



[Robina Foundation](#)

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PENNY HUNT

ROBINA FOUNDATION

Annual Meeting

August 25, 2020

8:00 a.m. to 4:00 p.m. (CDT)

9:00 a.m. to 5:00 p.m. (EDT)

Minneapolis Club

Third Floor Club Room

Kathleen Blatz, Steve Lewis, Marianne Short, Penny Hunt

Zoom

Susan Berresford, Nancy Gilberg

ROBINA FOUNDATION

TO: Robina Foundation Board of Directors

FROM: Penny Hunt

RE: August 2020 Board Meeting

This will be an unusual meeting in a number of ways, most notably that we won't all be in the same room – Kathleen, Marianne, Steve and I will be socially distancing in a large room at the Minneapolis Foundation, and Susan, Nancy and the recorder will join us on Zoom. My fingers are already crossed that the technology will perform without a glitch! If all goes well, the Zoom image will be shown on a tv in the meeting room, which should make participation easier. We'll see!

Comments about the meeting and the Board Book:

The cover to the book indicates that the meeting will run from 8:00 am – 4:00 pm CDT, while the timing on the Agenda indicates that we will adjourn at 3:00. Although we may end a little early, please plan on a full day of meetings.

Tab 3: The Foundation's Financial documents include an estimate of expenses for the balance of the year prepared by Nancy and me. Using that estimate, we calculated "Available Funds Through 12/31/20," which will fund post-dissolution work by the Minneapolis Foundation and for new grants to Robina Grantees, if the Board wishes to make closing grants. The Board will discuss "Final Distributions before Dissolution" at 12:30, including an amount to fund the Robina Foundation Fund at the Minneapolis Foundation. **(Tab 7)**

Tab 4: Deans Jenkins and Bundy will be available if needed to join the Board's consideration of endowment grants to support Deans Innovation Funds at the University of Minnesota Law School and Yale School of Drama.

Tab 5: We have allotted one hour for Angela Fogt's discussion with the Board. She will update us on the status of Robina's dissolution and the timeline during the balance of the year and will facilitate your consideration of various decisions related to Robina's Memorandum of Understanding with the Minneapolis Foundation.

Tab 6: At the May Board Meeting, Board Members expressed interest in talking with the U about the Class Agent Fundraising Pilot Program in connection with review of the annual report on the program. Lizzy Beghelli, Assistant Director of Annual Giving, will join our meeting via Zoom.

Tab 8: Material at Tab 8 is an example of information that will be provided to Robina Grantees, the Minneapolis Foundation and the two grant report consultants for each of Robina's endowment grants.

Tab 9: The Board has discussed securing an extension of Robina's D & O insurance. The material provided at Tab 9 explains the extension options so that the Board can decide the appropriate extension needed.

I'm very disappointed, and I'm sure you are too, that we won't be able to meet together one last time! I'm sure that the business discussions will be interesting, but I hope we will have a little time to catch up and perhaps share reflections on our time working to implement Jim Binger's vision for Robina.

Don't hesitate to get in touch with me before the meeting if you have comments or questions. Looking forward to seeing all of you on August 25, whether in person or on Zoom!

Robina Foundation Board of Directors' Annual Meeting
Tuesday, August 25, 2020

TIME		Tab#
✓ 8:00 a.m.	Welcome and Call to Order – Blatz	
✓ 8:10 a.m.	Minutes from May 21, 2020 Board Meeting – Short – Action	1
8:15 a.m.	Executive Director's Report – Hunt	2
8:25 a.m.	Foundation Finances - Lewis • Assets and Grants • Asset Statement Prepared by Jim Peter • Bond Dividend Income Schedule • Bond Principal Maturity Schedule • Estimated 2020 Expenses • Available Funds Through 12/31/20	3
9:15 a.m.	New Grants- All – Action Deans' Innovation Funds <u>Yale School of Drama</u> • Proposal • Update <u>University of Minnesota Law School</u> • Proposal • Update Grant to Minnesota Historical Society • Archiving Update	4
9:45 a.m. <u>Zoom</u>	Dissolution – All – Action Guest: Angela Fogt, Faegre Drinker • Update • Dissolution Timeline Minneapolis Foundation Memorandum of Understanding • Formal designation of Robina representatives to serve as consultants • Recommended level of compensation for consultants • Designation of Binger family representative to receive reports • Recommended distribution of assets remaining in 2023	5
10:45 a.m.	Break	
11:00 a.m. <u>Zoom</u>	Grantee Report • U of M: <i>Class Agent Fundraising Pilot Program</i> Annual Report • Guests: Dean Jenkins and/or Lizzy Beghelli	6
11:45 a.m.	Lunch	

12:30 p.m.	Final Distributions before Dissolution - All • Minneapolis Foundation Worksheet • Closing Grants	7
1:15 p.m.	Post Dissolution Reporting - Hunt • Material for Robina Grantees • Reporting Schedule	8
1:45 p.m.	Governance – Blatz • General Discussion • D & O Insurance Extension – Action • November Board Meeting • Executive Session	10
3:00 p.m.	Adjournment	

1	MINUTES May 21, 2020
2	EXECUTIVE DIRECTOR'S REPORT
3	FOUNDATION FINANCES
4	NEW GRANTS
5	DISSOLUTION
6	GRANTEE REPORT
7	FINAL DISTRIBUTIONS BEFORE DISSOLUTION
8	POST DISSOLUTION
9	GOVERNANCE
10	

**Robina Foundation
Meeting Minutes
May 21, 2020**

A meeting of the Board of Directors of the Robina Foundation, a Minnesota nonprofit corporation, was held on May 21, 2020, via conference call.

Directors present: Susan Berresford, Kathleen Blatz, Steve Lewis, and Marianne Short.

Staff present: Penny Hunt, Executive Director, and Nancy Gilberg, Administrative Consultant.

Mary Lou White was present and served as recorder.

Welcome and Call to Order

Blatz, Chair, called the meeting to order and welcomed Board Members.

Minutes of February 20, 2020, Board Meeting

A motion was made and seconded to approve the Minutes of the February 20, 2020 Board Meeting included in the Board Book. That motion was approved unanimously.

Executive Director's Report

Hunt called Board Members' attention to several items in the Executive Director's Report in the Board Book, in particular information about Robina Foundation's Directors & Officers Insurance. Hunt noted that the current policy has been renewed through May 2021. In late fall, we will notify the Philadelphia Insurance Companies of Robina's dissolution and purchase an extension of the policy for 1 to 3 years to address claims, if any, against Robina directors and officers that could survive dissolution.

Foundation Finances

Pfingsten Partners III Update

Lewis and Hunt reported that the Pfingsten partnership is in the process of dissolution, which means that the partnership's remaining assets will be distributed to limited partners, including Robina Foundation, by the end of June 2020. Robina's distribution is estimated to be \$1912.

Bonds

Hunt noted that one of the bonds held by Robina will be paid out in June rather than September as planned. Bond proceeds will be deposited in Robina's Vanguard account. Lewis noted that we may want to sell several bonds scheduled to mature in late 2020 a little early to facilitate Robina's dissolution.

Financial Advisor Transition

Hunt explained that we have successfully transitioned preparation of Robina's quarterly reports from Mike Sullivan to Jim Peter, and called attention to the Asset Statement included in the Board Book, which was prepared by Peter. Hunt recommended that Robina pay Sullivan one-half of his agreed-upon quarterly fee in recognition of Sullivan's dedication to Robina and all that he has done for the Foundation. The Board directed Hunt to speak with Peter to identify the appropriate compensation for his work for the Foundation during the balance of 2020.

change
for
resolution

Dissolution Process

Robina Foundation's legal advisor, Angela Fogt of Faegre, Drinker, Biddle & Reath, joined the Board to discuss the legal dissolution documents and process, including the timing of required

actions. Fogt provided the Board with an overview of the draft legal documents associated with the proposed dissolution. Fogt explained that (1) the Board will vote to dissolve the Foundation and transfer some portion of remaining assets to the Minneapolis Foundation to administer pursuant to the Memorandum of Understanding, and (2) the notices to be filed with the Minnesota Attorney General and Secretary of State will indicate that the Robina Foundation intends to dissolve, but the formal dissolution will not occur until the end of 2020. The Board of Directors and officers will retain authority until the final paperwork is filed at the end of the year. The Board reviewed and provided feedback on each of the documents included in the Board Book. During the discussion of the draft documents, Board Members requested several revisions to the documents. Fogt agreed to work with Hunt on the revisions, which will be discussed with the Minneapolis Foundation.

A motion was made and seconded to adopt the attached Resolutions of the Board of Directors, which authorize dissolution of the nonprofit corporation and adopt the Plan of Dissolution attached to the Resolutions.

Grants

University of Minnesota: *Public Interest Scholars and Bridge Fellowship*

Board Members noted and accepted the Law School's explanation of why they did not award thirty Bridge Fellowships this year as planned but rather opted to use the additional funding for summer and post graduate year-long fellowships.

Yale School of Drama: *Dean's Innovation Fund*

The Board of Directors decided to delay consideration of Yale School of Drama's request regarding distributions from the Aberdeen funds until the August Board Meeting when the Board will consider endowment of the Dean's Innovation Fund.

Other Business

August Board Meeting

Board Members discussed the feasibility of holding an in-person board meeting in August in Minneapolis given the current shut-down due to the pandemic and decided to delay any decision until closer to the scheduled meeting date. Board Members agreed that regardless of whether an in-person meeting is possible, an all-day meeting on Tuesday, August 25 (followed by dinner that evening if the meeting is in-person) should provide sufficient time for consideration of Foundation issues. Angela Fogt will attend the meeting to discuss the dissolution. Agenda items to include:

- Approval of final grants and distributions, including Endowment of Dean's Innovation Funds and funds for the Minneapolis Foundation;
- Post dissolution reporting, including designation of consultants, confirmation of compensation and guidance to consultants on the final distribution of funds held in the Robina Foundation Fund;
- Any new grants depending on availability of funds;
- Report on University of Minnesota Law School Class Agent Fundraising

Adjournment

There being no other business, the meeting was adjourned at 1:00 pm

Respectfully Submitted,

Marianne Short, Secretary

Date

ROBINA FOUNDATION

Resolutions of the Board of Directors

The Board of Directors of Robina Foundation (the "Foundation"), a Minnesota nonprofit corporation, hereby takes the following actions:

WHEREAS, Section 3(f) of the Foundation's Bylaws describes the intent of the Foundation's founder, James H. Binger, and it requests that the Foundation's Board pursues a charitable program for the Foundation that continues for roughly twenty years after the date of the founder's death (November 5, 2004); and

WHEREAS, the Board has administered the Foundation with the goal of maximizing charitable impact in light of the Foundation's limited duration; and

WHEREAS, the Board has determined that the Foundation has largely achieved its charitable and educational objectives and, consistent with James H. Binger's intent, it is now in the best interests of the Foundation that it be dissolved.

NOW, THEREFORE, IT IS HEREBY:

RESOLVED, that the Foundation shall be dissolved no later than December 31, 2020 in accordance with the provisions of Minnesota Statutes, Chapter 317A, and with the Plan of Dissolution attached as Exhibit A.

RESOLVED FURTHER, that the officers of the Foundation are hereby authorized and directed, without further action by this Board, to convert all or any part of the property and assets of the Foundation into cash, to satisfy all remaining obligations of the Foundation, and to take any and all action and to do any and all acts and things that may, in the opinion of counsel or in the judgment of said officers, be necessary or proper to dissolve the Foundation and wind up its affairs, and carry out the intent and purposes of the foregoing resolution.

RESOLVED FURTHER, that the Chair and Executive Director of the Foundation are hereby authorized and directed to cause to be delivered to the Minnesota Secretary of State a notice of the Foundation's intent to dissolve as required by Minnesota Statutes, section 317A.723; to cause to be delivered to the Minnesota Attorney General a notice of the Foundation's intent to dissolve as required by Minnesota Statutes, section 317A.811; to cause notice of such filing to be published in a legal newspaper in the county where the registered office of Foundation is located, once each week for at least four successive weeks; to cause written notice of such filing to be given to known creditors and claimants; and to cause articles of dissolution to be filed with the Minnesota Secretary of State as required by Minnesota Statutes, section 317A.733.

Date Adopted: May 21, 2020

ROBINA FOUNDATION

Plan of Dissolution

Robina Foundation, a Minnesota nonprofit corporation (the "Foundation"), shall be dissolved no later than December 31, 2020 as follows:

1. Upon the approval of this Plan of Dissolution by the Board of Directors of the Foundation, the proper officers of the Foundation shall file with the Minnesota Secretary of State a notice of intent to dissolve setting forth the information required by Minnesota Statutes, section 317A.723.

2. After the notice of intent to dissolve has been filed with the Secretary of State, or at such earlier date as is determined by the Board of Directors, the Foundation shall cease to carry on its business, except to the extent necessary for the winding up of the Foundation.

3. After the notice of intent to dissolve has been filed with the Secretary of State, the Board of Directors, or any officers acting under the direction of the Board of Directors, shall proceed as soon as practicable:

- a) Collect and make provision for the collection of debts due or owing to the Foundation, if any;
- b) Pay or make provision for the payment of any debts, obligations, and liabilities of the Foundation according to their priorities;
- c) Give notice to creditors and claimants under Minnesota Statutes, section 317A.727; and
- d) Give notice to the Attorney General under Minnesota Statutes, section 317A.811.

4. All tangible or intangible property, if any, including money, remaining after the discharge of the debts, obligations, and liabilities of the Foundation shall be distributed as follows:

- a) Approximately \$150,000, but not more than \$200,000, and certain grantmaking records of the Foundation will be transferred to The Minneapolis Foundation, a Minnesota nonprofit corporation described in Section 501(c)(3) of the Internal Revenue Code (the "Code"), to fund the Robina Foundation Fund, which will be administered in accordance with the attached Memorandum of Understanding.
- b) Certain corporate records of the Foundation will be archived at the Minnesota Historical Society, a Minnesota nonprofit corporation described

in Section 501(c)(3) of the Code, in accordance with its normal archival procedures.

- c) Certain other tax and legal records of the Foundation as may be identified by the Board of Directors will be stored in paper form or electronically by one or more officers or directors of the Foundation or by its legal counsel for a period of at least six years and may thereafter be destroyed.
- d) After satisfying (a) through (c) above, the Foundation's remaining assets will be paid to one or more legacy Foundation grantees, which include: (i) Abbott Northwestern Hospital, a division of Allina Health System; (ii) Council on Foreign Relations; (iii) University of Minnesota Law School; and (iv) Yale University. Each legacy Foundation grantee is described in Section 501(c)(3) of the Code. The Foundation's Board of Directors will determine how the remaining assets will be allocated among the aforementioned legacy grantees based on the assets remaining and the funding opportunities available to the Foundation.

5. Articles of dissolution, setting forth the information required by Minnesota Statutes, section 317A.733, shall be filed with the Minnesota Secretary of State by the proper officers of the Foundation after the 90-day period in Minnesota Statutes, section 317A.727, subd. 2(5), has expired and the payment of claims of all creditors and claimants filing a claim within that period has been made or provided for.

Date Adopted: May 21, 2020

**ROBINA FOUNDATION
BOARD OF DIRECTORS MEETING
August 25, 2020
EXECUTIVE DIRECTOR'S REPORT**

The period since the May 2020 Board Meeting has been interesting as we continue to understand and address issues related to Robina's sunset in December 2020 - only four months away!

Preparation for Board Meeting

Needless to say, Covid-19 added to the difficulty of preparing for Robina's dissolution and for the August Board Meeting. Over the past several months Nancy and I talked almost daily, and often multiple times during the day, and met in Nancy's car outside my condo so that I could sign checks and receive documents. Several times we met downtown in the office to assure that we were on top of crucial issues.

I moved out of Robina's office in June, but we have been able to retain Nancy's work area in connection with Jim Peter's work for Robina.

Preparation for Dissolution

Much of my time, as well as Nancy's, has been spent identifying and working on the myriad of actions that need to take place for the dissolution of Robina Foundation no later than December 31, 2020. This has involved conversations with Angela Fogt, Jean Adams at the Minneapolis Foundation, CliftonLarsonAllen, U.S. Bank, the Minnesota Historical Society, and Dan Cummings at Manage.net LLC.

* To help us keep track of all of the work tied to ending Robina's operations, we developed the attached "Shutting Down Robina Operations." (Attachment 1) This list identifies the various tasks to shut down the operations of Robina, as distinguished from the legal actions outlined on the Dissolution Timeline found at Tab 5.

University of Minnesota Law School

* In June we provided the final \$50,000 payment of Robina's \$500,000 matching grant to support the Endowed Scholarship Match Program. According to Dean Jenkins, the \$500,000 of Robina funding led to an additional \$1,130,000 in endowed scholarship commitments from alumni, as well as an additional \$78,000 in annual fund contribution commitments from those same donors.

Abbott Northwestern / Allina

* At the May Board Meeting during the review of the dissolution documents with Angela Fogt, Board Members noted references to Allina even though Jim Binger identified Abbott Northwestern as one of Robina's designated grantees. Hunt mentioned that the Board discussed this with Gina Kastel in the past. Fogt agreed to follow up with Kastel and review the situation. Attachment 2 is information from Fogt.

SHUTTING DOWN ROBINA OPERATIONS

- September Pay existing multi-year grant commitments to U of M Law School
- September Negotiate and execute endowment grant agreements with U of M Foundation and Yale School of Drama for Dean's Innovation Funds
- September Meet with Minneapolis Foundation team to discuss operation of Robina Foundation Fund
- Sept-Oct Send Robina Post-Dissolution Reporting Material to:
- Minneapolis Foundation
 - Robina Grantees
 - Grant Report review consultants
- October Prepare website landing page for Minneapolis Foundation website
- November Finalize ^{two}~~four~~ consulting agreements with Minneapolis Foundation
- November Sell Wells Fargo Bond
- November Cancel phone and internet
- November Terminate D&O insurance effective December 31, 2020, and file and pay for extension
- November Prepare Robina documents jump drives and provide to Robina Board Members and Minneapolis Foundation
- November Transmit Robina records to MN Historical Society
- Nov-Dec Prepare information for 1099s and 990-PF and send to CLA
- By Dec Pay final grants to Minneapolis Foundation, U of M and YSD for Dean's Innovation Fund, MN Historical Society, and to Robina Grantees
- By Dec Close accounts at US Bank and Vanguard; cancel Visa

8/25/2020

From: Fogt, Angela T. <angela.fogt@faegredrinker.com>

Sent: Thursday, August 13, 2020 7:10 AM

Penny,

During the last meeting of Robina Foundation's Board of Directors, we received a few questions about the rationale for making grants to Allina Health System instead of Abbott Northwestern Hospital. I have reviewed our file on this issue, and this email briefly summarizes the legal basis for directing the grants to Allina.

Article I, Section 2 of Robina's Bylaws contains a Mission Statement on Charitable Goals. One of the goals enumerated in this section is "Support of Abbott Northwestern Hospital," which is described as follows:

Support of Abbott Northwestern Hospital. The Founder intends the Corporation to engage in activities that support medical research, treatment and patient care at Abbott Northwestern Hospital ("Abbott Hospital"), of Minneapolis, Minnesota. The Founder also intends to support the philanthropic activities of Abbott Northwestern Hospital Foundation, of Minneapolis, Minnesota, which for purposes of this Mission Statement shall be included within the definition of "Abbott Hospital." For purposes of this Mission Statement, the terms "medical research, treatment and patient care" should be broadly construed to include, without limitation, research into the causes, cure and treatment of diseases and disorders affecting the human body and mind; the teaching and training of medical students, physicians, and other medical personnel; the acquisition and upkeep of medical equipment; laboratories; medical journals; scholarships, fellowships and prizes; conferences and symposia; and building projects and capital campaigns related to any of the foregoing.

Abbott Northwestern Hospital, Inc. was merged into Allina Health System ("Allina") in 1993. As a result of this merger, Abbott Northwestern Hospital, Inc. ceased to exist as a separate legal entity, so grants in support of this hospital facility, are properly directed and paid to Allina. This is supported by Minnesota Statute 317A.641, Subd. 2(8), which provides, in effect, that a gift to a nonprofit corporation that no longer exists due to merger (*e.g.*, Abbott Northwestern Hospital, Inc.) will be deemed a gift to the surviving nonprofit corporation (*e.g.*, Allina). Allina continues to operate as a 501(c)(3) charitable organization, so grants to it are consistent with Robina's tax-exempt status.

I have also attached a memorandum that our firm prepared in 2013 addressing the degree to which the Foundation has flexibility when making grants to achieve the charitable goals set forth in the Bylaws. As described in this memorandum, nothing in the Bylaws limits the Foundation to making grants to the named institutions (such as Abbott Northwestern Hospital). The Foundation is given broad authority to engage in activities that support the Foundation's charitable purposes. Mr. Binger encouraged support for major projects and initiatives and gave the Board the flexibility to determine the manner in which the Foundation would accomplish its mission.

Please let me know if you have any questions or if a follow-up call would be helpful.

Kind regards,
Angela

MEMORANDUM

ATTORNEY CLIENT PRIVILEGED AND CONFIDENTIAL

TO: Ms. Penny Hunt
FROM: Gina M. Kastel
DATE: August 16, 2013
RE: Robina Foundation grant making

As you requested, I reviewed the Articles of Incorporation and Bylaws of Robina Foundation to determine whether they limit the Foundation to making grants to Yale University, the University of Minnesota Law School, Abbott Northwestern Hospital, and the Council on Foreign Relations (the Named Institutions) and not to their contractors or other third parties.

Background

The Articles of Incorporation describe the purposes of the Foundation very broadly and state that the Foundation is organized and operated for "charitable, scientific, religious, literary, and educational purposes."

The "Mission Statement on Charitable Goals" of the Bylaws lists Jim Binger's three charitable goals for the Foundation: support Yale University and the University of Minnesota Law School, support Abbott Northwestern Hospital, and support the Council on Foreign Relations. The Mission Statement on Charitable Goals says that the Foundation should engage in:

- Activities that support the educational activities of Yale University and the University of Minnesota Law School, which should be broadly construed to include support of research, teaching, scholarships, prizes, conferences and symposia.
- Activities that support medical research, treatment and patient care at Abbott Northwestern Hospital, including its philanthropic activities, which should be broadly construed to include research, teaching, scholarships, prizes, conferences, and symposia.
- International Relations Activities that support the Council on Foreign Relations, which include research and scholarship, the promotion of international cooperation and language education, cultural exchanges, scholarships, prizes, conferences and symposia.

The Bylaws also include a Mission Statement on Charitable Activities that describes *what* the Foundation may do. This Statement allows the Foundation to conduct "direct or indirect charitable activities, including, without limitation, the awarding of grants; the conduct of direct charitable activities; joint ventures with other organizations; and the making of so-called 'program-related investments.'" The Mission Statement expresses a preference for supporting "major projects and initiatives" and permits the Board to fund "think tank" activities at or conjunction with each Named Institution to develop proposals. The Board "retains ultimate authority to determine the exact manner in which the [Foundation] conducts its charitable activities."

The Board may change the Mission Statement "in any manner that it determines appropriate" by changing the Bylaws, however, Mr. Binger requested that the Board adhere to the terms of the last Mission Statement approved by him unless circumstances "significantly change such that compliance with the Mission Statement becomes impossible or impracticable."

Discussion

The Bylaws give the Foundation considerable flexibility in fulfilling its charitable mission. Both the purposes of the Foundation and the ways it carries out those purposes are described in broad terms. Each charitable goal includes a lengthy, non-exclusive definition that contemplates collaboration with and payments to third parties. For example, all three goals include conferences and symposia, which involve participation by various persons and typically require payments to vendors. They also mention scholarships and prizes, which likely would be awarded to individuals rather than the Named Institutions.

Equally importantly, nothing in the Bylaws limits the Foundation to making grants (to the Named Institutions or otherwise). The Foundation is expressly permitted to engage in direct charitable activities, joint ventures with other organizations, and program related investments in addition to making grants. Further, for each charitable purpose, the Foundation is charged with engaging in "activities" that support that purpose, not with making grants. Mr. Binger encouraged support for major projects and initiatives, and gave the Board final authority to determine the manner in which the Foundation accomplishes its mission.

In summary, neither the Bylaws generally nor the Mission Statements in particular restrict the Foundation to making grants to the Named Institutions for their own use. If a proposed project is consistent with the Mission Statements, the Foundation can undertake whatever activities the Board deems appropriate to support the project. This could include providing funds to the Named Institution, to a contractor of the Named Institution, or to a third party. It could also include the Foundation hosting a conference, convening meetings, establishing a joint venture, or making investments to support the charitable goals.

I hope this information is helpful to you. Please let me know if you have questions or would like to discuss this further.

* * *

To ensure compliance with Treasury Department regulations, we advise you that, unless otherwise expressly indicated, any federal tax advice contained in this memorandum (including any attachments) was not intended or written to be used, and cannot be used, for the purpose of (i) avoiding tax-related penalties under the Internal Revenue Code or (ii) promoting, marketing or recommending to another party any tax-related matters addressed herein.

KASGM

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ROBINA FOUNDATION ASSETS AND GRANTS

Q/E DATE	ASSETS	GRANTS (Cumulative)	GRANTS (Outstanding Commitments)
12/31/07	\$149,839,012.57	\$350,000	\$ 0
12/31/08	128,359,302.03	7,028,535	17,507,864
12/31/09	127,065,750.39	14,719,093	9,947,881
03/31/10	126,595,324.27	14,719,093	9,947,881
06/30/10	123,001,620.97	15,719,093	8,947,881
09/30/10	121,856,212.63	20,549,431	10,067,543
12/31/10	128,007,811.51	22,922,663	7,694,311
03/31/11	128,482,893.73	22,922,663	16,944,311
06/30/11	128,031,543.16	24,422,663	15,444,311
09/30/11	125,106,894	30,208,267	23,229,046
12/31/11	120,827,123	30,658,267	32,895,500
03/31/12	121,350,931	34,489,187	48,338,828
06/30/12	99,963,670	53,765,992	32,563,646
09/30/12	98,199,014	57,085,876	29,243,762
12/31/12	100,293,064	57,086,876	29,243,762
03/31/13	96,166,446	63,502,994	22,827,644
06/30/13	95,512,864	64,502,994	30,650,942
09/30/13	93,066,393	70,203,905	27,417,442
12/31/13	94,871,823	70,239,002	28,960,291
03/31/14	89,006,105	77,244,890	25,944,403
06/30/14	89,678,334	79,898,903	23,290,390
09/30/14	84,256,819	83,815,039	20,844,976
12/31/14	82,796,456	83,815,039	20,844,976
03/31/15	77,384,424	90,272,908	14,362,502
06/30/15	76,583,811	91,272,908	13,363,502
09/30/15	68,141,242	96,919,532	7,826,004
12/31/15	68,168,845	\$97,060,795	13,974,091
03/31/16	63,014,212	101,991,315	20,113,571
06/30/16	63,437,327	102,991,315	19,113,571
09/30/16	58,526,903	108,367,625	51,237,261
12/31/16	17,913,050	148,904,293	11,450,594
03/31/17	16,540,138	150,390,304	9,964,582
06/30/17	16,501,546	150,390,304	9,964,582
09/30/17	14,425,125	152,306,472	8,073,414
12/31/17	12,635,704	153,973,389	6,406,747
03/31/18	10,139,247	154,405,731	5,974,705
06/30/18	12,028,330	154,455,731	5,924,705
09/30/18	10,459,956	156,021,419	4,559,017
12/31/18	10,284,768	156,121,419	4,659,317
03/31/19	8,350,036	158,061,560	2,519,476
06/30/19	8,175,840	158,111,860	2,469,176
09/30/19	6,573,919	159,680,048	1,100,988
12/31/19	6,299,842	159,851,066	1,100,988
03/31/20	6,106,921	159,851,066	1,100,988
06/30/20	\$6,017,344	\$159,901,366	\$1,050,688

(1) Includes the following commitments:

University of Minnesota Law School: *Public Interest Scholars* - \$809,188; *Bridge Fellowship Program* - \$150,000;
Class Agent Fundraising Pilot Program - \$91,500

ROBINA FOUNDATION

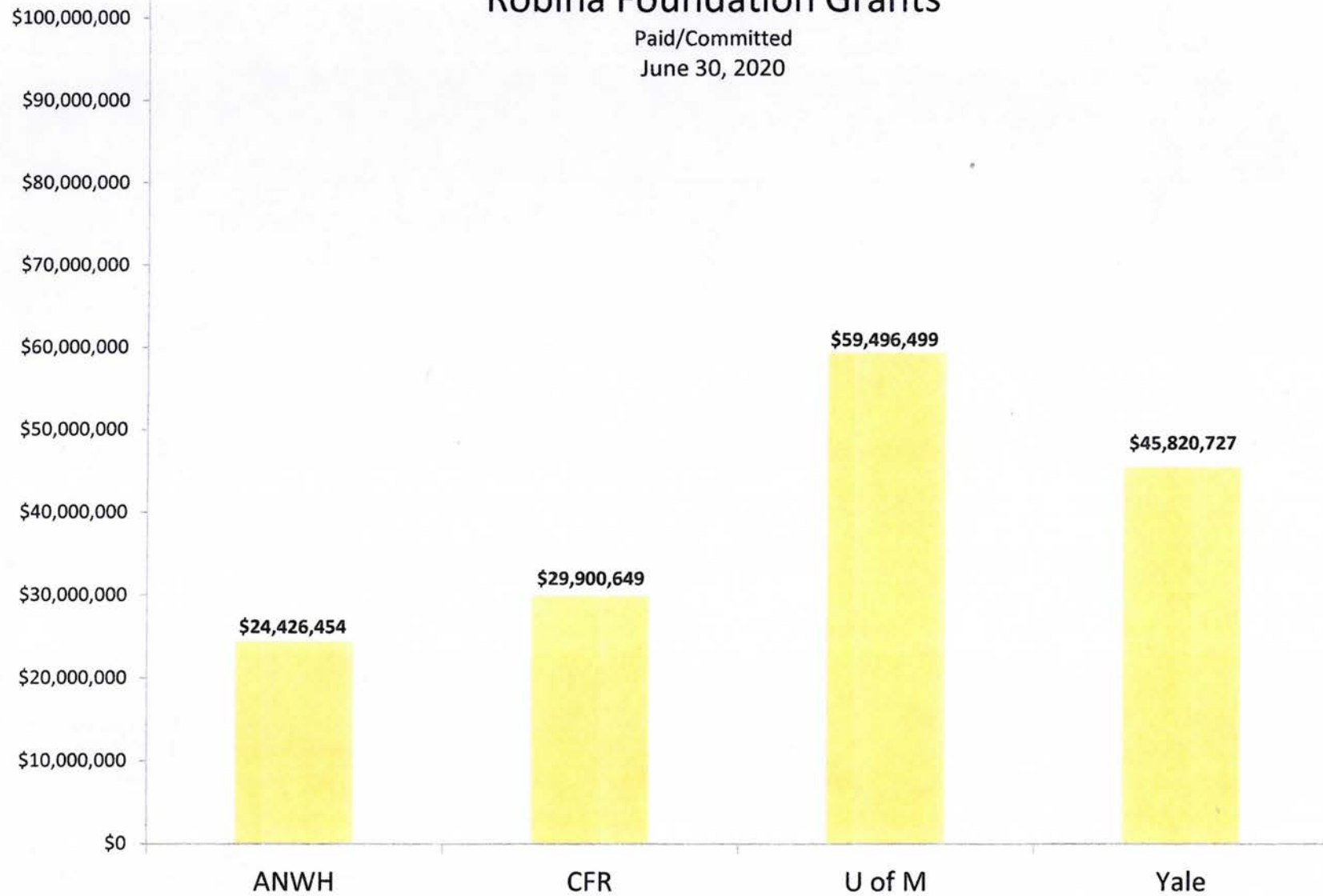
ASSETS DETAIL

Assets	12/31/07	12/31/08	12/31/09
USbank Checking	\$28,607.85	\$39,292.02	\$3,299,000.81
USbank Investment	28,068,147.99	21,523,747.18	30,793,370.96
TIFF	8,587,802.83	6,356,616.51	8,183,916.75
Estate of Jim Binger	96,165,289.90	83,450,482.32	67,800,297.87
IRS Refund	16,989,164.00	16,989,164.00	16,989,164.00
Total	\$149,839,012.57	\$128,359,302.03	\$127,065,750.39
Assets	03/31/10	06/30/10	09/30/10
USbank Checking	\$3,260,931.19	\$2,211,528.66	\$5,338,375.00
USbank Investment	30,990,610.24	31,231,745.96	23,575,643.46
TIFF	8,441,421.21	8,058,254.83	8,792,014.78
Estate of Jim Binger	66,913,197.63	64,510,927.52	67,161,015.39
IRS Refund	16,989,164.00	16,989,164.00	16,989,164.00
Total	\$126,595,324.27	\$123,001,620.97	\$121,856,212.63
Assets	12/31/10	03/31/11	06/30/11
USbank Checking	5,279,343.30	3,969,261.41	3,899,548.61
USbank Investment	21,160,516.65	70,072,133.88	79,068,499.17
TIFF	9,262,202.25	Closed - Funds wired to USbank	-0-
Estate of Jim Binger	82,985,461.31	45,121,210.44	35,743,207.38
IRS Refund	9,320,288.00	9,320,288.00	9,320,288.00
Total	\$128,007,811.51	\$128,482,893.73	\$128,031,543.16
Assets	09/30/11	12/31/11	03/31/12
USbank Checking	3,242,279	3,107,762	1,554,595
USbank Investment	79,623,780	74,568,396	76,710,536
Estate of Jim Binger	30,618,655	30,705,220	30,640,055
IRS Refund	11,622,180	12,445,745	12,445,745 (4)
Total	\$125,106,894	120,827,123	121,350,931
Assets	06/30/12	09/30/12	12/31/12
USbank Checking	538,773	438,552	331,081
USbank Investment	74,687,548	74,324,421	76,039,563
Estate of Jim Binger	12,291,604	10,990,296	11,476,675
IRS Refund	12,445,745	12,445,745	12,445,745
Total	\$99,963,670	98,199,014	100,293,064
Assets	03/31/13	06/30/13	09/30/13
USbank Checking	235,329	121,792	141,307
USbank Investment	93,225,051	92,712,707	90,134,695
Estate of Jim Binger	2,706,066	2,678,365	2,790,391
Total	\$96,166,446	\$95,512,864	93,066,393
Assets	12/31/13	03/31/14	06/30/14
USbank Checking	218,896	96,503	180,943
USbank Investment	92,411,790	86,407,628	86,995,264
Estate of Jim Binger	2,241,137	2,208,474	2,208,627
Bazal Property	-	293,500	293,500
Total	\$94,871,823	89,006,105	89,678,334
Assets	09/30/14	12/31/14	03/31/15
USbank Checking	156,815	194,677	\$265,106
USbank Investment	83,728,078	82,272,092	76,790,061
Residual of JPMorgan	78,426	4,187	3,757
Bazal Property	293,500	293,500	325,500
Total	84,256,819	82,796,456	\$77,384,424
Assets	06/30/15	09/30/15	12/31/15
USbank Checking	227,826	171,332	\$184,426
USbank Investment	76,029,036	67,644,410	67,984,419
Residual of JPMorgan	1,449	-0-	-0-
Bazal Property	325,500	325,500	-0-
Total	76,583,811	68,141,242	68,168,845
Assets	03/31/16	06/30/16	09/30/16
USbank Checking	\$167,571	\$111,220	146,856
USbank Investment	62,846,641	63,326,107	58,380,047
Total	\$63,014,212	\$63,437,327	\$58,526,903
Assets	12/31/16	03/31/17	06/30/17
USbank Checking	\$139,046	99,183	172,144
USbank Investment	17,774,004	16,440,955	16,329,402
Total	17,913,050	\$16,540,138	\$16,501,546
Assets	09/30/17	12/31/17	03/31/18
USbank Checking	195,379	\$139,046	\$150,533
USbank Investment	14,229,746	12,496,658	9,988,714
Total	\$14,425,125	\$12,635,704	\$10,139,247
Assets	06/30/18	09/30/18	12/31/18
USbank Checking	\$153,861	\$82,536	48,116
USbank Investment	9,865,907	8,359,209	8,207,466
Vanguard	2,008,562	2,018,211	2,029,186
Total	\$12,028,330	\$10,459,956	\$10,284,768
Assets	03/31/19	06/30/19	09/30/19
USbank Checking	\$65,767	45,729	58,672
USbank Investment	6,243,419	6,077,367	4,451,446
Vanguard	2,040,850	2,052,744	2,063,801
Total	\$8,350,036	\$8,175,840	\$6,573,919
Assets	12/31/19	03/31/20	06/30/20
USbank Checking	46,859	39,058	96,904
USbank Investment	4,180,343	3,988,145	3,439,044
Vanguard	2,072,640	2,079,718	2,481,396
Total	\$6,299,842	\$6,106,921	\$6,017,344

ROBINA FOUNDATION GRANTS PAID/COMMITTED										For August 25, 2020 Board Meeting					
	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	TOTAL
ANWH															
Care Guides	1,253,535	2,373,233	2,373,232												6,000,000
LifeCourse: Late Life Supportive Care + Additional Funding					2,356,696	4,245,492	4,334,266								10,936,454
LifeCourse:2015 Transition Phase/2016 Completion of Research Study								3,990,000	2,500,000	1,000,000					7,490,000
														ANWH Total	24,426,454
CFR															
IIGG	2,000,000	2,000,000	2,000,000	2,000,000	2,046,627	2,034,671	2,034,971	2,074,424	2,114,664						18,305,357
Online Video Project				419,750	276,805										696,555
Expanded Diversity Initiative				15,000	377,034	426,492	470,722	446,117	157,889						1,893,254
Humanity in Action (Undergraduate) Fellowship								247,878						HIA	247,878
Expanded Diversity Initiative - Additional Activities						837,344	858,278	141,263							1,836,885
Humanity in Action Diplomacy and Diversity Fellowship								600,720						HIA	600,720
Endowed Chair in Global Governance									1,666,667	1,666,667		1,666,666			5,000,000
Six Franklin Williams Internships									1,320,000						1,320,000
														CFR Total	29,900,649
U of M															
LaPPS	1,400,000	1,436,750	1,480,338	2,850,854	893,457										8,061,399
Institute of Criminal Law & Justice					847,190	1,494,134	1,750,900	1,771,752	1,639,451						7,503,427
Sentencing Law Program Enhancements (CL&CJ)						820,056	844,658	869,997	896,097	922,980					4,353,788
Scholarships					250,000	250,000	250,000	250,000	250,000						1,250,000
Scholarship Match Program											250,000	200,000	50,000		500,000
Public Interest Scholars					379,800	694,544	809,355	813,736	1,074,188	726,688	1,074,188	1,076,688	809,188		7,458,375
Bridge Fellowship Program									150,000	150,000	150,000	150,000	150,000		750,000
Center for New Americans						1,349,393	1,022,887	1,039,869	1,057,361						4,469,510
Class Agent Pilot Program									84,000	91,500	91,500	91,500	91,500		450,000
Endow James H. Binger Center for New Americans									23,500,000						23,500,000
Endow James H. Binger Professorship in Clinical Law									1,000,000						1,000,000
Dean's Innovation Fund											100,000	100,000			200,000
														U of M Total	59,496,499
YALE															
Yale Drama															
CNT	750,000	750,000	1,350,000	950,000	18,000,000					25,000					21,825,000
Dean's Innovation Fund											100,000	100,000			200,000
Aberdeen Funds III and IV (valued by Yale at \$234,101)												171,018			171,018
Yale Law															
Human Rig	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000						9,000,000
Endow Robina Human Rights Fellowship Initiative									10,000,000						10,000,000
Endow Binger Clinical Faculty Chair in Human Rights									3,000,000						3,000,000
Yale University															
Thomas M. Crosby, Jr. Scholarship							200,000								200,000
Gilder Lehrman Center for the Study of Slavery, Resistance, and Abolition									383,180	486,012	382,042	173,475			1,424,709
														Yale Total	45,820,727
TOTAL	6,403,535	7,559,983	8,203,570	7,235,604	26,427,609	13,152,126	13,576,037	13,245,756	51,793,497	5,068,847	2,147,730	3,729,347	1,100,688		159,644,329
YEAR END NET ASSETS*															
*Estimated by Mike Sullivan based upon the projected grant programs and using asset allocation and assumed return assumptions through year 2019										*Estimated by Jim Peter for year 2020					
Not Included Above: Planning Grants from 2005-2008: Abbott - \$125,000; CFR - \$50,000; U of M Law School - \$375,000; Yale University - \$50,000															\$600,000
Misc Grants: ArtPlace-\$500,000; Aspen Institute-\$130,575; Ctr for Victims of Torture-\$26,000; Tandem-\$25,000; Orthopaedic International Education-\$25,000; Exponent Philanthropy-\$1, nent Philanthropy-\$1,150															\$707,725
															\$1,307,725
													30-Jun-20	TOTAL	\$160,952,054

Robina Foundation Grants

Paid/Committed
June 30, 2020



ROBINA FOUNDATION**ASSET STATEMENT**

	12/31/19	3/31/20	6/30/20
CASH:			
US BANK MM	\$252,731	\$290,816	\$246,564
VANGUARD MM	2,072,640	2,079,718	2,481,396
US BANK CHECKING	<u>39,359</u>	<u>27,058</u>	<u>77,404</u>
CASH TOTAL	<u>2,364,730</u>	<u>2,397,592</u>	<u>2,805,364</u>
BONDS:			
TAXABLE US	2,434,577	2,302,237	1,782,160
TAXABLE FOREIGN	<u>1,406,781</u>	<u>1,393,110</u>	<u>1,410,320</u>
BONDS TOTAL	<u>3,841,358</u>	<u>3,695,347</u>	<u>3,192,480</u>
EQUITIES			
PFINGSTEN PARTNERS	<u>86,254</u>	<u>1,982</u>	<u>-0-</u>
TOTAL ASSETS	<u>\$6,292,342</u>	<u>\$6,094,921</u>	<u>\$5,997,844</u>

ASSET RECONCILIATION:

BEGINNING BALANCE	\$6,292,342	\$6,094,921
US BANK INTEREST/DIV	19,097	34,507
VANGUARD INTEREST	7,078	1,678
US BANK FEES	(6,007)	(5,764)
GRANTS PAID		(50,300)
OPERATING EXPENSES	(112,306)	(99,359)
MARKET VALUE CHANGE	<u>(105,283)</u>	<u>22,161</u>
ENDING BALANCE	\$6,094,921	\$5,997,844

Bond Dividend Income Schedule - 2020

	Date	Dividend	Description
1st Qtr	2/19/20	\$3,549	Bank NY Mellon
	2/20/20	3,188	State Street Corp
	2/24/20	1,344	Bank of NY Mellon
	3/5/20	7,200	Burlington N Santa Fe
	3/5/20	3,188	Gilead Sciences Inc.
2nd Qtr	4/8/20	4,700	Bank of Nova Scotia
	5/3/20	6,750	Aust NZ Banking
	5/9/20	6,125	PNC Bank NA
	5/10/20	5,625	Shell International
	5/11/20	1,156	Intel Corp
	6/1/20	3,600	Burlington N Santa Fe
	6/8/20	6,375	Wells Fargo
	7/17/20	2,958	Bank of NY Mellon
3rd Qtr	8/18/20	3,188	State Street Corp
	9/1/20	3,188	Gilead Sciences Inc
	10/7/20	4,700	Bank of Nova Scotia
4th Qtr	11/1/20	6,750	Aust NZ Banking
	11/5/20	6,125 5,138.19	PNC Bank NA
	11/10/20	5,625	Shell International
	12/7/20	6,375	Wells Fargo

Total 2020

1Q	\$18,469
2Q	34,331
3Q	9,334
4Q	29,575
Total	\$91,709

Dividends Received

Bond Principal Maturity Schedule – 2020

	Date	Amount	Description
1 st Qtr	2/24/20	\$125,000	Bank of NY Mellon MTN
2 nd Qtr	5/11/20	125,000	Intel Corp
	6/1/20	400,000	Burlington N Santa Fe
3 rd Qtr	7/17/20	273,000	Bank of NY Mellon MTN *
	8/18/20	250,000	State Street Corp
	9/1/20	250,000	Gilead Sciences Inc
4 th Qtr	✓ 10/7/20	400,000	Bank of Nova Scotia
	11/1/20	500,000	Aust NZ Banking MTN
10/10/20	✓ 11/5/20	500,000	PNC Bank NA MTN
	11/10/20	500,000	Shell International
	12/7/20	500,000	Wells Fargo MTN
	TOTAL	3,823,000	

Principal Received through 2nd Quarter 2020 - \$650,000

*Bank of NY Mellon MTN maturity date changed from 8/17/20 to 7/17/20

Estimated 2020 Expenses					
OPERATING EXPENSES		2020 Budget	30-Jun	July-Dec	
Administration: Contract Services					
	Penny Hunt	\$124,000	61,998	62,002	
	Baker Management (Nancy Gilberg)	50,160	25,080	25,080	
	Outside Consultants	5,000		20,000	(Mpls Foundation)
	Gilberg Overtime	1,500	0	3,000	
Accounting-Audit Fees		11,000	5,815	4,000	
Directors' Fees		138,000	69,000	69,000	
Insurance					
	D&O	4,500	2,250	2,250	
	Property	506	505	0	
Investment Management Fees		48,000	27,395	17,000	(USbank fees-\$12K/Jim Peter-\$5K)
Legal-Prof Fees		15,000	17,388	6,000	
Meeting Expense		6,000	643	1,000	
Membership Dues		750	765	0	
Misc Expense		1,000	0	3,000	
Office					
	Equipment and Furnishings	100	0	0	
	Misc	1,000	358	500	
	Supplies	800	45	400	
Parking and Mileage		3,000	875	300	
Postage and Delivery		700	460	250	
Printing, Web Design and Maintenance		2,000	1,660	400	
Rent		7,136	7,137.00	0	
Taxes					
	Excise, State, Federal	2,316	0	0	
Telephone/Internet		3,504	1,962	2,000	
TOTAL OPERATING EXPENSES		425,972	223336	216,182	
GRANTS		1,100,988	50,300	1,050,688	
TOTAL EXPENDITURES		1,526,960	273636	1,266,870	

AVAILABLE FUNDS THROUGH 12/31/20

Estimated Cash (Cash Total as of 6/30/20 plus payment of bonds and bond dividends per schedules) \$6,017,273

Less Estimated 6/30/20 – 12/31/20	
Operating Expenses and grants	\$1,266,870

Projected Balance	\$4,750,403
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Adjusted for:

Possible grant to U of M	-\$2,300,000
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Possible grant to YSD	- 2,000,000
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Possible grant to MN Historical Society	-	10,000
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AVAILABLE FUNDS for Robina Foundation

Fund at Mpls Foundation & grants to

Robina Grantees	\$440,403
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8/25/2020

YSD - Original Request 2018

Executive Summary

Yale School of Drama (YSD) respectfully requests a grant of \$3 million to establish the Dean's Innovation Fund.

The purpose of this fund would be to underwrite projects and initiatives with the potential to create new knowledge, accelerate interdisciplinary learning and collaboration, and raise the standard of global professional theater practice and cultural policy.

The fund will seek to confront uncertainty and invest in risk, recognizing that live theatrical performance increasingly depends for its cultural relevance on artistic and managerial innovation.

Such initiatives and projects may have the potential for immediate and focused impact over a limited period of time; they may also be conceived with the potential to become permanent programs.

In either case, support from the Innovation Fund shall generally be limited to windows of one to five years, with the understanding that the School will seek to develop new revenue streams to support innovations with long-term programmatic merit.

Background

Yale School of Drama, in partnership with Yale Repertory Theatre (Yale Rep), plays a unique role in theater training and production. YSD is the only graduate professional theater school in the English-speaking world offering degrees in every discipline of the theater. Yale Rep is a leading producer of new plays and revivals—maintaining a relationship with YSD analogous to that of a teaching hospital and a medical school.

Since founding a Department of Drama in 1925, Yale has trained artists and managers, including many household names who have left indelible marks on the arts in America, as well as field leaders who are unsung heroes of cultural production at institutions large and small. Having established YSD as an independent School in 1955, the University founded Yale Rep in 1966 to complete the integration of the conservatory model with the professional community.

In addition to the leadership role of its graduate programs, YSD/YRT has played historic leadership roles in theater technology, including the development of theatrical lighting systems and theater design consulting, as well as modeling co-productions of its work with other regional theaters, and commercial transfers of Yale Rep productions.

For more than a decade, the School and Rep have aligned themselves around three core priorities: equitable and inclusive access to training supported by robust financial aid; quality of instruction and production in New Haven; and investment in new theater—especially the commissioning, development, and production of work by playwrights who have the potential for field-wide impact.

In each of these distinctive priorities, Yale has excelled.

The School has maintained a matriculation yield averaging over 90% of admitted students, lowering the median indebtedness of graduates from more than \$45,000 to just over \$15,000. We have attracted a student body of unprecedented diversity and revamped curricula to be more inclusive.

Recent graduates are leaders in television, film, and every discipline of the theater, and new generations of distinguished faculty lead graduate programs that pace the nation.

Yale's Binger Center, endowed by the Robina Foundation, is a leader in the new play sector, and Yale Rep has established a consequential record of premiering plays that not only win awards, but also go on to receive multiple productions worldwide.

At the same time, the scope of the School and Rep's ambitious work strains financial resources, and while the University has begun to raise significant capital to build a new campus for YSD/YRT, with groundbreaking anticipated in 2021, funds for innovation, experimentation, and risk taking are scant.

Proposal

The Dean's Innovation Fund would yield an endowment of \$150,000 per year at the outset, as an investment pool to support projects proposed by Yale faculty in all disciplines, as well as by national and international field leaders. The Fund will be proactive in seeking partnerships inside and outside the School, and will balance long-term goals with nimble and responsive management.

Chosen by the Dean in consultation with the Deputy, Associate, and Assistant Deans, projects could include symposia, convenings, conferences, workshops, collaborative research leading to publication, technological experimentation and laboratories, course development, interdisciplinary programs, international collaborations, and other innovations in training and practice as yet unimagined.

While some programs may generate earned or contributed revenue, the Fund will also support timely projects of limited duration and scope, without other revenue sources.

Prospective projects will be vetted for their potential to impact the School and the field significantly, by creating and/or disseminating new knowledge for the profession; responding in real time to artistic and political discourse; bringing new voices into our community; filling gaps in current understanding and practice; challenging conventional wisdom and accelerating the pace of positive change; aligning with other progressive forces in the field; and, where appropriate, achieving programmatic status at YSD/YRT and/or replication elsewhere.

Examples of such replicating programs abound in the American theater: the Binger Center is one that has already influenced new play development and production at such leading institutions as Berkeley Repertory Theatre, Oregon Shakespeare Festival, McCarter Theater, and the Goodman Theater, among others. The 52nd Street Project created a model of community engagement with middle school students used across the nation, including at Yale Rep's Dwight/Edgewood Project. The Oregon Shakespeare Festival has pioneered equity and inclusion training for nonprofit theatre on a scale only rivaled by the School of Drama's similar efforts.

But it is not only programmatic replication that makes for successful innovation. Transformational collaborative and individual efforts contributing impactful learning to the field in the past five years alone include the Kilroys annual list of plays by women and theaters that have achieved gender equity in playwriting; Porsche McGovern's study of who designs and directs at theaters in the League of Resident Theaters (LORT), the collective bargaining group of 75 of the country's largest theaters; and American Conservatory Theater's partnership with Wellesley Centers for Women on a study of gender equity in leadership opportunities in LORT.

At Yale, in addition to the Binger Center and the significant expansion of our training in equity, diversity, and inclusion, other innovations include the establishment of the Theater Management Knowledge Base, a digital library of arts management case studies and interviews that is a resource for training programs and professionals around the world; a digital archive of dialects created by faculty member Beth McGuire, a leading authority and groundbreaking author of *African Accents* (2016), the first book of its kind; and the first steps taken to move our iconic theater history course, Drama 6, online.

We believe additional high-impact innovations are possible with new resources.

Sample Projects

Theater and Performance History: A collaboration of Yale University faculty from Drama, Theater Studies, and other disciplines to create an online course that covers the history of theater and performance, with specific attention given to western and non-western cultures. By bringing multiple voices to the center of the digital classroom, and by disseminating the course for free, Yale will set a new bar for the study and understanding of the field and access to world-class instruction.

Safety Classroom: A pilot program to test demand for training in the high-risk practices in the industry: working at height and materials handling. Currently this training is available only to the forty-two Technical Design and Production students who can attend the school each year. The program would begin with New Haven based instruction, and then explore the creation of a truck-based mobile classroom offering classes on the North American continent. Jointly funded by participants, their home theaters, and Yale.

Theaters of Color Convening: Leaders of these institutions gather with YSD faculty, students, field leaders, and philanthropists—ArtEquity, Grantmakers in the Arts, the

Latinx Theatre Commons, and Theater Communications Group are examples of likely partners—to set an agenda for the transformation of these organizations, including targeted efforts to build capacity through training, establishment of best practices for collaborations with other institutions, and development of capitalization through focused strategic investment. Jointly funded by donors and Yale.

Theater Management Think Tank: This one-week program for mid-career and senior leaders will focus on the field's growing artistic deficits, their causes, and alternatives for action. The importance of this agenda is described in author Ed Martenson's *The Evolving Leadership Challenge*, which posits that an outmoded and unsustainable expansionist policy has resulted in a higher rate of entrants than exits, over-population, declining average revenues, and declining artistic capacity at the institutional level—most particularly a dilution of professionalism. Industry analysis will be the central conceptual framework. Jointly funded by participants and Yale.

Trustees' Institute: A two-step, eight day program that will bring together lay board leaders, developing and focusing training and resources to catalyze rapid change in the field with respect to Equity, Diversity, and Inclusion. Just as YSD graduates move into leadership positions across the country, participants in this program will be able to develop and transmit best practices to their home organizations. Jointly funded by participants and Yale.

Conclusion:

Yale School of Drama seeks to build upon its history of leadership by establishing an enduring commitment to—and resources for—experimentation and focused response to changes in our field. From an established position of strength, we still see a happy obligation to challenge ourselves, to serve future generations of theater makers, and to prepare the ground for theatrical innovation throughout the 21st century and beyond.

Our track record of extraordinarily successful partnership with the Robina Foundation gives us hope that we can once again work with the Board to craft and support a visionary program that will be an engine to develop new and sustainable best practices. We look forward to this possibility with the highest hopes for the role that the Dean's Innovation Fund may play in the future of the American—and global—theatrical imagination.

Yale SCHOOL OF DRAMA

JAMES BUNDY

Dean

Artistic Director of Yale Repertory Theatre

Professor of Drama

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New Haven, CT 06511

August 10, 2020

Robina Foundation Board of Directors

4900 IDS Center

80 South 8th Street

Minneapolis, MN 55402

BY EMAIL

Dear Robina Foundation Board of Directors,

I hope that this letter finds you and your loved ones well and in good spirits during these very challenging times. As I write, I am acutely conscious of the extraordinary privilege of working at Yale, where the financial stability to which you have so generously contributed has insulated us from many of the ravages of the COVID-19 pandemic.

At the same time, as with organizations in every sector of our society, we have been called not only to adjust our programming for the public's safety, but also to account for and change racial inequities in our practice, both in the School of Drama and Yale Repertory Theatre, and in the theater field more broadly, and all in the context of economic uncertainty.

Managing through multiple national crises has highlighted the tremendous advantage of having resources such as the Dean's Innovation Fund, and we have been able, in at least one instance, to respond flexibly in real time to changing priorities.

Going forward in the face of so many unknowns, it will be deeply meaningful to have ongoing capacity to underwrite innovative projects with the potential to create new knowledge, accelerate interdisciplinary learning and collaboration, and raise the standard of global professional practice and cultural policy.

Last year, I shared with you the three initial projects selected to receive the resources of the Dean's Innovation Fund. They were all in planning and development during 2019-20 until mid-March, when COVID-19 mitigation required us to move all YSD training online and cancel all School and Yale Repertory Theatre productions for the remainder of the season and for 2020-21.

For context, you should know that training will continue online in the coming year, and using the money saved from not producing plays, we have added a fourth year to the program at no cost to students, so that we have the best chance of giving them the practical experience they sought when they matriculated. Binger Center development and commissioning activities will continue with supervision from staff, but much of the endowment revenue for the Center will be saved until we return to the production of new plays. Like all performing arts organizations, we believe that the development of an effective COVID-19 vaccine is the single most important factor governing our return to production activity.

Here, then, are brief status reports on the three projects:

Executive Leadership Circle, 2019-2021 (original budget \$100,000)

Of the three proposals, the Executive Leadership Circle (ELC) for the Arts, led by YSD faculty member Carmen Morgan, had committed to the greatest scope of activity before the COVID-19 pandemic, with multiple gatherings planned and a cohort in development. The vision of ELC is to support systemic, structural, organizational, and field-wide change by providing cultural leaders with tools and resources to help them understand power, privilege, and oppression, and deepen their commitment to equity, diversity and inclusion, including consistent behavior aligned with their stated values. Through a strategic approach to movement building in the arts sector, we hope to create a robust network of individual leaders who will work together to have an impact not only on their own organizations, but also on their regional arts communities and the broader field.

Following initial planning work with a focus group of management and board leaders, we scheduled an ELC convening with participants from theaters across the country in September 2020. Dean's Innovation Fund resources of \$45,465 were used for deposits on a conference center. These deposits will be returned, as the in-person session was cancelled in mid-March due to COVID-19. These funds will be allocated to our work moving forward.

In addition, as the events of the summer unfolded and called the nation's attention to more focused efforts to support Black, Indigenous, and People of Color (BIPOC) leaders within Predominantly White Institutions (PWIs), we see a tremendous opportunity to pivot the program to serve an even more urgent need for the field as a whole, and we are reconceiving the program with a BIPOC cohort beginning in early 2021. We expect expenses for this program to be about \$30,000 more than originally planned.

Yale Theater Management Think Tank, 2020-2022 (original budget: \$50,000)

The Theater Management Think Tank, led by Theater Management Chair Joan Channick, will be a two-day gathering to foster innovative field thinking for approximately 75 people, including Yale School of Drama faculty, students, and alumni; field leaders; and scholars and thought leaders from unrelated fields, within and outside of Yale.

Open discussions, prepared talks, case study analyses, and networking events will produce a clear definition of the issues, identify potential measures to address them, and enhance the participants' influence on policy and practice.

Follow-up activities, next steps, a plan to measure progress, and an outline of the agenda for future gatherings will be identified and determined by participants.

Due to COVID-19, planning activities in 2020 to prepare for an initial Think Tank in 2021, to be held at the Greenberg Conference Center at Yale, have been put on hold until best health practices and Yale University policy allow for in-person gatherings of size.

Expenses for the first Think Tank are estimated to be \$50,000.

Summer Seminar in Technical Design and Production (TD&P) 2020-22 (original budget: \$30,000)

The Seminar is geared toward training and professional development in technical theater, technical theater management, and health and safety with an emphasis on advancements in technology and standards of practice. This program was developed by and is overseen by Shaminda Amarakoon, Chair of TD&P at YSD and director of production at Yale Repertory Theatre, and YSD faculty member Anna Glover, Director of Theater Safety and Occupational Health.

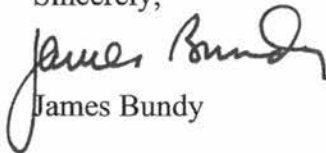
In 2019, The TD&P program held a one week Rigging Workshop on the stage of the University Theatre, taught by TD&P faculty member and Yale Repertory Theatre Technical Director Neil Mulligan. Eight seminar participants included four YSD students; one YSD alumnus; two Yale Theater Studies staff members, and one Long Wharf Theatre technical staff member. The success of this session encouraged Shaminda and Anna to expand participation in future seminars to small arts organizations, and to grow the program into a Center for Theatre Technology at Yale School of Drama.

Plans were underway for a Rigging Workshop and a Drafting Workshop this summer (2020). Factoring some fee income against expenses, the seminars would have used approximately \$15,000 of the Dean's Innovation Fund resources. These seminars were cancelled due to the pandemic, and will be rescheduled when it is safe to do so.

In sum, although COVID-19 has delayed our Dean's Innovation Fund projects, I am confident that these endeavors are the right programs for the moment we are in—sufficiently diversified and well-staffed to yield consequential results, and with room for appropriate risk. I look forward to their finding form in our new environment, surely informed by the perspectives that 2020 has brought to light.

Last of all, I thank you from the bottom of my heart for the depth of your engagement with the School of Drama and Yale Rep, for the personal kindness and consideration you have shown me, and for the extraordinary vision of your philanthropy here at Yale, where your impact has been transformative.

Sincerely,


James Bundy

Yale University

PO Box 2038
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T 203 432-2206
F 203 436-4622
contribution.processing@yale.edu
www.yale.edu/give

Robina Foundation
4900 Ids Center
80 S 8th St
Minneapolis, MN 55402-2100

Thank you for your recent gift to Yale University.

This contribution has an impact – not just on campus, but also on the ideas and discoveries our faculty and students carry into the wider world. We truly appreciate your support of their vital work.

Sincerely,



Joan E. O'Neill
Vice President for Alumni Affairs and Development

Yale University Gift Receipt

Date: 6/26/2020

Designation(s): Dean's Innovation Fund

Gift Amount: \$13,761.54

Aberdeen

Donor ID: C215301

Revenue ID: rev-14331451

Please contact the Contribution Processing Department at 203.432.2206 or contribution.processing@yale.edu if you have questions regarding this gift.

No goods or services were provided in consideration of this gift. Yale's fiscal year runs from July 1 to June 30.
Please retain this receipt for income tax purposes. Yale's Tax ID: 06-0646973

Original Proposal - 2018

University of Minnesota Law School

Dean's Innovation Fund

A Proposal to the Robina Foundation

Background

Since 2005, the Robina Foundation has successfully partnered with the University of Minnesota Law School to launch a number of initiatives that have transformed legal education, advanced cutting-edge research, shaped laws and policies in a variety of fields, and impacted the lives of countless students and community members who have been the beneficiaries of their work. In each instance, the Law School identified an emergent opportunity and leveraged the generous support of the Robina Foundation to develop and deploy a timely and effective response.

Dean's Innovation Fund: The Need

This is a critical time for our institution, our profession, and our world. In the face of a rapidly changing higher education system and legal landscape, new and emerging opportunities and ideas to make a difference will continue to arise – along with ones that we cannot even begin to imagine. Indeed, even today, our faculty members and senior administrators identify such opportunities on a regular basis. But many of these opportunities fall outside of the traditional law school funding model, which has been further constrained by our current budget limitations.

Without a dedicated and flexible funding source, the Law School currently must try to identify prospective donors who will support innovative initiatives, as resources from the state and generated by tuition have become scarce. At best, this process delays the development and launch of such initiatives; at worst, the Law School is unable to get an initiative or idea off the ground.

Dean's Innovation Fund: The Process

A Dean's Innovation Fund would provide the Law School with the agility to launch and support strategic initiatives, academic programs, and institutional priorities. The Innovation Fund would be deployed by the Dean in a flexible manner, whether

it be to fully-fund short-term projects; to provide the seed funding for new initiatives through the proof of concept phase while the Law School seeks long-term, sustainable funding; or to be used as matching funds to amplify support of institutional priorities.

The Law School would use the proceeds from the Innovation Fund for initiatives that serve one or more of three purposes: (1) promoting faculty research and engagement, (2) enhancing student experiences, and (3) advancing institutional goals. Each year, the Dean would determine the project(s) or initiative(s) that would be supported by the Dean's Innovation Fund and allocate funds. The Dean could aggregate funding over multiple years for a single large-scale project/initiative that might have the potential for transformative impact; however, absent unusual circumstances the same project would not be supported for more than three consecutive years.

Illustrative Examples

Provided below are nine illustrative examples of how the Dean's Innovation Fund might be used to support and advance the Law School and the communities we serve.

(1) Promoting Faculty Research and Engagement

Deans want to say "yes" to great ideas. With a faculty full of creative and leading scholars, many of our faculty have proposed projects or initiatives that would both further their own areas of scholarly interest and have real-world impact on our legal systems and communities. Sometimes, however, a lack of financial resources forces those projects to the back-burner. Yet, with adequate support powerful legal research (especially when tied with community engagement) can greatly influence law and policy. Three examples of such projects include:

Example A: Measuring the Impact of Incarceration on Families and Communities

In the sentencing phase of criminal proceedings, little attention is paid to the impact of a particular sentence on the defendant's family or collectively how such sentences impact a defendant's community.

Professor Perry Moriearty is currently working with the Department of Pediatrics and Sociology at the University of Minnesota on a qualitative study of the impact of incarceration on the children of incarcerated individuals and their caregivers. The initial results of this qualitative study suggest that there is a significant impact, and there is now interest in an expanded study that would examine the quantitative impact of incarceration on children, families, and communities. The examination would be a comprehensive one, including the educational, economic, and societal impacts of incarceration at both the individual and community levels. This project could be spearheaded at the Law School by Professor Moriearty and the Robina Institute of Criminal Law and Criminal Justice. The results would then be used to inform and shape sentencing policies and practices on local and national levels.

\$100,000 from the Dean's Innovation Fund could be used to support the quantitative research study and dissemination to key local and national policymakers, judges, and members of the criminal bar.

Example B: Establishing a Neurolaw Practicum

While legal scholarship at the intersection of neuroscience and law is rapidly increasing, the practical implications of neurolaw remain mostly speculative. Professor Francis Shen, a pioneer in the field, has proposed the creation of a neurolaw practicum. In this practicum, students would work with Professor Shen and other clinical faculty on cases in which the introduction of a brain perspective would better achieve legal justice. Rather than establishing a new clinic with its own caseload, specifically, the proposed neurolaw practicum could be established as a supportive intellectual resource to partner and consult with our existing clinics, most relevantly in our clinics focused on (1) juvenile justice (e.g., using brain science to explain client behavior and help court craft more effective sentencing outcomes), (2) criminal defense (e.g., introducing evidence on substance-use disorders or faulty eyewitness memory to provide a fuller context), (3) immigration (e.g., asylum cases often involve clients who have experienced extreme psychological trauma), (4)

family law (e.g., examining how young brains are affected by abuse and neglect), and (5) elder law (e.g., cognitive impairment and emotional changes which accompany dementing illnesses impact elderly citizens decision making and memory thereby affecting law/courts as they consider capacity to make medical decisions, consent to experimental treatments, entering into contractual arrangements, undertaking financial obligations, operating a motor vehicle, or composing a last will and testament). Students in the practicum would work with Professor Shen and a fellow on cases in which the introduction of the brain perspective would be critical to the outcome of the case.

A \$300,000 allocation from the Dean's Innovation Fund could provide seed funding for the first three years. During that time, the practicum could develop proof of concept and permit Professor Shen to use those positive results to secure sustainable funding for years 4 and beyond.

Example C: Curbing Excessive Police Force

In the wake of several hotly debated and widely publicized shootings of citizens by police officers, there is a growing consensus that outfitting police officers with body cameras ("bodycams") may be the reform measure most likely to have a positive effect. While there is some empirical data available on the impact of bodycams on the conduct and relationships between police and community members, there is no data currently available on the impact of bodycam evidence on the filing and litigation of excessive force claims against the police. Professor Mitchell Zamoff has been studying these issues, and in particular their influence on the decisions of whether and how to implement bodycam programs. This project would be the first to assess the impact of bodycam evidence on the outcomes of excessive force cases. It would begin with the creation of a comprehensive database of all reported excessive force cases filed in federal courts, which would then be analyzed to help inform decisions on the role of bodycams in the courts and on our streets.

The Dean's Innovation Fund could provide \$100,000-\$200,000 for the initial comprehensive data collection and analysis as well as to set up a system for providing access to the data for scholars, practitioners, and members of the public.

(2) Enhancing Student Experiences

From experience comes opportunity. The Dean's Innovation Fund might also be used to enhance the educational experience for students at the University of Minnesota Law School. Through a variety of world-class opportunities that seek to foster wise leadership, analytical skills, and judgment, a variety of curricular and co-curricular activities and experiences can greatly contribute to leadership development and the shaping of the professional identity of prospective law students at Minnesota Law. Here are three examples of sample projects focused on enhancing the student experience:

Example D: Experiential Learning on Government Transparency and Press Freedom

The Law School has cultivated an expertise in the law and policy around government secrecy and whistleblowing, most notably by the work of Professor Heidi Kitrosser (recipient of a 2017-18 Guggenheim Foundation Fellowship). Last year, she taught the first practice-based course concerning government transparency and press freedom. In that course, students were paired with two public interest organizations (one national and one local) to assist them with government secrecy-related legal, policy, and public education work. They worked on appeals of the denial of information under the Minnesota Data Practices Act and the federal Freedom of Information Act ("FOIA"), as well as assisted organizations in the preparation of two policy advisory white papers (and other public education and advocacy materials). The course was supported by a one-time external small grant.

A \$100,000 allocation from the Dean's Innovation Fund could be used to provide ongoing support for the government secrecy law and policy course for 8 years.

Example E: Harnessing the Power of Mobile Computing to Enhance Student Engagement

Mobile app technology is transforming the customer experience in many industries, why not legal education? Imagine a branded mobile application platform that would enable the Law School's Student Affairs and Career Center staffs to reach students effectively, on the go, by pushing relevant content directly to their mobile phones. Such a platform would allow students to quickly discover relevant services through a searchable list of campus services, connect their class schedules (including cancellations and special make-up classes) with their calendars, and help increase event attendance by building a better way for students to stay informed about what's happening on campus, enabling them to take advantage of all the great guest speakers and programs at the law School. Such apps have been successfully used by various colleges and universities--including Harvard Business School--to reduce staff time, help students connect with one another, and connect students to needed resources. Academic institutions have quickly found that the app becomes the primary communication, engagement, and retention tool for the institution.

The Dean's Innovation Fund could be used to fund the development of such an app and help the Law School operate more efficiently and enhance student engagement.

Example F: "Shaping Justice" Conference and Awards Program

Robina has already generously funded our Public Interest program, which is helping us build a reputation as one of the public and one of the leading Midwestern public interest law programs. The Law School could further its efforts with a biennial major conference that brings students, alumni, and public interest lawyers together. Leveraging the convening power of the University, we could provide important networking opportunities, workshops, and panels for the public interest community. In addition, the conference could also feature alumni awards in five public interest fields: prosecution, government, public

defense, legal aid/nonprofit, and human rights/civil rights to highlight inspiring graduates of the UMLS working in the aforementioned areas. The conference could be administered and organized by the administration in partnership with students/student groups.

Three years of funding from the Dean's Innovation Fund would provide resources for the first cycle and to permanently endow the conference and awards.

(3) Advancing Institutional Goals

In many exciting ways, the University Minnesota Law School is already redefining legal education for the 21st century (e.g., Binger Center for New Americans, Saeks Public Interest Residency Program) through large-scale, institutional initiatives. So, in addition to supporting faculty ambition and enhancing student experiences, the Dean's Innovation Fund might also be used in strategic ways to jump start or advance over-arching institutional priorities, new ideas, pilot projects. Moreover, the Law School's future requires an ability (and the flexible resources) to ensure that we are providing an academic perspective and educational opportunities that are diverse and global in scope. To do that the institution may need to change, some examples of how the Dean's Innovation Fund might help include:

Example G: Encouraging Our Culture of Philanthropy

The Law School has already successfully leveraged the generous support of the Robina Foundation to incentivize and promote fundraising in furtherance of its institutional goals. For example, since 2011, the Robina Scholars Match Program has helped generate over \$1.2 million in additional full and partial scholarship commitments from annual fund level donors to the Law School. The Law School expects that this matching pool will be fully exhausted by the end of this fiscal year. Beginning in Winter 2018, the Law School launched the Driven to Lead Scholarship Challenge Program using \$500,000 from the Robina Foundation. The program provides 10 incentive grants of \$50,000 to supplement their own gifts of \$100,000 or more made to a new or existing scholarship fund. Therefore, by design, the program should generate \$1 million or more in additional scholarships from major gift

level donors. Although the challenge is not set to end until June 1, 2020, four donors have already taken advantage of the challenge generating more than \$400,000 in new scholarship commitments; at present another nine proposals are outstanding to potential donors for the six remaining challenge slots. It is likely that the challenge pool will be exhausted well before the deadline. By all accounts, both scholarship matching programs have been enormously successful.

On occasion, the Dean's Innovation Fund could be used in furtherance of other strategic matching/challenge programs to further stimulate philanthropy targeted to a strategic priority (e.g., scholarships, summer or post-graduate fellowships, or programmatic support) or to engage a key constituency. For example, to help engage new graduates and introduce them to philanthropy, we could support an incentive program that permits 3L students who commit to making a charitable gift to the Law School Fund for 4 consecutive years after graduation to designate \$250 to the student organization of their choice. Since research shows that alumni who give for three consecutive years are likely to continue to give, such a program could help support and build our culture of philanthropy. This creative use of the Dean's Innovation Fund could allow Robina's resources to be used to attract even more resources for key strategic initiatives important to the law School.

Example H: Supporting Diversity Pipeline Initiatives

Among our foremost institutional priorities is to increase access and opportunity into the legal profession. As we look to the future, to ensure that our impact on society is deep and powerful, the Law School needs to reflect that society. Several years ago, the Law School created the Minnesota Prelaw Scholars Program (MPLS), an 11-week summer experience that provides college students with intensive preparation for law school and a first-hand look at the law school experience and the legal profession. Although the program is open to all, first-generation college students and students from underrepresented backgrounds are especially encouraged to apply. Admission into MPLS is highly selective; this year, there were over 110 applications for fewer than 35 spots (in 2017 we increased the program size by 40%). Furthermore, the

Law School participates in the Maslon UPLIFT Program, a mock trial program for 8th grade students in the Twin Cities. We also host the Just the Beginning Summer Legal Institute, which provides diverse high school students with exposure to legal careers, the opportunity to build legal and professional skills, and connections with leaders in the legal profession.

The Dean's Innovation Fund could be used in one of several ways to increase the depth and breadth and connection/follow-up of the Law School's pipeline initiatives. For example, the Law School could build upon its successful MPLS program to increase its range of programming and tools available to its participants. It could also use the funds to create a more comprehensive system for tracking and interacting with students at all stages of its pipeline. These additional efforts could pay dividends in diversity recruitment at the Law School and increase the pipeline into the legal profession more generally.

Example I: Helping the Law School Move into Online Learning

In 2017, over 30% of all graduate degrees in the United States were earned online. While there are still pedagogical reasons why the entire program of legal education will not move to an online-only format in the foreseeable future (including ABA restrictions), there are potential benefits to incorporating online coursework into our graduate, professional, and executive education programs. Online education offers the potential to increase access and open the proverbial front door of the institution to a broader audience.

The Law School could consider entering the online space, for example, with its Master of Science in Patent Law ("MSPL") Program. The MSPL program is one of the only graduate programs for patent agents in the country and presents an excellent opportunity for the Law School to train non-lawyers who need to have an understanding of specialized legal doctrine and practice. The MSPL Program is also the only program at the Law School that is designed for both full-time students and working professionals.

The Dean's Innovation Fund could be used to develop a single online Intellectual Property course, likely an IP survey course. MSPL students could enroll in the course to complement their on-campus coursework, and it would provide them more flexibility in their scheduling. At the same time, the course could potentially be offered to non-degree seeking students residing outside of the Twin Cities. This could serve several purposes: first, to increase interest in the MSPL and JD programs; second, to increase access to these educational opportunities for students who would otherwise might not have them; and third, to elevate the national brand and reputation of the patent law and intellectual property law faculty and programs at the Law School. At the same time, the Law School would gain experience in online course development and delivery that it could leverage in future online endeavors.

Proposal Request

The Law School seeks a grant of \$2.3 million from the Robina Foundation to establish the Innovation Fund. Such an endowed fund would provide approximately \$100,000 of support each year. Furthermore, the Law School would solicit additional gifts to grow the Innovation Fund so that it would generate greater program support over time.

Conclusion

Used wisely, the Dean's Innovation Fund could have enormous impact on the Law School and its future. As the various examples demonstrate, this Innovation Fund could be used in powerful ways that would advance the Law School's reputation as a leader in legal education, attract top faculty and students engaged in groundbreaking work, support the core strengths and strategic priorities at the Law School, and foster a culture of innovation throughout the Law School community.

The Robina Foundation has been an extraordinary partner of the University of Minnesota Law School over the past decade. This would be a fitting major and lasting gift to the Law School as the Robina Foundation winds down. Inspired by the Robina legacy and influence, a Dean's Innovation Fund would allow the Law School to continue to support innovative and transformative projects and initiatives. As one of the leading public law school in the country, the University of Minnesota Law School has always needed to be creative, to experiment in order to compete

with its private peers. As a result, innovation is an important part of our institutional DNA. The Robina Foundation's investment in a Dean's Innovation Fund would position the Law School to continue to make innovative and transformational differences to legal education and, more important, to the broader community of citizens that benefit from our knowledge and advocacy for years to come.



DEAN'S INNOVATION FUND 2020 REPORT TO THE ROBINA FOUNDATION & REQUEST SUPPLEMENT

We are grateful to the Robina Foundation for generously supporting the following two Dean's Innovation Fund grant projects, neither of which would have been possible without Robina's support. From promoting faculty research and engagement to enhancing the student experience, these innovative projects are allowing Minnesota Law to lead in impact and in legal education.

Grant #1 - Measuring the Impact of Incarceration on Families and Communities

Principals: Professor Perry Moriearty with Professor Jon Lee, University of Minnesota Law School

Partners: Robina Institute of Criminal Law and Criminal Justice; University of Minnesota Departments of Pediatrics and Sociology; the Minn-LInK Project at the Center for Advanced Studies in Child Welfare in the University of Minnesota School of Social Work; Hennepin, St. Louis and Stearns County Courts

Currently, more than two million people are incarcerated in prisons and jails in the U.S., and data indicates that more than half of these individuals are parents of minor children. Parental incarceration has been linked to a host of negative outcomes, including homelessness, reduced educational attainment, future interactions with the criminal justice system. It is also strongly associated with child protection involvement.

Despite the prevalence of parental incarceration in this country and the magnitude of its associated harms, there has been very little research on the life course trajectory of the children who are impacted and virtually no research on the intersection of parental incarceration and child protection involvement. This project attempts to fill this critical research gap.

The study examines the life course trajectory and outcomes for children who have come into contact with Minnesota's child protection system because one or more of their parents or guardians is incarcerated or facing incarceration. The Research Team was able to secure an order from the Minnesota Supreme Court to get needed information and are in the process of obtaining access to court records from CHIPS petitions filed in Hennepin, Stearns, and St. Louis Counties between 2003 and 2008. From this universe of records, Professors Moriearty and Lee will identify the subpopulation of children for whom parental incarceration was either a causal or contributing

factor in the CHIPS filing. This data will then be linked with data from the Minn-LInK Project at the Center for Advanced Studies in Child Welfare at the University of Minnesota School of Social Work, which holds statewide administrative datasets from the State Departments of Corrections, Education, and Human Services.

Due to the unique nature of this project requiring data collection, matching, and analysis and the significant expenses associated with that work, the support of the Dean's Innovation Fund is critical:

- Data collection, compilation, and integration - \$40,000
- Statistical analysis and research assistant support - \$23,000
- Interdisciplinary and expert consulting - \$22,000
- Publication, convening, and implementation - \$15,000

~~\$100,000~~

Like so much of our society, this project was delayed by Covid-19 because access to the courts and the public agencies with the relevant data has been limited. The Research Team continues to make slow but steady progress on receiving the information it needs from the counties. They plan to issue its report and policy convening by Summer 2021.

Through a comparison of the life course trajectories and outcomes of children with incarcerated parents with those children who did not have incarcerated parents during the relevant period, the study will identify factors and circumstances that are correlated with both negative and positive long-term outcomes. Ultimately, the project hopes to identify critical decision points; prospective interventions; and best practices for clinical, legal, educational, and correctional stakeholders and contribute to the development of policies that will positively impact this population of children in Minnesota and beyond.

Grant #2 - Harnessing the Power of Mobile Computing to Increase Student Engagement— The Minnesota Law App

The Minnesota Law app launched in August 2020, in advance of the start of the Fall 2020 semester. With the support of the Robina Foundation, we were able to develop and launch a specialized mobile campus communication tool, known as the Minnesota Law app, to better connect students with necessary resources & advising tools. As we adapt to remote learning and interactions during the Covid-19 global pandemic, the Minnesota Law app comes to us at a critically important time.

The Minnesota Law app provides a one-stop space for students to access orientation tools, law school events & resources, course communication, academic & career advising, law school communication, and other campus community resources. The app, built in partnership with Ready Education (a leading software company focused on higher education), joins similar campus communication apps from leading law schools including Harvard, University of

Chicago, Cornell, Texas, UCLA, enhancing our communications with and support for our students. By using the Minnesota Law app, we can provide students with centralized resources, a community at their fingertips, and engagement with staff, faculty, and student organizations.

Working alongside tech and communication professionals from Ready Education, a workgroup at the Law School, led by Chief of Staff Amanda Furst, developed and built the unique Minnesota Law app, soft-launched this summer. Workgroup members included staff from the Career Center, Student Affairs, Admissions, IT, Communications, Events, and Alumni Relations, ensuring that the app meets the needs of many departments in which students engage with as part of their law school experience. This summer, faculty and staff provided feedback on the app, and Law School departments have undergone training on app administration and use. As the school year begins, the app has been launched for new and returning students, along with a special launch for student leaders. We plan to fine-tune the app over the course of the first year as we receive student feedback and analyze student usage data.

The Dean's Innovation Fund supported the development of the app, launch and ongoing customer service support, and several years of the licensing fee for the use of the app.

As we navigate the pandemic and the challenges of creating a community for our students during this time, we are especially thrilled about the Minnesota Law app. We are already finding additional uses for the app as we plan for our unusual Fall 2020 semester, including a new "study space" reservation system (with social distancing we don't want overcrowding so we are moving from open seating to reservation system for study spaces in the library and throughout the building) and promoting our many virtual events. We are excited about the possibilities this app brings to enhance our community building and our communication with students.

SUPPLEMENT TO THE 2018 PROPOSAL

The past few months have only reinforced the importance and need for flexibility and innovation as we navigate the uncertainty of the pandemic and the increased calls for racial justice. Now more than ever, a Dean's Innovation Fund is necessary for us to innovate in legal education, support the next generation of lawyer leaders as they navigate this uncertainty, and lead through crisis and through change.

We are honored that the Robina Foundation is considering endowing the Dean's Innovation Fund. We are confident that this fund can succeed in launching strategic initiatives and in supporting emerging opportunities for the Law School.

For example, this summer the Twin Cities, the nation, and the Law School community were deeply moved and challenged by the killing of George Floyd and the aftermath calling on institutions to do more to address systemic racism. Certainly, here at the Law School we have

been examining and thinking about ways that we could increase the momentum for Minnesota Law to address racial equity and justice. Of course, many of the best ideas require new resources. So how could an endowed Dean's Innovation Fund make a difference? If the Dean's Innovation Fund was fully endowed, here are five different ideas that we could have designated DIF funding to in order to make a difference on racial justice (I note that we are presently not in a financial position to execute on any of these great ideas right now):

- Create a high-profile annual lecture or symposium fund on issues of racial justice in partnership between the Law School and the Humphrey School of Public Affairs
- Hire a visiting professor with expertise in race and law for a semester or a year, providing curriculum enrichment and faculty expertise for the community
- Permanently support an internship for a law student to work on racial justice with an organization in the Twin Cities
- Fund a pilot project for an additional legal services clinic in community lawyering with a civil rights lens
- Create a law student development fund, to support students attending and engaging in national and local conferences and training in racial justice

Also, as we enter the final year of our already successful Driven to Lead Campaign, we have recognized the significant impact of the ability to leverage philanthropic dollars with matching gifts to fuel increased giving. If the Dean's Innovation Fund is endowed, we could also use this fund as a renewable source to attract more philanthropic dollars to support our strategic priorities. As you are aware, the Driven to Lead Scholarship Challenge Match (funded by the Robina Foundation) was extraordinarily successful, utilizing \$500,000 in matching funds from the Robina Foundation and raising a total of \$1,208,000 (in addition to the match) for the Law School. Of this funding, donors gave \$1,130,000 in endowed scholarship pledges and \$78,000 to the Law School Annual Fund. We believe that an endowed Dean's Innovation Fund would allow us to replicate our fundraising success in other areas of need in the future.

Again, many thanks for your consideration.

August 19, 2020

Penny Hunt, Executive Director
Nancy Gilberg, Administrator
Robina Foundation
4900 IDS Center
80 South 8th Street
Minneapolis, Minnesota 55402

Dear Penny and Nancy:

Thank you so much for taking the time last week to discuss a potential financial contribution from the Robina Foundation to support the Minnesota Historical Society's work to preserve and share Minnesota's history.

Kathryn Hujda, our Curator of Manuscripts, is very enthusiastic about the acquisition of the Robina Foundation's Board of Director Minutes and accompanying papers. As Kathryn described the collection to me she specifically mentioned that this acquisition in particular would be a great addition to our documentation of Minnesota's notable nonprofit and philanthropic sectors. Thank you for coming to us with this important record of Minnesota history. I wish you continued success as you prepare to sunset the Robina Foundation and make transformational gifts to the wonderful organizations outlined by founder James H. Binger.

Additionally, thank you for also proposing a financial contribution to support the acquisition and care of the Robina Foundation's papers. The Minnesota Historical Society is facing unprecedented financial challenges and your contribution could not be offered at a more crucial time. As I mentioned in our phone conversation, the Minnesota Historical Society has reduced our workforce by 40% through recent layoffs and initiated a spending freeze, and our funding gap widens daily with the closure of many of our historic sites. Your support truly means so much at this difficult time in our organization's 176 year history.

I would like to respectfully submit the following two funding opportunities for your consideration:

1. **\$100,000 to fund the Robina Endowment for Nonprofit and Family Foundation Acquisition, Collections & Preservation**

Creating the Robina Endowment could support maintaining our collection and preservation efforts with Minnesota's non-profit and family foundations in perpetuity. With first preference given to the Robina Foundation Collection, this endowment would support the long term storage and preservation of the Robina Foundation Collection by providing approximately \$4,500 per year to the collections, curatorial and preservation areas. A formal gift agreement signed by both parties would be executed containing a brief history of the Robina Foundation and would be kept on file in perpetuity governing the endowment gift.

2. \$10,000 outright gift to fund immediate needs associated with the accession of the Robina Foundation's papers as curated by Kathryn Hujda. The outright gift would be used to support preservation and access to the Robina Foundation's papers with any remaining funds used to work on similar collections. A one page gift outline would be created to accompany an outright gift of \$10,000. Should there be any remaining funds these will be put to work on similar collections.

Private support (including endowed or outright) to the Minnesota Historical Society in support of the Robina Foundation's collection will support the following efforts as they pertain to the collection: accessioning, processing, cataloging, digitizing and ongoing storage and access.

1. Accessioning: Materials are formally acquired by the MNHS and a preliminary inventory is created by MNHS staff.
2. Processing: Materials are rehoused in preservation-quality enclosures and further arranged and described for research use.
3. Cataloging: Descriptive information is intellectually arranged in an online finding aid. The finding aid indexed in multiple search platforms to aid in accessibility.
4. Digitizing: Materials are scanned and image files are embedded into the finding aids. This process makes access possible even when the Gale Family Library is closed and physical folders cannot be researched.
5. Ongoing storage and access: Should a patron wish to see the Robina Collection, they may make an appointment to view the materials and the box of physical papers will be provided to them for research purposes upon request. The Gale Family Library is open free of charge to anyone. Physical and digital materials are maintained in secured, preservation-quality environments whenever not in use.

Thank you very much for the opportunity to present this proposal. While MNHS will provide the above mentioned services to care for the Robina Foundation's papers regardless of any additional financial support, your generous proposal of a private donation will aid us greatly in this work during a difficult time of limited staff capacity.

Warmest regards,

Jennifer P. Pogatchnik

Jennifer Payne Pogatchnik
Director of Development
651-491-5684

Robina Foundation Dissolution Timeline

May 21, 2020	Board meeting; Board approves the plan of dissolution and directs Robina Foundation's officers to wind-up the affairs of the Foundation
May 31, 2020	Notice of Intent to Dissolve is signed by an officer and electronically filed with the Minnesota Secretary of State's Office
June 2020	Notice of Intent to Dissolve is signed by an officer and filed by email with the Minnesota Attorney General's office; 45-day waiting period for Attorney General review begins—Foundation is prohibited from making payments outside its normal course of business
June 2020	Notice to known creditors is mailed
June 2020	Notice to unknown creditors is published in a legal newspaper for four consecutive weeks; 90-day creditors claim period begins
June 17, 2020	Fund Declaration and Memorandum of Understanding signed by The Minneapolis Foundation and Foundation officers to establish the Robina Foundation Fund
July 15, 2020	Confirmation Attorney General does not intend to intervene in dissolution; waiting period ends
Aug. 25, 2020	Board meeting; Board appoints designated representatives of the Foundation post-dissolution; Board recommends to The Minneapolis Foundation individuals who can serve as consultants and review grant reports from grantees
Sept. 30, 2020	90-day creditors claim period ends; resolve claims
Oct.-Nov. 2020	Make remaining grants to legacy grantees and Minnesota Historical Society
Dec. 1, 2020	Pay remaining assets to Robina Foundation Fund at The Minneapolis Foundation
Dec. 10, 2020	File Articles of Dissolution with the Minnesota Secretary of State, effective December 31, 2020
Dec. 10, 2020	File Statement After Transfer of Assets with the Minnesota Attorney General, indicating that dissolution will be effective as of December 31, 2020
May 15, 2021	Filing deadline 2020 Form 990-PF without extension

**The Minneapolis Foundation
Robina Foundation Fund
Memorandum of Understanding**

June 17, 2020

The Minneapolis Foundation (the "Foundation") has established the Robina Foundation Fund (the "Fund") by Declaration executed June 17, 2020, a copy of which is attached. The Fund shall be held and distributed per the terms of the Declaration.

The following represents the joint understanding of the Foundation and Robina Foundation with respect to administration of the Fund and the procedure for requesting distributions of principal from the Fund.

Purpose

The purpose of the Robina Foundation Fund is to manage the liquidating distributions of Robina Foundation, a private foundation sunsetting operations by December 31, 2020.

Administration

The Foundation has established the Fund to receive contributions and grants for the charitable purpose of the Robina Foundation.

All contributions to and assets of the Fund are the property and responsibility of the Foundation, and the Foundation has the sole discretion over investment and disbursement decisions. The Foundation will use the assets of the Fund only for the purposes that have been designated by the Fund.

The Foundation agrees to receive and acknowledge all contributions to the Fund consistent with its gift acknowledgment procedures. As a component fund of the Foundation, the Fund will be included in the Foundation's annual audit and listed in its annual report among funds held by the Foundation. The Fund will be administered in accordance with the Foundation's Specific Purpose Fund Policies and Guidelines and the Administration Timeline set forth in Exhibit A, as may be amended by the parties from time-to-time.

Timeline

This Memorandum of Understanding will be in effect from June 17, 2020 and will expire on December 31, 2023.

Investment

The Foundation will decide on the best option(s) for investing contributions to the Fund. In reaching its decision, the Foundation will take into consideration the Fund's cash flow projections and limited duration. Net investment earnings (if any) will be accrued by the Fund.

Fees

Consistent with its practice adopted from time to time with respect to other funds, the Foundation will charge a fee to help defray the Foundation's operating expenses. Based upon the scope of work outlined in this MOU, the total administrative fee will be \$20,000 for the timeline stated, which will be paid as a disbursement from the Fund in three annual installments.

Solicitations

It is not anticipated that the Robina Foundation will solicit any contributions on behalf of the Fund, but if so, it shall abide by the Foundation's "Policies Regarding Public Fundraising for Component Funds."

Grants and Distributions

Distributions from the Fund may be in the form of grants to qualified charities or payments to vendors for expenses related to the charitable purposes of the Fund. To process a distribution from the Fund, the Foundation will require satisfactory documentation of proposed or completed work or activities in support of the charitable purposes of the Fund. Each distribution from the Fund shall be for at least \$250.00.

- ① Robina Foundation will recommend to the Foundation two persons who are qualified to serve as consultants to monitor grant and endowment reports associated with grants made by Robina Foundation prior to December 31, 2020 (the "Grant Reports"). Robina Foundation will
- ② also recommend to the Foundation an appropriate level of compensation for the consultants based on an estimate of the hours required to fulfill their anticipated responsibilities. The Foundation will pay each consultant twice a year. The Foundation reserves the right to set and modify the consultants' compensation as it determines is appropriate.

During the period of 2021 through 2023, the consultants will work with the Foundation's Senior Vice President, Strategy and Chief Operating Officer, or such person's designee with a similar level of authority (the "Foundation Representative") to review the Grant Reports. The Foundation will receive Grant Reports via email from Robina Foundation grantees and then send those Grant Reports to the consultants for review to ensure the requirements of the grants have been met. If such requirements have not been met, the Foundation Representative will work with the consultants to determine how best to proceed.

- ③ The Foundation will also provide a copy of the Grant Reports to the designated representative of the James H. Binger family. Robina Foundation will provide the Foundation with the name of the designated James H. Binger family representative no later than December 31, 2020.

If for any reason a consultant is unwilling or unable to continue serving in such capacity, and the Foundation determines that a replacement is needed, the Foundation Representative will work with the remaining consultant to identify a successor consultant. The Foundation may, in its discretion, hire additional consultants if reasonably necessary to wind-down Robina Foundation's programs or to carry-out its original charitable purposes.

The Foundation's distributions from the Fund will also include payment of any expenses associated with the dissolution of Robina Foundation that arise after January 1, 2021, so long as those expenses are properly substantiated pursuant to the Foundation's policies.

Distributions from the Fund may not be used for any political or lobbying activity or for any purpose other than the one specified in section 170(c)(2)(B) of the Internal Revenue Code of 1986 as amended (the "Code").

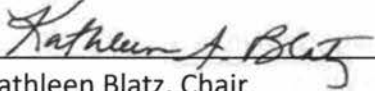
Termination of the Fund

- ④ Upon termination of the Fund, the Foundation agrees to pay any assets remaining in the Fund to one or more of the following organizations: (a) Abbott Northwestern Hospital, a division of Allina Health System; (b) Council on Foreign Relations; (c) University of Minnesota Law School; and (d) Yale University. No later than July 1, 2023, the consultants will provide the Foundation with a recommended distribution plan for the Fund's remaining assets, but the Foundation retains ultimate control of the amount and timing of all such distributions.

Prior to termination of the Fund, the Foundation will confirm the identity of the individuals who will receive and review Grant Reports for years 2024-2025. These individuals should be designated in consultation with the applicable grantee and will not be compensated by the Foundation for their role in receiving and reviewing Grant Reports.

The undersigned acknowledge having read this Memorandum of Understanding and agree to it provisions.

Robina Foundation


Kathleen Blatz, Chair

June 9, 2020

Date

The Minneapolis Foundation


R.T. Rybak, President and CEO

June 11, 2020

Date

Exhibit A Administration Timeline

By December 2020

- The Minneapolis Foundation establishes a specific purpose fund named the Robina Foundation Fund (the “Fund”). A specific purpose fund allows The Minneapolis Foundation to pay grants and expenses related to the dissolution of Robina Foundation (“Robina”). (Q1)
- Robina’s legal counsel prepares and files the documentation required to dissolve Robina’s corporate structure and distribute its remaining assets. (Q2-Q3)
- Robina and The Minneapolis Foundation enter into a Memorandum of Understanding (“MOU”) to formalize agreement on the administration of and disbursement of assets from the Fund in years 2021 through 2023. (Q2 or Q3)
- Robina recommends to The Minneapolis Foundation consultants that will review grantee compliance with grant requirements during years 2021 through 2023 and the timing and payment associated with this work. (Q4)
- Robina identifies the designated James H. Binger family representative (Q4)
- Robina pays its final grants. (Q4)
- Robina sends a letter to each grantee confirming the grantee’s reporting requirements for the next three years. (Q4)
- The Minneapolis Foundation enters into a contract with CLA to prepare Robina’s final Form 990-PF for calendar year 2020. (November)
- The Minneapolis Foundation enters into three-year contracts with two consultants to review grantee compliance with grant agreements. (Q4)
- Robina contributes its remaining assets to the Fund. (December)

During 2021, The Minneapolis Foundation will

- Maintain Robina’s post-dissolution website. (Q1-4)
- Send a letter to Robina grantees describing 2021 reporting requirements. (January and October)
- Work with CLA to prepare Robina’s final Form 990-PF. (Q1)
- Pay any final expenses associated with the winding up and dissolution of Robina (e.g. final Form 990-PF preparation, legal fees, consultant fees, etc.). (Q2)
- Receive reports and certifications from grantees according to schedule in grant agreements and forward to consultants to determine compliance. (February and November)
- Send grant reports to designated James H. Binger family representative (February and November)
- Contact consultants to ensure requirements of grants were met by grantees. If requirements have not been met, work with consultants to determine how to proceed. (April and December)

During 2022, The Minneapolis Foundation will

- Maintain Robina's post-dissolution website. (Q1-4)
- Send letter to Robina grantees describing 2022 reporting requirements. (January and October)
- Receive reports and certifications from grantees according to schedule in grant agreements and forward to consultants to determine compliance. (February and November)
- Send grant reports to designated James H. Binger family representative (February and November)
- Contact consultants to ensure requirements of grants were met by grantees. If requirements have not been met, work with consultants to determine how to proceed. (April and December)
- Pay expenses. (Q1-4)

During 2023, The Minneapolis Foundation will

- Send letter to Robina grantees describing 2023 reporting requirements. (January and October)
- Receive reports and certifications from grantees according to schedule in grant agreements and forward to consultants to determine compliance. (February and November)
- Send grant reports to designated James H. Binger family representative (February and November)
- Contact consultants to ensure requirements of grants were met by grantees. If requirements have not been met, work with consultants to determine how to proceed. (April and December)
- Pay any final expenses. (Q1-4)
- Terminate Robina's post-dissolution website; transfer key learning publications (e.g., Legacy Report, Bylaws) to The Minneapolis Foundation website for the benefit of field learning. (Q4)
- Distribute remaining assets in the Fund to one or more Robina grantees pursuant to the MOU. (December)
- Coordinate with consultants to confirm the identity of the persons who will receive and review grant reports on behalf of each Robina grantee in years 2024-2028. (Q4)
- Send letter to Robina grantees describing their internal reporting obligations following termination of the Fund. (Q4)



CLASS GIVING FUNDRAISING PILOT PROGRAM 2020 REPORT TO THE ROBINA FOUNDATION

GOALS AND OBJECTIVES

The increasing gap between the cost of providing a world-class legal education and state funding means that private donor support is more important than ever for the fiscal health of the University of Minnesota Law School. While the Law School has a committed alumni donor base, most of our peer law schools benefit from both higher alumni giving participation and dollars raised. A focused, long-term approach to deepen alumni engagement and increase alumni giving is essential to ensure the Law School maintains its place as a leader in legal education.

Alumni are our greatest advocates and can play a valuable role in keeping fellow alumni connected and engaged with the Law School. Their ability to create a sense of community among classmates serves as a critical communication link between alumni and their alma mater. The Reunion and Class Giving efforts at the Law School were born out of the recognition of the untapped potential of alumni volunteers and an established culture of class giving and continue to build on these concepts.

The University of Minnesota Law School is grateful to have the Robina Foundation's support in building a stronger culture of philanthropy and engagement through the implementation of a robust alumni volunteer solicitation program.

SUMMARY OF ACTIVITY

This year, the Law School continued to build and refine our successful reunion giving program and student philanthropy initiatives launched in 2017, and our class agent program launched in 2018. In July 2019, Lizzy Beghelli transitioned into her new role as Assistant Director of Annual Giving (a promotion from her initial role). In this position, she continues her work with reunion giving, class agents, and student philanthropy, and adds in responsibility for annual fund efforts, working to incorporate class-based giving into the Law School's broader strategy. In September 2019, we hired a new Annual Giving Officer (Jackie O'Reilly) to assist and support Lizzy in this work.

Not surprisingly, much of our Spring programming was impacted by the COVID-19 global pandemic, and programs including our Spring Alumni Weekend and Graduating Class Gift Campaign were postponed. However, the Law School was still able to accomplish a significant amount and move forward its class-based giving initiatives.

REUNION GIVING PROGRAM

The past three years of our new reunion class giving program have been a resounding success, with reunion cohorts setting new giving and participation records for their classes and at the Law School in general. This year, we focused on (a) refining, expanding, and introducing the program to a new cohort of milestone reunion alumni; (b) adding a 55th/60th reunion event to continue to engage alumni after their 50th reunion; (c) expanding our One Year reunion event; (d) making a pointed effort to engage international alumni; and (e) using targeted giving messages based on the milestone year being celebrated.

55th and 60th reunion: While we hold an annual Golden Society reunion brunch (alumni join the Golden Society at their 50th reunion), we wanted to continue to engage alumni after their 50th reunion. We added a combined 55th and 60th reunion lunch and lecture to our weekend programming and enlisted alumni as volunteers to encourage fellow classmates to come back and give back. To build a sense of excitement and importance about the event, we created a custom invitation suite to be used exclusively for this reunion segment. Even though we were unable to hold the in-person events, these reunion alumni cohorts had a 40% increase in giving participation compared to the year prior and a 280% increase in production (\$145k in FY20 vs \$38k in FY19), including one major gift.

Zoom
events?

Expanded One Year Reunion: Last year, we hosted a One Year reunion, which was successful, but realized the value and appeal of broadening the event to include several years of recent alumni. This year, we launched a “*First Four*” reunion for alumni who graduated four years or less from Minnesota Law. While students bond within their class during their time in Law School, they also develop relationships with students who are one and two years ahead and behind them. Our goal with this expanded reunion event was to foster relationships for new graduates with other recent alumni, strengthening the ties of our alumni community. In creating this event, we also created programming designed to keep alumni engaged with their class every year through their fifth reunion, a recommended strategy for keeping alumni engaged for life¹.

International alumni: Minnesota Law has large pockets of JD and LLM² alumni living outside the United States. Partnering with our colleagues from the University of Minnesota Foundation (UMF), we launched an initiative to better engage international alumni in our reunion program. We collaborated with the University’s major gift officer who regularly travels to Asia to identify key law alumni who would benefit from increased leadership engagement opportunities. This year, we had international alumni on

¹ A 2016 Joe Garecht authored *Blackbaud* article cites the first five years after graduation as a crucial time to engage former students, build a life-long donor pipeline, and avoid costly and time-consuming re-engagement efforts for alumni when they are 5, 10, or more years removed from their University experience.

² LLM students are foreign-trained lawyers from other countries who come to study US law and earn a degree. In FY 2018-19, we had 37 students from 18 countries.

four of our reunion committees (2000, 2005, 2010, 2015). Their involvement was demonstrative of the Law School's global alumni community and the opportunities to stay involved no matter where you live. Many of our international reunion committee members were planning on traveling to Minnesota to attend their reunions. Their presence on committees and message to fellow international alumni sent a strong message to our international community that their participation and engagement is valued by their alma mater. For one international alumnus, serving on his reunion committee and championing his class gift was instrumental in moving forward discussions for a \$50k endowed scholarship.

Targeted giving messaging: This year, we focused on targeted giving messages to alumni based on their graduation year. In their reunion committee authored class letters, alumni received a newly created insert about reunion planned giving, making a multi-year pledge, or becoming members of Lockhart GOLD (Graduates of the Last Decade) Society—the Law School's leadership annual giving society for recent graduates. The strategy was effective, with at least one alum proactively calling the Law School to discuss a planned gift after having seen the insert in their class letter.

COVID-19 Impact: Unfortunately, due to the COVID-19 pandemic, the Law School was forced to postpone its 2020 Reunion Weekend (scheduled for April 17-19, 2020). An email was sent out to alumni notifying them of the postponement in late-March, with plans to hold a rescheduled weekend in Spring 2021. The biggest push for reunion giving is the six weeks leading up to reunion—the same exact time the University shut down because of the pandemic. For this reason, we made the decision to extend gift counting from the beginning of FY19 (July 1, 2019) through the date of their rescheduled reunion weekend.

Results: Despite a postponed in-person event, reunion giving efforts produced another year of tremendous results. **Production—including all major, planned, and annual gifts from alumni celebrating a reunion—reached a total of \$698k, nearly reaching this year's \$810k reunion production goal. This is a 49% increase in giving from the \$467k in production from this same group of alumni at their last milestone reunion five years ago.** This number includes two major gifts of \$100,000+ and 44 alumni who gave at the Lockhart Club Leadership Annual Giving Society level (gifts of \$2,000+).

Alumni participation in this year's reunion class giving campaign increased by 73% compared to their last milestone reunion, for an overall alumni participation rate of 12.5% (an increase from a 7.1% participation in FY19 and 5.5% in FY15). While this participation number is lower than our last two reunion cycles, it is still above the Law School's overall alumni participation rate for FY20. Nearly 65% of alumni who made a reunion gift increased their giving as compared to their giving in FY19 and 34.3% of alumni who made a reunion gift this year had not been a Law School donor the year before.

CLASS AGENT PROGRAM

With last year's successful launch of an ongoing class agent program, we continued to build the program by including alumni classes who celebrated a reunion year in FY19. In their role, class agents acted as ambassadors for the Law School and their respective classes, continuing to build class community and maintain the culture of class giving.

Class agents from our FY18 cohort (including the classes of 1973, 1988, 2003, 2008, and 2013) were invited to continue in their role, while we used previous engagement and philanthropy markers to strategically invite alumni from the FY19 reunion classes. Alumni from six different classes in our FY19 reunion cohort volunteered to serve as class agents for their respective classes: 1969, 1974, 1979, 1999, 2004, and 2009.

Class agents receive a quarterly update email with interesting, timely news, events, and giving opportunities from the Law School that they can share with their networks. This year, we asked class agents to sign an email message to their classmates that encouraged continued involvement and support of their alma mater. Post reunion classes without a designated class agent were to receive a personalized letter authored by a co-chair of the Alumni & Student Engagement Committee. The messages were scheduled to be sent out in March 2020, but were paused⁷ because of a University-wide solicitation hold due to the COVID-19 pandemic.

As we look at cohorts who have been through a reunion, we are seeing very positive post-reunion trends that reflect the lasting value of our reunion program and subsequent class agent efforts.

Results for the FY19 reunion cohort: In total, gift production for the FY19 reunion cohort—including all major, planned, and annual gifts—from this group of alumni was \$513,565, with half of the classes significantly increasing their collective giving from FY18 (the year prior to their FY19 reunion). Of the 451 alumni who gave as part of their reunion in FY19, 232 renewed their giving to the Law School in FY20. An additional 43 alumni made a donation this year, despite not having made a reunion gift in FY19 and with little to no giving in the prior 5 years.

Results for the FY18 reunion cohort: In total, gift production for the FY18 reunion cohort—including all major, planned, and annual gifts—from this group of alumni was \$1,056,376, with 8 of the 10 of the classes significantly increasing their collective giving from FY17 (the year prior to their FY18 reunion). Despite the postponed class agent letters, 60% of alumni donors from FY19 renewed their gift in FY20, and 70 additional alumni from these milestones made a gift to the Law School.

This data is particularly inspiring and demonstrates that messaging about the importance and value of support is being heard and absorbed by our alumni, and that a culture of philanthropy has been created among these cohorts.

STUDENT ENGAGEMENT AND PHILANTHROPY

We continue to focus on developing a culture of philanthropy among students, building on the successes of the last two years by refining existing programs.

Once again, the Office of Advancement was involved in new student orientation. We sponsored a coffee and donut break for students and Lizzy spoke with several student groups, including 1Ls, LLMS, and orientation peer leaders, about our office and the importance of philanthropy at the Law School. Each incoming student received a padfolio with a note from our office welcoming them and sharing information about student and alumni engagement activities.

We held our fourth annual Gopher Gratitude Day to celebrate the impact of donor support at the Law School. We highlighted the impact of donor support on the Minnesota Law experience by using quick, relatable facts that were repeated on signs, floor stickers, and a running PowerPoint in the event space. Students wrote more than 300 thank you notes to donors, which we use strategically to steward first-time donors. The notes included heartfelt thank-yous from students such as the following:

Thank you so much for your generosity. Your support made my decision to attend Minnesota Law an easy one. Without great scholarship programs, it would not have been feasible for me to attend law school. I am so inspired to continue the tradition of philanthropy once I graduate. Thank you! – Melanie, 2L

We also hosted specific student programming for this year's Give to the Max Day campaign in November. The event, entitled *Cookies for Clinics*, encouraged students to participate in the campaign by completing social media challenges, recording video messages such as this one (z.umn.edu/ClinicThankYou) sharing their clinic experiences, and encouraging family and friends to make a gift to support clinics. We handed out cookies to students to celebrate the campaign and thank them for participating.

We built on last year's successful Student Philanthropy Board and recruited a 14-member board made up of 1Ls, 2Ls, 3Ls, transfer, dual-degree, and LLM students. Students apply for the board and we position the volunteer role to students as an opportunity to gain practical board experience, learn about and promote the importance of philanthropy, design and manage a fundraising campaign, and network with alumni and friends of the Law School. This message has resonated well, with no shortage of applicants for the SPB.

Throughout the year, Lizzy worked with co-chairs Gina Tonn, 3L and Jenna Hensel, 2L to organize three meetings. Each meeting had an educational component with an alumni guest speaker and planning for student philanthropy events. Meeting topics included:

- **Fall:** *The Case for Support: Why the Law School Needs Donor Support*. Guest speaker: Jeanette Bazis '92, Board of Advisors member and Chair of the Development Committee.
- **Winter:** *Campaigns 101 and Peer Fundraising*. Guest speaker: Brad Clary '75, faculty member and long-time donor.

SPB members also assisted in planning and staffing student Gopher Gratitude Day and Give to the Max Day events.

Graduating Class Gift: In March 2020, the Law School moved to remote work and learning because of the COVID-19 pandemic. Because of this, usual class gift campaign activities (in-person asks, tabling, the tacking sculpture) weren't available to the class gift committee. Additionally, the Student Philanthropy Board felt that with the uncertainties around commencement, grading, the bar exam, job prospects, and remote learning, the graduating class gift campaign would be less successful and might face a negative reception from graduating students. The committee decided to have a soft launch this year, with the real campaign integrated into rescheduled commencement celebrations.

For the past three years, the Law School Board of Advisor's Alumni & Student Engagement Committee has offered a match to the graduating class gift that is unlocked when a percentage participation goal has been met. This year, the committee decided to turn their match into a gift in honor of the graduating class. In the virtual commencement program, their message welcoming the graduating class into the alumni community included the following

This year, we are paying it forward in recognition of your unique situation. Know that alumni are behind you, and that your Class of 2020 gift will already have over \$3,000 in it in honor of you and your accomplishments. Some of you have donated already, and many more plan to donate when you are able to come together. Our donation – combined with your gifts – will support all that makes Minnesota Law exceptional including student organizations, TORT, Mondale Kitchen, clinics and our faculty.

PROGRAM IMPACT

With the support of the Robina Foundation, the Law School has succeeded in increasing private donor support through student and alumni engagement and building a culture of philanthropy.

Moreover, the Law School is now recognized as a leader in this field, particularly with student philanthropy. Over the past year, we have been called on by more than 15 peer law schools and undergraduate institutions who want to learn about our approach to reunion and/or student philanthropy programming. Additionally, Lizzy was invited to present on the topic of “*Building a Culture of Philanthropy*” at this year’s AALS (Association of American Law Schools) annual conference in Washington, D.C. in January 2020.

Each fall, the Law School participates in a benchmarking survey with peer law schools around various fundraising markers. The results of the 2019 survey demonstrated that Minnesota Law is now on par, or in some cases, surpassing, our peers in its class giving programs, when just two years ago it was lagging behind:

Reunion Giving: Our FY19 reunion participation rate (19.9%) was higher than George Washington (9.6%), Northwestern (15%), and NYU (19.7%), and on par with Columbia (20.9%), UC Berkley (20.3%), Stanford (22%), UCLA (20.6%), Michigan (23%), Penn

(21.8%), and Washington University (21.5%). Our FY19 production (\$2.09M) was above production totals reported by George Washington (\$1.07M), Texas (\$1.8M), UCLA (\$500k), Vanderbilt (\$1.9M), and Washington University (\$1.86M), and on par with Georgetown (\$2.2M) and Stanford (\$2.3M).

Student Philanthropy: Our 2019 Graduating Class Gift participation rate (55%) was above participation rates for Stanford (37%), University of Chicago (44%), Texas (52%), UCLA (50.5%), Berkeley (5%), Penn (12.6%), Vanderbilt (47.6%), Washington University (31%), and Yale (19%), and was on par with Georgetown (58%) and Northwestern (56%).

Furthermore, the Law School has established itself as a leader among units at the University of Minnesota. In FY20, despite university and nation-wide trends of decreased participation dollars, the Law School saw one of the smallest declines in the number of donors and production from donors giving \$25k or less in a given year. The Law School also continues to lead all other academic units and schools at the University with the highest percentage of overall alumni who donate to some area of the University at 15%.

We are excited to move into the fourth year of this program and look forward to all that will be accomplished for the Law School thanks to the generosity of the Robina Foundation. The Robina Foundation's investment is one that will keep giving through the long-term impacts of effective, engaging reunion and class giving programs. *Dean Garry W. Jenkins and Director of Advancement David L. Jensen have deemed this pilot program a resounding success and have already expressed their commitment to continuing these programs and Lizzy's position beyond the five years of the Robina Pilot grant period.*

INCOME AND EXPENSES

In this third year, the Law School utilized the third payment of \$91,500 from the Robina Foundation, made in August 2018.

During the period July 1, 2019- June 30, 2020, the Law School spent \$102,592 against the \$91,500. A brief overview is included below, with a detailed list included [*Attachment 1*].

There are three areas set out in the grant:

Class Giving Officer:	Budget: \$75,000	Actual: \$88,446
	Used for the salary, benefits, and professional development for Elizabeth Beghelli's position.	
Programmatic:	Budget: \$9,000	Actual: \$2,119
	Used for student philanthropy programming including Student Philanthropy Board meetings, Gopher Gratitude Day, and Give to the Max Day.	

Communications: Budget: \$7,500 Actual: \$12,027
Used for the design, production, and postage on reunion class-based mailings.

The grant funds are restricted for the purposes set forth in the grant proposal. Any remaining from previous years were used towards overages in this year's programmatic activities connected with these efforts.

UPDATED TIMELINE

How changed?

Year Four: Fiscal Year 2021

- Continue to evaluate successes of prior year's reunion giving, class agent, and student philanthropy programs. Use quantitative and qualitative data, including financial results, volunteer feedback, industry best-practices, and national trends to review and modify the program as needed.
- Continue to engage reunion volunteers from Fiscal Year 2020 (0s and 5s) in an extended reunion giving campaign and postponed reunion event.
- Recruit volunteers in upcoming reunion classes (1s and 6s) to prepare for the next cycle of activity.
- Continue to add post-reunion classes into ongoing class agent communications and program plan, including any changes made based on the prior year.
- Assess the capacity for growth in class agent efforts.

Year Five: Fiscal Year 2022 – Final Year of Grant

- Continue to evaluate successes of prior year's reunion giving, class agent, and student philanthropy programs. Use quantitative and qualitative data, including financial results, volunteer feedback, industry best-practices, and national trends to review and modify the program as needed.
- Recruit volunteers in upcoming reunion classes (2s and 7s) to prepare for the next cycle of activity.
- Continue to add post-reunion classes into ongoing class agent communications and program plan, including any changes made based on the prior year.
- Assess the capacity for growth in class agent efforts.
- Prepare to integrate the position and programs into Law School planning and budgeting needs for Fiscal Year 2023.

**University of Minnesota Law School - Class Giving Fundraising Pilot Program
2020 Annual Report to the Robina Foundation - Attachment 1**

SALARY, BENEFITS & PROFESSIONAL DEVELOPMENT

Cost	Description
\$ 87,061	Elizabeth Beghelli - salary and fringe benefits
\$ 1,385	Travel and registration for 2020 AALS Conference Presentation - "Building a Culture of Philanthropy"
\$ 88,446	Subtotal

COMMUNICATIONS

Cost	Description
\$ 6,276	Printing - Reunion class-based mailings with giving inserts for 14 classes
\$ 464	Postage - Reunion class-based mailings for 14 classes
\$ 5,287	Production, printing and mailing of custom invitation suite for 55th/60th reunion (several years worth purchased at once)
\$ 12,027	Subtotal

PROGRAMMATIC

Cost	Description
\$ 777	Gopher Gratitude Day student thank you notecards
\$ 500	Give to the Max Day Student Giving Table signage and materials
\$ 590	Student Philanthropy Board Meetings & Meals (3x/year)
\$ 252	Adobe Create Suite Technology License (used to produce volunteer materials)
\$ 2,119	Subtotal

\$ 102,592 Total spent in FY20

MINNEAPOLIS FOUNDATION WORKSHEET

Funds for Robina Foundation Fund

This worksheet is designed to help the Board estimate the allocation of available funds (~\$440,403) between funding for the Minneapolis Foundation's post-dissolution work and new grants to Robina Grantees. The exact amount of funds available will not be known until November/December.

Compensation for grant report consultants

\$72,500

Preparation of 2020 tax return and payment of taxes

\$ 7,000

Support for maintenance of Robina website "landing page"

\$ 1,000

Legal expenses

\$ 3,000

~~Gilberg and Hunt consulting~~

~~\$1,000~~

Miscellaneous

\$25,000

\$108,000 est
wait

440
\$440,000 → TMF
309,000

ROBINA FOUNDATION

TO: Robina Foundation Board of Directors

FROM: Penny Hunt

RE: Closing Grants

Date: August 25, 2020

Since funds available for grants to Robina Grantees before Robina's dissolution will depend on funding provided to the Minneapolis Foundation for post-dissolution work, as well as expenses incurred during the next few months, the exact amount is not known. Nevertheless, I think grants totaling between \$250,000 and \$300,000 are possible.

In the past, the Board has emphasized that a final grant program should be simple and easy for Robina to implement. That is especially true now that we are within four months of Robina's dissolution. Following are questions and ideas that may help the Board consider the best way to support Robina Grantees at the end of Robina's term.

Questions

- Should all four Robina Grantees receive grants? Equal amounts?
- Should Robina determine the nature / focus of the grants or should Robina Grantees propose their ideas?
- Will these final grants be monitored after Robina's dissolution?
- What principles should guide the grant decisions?

Ideas

- Grants to amplify programs that have received Robina funding
- Grants to fund an annual \$10K Robina/Binger award to a staff member who does transformative work

I'm sorry I don't have more guidance to offer, but I'm sure you will come up with an interesting approach and worthwhile ideas!

**ROBINA FOUNDATION
Post-Dissolution Reporting**

**University of Minnesota Law School
*James H. Binger Center for New Americans***

Content of Report

1. Description of key activities during the last twelve months, including any unanticipated results, ~~lessons learned~~, and adjustments made to the programming ^{budget} of the *James H. Binger Center for New Americans*.
2. Status of the *James H. Binger Center for New Americans Fund*: market value, principal, and accumulated spendable amount.
3. Certification as described below.
4. Attachment to Report: Robina Foundation Fund Agreement effective as of October 13, 2016.

Certification of *James H. Binger Center for New Americans* Report

If no change in the "Fund Purpose" as described in the attached Robina Foundation Fund Agreement has occurred, please check the box below and sign the certification.



The undersigned confirms receipt of the *James H. Binger Center for New Americans* Report dated _____, 202__ and his/her determination that 1) the report reflects adherence to the "Fund Purpose" set forth in the attached Fund Agreement and other provisions of the agreement and that 2) no change of circumstances has occurred since the last report.

Signed: _____

Chief Financial Officer or General Counsel of the University of Minnesota

Date: _____

**Certification of Report in the event of a Change in Circumstances affecting the
*James H. Binger Center for New Americans***

The undersigned confirms receipt of the *James H. Binger Center for New Americans* Report dated _____, 202__ and his/her determination that the Fund Purpose set forth in the attached Fund Agreement has been changed as follows for the stated reasons and in accordance with the process described in the Fund Agreement:

New Use of the *James H. Binger Center for New Americans Fund*: Beginning _____, the *James H. Binger Center for New Americans Fund* has been used as follows:

Rationale: Description of the change in circumstances making it impractical, inexpedient or impossible to apply distributions from the Fund as originally intended.

Process Followed: Description of the process followed prior to selecting an alternate use of distributions from the Fund.

Signed:

Chief Financial Officer or General Counsel of the University of Minnesota

Date: _____

Submission of Reports

Reports are due on November 15 as follows:

In 2021, 2022 and 2023, reports should be submitted by email to:

Jean Adams, Senior Vice President, Strategy and Chief Operating Officer, The Minneapolis Foundation: jadams@mplsfoundation.org or her designee.

In 2024 and 2025, reports will be submitted to the University of Minnesota Provost for review and certification.



UNIVERSITY OF MINNESOTA
FOUNDATION

Robina Foundation

Fund Agreement

Robina Foundation (the "Donor"), Regents of the University of Minnesota (the "University"), and the University of Minnesota Foundation (the "Foundation") enter into this Fund Agreement (the "Agreement") regarding the administration of the Fund described below to which a gift from the Donor to the Foundation will be directed.

Name:

The fund shall be named the *James H. Binger Center for New Americans Fund* (the "Fund").

Fund Purpose:

The purpose of the Fund is to provide financial support to the University of Minnesota Law School to support the operations of the James H. Binger Center for New Americans ("CNA"). The CNA brings about transformative change by creating a national model for the provision of comprehensive and cohesive legal services for immigrant communities through a variety of means, including improving federal immigration law and policy through impact litigation; protecting detainee rights and improving access to legal representation for refugees and immigrants; educating non-citizens about their legal rights; creating dynamic and comprehensive immigration clinics for students; and collaborating with others on immigration issues.

The Fund is intended to complement the charitable objectives of the fund created to support the James H. Binger Professorship in Clinical Law, and these two funds will be administered in a coordinated manner to support the leadership and operations of the CNA.

Funding Details:

The Donor's initial gift in the amount of \$23.5 million will be directed to the Fund. The Donor and others may make additional gifts to the Fund at any time. Additional gifts to the Fund will be reflected in the records of the Foundation.

Fund Type: Endowment

Stewardship and Recognition:

The Foundation and the University will provide the Donor with appropriate stewardship and recognition consistent with Foundation's and the University's policies. The Foundation may include information about the Donor's gift and the Fund in the Foundation's annual and other periodic reports, on its web page, and in legally required filings, such as its Form 990. The Foundation and the University will give the Donor the opportunity to review and comment on

draft press releases and similar announcements regarding the gift and the Fund before a press release or announcement is made.

Fund Administration:

The Fund will be administered and invested by the Foundation in accordance with the policies of the Foundation. Oversight and management of the Fund shall be the responsibility of the Foundation in consultation with the Dean of the Law School or his assignees. The assets of the Fund may be commingled with other assets of the Foundation for purposes of investment. Separate records and accounts will be kept of receipts and disbursements of the Fund.

As an endowment fund, the earnings attributable to the Fund and the annual amount appropriated by the Foundation and made available for distribution from the Fund will be determined by the Foundation's policies as defined by its Board of Trustees from time to time. Fund assets that the Foundation does not appropriate for distribution from the Fund in a given year shall continue to be held in the Fund and administered under this Agreement.

Reporting:

For a period to be designated by the Donor, the University will provide the Donor with an annual written report in a form and with information acceptable to the Donor that describes the activities and programs of the CNA as supported by the Fund. If requested by the Donor or the Donor's designated representative, the University will participate in evaluations and assessments funded by the Donor of the activities of the CNA, including third party evaluations and assessments.

In addition, the Foundation will provide an annual written report on the Fund's market value, principal, and accumulated spendable amount, in accordance with Foundation and University policies. If the Donor is no longer in existence, these reports shall be provided to the designated representative of the Donor or that person's designated successor as identified by the Donor in a writing filed with the Foundation that includes each designated representative's name and contact information.

Change in Circumstances:

If the Foundation's Board of Trustees determines that a change in circumstances has made the use of Fund distributions for the purpose described above impossible, impractical, or inexpedient, the Foundation shall use subsequent Fund distributions to support those University of Minnesota Law School activities that the Board determines will, as nearly as possible, accomplish the charitable purpose, objective and intention of the Donor and will satisfy the Donor's Mission, as further described below. The Board of Trustees will consult with appropriate University and Law School leadership regarding any determination of change in circumstances and any modification of Fund use and with the Donor or its designated representative (if any) prior to selecting an alternate use of distributions from the Fund.

The Foundation acknowledges that the Donor's Mission is to support charitable projects and programs that (a) evince or promote innovation and creativity; (b) are forward-thinking and futuristic; (c) are major projects and initiatives rather than day-to-day operations; and (d) are intended to have a significant and positive long-term impact.

Governing Law:

This Agreement shall be governed exclusively by Minnesota law, including the Uniform Prudent Management of Institutional Funds Act as adopted by Minnesota, and any successor statute (collectively "UPMIFA"). For purposes of UPMIFA, the Fund shall constitute an institutional fund.

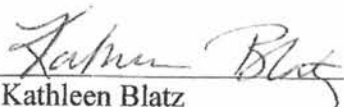
Entire Agreement:

This Agreement constitutes the entire agreement of the parties related to this Fund administration, and this Agreement supersedes any oral and written agreements or communications related thereto.

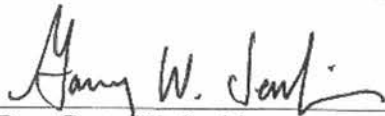
Effective Date:

This Agreement is effective as of the 13 day of October, 2016

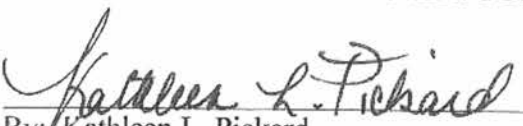
ROBINA FOUNDATION


By: Kathleen Blatz
Its: Chair, Board of Directors, Robina Foundation

REGENTS OF THE UNIVERSITY OF MINNESOTA


By: Garry W. Jenkins
Its: Dean, Law School

UNIVERSITY OF MINNESOTA FOUNDATION


By: Kathleen L. Pickard
Its: Vice President and CFO

REPORTING SCHEDULE

Endowment Grants 2020-2023	Month Due
CFR Endowed Chair in Global Governance \$5M - Approved February 2016	February
CFR Endowed Six Franklin Williams Internships \$1,320,000 – Approved February 2016	February
U of M Endowed James H. Binger Center for New Americans \$23.5M – Approved August 2016	November
U of M Endowed James H. Binger Professorship in Clinical Law \$1M – Approved August 2016	November
U of M Endowed Dean’s Innovation Fund	November
Yale Endowed Binger Center for New Theatre \$18M – Approved 2012	November
Yale Endowed Human Rights Fellowship Initiative \$10M – Approved August 2016	November
Yale Endowed Binger Clinical Faculty Chair in Human Rights \$3M – Approved August 2016	November
Yale Endowed Dean’s Innovation Fund	November

ROBINA FOUNDATION

TO: Robina Board of Directors

FROM: Penny Hunt

RE: Directors and Officers Liability Insurance

DATE: August 25, 2020

Robina's directors and officers are currently covered by a Philadelphia Insurance Company "Flexi Plus Five" policy of liability insurance. The premium for the policy, which we secured in connection with Robina's membership in Exponent Philanthropy, is \$2,250 per year.

Following is a summary of the provision that covers the availability of an "Extension Period" following Robina's non-renewal when the Foundation terminates:

Robina will have the right, upon payment of an additional 50%, 75%, or 100% of the policy's annual premium, to an extension of the policy's coverage for any claim first made against Robina during the 12 months, 24 months, or 36 months (depending on the level of payment) after the date of non-renewal and covered by the policy. Robina must request the Extension Period in writing and pay the additional premium within 60 days following the date of non-renewal.

Calendar for Year 2020 (United States)

January Su Mo Tu We Th Fr Sa 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31 2:☉ 10:☉ 17:☉ 24:☉	February Su Mo Tu We Th Fr Sa 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 1:☉ 9:☉ 15:☉ 23:☉	March Su Mo Tu We Th Fr Sa 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31 2:☉ 9:☉ 16:☉ 24:☉
April Su Mo Tu We Th Fr Sa 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 1:☉ 7:☉ 14:☉ 22:☉ 30:☉	May Su Mo Tu We Th Fr Sa 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31 7:☉ 14:☉ 22:☉ 29:☉	June Su Mo Tu We Th Fr Sa 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 5:☉ 13:☉ 21:☉ 28:☉
July Su Mo Tu We Th Fr Sa 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31 5:☉ 12:☉ 20:☉ 27:☉	August Su Mo Tu We Th Fr Sa 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31 3:☉ 11:☉ 18:☉ 25:☉	September Su Mo Tu We Th Fr Sa 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 2:☉ 10:☉ 17:☉ 23:☉
October Su Mo Tu We Th Fr Sa 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31 1:☉ 9:☉ 16:☉ 23:☉ 31:☉	November Su Mo Tu We Th Fr Sa 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 8:☉ 15:☉ 21:☉ 30:☉	December Su Mo Tu We Th Fr Sa 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31 7:☉ 14:☉ 21:☉ 29:☉

Holidays:

Jan 1	New Year's Day	Jul 3	'Independence Day' observed	Nov	Veterans Day
Jan 20	Martin Luther King Jr. Day	Jul 4	Independence Day	Nov	Thanksgiving Day
Feb	Presidents' Day (Most regions)	Sep 7	Labor Day	Dec	Christmas Day
May	Memorial Day	Oct	Columbus Day (Most regions)	25	

ROBINA FOUNDATION
2020 Board Meeting Dates

DATE (2020)	PLACE/TIME
February 20, 2020 (Thursday) Conference Call	11:00 a.m. to 1:00 p.m. (CST) 12:00 Noon to 2:00 p.m. (EST)
May 21, 2020 (Thursday) Conference Call	11:00 a.m. to 1:00 p.m. (CST) 12:00 Noon to 2:00 p.m. (EST)
August 25, 2020 (Tuesday) Annual Meeting	Minneapolis Club (Club Room) and/or Zoom 8:00 a.m. to 3:00 p.m. (CST)
November 19, 2020 (Thursday) Conference Call	1:00 p.m. to 3:00 p.m. (CST) 2:00 p.m. to 4:00 p.m. (EST)