THE PILOT LOCATION

KEY STATS AND LEARNINGS

Members:

- Average Spend \$267 (All) \$611 (Top 25%)
- Membership Conversion 30%
- Age Range 35-54Gender 74% Women
- Membership Type Basic Chill / VIP Chill

Location:

- Improved co-tenancy
- Higher daytime population
- 65% live within 5 miles
- Better space efficiency to support increased customer utilization

Operations:

- Staffing and hours are running under proforma
- Services and pricing are well received by customers
- Retail has been underperforming





LOCATION 2.0

BASED ON WHAT WE LEARNED FROM THE PILOT LOCATION

















