



[Robina Foundation](#)

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Penny Hunt

ROBINA FOUNDATION
Board Meeting

Conference Call

Tuesday, May 18, 2017

11:30 a.m. to 1:30 p.m. (EDT)

10:30 a.m. to 12:30 p.m. (CDT)

ROBINA FOUNDATION

TO: Robina Foundation Board of Directors
FROM: Penny Hunt
RE: May 18, 2017, Board Meeting

The agenda for this meeting includes an interesting mix of the usual agenda items and material for discussions related to the work of the Foundation going forward.

You will note at Tab 3 that Mike Sullivan's Quarterly Report includes investment options to maximize Robina's assets during the next several years. Steve worked with Mike to identify alternative investment scenarios. The audit proposal from CliftonLarsonAllen (Tab 4) is the result of the Board's interest in an audit of the Foundation's work in 2016.

As you know, work on Robina's "Legacy Project" has moved forward quickly since the February Board Meeting. Material related to our engagement of Melinda Marble/Cantor is found at Tab 5. The Board will have the opportunity to discuss Melinda's work to date, as well as plans for her work over the summer and her discussion with the Board at the August meeting.

Steve and I will bring forward U of M Law School's Dean Jenkins' proposal for the use of the \$500,000 balance of Robina's \$25 million grant for the Binger Center for New Americans, which is found at Tab 6.

Finally, we will discuss three options for a grant in memory of Peter, as described at Tab 8. The three organizations were identified by the Karoff family.

As always, please feel free to contact me before the meeting if you have questions or concerns.

Robina Foundation Board of Directors Meeting

Conference Call

Thursday, May 18, 2017

11:30 a.m. to 1:30 p.m. EDT

10:30 a.m. to 12:30 p.m. CDT

8:30 a.m. to 10:30 a.m. PDT

Participant Instructions: 1. Dial 1-877-820-7831

2. Enter the Participant Passcode: 3167335# (must dial #key)

Time(CDT)	Agenda Item	Tab #
10:30 a.m.	Welcome and Call to Order – Blatz	
10:35 a.m.	Minutes of Feb 28-Mar 1, 2017 Board Meeting – Berresford - Action	1
10:40 a.m.	Executive Director's Report - Hunt	2
10:50 a.m.	Treasurer's Report - Lewis • Assets and Grants • 1st Quarter 2017 Financial Report from Mike Sullivan • Audit ➢ CliftonLarsonAllen Proposal - Action	3 4
11:10 a.m.	Legacy Project Update – Hunt • Legacy Project Outline • Melinda Cantor Agreement	5
11:30 a.m.	Grant Follow-Up – Lewis/Hunt • U of M Law School's \$500K Balance and Hiring Update - Action	6
11:40 a.m.	Grant Reports – Hunt • University of Minnesota Law School ➢ Public Interest Scholars and Bridge Fellowship Annual Report	7
11:50 a.m.	Other Business • Peter Karoff Memorial – Action • Vice Chair Election - Action • Location of February 2018 Board Meeting • Agenda for August Board Meeting ➢ Mike Sullivan ➢ Kevin Reitz and Richard Frase re: Robina Institute ➢ Penny Wheeler to join us during lunch hour ➢ Discussion with Brad Smith, CEO, Foundation Center ➢ Meet with Legacy Writer, Melinda Cantor ➢ Discussion of Sunsetting Process ➢ Use of \$5M Balance	8
12:20 p.m.	Board Meeting Dates (2017/2018/2019) Other Event Dates • Yale Law School Silk Event – October 16, 2107 • Bing Center for New Americans Event – November 1, 2017	9
12:30 p.m.	Adjournment	

1

MINUTES
February 28-March 1, 2017

2

EXECUTIVE DIRECTOR'S REPORT

3

TREASURER'S REPORT

4

AUDIT

5

LEGACY PROJECT UPDATE

6

GRANT FOLLOW-UP

7

GRANT REPORTS

8

OTHER BUSINESS

9

BOARD MEETING DATES

10

**Robina Foundation Board Meeting
Meeting Minutes
February 28 – March 1, 2017**

A meeting of the Board of Directors of the Robina Foundation, a Minnesota nonprofit corporation, was held on February 28, 2017, at the offices of the Council on Foreign Relations and on March 1, 2017, at the Lotos Club in New York City, New York.

February 28, 2017

Directors present: Susan Berresford, Kathleen Blatz, Steve Lewis, Marianne Short and Peter Karoff (via phone for a portion of the meeting).

Staff present: Penny Hunt, Executive Director, and Nancy Gilberg, Administrative Consultant.

Call to Order and Welcome

Blatz, Chair, called the meeting to order and welcomed Board Members.

Minutes from November 17, 2016, Board Meeting

During the discussion of the draft minutes included in the Board Book, Lewis proposed an amendment to refer to "provosts" rather than "department chairs" in the last paragraph of the section describing the "Grant Follow-Up" discussion of the University of Minnesota Law School Center for New Americans.

A motion made and seconded to approve the Minutes of the November 16, 2016, Board Meeting, as amended, was approved unanimously.

Executive Director's Report

Hunt highlighted several items in her written report in the Board Book and described letters of appreciation the Foundation received from heads of Yale University, the University of Minnesota and the Council on Foreign Relations following Robina's endowment grants to the three Robina Grantees. Blatz described the Center for New Americans Press Conference where she spoke on behalf of Robina. Board Members urged Hunt to stress with James Bundy, Dean of Yale School of Drama, the Board's need to review the charge for the outside review of the Binger Center for New Theatre before the committee is convened in the fall. Board Members also suggested that Bundy consider involvement of Rocco Landesman, Holly Sidford and Karen Brooks Hopkins on the committee.

Treasurer's Report

Lewis discussed Sullivan's Quarterly Report included in the Board Book, focusing in particular on the status of Robina's illiquid assets, which USbank has been unable to sell. For the time being, Robina will retain the assets, but may want to discount the assets to facilitate a sale or gift them to Yale University, the University of Minnesota or the Council on Foreign Relations at the time of Robina's termination.

Board Members discussed plans for an audit of the Foundation for 2016 and directed Hunt and Gilberg to identify an appropriate firm to conduct the audit.

2017 Operating Budget

Board Members reviewed the draft 2017 Operating Budget included in the Board Book. After discussion, Board Members agreed that the budget should be increased by \$20,000 to fund an audit of 2016.

A motion made and seconded to approve an Operating Budget consisting of \$506,365 total operating expenses was unanimously approved.

Annual Reports

LifeCourse

Board Members discussed material provided by Allina, which included the annual report on the operation of LifeCourse, final report on the research study funded by Robina and plans for the use of Robina's final grant of \$1 million. Board Members expressed appreciation for the clarity and readability of the report and acknowledged that no further reports would be required. While the final results of the research are not as remarkable as the Foundation might have hoped, Board Members stressed the importance of Allina's efforts to address late-in-life health care issues and the need for research to identify successful approaches. Board Members directed Hunt to invite Penny Wheeler to join the Board for lunch during the August Board Meeting.

Gilder Lehrman Center

Board Members noted the improved formatting and content of the grant report and asked Hunt to follow up with David Blight and Michelle Zacks on several items: identification of dates of Center programs that might be of interest to Robina Board Members, introduction of David Blight to Steve Elliott, Director and Chief Executive Officer of the Minnesota Historical Society, and possible introduction of Marilyn Carlson Nelson to David Blight.

Grant Follow-Up

University of Minnesota Law School Endowment Grant: \$500,000 Balance

After considering Dean Jenkins' proposal that the \$500,000 balance be used to provide funds to match major gifts that create a new or supplement an existing scholarship, Board Members directed Lewis and Hunt to meet with Dean Jenkins and staff hired to manage the Class Agent initiative to discuss options for the use of the \$500,000 balance and the status of the Class Agent initiative. Lewis and Hunt will report back to the Board at the May meeting.

Karoff joined the meeting by phone.

Sunsetting Discussion

"Legacy Project"

Board Members discussed key aspects of a project to identify "lessons learned" from the operation of Robina Foundation and the implementation of Jim Binger's vision for the Foundation, including:

- Goals for the project;
- Important skills of consultant engaged for the project;
- Possible consultants;
- Identification of interviewees;
- Process and timing of the project;
- Project "product" and dissemination options;
- Interview questions.

Board Members directed Hunt to work with Blatz and Berresford to select a consultant to move the project forward quickly so that the consultant can attend the August Board Meeting to discuss preliminary findings of the interviews.

Remaining Funds

After noting that Sullivan projects foundation assets of approximately \$5 million after payment of current outstanding grant commitments, Board Members discussed several ideas for use of the funds. Further discussion of those ideas and others will occur at the August board meeting.

The meeting was adjourned at 4:30 pm.

March 1, 2017

Directors present: Susan Berresford, Kathleen Blatz, Steve Lewis, and Marianne Short.

Staff present: Penny Hunt, Executive Director, and Nancy Gilberg, Administrative Consultant.

Call to Order

Blatz called the second day of the meeting to order and welcomed all Board Members.

Sunsetting Discussion

To follow up on sunset-related discussions, Board Members focused on possible timing of the termination of the Foundation and asked Hunt to work with Faegre, Baker Daniels to lay out a scenario that assumes termination at the end of 2021 and includes:

- Timing of actions needed for termination;
- Payout of remaining grant funds by the end of 2018;
- Number of Board Meetings required during the transition years;
- Identification of date for final Board Meeting;
- Ongoing monitoring of endowment grants.

Future Meetings

August Meeting Agenda

Board Members identified several items to be included on the agenda for the August Annual Meeting:

- Lunch with Penny Wheeler;
- Meeting with Kevin Reitz, Richard Frase and Garry Jenkins regarding Robina Institute on Criminal Law and Criminal Justice, in particular the sentencing initiative;
- Time with foundation leaders involved with foundations that are in the process of sunseting and/or have sunsetted;
- Preliminary conversation with consultant working on legacy project;
- Discussion with Sullivan regarding Foundation assets.

February 2018 Meeting

Board Members expressed interest in convening the February 2018 meeting at Yale and asked Hunt to discuss that possibility with Yale.

October 16, 2017 Meeting at Yale Law School: Hunt, Berresford and Lewis plan to attend.

Adjournment

There being no other business, the meeting was adjourned.

Respectfully Submitted,

Berresford, Secretary **Susan**
Date

**ROBINA FOUNDATION
BOARD OF DIRECTORS MEETING
May 18, 2017
EXECUTIVE DIRECTOR'S REPORT**

As always, much of my time since we met in November has been spent on follow-up to Board actions at that meeting and preparation for this meeting.

Legacy Project

Following the February Board Meeting, I quickly engaged Melinda Marble to interview Peter for the project. We are very fortunate that she was able to conduct the interview and provide an audio of the interview shortly before Peter's death.

Based on the discussion at the Board Meeting, I prepared a summary description of the project, including the goal, timing, process, interviewees, and questions, which I provided to three writers/consultants recommended for the project. (The summary description is found at Tab 5.) The three of us conducted telephone interviews with the candidates and quickly and unanimously agreed to request a proposal from Melinda. After we reviewed Melinda's proposal, we accepted the proposal, which covers her work on the first phase of the project. (Tab 5)

Nancy and I have had several conversations with Melinda and met with her during her interview-packed two day visit to Minneapolis. Melinda is in the process of setting up interviews with Board Members and Robina Grantees. She expects to complete the interviews in July. In mid-August she will discuss her preliminary findings with several Board Members and will meet with the full Board at Robina's August Annual Meeting.

Audit

After requesting recommendations from knowledgeable people, including Mike Sullivan, Nancy and I spoke with Jennifer Tingley of CliftonLarsonAllen about performance of an audit of Robina's work during FY2016. Steve, Mike, Nancy and I met with Jennifer for a detailed discussion of the options (audit, compilation, review, agreed-upon procedures) and how best to proceed through Robina's termination. Tab 4 includes CliftonLarsonAllen's proposal for preparation of an audit of 2016 and ongoing preparation of Robina's tax return. Steve will discuss the proposal and our thinking about the process and will request Board action on the proposal.

University of Minnesota Law School

Steve and I met with Dean Jenkins and David Jensen, Director of Advancement at the Law School, to discuss use of the \$500,000 balance of Robina's recent \$25 million grant to the University of Minnesota Law School and the status of the Class Agent Pilot Program. Dean Jenkins' request concerning the use of the funds and the status of hiring in the development arena is found at Tab 6. Steve and I will discuss our meeting and the Dean's request during the meeting.

Additional Board Meeting Follow-Up

Yale School of Drama

At the Board's direction, I contacted James Bundy to discuss plans for the outside review of the Binger Center for New Theatre. My email to James and his response are found at Attachment 1.

Gilder Lehrman Center at Yale University

At Attachment 2 you will find my email to David Blight and Michelle Zacks regarding the Center's report and Robina's requests and Michelle's email response. In addition to this follow-up, I drafted a letter for Kathleen to send to Marilyn Carlson Nelson to introduce her to Gilder Lehrman's work on modern day slavery.

Meeting with Paige Bingham, Director of LifeCourse

After receiving my email summarizing our review of the LifeCourse Annual Report, Final Report on the Research Study and Allina's planned use of Robina's \$1 million final grant, Paige asked to meet to update me on the status of Allina's outreach and to show me new LifeCourse material. That material, along with an email detailing several presentations on LifeCourse, is found at Attachment 3.

Miscellaneous

Attachment 4 includes a letter of appreciation from Rich Meyer, President of Abbott Northwestern Hospital Foundation, and a letter from Yale concerning the Thomas M. Crosby Scholarship Fund.

Jim Lindsay at the Council on Foreign Relations recently provided information on the fifth annual Conference on Diversity in International Affairs, which Robina has supported. I've attached the report as Attachment 5.

From: Bingham, Paige E [<mailto:Paige.Bingham@allina.com>]
Sent: Sunday, May 14, 2017 4:44 PM
To: Hunt, Penny (pennhunt@gmail.com)
Cc: Gilberg, Nancy (ngilberg@robinafoundation.org); Short, Marianne (marianne.short@uhg.com); Schroeder, Steve; Wheeler, Penny; Taghon, Jessica R
Subject: LifeCourse to received Circle of Life--Citation of Honor

Hi Penny,

We received excellent news this week that LifeCourse will receive the Circle of Life Citation of Honor at the July American Hospital Association—Leadership Summit in San Diego, Friday July 28. The Circle of Life Awards Committee spent a day at Allina Health in November reviewing LifeCourse and meeting with our implementing sites. In their letter (see attached) they noted that:

The committee was impressed with the program's potential as a primary palliative care model, with its meticulously designed educational approach, excellent disease-specific summaries/guides and thoughtfully staged questions for each visit, as well as the solid evaluation.

It applauded your goal of moving important discussions out of the medical arena and into the home, to work with individuals and families in determining and being able to articulate their needs and care goals, and to have these conversations empower individuals and families to advocate for their goals and needs in their direct clinical contacts.

When you meet with the Robina Foundation board on May 19, please share our gratitude for the Robina Foundation's support of LifeCourse. We also invite board member to join us for:

- AHA Leadership Summit in San Diego on July 28 when the Circle of Life Citation of Honor will be awarded <http://www.healthforum-edu.com/summit/index.dhtml>
- IAGG World Congress in San Francisco on July 23 where the LifeCourse team and Steve Schroeder as the discussant will present LifeCourse <https://www.iagg2017.org/>

Please let us know if any board members are able to attend. Steve did sent a message to Susan Berresford last week inviting her to IAGG. We look forward to hosting anyone interested in attending either or both of these momentous events.

Hope you are having a wonderful Mother's Day weekend, Paige

Paige Bingham, MBA

Director • LifeCourse • Allina Health Group

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ATTACHMENT 1

March 1, 2017 Email to James Bundy

Hi James,

I'm on the plane headed home after the completion of Robina Board meetings in New York and want to fill you in on several items discussed at the meeting.

Peter and I had the opportunity to fill Robina Board Members in on our recent phone conversation. Board Members particularly appreciated our update on your plans for the upcoming outside review. Although my previous email inquiry about possible suggestions for members of the review committee didn't yield ideas from Board Members, the in-person discussion did. That's often the case, isn't it?

Following are the names of people Board Members suggest you might consider: Rocco Landesman, Holly Sidford, Karen Brooks Hopkins, and the head of the San Jose Theatre.

As Peter and I mentioned during our call, the board would like to understand the charge you propose for the committee, as well as the process and timing you plan to follow before those are cast in stone. Rest assured that Board Members don't want to control the review, but they are eager to understand how the review will unfold and what you and they might expect to learn from the review, particularly since the Robina Foundation will sunset. Among other things, they hope that the review will follow up on the issues that surfaced in the earlier review. (I recall that you have described steps you have taken in that regard.) Perhaps you could send me an email or emails addressing this request for information about the charge, etc.

There is a chance that Robina will visit Yale a year from now for the winter board meeting (February 26-28, 2018), which would provide a nice opportunity for an in-person discussion. I will keep you posted on that. In addition, Susan Berresford, Steve Lewis and I plan to attend an event at Yale Law School on October 16, so may be able to squeeze in a visit with you while we are there.

I'll end with a sobering update on Peter, who was not able to attend the meeting in person. He did participate by phone for several hours. Although his voice was strong and his mind was sharp, he was very clear and candid that his health is "not going in the right direction," as he put it. We are all very saddened by this and appreciate his ongoing efforts to contribute to Robina under the circumstances. Among other things, I'm sure you know how much Peter has appreciated his involvement with Yale School of Drama as part of his work with Robina and how passionate he is about the theater and your work. He is a big fan!

A quick theater update: My time in New York included three plays (Man from Nebraska, Sunday in the Park With George and Waitress), all very different. My friend saw Dear Evan Hanson, which she loved.

My best to you,
Penny

March 11 Email Response

Dear Penny,

Thank you for writing, and I am sorry to have been slow in responding.

I appreciate the suggestions of people to participate on the committee, and will take them under advisement. Rick Lombardo, I believe, is the person (perhaps mentioned by Peter) who used to be artistic director of San Jose Rep, which closed a couple of years ago.

I will happily share with the board the charge in draft. My plan is to provide information to the review committee that is pertinent to the founding of the Binger Center, to its last five years, and to its future direction. I would certainly expect the committee to comment on the previous review and adjustments made since, as well as on the current standing of the Binger Center in the field, and opportunities for improvement in the future. As before, we will arrange for the committee to meet with presently and recently commissioned playwrights, as well as with faculty, staff, and students. Our plan is also for the review to have been completed before your February, 2018 board meeting, so perhaps we could discuss the findings with the board in person at that time. An earlier visit in October would be welcome as well! I'm also happy to participate in any desired interviews this summer.

I'm glad you got to see those shows on your recent trip to NYC. We can compare notes on Sunday in the Park with George after I see it in April. I have heard great things!

And thanks, too, for letting me know about Peter. I'm so sorry that his health is not going in the right direction, and I will reach out to him. I have been inspired by his professional and personal support ever since I met him, and I'm rooting for him to turn this around!

All the best,

James

Emails between Penny, Michelle Zacks, and David Blight

From: Penny Hunt [mailto:pennhunt@gmail.com]
Sent: Tuesday, March 28, 2017 1:34 PM
To: david.blight@yale.edu <david.blight@bulldogs.yale.edu>
Cc: Zacks, Michelle <michelle.zacks@yale.edu>; Nancy Gilberg <ngilberg@robinafoundation.org>
Subject: Robina Foundation

Hello David,

I want to thank you again for putting me in contact with Paul Gardullo to obtain tickets to the National Museum of African American History and Culture. Visiting the museum with my grandkids was a real treat, although I will need to go back alone and go through the museum at a slightly slower pace! It is truly wonderful. We met briefly with Paul, which was nice. In a follow up email, he sent me a little information on the Center for the Study of Global Slavery, which he is working on. I'm sure you are well aware of that initiative.

At the February Robina board meeting, board members reviewed the report you submitted. They asked me to express their appreciation for the organization, clarity, and readability of the report. The report will help them understand and monitor your work easily. They also expressed interest in learning the dates of various activities and events of the Gilder Lehrman Center in the hope that one or more board members can attend one of the events or that we could schedule one of the Robina board meetings in New Haven at the time of an event.

Board Chair Kathleen Blatz has been on the board of the Minnesota Historical Society and thinks very highly of Steve Elliott, Director and Chief Executive Officer. She wonders if you know him, and, if not, she would like you to make that connection. Although Steve's position and leadership at the Minnesota Historical Society may not make him a candidate to participate in the activities you outline in your report, there may be someone at the Minnesota Historical Society who would benefit from the experience, and a connection with Steve could be helpful to you and to the MHS. Please let me know what you think.

I will end on a very sad note: our wonderful friend and colleague Peter Karoff passed away recently. I'm sure you recall meeting with Peter to discuss Robina's support of the Gilder Lehrman Center. As always, he was curious, asked excellent questions and identified possible enhancements to your work. (I believe Peter was particularly interested in your work on modern slavery and envisioned that you could develop models to help others undertake initiatives to impact modern slavery.) Although he had serious health issues during the past several years, he continued to contribute to Robina's work and even attended our most recent board meeting by phone the week of his death. We will miss his wise counsel. It was a privilege to know him and work with him.

My best to you,

Penny Hunt

On Mar 30, 2017, at 12:53 PM, Zacks, Michelle <michelle.zacks@yale.edu> wrote:

Dear Penny,

David has had (as usual!) a very hectic travel schedule this week and next, so I will take the liberty of responding to your kind note. We are so sorry to hear of Peter's passing. Please extend our deepest sympathies to you all and to his family. I never had the opportunity to meet him, but he sounds like a wonderful man. As we progress with our Modern Day Slavery initiatives, and the Working Group in

particular, Peter's idea for us developing models for how to approach modern day slavery is more and more pertinent. The more we learn about what is and is not out there in terms of scholarship, policy development, and activism, the more we can see the need for this kind of thing.

Thanks so much for your feedback on the report. I am glad the format was helpful. If you have any requests for additional information or a different format, please let me know.

Regarding Steve Elliott of the Minnesota Historical Society: Neither David nor I have met him, but we are somewhat familiar with the work of the Minnesota Historical Society. Richard Rabinowitz, who directs our summer Public History Institute, has invited Richard Josey, Manager of Programs of the Minnesota Historical Society, to attend this summer's institute (which is being geared toward mid-career and seasoned museum practitioners). We will pass along Steve Elliott's name to Richard to see whether they know each other, and whether we should extend an invite to Steve.

We are excited to hear of your potential interest in attending some of our events! I can prepare a more formal calendar for you all, but in the meantime here are some events you all may be interested in and would be most welcome to attend:

April 12, 2017, noon-1:30, 101 Prospect St.

GLC Brown Bag Lunch presentation with GLC Fellow Manuel Barcia, "The Pirates, the Judge, and the Amistad Trial: or How the Panda Slavers May Have Determined the Fate of the Amistad Africans"

April 13, 2017: Lecture and Conversation with Prof. James C. Scott, "Population Control: Bondage and War" (see attached flyer)

April 25, 2017

4:30pm, Luce Hall, Yale University

"Voices from the Archives": Teachers' Professional Development Workshop

April 26, 2017, noon-1:30, 101 Prospect St.

GLC Brown Bag Lunch presentation with GLC Fellow Erik Mathisen, "Reconstruction in the World: Race, Empire & the Diplomatic Mission in the Post-Civil War Era"

April 26, 2017

5pm, Luce Hall, Yale University

Planning meeting for "Exploring Justice" (Student/ teacher weeklong summer seminar)

Week of June 19th (tentative): "Exploring Justice" program

April 28, 2017

10am, Baobab Tree Studios, 71 Orange Street, New Haven

Filming of roundtable discussion on Human Trafficking, with GLC Fellows Wendy Hesford, Tammy Ingram, and Elena Shih; moderated by David Blight.

(You are welcome to come and listen in! Should be a very lively discussion.)

June 25-30, 2017 (Yale University): Public History Institute.

Theme: "Making Difficult History Public"

Weeklong lectures, discussions, and museum field trips and exercises. Directed by esteemed curator Richard Rabinowitz in collaboration with accomplished public historians and Yale faculty.

Again, you all are quite welcome to sit in on any/all sessions.

September 22-23, 2017 (all day sessions)

Luce Hall, Yale University

Modern Day Slavery Working Group: meeting of 13 scholars from 4 countries.

* Potentially we will plan a public panel discussion on Thursday, Sept. 21, 2017 to coincide with the Working Group. This is still in the earliest of planning stages. Whether or not there is a public program, you all are invited to sit in on the Working Group sessions themselves.

October? (Date TBD)

Africa Teachers' Institute: Follow-up meeting for the US teachers.

Nov. 2-3, 2017

19th Annual GLC Conference

Luce Hall, Yale University

"Slavery and the Great Political Divide of the 1850s: Lessons for Today?"

As I say, I can work on a more formal calendar, but those are some dates to consider for now. Please let me know if any of these will be of interest.

Thank you again for your feedback and for the generosity of the Robina Foundation. We are most grateful for your support.

Very best,
Michelle

Michelle Zacks, Associate Director
Gilder Lehrman Center for the Study of
Slavery, Resistance, and Abolition
The MacMillan Center at Yale University
PO Box 208206
New Haven, CT 06520-8206
203.432.9238 michelle.zacks@yale.edu

On 4/3/17 12:20 PM, Penny Hunt wrote:
Greetings,

Thank you so much for responding to my email, Michelle. I think you answered my various questions, but, David, please feel free to add to Michelle's response if you wish.

Kathleen was very pleased with your response concerning Steve Elliott and the Minnesota Historical Society. It would be great if Richard Josey could attend your summer institute, and we hope that you are able to touch base with Steve, as well.

I will provide Robina Board Members with information on the programs listed in the email and look forward to a more complete list when it is available. Since Susan Berresford lives part of the year in New York, she is probably the most likely board member to attend events, but others may be able to do that as well.

Please feel free to contact me if you have any questions or concerns.

Warm regards,
Penny

April 3, 2017

Dear Penny,

I am so glad that things worked so well for you at the Museum in DC. And I am especially happy you met Paul, at least briefly. Wish I could have arranged for you to meet the Director, Lonnie Bunch. I was once on Paul's dissertation committee at GW. We are just today in the throes of reading all of our fellowship applications; between 60-70 of them, including some terrific proposals for our full year modern slavery fellowships. I'll get back to you as quickly as I can after today. We are all at the Center trying to finish reading all the apps by 3 pm. We have so much going on. So much to tell you all.

With thanks and all my best,

David

ATTACHMENT 3

From: Bingham, Paige E [<mailto:Paige.Bingham@allina.com>]
Sent: Tuesday, April 18, 2017 10:47 PM
To: Hunt, Penny (pennhunt@gmail.com) <pennhunt@gmail.com>
Cc: Gilberg, Nancy (ngilberg@robinafoundation.org) <ngilberg@robinafoundation.org>
Subject: LifeCourse Update & IAGG

Hi Penny,

It was wonderful connecting at Penny's a few weeks ago. I hope your granddaughter, Paige, is continuing to thrive and overcome the challenges of injury.

I am getting ready to travel over the next two weeks. This week we are headed to the Institute of Healthcare Improvement—Patient Summit, where we will present on LifeCourse Implementation (see attached). And next week, I will travel to DC for a National Academy of Medicine (formerly IOM) roundtable on Serious Illness. I will be meeting with Amy Berman, the Senior Program Officer for John A Hartford Foundation. I also will connect with Diane Meier who will be at the conference. And then visit Jon Broyles and David Longnecker MD at C-TAC.

I mentioned when we met that we have two presentations in the near future that board members may want to attend. One is local and the other is in San Francisco this summer. Here is the relevant information:

ICSI Institute for Clinical Systems Improvement https://www.icsi.org/learning_events/colloquium/
Minneapolis Marriott Northwest | Brooklyn Park, MN

Tuesday, May 9

1:15 - 2:10 p.m. Breakout Session 3

Impact of Lay Health Care Workers in Palliative Care

Vivian Anugwom, LifeCourse Program Manager, Allina Health, Minneapolis, MN; Paul Erickson, MD, MPH, Medical Director, NorthPoint Health & Wellness Center, Minneapolis, MN; and Paige Bingham, MBA, LifeCourse Director, Allina Health, Minneapolis, MN

A small portion of Medicare beneficiaries account for half of Medicare spending; 40% of this is attributable to persistent high spending on serious illness. These high costs are coupled with a shrinking supply of specialty-trained palliative clinicians. LifeCourse is an innovative, upstream palliative care model that addresses this increased demand and workforce crisis by integrating lay health care workers into the care team. The learning objectives of this session are to (1) highlight the model's impact on quality of life, experience and utilization outcomes and (2) discuss the practical strategies for implementation within traditional health care delivery systems and urban community-based clinics.

IAGG World Congress of Gerontology and Geriatrics <https://www.iagg2017.org/>

Moscone West, 800 Howard St, San Francisco

July 23, 24, 25 (see attached Abstracts)

Abstract ID: 2581105

Abstract Title: Life Course Beyond Research: Learning Through Implementation and Evaluation

Session Title: Design, Results, and Implementation of a Whole Person Intervention for Late Life Care

Session Type: Symposium

Date: July 23, 2017

Time: 9:00 AM - 10:30 AM

Received by: Paige Bingham

Abstract ID: 2581229

Abstract Title: Effect of a Person-Centered Intervention on Patient Experience With Care in Serious Chronic Illness

Session Title: Palliative Care for Older Adults

Session Type: Paper

Date: July 24, 2017

Time: 2:00 PM - 3:30 PM

Received by: Nate Shippee

Abstract ID: 2581272

Abstract Title: Speaking From the Heart: The Changing Goals of Heart Failure Patients in the Last Years of Life

Session Title: Care Preferences at End of Life

Session Type: Paper

Date: July 24, 2017

Time: 4:00 PM - 5:30 PM

Received by: Sandy Schellinger

Abstract ID: 2581184

Abstract Title: Improving Quality of Life for Late Life Patients: Key Findings From LifeCourse Intervention

Session Title: Quality of Life and Well-Being: International Perspectives

Session Type: Paper

Date: July 25, 2017

Time: 8:00 AM - 9:30 AM

Received by: Tetyana Shippee

Abstract ID: 2581158

Abstract Title: Health Care Utilization Outcomes for Patients Enrolled in a Late Life Care Intervention

Session Title: Unique Perspectives in Understanding End of Life Care Experiences

Session Type: Paper

Date: July 25, 2017

Time: 2:00 PM - 3:30 PM

Received by: Karl Fernstrom

I would be delighted to help get guest passes or to register any Robina Foundation board members that would be interested in attending the LifeCourse sessions or the conferences. The traction and interest spurred by the papers and presentations is an essential to the diffusion of LifeCourse nationally.

Have a wonderful week,

Paige

LifeCourse™

LISTEN. HONOR. GUIDE.

Why LifeCourse?

As baby boomers age and begin to enter late life, **the number of Americans needing complex care will grow rapidly**. These individuals will struggle to stay independent and navigate the healthcare system with their complex medical needs. They also have many social, emotional, and financial needs; their families struggle to meet these needs while often feeling unsupported themselves. Medical services such as home care, palliative care, and hospice are often available, but with limited accessibility and duration. These **existing medical services remain expensive, fragmented, and reliant on an overburdened medical workforce**. If left unaddressed, healthcare costs will continue to climb while the challenges this population faces will continue to grow.

What is LifeCourse?

LifeCourse addresses this challenge by offering a cost-effective approach to care that provides person-centered support to families and patients living with complex needs. Designed by a distinguished panel of interdisciplinary clinicians from Allina Health, LifeCourse was built on national guidelines for palliative care and the insights from patients, caregivers, and providers.

Patients and families in LifeCourse receive monthly in-home visits with a care guide, a trained lay healthcare worker who becomes part of an existing medical care team. During visits, care guides use standardized question sets and validated tools to **explore what matters most, connect to community resources, and support communication between patient, medical care team and family**. Throughout the program, care guides update patient preferences in the electronic health record to enhance communication among care team members. LifeCourse is distinguished by:

- Disrupting costly clinical workforce issues by integrating a trained lay healthcare worker as part of the medical care team.
- Offering patients long-term person-centered support and communication as their needs change. Honoring what matters most to patients as their medical and nonmedical needs grow.
- Guiding patients and families through the current fragmented late life care experience.

"By coming to grips with death, I found peace. And that's available to anyone." – LifeCourse Patient

LifeCourse Results

Results of a 4-year research study show LifeCourse yields positive impact on care experience and quality of life, with decreases in hospital utilization and total cost of care. Results are published in peer-reviewed journals and presented nationally. LifeCourse represents **an innovative approach to late life care that achieves all components of the Triple Aim** (better health, better care, lower cost).

The program has been successfully implemented in primary and specialty clinics, within care management services in Allina Health, as well as a community health center serving a diverse inner-city population, NorthPoint Health & Wellness Center.

The Future of LifeCourse

Inspired by great success in the Midwest, we are **building a movement to make LifeCourse available for all** and influence late life care nationwide. We continue to strengthen LifeCourse as a social and economic solution to the demographic, workforce, and health ecosystem challenges in caring for those with complex needs.

How <The Foundation> Can Help

Philanthropy is the catalyst for sharing LifeCourse training with new communities, implementing the LifeCourse approach across care settings, developing new opportunities for expansion and supporting learning across LifeCourse sites nation-wide. **<The Foundation> will enable disruptive innovation** shaping the way we receive late life care.

Specific LifeCourse Asks

Asking for funds to develop strategies beyond current footprint of LifeCourse supporting national diffusion

How You Can Help (Training)

Philanthropy will support the development of an interactive online and in-person training to coach and mentor LifeCourse adopters. This support would increase the flexibility and efficiency of LifeCourse training as the program spreads.

How You Can Help (Health Equity)

Philanthropy will support tailoring LifeCourse to diverse settings and groups of individuals with a focus on language, culture, health beliefs, and resources available in those communities. This support would help ensure that LifeCourse is relevant and available to all people suffering with advanced illness.

How You Can Help (Rural/Telehealth)

Philanthropy will support the development of telehealth technology and other strategies to facilitate the spread of LifeCourse into geographically remote communities. This support would increase individuals' access to trained lay healthcare workers from their community.

How You Can Help (Funding a Care Guide, local implementation)

Philanthropy will help implement LifeCourse in your community, providing best-practice late life supportive care for those in need. This support would increase spread of LifeCourse on a micro-level from community to community.

How You Can Help (Workforce Development)

Philanthropy will support the creation of a workforce development strategy. For example, philanthropic support could enable national care guide training and employment to support individuals in mid-life career shifts and increase the skill level of the underemployed or displaced workforce.

How You Can Help (Caregivers)

Philanthropy will support the buildout of a family caregiver intervention to supplement the LifeCourse patient intervention. These efforts would further strengthen wrap-around care for those with advanced serious illness, while providing caregivers much-needed guidance and support.

For more information, please contact: Paige Bingham, paige.bingham@allina.com, 612-262-0700

THE NEED

The number of baby boomers with complex care needs is rising rapidly...



...causing healthcare costs to climb.

Patients with declining health lack nonmedical support...



... and find it hard to navigate the system.

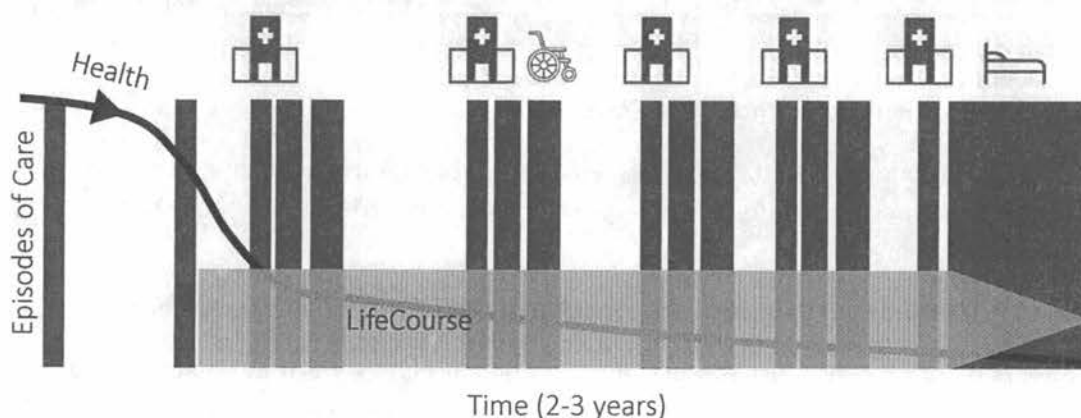
Though existing medical services are shifting to person centered care...



... they are fragmented, reliant on overburdened clinical workforce, and lack scalability.

THE GAP

As health declines, hospitalizations increase and care becomes fragmented. That's where LifeCourse comes in.



LifeCourse is the mortar between the bricks of existing services such as home care, palliative care, and hospice.

LIFECOURSE



Monthly home visits with a trained lay healthcare worker called a care guide who is a formal part of the medical care team.



Person centered care via a structured visit framework to guide discussion of physical, psychosocial, and financial concerns.



Help articulate preferences, goals, and what matters, including completion of advance directives and documentation in the electronic health record.



A family and community oriented approach to help patients meet their needs and prepare for what is coming next.

OUTCOMES

MEDIAN
HOSPICE
LENGTH
OF STAY

with LifeCourse: 28 days
with usual care: 17 days

16%

fewer ED visits

27%

fewer inpatient days

57%

fewer ICU stays

better quality of life

higher patient care experience

more patients with advance care plans

\$959 PMPM savings

8:1 return on investment



LifeCourse™
Listen. Honor. Guide.

Brief Summaries of Recently Published Papers

LifeCourse Impact on Experience, *American Journal of Hospice and Palliative Medicine*

LifeCourse patients reported improvements in patient experience, including less frustration and more access to team members. Improving patient experience leads to more personalized, patient-centered care which leads to improved patient outcomes.

New Tool to Measure Patient Experience, *BMC Palliative Care*

The LifeCourse team developed, tested, and published a survey to capture the unique care experience of patients living with an advancing serious illness. Improving patient experience has been shown to improve patient outcomes and quality of care.

Patient Goals in Person-centered Care, *American Journal of Hospice and Palliative Medicine*

LifeCourse patients reported caring just as much about non-medical issues as they do about medical ones. Understanding the self-defined goals of patients in late-life is necessary in order to make care more holistic and individualized.

Lessons Learned from LifeCourse, *American Journal of Hospice and Palliative Medicine*

This paper focuses on the development of the LifeCourse care team model. Understanding the process and challenges in creating a team-based care model is necessary in evaluating the utility of teams in healthcare settings.

Expanding Palliative Care Domains, *American Journal of Hospice and Palliative Medicine*

This paper describes how expanding the guidelines for quality palliative care to include a distinct family/caregiver domain would be beneficial. Adding a family/caregiver domain supports the delivery of whole person care and recognizes the importance of caregiving in quality care.

Caregiver Experiences, *American Journal of Hospice and Palliative Medicine*

Informal, unpaid caregivers experience many rewards and challenges, and it is necessary to understand them to create solutions that will better support family caregiving and give patients the care they need to stay at home longer. Stress is the most commonly reported experience that caregivers describe.

Combining Best Practices, *Journal of Nursing Administration*

This paper describes the development of LifeCourse, a supportive care approach, created from multiple best practices. Those facing serious illness often feel unsupported by healthcare systems, and LifeCourse serves as a reliable method of support for patients and families navigating the complexity of end of life care.

Papers under Revision

LifeCourse Impact on Quality of Life, *Journal of Applied Gerontology*

LifeCourse improved patients' overall quality of life compared to patients receiving usual care. Higher quality of life is often linked to improved patient outcomes.

Identity in Healthcare Teams, *Human Relations*

LifeCourse offered a unique opportunity to examine the process of forming identity in forming a care team. Two critical moments were identified in forming team identity among a group of interdisciplinary healthcare workers. These moments are valuable for managers to identify in order to understand the social dynamics that affect the success of teams and to create effective work environments to improve patient care.

Upcoming National Presentations

International Association of Gerontology and Geriatrics (IAGG) World Congress

LifeCourse is presenting findings at the International Association of Gerontology and Geriatrics (IAGG) World Congress. IAGG has 73 member organizations in more than 65 countries worldwide and only occurs in the US every 32 years. LifeCourse will present 4 papers and a conduct a symposium moderated by Dr. Steve Schroeder, past President and CEO of Robert Wood Johnson Foundation.

Institute for Clinical Systems Improvement (ICSI) Colloquium

LifeCourse will also be presenting on the NorthPoint partnership at the Institute for Clinical Systems Improvement (ICSI) Colloquium, a regional IHI partner. This annual conference brings together more than 300 leaders in the healthcare community.

ATTACHMENT 4

Allina Health 

**ABBOTT NORTHWESTERN
HOSPITAL FOUNDATION**

800 East 28th Street
Minneapolis, MN 55407-3799
612-863-4126

March 24, 2017

Penny Hunt, Executive Director
Robina Foundation
80 S 8th St Ste 4900
Minneapolis, MN 55402-2226

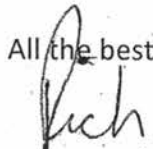
Dear Penny,

On behalf of the Abbott Northwestern Hospital Foundation's Board of Directors and the LifeCourse team, it is my privilege to thank the Robina Foundation, you and Nancy Gilbert for the most recent wire transfer of \$1 million. We received the grant on March 10, 2017.

I want to take this opportunity to acknowledge and recognize the systemic changes made possible with the financial and intellectual support of the Robina Foundation's board and staff over the last 12 years. Thousands of clients and families will directly and indirectly benefit from clinical and cultural changes resulting from the Robina Foundation's huge investments in developing Allina Health's care guide work and the LifeCourse project. The first Robina Foundation grant (\$75,000) to the Abbott Northwestern Hospital Foundation occurred on December 23, 2005. Since that time, the Robina Foundation trustees have granted \$24,551,454 to Allina Health. Together, our organizations and our many community collaborators and academic and clinical partners, have proven that lay care guides are a compassionate *and* cost effective addition to clinical care teams, especially for patients managing difficult compliance regimes for chronic illness. The Robina Foundation investment in LifeCourse has demonstrated a more human, gracious and practical approach to helping elders and their families. The full impact of LifeCourse as it is disseminated and adopted more widely will be a source of pride for all of us involved in the funding and development of this truly innovated and spiritually uplifting model of care. We are helping society address the burdens of long-term care, chronic disease, financial stress and, most importantly, the emotional challenges that so often accompany aging.

I understand that Dr. Penny Wheeler will address the Robina Foundation board in August. If there is anything that I can do to assist in arranging that brief presentation of gratitude and appreciation, please let me know. I also renew my and Ron's offer to assist you and the Robina Foundation board as you reflect on and possibly publish a paper on the impact and power of Mr. Binger's unique philanthropy.

All the best. Let's stay in touch.


Richard Meyer
President, Abbott Northwestern Hospital Foundation

*We are so grateful for
our partnership and work together.*

Yale Office of the Recording Secretary

March 2, 2017

Ms. Kathleen Blatz, Chair
Robina Foundation
4900 IDS Center
80 South 8th Street
Minneapolis, MN 55402-2100

PO Box 2038
New Haven CT 06521-2038
T 203 432-8654
F 203 432-2916
cynthia.mariani@yale.edu
location
157 Church Street
New Haven CT 06510-2100

Dear Ms. Blatz:

It is with deep gratitude that I write today regarding the Thomas M. Crosby, Jr. Scholarship Fund, an enduring resource that makes a lasting difference in the lives of our students. This meaningful fund helps to make a Yale education possible for today's brightest scholars—tomorrow's leaders, innovators, and educators.

For the 2016–2017 academic year, the cost of a Yale College education is \$68,230, including tuition, room and board, books, and personal expenses. With a financial aid budget of \$128.2 million, the university provides scholarships to 50 percent of our undergraduates, with an average grant of \$47,080.

The 2016–2017 Crosby Scholar is Tanaz Meghjani '17 Morse College.

* Tanaz spent the summer of 2016 interning with the Financial Industry Regulatory Authority in Rockville, Maryland. You might recall that this energetic young woman has been a fixture in several service organizations during her time on campus, among them Yale UNICEF and the Yale Hunger and Homelessness Action Project. Now midway through her third year as the Crosby Scholar, she remains committed to leadership and volunteer activities on campus. Tanaz is serving as a coordinator for the Jones-Zimmerman Academic Mentoring Program, through which she has tutored middle school children for several years. She also represents Morse College on the Senior Class Council and holds a term time job with the university's Office of Development. Tanaz's academic interests include journalism, film, and twentieth-century literature. A history major, she is completing her senior project on the impact of speeches and speechwriting in the late twentieth century.

Yale is committed to ensuring that its world-class education is affordable and accessible to exemplary students from every background. We are delighted that Tanaz has been given the opportunity to experience the university's rich academic and extracurricular offerings through the support of the Crosby Scholarship Fund. I am pleased to enclose the financial figures for the fund as of June 30, 2016.

With best wishes,

Cynthia A. Mariani
Cynthia A. Mariani
Recording Secretary

CAM:smd
Enc.

cc: Ms. Penny Hunt, Ms. Nancy Gilberg

We also send reports to: Mrs. Thomas M. Crosby, Mr. Brewster Crosby, Mr. Grant Crosby, Mr. Stewart Crosby, Ms. Brooke Reed

The Yale Endowment

The Yale endowment earned a 3.4% investment return for the fiscal year ending June 30, 2016. Net of spending that supports faculty salaries, student scholarships, and other expenses, the endowment value declined from \$25.6 billion on June 30, 2015, to \$25.4 billion on June 30, 2016. The university's longer-term results remain in the top tier of institutional investors: Yale's endowment returned 12.6% over the past two decades. Compared to the estimated 7.5% average return of college and university endowments during the twenty-year period, Yale's investment performance added \$22.1 billion of incremental value. Endowment distributions to the operating budget have nearly doubled in the last decade; the university projects spending of \$1.2 billion from the endowment in fiscal year 2017, representing approximately 34% of the university's net revenues.

Thomas M. Crosby, Jr. Scholarship Fund

Principal Value as of June 30, 2016:	\$ 200,000
Market Value as of June 30, 2016:	\$ 220,671
Spendable Income for 2016–2017:	\$ 10,042

WASHINGTON, DC

Conference on Diversity in International Affairs

Friday, April 28, 2017

REGISTRATION AND RECEPTION

5:30 p.m. – 6:00 p.m.

WELCOME REMARKS

6:00 p.m. – 6:10 p.m.

James M. Lindsay, Senior Vice President, Director of Studies, and Maurice R. Greenberg Chair, Council on Foreign Relations

KEYNOTE ADDRESS

6:10 p.m. – 7:25 p.m.

Calvin Sims, President and Chief Executive Officer, International House; Former New York Times Reporter; Former Ford Foundation Executive

Presider: **Mira Patel**, Former Senior Advisor, Small Business Administration and Secretary of State's Policy Planning Staff

NETWORKING RECEPTION

7:25 p.m. – 8:30 p.m.

Saturday, April 29, 2017

REGISTRATION AND BREAKFAST

9:30 a.m. – 10:30 a.m.

WELCOME MESSAGE

10:30 a.m. – 10:45 a.m.

Aimee Carter, Managing Director, Corporate Affairs, Council on Foreign Relations

PLENARY ONE

10:45 a.m. – 12:00 Noon

The Changing Role of the Media

Margaret Talev, Senior White House Reporter, Bloomberg News

Vivian Salama, White House Reporter, Associated Press

Presider: **Beverly Kirk**, Fellow and Deputy Director for Outreach, International Security Program, and Program Manager, Smart Women, Smart Power Initiative, Center for Strategic and International Studies

LUNCH RECEPTION

12:00 noon – 1:00 p.m.

BREAKOUT SESSION ONE

1:00 p.m. – 2:15 p.m.

Successful Career Transition during Political Transitions

Alonzo Fulgham, Former Acting Administrator of the United States Agency for International Development (USAID); President, Galileo Energy Partners

Lino Gutierrez, Former U.S. Ambassador to the Argentine Republic; Executive Director, Una Chapman Cox Foundation

Presider: **Deborah McCarthy**, Former U.S. Ambassador to the Republic of Lithuania

Leveraging and Cultivating Diverse Talents in the Workforce

Zaid Zaid, *Former White House Legal staff, Former Associate Counsel and Special Assistant to the President*

Marcia Eugenio, *Director, Office of Child Labor, Forced Labor & Human Trafficking, Department of Labor*

Maribel Ledezma-Williams, *Vice President, Talent Development, Goldman Sachs*

Presider: Farrah Barrios, *Assistant to the Deputy Administrator, U.S. Foreign Agriculture Service at the U.S. Department of Agriculture*

Developing Competitive Applications

Enrique Sondakh-Dorantes, *Coordinator of Admissions and Student Programs, Association of Professional Schools of International Affairs*

Patricia Scroggs, *Director, Charles Rangel Fellowship Program*

Marc St. Hilaire, *Executive Recruiter, Isaacson, Miller*

2:15 p.m. – 2:30 p.m.

Break

PLENARY TWO

2:30 p.m. – 3:45 p.m.

The World's Hotspots

Elliott Abrams, *Senior Fellow for Middle Eastern Studies, Council on Foreign Relations*

Sheila Smith, *Senior Fellow for Japan Studies, Council on Foreign Relations*

Alina Polyakova, *Director of Research, Europe and Eurasia, Atlantic Council*

Presider: Tiffany McGriff, *International Affairs Fellow, Council on Foreign Relations*

3:45 p.m. – 4:00 p.m.

Break

BREAKOUT SESSION TWO

4:00 p.m. – 5:15 p.m.

Implications for Diversity and Inclusion Amid Political Polarization: Perspectives from Government and Private Sectors

Beverley Kirk, *Fellow and Deputy Director for Outreach, International Security Program, and Program Manager, Smart Women, Smart Power Initiative, Center for Strategic and International Studies*

Mischa Thompson, *Policy Advisor at the Commission on Security and Cooperation in Europe*

Presider: Gina Abercrombie-Winstanley, *Former U.S. Ambassador to Malta*

Speed Networking

Rebecca Coughlin, *Associate Director, Graduate Enrollment Management, School of International Service, American University*

Zarina Durrani, *President, Meeting Common Goals*

Abigail Golden-Vasquez, *Executive Director, Latinos and Society Program, Aspen Institute*

Managing Professional Relationships

Desiree Comier, *Director, Africa Practice, Albright Stonebridge Group*

Charlotte Kea, *Acting Director and Deputy Director of the Office of Gifts and Grants Management, Office of External Affairs at Peace Corps; President, ICAP Alumni Association*

Zaid Zaid, *Former White House Legal staff, Former Associate Counsel and Special Assistant to the President*

Presider: Franklin Miles, *Managing Director, Inyanda Energy Group*

CAREER COUNSELING SESSIONS

BY APPOINTMENT ONLY

SATURDAY, APRIL 29

10:00 a.m. – 5:15 p.m.

One-on-one career counseling sessions are available by appointment only. If you are registered to meet with a career counselor, please arrive at the designated room five minutes prior to the start of your session.

David Fletcher

*Director, Career Development,
School of International Service,
American University*

1st Floor Lounge

Marc St. Hilaire

Executive Recruiter, Isaacson, Miller

2nd Floor Green Room

M. Nickleson (Nick) Battle, Jr.

*Sr. Human Resources Officer,
German Marshall Fund*

2nd Floor Conference Room

Lana Knox

*Assistant Director, Undergraduate and
Post-Baccalaureate Programs
American University*

7th Floor Small Conference Room

Maria Pinto Carland

Senior Advisor and Career Counselor, ICAP

7th Floor Board Room

**ROBINA FOUNDATION
ASSETS AND GRANTS**

Q/E DATE	ASSETS	GRANTS (cumulative)	GRANTS (outstanding commitments)
12/31/07	\$149,839,012.57	\$350,000	\$ 0
12/31/08	128,359,302.03	7,028,535	17,507,864
12/31/09	127,065,750.39	14,719,093	9,947,881
03/31/10	126,595,324.27	14,719,093	9,947,881
06/30/10	123,001,620.97	15,719,093	8,947,881
09/30/10	121,856,212.63	20,549,431	10,067,543
12/31/10	128,007,811.51	22,922,663	7,694,311
03/31/11	128,482,893.73	22,922,663	16,944,311
06/30/11	128,031,543.16	24,422,663	15,444,311
09/30/11	125,106,894	30,208,267	23,229,046
12/31/11	120,827,123	30,658,267	32,895,500
03/31/12	121,350,931	34,489,187	48,338,828
06/30/12	99,963,670	53,765,992	32,563,646
09/30/12	98,199,014	57,085,876	29,243,762
12/31/12	100,293,064	57,086,876	29,243,762
03/31/13	96,166,446	63,502,994	22,827,644
06/30/13	95,512,864	64,502,994	30,650,942
09/30/13	93,066,393	70,203,905	27,417,442
12/31/13	94,871,823	70,239,002	28,960,291
03/31/14	89,006,105	77,244,890	25,944,403
06/30/14	89,678,334	79,898,903	23,290,390
09/30/14	84,256,819	83,815,039	20,844,976
12/31/14	82,796,456	83,815,039	20,844,976
03/31/15	77,384,424	90,272,908	14,362,502
06/30/15	76,583,811	91,272,908	13,363,502
09/30/15	68,141,242	96,919,532	7,826,004
12/31/15	68,168,845	\$97,060,795	13,974,091
03/31/16	63,014,212	101,991,315	20,113,571
06/30/16	63,437,327	102,991,315	19,113,571
09/30/16	58,526,903	108,367,625	51,237,261 (1)
12/31/16	17,913,050	148,904,293	11,450,594
03/31/17	16,540,138	150,390,304	9,964,583

(1) Includes the following commitments:
\$3,333,333 (2017-2018) Endowed Chair in Global Governance

\$922,980 (2017) U of M's *Sentencing Law Program Enhancements*; \$3,686,752 (2017-2020) *Public Interest Scholars*; \$600,000 (2017-2020) for *Bridge Fellowship Program*; and \$366,000 (2017-2020) for *Class Agent Fundraising Pilot Program*; \$500,000 for balance of \$25M to Center for New Americans

\$555,517 (2018-2019) for Yale's *Gilder Lehrman Center for the Study of Slavery, Resistance and Abolition*

ROBINA FOUNDATION

ASSETS DETAIL

Assets	12/31/07	12/31/08	12/31/09
USbank Checking	\$28,607.85	\$39,292.02	\$3,299,000.81
USbank Investment	28,068,147.99	21,523,747.18	30,793,370.96
TIFF	8,587,802.83	6,356,616.51	8,183,916.75
Estate of Jim Binger	96,165,289.90	83,450,482.32	67,800,297.87
IRS Refund	16,989,164.00	16,989,164.00	16,989,164.00
Total	\$149,839,012.57	\$128,359,302.03	\$127,065,750.39
Assets	03/31/10	06/30/10	09/30/10
USbank Checking	\$3,260,931.19	\$2,211,528.66	\$5,338,375.00
USbank Investment	30,990,610.24	31,231,745.96	23,575,643.46
TIFF	8,441,421.21	8,058,254.83	8,792,014.78
Estate of Jim Binger	66,913,197.63	64,510,927.52	67,161,015.39
IRS Refund	16,989,164.00	16,989,164.00	16,989,164.00
Total	\$126,595,324.27	\$123,001,620.97	\$121,856,212.63
Assets	12/31/10	03/31/11	06/30/11
USbank Checking	5,279,343.30	3,969,261.41	3,899,548.61
USbank Investment	21,160,516.65	70,072,133.88	79,068,499.17
TIFF	9,262,202.25	Closed – Funds wired to USbank	-0-
Estate of Jim Binger	82,985,461.31	45,121,210.44	35,743,207.38
IRS Refund	9,320,288.00	9,320,288.00	9,320,288.00
Total	\$128,007,811.51	\$128,482,893.73	\$128,031,543.16
Assets	09/30/11	12/31/11	03/31/12
USbank Checking	3,242,279	3,107,762	1,554,595
USbank Investment	79,623,780	74,568,396	76,710,536
Estate of Jim Binger	30,618,655	30,705,220	30,640,055
IRS Refund	11,622,180	12,445,745	12,445,745 (4)
Total	\$125,106,894	120,827,123	121,350,931
Assets	06/30/12	09/30/12	12/31/12
USbank Checking	538,773	438,552	331,081
USbank Investment	74,687,548	74,324,421	76,039,563
Estate of Jim Binger	12,291,604	10,990,296	11,476,675
IRS Refund	12,445,745	12,445,745	12,445,745
Total	\$99,963,670	98,199,014	100,293,064
Assets	03/31/13	06/30/13	09/30/13
USbank Checking	235,329	121,792	141,307
USbank Investment	93,225,051	92,712,707	90,134,695
Estate of Jim Binger	2,706,066	2,678,365	2,790,391
IRS Refund			
Total	\$96,166,446	\$95,512,864	93,066,393
Assets	12/31/13	03/31/14	06/30/14
USbank Checking	218,896	96,503	180,943
USbank Investment	92,411,790	86,407,628	86,995,264
Estate of Jim Binger	2,241,137	2,208,474	2,208,627
Bazal Property	-	293,500	293,500
Total	\$94,871,823	89,006,105	89,678,334
Assets	09/30/14	12/31/14	03/31/15
USbank Checking	156,815	194,677	\$265,106
USbank Investment	83,728,078	82,272,092	76,790,061
Residual of JPMorgan	78,426	4,187	3,757
Bazal Property	293,500	293,500	325,500
Total	84,256,819	82,796,456	\$77,384,424
Assets	06/30/15	09/30/15	12/31/15
USbank Checking	227,826	171,332	\$184,426
USbank Investment	76,029,036	67,644,410	67,984,419
Residual of JPMorgan	1,449	-0-	-0-
Bazal Property	325,500	325,500	-0-
Total	76,583,811	68,141,242	68,168,845
Assets	03/31/16	06/30/16	09/30/16
USbank Checking	\$167,571	\$111,220	146,856
USbank Investment	62,846,641	63,326,107	58,380,047
Total	\$63,014,212	\$63,437,327	\$58,526,903
Assets	12/31/16		
USbank Checking	\$139,046		
USbank Investment	17,774,004		
Total	17,913,050		
Assets	03/31/17	06/30/17	09/30/17
USbank Checking	\$99,183		
USbank Investment	16,440,955		
Total	\$16,540,138		



Robina Foundation

Quarterly Financial Report – Q1, 2017

*Prepared by Michael F. Sullivan, Ph.D. and Nikolas Koenning
Indigo Consulting*

April 21, 2017

Robina Foundation

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Robina Foundation

Executive Summary

Mission Statement

The Robina Foundation, a Minnesota-based private grant making foundation, seeks to positively impact critical social issues by encouraging innovation and financially supporting transformative projects of its four institutional partners. These partners, selected by the Foundation's founder, James H. Binger, are: Abbott Northwestern Hospital, Minneapolis, MN; The Council on Foreign Relations, New York, NY; University of Minnesota Law School, Minneapolis, MN; and Yale University, New Haven, CT.

Observations and Recommendations:

Robina's assets totaled \$16,540,138 at the end of Qtr. 1, 2017 (page 3). This included \$9,709,493 in short-term cash and \$4,074,384 in fixed income. In addition, the balance of \$2,756,262 was invested in equity securities (page 6).

	<u>2016</u>					<u>2017</u>
	Q1	Q2	Q3	Q4	Final 2016	Q1
Beginning Balance:	\$68,168,845	\$63,014,212	\$63,437,327	\$58,526,903	\$68,168,845	\$17,913,050
Plus Earnings:	(\$41,535)	\$1,624,324	\$634,097	(\$102,597)	\$2,319,483	\$180,809
Less Grants:	(\$4,930,520)	(\$1,000,000)	(\$5,376,310)	(\$40,536,667)	(\$51,843,497)	(\$1,486,012)
Less: Operating Expenses	(\$137,529)	(\$156,359)	(\$157,595)	(\$173,036)	(\$624,519)	(\$60,962)
Less: Bank Expenses	(\$45,049)	(\$44,850)	(\$10,616)	(\$6,747)	(\$107,262)	(\$6,747)
Ending Balance:	\$63,014,212	\$63,437,327	\$58,526,903	\$17,913,050	\$17,913,050	\$16,540,138

Robina Foundation

The benchmark has changed for the last the last three quarters to a short-term 3-month T-Bill index since most of our assets are now invested in securities that approximate this index (page 15). For the Qtr. and one-year period, we are using this index, against which US Bank has performed relatively well. For the longer term (page 16) of 3yr and 5yr periods, we continue to use the Blended benchmark, which US Bank has slightly underperformed.

	3 Month	Year to Date (1 Year)	3 Year	5 Year
Portfolio % return, annualized	0.76	3.88	0.92	3.75
Benchmark % return, annualized	0.12	0.34	1.35	3.90

The sources of capital report (pages 7-10) provides some greater detail on our investment portfolio. We are still in the process of moving to 100% cash, as follows:

Cash on March 31 st , 2017	\$9,142,877
IDR Equity Residual (holdback by manager, converting to cash <u>June 2017</u>) (see page 7)	\$566,616
S-T Bonds maturing 2017 (page 8)	\$500,303
GAM Bond Hedge Fund (page 8), which is convertible to cash on one day notice	\$3,574,081
Pointer Offshore Equity – Hedge fund (already called, cash to be received in <u>July 2017</u>) (see page 9)	\$2,097,755
Three PE Funds	\$658,506
Total	\$16,540,138

Robina Foundation

The Private Equity funds (Flag III, Flag IV, Pfingsten 3) are a bit of a conundrum. US Bank solicited proposals from the General Partners in the first quarter. The GPs were not interested in repurchasing the funds at any price since they believe they will fully mature in 2018 or 2019. We have no choice but to allow that to occur and convert the proceeds to cash at that time. We have sufficient cash to meet all our obligations through September 2020.

Loring Beta Bar -
Money emersion

Robina Foundation

Executive Financial Summary

	2016				2017
	Qtr1	Qtr2	Qtr3	Qtr4	Qtr1
Cash	\$560,983	\$37,759,744	\$38,693,142	\$9,160,721	\$9,709,493
Fixed Income	\$21,636,326	\$4,290,980	\$3,525,130	\$4,002,138	\$4,074,384
Equities	\$40,816,903	\$21,386,603	\$16,308,632	\$4,750,191	\$2,756,261
Grand Total	\$63,014,212	\$63,437,327	\$58,526,903	\$17,913,050	\$16,540,138

Robina Foundation

Sources of Capital

	2016				2017
	Qtr1	Qtr2	Qtr3	Qtr4	Qtr1
Asset Summary					
Cash					
US Bank Private Client MM	\$393,412	\$37,648,524	\$38,546,286	\$8,334,134	\$9,043,693
Robina Checking Account	\$167,571	\$111,220	\$146,856	\$139,046	\$99,183
Cash Total	\$560,983	\$37,759,744	\$38,693,142	\$8,473,180	\$9,142,876
Cash equivalents					
IDR Core Equity – Cash assumption				\$566,616	\$566,616
GCA Credit Opportunity Fund - Cash assumption				\$120,924	
Cash & Cash equivalents Total	\$560,983	\$37,759,744	\$38,693,142	\$9,160,721	\$9,709,493

Robina Foundation

	2016				2017
	Qtr1	Qtr2	Qtr3	Qtr4	Qtr1
Fixed Income					
Bonds					
Global Bond Funds - Loomis Sayles	\$6,063,829	\$0	\$0	\$0	\$0
USBank Credit Fund-Mainstay	\$6,128,297	\$0	\$0	\$0	\$0
Bank Of New York Mellon	\$5,733,473	\$3,026,925	\$2,516,623	\$250,868	\$250,340
Bank Of Montreal	\$1,264,913	\$1,264,055	\$1,008,508	\$250,013	\$249,963
Global Bond Funds - T Rowe Price Fund	\$1,545,814	\$0	\$0	\$0	\$0
Oppenheimer Senior Floating Rate	\$900,000	\$0	\$0	\$0	\$0
Bonds Total	\$21,636,326	\$4,290,980	\$3,525,130	\$500,880	\$500,303
Bond Hedge Funds					
Gam Absolute Return Bond Fund	\$3,234,478	\$3,374,093	\$3,450,470	\$3,501,258	\$3,574,081
GCA Credit Opportunities Offshore	\$4,956,011	\$5,082,095	\$2,412,209	\$0	\$0
Bond Hedge Funds Total	\$8,190,488	\$8,456,189	\$5,862,679	\$3,501,258	\$3,574,081
Fixed Income Total	\$29,826,814	\$12,747,169	\$9,387,809	\$4,002,138	\$4,074,384

Robina Foundation

	2016				2017
	Qtr1	Qtr2	Qtr3	Qtr4	Qtr1
Real Estate					
IDR Core Equity Re Strategy 2010	\$8,059,076	\$8,202,852	\$5,666,161	\$0	\$0
Real Estate Total	\$8,059,076	\$8,202,852	\$5,666,161	\$0	\$0
Equities					
US and Non-US					
Stock Funds	\$19,551,985	\$0	\$0	\$0	\$0
Hedge					
Pointer Offshore Ltd	\$3,841,047	\$3,935,952	\$4,016,276	\$4,050,702	\$2,097,755
Private Equity					
Flag Venture Partners III LP	\$301,305	\$245,485	\$217,390	\$186,690	\$186,690
Flag Venture Partners IV LP	\$536,586	\$423,158	\$423,158	\$389,831	\$348,848
Pfingsten Partners III LP	\$336,416	\$122,968	\$122,968	\$122,968	\$122,968
Private Equity Total	\$1,174,307	\$791,611	\$763,516	\$699,489	\$658,506
Equities Total	\$24,567,339	\$4,727,563	\$4,779,792	\$4,750,191	2,756,261
Grand Total	\$63,014,212	\$63,437,327	\$58,526,903	\$17,913,050	\$16,540,138

Robina Foundation

Asset Allocation Report: 3/31/2017

	Actual (\$)	Actual (%)	Goal (\$)	Goal (%)
Cash				
USBank Cash/MM "includes IDR & GCA"	\$9,610,310	58%		
USBank Checking	\$99,183	1%		
Cash Total	\$9,709,493	59%	\$13,232,110	80%
Fixed Income				
Bonds	\$500,303	3%		
Bond Hedge Funds	\$3,574,081	22%		
Fixed Income Total	\$4,074,384	25%	\$3,308,028	20%
Equities				
USBank Hedged and Private Equities	\$2,756,261	17%	\$0	0%
Grand Total	\$16,540,138	100%	\$16,540,138	100%

Grants Paid/Committed: 2017

	Qtr1	Qtr2	Qtr3	Qtr4	Grand Total
Allina Health System/Abbott Northwestern	\$1,000,000				\$1,000,000
Life Course/Late Life Supportive Care	\$1,000,000				\$1,000,000
Council on Foreign Relations			\$1,666,667		\$1,666,667
The Council at 100 Campaign			\$1,666,667		\$1,666,667
University of Minnesota Law School			\$1,891,168		\$1,891,168
Sentencing Law Program Enhancements (CL&CJ)			\$922,980		\$922,980
Center for New Americans			\$726,688		\$726,688
Bridge Fellowship Program			\$150,000		\$150,000
Class Agent Pilot Program			\$91,500		\$91,500
Yale University	\$486,012				\$486,012
Gilder Lehrman Center	\$486,012				\$486,012
Grand Total	\$1,486,012	\$0	\$1,891,168	\$1,666,667	\$5,043,847

Robina Ongoing Funded Programs

	Month Paid "For 2017"	2017	2018	2019	2020	Grand Total
Allina Health System/Abbott Northwestern		\$1,000,000				\$1,000,000
Life Course/Late Life Supportive Care	March	\$1,000,000				\$1,000,000
Council on Foreign Relations		\$1,666,667	\$1,666,666			\$3,333,333
The Council at 100 Campaign	December	\$1,666,667	\$1,666,666			\$3,333,333
University of Minnesota Law School		\$1,891,168	\$1,815,688	\$1,318,188	\$1,050,688	\$6,075,732
Sentencing Law Program Enhancements (CL&CJ)	July	\$922,980				\$922,980
Center for New Americans	July	\$726,688	\$1,074,188	\$1,076,688	\$809,188	\$3,686,752
Bridge Fellowship Program	July	\$150,000	\$150,000	\$150,000	\$150,000	\$600,000
Class Agent Pilot Program	August	\$91,500	\$91,500	\$91,500	\$91,500	\$366,000
James H. Binger Center for New Americans – Balance of \$25M Grant	TBD		\$500,000			\$500,000
Yale University		\$486,012	\$382,042	\$173,475		\$1,041,529
Gilder Lehrman Center	February	\$486,012	\$382,042	\$173,475		\$1,041,529
Grand Total		\$5,043,847	\$3,864,396	\$1,491,663	\$1,050,688	\$11,450,594

Grant Long Term History and Projections

Grants Paid and Committed	2012	2013	2014	2015	2016	2017	2018	2019	2020	2008-2020
	Actual	Actual	Actual	Actual	Actual	Budget	Budget	Budget	Budget	Grand Total
Allina Health System/Abbott Northwestern	\$2,356,696	\$4,245,492	\$4,334,266	\$3,990,000	\$2,500,000	\$1,000,000				\$24,426,454
Care Guides										\$6,000,000
Life Course/Late Life Supportive Care	\$2,356,696	\$4,245,492	\$4,334,266	\$3,990,000	\$2,500,000	\$1,000,000				\$18,226,454
Council on Foreign Relations	\$2,700,466	\$3,298,507	\$3,363,971	\$3,510,402	\$5,259,220	\$1,666,667	\$1,666,666			\$29,900,649
Diversity Scan										\$15,000
Expanded Diversity Initiative in Foreign Policy	\$377,034	\$426,492	\$470,722	\$446,117	\$157,889					\$1,878,254
International Institutions and Global Governance (IIGG) Phase I										\$8,000,000
International Institutions and Global Governance (IIGG) Phase II	\$2,046,627	\$2,034,671	\$2,034,971	\$2,074,424	\$2,114,664					\$10,305,357
Online Video Project	\$276,805									\$696,555
Expanded Diversity Initiative in Foreign Policy - Additional Activities		\$837,344	\$858,278	\$141,263						\$1,836,885
Humanity in Action (Undergraduate Fellowship)				\$247,878						\$247,878
Humanity in Action Diplomacy and Diversity Fellowship				\$600,720						\$600,720
The Council at 100 Campaign					\$1,666,667	\$1,666,667	\$1,666,666			\$5,000,000
Six Franklin Williams Internships					\$1,320,000					\$1,320,000
University of Minnesota Law School	\$2,370,447	\$4,608,127	\$4,677,800	\$4,745,354	\$29,651,097	\$1,891,168	\$1,815,688	\$1,318,188	\$1,050,688	\$59,296,499
Faculty Retention and Other Initiatives										\$250,000
Institute on Criminal Law and Justice	\$847,190	\$1,494,134	\$1,750,900	\$1,771,752	\$1,639,451					\$7,503,427
Program on Law, Public Policy, and Society (LaPPS)	\$893,457									\$8,061,399
Public Interest Scholars	\$379,800	\$694,544	\$809,355	\$813,736	\$1,074,188	\$726,688	\$1,074,188	\$1,076,688	\$809,188	\$7,458,375
Support Scholarships	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000					\$1,250,000
Sentencing Law Program Enhancements (CL&CJ)		\$820,056	\$844,658	\$869,997	\$896,097	\$922,980				\$4,353,788
Center for New Americans		\$1,349,393	\$1,022,887	\$1,039,869	\$1,057,361					\$4,469,510
Bridge Fellowship Program					\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$750,000
James H. Binger Center for New Americans					\$23,500,000		\$500,000			\$24,000,000
James H. Binger Professorship in Clinical Law					\$1,000,000					\$1,000,000
Class Agent Pilot Program					\$84,000	\$91,500	\$91,500	\$91,500	\$91,500	\$450,000
Yale University	\$19,000,000	\$1,000,000	\$1,200,000	\$1,000,000	\$14,383,180	\$486,012	\$382,042	\$173,475		\$45,424,709
Yale Law School: Human Rights Fellowship Initiative Phase I										\$4,000,000
Yale Law School: Human Rights Fellowship Initiative Phase II	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000					\$5,000,000
Yale School of Drama: Binger Center for New Theatre Endowment	\$18,000,000									\$18,000,000
Yale School of Drama: Yale Center for New Theatre										\$3,800,000
Tom Crosby Memorial			\$200,000							\$200,000
Gilder Lehrman Center					\$383,180	\$486,012	\$382,042	\$173,475		\$1,424,709
Robina Human Rights Initiative Endowment Fund					\$10,000,000					\$10,000,000
Binger Clinical Faculty Chair in Human Rights					\$3,000,000					\$3,000,000
The Center for Victims of Torture	\$1,000									\$26,000
The Center for Victims of Torture	\$1,000									\$26,000
ArtPlace Initiative										\$500,000
Revitalizing Communities through Arts and Culture										\$500,000
Aspen Institute										\$130,575
Justice and Society Program										\$130,575
Other					\$50,000					\$50,000
Tandem, Partners In Early Learning – Steve Schroeder's Board Service					\$25,000					\$25,000
Orthopaedic International Ed at UofM – Gordy Aamothe's Board Service					\$25,000					\$25,000
Grand Total	\$26,428,609	\$13,152,126	\$13,576,037	\$13,245,756	\$51,843,497	\$5,043,847	\$3,864,396	\$1,491,663	\$1,050,688	\$159,099,310
Outstanding Commitments						\$5,043,847	\$3,864,397	\$1,491,663	\$1,050,688	\$11,450,595

Total Budget Long Term History and Projections

Year-end net asset values are based upon assumptions of market return limited to this page.

	2012	2013	2014	2015	2016	2017	2018	2019	2020
Beginning Year Net Assets	\$120,827,373	\$100,568,259	\$95,132,519	\$82,796,457	\$68,168,845	\$17,913,050	\$12,564,210	\$8,430,180	\$6,766,029
Plus Revenues	\$6,822,930	\$8,418,009	\$2,077,836	-\$542,089	\$2,268,454	\$230,867	\$213,140	\$193,309	\$187,221
Less Expenses, 10% annual decline after 2017	-\$653,435	-\$701,623	-\$837,861	-\$839,767	-\$680,752	-\$535,860	-\$482,274	-\$434,047	-\$390,642
Less Grants Paid	-\$26,428,609	-\$13,152,126	-\$13,576,037	-\$13,245,756	-\$51,843,497	-\$5,043,847	-\$3,864,396	-\$1,491,663	-\$1,050,688
Year End Net Assets	\$100,568,259	\$95,132,519	\$82,796,457	\$68,168,845	\$17,913,050	\$12,564,210	\$8,430,180	\$6,696,579	\$5,440,386
Return Assumptions	2012	2013	2014	2015	2016	2017	2018	2019	2020
Asset Allocation									
Cash						80.0%	80.0%	80.0%	80.0%
Fixed Income						20.0%	20.0%	20.0%	20.0%
Expected Return									
Market Portfolio						1.5%	2.0%	2.5%	3.0%
Fixed Income						1.5%	2.0%	2.5%	3.0%

Selected Period Performance
ROBINA FOUNDATION MGMT AGY
Period Ending: 3/31/2017

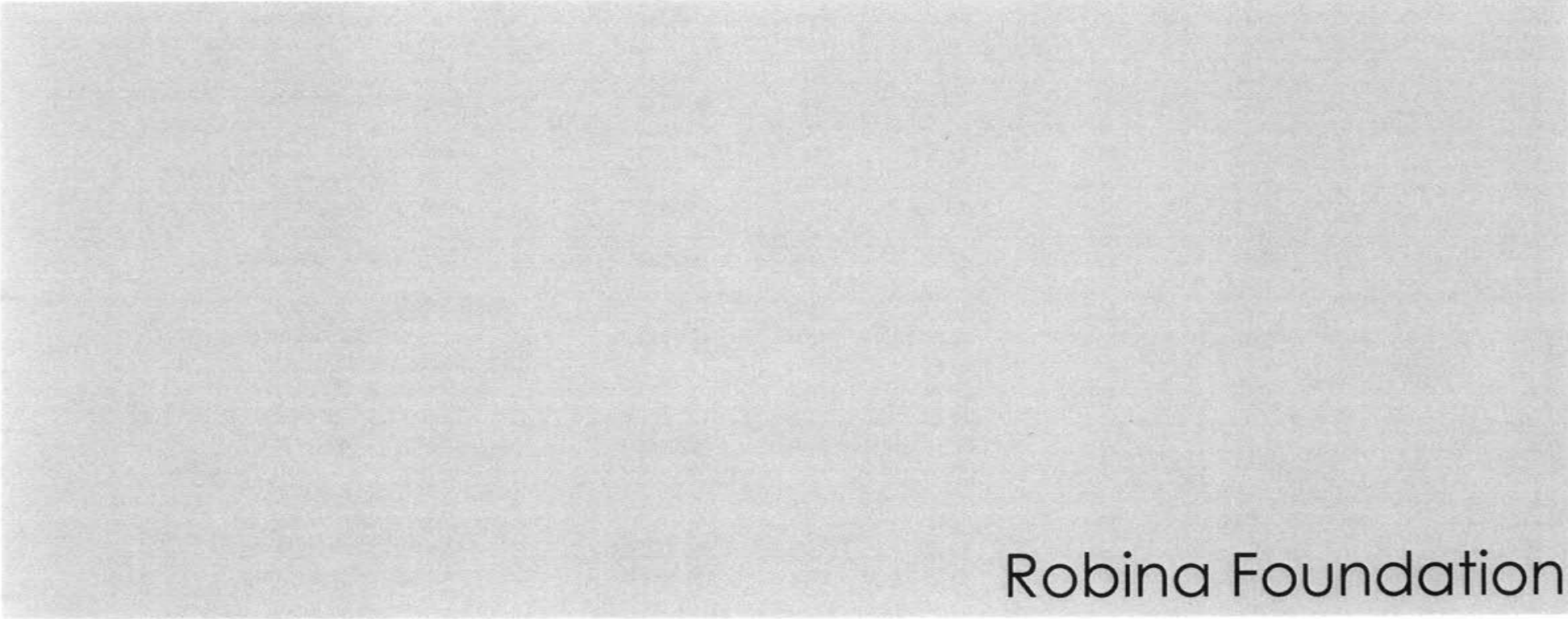
Sector	Market Value	Year to Date (3 Months)	1 Year	3 Years	5 Years
Total Portfolio Gross of Fees	16,473,199	1.09	3.88	1.46	3.64
Total Managed Portfolio	15,853,008	1.19	4.33	1.07	3.84
<i>Robina Custom Benchmark</i>				1.32	3.88
<i>Citigroup 3 Mo T-Bill Index</i>		.12	.34		
Total Managed Equity	2,134,938	4.63	11.62	4.11	7.94
<i>Wilshire 5000 Index</i>		5.72	18.52	9.43	13.00
<i>MSCI EAFE Index (Net)</i>		7.25	11.67	.50	5.83
<i>MSCI EM Free Index (USD)</i>		11.45	17.21	1.18	.81
Hedged Equity	2,134,938	4.63	10.89	4.77	5.68
<i>HFRI Equity Hedge Index</i>		3.82	11.46	2.97	4.86
Domestic Fixed	251,721	.28	3.07	.72	1.93
<i>BARC 1-3 Yr Gov/Cr</i>		.41	.71	.96	.93
Hedged Fixed Income	3,604,298	2.72	7.81	1.71	4.35
<i>HFRI Rel Val (Tot)</i>		2.20	10.41	3.70	5.35
Foreign Fixed Income	250,157	.33	2.77	1.00	1.24
Total Cash Equivalents	9,611,895	.05	.17	.19	.19
<i>Citigroup 3 Mo T-Bill Index</i>		.12	.34	.15	.11
Non-Mgd Other	620,191	-1.22	-4.52	-13.15	-14.94

Portfolio Inception: 06/01/2007

Performance layout adjusted for illustrative purposes. Performance data is not altered in any manner.

Investment products and services are:

NOT A DEPOSIT NOT FDIC INSURED MAY LOSE VALUE NOT BANK GUARANTEED
 NOT INSURED BY ANY FEDERAL GOVERNMENT AGENCY



Robina Foundation

OPTIMAL PAYMENT AND INVESTING STRATEGY

April 1/2017 – September 1/2020

Optimal Payment and Investing Strategy Overview

All Robina's Assets are being accumulated in our cash account which pays a very low (currently 20 basis points) rate of return. Thus, we developed alternative investment models with the assistance of US Bank, Nikolas Koenning, student assistant at the University of St. Thomas, and Steve Lewis.

The common assumptions under all of these models are:

- The FED will raise short-term rates by 50 basis points by 12/31/2017, so all rates are assumed to increase by 50 basis points by the end of 2017 for all securities and investments.
- We will continue with US Bank as a custodian/investment manager for 30 basis points total. There would be no other costs to these strategies. The minimal cost incurred for a custodian would be 10-15 basis points at another institution. There would be other costs increasing the total to perhaps 30 basis points.

The following pages give you a summary of all created models. Model D (page 21) is more comprehensively illustrated and as such displays the recommended course of action.

The central concept is to invest in very low risk and short-term fixed income securities to match Robina's current liability (grant and expenses) stream. A further assumption, which can be changed based upon future grant awards, is that future grants could be made at any time before or after September 2020.

Model A-1 is the base model. Here we invest only in a money market.

Model A-2 invests in a money market at a bank other than US Bank. The "other" bank has higher rate of return than US Bank.

Model B invests all assets in fixed income securities to match the liability stream.

Model C invests assets in the money market until December 31st, 2017 and then invests in a maturity matching strategy.

Model D is similar to Model C, except 50% (\$2,363,187) of undistributed funds are invested in the money market for the entire term and 50%(\$2,363,187) of undistributed funds are invested in mid-term corporate bonds, due to be paid in 9/2020.

The financial summary on page 19 demonstrates that using a money market fund from another bank adds \$150,897 (Model A-2). Investing totally in a maturity matching strategy adds \$411,459 (Model B). Model C would add \$339,128. Model D would add \$241,599.

These Models demonstrate that it is more beneficial to Robina to invest either in another money market or in a maturity matching strategy. While the exact amount would change based on Board action to make additional grants, any of these strategies would provide higher returns to Robina.

Model Overview

	Model A - 1	Model A - 2	Model B	Model C	Model D
Beginning balance	\$16,540,138	\$16,540,138	\$16,540,138	\$16,540,138	\$16,540,138
Ending Balance	\$5,058,878	\$5,209,775	\$5,470,337	\$5,398,006	\$5,300,477
Difference to Model A	\$-	\$150,897	\$411,459	\$339,128	\$241,599

Beg. Market Value of Assets	\$16,540,138
Total allocated Assets	\$11,714,582
Undistributed Assets, net of Interest	\$4,726,373

	Model A - 1	Model A - 2	Model B	Model C	Model D
Interest on Payments	\$109,846	\$185,121	\$312,363	\$253,916	\$253,916
Interest on Undistributed Assets	\$123,476	\$199,098	\$332,418	\$318,534	\$221,005
Total	\$233,322	\$384,219	\$644,781	\$572,450	\$474,921

	Model A - 1	Model A - 2	Model B	Model C	Model D
Beginning Balance	\$16,540,138	\$16,540,138	\$16,540,138	\$16,540,138	\$16,540,138
MINUS: Expenses & Grants	\$11,714,582	\$11,714,582	\$11,714,582	\$11,714,582	\$11,714,582
PLUS: Interest	\$233,322	\$384,219	\$644,781	\$572,450	\$474,921
Ending Balance	\$5,058,878	\$5,209,776	\$5,470,337	\$5,398,006	\$5,300,477

Model D: Initial investing in Money Market & Maturity Matching starting 1/1/18

Model D Invests our assets in the money market until December 31st, 2017 and then invests in a maturity matching strategy. Undistributed funds are invested at 50% (\$2,363,187) in the money market for the entire term and at 50%(\$2,363,187) in mid-term corporate bonds, due to be paid to us in 9/2020.

	Model A - 1	Model D
Beginning balance	\$ 16,540,138	\$ 16,540,138
Ending Balance	\$ 5,058,878	\$ 5,300,477
Difference to Model A	\$ -	\$ 241,599

Payment Schedule

(Grants + Expenses of \$125,000/Qtr)

Date	Payment	Interest From Investment	Annualized Rate of Return x Time Period
6/1/17	125,000	5,857	0.20%
9/1/17	2,016,168	13,038	0.45%
12/1/17	1,791,667	16,753	0.70%
3/1/18	507,042	2,086	1.65%
6/1/18	125,000	1,067	1.71%
9/1/18	1,940,688	25,763	1.77%
12/1/18	1,791,666	32,841	1.83%
3/1/19	298,475	7,113	1.91%
6/1/19	125,000	3,713	1.98%
9/1/19	1,443,188	51,863	2.05%
12/1/19	125,000	5,318	2.13%
3/1/20	125,000	6,171	2.19%
6/1/20	125,000	7,066	2.26%
9/1/20	1,175,688	75,268	2.33%
Total	11,714,582	253,916	

Interest from Maturity Matching	\$ 253,916
Interest on undistributed Assets	\$ 221,005
Total Interest	\$ 474,921

Beginning Balance	\$ 16,540,138
MINUS: Expenses & Grants	\$ 11,714,582
PLUS: Interest	\$ 474,921
Ending Balance	\$ 5,300,477



CliftonLarsonAllen LLP
220 South Sixth Street, Suite 300
Minneapolis, MN 55402-1436
612-376-4500 | fax 612-376-4850
CLAAconnect.com

May 1, 2017

Ms. Nancy Gilberg
Robina Foundation
80 South 8th Street, Suite 4900

We are pleased to confirm our understanding of the terms and objectives of our engagement and the nature and limitations of the audit services CliftonLarsonAllen LLP ("CLA," "we," "us," and "our") will provide for Robina Foundation ("you," "your," or "the entity") for the year ended December 31, 2016.

Jennifer Tingley is responsible for the performance of the audit engagement.

Audit services

We will audit the financial statements of Robina Foundation, which comprise the statement of financial position as of December 31, 2016, and the related statements of activities, and cash flows for the year then ended, and the related notes to the financial statements.

Audit objective

The objective of our audit is the expression of an opinion about whether your financial statements are fairly presented, in all material respects, in conformity with accounting principles generally accepted in the United States of America (U.S. GAAP). Our audit will be conducted in accordance with auditing standards generally accepted in the United States of America (U.S. GAAS) and will include tests of your accounting records and other procedures we consider necessary to enable us to express such an opinion. We will issue a written report upon completion of our audit of your financial statements.

We cannot provide assurance that an unmodified opinion will be expressed. Circumstances may arise in which it is necessary for us to modify our opinion, add an emphasis-of-matter or other-matter paragraph(s), or withdraw from the engagement. If our opinion is other than unmodified, we will discuss the reasons with you in advance. If circumstances occur related to the condition of your records, the availability of sufficient, appropriate audit evidence, or the existence of a significant risk of material misstatement of the financial statements caused by error, fraudulent financial reporting, or misappropriation of assets, which in our professional judgment prevent us from completing the audit or forming an opinion on the financial statements, we retain the right to take any course of action permitted by professional standards, including declining to express an opinion or issue a report, or withdrawing from the engagement.

Auditor responsibilities, procedures, and limitations

We will conduct our audit in accordance with U.S. GAAS. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error. An audit involves performing procedures to obtain sufficient appropriate audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

There is an unavoidable risk, because of the inherent limitations of an audit, together with the inherent limitations of internal control, that some material misstatements may not be detected, even though the audit is properly planned and performed in accordance with U.S. GAAS. Because we will not perform a detailed examination of all transactions, material misstatements, whether from (1) errors, (2) fraudulent financial reporting, (3) misappropriation of assets, or (4) violations of laws or governmental regulations that are attributable to the entity or to acts by management or employees acting on behalf of the entity, may not be detected.

In addition, an audit is not designed to detect immaterial misstatements or violations of laws or governmental regulations that do not have a direct and material effect on the financial statements. However, we will inform the appropriate level of management and those charged with governance of any material errors, fraudulent financial reporting, or misappropriation of assets that come to our attention. We will also inform the appropriate level of management and those charged with governance of any violations of laws or governmental regulations that come to our attention, unless clearly inconsequential.

In making our risk assessments, we consider internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit is not designed to provide assurance on internal control or to identify deficiencies in internal control. However, we will communicate to you in writing significant deficiencies or material weaknesses in internal control relevant to the audit of the financial statements that we identify during the audit.

Our responsibility as auditors is limited to the period covered by our audit and does not extend to any later periods for which we are not engaged as auditors.

Management responsibilities

Our audit will be conducted on the basis that you (management and, when appropriate, those charged with governance) acknowledge and understand that you have certain responsibilities that are fundamental to the conduct of an audit.

You are responsible for the preparation and fair presentation of the financial statements in accordance with U.S. GAAP. Management's responsibilities include the selection and application of accounting principles; recording and reflecting all transactions in the financial statements; determining the reasonableness of significant accounting estimates included in the financial statements; adjusting the financial statements to correct material misstatements; and confirming to us in the management representation letter that the effects of any uncorrected misstatements aggregated by us during the current engagement and pertaining to the latest period presented are immaterial, both individually and in the aggregate, to the financial statements taken as a whole.

You are responsible for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error. You are responsible for the design, implementation, and maintenance of internal controls to prevent and detect fraud; assessing the risk that the financial statements may be materially misstated as a result of fraud; and for informing us about all known or suspected fraud affecting the entity involving (1) management, (2) employees who have significant roles in internal control, and (3) others where the fraud could have a material effect on the financial statements. Your responsibilities include informing us of your knowledge of any allegations of fraud or suspected fraud affecting the entity received in communications from employees, former employees,

grantors, regulators, or others. In addition, you are responsible for identifying and ensuring that the entity complies with applicable laws and regulations, and informing us of all instances of identified or suspected noncompliance whose effects on the financial statements should be considered.

You are responsible for providing us with (1) access to all information of which you are aware that is relevant to the preparation and fair presentation of the financial statements, such as records, documentation, and other matters, and for the accuracy and completeness of that information; (2) additional information that we may request for the purpose of the audit; and (3) unrestricted access to persons within the entity from whom we determine it necessary to obtain audit evidence. You agree to inform us of events occurring or facts discovered subsequent to the date of the financial statements that may affect the financial statements.

Management is responsible for providing us with a written confirmation concerning representations made by you and your staff to us in connection with the audit. During our engagement, we will request information and explanations from you regarding, among other matters, the entity's activities, internal control, future plans, specific transactions, and accounting systems and procedures. The procedures we will perform during our engagement and the conclusions we reach as a basis for our report will be heavily influenced by the representations that we receive in the representation letter and otherwise from you. Accordingly, inaccurate, incomplete, or false representations could cause us to expend unnecessary effort or could cause a material fraud or error to go undetected by our procedures. In view of the foregoing, you agree that we shall not be responsible for any misstatements in the entity's financial statements that we may fail to detect as a result of misrepresentations made to us by you.

Responsibilities and limitations related to nonaudit services

For all nonaudit services we may provide to you, management agrees to assume all management responsibilities; oversee the services by designating an individual, preferably within senior management, who possesses suitable skill, knowledge, and/or experience to understand and oversee the services; evaluate the adequacy and results of the services; and accept responsibility for the results of the services.

The responsibilities and limitations related to the nonaudit services performed as part of this engagement are as follows:

- We will prepare a draft of your financial statements and related notes. Since the preparation and fair presentation of the financial statements is your responsibility, you will be required to review, approve, and accept responsibility for those financial statements prior to their issuance and have a responsibility to be in a position in fact and appearance to make an informed judgment on those financial statements.

Use of financial statements

The financial statements and our report thereon are for management's use. If you intend to reproduce and publish the financial statements and our report thereon, they must be reproduced in their entirety. Inclusion of the audited financial statements in a document, such as an annual report or an offering document, should be done only with our prior approval of the document. You are responsible to provide us the opportunity to review such documents before issuance.

If the parties (i.e., you and CLA) agree that CLA will not be involved with your official statements related to municipal securities filings or other offering documents, we will require that any official statements or other

offering documents issued by you with which we are not involved clearly indicate that CLA is not involved with the contents of such documents. Such disclosure should read as follows:

CliftonLarsonAllen LLP, our independent auditor, has not been engaged to perform and has not performed, since the date of its report included herein, any procedures on the financial statements addressed in that report. CliftonLarsonAllen LLP also has not performed any procedures relating to this offering document.

With regard to the electronic dissemination of audited financial statements, including financial statements published electronically on your website or submitted on a regulator website, you understand that electronic sites are a means to distribute information and, therefore, we are not required to read the information contained in those sites or to consider the consistency of other information in the electronic site with the original document.

We may issue preliminary draft financial statements to you for your review. Any preliminary draft financial statements should not be relied on or distributed.

Engagement administration and other matters

We understand that your employees will prepare all confirmations, account analyses, and audit schedules we request and will locate any documents or invoices selected by us for testing. A list of information we expect to need for our audit and the dates required will be provided in a separate communication.

We are available to perform additional procedures with regard to fraud detection and prevention, at your request, as a separate engagement, subject to completion of our normal engagement acceptance procedures. The terms and fees of such an engagement would be documented in a separate engagement letter.

The workpapers supporting the services we perform are the sole and exclusive property of CLA and constitute confidential and proprietary information. We do not provide access to our workpapers to you or anyone else in the normal course of business. Unless required by law or regulation to the contrary, we retain our workpapers in accordance with our record retention policy that typically provides for a retention period of seven years.

Except as permitted by the "Consent" section of this agreement, CLA will not disclose any confidential, proprietary, or privileged information of the entity to any persons without the authorization of entity management or unless required by law. This confidentiality provision does not prohibit us from disclosing your information to one or more of our affiliated companies in order to provide services that you have requested from us or from any such affiliated company. Any such affiliated company shall be subject to the same restrictions on the use and disclosure of your information as apply to us.

Our engagement and responsibility end on delivery of our signed report. Any additional services that might be requested will be a separate, new engagement. The terms and conditions of that new engagement will be governed by a new, specific engagement letter for that service.

Mediation

Any disagreement, controversy, or claim ("Dispute") that may arise out of any aspect of our services or relationship with you, including this engagement, shall be submitted to non-binding mediation by written notice ("Mediation Notice") to the other party. In mediation, we will work with you to resolve any differences voluntarily with the aid of an impartial mediator.

The mediation will be conducted as specified by the mediator and agreed upon by the parties. The parties agree to discuss their differences in good faith and to attempt, with the assistance of the mediator, to reach an amicable resolution of the Dispute.

Each party will bear its own costs in the mediation. The fees and expenses of the mediator will be shared equally by the parties.

Any Dispute will be governed by the laws of the state of Minnesota, without giving effect to choice of law principles.

Time limitation

The nature of our services makes it difficult, with the passage of time, to gather and present evidence that fully and fairly establishes the facts underlying any Dispute that may arise between the parties. The parties agree that, notwithstanding any statute or law of limitations that might otherwise apply to a Dispute, including one arising out of this agreement or the services performed under this agreement, for breach of contract or fiduciary duty, tort, fraud, misrepresentation or any other cause of action or remedy, any action or legal proceeding by you against us must be commenced within twenty-four (24) months ("Limitation Period") after the date when we deliver our final audit report under this agreement to you, regardless of whether we do other services for you relating to the audit report, or you shall be forever barred from commencing a lawsuit or obtaining any legal or equitable relief or recovery.

The Limitation Period applies and begins to run even if you have not suffered any damage or loss, or have not become aware of the existence or possible existence of a Dispute.

Fees

We estimate that our fees for these services will be \$15,000-\$20,000. You will also be billed for travel, other costs such as report production, word processing, postage, etc., and internal and administrative charges. The fee estimate is based on anticipated cooperation from your personnel and their assistance with preparing confirmations and requested schedules. If the requested items are not available on the dates required or are not accurate, the estimated fee for services will likely be higher. If unexpected circumstances require significant additional time, we will advise you before undertaking work that would require a substantial increase in the fee estimate. Our invoices for these fees will be rendered each month as work progresses and are payable on presentation. In accordance with our firm policies, work may be suspended if your account becomes 60 days or more overdue and will not be resumed until your account is paid in full. If we elect to terminate our services for nonpayment, our engagement will be deemed to have been completed even if we have not issued our report. You will be obligated to compensate us for all time expended and to reimburse us for all out-of-pocket expenditures through the date of termination.

Other fees

You also agree to compensate us for any time and expenses, including time and expenses of legal counsel, we may incur in responding to discovery requests or participating as a witness or otherwise in any legal, regulatory, or other proceedings that we are asked to respond to on your behalf.

Finance charges and collection expenses

You agree that if any statement is not paid within 30 days from its billing date, the unpaid balance shall accrue interest at the monthly rate of one and one-quarter percent (1.25%), which is an annual percentage rate of 15%. In the event that any collection action is required to collect unpaid balances due us, reasonable attorney fees and expenses shall be recoverable.

Consent

Consent to use financial information

Annually, we assemble a variety of benchmarking analyses using client data obtained through our audit and other engagements. Some of this benchmarking information is published and released publicly. However, the information that we obtain is confidential, as required by the AICPA Code of Professional Conduct. Your acceptance of this engagement letter will serve as your consent to use of Robina Foundation's information in these cost comparison, performance indicator, and/or benchmarking reports.

Subcontractors

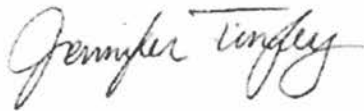
CLA may, at times, use subcontractors to perform services under this agreement, and they may have access to your information and records. Any such subcontractors will be subject to the same restrictions on the use of such information and records as apply to CLA under this agreement.

Agreement

We appreciate the opportunity to be of service to you and believe this letter accurately summarizes the significant terms of our engagement. This letter constitutes the entire agreement regarding these services and supersedes all prior agreements (whether oral or written), understandings, negotiations, and discussions between you and CLA. If you have any questions, please let us know. Please sign, date, and return a copy of this letter to us to indicate your acknowledgment and understanding of, and agreement with, the arrangements for our audit of your financial statements including the terms of our engagement and the parties' respective responsibilities.

Sincerely,

CliftonLarsonAllen LLP



Jennifer Tingley, CPA
Principal
612-376-4773
Jennifer.tingley@claconnect.com

Response:

This letter correctly sets forth the understanding of Robina Foundation.

Authorized governance signature: _____

Title: _____

Date: _____

Authorized management signature: _____

Title: _____

Date: _____



CliftonLarsonAllen LLP
220 South Sixth Street, Suite 300
Minneapolis, MN 55402-1436
612-376-4500 | fax 612-376-4850
CLAconnect.com

May 1, 2017

Ms. Nancy Gilberg
Robina Foundation
80 South 8th Street, Suite 4900
Minneapolis, MN 55402

Re: December 31, 2016 Tax-Exempt Returns and State Filings

We are pleased that Robina Foundation ("you," "your," or "the organization") has engaged CliftonLarsonAllen LLP ("CLA," "we," "us," and "our") to prepare the organization's federal Form 990-PF, 990-T, and applicable state filings. This letter confirms the scope, limitations, and related terms of our engagement for the year ended December 31, 2016.

Our responsibility to you

We will prepare the organization's federal Form 990-PF, 990-T, and applicable state filings in accordance with the applicable tax laws. We will use our judgment in resolving questions where the law is unclear, and where there is reasonable authority, we will resolve questions in your favor whenever possible. We will not audit or independently verify the accuracy or completeness of the information we receive from you for the preparation of the returns and filings, and our engagement cannot be relied upon to uncover errors or irregularities in the underlying information.

Your responsibilities

It is your responsibility to provide us with all of the information needed to prepare complete and accurate returns and filings. We will have no obligation to prepare the returns and filings until you have provided such information to us. We will prepare filings for the same states where the organization filed last year unless organization personnel notify us to the contrary or other information clearly indicates the need for an additional return or state filing.

Please note that if the organization had a taxable presence in more than one state, such as an employee or sales within the state or any tangible property owned or rented within the state, the organization may be required to register in the state. The organization also may be subject to state income, sales, use, or franchise tax in that state, depending upon the particular facts. It is the organization's responsibility, not CLA's, to determine if assistance is needed in deciding whether the organization must register or may be liable for state income, sales, use, or franchise tax or may have a filing requirement in various states.

For all nonattest services we may provide to you, including the preparation of the federal Form 990-PF, 990-T, and applicable state filings, management agrees to assume all management responsibilities; oversee the services by designating an individual, preferably within senior management, who possesses suitable skill, knowledge, and/or experience to understand and oversee the services; evaluate the adequacy and results of the services performed; and accept responsibility for the results of the services. You are responsible to carefully review the federal Form 990-PF, 990-T, and state filings that we prepare on your behalf before signing and submitting them to tax authorities. We will advise you with regard to tax positions taken in the preparation of the federal Form 990-PF, 990-T, and state filings, but the responsibility for the federal Form 990-PF, 990-T, and state filings remains with you.

Tax examinations

All returns and filings are subject to potential examination by the IRS and state authorities. In the event of an examination, we will be available, at your request, to assist or represent the organization and its directors or officers. Services in connection with tax examinations are not included in our fee for preparation of the federal Form 990-PF, 990-T, and state filings. Our fee for such services will be billed to you separately, along with any direct costs.

Record retention

You are responsible for retaining all documents, records, canceled checks, receipts, or other evidence in support of information and amounts reported on the federal Form 990-PF, 990-T, and state filings. These items may be necessary in the event the taxing or other authority examines or challenges your federal Form 990-PF, 990-T, and state filings. These records should be kept for at least seven years. Your copy of the federal Form 990-PF, 990-T, and state filings should be retained indefinitely.

If carryover item(s) exist (e.g., capital loss, net operating loss, tax credits, etc.), you should retain the supporting records related to the carryover item(s) until the item has either been utilized (and the statute of limitations associated with the year of utilization has expired) or the carryforward period has expired.

In preparing the federal Form 990-PF, 990-T, and state filings, we rely on your representation that organization personnel and its directors or officers understand and have complied with these documentation requirements. The management of the organization is responsible for the proper recording of transactions in the books of accounts, for the safeguarding of assets, and for the substantial accuracy of the organization's financial records.

All of the records that you provide to us to prepare your federal Form 990-PF, 990-T, and state filings will be returned to you after our use. Our working papers, including any copies of your records that we chose to make, are our property and will be retained by us in accordance with our established records retention policy. This policy states, in general, that we will retain our working papers for a period of seven years. After this period expires, our working papers and files will be destroyed. Furthermore, physical deterioration or catastrophic events may shorten the time our records are available. The working papers and files of our firm are not a substitute for the records of the organization.

Tax consulting services

This engagement letter also covers tax consulting services that may arise for which the organization seeks our consultation and advice, both written and oral, that are not the subject of a separate engagement letter. These additional services are not included in our fees for the preparation of the federal Form 990-PF, 990-T, and state filings.

We will base our tax analysis and conclusions on the facts you provide to us, and will not independently verify those facts. We will review the applicable tax law, tax regulations, and other tax authorities, all of which are subject to change. At your request, we will provide a memorandum of our conclusions. Written advice provided by us is for the organization's information and use only and is not to be provided to any third party without our express written consent.

Unless we are separately engaged to do so, we will not continuously monitor and update our advice for subsequent changes or modifications to the tax law and regulations, or to the related judicial and administrative interpretations.

Communications and confidentiality

The Internal Revenue Code contains a limited privilege for confidentiality of tax advice between you and our firm. In addition, the laws of some states likewise recognize a confidentiality privilege for some accountant-client communications. You understand that CLA makes no representation, warranty or promise, and offers no opinion with respect to the applicability of any confidentiality privilege to any information supplied or communications you have with us, and, to the extent that we follow instructions from you to withhold such information or communications in the face of a request from a third party (including a subpoena, summons or discovery demand in litigation), you agree to hold CLA harmless should the privilege be determined not to apply to particular information or communications.

CLA will not disclose any confidential, proprietary, or privileged information of the entity to any persons without the authorization of entity management or unless required by law. This confidentiality provision does not prohibit us from disclosing your information to one or more of our affiliated companies in order to provide services that you have requested from us or from any such affiliated company. Any such affiliated company shall be subject to the same restrictions on the use and disclosure of your information as apply to us.

CLA may, at times, use subcontractors to perform services under this agreement, and they may have access to your information and records. Any such subcontractors will be subject to the same restrictions on the use of such information and records as apply to CLA under this agreement.

Consent to send you publications and other materials

For your convenience, CLA produces a variety of publications, hard copy and electronic, to keep you informed about pertinent business and personal financial issues. This includes published articles, invitations to upcoming seminars, webinars and webcasts, newsletters, surveys, and press releases. To determine whether these materials may be of interest to you, CLA will need to use your federal Form 990-PF, 990-T, and state filings information. Such information includes the organization name and address as well as the business and financial information you provided to us.

By signing and dating this engagement letter, you authorize CLA to use the information that you provide to CLA during the preparation of your federal Form 990-PF, 990-T, and state filings to determine whether to offer you relevant materials. Your consent is valid until further notice. If you do not wish to authorize such use, please strike out this paragraph prior to signing the engagement letter.

Limitations

You agree that it is appropriate to limit the liability of CLA, its partners, principals, directors, officers, employees, and agents (each a "CLA party") and that this limitation of remedies provision is governed by the laws of the state of Minnesota, without giving effect to choice of law principles.

You agree that the total liability, if any, of CLA and any other CLA parties arising out of this engagement, any advice and planning, and for the federal Form 990-PF, 990-T, and state filings and schedules that any CLA party prepares, will be limited to the fees paid to CLA for this engagement.

The nature of our services makes it difficult, with the passage of time, to gather and present evidence that fully and fairly establishes the facts underlying any dispute that may arise between you and any CLA party. The parties (you and CLA) agree that, notwithstanding any statute or law of limitations that might otherwise apply to a dispute, including one arising out of this agreement or the services performed under this agreement, for breach of contract or fiduciary duty, tort, fraud, misrepresentation or any other cause of action or remedy, any action or legal proceeding by you against any CLA party must be commenced as provided below, or you shall be forever barred from commencing a lawsuit or obtaining any legal or equitable relief or recovery. An action to recover on a dispute shall be commenced within the shorter of these periods ("Limitation Period"):

- For federal Form 990-PF, 990-T, and state filing preparation, separately within thirty-six (36) months after the date when we deliver the tax returns and filings under this agreement to you on which the dispute is based, regardless of whether any CLA party provides other services for you or relating to said returns and filings.
- For tax consulting engagements, separately within thirty-six (36) months from the date of our last billing for services on each consultation on which the dispute is based.
- For all tax return, state filing, and tax consulting engagements, within twelve (12) months from the date when you terminate this or any other engagement of our services.

The applicable Limitation Period applies and begins to run even if you have not suffered any damage or loss, or have not become aware of the existence or possible existence of a dispute.

Fees

Our fees for tax compliance services for the federal Form 990-PF, 990-T, and state filings are estimated to be \$3,500-\$5,000. You will also be billed for expenses, including internal and administrative charges. This will include customary fact finding inquiries and information gathering incident to preparation of the federal Form 990-PF, 990-T, and state filings. The fee estimate is based on anticipated cooperation from your personnel and their assistance with locating requested documents and preparing requested schedules. If the requested items are not available on the dates required or are not accurate, the estimated fee for services will likely be higher. If unexpected circumstances require significant additional time, we will advise you before undertaking work that would require a substantial increase in the fee estimate. Our invoices for these fees are payable on presentation.

Other fees

You also agree to compensate us for any time and expenses, including time and expenses of legal counsel, we may incur in responding to discovery requests or participating as a witness or otherwise in any legal, regulatory, or other proceedings that we are asked to respond to on your behalf.

Finance charges and collection expenses

You agree that if any statement is not paid within 30 days from its billing date, the unpaid balance shall accrue interest at the monthly rate of one and one-quarter percent (1.25%), which is an annual percentage rate of 15%. In the event that any collection action is required to collect unpaid balances due us, reasonable attorney fees and expenses shall be recoverable.

How
much
paying
CPA's?

Termination of agreement

Either party may terminate this agreement at any time by giving written notice to the other party. In that event, the provisions of this agreement shall continue to apply to all services rendered prior to termination.

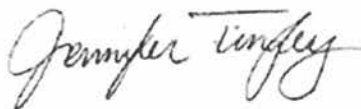
Agreement

Please sign and date the enclosed copy of this letter to confirm your agreement and return it to us at your earliest convenience.

We are looking forward to working with you.

Sincerely,

CliftonLarsonAllen LLP



Jennifer Tingley, CPA
Principal
612-376-4773
Jennifer.tingley@claconnect.com

Accepted on behalf of the organization:

Signature

Title

Date

ROBINA FOUNDATION LEGACY PROJECT

Goal: Robina Foundation hopes to create a document presenting the story of the foundation's evolution from its founding documents to reflections from Board Members and Grantees over the years. Ideally, the story will shed light on the outcome of one donor's approach to grant-making in which he sought to balance clear direction to trustees with freedom to be creative and effective in changing circumstances.

We hope the document will be helpful to donors generally, to donors considering establishment of a foundation, to family foundations, to limited life foundations and to foundations with designated grantees.

The story will be built from interviews conducted this year, a few years before the final closure of the foundation. Consequently, the story document may end with an epilogue written closer to the final close of the foundation. (This decision will be made later as Robina winds down.)

Ultimately, the document and perhaps a shorter piece might be the subject of a celebratory gathering, an op-ed piece, a website or some other written expression of what Robina's donor, Jim Binger, set in motion.

Process / Timing for work of Consultant:

- 1) Review of core foundation information:
 - Foundation Bylaws describing donor intent, goals, etc.
 - Foundation Website
 - Grant spreadsheet detailing grants
 - Other documents as needed
- 2) In person or conference call meeting with Penny Hunt, Executive Director, and Nancy Gilberg, Administrative Consultant, to learn more about the operation of the foundation, key grants, etc.
- 3) In person interviews with Board Members and key representatives of Robina Grantees. (List on Attachment 1) Completion Date: August 1.
- 4) Discussion of early feedback, preliminary thoughts/impressions with several Board Members via telephone conference. Timing: Mid-August.
- 5) Meeting with Robina Board to discuss preliminary thoughts, direction, issues, etc. Date of Meeting: Tuesday, August 29, 2017, in Minneapolis.
- 6) Preparation of draft report for review and comment by Robina Board at fall 2017 meeting. Date of Meeting: Thursday, November 16, 2017.
- 7) Preparation of final report for submission to Board Chair. Date to be determined.

Questions: These questions are offered as an initial structure for the interviews. We anticipate that interviews will follow a natural process, which may lead in other directions as the interviewer follows up on interesting comments and leads.

Questions for Board Members (Questions to be given in advance of interview):

1. How did you become involved in the Foundation?
2. What about the founding documents and start up process do you believe was significant for Robina over the long term and what role did Mr. Binger or you have in those initial processes? Possible follow-up questions:

- Do you have a sense of why he decided on a limited life foundation or why he designated four grantees, transformative grants of varying sizes, board composition, etc.?
3. What outcomes, good and bad, resulted from the way Robina operated? Possible follow-up questions:
- Did the provisions Mr. Binger included play out in important ways as the Foundation operated?
 - How did the Foundation evolve and explore its relations with the four Robina Grantees?
 - How did the pattern of large wholesale grants develop?
 - Are there interesting aspects of how board, staff and consultants played varying roles and perhaps changed over time?
4. What techniques did the Foundation use that were unique and effective? Ineffective or with mixed results? Examples of techniques that could be mentioned:
- Planning grants
 - Lead Directors
 - Request for "Big Ideas"
 - Listening Tour
 - Grantmaking Principles
 - Large multi-year grants
 - Small, experienced staff and board

Additional Questions for Robina Grantees

1. How did you first learn about Robina Foundation?
2. As a Grantee, what observations would you make about the relationship you had with Robina? How did your relationship with Robina and the relationship of your organization evolve over time?
3. What if anything in your work with Robina Foundation impacted or changed your institution, the normal development work of your institution or you personally?
4. What did and did not work for your organization?
 - Explore opinion of techniques listed in Question #4 above.
 - Did your work with Robina reveal any processes or techniques you wish other funders would use?
5. What would you have wanted to change in the relationship, besides receiving more funding?

ATTACHMENT 1 - INTERVIEWEES

Board Members

Kathleen Blatz
Susan Berresford
Steve Lewis
Marianne Short
Gordy Aamoth (former Board Member)
Steve Schroeder (former Board Member)

Robina Grantees

Abbott Northwestern Hospital / Allina Health Care

Dr. Penny Wheeler
Dr. Richard Adair
Rich Meyer
Paige Bingham (?)

Council on Foreign Relations

Stewart Patrick
James Lindsay
Richard Haass (?)
Suzanne Helm (?)

University of Minnesota Law School

David Wippman (former dean, now president of Hamilton College)
Ben Casper Sanchez

Yale University

Law School

Dean Robert Post
Professor Jim Silk

School of Drama

Dean James Bundy

Administration

Patty Pedersen

Monday, April 17, 2017

Dear Penny,

It is a pleasure to submit this proposal for the first phase of the Robina Foundation Legacy Project. During my conversations with Peter over the years, culminating in our interview, I've been impressed with the Foundation's deep work with its designated grantees. I am delighted to have been chosen to document your thoughtful and effective work in a way that will be useful to others.

Your goal for this project is to create a report presenting the story of the Foundation's evolution from the time of its founding. The report will document the outcome of one donor's approach to grant making, in which he sought to balance clear direction to trustees with freedom to be creative and effective in changing circumstances. The audience for this document will be primarily donors and trustees, though Robina's story may be particularly relevant for donors considering creating a foundation, as well as to family foundations, limited life foundations, and foundations with designated grantees.

As we've discussed, Phase 1 will include background research on the Foundation's history and evolution, followed by 18-24 in-person interviews with trustees and grantees of the Foundation. The principal product of this phase will be a draft outline of a report to be presented to the Trustees on August 29th.

The second phase, to be done following agreement on the broad outline of the report, will be to write and deliver a finished manuscript, as well as thoughts about how it might be produced and disseminated. *This proposal covers the first phase of the work only.*

Based on the process you have outlined, following are the tasks and estimated hours for Phase 1. I have built travel and preparation time into these estimates. These estimates are based on the assumption that your office would schedule my Minnesota interviews and I would schedule the rest.

Introductory conference call with Penny Hunt to finalize proposal and project schedule	1 hour
Review of background materials, conversation with Joanne Duhl and TPI staff	8 hours
Refine interview questions and schedule travel and interviews	3 hours

Trip to Minneapolis (proposed May 8-11):	24 hours
In person meeting with Penny Hunt and Nancy Gilberg	
Interviews with Robina trustees Kathleen Blatz, Steve Lewis, Gordy Aamoth, and Marianne Short	
Interviews with Abbott Northwestern Hospital	
Interviews with University of Minnesota Law School	

Trip to San Francisco, CA:

Interviews with Steve Schroeder and Susan Berresford 16 hours

Trip to New Haven CT:

Interviews with Yale University 8 hours

Trip to Washington, DC or NYC:

Interviews with Council on Foreign Relations 8 hours

Preliminary summaries of interviews, development of key themes
and report outline; presentation prep 40 hours

Telephone conference with selected Robina trustees (mid-August) 2 hours

Trip to Minneapolis (August 29):

Meeting with Robina Board to present report outline. 8 hours

The total number of hours is estimated at 118. At my hourly consulting rate of \$250, this would total \$29,500. I would propose to do this phase for a flat fee of \$25,000 plus travel however. I'd propose that the fee be paid in three installments: \$5,000 on commencing the work, \$10,000 on completion of the last interview, and the \$10,000 following the August 29 meeting and an agreed-upon outline for the report.

You asked for a rough estimate of travel costs:

2 roundtrip air tickets to Minneapolis	\$1000.
Minneapolis food and lodging \$300 nightly for up to 5 nights	1500.
CA roundtrip air ticket	700.
CA food and lodging \$350 nightly for two nights	700.
New Haven Amtrak roundtrip	400.
Washington DC Amtrak roundtrip	620.
DC food and lodging one night	300.
Taxis, ground transport to airport	250.

Total up to: **\$5,470**

Note: these travel costs are estimates and assuming discount fares etc. will not be available on the dates we select. I will endeavor to keep these costs as low as possible.

I will not be able to accurately scope a fee for phase two until we agree on the length and other characteristics of the final publication. I would anticipate, however, that since the interviews and background work for the publication will already be completed, my fee in phase two would be considerably less.

I hope this brief outline gives you a sense of how I would approach this assignment. Please let me know if you have questions or would like more information. I have not yet proposed dates for the trips – other than the first Minneapolis trip – because I am waiting to confirm other travel plans for the summer. I will get you proposed dates before our next conversation. I would also propose that we schedule brief update calls every two weeks or so during the project. If this work plan is agreeable to you, please sign and return one copy of this letter to me, which will constitute a contract for the work.

Again, thank you so much for this opportunity. I'll look forward to talking again soon – and to working together over the summer.

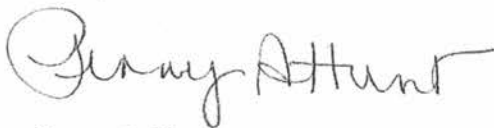
Best,



Melinda Marble
335 Concord Avenue
Cambridge, MA 02138

617-417-6543
melindamarble@gmail.com

Accepted:



Penny A. Hunt
Executive Director
Robina Foundation
4900 IDS Center
80 South 8th Street
Minneapolis, MN 55402

Good timing
On May 2, 2017, at 11:04 AM, Garry Jenkins <gjenkins@umn.edu> wrote:

Dear Penny:

As promised, I am pleased to follow up on our discussion regarding the Law School's use of the \$500,000 part of the recent grant from this past fall.

We propose using the \$500,000 as a challenge grant pool for major gifts to support endowed scholarships. We believe that this would have a substantial impact at the Law School and meet a pivotal need. The competition for law students is intense (requiring law students to provide greater financial aid) and students still face substantial debt loads at graduation (the average debt for a law student is \$107,608 and for a graduate of a top 25 peer law school the average is \$133,677). Taken together these two trends have caused the University of Minnesota Law School to need to dedicate a greater proportion of its resources to financial aid.

Accordingly, if we were to create such an endowed scholarship challenge:

- We would supplement the first 10 gifts of \$100,000 or more that create a new or supplement an existing endowed scholarship fund with an additional \$50,000 each from the Robina Foundation challenge pool gift.
- This would leverage an additional \$1 million for scholarships in addition to the \$500,000 from the Robina Foundation, on a 2:1 basis.
- Matches have definitely proven to be effective in soliciting gifts, and this would address one of our greatest needs at the Law School.
- Major Gift matching programs that were offered in the past by the University are no longer being offered.

We are deeply committed to the success of the new class agent program, but we believe that other matching programs already in place at the annual fund level can be successfully leveraged by the class agent program. In fact, we currently have two different matching programs for scholarship donations at the annual fund level:

(1) The Robina Scholarship Match continues to match partial demand scholarship pledges of \$5,000 or more per year with a 3 year commitment. The full Robina Scholarship Match is available to match a pledge of \$20,000 or more per year with a 3 year commitment. We currently have approximately \$125,000 left in this matching fund.

(2) The Law School Scholarship match is an anonymous match program, provided by a generous alumnus who has committed \$100,000 per year for 5 years. That commitment currently extends through the end of FY20. This program has been very effective in encouraging donors to step up to the \$5,000/yr giving level. It is especially attractive to those donors who are unable to make multi-year pledges. We have been successful in utilizing the entire \$100,000 for each of the first two years of this program.

With two matching gift programs at the annual fund level and no match programs at the major gift level, we think that this would be the ideal way to leverage these dollars to add more tools for our Advancement staff to encourage critical fundraising. It would be ideal if the \$500,000 could be paid out by June 30, 2017 (or later in the summer, if that isn't feasible) if the Board approves this proposal in May. That would allow us to kick off the matching program in the fall of FY18 to coincide with the public launch phase of the University wide campaign.

Hiring Update:

Our Spring Alumni Weekend (April 21-22) was a big success. As we discussed in our meeting, the following three searches in the Advancement area are all underway and progressing well:

- Major Gifts Officer—The Search Committee has selected 5 candidates to interview. We plan to bring 2 or 3 of those back for a final round of interviews with all of the various stakeholders. We are attempting to complete the interview process during May, with a job offer to be made by June 1st. The expected start date would be as soon as possible, but hopefully not later than July 1st.
- Director of Alumni Relations and Annual Giving—The Search Committee has already narrowed this pool down to just 3 candidates. We are attempting to complete the interview process during May, with a job offer to be made by June 1st. The expected start date would be as soon as possible, but hopefully not later than July 1st.
- Class Giving Officer—We have a strong pool of candidates. The Search Committee will meet tomorrow to select some number of the candidates for first round interviews. After those meetings, we hope to bring just 2 or 3 finalists back for a final round of interviews with all of the various stakeholders. Here, too, we are attempting to complete the interview process during May, with a job offer to be made by June 1st. The expected start date would be as soon as possible, but hopefully not later than July 1st.

Our goal is to have a full Advancement staff on board by the beginning of FY18 on July 1 (or as close as possible). If possible, we would love to have the endowed scholarship challenge program confirmed and approved so that our Advancement staff can plan for the roll-out as part of the campaign launch.

Please let me know if you have any additional questions.

Best,
Garry

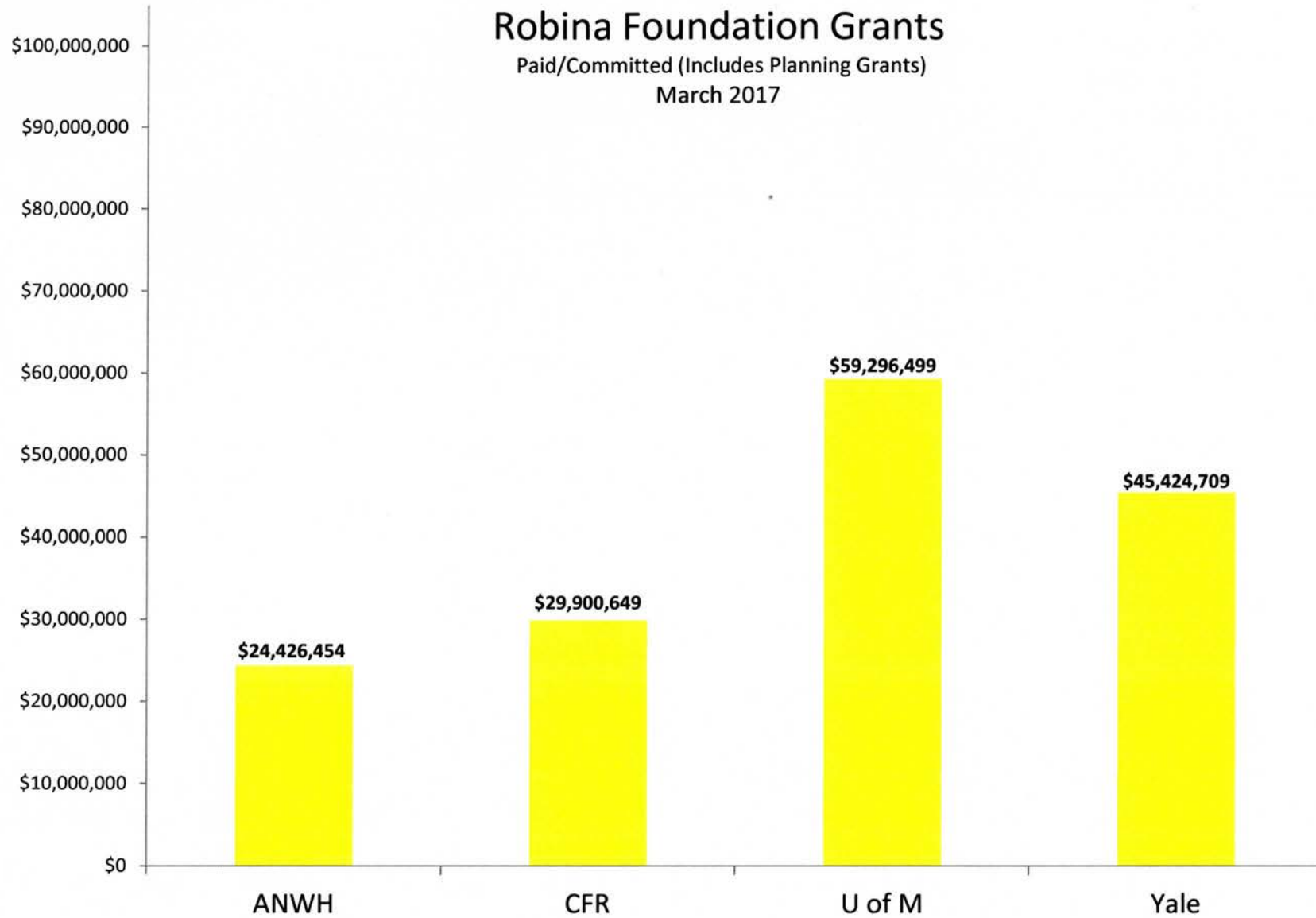
Garry W. Jenkins
Dean & William S. Pattee Professor of Law
University of Minnesota Law School | law.umn.edu
gjenkins@umn.edu | t. 612-625-4841 | f. 612-625-2019

	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	TOTAL
ROBINA FOUNDATION GRANTS PAID/COMMITTED															
ANWH															6,000,000
Care Guides	1,253,535	2,373,233	2,373,232												10,936,454
LifeCourse: Late Life Supportive Care + Additional Funding					2,356,696	4,245,492	4,334,266								7,490,000
LifeCourse:2015 Transition Phase/2016 Completion of Research Study								3,990,000	2,500,000	1,000,000					
														ANWH Total	24,426,454
CFR															18,305,357
IIGG	2,000,000	2,000,000	2,000,000	2,000,000	2,046,627	2,034,671	2,034,971	2,074,424	2,114,664						696,555
Online Video Project				419,750	276,805										1,893,254
Expanded Diversity Initiative				15,000	377,034	426,492	470,722	446,117	157,889						247,878
Humanity in Action (Undergraduate) Fellowship								247,878						HIA	1,836,885
Expanded Diversity Initiative - Additional Activities						837,344	* 858,278	141,263						HIA	600,720
Humanity in Action Diplomacy and Diversity Fellowship								600,720							5,000,000
Endowed Chair in Global Governance									1,666,667	1,666,667	1,666,666				1,320,000
Six Franklin Williams Internships									1,320,000						
														CFR Total	29,900,649
U of M															8,061,399
LaPPS	1,400,000	1,436,750	1,480,338	2,850,854	893,457										7,503,427
Institute of Criminal Law & Justice					847,190	1,494,134	1,750,900	1,771,752	1,639,451						4,353,788
Sentencing Law Program Enhancements (CL&CJ)						820,056	844,658	869,997	896,097	922,980					1,250,000
Scholarships					250,000	250,000	250,000	250,000	250,000						7,458,375
Public Interest Scholars					379,800	694,544	809,355	813,736	1,074,188	726,688	1,074,188	1,076,688	809,188		750,000
Bridge Fellowship Program									150,000	150,000	150,000	150,000	150,000		4,469,510
Center for New Americans						1,349,393	1,022,887	1,039,869	1,057,361						450,000
Class Agent Pilot Program									84,000	91,500	91,500	91,500	91,500		24,000,000
Endow James H. Binger Center for New Americans									23,500,000		500,000				1,000,000
Endow James H. Binger Professorship in Clinical Law									1,000,000						
														U of M Total	59,296,499
YALE															
Yale Drama															21,800,000
CNT	750,000	750,000	1,350,000	950,000	18,000,000										
Yale Law															9,000,000
Human Rig	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000						10,000,000
Endow Robina Human Rights Fellowship Initiative									10,000,000						3,000,000

Robina Foundation Grants

Paid/Committed (Includes Planning Grants)

March 2017



University of Minnesota Law School
Annual Report to the Robina Foundation
on the Robina Public Interest Scholars Program & Bridge Fellowship Program

April 24, 2017

Summary for the Scholars Program

The Robina Public Interest Scholars Program at the University of Minnesota Law School continues to enhance the Law School's national reputation as a leading law school for educating students committed to public service. The scholarship, summer funding, fellowship, and program support are instrumental in the Law School attracting high-caliber public interest students, engaging those students with financial support and skill-building opportunities, and moving those students into full time, long-term public interest careers.

The success of the Robina Public Interest Scholars Program has increased our reputation as a top public interest law school, helped to improve our strong employment numbers in public service, and has attracted other donors looking to support public interest careers, providing the Law School with additional funding sources.

Over the past year, the Law School awarded the following:

- Seven post-graduate fellowships to members of the Class of 2016;
- Forty-one scholarships of varying amounts to members of the Classes of 2017, 2018, and 2019;
- Eighteen \$5,000 summer fellowships to members of the Class of 2017 and 2018 for summer public interest work and;
- Program funding, including travel funds to eleven students to interview for jobs and network at national public interest career conferences, funding to hold a Public Interest Jobs Expo, and travel funds for two national public interest speakers to present at the Law School.

We are currently choosing our Class of 2020 Robina Public Interest Scholars.

With the help of the Robina Public Interest Scholars Program, 17% of our 2016 graduates moved directly into government and nonprofit positions and another 29% of our graduates started their careers with a judicial clerkship. In supporting these public interest positions, the Robina Public Interest Scholars Program impacted 43% of the positions received by the Class of 2015, and 46% of the positions for the Class of 2016. Additionally, we have increased our public interest employers participating in our campus interview programs to 25 employers, up from 15 in past years. We are also currently selecting fellows for the second year of the Minnesota Law Public Interest Residency Program, which was funded from a donor from the class of 1956 excited by the Robina Scholars Program. The residency program allows public interest students to spend their third year of law school working for public interest organizations for academic credit and provides the students with post-graduate fellowships at those same organizations.

Summary for the Bridge Program

* The Robina Bridge Fellowship Program at the University of Minnesota Law School began this fall for graduates from the Class of 2016. While we have utilized the Bridge Program in recent years, this is the first year the Robina Foundation has funded the program since 2013. The Program provides graduates with a short-term post-graduate fellowship at a government agency or nonprofit organization, launching students' careers in public service while they are waiting for bar exam results.

We awarded 12 fellowships at \$5,000 each for 400 hours of unpaid work at a nonprofit or government agency. In placing fellows, we worked closely with graduates to find host organizations that closely fit their interests and would provide strong connections to full employment. Fellows were required to report on their work and hours, as well as work closely with their career counselor to use their fellowship to find permanent opportunities. This year, we placed fellows at organizations such as Legal Aid Society of Cleveland, the American Red Cross International Humanitarian Law Unit, UN Women, Immigration Legal Services of Long Island, and the San Diego City Attorney's Office.

* Although we had funding for up to thirty fellowships, we funded twelve to meet the demand and the pool of qualified applicants. Moving forward, we will monitor student needs and explore extending the years of funding or reallocating the additional funding to increase summer fellowships or post-graduate fellowship opportunities.

Bridge Fellowships are instrumental in allowing our graduates to access public service careers nationally. Based on past years, almost 75% of fellows enter public service careers after their fellowship ends. Many of these graduates are working in states that hire public defenders and government attorneys after bar results in late fall. Other fellows are entering late-breaking fellowships, such as the Equal Justice Works AmeriCorps Legal Fellowships. This year, three of our fellows have already secured permanent public interest positions following their fellowship.

Part 1. Scholarships

Class of 2017— We awarded twelve scholarships of varying amounts to the Class of 2017. This funding has helped the Law School recruit highly-credentialed students and allow these students to pursue impressive summer and post-graduate work while keeping their debt load low.

Students were chosen based on their pre-law school activities (e.g., nonprofit and government work, AmeriCorps, Teach for America), their leadership activities (e.g., founding student organizations, volunteering), and demonstrated committed to public service. In turn, the selected students support the culture of service in the Law School by mentoring other students and participating in Law School public service programming.

Scholarship support has also increased the Law School's profile in national fellowships, honors programs, and other nationally competitive public interest work. Students from the Class of 2017 have already secured competitive post-graduate positions in nationally acclaimed public interest

organizations, including three Equal Justice Works Fellowships, the Wisconsin Public Defenders, the School Law Center, the U.S. Environmental Protection Agency, the Ramsey County Public Defenders, the World Bank, JAG, Chicago's Public Interest Law Initiative with Lambda Legal, Mid Minnesota Legal Aid, the IRS, and many federal and state appellate clerkships.

Class of 2018 and Class of 2019 – We again awarded twelve scholarships in varying amounts to students in the Class of 2018 and seventeen scholarships in varying amounts to students in the Class of 2019 and offered them placement as Robina Public Interest Scholars. As with previous years, many of these students turned down greater scholarship awards from other law schools to be a part of the Robina Public Interest Scholars Program.

Students from both these class years have already become leaders in the local public interest community and in the Law School. They have traveled to Geneva to speak at the UN, developed and led a law school-wide rapid volunteer response to U.S. executive branch actions, led National Lawyers Guild legal observer training, performed winter and spring break trips in asylum and immigration detention work, and developed a law school Lawyers for Good Government Chapter with Minnesota professors to combine education with action.

The Scholars have also secured prestigious and exciting summer internships in public service, including two SLIP (Summer Law Internship Program) positions at the U.S. Department of Justice, along with positions at Global Rights for Women, Human Rights Campaign, the U.S. Securities & Exchange Commission, Southern Environmental Law Center, Senate Office of the Legislative Counsel, Neighborhood Justice Center, Marine Corps and Navy JAG, Iowa Legal Aid, Minnesota AIDS Project, Advocates for Human Rights, and Juvenile Justice Advocates International, with additional positions detailed below.

Class of 2020 – We again received a large number of applications from the Class of 2020 and are in the process of choosing our eighteen Scholars. In their Law School applications and during campus visits, many high performing applicants stated that the Robina program was the reason they were applying to Minnesota.

Summer Public Interest Fellowships –

7 For summer 2016, we have awarded eighteen summer fellowships in the amount of \$5000 to students in unpaid internships at nonprofit organizations and government agencies. Most students receiving internships at government agencies and nonprofit organizations are unpaid. To apply for summer funding, students were asked to submit a resume that reflects a commitment to public service, a personal narrative, and a letter of commitment from their sponsoring nonprofit organization or government agency. A Law School committee selected Scholars to receive awards at the following organizations, among others:

- International Refugee Assistance Program
- King's County District Attorney's Office, Brooklyn
- Urban Justice Center in New York City
- Gender Justice

- Cook County State's Attorney's Office
- Wildlife & Marine Resources Section of the Department of Justice's Environment & Natural Resources Division (ENRD)
- Appalachian Research and Defense Fund
- Detroit Attorney General's Flint Investigation
- Northeast New Jersey Legal Services
- Agricultural Worker Project (AWP) - of Southern Minnesota Regional Legal Services
- Environmental Law & Policy Center (ELPC)
- U.S. Environmental Protection Agency, Washington DC
- U.S. Coast Guard JAG

The Law School supplemented the Robina Public Interest Scholars summer fellowships with eighteen Human Rights Fellowships, two Cooper Fellowships, two Justice John Paul Stevens Fellowships, one Matthew Stark Fellowship, and two John W. Mooty Fellowships. Other donors are providing critical support enabling us to fund additional fellowships. The support of the Robina Foundation allows law students to gain experience and begin to make connections in their chosen field and with their desired employer.

*Robust roster of
counseling, ntop,
etc*

Part 2 – Experiential Training & Resources

Robina Scholars gain practical legal skills through the Law School's resources in externship programs, clinical programs, public-interest-focused classes, mentoring, and volunteer work. The director of public interest programs works closely with each Scholar through required, in-person monthly meetings, and promotes opportunities with the help of the public sector coordinator and Career Center staff.

In this sixth year of the Program, the director shifted the programming funding to promote collaborations and more national opportunities in public interest. To start the year, we held our first-annual Robina Scholars Happy Hour, which was well attended by current and alumni Scholars in the area. In early fall, the Law School hosted a Public Interest Expo, showcasing government and nonprofit employers to students exploring public service through a panel on entry-level public interest paths and a large networking reception. This event had over 60 employers participating and over 120 students. Additionally, the director collaborated with the new executive director of the Human Rights Center to co-sponsor a "Lawyering for Social Justice" series, bringing in alumni who work in public interest nationally to discuss their work with students and to promote public interest careers throughout the U.S. To facilitate collaboration and resources on rapid response projects for U.S. executive branch actions, the Public Interest Team is leading monthly meetings with students, Law School institutes, and the Minnesota Justice Foundation.

As mentioned above, with the support of a donor attracted to the Robina Program, the Law School launched the Minnesota Law Public Interest Residency Program this year, a new initiative to grow public service positions and further develop practice-ready students. Law students in the program work full time at a public interest organization their third year of school for credit. Students will then receive a post graduate fellowship at the same organization. Of the

seven students in the Residency Program this year from the Class of 2017, three are Robina Public Interest Scholars. Of the eight fellows confirmed for next year's Residency Program, three are again Robina Scholars.

The Robina Scholars are overwhelmingly engaged in clinics, especially the Binger Center for New Americans, which has attracted and engaged many Scholars. The Scholars take advantage of over twenty clinics and multiple classes relevant to a public interest career, as well as several extracurricular activities with a public service focus, such as the Asylum Law Project. Current Robina Scholars volunteer hundreds of hours each through the Minnesota Justice Foundation.

The director of public interest programs has provided programming in loan repayment and forgiveness programs, public interest summers, building fellowships, and navigating public interest for 1Ls, JAG information sessions, and DOJ career paths, along with the national alumni speakers detailed below. The director currently chairs the Minnesota State Bar Association's Law School Initiatives in Public Interest Committee and will lead the public service section with the National Association for Law Placement (NALP) next year.

We collaborate with public interest student organizations to offer additional panels from local and national alumni engaged in public service, including panels on civil rights, reproductive rights, and employment law.

By using targeted, individualized counseling, as well as by offering conference reimbursement to students for national public interest job fairs, we have seen our students apply for and receive public interest positions in higher numbers.

Part 3 – Post-Graduate Fellowships

Our 2015 Fellows were all successful in using their fellowships to transition into permanent public service employment. All are in public service, in positions with Legal Aid of New York, Band Member Legal Aid, Volunteer Lawyers Network, Mid Minnesota Legal Aid, and Gender Justice.

This year, we awarded seven year-long post-graduate fellowships to outstanding 2016 graduates. Our 2016 Fellows are serving at:

- Legal Assistance Foundation Chicago, representing low-income clients in housing issues in Chicago, IL
- Earthjustice, assisting in litigation and policy advocacy on environmental law issues in New York, NY
- Mid Minnesota Legal Aid, with two fellows representing low-income persons in housing issues and unrepresented children in immigration issues in Minneapolis, MN
- Minnesota Center for Environmental Advocacy, working state-wide on agricultural issues and environmental justice in St Paul, MN
- American Red Cross, International Humanitarian Unit
- Hennepin County Public Defender's Office

While the original Robina proposal budgeted 10 fellowships for the Class of 2016 at \$25,000 each, recent ABA and NALP employment reporting requirements caused us to adjust the salary. Any long-term law school-funded position must pay at least \$40,000. This reporting change, along with research showing the salaries for school-funded positions had risen nationally, caused us to raise our fellowship stipend.

The director has worked with each fellow to support his or her current and post-fellowship public interest career, including providing information on loan forgiveness programs and networking in public service careers. Fellows have participated in law school programming, the 1L Mock Interview program, and the selection process for summer fellowship funding. All fellows submit monthly updates on their work. Here are some excerpts from their submissions.

American Red Cross – International Humanitarian Unit – Griffin Ferry '16

Around 75% of my fellowship is spent researching and the other 25% teaching International Humanitarian Law courses. I absolutely love both components. Teaching is challenging but I love helping a room of interested people from DOD, DOJ, World Bank, etc. navigate this body of law that I am so passionate about. Research has also been great. I am currently working on a project in which I'm examining forced nudity, sterilization and feeding as means of torture. From this theoretical backdrop, the ARC hopes to make the argument that ISIS's use of forced contraception on Yazidi women amounts to torture.

Mid Minnesota Legal Aid, Immigrant Law Unit – Alexandra De Leon '16

I continue to work on a variety of immigration cases for victims of crimes, including sexual assault, and unaccompanied children. I also initiated and am currently developing a Know Your Rights video for students with HECUA and an ICE enforcement mapping and analysis research project with CURA. This month I will take over the Unaccompanied Children's Court Project, as well.

Earthjustice, New York – Allison Kvien '16

Perhaps the most rewarding case I am working on is helping represent a community in Alabama that has been unfairly subjected to disproportionate amounts of pollution, including the waste from the largest coal ash spill in U.S. history. The community is around 90% African American and one of the poorest counties in the country, so the community often is not able to speak up for itself and be heard.

LAF Chicago (formerly Legal Assistance Foundation of Metropolitan Chicago) - Ian Jackson '16

I had the opportunity to represent a client at my first administrative hearing—a Chicago Housing Authority termination hearing. I prepared for the hearing in only a little over a week. With the guidance of a senior attorney, I prepared all aspects of the hearing—opening statement, cross examination of the CHA witness, direct and redirect of the client, and closing argument. I also prepared two other witnesses. I enjoyed advocating for my client!

We are promoting post-graduate fellowship opportunities to the Class of 2017. We will choose four post-graduate fellowship positions in May.

* * *

With the support of the Robina Foundation, the Robina Public Interest Scholars Program and the Robina Bridge Fellowship Program help the Law School attract high quality and committed students, support those students with financial and skills building resources, and place those students into public interest positions. The programs help our graduates become leaders in their communities, engage in innovative policy-making, and assist indigent and vulnerable persons as part of long-term public interest careers. An income and expense statement for both programs is attached as Appendix I.

As always, we are very grateful to the Robina Foundation for making the Robina Public Interest Scholars Program and the Robina Bridge Fellowship Program possible, and again for generously extending the Program.

Appendix

Appendix I.

<u>PUBLIC INTEREST SCHOLARS PROGRAM</u>	<u>BUDGET</u>	<u>EXPENDITURES</u>
	Year 6 FY 2017	04/01/2016 – 03/31/2017
<u>Public Interest Scholarships</u>	\$540,000	\$525,000
Class of 2017 – 12 awarded @ varying amounts	\$150,000	\$150,000
Class of 2018 – 12 awarded @ varying amounts	\$120,000	\$120,000
Class of 2019 – 17 awarded @ varying amounts	\$270,000	\$255,000 ¹
<u>Summer Internships</u>		
Summer 2016 – 18 awarded @ \$5,000	\$90,000	\$90,000
<u>Post-Graduate Public Interest Fellowships</u>		
Class of 2016 – 7 awarded @ \$40,000	\$250,000	\$280,000 ²
<u>Program Support</u>	\$89,188	\$89,188
Program Coordinator 100% full time	\$84,188	\$84,188
Workshops/meetings and other networking activities	<u>\$5,000</u>	<u>\$5,000</u>
TOTALS	\$969,188	\$984,188

<u>BRIDGE FELLOWSHIP PROGRAM</u>	<u>BUDGET</u>	<u>EXPENDITURES</u>
<u>Short Term Public Interest Fellowships</u>	Year 1 FY 2017	04/01/2016 – 03/31/2017
	150,000	
Class of 2016 (30@ \$5,000) ³	150,000	60,000
TOTALS	\$150,000	\$60,000

¹ We awarded one less scholarship to a student who withdrew from the Class of 2019.

² The original proposal listed 10 fellowships at \$25,000 each. Due to ABA reporting changes, we increased the award amount to comply with requirements for full-time, year-long fellows.

³ We awarded 12 fellowships at \$5,000 each. We did not award 30 Bridge Fellowships this year because we did not have as many qualified applicants during Fall 2016 cycle.

Calendar for Year 2017 (United States)

January Su Mo Tu We Th Fr Sa 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31 5: 12: 19: 27:	February Su Mo Tu We Th Fr Sa 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 3: 10: 18: 26:	March Su Mo Tu We Th Fr Sa 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31 5: 12: 20: 27:
April Su Mo Tu We Th Fr Sa 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 3: 11: 19: 26:	May Su Mo Tu We Th Fr Sa 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31 2: 10: 18: 25:	June Su Mo Tu We Th Fr Sa 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 1: 9: 17: 23: 30:
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Holidays and Observances:

Jan 1 New Year's Day	May 14 Mother's Day	Nov 10 Veterans Day (observed)
Jan 2 'New Year's Day' observed	May 29 Memorial Day	Nov 11 Veterans Day
Jan 16 Martin Luther King Jr. Day	Jun 18 Father's Day	Nov 23 Thanksgiving Day
Feb 14 Valentine's Day	Jul 4 Independence Day	Dec 24 Christmas Eve
Feb 20 Presidents' Day	Sep 4 Labor Day	Dec 25 Christmas Day
Apr 13 Thomas Jefferson's Birthday	Oct 9 Columbus Day (Most regions)	Dec 31 New Year's Eve
Apr 16 Easter Sunday	Oct 31 Halloween	

Robina Foundation 2017 Board Meeting Dates

DATE (2017)	PLACE/TIME
February 27 – March 1, 2017 (Mon, Tues, Wed) New York City (Lodging at The Lotos Club, Meetings at CFR and The Lotos Club)	New York City Monday, February 27 – 6:00 p.m. Dinner Tuesday, February 28 – 8:00 a.m. to 5:00 p.m. Tuesday, February 28 – 6:00 p.m. Dinner Wednesday, March 1 – 8:00 a.m. to 12 noon
May 18, 2017 (Thursday) Conference Call	10:30 a.m. to 12:30 p.m. (CDT)
August 28-30, 2017 (Mon, Tues, Wed) Annual Meeting Minneapolis, Minnesota	Minneapolis, MN Monday, August 28 – 6:00 p.m. Dinner Tuesday, August 29 – 8:00 a.m. to 5:00 p.m. Tuesday, August 29 – 6:00 p.m. Dinner Wednesday, August 30 – 8:00 a.m. to 12 noon
November 16, 2017 (Thursday) Conference Call	10:00 a.m. to 12 noon (CST)

Calendar for year 2018 (United States)

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Holidays and Observances:

Jan 1 New Year's Day	May 13 Mother's Day	Oct 31 Halloween
Jan 15 Martin Luther King Day	May 28 Memorial Day	Nov 11 Veterans Day
Feb 14 Valentine's Day	Jun 17 Father's Day	Nov 22 Thanksgiving Day
Feb 19 Presidents' Day	Jul 4 Independence Day	Dec 24 Christmas Eve
Apr 1 Easter Sunday	Sep 3 Labor Day	Dec 25 Christmas Day
Apr 13 Thomas Jefferson's Birthday	Oct 8 Columbus Day (Most regions)	Dec 31 New Year's Eve

Calendar generated on www.timeanddate.com/calendar

Robina Foundation 2018 Board Meeting Dates

DATE (2018)	PLACE/TIME
February 26-28, 2018 (Mon, Tues, Wed) New Haven, Connecticut Yale University Lodging: The Study	New Haven Monday, February 26 - 6:00 p.m. Dinner Tuesday, February 27 - 8:00 a.m. to 5:00 p.m. Tuesday, February 27 - 6:00 p.m. Dinner Wednesday, February 28 - 8:00 a.m. to 12 noon
May 15, 2018 (Tuesday) Conference Call	10:00 a.m. to 12 noon (CDT)
August 27-29, 2018 (Mon, Tues, Wed) Annual Meeting Minneapolis, Minnesota	Minneapolis, MN Monday, August 27 - 6:00 p.m. Dinner Tuesday, August 28 - 8:00 a.m. to 5:00 p.m. Tuesday, August 28 - 6:00 p.m. Dinner Wednesday, August 29 - 8:00 a.m. to 12 noon
November 15, 2018 (Thursday) Conference Call	10:00 a.m. to 12 noon (CST)

Calendar for Year 2019 (United States)

January Su Mo Tu We Th Fr Sa 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31 5:● 14:● 21:○ 27:●	February Su Mo Tu We Th Fr Sa 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 4:● 12:● 19:○ 26:●	March Su Mo Tu We Th Fr Sa 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31 6:● 14:● 20:○ 28:●
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Holidays and Observances:

Jan 1 New Year's Day	May 12 Mother's Day	Oct 31 Halloween
Jan 21 Martin Luther King Jr. Day	May 27 Memorial Day	Nov 11 Veterans Day
Feb 14 Valentine's Day	Jun 16 Father's Day	Nov 28 Thanksgiving Day
Feb 18 Presidents' Day	Jul 4 Independence Day	Dec 24 Christmas Eve
Apr 13 Thomas Jefferson's Birthday	Sep 2 Labor Day	Dec 25 Christmas Day
Apr 21 Easter Sunday	Oct 14 Columbus Day (Most regions)	Dec 31 New Year's Eve

Robina Foundation 2019 Board Meeting Dates

DATE (2019)	PLACE/TIME
February 25-27, 2019 (Mon, Tues, Wed) Location to be Determined	Location to be Determined Monday, February 25 - 6:00 p.m. Dinner Tuesday, February 26 - 8:00 a.m. to 5:00 p.m. Tuesday, February 26 - 6:00 p.m. Dinner Wednesday, February 27 - 8:00 a.m. to 12 noon
May 14, 2019 (Tuesday) Conference Call	10:00 a.m. to 12 Noon (CDT)
August 26-28, 2019 (Mon, Tues, Wed) Annual Meeting Minneapolis, Minnesota	Minneapolis, MN Monday, August 26 - 6:00 p.m. Dinner Tuesday, August 27 - 8:00 a.m. to 5:00 p.m. Tuesday, August 27 - 6:00 p.m. Dinner Wednesday, August 28 - 8:00 a.m. to 12 noon
November 19, 2019 (Tuesday) Conference Call	10:00 a.m. to 12 noon (CST)

HISTORIC AND TRANSFORMATIONAL: ROBINA FOUNDATION \$25 MILLION GIFT FUNDS JAMES H. BINGER CENTER FOR NEW AMERICANS



Kathleen Blatz ('84), Robina Foundation chair

ON FEB. 6, 2017, THE LAW SCHOOL held a press conference to announce a \$25 million gift from the Robina Foundation. The grant—the single largest philanthropic gift in the Law School's history—will fund the newly named James H. Binger Center for New Americans, establish a James H. Binger Professorship in Clinical Law, and provide scholarship support to Law School students.

The gift will provide permanent financial support to the Law School for the ongoing operations of the James H. Binger Center for New Americans. The Center brings about transformative change by creating a national model for the provision of comprehensive and cohesive legal services for immigrant communities through a variety of means, including improving federal immigration law and policy through impact litigation; protecting detainee rights and

improving access to legal representation for refugees and immigrants; educating noncitizens about their legal rights; creating dynamic and comprehensive immigration clinics for students; and collaborating with others on immigration issues. During its four-year pilot program—also supported by the Robina Foundation—the Center won a landmark case at the U.S. Supreme Court; won political asylum for clients from around the world; and won release for detained immigrants in Minnesota.

The Center has three law firm partners—Dorsey and Whitney, Faegre Baker Daniels, and Robins Kaplan—and three nonprofit partners—the Immigrant Law Center of Minnesota, Mid-Minnesota Legal Aid, and The Advocates for Human Rights.

The Robina Foundation gift will be distributed in this way: \$23.5 million will be directed for an endowment to support the Center, \$1 million to establish and fund the James H. Binger Professorship in Clinical Law, and \$500,000 to support scholarships for Law School students.

The clinical law professorship shall be awarded to a faculty member teaching within the Binger Center with a focus on immigration, asylum,

detainee rights, and/or refugee law and policy.

Speaking at the press conference, University President Eric Kaler said, "We only need to look at the headlines to understand the importance of this gift. There are very few issues as pressing today in Minnesota and around the nation as the legal and public policies about—and the fate of—our immigrant and refugee communities. To our very generous partner, the Robina Foundation: Thank you for your sense of justice and your remarkable generosity. We're so honored to be able to translate this historic gift into action: educating and training a committed group of young lawyers to ensure the safety of—and justice for—Minnesota's new Americans, and others like them around the country and the world. This is a great day for our University, for our Law School, and for justice for all Americans."

Commented Dean Garry W. Jenkins: "This gift represents an extraordinary vote of support for the University of Minnesota Law School. The work of the Binger Center will impact immigration law and policy and support vulnerable people whose lives and livelihoods have been damaged by conflict and persecution. Moreover, the Center is unlike any

The Binger Center offers a wealth of resources—white papers, practice advisories, conference notes and slide shows, and more—to support pro bono attorneys and immigration advocates. Visit www.law.umn.edu/james-h-binger-center-new-americans/resources.



other clinical program found at other law schools, because it unites an entire community of talented advocates in common cause for the rights of immigrants and refugees, and it gives law students leading roles in this work. By combining the passion and intelligence of our students with the resources and expertise of our partners, we provide unparalleled representation to immigrants—often saving families, sometimes even saving lives.

"Thank you to the Robina Foundation for your extraordinary vision, this strategic investment, and for the assurance that our students will benefit from the highest quality of experiential learning for generations to come."

"Legal education is in the midst of significant change," said Kathleen Blatz ('84), chair of the Robina Foundation and former chief justice of the Minnesota Supreme Court, "and we are enthusiastic about how the University of Minnesota Law School remains committed to educational excellence and programmatic innovation. In a short period, the Center has proven itself to be a vital part of our community and a highly influential entity at a time when immigration is at the center of the national conversation. This project

is consistent with the legacy of James Binger and his desire to promote transformational philanthropy."

Professor Benjamin Casper Sanchez ('97), director of the Center, said: "To the Robina Foundation—we are thankful you believed in us and provided us the pilot funding to build the Center together these past four years. We can't begin to express our gratitude now for this truly historic gift. The call we put out today is to young people, and to people of any age, who have been inspired by the example of immigrants and refugees overcoming enormous obstacles to become new Americans. If you are one of these people and you want to make a difference by becoming a lawyer, then we are talking to you. If you want to join our cause and defend the values of human dignity at the core of the United States Constitution, then please reach out to us. Apply to law school! There's never been a more important time for you to follow your values and your idealism. With the endowment of the Binger Center for New Americans here at the University of Minnesota Law School, I promise you there has never been a better place."

A symposium is being planned for this fall. Information will be available

JAMES H. BINGER ('49)



James H. Binger, a St. Paul native, earned an economics degree from Yale and graduated from the Law School in 1949. He subsequently joined the law firm that would become Dorsey & Whitney. He joined Honeywell in 1943, became president in 1961, and chairman in 1965. While at the helm, he expanded Honeywell's original focus on systems controls to encompass defense, aerospace, computers, and cameras.

on the Law School's website in the coming months.

The Robina Foundation, a Minnesota-based private grant-making foundation, seeks to positively impact critical social issues—by encouraging innovation and financially supporting transformative projects of its four institutional partners. These partners, selected by the foundation's founder, James H. Binger ('41), are Abbott Northwestern Hospital in Minneapolis, the Council on Foreign Relations in New York, the University of Minnesota Law School, and Yale University. This newest grant brings the Robina Foundation's total giving to the University of Minnesota to nearly \$60 million since 2008. ■

ELI

Celebrating the impact of giving to Yale

SPRING 2017

Goldman and Robina Endow Law Programs

INSIDE Undergraduate theater fund 15 » Women's field house 20 » Melanoma research 22

Supporting the Next Generation of Human Rights Leaders

Robina Foundation endows initiative at Yale Law School

SINCE 2002, THE INTERNATIONAL CRIMINAL COURT (ICC) in The Hague has been responsible for investigating and prosecuting individuals charged with the crimes of gravest concern to the international community: war crimes, genocide, and crimes against humanity. The world's first permanent international court, it intervenes only when national authorities choose not to prosecute, earning the ICC a reputation as the court of last resort.

Human rights advocate and lawyer Colleen Gilg '08 J.D. describes an internship at the ICC as a launching pad for her career. Following her

contract and building a reputation within the institution," Gilg said. "My Robina fellowship gave me the financial freedom to make this investment in my career, and I am immensely grateful for the opportunity. I now have the job of my dreams."

COMPREHENSIVE SUPPORT FOR HUMAN RIGHTS SCHOLARS AND PRACTITIONERS

In 2008, the Robina Foundation created the Human Rights Fellowship Initiative at Yale Law School to cultivate legal scholars and practitioners who are passionate about human rights work. For nearly a decade, the foundation has continued its support through a series of gifts that have funded scholarships, post-graduate fellowships, visiting faculty positions, and loan forgiveness for recent Law School graduates working in human rights. The broad-based initiative is strategically designed to assist students and alumni at all stages of their careers—from first-year law students to recent graduates to senior practitioners. The initiative has sought to promote excellence and commitment to a field that is deeply demanding but less lucrative than other areas of law.

The Robina Foundation has recently secured this remarkable program by establishing the Robina Human Rights Initiative Endowment Fund with a generous \$13 million gift.

This gift has been matched by a \$5 million contribution from Jane Goldman P '14 (see

"By investing in human capital, by developing the talents and the commitments to human rights and social justice of young advocates and scholars, the Robina Foundation has improved the human condition."

graduation from Yale Law School, Gilg spent six months at the court on a fellowship funded by the Law School and supported by the Robina Foundation. Today, she works for the ICC as an associate trial lawyer.

"As an American, or a national of a country that's not a party to the ICC, it would have been next to impossible for me to secure a position at the ICC without coming first on an unpaid



Spires adorn the roof of Sterling Law Buildings.

accompanying story), which offers loan repayment support for Law School graduates working in human rights, civil rights, and other social justice positions. Yale has committed to raising an additional \$1 million to add to the human rights endowment.

The Robina gift also creates the Binger Clinical Faculty Chair in Human Rights at Yale Law School, ensuring that the school will always have a faculty member dedicated to teaching human rights courses and clinics and leading the Human Rights Fellowship Initiative. James J. Silk '89 J.D., director of the Orville H. Schell, Jr. Center for International Human Rights, will serve as the chair's inaugural holder. Silk has acted since 2008 as the chief administrator of the Robina initiative at Yale Law School. To date the Robina Foundation has provided a total of \$22 million for the program.

"As the students and alumni who have participated in this initiative can attest, the Robina Foundation's generosity has already affected the world in important ways," said Yale Law School dean Robert Post '77 J.D. "By investing in human capital, by developing the talents and the commitments to human rights and social justice of young advocates and scholars, the Robina Foundation has improved the human condition. It has guaranteed that its influence will endure as long as the Yale Law School."

A LEADER IN HUMAN RIGHTS EDUCATION

Long regarded as a leader in legal education, Yale Law School was one of the first law schools to create a clinic that engages students directly in human rights advocacy practice. Its signature human rights clinic—named for Allard K.

“Our extraordinary students find their places doing the long, hard work of repairing the world, securing a little more justice, a little more equality, a little more respect for human rights.”

Lowenstein '54 LL.B., a human rights and anti-war activist and member of Congress—is among the top programs in the nation. Silk, who teaches the clinic, says that every year, human rights organizations from around the world seek the clinic's expertise and assistance.

“I am very grateful for the support and foresight of the Robina Foundation,” said Silk. “The foundation's renewed funding ensures that the Law School can continue to provide our students with the experiences they need to become thoughtful and effective human rights advocates, scholars, and leaders. Our extraordinary students find their places doing the long, hard work of repairing the world, securing a little more justice, a little more equality, a little more respect for human rights.”

The scholarships and fellowships offered through the Human Rights Fellowship Initiative enable students to engage with leading human rights scholars and activists, investigate and

analyze human rights abuses, gain critical perspective on advocacy, and master the tools available for protecting human rights.

Beginning with the first award in 2008, the Robina initiative has funded seventy-six scholarships, 335 summer internships, thirty post-graduate fellowships—which allow recent graduates to secure full-time human rights positions early in their careers—and loan repayment support for those working in the field.

“Over the past nine years, the Robina Foundation has been impressed by the quality of Yale Law School students and the passion with which they pursue their work,” said Kathleen Blatz, chair of the board of the Robina Foundation. “We are proud to ensure funding for this critical initiative, which is fostering a thriving network of human rights scholars and practitioners who are committed to building greater respect for human rights.” ■

James J. Silk '89 J.D. addresses Robina and Bernstein fellows during a colloquium on human rights at Yale Law School.



Nancy Gilberg

allina

From: Wheeler, Penny <Penny.Wheeler@allina.com>
Sent: Friday, March 10, 2017 8:20 AM
To: Penny Hunt
Cc: Nancy Gilberg; Kong, Dee
Subject: RE: Robina Foundation

Thanks so much for the summary, Penny. We so appreciate the 1M of additional support for this program, which is making a difference in the lives of so many. We will find ways to expand the program and continue to learn how best to serve all, including communities impacted by care disparities due to race, ethnicity, language, or other challenges.

I am also so grateful that I will have the opportunity to personally thank the Robina Board. I will plan to be there on August 29th. In addition, I will make myself fully available for the interviews as well.

I am very sad to learn about Peter's declining health. He is such a wise soul and wonderful human being. I will have him, and all who love him, in my thoughts.

All the best to you and Nancy,

Penny Wheeler, M.D.

Allina Health, President and CEO • System Office
Phone: 612-262-0605 • Cell: 612-859-7260 • Fax: 612-262-0612 • penny.wheeler@allina.com
Mail Route 10101 • P.O. Box 43 • Minneapolis, MN 55440-0043

From: Penny Hunt [mailto:pennhunt@gmail.com]
Sent: Thursday, March 09, 2017 3:48 PM
To: Wheeler, Penny <Penny.Wheeler@allina.com>
Cc: Nancy Gilberg <ngilberg@robinafoundation.org>
Subject: Robina Foundation

Hi Penny,

By now I'm sure you have heard that at last week's meeting the board of the Robina Foundation authorized the wire transfer of \$1 million to Allina to support the work of LifeCourse in 2017. As I told Paige, board members are proud of the foundation's support of LifeCourse and hope that the groundbreaking research of LifeCourse will assist Allina and the late-in-life field help patients and their families navigate difficult decisions to provide supportive, patient-centered care.

When I mentioned to the board your desire to meet with them to wrap up Robina's work with Allina, they determined that lunch during the summer board meeting would be the perfect time to meet. We are hoping that you could come for lunch (presumably at Faegre Baker Daniels) about noon on Tuesday, August 29. No report required; board members would simply like to talk with you about Allina's outlook on health care, including end-of-life care. Who knows? Perhaps we will have a new national health law! Please check your calendar for that date. Details will follow closer to the meeting.

As you know, Robina Foundation is a limited life foundation, which means that the Robina board is thinking about winding down the foundation at some point. Although no date has been set, the board has decided to engage a consultant to interview board members and grantees to help us identify lessons learned from the operation of the foundation that may be of interest to others in the field of philanthropy. I hope to contact you

in the near future with more details about interviews with you and others at Allina/Abbott, but I wanted to alert you to this. We hope interviews will take place before August 1, so identification of a consultant to conduct the interviews is high on my To Do List!

I will end with a sobering update on Peter Karoff, who was not able to attend the board meeting in person. He did participate by phone for several hours. Although his voice was strong and his mind was sharp, he was very clear and candid that his health is "not going in the right direction," as he put it. We are all very saddened by this and appreciate his ongoing efforts to contribute to Robina under the circumstances. He has been a thoughtful, creative member of the Robina Board and a champion for the foundation's efforts to provide transformative funding to Robina Grantees.

**Warm regards,
Penny**

Penny A. Hunt
Executive Director

Robina Foundation
4900 IDS Center
80 South 8th Street
Minneapolis, MN 55402
Ph: 612-333-2313
Cell: 612-381-7790
phunt@robinafoundation.org
pennhunt@gmail.com



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allina

Allina Health

**ABBOTT NORTHWESTERN
HOSPITAL FOUNDATION**

March 24, 2017

800 East 28th Street
Minneapolis, MN 55407-3799
612-863-4126

Penny Hunt, Executive Director
Robina Foundation
80 S 8th St Ste 4900
Minneapolis, MN 55402-2226

Dear Penny,

On behalf of the Abbott Northwestern Hospital Foundation's Board of Directors and the LifeCourse team, it is my privilege to thank the Robina Foundation, you and Nancy Gilbert for the most recent wire transfer of \$1 million. We received the grant on March 10, 2017.

I want to take this opportunity to acknowledge and recognize the systemic changes made possible with the financial and intellectual support of the Robina Foundation's board and staff over the last 12 years. Thousands of clients and families will directly and indirectly benefit from clinical and cultural changes resulting from the Robina Foundation's huge investments in developing Allina Health's care guide work and the LifeCourse project. The first Robina Foundation grant (\$75,000) to the Abbott Northwestern Hospital Foundation occurred on December 23, 2005. Since that time, the Robina Foundation trustees have granted \$24,551,454 to Allina Health. Together, our organizations and our many community collaborators and academic and clinical partners, have proven that lay care guides are a compassionate *and* cost effective addition to clinical care teams, especially for patients managing difficult compliance regimes for chronic illness. The Robina Foundation investment in LifeCourse has demonstrated a more human, gracious and practical approach to helping elders and their families. The full impact of LifeCourse as it is disseminated and adopted more widely will be a source of pride for all of us involved in the funding and development of this truly innovated and spiritually uplifting model of care. We are helping society address the burdens of long-term care, chronic disease, financial stress and, most importantly, the emotional challenges that so often accompany aging.

I understand that Dr. Penny Wheeler will address the Robina Foundation board in August. If there is anything that I can do to assist in arranging that brief presentation of gratitude and appreciation, please let me know. I also renew my and Ron's offer to assist you and the Robina Foundation board as you reflect on and possibly publish a paper on the impact and power of Mr. Binger's unique philanthropy.

All the best. Let's stay in touch.

Rich
Richard Meyer
President, Abbott Northwestern Hospital Foundation

*We are so grateful for
our partnership and work together.*

Robina Foundation
80 South 8th Street, Suite 4900
Minneapolis, MN 55402
Phone: 612-333-2313 Fax: 612-333-0182

FACSIMILE TRANSMISSION FORM

DATE	March 9, 2017
TO	Ben Webster cc: Tina Jacobsen
FAX #	651-466-8742
FROM	Penny Hunt, Executive Director
SUBJECT	Wire Transfer of Funds to Allina Health System

(Page 1 of 1 Pages)

Ben,

Please wire-transfer \$1,000,000 to the Allina Health System per the instructions below for the *LifeCourse* project.

Please let us know when that transfer takes place, and inform the Allina Health System that Robina needs an acknowledgement letter stating the date and amount of the monies transferred. Thank you.

Instructions for Wire Transfer

Bank: Wells Fargo, National Association
420 Montgomery Street
San Francisco, CA 94163, USA

SWIFT Code



ABA:



Account Name: Allina Health System

Account Number: 635-500-5000

Text: Funds are for the grant from the Robina Foundation to Abbott Northwestern Hospital Foundation's "*LifeCourse*" project. Allina contact: Paige Bingham, paige.bingham@allina.com, 612-262-0700
Robina Foundation contact is Penny Hunt, Executive Director, or Nancy Gilberg, Administrative Consultant, at 612-333-2313.

Penny Hunt

Penny Hunt, Executive Director
Robina Foundation

Allina

From: Bingham, Paige E [<mailto:Paige.Bingham@allina.com>]
Sent: Sunday, May 14, 2017 4:44 PM
To: Hunt, Penny (pennhunt@gmail.com)
Cc: Gilberg, Nancy (ngilberg@robinafoundation.org); Short, Marianne (marianne.short@uhg.com); Schroeder, Steve; Wheeler, Penny; Taghon, Jessica R
Subject: LifeCourse to received Circle of Life--Citation of Honor

Hi Penny,

We received excellent news this week that LifeCourse will receive the Circle of Life Citation of Honor at the July American Hospital Association—Leadership Summit in San Diego, Friday July 28. The Circle of Life Awards Committee spent a day at Allina Health in November reviewing LifeCourse and meeting with our implementing sites. In their letter (see attached) they noted that:

The committee was impressed with the program's potential as a primary palliative care model, with its meticulously designed educational approach, excellent disease-specific summaries/guides and thoughtfully staged questions for each visit, as well as the solid evaluation.

It applauded your goal of moving important discussions out of the medical arena and into the home, to work with individuals and families in determining and being able to articulate their needs and care goals, and to have these conversations empower individuals and families to advocate for their goals and needs in their direct clinical contacts.

When you meet with the Robina Foundation board on May 19, please share our gratitude for the Robina Foundation's support of LifeCourse. We also invite board member to join us for:

- AHA Leadership Summit in San Diego on July 28 when the Circle of Life Citation of Honor will be awarded <http://www.healthforum-edu.com/summit/index.dhtml>
- IAGG World Congress in San Francisco on July 23 where the LifeCourse team and Steve Schroeder as the discussant will present LifeCourse <https://www.iagg2017.org/>

Please let us know if any board members are able to attend. Steve did sent a message to Susan Berresford last week inviting her to IAGG. We look forward to hosting anyone interested in attending either or both of these momentous events.

Hope you are having a wonderful Mother's Day weekend, Paige

Paige Bingham, MBA

Director • LifeCourse • Allina Health Group

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LifeCourse™
Listen. Honor. Guide.



CIRCLE of LIFE™

May 9, 2017

Paige Bingham
Director
LifeCourse
Allina Health
2925 Chicago Avenue – MR 10039
Minneapolis, MN 55407-1321

Dear Paige:

On behalf of the Circle of Life Awards Committee, I am delighted to officially inform you that LifeCourse has been selected a **Circle of Life Citation of Honor** recipient for 2017. Congratulations to you and your remarkable colleagues.

The committee was impressed with the program's potential as a primary palliative care model, with its meticulously designed educational approach, excellent disease-specific summaries/guides and thoughtfully staged questions for each visit, as well as the solid evaluation.

It applauded your goal of moving important discussions out of the medical arena and into the home, to work with individuals and families in determining and being able to articulate their needs and care goals, and to have these conversations empower individuals and families to advocate for their goals and needs in their direct clinical contacts.

The committee would encourage you to continue in your efforts expanding the program and help it reach its greater potential within the system and in your service area. It also believed that more time and steps toward program maturity would help you identify the actual impact -- how much the record notes from care guide discussions informed clinical care plans -- and strengthen the intersection with medical and psycho-social professionals.

The committee would encourage you to continue your innovations and reapply for the Circle of Life Award in a few years as they mature, show continuing results and become embedded.

In 2017, the Circle of Life is presenting two awards and three Citations of Honor.

As a Circle of Life Citation of Honor recipient, LifeCourse will receive a Circle of Life plaque commemorating this achievement at the at the AHA Leadership Summit in San Diego, Friday, July 28 (the Summit lasts from Thursday, July 27 at 1:00 p.m. to Saturday, July 29, ending at 11:30 a.m.). You also will be profiled in a Circle of Life awards booklet.

The Circle of Life Award: Celebrating Innovation in Palliative and End-of-Life Care is supported in part by California Health Care Foundation, based in Oakland, California, and Cambia Health Foundation, based in Portland, Oregon. Major sponsors of the 2017 awards are the American Hospital Association, the Catholic Health Association and the National Hospice and Palliative Care Organization & National Hospice Foundation. The awards are cosponsored by The American Academy of Hospice and Palliative Medicine, the Center to Advance Palliative Care, the Hospice and Palliative Nurses Association & Hospice and Palliative Credentialing Center & the Hospice and Palliative Nurses Foundation, and the National Association of Social Workers.

All Circle of Life AHA-Health Forum Leadership Summit events are Friday, July 28.

- Because one of the goals of the Circle of Life Awards is to provide models and inspiration for the field, we would like you or a representative from your program to participate in a Sunrise Session panel discussion on palliative care at 7 a.m. entitled Spreading Palliative and End-of-Life Care Skills throughout the Care Continuum.
- The award will be presented just prior to the 8:30 a.m. keynote session (Rana Foroohar, global business columnist and associate editor at The Financial Times and global economic analysis at CNN). All from your organization are invited to sit in a special front section for the presentation.
- We'll have a celebratory luncheon starting at 12:15 p.m. Everyone attending from LifeCourse and Allina is invited to the awards luncheon (group photos will be taken for your at-home use).

The Circle of Life Award program will pay conference fees and travel costs (Thursday and Friday nights' hotel, meals, and less than full coach airfare) for one representative to receive the award. Additional rooms and additional nights at the conference hotel (the Manchester Grand Hyatt, 1 Market Place, San Diego) are \$275 plus taxes. In addition, a limited number of complimentary registrations are available for other representatives who wish to attend the meeting, and discounted registrations are also available. Registration is not necessary to attend only the awards ceremony. More information on the Summit is at <http://www.healthforum-edu.com/summit/index.dhtml>.

I will work with you directly on your travel, hotel and registration arrangements.

The American Hospital Association communications staff will work with your public relations staff to coordinate your local public announcement of this honor with a mid-July national release. Please do not make any public announcements (media/press) about this honor until that time. You may, of course, share this information internally, but please be certain to emphasize that the information is still confidential.

Work on the awards booklet will begin very soon and we will be working with a quick turn-around time for preparing the article and booklet. Writer Jan Greene will be calling you shortly to arrange an interview on your organization and your work. In the meantime:

- **Please send me no later than May 25 a photo that captures the essence of your program for the booklet — something simple with a patient emphasis is usually most effective.** You may want to look at previous years' awards booklet to get a feel for what works best. (They can be viewed at www.aha.org/circleoflife.) Please provide a digital photo with between 200-300 dpi (300 is preferable). **Black and white photos are preferable.**
- **Please e-mail me the name, phone and e-mail address for your public relations/media relations contact.**

Looking beyond July:

- If you would like to have a local celebration of this honor in your community so you can share this recognition with your staff and community supporters, we would be pleased to try to arrange for a Circle of Life representative to be there to re-enact the presentation.

Again, congratulations on your achievements and impressive work. I will be in touch with you shortly to discuss the next steps.

Best regards,

A handwritten signature in cursive script that reads "Kathy Poole".

Kathy Poole
Director, Circle of Life Awards

cc: Penny Wheeler, MD
Lorry Massa
Paul Muraca