

# Interim Executive Leadership

division of Patricia Doon Group LLC

## Reimagining the Business Office – A Strategic Imperative and Untapped Asset

1.	Start with a Strategic Vision			
	0	Reflect: Does the Business Office align with the school's mission and strategic priorities?		
	0	Action: Identify three ways the office could move from transactional to transformational		
		operations.		
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		ii		
		iii.		
2. Foster a Culture of Collaboration				
	0	Question: How can the Business Office become a partner for faculty, parents, and		
		donors?		
	0	Action: Create one new initiative (e.g., a shared budgeting workshop, impact wishlist, or		
		storytelling project) to engage stakeholders actively.		
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3. Audit for Untapped Potential				
	0	Reflect: What outdated processes could be optimized?		
	0	Action: Review contracts and systems to identify savings or process improvements (e.g.,		
		renegotiate with vendors. automate routine tasks).		
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4.	Enhan	nance Financial Transparency and Trust		
	0	Ask: Are financial reports providing clarity and building trust?		
	0	Action: Using visual data and narratives, redesign reports to showcase how resources		
		directly impact mission outcomes.		
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5. Embrace Technology Thoughtfully		ce Technology Thoughtfully		
	0	Consider: What technology solutions could reduce friction and improve efficiency?		
	0	Action: Identify one process to digitize or streamline (e.g., online payment options,		
		cloud-based accounting, digitizing files).		
		i		

### 6. **Build Leadership Dynamics**

- Reframe: Think of the CFO as the Executive Chef and the Controller as the Sous Chef—each vital to the overall "meal."
- Action: Clarify leadership roles and align team responsibilities for strategic and tactical balance.

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### 7. Reimagine Community Connections

- Question: Is the Business Office seen as an accessible partner or a behind-the-scenes function?
- Action: Identify one way to create a welcoming atmosphere, such as working in the dining hall one afternoon a week or attending faculty meetings.

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#### 8. Leverage Data for Decision-Making

- Reflect: Are decisions informed by real-time, actionable data?
- Action: Create a decision matrix to weigh trust and impact when evaluating new initiatives or budget allocations.

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### 9. Cultivate Resilience Through Change

- o Consider: How can the Business Office lead change without disruption?
- Action: To build momentum and confidence, start with small, visible wins (e.g., automating a simple process or solving a common staff pain point).

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#### 10. Measure and Celebrate Success

- Ask: What metrics truly matter for our office and community?
- Action: Identify one new metric to track (e.g., time saved, satisfaction rates, or donor engagement) and celebrate progress with your team.

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