



1720 Riverview Drive
Kalamazoo, Michigan 49004
Tele: (269) 381-8080
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www.ktwp.org

**Board of Trustees Budget Discussion
For October 18, 2021, 6:00 P.M.**

The Board of Trustees of the *Charter Township of Kalamazoo* will meet in a “Budget Discussion” to be held at 6:00 p.m., on Monday, October 18, 2021, via Zoom conferencing for the purpose of discussing the below-listed items and any other business that may legally come before the Board of Trustees of the *Charter Township of Kalamazoo*.

Join Zoom Meeting

<https://us02web.zoom.us/j/82600154678?pwd=YTZwLyswSjR6NUM3bmJEbWJYcUICQT09>

Meeting ID: 826 0015 4678 Passcode: 562555

Dial by your location: +1 312 626 6799 US (Chicago)

Meeting ID: 826 0015 4678 Passcode: 562555

Find your local number: <https://us02web.zoom.us/j/82600154678?pwd=YTZwLyswSjR6NUM3bmJEbWJYcUICQT09>

- A. ARPA Eligible Uses Update
- B. 2022 Budget Discussion
- C. Draft 2022-2027 Capital Improvements Plan – For Reference, No discussion or presentation
- D. Public Comment

Posted: October 14, 2021



Peter A. Mitchell, Supervisor
Charter Township of Kalamazoo

KALAMAZOO TOWNSHIP

FISCAL YEAR 2022

DRAFT Operating & Capital Improvements Budget



THANK YOU



CHARTER TOWNSHIP OF KALAMAZOO

ELECTED OFFICIALS AS OF JANUARY 1, 2022

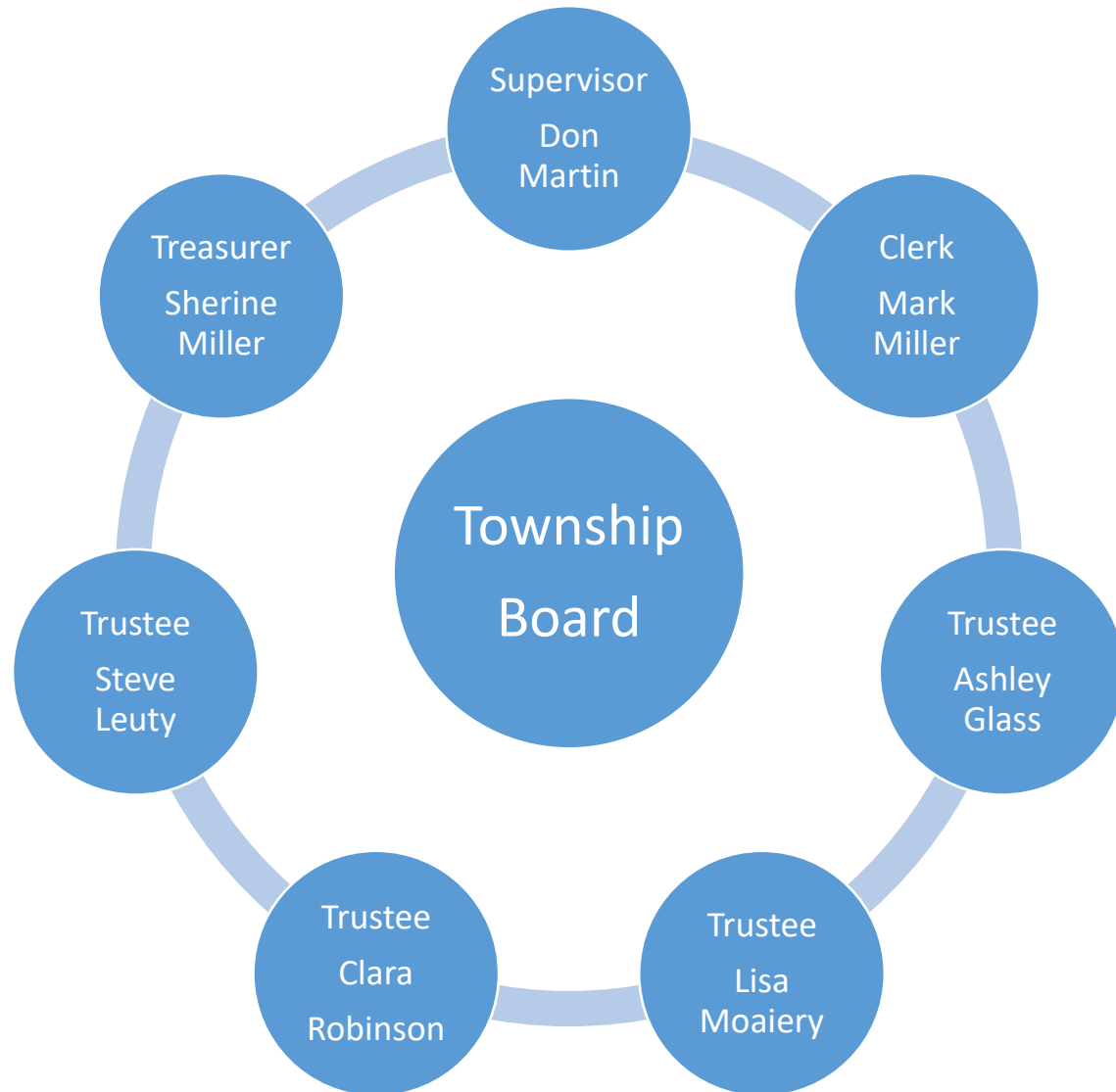


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Monday - Friday
8:00 a.m. - 4:30 p.m.

TO: Board of Trustees

FROM: Dexter A. Mitchell, Township Manager
Nancy B. Desai, Director of Finance

SUBJECT: Fiscal Year 2022 Operating and Capital Improvements Budget Message

DATE: October 18, 2021

It is our privilege to present for your consideration the Draft Fiscal Year 2022 Annual Operating and Capital Improvements Budget. This document proposes a scope of work and financial plan for the Township of Kalamazoo to undertake during the fiscal year beginning January 1, 2022. The Board of Trustees, from the Township's inception to present day, have sought to ensure that the Township operations take an efficient, effective, and fiscally conservative approach to the provision of Township services. The proposed budget continues this tradition.

The Township has made great strides in setting a new vision for the future and crafting ambitious goals for improvement and revitalization. The preparation of the annual budget has presented special challenges due to the COVID-19 pandemic. Limited resources require prioritization and good planning to ensure that resources are used efficiently and effectively for maximum benefit to the community.

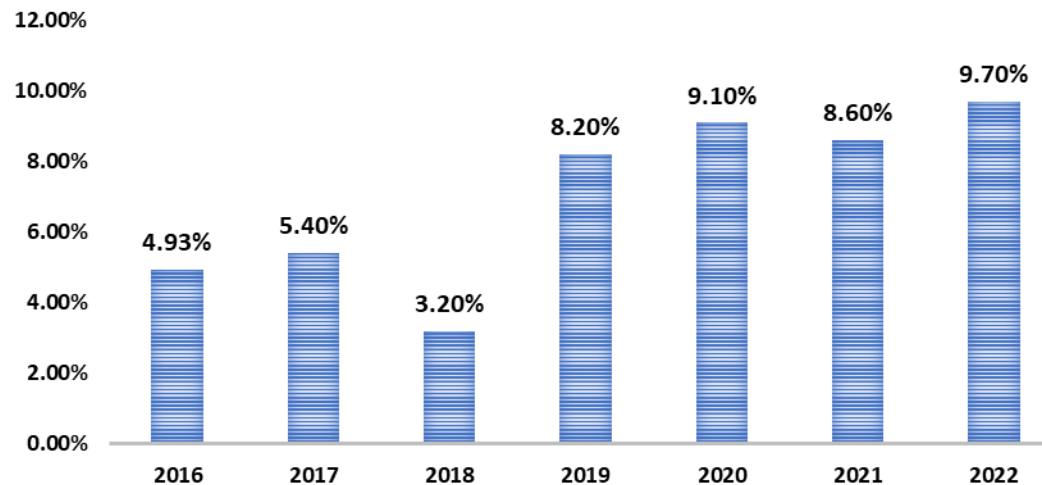
Budget Highlights, Assumptions, and Priorities

The development of the Budget was based on two primary objectives – continued fulfillment of the Township’s legal responsibilities to its residents as set forth by State law and advancement of efforts to realize the Board of Trustees’ vision. During the 2021 fiscal year the Township, like many other municipalities, continued to contend with the COVID-19 pandemic. The 2022 budget was prepared with a conservative approach anticipating less revenue from Charges for Services due to the pandemic and limited services offered by the Township. Expenditures increased in areas where the Township is contractually obligated to increase.

General Fund

The Township’s two primary sources of revenue are: Property Taxes and State Revenue Sharing. The Township struggles to re-develop its brownfield properties and as a result is unable to capitalize on the property tax revenue for these sites. Assessed property values are on an upward trend. It is anticipated that the assessed residential property values will increase 9.7% in 2022. Assessed property values represent 50% of the market value for a property.

ASSESSED RESIDENTAIL PROPERTY VALUES TRENDS



The taxable value increases are dictated by the Consumer Price Index, (0.09% in 2017, 2.1% in 2018, 2.4% in 2019, 1.9% in 2020, 1.4% in 2021) in 2022 it is expected to be 3.3%. One of the highest increases in recent years. The Michigan Department of Treasury anticipates approximately a \$15,000 increase in the State Revenue Sharing allotment for the Township from 2021.

Revenues

The 2022 General Fund revenues are budgeted for an increase of \$250,000 from 2021 projected actuals. The increase in budget primarily results from the Township's ability to recover its revenue lost due to the COVID pandemic from the American Rescue Plan Act (ARPA) funds. In addition, there are slight increases in revenues projected for the following accounts:

- Property Tax
- State Shared
- Cannabis Tax

Expenditures


Operating expenditures are budgeted for \$2,820,730 in the General Fund, an increase of \$19,130 from the prior fiscal year budget.

- Health Insurance costs are expected to increase 3.95% for BCBS and 12.8% BCN.
- The 2022 **Clerk's** budget anticipates three local elections.
- Cost allocation of wages and benefits is streamlined so that salary and benefits are only allocated if a significant portion of an employee's cost can be attributed to another department. For example, Trustees attending the Planning/Zoning meetings do not need to allocate their time to that department but will be a part of compensation for the Legislative department.
- The **Recreation** budget increased by \$17,000 for much needed improvements in the Township's parks and green space.
- An operating transfer of \$90,000 is budgeted from the **General** fund to the **Building Improvements** fund to provide for board room improvements and a generator at Township Hall.
- The Township has adopted an OPEB policy to fund retiree health benefits. The Township has entered into an irrevocable trust agreement with MERS. A minimum of \$100,000 will be transferred into the Trust each year allocated across the Administrative, Police, and Fire departments. For all current retirees, the Township will continue to pay 80% of the health insurance premium from the operating budget.

Other Funds

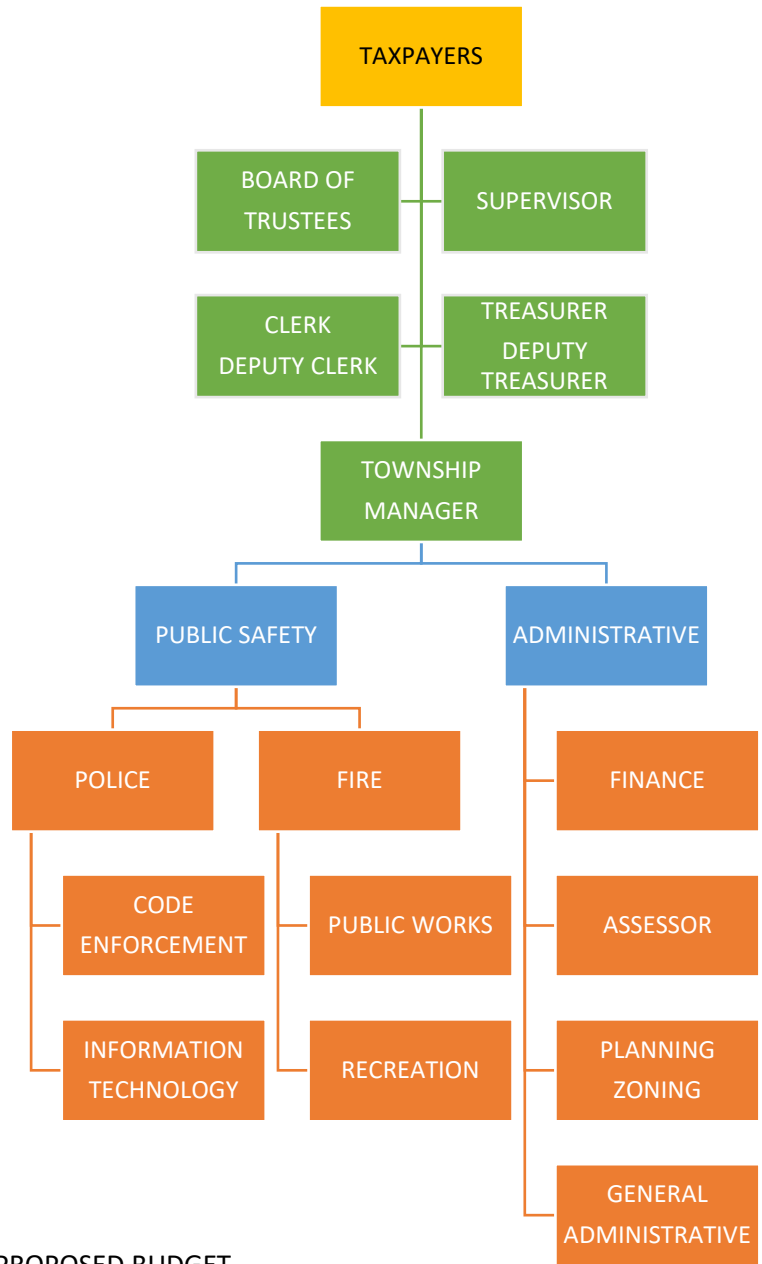
- The **Fire** department budget has increased by \$60,305. The increase is in the Response Time line items and the Utility – Cable/Internet line items. The Utility-Cable/Internet cost increase is due to the installation of the fiber optic lines at the fire stations.
- The **Police** department budget increased by \$255,884 due to the addition of four (4) police officer positions.
- The **Sewer** fund budget increased by \$1,583,000 for improvement costs related to the Texel Lift Station and other improvements as outlined in the Township’s capital improvements plan. The Township will use \$985,000 from the ARPA funds to help offset the costs.
- The **Fire-Capital** fund budget includes revenue related to a bond issuance and expenses related to the construction of the Eastwood Fire Station.

As we anticipate the challenges of the State and local economy in the coming year, the Township strives to provide government services that promote a safe, healthy, accessible, and economically viable community in which to live, work, learn, and play. The 2022 budget was created with a fiscally conservative approach in reflecting its revenues and expenditures while ensuring that Township services were not compromised.


Dexter A. Mitchell, Manager
Charter Township of Kalamazoo


Nancy B. Desai
Director of Finance

ORGANIZATIONAL CHART



BUDGET OVERVIEW

A budget serves many purposes. It is a communication device, a policy document, a resource allocation tool, and an accountability and management mechanism. For the Charter Township of Kalamazoo, the Adopted Budget grants spending authority to Township staff and serves as an annual financial management and spending plan, providing a means for allocating resources to meet the needs and desires of the residents. The budget balances Township revenues with community priorities and requirements as set by the Board of Trustees.

We take pride in our organization, our community, and ourselves. We endorse a set of fiscal policies that ensure the prudent management of Township resources by proactively planning for the Township's needs and establishing sound budgetary practices. We are committed to providing high quality and timely services to all residents in the community. We believe in maintaining a strong commitment to the community, the organization, and our profession. We believe in open and honest communication. We believe that the prudent management of the Township's resources demonstrates our respect to the citizens who have placed their trust in us.

BUDGET POLICIES & PROCEDURES

This section describes the pertinent policies and procedures adopted by the Board of Trustees, and highlights the process, guidelines, and framework used to assemble the Township's annual operating budget.

Policy

The Township Manager submits a proposed budget to the Board of Trustees each year in October. The goal of the Board of Trustees and the Township Manager is for available funding to exceed ongoing appropriations, ensuring a balanced operating budget each fiscal year. The budget is balanced when the summation of the budgeted revenues and the beginning fund balances equal (or exceed) the budgeted expenditures. All funds are appropriated on an annual basis.

Budget Basis

The budgetary basis of accounting determines when expenditures are charged to budget appropriations and when revenues are credited to funds for budgeting purposes. A fund is a separate fiscal and accounting entity with a separate set of accounting records. The use of Fund Accounting is one of the basic requirements of Generally Accepted Accounting Principles (GAAP) for government and one of the major differences between

governmental and commercial accounting. It requires separate record keeping for each individual fund that a government uses. Governmental fund types and the agency funds use the **modified accrual basis of accounting**. Under this method, revenues are recognized when they become available and measurable. “Measurable” means the amount can be determined, and “available” means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. The Township generally considers revenues to be available if they are expected to be collected within 60 days of the end of the current fiscal period. Expenditures are recognized in the accounting period in which the fund liability is incurred. The accounting and reporting policies of the Township conform to GAAP applicable to state and local governments. GAAP for local governments include those principles prescribed by the Governmental Accounting Standards Board (GASB) and the Michigan Department of Treasury.

Responsibility

The Township Manager and the Finance Director are responsible for preparing a budget in accordance with the guidelines established by the State of Michigan, GAAP, and Board of Trustees. The Township Manager and Finance Director use direction provided throughout the year by the Board of Trustees, as well as the understanding of the day-to-day operational needs of the Township to prepare a budget for presentation to the Board of Trustees.

Budget Preparation

The Township uses a “base budget” budgeting method. Each department requests an annual appropriation sufficient to fund current levels and other costs the department is responsible for managing. The budget base year is the prior years adopted budget, reducing it for previous one-time expenditures, increasing it for known future impacts (such as increased utility costs) and adding new proposed projects as determined necessary by key staff. The Township does not automatically increase the budget by a percentage.

Operating Budget

Ongoing operating costs should be supported by ongoing, stable revenue sources. This protects the Township from fluctuating service levels and avoids crisis when one-time revenues are reduced or removed. Fund balances or contingency accounts should only be used for one-time expenditures. Ongoing maintenance costs shall be financed through recurring operating revenues rather than through a bond issuance. Fluctuating federal or state grants shall not be used to fund ongoing programs; instead, such revenue is to fund capital costs, equipment purchases, or public improvements.

Revenue Policies

A diversified and stable revenue system will be maintained to ensure fiscal health and absorb short run fluctuations in any one revenue source. The Finance Director reviews revenues in detail in accordance with the budget and cycling of receipts. A mix of property tax, franchise fees, State shared revenue, and other user fees fund ongoing operations. The Finance Director prepares financial reports in a format adequate for public presentation and understanding of the Townships' financial condition.

Contingency Planning

In the event of an emergency, such as a natural disaster or other unexpected major event, the Township Manager is authorized to incur expenses necessary to address immediate public health and safety concerns. The Finance Director is responsible for documenting all expenditures for potential cost recovery. Expenditures are prioritized based upon the immediate needs of the community versus individual wants or desires.

Capital Improvement

A Five-Year Capital Improvement Plan is prepared and updated each year. Although this plan may include unfunded projects that carry out the Township's strategic and general plans, it must also include a capital-spending plan that identifies projects that can be completed with known funding sources. When planning capital projects, the Township must estimate the project's impact on the Township's operating budget in the project construction year, along with the future impact on operating maintenance.

Budget Review & Adoption

During the budget review phase, the Township Manager and Finance Director analyze operating and capital requests and adjust the budget, as needed, to reflect updated revenue and expenditure projections. The Township Manager and Finance Director analyze operating and capital budget requests. Several scenarios are reviewed and re-adjustments are made as needed to reflect newer revenue and expenditure projections. The Township Manager and Finance Director meet with other Township staff beginning in August of each year to discuss changes in their department that would affect the next year's budget. A budget study session is held in October of each year to review the budget. This study session is open to the public and provides a forum for the Township to receive information and make recommendations regarding the budget year. These appropriations shall become a part of the Township budget after approval by the Board of Trustees at a November meeting. The budget is adopted at the fund level. The Township Manager is authorized to make transfers between account codes within each fund. Any unbudgeted changes in appropriated levels require Board authorization.

Budget Amendments

The Township Manager is authorized to transfer amounts between activities/departments within a fund so long as these adjustments do not change ending fund balance. With the exception of inter-fund transfers approved in the Budget, Township Board approval is required for transfers between funds or increases to total appropriations. The Finance Director will prepare a staff report that explains the need for such transaction(s) and present it to the Board for approval.

Fund Balance Reserves

The Township adopted a General Fund Balance Policy. It is the goal of the Township to achieve and maintain an unrestricted fund balance in the General Fund not less than 35% of its operating expenditures for its Administrative (101), Fire (206), and Police (207) funds. Fund balance can be used to balance the General fund operating budget. Saving incrementally for expected future events can help mitigate the financial impact of major, nonrecurring, or unforeseen expenditures on the Township's annual operating budget.

SUMMARY OF REVENUES, EXPENSES & FUND BALANCE – ALL FUNDS

FUND NO	FUND	ESTIMATED FUND BALANCE AT 12/31/2021	REVENUES	TRANSFER IN	TOTAL AVAILABLE	EXPENSES	TRANSFER OUT	TOTAL EXPENSES	ESTIMATED FUND BALANCE AT 12/31/2022
101	GENERAL FUND	5,102,116	8,135,938	-	13,238,054	2,820,730	5,313,843	8,134,573	5,103,481
584	GOLF COURSE	20,638	-	15,000	35,638	15,000	-	15,000	20,638
Special Revenue Funds									
206	FIRE - OPERATING	(59,887)	69,900	1,926,217	1,936,230	1,936,230	-	1,936,230	(0)
207	POLICE - OPERATING	536,198	1,453,490	3,282,626	5,272,314	5,252,314	20,000	5,272,314	0
217	LIVESCAN/SOR	83,143	12,000	-	95,143	13,000	-	13,000	82,143
219	STREET LIGHTS	208,933	205,567	-	414,500	265,000	-	265,000	149,500
226	RUBBISH COLLECTION	(1,404)	564,786	-	563,382	556,500	-	556,500	6,882
258	DISASTER RESPONSE	19,262	-	-	19,262	19,262	-	19,262	0
265	DRUG LAW ENFORCEMENT	101,954	2,500	-	104,454	1,000	-	1,000	103,454
266	LAW ENFORCEMENT TRAINING	13,554	4,000	20,000	37,554	20,000	-	20,000	17,554
267	SWET	(1)	96,351	-	96,350	96,350	-	96,350	-
550	REVOLVING	1,850	-	-	1,850	-	-	-	1,850
Debt Service Funds									
301	ROAD BOND	425,787	1,232,155	-	1,657,942	1,242,500	-	1,242,500	415,442
Capital Improvement Funds									
402	BUILDING IMPROVEMENTS	138,885	-	90,000	228,885	225,000	-	225,000	3,885
810	POLICE - CAPITAL	1,420,835	181,032	-	1,601,867	385,000	-	385,000	1,216,867
811	FIRE - CAPITAL	1,675,455	8,514,160	-	10,189,615	9,258,500	-	9,258,500	931,115
812	STREET IMPROVEMENT	36,768	100	-	36,868	-	-	-	36,868
871	WATER IMPROVEMENT	334,570	83,500	-	418,070	16,050	-	16,050	402,020
883	SEWER IMPROVEMENT	2,941,941	1,282,924	-	4,224,865	1,972,350	-	1,972,350	2,252,515
ALL FUNDS TOTAL		\$ 13,000,596	\$ 21,838,403	\$ 5,333,843	\$ 40,172,842	\$ 24,094,785	\$ 5,333,843	\$ 29,428,628	\$ 10,744,214

GENERAL FUND BUDGET SUMMARY

DEPT	DESCRIPTION	2020 ACTUALS	2021 ADOPTED BUDGET	2021 AMENDED BUDGET	2021 PROJECTED ACTUALS	2022 PROPOSED BUDGET	\$ CHANGE FROM PY BUDGET
000	Total Operating Revenues	7,561,413	7,595,195	7,595,195	7,864,454	8,135,938	540,743
	Subtotal Operating Revenues	7,561,413	7,595,195	7,595,195	7,864,454	8,135,938	540,743
	Operating Expenses						
101	Legislative - Trustees	54,376	89,085	93,085	95,130	103,000	9,915
171	Supervisor	34,314	37,600	37,600	34,100	37,600	-
175	Township Manager	211,772	210,125	213,125	220,060	215,705	2,580
200	General Services Administrative	505,112	555,270	546,270	484,770	488,924	(57,346)
209	Assessor	198,036	227,240	227,240	225,234	218,020	(9,220)
215	Clerk	200,018	140,905	140,905	155,205	158,022	17,117
223	Finance	230,509	251,620	251,620	249,171	276,760	25,140
228	Information Technology	-	117,005	117,005	97,805	120,110	3,105
253	Treasurer	37,800	42,135	44,135	46,816	48,540	4,405
265	Facilities & Ground Maintenance	243,741	298,260	298,260	284,685	301,495	3,235
276	Cemetary	17,673	36,015	36,015	34,885	35,450	(565)
310	Code Enforcement	74,795	119,990	119,990	84,295	105,715	(14,275)
400	Planning/Zoning	88,758	124,500	124,500	87,075	170,089	45,589
446	Infrastructure Maintenance	44,557	329,650	354,650	354,650	322,500	(32,150)
751	Recreation	13,617	96,800	96,800	21,300	118,800	22,000
890	Contingency	50,000	150,000	100,400	-	100,000	(400)
	Subtotal Operating Expenses	2,005,078	2,826,200	2,801,600	2,475,182	2,820,730	19,129
	Net Operating Revenues/Expenses	5,556,335	4,768,995	4,793,595	5,389,273	5,315,208	521,614
	Operating Transfers In (Out):						
206	Fire Department	(1,487,258)	(1,848,325)	(1,848,325)	(1,848,325)	(1,926,217)	(77,892)
207	Police Department	(3,344,716)	(3,554,159)	(3,554,159)	(3,554,159)	(3,282,626)	271,533
226	Rubbish Collection Fund	-	(100,000)	(100,000)	(100,000)	-	100,000
584	Golf Course Fund	(10,000)	(15,000)	(15,000)	(15,000)	(15,000)	-
402	Building Improvements	-	-	-	-	(90,000)	(90,000)
	Subtotal Operating Transfers Out	(4,841,974)	(5,517,484)	(5,517,484)	(5,517,484)	(5,313,843)	203,641
	Net Revenues/Expenditures	714,361	(748,489)	(723,889)	(128,211)	1,365	-
	Beginning General Fund Balance	4,515,967	5,230,328	5,230,328	5,230,328	5,102,116	-
	Ending General Fund Balance	\$ 5,230,328	\$ 4,481,838	\$ 4,506,438	\$ 5,102,116	\$ 5,103,481	

DEPARTMENT:

GENERAL FUND REVENUES (101)

DESCRIPTION:

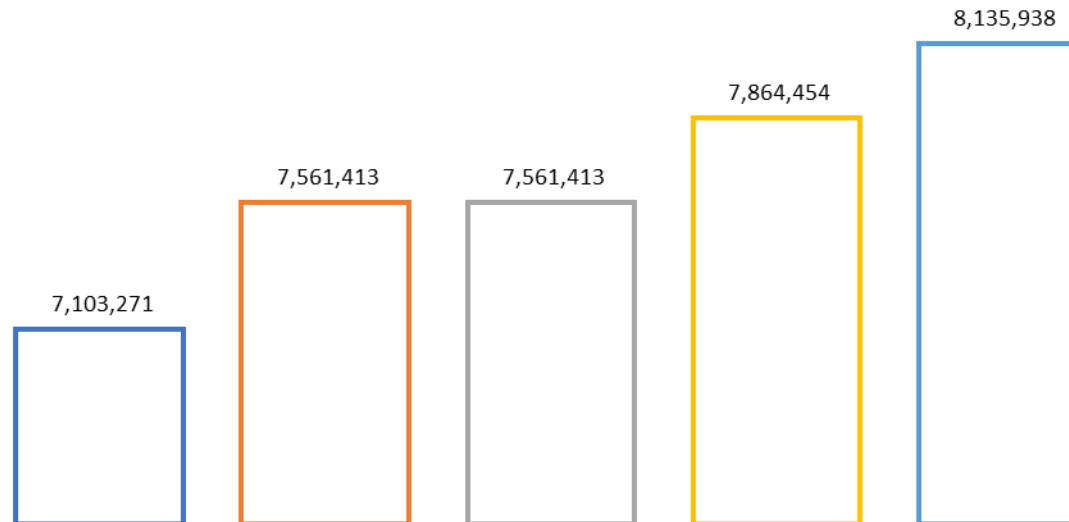
Funds received by the Township from various sources.

SERVICES PROVIDED:

General fund revenues are used to finance the operating and capital costs of the Township.

TOTAL REVENUES

■ 2018 Actuals ■ 2019 Actuals ■ 2020 ACTUALS ■ 2021 PROJECTED ACTUALS ■ 2022 PROPOSED BUDGET



ACCT. NO	ACCOUNT TITLE	2020 ACTUALS	2021 ADOPTED BUDGET	2021 AMENDED BUDGET	2021 PROJECTED ACTUALS	2022 PROPOSED BUDGET	\$ CHANGE FROM PY BUDGET
TAXES							
403.00	OPERATING LEVY-C.T.	4,006,121	4,162,275	4,162,275	4,138,390	4,243,045	80,770
403.01	PMT IN LIEU OF TAX (PILOT)	62,369	17,000	17,000	17,265	17,500	500
404.00	INDUSTRIAL FACILITY TAX (IFT)	13,819	14,000	14,000	-	3,330	(10,670)
412.00	DELINQUENT PERSONAL PROPERTY TAX	4,663	5,000	5,000	4,500	4,500	(500)
424.00	TRAILER TAX	3,008	2,500	2,500	2,500	2,500	-
439.00	CANNABIS TAX	-	-	-	112,005	125,000	125,000
445.00	PENALTIES & INTEREST ON TAXES	8,774	7,500	7,500	7,500	7,500	-
575.00	STATE SHARED	2,222,704	2,329,495	2,329,495	2,445,936	2,461,228	131,733
651.00	TAX ADMIN FEE	247,886	245,000	245,000	240,000	240,000	(5,000)
	SUBTOTAL	6,569,344	6,782,770	6,782,770	6,968,096	7,104,603	321,833
INTERGOVERNMENTAL							
528.00	FEDERAL GRANTS - OTHER	-	-	-	-	200,000	200,000
573.00	LOCAL COMMUNITY STABILIZATION SHARE	264,733	145,000	145,000	150,000	150,000	5,000
574.00	STATE GRANTS	-	-	-	-	-	-
587.00	ELECTION REIMBURSEMENT	28,863	15,000	15,000	25,000	25,000	10,000
603.01	LOCAL GOVT REVENUE	11,522	500	500	1,800	3,000	2,500
671.00	METRO ACT PAYMENTS	12,572	12,500	12,500	12,145	12,000	(500)
	SUBTOTAL	317,690	173,000	173,000	188,945	390,000	217,000
LICENSES & PERMITS							
451.00	CABLE TV FRANCHISE FEE 3%	334,416	372,600	372,600	310,000	345,000	(27,600)
473.00	RENTAL APPLICATION FEES	46,900	35,000	35,000	35,000	47,000	12,000
473.01	MM APPLICATION FEES	90,000	50,000	50,000	95,000	90,000	40,000
474.00	LICENSE FEES/SIGNS	2,194	2,500	2,500	2,500	2,500	-
576.00	LIQUOR LICENSES	8,460	8,500	8,500	9,265	9,000	500
630.00	LEASE PAYMENTS	36,424	35,500	35,500	35,500	37,260	1,760
	SUBTOTAL	518,394	504,100	504,100	487,265	530,760	26,660

<u>FINES & FORFEITURES</u>							
578.00	VIOLATION BUREAU	450	1,000	1,000	2,500	1,500	500
660.00	DISTRICT COURT FEES	18,334	20,000	20,000	20,000	20,000	-
	SUBTOTAL	18,784	21,000	21,000	22,500	21,500	500
<u>RENTAL & INVESTMENT INCOME</u>							
664.00	INTEREST EARNED	51,415	25,000	25,000	10,000	10,000	(15,000)
	SUBTOTAL	51,415	25,000	25,000	10,000	10,000	(15,000)
<u>CHARGES FOR SERVICES</u>							
477.00	SPEC. INSP/PLAN REVIEW/ZONING FEE	15,775	15,000	15,000	18,000	15,000	-
626.00	PASSPORT FEE/FIRE REPORTS	7,175	10,000	10,000	2,500	7,500	(2,500)
626.01	COPY FEES-COMPUTER	33	25	25	-	25	-
629.00	TOWNSHIP SERVICE	2,382	2,500	2,500	2,500	2,500	-
629.01	TWP CLEAN-UP/MOWING/DEMO SRVC	8,062	15,000	15,000	7,500	7,500	(7,500)
633.00	MONUMENT INSTALLATION	1,200	1,000	1,000	4,500	2,500	1,500
634.00	INTERNMENT FEES	11,700	7,500	7,500	7,500	7,500	-
643.00	SALE OF LOTS-CEMETERY	375	500	500	1,125	750	250
652.00	TAX COLLECTION FEES	29,159	30,000	30,000	29,177	30,000	-
660.01	FALSE ALARM	700	1,000	1,000	1,800	1,000	-
667.00	ROOM RENTAL - INCOME	50	3,000	3,000	-	1,500	(1,500)
	SUBTOTAL	76,611	85,525	85,525	74,602	75,775	(9,750)
<u>MISCELLANEOUS</u>							
602.00	WITNESS/JURY-GEN ONLY	-	50	50	-	50	-
603.00	MISCELLANEOUS REVENUE	1,102	500	500	130	500	-
658.00	FSA FORFEITURE	-	250	250	-	250	-
659.00	PENSION FORFEITURE	-	-	-	15,473	-	-
673.00	SALE OF TWP. ASSETS	8,073	1,000	1,000	-	500	(500)
675.00	PRIVATE CONTRIBUTIONS & DONATIONS	-	-	-	-	-	-
688.00	INS. PREMIUM REFUND	-	2,000	2,000	-	2,000	-
699.00	INTERFUND TRANSFERS IN	-	-	-	97,443	-	-
	SUBTOTAL	9,175	3,800	3,800	113,046	3,300	(500)
	TOTAL REVENUES - GENERAL FUND	7,561,413	7,595,195	7,595,195	7,864,454	8,115,938	520,743

DEPARTMENT:

BOARD OF TRUSTEES (101)

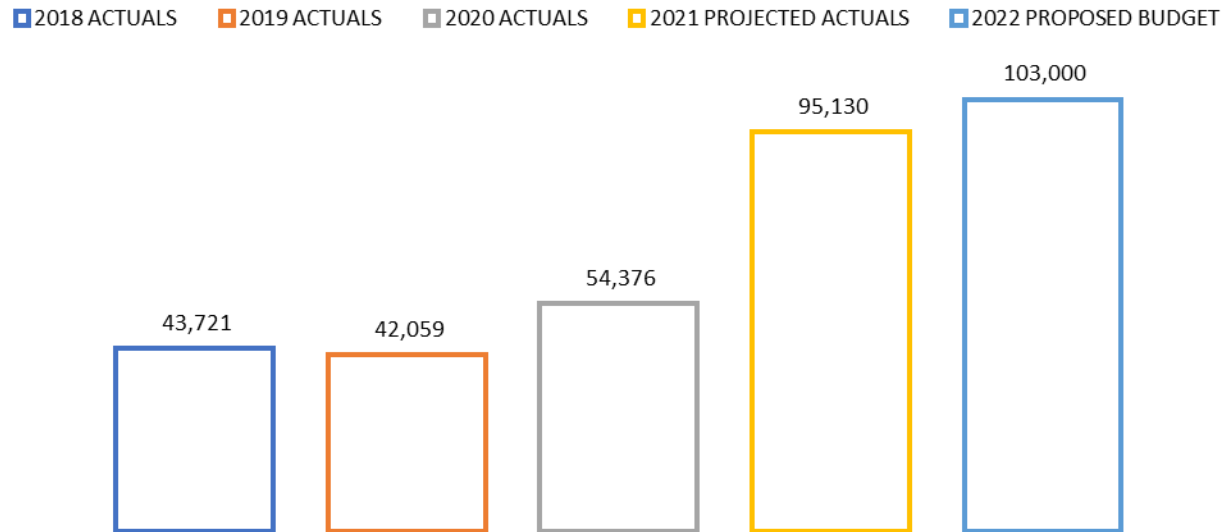
DESCRIPTION:

The Board of Trustees consists of four (4) elected trustees who serve four-year terms and three (3) elected roles of Supervisor, Clerk, and Treasurer. Expenditures incurred by or directly applicable to trustees (excluding the Supervisor, Clerk, and the Treasurer) or by a committee of the governing body are allocated in this department.

SERVICES PROVIDED:

As the policy-making body, the Board of Trustees are responsible for establishing overall policy and setting the priorities and direction of the Township.

Expenditure History



DEPARTMENT
101 - BOARD OF TRUSTEES

FUNDING SOURCE
101 - GENERAL FUND

ACCT. NO	ACCOUNT TITLE	2020 ACTUALS	2021 ADOPTED BUDGET	2021 AMENDED BUDGET	2021 PROJECTED ACTUALS	2022 PROPOSED BUDGET	\$ CHANGE FROM PY BUDGET
<u>PERSONNEL SERVICES</u>							
711.00	INSURANCE OPT OUT	7,820	13,860	13,860	18,550	19,350	5,490
712.00	COMPENSATION - TRUSTEES	20,821	25,000	25,000	25,000	25,000	-
715.00	FICA	2,106	2,975	2,975	3,330	3,400	425
716.00	HEALTH INSURANCE	6,729	16,000	16,000	16,000	18,000	2,000
717.00	LIFE INS/STD/LTD	1,060	1,250	1,250	1,250	1,250	-
718.00	PENSION	1,775	2,500	2,500	2,500	2,500	-
	SUBTOTAL	40,311	61,585	61,585	66,630	69,500	7,915
<u>MAINTENANCE & OPERATIONS</u>							
727.00	OFFICE SUPPLIES	281	-	-	-	500	500
732.00	DUES/SUBS/PUBL	3,794	3,000	3,000	3,000	3,000	-
826.00	LEGAL SERVICES - BD. MTG.	-	6,000	10,000	9,000	10,000	-
862.00	TRAVEL - CONFERENCES	354	6,000	6,000	4,000	10,000	4,000
903.00	NOTICES & PUBLICATIONS	9,636	12,500	12,500	12,500	10,000	(2,500)
	SUBTOTAL	14,065	27,500	31,500	28,500	33,500	2,000
	TOTAL DEPARTMENT BUDGET	54,376	89,085	93,085	95,130	103,000	9,915

DEPARTMENT:

SUPERVISOR (171)

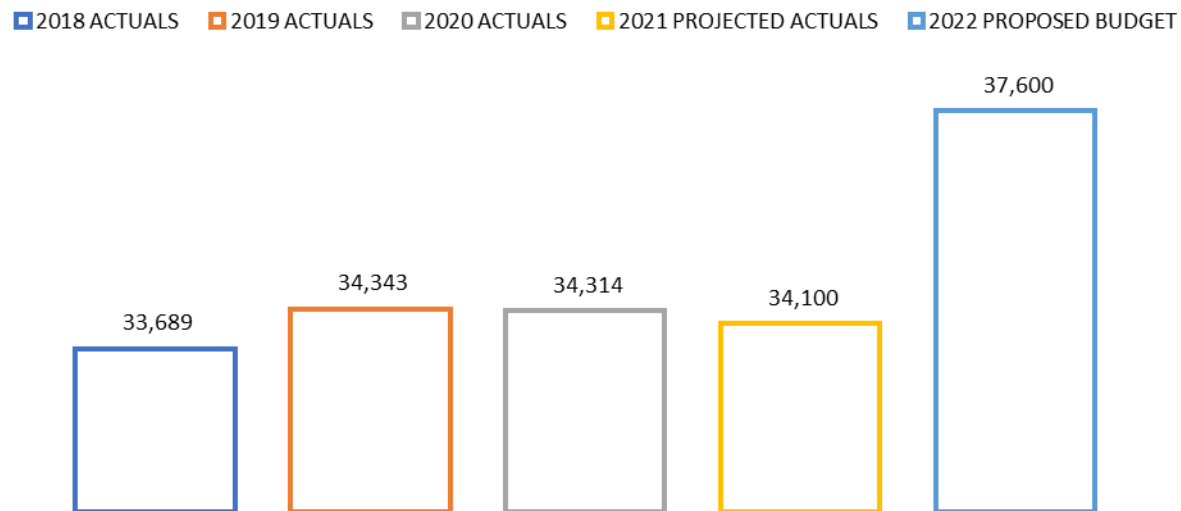
DESCRIPTION:

The Supervisor is an elected official to a four-year term. As a member of the Township Board, the Supervisor is the presiding officer and has an equal voice and vote in the proceedings of the Board.

SERVICES PROVIDED:

The Supervisor is the moderator of any Township meeting and works with the Board to set policy and goals for the Township. The Supervisor has the right and duty to regulate the proceedings of any meeting.

Expenditure History



DEPARTMENT
171 - SUPERVISOR

FUNDING SOURCE
101 - GENERAL FUND

ACCT. NO	ACCOUNT TITLE	2020 ACTUALS	2021 ADOPTED BUDGET	2021 AMENDED BUDGET	2021 PROJECTED ACTUALS	2022 PROPOSED BUDGET	\$ CHANGE FROM PY BUDGET
<u>PERSONNEL SERVICES</u>							
701.00	WAGES - DEPARTMENT HEAD	15,577	15,000	15,000	15,000	15,000	-
715.00	FICA	835	790	790	790	790	-
716.00	HEALTH INSURANCE	15,843	16,500	16,500	16,500	16,500	-
717.00	LIFE INS/STD/LTD	314	310	310	310	310	-
718.00	PENSION	1,558	1,500	1,500	1,500	1,500	-
	SUBTOTAL	34,127	34,100	34,100	34,100	34,100	-
<u>MAINTENANCE & OPERATIONS</u>							
727.00	OFFICE SUPPLIES	-	-	-	-	500	(500)
732.00	DUES/SUBS/PUBL	55	1,000	1,000	-	500	500
862.00	TRAVEL - CONFERENCES	132	2,500	2,500	-	2,500	-
	SUBTOTAL	187	3,500	3,500	-	3,500	-
							-
	TOTAL DEPARTMENT BUDGET	34,314	37,600	37,600	34,100	37,600	-

DEPARTMENT:

TOWNSHIP MANAGER (175)

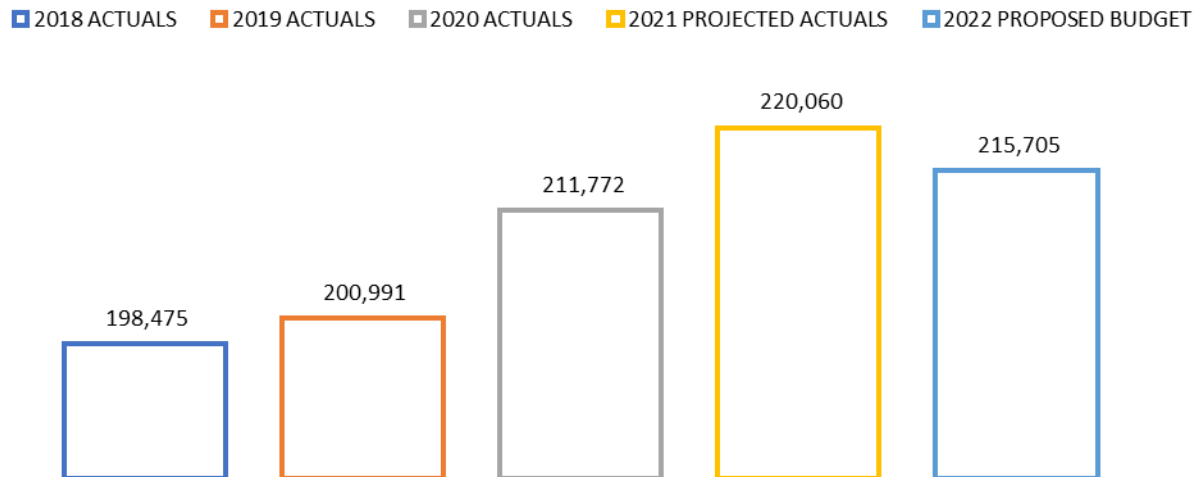
DESCRIPTION:

The Township Manager is appointed as the Chief Operating Officer of the Township, established in accordance with the Charter Township Act, State of Michigan, ACT 359 of 1947 as amended.

SERVICES PROVIDED:

The Township Manager is responsible to the Township Board for the efficient administration of all departments of Township government except the offices of the Supervisor, Clerk, and Treasurer. This department was created in fiscal year 2016.

Expenditure History



DEPARTMENT
175 - TOWNSHIP MANAGER

FUNDING SOURCE
101 - GENERAL FUND

ACCT. NO	ACCOUNT TITLE	2020 ACTUALS	2021 ADOPTED BUDGET	2021 AMENDED BUDGET	2021 PROJECTED ACTUALS	2022 PROPOSED BUDGET	\$ CHANGE FROM PY BUDGET
<u>PERSONNEL SERVICES</u>							
701.00	WAGES - DEPARTMENT HEAD	109,855	103,095	103,095	103,095	103,095	-
702.00	WAGES - SUPPORT STAFF	47,865	47,550	47,550	50,200	47,550	-
703.00	OVERTIME	-	-	-	1,000	1,250	1,250
711.00	INSURANCE OPT OUT	5,411	5,725	5,725	5,725	6,380	655
715.00	FICA	12,175	11,965	11,965	12,225	12,100	135
716.00	HEALTH INSURANCE	13,984	15,500	10,000	10,000	8,500	(1,500)
716.10	HEALTH INSURANCE - RETIREE	-	-	5,500	9,000	9,500	4,000
717.00	LIFE INS/STD/LTD	2,675	2,700	2,700	3,000	3,300	600
718.00	PENSION	16,729	16,750	16,750	15,975	15,190	(1,560)
	SUBTOTAL	208,694	203,285	203,285	210,220	206,865	3,580
<u>MAINTENANCE & OPERATIONS</u>							
727.00	OFFICE SUPPLIES	-	-	-	-	500	500
732.00	DUES/SUBS/PUBL	1,372	2,000	2,000	2,000	2,000	-
740.00	OPERATING SUPPLIES	538	500	3,500	3,000	500	(3,000)
853.00	TELEPHONE	803	840	840	840	840	-
862.00	TRAVEL - CONFERENCES	365	2,500	2,500	3,000	3,000	500
862.01	TRAVEL - CONFERENCES - STAFF	-	1,000	1,000	1,000	2,000	1,000
	SUBTOTAL	3,078	6,840	9,840	9,840	8,840	(1,000)
	TOTAL DEPARTMENT BUDGET	211,772	210,125	213,125	220,060	215,705	2,580

DEPARTMENT:

GENERAL SERVICES - ADMINISTRATIVE (200)

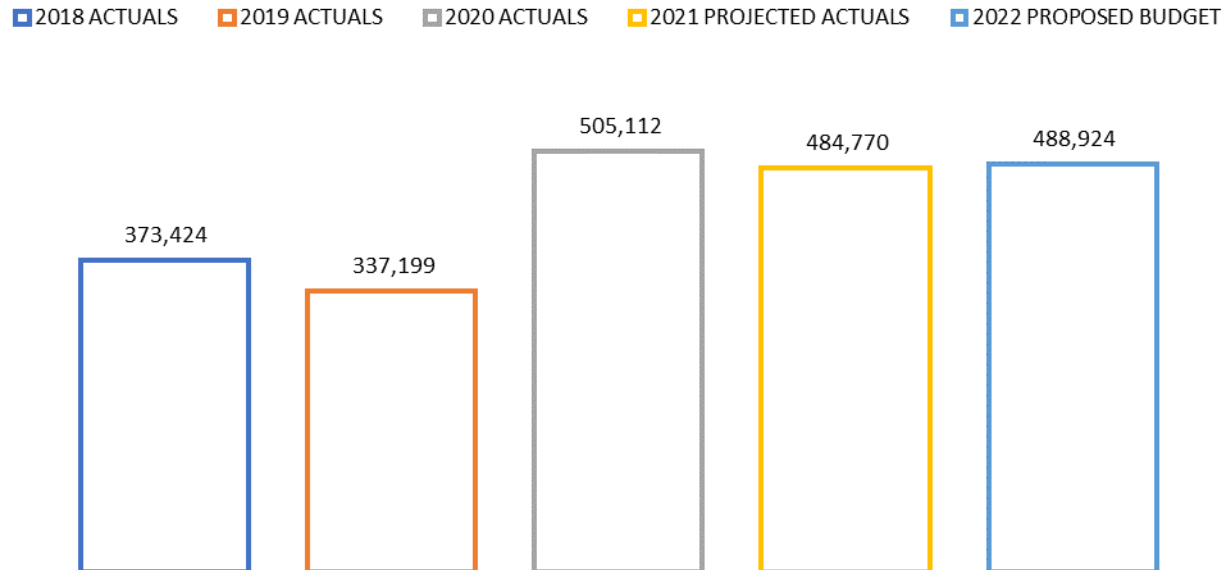
DESCRIPTION:

This department records many of the non-departmental costs of the general fund.

SERVICES PROVIDED:

Provides proper accounting for expenses that cannot be attributed to any one department, and often shared by all departments.

EXPENDITURE HISTORY



DEPARTMENT
200 - GENERAL ADMINISTRATIVE SERVICES

FUNDING SOURCE
101 - GENERAL FUND

ACCT. NO	ACCOUNT TITLE	2020 ACTUALS	2021 ADOPTED BUDGET	2021 AMENDED BUDGET	2021 PROJECTED ACTUALS	2022 PROPOSED BUDGET	\$ CHANGE FROM PY BUDGET
<i>PERSONNEL SERVICES</i>							
702.00	WAGES - SUPPORT STAFF	40,908	63,015	43,015	20,000	41,715	(1,300)
703.00	OVERTIME	243	500	500	500	500	-
711.00	INSURANCE OPT OUT	-	-	-	1,800	6,380	6,380
715.00	FICA	3,013	4,860	4,860	2,000	3,725	(1,135)
716.00	HEALTH INSURANCE	3,866	15,000	5,000	-	-	(5,000)
716.01	HEALTH INSURANCE - RETIREE	4,479	4,050	4,050	4,050	-	(4,050)
717.00	LIFE INS/STD/LTD	483	750	750	375	960	210
718.00	PENSION	2,154	3,830	3,830	2,050	3,830	-
724.00	OPEB TRUST CONTRIBUTION	28,330	28,000	28,000	28,000	23,529	(4,471)
	SUBTOTAL	83,476	120,005	90,005	58,775	80,639	(9,366)
<i>MAINTENANCE & OPERATIONS</i>							
727.00	OFFICE SUPPLIES	8,780	10,000	10,000	7,500	10,000	-
730.00	POSTAGE	14,961	15,000	13,000	10,000	10,000	(3,000)
732.00	DUES/SUBS/PUBL	8,236	8,000	8,000	8,500	8,500	500
740.00	OPERATING SUPPLIES	941	6,000	3,000	3,000	6,000	3,000
742.00	SOFTWARE PROGRAMS/FEES	613	10,000	10,000	8,000	10,000	-
747.00	SMALL TOOLS & EQUIPMENT	38	500	500	-	-	(500)
810.00	COMPUTER SERVICE	10,543	-	-	-	-	-
811.00	PURCHASED SERVICE	35,789	24,000	54,000	54,000	25,000	(29,000)
814.00	PURCHASED MAINT. SERVICE	1,117	3,200	3,200	3,200	3,200	-
815.00	OTHER FEES	1,360	2,000	2,000	4,000	4,000	2,000
820.00	ENGINEERING SERVICES	866	2,500	2,500	-	-	(2,500)

826.00	LEGAL SERVICES-BD. MEET.	7,050	-	-	-	-	-
827.00	LEGAL SERVICE-GEN. TWP.	47,803	42,000	38,000	38,000	42,000	4,000
853.00	TELEPHONE	2,276	2,500	2,500	4,800	4,800	2,300
855.00	LOCAL PUBLIC BROADCASTING	155,904	193,000	193,000	160,000	160,000	(33,000)
861.00	MILEAGE REIMB	-	100	100	100	100	-
903.00	NOTICES AND PUBLICATIONS	2,365	2,500	2,500	2,500	2,500	-
912.00	INSURANCE/BOND-GENERAL	35,056	35,000	38,000	37,750	38,000	-
913.00	WORKER'S COMP.	7,240	10,200	7,200	6,230	7,000	(200)
914.00	HEALTH MGMT	675	200	200	275	300	100
921.00	UTILITIES - ELECTRIC	35,786	42,000	42,000	38,000	40,000	(2,000)
922.00	UTILITIES - CABLE/INTERNET	6,952	5,000	5,000	9,500	10,000	5,000
923.00	UTILITIES - NATURAL GAS	8,276	8,000	8,000	11,200	9,000	1,000
924.00	UTILITIES - WASTE/RECYCLE	3,585	3,800	3,800	4,200	4,500	700
927.00	UTILITIES - WATER	3,151	3,000	3,000	3,200	3,500	500
991.00	DEBT SERVICE - PRINCIPAL	1,493	1,465	1,465	1,716	1,585	120
992.00	DEBT SERVICE - INTEREST	391	300	300	324	300	-
	SUBTOTAL	401,247	430,265	451,265	415,995	400,285	(50,980)
<u>CAPITAL OUTLAY</u>							
982.00	SOFTWARE PROGRAMS	-	-	-	5,000	3,000	3,000
983.00	EQUIPMENT	20,389	5,000	5,000	5,000	5,000	-
	SUBTOTAL	20,389	5,000	5,000	10,000	8,000	3,000
	TOTAL DEPARTMENT BUDGET	505,112	555,270	546,270	484,770	488,924	(57,346)

DEPARTMENT:

ASSESSOR (209)

DESCRIPTION:

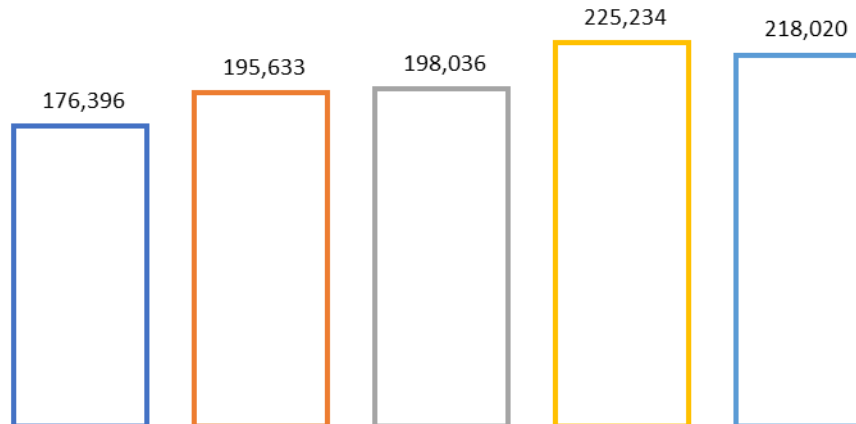
The Assessing department prepares an assessment roll covering all taxable real and personal property located within Kalamazoo Township.

SERVICES PROVIDED:

The Assessing department provides for current mapping, valuations, and legal descriptions for all properties within Kalamazoo Township. The Assessor is responsible for all State and County assessment rolls and property exemptions.

EXPENDITURE HISTORY

■ 2018 ACTUALS ■ 2019 ACTUALS ■ 2020 ACTUALS ■ 2021 PROJECTED ACTUALS ■ 2022 PROPOSED BUDGET



DEPARTMENT
209 - ASSESSOR

FUNDING SOURCE
101 - GENERAL FUND

ACCT. NO	ACCOUNT TITLE	2020 ACTUALS	2021 ADOPTED BUDGET	2021 AMENDED BUDGET	2021 PROJECTED ACTUALS	2022 PROPOSED BUDGET	\$ CHANGE FROM PY BUDGET
<i>PERSONNEL SERVICES</i>							
701.00	WAGES - DEPARTMENT HEAD	85,509	82,125	82,125	82,125	82,125	-
702.00	WAGES - SUPPORT STAFF	45,661	53,945	53,945	53,945	53,945	-
710.01	VACATION PAY	-	10,315	10,315	9,214	-	(10,315)
711.00	INSURANCE OPT OUT	5,111	5,425	5,425	5,425	6,100	675
712.00	COMPENSATION-BD. OF REVIEW	2,015	2,000	2,000	2,000	2,000	-
715.00	FICA	9,869	11,000	11,000	11,000	11,000	-
716.00	HEALTH INSURANCE	17,150	20,000	20,000	20,000	20,000	-
717.00	LIFE INS/STD/LTD	2,623	2,600	2,600	2,600	3,100	500
718.00	PENSION	15,626	16,330	16,330	15,700	15,750	(580)
	SUBTOTAL	183,564	203,740	203,740	202,009	194,020	(9,720)
<i>MAINTENANCE & OPERATIONS</i>							
727.00	OFFICE SUPPLIES	338	500	500	500	500	-
730.00	POSTAGE	4,250	4,500	4,500	4,500	4,500	-
732.00	DUES/SUBS/PUBL	298	500	500	500	500	-
740.00	OPERATING SUPPLIES/MAPS	1,822	1,500	500	1,500	1,500	1,000
742.00	SOFTWARE PROGRAMS	2,121	2,200	2,200	2,200	2,200	-
751.00	GAS & OIL	191	500	500	500	500	-
811.00	PURCHASED SERVICE	1,079	2,000	2,500	2,475	2,500	-
814.00	PURCHASED MAINT. SERVICE	555	600	600	600	600	-
820.00	ENGINEERING SERVICES	-	1,500	2,000	2,000	2,000	-
827.00	LEGAL SERVICE	2,650	7,000	7,000	7,000	7,000	-
862.00	TRAVEL - CONFERENCES	-	250	250	-	250	-
862.01	TRAVEL - CONFERENCES - STAFF	-	250	250	-	250	-
903.00	NOTICES	1,168	1,200	1,200	1,200	1,200	-
939.00	MAINT. - VEHICLE	-	500	500	-	-	(500)
960.00	TUITION/TRAINING	-	500	500	250	500	-
	SUBTOTAL	14,472	23,500	23,500	23,225	24,000	500
	TOTAL DEPARTMENT BUDGET	198,036	227,240	227,240	225,234	218,020	(9,220)

DEPARTMENT:

CLERK (215)

DESCRIPTION:

The Clerk is the secretary to the Township Board. The Clerk prepares and processes the meeting agenda, correspondence, petitions, notices, and other matters that come before the Board. The Clerk maintains Township records, burial and cemetery records, records Township Board meeting minutes, and manages payroll and accounts payable functions. The Clerk maintains accurate records and the filing system of Township contracts, resolutions, ordinances, and other special proceedings or activities which can be readily produced upon request.

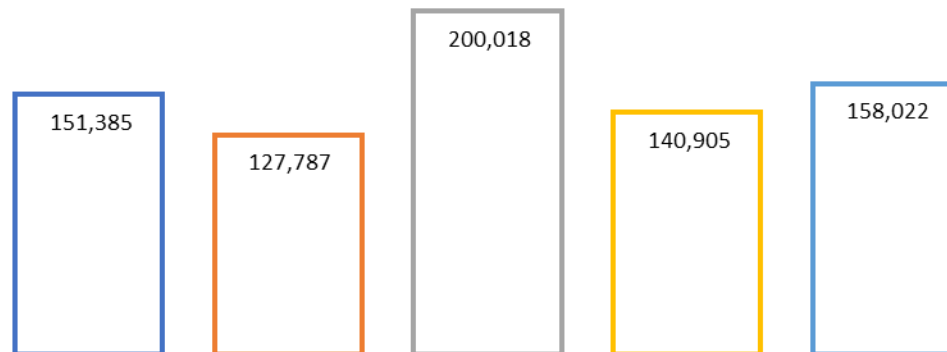
The Clerk is responsible for conducting all national, state, and local elections and maintaining the integrity of each election.

SERVICES PROVIDED:

Maintains All Township Records * Facilitates all Township elections * Provides cemetery information and keeps burial records * Provides general information (demographics and history) * Public & Media notices of meetings * Maintains the official records & minutes of each Board meeting * Prepares the agenda for the Township * Provides public access to records * Publication of Board synopsis * Implements business license ordinance

Expenditure History

■ 2018 ACTUALS ■ 2019 ACTUALS ■ 2020 ACTUALS ■ 2021 Adopted Budget ■ 2022 PROPOSED BUDGET



DEPARTMENT
215 - CLERK

FUNDING SOURCE
101 - GENERAL FUND

ACCT. NO	ACCOUNT TITLE	2020 ACTUALS	2021 ADOPTED BUDGET	2021 AMENDED BUDGET	2021 PROJECTED ACTUALS	2022 PROPOSED BUDGET	\$ CHANGE FROM PY BUDGET
<i>PERSONNEL SERVICES</i>							
701.00	WAGES - DEPARTMENT HEAD	15,577	15,000	15,000	15,000	15,000	-
702.00	WAGES - SUPPORT STAFF	57,908	45,260	45,260	60,000	42,947	(2,313)
703.00	OVERTIME	13,618	3,500	3,500	3,500	10,000	6,500
711.00	INSURANCE OPT OUT	3,632	2,415	2,415	2,415	2,680	265
712.00	ELECTION INSPECTORS	47,252	31,590	31,590	30,000	30,000	(1,590)
715.00	FICA	6,691	5,100	5,100	6,200	7,700	2,600
716.00	HEALTH INSURANCE	4,651	7,000	7,000	7,000	3,750	(3,250)
717.00	LIFE INS/STD/LTD	1,010	1,150	1,150	1,150	905	(245)
718.00	PENSION	8,700	6,260	6,260	6,260	3,860	(2,400)
	SUBTOTAL	159,039	117,275	117,275	131,525	116,842	(433)
<i>MAINTENANCE & OPERATIONS</i>							
727.00	OFFICE SUPPLIES	12,028	2,500	5,500	8,000	5,000	(500)
727.00	POSTAGE	13,439	5,000	5,000	5,000	15,000	10,000
732.00	DUES/SUBS/PUBL	235	250	250	250	250	-
740.00	OPERATING SUPPLIES	457	500	500	500	3,000	2,500
747.00	SMALL TOOLS & EQUIPMENT	2,894	3,000	-	-	-	-
811.00	PURCHASED SERVICE	5,650	4,000	4,000	4,000	6,000	2,000
813.00	COUNTY ELECTION SERVICES	5,347	3,350	3,350	3,350	5,500	2,150
816.00	PURCHASED CLEANING SERVICE	225	250	250	250	250	-
853.00	TELEPHONE	143	180	180	180	180	-
862.00	TRAVEL - CONFERENCES	151	2,000	2,000	150	2,500	500
862.01	TRAVEL - CONFERENCES - STAFF	-	2,100	2,100	2,000	3,000	900
862.01	HEALTH MGMT	410	500	500	-	500	-
	SUBTOTAL	40,979	23,630	23,630	23,680	41,180	17,550
	TOTAL DEPARTMENT BUDGET	200,018	140,905	140,905	155,205	158,022	17,117

DEPARTMENT:

FINANCE (223)

DESCRIPTION:

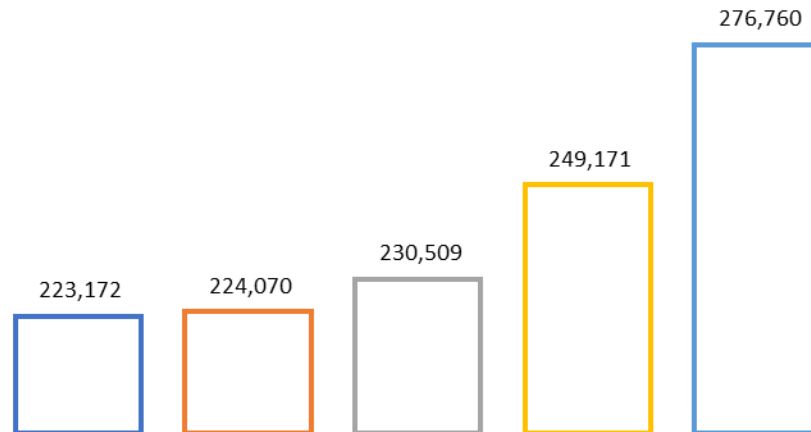
The Finance department plans, directs, and coordinates the fiscal affairs of the Township in accordance with specific objectives established by legal and professional standards.

SERVICES PROVIDED:

The Finance department provides for the maintenance of the Townships' financial records, develops related systems, and provides management with information necessary for sound fiscal decisions. This includes appropriation control, cost and revenue accounting, accounts receivable, payroll, accounts payable and maintenance of the general ledger. It facilitates the annual Audit and prepares the annual Budget for the Township.

EXPENDITURE HISTORY

■ 2018 ACTUALS ■ 2019 ACTUALS ■ 2020 ACTUALS ■ 2021 PROJECTED ACTUALS ■ 2022 PROPOSED BUDGET



DEPARTMENT
223 - FINANCE

FUNDING SOURCE
101 - GENERAL FUND

ACCT. NO	ACCOUNT TITLE	2020 ACTUALS	2021 ADOPTED BUDGET	2020 AMENDED BUDGET	2020 PROJECTED ACTUALS	2022 PROPOSED BUDGET	\$ CHANGE FROM PY BUDGET
<u>PERSONNEL SERVICES</u>							
701.00	WAGES - DEPARTMENT HEAD	32,609	37,750	37,750	37,750	60,150	22,400
702.00	WAGES - SUPPORT STAFF	104,354	105,500	105,500	105,500	106,975	1,475
703.00	OVERTIME	129	500	500	500	500	-
710.01	VACATION PAY	-	2,100	2,100	1,151	-	(2,100)
715.00	FICA	9,367	11,000	11,000	11,000	12,825	1,825
716.00	HEALTH INSURANCE	31,045	35,000	35,000	35,000	35,000	-
717.00	LIFE INS/STD/LTD	1,924	1,950	1,950	1,950	2,000	50
718.00	PENSION	11,528	11,680	11,680	11,680	11,770	90
	SUBTOTAL	190,956	205,480	205,480	204,531	229,220	23,740
<u>MAINTENANCE & OPERATIONS</u>							
727.00	OFFICE SUPPLIES	448	500	500	500	500	-
732.00	DUES/SUBS/PUBL	-	1,000	1,000	1,000	1,000	-
742.00	SOFTWARE PROGRAMS	10,699	15,000	15,000	15,000	15,000	-
817.00	ACCOUNTING SERVICES	5,133	10,000	10,000	10,000	10,000	-
817.01	AUDIT SERVICES	12,500	12,900	12,900	12,900	13,300	400
853.00	TELEPHONE	300	540	540	540	540	-
861.00	MILEAGE REIMB	-	200	200	200	200	-
862.00	TRAVEL - CONFERENCES	-	2,500	2,500	1,500	2,500	-
862.01	TRAVEL - CONFERENCES - STAFF	-	1,500	1,500	1,000	1,500	-
960.00	TUITION/TRAINING	1,968	2,000	2,000	2,000	3,000	1,000
	SUBTOTAL	31,048	46,140	46,140	44,640	47,540	1,400
<u>CAPITAL OUTLAY</u>							
982.00	SOFTWARE PROGRAMS	8,505	-	-	-	-	-
	SUBTOTAL	8,505	-	-	-	-	-
	TOTAL DEPARTMENT BUDGET	230,509	251,620	251,620	249,171	276,760	25,140

DEPARTMENT:

INFORMATION TECHNOLOGY (228)

DESCRIPTION:

The Information Technology department provides centralized technology services for the Township's technical infrastructure to include voice, radio, video, and data communications.

SERVICES PROVIDED:

The department is responsible for the oversight of IT projects, plans, and procurements and overall strategy, policy direction, and management of technology services. Priorities include streamlining workflow, network infrastructure maintenance, cost containment, legal compliance and continued development of technology for delivering government information and services to the residents.

DEPARTMENT
228 - INFORMATION TECHNOLOGY

FUNDING SOURCE
101 - GENERAL FUND

ACCT. NO	ACCOUNT TITLE	2020 ACTUALS	2021 ADOPTED BUDGET	2021 AMENDED BUDGET	2021 PROJECTED ACTUALS	2022 PROPOSED BUDGET	\$ CHANGE FROM PY BUDGET
<i>PERSONNEL SERVICES</i>							
701.00	WAGES - DEPARTMENT HEAD		70,710	70,710	70,710	73,000	2,290
711.00	INSURANCE OPT OUT		5,725	5,725	5,725	6,380	655
715.00	FICA		5,850	5,850	5,400	6,100	250
717.00	LIFE INS/STD/LTD		1,400	1,400	1,400	1,580	180
718.00	PENSION		7,070	7,070	7,070	7,300	230
	SUBTOTAL		90,755	90,755	90,305	94,360	3,605
<i>MAINTENANCE & OPERATIONS</i>							
727.00	OFFICE SUPPLIES		500	500	-	500	-
732.00	DUES/SUBS/PUBL		250	250	-	250	-
747.00	SMALL TOOLS & EQUIPMENT		500	500	-	-	(500)
810.00	COMPUTER SERVICE		10,000	10,000	5,000	10,000	-
811.00	PURCHASED SERVICE		2,500	2,500	2,500	2,500	-
862.00	TRAVEL - CONFERENCES		2,500	2,500	-	2,500	-
	SUBTOTAL		16,250	16,250	7,500	15,750	(500)
<i>CAPITAL OUTLAY</i>							
983.00	EQUIPMENT		10,000	10,000	-	10,000	-
	SUBTOTAL		10,000	10,000	-	10,000	-
TOTAL DEPARTMENT BUDGET			117,005	117,005	97,805	120,110	3,105

DEPARTMENT:

TREASURER (253)

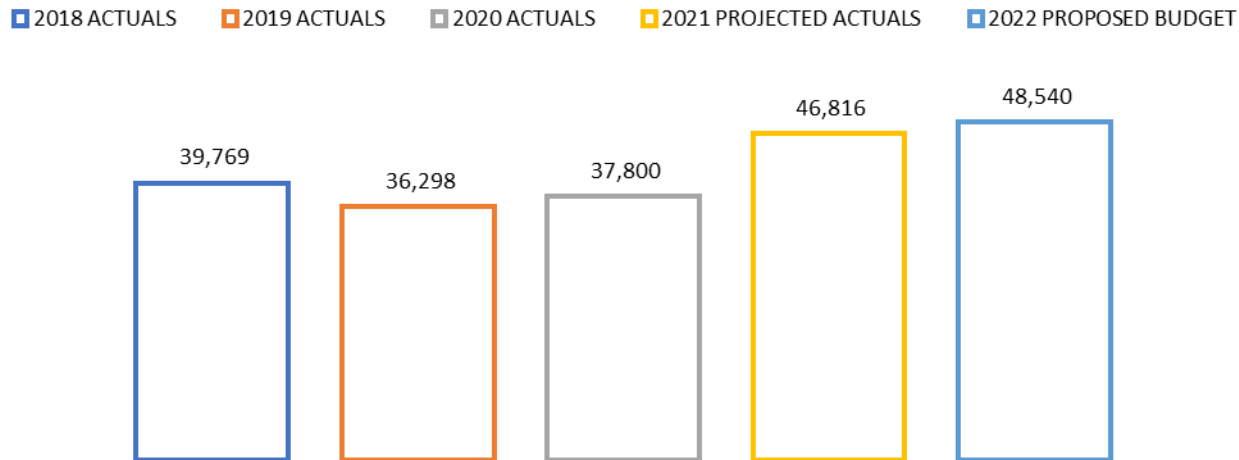
DESCRIPTION:

The Treasurer's Office ensures the convenient, timely, and accurate billing and collection of taxes and fees, receipt of all remittances to the Township, and investment of those funds in a prudent manner to maximize the financial resources available to meet the needs of the Township and its residents.

SERVICES PROVIDED:

The Treasurer's office collects and distributes real and personal property taxes. It provides billing and collection services to multiple municipalities. The Treasurer invests public funds in a manner which provides maximum security of principal and preservation of capital. The secondary emphasis is providing adequate liquidity so the Township may meet its operating cash flow needs.

EXPENDITURE HISTORY



DEPARTMENT
253 - TREASURER

FUNDING SOURCE
101 - GENERAL FUND

ACCT. NO	ACCOUNT TITLE	2020 ACTUALS	2021 ADOPTED BUDGET	2021 AMENDED BUDGET	2021 PROJECTED ACTUALS	2022 PROPOSED BUDGET	\$ CHANGE FROM PY BUDGET
<i>PERSONNEL SERVICES</i>							
701.00	WAGES - DEPARTMENT HEAD	15,577	15,000	15,000	15,000	15,000	-
702.00	WAGES - SUPPORT STAFF	1,392	3,120	3,120	5,000	7,500	4,380
703.00	OVERTIME	1,091	250	250	1,500	750	500
715.00	FICA	1,239	1,405	1,405	1,645	1,780	375
716.00	HEALTH INSURANCE	6,794	10,000	10,000	10,000	10,000	-
717.00	LIFE INS/STD/LTD	313	310	310	310	310	-
718.00	PENSION	1,806	1,850	1,850	1,850	1,500	(350)
	SUBTOTAL	28,212	31,935	31,935	35,305	36,840	4,905
<i>MAINTENANCE & OPERATIONS</i>							
730.00	POSTAGE	1,795	-	2,000	1,822	2,000	
732.00	DUES/SUBS/PUBL	536	500	500	100	500	-
740.00	OPERATING SUPPLIES	-	500	500	500	500	-
742.00	SOFTWARE PROGRAMS	2,784	2,900	2,900	2,823	2,900	-
814.00	PURCHASED MAINT SERVICE	1,767	1,800	1,800	1,767	1,800	-
853.00	TELEPHONE	128	-	-	-	-	
862.00	TRAVEL - CONFERENCES	1,275	2,500	2,500	2,500	2,500	-
862.01	TRAVEL - CONFERENCES - STAFF	1,303	2,000	2,000	2,000	1,500	(500)
	SUBTOTAL	9,588	10,200	12,200	11,512	11,700	(500)
	TOTAL DEPARTMENT BUDGET	37,800	42,135	44,135	46,816	48,540	4,405

DEPARTMENT:

FACILITIES & GROUND MAINTENANCE (265)

DESCRIPTION:

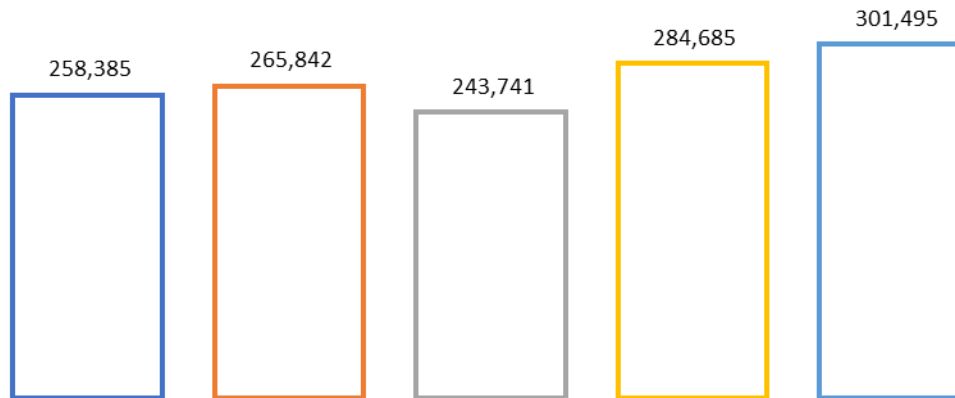
The Facilities & Ground Maintenance department is responsible for the maintenance of all Township facilities and grounds.

SERVICES PROVIDED:

Provides Township landscape maintenance to all medians, streets, right-of-ways within the Township. Maintains cemetery grounds. Maintains the Township's administrative building.

EXPENDITURE HISTORY

2018 ACTUALS 2019 ACTUALS 2020 ACTUALS 2021 PROJECTED ACTUALS 2022 PROPOSED BUDGET



DEPARTMENT
265 - MAINTENANCE

FUNDING SOURCE
101 - GENERAL FUND

ACCT. NO	ACCOUNT TITLE	2020 ACTUALS	2021 ADOPTED BUDGET	2021 AMENDED BUDGET	2021 PROJECTED ACTUALS	2022 PROPOSED BUDGET	\$ CHANGE FROM PY BUDGET
<i>PERSONNEL SERVICES</i>							
701.00	WAGES - DEPARTMENT HEAD	12,000	12,000	12,000	12,000	12,000	-
702.00	WAGES - SUPPORT STAFF	122,228	131,720	131,720	131,720	131,715	(5)
703.00	OVERTIME	785	2,000	2,000	1,000	1,000	(1,000)
715.00	FICA	9,503	11,150	11,150	11,150	11,150	-
716.00	HEALTH INSURANCE	48,754	45,000	45,000	45,000	47,500	2,500
716.01	HEALTH INSURANCE - RETIREE	4,479	4,050	4,050	4,100	4,500	450
717.00	LIFE INS/STD/LTD	2,790	2,800	2,800	2,865	2,865	65
718.00	PENSION	15,349	17,500	17,500	17,810	17,225	(275)
	SUBTOTAL	215,888	226,220	226,220	225,645	227,955	1,735
<i>MAINTENANCE & OPERATIONS</i>							
740.00	OPERATING SUPPLIES	10,911	9,000	9,000	9,000	9,500	500
747.00	SMALL TOOLS & EQUIPMENT	1,595	4,000	4,000	4,000	4,000	-
748.00	PERSONAL EQUIP. - ALLOWANCE	499	2,000	2,000	2,000	2,000	-
751.00	GAS & OIL	1,766	3,000	3,000	3,000	4,000	1,000
811.00	PURCHASED SERVICE	6,438	8,000	8,000	8,000	8,000	-
853.00	TELEPHONE	360	540	540	540	540	-
931.00	MAINT. - BUILDING	1,923	25,000	25,000	15,000	25,000	-
932.00	MAINT. - GROUNDS	2,299	13,000	13,000	10,000	13,000	-
934.00	MAINT. - MACHINE	613	2,000	2,000	2,000	2,000	-
939.00	MAINT. - VEHICLE	1,449	5,000	5,000	5,000	5,000	-
945.00	RENTALS - EQUIPMENT	-	500	500	500	500	-
	SUBTOTAL	27,853	72,040	72,040	59,040	73,540	1,500
	TOTAL DEPARTMENT BUDGET	243,741	298,260	298,260	284,685	301,495	3,235

DEPARTMENT:

CEMETARY (276)

DESCRIPTION:

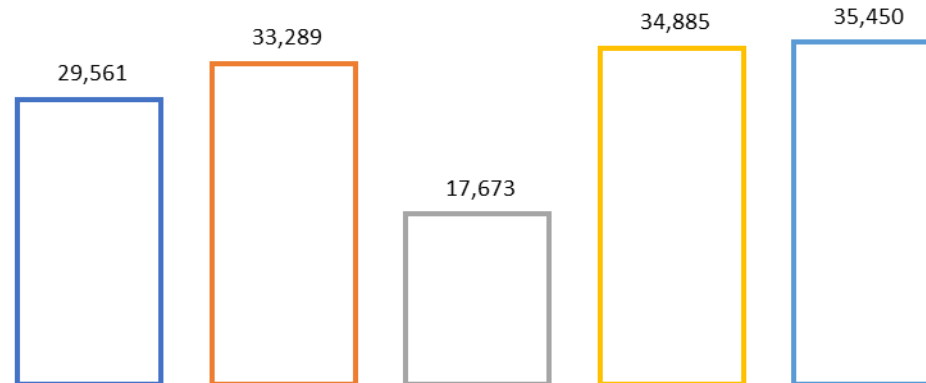
The Township owns and maintains one cemetery.

SERVICES PROVIDED:

The Township re-purchases and sells cemetery lots. The Township Clerk is the keeper of burial records. The facilities and grounds maintenance department maintain cemetery grounds.

EXPENDITURE HISTORY

■ 2018 ACTUALS ■ 2019 ACTUALS ■ 2020 ACTUALS ■ 2021 PROJECTED ACTUALS ■ 2022 PROPOSED BUDGET



DEPARTMENT
276 - CEMETERY

FUNDING SOURCE
101 - GENERAL FUND

ACCT. NO	ACCOUNT TITLE	2020 ACTUALS	2021 ADOPTED BUDGET	2021 AMENDED BUDGET	2021 PROJECTED ACTUALS	2022 PROPOSED BUDGET	\$ CHANGE FROM PY BUDGET
<i>PERSONNEL SERVICES</i>							
705.00	WAGES - MAINTENANCE	7,077	10,000	10,000	10,000	10,000	-
706.00	CEMETERY OVERTIME	344	500	500	500	500	-
715.00	FICA	504	805	805	805	825	20
716.00	HEALTH INSURANCE	1,737	5,000	5,000	4,500	4,500	(500)
717.00	LIFE INS/STD/LTD	80	200	200	315	315	115
718.00	PENSION	891	1,260	1,260	1,260	1,260	-
	SUBTOTAL	10,633	17,765	17,765	17,380	17,400	(365)
<i>MAINTENANCE & OPERATIONS</i>							
740.00	OPERATING SUPPLIES	160	2,000	2,000	2,000	2,000	-
742.00	SOFTWARE PROGRAMS	1,955	2,200	2,200	1,955	2,000	(200)
811.00	PURCHASED SERVICE	582	7,000	7,000	7,000	7,000	-
924.00	UTILITIES - WASTE/RECYCLE	587	550	550	550	550	-
927.00	UTILITIES - WATER	268	1,000	1,000	500	1,000	-
931.00	REPAIRS - MAINT.	402	500	500	500	500	-
932.00	MAINT. - GROUNDS	521	2,500	2,500	2,500	2,500	-
945.00	RENTALS - EQUIPMENT	2,565	2,500	2,500	2,500	2,500	-
	SUBTOTAL	7,040	18,250	18,250	17,505	18,050	(200)
	TOTAL DEPARTMENT BUDGET	17,673	36,015	36,015	34,885	35,450	(565)

DEPARTMENT:

CODE ENFORCEMENT (310)

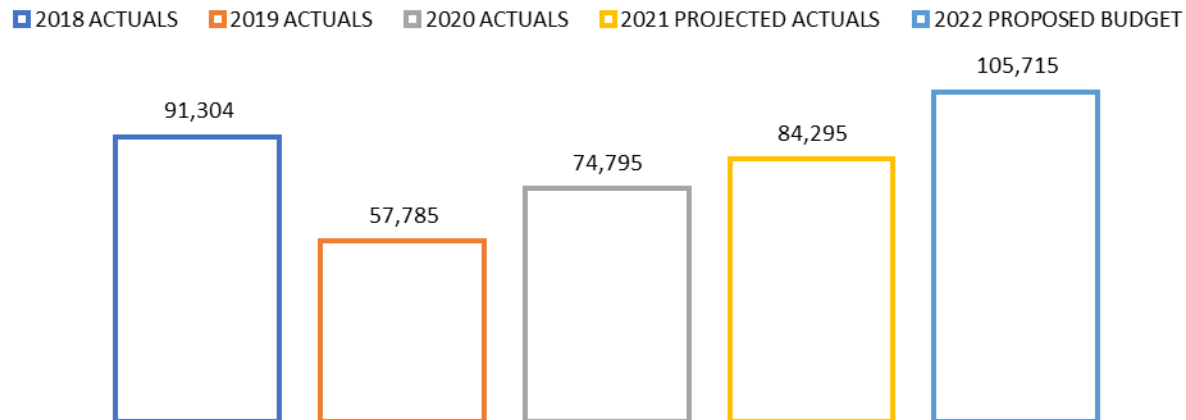
DESCRIPTION:

To fairly and objectively enforce the ordinances of the Township. To provide a safe and healthy environment of well-maintained properties that will sustain property values and preserve Kalamazoo Township as a desired place to reside and conduct business.

SERVICES PROVIDED:

Performs a variety of technical duties in support of the Township’s local code enforcement program; monitors and enforces a variety of applicable ordinances, codes, and regulations related to zoning, land use, nuisance housing, building codes, health and safety, blight, graffiti, water waste, and other matters of public concern; and serves as a resource and provides information on Township regulations to property owners, residents, businesses, the general public, and other Township departments and divisions.

Expenditure History



DEPARTMENT
310 - CODE ENFORCEMENT

FUNDING SOURCE
101 - GENERAL FUND

ACCT. NO	ACCOUNT TITLE	2020 ACTUALS	2021 ADOPTED BUDGET	2021 AMENDED BUDGET	2021 PROJECTED ACTUALS	2022 PROPOSED BUDGET	\$ CHANGE FROM PY BUDGET
<i>PERSONNEL SERVICES</i>							
702.00	WAGES - SUPPORT STAFF	15,157	20,425	20,425	30,000	30,390	9,965
715.00	FICA	1,160	1,565	1,565	2,295	2,325	760
	SUBTOTAL	16,317	21,990	21,990	32,295	32,715	10,725
<i>MAINTENANCE & OPERATIONS</i>							
740.00	OPERATING SUPPLIES	-	2,000	2,000	2,000	2,000	-
811.00	PURCHASED SERVICES	35,367	65,000	65,000	20,000	40,000	(25,000)
827.00	LEGAL SERVICE - GEN TWP	23,111	30,000	30,000	30,000	30,000	-
862.00	TRAVEL - CONFERENCES - STAFF	-	1,000	1,000	-	1,000	-
	SUBTOTAL	58,478	98,000	98,000	52,000	73,000	(25,000)
	TOTAL DEPARTMENT BUDGET	74,795	119,990	119,990	84,295	105,715	(14,275)

DEPARTMENT:

PLANNING/ZONING (400)

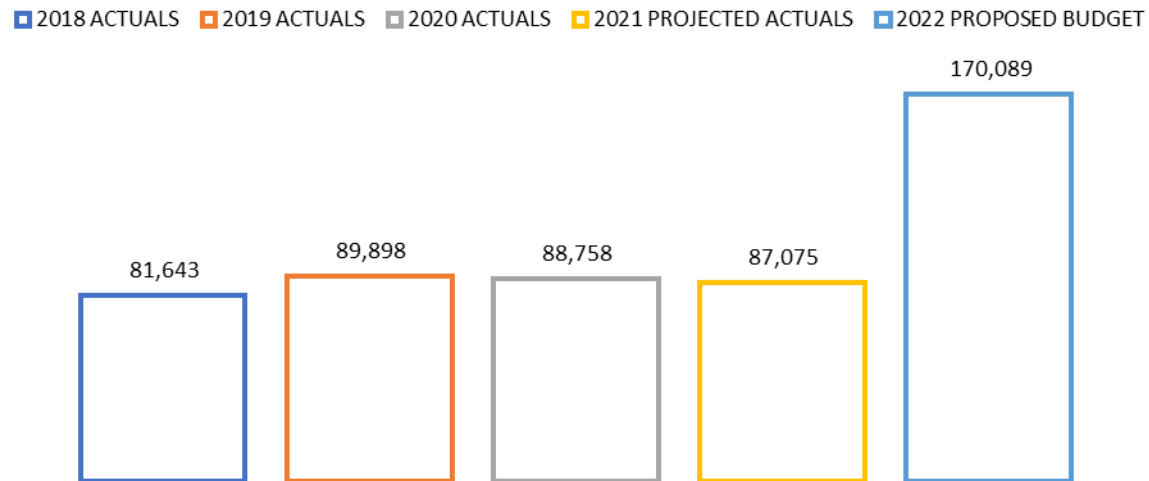
DESCRIPTION:

The Planning/Zoning department is responsible for guiding, directing, and reviewing land use development activities within Kalamazoo Township.

SERVICES PROVIDED:

The department assists petitioners with the process for applications including subdivisions, re-zoning requests, special use permits, variances, site plans, and other applicable requests that require zoning review and approval.

Expenditure History



DEPARTMENT
400 - PLANNING/ZONING

FUNDING SOURCE
101 - GENERAL FUND

ACCT. NO	ACCOUNT TITLE	2020 ACTUALS	2021 ADOPTED BUDGET	2021 AMENDED BUDGET	2021 PROJECTED ACTUALS	2022 PROPOSED BUDGET	\$ CHANGE FROM PY BUDGET
<i>PERSONNEL SERVICES</i>							
702.00	WAGES - SUPPORT STAFF	-	-	-	-	35,554	35,554
703.00	WAGES - OVERTIME	632	1,000	2,000	1,250	1,250	(750)
712.00	PLANNING/APPEALS BOARD	8,670	10,000	10,000	10,000	10,000	-
715.00	FICA	710	840	840	840	3,580	2,740
716.00	HEALTH INSURANCE		-	-	-	3,750	3,750
717.00	LIFE INS/STD/LTD		-	-	-	595	595
718.00	PENSION	63	100	200	125	2,500	2,300
	SUBTOTAL	10,075	11,940	13,040	12,215	57,229	44,189
<i>MAINTENANCE & OPERATIONS</i>							
727.00	OFFICE SUPPLIES	-	200	200	200	200	-
732.00	DUES/SUBS/PUBL	360	360	360	360	360	-
742.00	SOFTWARE PROGRAMS	2,004	2,000	4,000	3,800	3,800	(200)
811.00	PURCHASED SERVICES	1,633	3,000	1,000	-	3,000	2,000
820.00	ENGINEERING SERVICES	-	36,500	35,400	-	35,000	(400)
821.00	PLANNING CONSULTANT	38,850	35,000	35,000	35,000	40,000	5,000
827.00	LEGAL SERVICE - GEN TWP	25,359	25,000	25,000	25,000	20,000	(5,000)
862.00	TRAVEL - CONFERENCES	-	500	500	500	500	-
903.00	NOTICES	10,477	10,000	10,000	10,000	10,000	-
	SUBTOTAL	78,683	112,560	111,460	74,860	112,860	1,400
	TOTAL DEPARTMENT BUDGET	88,758	124,500	124,500	87,075	170,089	45,589

DEPARTMENT:

INFRASTRUCTURE MAINTENANCE (446)

DESCRIPTION:

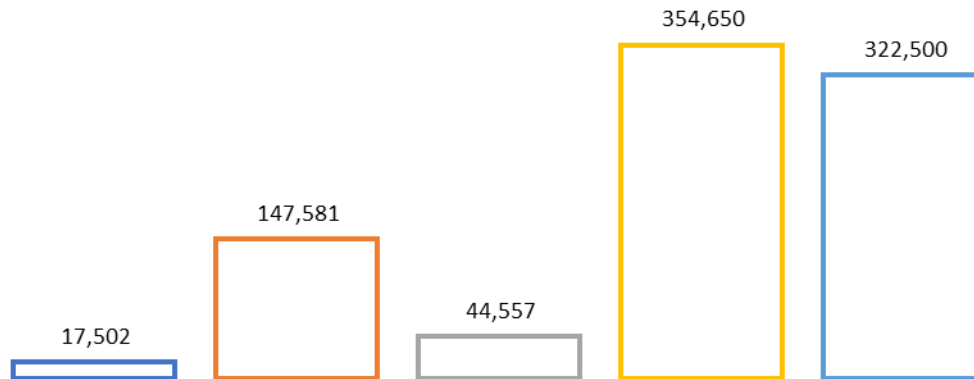
Non-capital expenditures related to the maintenance of Township streets.

SERVICES PROVIDED:

Maintains the Township’s street system, which includes signs, markings, sidewalks and traffic signals. Additionally, repairs pot-holes, implements non-capital minor resurfacing projects, street patching projects, and pavement rehabilitation projects.

Expenditure Summary

■ 2018 ACTUALS ■ 2019 ACTUALS ■ 2020 ACTUALS ■ 2021 PROJECTED ACTUALS ■ 2022 PROPOSED BUDGET



DEPARTMENT
446 - INFRASTRUCTURE MAINTENANCE

FUNDING SOURCE
101 - GENERAL FUND

ACCT. NO	ACCOUNT TITLE	2020 ACTUALS	2021 ADOPTED BUDGET	2021 AMENDED BUDGET	2021 PROJECTED ACTUALS	2022 PROPOSED BUDGET	\$ CHANGE FROM PY BUDGET
<i>MAINTENANCE & OPERATIONS</i>							
965.00	DRAINS - AT LARGE	24,125	9,650	34,650	34,650	2,500	(32,150)
969.00	ROAD MAINTENANCE	18,412	250,000	250,000	250,000	250,000	-
969.01	SIDEWALK MAINTENANCE	2,020	70,000	70,000	70,000	65,000	(5,000)
969.02	SIDEWALK REIMBURSEMENT	-	-	-	-	5,000	5,000
	SUBTOTAL	44,557	329,650	354,650	354,650	322,500	(32,150)
	TOTAL DEPARTMENT BUDGET	44,557	329,650	354,650	354,650	322,500	(32,150)

DEPARTMENT:

RECREATION (751)

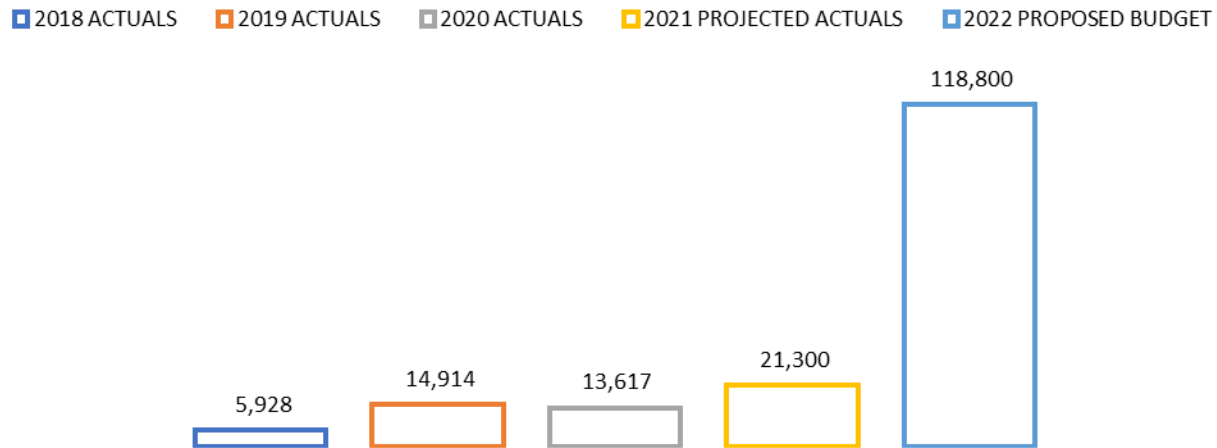
DESCRIPTION:

The Recreation department manages the protection of the natural and physical environment in the Township parks.

SERVICES PROVIDED:

The Recreation department maintains the park grounds of the Township.

Expenditure Summary



DEPARTMENT
751 - RECREATION

FUNDING SOURCE
101 - GENERAL FUND

ACCT. NO	ACCOUNT TITLE	2020 ACTUALS	2021 ADOPTED BUDGET	2021 AMENDED BUDGET	2021 PROJECTED ACTUALS	2022 PROPOSED BUDGET	\$ CHANGE FROM PY BUDGET
<u>MAINTENANCE & OPERATIONS</u>							
740.00	OPERATING SUPPLIES	1,539	3,500	3,500	3,500	3,500	-
747.00	SMALL TOOLS & EQUIPMENT	-	5,000	3,000	-	5,000	2,000
811.00	PURCHASED SERVICE	41	500	500	-	500	-
921.00	UTILITIES - ELECTRIC	350	2,000	2,000	2,000	2,000	-
924.00	UTILITIES - WASTE/RECYCLE	546	500	500	500	500	-
927.00	UTILITIES - WATER	274	300	300	300	300	-
932.00	REPAIRS - MAINT. GROUNDS	10,867	10,000	12,000	15,000	15,000	3,000
	SUBTOTAL	13,617	21,800	21,800	21,300	26,800	5,000
<u>CAPITAL OUTLAY</u>							
970.00	CAPITAL IMPROVEMENT	-	50,000	50,000	-	80,000	30,000
983.00	EQUIPMENT	-	25,000	25,000	-	12,000	(13,000)
	SUBTOTAL	-	75,000	75,000	-	92,000	17,000
TOTAL DEPARTMENT BUDGET		13,617	96,800	96,800	21,300	118,800	22,000

DEPARTMENT:

CONTINGENCY (890)

DESCRIPTION:

The Contingency account uses a portion of the available fund balance to allow for unbudgeted expenditures that are probable but cannot be reasonably estimated during the fiscal year so as to be included in the appropriate departmental budget.

SERVICES PROVIDED:

To provide funds for unbudgeted expenses. A budget transfer for funds must be approved by the Board of Trustees.

DEPARTMENT
890 - CONTINGENCY

FUNDING SOURCE
101 - GENERAL FUND

ACCT. NO	ACCOUNT TITLE	2020 ACTUALS	2021 ACTUALS	2020 AMENDED BUDGET	2020 PROJECTED ACTUALS	2021 PROPOSED BUDGET	\$ CHANGE FROM PY BUDGET
<i>MAINTENANCE & OPERATIONS</i>							
955.00	CONTINGENT EXPENSES	50,000	150,000	100,400	-	100,000	(400)
	SUBTOTAL	50,000	150,000	100,400	-	100,000	(400)
	TOTAL DEPARTMENT BUDGET	50,000	150,000	100,400	-	100,000	(400)

FUND:

GOLF COURSE (584)

DESCRIPTION:

The Township owns a 9-hole golf course – Grand Prairie. The Township receives structured percentage of the green fees and applies the fees towards the maintenance and improvement of the course.

DEPARTMENT

000 - REVENUES

698 - GOLF COURSE

FUNDING SOURCE

101 - GENERAL FUND

584 - GOLF COURSE FUND

ACCT. NO	ACCOUNT TITLE	2020 ACTUALS	2021 ADOPTED BUDGET	2021 AMENDED BUDGET	2021 PROECTED ACTUALS	2022 PROPOSED BUDGET	\$ CHANGE FROM PY BUDGET
DEPT 000 - REVENUES							
<u>LICENSES & PERMITS</u>							
607.00	LEASE FEES	707	-	-	-	-	-
	SUBTOTAL	707	-	-	-	-	-
<u>MISCELLANEOUS</u>							
699.00	OPERATING TRANSFER IN	10,000	15,000	15,000	15,000	15,000	-
	SUBTOTAL	10,000	15,000	15,000	15,000	15,000	-
	TOTAL REVENUES	10,707	15,000	15,000	15,000	15,000	-
DEPT 698 - GOLF COURSE							
<u>MAINTENANCE & OPERATIONS</u>							
814.00	PURCHASED MAINT. SERVICE	8,290	7,725	7,725	7,682	7,500	-
	SUBTOTAL	8,290	7,725	7,725	7,682	7,500	-
<u>CAPITAL OUTLAY</u>							
970.00	CAPITAL IMPROVEMENT		3,750	-	-	-	(3,750)
983.00	NEW EQUIPMENT	2,095	3,750	-	-	7,500	(3,750)
	SUBTOTAL	2,095	7,500	-	-	7,500	(7,500)
	TOTAL EXPENDITURES	10,385	15,225	7,725	7,682	15,000	(7,500)
	NET OF REVENUES/EXPENDITURES	322	(225)	7,275	7,318	(7,500)	
	BEGINNING FUND BALANCE	12,998	13,320	13,320	13,320	20,638	
	ENDING FUND BALANCE	13,320	13,095	20,595	20,638	13,138	

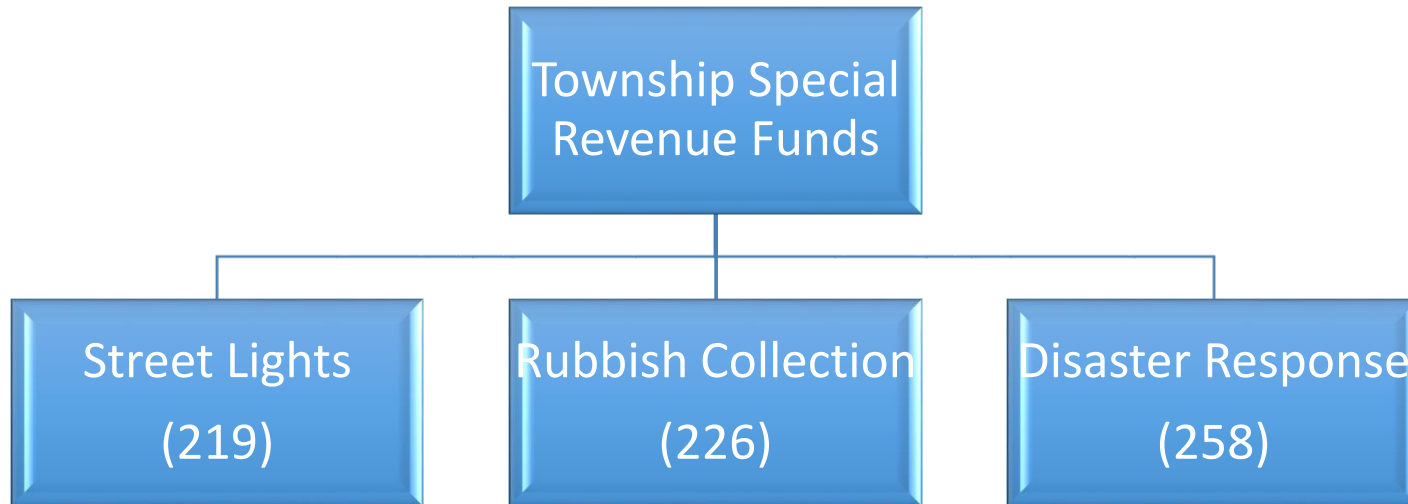
BUDGET SUMMARY FOR ALL OTHER FUNDS

FUND	DESCRIPTION	2020 ACTUALS	2021 ADOPTED BUDGET	2021 AMENDED BUDGET	2021 PROJECTED ACTUALS	2022 PROPOSED BUDGET	\$ CHANGE FROM PY BUDGET
Special Revenue Funds - Revenues:							
206	Fire - Operating	1,556,076	1,918,225	1,918,225	1,918,225	1,996,117	77,892
207	Police - Operating	4,574,299	4,885,759	4,910,359	4,810,583	4,736,116	(174,243)
217	LiveScan/SOR	7,050	19,000	19,000	11,355	12,000	(7,000)
219	Street Lights	265,715	245,710	245,710	252,512	205,567	(40,143)
226	Rubbish Collection	503,534	658,952	658,952	643,688	564,786	(94,166)
258	Disaster Response	203,798	-	-	10,636	-	-
265	Drug Law Enforcement	-	2,500	2,500	1,200	2,500	-
266	Law Enforcement Training	22,057	18,500	18,500	17,495	24,000	5,500
267	SWET	95,094	96,350	96,350	96,350	96,351	1
Debt Service Funds - Revenues:							
301	Debt Service - Roads	1,309,091	1,262,740	1,262,740	1,246,590	1,232,155	(30,585)
Capital Funds - Revenues:							
402	Building Improvements	-	-	-	-	90,000	90,000
810	Police - Capital	585,543	582,300	594,453	917,933	181,032	(413,421)
811	Fire - Capital	522,725	506,230	506,230	517,543	8,514,160	8,007,930
812	Street Improvement	-	-	-	100	100	100
871	Water Improvements	96,421	62,500	62,500	88,862	83,500	21,000
883	Sewer Improvements	149,214	92,500	92,500	242,431	1,282,924	1,190,424
Subtotal All Other Funds - Revenue		9,890,617	10,351,266	10,388,019	10,775,502	19,021,308	8,633,289

FUND	DESCRIPTION	2020 ACTUALS	2021 ADOPTED BUDGET	2021 AMENDED BUDGET	2021 PROJECTED ACTUALS	2022 PROPOSED BUDGET	\$ CHANGE FROM PY BUDGET
Special Revenue Funds - Expenses:							
206	Fire - Operating	1,726,020	1,875,925	1,875,925	1,871,467	1,936,230	60,305
207	Police - Operating	4,799,912	4,990,830	5,016,430	4,459,295	5,272,314	255,884
217	LiveScan/SOR	11,693	13,000	13,000	12,000	13,000	-
219	Street Lights	245,480	256,000	256,000	260,400	265,000	9,000
226	Rubbish Collection	533,635	555,845	555,845	555,845	556,500	655
258	Disaster Response	169,049	65,000	65,000	26,122	19,262	(45,738)
265	Drug Law Enforcement	-	1,000	1,000	-	1,000	-
266	Law Enforcement Training	18,458	15,000	15,000	15,000	20,000	5,000
267	SWET	95,095	96,350	96,350	96,350	96,350	-
Debt Service Funds - Expenses:							
301	Debt Service - Roads	1,133,000	1,163,500	1,163,500	1,163,500	1,242,500	79,000
Capital Funds - Expenses:							
402	Building Improvements	-	-	125,000	28,000	225,000	100,000
810	Police - Capital	349,489	300,000	300,000	347,443	385,000	85,000
811	Fire - Capital	122,199	601,500	1,017,500	972,004	9,258,500	8,241,000
812	Street Improvement	-	-	-	-	-	-
871	Water Improvements	16,727	16,750	16,750	15,110	16,050	(700)
883	Sewer Improvements	97,938	389,350	389,350	886,150	1,972,350	1,583,000
Subtotal All Other Funds - Expenses		9,318,695	10,340,050	10,906,650	10,708,686	21,279,056	10,372,406
Net Revenues/Expenditures		571,922	11,216	(518,631)	66,816	(2,257,747)	
Beginning Fund Balance - All Other Funds		7,316,948	7,888,870	7,888,870	7,888,870	7,955,686	
Ending Fund Balance - All Other Funds		\$ 7,888,870	\$ 7,900,086	\$ 7,370,239	\$ 7,955,686	\$ 5,697,939	

SPECIAL REVENUE FUNDS

Special revenue funds are used to account for and report the proceeds for specific revenue sources that are restricted or committed to expenditure for specified purposes other than debt service or capital projects. The term proceeds of specific revenue sources established that one or more specific restricted or committed revenues should be the foundation for special revenue fund.



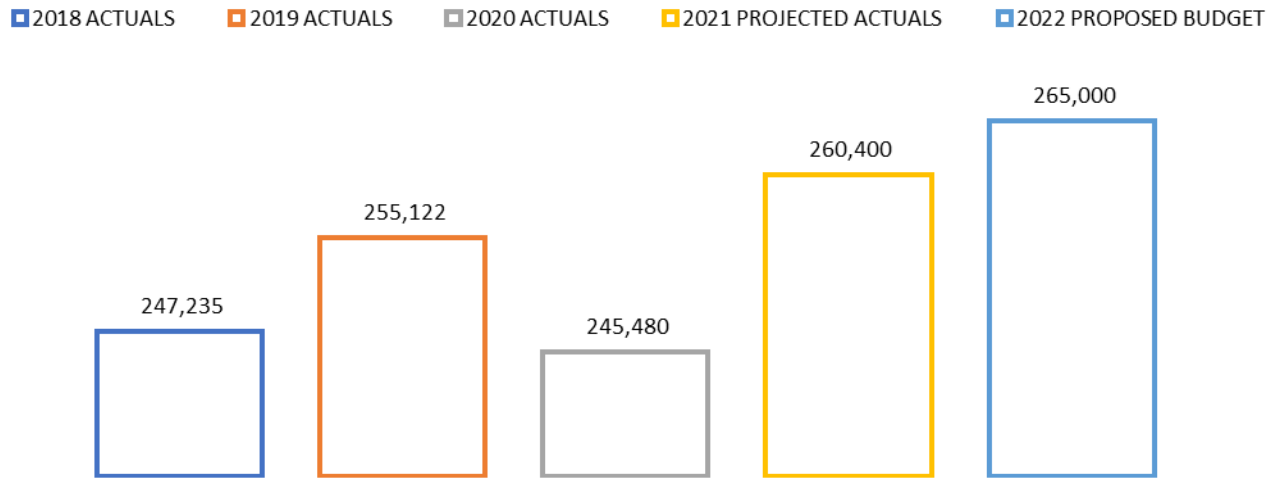
FUND:

STREET LIGHTS (219)

SERVICES PROVIDED:

A special assessment is raised in order to provide for electrical utility costs incurred to provide street lighting throughout the Township.

EXPENDITURE HISTORY



DEPARTMENT
000 - REVENUES
448 - STREET LIGHTS

FUNDING SOURCE
219 - STREET LIGHTS FUND

ACCT. NO	ACCOUNT TITLE	2020 ACTUALS	2021 ADOPTED BUDGET	2021 AMENDED BUDGET	2021 PROJECTED ACTUALS	2022 PROPOSED BUDGET	\$ CHANGE FROM PY BUDGET
Dept 000							
<u>TAXES</u>							
404.00	INDUSTRIAL FACILITY TAX (IFT)	-	-	-	-	150	150
412.00	DELINQUENT PERS PROP TAX	45	50	50	50	50	-
637.00	CURRENT TAX	260,565	243,160	243,160	244,510	204,167	(38,993)
672.00	SPECIAL ASSESSMENT	-	-	-	6,752	-	-
	SUBTOTAL	260,610	243,210	243,210	251,312	204,367	(38,843)
<u>INVESTMENT INCOME</u>							
664.00	INTEREST EARNED	5,105	2,500	2,500	1,200	1,200	(1,300)
	SUBTOTAL	5,105	2,500	2,500	1,200	1,200	(1,300)
	TOTAL REVENUES	265,715	245,710	245,710	252,512	205,567	(40,143)
Dept 448-STREET LIGHTS							
<u>MAINTENANCE & OPERATIONS</u>							
921.00	UTILITIES - ELECTRIC	245,480	255,000	255,000	259,400	265,000	10,000
934.00	MAINT. - MACHINE	-	1,000	1,000	1,000	-	(1,000)
	TOTAL EXPENDITURES	245,480	256,000	256,000	260,400	265,000	9,000
	NET OF REVENUES/EXPENDITURES	20,235	(10,290)	(10,290)	(7,888)	(59,433)	
	BEGINNING FUND BALANCE	196,586	216,821	216,821	216,821	208,933	
	ENDING FUND BALANCE	216,821	206,531	206,531	208,933	149,500	

FUND:

RUBBISH COLLECTION FUND (226)

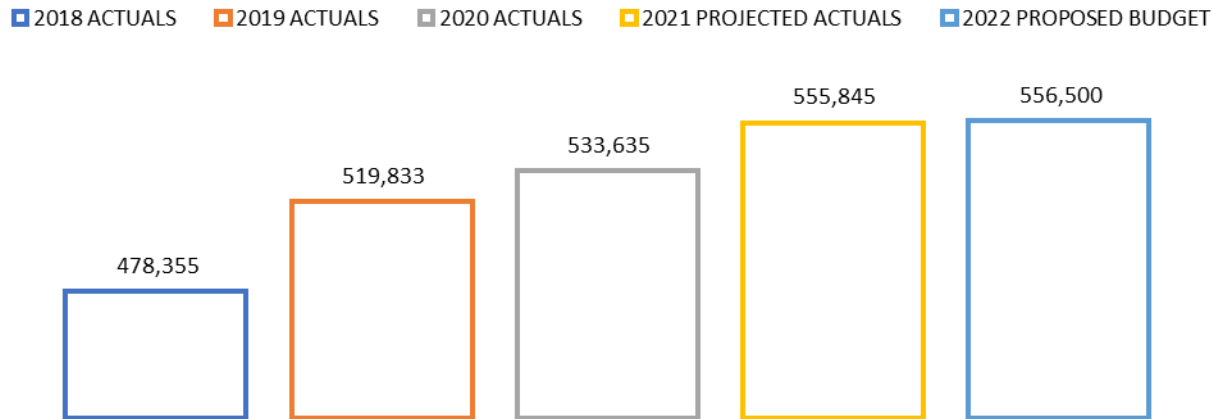
DESCRIPTION:

A special assessment is levied to provide for the collection of household hazardous waste and recycle waste within the Township.

SERVICES PROVIDED:

The Township contracts with a waste management company to provide curbside collection of household recyclables every-other-week, special leaf/brush in the Spring and Fall, and bulk trash items three times per year. In addition, the Township contracts with Kalamazoo County's Household Hazardous Waste Center to allow township households to drop-off certain hazardous waste materials for safe disposal or recycling.

Expenditure History



DEPARTMENT
000 - REVENUES
527 - RUBBISH COLLECTION/DISPOSAL

FUNDING SOURCE
226 - RUBBISH COLLECTION FUND

ACCT. NO	ACCOUNT TITLE	2020 ACTUALS	2021 ADOPTED BUDGET	2021 AMENDED BUDGET	2021 PROJECTED ACTUALS	2022 PROPOSED BUDGET	\$ CHANGE FROM PY BUDGET
Dept 000							
<u>TAXES</u>							
672.00	SPECIAL ASSESSMENTS	500,570	556,452	556,452	542,488	563,586	7,134
	SUBTOTAL	500,570	556,452	556,452	542,488	563,586	7,134
<u>INVESTMENT INCOME</u>							
664.00	INTEREST EARNED	2,964	2,500	2,500	1,200	1,200	(1,300)
	SUBTOTAL	2,964	2,500	2,500	1,200	1,200	(1,300)
<u>MISCELLANEOUS</u>							
699.00	OPERATING TRANSFER IN	-	100,000	100,000	100,000	-	(100,000)
	SUBTOTAL	-	100,000	100,000	100,000	-	(100,000)
	TOTAL REVENUES	503,534	658,952	658,952	643,688	564,786	(94,166)
Dept 527- RUBBISH COLLECTION/DISPOSAL							
<u>MAINTENANCE & OPERATIONS</u>							
811.00	SOLID WASTE	533,635	555,845	555,845	555,845	556,500	655
	TOTAL EXPENDITURES	533,635	555,845	555,845	555,845	556,500	655
	NET OF REVENUES/EXPENDITURES	(30,101)	103,107	103,107	87,843	8,286	
	BEGINNING FUND BALANCE	(59,146)	(89,247)	(89,247)	(89,247)	(1,404)	
	ENDING FUND BALANCE	(89,247)	13,860	13,860	(1,404)	6,882	

FUND:

DISASTER REPOSE (258)

DESCRIPTION:

The Disaster Response fund provides for services related to an emergency within the Township. Since 2020, it has provided for COVID relief.

SERVICES PROVIDED:

Provides for the purchase of supplies, equipment, contractual services needed for disaster relief.

DEPARTMENT
000 - REVENUES
425 - DISASTER REPOSE

FUNDING SOURCE
258 - DISASTER RESPONSE FUND

ACCT. NO	ACCOUNT TITLE	2020 ACTUALS	2021 ADOPTED BUDGET	2021 AMENDED BUDGET	2021 PROJECTED ACTUALS	2022 PROPOSED BUDGET	\$ CHANGE FROM PY BUDGET
DEPT 000 - REVENUES							
<i>INTERGOVERNMENTAL</i>							
502.00	FEDERAL GRANTS	-	-	-	10,636	-	-
574.00	STATE GRANTS	153,798	-	-	-	-	-
699.00	OPERATING TRANSERS IN	50,000	-	-	-	-	-
	TOTAL REVENUES	203,798	-	-	10,636	-	-
DEPT 425 - DISASTER RESPONSE							
<i>PERSONNEL SERVICES</i>							
702.00	WAGES -	53,211	-	-	-	-	-
703.00	OVERTIME	4,059	-	5,000	5,000	-	(5,000)
715.00	FICA	3,633	-	500	500	-	(500)
718.00	PENSION	998	-	500	500	-	(500)
	SUBTOTAL	61,901	-	6,000	6,000	-	(6,000)
<i>MAINTENANCE & OPERATIONS</i>							
727.00	OFFICE SUPPLIES	-	10,000	10,000	2,500	-	(10,000)
740.00	OPERATING SUPPLIES	26,555	25,000	19,000	5,000	-	(19,000)
747.00	SMALL TOOLS & EQUIPMENT	47,615	25,000	17,500	2,500	-	(17,500)
811.00	PURCHASED SERVICE	351	5,000	5,000	5,000	-	(5,000)
	SUBTOTAL	74,521	65,000	51,500	15,000	-	(51,500)
<i>CAPITAL OUTLAY</i>							
983.00	EQUIPMENT	32,627	-	7,500	5,122	19,262	11,762
	SUBTOTAL	32,627	-	7,500	5,122	19,262	11,762
	TOTAL EXPENDITURES	169,049	65,000	65,000	26,122	19,262	(57,500)
	NET OF REVENUES/EXPENDITURES	34,749	(65,000)	(65,000)	(15,487)	(19,262)	57,500
	BEGINNING FUND BALANCE	-	34,749	34,749	34,749	19,262	-
	ENDING FUND BALANCE	34,749	(30,251)	(30,251)	19,262	0	-

CATEGORY:

DEBT SERVICE FUNDS

DESCRIPTION:

The Charter Township of Kalamazoo issued General Obligation Unlimited Tax Bonds pursuant to the provisions of Act 359, Public Acts of Michigan, 1947, as amended, and Act 34, Public Acts of Michigan, 2001, as amended, and pursuant to a resolution adopted by the Township Board of the Township, on March 23, 2015.

The Bonds were issued for the purpose of paying all or part of the costs of acquiring, constructing, furnishing, and equipping road improvements in the Township, including necessary rights of way, sidewalks, proper drainage facilities, and related appurtenances and attachments and to pay the costs of the issuance of the Bonds.

Below is the remaining debt schedule for the Bonds:

Debt Service Schedule

Local Unit Name: Charter Township of Kalamazoo
Local Unit Code: 39-1070

Debt Name: ROAD BONDS
Issuance Date: 5/19/2015
Issuance Amount: \$9,750,000
Debt Instrument (or Type): BONDS

Repayment Source(s): Special Assessment - Road Debt Service Voted Bond

<u>Years Ending</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
Year 2022	\$ 1,100,000	\$ 142,000	\$ 1,242,000
Year 2023	\$ 1,100,000	\$ 118,625	\$ 1,218,625
Year 2024	\$ 1,200,000	\$ 91,250	\$ 1,291,250
Year 2025	\$ 1,300,000	\$ 58,375	\$ 1,358,375
Year 2026	\$ 1,350,000	\$ 20,250	\$ 1,370,250
Totals	\$ 6,050,000	\$ 430,500	\$ 6,480,500

FUND:

DEBT SERVICE FUND - ROADS (301)

SERVICES PROVIDED:

This fund is used to collect the voter approved tax assessment to pay for the associated debt related to road improvements bond.

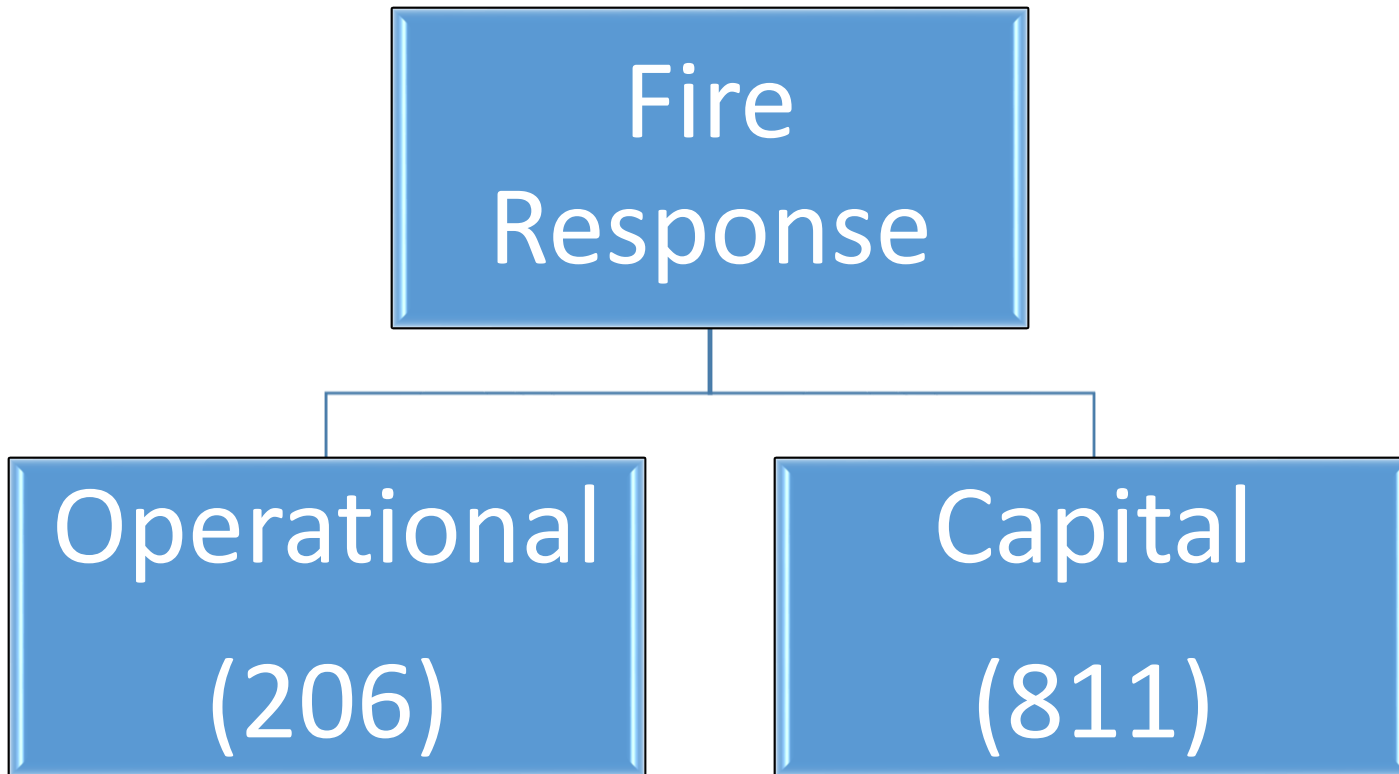
DEPARTMENT
000 - REVENUES
906 - DEBT SERVICE

FUNDING SOURCE
301 - ROAD BOND DEBT SERVICE

ACCT. NO	ACCOUNT TITLE	2020 ACTUALS	2021 ADOPTED BUDGET	2020 AMENDED BUDGET	2020 PROJECTED ACTUALS	2022 PROPOSED BUDGET	\$ CHANGE FROM PY BUDGET
DEPT 000 - REVENUES							
<u>TAXES</u>							
403.00	CURRENT PROP TAX - SPEC VOTE	1,190,681	1,185,240	1,185,240	1,183,388	1,175,585	(9,655)
403.01	PMT IN LIEU OF TAX (PILOT)	4,996	5,000	5,000	5,026	5,000	-
404.00	INDUSTRIAL FACILITY TAX (IFT)	-	-	-	-	920	920
412.00	DELINQUENT PERSONAL PROP TAX	1,362	1,500	1,500	456	500	(1,000)
	SUBTOTAL	1,197,039	1,191,740	1,191,740	1,188,870	1,182,005	(9,735)
<u>INTERGOVERNMENTAL</u>							
573.00	LOCAL COMM STABILIZATION SHARE	108,354	70,000	70,000	57,570	50,000	(20,000)
	SUBTOTAL	108,354	70,000	70,000	57,570	50,000	(20,000)
<u>INVESTMENT EARNINGS</u>							
664.00	INTEREST EARNED	3,698	1,000	1,000	150	150	(850)
		-	-	-	-	-	-
	SUBTOTAL	3,698	1,000	1,000	150	150	(850)
	TOTAL REVENUES	1,309,091	1,262,740	1,262,740	1,246,590	1,232,155	(30,585)
DEPT 906-DEBT SERVICE							
<u>DEBT SERVICE</u>							
910.00	DEBT SERVICE - PRINCIPAL	950,000	1,000,000	1,000,000	1,000,000	1,100,000	100,000
915.00	DEBT SERVICE - INTEREST	182,500	163,000	163,000	163,000	142,000	(21,000)
996.00	PAYING AGENT/BANK FEES	500	500	500	500	500	-
	TOTAL EXPENDITURES	1,133,000	1,163,500	1,163,500	1,163,500	1,242,500	79,000
	NET OF REVENUES/EXPENDITURES	176,091	99,240	99,240	83,090	(10,345)	
	BEGINNING FUND BALANCE	166,606	342,697	342,697	342,697	425,787	
	ENDING FUND BALANCE	342,697	441,937	441,937	425,787	415,442	

CATEGORY:

PUBLIC SAFETY – FIRE RESPONSE



FUND:

FIRE - OPERATIONAL (206)

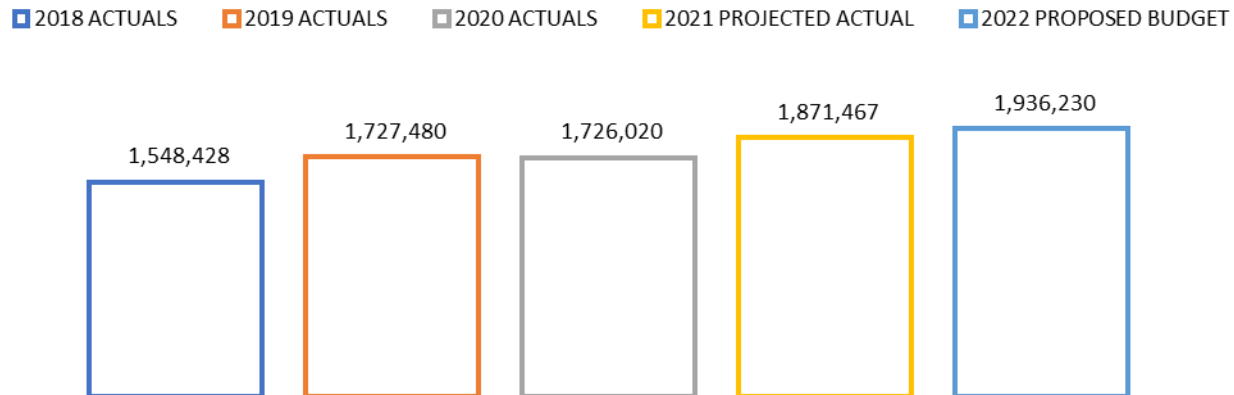
DESCRIPTION:

The Fire Fund is a type of Special Revenue fund used to account for revenues and expenses for the purpose of providing fire protection to the residents of the Township and neighboring municipalities.

SERVICES PROVIDED:

The Fire department safeguards the community through emergency and non-emergency response. Provides the community the highest level of life, safety, and property conservation through the extension of training, fire prevention, emergency medical services, fire suppression and emergency management.

Expenditure History



DEPARTMENT
000 - REVENUES
336 - FIRE EXPENSES

FUNDING SOURCE
101 - GENERAL FUND
206 - FIRE FUND

ACCT. NO	ACCOUNT TITLE	2020 ACTUALS	2021 ADOPTED BUDGET	2021 AMENDED BUDGET	2021 PROJECTED ACTUALS	2022 PROPOSED BUDGET	\$ CHANGE FROM PY BUDGET
DEPT 000 - REVENUES							
<u>INTERGOVERNMENTAL</u>							
582.00	PARCHMENT CONTRACT	66,900	66,900	66,900	66,900	66,900	-
	SUBTOTAL	66,900	66,900	66,900	66,900	66,900	-
<u>CHARGES FOR SERVICES</u>							
682.00	FIRE RESPONSE	1,918	2,000	2,000	2,000	2,000	-
	SUBTOTAL	1,918	2,000	2,000	2,000	2,000	-
<u>MISCELLANEOUS</u>							
603.00	MISC REVENUE	-	1,000	1,000	1,000	1,000	-
673.02	SALE OF FIRE ASSETS	-	-	-	-	-	-
699.00	INTERFUND TRANSFERS IN	1,487,258	1,848,325	1,848,325	1,848,325	1,926,217	77,892
	SUBTOTAL	1,487,258	1,849,325	1,849,325	1,849,325	1,927,217	77,892
	TOTAL REVENUES	1,556,076	1,918,225	1,918,225	1,918,225	1,996,117	77,892
DEPT 336 - FIRE EXPENSES							
<u>PERSONNEL SERVICES</u>							
701.00	WAGES - CHIEF	100,984	102,855	102,855	102,855	103,610	755
702.00	WAGES -	386,892	432,950	432,950	432,950	434,427	1,477
702.02	WAGES - OUTSIDE	6,000	6,000	6,000	6,000	6,000	-
703.00	WAGES - OVERTIME	41,520	48,000	48,000	48,000	48,000	-
704.01	RESPONSE TIME - NW	52,996	50,000	50,000	50,000	56,000	6,000
704.02	RESPONSE TIME - EW	106,190	95,000	95,000	95,000	108,000	13,000
704.03	RESPONSE TIME - LW	15,421	19,000	19,000	19,000	19,000	-
704.04	RESPONSE TIME - WW	115,380	110,000	110,000	110,000	125,000	15,000
706.01	SIT TIME - NW	48,875	48,000	48,000	48,000	52,000	4,000
706.02	SIT TIME - EW	41,696	48,000	48,000	48,000	48,000	-

706.03	SIT TIME - LW	949	1,500	1,500	1,500	1,500	-
706.04	SIT TIME - WW	86,976	78,000	78,000	78,000	88,000	10,000
707.00	TRAINING	49,738	60,000	60,000	60,000	68,000	8,000
710.01	VACATION PAY	-	11,200	11,200	9,785	-	(11,200)
711.00	INSURANCE OPT OUT	10,822	11,450	11,450	11,450	11,500	50
715.00	FICA	50,676	54,410	54,410	54,410	46,170	(8,240)
716.00	HEALTH INSURANCE	81,262	105,000	105,000	100,000	100,000	(5,000)
716.01	HEALTH INSURANCE - RETIREE	4,479	4,500	4,500	4,500	4,500	-
717.00	LIFE INS/STD/LTD	9,044	10,150	10,150	10,150	12,360	2,210
718.00	PENSION	68,593	62,460	62,460	62,460	62,600	140
718.01	PENSION - VOLUNTEER	28,908	27,000	27,000	29,000	29,000	2,000
724.00	OPEB TRUST CONTRIBUTION	10,000	10,000	10,000	10,000	10,588	588
SUBTOTAL		1,317,401	1,395,475	1,395,475	1,391,060	1,434,255	38,780
<u>MAINTENANCE & OPERATIONS</u>							
723.00	INSURANCE - VOL. FIREMEN	5,427	5,500	5,500	5,457	5,500	-
727.00	OFFICE SUPPLIES	3,739	6,000	6,000	6,000	6,000	-
732.00	DUES/SUBS/PUBL	3,269	5,000	5,000	5,000	5,000	-
740.00	OPERATING SUPPLIES	15,296	21,000	21,000	21,000	21,000	-
742.00	SOFTWARE PROGRAMS	4,455	10,000	10,000	10,000	10,000	-
747.00	SMALL TOOLS & EQUIPMENT	28,754	35,000	35,000	35,000	30,000	(5,000)
748.00	PERSONAL EQUIPMENT ALLOWANCE	30,806	42,000	42,000	42,000	42,000	-
751.00	GAS & OIL	11,249	18,000	18,000	18,000	18,000	-
780.05	FIRE PREVENTION	530	1,000	1,000	1,000	1,000	-
811.00	PURCHASED & MAINT. SERVICE	24,167	27,500	27,500	27,500	27,500	-
827.00	LEGAL SERVICE	-	1,500	1,500	1,500	1,500	-
853.00	TELEPHONE	21,030	20,000	20,000	20,000	10,000	(10,000)
862.00	TRAVEL - CONFERENCES	1,543	6,000	6,000	6,000	6,000	-
912.00	INSURANCE - GENERAL	29,854	32,000	32,100	32,100	32,100	-
913.00	INSURANCE - WORKERS COMP	65,157	60,000	59,900	59,900	59,900	-

914.00	HEALTH MGMT	29,276	28,000	28,000	28,000	28,000	-
921.01	UTILITIES - ELECTRIC	6,487	6,500	6,500	6,500	6,500	-
921.02	UTILITIES - ELECTRIC	7,125	8,600	8,600	8,600	8,600	-
921.03	UTILITIES - ELECTRIC	1,858	2,500	2,500	2,500	2,500	-
921.04	UTILITIES - ELECTRIC	6,877	8,000	8,000	8,000	8,000	-
922.01	UTILITIES - CABLE/INTERNET	2,973	2,500	2,500	2,500	8,500	6,000
922.02	UTILITIES - CABLE/INTERNET	3,418	3,500	3,500	3,500	11,000	7,500
922.03	UTILITIES - CABLE/INTERNET	1,273	1,500	1,500	1,500	6,500	5,000
922.04	UTILITIES - CABLE/INTERNET	2,973	2,500	2,500	2,500	8,500	6,000
923.01	UTILITIES - NATURAL GAS	3,803	5,000	5,000	5,000	5,000	-
923.02	UTILITIES - NATURAL GAS	4,188	5,000	5,000	5,000	5,000	-
923.03	UTILITIES - NATURAL GAS	1,628	2,500	2,500	2,500	2,500	-
923.04	UTILITIES - NATURAL GAS	3,483	4,500	4,500	4,500	4,500	-
924.01	UTILITIES - WASTE/RECYCLE	738	625	625	625	900	275
924.02	UTILITIES - WASTE/RECYCLE	876	925	925	925	900	(25)
924.03	UTILITIES - WASTE/RECYCLE	263	325	325	325	325	-
924.04	UTILITIES - WASTE/RECYCLE	738	625	625	625	900	275
927.01	UTILITIES - WATER	670	600	600	600	600	-
927.02	UTILITIES - WATER	1,415	1,400	1,400	1,400	1,400	-
927.03	UTILITIES - WATER	351	450	450	450	450	-
927.04	UTILITIES - WATER	850	900	900	900	900	-
931.00	MAINT. - BUILDING	20,642	40,000	40,000	40,000	40,000	-
932.00	MAINT. - GROUNDS	3,494	5,000	5,000	5,000	5,000	-
933.00	MAINT. - RADIO	4,697	3,000	3,000	3,000	4,000	1,000
934.00	MAINT. - MACHINE	1,914	3,000	3,000	3,000	3,000	-
939.00	MAINT. - VEHICLE	40,648	45,000	45,000	45,000	45,000	-
960.00	TUITION/TRAINING	10,234	6,500	6,500	6,500	18,000	11,500
960.01	TUITION REIMBURSEMENT	451	1,000	1,000	1,000	-	(1,000)
SUBTOTAL		408,619	480,450	480,450	480,407	501,975	21,525
TOTAL EXPENDITURES		1,726,020	1,875,925	1,875,925	1,871,467	1,936,230	60,305
NET OF REVENUES/EXPENDITURES		(169,944)	42,300	42,300	46,758	59,887	
BEGINNING FUND BALANCE		63,299	(106,645)	(106,645)	(106,645)	(59,887)	
ENDING FUND BALANCE		(106,645)	(64,345)	(64,345)	(59,887)	(0)	

FUND:

FIRE - CAPITAL (811)

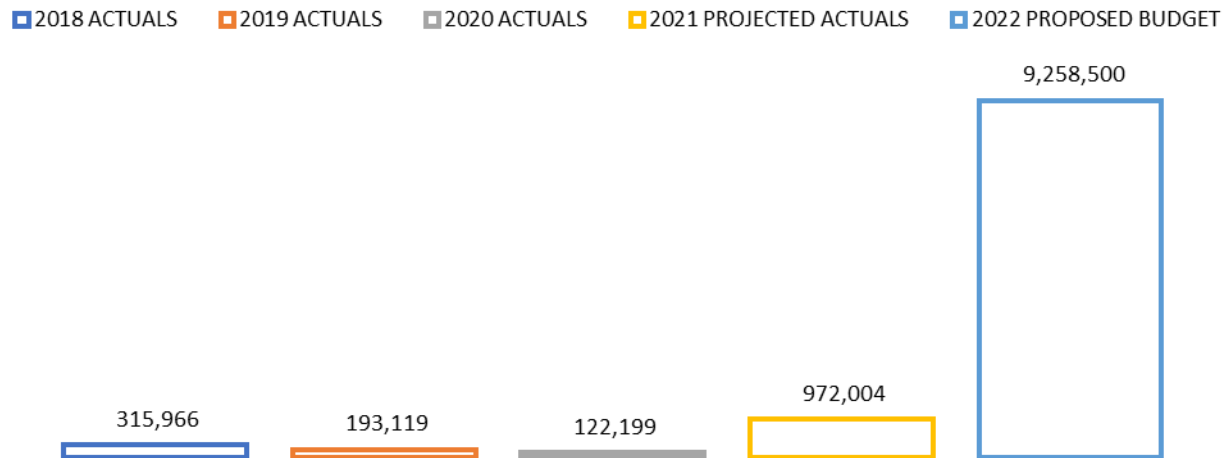
DESCRIPTION:

The Fire department safeguards the community through emergency and non-emergency response. This fund provides for the purchase of vehicles and equipment, in which the cost is greater than \$2,000 and has a useful life of more than 2 years, necessary to provide an established level of service for Kalamazoo Township.

SERVICES PROVIDED:

Provides the community the highest level of life safety and property conservation through the extension of training, fire prevention, emergency medical services, fire suppression and emergency management.

Expenditure History



DEPARTMENT
000 - REVENUES
440 - CAPITAL IMPROVEMENT

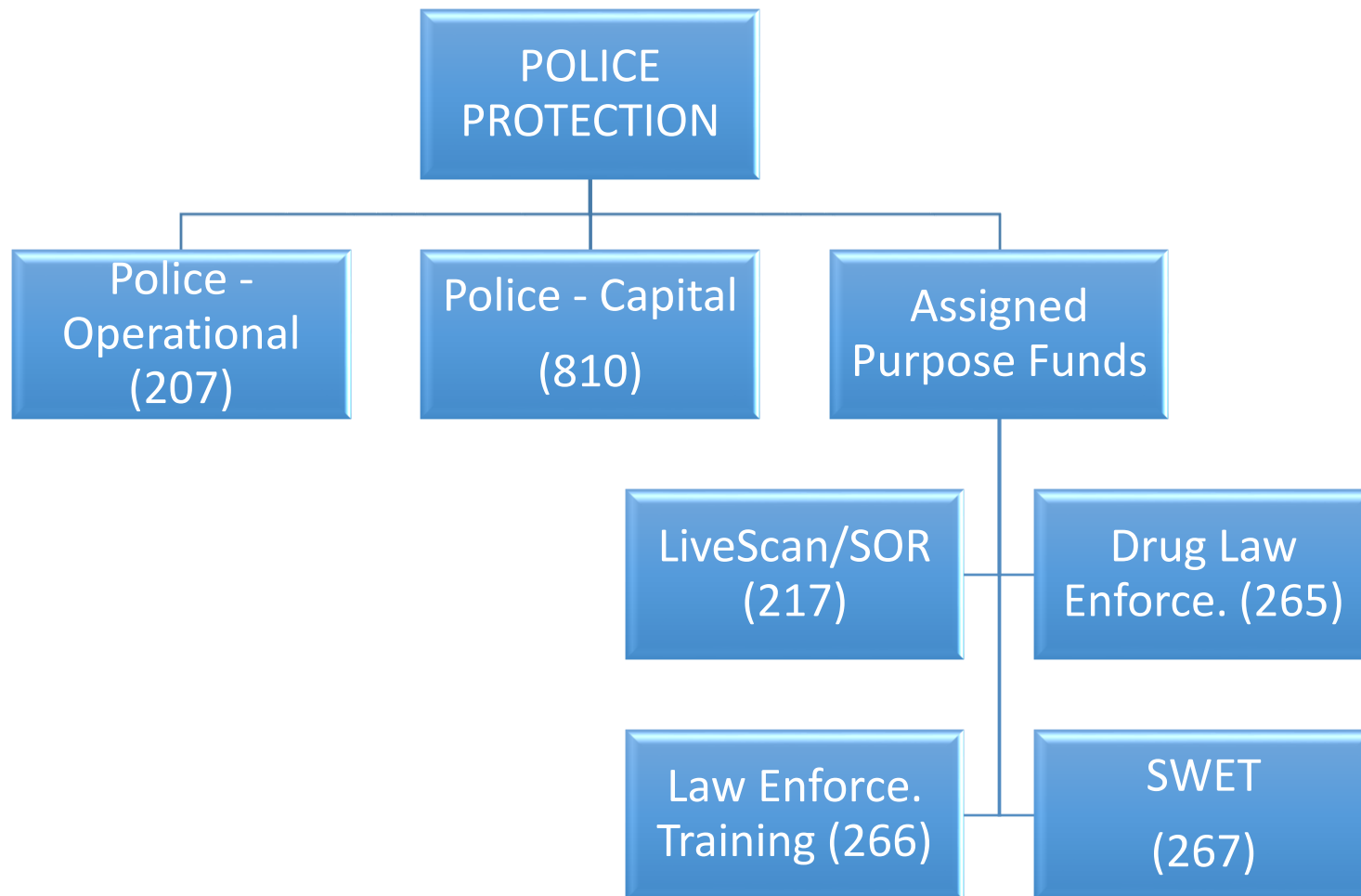
FUNDING SOURCE
811 - FIRE CAPITAL IMPROVEMENTS

ACCT. NO	ACCOUNT TITLE	2020 ACTUALS	2021 ADOPTED BUDGET	2021 AMENDED BUDGET	2021 PROJECTED ACTUALS	2022 PROPOSED BUDGET	\$ CHANGE FROM PY BUDGET
DEPT 000 - REVENUES							
<u>TAXES</u>							
404.00	INDUSTRIAL FACILITY TAX (IFT)	-	-	-	-	375	375
412.00	DELINQUENT PERS PROP TAX	84	100	100	100	100	-
672.00	FIRE CAPITAL SPECIAL ASSESS	473,535	481,130	481,130	501,337	508,685	27,555
	SUBTOTAL	473,619	481,230	481,230	501,437	509,160	27,930
<u>RENTAL & INVESTMENT INCOME</u>							
664.00	INTEREST EARNED	31,664	10,000	10,000	10,000	5,000	(5,000)
667.00	RENTAL INCOME	17,442	15,000	15,000	-	-	(15,000)
	SUBTOTAL	49,106	25,000	25,000	10,000	5,000	(20,000)
<u>MISCELLANEOUS</u>							
696.00	PROCEEDS FROM SALE OF BONDS	-	-	-	-	8,000,000	8,000,000
983.00	SALE OF ASSETS	-	-	-	6,106	-	-
	SUBTOTAL	-	-	-	6,106	8,000,000	8,000,000
	TOTAL REVENUES	522,725	506,230	506,230	517,543	8,514,160	8,007,930

DEPT 440-CAPITAL IMPROVEMENT							
<u>CAPITAL OUTLAY</u>							
827.00	FIRE CAP IMPR LEGAL FEES	-	500	500	-	-	(500)
975.01	BUILDINGS - EASTWOOD STATION	6,630	235,000	235,000	235,000	9,000,000	8,765,000
983.00	FIRE EQUIPMENT	62,521	100,000	100,000	100,000	20,500	(79,500)
983.04	ENGINE REPLACEMENT	-	185,000	601,000	601,004	-	(601,000)
983.00	STAFF VEHICLES	-	45,000	45,000	-	46,000	1,000
983.06	STATION UPGRADES & EQUIP	48,985	35,000	35,000	35,000	192,000	157,000
983.08	MAINT - 1219 WOODROW	2,160	500	500	500	-	(500)
983.10	MAINT - 1220 NASSAU	1,903	500	500	500	-	(500)
SUBTOTAL		122,199	601,500	1,017,500	972,004	9,258,500	8,241,000
TOTAL EXPENDITURES		122,199	601,500	1,017,500	972,004	9,258,500	8,241,000
NET OF REVENUES/EXPENDITURES		400,526	(95,270)	(511,270)	(454,461)	(744,340)	
BEGINNING FUND BALANCE		1,729,390	2,129,916	2,129,916	2,129,916	1,675,455	
ENDING FUND BALANCE		2,129,916	2,034,646	1,618,646	1,675,455	931,115	

CATEGORY:

PUBLIC SAFETY – POLICE PROTECTION



FUND:

POLICE - OPERATIONAL (207)

DESCRIPTION:

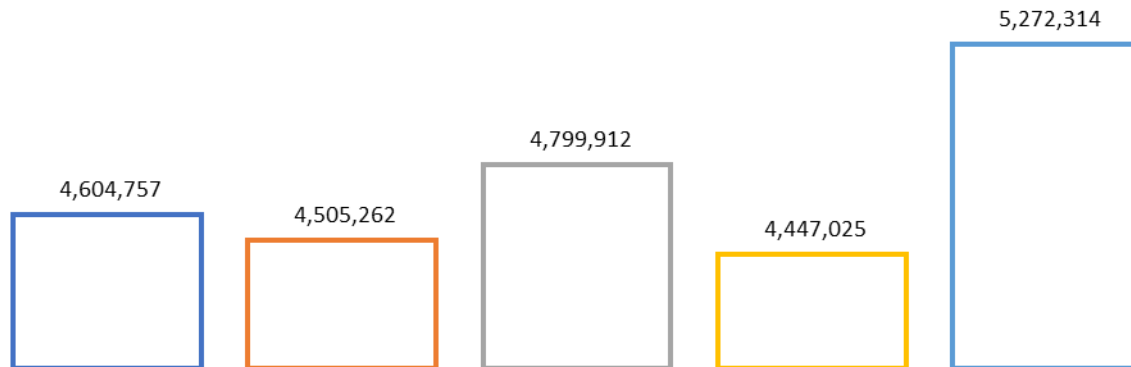
The Police Fund is used to account for a tax levy or special assessment levy for the purpose of providing police protection authorized by a vote of the electors of the Township.

SERVICES PROVIDED:

The Kalamazoo Township Police department creates a safer environment by reducing crime, ensuring the safety of our citizens, and building trust in partnership with our community. The Police Department safeguards the lives and property of the people we serve, to reduce the incidence and fear of crime, and to enhance public safety while working with diverse communities to improve their quality of life.

Expenditure History

■ 2018 ACTUALS ■ 2019 ACTUALS ■ 2020 ACTUALS ■ 2021 PROJECTED ACTUALS ■ 2022 PROPOSED BUDGET



DEPARTMENT
000 - REVENUES
301 - POLICE OPERATING

FUNDING SOURCE
101 - GENERAL FUND
207 - POLICE OPERATING FUND

ACCT. NO	ACCOUNT TITLE	2020 ACTUALS	2021 ADOPTED BUDGET	2021 AMENDED BUDGET	2021 PROJECTED ACTUALS	2022 PROPOSED BUDGET	\$ CHANGE FROM PY BUDGET
DEPT 000 - REVENUES							
TAXES							
404.00	INDUSTRIAL FACILITY TAX (IFT)	-	-	-	-	640	640
412.00	DELINQUENT PERSONAL PROPERTY TAX	117	125	125	125	125	-
430.00	POLICE OPERATING-SA	661,998	672,600	672,600	700,829	864,763	192,163
	SUBTOTAL	662,115	672,725	672,725	700,954	865,528	192,803
CHARGES FOR SERVICES							
582.00	PARCHMENT CONTRACT	330,245	357,700	357,700	356,316	358,770	1,070
582.01	PARCHMENT SPECIAL EVENT	1,878	7,500	7,500	6,000	6,000	(1,500)
583.00	KPS - SCH RESOURCE OFFICER	47,701	63,675	63,675	17,000	64,222	547
584.00	KCMHSAS/BORGESS CONTRACT	97,017	120,000	120,000	60,000	75,000	(45,000)
681.01	POLICE OT WAGE REIMBURSEMENTS	-	45,000	45,000	10,000	30,000	(15,000)
682.00	CHARGES FOR SERVICES	4,344	3,000	3,000	4,000	3,000	-
	SUBTOTAL	481,185	596,875	596,875	453,316	536,992	(59,883)
INTERGOVERNMENTAL							
680.01	BYRNE MEMORIAL	-	14,000	14,000	14,000	14,000	-
680.02	HIDTA	-	7,000	7,000	-	7,000	-
680.03	OHSP OVERTIME	-	5,000	5,000	275	-	(5,000)
680.65	ATPA - SCAR OFFICER	-	6,000	6,000	14,815	-	(6,000)
681.65	ATPA - SCAR CLERICAL MATCH	-	-	-	-	-	-
	SUBTOTAL	-	32,000	32,000	29,090	21,000	(11,000)
FINES & FORFEITURES							
658.00	FSA FORFEITURE	3,524	1,500	1,500	-	1,500	-
659.00	PENSION FORFEITURE	-	-	-	19,714	-	-
683.00	OWI REIMBURSEMENT	3,547	3,000	3,000	2,000	3,000	-
685.00	BOND FEES	630	500	500	500	500	-
	SUBTOTAL	7,701	5,000	5,000	22,214	5,000	-

<u>MISCELLANEOUS</u>							
673.01	SALE OF POLICE ASSETS	2,914	1,500	1,500	-	-	(1,500)
680.07	TOWER SITE - RAVINE ROAD	37,766	18,000	18,000	16,450	19,470	1,470
681.00	DISABILITY WAGE/WORKMAN'S COMP REIMB	27,887	5,000	5,000	9,000	5,000	-
684.00	MISC. REVENUE	15	500	500	800	500	-
699.00	INTERFUND TRANSFERS IN	3,354,716	3,554,159	3,578,759	3,578,759	3,282,626	(296,133)
	SUBTOTAL	3,423,298	3,579,159	3,603,759	3,605,009	3,307,596	(296,163)
	TOTAL REVENUES	4,574,299	4,885,759	4,910,359	4,810,583	4,736,116	(174,243)
DEPT 301 - POLICE OPERATING							
<u>PERSONNEL SERVICES</u>							
701.00	WAGES - DEPARTMENT HEAD	110,469	110,105	110,105	110,105	113,251	3,146
702.00	WAGES -	2,022,112	2,188,605	2,296,880	1,925,000	2,504,995	208,115
703.00	OVERTIME	82,389	100,000	100,000	100,000	100,000	-
703.01	OUTSIDE OVERTIME	87,457	100,000	100,000	100,000	100,000	-
704.00	CLERICAL WAGES	241,938	194,910	194,910	212,570	228,310	33,400
704.01	CLERICAL WAGES - SVC OFFICERS	61,013	30,000	45,000	58,000	81,525	36,525
705.00	CLERICAL WAGES - OT	8,831	5,000	7,000	7,000	12,000	5,000
706.00	CROSSING GUARDS	13,485	32,850	32,850	15,000	66,000	33,150
707.00	OFFICER IN CHARGE	1,829	3,000	3,000	3,000	3,000	-
708.00	HOLIDAY PAY	42,757	43,000	43,000	43,000	43,000	-
709.00	LONGEVITY PAY	34,830	37,140	37,140	37,140	39,630	2,490
710.00	SICK PAY	11,413	15,000	20,000	20,000	15,000	(5,000)
710.01	VACATION PAY	25,341	42,000	33,000	42,000	42,000	9,000
710.02	COMPENSATORY PAY	4,718	2,000	6,000	8,500	5,000	(1,000)
711.00	INSURANCE OPT OUT	57,603	59,820	59,820	59,820	79,220	19,400
714.00	UNEMPLOYMENT INSURANCE	4,934	5,000	5,000	-	5,000	-
715.00	FICA	209,901	225,500	233,800	210,000	229,050	(4,750)
716.00	HEALTH INSURANCE	312,304	355,750	386,750	386,750	375,000	(11,750)
716.01	HEALTH INSURANCE - RETIREE	88,316	95,000	95,000	95,000	95,000	-
717.00	LIFE INS/STD/LTD	40,543	50,000	52,700	52,700	55,000	2,300
718.00	CLERICAL PENSION	17,804	18,675	18,675	13,000	19,900	1,225
718.01	FOP PENSION	386,464	402,275	421,375	421,375	460,000	38,625
724.00	OPEB TRUST CONTRIBUTION	71,209	62,000	62,000	62,000	65,883	3,883
	SUBTOTAL	3,937,660	4,177,630	4,364,005	3,981,960	4,737,764	373,759

<u>MAINTENANCE & OPERATIONS</u>							
727.00	OFFICE SUPPLIES	5,979	5,000	5,000	5,000	6,000	1,000
732.00	DUES/SUBS/PUBL	2,426	1,800	1,800	1,800	2,500	700
740.00	OPERATING SUPPLIES	18,586	6,000	6,000	6,000	6,000	-
742.00	SOFTWARE PROGRAMS/FEES	6,205	10,000	16,600	16,600	16,600	-
747.00	SMALL TOOLS & EQUIPMENT	8,977	8,500	9,500	9,500	9,000	(500)
748.00	UNIFORMS/PERSONAL EQUIPMENT	50,701	30,000	34,000	34,000	40,000	6,000
749.00	UNIFORM CLEANING	3,201	4,000	4,000	4,000	4,000	-
751.00	GAS & OIL	35,917	50,000	50,000	50,000	55,000	5,000
780.00	CRIME PREVENTION	-	1,000	1,000	1,000	1,000	-
782.00	INVESTIGATIVE OPERATIONS	2,052	5,000	5,000	5,000	5,000	-
810.00	COMPUTER SERVICE	11,070	3,000	3,000	3,000	3,000	-
811.00	PURCHASED SERVICE	9,566	7,000	25,000	25,000	25,000	-
811.05	PURCHASED SERVICE - CONSOL DISPATCH	364,778	365,000	168,325	-	-	(168,325)
812.00	EMPLOYMENT TESTING	11,139	10,000	10,000	10,000	10,000	-
812.01	BACKGROUND INVESTIGATION	-	1,000	1,000	1,000	1,000	-
814.00	PURCHASED MAINT. SERVICE	2,400	5,000	5,000	5,000	5,000	-
827.00	LEGAL	68,685	25,000	25,000	25,000	50,000	25,000
853.00	TELEPHONE	14,535	18,000	18,000	18,000	18,000	-
853.01	LEIN BILLING	1,200	2,000	2,000	2,000	2,000	-
853.02	RADIO TOWER T1 LINE	4,245	4,500	4,500	-	-	(4,500)
862.00	TRAVEL - CONFERENCES	2,115	3,000	3,000	3,000	4,500	1,500
903.00	NOTICES	320	600	600	600	600	-
912.00	INSURANCE - GENERAL	38,089	40,000	41,000	41,000	45,910	4,910
913.00	WORKER'S COMP.	108,471	100,000	105,300	105,300	106,300	1,000
914.00	HEALTH MGMT	23,046	22,000	22,000	22,000	22,000	-
921.00	RAVINE TOWER SITE - ELECTRIC	3,064	3,000	3,000	-	-	(3,000)
931.65	TOWER RENT - RAVINE ROAD	16,800	18,000	18,000	18,720	19,470	1,470

933.00	MAINT. - RADIO	-	4,500	4,500	4,500	4,500	-
934.00	MAINT. - MACHINE	161	4,500	4,500	4,500	4,500	-
939.00	MAINT. - VEHICLE	25,067	35,000	35,000	35,000	40,000	5,000
945.00	RENTALS - EQUIPMENT	-	1,000	1,000	1,000	1,000	-
960.01	TUITION REIMBURSEMENT	3,500	5,000	5,000	5,000	5,000	-
991.00	DEBT SERVICE - PRINCIPAL	1,324	1,500	1,500	1,525	1,405	(95)
992.00	DEBT SERVICE - INTEREST	347	300	300	290	265	(35)
999.00	INTERFUND TRANSFERS OUT	15,773	13,000	13,000	13,000	20,000	7,000
	SUBTOTAL	862,252	813,200	652,425	477,335	534,550	(117,875)
	TOTAL EXPENDITURES	4,799,912	4,990,830	5,016,430	4,459,295	5,272,314	255,884
	NET OF REVENUES/EXPENDITURES	(225,613)	(105,071)	(106,071)	351,288	(536,198)	
	BEGINNING FUND BALANCE	410,523	184,910	184,910	184,910	536,198	
	ENDING FUND BALANCE	184,910	79,839	78,839	536,198	0	

FUND:

POLICE - CAPITAL (810)

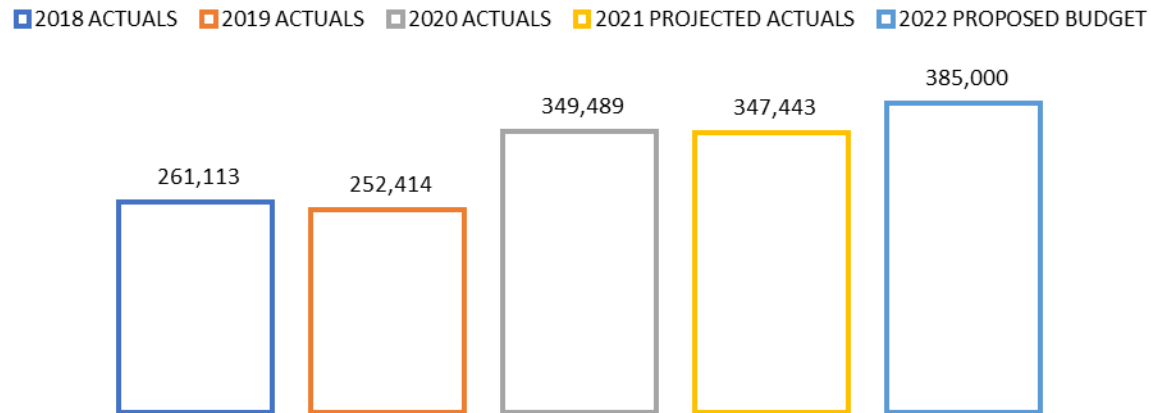
DESCRIPTION:

The Kalamazoo Township Police department creates a safer environment by reducing crime, ensuring the safety of our citizens, and building trust in partnership with our community. This fund provides for the purchase of vehicles and equipment, whose cost is greater than \$2,000 and has a useful life of more than 2 years, necessary to provide an established level of service for Kalamazoo Township.

SERVICES PROVIDED:

Safeguard the lives and property of the people we serve, to reduce the incidence and fear of crime, and to enhance public safety while working with diverse communities to improve their quality of life.

Expenditure History



DEPARTMENT
000 - REVENUES
440 - CAPITAL IMPROVEMENT

FUNDING SOURCE
810 - POLICE CAPITAL IMPROVEMENTS FUND

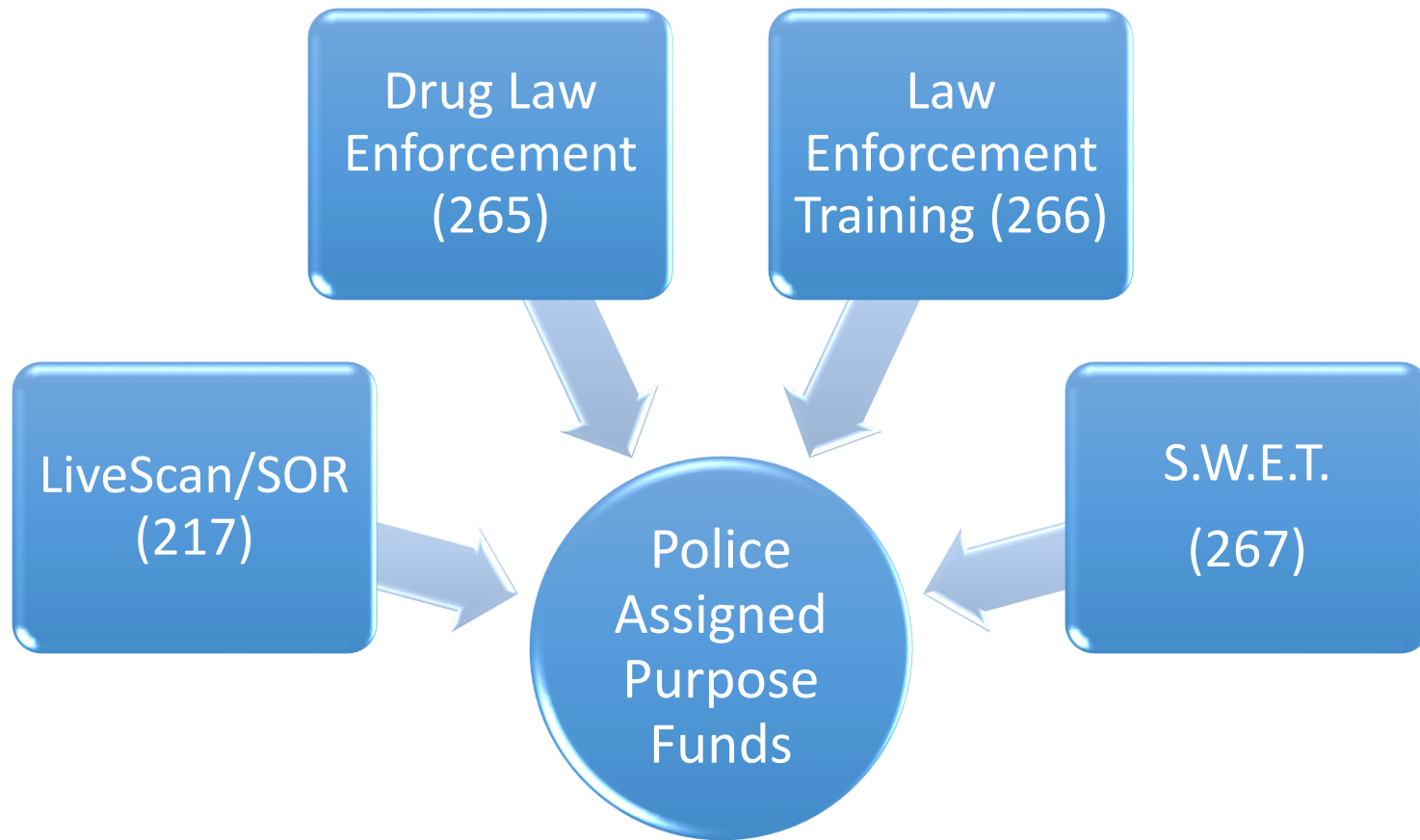
ACCT. NO	ACCOUNT TITLE	2020 ACTUALS	2021 ADOPTED BUDGET	2021 AMENDED BUDGET	2021 PROJECTED ACTUALS	2022 PROPOSED BUDGET	\$ CHANGE FROM PY BUDGET
DEPT 000 - REVENUES							
<u>TAXES</u>							
404.00	INDUSTRIAL FACILITY TAX (IFT)	-	-	-	-	113	113
412.00	DELINQUENT PERSONAL PROP TAX	50	50	50	50	50	-
672.00	POLICE CAPITAL SPECIAL ASSESSM	284,041	288,600	288,600	300,753	152,605	(135,995)
	SUBTOTAL	572,741	577,300	589,453	453,571	179,532	(135,882)
<u>INVESTMENT EARNINGS</u>							
664.00	INTEREST EARNED	10,872	5,000	5,000	2,500	1,500	(3,500)
	SUBTOTAL	10,872	5,000	5,000	2,500	1,500	(3,500)
<u>MISCELLANEOUS</u>							
573.00	GRANT MONIES	-	-	-	-	-	-
673.01	SALE OF POLICE ASSETS	1,930	-	-	461,862	-	-
	SUBTOTAL	1,930	-	-	461,862	-	-
	TOTAL REVENUES	585,543	582,300	594,453	917,933	181,032	(139,382)
DEPT 440 - CAPITAL IMPROVEMENTS							
<u>MISCELLANEOUS</u>							
999.00	OPERATING TRANSFER OUT	10,000	-	-	97,443	-	-
	SUBTOTAL	10,000	-	-	97,443	-	-
<u>CAPITAL OUTLAY</u>							
983.00	NEW EQUIPMENT	339,489	300,000	300,000	250,000	385,000	85,000
	SUBTOTAL	339,489	300,000	300,000	250,000	385,000	85,000
	TOTAL EXPENDITURES	349,489	300,000	300,000	347,443	385,000	85,000
	NET OF REVENUES/EXPENDITURES	236,054	282,300	294,453	570,490	(203,968)	
	BEGINNING FUND BALANCE	614,291	850,345	850,345	850,345	1,420,835	
	ENDING FUND BALANCE	850,345	1,132,645	1,144,798	1,420,835	1,216,867	

FUND:

POLICE – ASSIGNED PURPOSE FUNDS

DESCRIPTION:

These funds are to be used for the Police department and are set aside for a specific reason. These funds may be segregated because they are enabled by legislation at the Federal, State, or Local level to be used for a detailed purpose. These funds may also be set aside by the Board of Trustees of the Township to be used for a desired outcome.



FUND:

LIVESCAN/SOR (217)

DESCRIPTION:

This fund is used for the maintenance associated with the fingerprinting equipment in the police department.

SERVICES PROVIDED:

The police department fingerprints job applicants and those requiring clearance for certain activities as provided in statute. The department forwards the fees collected, less a small portion for local reimbursement, to the state and federal governments. State statute requires certain sex offenders to enroll on a registry and to verify information on a scheduled basis. They are required to pay fees to the state in support of this registry, a small portion of which is remitted to the Township.

DEPARTMENT

000 - REVENUES**301 - POLICE OPERATING**

FUNDING SOURCE

217 - LIVELSCAN/SOR FUND

ACCT. NO	ACCOUNT TITLE	2020 ACTUALS	2021 ADOPTED BUDGET	2021 AMENDED BUDGET	2021 PROJECTED ACTUALS	2022 PROPOSED BUDGET	\$ CHANGE FROM PY BUDGET
DEPT 000 - REVENUES							
<u>CHARGES FOR SERVICES</u>							
580.00	LIVESCAN REVENUE	5,500	15,000	15,000	11,205	10,000	(5,000)
580.01	SOR REVENUE	1,550	4,000	4,000	150	2,000	(2,000)
	SUBTOTAL	7,050	19,000	19,000	11,355	12,000	(7,000)
	TOTAL REVENUES	7,050	19,000	19,000	11,355	12,000	(7,000)
DEPT 301 - POLICE OPERATING							
<u>MAINTENANCE & OPERATIONS</u>							
956.00	LIVESCAN EXPENSE	10,823	10,000	10,000	12,000	10,000	-
956.01	SOR EXPENSE	870	3,000	3,000	-	3,000	-
	SUBTOTAL	11,693	13,000	13,000	12,000	13,000	-
<u>MISCELLANEOUS</u>							
999.00	INTERFUND TRANSFER OUT	-	-	-	-	-	-
	SUBTOTAL	-	-	-	-	-	-
	TOTAL EXPENDITURES	11,693	13,000	13,000	12,000	13,000	-
	NET OF REVENUES/EXPENDITURES	(4,643)	6,000	6,000	(645)	(1,000)	
	BEGINNING FUND BALANCE	88,431	83,788	83,788	83,788	83,143	
	ENDING FUND BALANCE	83,788	89,788	89,788	83,143	82,143	

FUND:**DRUG LAW ENFORCEMENT FUND (265)****DESCRIPTION:**

The Drug Law Enforcement Fund is used in any local unit of government that has budgetary authority over an agency that may seize property involved in the violation of controlled substances statutes, 1985 PA 135. Authorized expenditures include expense of seizure, forfeiture, and sale of property. The balance remaining must be used to enhance law enforcement efforts.

DEPARTMENT

000 - REVENUES**333 - DRUG LAW ENFORCEMENT**

FUNDING SOURCE

265 - DRUG LAW ENFORCEMENT

ACCT. NO	ACCOUNT TITLE	2020 ACTUALS	2021 ADOPTED BUDGET	2021 AMENDED BUDGET	2021 PROJECTED ACTUALS	2022 PROPOSED BUDGET	\$ CHANGE FROM PY BUDGET
DEPT 000 - REVENUES							
<u>FINES & FOREITURES</u>							
655.00	DRUG FORFEITURE	-	2,500	2,500	1,200	2,500	-
655.01	PENDING DRUG FORFEITURE	-	-	-	-	-	-
	SUBTOTAL	-	2,500	2,500	1,200	2,500	-
	TOTAL REVENUES	-	2,500	2,500	1,200	2,500	-
DEPT 333-DRUG LAW ENFORCEMENT							
<u>MAINTENANCE & OPERATIONS</u>							
956.00	MISC. FORFEITURE EXPENSES	-	1,000	1,000	-	1,000	-
	TOTAL EXPENDITURES	-	1,000	1,000	-	1,000	-
			-				
	NET OF REVENUES/EXPENDITURES	-	1,500	1,500	1,200	1,500	
	BEGINNING FUND BALANCE	100,754	100,754	100,754	100,754	101,954	
	ENDING FUND BALANCE	100,754	102,254	102,254	101,954	103,454	

FUND:

LAW ENFORCEMENT TRAINING FUND (266)

DESCRIPTION:

PA 302 of 1982 as amended provides funds from the Michigan Justice Training Commission to supplement, but not supplant, local police training appropriations. Funds provided have a 2-year expenditure cycle and are accounted for to the state.

SERVICES PROVIDED:

Police Officer training.

DEPARTMENT
000 - REVENUES
320 - STATE TRAINING MONEY

FUNDING SOURCE
207 - POLICE OPERATING
266 - LAW ENFORCEMENT TRAINING

ACCT. NO	ACCOUNT TITLE	2020 ACTUALS	2021 ADOPTED BUDGET	2021 AMENDED BUDGET	2021 PROJECTED ACTUALS	2022 PROPOSED BUDGET	\$ CHANGE FROM PY BUDGET
DEPT 000 - REVENUES							
<i>INTERGOVERNMENTAL</i>							
577.00	PA 302 FUNDS	3,834	5,500	5,500	4,000	4,000	(1,500)
	SUBTOTAL	3,834	5,500	5,500	4,000	4,000	(1,500)
<i>MISCELLANEOUS</i>							
603.00	MISC INCOME	-	-	-	495	-	-
675.00	PRIVATE CONTRIB & DONATIONS	2,450	-	-	-	-	-
699.00	INTERFUND TRANSFERS IN	15,773	13,000	13,000	13,000	20,000	7,000
	SUBTOTAL	18,223	13,000	13,000	13,495	20,000	7,000
	TOTAL REVENUES	22,057	18,500	18,500	17,495	24,000	5,500
DEPT 320-STATE TRAINING MONEY							
<i>MAINTENANCE & OPERATIONS</i>							
960.00	TUITION/TRAINING - POLICE	18,458	15,000	15,000	15,000	20,000	5,000
	TOTAL EXPENDITURES	18,458	15,000	15,000	15,000	20,000	5,000
	NET REVENUES/EXPENDITURES	3,599	3,500	3,500	2,495	4,000	
	BEGINNING FUND BALANCE	7,460	11,059	11,059	11,059	13,554	
	ENDING FUND BALANCE	11,059	14,559	14,559	13,554	17,554	

FUND:

SOUTHWEST ENFORCEMENT TEAM (SWET) FUND (267)

DESCRIPTION:

The Southwest Enforcement Team (SWET) is a multijurisdictional cooperative effort designed to fight drug problems in eight counties, with teams made up of police officers, a prosecutor, and administrative staff.

SERVICES PROVIDED:

This fund provides for the assistance of one and one-half administrative staff members to provide clerical services to SWET. The cost of the administrative staff members is reimbursed by State grants and SWET.

DEPARTMENT
000 - REVENUES
301 - POLICE OPERATING

FUNDING SOURCE
267 - SWET

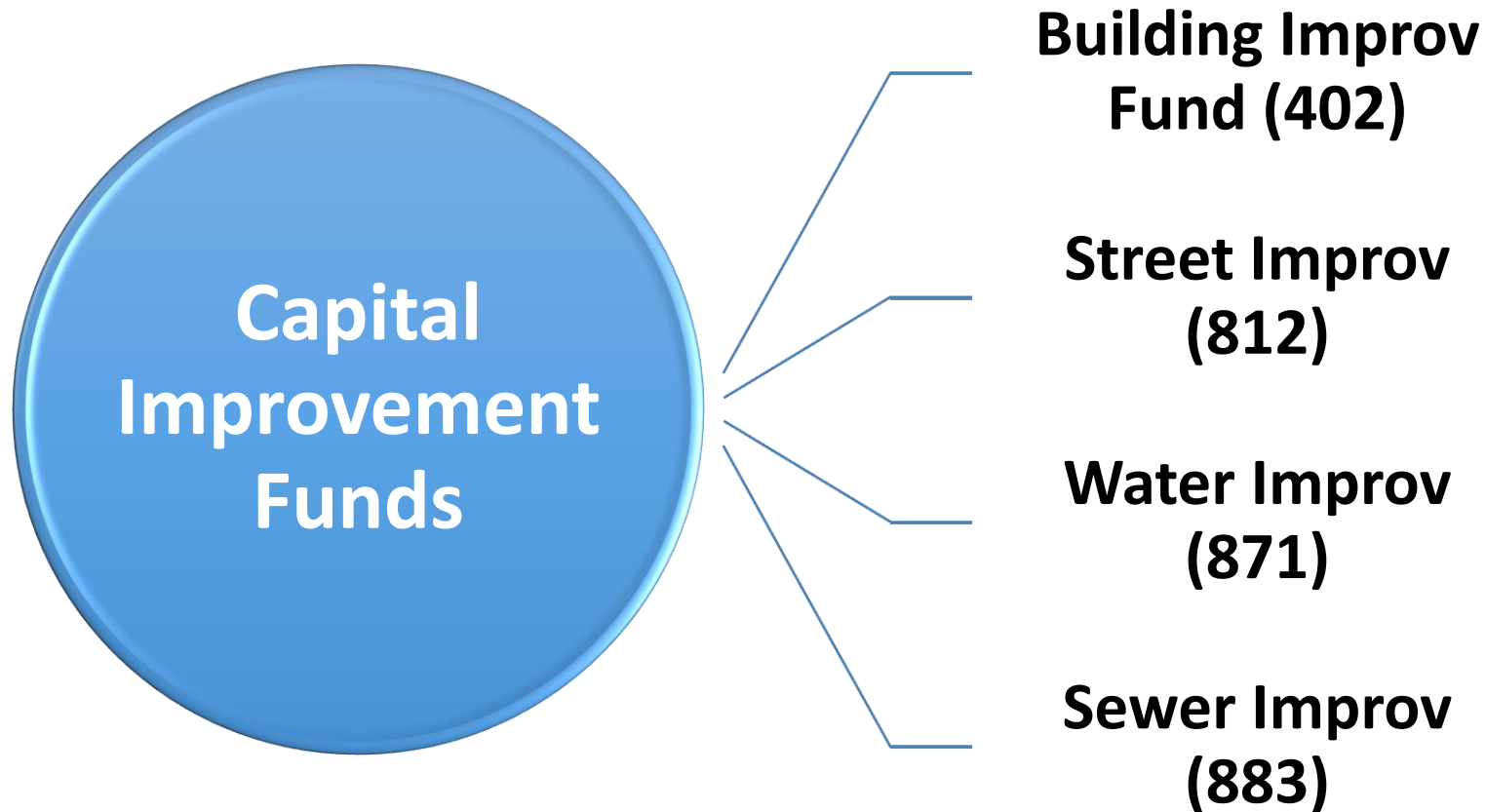
ACCT. NO	ACCOUNT TITLE	2020 ACTUALS	2021 ADOPTED BUDGET	2021 AMENDED BUDGET	2021 PROJECTED ACTUALS	2022 PROPOSED BUDGET	\$ CHANGE FROM PY BUDGET
DEPT 000 - REVENUES							
INTERGOVERNMENTAL							
574.00	STATE GRANTS	95,094	96,350	96,350	96,350	96,351	1
TOTAL REVENUES		95,094	96,350	96,350	96,350	96,351	1
DEPT 301-POLICE							
PERSONNEL							
702.00	WAGES -	77,732	77,060	77,060	77,060	77,060	-
715.00	FICA	5,684	5,900	5,900	5,900	5,900	-
716.00	HEALTH INSURANCE	10,850	12,500	12,500	12,500	12,500	-
717.00	LIFE INS/STD/LTD	706	715	715	715	715	-
913.00	WORKER'S COMP.	123	175	175	175	175	-
SUBTOTAL		95,095	96,350	96,350	96,350	96,350	-
TOTAL EXPENDITURES		95,095	96,350	96,350	96,350	96,350	-
NET OF REVENUES/EXPENDITURES		(1)	-	-	-	1	
BEGINNING FUND BALANCE		-	(1)	(1)	(1)	(1)	
ENDING FUND BALANCE		(1)	(1)	(1)	(1)	-	

CATEGORY:

CAPITAL IMPROVEMENT FUNDS

DESCRIPTION:

A Capital Improvement is a major expenditure of Township funds for the improvement of Township infrastructure. The Township compiles a 5-year Capital Improvement Program established by the Board of Trustees upon recommendations by the Township’s department heads. The Capital Improvement Program (CIP) is designed to anticipate capital improvement projects and schedule them over a period so that they may be constructed in the most efficient and cost-effective method possible.



FUND:

BUILDING IMPROVEMENT FUND (402)

DESCRIPTION:

A building improvement is the addition of a permanent structural change or the restoration of some aspect of a property that will either enhance the property's overall value, increase its useful life, or adapt it to new uses.

SERVICES PROVIDED:

The Building Improvement Fund establishes multi-year expenditures of major capital projects related to the Township Hall and surrounding grounds.

DEPARTMENT

FUNDING SOURCE

000 - REVENUES

402 - TWP BUILDING IMPROVEMENT

265 - BUILDING MAINTENANCE

ACCT. NO	ACCOUNT TITLE	2020 ACTUALS	2021 ADOPTED BUDGET	2021 AMENDED BUDGET	2021 PROJECTED ACTUALS	2022 PROPOSED BUDGET	\$ CHANGE FROM PY BUDGET
Dept 000 - REVENUES							
<u>INTERGOVERNMENTAL</u>							
502.00	FEDERAL GRANTS - GENERAL	-	-	-	-	-	-
574.00	STATE GRANTS	-	-	-	-	-	-
699.00	OPERATING TRANSERS IN	-	-	-	-	90,000	90,000
	TOTAL REVENUES	-	-	-	-	90,000	90,000
Dept 265- BUILDING MAINTENANCE							
<u>CAPITAL OUTLAY</u>							
974.00	LAND IMPROVEMENTS	-	-	-	-	-	-
975.00	BUILDINGS IMPROVEMENTS	-	-	125,000	28,000	225,000	100,000
	TOTAL EXPENDITURES	-	-	125,000	28,000	225,000	100,000
	NET OF REVENUES/EXPENDITURES	-	-	(125,000)	(28,000)	(135,000)	
	BEGINNING FUND BALANCE	166,885	166,885	166,885	166,885	138,885	
	ENDING FUND BALANCE	166,885	166,885	41,885	138,885	3,885	

FUND:

STREET IMPROVEMENT (812)

SERVICES PROVIDED:

The Street Improvement Fund provides for the construction or improvement of Township streets.

DEPARTMENT
000 - REVENUES
446 - STREETS

FUNDING SOURCE
812 - STREET IMPROVEMENT

ACCT. NO	ACCOUNT TITLE	2020 ACTUALS	2021 ADOPTED BUDGET	2021 AMENDED BUDGET	2021 PROJECTED ACTUALS	2022 PROPOSED BUDGET	\$ CHANGE FROM PY BUDGET
Dept 000 - REVENUES							
<u>INVESTMENT EARNINGS</u>							
664.00	INTEREST EARNED	-		-	100	100	100
SUBTOTAL		-	-	-	100	100	100
TOTAL REVENUES		-	-	-	100	100	100
446 - STREETS							
<u>CAPITAL OUTLAY</u>							
969.00	STREETS & ROADS	-	-	-	-	-	-
999.00	INTERFUND TRANSFERS OUT	-	-	-	-	-	-
TOTAL EXPENDITURES		-	-	-	-	-	-
NET OF REVENUES/EXPENDITURES				-	100	100	
BEGINNING FUND BALANCE		36,668	36,668	36,668	36,668	36,768	
ENDING FUND BALANCE		36,668	36,668	36,668	36,768	36,868	

FUND:

WATER IMPROVEMENT (871)

SERVICES PROVIDED:

The Water Improvement fund provides for the construction or improvement of water infrastructure throughout the Township.

DEPARTMENT

000 - REVENUES

441 - WATER IMPROVEMENT

FUNDING SOURCE

871 - WATER IMPROVEMENT

ACCT. NO	ACCOUNT TITLE	2020 ACTUALS	2021 ADOPTED BUDGET	2021 AMENDED BUDGET	2021 PROJECTED ACTUALS	2022 PROPOSED BUDGET	\$ CHANGE FROM PY BUDGET
DEPT 000 - REVENUES							
<u>TAXES</u>							
669.00	INTEREST ON SPEC. ASSESS.	759		-	220	-	-
672.00	SPECIAL ASSESSMENTS	5,868		-	5,442	-	-
	SUBTOTAL	6,627	-	-	5,662	-	-
<u>INVESTMENT EARNINGS</u>							
664.00	INTEREST EARNED	4,004		-	1,050	1,000	1,000
	SUBTOTAL	4,004	-	-	1,050	1,000	1,000
<u>CHARGES FOR SERVICES</u>							
654.00	WATER SURCHARGE FEES	78,790	60,000	60,000	80,000	80,000	20,000
677.00	WATER CONNECTION FEE	7,000	2,500	2,500	2,150	2,500	-
	SUBTOTAL	85,790	62,500	62,500	82,150	82,500	20,000
	TOTAL REVENUES	96,421	62,500	62,500	88,862	83,500	21,000
441 - WATER IMPROVEMENT							
<u>CAPITAL OUTLAY</u>							
732.00	DUES/SUBS/PUBL	13,750	13,750	13,750	13,750	13,750	-
815.00	OTHER FEES	630	-	-	1,260	1,300	1,300
820.00	ENGINEERING FEES	697	500	500	-	500	-
827.00	LEGAL FEES	1,650	-	-	100	500	500
973.00	CONSTRUCTION COSTS	-	2,500	2,500	-	-	(2,500)
	TOTAL EXPENDITURES	16,727	16,750	16,750	15,110	16,050	(700)
	NET OF REVENUES/EXPENDITURES	79,694	45,750	45,750	73,752	67,450	
	BEGINNING FUND BALANCE	260,818	340,512	260,818	260,818	334,570	
	ENDING FUND BALANCE	340,512	386,262	306,568	334,570	402,020	

FUND:

SEWER IMPROVEMENT FUND (883)

SERVICES PROVIDED:

The Sewer Improvement fund provides for the construction or improvement of sewer infrastructure throughout the Township.

DEPARTMENT

FUNDING SOURCE

000 - REVENUES

883 - SEWER IMPROVEMENTS

520 - SEWER IMPROVEMENT

ACCT. NO	ACCOUNT TITLE	2020 ACTUALS	2021 ADOPTED BUDGET	2021 AMENDED BUDGET	2021 PROJECTED ACTUALS	2022 PROPOSED BUDGET	\$ CHANGE FROM PY BUDGET
DEPT 000 - REVENUES							
<u>TAXES</u>							
669.00	INTEREST ON SPEC. ASSESS.	1,406	-	-	251	-	-
672.00	SPECIAL ASSESSMENTS	11,754	-	-	5,631	-	-
	SUBTOTAL	13,160	-	-	5,881	-	-
<u>INTERGOVERNMENTAL</u>							
528.00	FEDERAL GRANTS - OTHER	-	-	-	-	985,424	985,424
	SUBTOTAL	-	-	-	-	985,424	985,424
<u>INVESTMENT EARNINGS</u>							
664.00	INTEREST EARNED	53,826	25,000	25,000	12,000	12,000	(13,000)
	SUBTOTAL	53,826	25,000	25,000	12,000	12,000	(13,000)
<u>CHARGES FOR SERVICES</u>							
654.00	SEWER SURCHARGE FEES	59,828	60,000	60,000	224,550	278,000	218,000
679.00	SEWER CONNECTION FEE	22,400	7,500	7,500	-	7,500	-
	SUBTOTAL	82,228	67,500	67,500	224,550	285,500	218,000
	TOTAL REVENUES	149,214	92,500	92,500	242,431	1,282,924	1,190,424

520 - SEWER IMPROVEMENT							
<u>CAPITAL OUTLAY</u>							
732.00	DUES/SUBS/PUBL	11,250	11,250	11,250	11,250	11,250	-
815.00	OTHER FEES	-	-	-	-	1,300	1,300
820.00	ENGINEERING FEES	35,108	34,500	34,500	34,500	34,500	-
827.00	LEGAL	-	100	100	-	100	-
921.00	UTILITIES - ELECTRIC	255	400	400	400	400	-
930.00	MAINTENANCE - SEWER	51,325	2,500	2,500	65,000	91,600	89,100
973.00	CONSTRUCTION COSTS	-	340,600	340,600	775,000	1,833,200	1,492,600
TOTAL EXPENDITURES		97,938	389,350	389,350	886,150	1,972,350	1,583,000
NET OF REVENUES/EXPENDITURES		51,276	(296,850)	(296,850)	(643,719)	(689,426)	
BEGINNING FUND BALANCE		3,534,384	3,585,660	3,585,660	3,585,660	2,941,941	
ENDING FUND BALANCE		3,585,660	3,288,810	3,288,810	2,941,941	2,252,515	

2022-2027

CAPITAL IMPROVEMENT PLAN

APPROVED BY PLANNING COMMISSION: OCTOBER 7, 2021

APPROVED BY TOWNSHIP BOARD: [DATE]

DRAFT



ACKNOWLEDGEMENTS

CHARTER TOWNSHIP OF KALAMAZOO PLANNING COMMISSION

FRED NAGLER, CHAIR
DENISE HARTSOUGH, VICE-CHAIR
CHRISTOPHER MIHELICH, SECRETARY
WILLIAM CHAPMAN
WARREN COOK
STEVE LEUTY, BOARD REPRESENTATIVE
PETER MORRISON

CHARTER TOWNSHIP OF KALAMAZOO BOARD OF TRUSTEES

DONALD MARTIN, SUPERVISOR
MARK MILLER, CLERK
SHERINE MILLER, TREASURER
ASHLEY GLASS, TRUSTEE
STEVEN LEUTY, TRUSTEE
LISA MAOIERY, TRUSTEE
CLARA ROBINSON, TRUSTEE

STAFF CONTRIBUTIONS

DEXTER MITCHELL, TOWNSHIP MANAGER
NANCY DESAI, DIRECTOR OF FINANCE
BRYAN ERGANG, POLICE CHIEF
DAVE OBREITER, FIRE CHIEF
KATARINA KUSMACK, ZONING ADMINISTRATOR
MCKENNA & ASSOCIATES, PLANNING CONSULTANTS

September 13, 2021

Dear Planning Commission Members:

The 2022-2027 Capital Improvement Plan (CIP) represents the 11TH CIP for the Charter Township of Kalamazoo. The CIP serves as the Township's multi-year planning instrument used to identify needs and financing sources for public infrastructure improvements. The purpose of a CIP is to facilitate the orderly planning of infrastructure improvements; to maintain, preserve, and protect the Township's existing infrastructure system; and to provide for the acquisition or scheduled replacement of equipment to ensure the efficient delivery of services that the community desires. The aim of the CIP is to use it as a tool to implement the Township's Master Plan, goals, objectives, policies, and to assist in the Township's financial planning.

The CIP plays an important role by providing the link between planning and budgeting for capital expenditures. The CIP process occurs prior to the budget process as the CIP will be used to develop the capital portion of the budget. Approval of the CIP by the Planning Commission does not signify final approval or finding of any project contained within the plan. Rather, by approving a CIP, the Planning Commission acknowledges that they agree that the projects present a reasonable interpretation of the upcoming needs/wants for the Township.

The CIP document includes several areas of projects: road and sidewalk maintenance, water & sewer system improvements, parks, trails & facilities improvements, information technology improvements, and vehicle and equipment replacement. Comprehensive spreadsheets detailing project descriptions, estimated project costs, and other pertinent information are included at the end of this document.

Preparation of the CIP is performed under the authority of MCL 125.3865 of the Michigan Planning Enabling Act (Act 33 of 2008) which repealed and replaced the Municipal Planning Commission Act (PA 285 of 1931). The approved CIP will assist Administration and the Township Board during the budget development process. The Planning Commission's assistance throughout this process is greatly appreciated.

Respectfully Submitted,

Nancy Desai
Director of Finance
Charter Township of Kalamazoo

GENERAL OVERVIEW

The purpose of this multi-year plan is to identify infrastructure needs and potential financing sources for public infrastructure improvements. The Township Administration created this Plan in compliance with the MPEA in order to fulfill the vision identified in the Township's Master Plan.

With a vision, however, comes expectations and costs. The Master Plan identifies the vision, but the expectations and costs are left unstated. The CIP assigns costs to the vision, quantifies the expectations, and presents an annual plan for getting closer to that vision. It is in this role that the Township Administration has prepared this document.

The Township continues to make great strides in setting a new vision for the future and crafting ambitious goals for improvement and revitalization. The reality is, however, not all such goals can be achieved immediately. Limited resources require prioritization and good planning to ensure that resources are used efficiently and effectively for maximum benefit to the community. Scheduling these projects over a five-year span and laying them out prior to and during the budgeting process, assists with the implementation of these priorities, their financing, and Township preparedness for funding opportunities in the future.

This document will be updated each year with a minimum rolling five-year span, and annual projects will be refined as the resources and opportunities for that particular year become clearer. In the event funds are not available to pay for all of the projects listed in the Plan, the Board will work with Administration to prioritize projects based on Township needs.

CAPITAL IMPROVEMENTS IN THE TOWNSHIP

Capital assets or fixed assets, which include property, plant, and equipment, are defined by the Township as assets with an initial individual cost of more than \$2,000 (\$10,000 for infrastructure assets) and an estimated useful life in excess of one year. Intangible assets that meet the capitalization threshold such as easements, water/sewer rights, and computer software are also considered capital in nature. Assets are recorded at historical cost or estimated at historical cost, if purchased or constructed. The reported value excludes normal maintenance and repairs that do not increase the capacity or efficiency of the item or extend its useful life beyond the original estimate.

The Township's capital assets reside within several asset classes as defined by the Government Accounting Standard Board (GASB). Organizing them into these assets categories and assigning the categories useful lives allows the asset to be easily identifiable.

Asset Class	Useful Life
Land (acquisition)	In Perpetuity
Buildings	40 – 60 years
Improvements – Land & Building	15 – 30 years
Vehicles	05 – 10 years
Equipment	03 – 15 years
Machinery	
Information Technology	
Furniture & Fixtures	
Infrastructure	50 – 75 years
Parks, Sidewalks, and Trails	
Sewer & Water Systems Improvements	
Road Improvements	

SOURCES OF FUNDS

Capital Improvement funds were established to provide a source of funding and the ability to track costs for approved capital projects and equipment replacement. The Township has six capital improvement funds. Funding is available through a special assessment, grants, and a General fund transfer.

Capital Projects for Fire and Police are funded through a separate millage that is collected specifically for this purpose – 1.0 mill for Fire and 0.3 mills for Police. This represents a consistent annual source of revenue for these funds to be spent on vehicles, building maintenance and construction, and heavy equipment. These millages are established to provide for capital and operating costs for Police and Fire protection. The consistent revenue stream allows for greater planning for capital projects in these two Township services.

The Township has funds established for sanitary sewer, water, and street improvements. The Sewer/Water funds receive a surcharge assessed by the Township on the utility bill of Township residents to help offset the cost of any improvements. Expansions of the system resulting from new developments are paid for by the development company.

Major expenditures result when a part of the existing infrastructure fails or when the Township seeks an opportunity to expand the existing infrastructure. Often these costs have been paid for through special assessment districts or by seeking grant funds. In some instances, the Township has tapped into its Sewer fund balance to offset some of the costs and/or reduce the burden on the special assessment district. The Sewer fund was created many years ago when the sanitary sewer system was first established, primarily through grant funding and tap-in fees. It has grown over time through investment and additional connection fees. This money is available to be used on sanitary sewer expansion and improvement projects.

A Building Improvements fund was established, through a transfer from the General fund, in 2018 to provide for improvements related to Township hall and its grounds.

Improvements and equipment replacement for Township recreation areas is primarily funded through the General fund. Recreation areas in the Township include parks, trails, and the Grand Prairie golf course.

PROJECTING FUTURE FUNDS

As will be described below, the CIP and the projects within it were determined based on priorities and goals more so than available funds. The Planning Commission is concerned more about documenting all priorities for the next five years than limiting those priorities and projects by a set amount of funds. Therefore, the effort necessary to determine an accurate projection of future revenues in today's economy was not warranted. Unfortunately, the reality is there are very few additional funds available for capital projects in the Township. Therefore, if projects and priorities such as those identified in this Plan are to be implemented, additional revenue sources will have to be sought and obtained.

It is important to take into consideration multi-year projects or projects that require a substantial capital cost. Significant fiscal planning will be required to budget for these costs. Annual revenues derived from millages can be "rolled-over" to the following year to assist in the planning of high-cost projects or multi-year projects.

The CIP funds rely on the availability of General fund monies to supplement projects, if necessary. A determination of future available revenues in the General fund to fund future CIP projects would be difficult because of the instability in the two primary sources of Township revenue: property taxes and state revenue sharing.

Due to these uncertainties, no definitive projections are provided for Township revenues for the ensuing five years. As a general and conservative approach, it should be assumed that revenue levels will remain the same. This accounts for increases in revenue due to inflation and modest development but also includes the likely decreases due to changes to the tax structure and/or reductions in revenue sharing distributions.

USES OF FUNDS

The Commission relies on the Police and Fire departments to provide the determination of needs for their respective funds. Both the Police & Fire Chief review the information in the prior years' CIP and provide updates and feedback for the current five-year plan.

Five year projections are challenging for the Police Department due to the unpredictable rate of turnover in the technology they use and the wear, tear, and risk placed on their equipment on a daily basis. The Police Chief relies on the stability of the Police capital millage to project future project costs. The Police department's routine capital needs are the replacement of vehicles, purchase of technical equipment and enhancement of technology infrastructure, and purchase of personnel equipment.

For several years now, the Fire department has set aside funds for the construction of a new fire station in Eastwood. Construction on the new fire station is expected to begin in late 2022. The Township will use these funds, along with bond proceeds from an issuance, to finance the project. The Fire department's routine capital needs are the replacement of vehicles, station upgrades, and purchase of personnel equipment.

General Township Improvement projects are identified by the Township Manager and Supervisor based on the improvement needs of Township Hall and Parks & Recreation areas throughout the Township. In 2015, Byce & Associates completed a Master Plan for improvements to the Township Hall. These improvements included site changes and structural remodeling to make the facility ADA compliant, improve customer service and access, and other associated modernizations and improvements. These improvements are presented in four phases.

The Water fund projects are determined by the Township and the City of Kalamazoo. Currently, there are no Water fund projects scheduled. Street Improvement projects are determined by the Kalamazoo County Road Commission (KCRC) and the Township. There are no Street improvement projects budgeted.

With the completion of the Stormwater, Asset Management, and Wastewater (SAW) plan, Prein & Newhof has provided the Township with a nine year project schedule for the sewer system contained in the Township. Project costs will be tracked through the Sewer Improvement fund. The Township intends to use the Sewer surcharge fees and/or grants to provide for the costs of these projects.

ANNUAL MAINTENANCE AND IMPROVEMENTS - GENERAL FUND

Specific projects in the General fund are somewhat interchangeable as new projects may come along in the immediate future that were not anticipated when this Plan was created or funding opportunities may arise that cannot be missed. The projects and equipment budgeted in the General fund do not require Planning commission oversight but receive review and approval from the Township Board of Trustees through the budgeting process.

Township Roads Maintenance. Annually, the Board of County Road Commissioners (RCKC) shall determine the amount of participation (PAR) funds to be made available to the Township for use on local road preservation-structural improvement, preventative maintenance and construction projects. The Township must match the funds on a dollar-for-dollar basis. The source of the Township's matching funds is the General fund. The RCKC has provided approximately \$250,000 annually for local road maintenance and improvements in the Township. Maintaining a quality road network is vital to preserving quality neighborhoods, promoting economic development, and providing a high quality of life to Township residents. The CIP purposefully does not identify local roads and local road projects. Each year, the RCKC and the Township Board meet to discuss local road priorities and needs and how the money should be used in the Township. Because this evaluation occurs each year by those trained to address these issues, our concern is not the particular projects but simply the funds that are allocated to address them. The Street Improvement fund may provide some additional funding also. In addition, the Township receives METRO Act fees (MCL 484.3120) to maintain and improve public right-of-ways with telecommunications equipment on it.

Provide Trail Connections. The Kalamazoo River Trailway is a significant asset that is being developed within the Township at little to no expense to the community. It is up to the Township to provide connections to the various neighborhoods in order to make it easier for residents to access and use the trail. These projects are typically funded through grant opportunities. The General fund provides for expenditures related to engineering and grant writing, these costs may be reimbursed through the grant. The funding is not neighborhood specific as opportunities may develop at different locations and/or at different times depending on trail construction and landowner cooperation.

Expand Sidewalk System. The “2021 Update to the Non-Motorized Transportation Master Plan” enhanced a blueprint for expansion and improvement of the Township’s non-motorized system. Most recently, an annual budget of \$70,000 focused primarily on sidewalk maintenance and improvements.

Parks & Recreation Program. The Planning Commission completed the 2020-2024 Parks & Recreation Master Plan, which identifies projects and goals for improving the Township’s park facilities. The Township has set aside \$75,000 in the 2021 budget for improvement and maintenance projects to Township parks. Any unused funds may be re-budgeted for future years.

Capital Outlay. The Township budgets funds for capital outlay in various departments in the General fund. These funds are used for equipment and improvements.

CIP TABLES

Attached are detailed 5 year projection cost tables in the areas of general Township, Police capital, Fire capital, and Sewer System improvements. Below is a summary of projected annual costs from each of the tables.

	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>
General Township	516,000	717,000	326,000	326,000	332,000	326,000
Police Capital	385,000	438,000	355,000	188,000	278,000	198,000
Fire Capital	9,483,500	143,200	379,500	110,000	75,000	548,000
Sewer System Improvements	1,924,800	401,400	-	-	-	-
	\$ 12,311,322	\$ 1,701,623	\$ 1,062,524	\$ 626,025	\$ 687,026	\$ 1,074,027

CHARTER TOWNSHIP OF KALAMAZOO
 2022-2027 CAPITAL IMPROVEMENTS PROJECT LIST
 GENERAL TOWNSHIP PROJECTS

GENERAL FUND CAPITAL EXPENSES - ROADS, PARKS, BUILDINGS, AND GROUNDS												
PROJECT	LOCATION	USEFUL LIFE	QTY	FUNDING	2021	2022	2023	2024	2025	2026	2027	COMMENTS
				SOURCE								
PARKING LOT IMPROVEMENTS	GRAND PRAIRIE GOLF COURSE	15		FUND 583	-	80,000						
PARK EQUIPMENT & IMPROVEMENTS	VARIOUS PARKS THROUGHOUT TWP	15		FUND 101	6,000	6,000	6,000	6,000	6,000	6,000	6,000	
IT NETWORK UPGRADES	TWP HALL	7		FUND 402	190,000							
SEAL EXISTING ASPHALT TRACK	WILSON RECREATION AREA	5		FUND 101		6,000			6,000			
TENNIS COURT IMPROVEMENTS	STROUD PARK	15		FUND 101	-	80,000		-				
GENERATOR AT TOWNSHIP HALL	TOWNSHIP HALL	10		FUND 402		200,000						
BOARD ROOM IMPROVEMENTS	TOWNSHIP HALL	10		FUND 402		25,000						
Total Funds Expended					\$ 196,000	\$ 397,000	\$ 6,000	\$ 6,000	\$ 12,000	\$ 6,000	\$ 6,000	

CHARTER TOWNSHIP OF KALAMAZOO
 2022-2027 CAPITAL IMPROVEMENTS PROJECT LIST
 SEWER IMPROVEMENTS CONSTRUCTION PROJECTS

SEWER IMPROVEMENTS														
PROJECT	LOCATION	USEFUL		FUNDING SOURCE	2020	2021	2022	2023	2024	2025	2026	2027	COMMENTS	
		LIFE	QTY											
SANITARY - POINT REPAIR	NORTH BURDICK STREET	50		FUND 883		70,400								
SANITARY - POINT REPAIR	WEST MAIN	50		FUND 883		55,500								
TEXEL FORCEMAIN/ FM REPLACEMENT/LS IMPROVEMENTS (CONSTRUCTION)	TEXEL LIFT STATION	50		FUND 883		500,000								
TEXEL FORCEMAIN/LS IMPROVEMENTS (ADMIN/OBSERVATION)	TEXEL LIFT STATION	50		FUND 883		31,300								
LIFT STATION IMPROVEMENTS (DESIGN)	WINDING WAY LIFT STATION	50		FUND 883		24,700								
PRESSURE SYSTEM (DESIGN)/EXPANSION	WINDING WAY LIFT STATION	50		FUND 883		23,000								
SANITARY RECONSTRUCTION - DESIGN	LAKE STREET (OLMSTEAD/SHAKESPEARE AVE)	50		FUND 883		70,000								
SANITARY (CLEAN/CCTV/ROOT CUT) MAINTENANCE	ALL AREAS	50		FUND 883		65,000	91,600	93,400						
SANITARY - POINT REPAIR	RAVINE ROAD	50		FUND 883			34,800							
SANITARY - POINT REPAIR	GRAND PRAIRIE	50		FUND 883			37,600							
SANITARY - POINT REPAIR	GULL ROAD WEST OF FAIRFIELD AVE	50		FUND 883			39,500							
LIFT STATION IMPROVEMENTS (CONSTRUCTION)	WINDING WAY LIFT STATION	50		FUND 883			197,900							
LIFT STATION IMPROVEMENTS (ADMIN/OBSERVATION)	WINDING WAY LIFT STATION	50		FUND 883			24,700							
PRESSURE SYSTEM (CONSTRUCTION)	WINDING WAY LIFT STATION	50		FUND 883			171,800							
PRESSURE SYSTEM (CONST ADMIN/CONST OBSERV)	WINDING WAY LIFT STATION	50		FUND 883			23,500							
LIFT STATION IMPROVEMENTS (DESIGN)	WOODWARD LIFT STATION	50		FUND 883			16,200							
SANITARY - RECONSTRUCTION	LAKE STREET (OLMSTEAD/SHAKESPEARE AVE)	50		FUND 883			1,170,500						ARPA FUNDS	
SANITARY - RECONSTRUCTION (CONST ADMIN/CONST OBSERV)	LAKE STREET (OLMSTEAD/SHAKESPEARE AVE)	50		FUND 883			116,700							
SANITARY - POINT REPAIR	TURWILL LANE	50		FUND 883				87,600						
SANITARY - POINT REPAIR	GULL ROAD @ HENSON AVE	50		FUND 883				54,000						
LIFT STATION IMPROVEMENTS (CONSTRUCTION)	WOODWARD LIFT STATION	50		FUND 883			129,900							
LIFT STATION IMPROVEMENT (ADMIN/OBSERV)	WOODWARD LIFT STATION	50		FUND 883			16,200							
LIFT STATION IMPROVEMENTS (DESIGN)	G AVENUE LIFT STATION	50		FUND 883			20,300							
Total Funds Expended						\$ -	\$ 839,900	\$ 1,924,800	\$ 401,400	\$ -	\$ -	\$ -	\$ -	\$ -

CHARTER TOWNSHIP OF KALAMAZOO
 2022-2027 CAPITAL IMPROVEMENTS PROJECTS
 POLICE CAPITAL PROJECTS

POLICE CAPITAL MILLAGE - .6 MILLS												
PROJECT	LOCATION	USEFUL LIFE -		FUNDING SOURCE	2022	2023	2024	2025	2026	2027	COMMENTS	
		YEARS	QTY									
REPLACEMENT/PROCUREMENT OF LETHAL & LESS LETHAL WEAPONS PLATFORMS	TWP HALL	5		FUND 810	30,000							
OFFICE FURNITURE	TWP HALL	10		FUND 810	70,000						NEW WORKSPACE FURNITURE TO MEET PHYSICAL NEEDS FOR EFFICIENT WORKSPACE	
BALLISTIC PLATES	TWP HALL	15	40	FUND 810	22,000						REPLACE STEEL PLATES IN VESTS FOR PROTECTION	
EVIDENCE STORAGE REMODEL	TWP HALL	15	1	FUND 810/GRANTS	75,000						REMODEL "OUTSIDE" EVIDENCE STORAGE AREAD AND EXPAND SECURED FOOTPRINT	
BODY WORN CAMERAS REPLACEMENTS		5	40	FUND 810		100,000					REPLACE FOR CURRENT CAMERAS	
MOBILE VIDEO RECORDER REPLACEMENT	POLICE VEHICLES	5		FUND 810		150,000					REPLACE CURRENT SYSTEM IN VEHICLES	
FORENSIC/EVIDENCE EQUIPMENT	TWP HALL	7	1	FUND 810			7,000				PHOTO, VIDEO, AND OTHER EQUIPMENT IN ID & COLLECTION OF EVIDENCE	
SMART PHONES REPLACEMENT	TWP HALL	3					10,000				FOR DICTATION, PHOTO/VIDEO, PHONE, COMM'S, ETC	
POLICE LOCKERS INSTALL	TWP HALL	20		FUND 810			150,000				INSTALL NEW LOCKERS FOR PD	
COMPUTER WORKSTATIONS	TWP HALL	5	30	FUND 810					60,000		REPLACE EXISTING WORKSTATION WITHIN PD	
IDENTIX DIGITAL FINGERPRINT MACHINE	TWP HALL	7		FUND 217					30,000			
DICTATION EQUIPMENT	TWP HALL	5		FUND 810						10,000	REPLACE EXISTING DICTATION EQUIPMENT	
FLOCK LPR				FUND 810	25,000	25,000	25,000	25,000	25,000	25,000	VIDEO SYSTEM TO ID VEHICLE ASSOCIATED WITH FELONIES ETC. SHARED SERVICE WITH LOCAL AGENCIES	
VEHICLE REPLACEMENT - ADMIN/SUPPORT/INVESTIGATIONS VEHICLES		7		FUND 810	32,000	32,000	32,000	32,000	32,000	32,000	ON-GOING VEHICLE REPLACEMENT AS NEEDED	
VEHICLE REPLACEMENT - POLICE VEHICLES		7		FUND 810	110,000	110,000	110,000	110,000	110,000	110,000	ON-GOING VEHICLE REPLACEMENT AS NEEDED	
POLICE VEHICLE CHANGE OVER COSTS		7		FUND 810	6,000	6,000	6,000	6,000	6,000	6,000	AFTER MARKET VEHICLE MODIFICATIONS FOR POLICE VEHICLES	
POLICE VEHICLE EQUIPMENT		5		FUND 810	15,000	15,000	15,000	15,000	15,000	15,000	EQUIPMENT INSTALLED IN VEHICLES	
					385,000	438,000	355,000	188,000	278,000	198,000		