



Davis-Monthan Air Force Base

**HONORARY COMMANDER
PROGRAM HANDBOOK**

February 2024



**DEPARTMENT OF THE AIR FORCE
355TH WING (ACC)
DAVIS-MONTHAN AIR FORCE BASE ARIZONA**

7 February 2024

Colonel Scott C. Mills, USAF
Commander
355th Wing
3405 South Fifth Street
Davis-Monthan AFB AZ 85707

Honorary Commanders

On behalf of the Desert Lightning Team, it is my honor to personally congratulate you on becoming an Honorary Commander at Davis-Monthan AFB. We look forward to building a long-lasting relationship with you as you expand your understanding of the Air Force mission through participation in this program.

The goal of the Honorary Commander program is to provide you greater insight into the Air Force and DM. As an Honorary Commander, you will serve as our guest for two years and be invited to participate in a range of unit and base events. These activities range from hails and farewells, unit picnics, holiday parties, awards ceremonies, the annual Fourth of July celebration and the biennial base open house. There are also a number of more formal social events, such as Airman Leadership School graduations, Changes of Command, and the biennial Air Force Ball, that you'll be invited to attend. Additionally, we will host periodic immersion activities where you will gain a better understanding of the diverse missions based here at DM and get a chance to interact with our amazing Airmen.

I am pleased to offer you an annual pass to facilitate your continued access to base. This pass will grant you access to the base seven days a week, 24 hours a day, for the duration of your term in the program. In today's environment, you can appreciate that I need your support to maintain the security and safety of the base and our personnel. Please keep your pass with you at all times while you are on the installation. Your pass allows you and your immediate family members unescorted access to the base. To avoid entering restricted areas inadvertently, please do not deviate from the areas or locations you've been invited to visit. This guidance is valid through Force Protection Condition Bravo, unless otherwise directed. This is subject to change based on emergent threats and the continuous Integrated Defense Risk Management Process.

For questions, please contact the community engagement chief in my Public Affairs office at (520) 228-3378 or e-mail 355WGPA@us.af.mil. We are excited about this program and look forward to your participation.

Sincerely


SCOTT C. MILLS, Colonel, USAF
Commander

**TRAIN – DEPLOY – WIN
RESCUE & ATTACK!**



TABLE OF CONTENTS

Honorary Commander Program

Roles and Responsibilities

Davis-Monthan Air Force Base

355th Wing

Wing Leadership

Air Force Ranks and Insignias

Air Force Glossary of Terms

Air Force Song

HONORARY COMMANDER PROGRAM

The Honorary Commander Program enables members of the community to understand the importance of Davis-Monthan Air Force Base (DMAFB), the Air Force, Department of Defense, and their military mission. It also enables military commanders and their units to learn more about the community in which they live. DMAFB commanders and personnel benefit through increased association with the community and its leaders.

Program Objectives

Primary objectives of the Honorary Commander Program (HCP):

- A. To educate and increase the knowledge and understanding of community leaders about DMAFB and the Department of the Air Force through direct connection with installation leadership and Airmen.
- B. To foster public trust and support by familiarizing community leaders with the customs, courtesies, rigors, demands, and camaraderie of Air Force service at DMAFB.
- C. To provide information for the HCC to understand existing opportunities for them to voluntarily invest time and resources to enhance the quality of life for DMAFB personnel and their families.

Program Administration

The HCP is a community outreach program owned by the installation wing commander. The base Public Affairs (PA) office manages the program. The final approval of new HCCs is made by the wing commander. Many activities of the HCP will include a wide variety of participation from DMAFB personnel.

ROLES AND RESPONSIBILITIES

Honorary Commanders

Davis-Monthan AFB Honorary Commanders are:

- A. Recognized outstanding community or business leaders.
- B. Enthusiastic supporters of the mission of DMAFB and of the unit to which they are assigned.
- C. Willing to find resources to accomplish the objectives of the HCC Program.
- D. Committed to fulfill the two-year term. During this period, HCCs are expected to express their support with their investment of time.
- E. Willing to comply with all installation entry requirements including possible random vehicle inspections, base access card privileges, vehicle registration and insurance requirements and motor vehicle operating regulations.

Wing, Group and Squadron Commanders

Davis-Monthan AFB commanders who have an HCC assigned to them will:

- A. Keep an open-door policy to their HCC as a welcome partner of the Desert Lightning Team.
- B. Communicate to HCCs any and all relevant information on the status of their Wing, Group or Squadron and provide appropriate opportunities for HCCs to experience unit operations and meet key personnel.
- C. Invite current HCCs to all appropriate events, and if desired, extend invitations to alumni HCCs.
- D. Act as a liaison between DMAFB and the surrounding community.
- E. Provide periodic feedback to 355 WG/PA on activities, level and quality of HCC interaction, and ideas on improving the program.

DMAFB HISTORY

Davis-Monthan Air Force Base (DMAFB), a key Air Combat Command installation, has a colorful history and a long tradition of excellence in service to our country.

The base was named in honor of Lieutenants Samuel H. Davis, Jr., and Oscar Monthan, two Tucsonans and World War I-era pilots who died in separate military aircraft accidents after the war ended. DMAFB was initially established as a military aviation training facility in 1940 and served as a major training base for B-24 Liberator and, later, B-29 Superfortress aircrews during the WWII. The sudden end to the war in August 1945 caused all B-29 training to abruptly end and transformed DM's flight operations into the unique mission of aircraft storage, a mission that remains until this day. In March 1946 with the Strategic Air Command taking control of DM, bomber operations and training would remain the primary missions until the early 1960. During this era B-29s, B-50s, and B-47s were the primary aircraft assigned to DMAFB.

The decade of the 1960's brought sweeping changes to DMAFB. It was during this time that the U.S. Air Force's first operational Titan II missile wing, the 390th Strategic Missile Wing activated. Reconnaissance and Combat Crew Training returned to DMAFB and turned the base into a three-wing installation, 390th Strategic Missile Wing, 4453rd Combat Crew Training Wing, and the 100th Strategic Reconnaissance Wing. The primary aircraft assigned to DMAFB during this era were the F-4 Phantom II and U-2 Dragon Lady. Davis-Monthan's operations tempo during the 1970s was as busy as the three previous decades.

On July 1, 1971, the Air Force reactivated the 355th Tactical Fighter Wing (TFW) at DM with the Vought A-7D Corsair I as the primary weapon system. On March 2, 1976, the wing received the first A-10A. In the midst of constant Air Force changes, jurisdiction of DM was officially transferred from the Strategic Air Command to Tactical Air Command on September 30, 1976. The decades of the 1980s and 1990s brought several diverse missions to DM. The 836th Air Division activated January 1, 1981, and took jurisdiction over all assigned base units. The 868th Tactical Missile Training Group, which trained the crews to operate, maintain, and defend the Ground Launch Cruise Missile system activated. Other units assigned to DM were the 41st Electronic Combat Squadron and the 602nd Tactical Air Control Wing.

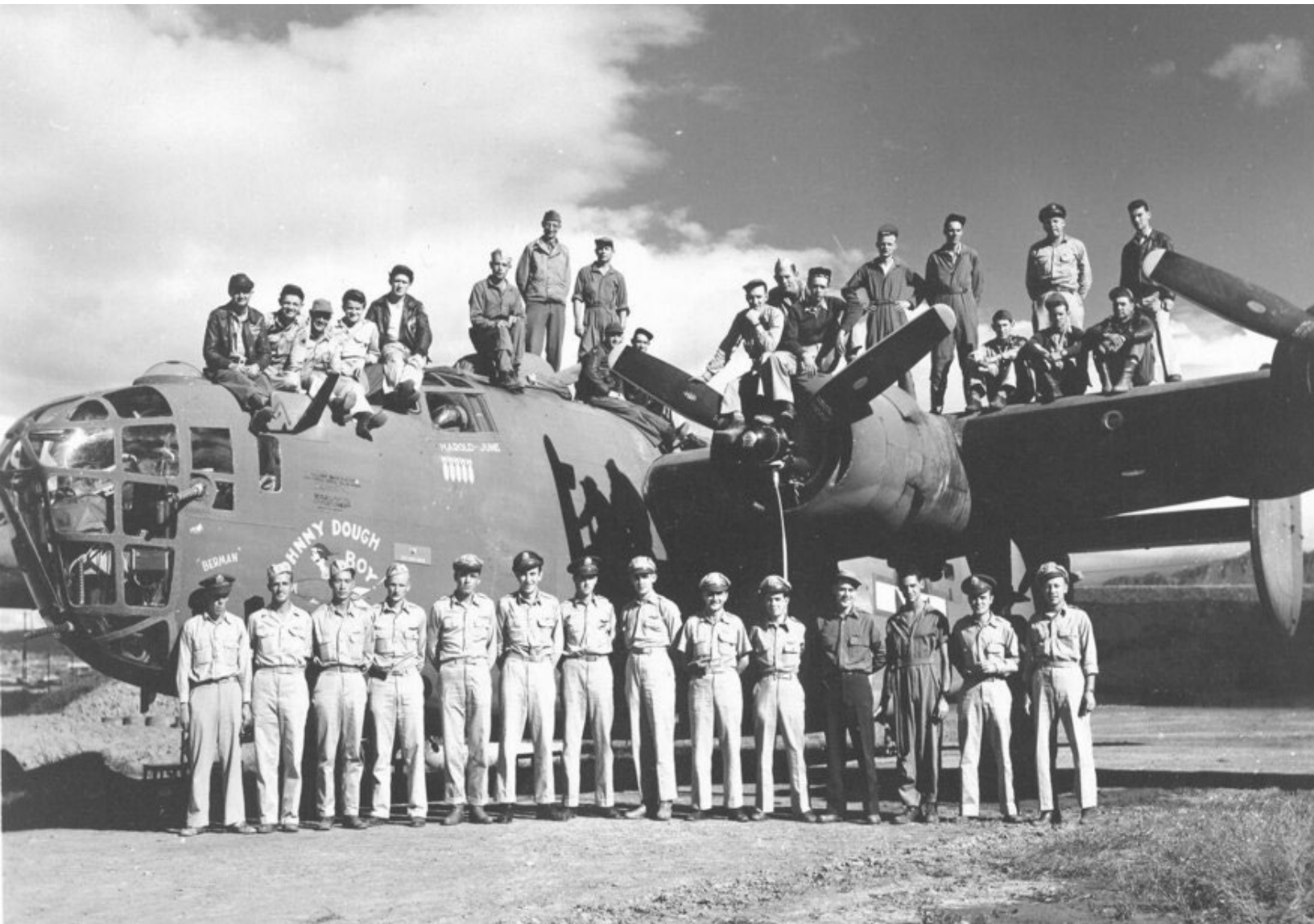
In 1984 the Titan II wing inactivated, while the cruise missile mission terminated in 1990. Resulting treaties between Russia and the U.S. concerning ground launch cruise missiles meant the base was subject to inspection under the INF and START agreements. Additionally, the 355th continued to train A-10 crews for assignments to units in the United States, United Kingdom and Korea, supported Operation DESERT STORM, completed five Operation SOUTHERN WATCH deployments, and provided Compass call assets for Operation ALLIED FORCE.

Since the attacks of 9/11 the 355th Fighter Wing has completed nine deployments in support of multiple contingency campaigns around the world. While a majority of the deployments supported combat operations in Central Command's Operation ENDURING FREEDOM, and Operation INHERENT RESOLVE, European Command and Pacific Command were also supported on separate deployments with Theater Security Packages (TSP) comprised of 355th units. These vital TSP operations prevented the spread of aggressive forces into Eastern Europe and the Republic of Korea.

In support of Operation INHERENT RESOLVE, one of the 355's deployments, new combat records were set for number of sorties flown, combat hours completed, and ordnance expended.

Presently, the 355 Fighter Wing has become the 355 Wing after realigning the 563 Rescue Group, giving the wing full Combat Search and Rescue capabilities to better serve combatant commanders around the globe. The 355 WG serves as the host unit for the DMAFB and provides support functions for 34 unique mission partners, to include 12th Air Force (Air Forces Southern) Headquarters, 309th Aerospace Maintenance and Regeneration Group, 55th Electronic Combat Group, and the 162nd Arizona Air National Guard Alert Detachment. Other federal agencies using the base include the Federal Aviation Administration, U.S. Immigration Customs Enforcement (ICE) air service branch, and U.S. Border Patrol. More information can be found at dm.af.mil.

Rescue and Attack!



355TH WING LEADERSHIP



COLONEL SCOTT C. MILLS

Commander



COLONEL GABRIEL C. BROWN

Vice Commander



CMSGT MICHAEL G. BECKER

Command Chief

355TH OPERATIONS GROUP

The 355th Operations Group consists of four squadrons and over 300 personnel employing A-10C Thunderbolt II aircraft and an AN/TPS-75 radar system. It provides warfighters with forces for close air support (CAS), forward air control (FAC), and combat search and rescue (CSAR). It also conducts all formal course directed aircraft initial qualification and requalification training for A-10C pilots. Within the 355th Operations Group are the following squadrons:

- 355TH OPERATIONS SUPPORT SQUADRON
- 354TH FIGHTER SQUADRON
- 357TH FIGHTER SQUADRON
- 355TH TRAINING SQUADRON



563RD RESCUE GROUP

The 563rd Rescue Group directs flying operations for one of the USAF's only active duty rescue wings dedicated to Combat Search and Rescue (CSAR). The group is responsible for training, readiness and maintenance of one HC-130J squadron and two HH-60 squadrons, two pararescue squadrons, two maintenance squadrons and an operations support squadron operating from two geographically separated operating locations. Within the 563rd Rescue Group are the following squadrons:

- 48TH RESCUE SQUADRON
- 55TH RESCUE SQUADRON
- 68TH RESCUE SQUADRON
- 79TH RESCUE SQUADRON
- 923RD AIRCRAFT MAINTENANCE SQUADRON
- 563RD OPERATIONS SUPPORT GROUP



355TH MAINTENANCE GROUP

The 355th Maintenance Group directs component repair, equipment maintenance, sortie production and overall daily maintenance operations for 355th Wing and associate units. The 355th MXG supports eight flying squadrons comprised of the A-10, EC-130H, HC-130P, and HH-60E combat-ready aircraft with more than 1,900 assigned personnel. It ensures quality of on- and off-equipment aircraft maintenance and executes an annual operating budget of \$72.2M. Within the 355th Maintenance Group are the following squadrons:

- 55TH RESCUE GENERATION SQUADRON
- 79TH RESCUE GENERATION SQUADRON
- 354TH FIGHTER GENERATION SQUADRON
- 357TH FIGHTER GENERATION SQUADRON
- 355TH EQUIPMENT MAINTENANCE SQUADRON
- 355TH COMPONENT MAINTENANCE SQUADRON
- 355TH MUNITIONS SQUADRON



355TH MISSION SUPPORT GROUP

The 355th Mission Support Group provides for the operation, maintenance, and security of Davis-Monthan AFB and facilities in support of assigned, attached, dispersed or enroute, and alert units. The Group trains and postures for immediate worldwide deployment of combat support elements in support of higher headquarters tasking. Within the 355th Mission Support Group are the following squadrons:

- 355TH CIVIL ENGINEER SQUADRON
- 355TH FORCE SUPPORT SQUADRON
- 355TH COMMUNICATIONS SQUADRON
- 355TH CONTRACTING SQUADRON
- 355TH SECURITY FORCES SQUADRON
- 355TH LOGISTICS READINESS SQUADRON



355TH MEDICAL GROUP

The 355th Medical Group ensures combat medical readiness of the Desert Lightning Team for global contingencies. With an authorized staff of more than 400 and a resource allocation totaling \$26 million, the Medical Group ensures that warriors at Davis-Monthan Air Force Base are medically fit-to-fight. In addition to training and equipping and manning 25 mobility teams, we strive to promote the health and wellness of the Davis-Monthan community by meeting the health care needs of our 47,000 eligible Department of Defense beneficiaries. The Desert Lightning Medics also promote preventive medicine programs to maintain maximum Air Force readiness and monitor the environment and occupational work areas for hazards while supporting worldwide contingency operations. Within the 355th Medical Group are the following squadrons:

- 355TH HEALTHCARE OPERATIONS SQUADRON
- 355TH OPERATIONAL MEDICAL READINESS SQUADRON



355TH WING STAFF AGENCIES

Other agencies support and strengthen the chain of command; they are sources of professional advice or assistance in particular areas. These agencies are not a substitute for the chain of command, but instead, support the chain and make it more efficient and effective.

HISTORIAN

The historian documents activities, maintains the Wing's historical archives, and provides historical reference services.

CHAPLAIN

The Chaplain provides spiritual care and the opportunity for Air Force members and their families to exercise their constitutional right to the free exercise of religion.

COMMAND POST

The Davis-Monthan Command Post serves as the command-and-control node for the wing commander 24-hours-a-day and as a central point of communication for DMAFB operations.

COMPTROLLER

The 355th Comptroller Squadron includes financial services, financial analysis, nonappropriated fund oversight, quality assurance and a command section. The unit's overriding goals are customer service and fiscal execution.

COMMUNITY INITIATIVES TEAM

The CIT's involvement with local municipalities has immensely improved the ability of surrounding communities to make land use and zoning decisions that are compatible with Davis-Monthan's mission and ultimately the base's survival while at the same time improving the quality of life and ensuring the safety of area residents.

PUBLIC AFFAIRS

The PA office provides information on Davis-Monthan AFB issues, programs and base events to Airmen, the community and news media; provides strategic communication advice and council to leaders; and facilitates programs designed to increase public understanding of the wing's mission.

INSPECTOR GENERAL

The IG is an independent agency that investigates complaints, allegations of reprisal, improper mental health referrals, fraud, waste and abuse.

PROTOCOL

The Protocol office is the focal point for organizing all distinguished visits to Davis-Monthan AFB. Protocol provides policy and procedural guidance, proper protocol requirements and special handling for distinguished visitors, dignitaries and official military ceremonies and social functions.

SAFETY

The Wing Safety Office provides risk management processes to facilitate the commander's safety programs including Flight, Ground, Weapons and Occupational Safety.

SEXUAL ASSAULT RESPONSE COORDINATOR

The SARC is a Department of Defense employee who manages the installation Sexual Assault Prevention and Response (SAPR) Program, serves as the subject matter expert to installation leadership, and coordinates 24/7 victim care and case management for adult (18 years and older) sexual assault victims from initial reporting through legal disposition and resolution.

STAFF JUDGE ADVOCATE

The SJA provides legal services required by commanders and staff agencies. The SJA advises commanders on a broad spectrum of legal and policy issues and provides personal legal assistance to Airmen and their families.

WING AIR STAFF

The Wing A-Staff supports wing and higher headquarters planning and execution of large-scale exercises to ensure wing readiness for combat deployments.

EQUAL OPPORTUNITY

Air Force EO strives to accomplish its mission by promoting an environment free from personal, social or institutional barriers that could prevent Air Force members from rising to their highest potential.

INFORMATION PROTECTION

Information Protection provides a secure environment for protecting sensitive information assets and enabling sustainable capability for seamless information exchange.

DRUG DEMAND REDUCTION

The Drug Demand Reduction Office manages the Wing's Military and Civilian Drug Abuse Testing Program. They also perform administrative, educational, and community service functions to support the Air Force's Demand Reduction Program.



TOTAL FORCE / JOINT TEAM

309th Aerospace Maintenance and Regeneration Group (309th AMARG)

The 309th AMARG is a one-of-a-kind specialized facility within the Air Force Materiel Command structure. The 309th AMARG provides critical aerospace maintenance and regeneration capabilities for Joint and Allied/Coalition warfighters in support of global operations and agile combat support for a wide range of military operations.

55th Electronic Combat Group

The 55th ECG provides combat-ready EC-130H COMPASS CALL aircraft, crews, maintenance, and operational support to combatant commanders. The EC-130 COMPASS CALL program celebrated 40 years in October 2021. The 55th ECG is the only Electronic Combat Group in the Air Force and is a geographically separated unit from the 55th Wing, Offutt Air Force Base, Nebraska. The group also plans and executes information operations including information warfare and electronic attack in support of theater campaign plans. Members of the 55th ECG conduct EC-130H aircrew initial qualification and difference training for 20 aircrew specialties and support operational and force development testing and evaluation for new aircraft systems.

25th Operational Weather Squadron

The 25th OWS mission is to provide weather support to military operations in the western United States as well as in U.S. Southern Command's area of responsibility. Additionally, the 25th OWS produces aviation hazard forecasts for flight levels above 18,000 feet and surface weather analysis across the entire U.S. Northern Command area of responsibility.

12th Air Force (Air Forces Southern)

As the Air Force component to U.S. Southern Command, Air Forces Southern conducts security cooperation and provides air, space, and cyberspace capabilities throughout Latin America and the Caribbean. Air Forces Southern supports U.S. Southern Command to deter aggression, defeat threats, rapidly respond to crises, and work with our allies and partner nations to build regional capacity to ensure a secure, free and prosperous Western Hemisphere.



TOTAL FORCE / JOINT TEAM

214th Attack Group

The 214th Attack Group employs the MQ-9 Reaper through remote split operations from Davis-Monthan Air Force Base and from Fort Huachuca in Sierra Vista, Ariz. The unit also flies the RC-26 Condor aircraft from Tucson International Airport. The unit flies daily combat missions, providing troops on the ground with around the clock intelligence, surveillance, reconnaissance and precision attack and local domestic Incident Assessment and Awareness flights over the United States in support of national and state objectives.

924th Fighter Group

The 924th Fighter Group consists of three units: the 924th Maintenance Squadron, the 47th Fighter Squadron, and the 924th Operational Support Flight, all of which collectively employ 550 members in over 20 Air Force Specialty Codes. The 924th FG is the only unit-equipped formal training unit in Air Force Reserve Command with 28 A-10C Thunderbolt II aircraft. The 924th FG trains and produces qualified A-10 pilots for theater commanders worldwide and has graduated 29 new A-10 pilots since program production stood up as unit-equipped in 2014. The 924th FG supports the maintenance load for A-10 test as well through collaboration with the Air National Guard Air Force Reserve Command Test Center. The unit's economic impact to the local community is \$45 million annually.



TERMS OF ADDRESS

Military personnel are addressed by their grade or title. Officers are addressed by their grade (e.g., captain, major, general, etc.). Physicians and dental officers may be addressed as “Doctor.” Chaplains may be addressed as “Chaplain” or by their ecclesiastical title.

Enlisted personnel are addressed as follows:

| TITLE | TERM OF ADDRESS |
|--|---|
| Chief Master Sergeant of the Air Force | Chief Master Sergeant of the Air Force or Chief |
| Chief Master Sergeant | Chief Master Sergeant or Chief |
| Senior Master Sergeant | Senior Master Sergeant or Senior |
| Master Sergeant | Master Sergeant |
| Technical Sergeant | Technical Sergeant or Sergeant |
| Staff Sergeant | Staff Sergeant or Sergeant |
| Senior Airman | Senior Airman or Airman |
| Airman First Class | Airman First Class or Airman |
| Airman | Airman |
| Airman Basic | Airman |

AIR FORCE ENLISTED INSIGNIAS

Airman



Airman First Class



Senior Airman



Staff Sergeant



Technical Sergeant



Master Sergeant



First Sergeant



Senior Master Sergeant



Chief Master Sergeant



Command Chief Master Sergeant



Chief Master Sergeant of the Air Force



AIR FORCE OFFICER INSIGNIAS

Second Lieutenant



First Lieutenant



Captain



Major



Lieutenant Colonel



Colonel



Brigadier General



Major General



Lieutenant General



General



GLOSSARY OF TERMS

A

AB: After Burner Capability or Air Base
ACM: Air Combat Maneuvering
AETC: Air Education and Training Command
AFA: Air Force Association
AIM: Air-Intercept Missile
AMRAAM: Advanced Medium-Range Air-to-Air Missile
 AoA: Angle of Attack
ASL: Above Sea Level. Aircraft's altitude above sea level (in feet)
AWOL: Absent Without Leave

B

BAH: Basic Allowance for Housing
BAS: Basic Allowance for Subsistence
Bandit: Confirmed enemy aircraft
Bogey: Unidentified aircraft
BMT: Basic Military Training
BVR: Beyond Visual Range
BX: Base Exchange

C

CAF: Combat Air Forces
CAP: Combat Air Patrol
CAS: Close Air Support. Dropping bombs in support of ground troops –also known as an air strike
CC: Commander
CCAF: Community College of the Air Force
Chaff: Strips of metal film released to confuse and reflect signals from radar-guided weapons
Check Six: “Check your back.”
Class Six: Shoppette
CM: Countermeasures. Used by airborne vehicles in defense against air-to-air or SAM weapons (chaff, flares, and jammers)

D

DFAC: Dining Facility
Drag: Force that counteracts an object in motion through the air, such as air resistance

E

ECM: Electronic Countermeasures
EOD: Explosive Ordnance Disposal
EPR: Enlisted Performance Report

F

Flare: Cartridge-shaped source of heat energy used to divert infrared homing missiles

FOD: Foreign Object Damage or debris that can cause damage

FOUO: For Official Use Only FS: Fighter Squadron

FW: Fighter Wing

G

G-LOC: Gravitational Loss of Consciousness

GOV: Government Owned Vehicle

H

HARM: High-speed, Anti-Radiation Missile, whose seeker head homes in on radar-emitting sources

Helmet Fire: Task saturated

HQ: Headquarters

HUD: Heads-Up Display, glass mounted at the front of the cockpit. The pilot looks forward through the glass, and important combat and flight information is reflected onto the HUD and superimposed over his view of the outside world

I

IFF: Identification Friend or Foe. A coded message sent to a target's IFF transponder

ILS: Instrument Landing System. A radio device at airfields that assists pilots in low-visibility landings

IP: Instructor Pilot

IR: Infrared. Range of the electromagnetic spectrum where a signal's intensity is directly related to its heat signature

J

Jammer: Electronic countermeasure that emits microwaves to distort/confuse enemy radarscopes

JET Airman: Joint Expeditionary Tasking, The AF term used to indicate deployments under the Joint Sourcing Solution program in support of the Army

K

KIO: Knock it off

KISS: Keep it Simple Stupid

Knot: Measure of speed equal to one nautical mile per hour

L

Leading: Refers to aiming just ahead of an enemy's flight path

LGB: Laser-Guided Bomb

M

Mach: Speed of sound at sea level (760 ft/s) that is measured in multiples (Mach 1, Mach 2, etc)

MAJCOM: Major Command

MRE: Meal, Ready to Eat

N

Nautical Mile: Aeronautical measurement of distance equal to 6,076 ft

NCO: Non-Commissioned Officer

NVG: Night Vision Goggles

O

OPR: Office of Primary Responsibility or Officer Performance Report

ORI: Operational Readiness Inspection

P

PCS: Permanent Change of Station

PGM: Precision Guided Munitions “Smart Bomb” (a guided bomb) **POV:** Privately Owned Vehicle

R

RCS: Radar Cross Section

RTB: Return to Base

S

SA: Situational Awareness **SAM:** Surface-to-Air Missile

SOP: Standard Operating Procedure

SORTIE: A mission, one takeoff and landing

SSM: Surface-to-Surface Missile

Stall: “Loss of lift” condition that occurs when the angle of attack is too steep for the airfoil to provide any lift. During a stall, the normally streamlined flow of air over the blade is disrupted.

STOVL: Short Take Off and Vertical Landing. Group of aircraft that redirects thrust using vanes, nozzles or lift fans for yaw and/or pitch maneuverability.

SQ: Squadron

T

TDY: Temporary Duty Station

Thrust: Horizontal, directional force that overcomes drag and powers the aircraft in the desired direction

TO: Technical Order

TLF: Temporary Living Facility

U

UCI: Unit Compliance Inspection

USAFA: United States Air Force Academy

V

VSI: Vertical Speed Indicator

W

WAPS: Weighted Airman Promotion System

Warthog: Nickname for the A-10C Thunderbolt II

THE AIR FORCE SONG

by Robert Crawford

(Courtesy USAF Heritage of America Band)

Off we go into the wild blue yonder,

Climbing high into the sun;

Here they come zooming to meet our thunder,

At 'em now, Give 'em the gun!

(Give 'em the gun now!)

Down we dive, spouting our flame from under,

Off with one helluva roar!

We live in fame or go down in flame. HEY!

Nothing'll stop the U.S. Air Force!

Note: Crawford didn't write "HEY!"; he actually wrote "SHOUT!" without specifying the word to be shouted. Wherever they appear, the words "U.S. Air Force" have been changed from the original "Army Air Corps." Words in parentheses are spoken, not sung.



DDM

AIR FORCE

BASE

