 to 2006. In this capacity, he oversaw a staff of four professionals and managed more than 50 land conservation projects that protected several thousand acres of open space during his tenure, including the creation of urban parks, coastal habitat, farmland, and forested parks. Tim also worked for several years as an environmental professional in the private sector where he consulted with government and industry in the fields of solid and hazardous waste management, air quality compliance, and permitting. In addition, he managed a 2,000 ton per day solid waste and recycling operation with more than 300 employees owned by Waste Management, Inc.

Tim is a graduate of the Coro Foundation's Fellows Program in Public Affairs and a Returned Peace Corps Volunteer from Sierra Leone, West Africa. Tim has a B.A. in Human Biology from Stanford University, a Master's in Environment Management from Yale F&ES, and certificates in Solid Waste Management & Recycling, and Hazardous and Toxic Waste Management from UCLA.

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Advance human rights, justice, fairness and equality
Make U.S diversity an asset, not a liability
Ease human suffering
Prepare the next generation of leaders
Foster artistic / cultural creativity

The Robina Program in Environmental Diversity at Yale

An endemic problem associated with much contemporary environmental management, both in the US and internationally, is that the poor and the politically disenfranchised often bear a disproportionate share of negative environmental impacts. These issues of social and environmental justice, from exposure to poor air quality and other kinds of pollution, to increased susceptibility to extreme weather events and rising sea levels, have complex causes, but the key step in reversing the current situation is to train diverse researchers, managers and advocates who have strong links to vulnerable communities.

It is precisely here that Yale School of Forestry & Environmental Studies aspires to make an impact: by enhancing the knowledge and skills of diverse students from traditionally under represented populations so that their effectiveness and influence in environmental policy and decision-making is amplified. Over time, this network of highly skilled and well-trained domestic and international leaders will have a multiplier effect, transforming the environmental community as a whole by changing the composition of those who work and govern in environmental organizations, as well as by addressing directly the issues of poor environmental management that impact the health and daily lives of people in disempowered communities.

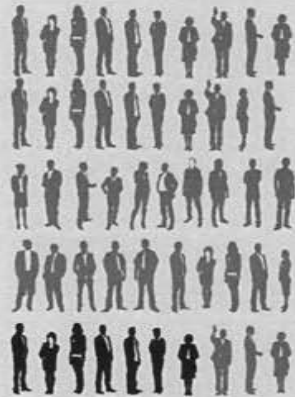
As the oldest institution of its kind, Yale School of Forestry & Environmental Studies is distinctly poised to succeed in an undertaking of this magnitude. Throughout its 100-year history, the School has been steadfast in its commitment to addressing the most pressing environmental challenges of the day. It is internationally renowned for its excellence on issues ranging from land and water management; to soil pollution and food safety; to air quality and climate change. The School's rich tradition of leadership is best exemplified by its illustrious alumni, who represent the foremost experts in environmental research, policy, and advocacy. Notable alumni include Frances Beinecke, President of the Natural Resources Defense Council; Peter Seligmann, co-Founder and CEO of Conservation International; and Dan Utech, Special Assistant to the President for Energy and Climate Change.

This is an auspicious time for Yale School of Forestry & Environmental Studies to partner with the Robina Foundation on the development and training of a diverse cadre of future environmental leaders. The School is seeking to launch a broad initiative to incorporate diversity into every facet of its enterprise: classroom experiences, on-line offerings, outreach to underrepresented local and global communities, and all aspects of its science and research. To date, the School has made important progress toward this goal by increasing the scholarship funds available for students from traditionally under-represented communities, creating a new Fellowship focused on diversity, and expanding gender diversity among the tenured faculty. However, a significant new investment in diversity at F&ES is needed to effect and catalyze much larger transformative change across the entire environmental movement.

With a major gift from the Robina Foundation, Yale F&ES will build on its unique position of national and international environmental leadership through a strong and more impactful institutional commitment to environmental diversity. Such an approach has thus far been under-emphasized within the scholarly community, but is needed urgently, both in the U.S. and around the world. Yale F&ES will use a major gift from the Robina Foundation to: add new courses, speakers' series, and conferences focused on environmental diversity and justice; provide dedicated master's and doctoral diversity scholarships and internships; recruit new resident faculty and distinguished visiting faculty; and implement targeted diversity recruiting and outreach programs. Such an initiative will catalyze a major transformation of Yale School of Forestry & Environmental Studies, and, in so doing, will contribute substantially to a more diverse and more effective environmental movement.

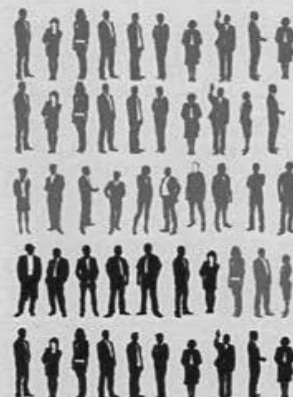
RACIAL DIVERSITY IN U.S.

1950-2050



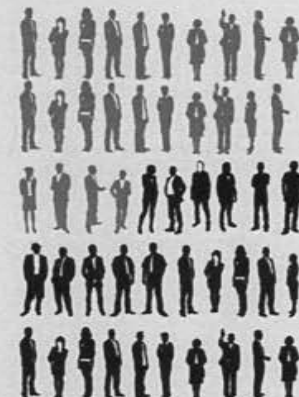
13% are people of color

1950



35% are people of color

TODAY



53% are people of color

2050



Abolition, Past and Present: Scholars, Activists, and the Challenge of Contemporary Slavery

The Gilder Lehrman Center's 14th Annual International Conference

November 8-10, 2012

Yale University, New Haven, Connecticut

In order to put past and present in lasting dialogue, this conference combines some of the world's most distinguished historians of slavery and abolition with many of the most important activist-leaders in the current movement to counteract and abolish modern forms of slavery. The gathering will be one effort toward forging a field of study about the origins and nature of current human trafficking and bonded labor systems in the world. By use of rich historical analogies, comparative perspectives, international contexts, and real world examples of intervention, we will explore the past in order to see deeper into the challenges faced by governments, non-governmental organizations, scholars, writers, and concerned citizens. We further hope to place the complex problem of contemporary slavery within the history of modern ideas and regimes of human rights. This is a conference where the world of scholarship will connect with local and international activism.

The conference is free and open to the public, but registration is required. Visit www.yale.edu/glc/modernslavery for the conference schedule and to register.

Thursday, November 8

Room 102, Linsly-Chittenden Hall, 63 High Street

SLAVERY, PAST AND PRESENT: A PUBLIC CONVERSATION

Luis CdeBaca, Ambassador-at-Large, Office to Monitor and Combat Trafficking in Persons, U. S. State Department

James Brewer Stewart, Macalester College, and Founder and Director, *Historians Against Slavery*

Moderator: **David W. Blight**, Director, Gilder Lehrman Center, Yale University

Friday & Saturday, November 9-10

Luce Hall Auditorium, 34 Hillhouse Avenue

CONFERENCE PARTICIPANTS:

Kevin Bales, Co-Founder of *Free The Slaves*; Wilberforce Institute for the Study of Slavery and Emancipation (WISE), University of Hull

Jean-Robert Cadet, Jean R. Cadet Restavek Organization

Claude d'Estrée, Josef Korbel School of International Studies, University of Denver

Seymour Drescher, University of Pittsburgh

Siddharth Kara, Harvard Kennedy School and Harvard School of Public Health

Jenny Martinez, Stanford Law School

Aidan McQuade, Anti-Slavery International

Kenneth B. Morris, Jr., Frederick Douglass Family Foundation

Samuel Moyn, Columbia University

Brad Myles, Polaris Project

Alicia Peters, University of New England

Jessica Pliley, Texas State University, Human Trafficking and Modern Day Slavery Fellow, Gilder Lehrman Center, Yale University

Joel Quirk, University of the Witwatersrand

David Richardson, Wilberforce Institute for the Study of Slavery and Emancipation (WISE), University of Hull

Stacey Robertson, Bradley University

Louise Shelley, George Mason University

Pamela Shifman, NoVo Foundation

E. Benjamin Skinner, Schuster Institute for Investigative Journalism, Brandeis University

Zoe Trodd, University of Nottingham

Kerry Ward, Rice University

Sponsored by the Gilder Lehrman Center for the Study of Slavery, Resistance, and Abolition.
Co-sponsored by Alliance To End Slavery & Trafficking (ATEST), A Project Of Humanity United.

Picking Cotton, U.S. South, 1873-74; Image Reference NW0072, as shown on www.slaveryimages.org, compiled by Jerome Handler and Michael Tuite, and sponsored by the Virginia Foundation for the Humanities and the University of Virginia Library. Photo: Kay Chernush for the U.S. State Department

THE GILDER LEHRMAN CENTER FOR THE STUDY OF SLAVERY, RESISTANCE, AND ABOLITION

REPAIRING THE PAST: CONFRONTING THE LEGACIES OF SLAVERY, GENOCIDE, & CASTE

OCTOBER 27TH - 29TH, 2005 • LUCE HALL, 34 HILLHOUSE AVENUE • YALE UNIVERSITY • NEW HAVEN, CT



{ 7TH ANNUAL INTERNATIONAL CONFERENCE }

KEYNOTE ADDRESS

{ MARY FRANCES BERRY
UNIVERSITY OF PENNSYLVANIA;
FORMER CHAIR OF THE U.S. CIVIL RIGHTS COMMISSION }

SESSIONS:

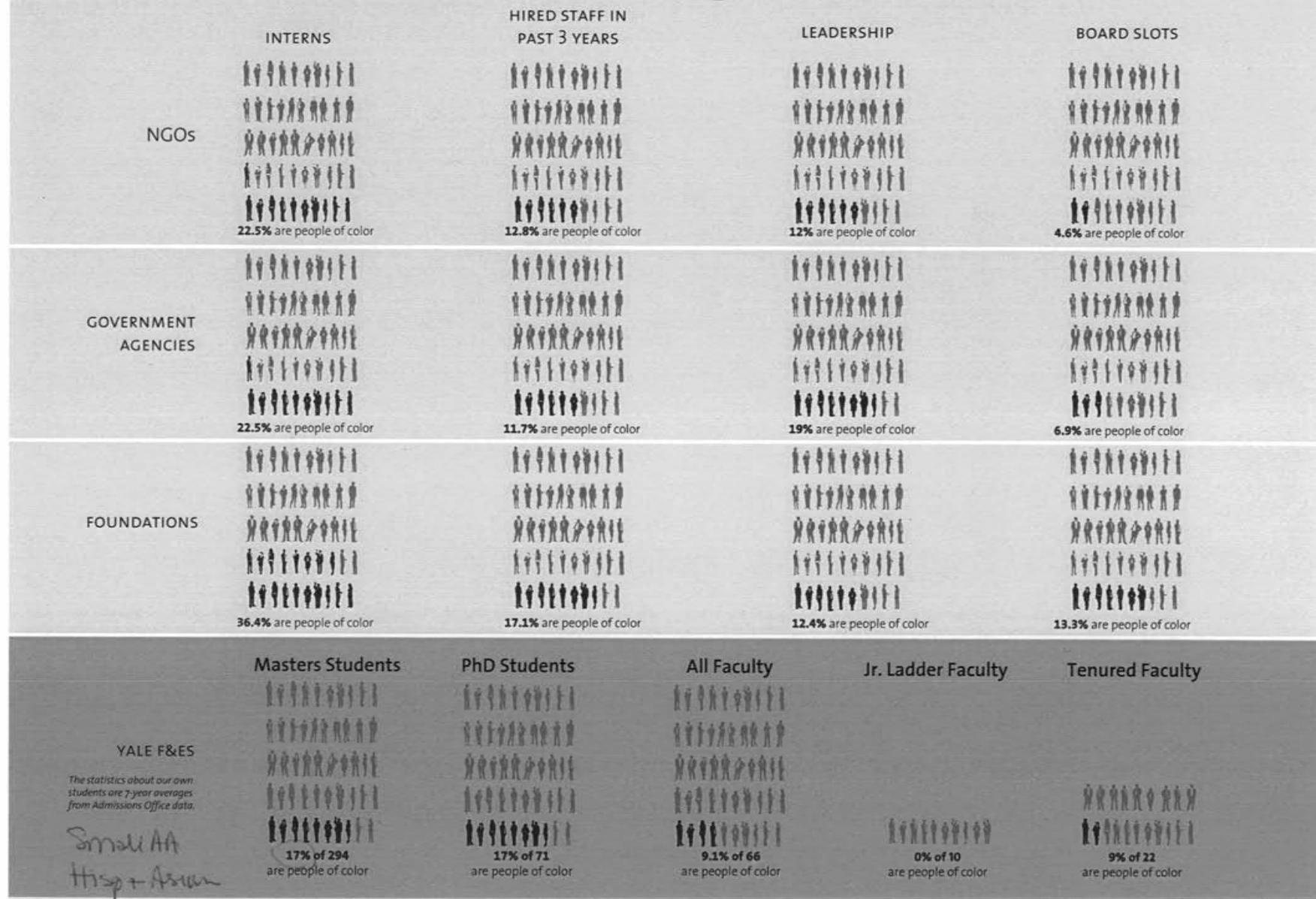
PHILOSOPHY OF REPARATIONS
LAW AND THE POLITICS OF MEMORY AND ATONEMENT
AMERICAN SLAVERY AND REPARATIONS
GERMANY, THE HOLOCAUST, AND HISTORICAL JUSTICE
SLAVERY AND EXPLOITATION IN LATIN AMERICA
THE CASTE SYSTEM IN GLOBAL COMPARISON



CO-SPONSORED BY THE BROWN UNIVERSITY STEERING COMMITTEE ON SLAVERY & JUSTICE.

FOR INFORMATION REGARDING CONFERENCE REGISTRATION, VISIT www.yale.edu/glc OR CALL 203-432-3339.

RACIAL DIVERSITY IN ENVIRONMENTAL ORGANIZATIONS TODAY



*people of U.S. color

Taylor, Darceta E. 2014 "The State of Diversity in Environmental Organizations: Mainstream NGOs, Foundations, & Government Agencies." Ann Arbor, MI: University of Michigan.