

THE FORUM FOR THE INDUSTRY EXECUTIVE

Volume 13 • Number 10

PUBLISHER Lisa Banket
EDITOR Taren Grom
CREATIVE DIRECTOR Marah Walsh

MANAGING EDITOR

Denise Myshko

SENIOR EDITOR

Robin Robinson

FEATURES EDITOR

Kim Ribbink

DESIGN ASSOCIATE Ariel Medel

NATIONAL ACCOUNT MANAGERS

Trish Kane Cathy Tracy

WEBCAST NETWORK PRODUCER

Daniel Limbach

CIRCULATION ASSISTANT

Kathy Deiuliis

Copyright 2013 by PharmaLinx LLC, Titusville, NJ Printed in the U.S.A. Volume Thirteen, Number Ten

PharmaVOICE (ISSN: 1932961X) is published monthly except joint issues in July/Aug. and Nov/Dec., by PharmaLinx LLC, P.O. Box 327, Titusville, NJ 08560. Periodicals postage paid at Titusville, NJ 08560 and additional mailing offices.

Postmaster: Send address changes to PharmaVOICE, P.O. Box 292345, Kettering, OH 45429-0345.

PharmaVOICE Coverage and Distribution:

Domestic subscriptions are available at \$190 for one year (10 issues). Foreign subscriptions: 10 issues US\$360. Contact PharmaVOICE at P.O. Box 327, Titusville, NJ 08560. Call us at 609.730.0196 or FAX your order to 609.730.0197.

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FROM THE ACA TO SOCIAL MEDIA, INDUSTRY EXECUTIVES ARE PROVIDING THEIR PREDICTIONS ON WHAT'S HOT FOR 2014.

For this special annual issue of PharmaVOICE, we invited dozens of industry experts to provide their predictions on the emerging and current trends they expect to impact the life-sciences industry in the near future.

We are excited to share their insights with you in this Year in Preview issue.

Throughout this issue, which we have broken down into three main sections — corporate, R&D, and commercialization — our experts representing all types of companies and disciplines discuss the shifts that are taking place throughout the industry, including the shift to a patient-centric ecosystem, R&D trends, and the factors that are impacting commercialization from a three-pronged perspective: patients, pay-

ers, and physicians.

To kick off this special issue, thanks to our friends at PwC's Health Research Institute, here are some key drivers to watch for in 2014. According to its annual report, Medical Cost Trend: Behind the Numbers:

- Healthcare inflation in the United States is projected to dip to 6.5% in 2014. The ongoing slowdown in the healthcare growth rate defies historical post-recession patterns and is likely to be sustained even as the Affordable Care Act (ACA) adds millions more newly insured Americans to the health system next year.
- The decline in spending growth is a signal of progress in the quest to bend the cost curve. At the same time, the slowdown presents financial challenges for the industry as it attempts to navigate in a rapidly changing environment. According to HRI, structural changes within the industry are helping to contain costs and deliver care more efficiently. Consumers, meanwhile, who are paying a greater share of the cost, are making spending adjustments. Many are delaying care, using fewer services, and choosing less expensive options such as retail clinics, urgent care centers, and mobile health devices.
- Health organizations that already have been hurt by a squeeze on reimbursement and a recession hangover should brace for additional financial pressure. Uncertainty about the impact of ACA implementation and what to expect from a largely unknown, newly insured population are manifested in seemingly contradicting themes: a declining medical cost trend and rising insurance premiums, particularly in the individual market.
- Major employers are beginning to contract directly with big-name health systems to tackle expensive and complex procedures for employees, such as heart surgery and spinal fusion. According to PwC's Touchstone Survey, 33% of businesses are considering high-performance networks over the next year. Early data suggest this could mean as much as a 25% reduction in costs.

Wishing all a healthy and happy 2014! We look forward to hearing from all of you in the coming year with your thoughts and insights.

Regards, Mu





Their Word...

DENISE MYSHKO

Managing Editor



New types of partnerships will be required to address the industry's innovation

gap. Alliances, collaborations, and consortia will continue to drive new therapies in the future.

ROBIN ROBINSON

Senior Edito



In 2014, the industry will collaborate with all stakeholders across the healthcare

spectrum as well as focus its commercialization process toward better meeting patients' needs.

KIM RIBBINK

Foatures Edito



Signs point to continued global expansion in pharma, and ensuring quality

and compliance in less established markets must be a priority.

COMING in January 2014

- > Innovation
- > Gaming
- > Public-Private Partnerships
- > Risk-Based Monitoring
- > Affordable Care Act
- > Breakthrough Therapy Designation
- > C-Suite: Clinical Services
- > Commercialization
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- > Device Watch Clinical Development

