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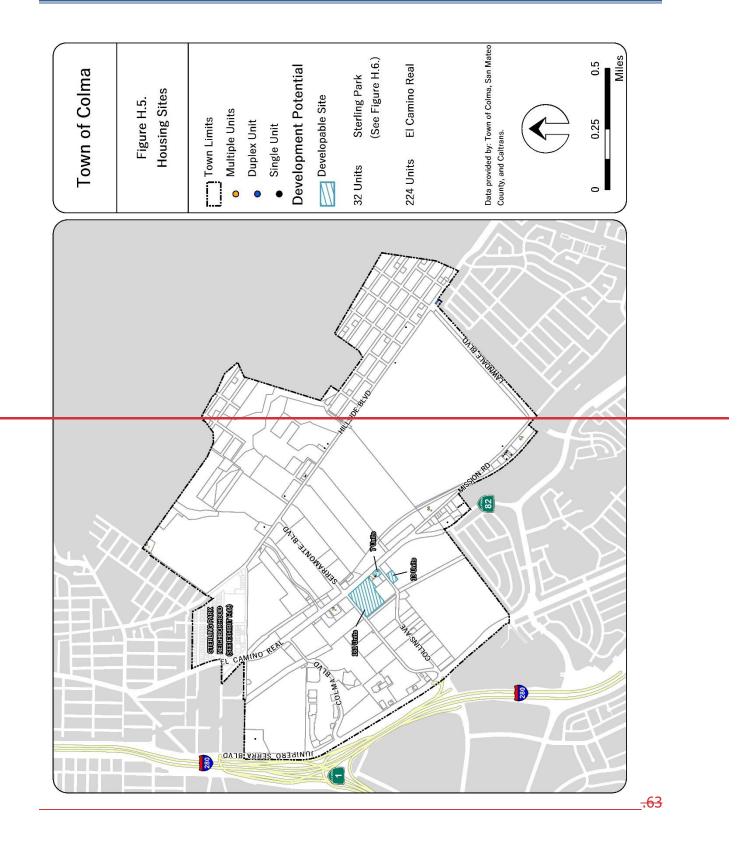
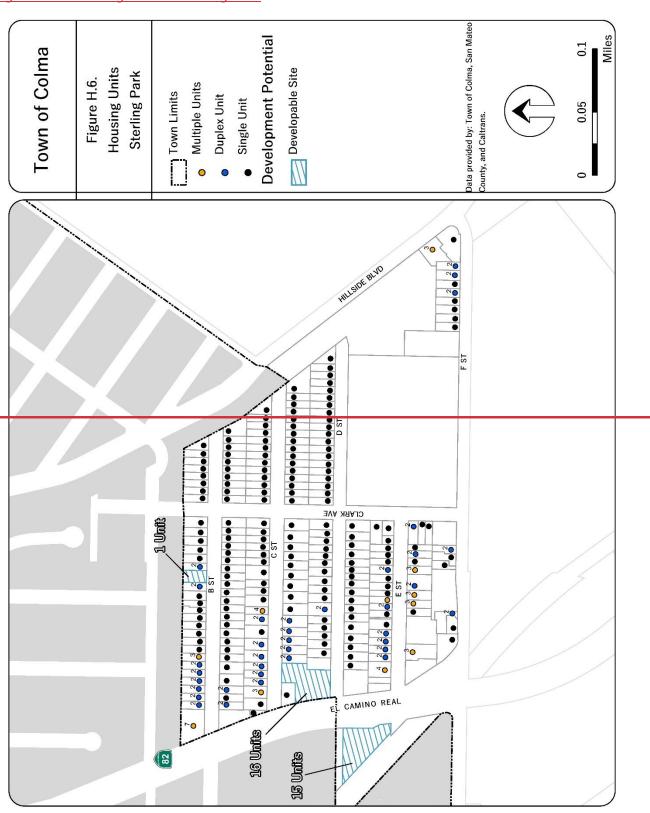


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Introduction

Section 65302(c) of the California Government Code requires every county and city in the state to include a housing element as part of their adopted general plans. In stipulating the content of this element, Article 10.6 of the Government Code indicates that the element shall consist of "an identification and analysis of existing and projected housing needs and a statement of goals, policies, quantified objectives, and scheduled programs for the preservation, improvement, and development of housing." Housing Felement Liaw mandates that local governments adequately plan to meet the existing and projected housing needs of all economic segments of the community.

PURPOSE OF THE HOUSING ELEMENT

The purpose of the 2023 Housing Element of the Town of Colma General Plan is:

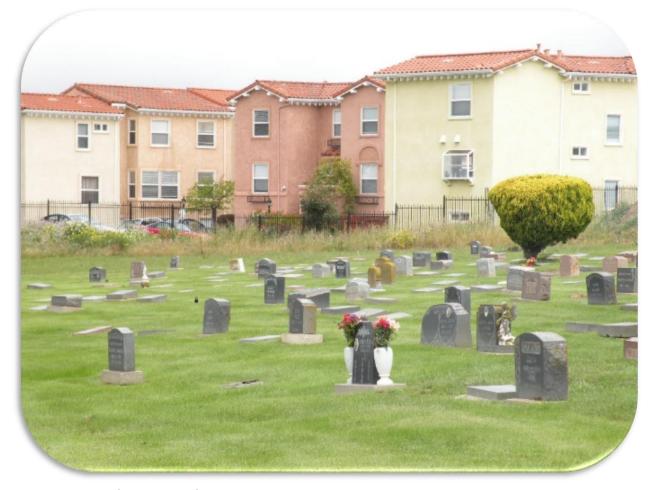
- to plan for the Town's housing needs;
- and establish the housing-related goals, objectives, and programs necessary to allow for <u>development;</u>
- and encourage the development and maintenance of housing for all economic segments of the community over the 2023 – 2031 planning period.

The Housing Element is designed to comply with State Housing Element Law and guidelines for the preparation and adoption of Housing Elements.

SETTING, CONTEXT AND HOUSING NEED

Colma's location just south of San Francisco and Daly City makes it a desirable and slightly more affordable location to live <u>in</u> than San Francisco, with easy transit into San Francisco from the Colma and South San Francisco BART stations. Colma is also a regional shopping destination for automobiles and retail goods. Colma has limited land available for new development given that about 75% of its two square miles is devoted to cemetery land uses.

The San Francisco Bay Area continues to be one of the most desirable and expensive real estate markets in the country. Despite the economic downturn and lowering of housing prices that began in 2008, rents generally continued to rise throughout the region. Housing sale prices have regained losses associated with the recession, and most Bay Area homes are too expensive for families with average household incomes. Despite its small size and limited land resources, opportunities exist within Colma to provide new and affordable housing with good transit access. rise —The San transit Remaining land uses include developed residential



properties and commercial uses.

The San Francisco Bay Area continues to be one of the most desirable and expensive real estate markets in the country. Despite the economic downturn and a lowering of housing prices that began in 2008, rents generally continued to rise throughout the region. Housing sales prices have regained losses associated with the recession and most Bay Area homes are too expensive for families with average household incomes to afford. Despite its small size and limited land resources, opportunities exist within Colma to provide new and affordable housing with good transit access.

In a collaborative process, the 20 cities of San Mateo County and the County of San Mateo formed a countywide "Sub-region," an ad-hoc joint powers authority formed to specifically administer the Association of Bay Area Governments' (ABAG)'s Regional Housing Needs Allocation (RHNA) process. From this process, it was determined that Colma's allocation for the 6th RHNA cycle is 202 units, 106 of which are_-allocated as units affordable to moderate, low, and very-low-income households. The RHNA applies to the years 2023 to 2031. A total of 75 units have been developed within Colma since 2015, meeting the 2015-2023 5th cycle RHNA numbers. Colma has the capacity for these 202 units through the development of vacant and underutilized parcels located throughout the Town. Colma's General Plan and Housing Element includes has also adopted goals, policies, and programs to encourage and facilitate the development of these units.

Development of an additional 202 units before the close of the planning period is feasible (since the sites are zoned for housing and mixed-use commercial) but construction before the end of the planning period is unpredictable due to the economy. Colma, however, faces significant non-governmental constraints to the development of housing units, the most pressing and unique of which is Colma's cemetery land uses. Cemetery and related land uses comprise approximately 75% of the Town's total land area and are considered, and are and historic use in Colma. The Town was, a Town originally incorporated to protect cemetery land uses and accommodate the regional need for these uses. PerBy State law, the dedication of property for cemetery uses makes these lands unavailable for housing projects.

Cemeteries tend to suffer from vandalism when residential uses are built nearby. Furthermore, some cultural groups and some individuals may avoid living near cemeteries if possible;

The Town's historic cemetery uses make Colma a truly unique community, but also place constraints on the development of housing. Here townhomes in the Villa Hoffman development look out over Olivet Cemetery.

however, Colma's cemeteries are easily visible from many development <u>areassites</u> within the Town. Cemetery uses also place fiscal constraints on the Town, which receives no tax revenue from cemetery uses or burials. This financial constraint increases the dependence of the Town on its regional commercial and retail uses to fund Town services. <u>SeeRefer to</u> the Governmental Constraints Section and Non-Governmental Constraints Section for more information regarding constraints to residential development in Colma.

CONTENTS AND ORGANIZATION OF THE HOUSING ELEMENT

The contents of the 2023 Housing Element include an analysis of population, employment and housing trends, an evaluation of housing needs, statements of goals and policies, a schedule of programs and actions, and an estimate of the number of housing units the Town expects to be developed, improved, and maintained in the local housing stock. Programs and policies in the 2015 - 2023 Housing Element were evaluated and modified where necessary to reflect changing market conditions and policy priorities. The Housing Element is organized into the following sections:

- Introduction to the Housing Element
- Population, Housing and Employment Trends
- Existing and Projected Housing Needs
- Ability to Meet Housing Needs
- Evaluation of Housing Programs
- Housing Program Strategy
- Housing Goals, Policies, and Programs

BACKGROUND AND HISTORY OF THE HOUSING ELEMENT

The Town of Colma has previously adopted several Housing Elements, as follows:

- 1991 Housing Element (1988-1995 Planning Period);
- 1999 Housing Element (prepared with comprehensive General Plan update, 1995-1999
 Planning Period);
- 2004 Housing Element (1999-2007 Planning Period);
- 2009 Housing Element (2007-2014 Planning Period; adopted October 2012); and
- 2015 Housing Element (2015-2023 Planning Period; adopted; January 2015)

When referred to in the text of this document, previous Housing Elements will be referenced primarily by date and title and not planning period. This Housing Element is an update and revision of the 2015 Housing Element, adopted in January 2015. Theis current Housing Element is titled and referenced as the 2023 Housing Element throughout this document. The State of California requires housing element updates at regularly designated time periods, or when a city or town makes any change in its policies, zoning, and land use designations. State law mandates that all cities in the San Francisco Bay Area submit an adopted a compliant housing element by January 31, 2023, which takes into account the housing needs assessment numbers allocated to the respective jurisdiction by the Association of Bay Area Governments, or ABAG for 2023 through 2031.

To meet this requirement, policies from the 2015 Housing Element were reviewed, projected housing needs of all economic segments of Colma <u>were</u> evaluated, and new policies and programs aimed at the preservation and improvement of housing have been developed.

RELATED PLANS AND PROGRAMS

Relationship to other General Plan Elements

The Housing Element is closely related to the Land Use, Conservation/Open Space, and Circulation Elements of the Town of Colma General Plan.

The Land Use Element sets forth the amount and type of residential development permitted under the General Plan, thereby establishing housing opportunities in Colma. In addition, the Land Use Element contains policies directed at maintaining the existing housing stock, as well as and ensuring the quality of new residential development. -The adopted 2040 General Plan Update adopted (March 2022), includes a newly created Commercial Overlay Districts withincluding a 40-acres designated area north of Hillside Boulevard and to the west of Lawndale Boulevard, as in additionwell as to a vacant 3.07-acre parcel on the north side of Town, east-side of El Camino Real and south of the BART railroad track.

The Circulation Element contains policies to minimize traffic spillover into residential neighborhoods and includes complete street considerations for alternate transportation such as transit, bicycling, and walking. The Conservation/Open Space Element establishes policies to minimize to minimize the impact of residential development on sensitive resources, such as ecological habitat, and scenic viewsheds.

Finally, the Safety Element sets forth policies to ensure the safety of the Colma's housing stock through such measures such as asthe mitigation of environmental hazards as a condition to development.

The Housing Element has been reviewed for consistency with Colma's other General Plan elements, and the policies and programs in this Element reflect the policy direction contained in other parts of the General Plan. As portions of the General Plan are amended in the future, this Housing Element will be reviewed to ensure that internal consistency is maintained – that it is entirely consistent with the policies and proposals set forth by the Plan. Furthermore Program 1.2 calls for an annual Housing Element implementation review.

Pursuant to Government Code Section 65400, the Town will annually review its progress in implementing this Housing Element and <u>ensuring ensure</u> consistency between this <u>Element</u> and the City's other General Plan Elements.

Climate Action Plan

The Town of Colma joins a growing number of California cities which have adopted a Climate Action Plan to reduce greenhouse gas emissions and meet State emission reduction targets. The Town adopted the Plan iIn May of 2013, the Town adopted its Climate Action Plan which included. The Plan includes programs such as energy efficiency, water conservation, and improved recycling programs for residents and businesses. Colma will also see an increase of in bicycle lanes, green business program participation and a new green building program. These programs not only reduce emissions, but they also help residents and businesses save money and conserve natural resources.

The 2023 Housing Element is fully consistent with the Climate Action Plan. Housing Element policies that encourage_the maintenance and upgrades to existing residences are inherently sustainable since new resources are not used to reconstruct units. New housing units will be required to be constructed withto the latest energy and water sawater savingving standards, which will make them efficient and economical to maintain.

HOPE Plan to End Homelessness

HOPE (Housing Our People Effectively) is a ten-year action plan initiated by San Mateo County that brings together the business, nonprofit, and public sector communities to address the challenging issue of homelessness. This plan reflects the Board of Supervisors' goal that housing should exist in theirour community for people at all income levels and all generations of families, including those who are extremely low-income or who are homeless. To end homelessness, San Mateo County must follow the housing strategy successfully documented in other communities around the country. The HOPE Plan is built around the following two key strategies:

- Housing increasing the supply of permanent affordable and supportive housing for people who are homeless and developing strategies to help them move into housing as rapidly as possible; and
- Prevention prevent individuals and families from becoming homeless in the first place by assisting them toin maintaining their housing; and
- These goals are consistent with the Town of Colma Housing Element.

Grand Boulevard Initiative

The Grand Boulevard Initiative is a coordinated effort of 19 cities (including the Town of Colma), San Mateo and Santa Clara Ceounties, and local and regional agencies united to improve the performance, safety, and aesthetics of El Camino Real. Starting at the northern Daly City boundary (where it is named Mission Street) and ending near the Diridon Caltrain Station in central San Jose (where it is named The Alameda), the initiative brings together, for the first time, all-ofall the agencies having-responsible:lility for the condition, use, and performance of the-El Camino Real. The Grand Boulevard Initiative looks to transform El Camino Real from a suburban, low-density, strip commercial highway to a-vibrant, mixed-use, pedestrian-friendly boulevard and destination that links regional transportation improvements and local economic development efforts.

Within Colma, much of the El Camino Real is dedicated to cemetery uses, and the Town desires development that is respectful of this established land use. -However, opportunities exist on the northern edge of Colma for the development of housing, both across the street and adjacent to the Colma BART <u>Ststation</u>, and to the south on Mission Road.

Plan Bay Area and Priority Development Areas

Plan Bay Area (Plan) is an integrated transportation and land-use strategy through the year 2040 that marks the Bay Area's <u>first</u> nine-county <u>first</u>-long-range plan to meet the requirements of California's landmark 2008 Senate Bill 375. This bill calls on each of the state's 18 metropolitan areas to develop a Sustainable Communities Strategy (SCS), to accommodate future population growth and reduce greenhouse gas emissions from cars and light trucks. -Working in collaboration with cities and counties, the Plan advances initiatives to expand housing and transportation choices, create healthier communities, and build a stronger regional economy.

The Plan was prepared by the Metropolitan Transportation Commission (MTC) and the Association of Bay Area Governments (ABAG) and was approved in July of 2013. It is the long-term regional land-use and transportation strategy for the Bay Area, and transportation funding from state and federal sources will be distributed consistent with the plan. In addition, it will be used to determine housing needs allocations for Bay Area jurisdictions, including Colma.

The El Camino Real corridor and is in a "Priority Development Area" (PDA) along which most of the new residential development in San Mateo County is expected to be created. The defined ¼-mile buffer encompassing El Camino Real from Daly City to San Jose is a planned PDA to encourage and leverage future growth near transit in existing communities.

All of Colma's new housing is anticipated to be within the PDA area, on El Camino Real or on Mission Road. -By placing new housing in this corridor, residents will benefit from viable transit options for local and regional travel.

POPULATION, HOUSING AND EMPLOYMENT TRENDS

GENERAL DEMOGRAPHICS AND PROJECTIONS SUMMARY

Colma is a town of 1,492 residents, according to US Census, 2020 American Community Survey estimates from January 2013. Between 2010 toand 2020, Colma's small population grew from 1,454 to 1,492: increasing by 38 residents, or 3%-percent. ABAG predicts Colma will continue to grow over the next 20 years, albeit not as rapidly, to reach a population of 2,485 in 2040.

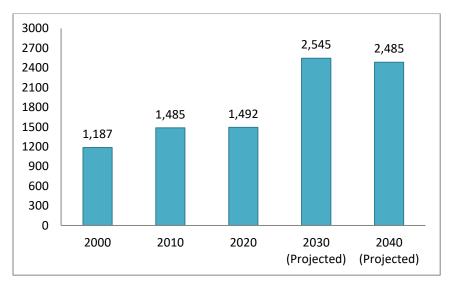


Figure H-1: Colma's Population Growth

Source: Association of Bay Area Governments, Projections 2040; US Census, 2020 American Community Survey 5-Year Estimates

Table H-1: San Mateo County and State Population Growth

	Number <u>of Residents</u>			Percent Change (from previous decade)		
	Colma	County	State	Colma	County	State
2000	1,187	707,163	33,871,648	8%	9%	14%
2010	1,485	718,451	37,253,956	22%	2%	10%
2020	1,492	765,623	39,346,023	3%	7%	6%
2030 (Projected)	2,545	853,260	х	70%	11%	х
2040 (Projected)	2,485	916,590	х	-2%	7%	х

Source: Association of Bay Area Governments ABAG, Projections 2040; US Census, 2020 American Community Survey 5-Year
Estimates

Colma is more diverse than San Mateo County as a whole. Only 45 percent of the residents are white (compared to well over half in the county/50% of county residents) and 36 percent are Asian. Over the past decade, the white population has increased, while the Asian population has declined. Approximately onea quarter OR 25% of the residents are non-white, or more than one race. Additionally, 37 percent of the population is Hispanic. Latino or Hispanic is not a separate racial category on the American Community Survey, and so all individuals who identify as Latino or Hispanic also belong to another racial category as well (i.e.- bBlack, wWhite, other, etc.).

Table H-2: Race and Ethnicity

Race and Ethnicity	Colma	County	State
White	45%	48%	56%
Black	3%	2%	6%
Asian	36%	29%	15%
Other	10%	11%	14%
More than one Race	7%	8%	8%
Hispanic	37%	24%	39%
Not Hispanic	63%	76%	61%
Total population	1,492 *	765,623	39,346,023

Source: Source: US Census, 2020 American Community Survey 5-Year Estimates

The average age in Colma has increased notably over the past decade. In 2010, the median age was 31, but in 2020 it was 36. This appears to be due to a-growth in the 45-59 year old segments of the population, which grew from one-fifth of the total population in 2010, to a-one-fourth in 2020. Almost 24 percent of Colma's population is comprised of children under 19, and 18 percent of the population includes seniors over the age of 60.

Table H-3: Age of Residents

	2010		2020	
Age	Colma	Colma	County	State
Under 5 years	9%	8%	6%	6%
5 to 19 years	18%	16%	16%	19%
20 to 34 years	33%	24%	20%	22%
35 to 44 years	12%	9%	14%	13%
45 to 59 years	17%	25%	20%	19%
60 to 74 years	8%	12%	15%	12%
75 years and over	3%	6%	7%	6%
Median age	31	36	40	36
Total population	1,454	1,492 *	720,143	37,330,448

Source: Source: US Census, 2020 American Community Survey 5-Year Estimates

	H-22	
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HOUSING SAN MATEO COUNTY'S WORKFORCE

INCOME CATEGORIES

The U.S. Department of Housing and Urban Development (HUD) and the California Department of Housing and Community Development (HCD) use household income categories to help standardize analysis of housing needs. The income categories are summarized below and are based on a household's percentage of San Mateo County's Area Median Income (AMI).

Table H-4: Income Category Definitions

Income Category	Definition			
Extremely Low	Below 30% of area median income			
Very Low	30%-50% of area median income			
Low	50%-80% of area median income			
Moderate	80%-120% of area median income			
Above Moderate	Above 120% of area median income			

Source: U.S. Department of Housing and Urban Development

HCD uses the <u>above</u> se-categories, sometimes with minor adjustments, to establish the annual income limits for San Mateo County, as shown in the <u>following table/Table H-5 below</u>.

Table H-5: San Mateo County Income Limits (2021)

Income	Number of Persons Per Household (Maximum Income)							
Category	1	2	3	4	5			
Extremely Low	\$38,400	\$43,850	\$49,350	\$54,800	\$59,200			
Very Low	\$63,950	\$73,100	\$82,250	\$91,350	\$98,700			
Lower Income	\$102,450	\$117,100	\$131,750	\$146,350	\$158,100			
Median Income	\$104,700	\$119,700	\$134,650	\$149,600	\$161,550			
Moderate Income	\$125,650	\$143,600	\$161,550	\$179,500	\$193,850			

Source: HCD State Income Limits 2021 and State CDBG and HOME Income Limits also available at https://www.hcd.ca.gov/grants-funding/income-limits/state-and-federal-income-limits.shtml

The tTable H-6 on the following page shows Plan Bay Area projections (approved November 2018) for housing units, households and local jobs. The following tables are ABAG Projections 2040, which provide more detailed information on household characteristics, types of jobs, etc.

ABAG Projections 2040 provides an indicator of trends and conditions in San Mateo County and its jurisdictions.

ABAG Projections 2040 are based on 2015 demographic data taken directly from the U.S. Census. The 2015 employment data are derived from (1) California County-Level Economic Forecast, 2017-2050, California Department of Transportation; (2) Bay Area Job Growth to 2040: Projections and Analysis, Center for Continuing Study of the California Economy; and (3) U.S. Bureau of Labor Statistics and the U.S. Census Bureau's 2013-2015 ACS.

Table H-6: ABAG/MTC Plan Bay Area Projections for Housing, Households and Jobs (2020-2040)

City	Housi	Housing Units		Households		% Change	Jobs		% Change
City	2020	2040	% Change	2020	2040	% Cha	2020	2040	% Cha
Atherton	2,560	2,560	0%	2,470	2,460	-1%	2,140	2,165	+2%
Belmont	11,085	11,775	+6%	10,910	11,620	+7%	9,240	9,430	+2%
Brisbane	6,500	6,670	+3%	6,360	6,410	+1%	6,590	16,870	+155 %
Burlingame	13,110	14,010	+7%	12,755	13,735	+8%	32,335	42,625	+32%
Colma	860	940	+9%	835	940	+13%	4,070	4,315	+6%
Daly City	34,500	36,360	+5%	33,615	35,775	+6%	18,370	22,480	+22%
East Palo Alto	7,730	8,705	+13%	7,610	8,675	+14%	5,810	6,660	+15%
Foster City	13,310	15,365	+15%	13,055	15,110	+16%	23,700	27,250	+15%
Half Moon Bay	4,790	4,790	+0%	4,590	4,585	-1%	5,290	5,375	+2%
Hillsborough	4,000	4,015	+1%	3,895	3,910	+1%	2,210	2,265	+3%
Menlo Park	15,650	18,045	+15%	15,390	17,680	+15%	36,410	42,475	+17%
Millbrae	8,470	10,050	+19%	8,235	9,725	+18%	6,570	11,595	+76%
Pacifica	14,565	14,800	+2%	14,155	14,520	+3%	6,160	7,115	+16%
Portola Valley	1,855	1,855	+0%	1,800	1,800	0%	1,520	1,520	0%
Redwood City	31,540	38,640	+23%	30,820	38,085	+24%	71,050	86,720	+22%
San Bruno	15,345	18,310	+19%	14,890	17,935	+20%	14,645	14,780	+1%
San Carlos	13,725	14,060	+3%	13,575	13,985	+3%	17,800	19,135	+8%
San Mateo	43,870	51,400	+17%	43,035	50,830	+18%	62,570	68,010	+9%
South San Francisco	22,700	25,715	+13%	22,155	25,305	+14%	46,365	54,230	+17%
Woodside	2,205	2,210	+1%	2,130	2,125	-1%	2,000	1,995	-1%
Unincorporated	22,845	23,480	+3%	21,980	22,755	+4%	24,430	25,045	+3%
County Total	291,195	323,755	+11%	284,260	317,965	+12%	399,275	472,045	+18%
SMC Change (2010- 2040)		+32,560			+33,705			+72,770	

Source: Plan Bay Area 2040, Final Forecast of Jobs, Population and Housing,

H-7	25
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Table H-7: Projections for Population, Households and Total Jobs (2010-2040)

Geographic Area	2010	2015	2020	2025	2030	2035	2040	2010- 2040 Change		
Bay Area Regio	Bay Area Regional Total									
Population	7,150,740	7,573,915	7,920,230	8,284,200	8,689,440	9,142,745	9,652,950	2,502,210		
Households	2,606,290	2,678,810	2,881,965	3,009,055	3,142,015	3,281,130	3,426,700	820,410		
Persons Per Household	2.69	2.77	2.69	2.70	2.71	2.73	2.76	<u>+</u> 0.07		
Employed Residents	3,506,680	3,894,850	4,147,000	4,270,595	4,397,865	4,528,925	4,663,900	1,157,220		
Jobs	3,451,820	4,026,060	4,136,190	4,267,760	4,405,125	4,548,565	4,698,375	1,246,555		
Jobs/Employed Residents	.98	1.03	.99	.99	1.0	1.0	1.01	<u>+</u> 0.03		
San Mateo Cou	nty									
Population	718,450	757,895	796,925	816,460	853,260	878,020	916,590	198,140		
Households	257,835	270,715	284,260	290,330	302,520	308,410	317,965	60,130		
Persons Per Household	2.75	2.76	2.77	2.78	2.78	2.81	2.84	<u>+</u> 0.09		
Employed Residents	367,940	396,885	415,275	420,235	433,655	437,190	446,040	78,100		
Jobs	347,860	385,770	399,275	415,305	423,005	436,205	472,045	124,185		
Jobs/Employed Residents	.95	.97	.96	.99	.98	1.00	1.06	<u>+</u> 0.11		
% of Bay Area Population	10.0%	10.0%	10.0%	9.8%	9.8%	9.6%	9.4%	-0.6%		
% of Bay Area Jobs	10.0%	9.5%	9.7%	9.7%	9.6%	9.6%	10.0%	0%		
Colma Planning	Area (City	Limits)			-	-				
Population	1,485	1,485	1,492	2,500	2,545	2,690	2,485	1,000		
Households	430	795	835	880	895	935	940	510		
Persons Per Household	3.31	2.86	2.82	2.81	2.82	2.85	2.62	-0.69		
Employed Residents	1,035	1,175	1,185	1,215	1,225	1,225	1,130	95		
Jobs	3,935	4,065	4,070	4,150	4,195	4,270	4,315	380		
Jobs/Employed Residents	3.80	3.46	3.43	3.42	3.42	3.49	3.82	<u>+</u> 0.02		
% of County Population	0.2%	0.2%	0.2%	0.3%	0.3%	0.3%	0.3%	<u>+</u> 0.1%		
% of County Jobs	1.1%	0.8%	1.1%	0.9%	0.9%	0.9%	0.9%	<u>+</u> 0.2%		

Source: Plan Bay Area 2040 Model Estimates

Table H-8: Projections for Types of Jobs (2010-2040)*

Job Industry	2010	2015	2020	2025	2030	2035	2040	2010- 2040 Change	
Bay Area Regional Total									
Agriculture and Natural Resources	22,800	24,990	24,865	24,740	24,620	24,500	24,380	<u>+</u> 1,580	
Mfg, Wholesale and Transportation	525,685	524,475	523,320	522,175	521,025	519,885	518,740	-6,945	
Retail	325,645	356,555	364,515	372,655	380,975	389,480	398,175	<u>+</u> 72,530	
Health, Educ. and Recreation Service	998,125	1,112,930	1,178,130	1,247,145	1,320,205	1,397,545	1,479,410	<u>+</u> 481,285	
Financial and Professional Services	817,405	1,138,830	1,174,370	1,211,020	1,248,815	1,287,790	1,327,980	<u>+</u> 510,575	
Information, Government and Construction	733,180	852,355	870,990	890,030	909,490	929,365	949,685	<u>+</u> 216,505	
Total Jobs	3,422,845	4,010,135	4,136,190	4,267,760	4,405,125	4,548,565	4,698,375	<u>+</u> 1,275,530	
Total Employed Residents	3,376,380	4,026,995	4,147,000	4,270,595	4,397,865	4,528,925	4,663,900	<u>+</u> 1,287,520	
San Mateo Coun	ty				-		-		
Agriculture and Natural Resources	2,305	2,475	2,460	2,455	2,450	2,435	2,440	<u>+</u> 135	
Mfg, Wholesale and Transportation	63,720	58,320	55,850	53,595	51,240	49,430	48,305	-15,415	
Retail	34,625	36,515	37,530	38,120	39,220	39,420	39,675	<u>+</u> 5,050	
Financial and Professional Services	91,670	124,590	130,365	140,750	145,610	151,195	169,620	<u>+</u> 77,950	
Health, Educ. and Recreation Service	90,695	96,840	104,175	110,690	114,890	120,415	134,400	<u>+</u> 43,705	
Information, Government and Construction	60,325	67,025	68,900	69,695	69,595	73,305	77,605	<u>+</u> 17,280	
Total Jobs	343,335	385,770	399,275	415,305	423,005	436,205	472,045	<u>+</u> 128,710	
Total Employed Residents	332,760	396,885	415,275	420,235	433,655	437,190	446,040	<u>+</u> 113,280	
Ratio of Jobs to Employed Residents (San Mateo Co.)	1.03	.97	.96	.99	.98	.99	1.06	<u>+</u> 0.03	

^{*}Continued on next page

Job Industry	2010	2015	2020	2025	2030	2035	2040	2010- 2040 Change		
Colma Planning	Colma Planning Area (City Limits)									
Agriculture and Natural Resources	0	5	5	5	5	5	5	<u>+</u> 5		
Mfg, Wholesale and Transportation	160	165	150	150	150	155	155	-15		
Retail	2,030	2,075	2,180	2,285	2,325	2,395	2,435	<u>+</u> 405		
Financial and Professional Service	115	145	140	140	140	140	140	<u>+</u> 25		
Health, Educ. and Recreation Service	1,180	1,215	1,160	1,135	1,135	1,130	1,135	-45		
Information, Government and Construction	430	460	440	440	440	445	450	<u>+</u> 20		
Total Jobs	3,915	4,065	4,070	4,150	4,195	4,270	4,315	<u>+</u> 400		
<u>Total</u> Employed Residents	970	1,175	1,185	1,215	1,225	1,225	1,130	<u>+</u> 160		
Ratio of Local Jobs to Employed Residents	4.04	3.46	3.43	3.42	3.42	3.49	3.82	-0.22		

Source: Plan Bay Area 2040 Model Estimates

Though San Mateo County has a robust economy, much of its workforce cannot afford to live within the county. Job growth has been strong, although cyclical, over the past 10 years, and is projected to continue. Housing development has not kept up pace with the growth in local jobs. According to ABAG/MTC Staff and Baird + Driskell Community Planning (Housing Needs Data Report, 2021), Tthe number of homes in Colma increased 15.9%, from 2010 to 2020, which is above the growth rate for San Mateo County and above the growth rate of the region's housing stock during that time period.

A home meets the standard definition of affordability if it does not cost more than 30 percent of a household's income. A household that spends more than 30 percent of its gross income on housing is considered to be overpaying for housing. Housing that costs more than 30% of household income is a more acute problem for lower income households, since households since there is less discretionary money for other necessities.

While individual household income conditions vary, an example can be useful to illustrate affordability conditions for a low-income family in San Mateo County. A four-person family, with one parent working full-time as a cook and the other parent working in retail, couldan afford a monthly rent of about \$1,690 and a home sales price of \$274,650. A single parent family with the adult working as a police officer would be considered moderate income and canould afford

a monthly rent of about \$2,505 and a home costing \$407,053. Neither of these example households couldan afford San Mateo County's median condominium, costing \$910, or a single-family home, which costs \$1,891,500 (SAMCAR). Forthe example, a single-parent family also cannot afford the median county rent of \$2,618.

Other examples of affordable home sales and rents based on occupation are shown in the table below/Table H-9 below.

Table H-9: Home Affordability by Occupation (2021)

Occupation	Annual Salary	Affordable Home	Affordable Rent
Elementary School Teacher	\$76,136	\$288,697	\$1,777
Police Officer	\$107,349	\$407,053	\$2,505
Cook	\$33,550	\$127,217	\$783
Retail Salesperson	\$38,883	\$147,440	\$907
Registered Nurse	\$131,263	\$497,731	\$3,063

Source: HCD State Income Limits 2021; www.hsh.com/calc-howmuch.html

Maximum Affordable House Price is based on the following assumptions: 5% interest rate; 30-year fixed loan; 50% Yearly Salary as Down Payment; 1% property tax; PMI, .5% insurance rate; and no other monthly payments/debt.

Colma has more than three times as many jobs as residents, with approximately 4,070 jobs in the T-town. Colma serves as a regional shopping destination for retail goods, and used and new automobiles, and automobile services. In addition, Colma serves a regional need for cemetery land and associated services. The town also has a card room, Lucky Chances, which employs over 600 individuals. About 39 percent of the workers in the town make between \$1,251 and \$3,333/month, and 40 percent make more than \$3,333 per month. Almost all (93 percent) of the workers in Colma commute in from other cities to work, according to 2020 US ecensus data. The majority of these jobs are hourly wage from retail and other services, which traditionally are not high-paying types of employment.

According to ABAG projections, Colma can expect to see its workforce increase by 10 percent by 2040, with much of that job growth coming from the retail services sector.

Table H-10: Workforce Age, Salary and Education

Category	Colma	County
Jobs by Worker Age		
Age 29 or Younger	26%	20%
Age 30 to 54	46%	58%
Age 55 or Older	28%	22%
Salaries Paid by Jurisdiction Employers		
\$1,250 per Month or Less	21%	13%
\$1,251 to \$3,333 per Month	39%	21%
More than \$3,333 per Month	40%	67%
Jobs by Worker Educational Attainment		
Less than High School	15%	11%
High School or Equivalent, No College	17%	14%
Some College or Associate Degree	24%	22%
Bachelor's Degree or Advanced Degree	18%	34%
Educational Attainment Not Available	26%	19%
Total Workers	4,509	422,723

Source: 2019 U.S. Census On The Map

Note<u>:</u> ÷Educational Attainment Not Available is for workers 29 and younger

HOUSEHOLD TRENDS AND CHARACTERISTICS

In 2020, the estimated number of households within Colma was 480 per US Census data.

OCCUPANCY CHARACTERISTICS

Colma has a relatively large average household size, at 3.08 individuals, but this size has increas which is an increase ed since from 2.8 in 2010, when it was 2.8. Households in renter-occupied units tend to be slightly larger at 3.12.

Table H-11 Household Size

Year	Household Size	Colma	County	State
2010	Average Household Size	2.8	2.7	2.4
	Average Household Size	3.08	2.87	2.9
2020	Owners Average Household Size	3.03	2.95	3.0
	Renters Average Household Size	3.12	2.75	2.9

Source: US Census, 2010 American Community Survey 5-Year Estimates 2020 American Community Survey 5-Year Estimates

Colma has a high percentage of families with children: Mmore than 30 percent of the households in Colma represent families with children. An additional 38 percent of the population consists of families without children, this percentagewhich has increased since 2010. Single people make up 20 percent of households.

Table H-12 Household Type

Household Type	Colma	County	State
Single person	20%	22%	24%
Family no children	38%	38%	34%
Family with children	34%	32%	34%
Multi-person, nonfamily	8%	8%	8%
Total households	485	263,351	13,103,114

<u>Source: 2020 American Community Survey 5-Year Estimates</u> Source: 2020 <u>American Community Survey 5-Year Estimates</u>

Overcrowded Households

According to the U.S. Census Bureau, a unit is considered overcrowded if it the unit is occupied by more than 1.01 persons per room (excluding bathrooms and kitchens). Homes with more

than 1.5 persons per room are considered severely overcrowded. <u>OvercrowOvercrowding ding</u> increases health and safety concerns and stresses the condition of the housing stock and infrastructure. Overcrowding correlates strongly with household size, particularly for large households.

Colma has a small number of overcrowded homes. Almost 3 percent of owner-occupied homes, or 7 homes, are overcrowded. The vast majority of rental homes are not overcrowded, and zero homes are extremely overcrowded, however, nine total homes are considered overcrowded. The percentage of overcrowded households has decreased since 2010, when close to 15 percent of homes were considered overcrowded.

Colma has a small number of overcrowded homes. Almost 3 percent of owner-occupied homes, or 7 homes, are overcrowded. The vast majority of rental homes are not overcrowded; however, nine homes are considered overcrowded, and zero homes are extremely overcrowded. The percentage of overcrowded households has decreased since 2010, when close to 15 percent of the homes were considered overcrowded.

Table H-13 Number of Overcrowded Units

		Occupied	Percent			
Occupant	Overcrowded	Homes	Colma	County	State	
	Not overcrowded	222	97%	97%	96%	
Owner	Overcrowded	7	3%	2%	3%	
	Extremely overcrowded	0	0 .0 %	1%	1%	
	Not overcrowded	232	96%	85%	87%	
Renter	Overcrowded	9	4%	8%	8%	
	Extremely overcrowded	0	0%	7%	5%	

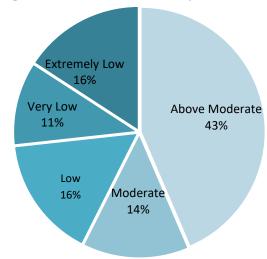
Source: US Census, 2020 American Community Survey 5-Year Estimates

Note: 0-1 people per room is not overcrowded, 1-1.5 people per room is overcrowded, more than 1.5 people per room is extremely overcrowded

Trends in Household Income and Tenure

Colma's median household income is \$118,750, which is below the countywide average of \$128,091. Just over 40 percent of Colma's households make more than a moderate income, whileand another 43 percent of Colma's households are lower income. Sixteen 16 percent of all households are considered low-income, 11 percent are very low income, and 16 percent are extremely low income.

Figure H-2: Households by Income



Source: US Census, 2020 American Community Survey 5-Year

Table H-14: Household Income

Income	Colma	County	State
Under \$25,000	<u>9</u> 8%	9%	16%
\$25,000 to \$34,999	3%	4%	7%
\$35,000 to \$49,999	3%	6%	10%
\$50,000 to \$74,999	12%	10%	15%
\$75,000 to \$99,999	14%	10%	12%
\$100,000+	59%	61%	40%
Poverty Rate	8.9%	6.7%	12.6%
Total (Estimated Households)	485	263,351	13,103,114
Median Income 2011	\$86,640	\$91,958	\$63,816
Median Income 2020	\$118,750	\$128,091	\$78,672

Source: US Census, 2020 American Community Survey 5-Year Estimates
Note: Adjusted for inflation to 2020 dollars

Table H-15: Households by Income and Tenure

Occupant	Extremely Low <u>Income</u> <u>Level</u>	Very Low Income Level	Low Income Level	Moderate Income Level	Above Moderate Income Level
Owner	20%	50%	66%	38%	64%
Renter	80%	50%	33%	62%	36%
Total	75	50	75	65	210
% of all households	16%	11%	16%	14%	44%

Sources: CHAS Data 2014-2018

HOUSING VALUES AND COSTS

With relatively few homes, housing price data for Colma is hard to come by. According to Zillow data from 2022, the median sale price for a home (including both multi-family and single-





The existing Sterling Park neighborhood was improved to include brick streets, sidewalks, landscaping, lighting, and underground utilities. family) in Colma is \$1,180,000. While Colma's home prices are below countywide averages for single-family homes, yet above the prices for multi-family homes are slightly higher. A Despite the seemingly more reasonable prices, the mmedian home in Colma is still unaffordable to most households making less than the median income.

Table H-16: Ability to Pay for For-Sale Housing

	Annual Income	Maximum Affordable Home Price	Median Home Sale Price	Affordability Gap		
Single Person Household						
Extremely Low Income	\$38,400	\$142,016	\$1,180,000	-\$1,037,984		
Very Low Income	\$63,950	\$236,509	\$1,180,000	-\$943,491		
Low Income	\$102,450	\$378,895	\$1,180,000	-\$801,105		
Median Income	\$104,700	\$387,216	\$1,180,000	-\$792,784		
Moderate Income	\$125,650	\$464,697	\$1,180,000	-\$715,303		
Four Person						
Extremely Low Income	\$54,800	\$202,669	\$1,180,000	-\$977,331		
Very Low Income	\$91,350	\$337,844	\$1,180,000	-\$842,156		
Low Income	\$146,350	\$541,253	\$1,180,000	-\$638,747		
Median Income	\$149,600	\$553,272	\$1,180,000	-\$626,728		
Moderate Income	\$179,500	\$663,853	\$1,180,000	-\$516,147		

Source: HCD State Income Limits 2021 and State CDBG and HOME Income Limits www.hsh.com/calc-howmuch.html
Note: Maximum Affordable House Price is based on the following assumptions: 5% interest rate; 30-year fixed loan; 50%
Yearly Salary as Down Payment; 1% property tax; PMI, .5% insurance rate; and no other monthly payments/debt.

Extremely limited rental data is available <u>forin</u> Colma due to the very-small number of homes. According to this limited data, Colma's rental prices for one<u>-</u> and two-bedroom apartments are higher than the countywide averages for apartments of a similar size.

Table H-17: Summary of 2022 Rents

Bedrooms	Colma	County
Studio	<u>no data</u> ×	\$2,025
One Bedroom	\$2,797	\$2,618
Two Bedroom	\$3,627	\$3,469
Three Bedroom	no datax	\$4,300
Four Bedroom	<u>no data</u> ×	\$6,188

Source: Zumper Rent research

Overpayment for Housing

A household that is considered to be overpaying for housing if they spend more than 30 percent of their income is spent on rent or mortgage payments. In Figure H-3, data from ABAG shows that more than half of the Colma residents are utilizing less than 30% of their income for housing. 19% of renters and 26% of homeowners are utilizing between 30% and 50% of their income towards housing. While 28% of renters and 13% of homeowners are utilizing more than half of their income towards housing costs. Numbers from this figure show that at least half of the residents in Colma whether renting or owner are not severely cost-burned related to housing costs.

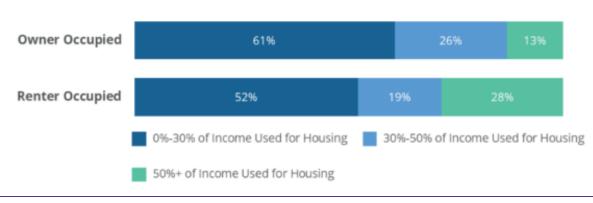


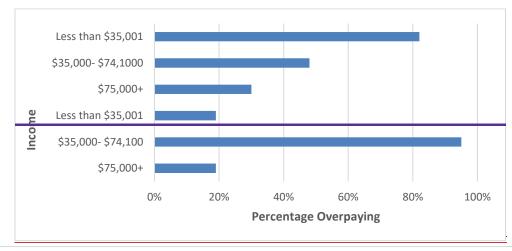
Figure H-3: Overpayment (Cost Burden) by Tenure

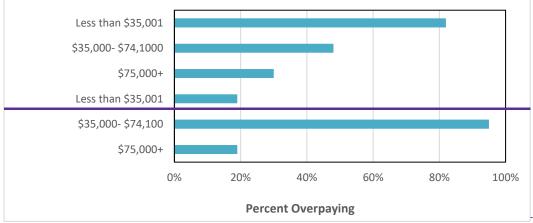
Source: ABAG Housing Needs Data Workbook

According to the Table H-18,A approximately lmost 48 percent of Colma residents making earning under \$75,000 annually are overpaying for homeownership.p, and even_-30 percent of those making more than \$75,000 are overpaying for their homes. Almost 95 percent of the lowest income renters, those making under \$35,000, are overpaying on rent, and almost 57 percent of those making under \$75,000 are overpaying as well.

If there is not enough affordable housing in Colma, lower-income people households may choose to live elsewhere relocate out of the area and commute into the city to work. Those who do live in Colma may need to live in overcrowded homes and have extremely limited finances money to dedicate towards for other necessities such as food, transportation, and medical care. Extremely low-income households paying more than 50 percent of their income towards housing are at greater risk offer becoming homeless.

Figure H-3: Households Overpaying for Housing by Income





Source: US Census, 2020 American Community Survey 5 Year

Table H-18: Households Overpaying for Housing

Occupant	Income	Col	ma	County	State
Occupant	IIICOIIIE	Number	Percent	Percent	Percent
Owner conviced	Less than \$35,000	9	82%	80%	73%
Owner <u>occupied</u> - occupied	\$35,000-\$74,999	16	48%	52%	48%
	\$75,000+	58	30%	20%	17%
	Less than \$35,000	40	95%	91%	91%
Renteroccupied	\$35,000-\$74,999	16	57%	88%	65%
	\$75,000+	30	19%	23%	15%

Source: US Census, 2020 American Community Survey 5-Year Note: Excludes Households with no income or cash rent.

Table XX: Cost Burdened Owners and Renters

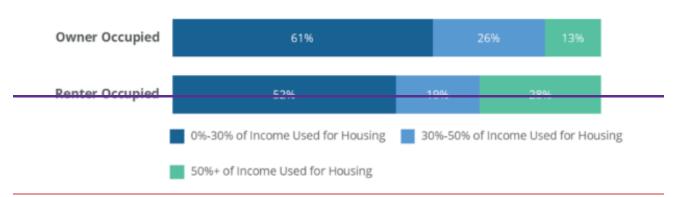
Income by Cost Burden	Cost-Burdened	Extremely Cost Burdened	<u>Total</u>
Household Income less than or= 30% HAMFI	44	<u>40</u>	75
Household Income >30% to less-than or= 50% HAMFI	<u>35</u>	20	50
Household Income > 50% to less-than or= 80% HAMFI	30	<u>10</u>	75
Household Income >80% to less-than or= 100% HAMFI	39	4	<u>65</u>
Household Income > 100% HAMFI	<u>15</u>	<u>0</u>	210
Total	163	<u>68</u>	475

Source: U.S. Department of Housing and Urban Development (HUD),
Comprehensive Housing Affordability Strategy (CHAS), 2014-2018 release
Notes: HUD Area Median Family Income.

Cost burdened: spending more than 30% of their gross income on housing costs.

Extremely cost burdened: spending more than 50% of their gross income on housing costs.

Figure H-4: Overpayment (Cost Burden) by Tenure



In Figure H-4, data from ABAG show in owner-occupied and renter units, more than half of Colma residents are utilizing no more than 30% of their income for housing. 19% of renters and 26% of homeowners are utilizing more than 30% up to 50% of their income towards housing. While 28% of renters and 13% of homeowners are utilizing more than half of their income towards housing costs. Numbers from this figure show that at least half of the residents in Colma whether renting or owner are not severely cost-burned related to housing costs.

HOUSING CHARACTERISTICS

PHYSICAL CHARACTERISTICS

Colma's housing stock has grown even faster than its population. In 2010, Colma had 446 homes, and by 2020 it had 558 homes - an increase of 8%-percent. Most of the homes in Colma are single-family detached buildings. There are two townhome/attached single familysingle-family developments and onea Vveterans housing development with a combined total of 147 units which account for 26% of the total housing units. Close to 47% of the homes in Colma have three bedrooms. 41%41% of the homes have 1-2 bedrooms.

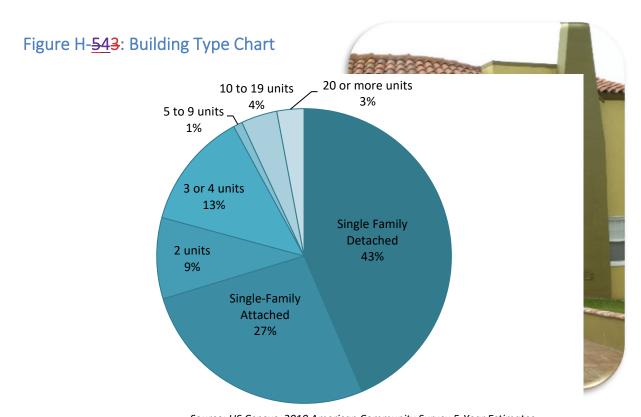
According to 2020 data from the American Community Survey, Colma has a vacancy rate of 13%. About 14% of those units are vacant for seasonal, recreational or occasional use. The other 86% are classified as "other vacant". The Census Bureau classifies vacant units as "other vacant" if they are vacant due to foreclosure, personal/family reasons, legal proceedings, repairs/renovations, abandonment, preparation for being rented or sold, or vacant for an extended absence for reasons such as a work assignment, military duty, or incarceration. A housing market with a vacancy rate under five percent is considered to be a tight market. Tight markets can lead to high housing prices and thus higher rates of overcrowding.



A remodeled historic single family home (right) and duplex units (top) in Colma's Sterling Park neighborhood.



According to 2020 data from the American Community Survey, Colma has a vacancy rate of 13%. About 14 percent of those units are vacant for seasonal, recreational or occasional use. The other 86% are classified as "other vacant". The Census Bureau classifies vacant units as "other vacant" if they are vacant due to foreclosure, personal/family reasons, legal proceedings, repairs/renovations, abandonment, preparation for being rented or sold, or vacant for an extended absence for reasons such as a work assignment, military duty, or incarceration. A housing market with a vacancy rate under five percent is considered to be a tight market. Tight markets can lead to high housing prices and subsequent higher rates of overcrowding.



-Source: US Census, 2010 American Community Survey 5-Year Estimates

Table H-1919: Total Housing Units

	C	Colma		County		tate
Year	Number	Percent Change	Number	Percent Change	Number	Percent Change
2010	491	<u>no data</u> X	270,039	<u>no data</u> X	13,552,624	no dataX
2020	558	17.0%	278,756	3.2%	14,210,945	5%

Source: US Census, 2010 American Community Survey 5-Year Estimates 2010 US Census SF1, 2020 American Community Survey 5-Year Estimates

Table H-200 Tenure Type

Year	Occupant	Colma	County	State
2010	Percent Owners	53.6%	61.1%	57.4%
2010	Percent Renters	46.4%	38.9%	42.6%
2020	Percent Owners	49.5%	59.9%	55.3%
2020	Percent Renters	50.5%	40.1%	44.7%

Source: US Census, 2010 American Community Survey 5-Year Estimates US Census, 2020 American Community Survey 5-Year Estimates

Table H-211: Building Type

Building Type	Colma	County	State
Single_Family Detached	43.9%	56.5%	57.7%
Single_Family Attached	26.7%	8.4%	7.1%
2 units	8.8%	2.5%	2.4%
3 or 4 units	13.1%	4.5%	5.4%
5 to 9 units	0.7%	6.4%	5.9%
10 to 19 units	3.6%	5.9%	5.1%
20 or more units	3.2%	14.7%	12.6%
Mobile Home or Other	0%	1.2%	3.7%
Total	558	278,756	14,210,945

Source: US Census, 2020 American Community Survey 5-Year Estimates, Table DP04, Town of Colma Building Permit records, San Mateo County Assessor's Records

Table H-222: Bedrooms

Bedrooms	Colma	County	State
No bedroom	0%	4.9%	4%
1 bedroom	22.2%	15.2%	4.0%
2 bedrooms	19.2%	25.4%	4.3%
3 bedrooms	46.6%	33.0%	11.8%
4 bedrooms	10.0%	16.8%	19.1%
5 <u>bedrooms</u>	2.0%	4.7%	19.4%
Total	558	278,756	14,210,945

Source: US Census, 2020 American Community Survey 5-Year Estimates, Table DP04.

Table H-23: Vacancy Rate

Year	Colma	County	State
2010	4 .3%	5.3%	8.6%
2020	13.1%	5.5%	7.8%

Source: US Census, 2010 American Community Survey 5 Year Estimates, Table DP04, US Census, 2020 American Community Survey 5 Year Estimates, Table DP04

Vacancy rates in Colma by tenue are shown in Table H-243. While this table shows vacancy rates at 0% for the years 2016 to 2020, there are 63 units that are categorized as other vacant and 10 homes categorized as for seasonal, recreational, or occasional use. The Town does not currently allow for short-term rentals as dwelling units defined in the municipal code as means a building or portion thereof designed or used for occupancy for no fewer than 30 consecutive days by persons living as one household. The 10 vacant homes could be second homes or vacation homes. However, it is uncertain where or what the 63 units categorized as vacant could be. As part of the annual reporting and Program 7.1 Neighborhood Improvement, the Planning Department and Code Enforcement Office will assess where and which units in town appear to be vacant. The City Council decided not to adopt an ordinance on short-term rental because there was minimal concern that it would reduce the housing inventory. Instead, the existing definition of dwelling unit was revised to state that occupancy for no fewer than 30 consecutive days by persons living in a household.

Table H-23: Vacancy Rate 2016-2020

Table H-23: Vacancy Rate 2016, 2020

-24: Vacancy Rate 2016–2020

Vacancy Rates (2016- 2020)	Colma		County		State	
<u>Year</u>	Homeowner Vacancy	Renter Vacancy	Homeowner Vacancy	Renter Vacancy	Homeowner Vacancy	Renter Vacancy
2016	0%	0%	0.6%	2.6%	1.3%	3.8%
2017	0%	0%	0.6%	3.0%	1.2%	3.6%
2018	0%	0%	0.6%	3.6%	1.2%	3.5%

2019	0%	0%	0.6%	3.9%	1.1%	3.6%
2020	0%	0%	0.7%	4.5%	1.1%	3.7%

Source: US Census, 2020 American Community Survey 5-Year Estimates, Table DP04.

HOUSING STOCK CONDITIONS

In addition to issues with affordability and overcrowding, housing can have physical problems such as age or lack of facilities. One of the best ways to assess the condition of the housing stock is through a windshield tour. However, barring that, the Ceensus gives some useful information as to the status of housing stock.

Approximately 35%—percent of Colma's housing stock has been built since 2000. This percentage is an extremely high percentage; for comparatively, ison only approximately nine percent of San Mateo County's housing stock has been built since 2000. An additional 48% percent of Colma's housing stock was built in the 1950s or earlier. Older housing can be more expensive to maintain and renovate.

Table H-24: Year Structure Was Built

_	<u>Colma</u>	<u>County</u>	<u>State</u>
Built in 2014 or more recently	0.4%	2.3%	2.4%
Built in 2010 to 2013	0.0%	<u>1.6%</u>	<u>1.8%</u>
Built in 2000s	<u>34.9%</u>	<u>5.3%</u>	<u>10.9%</u>
Built in 1990s	<u>5.9%</u>	<u>6.2%</u>	<u>11.0%</u>
Built in 1980s	<u>7.3%</u>	9.6%	<u>15.1%</u>
Build in 1970s	2.2%	<u>17.3%</u>	<u>17.5%</u>
Built in 1960s	0.9%	<u>17.2%</u>	<u>13.2%</u>
Built 1950s or Earlier	<u>48.3%</u>	40.5%	<u>30.1%</u>

Source: US Census, 2020 American Community Survey 5-Year Estimates, Table DP04

The <u>Ceensus tracks</u> other housing problems, including a lack of plumbing and kitchen facilities. <u>In Colma, the data showsand found</u> four homes lacking complete kitchen facilities and four homes lacking telephone service in Colma.

<u>Under the Policies, Programs, and Objectives Table, Policy 7 will help identify the condition of existing housing stock and estimate the number of units in need of rehabilitation or replacement.</u> By identifying units that need repair, this policy will help with the conservation of existing housing stock and improve housing conditions for the resident. As a result, the Town

can have a better gauge of how many housing units are in disrepair. This policy will be a joint effort between the Planning Department and Code Enforcement Officer.

Table H-244: Year Structure Was Built

-	Colma	County	State
Built in 2014 or more recently	0.4%	2.3%	2.4%
Built in 2010 to 2013	0.0%	1.6%	1.8%
Built in 2000s	34.9%	5.3%	10.9%
Built in 1990s	5.9%	6.2%	11.0%
Built in 1980s	7.3%	9.6%	15.1%
Build in 1970s	2.2%	17.3%	17.5%
Built in 1960s	0.9%	17.2%	13.2%
Built 1950s or Earlier	48.3%	40.5%	30.1%
Total	558	278,756	14,210,945

Source: US Census, 2020 American Community Survey 5-Year Estimates, Table DP04

Table H-255: Number of Potential Housing Problems

	<u>Colma</u>		<u>County</u>	
	Number of Homes	<u>Percent</u>	Number of Homes	<u>Percent</u>
Lacking complete plumbing facilities	<u>0</u>	0.0%	<u>664</u>	0.3%
Lacking complete kitchen facilities	4	0.8%	<u>2,428</u>	0.9%
No telephone service available	4	<u>0.8%</u>	<u>3,384</u>	<u>1.3%</u>

Source: US Census, 2020 American Community Survey 5-Year Estimates, Table DP04

BELOW MARKET RATE HOUSING TRENDS AND CHARACTERISTICS

Units offered at rents or sale prices below that which they would command on the open market are referred to as "below-market rate" or BMR_-units. They are also often referred to as "affordable housing" units. Approximately 47 percent of Colma's households make more than a moderate income, whileand another 42 percent of Colma's households are lower_-income. Approximately 18 percent of all households are considered low-income, 11 percent are very low income, and 14 percent are extremely low income.

<u>Creekside Villas There consists of are 18 units that were ddeveveloelopedped</u> by the Town of Colma with monies from the Town's general fund in the early <u>1990's</u>. <u>1990s</u>. The units, located along El Camino Real, are reserved for senior tenants. -The below-market rate rents collected from these housing units are paid into the general fund. <u>Creekside Villas is considered low risk for market rate conversion and do not currently have an expiration date for conversion.</u>

The Town also purchased one housing unit within a multi-unit complex at 1365 Mission Road and has dedicated it as a below-market rate unit, renting it to qualifying very_low_to_moderate income households. In October 2022, the Town decided to put this unit for sale and according to HCD, this property as exempt from the Surplus Land Act.

In the last housing cycle, Veterans Village, a 65-unit affordable housing development for Veterans was built and completed using National Equity Fund (NEF) invested Housing Credit equity. Currently, 31 units are allotted for very low-incomes households, and 34 units are for low income householdss. This property is considered a Low Income Housing Tax CreditP property (LIHTC), is considered low for market rate conversion and the current agreement will not expire until 2071.

POTENTIAL LOSS OF SUBSIDIZED UNITS

Government Code Section 65583 requires local jurisdictions to address the potential conversion of multi-family rental housing that receives governmental assistance under federal programs, state and local multi-family revenue bond programs, or local density bonus programs to no low-income housing use. There are no locally subsidized units at risk in Colma, as the Town has not issued mortgage revenue bonds, has not approved not approved any density bonus units with financial assistance, and has not assisted multi-family housing with redevelopment or CDBG funds.

H-48)	

HOUSING NEEDS

DETERMINATION OF HOUSING NEEDS

The Regional Housing Needs Allocation (RHNA) process addresses housing needs across income levels for each jurisdiction in California. All of the Bay Area's 101 cities and nine counties are given a share of the Bay Area's total regional housing need. The Bay Area's regional housing need is allocated by the California Department of Housing and Community Development (HCD) and finalized though negotiations with the Association of Bay Area Governments (ABAG). San Mateo County jurisdictions, through a unique process different from other Bay Area counties, collaboratively developed a formula to divide up San Mateo County's overall housing allocation among the 21 jurisdictions in the county.

Table H-266: Regional Housing Needs Allocation (2023-2031) – 6th Cycle

	Very Low Income (<50% of AMI)	Low Income -(50-80% of AMI)	Moderate Income (80-120%-of AMI)	Above Moderate Income (>120% of AMI)	Total
Atherton	94	54	56	144	348
Belmont	448	281	283	733	1,785
Brisbane	317	183	303	785	1,588
Burlingame	863	497	529	1,368	3,257
Colma	44	25	37	96	202
Daly City	1,336	769	762	1,971	4,838
East Palo Alto	165	95	159	419	829
Foster City	520	299	300	777	1,896
Half Moon Bay	181	104	54	141	480
Hillsborough	155	89	87	223	554
Menlo Park	740	426	496	1,284	2,946
Hillsborough	575	331	361	932	2,199
Pacifica	538	310	291	753	1,892
Portola Valley	73	42	39	99	253

Redwood City	1,115	643	789	2,041	4,588
San Bruno	704	405	573	1,483	3,165
San Carlos	739	425	438	1,133	2,735
San Mateo	1,777	1,023	1,175	3,040	7,015
South San Francisco	871	502	720	1,863	3,956
Woodside	90	52	52	134	328
Uninc <u>orporated</u> orpor					
ated San MMateo					
<u>CCounty</u>	811	468	433	1,121	2,833

Source: Association of Bay Area Governments, Final RHNA Allocation Report 2023-2031

According to the RHNA, Colma will need to ensure there is land available for a total of 202 new units between 2023 and 2031. Approximately 48 percent of those units will be for households making more than moderate income, 18 percent will be for households making moderate income, 12 percent for low-income, and 22 percent for very low income.

The housing policies and programs set forth in this document are intended to reach the local housing objective of 202 units within the 2023 to 2031 period.

SPECIAL HOUSING NEEDS

Certain groups have greater difficulty in finding decent, affordable housing due to their special circumstances. Special circumstances may be related to employment and income, family characteristics, disability, and <u>or</u> household characteristics.

State Housing Element law states that special needs groups include the following: senior households, disabled persons, developmentally delayed persons, large households, femaleheaded households with children, students, homeless persons, and farmworkers. This section provides a discussion of the housing needs facing each group.

Currently, the Zoning Code allows for multiple dwelling units of up to six units such as residential care facilities with a Use Permit in residential, commercial, and planned development zones provided that the residential density does not exceed that specified in the Colma General Plan. This process involves review from the Planning, Building, Engineering/Public Works, and Colma Fire Protection District. Once the departments review the application, the project will have to go up to City Council for approval. For dwelling units over seven, the project must be either in a PD zone or re-zone to a PD. This process could provide a constraint of housing for persons with disabilities, as this involves a discretionary process. With the establishment of the new Housing Element Zoning overlay, the barriers to this type of housing isare removed.

HOUSING NEEDS FOR SENIOR RESIDENTS

Seniors face many housing challenges as they age, including a fixed budget, higher medical costs, and greater likelihood of disabilities. According to the US Census 2020 American Community Survey, it is estimated that 13.9% of Colma's population is over the age of 65 (about 208 individuals).

<u>The Town of Colma owns 18</u> <u>Senior Housing Units, located</u> <u>on El Camino Real</u>



The Town of Colma owns 18 Senior Housing Units, located on El Camino Real



Seniors face many housing challenges as they age, including a fixed budget, higher medical costs, and greater likelihood of disabilities. According to the US Census 2020 American Community Survey, it is estimated that 13.9% of Colma's population is over the age of 65

The Town of Colma owns 18 Senior Housing Units, located on El Camino Real (about 208 individuals).

Roughly 25% Almost a quarter of the seniors in Colma have incomes higher than \$100,000, but almost half the seniors have an income below \$50,000. The US Census 2020 American Community Survey estimates that approximately 20% of the population over the age of 65 in Colma <u>isare</u> in poverty.

Seniors in Colma, like seniors in San Mateo County at large, are significantly more likely to be homeowners than renters. Thus, housing concerns for seniors in Colma might include retrofits to allow seniors to age in place (stay in their current home as they get older). Often, homeownership means greater housing security. According to ABAG MTC, all seniors making less than 30% of AMI are spending the majority of their income on housing. For seniors making more than 100% of AMI, 46.2% spend less than 30% of their income on housing and are considered as not cost-burdened by housing costs.

As the large baby boomer population ages, Colma, like the rest of San Mateo County, is expected to see a growing senior population. According to the "Key Housing Trends in San Mateo County" document, the Ceounty can expect to see a 76% percent increase in the number of seniors. A key challenge in the coming years will be how to accommodate the needs of aging residents. For more information about senior trends and preferences, refer to see the 2013 "Key Housing Trends in San Mateo" report in Appendix A.

Table H-2727: Senior Households by Tenure (2020)

	Occupant	Colma	County	State
	Owners	49.5%	59.9%	55.3%
All Ages	Renters	50.5%	40.1%	44.7%
	Total	485	263,351	13,103,114
A = 2 CF 74	Owners	54.3%	79.2%	75%
Age 65-74	Renters	45.7%	20.7%	25%
	Total	35	37,482	1,834,659
A 75 04	Owners	57.7%	80.6%	75%
Age 75-84	Renters	42.3%	19.3%	25%
	Total	52	20,016	922,510
Ago 05 1	Owners	62.5%	74.3%	68.3%
Age 85 +	Renters	37.5%	25.6%	31.7%
	Total	8	11,465	441,681

Source: US Census, 2020 American Community Survey 5-Year Estimates

Notes: Seniors are age 65 +

PEOPLE LIVING WITH DISABILITIES

People with disabilities face many challenges when looking for housing. There is a limited supply of handicap accessible, generally affordable housing generally, and the supply is especially tight near transit. Being near transit is important because many people with disabilities cannot drive. People with disabilities are also often extremely low_income due to the challenge of securing long-term employment_, and to higher medical bills. Additionally, because some people with disabilities, particularly developmental disabilities, have lived with their parents and they often do not have rental or credit history. This makes it harder for them to compete for the limited housing that is available.

PEOPLE WITH DEVELOPMENTAL DISABILITIES

SB 812 requires Housing Elements to include an analysis of the special housing needs of people with developmental disabilities. Additionally, SB 812 requires that individuals with disabilities receive public services in the least restrictive, most integrated setting appropriate to their needs.

The State Welfare and Institutions Code (Section 4512) defines a "developmental disability" as a disability that originates before an individual becomes 18 years of age, can be expected to continue, indefinitely, and constitutes a substantial disability for that individual, which includes retardation, cerebral palsy, epilepsy, and autism. Due to the rise of autism spectrum disorders (ASD), the Housing Element is required to address and analyze the housing needs of persons with developmental disabilities, and to identify resources to serve this population. California defines developmentally disabled as "severe and chronic disability that is attributable to a mental or physical impairment". The disability must begin before the person's 18th birthday, be expected to continue indefinitely, and present a substantial disability." Some developmental disabilities cause mental retardation, and some do not. Common developmental disabilities include Down's syndrome, autism, epilepsy, and cerebral palsy.

People with developmental disabilities in San Mateo County have various diagnoses. The common ones are summarized below. Because people can have multiple diagnoses, the numbers total more than 100 percent.

Table H-2828: Type of Developmental Disability (2020)

Developmental Disability	Percent
Mild/Moderate Mental Retardation	43.3%
Autism	25.9%
Epilepsy	14.7%
Cerebral Palsy	14.4%
Severe/Profound Mental Retardation	9.5%

Source: Golden Gate Regional Center, 2020 Performance Report

People with developmental disabilities tend to be younger than the general population. There are several reasons for this. For some diagnoses there is a shorter life expectancy. More importantly, starting in the 1990s there was an "autism wave", with many more young people being diagnosed with the disorder, for reasons that are still not well understood. The racial demographics of the developmentally disabled population mirror that of the population of the Bay Area.

Table H-2929: Age of People with Development Disabilities (2020)

	People with Developmental Disability
Age Range	(Colma)

Under 18	4
Over 18	6

Source: California Department of Developmental Services, Consumer Count by California ZIP Code and Age Group (2020)

Notes:

- -The California Department of Developmental Services is responsible for overseeing the coordination and delivery of services to more than 330,000 Californians with developmental disabilities including cerebral palsy, intellectual disability, Down Syndrome, autism, epilepsy, and related conditions.
- -The California Department of Developmental Services provides ZIP code level counts. To get jurisdiction-level estimates, ZIP code counts were cross walked to jurisdictions using census block population counts from Census 2010 SF1 to determine the share of a ZIP code to assign to a given jurisdiction.

Many people with developmental disabilities are unable to secure long-term employment. This results in many people relying on Supplemental Security Income (SSI) and many earn 10-20 percent of the Area Median Income (AMI).

People with developmental disabilities have various housing needs and housing situations. All Colma residents with disabilities live with a parent or legal guardian.

Table H-293030: Living Arrangements of People with Developmental Disabilities

Lives with	Number <u>(Colma)</u>
Home of Parents/Family/Legal Guardian	9
Community Care Facility	0
Foster Family Home	0
Independent/Supportive Living	0
Intermediate Care Facility	0
All Others	0

Source: California Department of Developmental Services, Consumer Count by California ZIP Code and Residence Type (2020)

Notes:

- -The California Department of Developmental Services is responsible for overseeing the coordination and delivery of services to more than 330,000 Californians with developmental disabilities including cerebral palsy, intellectual disability, Down syndrome, autism, epilepsy, and related conditions.
- -The California Department of Developmental Services provides ZIP code level counts. To get jurisdiction-level estimates, ZIP code counts were cross worked to jurisdictions using census block population counts from Census 2010 SF1 to determine the share of a ZIP code to assign to a given jurisdiction.

Trends that are affecting people with developmental disabilities include California's moves to reduce institutionalization, aging family caregivers not being able to continue providing in-house care and the growing wave of people with autism.

- Deinstitutionalization In 196977, California, passed the Lanterman Developmentally Disabilitiesled Services Act, to minimize the institutionalization of developmentally disabled people, help them remain in their communities, and to allow them to live their lives as similar to non-disabled people as possible. To accomplish this, the state has been closing large institutional care facilities, resulting in more people with disabilities being integrated into the community. However, this has increased the demand for community—based independent living options to serve the needs of the developmentally disabled.
- Aging Baby Boomers Unable to Care for their Children with Developmental Disabilities As displayed in the -Table H-30table below, there is an estimated almost three quarters of 39 people between the ages of 18 to 64 with developmental disabilities that live in Colma. Often those who have disabilities live with a parent or caregiver, and many of these caregivers are baby boomers. As these caregivers age their ability to continue to care for their developmentally disabled children will decrease to the point where it is no longer possible. This trend is also going to be a factor in the increased need for community-based independent living options for the developmentally disabled. Many service delivery systems and communities are not prepared to meet thise increasing need.
- Increasing Numbers of People with Autism There is a large number of people with developmental_ty_disabilities that have autism. They have been brought up as independent members of the community and want to remain independent and involved in the community. There is an impeding coming need to supply community_based independent living options for these individuals.

OTHER DISABILITIES AND POLICY RECOMMENDATIONS

People in Colma have non-developmental disabilities, such as hearing disabilities or vision disabilities, as well. Some residents have both developmental and non-developmental disabilities. Some residents of the Town of Colma have both developmental and non-developmental disabilities, including hearing and vision disabilities.

Table H-3011: Age and Type of Disability

		Number			Percent		
	Colma	County	State	Colma	County	State	
Under 18 with Disability	0	3,919	306,806	0.0%	2.5%	3.4%	
Age 18-64 with Disability	39	23,680	1,944,580	4.1%	4.9%	8.0%	
Age 65 + with Disability	94	34,818	1,895,565	45%	28.6%	34.2%	
Any Age with Any Disability	133	62,417	4,146,951	9.0%	8.2%	10.7%	
Any Age with Hearing Disability	19	19,065	1,147,500	1.3%	2.5%	3.0%	
With Vision Disability	14	10,500	778,145	0.9%	1.4%	2.0%	
With Cognitive Disability	65	22,911	1,585,969	4.8%	3.2%	4.4%	
With Ambulatory Disability	92	30,648	2,118,765	6.8%	4.3%	5.8%	
With Self Care Disability	25	14,141	964,579	1.8%	2.0%	2.6%	
With Independent Living Disability	74	26,339	1,654,210	6.4%	4.4%	5.5%	

Source: US Census, 2020 American Community Survey 5-Year Estimates, Table S1810.

Note: Some people may have multiple disabilities

The three major needs for people with disabilities are low cost (subsidized) rents, handicap_ped accessible homes, and buildings near public transportation. These needs are very similar to the desires of other segments of the population. Policies that promote affordable housing are generally are also beneficialgood for the disabled community. Specific recommendations from the Golden Gate Regional Center (with a note one Colma's actions or programs) include:

- Jurisdictions assisting with site identification for low-income developments (Colma's Program 5.5, regular meetings with non-profit developers, Program 3.2, Density Bonus allowance and Program 4.3, Emergency Shelters).
- Policies to promote accessible homes (Colma's Program 4.1, Reasonable Accommodation and enforcement of building codes related to accessibility).
- Inclusionary zoning (Colma's Program 3.7, Inclusionary Housing).
- Second units (Colma's Program 2.1), Second Unit Ordinance).
- Accessory Dwelling Units (Colma's Program 2.2)-
- Mixed use zoning (Colma's Program 3.3, High Density Housing near BART).

Additionally, some people with developmental disabilities need supportive housing that is affordable and located near public transit. In supportive housing, additional services are provided at the home.

In the Town's zoning code, it defines the word family interchangeably with household. The household definition does not mention disability nor does the Zoning Code require spacing or concentration requirements for housing for persons with disabilities. In Subchapter 5.15 of the Colma Municipal Code, the Town describes the requests for reasonable accommodation in housing process. This process includes any request for reasonable accommodation may be made by any person with a disability, their representative or entity, when the application of a zoning law, building code, or other land use regulation, policy, or practice acts as a barrier to fair housing opportunities. The request may include the elimination of regulatory barriers which include a modification or exception to Town rules, policies and procedures or to the standards and practices for the siting, development and use of housing or housing-related facilities that would eliminate regulatory barriers and provide a person with a disability equal opportunity to housing of their choice. If a request is made, a review with other planning approvals such as a use permit, variance, design review permit, zone change, general plan amendment, or subdivision could be filed at the same time.

FEMALE-HEADED AND LARGE HOUSEHOLDS

Households headed by a single parent can have special needs due to the economic limitation of earning only one income, and the challenges of childcare without a partner. Although gender equality has made strides over the past 50 years, women continue to earn lower incomes than men. Therefore, female-headed households in particular have specific housing needs that must be addressed. Female-headed households can have special needs that requireinclude low-cost housing, suitabilityle for children and located near schools and childcare facilities. Innovative, shared living arrangements, including congregate cooking and childcare, maycould also be appropriate.

Female-headed households comprise 28 percent of the households in Colma. The most vulnerable female-headed households can be those where women are living with children but without a partner. Colma has 90 such households, or 19 percent of the total number of households. Female-headed households are more likely to be living under the poverty line than other households: approximately eight percent of female-headed households in Colma are under the poverty line.

Table H-3221: Female Headed Female-Headed Households

Colma	County	State

	Number	Percent		
Female living with own children, no partnerhusband	90	18.6%	23.5%	26.2%
Female living alone	48	9.9%	12.6%	13.1%
∓ _otal Households	485	100%	263,351	13,103,114
Female Households Below Poverty Level in past 12 months	38	7.8%	4.2%	11.3%

Source: US Census, 2020 American Community Survey 5-Year Estimates, Table DP02, B17021

Large households are defined as households with five or more members living in the same home. Large households are a special needs group because of the difficulty ofin finding adequate and affordable housing. -The higher costs required for homes with multiple bedrooms can result in larger families experiencing a disproportionate cost burden compared to than the rest of the population and population and can increase the risk of housing insecurity.

In Colma, 145.2% of large family households (5 or more family members) experience a cost burden of 30%-50%. There are no reported large family households that spend 50% or more on their income on housing. While 0.0% of households spend more than half of their income on housing. Some 19.4% of all other households have a cost burden of 30%-50%, with 13.6% of households spending more than 50% of their income on housing.

Table H-3323: Cost Burden by Household Size

Household Size	0%-30% of income Used for Housing	30%-50% of income Used for Housing	50% of Income s <u>Us</u> ued for Housing
All other household types	256	74	52
Large Family (5+ persons)	67	12	0
Total s	323	86	52

Source: U.S. Department of Housing and Urban Development (HUD), Comprehensive Housing Affordability Strategy (CHAS)

ACS tabulation, 2013-2017 release

Notes:

-Cost burden is the ratio of housing costs to household income. For renters, housing cost is gross rent (contract rent plus utilities). For owners, housing cost is ""select monthly owner costs", which includes mortgage payment, utilities, association fees, insurance, and real estate taxes. HUD defines cost-burdened households as those whose monthly housing costs exceed 30% of monthly income, while severely cost-burdened households are those whose monthly housing costs exceed 50% of monthly income.

HOUSING NEEDS FOR FARMW WORKERS

Farmworkers are traditionally defined as persons whose primary incomes are earned through seasonal agricultural labor. Most jurisdictions in San Mateo County have no farms or

farmworkers; however, there are 241 farms and 1,321 farmworkers in the county, primarily located in coastal communities. Of these 1,321 farmworkers, 123 are migrant workers and 343 work less than 150 days annually (and are therefore considered to be "seasonal labor"). Farm workers who are migrant or seasonal workers have special housing needs because of their relatively low income and the unstable nature of their job (i.e., having to move throughout the year from one harvest to the next). -These workers generally face higher rates of overcrowding and other substandard housing conditions. Continued efforts to provide affordable housing, especially affordable housing suitable for families, will help meet the needs of these fram workers.

The Town of Colma has several commercial container plant nurseries that operate year-round and offer their employees regular pay and benefits. -In addition, Colma has two small flower farms that are maintained by individual farmers that lease land and successfully sell their crops to local merchants.

Increasing the housing supply for farmworkers in Town can be achieve through ADUs or JADUs. In the G cemetery zoning district, upon issuance of a use permit, the City Council would allow for a single caretaker unit with or without an ADU or JADU (Colma Municipal Code (5.03.060). Additionally, the R-S zoning district, allows for manufactured homes (R zone only), and with a use permit, existing multiple residences buildings, warehouses, and other facilities, all of which could be utilized for housing farmworkers (Colma Municipal Code 5.03.080).

Table H-3434: Farm workers in San Mateo County (2007-2017)

	2007	2012	2017
Total Farms	329	334	241
Land in farms (acres)	57,089	48,160	45,972
Hired Farm Labor	2,608	1,722	1,321
Migrant labor	24	88	123
Working > 150 days annually	1697	718	978
Working <150 days annually	911	329	343

Source: U.S. Department of Agriculture, Census of Farmworkers (2007, 2012, 2017), Table 7: Hired Farm Labor

HOUSING NEEDS FOR THE HOMELESS

All 21 jurisdictions within San Mateo County have adopted the ten-year HOPE Plan (Housing Our People Effectively: Ending Homelessness in San Mateo County), designed to end homelessness within ten years. The HOPE Plan adopts a Housing First policy, which seeks to move homeless people into permanent housing instead of shelters by increasing the stock of affordable and subsidized housing. Although the HOPE planners recognized that there is a lack of needed resources throughout the housing continuum, including emergency and transitional housing, the greatest need and the most effective use of new and/or redirected resources is for creating and sustaining quality affordable housing and supportive housing.

According to the 2019 San Mateo County One Day Homeless Count and Survey, countywide homeless survey there are 1,512 homeless people living in San Mateo County.

Table H-3<u>545</u>: Demographics of San Mateo County Homeless Population by Household Type

	Adult Only Household (73.4%)		Family Household (26.5%)			
	Emergency Shelter	Transitional Housing	Unsheltered	Emergency Shelter	Transitional Housing	Unsheltered
Gender						
Male	67.7%	62.2%	78.9%	39.7%	42.8%	46.8%
Female	30.8%	37.8%	21.2%	60.3%	57.2%	53.2%
Transgender	1.5%	0.0%	0.1%	0.0%	0.0%	0.0%
Race						
White	59.1%	55.4%	74.5%	41.2%	55.0%	75.8%
African American	20.7%	27%	8.9%	23.5%	14.0%	17.7%
Asian	6.1%	2.7%	0.0%	8.8%	6.6%	0.0%
American Indian/Alaskan Native	4.0%	2.7%	8.2%	7.4%	3.3%	1.6%
Native Hawaiian/Other Pacific Islander	7.6%	5.4%	0.1%	4.4%	11.1%	1.6%
Multiple Races	2.5%	6.8%	8.2%	14.7%	10.0%	3.2%
Ethnicity						
Hispanic	20.7%	27%	39.3%	41.2%	<u>52%</u>	<u>27.4%</u>
Non-Hispanic	79.3%	73%	60.7%	<u>58.8%</u>	<u>48%</u>	<u>75.8%</u>
Chronicity						
Chronic Homelessness	33.3%	0.0%	30.0%	4.4%	0.0%	0.0%

Source: San Mateo County Human Services Agency, Center on Homelessness, 2019 San Mateo County One Day Homeless Count and Survey

Note: May not total 100% due to rounding.

Table H-3656: Additional Demographics of San Mateo County Homeless Adult Population

	Emergency Shelter	Transitional Housing	Unsheltered
Veteran Population	14%	2%	4%
Alcohol / Drug Abuse	20.5%	10.4%	12%
History of Domestic			
Violence	4.5%	7.3%	12%
Severe Mental Illness	31.3%	23.8%	22.7%

Source: San Mateo County Human Services Agency, Center on Homelessness, 2019 San Mateo County One Day Homeless Count and Survey

Note: May not total 100% due to rounding

Table H-3767: County Homeless Population Location 2013-2019

Location	2013	2019	Change
Unsheltered			
On the Street	353	157	-55.5%
In Car	231	184	-20.3%
In RVs	392	494	+26.0%
In Tents/Encampments	323	66	-79.6%
<u>Total</u>	1,299	<u>901</u>	<u>-30.6%</u>
Sheltered			
In Emergency Shelter	272	266	-2.2%
In Transitional Housing	431	345	-20.0%
Total:	<u>703</u> 2,002	<u>611</u> 1,512	- <u>13</u> 24.5%

Source: San Mateo County Human Services Agency, Center on Homelessness, 2019 San Mateo County One Day Homeless Count and Survey

The <u>Hh</u>omeless <u>individuals</u> in San Mateo are both sheltered, meaning they live in emergency shelters, transitional housing, treatment centers or other similar institutions, and unsheltered, meaning they <u>are unhoused living live on the street</u>, in encampments, or in a vehicle.

The number of homeless people living on the street in San Mateo County has decreased since 2013. However, the number living in an RV has risen by approximately 26 percent. The remaining 43 percent are considered sheltered homeless, and live in shelters, transitional housing, motels, or institutions.

The vast majority of Many homeless people are single adults (who may be living with another adult, but no children). Still, one-fourth of the sheltered homeless are families. Homeless persons in an adult only household were most likely to be unsheltered and male. In contrast, homeless family households were most likely to be in transitional housing and be headed by a female.

Table H-3878: Location where Homelessness Occurred

Location	County
Living in San Mateo County when became homeless	77%
Hometown in San Mateo County	44%

Source: San Mateo County Human Services Agency, Center on Homelessness, 2019 San Mateo County One Day Homeless Count and Survey

Quantification of Available Homeless Assistance Resources

Shelters and homeless assistance programs are the main resources available to homeless residents of San Mateo County. Colma helps to meet the needs of its homeless residents by providing financial support and appropriate referrals to local homeless assistance programs available in San Mateo County, including Shelter Network, the Human Investment Project, North Peninsula Food Pantry and Dining Center of Daly City, and the Second Harvest Food Bank. In addition, Colma permits development of a homeless shelter as permitted use in the Commercial (C) zone.

San Mateo County's Center on Homeless, a program overseen by the County Human Services Agency, coordinates the provision of homeless services within the County, including those by non-governmental entities. The Center on Homeless provides information to county residents and, provides referrals, administers self-sufficiency programs, and develops homeless resources. There are also several specialized shelters for persons with substance abuse problems, and mental illnesses, as well as victims of domestic violence and for the youth.

The nearest large homeless assistance facility is the Community Service Center in Daly City. The Center is a clearinghouse providing motel vouchers, bus tickets and referrals to the County's transitional shelters. In addition, this facility provides a Home Sharing service which keeps track of those with living quarters to share.

In May of 2013 City Council adopted Ordinance No. 720, allowing emergency shelters on all properties zoned for commercial use, without a conditional use permit or other discretionary permit, and establishing development standards including proximity to other shelters (no closer than 300 feet), vehicle parking for employees, bicycle parking, shelter capacity, client waiting areas, length of stay, screening of outdoor uses, exterior lighting, laundry facilities, and personal property storage applicable to emergency shelters. As defined, an emergency shelter is housing with minimal supportive services for homeless persons that is limited to occupancy of six months or less.

Determination of Unmet Homeless Needs in Colma

As of the 2019 San Mateo Homeless Census, <u>eight</u>8 unsheltered homeless people were counted in Colma. Homelessness is a regional issue and consideration of the homeless is important in formulating housing policy.

HOUSING NEEDS FOR EXTREMELY LOW-INCOME HOUSEHOLDS

Extremely Low Income (ELI) households earn 30 percent of the Area Median Income or less. According to the Department of Housing and Community Development 2022 State Income Limits, this amounts to an annual income of \$54,800 or below for a family of four in San Mateo County. Many ELI households live in rental housing and most likely face overpayment, overcrowding or substandard housing conditions. Some ELI households are recipients of public assistance such as social security insurance or disability insurance. Housing types available and suitable for ELI households include affordable rentals, secondary dwelling units, emergency shelters, supportive housing and transitional housing.

Emergency shelters are a permitted use in the Commercial "C" zone that is subject to both development and management standards listed in chapter 5 of the Town's municipal code. In addition, supportive and transitional housing uses are permitted by right in the "R" and "R-S" zones and permitted with a use permit in the "C" zone. —These standards align with measures required by the State of California such as the six—month length of stay limit, and the requirement that no individual or household may be denied access because of inability to pay. Capacity for this use is not specified in the Town's zoning code.

Further, to comply with AB 101, the Town has added a new program to permit Low-Barrier Navigation Centers in the C Zone. Low-Barrier Navigation Centers as defined by Government Code 65660(a) is housing or shelter in which a resident who is homeless or at risk of homelessness may live temporarily while waiting to move into permanent housing.

There are 75 ELI households in Colma according to 2018 CHAS data. All Colma's ELI households face overcrowding, overpayment, and/or lack complete kitchen or plumbing facilities. As part of the zoning code update for 2023, tThe Town will identifyis investigating the Single Room Occupancy (SRO) opportunities available for individuals that fall within the ELI category, specifically those who are senior citizens. The Housing Element includes a program to add a definition and standards to regulate SROs in town.

Currently, in the R-S zone, with a conditional use permit, existing multiple residence buildings, warehouses, and other facilities could be areas where SROs and similar types of housing can be utilized in Town. (Colma Municipal Code 5.03.080) As part of the zoning code update, the Town will identify areas in other parts of town where SROs can exist.

Table H-39389: Housing Needs for Extremely Low Income (ELI) Households in Colma

Household Category	Renter Households	Owner Households	Total Households
Total households any income	225	255	480
Total ELI households	60	15	75
ELI households with housing problems	<u>35</u> 60	15	<u>50</u> 75
ELI households with cost burden (paying 30%			
or more of income)	<u>29</u> 49	<u>15</u> 68	<u>44117</u>
ELI households with cost burden (paying 50%			
or more of income)	<u>25</u> 10	<u>15</u> 18	<u>40</u> 28

Source: HUD Comprehensive Housing Affordability Strategy (2014-2018)

H-67	
11-07	

HOUSING ELEMENT PUBLIC PARTICIPATION

For the 6th cycle of the Housing Element, New requirements for this cycle of the Housing Element, State law requires jurisdictions to make a "diligent effort to achieve public participation of all economic segments of the community" when preparing a housing element (Government Code 65583(c)(7)). State law requires jurisdictions to take active steps to inform, involve, and solicit input from the public, particularly groups and organizations representing the interests of lower-income and minority households that might otherwise not participate in the process.

In previous Housing Elements, due to the small population of the <u>T</u>town, outreach consisted of Council Study Sessions. Because of the new requirements, the Town decided on a more comprehensive outreach plan that include<u>s</u>d several methods both in-person and virtual, as well as utilizing traditional <u>media</u> and social media. By offering different ways <u>for</u> residents and other stakeholders <u>to can</u> provide input, the Town hope<u>s</u>d to gain a better understanding of residents <u>representingcovering</u> multiple demographics.

HOUSING ELEMENT FLYER

To promote the survey and outreach events, a flyer was created and sent to residents (360 households). This flyer included information for outreach events, the first City Council public hearing for the Housing Element, and a link along with a QR code to the survey. Written on the flyer, in English, traditional Chinese (traditional), Spanish, and Tagalog were translation services available to those who require language assistance. Also written was ADA assistance was stated and offered in the flyer as well. upon request for those that require such accommodation. Paper copies of theis flyer were also available at various outreach events.

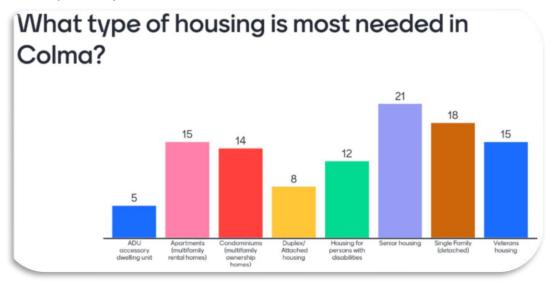
HOUSING ELEMENT WEBSITE AND SOCIAL MEDIA

In April 2022, the Town launched its Housing Element Update website (www.colma.ca.gov/housing-element) to provide an overview of the project, purpose for the update, key benefits for the update, an explanation of the Regional Housing Needs Allocation (RHNA), ways to participate in the update process, a housing element video, and links to the housing survey. The Town utilizes Facebook, Twitter, and Simplicity for announcements. Posts were made on each app promoting the Housing Element <u>Uupdate</u> and outreach events. <u>The Town will continue to update ethe website with housing element revisions as well as any other related updates.</u>

HOUSING SURVEY

On April 8, 2022, the Town released a Housing Survey to assess current housing conditions, the community's priorities regarding future housing, and to gather information on housing constraints. This survey was available online using the Mentimeter app and paper copies were distributed at various outreach events in the month of April. The survey concluded on April 29, 2022. There were 44 responses. Participants included residents, those who work in Colma, and

those who neither live nor work in the Town. The survey indicated that over 70% of participants were satisfied with their current housing situation in Colma and would rate the physical condition of their unit as "excellent". Participants shared that the types of housing they felt were most needed in Colma arewere Senior Housing, Single Family (detached homes), and Apartments (multifamily rental homes), Veterans Housing, and Condominiums (multifamily ownership homes).



The Town of Colma owns 18 Senior Housing Units, located on El Camino Real This is an example of a

OUTREACH EVENTS

 On April 12, 2022, planning staff participated in a barbeque at Veterans Village hosted by The American Legion. Town Staff and <u>Eric Duncan</u>, the Resident Services Coordinator assisted with outreach by <u>helping</u> distributinge flyers and surveys to each resident. Input

from residents at Veterans Village is important because they represent a demographic that hascurrently live in affordable housing and has disabilities, weare formerly homeless, or are over 60 years old, or currently live in affordable housing.

On April 16, 2022, the Town participated in an
Easter event called Eggstravaganza hosted by the
Colma Recreation Services Department at the Colma
Community Center. Planning staff hosted a table at
this event where a housing-related activity was
created for children. Theis activity asked these
children to dream of their future home in Colma,
color it (see example to the right), and to write a
reason for why they chose to live in that home.



They were able to choose <u>from</u> three types of homes: apartment, duplex, <u>orand</u> single-family. This event was well attended with close to 50 children participating in the activity.

- On April 20, 2022, the Town participated in a senior luncheon hosted by the Colma Recreation Services Department at the Colma Community Center.
 - Planning staff hosted a table at this event where the <u>Housing Element Update</u> flyer and survey were distributed to the residents. This event also allowed staff to promote future Housing Element outreach events. Input from <u>older residents this</u> <u>demographic</u> is important to the <u>T</u>town because the residents represent a demographic that is over 60 and some have special needs.
- On April 20, 2022, the Town hosted an event at Black Bear Diner called Coffee with a Planner. This was a workshop for community members to meetengage with planning staff where they were and have an opportunity to engage, ask questions, and fill out the survey.
- On April 22, 2022, the Town participated in the 2022 Arbor Day/Earth Day event hosted by the Colma Recreation Services Department at Sterling Park. Planning staff hosted a table at this event where the flyer and survey were distributed to the residents. Staff engaged with several residents explaining the purpose of the Hhousing Eelement, and ways to get involved with the process.
- On April 25, 2022, planning staff presented at the City Council meeting. The purpose of this study session was to introduce an overview of the Housing Element Update and Obtain input from the City Council and the public. Staff provided progress to date, public outreach efforts, and the preliminary map of potential new housing locations (site inventory). Email notices for this study session and the June 8, 2022, presentation of the Draft Housing Element on June 8, 2022, were sent to various housing advocacy groups and non-profits. They included: One Degree, Housing Choices, HIP Housing, Housing Leadership Council of San Mateo, Let's Talk Housing San Mateo County, Mercy Housing, MidPen Housing, and Samaritan House San Mateo.
- Staff presented the Town's Goals, Policies, Programs, and Objectives to San Mateo
 County Equity Advisory Group on May 6, 2022. This group is a collection of housing
 advocates in San Mateo County. During this presentation, staff was able to gain
 feedback on which programs were considered strong and areas that needed further
 improvement.
- Planning staff presented the Draft Housing Element to the City Council at their meeting on June 8, 2022. The purpose of this meeting was to introduce the Draft Housing Element to City Council and to the public. Planning staff provided progress to date, a revised site inventory map (reflecting the removal of the Italian Cemetery, aef 3.07-acre parcel), a highlight of key housing programs, and comments from the May 6, 2022, presentation to the San Mateo County Equity Advisory Group.
- On September 23, 2022, Town Staff hosted Housing Leadership Council staff for a tour
 of the housing opportunity sites in Town, and Town and discussed the opportunity sites
 analysis.

PUBLIC NOTICE DISTRIBUTION LIST

Columns of noticing. Please refer to Appendix C, Public Notice List

SUMMARY OF PUBLIC COMMENTS

On April 27, 2022, planning staff presented the Housing Element Update study session at the City Council meeting. There were no public comments made to staff at theat meeting.

During the <u>30-day</u> comment period, <u>after the City Council public meeting</u>, staff wereas notified by the Italian Cemetery of its desire not to be part of the housing inventory for their vacant site, located at El Camino Real and F Street. <u>Lander During the initial opportunity sites process, staff which was determined it was suitable for multi-unit housing due to its location on El Camino Real and across the street from Colma BART station. <u>As a result, Therefore, s</u>taff revised the housing inventory and the draft to eliminate the 3.07-acre property owned by the Italian Cemetery.</u>

The Housing Element Survey concluded on April 29th withand a total of 44 recorded responses. were recorded. Planning staff collected this data and considered how this feedback cwould be integrated into future housing plans.

One major theme that resonated throughout the surveys was access to homeownership. Multiple members of the community The public has expressed interest in homeownership specifically for those with continuing a program that allows moderate incomes and below to purchase homes in Colma. As a result, programs that relate to inclusionary housing, density bonuses, increasing density, and ADUs have been modified to provide more opportunities for homeownership and affordable housing. There is an additional new program, a Housing Element Overlay District to further remove any governmental constraints and encourage high-density housing development.

On May 6, 2022, staff participated in a virtual presentation to the members of the San Mateo County Equity Advisory Group. During this presentation, the Goals, Policies, Programs and Objectives for of the Draft Housing Element was discussed, and feedback provided by this group. Comments were provided verbally after staff's presentation. A couple of highlighted comments included: displacement strategies for low-income residents, equity for code enforcement and nuisance abatement, more efforts towards local funding sources for affordable housing, densities of 50 dwelling units per acre (du/ac) near the BART station, and inclusivity to all groups during the 6th housing cycle. As a result, existing programs were edited and several programs were added.

On May 27, 2022, <u>the Housing Leadership Council of San Mateo County (HLC)</u> submitted an undated letter through email commenting on Colma's Draft Housing Element. <u>Following the</u>

receipt of the thisthis letter, sStaff has been in contact with HLC to discuss their concerns. On September 23, 2022, Staff hosted HLC Staff for a tour of opportunity sites, and engaged in a discussion of the opportunity sites analysis. This letter was addressed to the City Clerk, the Building Department, and Planning Department but was only discovered in junk email folder on June 8, 2022, hours prior to planning staff presenting the Draft Housing Element at the City Council meeting. In preparation offor the final draft of the Housing Element, Staff has incorporated HLC Staff's thoughts and concerns within the policies and programs. Specifically for the opportunity sites, where a new overlay district that removes parking minimums within a half mile of high-quality transit, allows for residential use on commercially zoned property without rezoning for projects that pay prevailing wages, and CEQA-exempt ministerial approval pathway on commercially zoned land for qualifying residential development that meets affordable housing targets. Planning staff have spoken to HLC by acknowledging receipt and will consider their comments in the final draft. Staff willhopes to continue to foster relationships and open communication with the public and responsible organizations.

FAIR HOUSING

AFFIRMATIVELY FURTHERING FAIR HOUSING

Assembly Bill (AB) 686 requires that all housing elements contain an affirmatively furthering fair housing (AFFH) assessment. Under State Law, "affirmatively furthering fair housing" means "taking meaningful actions, in addition to combating discrimination, that overcome patterns of segregation and foster inclusive communities free from barriers that restrict access to opportunity based on protected characteristics."

There are three parts to this requirement:

- 1. Include a Program that Affirmatively Furthers Fair Housing and Promotes Housing Opportunities throughout the Community for Protected Classes (applies to H-housing Eelements beginning January 1, 2019).
- 2. Conduct an Assessment of Fair Hhousing that includes <u>a</u> summary of fair housing issues, an analysis of available federal, state, and local data and knowledge to identify <u>sites</u>, and an assessment of contributing factors for the fair housing issues.
- 3. Prepare the <u>Hh</u>ousing <u>E</u>element Land Inventory and Identification of Sites through the <u>L</u>ens of Affirmatively Furthering Fair Housing.

In compliance with AB 686, the Town has completed the following outreach and analysis.

Analysis of the fair housing issues in this section draws from the Town of Colma Fair Housing Assessment, an analysis that follows the April 2021 State of California State Guidance for AFFH, prepared by 21 Elements (Appendix B). The assessment identifies the primary factors contributing to fair housing challenges and the plan for taking meaningful actions to improve access to housing and economic opportunity. The following fair housing issues were analyzed: Fair housing enforcement and outreach, integration and segregation, access to opportunity, concentrated areas of poverty, disparate housing needs, and disproportionate housing needs, and displacement risk within the jurisdiction. To address the identified factors, the assessment includes a Fair Housing Action Plan (FHAP) with goals, actions, and timelines.

FAIR HOUSING ASSESSMENT

The Fair Housing Assessment (Appendix B) follows the April 2021 State of California State Guidance for AFFH. The study was conducted as part of the 21 Elements process, which facilitates the completion of Housing Elements for all San Mateo County jurisdictions.

Primary Findings

This section summarizes the primary findings from the Fair Housing Assessment for the Town of Colma, including the following sections: fair housing enforcement and outreach capacity,

integration and segregation, access to opportunity, disparate housing needs, and contributing factors, and the city's fair housing action plan.

- No fair housing complaints were filed in the Town of Colma from 2017 to 2021. The
 Town of Colma could improve the accessibility of fair housing information on their
 website and <u>provide</u> resources for residents experiencing housing discrimination.
- Racial and ethnic minority populations are disproportionately impacted by poverty, low household incomes, overcrowding, and homelessness, compared to the non-Hispanic White population in the Town of Colma. Additionally, racial and ethnic minorities are more likely to be denied a home mortgage loan.
 - Aside from Asian/API residents, racial and ethnic minority populations generally have higher poverty rates. Black or African American incomes are the lowest of any racial or ethnic minority population in the Town of Colma.
 - Racial and ethnic minorities are more likely than non-Hispanic White households to experience overcrowding. Low and moderate-income households are also more likely to be overcrowded.
 - People who identify as American Indian or Alaskan Native, Black, White, <u>orand</u>
 Hispanic are overrepresented in the homeless population compared to their
 share of the general population.
 - Hispanic and Asian/API households have the highest denial rates for mortgage loan applications in 2018 and 2019.
- Colma is entirely contained within a single census tract—the standard geographic
 measure for "neighborhoods" in U.S. Census data products. As such, the town does not
 contain any racial/ethnic concentrations, poverty concentrations, nor concentrations of
 housing problems.
- The composite opportunity score for Colma shows the town to be a "moderate resource area," and the Social Vulnerability Index (SVI) provided by the Centers for Disease Control and Prevention (CDC) ranks the town as "moderately vulnerable" to a disaster (based on four themes: of socioeconomic status, household composition, race or ethnicity, and housing and transportation).
- Compared to the County of San Mateo, tThe Town of Colma has a higherslight
 concentration of residents with a disability with 10% of the population compared to 8%
 in the county. Residents living with a disability in the Ttown are all employed, and while
 only 1% of residents without a disability are unemployed. Additionally, the aging
 population is putting a strain on paratransit access countywide.
- Black, Hispanic and Pacific Islander students in the Town of Colma—served by the
 Jefferson Union High School District and the Jefferson Elementary School District—
 experience poor educational outcomes compared to other students. Many high schoolers
 in the county met admission standards for a University of California (UC) or California
 State University (CSU) school. Black and Hispanic students in Jefferson Union High
 School District were less likely to meet the admission standards with rates at CSU and
 UC schools of 23% and 32%, respectively.

- Jefferson Elementary School Ddistrict had a 17%-percentage point gap between their overall chronic absenteeism rate (12%) and their chronic absenteeism rate among Black students (28%). While Jefferson Union has the lowest dropout rates in the county just 3% of students the highest dropout rates were still found among Black (7%) and Hispanic students (6%).
- Nearly half of all renter households in the Town of Colma are cost-burdened—spending more than 30% of their gross income on housing costs—and more than one in four are extremely cost-burdened—spending more than 50% of their gross income on housing costs. There are disparities in the-housing cost burden in the Town of Colma for Hispanic households.

Fair Housing Issues and Contributing Factors

This section summarizesd the fair housing issues identified for the Town of Colma and the contributing factors. contributing to those issues.

Fair housing issue: No residents have filed fair housing complaints, indicating a potential lack of awareness about fair housing rights.

Contributing factors:

- Lack of access to information about fair housing rights.
- Limited knowledge of fair housing by residents.

Fair housing issue: Residents of color experience disproportionate housing needs. Black residents experience lower income and higher poverty rates, Hispanic and Asian households experience high rates of mortgage loan denials when trying to purchase homes in Colma (43% and 33%, respectively), and Hispanic households also experience higher rates of cost burden.

The Town is addressing this issue through AFFH Action Area 1, where the focus is to increase outreach and improve the existing resources.

Contributing factors:

- Higher poverty rates among Colma's Black residents stem from decades of discrimination in employment, education, and housing markets. These residents have faced greater challenges in building wealth through economic mobility and homeownership.
- It is well documented that persons of color—particularly African American residents were denied loans to purchase homes, were not allowed to buy in many neighborhoods because of restrictive covenants and were harassed if they managed to purchase a home in a predominantly White neighborhood. These historical actions have led to a significant homeownership gap among racial and ethnic minorities.

• The Town is addressing this issue through AFFH Action Area 2, where the focus is to protect existing residents from displacement, provide housing strategies to Black, Indigenous, and People of Color (BIPOC) as well as those who have special needs.

Fair housing issue: Affordable housing is limited and the ability to add affordable housing is constrained by land use.

Colma <u>is disproportionately occupied by residents of color and offers</u> relatively more affordable housing opportunities than surrounding cities. However, because most land is zoned for cemeteries, there is limited land available for residential development. Additionally, there are no areas of within the town that are zoned for multifamily housing, which is disproportionately occupied by residents of color.

The Town is addressing this issue through AFFH Action Area 3, to provide more strategies and housing choices through creating less restrictions on land use.

Fair Housing Enforcement and Outreach

The Town currently enforces fair housing laws through the policies and code for compliance with State Law. If fair housing issues are reported by residents or potential residents, the Planning Department and Code Enforcement cooperatively work together to remediate the complaint. Fair housing issues are usually referred to the appropriate agencies, usually the County of San Mateo Housing Authority would be the first point of contact along with Project Sentinel a non-profit assists that individuals that have faced housing discrimination.

Currently, the fair housing information can be found on the Town's website under the Planning Department's page and Housing Resources. The information is displayed in English, however, there is a button that translates the website into many languages. While this button provides language assistance, the Town plans to increase its visibility and accessibility with translated information readily available on the page without any further action. Under AFFH Action Plan 1, the Town will increase and implement its outreach in 2023.

The Town has not been alleged or found in violation of is in compliance with the following:

- State Density Bonuses and Other Incentives Law (Gov. Code. Title 7. Division 1. Chapter 4.3 Density Bonuses and Other Incentives, amended and effective January 1, 2021) The Town does an annual review of the State's Density Bonus Landlaw and updates its Ordinance ifas needed;
- Housing Accountability Act (Gov Code Section 65589.5) requiring the adoption of a Housing Element, -and-compliance with RHNA allocations, and that requires certain findings when approving or denying certain development projects. The Town's most recent Housing Element covering 2015-2022 has been adopted and the Town has met its compliant with RHNA allocations;

- No Net Loss Law (Gov Code Section 65863) requiring that adequate sites be maintained to accommodate unmet RHNA allocations, including among income levels. The Town has met its RHNA allocation for the current cycle and has identified opportunity sites to help meet its 6th housing cycle;
- Least Cost Zoning Law (Gov Code Section 65913.1). requiring that the Town designates and zones sufficient vacant land for residential use and nonresidential use in relation to the growth projections of the general plan to meet the housing needs for all income categories as identified in the housing element—The Town's building and planning fees are on par with other jurisdictions in San Mateo County;
- Excessive Subdivision Standards Law (Gov Code Section 65913.2) The Town does not have any imposing impose standards and/or criteria that renders the development of housing infeasible for any and all economic segments of the community;
- Limits on Growth Controls Law (Gov Code Section 65589.5) The Town does not have any growth control measures and has not rejected any proposals for housing projects that met objective planning and zoning criteria in the current cycle.

SITES INVENTORY **ANALYSIS**

AB 686 requires an analysis of the sites identified sites that meet RHNA obligations for their ability to affirmatively further fair housing. Planning staff have identified seven parcels to meet RHNA obligations. A detailed site analysis can be found under the section titled "Ability to Meet Housing Needs". The seveneven parcels identified are not within or close to R/ECAPs, and edge R/ECAPs R/ECAPs and/or low fincome poverty concentrations. Since the Town of Colma is contained within one census tract, the proportion of low and very low-income units in the area, concentrations of Housing Choice Vouchers, as well as the distribution of lower, moderate, and above moderate-income units in low, moderate, and high resourced areas are equally distributed. In addition, the identified parcels are similar in terms of proximity to high proficiency K-12 education institutions, high-resourced areas/positive economic outcome areas, low social vulnerability, good jobs proximity to high-quality jobs, access to transportation, and healthy places to live. There is one 0.2% Annual Chance Flood Hazard area located along El Camino Real by the northern boundary that could potentially affect 7778 El Camino Real.

Colma has not had to deal with any recent displacement due to environmental factors, however, it is important to note that the San Andreas Fault is just west of the Town and along El Camino Real has high liquefaction susceptibility.

A thorough analysis for the sites inventory can be found in -Appendix B in the Site Inventory Analysis.

GOALS AND ACTIONS

Goals and Actions for this cycle of the Housing Element will be included in the section called Housing Goals, Policies, and Programs. In that section, objectives to meet housing goals will be defined, programs to reach those goals will be explained, andlong with an analysis of programs from the previous housing cycle (Table H-5958) will be included. Additionally, an AFFH Action Plan will also be implemented to reduce AFFH deficiencies (Table H-3940).

Fair Action Plans

The AFFH Action Plan is broken down into three areas:

- 1. Outreach
- 2. Protecting and providing strategies for existing residents from displacement including those from are Black, Indigenous, and People of Color (BIPOC) including Residents with Special Needs
- 3. Enhancing housing mobility strategies and encouraging new housing choices

Each action plan is evaluated with existing and new programs developed in the 2023 Housing Element identifying the fair housing issues, contributing factors, objectives, actions, and timelines.

The AFFH Action Plan Table (Table H-3940) is on the next page.

Table H-403940: AFFH Action Plan

Fair Housing Issues	Contributing Factors	<u>Objectives</u>	Meaningful Actions	<u>Timeline</u>
			1. Improve Fair Housing Outreach	
Fair Housing	 Lack of access to 	Maintain zero to	Action 1.1: (Program 5.1, 5.4, 5.5, 8.1, 8.2)	<u>Begin</u>
<u>Outreach</u>	information about	low complaints	 Continue and update the Towns' fair housing webpage 	implementation in
	fair housing	and inquiries.	to include fair housing resources for residents who feel	2023, with Annual
	rights; Limited		they have experienced discrimination, information about	reports beginning in
	knowledge of fair		filing fair housing complaints with HCD or HUD, and	<u>2024.</u>
	housing by		information about protected classes under the Fair	
	<u>residents</u>		Housing Act.	
	2. Greater outreach		 Provide materials in various languages including 	
	efforts are		Chinese, Spanish, Tagalog, and other (appropriate	
	needed in various		languages).	
	formats.		 Provide education to landlords and property managers 	
	3. More resources		on requirements to address reasonable accommodation	
	should be made		requests	
	available to the		 Utilize the Town's various existing media outlets to such 	
	public.		as the advertise Fair Housing Information	
			 Conduct Fair Housing workshops and study sessions 	
			with the Town Council	
Action Area 2	Protecting Existing	Residents from	Displacement, Providing Strategies that Protect Resident	s that are Black
			ing Residents with Special Needs (Seniors, Persons with D	
inaigenous, t	and I copic of color (DI. OC/ Includ	Homeless Persons)	Joan Hillory and
Protected Groups	1. Historic	<u>Improve</u>	Action 2.1: (Programs 2.2, 4.1, 4.2, 4.3, 4.4, 4.5, 4.6, 5.1,	Starting in 2024,
<u>have</u>	<u>discrimination</u>	accessibility to	<u>5.2, 5.3, 5.4)</u>	partnering with
disproportionate	and continued	home mortgage	Provide down payment assistance to minority	HEART on an annual
housing needs	mortgage	loans for	households and homebuyer education households by	basis, providing first-
including	denials; High housing costs and	protected	pursuing monies dedicated to providing financial	time and low-income
disparities in	low wages	groups who	assistance to BIPOC communities	buyer education
	1011 Huges			programs, and

Fair Housing Issues	Contributing <u>Factors</u>	<u>Objectives</u>	<u>Meaningful Actions</u>	<u>Timeline</u>
access to opportunities Disproportionate access to housing for individuals living with special needs	2. Need for community revitalization programs and strategies 3. Lack of public investments in underprivileged neighborhoods. 4. General lack of affordable housing, particularly in areas with appropriate services and amenities.	have high loan denial rates	 Provide homebuyer education materials in Chinese, Spanish, Tagalog, and other (appropriate languages) Annual workshops with HEART, HIP Housing, San Mateo Housing Authority, and other organizations that can assist with education and fair housing-related issues Work with the San Mateo County Department of Housing to obtain information on anti-displacement programs that addresses tenant's rights and relocation assistance. Utilize this information in annual workshops and study sessions to continue to inform Town residents of existing and new programs. 	prioritizing marketing of the programs to BIPOC and special needs community members
	Action Area 3. Enha	ncing Housing	Mobility Strategies and Encouraging New Housing Choice	<u> 95</u>
Affordable housing is limited and the ability to add affordable housing is constrained by lack of available land	Colma's land use is zoned for	 Create land use opportunities for multi- family housing in town Encourage the construction of ADUs and JADUs Encourage the construction of 	 Action 3.1: (Programs 2.1, 2.2, 3.1, 3.2, 3.3, 3.4, 3.5, 3.6, 3.7, 3.8, 3.9) Create Housing Element overlay zone that allows for land use flexibility in commercial zone Develop a proactive outreach program where ADU and JADUs' information is readily available on the Town's website with an annual workshop for ADU development The Town will proactively approach housing developers to encourage the development of opportunity sites and encourage affordable housing on these sites Make appropriate amendments to the Town's zoning code to include multi-family residential zoning districts 	Housing Element overlay zone will go into effect once adopted and certified by HCD (estimated 2023) Begin ADU/JADU outreach program, workshops in 2023 and continued annually

Fair Housing Issues	Contributing Factors	<u>Objectives</u>	Meaningful Actions	<u>Timeline</u>
	exists in the Town Design and	affordable housing throughout	to be constructed by right	Beginning 2023, staff will proactively
	Development standards are not appropriate for	the Town	vetted for environmental and zoning appropriateness so that high-density and affordable housing projects are	developers, take
	multi-family housing projects		 Amend the Town's parking standards to include parking alternatives that are less restrictive for high-density and 	meetings, and present opportunity sites for future
			affordable housing projects to be constructed; ensure parking standards meet State Law.	<u>housing</u> <u>development</u>

Actions	Fair Housing Issues	Contributing Factors	Fair Housing Category	Type of Action	Responsib le Party	Objectives	Quantified Objectives	Timeline
Action Area 1. Enhancing ho	using mobilit	y strategies: con	sist of remo	ving barri	e rs to housi	ng in areas of opp	ortunity and strat	tegically
enhancing access.								
Action 1.1:	Residents of	Historic	Disparities in	Financial	Regional	Improve	Provide down	Meet quantified
Participate in a regional down	color have	discrimination and	access to	resources	Partnership	accessibility to	payment	objectives by the
payment assistance program	disproportion	continued	opportunitic		with HEART	home mortgage	assistance to 20	e nd of the
with affirmative marketing to	ate housing	mortgage denials;	S		(San Mateo	loans for Hispanic	Hispanic and Asian	Housing Element
households with	needs.	High housing costs			County has	and Asian	households;	period in 2029;
disproportionate housing needs		and low wages			program	households who	Provide down	Conduct
including Hispanic and Asian					with them).	have the highest	payment	homebuyer
households (e.g., materials						loan denial rates.	assistance to 30	education
available in Spanish and other						Provide wealth	total households;	quarterly in
appropriate languages).						building through	Provide	partnership with
						homeownership for	homebuyer	HEART.

Actions	Fair Housing Issues	Contributing Factors	Fair Housing Category	Type of Action	Responsib le Party	Objectives	Quantified Objectives	Timeline
						moderate income households.	education to 200 households.	
						nousenolus.	nousenolus.	
Action Area 2. Encouraging r	l new housing	choices and affor	l :dability in h	iah resou	r ce areas: n	l romotina housina	supply, choices a	nd affordability
in areas of high opportunity							Supply, sholds a	,
Action 2.1:	Residents of	Current zoning	Disproportio	Financial	Town of	Improve incentives	Develop 260 3-	Meet quantified
Incentivize developers through	color have	code constrains	nate housing	Resources	Colma	for developers	bedroom units and	objectives by the
	disproportion	moderate and	need for			through direct	56-4-bedroom	e nd of the
		high-density	low-income			subsidies, fee		Housing Element
include diversity of unit types in	needs.	housing	households			waivers, and/or		period in 2029.
their development(s)—especially		developments.	and			density bonuses, to		
those that serve larger families			protected			include diversity of		
(e.g., 3- or 4-bedroom units,			classes			unit types in their		
child friendly amenities).						development(s).		
Action Area 3. Protecting ex					protect resi	dents in areas of l	ower or moderate	e opportunity
and concentrated poverty ar	id preserves	housing choices :	and affordal	oility.				
Action 3.1:	No fair	Lack of access to	Outreach	Human	Town of	Maintain and	Maintain zero	Ongoing
Continue and update the city's	housing	information about	capacity and	Resources	Colma	update the city's	complaints and	
housing webpage to include fair	complaints or	fair housing rights;	enforcement			fair housing	inquiries.	
housing including resources for	inquiries	Limited knowledge				webpage.		
residents who feel they have	filed.							

Actions	Fair Housing Issues	Contributing Factors	Fair Housing Category	Type of Action	Responsib le Party	Objectives	Quantified Objectives	Timeline
experienced discrimination,		of fair housing by						
information about filing fair		residents.						
housing complaints with HCD or								
HUD, and information about								
protected classes under the Fair								
Housing Act.								

ABILITY TO MEET HOUSING NEEDS

RESIDENTIAL LAND INVENTORY

A key component of the Housing Element is a projection of thea jurisdiction's housing supply. State law requires that the element identify adequate sites for housing, including rental housing and manufactured housing, and make adequate provisions foref the existing and projected needs of all economic segments of the community. This includes an inventory of land suitable for residential development, including vacant sites and sites having potential for redevelopment, and an analysis of the relationship of zoning and public services to these sites.

Table H-4<u>01</u>1: Colma RHNA Targets Summary

Income Category	Extremely Low	Very Low	Low	Moderate	Above Moderate	Total
Units	<u>22</u>	<u>22</u> 44	25	37	96	202

Note: Extremely-low incomes is assumed half of the assigned RHNA targets of 44

Note: Extremely-low incomes is assumed half of the assigned RHNA targets of 44

Existing Residential Development

Existing housing units are identified on *Exhibit H-1, Housing* and *Exhibit H-2, Sterling Park Neighborhood*. These maps include all dwelling units constructed prior to 2020. Based on American Community Survey (2020) and Census records, there are a total of 558 dwelling units in the Town of Colma, 292 of which are in the Sterling Park neighborhood and the remaining <u>units</u> are located outside of Sterling Park.

Since 2015, 75 residential units have been constructed, including 9 in Sterling Park and a 66-unit Veterans's housing project on Mission Road.

Approved Residential Development

As of April 29, 2022, there are no residential projects under construction in the Town, nor are there any approved residential projects not yet under construction.

Development Potential

In total, there are 7 parcels available for the development of approximately 255 new residential units. Of these units, there is potential for at least 53 units to be available to extremely low income and very low-income households, 30 units forto low-income households, 40 units for to moderate income households and 142 units forto above moderate-income households. The potential for 255 new units exceeds the development need identified in Colma's RHNA for 202 units to be constructed between 2023 and 2031.

Sites Inventory

Planning staff inventoried vacant and underutilized parcels in Colma to determine what land is available for development. Types of sites included:

- 5th Cycle Housing Element Carryover Sites.
- Vacant and underutilized, residential, and non-residential sites that <u>for</u> allow residential development.

The vacant and underutilized sites were analyzed based on several different categories to determine the best location for affordable housing: proximity to high quality transit and El Camino Real, parcel size, the need for lot consolidation, General Plan designation, underperforming or vacant uses, proximity to public services and amenities, developer interest of the site, and if environmental remediation is required. Sites were scored between 0-1, 1 being the most likely to be redeveloped as affordable housing. All sites that scored above 0.5 were assumed to be suitable for affordable housing development and are included in the site inventory.

During the 5th housing cycle, a total of 75 units were developed, 9 of which at about 13 dwelling units per acre, and 66 of which at about 30 dwelling units per acre. The average density was approximately 28 units per acre, the state guidance is to extrapolate the trend by multiplying it by 75% times the average which results in 21 units per acre. Given the most recent development trends in the Town, the realistic capacity for sites suitable for housing development are assumed to be developed at a conservative estimate of 20 dwelling units per acre, which meets HCD's default density requirement for lower income housing.

The site's analysis demonstrates that there is enough land to meet the ABAG Regional Housing Needs Allocation. -The analysis for the affordability levels of developed units is based on the assumptions that 30% of the units on sites that scored above 0.6 would be for moderate income, and sites that scored above 0.8 would be 50% affordable (half extremely_-low or very-low income and half low-income). Units were then reallocated between developments to meet the number of units at specific affordability levels as required by the RHNA. On September 12, 2022, a electronic version of the Sites Inventory was sent to HCD as required by Government Code Sections 65583 and 65585.

Table H-4212: Sites Inventory Development Potential

Site	Acres	Extremely Low	Very Low	Low	Moderate	Above Moderate	Total
7733 El Camino Real	0.53	<u>4</u>	<u>4</u> 8			8	16
1200 El Camino Real	8.06	<u>22</u>	<u>23</u> 4 5	23	44	90	202
7778 El Camino Real	0.6			7		8	15
Between 461 and 469 B Street	0.11					1	1
El Camino and Collins	0.41					8	8
240 Collins Avenue	0.72					14	14
Total		<u>26</u>	<u>2753</u>	30	44	129	256
RHNA			44 (includes Ex. Low)	25	37	96	202

Assumptions:

Assume each site gets developed at 20 units/acre_ Suitability score of 0.875=> 50% of units affordable: half Low, half Very Low_ Suitability score of 0.625=> 30% of units Moderate_

Reallocate affordable units to consolidate affordability levels <u>at on-</u>sites<u>.</u>

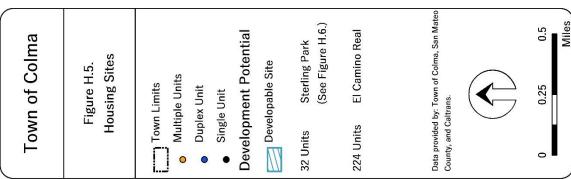
Reallocate affordable units to higher affordability levels based on RHNA

The ability to provide affordable units in Colma is more dependent on available financial resources than density permitted by zoning. -If qualified developments are able to can obtain federal tax credits and other funding or incentives, there is a higher probability that more affordable units will be provided than in a development where no government or other subsidies are available or obtained.

<u>Table H-432XX: Site Inventory – Site Characteristics</u>

<u>Site</u>	Existing Use/Vacancy	<u>Identified in a</u> <u>Previous Planning</u> <u>Cycle?</u>	General Plan Designation	Zoning Designation
7733 El Camino Real	<u>Vacant</u>	<u>Used in Two Consecutive</u> <u>Prior Housing Elements - Vacant</u>	Commercial	<u>C</u>
1200 El Camino Real	Kohl ⁴ 's retail store and parking lot	Not Used in Prior Housing Element	Commercial	<u>C</u>
7778 El Camino Real	Monument manufacturing facility and office	Used in Two Consecutive Prior Housing Elements - Vacant	Commercial	<u>C</u>
Between 461 and 469 B Street	<u>Vacant</u>	Used in Two Consecutive Prior Housing Elements - Vacant	Low Density Residential	<u>R-S</u>
El Camino and Collins	Parking spaces and vacant lawn area	Not Used in Prior Housing Element	Commercial	<u>PD</u>
240 Collins Avenue	Parking lot	Not Used in Prior Housing Element	Commercial	PD

Figure H-5: Housing Sites



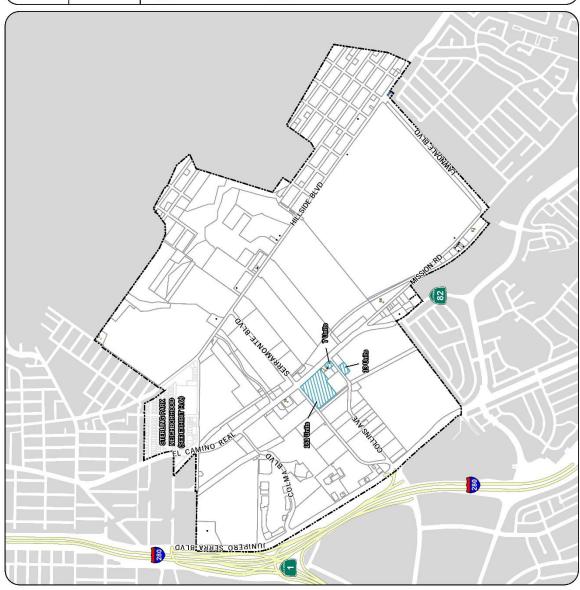
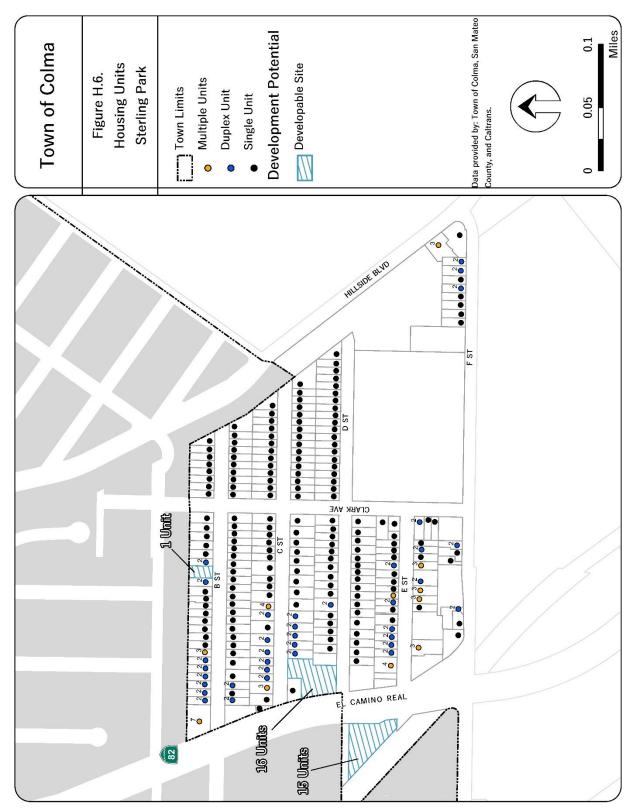


Figure H-6: Housing Units – Sterling Park



Several sites have development potential, including three parcels located in the Sterling Park neighborhood, two of which are located along El Camino Real near the Colma BART Station, and four additional sites located along El Camino Real at the Serramonte and Collins Avenue intersections. A detailed site inventory describing the development potential of each, as well as site-specific constraints is provided in the following section.

A. STERLING PARK DEVELOPMENT POTENTIAL

There is oone vacant privately-owned parcel-is within the Sterling Park residential neighborhood, located between 461 and 469 B Street. This parcel is a carryover site from the 5th Cycle Housing Element Update. A site analysis has determined that 1 single family detached (SFD) unit can be developed on this a vacant 0.11-acre vacant parcel on B street. With SB 9, there is the potential for the lot to be subdivided and developed at a higher density. However, given the character of the existing neighborhood and the small size of the lot, it is assumed that the property would only develop with one unit.

There are no governmental or site-specific constraints impeding the development of the parcel. Sewer, <u>and dry utility</u> infrastructure capacity exists to accommodate the potential housing unit. This amount of residential development in Sterling Park is already anticipated in the Colma General Plan.

Under a SB 9 lot split, the Town believes that this parcel is likely to be developed in the next housing cycle. Requiring aA ministerial review process removing public hearings or discretionary review would streamline the development process. The Planning Department will reach out to the existing property owner to gauge interest and provide materials regarding a possible SB 9 lot split.

Table H-4343: Sterling Park Single Family Neighborhood Development Potential

Location	Designation & Zone	Acres	Dev. Pot.*	Affordability	Density Allowed	Constraints
B Street 008-125-180	Residential (R)	0.11	1	1 Above Moderate	13 du/ac	None, infra- structure capacity exists
Total		0.11	1 unit			

^{*} Development potential assumes that the lot would be developed as a single-family home.

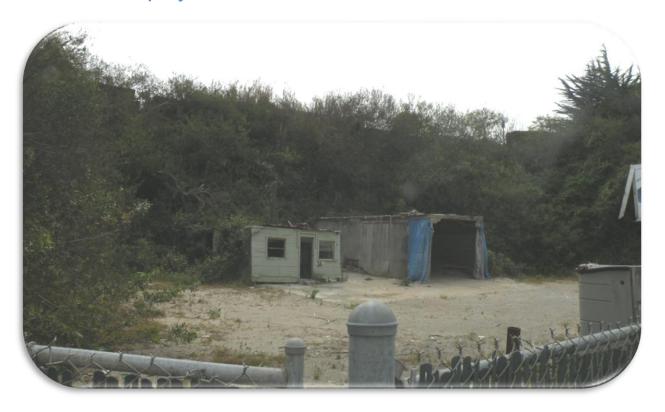
Two <u>additional</u> separate parcels are <u>onlocated to the</u> <u>east west</u> of the Sterling Park

Neighborhood, near the Colma BART Station <u>which is which is</u> located just outside the Town's municipal boundaries <u>-O-none</u> is located on the east side of El Camino Real and is vacant (Sandblaster property – 0.53 acre), and the other is on its west side (Bocci Property – 0.6 acre),

comprising of a monument manufacturing operation. The two parcels are also carryover sites from the 5th Cycle Housing Element Update, and are assumed to be developed independent of each other in the next cycle. Together, these parcels total 1.13 acres. The presence of the Colma BART Station is expected to stimulate development of multiple unit residential buildings and mixed-use developments in this area. Sewer, and water, and dry utility infrastructure capacity exists and can accommodate all potential housing units. Development of existing and projected parcels is already anticipated in the Colma General Plan.

The County adopted the Colma BART Station Area Plan which provides incentives for higher density development and density bonuses for affordable housing on unincorporated land near the BART Station. <u>Future higher density development on land near Colma's boundaries may further spur similar development in Colma.</u> Additionally, Colma's Zoning Code provides density bonus incentives for affordable units.

Sandblaster Property - 7733 El Camino Real



This_0.53_acre property, the former site of a sandblasting business at 7773 El Camino, is one of two developable parcels along El Camino Rea. The site has a realistic development potential of 13 high density residential units. Site-specific constraints on the property include steep topography along the edge of the developable pad.

A 0.53-acre parcel on the east side of El Camino Real is bounded by "C" Street to the north and the "D" Street stairs to the south. This parcel is referred to as the 'Sandblaster Property' due to its past light industrial use. The parcel <u>is</u> currently <u>currently underutilized with contains</u> two billboards on the property. The site is <u>currently</u> designated as <u>residential/commercial_which_permits residential_planned_developments with the approval of a use permit.</u>

Site-specific constraints include steep topography along the eastern and northeasternern boundaries of the site. -This constraint can be mitigated by designing the 16-unit development to step up with the steep topography. step-designing of the development for the 16 units. In addition, there may be specific environmental and physical constraints on the site. Although an in-depth environmental site evaluation has not been completed, it is anticipated that there may be some surface and sub-surface ground contamination on the site as a result of the long-term sandblasting business. -The future proposal for the site would need to include a report pertaining to the soil's possible contamination and measures for its clean up, if it is determined to be contaminated.- This possible constraint could effectively add to the cost and slow down the process for future development. -Historically However, a development proposal for the site was received in 2007 by the Town Planning Department. The proposal included a total of 15 units with 2 single-family detached units on C Street and 13 residential units located above ground floor retail uses with sub-grade parking serving the development on El Camino Real. The proposal and was deemed appropriate and feasible. -The application was not pursued by the applicant since the proposed design included a cost estimation of the massive retaining wall to the east of the property and was ultimately estimated to be too costly to build. -The way movingOne way to move forward with this site is to incorporate a step-design proposal that would utilize the topography for a better design rather than "cut through the hill" - instead ofcutting into the hill, which requires creating a retaining wall of more than 20 ft. in height which wasthatand ultimately made the 2007 project cost prohibitive. -The existing Rezoning of the site is Commercial which allows for to a 'Planned Development' land proposal, and as part, the Planned Development allows use designation would allow for additional flexibility in the setbacks and other design standards applicable to for the 16-units project, pursuant to Sections 5.03.090(C)(3), and 5.03.130 of the Colma Municipal Code. Planned Development designation allows for a project's design to respond to site specific conditions and encourages mixed use and residential development. However, a rezone to PD would not be required. The realistic capacity for this site was determined to be 4 extremely-low, 8 4 very-low, 5 moderate and 86 above--moderate income units with the consideration of its topographical constraints.

The Town's Inclusionary Housing Ordinance (Subchapter 12 of the Colma Municipal Code) includes concessions and incentives for eligible development projects, subject to approval by the City Council, to facilitate development of affordable units on smaller sites such as the property at 7733 El Camino Real. <u>-Planning staff have been in contact with a San Jose--based development company regarding this site prior to and after the first draft submittal to HCD, on possible development of the property.</u>

Additionally, with the new Housing Element Overlay, this site will remove further governmental constraints which include removing parking requirements, allowing for residential use on commercial zoned land when prevailing wages are met, and CEQA-exempt ministerial approval if the development meets affordable housing targets.

Bocci Property – 7778 El Camino Real



The 0.6_acre Bocci site at 7778 El Camino Real has a realistic development potential of 24 high density multi-family units. Site specific constraints on the property include a utility easement serving the adjacent Colma BART Station.

A 0.6-acre parcel on the west side of El Camino Real is occupied by a monument manufacturing light industrial operation. The parcel is referred to as the 'Bocci Property' due to the family name of the historic monument manufacturing company located there. The oldest building of the site is located at the extreme-southern end of this triangular-shaped parcel and, is used as the company's office. The building has a Bocci Memorials sign with the indication of "since 1896" (to the left of the above picture - the beige-colored building). However, Tthe building is not designated as an Historical Site, but some members of City Council have expressed a desire to see that e-building is preserved. The development assumption of this site is considered without the area of the subject building.

The parcel is bounded by the entrance to the Colma BART station to the north, the BART right-of-way to the west and south, and El Camino Real to the east. This parcel could be redeveloped with high-density residential or a mixed-use development that includes high density residential. The property is currently designated for commercial use, which allows for multi-family residential. The parcel is listed as an opportunity site in the General Plan and is eligible for

height and lot coverage bonuses to encourage a transit-oriented development with a diverse mix of land uses. These characteristics contributed to the conclusion that with the current occupancy, the site is being underutilized.

Site-specific constraints on the parcel include its triangular shape, the close proximity of the BART tracks to the property, and an existing utility easement serving the adjacent Colma BART Station that reduces the buildable area of the property. <u>In addition, although the parcel is not within a flood zone district but diverted rain runoffs from El Camino Real to the north and Albert M. Taglia Boulevard to the west (from the BART Station) – during the rainy season - have had accumulated water run offs at the site. <u>However, a</u></u>

A development proposal was previously submitted to the Town Planning Department, which took into account the site's constraints. The proposal included 24 high density multi_family dwelling units over ground_floor retail and was deemed to be a realistic development proposal. The development proposal has since been withdrawn and a small monument business has leased the property. While the terms of the lease are not known, it is likely that redevelopment of the site with mixed-use (including high-density residential) will not occur while the monument business exists on_site. Given the site's unusual shape and existing access, it is not recommended that residential development occur on the site while the present structures exist.

Similarly, to 7733 El Camino Real, the zoning of the parcel is Commercial, and a Planned Development is allowed under the Commercial zoning district. The Planned Development rezoning it to a 'Planned Development' land use designation is not required but it would allow for additional flexibility forin the setbacks and other design standards applicable to the project. Planned Development designation allows for a project's design to respond to site specific conditions and is anticipated to encourage mixed use and residential development. The realistic capacity for this site was determined to be 73 moderate and 88 above moderate units. However, a Planned Development proposal rezone may allow for the development of additional units. Additionally, with the new housing element overlay, this site will remove further governmental constraints which include removing parking requirements, allowing for residential use on commercial zoned land when prevailing wages are met, and CEQA-exempt ministerial approval if the development meets affordable housing targets.

The Town's Inclusionary Housing Ordinance includes concessions and incentives for eligible development projects, subject to approval by the City Council, to facilitate development of affordable units on smaller sites such as the property at 7778 El Camino Real. -Planning staff have been in contact with a Peninsula-based development company regarding this site prior to and after the first draft submittal to HCD, on the possible development of the property.

In neighboring South San Francisco, on the corner of McClellan and Mission Road, just past town limits, a 20-unit mixed-use condominium project is underway on an approximately 0.4-acre site. On the street level, there is approximately 6000 square foot dedicated commercial space and sub-terranean parking. With the new housing element overlay, removing parking

requirements, and utilizing density bonuses this site as well as 7733 El Camino Real could be similarly developed.

Table H-4<u>45</u>4: <u>El Camino Real</u>Sterling Park Multi-Family Development Potential

Location	Designation & Zone	Acres	Dev. Pot.	Affordability	Density Allowed	Constraints
El Camino Real 008-127-020 (Sandblaster)	Mixed Use - Residential/ Commercial - (R/C)	0.53	1 <u>6</u> 1	4 extremely low 483 very lowModerate 8 Above Moderate	30 du/ac	Topography, possible ground surface contamination
El Camino Real 008-141-080 (Bocci)	Mixed-Use - Commercial - (C)	0.6	1 <u>5</u> 1	7 low5 Mod. 86 Above Mod.	30 du/ac	Utility Easement, Triangular Shape, Flood Zone
Total		1.13 acres	31 22 units	4 extremely low 48 very low. 78 low Mod. 164 Above Mod.		

st Development potential assumes that the properties would be developed at 20 units per acre.

B. EL CAMINO REAL DEVELOPMENT POTENTIAL

Kohl's Site - 1200 El Camino Real



The Kohl's site is aAn 8.06-acre parcel on the southwest corner of El Camino Real and Serramonte Boulevard, currently occupied by Kohl's. The property is inlocated in the geographic center of town, across the street from the Town Hall and the Colma Police Department. The parcel is identified in the General Plan as a site suitable for a walkable Ttown Ceenter development and could be redeveloped as a mixed-use development with commercial and restaurant spaces at the ground level, residential uses above, entertainment uses, and public gathering spaces.

The General Plan includes a conceptual commercial, residential mixed-use development at the site. The concept is consistent with allowances for the site (with the exception of a height bonus) and shows a mixed-use Town Center consisting of 160,000 Ssq. ft. F-of ccommercial (retail) space and up to 240 residential units (22 dwelling units/acre). The maximum height shown is 72 feet (5 stories), and the total FAR is _1.8. This concept would provide a high_quality_designquality_design/construction/materials, incorporate outdoor public gathering spaces, and include a diverse mix of land uses to be eligible for a height bonus. Similar projects have been successful in the nearby communities of Daily City and South San FrnciscoFrancisco The(_tThe realistic capacity of this site was determined to be 22 extremely-low, 4523 very-low income units, 2353 low-income units, 4427 moderate incomemoderate-income units, and 9081 above moderate-incommemoderate-incomee units.

The existing building was built in 1980 —and hasve not had any improvements in the last two decades. There has been an interest inef acquiring the property by Republic Urban Properties (RUP) of San Jose, California, which is looking into a more comprehensive implementation of the adopted Colma General Plan 2040 (March 2022) for a mixed-use project. –Talks between RUP and the property owner are ongoing as the current business (Kohl's) has been underperforming, per Colma HDL (business-related vendor) dl-sales tax report for theis 110,295 sq. ft. department store. There have been quite a few Kohl's-locations closures throughout the country due to the same finding, thereforehence the possibility of the entire site being-to-be redeveloped is greater than previously measured.

As mentioned before for another property in this section, Tthe existing zoning of the site is Commercial which allows for a Planned Development (PD) proposal., and as part, Tthe Planned Development allows for additional flexibility in development standards including height, and other design standards for the 202-unit project, pursuant to Sections 5.03.090(C)(3), and 5.03.130 of the Colma Municipal Code, and a rezone (to PD) would not be required.

Additionally, with the new housing element overlay, this site will remove further governmental constraints which include removing parking requirements, allowing for residential use on commercial zoned land when prevailing wages are met, and CEQA-exempt ministerial approval if the development meets affordable housing targets.

ADDITIONAL SITES

Two separate parcels are located along the El Camino Real Corridor near the Town Hall and potential Town Center site. A vacant, 0.41-acre parcel is located on the northwest corner of El Camino Real and Collins Avenue. El Camino Real and Collins Avenue <u>isare</u> surrounded by an assisted living facility to the west, flower shop to the north, and an officee-use to the south. The site analysis for this site is a total of 8.2 units and is suitable for 8 above-moderate income units. The second parcel is a 0.72-acre site located at 240 Collins Avenue. The parcel is an overflow parking lot, an underutilized site <u>evidenced by a permanent locked chain at its</u> gateway. It is, and is bounded by an office-use to the east, a car rental lot to the north, and a cemetery to the south and west. The site analysis for this site indicates a total of 14.4 and is suitable for 14 above-moderate income units. There has been discussion with the property owner, Centrix Builders Inc., on maximizing the site for a multi-family dwelling complex, possibly exceeding 14 units.

Significant site constraints are unknown since an in-depth site analysis has not been completed for either site. However, the two properties are vacant or underutilized and are zoned for commercial use where multifamily developments are allowed. The sites are located by the geographic center of the Town and <u>are ais a</u> walkable distance from the Town Hall and potential Town Center site.

<u>Colma Municipal Code section 5.03.130 - "PD" Zone and under subsection (b) allows the following uses upon issuance of a use permit:</u>

- 1) Single family residential developments;
- 2) Multiple housing developments;
- 3) Neighborhood and community commercial centers;
- 4) Professional and administrative offices; or
- 5) A combination of such uses.

Therefore, the PD would allow any of the above uses or a combination thereof, ... such as mMixed-use development, 100% multiple housing development, all commercial development, etc.

Additionally, with the new housing element overlay, this site will remove further governmental constraints which include removing parking requirements, allowing for residential use on commercial zoned land when prevailing wages are met, and CEQA-exempt ministerial approval if the development meets affordable housing targets.

Table H-4556: El Camino Real Corridor Multi-Family Development Potential

Location	Designation & Zone	Acres	Dev. Pot.*	Affordability	Density Allowed	Constraints
El Camino Real 008-421-120 (Kohl's)	Mixed Use - Residential/ Commercial - (C/R)	8.06	202	22 Extremely Low 2345 Very Low 23 low 44 Moderate 90 Above-Mod.	30 to 60 du/ac	Height_bonus required to meet 202 unitsof 72' - compatible with the General Plan 2040 - is required to achieve the 202 units.
7733 ECR 008-127-020 (Sandblaster Site)	Commercial/ Residential - (C/R)	0.5 <u>8</u> 3	16	4 Extremely Low 48 Very Low 8 Above-Mod.	30 du/ac	Unknown
7778 ECR 008-141-080	Commercial/	0.60	15	7 Low 8 Above-Mod.	30 du/ac	Unknown

(Bocci Site)	Residential - (C/R)					
ECR and Collins 008-421-170	Planned Development (PD/R)	0.41	8	8 Above-Mod.	30 du/ac	Unknown
Collins near ECR 010-422-050	Planned Development (PD/R)	0.72	14	14 Above-Mod.	30 du/ac	Unknown
Total		10.3 <u>7</u> 2 acres	2 <u>55</u> 5 5 units	26 Extremely Low 2753 Very Low 30 Low 44 Moderate 128 Above-Mod.		

^{*} Development potential assumes that the properties would be developed at 20-20-30 <u>du/acunits per acre, and increased density</u>

<u>around Colma BART station to 30 and the Kohl's site to 25 du/ac.</u>

GOVERNMENTAL CONSTRAINTS

As part of the Housing Element process, the Town analyzed its <u>z</u>Zoning <u>c</u>Code, permitting processes, development standards, and building codes to identify potential constraints for the development of housing. <u>The</u> Housing Element proposes specific actions and implementation schedules to remove such impediments, where possible.

GENERAL PLAN AND ZONING

Colma's General Plan and Zoning Ordinance provide for a wide range of allowable residential densities in both residential and commercial districts. General Plan densities typically determine the maximum number of dwelling units allowed on a specific site. The Zoning Ordinance is consistent with the General Plan and outlines the allowed uses in each zone. The Residential "R" Zone allows for the following uses by right: a single-family dwelling, a manufactured home, small and large family day-care homes, accessory dwelling units, supportive housing, transitional housing, and a home office or cottage food operation. Upon the issuance of a use permit, the following uses may be permitted in the R Zone: a multiple unit dwelling up to six units, residential planned development or a larger residential development provided that the residential density does not exceed that specified in the general plan, and/or a home occupation. The Neighborhood Residential "R-S" Zone allows for the following uses by right: -a single-family dwelling, a manufactured home, small and large family day care homes, community parks and public buildings, supportive housing, transitional housing, an accessory or junior accessory dwelling unit, and a home office or cottage food operation. Use of a home occupation may be permitted in the R-S Zone upon issuance of a Conditional Uuse Permit. The Commercial "C" Zone allows for the following uses by right: an emergency shelter, and an accessory dwelling. The following uses may be permitted in the C Zone upon issuance of a use permit: a commercial establishment, a single family or multiple family dwelling up to six units, residential planned development or a larger residential development provided that the residential density does not exceed that specified in the general plan, supportive housing, transitional housing, light industrial establishment, communication structures, commercial center, retail merchandising unit, and such other uses found by City Council to be of similar nature to described uses. The uses allowed in the C Zone with the issuance of a use permit may be permitted upon issuance of an administrative use permit instead of a use permit if the proposed use meets the following criteria: will occupy an existing commercial building or occupy a tenant space within an existing commercial building, and is within the same Building Code occupancy classification of the existing building, and does not require any building modifications, and will not exceed the available on-site parking. U—Additionally, the Town has a Planned Development zoning designation which aims to allow flexibility in zoning standards by

permitting the following uses upon issuance of a use permit: single family residential developments, multiple housing developments, neighborhood and community commercial centers, professional and administrative offices, or a combination of such uses. permits relaxation of zoning standards. In the past, the Planned Development designation has been used to develop high density residential projects, that exceed the density requirements of their previous zoning. This and is the most successful manner by which to of developing the available parcels identified in the previous section, because of their unique site constraints and small sizes.

As discussed earlier, the Town's Commercial/Mixed Use and Commercial Land Use Designations sites will accommodate a majority of most of the housing need for lower income units. The Colma General Plan specifically identifies the Commercial/Mixed Use designation for ground-floor retail/office with residential units above. The mechanism to effectuate a mixed-use development is the rezoning of the property to Planned Development, which maintains the full multi-family allowance in the commercial zone but allows for greater flexibility in development standards to maximize unit yield. Planned Development "PD" districts may be established in any R, E, or C Zone upon application by property owners or the initiative of the City Council. The Planned Development process is described in further detail in the Permit Processing Procedures section.

This analysis is based upon two assumptions: that the identified sites allowing mixed-use will be developed with the residential uses and developers will build to the estimated realistic densities for each of these sites. The first of these assumptions is prudent considering latest trends in the Town and sites near the identified sites. Developments near the identified sites were almost exclusively residential use projects or included a small portion of retail/commercial uses.

Residential projects have been proposed on two of the sites near the Colma BART Station, lending credence toward the sites being developed with residential uses. There are several other reasons why the identified sites are likely to develop with the estimated residential capacity during the planning period:

- 1. Areas designated for mixed-use development have no minimum commercial component requirement, so developers are able to develop 100% percent residential (i.e., there is no vertical mixed-use requirement) on mixed use sites.
- 2. The Town supports housing in the Town's mixed-use areas by assisting in site assembly.
- 3. Most mixed-use sites are not prime sites favored by commercial establishments.
- 4. The sites are located in are in close proximity to where other new residential developments have been built or approved.

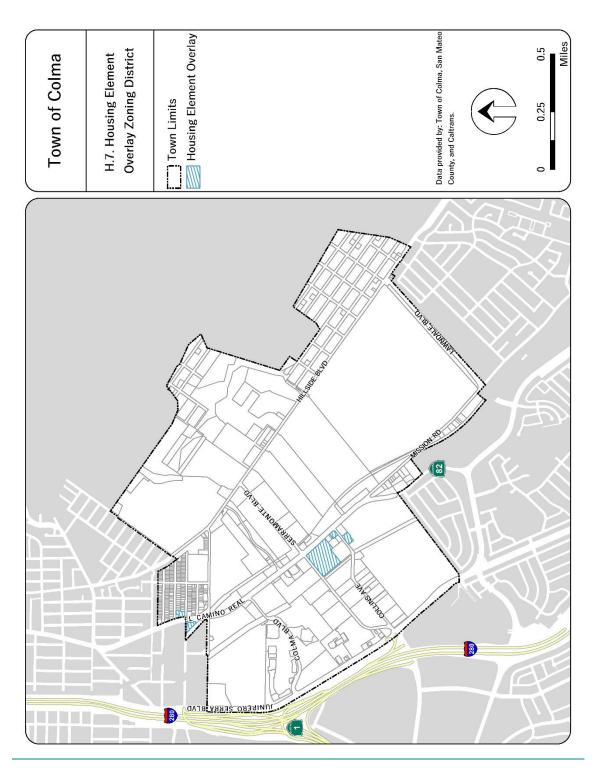
Thus, it is reasonable to assume that the identified sites will be developed as residential-use $projects_{7}$ at, or above, the estimated densities.

The Zzoning Oerdinance sets forth requirements that can affect the type, appearance, and cost of housing to be built within the Town of Colma. The Zzoning Oerdinance includes standards for development that determineing minimum lot size, permitted use(s), minimum setbacks, maximum height limits and minimum parking standards. There is no lot coverage limit or floor area ratio standard for residential zoning districts in Colma. The building envelope allowed on a residentially zoned lot in Colma is determined by setbacks and height limits. In areas that allow residential development, R, R-S, and C, the zoning code only places restrictions on maximum height rather than limiting the number of building stories. There are two residentially zoned districts in Colma, the Residential (R) zone and the Residential – Sterling Park (R-S) zone. The R-zone allows single family dwellings by right (no land use entitlements required) and multifamily dwellings up to six units with approval of a Use Permit provided that the residential density proposed does not exceed that which is specified in the General Plan. All multi-family developments will require a Uuse Permit if they have greater than 6 units. The R-S zone allows single family detached dwellings only.

In order toTo further remove constraints to developing housing on the five5 opportunity sites, the Town has created a Housing Element Overlay Zone. This zoneing designation will-allows for greater housing densities and supports mixed—use developments on the opportunity sites. Allowable uses and development standards in the housing overlay zone will reflect recent legislative decisions that aim to remove barriers to development. A few of the most impactful standards include removing minimum parking requirements within a half mile of public transit, and density bonus amendments that will allow for projects consistent with the densities described in the Town's Land Use Element, rather than the zoning ordinance.—Additionally, asbeginning—of July 1, 2023, proposed multi-family projects that are located within the housing element overlay zone, pay prevailing wages, and meet specified affordable housing targets would undergo a ministerial approval process which would exempt the project from will provide a ministerial California Environmental Quality Act (CEQA) and the Town's discretionary approval processes—exemption approval pathway for multi-family projects that pay prevailing wages and meet specified affordable housing targets.

Development standards in Colma such as setbacks, building height and off-street parking are similar to or less restrictive than those in surrounding communities and would not be considered unreasonable development constraints. For example, the minimum side yard (10 percent of lot width) can be as narrow as 3.33 feet, which is much smaller than the 10-foot setback required by many San Mateo County jurisdictions. Colma allows a minimum lot size of 3,333 square feet, which is significantly smaller than most jurisdictions. In addition, Colma allows residential development on commercially zoned parcels, which is a far less restrictive land use policy than those found elsewhere in the County. The development standards for residential zones are summarized in the table below.

Figure H-7: Housing Element Overlay Zoning District



Development standards in Colma such as setbacks, building height and off-street parking are similar to or less restrictive than those in surrounding communities and would not be considered unreasonable development constraints. For example, the minimum side yard (10 percent of lot width) can be as narrow as 3.33 feet, which is much smaller than the 10-foot setback required by many San Mateo County jurisdictions. Colma allows a minimum lot size of 3,333 square feet, which is significantly smaller than most jurisdictions. In addition, Colma allows residential development on commercially zoned parcels, which is a far less restrictive land use policy than those found elsewhere in the County. The development standards for residential zones are summarized in the table below.

Table H-4676: Current Residential Development Standards

Standard		R-S Zone	R Zone	C Zone	
Front	First Floor	15' to building/19' to	15' to building/19' to	15' <u>to building</u> /19' to	
Setback:		garage	garage	garage	
Side Setback:	First Floor	10% of lot width or 10', whichever is less	10% of lot width or 10', whichever is less	10% of lot width or 10', whichever is less	
Rear First Floor Setback: Second Floor		15′	25% of total lot area, not to exceed 25'	25% of total lot area, not to exceed 25'	
		25'	25′	25'	
FAR:		No restriction. Governed by setbacks/height limits	No restriction. Governed by setbacks/height limits	1.0-2.0	
Height:		27′	36'	36′	

Source: Town of Colma Municipal Code, Subchapter 5.03: Zoning

In 2013, the Town adopted manufactured home design standards. For for the Town's the Town's two single-family residential zoning districts, manufactured homes are is permitted as single-family dwellings in compliance with Government Code Section 65852.3(a)0.) and are permitted as single-family dwellings.

The parking standards are set forth in the zoning ordinance by district and are defined in Section 5.01.080 of the zoning ordinance. These standards are summarized in the table below.

Table H-4787: Parking Standards

Residence Type	Spaces F	Total	
Residence Type	Covered	Uncovered	i Otai
Single Family Detached: (Over 4 bedrooms., add	2		2
0.5 spaces/each additional bedroom)	2		۷
Multiple Units:			

Studio	1	.5	<u>1.5</u> 1.5
1 Bedroom	1	.5	1.5
2-4 Bedrooms	1	1	2
Over 4 Bedrooms add .5 covered or uncovered for each additional bedroom	1 (min., add .5 per additional bedroom)		1 (min., add .5 per additional bedroom)

Source: Town of Colma Municipal Code, Subchapter 5.01: General Plant

The Zoning Ordinance includes provisions for residential structures that are existing or were approved prior to March 1, 1988. These provisions require only one (1) parking space for each single-family dwelling or for a multi-family dwelling having no more than one bedroom and 1.5 covered parking spaces for each multi-family dwelling having two (2) or more bedrooms. If the existing units comply with these provisions, property owners are not required to provide additional parking spaces because of repairs, restoration, remodeling, or additions to such units. hh/-hwever, if additional bedrooms are added to an existing single-family dwelling, the number of off-street parking spaces must be increased by 0.5 covered or uncovered spaces for each bedroom exceeding the total, existing and added, of four (4) bedrooms.

Parking requirements could be a potential constraint to development if high densityhigh-density developments are required to meet the existing requirements. However, all of the sites in our site inventory are within a half mile of public transportation and are included in the Housing Element Overlay zone which removes all minimum parking requirements.

The density limits set forth in the Colma General Plan allow 13-30 units per acre in residentially zoned areas, and up to 30 units per acre in the mixed commercial/residential areas, including areas within the Commercial Overlay Zone. -Up to 30 residential units per acre are permitted in certain commercial areas through mixed-use developments, which are established through the Planned Development process. Through the establishment of a Planned Development, standards may vary including those associated with parking, building height, and Floor Area Ratio. Density bonuses are also permitted under specific circumstances.

Although development standards and densities are generally less restrictive than those found in other Peninsula communities, Colma's high proportion of land uses directly related to the large inventory of cemetery land discussed in the preceding section must be viewed as a constraint to future development of housing in Colma. This constraint is not, however, insurmountable in view of the availability of sites identified in this document. Existing residential development standards, such as setbacks, height limits and parking requirements have not constrained housing development in the Town. In many cases, they are less restrictive than other jurisdictions in San Mateo County, resulting in lower costs to develop housing. The flexibility afforded in the Planned Development process allows residential development to achieve maximum densities while balancing livability and habitability standards.

The required setback from Colma Creek and the grading of sloped parcels is the extent of general environmental constraints to development in the Town. It is not anticipated that these environmental constraints will have a significant impact on housing development at the opportunity sites because they are all infill developments. Colma Creek does flow underground through the Kohl's site, but the potential environmental impacts of a development on the site have already been analyzed in the 2040 General Plan Update Environmental Impact Report.

BUILDING CODES

The 2019-2022 California Building Code is currently used in Colma. The new updated building code for 2023-2026 will be in place by January 2023,- and all applications will have to conform to the new code. The Town's Building Official verifies that new residences, additions, auxiliary structures, etc., meet all construction and safety standards. Building permits are required for most construction work. Additionally, building code enforcement helps the Town maintain a safe building stock. Building inspectors ensure projects are compliant with the minimum requirements of the Building Code and reference the strictest code when overlap occurs. Code enforcement officials work to ensure that projects have the correct permits and are adhering to the proper codes. The Town of Colma is a small and quiet community that does not encounter as many citizens reported code enforcement complaints as many larger, and more involved, surrounding communities.

ON- AND OFF-SITE IMPROVEMENTS

Site improvements are a necessary component of the development process. Improvements can include the laying of sewer, water, and streets for use by a community when that infrastructure is lacking, and these improvements make the development feasible. Due to the built-out nature of the Town, all the residential and commercial areas in Colma are already served with adequate streets, sidewalks, and infrastructure. This includes sidewalks that-only usually only require modification to the location of curb-cuts. All 6 sites identified for development potential fall within serviced residential and commercial areas and are infill projects.

In areas already served by infrastructure, site improvement requirements vary depending on the existing condition of each project site. Usually, only standard connection laterals are required for most project utilities. The undergrounding of utilities from the nearest pole to the project is required of all projects, and street tree planting may also be required. These costs have not shown to be problematic for any developments in the Town when anticipated and known by the developer early in the process.

PERMIT PROCESSING AND PROCEDURES

As a small town, Colma provides high-level and personal customer service throughout the development process. Staff-level projects including sign review, temporary permits, and administrative use permits usually take less than 30 days to process. An example of an

administrative level use permit in a commercial zone would include an occupation of an existing commercial building or occupy a tenant space within an existing commercial building and is within the same Building Code occupancy classification of the existing building, and does not require any building modifications, and will not exceed the available on-site parking. If a project meets all forementioned criteria the review period should take be approved in about 45 days.

In residential zones, single-family dwelling units, manufactured homes, small and large day care homes, ADUs, JADUs (R-S only), supportive housing, and transitional housing are permitted uses and do not require a planning permit. These abovementioned housing types would go to the Building Department for a permit and during this process, the Planning Department would review it for compliance. This type of permit would be a minimum of 30 days for project review and would not have to go to City Council if it meets the criteria for residential zones.

Single-family residential infill construction does not require land use entitlements, and building permit-related fees vary depending on the project's valuation. Provided that a proposal meets zoning code regulations, additions to and new construction of single-family dwellings do not require review or approval by City Council. As noted above, single-family dwellings are not subject to CEQA. Processing for a new single-family dwelling would begin with building permit submittal and there are no neighborhood noticing requirements.

Upon submittal of a building permit application for a single-family addition or construction of a new single-family dwelling, the Building Department routes the plans and application to the other City Departments for review. At that time there would be a detailed review of the proposed construction to determine if the project meets all municipal code regulations. There are no residential design guidelines for single-family additions or new construction. During review of the application by the Planning Department, design of the proposed addition or new construction would consider overall mass and bulk of the project in relation to the surrounding neighborhood. While there are no specific design criteria, impacts of the addition on adjacent properties are considered during the plan check of the building permit application. Plan check comments are returned to the Building Department within 10 days of submittal so that comments can be provided to the applicant in a timely manner.

Building permit plan check and processing in Colma is efficient and timely. Building permits are processed in a few days. Building permits for projects that require approval of entitlements cannot be issued until—a CEQA review is completed completed, and the City Council approves all entitlement applications. In order to expedite the process leading to construction, it is not uncommon for applicants to submit plans for building permit review while simultaneously proceeding through the CEQA and entitlement processes. Depending on the complexity of a project, building permit issuance ranges from a few days to a few weeks.

<u>Building permits must be secured before commencement of any construction, reconstruction, conversion, alteration, or addition. Approval of permit applications is based on conformity with the Zoning Ordinance, although the City Council has the power to grant variances from the terms of the Ordinance within the limitations provided by law.</u>

Multi-family Development Process

Building permits must be secured before commencement of any construction, reconstruction, conversion, alteration, or addition. Approval of permit applications is based on conformity with the Zoning Ordinance, although the City Council has the power to grant variances from the terms of the Ordinance within the limitations provided by law.

Two ways of developing housing in Colma include the construction of individual single-family residential units on existing lots or the rezoning of larger properties to a Planned Development (PD) zoning designation for provision of multi-family or higher density housing. The Town of Colma does not have a specific multi-family zoning designation. However, so the Town's zoning code and land use designations allow for multi-family developments through the Planned Development entitlement process as detailed below, designation provides opportunities for multi-family housing. The Planned Development entitlement process requires the approval of a Conceptual Development Plan, and a Detailed Development Plan, and is subject to evaluation under the California Environmental Quality Act (CEQA). Construction of single-family residential units does not require discretionary review and is exempt from CEQA evaluation. The Housing Element Overlay Zone creates an additional avenue for the development of housing in opportunity sites in Colma. The Housing Element Overlay Zone includes a set of requirements set by state legislation, including the need to pay prevailing wages and meet specified affordable housing targets, to undergo a ministerial approval process and be exempt from California Environmental Quality Act (CEQA) review.

Planned Development Process

Since Colma does not have a Planning Commission, larger projects such as multifamily housing in commercial or residential zones require City Council approval. The Planning Department typically provides a courtesy pre-application meeting for the applicant providing zoning standards, design guidelines (if applicable), parking requirements, etc. Once an application is received, the project is reviewed for completeness, including design review. During this stage the project is routed to various departments including building, engineering/public works, and fire. Assuming this application is complete, this process with take a minimum of 30 days. The next step is City Council hearing. For projects that require a public hearing, the Town notices all properties within a 300-foot radius at a minimum of 10-days prior to the hearing. If City Council approves a project, there is also a 10-day appeal period. In total, this type of project, as shown in Table H-50, could take anywhere from two to four months.

The Planned Development process can be summarized as follows:

Planned Development Districts may be established in any R, E, or C Zone upon application of a property owner(s), or upon the initiative of the City Council. A discretionary application for the establishment of a Planned Development District requires submittal of a Conceptual

<u>Development Plan which, if approved by the City Council, shall become part of the Zoning Map</u> of the Town of Colma.

Once an application for a Planned Development (which consists of a Rezoning and a Use Permit request, at a minimum) is received by the Planning Department, the application is reviewed for completeness and processed as a Conceptual Development Plan. Applications to establish a Planned Development District shall be accompanied by a fee, which shall be established from time to time by the City Council of the Town of Colma by Resolution, for each proposed dwelling unit and each proposed commercial establishment shown in the Conceptual Design Plan. Said fee shall be in lieu of fees prescribed in the Town of Colma Municipal Code for an amendment to the Zoning Map, for a variance, or for a use permit. Environmental review is completed during the Conceptual Development Plan phase. All applications are processed concurrently, and entitlements are generally approved within four to six months of application filing. The approval process requires a discretionary decision to be made by the City Council.

The City Council shall make the following findings prior to approval of the Conceptual Development Plan:

- 1. The proposed uses are, in substantial part, generally or conditionally permitted under the zoning classification in existence for the proposed district at the time of application;
- 2. The proposed uses will not be detrimental to present and potential surrounding uses, but will have beneficial effects which could not be achieved under other zoning districts;
- 3. The streets and thoroughfares proposed are suitable and adequate to carry anticipated traffic, and density will not generate traffic in such amounts as to overload the street network outside the Planned Development District; and
- 4. The impact created by the development can be absorbed and serviced by the City (police and fire service, water supply, sewage disposal, etc.).

The City Council shall make the following findings prior to approval of a Use Permit:

- 1. The specific proposed use will be consistent with the provisions of the General Plan and this subchapter;
- 2. The granting of the Use Permit will not be detrimental to the public health, safety or public welfare, or materially injurious to properties or improvements in the vicinity;
- 3. Existing property uses, large or small, will not be detrimentally affected by the proposed use;
- 4. The granting of the Use Permit will not constitute a grant of special privilege inconsistent with the limitations imposed by the zoning ordinance on the existing use of properties, large or small, within the Town of Colma;
- 5. The proposed structure or building conforms to the purposes and intent of the General Plan and zoning ordinance; and
- 6. The use will not constitute a nuisance as to neighboring persons or properties.

The final step in the approval process is a Detailed Development Plan. The development standards that provide a guideline for Planned Development are those most closely associated with the General Plan land use designation. For example, the properties targeted for mixed-use along El Camino Real are designated as Commercial/Mixed Use in the Colma General Plan. Building heights, floor area ratios and setbacks adopted in the Commercial zoning district would be used as a guideline for Planned Development.

In the past, Planned Development "PD" has been the Town's primary method of entitling mixed use and multi-family housing developments of greater than 6 units. The most recent example of PD usage to develop multi-family housing was the entitlement of Veterans Village at 1670-1692 Mission Road Veterans Village is a 66-unit affordable rental housing project that provides stable housing for military veterans transitioning from homelessness. The site was originally zoned Commercial "C", which allows for multifamily developments of greater than 6 units with a conditional use permit. By applying for a PD, the property owner(s) gave the City Council flexibility to adjust development standards to address site configuration and location. In this case, PD allowed them to create a development that would benefit the maximum number of occupants and meet their accessibility and support needs. This PD had a base density of 22 units per acre, but by providing 100% affordable housing, was entitled to an automatic 35% density bonus resulting in an allowable 66 units on the 2.23 acres. The usage of the PD zoning in a similar manner to the Veterans Village application, will allow for the maximization of housing potential on the identified opportunity sites.

The discretionary aspect of the PD approval process intended to provide flexibility in development standards and create projects that are cohesive with the surrounding area. For example, since most of Colma is near half mile of high-quality transit, utilizing AB 2097, the parking minimums can be waived in PD zones that meet these requirements.

The table below identifies various entitlements and the estimated processing time for each. Because many applications require multiple approvals, many of these approvals run concurrently. Variance and Use Permit requests usually take only two to four months to process. Because Colma has no Planning Commission, decision-making is streamlined.

Amendments and reclassifications to the Zoning Ordinance can be made by the City Council, subject to applicable provisions of <u>S</u>state <u>L</u>law, and typically take four to six months to review. Procedures for amendments and reclassifications are stated in the Zoning Ordinance.

Table H-48948: Entitlement Processing Time and Approving Authority

Type of Permit	Typical Processing Time	Approving Authority
Design Review	2 to 4 months	City Council
General Plan Amendment	4 to 8 months	City Council
Zoning Reclassification	4 to 8 months	City Council
Variance to Zoning Regulations	2 to 4 months	City Council

Planned Development Plan	4 to 8 months	City Council
Parcel Map (in conjunction with PD)	4 to 8 months	City Council/Public Works
Subdivision Map (in conjunction with PD)	6 to 8 months	City Council/Public Works
Negative Declaration	4 to 6 months	City Council
Environmental Impact Report	6-8 months	City Council

Source: Town of Colma

The DR or Design Review overlay zone may be combined with all base zone to achieve a consistent site landscape and building design theme in those areas where it is applied. In Colma the DR zone is applied to all sites except for the majority of Sterling Park neighborhood. DR zone applies to entirety of the site, landscape, and building plans whether it is submitted in connection with the construction of a new building or an alteration or modification to the structure or facade of an existing building, with a few exceptions. Usually, these exceptions apply to clashing of the established architectural theme. With the establishment of objective design standards and more detailed guidelines for the DR zone, could help streamline project applications and incentivize developers where costs during the design phase may be minimized. Programs 3.1 and 8.2 would help improve development potential in sites within town.

SB 35 Process

SB 35 requires jurisdictions that have insufficient progress toward their lower-income RHNA to streamline the review and approval of eligible affordable housing projects by providing a ministerial approval process that exempts proposed developments with at least 50 percent affordability from environmental review under CEQA for proposed developments. If a jurisdiction also has insufficient progress toward their above-moderate-income RHNA, then the jurisdiction is subject to stream the review and approval for developments with at least 10 percent affordability. SB 35 requirements will automatically sunset on January 1, 2026.

The Town of Colma has met the 5th Cycle RHNA and is not subject to streamlining the review and approval process.

FEES

Fees

The cost of development for single-family and multifamily housing within the Town of Colma includes planning and building plan check fees, permit fees, utility service fees, recycling fees, and school fees. In addition, the Town of Colma imposes a parkland dedication fee for subdivisions (Quimby fee) and if inclusionary housing is not included (where required) then a housing in-lieu fee may also be imposed. Local governments typically assess many different types of residential development fees. These include planning fees, building permit and related fees, capital facilities fees, and development impact fees.

Planning Fees

Planning Fees

Planning-related application fees required for development in the Town of Colma fall into two categories: flat fees and deposits against actual costs. Flat fees are charged for processing applications through the Planning Department to develop property. Fees are due and payable upon making application and are non-refundable. Based upon an analysis of staff hours and comparison with other jurisdictions, the fees set forth do not exceed the estimated reasonable cost of providing the service. The Master Fee Schedule can be found on the Town's website at: https://www.colma.ca.gov/master-fee-schedule/.

The following table summarizes the flat fees applicable to development:

Table H-500: Planning Fees

Type of Permit	Fee
Accessory Dwelling Unit	\$611
Address Assignment	\$267
Administrative Use Permit	\$1,833
Design Review, Minor	\$1,986
Landscape Plan Review	\$267
Sign Permit	\$500
Sign Review	\$300
Special Event	\$100-\$500
Temporary Use Permit (Tier 1)	\$70
Temporary Use Permit (Tier 2)	\$500-\$1000
Tree Removal Permit, Minor	\$1,833
Tree Removal Permit, Major	\$4,124
Use Permit, Home Occupation	\$50

Use Permit, Minor	\$7,255
Zoning Clearance for Retail Merchandising Unit	\$250
Zoning Letter	\$993

Source: Town of Colma Planning Permit Application

Deposit-based fees are required for processing major development applications through the Planning Department. The initial deposits shown below are due and payable upon filing an application and are based on the typical amount of staff time necessary to process similar applications. If additional staff time is necessary to adequately evaluate an application, additional deposits will be required. In accordance with the Colma ordinance that established the current Master Fee Schedule, the total amount of deposit-based fees shall not exceed three times the initial deposit, plus reimbursable costs. Any unused deposits are returned to the applicant after a decision on the application has been made by the City Council. Proposed amendments require the same fees as an initial application. The following summarizes the deposit-based fees associated with typical entitlement applications for all types of residential development:

Table H-5<u>1</u>: Deposit Against Actual Cost – Land Use Development Processing Fees, Planning Services

Type of Permit	Initial Deposit
Design Review, Major	\$7,102
General Plan Amendment	\$10,844
Lot Line Adjustment	\$8,416
Master Sign Program	\$7,255
Parcel Map	\$7,744
Planned Development Plan	\$6,949
Stormwater Review Deposit (Preliminary)	\$1,497
Subdivision Map	\$9,776
Use Permit, Major	\$7,225
Vacation or Aabandonment of Public Easement	\$6,644
Variance to Zoning Regulations	\$7,255
Zoning Reclassification	\$8,935

Source: Town of Colma Planning Permit Application

In addition to the above noted planning application fees, staff time associated with environmental review in accordance with CEQA (California Environmental Quality Act) review requires a separate deposit, which is due and payable at the time an application is submitted. As noted above, additional deposits will be required if the amount of staff time to evaluate the proposal exceeds the amount of the initial deposit. Any unused deposits are returned to the

applicant after a decision on the environmental document has been made by the City Council. The total processing fee will not exceed the actual, reasonable cost of providing the service. In addition to the application and CEQA review fees, applicants are required to submit pass-through fees to the San Mateo County Clerk and California Department of Fish and Game, collected by the City after the environmental determination has been approved by the City Council. The following table summarizes the fees associated with environmental review of a proposed development (not specifically residential):

Table H-522: CEQA Review Fees for Land Use Development Projects – Deposit Against Actual Cost

Application	Initial Deposit	Pass-through Fees
Categorical Exemption	\$267	\$50-Document handling fee
	\$8,019 is prepared by Staff;	\$2,548.00 -CA Dept. Fish &
(Mitigated) Negative Declaration	otherwise, 10% of the cost charged	Game fee
	by an outside consultant	\$50- Document handling fee
	Consultant cost plus a deposit of	\$3,539.25 –CA Dept. Fish &
Environmental Impact Report	10% of the cost charged by an	Game fee
	outside consultant	\$50- Document handling fee
Environmental Document		\$1,203.25 -CA Dept. Fish &
pursuant to a Certified	-	Game fee
Regulatory Program (CRP)		\$50- Document handling fee

Source: Town of Colma Planning Permit Application

Source: Town of Colma Planning Permit Application

The Town of Colma's Planning Department is partially funded by application fees and deposits, but the remaining cost of operating the department is subsidized by the Town's General Fund. A cost-of-service fee study was conducted in 2018, resulting in an overall increase of planning and building fees. Residential planning and building fees are broadly required by all jurisdictions in San Mateo County. In Colma, such fees are noted here as affecting development, but are not viewed as a governmental constraint.

The following tables provide estimated planning, building and impact fees per unit for different types of residential units when compared to other jurisdictions within San Mateo County. The fees are based on the following prototypical projects:

Table H-533: Total Fees (includes entitlement, building permits, and impact fees) per Unit

City	Single Family	Small Multi-Unit	Large Multi-Unit
Atherton	\$15,941	No Data	No Data
Brisbane	\$24,940	\$11,678	No Data
Burlingame	\$69,425	\$30,345	\$23,229
Colma	\$6,760	\$36,950	\$17,030
Daly City	\$24,202	\$32,558	\$12,271

East Palo Alto	\$104,241	No Data	\$28,699
Foster City	\$67,886	\$47,179	\$11,288
Half Moon Bay	\$52,569	\$16,974	No Data
Hillsborough	\$71,092	No Data	No Data
Millbrae	\$97,756	\$6,824	\$55,186
Pacifica	\$33,725	\$40,151	No Data
Portola Valley	\$52,923	No Data	No Data
Redwood City	\$20,795	\$18,537	\$62,696
San Bruno	\$58,209	\$72,148	\$39,412
San Mateo	\$99,003	\$133,658	\$44,907
South San Francisco	\$81,366	\$76,156	\$32,471
Unincorporated San Mateo	\$36,429	\$27,978	\$10,012
Woodside	\$70,957	\$82,764	No Data

Source: Baird + Driskell Fee Survey Summary

Colma's fees are generally much less than those of other jurisdictions in the County for the single-family home prototype. Development fees for multi-unit developments include additional entitlement costs that result in higher development fees per unit compared to single family developments in Colma. However, as shown in Table H-54. : Total Fees as a Percentage of Total Development Costs below. The development fees for small and large multi-family developments are 4% and 2% of the total development costs, similar to San Mateo County jurisdictions. In addition, the fees for multi-family developments in Colma are less than the development fees for single family homes in surrounding jurisdictions. Generally, the fees collected by the Town are relatively low and are not considered an impediment to development.

Table H-544: Total Fees as a Percentage of Total Development Costs

	Single family	Small Multi- Family	Large Multi- Family
Atherton	0%	No Data	No Data
Brisbane	1%	1%	No Data
Burlingame	3%	4%	3%
Colma	0%	4%	2%

Daly City	1%	4%	2%
East Palo Alto	4%	No Data	4%
Foster City	3%	6%	2%
Half Moon Bay	2%	2%	No Data
Hillsborough	3%	No Data	No Data
Millbrae	2%	8%	7%
Pacifica	1%	5%	No Data
Portola Valley	1%	No Data	No Data
Redwood City	1%	2%	8%
San Bruno	2%	8%	5%
San Mateo	4%	14%	6%
South San Francisco	3%	9%	4%
Unincorporated San			
Mateo	1%	3%	1%
Woodside	2%	9%	No Data

Source: Baird + Driskell Fee Survey Summary

-Building Fees

Building Fees

Colma, in accordance with the Government Code, enforces the latest edition of the California Building Code to ensure the health and safety of residents of newly constructed housing. The Town's Building Department enforces the building code. Inspections and approvals are completed promptly and do not add unnecessary delays into the construction of new housing. Fees are assessed for these projects to offset plan check and inspection activities. -From time to time, the Town adjusts fees to keep up with inflation. -These fees are established in accordance with the Government Code.

Building permit fees for new construction and additions are determined in dollars per square foot based on the occupancy of the use, with the final determination for the occupancy made by the Building Official. Permit fees for alterations, reports, and interior changes (tenant improvements) are charged on a sliding scale that is based upon the valuation of the project. The plan check fee is 65% of the permit fees.

Recycling Fees

Recycling Fees

In March 2004, the Colma City Council passed an ordinance to meet the goals of the California Integrated Waste Management Act of 1989. The ordinance requires that at least 65% percent of the waste tonnage from any demolition project, including concrete and asphalt, (or 15% where there is no concrete and/or asphalt) be recycled and/or reused, consistent with the Act. Prior to demolition and building permit issuance, applicants must comply with the Town's Construction Debris and Demolition recycling ordinance and complete a "Recycling and Waste Calculation Form". At the time of building permit issuance, the applicant posts a deposit, at a rate of \$50 per ton for the percentage of recycled materials calculated. At Upon the completion of the project, it is the contractor's responsibility to demonstrate that they have properly recycled the correct amount of waste generated by submitting receipts, weight tags, or other records to the Colma's Bbuilding Deepartment for verification. If it is demonstrated that the construction debris recycling goals were met, the full amount of the deposit is refunded. If the amount recycled is less than the required amount, the Town of Colma retains the \$50.00 for each ton not recycled and/or reused. Since waste diversion is broadly required of all jurisdictions under State law, it is noted here as affecting development, but is not viewed as a constraint.

Public Works Fees

Public Works Fees

There are also public works fees associated with property development. These fees are charged for processing documents necessary to implement a plan to develop a property. Fees are due and payable upon making application and are non-refundable. These fees are in addition to any other fees set forth in this schedule.

Typical public works fees include sewer connection fees, water meter and service connection fees, and sidewalk, and special encroachment permits, and the most prevalent associated with residential construction, which are summarized on the following page.

Table H-5<u>5</u>5: Public Works Fees − Town of Colma

Type of Permit	Fee
Grading Plan Check Fees	
50-2,000 cu. yds	\$99.00 + \$71.00 per 100 cu. yds.
Grading Plan Checking > 2,000 cu. yds	\$1,490.00 + \$75.00 per 100 cu. yds. (if > 2,000 cu. yds.)
Grading Permit, 50-2,000 cu. yds	\$596.00 + \$36 per 100 cu. yds.
Grading Permit,>2,000 cu. yds	\$1,201.00 + \$65.00 per 100 cu. yds. (if >2,000 cu. yds.)
Improvement Plan Check Fees	
Contracts of = \$10,000</td <td>\$397.00</td>	\$397.00
Contracts between \$10,000-\$100,000	\$429.00 + \$5.00 per \$1,000 of contract cost
Contracts between \$100,000-\$500,000	\$894.00 + \$8.00 per \$1,000 of contract cost
Contracts > \$500,000	\$4,170.00 + \$8.00 per \$1,000 of contract cost
Encroachment Permit, single residential lot driveway	\$230
Encroachment Permit, single residential lot utility cut by contractor in asphalt street or concrete sidewalk	\$230.00
Encroachment Permit, single residential lot utility cut by contractor in an interlocking concrete paver surfaced street or sidewalk	\$330.00
Encroachment Permit, fence and/or landscaping in right-of-way	\$25.00
Parcel or Final Map Subdividing Property	\$3,972.00 for four lots + \$199.00 per each additional lot + recording costs

Source: Town of Colma Public Works Department

School Fees

School Fees

In 1987, Assembly Bill 2926 amended the California Government Code to authorize school districts to levy school impact fees on new residential, commercial, and industrial development.

There are twofive school districts that serve Colma: The Jefferson Union High School District (which includes Bayshore Elementary School District, Brisbane Elementary School, Jefferson Elementary School District, Pacifica Elementary School District, Brisbane Elementary School District, Pacifica Elementary School District. There is one high school district, the Jefferson Union High School District. School fees are collected to offset costs of rehabilitation and maintenance of school buildings. Fees are collected on all new construction projects in Colma, ADUs over 750 sq.uare feet., and on residential remodels in Colma that add 500 square feet or more. Residential school development fees for the Bayshore, Jefferson, and Pacifica Elementary School Districts, and Jefferson Union High School District, are \$4.7908 per square foot.

Parkland Dedication

Parkland Dedication

The Colma City Council adopted Ordinance 641 in 2006 to require dedication of land and/or payment of a parkland dedication fee. The parkland dedication fee applies to projects in Colma that require approval of a tentative map or parcel map for residential uses by one or more dwelling units but exempts subdivisions containing fewer than 5 parcels and not used for residential purposes. This fee is determined by multiplying 0.003 acres per person in the dwelling unit (which is the same as three acres per 1,000 persons) times the total number of dwelling units in the development times the average number of persons per dwelling unit in the subdivision for which the approval of a map is being sought. The ordinance assumes that the average number of persons in a dwelling unit in the subdivision will be 3.07, which is the average occupancy Bbased on the 2020 Census and the 2020 American Community Survey 5 Year Estimates. In subdivisions of more thanver 50 lots, or, in the case of a condominium project, stock cooperative or community apartment project, if the subdivision contains more than fifty (50) dwelling units, the developer shall both dedicate land and pay a fee. The purpose of collecting these fees is to provide park and/or recreational land for use by the residents of Colma. -The Colma Parkland Dedication Fee ordinance is based on California State enabling legislation, so it is applicable statewide. Therefore, it is not viewed as a constraint to development, as many communities in the area have adopted the same regulations.

Local governments typically assess many different types of residential development fees. These include planning fees, building permit and related fees, capital facilities fees and development impact fees. Residential planning and building fees are broadly required by all jurisdictions in San Mateo County. In Colma, such fees are noted here as affecting development, but are not viewed as a governmental constraint.

Affordable Housing Fees

Affordable Housing Impact Fees

The Colma City Council adopted an affordable housing impact fee which applies to housing, office, and retail development. The fees contribute to the Town's housing fund which is used to increase and improve the supply of housing affordable to moderate, low and very low-income households. The use of the fund is not limited to the housing opportunities within the Town's boundaries but also includes surrounding areas in San Mateo County.

Pursuant to Subchapter 5.12 of the Colma Municipal Code, Housing Impact Fee payments are required for all new for-sale residential developments of 5 or more units, for-rent residential developments, and commercial/non-residential developments that result in new floor area exceeding 5,000 square feet. For-sale residential development projects of fewer than f15ifteen units that iares not, and hasve not been, part of a larger residential development project, may propose an alternative equivalent action such as land donation and off-site construction, subject to the review and approval by the City Council.

The affordable housing impact fee is based on the size and use of proposed developments as noted in Table 56XX below.

Table H-56XX: Affordable Housing Impact Fees

<u>Use</u>	Fee per Square Foot of Net New Floor Area
Residential Use	
Single Family Detached Home	<u>\$10.00</u>
<u>Townhouses</u> , <u>Duplexes</u> and <u>Triplexes</u>	<u>\$ 15.00</u>
Apartments and Condominiums	<u>\$ 15.00</u>
Non-Residential Use (Only applies to developments o	ver 5,000 sf)
<u>Hotel</u>	<u>\$5.00</u>
Retail, Restaurants and Services	<u>\$5.00</u>
Office, Medical Office and Research and Development Uses	<u>\$5.00</u>

Source: Town of Colma Planning Department

Source: Town of Colma Planning Department

Inclusionary Housing

In December 2005, the Town adopted an Inclusionary Housing Ordinance amending the Colma Municipal Code. This Ordinance requires developments of 5 or more units including 20% inclusionary affordable units or pay an in-lieu fee to the Colma Housing Trust Fund. This Ordinance was amended in September 2016 and adopting through changes to Colma Municipal Code Section 5.12.

For for-sale residential developments of fewer than fifteen units, the developer may elect, as an option, to satisfy the requirements of this section by paying the in-lieu fee. At least 20% of the inclusionary units (or 4% of the total development) must be restricted to occupancy by very low-income households. An 20% of the inclusionary units (or 4% of the total development) must be restricted to occupancy by low-income households. The remaining 60% (or 12% of the total development) to moderate income households. Additionally, a minimum of 45 years for owner-occupied units must remain affordable.

For rental residential development, of five or more units, a Housing Impact fee is required. This fee is calculated based on net new square footage of residential floor area, excluding the square footage of units that are renter at affordable rent to moderate, low, or very low-income households so long as such units are deed restricted as such. The rental inclusionary housing provisions currently meet state requirements.

<u>Incentives for both for sale and for rent housing that meet the requirements stated in Colma Municipal Code 5.12.040 and Government Code 65915(b)(1)(A)-(D) respectively, can be granted concessions or incentives of one or more by the City Council which include:</u>

- <u>a full or prorated reduction in the number or type of off-street parking spaces per unit;</u>
- <u>expedited processing by all Town departments before other residential land use</u> application regardless of the original submittal date;
- <u>deferred payment of all city required fees on a residential development project until the issuance of a certificate of occupancy;</u>
- —approval of mixed use zoning;
- ——financial assistance; or
- any other concession or incentive authorized by state law.

The Town's Affordable Housing Fund has not been utilized for the construction of new units. Funding from Veterans Village came from outside sources and the Hoffman Estates and Verano developments were completed prior to the establishment of the fund.

The framework and incentives for inclusionary housing is strong and providing ample incentives for developers to build both for-sale and for-rent housing for all income levels. The biggest challenge the Town faces whether it is for commercial or residential uses is available land that is not dedicated to cemetery use.

(H-124]		

HOUSING GOALS, POLICIES, AND PROGRAMS

This section describes this Housing Element's policies and programs, and quantifies the objectives intended to guide housing development in Colma until the year 2031. Many of the following programs are carried over from the 2015 Housing Element.

KEY HOUSING CONSIDERATIONS

By the year 2030, nearly one out ofin four San Mateo County residents will be over the age of 65. We must prepare for the aging baby boomer population by supporting healthy aging. Communities can support healthy older adults by placing neighborhood services near housing to allow for an easy walk between destinations, and viableaccessibly high-quality public transit. Housing options for seniors can include senior housing with a variety of levels of services provided, assisted living facilities (a growing trend), and aging in place. Universal design (a set of building and design standards that make it easy for someone of any age to occupy a housing unit) can assist with aging in place. Shared housing arrangements (i.e., renting a room in an existing home) can also help meet senior needs.

Preserving the existing housing stock in Colma is a high priority. Continued maintenance of the existing housing stock helps provide lower-cost housing and ensures high-quality neighborhoods. Housing activities that help achieve these goals include rehabilitation of single-and multi-family housing, and code enforcement. Through code enforcement, and neighborhood, and home improvement programs, the Town maintains athe safe and healthy condition of existing housing units.

Providing affordable housing is essential for a healthy and balanced community. In addition to a diverse mix of housing types, it is necessary to make housing available for residents of all income levels. Throughout the Bay Area, residents face increasing challenges in finding affordable housing due to high housing demand at all levels. High demand and short supply have driven property values to levels that have shut many families and individuals out of the ownership market as well affordable rental housing. Lower-income families in particular find it difficult to secure decent, safe housing. The Town of Colma works with both nonprofit and forprofit developers to assist in the production of affordable for-sale and rental housing when opportunities arise. Seeking funding from varied sources increases opportunities for the development of affordable housing. Meeting the housing needs of all residents of the community requires the identification of adequate sites for all types of housing. By capitalizing

on the variety of options available through the General Plan and continuing to maintain an inventory of potential sites, the Town will ensure that adequate residentially zoned and mixed-use sites are available to facilitate the development of a variety of housing types.

Market and governmental factors pose constraints to the provision of adequate and affordable housing. These factors tend to disproportionately impact lower- and moderate-income households due to their limited resources for absorbing the costs. The Town of Colma is committed to removing governmental constraints that might hinder the production of housing. To fully meet the community's housing needs, the Town must ensure that housing is accessible to all residents, regardless of race, religion, family status, age, or physical disability.

HOUSING ELEMENT GOALS, POLICIES, PROGRAMS AND OBJECTIVES

Colma's long-term housing goal is to facilitate and encourage housing that fulfills the diverse needs of the community. The Housing Element identifies long-term housing goals and shorter-term policies to address the identified housing needs. The goals and policies are implemented through a series of housing programs. Programs identify specific actions the town will undertake toward putting each goal and policy into action.

The goals, policies, and programs build upon the identified housing needs in the community, constraints confronting the town, and resources available to address the housing needs. This Housing Element will guide Colma's housing policy through the 2023-2031 planning period.

Colma's housing goals, policies, and programs address the six major housing needs identified by State law:

- Maintain and preserve the existing affordable housing stock
- Assist in the development of affordable housing
- Identify adequate sites to achieve a variety and diversity of housing
- Remove constraints to housing development
- Promote equal housing opportunities
- Provide programs to meet other identified housing needs

Colma takes a comprehensive approach to housing planning. Housing, land use, economic development, and transportation policies work together to address the total housing need in Colma.

Colma has established eight goals relating to housing. These goals include seven goals from the 2015 Housing Element and one new goal. Under each goal, policies related to that goal area are listed.

Goal A: Identify adequate sites, with appropriate zoning and development standards and services, to accommodate Colma's share of the regional housing needs for each income level.

Goal B: Assist in making available adequate housing to meet the needs of extremely low, very low-, low-, and moderate-income households.

Goal C: Address_, and where possible, remove governmental constraints to the maintenance, improvement, and development of housing, including housing for all income levels and housing for persons with disabilities.

Goal D: Conserve and improve the condition of the existing housing stock.

Goal E: Preserve assisted housing developments at risk of conversion to market-rate.

Goal F: Affirmatively Furthering Fair Housing. Meaningful actions to promote equal housing opportunities for and combat discrimination against all persons regardless of race, religion, sex, marital status, ancestry, national origin, color, familial status, disability, or economic background.

Promote equal housing opportunities for all persons regardless of race, religion, sex, marital status, ancestry, national origin, color, familial status or disability.

Goal G: Encourage sustainable residential development that is energy efficient and consistent with existing and future Town values and policies related to reducing greenhouse gas emissions.

Goal H: When opportunity sites are developed, they require provision of public benefits with values proportional to the project's building square footage, in excess of established development standards.

To reach the above identified housing goals, specific housing policies and programs have been identified. Table H-567, identifies each housing policy, the specific housing goals that the policies relate to, and the programs implementing the policies. Table H-578 identifies the quantified objectives for construction, rehabilitation, and conservation of housing in the Town of Colma.

Table H-5<u>7</u>6: Town of Colma Goals, Polices, Programs and Objectives

Related Goal	Implementing Program	<u>Timeframe</u>	<u>Tasks &</u> <u>Responsibility</u>	Quantified Objective
Policy 1: Enco Sterling Park	urage the construction of cost-effective single-family b Residential Neighborhood.	ousing that caters	to all income levels and	demographics in the
Goal A: Identify Adequate Sites Goal B: Assist in making	Program 1.1 Provide regulatory incentives to facilitate manufactured housing development in single-family residential zoning designations. In May of 2013 the City Council adopted Ordinance No. 720, allowing manufactured homes to be located in a single-family residential zone, provided it is on a permanent foundation, devoid of wheels or axles, and meets specified design standards, and establishing development standards applicable to manufactured homes.	Annually starting in 2023 through 2031	compile a list of housing manufacturers for residents interested in this type of housing.	The construction of up to 4 new suburban s (if utilizing SB 9 lot split) on the vacant parcel on B Street in the Sterling Park Neighborhood by 2031.

Related Goal	Implementing Program	<u>Timeframe</u>	<u>Tasks &</u> <u>Responsibility</u>	Quantified Objective
	Program 1.2 General Plan Consistency Review and			Increase awareness to
Adequate Sites	Annual Report.		will continue internal	decision makers of annual
Carl D. Arairt		•	consistency review	progress toward meeting
			*	Housing Element Goals.
		the public.	through 2031 and make reports available to the	
available units	housing efforts to the City Council and ensure the annual	•	public.	
avallable	report is available to the public.		public.	
Goal B: Assist	Program 1.3 Demonstrate consistency with the	Amend the zoning	The planning department	
in making	Employee Housing Act.	code prior to the	will update the zoning	
affordable units		end of 2023.	code.	
available	Amend the zoning code to allow for employee housing for six			
	or fewer employees to be treated as and permitted in the			
	consisting of no more than 12 units or 36 beds to be			
	permitted in the same manner as agricultural uses in the			
	same zone.			
	<u>Sume zone.</u>			
Policy 2: Enco	urage the construction of second dwelling units where	appropriate.		
Goal A: Identify	Program 2.1 Second Unit Ordinance.	 Update the 	The planning department	 To increase the number of
Adequate Sites			will update the second unit	second units/ADU/JADU by
	Pursuant to Colma's Zoning Code, second dwelling units are	•	ordinance and create	the end of 2031.
	permitted in the "R" Zone, in accordance with state law. They	· · · · · · · · · · · · · · · · · · ·	outreach materials	• Starting in 2023, one (1)
	are also permitted in the "C" zone with a Conditional Use		including objective design	second units/ADUs/JADUs
affordable units	<u>Permit.</u>		standards for ADU and	annually.
<u>available</u>	Diagning department to undate the Town's Cocard Unit		second units.	
	Planning department to update the Town's Second Unit Ordinance to align with State ADU laws that will go into	standards prior to		
	effect on January 1, 2023.	the end of 2023.		
	circut on January 1, 2023.		<u> </u>	

Related Goal	<u>Implementing Program</u>	<u>Timeframe</u>	<u>Tasks &</u> <u>Responsibility</u>	Quantified Objective
	Planning department to create outreach materials for Second Unit and ADU development with objective design standards.			

Goal A: Identify	Program 2.2 Accessory Dwelling Units.	Annually starting in	The planning department	 To increase the number of
Adequate Sites	,		is responsible for all	completed ADU/JADU by the
	The Town's zoning regulations allows an ADU or JADU		ADU/JADU programs	end of 2031.
Goal B: Assist	subject only to a building permit under subsection		including the Town's	• Starting in 2023, one (1)
in making	5.19.040(A) may be created on a lot in a residential or		municipal code and	second units/ADUs/JADUs
affordable units	mixed-use zone. To maximize ADU development, this		ordinance related to	annually.
<u>available</u>	program will incorporate additional provisions beyond those		ADUs/JADUs.	 To have annual outreach
	required under State law including the following:			materials, surveys, and
	 Seek grants to help with ADU development 			housing-related workshops
	 Conduct an annual survey of homeowner interest in 			to highlight ADUs/JADUs
	ADUs and JADU			and provide updates to
	 Develop ADU and JADU outreach materials 			state legislation (if changes
	 Notify residents of ADU/JADU eligibility 			have been made).
	The Town will update the municipal code and ordinance to			
	reflect state law for ADU/JADU that go in effect on January 1,			
	<u>2023.</u>			
	The Town will continue to facilitate ADU construction by			
	providing information to interested homeowners and on the			
	Town's website and will track the number of new ADUs			
	inquiries, issued permits, and completed projects.			
	inquiries, issued permits, and completed projects.			
	ADU production will be monitored on an annual basis and			
	continue to update grant opportunities to help applicants			
	with costs.			
	In March 2017, the Town adopted an Ordinance related to			
	any proposed ADU or JADU that does not conform to the			
	objective standards set forth in Municipal Code Section 5.19,			
	may be allowed with a Conditional Use Permit, in accordance			
	with section 5.030.400 through 5.030.430.			

Related Goal Implementing Program Policy 3: Provide incentives that encourage affordable high-density	<u>Timeframe</u> residential uses ne	<u>Tasks &</u> <u>Responsibility</u> ar major regional transs	Quantified Objective portation facilities.
Goal A: Identify Adequate Sites and create Administrative Approval Process. Goal B: Assist in making affordable units available Goal C: Remove governmental constraints Goal C: Remove governmental constraints	Starting in 2023 through 2031 and as inquiries are presented	 The Planning Department will establish clear objective design and development standards for "PD" Districts. The Planning Department will establish an Administrative Approval Process to streamline review of any high-density or mixed-use projects in the PD District. 	For each commercial, and residential project, review and analyze the optimization of developable land. The .41-acre site on El Camino Real and Collins Avenue, at least 8 residential units. The .72-acre site on Collins Avenue near El Camino Real, at least 14 residential units. • Removes any constraints from requiring high-density residential or mixed-use projects to undergo a discretionary review process. • Establishes objective development and design standards and administrative processing procedures that will streamline the housing review process for high-residential and mixed-use

Related Goal	Implementing Program	<u>Timeframe</u>	<u>Tasks &</u> <u>Responsibility</u>	Quantified Objective
Goal B: Assist	Program 3.2 Update the Town's Density Bonus	Annual review of	The planning	A total of 22 extremely low-,
<u>in making</u>	Provisions to Stay Consistent with State Density	the State's Density	department will assess	22 very low-, and 25 low-
affordable units	Bonus Law.	Bonus Law and	and make any required	income affordable units by the
<u>available</u>		update the Town's	amendments to the	end of 6 th Housing Element
	In December of 2005, the Town adopted a Density Bonus	Ordinance as	Town's Density Bonus	<u>cycle.</u>
	Ordinance that provides for the granting of concessions and	<u>needed.</u>	Ordinance to stay	
	an increase in density for qualifying residential projects,		consistent with State	
	consistent with State Law.		density bonus laws.	
			• City Council is	
			responsible for the	
			adoption of updates to	
			the Town's Density	
			Bonus Ordinance.	
Goal B: Assist	Program 3.3 High-Density Housing Near Colma and	Starting in 2023,	 Planning Department is 	 Vacant parcels that are
_	South San Francisco BART Stations.	annually review	responsible for keeping	located near BART stations,
affordable units		state legislature	up to date with state	encourage development to
	Per state law, parking minimums are no longer required on	and update Town's	laws, identifying	be over 30 du/ac.
	projects that are located within .5 mile of high-quality transit,		applicable property	 Updated parking standards
	which can be utilized in the density identified in the 2040	<u>needed.</u>	owners, and annual	will facilitate in feasibility of
	General Plan from 30 du/ac to higher densities.		engagement.	high-density development
			 The planning 	near the BART station.
			department will identify	• Remove constraints for
			and reach out to	projects that meet all
			applicable property	<u>characteristics for a</u>
			owners in the vicinity of	<u>Categorical Exemption</u>
			the BART stations to	under CEQA for infill
			<u>utilize state law</u>	development projects.
			removing parking	
			requirements and	

Related Goal	<u>Implementing Program</u>	<u>Timeframe</u>	<u>Tasks &</u> <u>Responsibility</u>	Quantified Objective
			maximize housing units including affordable units. • As part of the Zoning Code update in 2023, the Planning Department will update the Town's parking standards to include objective parking standards that will help facilitate a compact, well-designed residential development. • The Planning Department will review and process qualified urban infill and residential projects with a categorical exemption under CEQA. The use of the CEQA exemption will be assessed on a case-by-case basis to ensure projects are absent of any potentially significant environmental impacts.	At 7733 El Camino Real, at least 16 total housing units, but encourage more. At 7778 El Camino Real, at least 15 total housing units, but encourage more.

Related Goal	Implementing Program	<u>Timeframe</u>	<u>Tasks &</u> <u>Responsibility</u>	Quantified Objective
	Program 3.4 Inclusionary Housing.	Starting in 2023,	•	Develop a total of 22
<u>in making</u>		•	the Housing Fund.	extremely low-, 22 very low-,
	The Town adopted an Inclusionary Housing Ordinance	through 2031.		and 25 low-income units by
	amendment which requires developments of 5 or more units			the end of 6 th Housing
	including 20% inclusionary affordable units or pay an in-lieu		and reach out to housing	Element cycle.
	fee to the Colma Housing Trust Fund. The program will help		developers.	
	support the inclusion of units at extremely low-, very-low,		The planning	
	low-,and moderate income levels.		department will identify	
			and keep a record of	
			possible developable	
			parcels within the town	
			in which monies from	
			the Housing Fund can be	
			<u>utilized.</u>	
			The planning	
			department will contact	
			for-profit and nonprofit	
			developers to gauge	
			interest in identified	
			<u>parcels</u>	
Goal A: Identify	Program 3.5 Establish a Housing Element Overlay	2023 through 2031.	 Create a new overlay 	By the end of the 6 th Housing
Adequate Sites	<u>Zone</u>	This overlay will go	district based on the	Element cycle, to have built
		into effect once the	opportunity sites from	22 extremely low-, 22 very-
Goal B: Assist	The planning department will create a new overlay district	6 th cycle Housing	the 6 th cycle Housing	low, 25 low, 37 moderate, and
in making	based on the opportunity sites from the 6 th cycle Housing	Element is adopted	Element. This overlay	96 above-moderate units for a
affordable units	Element. This overlay district will reflect state law that will be	by City Council and	district will reflect state	total of 202 units.
<u>available</u>	effective January 1, 2023. Some highlights of this overlay	certified by HCD.	law that will be effective	
	district will be:		January 1, 2023. Some	

Related Goal	<u>Implementing Program</u>	<u>Timeframe</u>	<u>Tasks &</u> <u>Responsibility</u>	Quantified Objective
Goal C:	 Residential use on commercially zoned property 		highlights of this overlay	
<u>Remove</u>	without rezoning for projects that pay prevailing		district will be:	
<u>governmental</u>	<u>wages</u>		 Residential use on 	
<u>constraints</u>	 CEQA-exempt ministerial approval pathway on 		commercially zoned	
	commercially zoned land for qualifying residential		property without	
	development that meets affordable housing targets		rezoning for projects	
	and pays prevailing wages		that pay prevailing	
	 No parking minimums within half-mile of high-quality 		<u>wages</u>	
	<u>transit.</u>		 CEQA-exempt ministerial 	
			approval pathway on	
			commercially zoned land	
			for qualifying residential	
			development that meets	
			affordable housing	
			targets and pays	
			prevailing wages	
			 No parking minimums 	
			within half-mile of public	
			 City Council to approve 	
			overlay district, as part	
			of General Plan Update	
			amendment, by March	
			<u>2023.</u>	

Policy 4: Prov	ide Housing accessible to persons with special needs, i	ncluding seniors, p	ersons with disabilities,	and homeless persons.
Goal C:	Program 4.1 Reasonable Accommodations Ordinance	Ongoing,	 The Planning 	To ensure that reasonable
<u>Remove</u>	Public Information, Ordinance Amendment and	continuing in 2023	Department is	accommodation is made for
governmental	<u>Monitoring</u>	and annually.	responsible for	individuals to have equal
<u>constraints</u>	In January 2007, the Town adopted an ordinance amending		amending and providing	access to housing.
	the Colma EMunicipal Code to provide a procedure by which		information about the	
Goal F:	persons with disabilities can request reasonable		municipal zoning code	
<u>Affirmatively</u>	accommodation in seeking equal access to housing. The		and monitoring the	
Furthering Fair	procedure includes an application form, establishes review		implementation of the	
<u>Housing</u>	authority, requires public noticing and requires findings.		Town's codes, policies,	
	In March 2015, the Town amended its Reasonable		and procedures to	
	Accommodation Ordinance to remove provisions that are not		ensure that they comply	
	in compliance with fair housing laws. The Town will continue		with the "reasonable	
	to provide public information to continue to allow for		accommodation" for	
	reasonable accommodation for persons with special needs.		disabled provisions and	
	The Town will regularly monitor the implementation of the		all fair housing laws.	
	Town's codes, policies, and procedures to ensure that they		The Planning	
	comply with the "reasonable accommodation" for disabled		Department shall assess	
	provisions and all fair housing laws.		all available resources	
			available to the Town for	
			use in funding and	
			operation of services,	
			programs, or activities	
			that support reasonable	
			accommodations for	
			segmented groups with	
			disabilities.	
			The Planning	
			Department will work	
			with the ADA	
			Coordinator to obtain	
			guidance on the	

			<u>reasonable</u>	
			accommodations'	
			application process.	
Goal E:	Program 4.2 Expand Senior Housing Opportunities.	<u>Ongoing</u>	 Town of Colma 	• To maintain affordable
<u>Preserve</u>	Through this program the Town maintains and manages		Administration and the	housing for seniors within
<u>assisted</u>	Creekside Villas, an 18-unit Senior Housing Complex on El		Department of Public	the community.
<u>housing</u>	Camino Real. The current rental structure is designed to		Works are responsible	 To integrate senior housing
<u>developments</u>	provide subsidized and affordable units to low-income		for maintenance/	into mixed-use and high-
at-risk of	seniors. This program aims to preserve affordable housing		management of the	density developments in
conversion to	units for the senior population in town.		facility.	areas that are suitable for
market- rate.			 The Planning 	more modest income
			Department will work	seniors.
Goal F: Equal			with developers to	
Opportunity for			identify and expand	
<u>Housing</u>			senior housing	
			opportunities in mixed-	
			use and high-density	
			multi-family housing	
			projects.	
Goal F: Equal	Program 4.3 Identify Opportunities for Emergency	<u>Ongoing</u>	 The Planning 	 Promote housing and
Opportunity for	Shelters and Homeless Assistance.		Department will work	services for homeless
<u>Housing</u>	California Government Code Section 65583(a) (4) requires		with LifeMoves to obtain	individuals by supporting
	Colma to assess the need for emergency homeless shelters		resources for homeless	agencies such as LifeMoves.
	and zones to permit these shelters by right and without		<u>individuals.</u>	
	environmental review.		The Planning	
	In May of 2013, the Town of Colma amended its Municipal		Department will update	
	Code to implement Government Code Section 65583(a) 94).		the Town's website with	
	The amendment allows for the construction of an emergency		resource and guidance	
	homeless shelter within the Commercial (C) district.		for individuals seeking	
	The Town of Colma supports LifeMoves for resources to		homeless assistance.	
	homeless individuals and families or those at risk of being		The Planning	
	homeless.		Department will provide	

			street outreach through	
			volunteers and Homeless	
			Liaisons.	
			 Planning Department 	
			responsible for advising	
			a potential developer of	
			an emergency shelter of	
			the zoning provisions.	
			Building Department	
			responsible for	
			processing building	
			permits.	
Goal F: Equal	Program 4.4 Housing Opportunities for Persons with	Ongoing	• The Planning	 Provide equal opportunity
	Developmental Disabilities	<u> </u>	Department will identify	for segmented groups with
Housing	Provide housing opportunities for individuals with disabilities		existing community-	developmental disabilities to
	so that they have access to public services in the least		based housing types	be able to live
	restrictive and most integrative setting appropriate to their		such as community care	independently in an
	needs.		facilities and group	affordable housing.
	Identify areas where community-based housing could exist		homes.	 Supports a variety of
	and create outreach programs to identify residents in Colma		• The Planning	housing types to help
	who need this type of housing and services.		Department will prepare	address needs of persons
			outreach programs to	with developmental
			inform Colma residents	disabilities.
			and families of available	 Identifies unmet needs to
			housing and services for	overcome any constraints,
			persons with	including lack of capacity
			developmental	and available resources for
			disabilities.	segmented groups.
			The Planning	
			Department will reach	
			out to local service	
			providers of special	
			needs groups to assist in	

Begin the standards that supports by-right zoning for care facilities, including residential care facilities, that would contribute to affordable housing for segmented groups. Goal B: Assist in making affordable units available Goal F: Equal Copportunity for Low-Barrier Navigation Centers in the C Zone. Opportunity for Low-Barrier Navigation Centers in the C Zone. Opportunity for Low-Barrier Navigation Centers in the C Zone. Opportunity for Low-Barrier Navigation Centers in the C Zone. Sistematically while waiting to move into permanent housing. Department will assess and implement development standards that supports by-right zoning for care facilities, including residential care facilities, including residen
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Policy 5: Assis	t citizens in locating and retaining affordable housing	and promote equa	l housing opportunity a	nd fair housing.
Goal B: Assist	Program 5.1 Knowledgeable Housing Referral.	<u>Ongoing</u>	Planning Department will	To ensure that referrals can
in making	The Colma Planning Department currently retains a listing of	implementation of	continue to manage	be made to provide equal
affordable units	major agencies and organizations active in housing related	existing program.	existing programs and	access to housing.
<u>available</u>	services in nearby cities and a listing of relevant regional,	Annual updating of	resources for affordable	
	state, and federal offices providing project funding and	lists of major	<u>housing.</u>	
Goal F:	individual assistance. Persons requesting information or	agencies and		
<u>Affirmatively</u>	assistance relative to fair housing discrimination complaints	organizations active		
Furthering Fair	shall be referred to the County Community Services	<u>in housing related</u>		
<u>Housing</u>	Department and provided with State and Federal printed	services.		
	information concerning Fair Housing Law and rights. Local			
	fair housing policies are posted for public review at the Town			
	Hall, Colma Community Center, and Creekside Villas - the			
	Town's Senior Housing Complex.			
	9 ,			
Goal E:	Program 5.2 Human Investment Project (HIP)	<u>Ongoing</u>	Planning Department is	Support better utilization and
Goal E: Preserve	Program 5.2 Human Investment Project (HIP) Support.	Ongoing implementation of	Planning Department is responsible for the	Support better utilization and maintenance of existing
Preserve assisted housing	Support.	implementation of existing program.	responsible for the	maintenance of existing
Preserve assisted	Support. The Town supports the Human Investment Project (HIP),	implementation of existing program.	responsible for the ongoing management of the existing program. City Council is responsible	maintenance of existing housing stock and provides
Preserve assisted housing	Support. The Town supports the Human Investment Project (HIP), which provides affordable housing opportunities to residents	implementation of existing program. Annual outreach to	responsible for the ongoing management of the existing program.	maintenance of existing housing stock and provides
Preserve assisted housing developments	Support. The Town supports the Human Investment Project (HIP), which provides affordable housing opportunities to residents of San Mateo County such as a Home Sharing Program for	implementation of existing program. Annual outreach to	responsible for the ongoing management of the existing program. City Council is responsible	maintenance of existing housing stock and provides
Preserve assisted housing developments at-risk of	Support. The Town supports the Human Investment Project (HIP), which provides affordable housing opportunities to residents of San Mateo County such as a Home Sharing Program for the elderly and roommate referral. Information about HIP is	implementation of existing program. Annual outreach to	responsible for the ongoing management of the existing program. City Council is responsible for the approval of any	maintenance of existing housing stock and provides
Preserve assisted housing developments at-risk of conversion to market- rate.	Support. The Town supports the Human Investment Project (HIP), which provides affordable housing opportunities to residents of San Mateo County such as a Home Sharing Program for the elderly and roommate referral. Information about HIP is	implementation of existing program. Annual outreach to	responsible for the ongoing management of the existing program. City Council is responsible for the approval of any	maintenance of existing housing stock and provides
Preserve assisted housing developments at-risk of conversion to market- rate. Goal F:	Support. The Town supports the Human Investment Project (HIP), which provides affordable housing opportunities to residents of San Mateo County such as a Home Sharing Program for the elderly and roommate referral. Information about HIP is	implementation of existing program. Annual outreach to	responsible for the ongoing management of the existing program. City Council is responsible for the approval of any	maintenance of existing housing stock and provides
Preserve assisted housing developments at-risk of conversion to market- rate. Goal F: Affirmatively	Support. The Town supports the Human Investment Project (HIP), which provides affordable housing opportunities to residents of San Mateo County such as a Home Sharing Program for the elderly and roommate referral. Information about HIP is	implementation of existing program. Annual outreach to	responsible for the ongoing management of the existing program. City Council is responsible for the approval of any	maintenance of existing housing stock and provides
Preserve assisted housing developments at-risk of conversion to market- rate. Goal F:	Support. The Town supports the Human Investment Project (HIP), which provides affordable housing opportunities to residents of San Mateo County such as a Home Sharing Program for the elderly and roommate referral. Information about HIP is	implementation of existing program. Annual outreach to	responsible for the ongoing management of the existing program. City Council is responsible for the approval of any	maintenance of existing housing stock and provides

	Program 5.3 Section 8 Rental Assistance.	Ongoing	 Planning Department is 	_
	Through this program, the Town actively encourages very-	implementation of	responsible for the	qualified persons to
affordable units	low to low income households to apply to the San Mateo	existing program.	ongoing management	participate in Section 8
	Housing Authority for rent subsidies. Information on	Bi-annual	of the existing program.	Rental Assistance.
	application dates and contacts will be disbursed to the	assessment of	 Planning Department 	 Ensures that information is
	community by the Colma Planning Department, in addition to	program and	conduct outreach	provided to qualified
<u>Affirmatively</u>	the Housing Authority's local advertisement. The Town's	coordination with	programs that focus on	applicants to provide equal
Furthering Fair	existing newsletter, mailed to all households, is also utilized	<u>landlords</u>	promoting Section 8	access to housing.
<u>Housing</u>	to distribute information, as is the Town's website.		Rental Assistance	
			 Planning Department 	
			will contact and	
			coordinate with	
			landlords of affordable	
			multifamily complexes	
			bi-annually to provide	
			information and	
			assistance on the	
			program.	
Goal B: Assist	Program 5.4 Address needs of Extremely Low-Income	Ongoing. Meetings	 Planning Department will 	Assists developers and
in making	Households.	with property	lead the outreach and	property owners in making
affordable units		owners and non-	information dispersal	affordable units available,
<u>available</u>	To address the housing needs of extremely low-income, very	profit developers on	efforts.	which, in turn, provides equal
	low-, low-, low- and moderate-income households, the Town	an annual basis.	 Planning Department will 	housing opportunities to
Goal E:	will identify and meet with property owners and nonprofit	<u>Planning</u>	develop concessions for	segmented groups
<u>Preserve</u>	builders annually who specialize in building housing for	Department Staff	developers who include	
<u>assisted</u>	extremely low-income households including those with	participated in	extremely low-income	
<u>housing</u>	special needs and veterans. This effort is designed to build a	several panel	units within affordable	
developments.	long-term partnership in development, assist potential	discussions and	housing developments.	
	developers in gaining access to specialized funding sources,	interacted with		
Goal F:	identify the range of local resources and assistance needed	developers and		
<u>Affirmatively</u>	to facilitate the development of housing for extremely low-	housing advocates		
Furthering Fair	income households, and to promote a variety of housing	as part of the 21		
<u>Housing</u>		Elements process		

	types, including higher density, multi-family, and shared housing.	to prepare this Housing Element.		
in making affordable units available	Program 5.5 Demonstrate consistency with the Employee Housing Act. Amend the zoning code to allow for employee housing for six or fewer employees to be treated as and permitted in the same zones as single-family structures and employee housing consisting of no more than 12 units or 36 beds to be permitted in the same manner as agricultural uses in the same zone.		The planning department will update the zoning code.	 To ensure that the Town is consistent with the Employee Housing Act. Support various housing types to help address the needs of employees in Colma
in making affordable units available Goal F: Affirmatively Furthering Fair Housing	Program 5.6 Single Room Occupancy (SRO Housing) Amend the zoning code to allow for single room occupancy housing in the Colma zoning code in R-S, and C zoning districts. Add "single room occupancy housing" to the definition section of the zoning code.	Amend the zoning code prior to the end of 2023.	The planning department will update the zoning code.	To ensure that reasonable accommodation is made for individuals to have equal access to housing.

Policy 6: Recommend and promote energy conservation in existing and new housing

Goal G:	Program 6.1 Green Building Regulations for	<u>Estimated</u>	 Sustainability Manager 	 Reduce GHG Emissions from
<u>Sustainable</u>	Residential Uses.	completion of the	to coordinate with	both new residential and
<u>residential</u>	The Sustainability Manager recommend for adoption of reach	study will be	Planning Department to	non-residential buildings.
development	code (starting January 1, 2023) that all new residential	towards the end of	amend Municipal Code	 Reduce the reliance on
	construction to be all-electric, requirements for enhanced	Q4 2022, with	once adopted by City	natural gas.
	vehicle charging infrastructure for new residential and non-	considerations and	Council.	
	residential construction.	approvals	Building Department to	
		presented to City	enforce reach code	
		Council in Janauary	requirements for new	
		2023 and to go into		
		effect once adopted		
		by the City Council		
Goal G:	Program 6.2 Encourage use of cool roofing systems	Proactive Outreach	Planning and Building	To create new and
Sustainable	and other energy conservation measures to reduce a		Departments to	sustainable residential
residential	building's energy usage.		proactively educate	development.
development	Utilizing the Town's website and residential newsletter, the		applicants for applicable	
	Town will provide information to the public on programs to		projects.	structures to increase
	assist in the provision of energy efficiency measures during		<u>p. 0 j 0 0 0 0</u>	efficiency and reduce
	new construction or as a residential retrofit. This includes			energy use and cost.
	updates to the existing program and new rebate programs.			
Policy 7: Pror		n of existing housi	ng stock and encourage	remodeling and expansion
offerts by bo				remodeling and expansion

Goal D:	Program 7.1 "Rebuilding Together Peninsula"	<u>Ongoing</u>	All Town staff and	To conserve and improve the
Conserve and	Participation.	participation in	residents responsible for	condition of the existing
improve the	The Town will continue affhin Rebuilding Together Peninsula	existing program.	participation.	housing stock.
condition of the	as opportunities arise. Rebuilding Together Peninsula is a			
existing	program organized by the Mid-Peninsula Housing Coalition.			
housing stock.	Through this program, Colma citizens and employees			
	volunteer to rehabilitate a residence in the area, so their			
Goal E:	neighbors can live in warmth, safety and independence.			
<u>Preserve</u>				
<u>assisted</u>				
<u>housing</u>				
<u>developments</u>				
at-risk of				
conversion to				
market- rate.				
Goal D:	Program 7.2 Neighborhood Improvement (Code	Completed.	 Planning Department will 	Conserves and improves the
Conserve and	Enforcement).	Ordinance adopted	assess the conditions of	conditions of the existing
improve the	Continue neighborhood improvement efforts through an	September 12,	the existing housing	housing stock.
condition of the	active code enforcement program and provide staff as	2012. Ongoing	stock to determine	
<u>existing</u>	needed to improve residential areas.	code enforcement	processes for which	
housing stock.		program.	cleanup and	
			<u>maintenance</u>	
			 Planning Department will 	
			seek out funding sources	
			to assist with residential	
			<u>maintenance</u>	
			 Code Enforcement will 	
			assist with the inventory	
			of residential units in	
			need of maintenance	
			and will coordinate with	
			the Planning Department	

<u>existing</u>	Program 7.3 Organize Community Clean Up Days. Town will organize community clean up days, to promote rehabilitation, renovation, and home care. Programs include waste hauling programs, Town-provided painting materials, other renovation supplies, and organize volunteers.	community clean- up days on an	to assess common maintenance items. Planning Department, with assistance from the Building Official and City Attorney's office. Planning and Recreation departments responsible for program. City Council is responsible for adopting program.	To conserve and improve the condition of the existing housing stock.
housing stock. Policy 8: Pron Goal C: Remove governmental constraints Goal F: Affirmatively Furthering Fair Housing	Program 8.1 Housing and Land Use Public Participation The Town will undertake public participation from all segments of the community including residents, members of workforce, all economic segments, and special needs groups regarding housing and land use in town.	Starting in 2023 and on an annual basis.	Planning Department will focus its outreach to the underrepresented, providing materials in various languages and in digital and print media. Projects related to housing will be continually updated on the Town's website as needed.	 Annual outreach to underrepresented community members which result in upward trending participation. Update housing related projects on the Town's website as needed.
Goal C: Remove governmental constraints Goal F: AFFH	Program 8.2 Zoning and Fees Transparency The Town will post all zoning and development standards as well as inclusionary requirements for each parcel on its website.	opportunity sites are developed or new sites are made	Planning Department will organize all opportunity sites which will include objective development standards, inclusionary standards for all income levels, and fees.	 Update housing related projects on the Town's website as needed. Meet inclusionary housing units for all income levels for the 6th cycle.

Related-Goal	Implementing Program	Timeframe	Tasks & Responsibility	Quantified Objective
Policy 1: Encourag	e construction of single family detached homes at all in	ncome levels in th	e Sterling Park resic	lential neighborhood.
Goal A: Identify	Program 1.1 Manufactured Housing Design	Ongoing	Planning Department	Allows for construction of
Adequate Sites	Standards.		is responsible for	single-family residences at
	California's Factory Built Housing Law allows jurisdictions to		making developers	lower costs, thereby reducing
Goal B: Assist in	regulate the design and aesthetics of manufactured		aware of this	the cost of housing.
making affordable	housing as long as the restrictions are similar to those		provision.	
units available	applied to other residences of similar size.			
	Manufactured homes complying with and certified by state			
	law must be permitted as single-family homes in residential			
	neighborhoods. By drafting and adopting a design			
	ordinance for manufactured homes, Colma can ensure that			
	the aesthetics of Sterling Park will not be adversely affected			
	by manufactured homes.			
	In May of 2013 City Council adopted Ordinance No. 720,			
	allowing manufactured homes to be located in a single-			
	family residential zone, provided it is on a permanent			
	foundation, devoid of wheels or axles, and meets specified			
	design standards, and establishing development standards			
	applicable to manufactured homes.			

Related-Goal	Implementing Program	Timeframe	Tasks & Responsibility	Quantified Objective
Goal A: Identify	Program 1.2 General Plan Consistency Review and	Continue internal	Planning Department	Increase awareness to
Adequate Sites	Annual Report.	consistency review	is responsible for	decision makers of annual
	Continue to conduct an annual Housing Element	annually and make	General Plan and	progress toward meeting
	implementation review consistent with Government Code	reports available to	Housing Element	Housing Element Goals.
Goal B: Assist in	Section 65400. Provide an annual report on the Town's	the public.	review and	
making affordable units available	housing efforts to the City Council and ensure the annual report is available to the public.		maintenance.	
	e construction of second dwelling units where approp i	'late.		
Goal A: Identify	Program 2.1 Second Unit Ordinance.	Ongoing	Planning Department	To increase the number of
Adequate Sites	Pursuant to Colma's Zoning Code, second dwelling units are		is	second dwelling units
	permitted in the "R" Zone, in accordance with state law.		responsible for	To encourage the
	They are also permitted in the "C" zone with a Conditional		providing	development of second units
Goal B: Assist in	Use Permit.		information to	in areas of the town where
making affordable	Second dwelling units are not permitted in the Sterling Park		prospective	they are permitted or
units available	neighborhood, in order to comply with the maximum		developers in areas	conditionally permitted (C and
	density of the 13 units/acre density and to manage parking		where second units	R zones).
	impacts.		are permitted.	

Goal C: Identify	Program 2.2 Accessory Dwelling Units.	Annual monitoring	Planning Department	Facilitate additional ADU
Adequate Sites	Accessory dwelling units (ADUs) provide affordable housing	throughout the	is	development.
	opportunities for the elderly, household employees,	planning period.	responsible for	
	disabled persons, and low-income persons, as well as a		providing	
Goal B: Assist in	source of income for retired homeowners. The City's zoning		information in areas	
making affordable	regulations allows an ADU or JADU subject only to a		where ADUs are	
units available	building permit under subsection 5.19.040(A) may be		permitted.	
	created on a lot in a residential or mixed-use zone. In order			
	to maximize ADU development, this program will			
	incorporate additional provisions beyond those required			
	under State law including the following:			
	 Seek planning grants to reimburse ADU building 			
	fees			
	 Conduct a survey of homeowner interest in ADUs 			
	and JADU			
	 Develop ADU and JADU outreach materials 			
	 Notify residents of ADU/JADU eligibility 			
	The City will continue to facilitate ADU construction by			
	providing information to interested homeowners and on the			
	City website and will monitor the number and affordability			
	of new ADUs. ADU production will be monitored on an			
	annual basis and if the City finds that ADUs are not being			
	developed and made available at affordable rents to lower-			
	income households at the rate anticipated, the City will			
	implement additional incentives to more effectively promote			
	development of affordable accessory units within six			
	months of the findings. In March 2017, the City adopted an			
	Ordinance related to any proposed ADU or JADU that does			
	not conform to the objective standards set forth in			
	Municipal Code Section 5.19 may be allowed by the City			
	with a Conditional Use Permit, in accordance with section			
	5.030.400 through 5.030.430.			
I				

Related Goal	Implementing Program	Timefram	Tasks & Responsibility	Quantified Objective
Policy 3: Provide in	ncentives that encourage affordable high-density resid	lential uses ne	ear major regional trans p	portation facilities.
Goal A: Identify Adequate Sites	Program 3.1 Planned Development Districts and Mixed Use. Pursuant to the Colma Zoning Ordinance, parcels zoned as "Planned Development (PD)" permit a mix of uses,	Ongoing	Planning Department is responsible for the review of planned development applications.	To optimize the use of developable land to maximize the General Plan density of each developable site.
Goal B: Assist in making affordable units available	including both residential and commercial. Higher density, multi-unit residential developments are permitted in PD zones. PD districts may be established in any R or C zone upon		City Council is responsible for the adoption of planned	To allow for the implementation of Density Bonus provisions when appropriate.
Goal C: Remove governmental constraints	application of a property owner or owners, or upon the initiative of the City Council.		development rezones.	
Goal B: Assist in making affordable units available	Program 3.2 Density Bonus Provisions for Affordable Housing. In December of 2005, the Town adopted a Density Bonus Ordinance that provides for the granting of concessions and an increase in density for qualifying residential projects, consistent with State Law.		Planning Department is responsible for making developers aware of density bonus provisions.	To increase the supply of housing units through the use of density bonus provisions.
Goal B: Assist in making affordable units available	between B, C and D Streets encourages high density	Ongoing provision of information to prospective property buyers	Planning Department is responsible for processing development applications City Council is responsible for approving new developments.	To facilitate the development of housing units and affordable housing units in proximity to the BART station.

Related-Goal	Implementing Program	Timeframe	Tasks & Responsibility	Quantified Objective
	At the Colma BART Station, policies suggest that rooflines exhibit a pitched roof treatment, and that the east facade of all structures not exceed the equivalent of two stories above properties in the adjacent R-S Zoning District.			
Goal A: Identify Adequate Sites Goal B: Assist in making affordable	Program 3.4 Planner Responsibility to Promote Affordable Housing and Mixed Use. At the time first contact is made with Town staff, developers are alerted by the City Planner of the Town's desire to provide a wide range of housing, including units affordable to lower income households. The Planner	implementation of existing program.	Planning Department is responsible for ongoing management of the existing program. City Council is responsible for approving new	To assist in the development of affordable units.
units available Goal C: Remove governmental constraints	informs prospective developers of the numerous alternatives for financing the construction of affordable housing units, including available incentives such as density bonuses, and provides them with a list of vacant and underutilized properties in Colma. Provide development community with HCD "Financial Assistance Program		developments.	
Goal A: Identify Adequate Sites Goal B: Assist in making affordable	Program 3.5 Planned Development Zoning Provisions for Single Family Attached Development. The Town's Planned Development Ordinance provides for residential development proposals that would not be possible under the available conventional zoning.	enforcement of existing	Planning Department is responsible for ongoing enforcement of municipal zoning code.	To optimize the use of developable land to maximize the General Plan density of each developable site.
units available Goal C: Remove	Establishing a PD or 'Planned Development' allows for site- specific constraints to be taken into account when setting the regulations for development, such as design, setback,	ana standaras.		To allow for the implementation of Density Bonus provisions when
governmental constraints	and parking standards. By allowing for PDs in the Zoning Code, the Zoning Code becomes more flexible and accommodating of residential proposals that can respond to site specific conditions.			appropriate.

Related-Goal	Implementing Program	Timeframe	Tasks & Responsibility	Quantified-Objective
Goal A: Identify	Program 3.6 Ensure No Net Loss of Required Units.	Ongoing	Planning Department is	To assure that all units
Adequate Sites	For each of the three sites identified to accommodate	provision of	responsible for	identified in the Housing
	housing for lower income households approved for	information to	determining realistic	Element will be built on
	development at a realistic capacity lower than that	developers and	capacity and ensuring	designated sites or alternative
Goal B: Assist in	identified in the Housing Element, the Town shall identify a	enforcement of	adequate sites for	sites.
making affordable	site with available infrastructure, without site constraints	the no net loss	required units.	
units available	that would impair achieving maximum densities, and	provision.		
	rezone the identified site with a maximum density of 30			
	units per acre. The rezoned site shall be of sufficient size to			
Goal C: Remove	accommodate the equivalent realistic capacity of the			
governmental	underdeveloped site so that there is no net loss of capacity			
constraints	in zoning for lower income households.			
	In May of 2013, the Town added to the Colma Municipal			
	Code the provision that there be no net loss of housing at			
	designated housing sites, pursuant to Govt. Code Section			
	65863.			

Related-Goal	Implementing Program	Timeframe	Tasks & Responsibility	Quantified Objective
Goal B: Assist in making affordable units available	Program 3.7 Inclusionary Housing. In December 2005, the Town adopted an Inclusionary Housing Ordinance amending the Colma Municipal Code. The Ordinance requires developments of 5 or more units including 20% inclusionary affordable units or pay an inlieu fee to the Colma Housing Trust Fund. The Town participated in a countywide nexus study to consider appropriate affordable housing impact fees, commercial linkage fees, and determine a nexus for an affordable housing requirement that is fair and equitable. The results of this study were published in September 2015. In September 2016, the City adopted an Ordinance amending Colma Municipal Code Section 5.12 related to Inclusionary and Affordable Housing.		Planning Department is responsible for evaluating and presenting to the City Council options on how to implement the Nexus Study.	To create new affordable housing units both for rent and for sale.
Goal H: Provision of public benefits	Program 3.8 Development Agreement. Require a development agreement for the development of opportunity sites. The agreement will specify the public benefits that will be provided in exchange for the requested higher intensity or density. The Town will negotiate the terms of the Development Agreement including the period during which the entitlement will be available to the developer and public benefits that will be provided by the developer.		Planning Department is responsible for determining realistic intensity or density.	To assure that opportunity sites would require a development agreement that would specify the public benefits that will be provided in exchange for the requested higher intensity or density.

Related Goal	Implementing Program	Timefran	AO	Tasks-& Responsibility	Quantified Objective
Goal H: Provision of public benefits	Program 3.9 Funding District. For residential and office development on opportunity sites, consider the creation of a funding district or other funding mechanism to assure that the project will pay for Town services required to support and maintain the project in perpetuity.	Ongoing	resp dete distr	ning Department is onsible for rmining a funding ict or other funding hanism.	To ensure that opportunity sites would pay for Town services required to support and maintain a project in perpetuity.
Policy 4: Provide H	ousing accessible to persons with special needs, include Program 4.1 Reasonable Accommodations			ons with disabilities,	and homeless persons. To ensure that reasonable
Goal C: Remove governmental	Ordinance Public Information, Ordinance	Ongoing.		The Planning Department is	accommodation is made for
constraints	Amendment and Monitoring			responsible for	individuals to have equal
constraints	In January 2007, the Town adopted an ordinance			amending and	access to housing.
	amending the Colma municipal code to provide a procedure			providing information	decess to mousting.
Goal F: Egual	by which persons with disabilities can request reasonable			about the municipal	
Opportunity for	accommodation in seeking equal access to housing. The			zoning code and	
Housing	procedure includes an application form, establishes review			monitoring the	
	authority, requires public noticing and requires findings.			implementation of the	
	In March 2015, the Town amended its Reasonable			Town's codes,	
	Accommodation Ordinance to remove provisions that are			policies, and	
	not in compliance with fair housing laws. The Town will			procedures to ensure	
	continue to provide public information in order to continue			that they comply with	
	to allow for reasonable accommodation for persons with			the "reasonable	
	special needs. The Town will regularly monitor the			accommodation" for	
	implementation of the Town's codes, policies, and			disabled provisions	
	procedures to ensure that they comply with the			and all fair housing	
	"reasonable accommodation" for disabled provisions and all			laws.	
L	fair housing laws.				

Related-Goal	Implementing Program	Timeframe	Tasks & Responsibility	Quantified Objective
Goal E: Preserve	Program 4.2 Senior Housing.	Ongoing	Town of Colma	To maintain affordable
assisted housing	Through this program the Town maintains and manages		Administration and	housing for seniors within the
developments at-risk	Creekside Villas, an 18-unit Senior Housing Complex on El		the Department of	community.
of conversion to	Camino Real. The current rental structure is designed to		Public Works	
market- rate.	provide subsidized and affordable units to low-income		responsible for	
	seniors.		maintenance/manage	
Goal F: Equal			ment of the facility.	
Opportunity for				
Housing				
Goal F: Equal	Program 4.3 Emergency Shelters.	Ongoing	Planning Department	Allowance for an emergency
Opportunity for	California Government Code Section 65583(a) (4) requires		responsible for	shelter.
Housing	Colma to assess the need for emergency homeless shelters		advising a potential	
	and zones to permit these shelters by right and without		developer of an	
	environmental review.		emergency shelter of	
	In May of 2013, the Town of Colma amended its Municipal		the zoning provisions.	
	Code to implement Government Code Section 65583(a)		Building Department	
	94). The amendment allows for the construction of an		responsible for	
	emergency homeless shelter within the Commercial (C)		processing building	
	district.		permits.	
Goal F: Equal	Program 4.4 Inform local developers of	Ongoing	Planning Department.	Allowance for transitional and
Opportunity for	opportunities to provide transitional and supportive			supportive housing.
Housing	housing.			
_	Provide information regarding the Town's transitional and			
	supportive housing opportunities to local developers			
	through counter handouts and interactions, and on the			
	Town's website.			

Related-Goal	Implementing-Program	Timeframe	Tasks & Responsibility	Quantified Objective
Goal F: Equal		Ongoing	Planning Department	Allowance for transitional and
Opportunity for	considered a residential use of the property, subject		to inform those that	supportive housing in
Housing	only to those restrictions that apply to other		make inquiries to the	residential zones.
	residential dwellings of the same type in the same		Planning Department	
	zone.		of the provisions.	
	In May of 2013, the Town of Colma amended its Municipal			
	Code to allow transitional and supportive housing as a			
	residential use of property of the same type and in the			
	same zone, with no restriction on the number of units			
	within the Commercial/Multi-family zone.			
Goal F: Equal	•	Development of	Planning Department	To ensure that equal access
Opportunity for	special needs groups to assist in the identification	program and		and opportunities are
Housing	and analysis of constraints to the provision of	ongoing		provided to persons with
	housing for persons with disabilities.	implementation.		disabilities for housing.
	Identify unmet needs and — to the degree possible —			
	overcome any constraints, including lack of capacity and			
	available resources.			
Policy 5: Assist cit	izens in locating and retaining affordable housing and	promote equal ho	using opportunity ar	nd fair housing.
Goal B: Assist in	Program 5.1 Knowledgeable Housing Referral.	Ongoing	Planning Department	To ensure that referrals can
making affordable	The Colma Planning Department currently retains a listing	implementation of	is responsible for the	be made to provide equal
units available	of major agencies and organizations active in housing	existing program.	ongoing management	access to housing.
	related services in nearby cities and a listing of relevant		of the existing	
	regional, state, and federal offices providing project funding		program.	
Goal F: Equal	and individual assistance. In particular, persons requesting			
Opportunity for	information or assistance relative to fair housing			
Housing	discrimination complaints shall be referred to the County			
	Community Services Department and provided with State			
	and Federal printed information concerning Fair Housing			

Related-Goal	Implementing Program	Timeframe	Tasks & Responsibility	Quantified-Objective
	Law and rights. Local fair housing policies are posted for public review at the Town Hall, Colma Community Center, and Creekside Villas, the Town's Senior Housing Complex.			
Goal E: Preserve assisted housing developments at risk of conversion to market rate.	Program 5.2 Human Investment Project (HIP) Support. The Town supports the Human Investment Project (HIP), which provides affordable housing opportunities to residents of San Mateo County such as a Home Sharing Program for the elderly and roommate referral. Information about HIP is periodically printed in the Town's monthly	Ongoing implementation of existing program.	o f the existing program.	Supports better utilization of existing housing stock and provides affordable housing. It also supports better maintenance of existing housing stock.
Goal F: Equal Opportunity for Housing	newsletter.		approval of any monetary support.	
Goal B: Assist in making affordable units available	Program 5.3 Section 8 Rental Assistance. Through this program, the Town actively encourages very-low-income households to apply to the San Mateo Housing Authority for rent subsidies. Information on application dates and contacts will be disbursed to the community by	Ongoing implementation of existing program.		To ensure that information is provided to qualified applicants to provide equal access to housing.
Goal F: Equal Opportunity for Housing	the Colma Planning Department, in addition to the Housing Authority's local advertisement. The Town's existing newsletter, mailed to all households, is also utilized to distribute information, as is the Town's website.			

	Implementing-Program	Timeframe	Tasks & Responsibility	Quantified Objective
	Program 5.4 Housing Recordkeeping. Through this program a master list of total housing units and the estimated population is maintained by the City Planner and updated annually using building records.	Ongoing implementation of existing program.	Planning Department is responsible for the ongoing management of the existing program.	To conserve and improve the condition of the existing housing stock.
Goal E: Preserve assisted housing developments.				
Goal B: Assist in	Program 5.5 Address needs of Extremely Low-	Ongoing. Meetings	Planning Department	To assist developers and
making affordable	Income Households.	with property	will lead the outreach	property owners in making
units available		owners and non-	and information	affordable units available,
	To address the housing needs of extremely low-income,	profit developers on	dispersal efforts.	which, in turn, provides equa
	very low-, low-, low- and moderate-income households, the	an annual basis.		housing opportunities.
Goal E: Preserve	Town will identify and meet with property owners and	Planning		
assisted housing	nonprofit builders annually who specialize in building	Department Staff		
developments.	housing for extremely low-income households including	participated in		
	those with special needs and veterans. This effort is	several panel		
	designed to build a long-term partnership in development,	discussions and		
Soal F: Equal	assist potential developers in gaining access to specialized	interacted with		
Opportunity for	funding sources, identify the range of local resources and	developers and		
lousing	assistance needed to facilitate the development of housing	housing advocates		
	for extremely low-income households, and to promote a	as part of the 21		
	variety of housing types, including higher density, multi-	Elements process		
	family, and shared housing.	to prepare this		
		Housing Element.		

	Implementing Program	Timeframe	Tasks & Responsibility	Quantified Objective
Goal G: Sustainable	Program 6.1 Greenbuilding Regulations for	Current State	The Planning	To create new and sustainable
residential	Residential Uses.	Building Codes	Department and	residential development
development	Colma Planning Department will study the appropriateness	require higher	Building Department	
	and effectiveness of adopting green building and green	energy efficiency.	are responsible for	To retrofit existing structures
	landscaping ordinances, as part of a Town effort to address	After there is a	implementing the	to increase efficiency and
	global climate change and energy conservation. The study	better	Climate Action Plan	reduce energy use and cost.
	will include consideration of energy efficient design, use of	understanding of	and reviewing code	
	renewable resources in building and interior design	the new code	requirements. City	
	materials, and the incorporation of solar and wind energy	requirements, the	Council is responsible	
	infrastructure.	town will study the	for the approval of	
		appropriateness,	code amendments.	
		effectiveness and		
		feasibility of		
		adopting green		
		building and green		
		landscaping		
		ordinances.		
Goal G: Sustainable	Program 6.2 Encourage use of cool roofing systems	Ongoing.	Planning and Building	To create new and sustainable
esidential	and other energy conservation measures to reduce a		Departments.	residential development.
development	building's energy usage.			
-	The Town will provide information to the public on			To retrofit existing structures
	programs to assist in the provision of energy efficiency			to increase efficiency and
	measures during new construction or as a residential			reduce energy use and cost.
	retrofit.			J

Policy 7: Promote the conservation and improvement of the condition of existing housing stock and encourage remodeling and expansion efforts by homeowners.

Related-Goal	Implementing-Program	Timeframe	Tasks & Responsibility	Quantified Objective
improve the condition	•	O ngoing participation in existing program.	All Town staff and residents responsible for participation.	To conserve and improve the condition of the existing housing stock.
Goal E: Preserve assisted housing developments at-risk of conversion to market-rate.	Through this program, Colma citizens and employees volunteer to rehabilitate a residence in the area, so their neighbors can live in warmth, safety and independence.			
improve the condition of the existing housing stock.	Continue neighborhood improvement efforts through an active code enforcement program and provide staff as needed to improve residential areas. Consider revision of the Municipal Code section to allow administrative citation authority and to levy fees, civil penalties and continue to use civil and criminal litigation to bring about compliance.	Completed. Ordinance adopted September 12, 2012. Ongoing code enforcement program.	with assistance from the Building Official and City Attorney's office.	To conserve and improve the condition of the existing housing stock.
	Program 7.3 Nuisance Abatement and Property Maintenance process to Improve Individual Properties and Neighborhood Pride. The Town will continue its active pursuance of compliance by property owners on laws related to property maintenance permit conditions and construction and zoning codes in order to correct conditions of visual blight and to protect property values.	existing ordinance	is responsible for	To conserve and improve the condition of the existing housing stock.

Related Goal	Implementing-Program	Timeframe	Tasks & Responsibility	Quantified Objective
Goal D: Conserve and	Program 7.4 Organize Community Clean Up Days.	Ongoing – the	Planning and	To conserve and improve the
improve the condition	Town will organize community clean up days, to promote	Town organizes	Recreation	condition of the existing
of the existing	rehabilitation, renovation and home care. Programs may	community clean-	departments	housing stock.
housing stock.	include waste hauling programs, Town provided painting	up days on an	responsible for	
	and other	annual basis.	program.	
	renovation supplies, and possibly organize volunteers.		City Council is	
			responsible for	
			adopting program.	

QUANTIFIED OBJECTIVES

Table H-587 summarizes quantified objectives for the construction, rehabilitation and conservation of housing in the Town of Colma for this Housing Element. The RHNA allocation for the town includes 44 very low (this includes extremely low-incomes), 25 very low, 37 moderate, and 96 above moderate units for a total of 202 units. To account for extremely low-income units, the allocated 44 units for very low is divided in half, where 26 new units will be allocated to the extremely low-income levels and 27 new units to the very low-income levels. At the time of this draft of the Town has not identified any units that may be considered rehabilitation and/or conservation/preservation eligible. Under the Town of Colma Goals, Policies, Programs and Objectives table, Policy 7, the goals are to identify housing units that would be eligible for rehabilitation and/or conservation/preservation.

Table H-587: Quantified Objectives 2023-2031

lucama Catamami	DUNA	New	Dakabilitatian	Conservation/	
Income Category	KINA	Construction	Renabilitation	Preservation	Total ¹
Extremely Low (Less than 30% of AMI) ²					
	0	0 26	0	0	0
Very Low (30-50% of AMI)	44	<u>27</u> 53	0	0	0
Low (50-80% of AMI)	25	30	0	0	0
Moderate (80-120% of AMI)	37	44	0	0	0
Above Moderate (Greater					
than 120% of AMI)	96	128	0	0	0
Total	202	255	0	0	255

Notes:

²The "extremely low income" category is not formally included in the RHNA. However, cities are charged with addressing the housing needs of this population in the Housing Element. The extremely low-income totals are based on an estimated average of 50 percent of all very low-income households, per HCD direction.

¹Totals in each category are estimated based on site inventory, income category of existing units to be conserved and past performance in rehabilitation.

EVALUATION OF THE PRIOR 2015 HOUSING ELEMENT

State housing element law requires communities to assess their achievements under adopted housing programs as part of the update of an existing housing element. These results should be quantified where possible (e.g., rehabilitation results), but may be qualitative where necessary (e.g., mitigation of governmental constraints). Past accomplishments are compared with what was projected or planned as part of the earlier housing element. Where significant shortfalls exist between what was planned and what was achieved, the reasons for such differences must be discussed.

The 2015 Housing Element identified a number of programs designed to facilitate affordable housing and quantified the number of units to be achieved through the various programs. An evaluation of the housing programs included in the 2009 Housing Element ultimately informed the policies and programs of the 2015 Housing Element, as several successful programs were carried over to this Housing Element, and some less successful programs were modified by either consolidation or through elimination.

EFFECTIVENESS OF PREVIOUS HOUSING ELEMENTS

The previous Housing Elements have been effective in maintaining, improving and increasing the supply of new housing.

The 2015 Housing Element called for 59 new units. Town records show that 75 new units were built under the 2015 Housing Element, exceeding the goal of 59 units. Therefore, the 2015 Housing Element was highly effective in meeting its RHNA allocation. This success was due to a successful identification of opportunity sites in the Housing Element and policies favorable to housing development.

Special needs populations include elderly, persons with disabilities, large families, female-headed single parent households, farmworkers, persons experiencing homelessness, and extremely low incomes. The Town made a diligent effort in addressing the needs of the housing needs of these groups through the programs and policies in the 2015 Housing Element. As a result of these programs, Veterans Village was built and completed. 31 very-low units and 34 low-income units were made available to Veterans who at one time formerly homeless, low-income, and have special needs.

The 2015 Housing Element called for 59 new units. Town records show that 75 new units were built under the 2015 Housing Element, exceeding the goal of 59 units. Therefore, the 2015 Housing Element was highly effective in meeting its RHNA allocation. This success was due to a successful identification of housing sites in the Housing Element and policies favorable to housing development.

The main factor that allowed the Town to reach its goal was the development of the Veterans Village, a 66-unit affordable housing community for veterans.

Colma is in compliance with Assembly Bill 1233, which requires that necessary rezoning identified by the previous Housing Element be adopted within a specific time frame.

APPROPRIATENESS OF THE 2015 HOUSING ELEMENT POLICIES AND PROGRAMS

After thorough review, Many of the staff identified policies and programs offrom the 2015 Housing Element that will be carried over into the 2023 Housing Element. Some programs were deemed to remainhave been modified to strengthen the program, some consolidated into one program, and others eliminated. appropriate and have been carried over to the 2023 Housing Element. The 2015 Housing Element contains a series of Implementation Programs. Table H-589 provides a program-by-program review considering progress to date in implementation of these program actions, and the continued appropriateness of identified programs. The results of this analysis form the basis for developing the comprehensive housing program strategy presented in the General Plan Housing Element.

HOUSING ELEMENT PROGRAM EVALUATION (2015-2023)

Table H-5<u>9</u>8: Town of Colma Previous Housing Element Accomplishments

Program	Program Objective	Accomplishments	Effectiveness and Appropriateness
Policy 1: Encourage construction of si	ngle family detached ho	mes at all income levels in the Ster	ling Park residential neighborhood.
Program 1.1 Manufactured Housing Design Standards. Timing: Ongoing Responsibility: Planning Department		In May of 2013 City Council adopted Ordinance No. 720, allowing manufactured homes to be located in a single-family residential zone, provided they areit is on a permanent foundation, devoid of wheels or axles, and meets specified design standards, and establisheding development standards applicable to manufactured homes.	This program is continued in the 2023 Housing Element. (see Program 1.1) Modifications to the program include annual outreach, developing objective design standards for manufactured housing in single-family housing zoning designations, and encourage developers to utilize lot split under SB 9.
Program 1.2 General Plan Consistency Review and Annual Report. Continue to conduct an annual Housing Element implementation review consistent with Government Code Section 65400. Timing: Ongoing Responsibility: Planning Department	Increase awareness ofte decisionmakers of annual progress toward meeting Housing Element Goals.	Continue internal consistency review annually and make reports available to the public.	The Town's General Plan was adopted in March 2022 and the Planning Department continues to annual report housing progress to HCD. This program is continued in the 2023 Housing Element. (See Program 1.2).

Program	Program Objective	Accomplishments	Effectiveness and Appropriateness
			Modifications to the program include
			annual internal consistency review and
			public reporting of the review on the
			Town's website.
Policy 2: Encourage construction of se	econd dwelling units who	ere appropriate.	
Program 2.1 Second Unit Ordinance.	To increase the number of	Accessory Dwelling Unit (ADU)	No new second units were constructed
Pursuant to Colma's Zoning Code, second	second dwelling units; and	Ordinance adopted in 2017. The	under the 2015 Housing Element.
dwelling units are permitted in the "R"	to encourage the	ordinance was amended in 2020 to	_
Zone, in accordance with state law.	development of second	comply with new state housing laws.	This program is effective and will
Second dwelling units are not permitted in	units in areas of the town		continue in the 2023 Housing Element.
the Sterling Park neighborhood, in order to	where they are permitted		(see Program 2.1 and 2.2)
comply with the maximum density of the	or conditionally permitted		
13 units/acre density and to manage	(C and R zones).		Modifications include updating Second
parking impacts.			Unit Ordinance in 2023, creating
Timing: Ongoing			outreach materials which include
Responsibility: Planning Department			objective design standards for ADU and
			second units. New ADU program
			(program 2.2), which includes annual
			outreach, workshops, and updating ADU
			ordinance to reflect state law in 2023.
Policy 3: Provide incentives that enco	urage affordable high-d	ensity residential uses near major r	egional transportation facilities.
Program 3.1 Planned Development	To optimize the use of	The Planned Development District	No new "PD" Districts were established
Districts and Mixed Use.	developable land to	process is an effective tool in allowing	or Mixed Use developments were built in
Pursuant to the Colma Zoning Ordinance,	maximize the General Plan	for design flexibility for maximizing unit	the current cycle.
parcels zoned as "Planned Development	density of each	output. No new Residential Planned	
(PD)" permit a mix of uses, including both	developable site; and to	Developments were constructed under	This program is effective and will
residential and commercial. Higher	allow for implementation	the 2015 Housing Element.	continue in the 2023 Housing Element.
density, multi-unit residential	of Density Bonus		(see Program 3.1)
developments are permitted in PD zones.			

Program	Program Objective	Accomplishments	Effectiveness and
			Appropriateness
PD districts may be established in any R or	provisions when		Modifications include objective design
C zone upon application of a property	appropriate.		standards and development standards
owner or owners, or upon the initiative of			for "PD" Districts, establish
the City Council.			Administrative Approval Process to
Timing: Ongoing			streamline review of any high-density or
Responsibility: Planning Department			mixed-use projects.
Program 3.2 Density Bonus and	To increase the supply of	Evaluation to be completed within one	Town Colma is participating with other
Inclusionary Housing Provisions	housing units through the	year of Housing Element adoption.	jurisdictions in San Mateo County to
Timing: Ongoing	use of density bonus		prepare a joint Nexus study to the
Responsibility: Planning Department	provisions.		support existing ordinance.
			No new housing units were built using
			Density Bonus and Inclusionary Housing
			Provisions.
			This program is continued in the 2023
			Housing Element. (see Program 3.2)
			Modifications include annual review of
			State's Density Bonus Law and make
			amendments to the Town's Density
			Bonus Ordinance for consistency.

Program	Program Objective	Accomplishments	Effectiveness and Appropriateness
Program 3.3 High-Density Housing Near Colma and South San Francisco BART Stations. Timing: Ongoing Responsibility: Planning Department	To facilitate the development of housing units and affordable housing units in proximity to the BART station.	The Town continues to encourage development near the BART Stations. Due to the recession, no units were built.	No new units were built under the 2015 Housing Element as a result of the economy. This program is continued in the 2023 Housing Element. (see program 3.3) Modifications include removing parking minimums for projects located within .5 mile of high quality transit, annual review of state legislature, updating the Town's ordinance as needed, outreach to property owners regarding new laws, and updating the Zoning Code to reflect
Program 3.4 Planner Responsibility to Promote Affordable Housing and Mixed-Use. Timing: Ongoing Responsibility: Planning Department	To assist in the development of affordable units.	Ongoing implementation of existing program. This program and other programs led to Veterans Village to be built during the current housing cycle.	Changes. Routine meetings and inquiries with property owners, citizens and developers as they request information about various properties. This program and other programs led to Veterans Village to be built during the current housing cycle. While this program was successful, it will be This program is discontinued in the 2023 Housing Element. The planning department has adopted this practice for every vacant and non-vacant site in town.

Program	Program Objective	Accomplishments	Effectiveness and Appropriateness
Program 3.5 Planned Development Zoning Provisions for Larger Lot Development. Timing: Ongoing Responsibility: Planning Department The Town's Planned Development Ordinance provides for residential development proposals that would not be possible under the available conventional zoning. Establishing a PD or 'Planned Development' allows for site-specific constraints to be taken into account when setting the regulations for development, such as design, setback, and parking standards.	To optimize the use of developable land to maximize the General Plan density of each developable site; and to allow for implementation of Density Bonus provisions when appropriate.	None. The Town of Colma only has smaller development sites which are planned to be developed with higher density housing. No opportunities for Planned Development zoning have been presented.	No new units were constructed under the 2015 Housing Element.current housing cycle. This program is discontinued in the 2023 Housing Element.
Program 3.6 Ensure No Net Loss of Required Units. Timing: Ongoing Responsibility: Planning Department	To ensure that all units identified in the Housing Element will be built on designated sites or alternative sites.	Completed. In May of 2013 City Council adopted Ordinance No. 720, prohibiting the density of any multi- family residential site identified in the 2009 Housing Element from being reduced unless (1) the reduction is consistent with the General Plan and (2) the remaining sites are adequate to meet the Town's allocation of the regional housing needs (RHNA).	No new units were built under the 2009 Housing Element as a result of the economy, so this program scenario has not presented itself. This program is effective and has been discontinued in the 2015 Housing Element

Program	Program Objective	Accomplishments	Effectiveness and Appropriateness
Program 3.7 Inclusionary Housing. Timing: Ongoing Responsibility: Planning Department	To create new affordable housing units both for rent and for sale.	adopted 2016.	This program is continued modified in the 2023 Housing Element. (see Program 3.4) Modifications to this program include a Inclusionary Housing Ordinance that requires a development of 5 or more to have 20% affordable units or pay an inlieu fee. The planning department will also proactively reach out to property owners and developers to utilize Housing Fund.
Policy 4: Provide Housing accessible t persons.			
Program 4.1 Reasonable		No requests for reasonable	No requests for reasonable
Accommodations Ordinance		_	accommodation have been made during
Enforcement. Timing: Ongoing Responsibility: Planning Department	for individuals to have equal access to housing.	2015 Housing Element period.	the reporting period. In January 2007, the Town adopted an ordinance amending the Colma municipal code which outlines the reasonable accommodation process.
			This program is modified in the 2023 Housing Element. (see program 4.1) Modifications include Planning Department's responsibility to amend,

Program	Program Objective	Accomplishments	Effectiveness and Appropriateness
			implement, monitor, and provide information about the municipal zoning code. This department will also confirm that the Town's codes, policies, and procedures will comply with the "reasonable accommodation" for disabled provisions and all fair housing laws. Joint efforts with the Town's ADA
			Coordinator to obtain guidance on reasonable accommodations' application process.
Program 4.2 Senior Housing.	To maintain affordable	Completed and ongoing.	Through this program the Town
Timing: Ongoing Responsibility: Planning Department	housing for seniors within the community.		maintains and manages Creekside Villas, an 18-unit Senior Housing Complex on El Camino Real. The current rental structure is designed to provide subsidized and affordable units to lowincome seniors.
			This program is effective and will continue in the 2023 Housing Element. (see program 4.2)
			Modifications include the Planning Department identifying opportunities to expand senior housing in mixed-use and high-density multi-family housing projects.

Program	Program Objective	Accomplishments	Effectiveness and Appropriateness
Program 4.3 Emergency Shelters.	Allowance for an	Completed. In May of 2013 City	No requests for an emergency shelter
Timing: Ongoing	emergency shelter.	Council adopted Ordinance No. 720,	have been made during the 2015
Responsibility: Planning Department		allowing emergency shelters on all	Housing Element period.
		properties zoned for commercial use,	
		without a conditional use permit or	This program is effective and will
		other discretionary permit, and	continue in the 2023 Housing Element.
		establishing development standards	(see program 4.3)
		including proximity to other shelters	
		(no closer than 300 feet), vehicle	Modifications include working with
		parking for employees, bicycle parking,	LifeMoves, updating the Town's website
		shelter capacity, client waiting areas,	for homeless related assistance, and
		length of stay, screening of outdoor	advising potential developers of
		uses, exterior lighting, laundry	emergency shelter and zoning
		facilities, and personal property	provisions.
		storage applicable to emergency	
		shelters (An emergency shelter is	
		housing with minimal supportive	
		services for homeless persons that is	
		limited to occupancy of six months or	
		less).	
Program 4.4 Inform local developers	Allowance for transitional	Ongoing. Information provided at time	No dedicated transitional or supportive
of opportunities to provide	and supportive housing.	of counter interaction.	housing was built in the current housing
transitional and supportive housing.			cycle. Veterans Village does provide
Timing: Ongoing			housing to formerly homeless veterans
Responsibility: Planning Department			and provide supportive services to their
			<u>residents.</u>
			This program is effective and will <u>not</u>
			continue in the 2023 Housing Element.
			Program 4.3 (see Program 4.3) does

Program	Program Objective	Accomplishments	Effectiveness and Appropriateness
			cover some of the elements in this
			program
Program 4.5 Amend the Zoning Code	Allowance for transitional	Completed. In May of 2013 City	The Town has amended its zoning code
within one year of adoption of the	and supportive housing in	Council adopted Ordinance No. 720,	to clarify that the supportive housing is
Colma Housing Element to clarify	residential zones.	allowing transitional and supportive	considered a residential use of
that transitional and supportive		housing on all properties zoned for	property. T
housing is considered a residential		residential or commercial use	As a result, this program is proposed to
use of the property, subject only to		(Transitional housing is rental housing	be modified in the 2023 Housing Element
those restrictions that apply to other		for a set period of time of at least six	to note that the Town has amended its
residential dwellings of the same		months and Supportive housing means	zoning to clarify that the supportive
type in the same zone.		rental housing with no limit on length	housing is considered a residential use of
Timing: Ongoing		of stay, which is linked to certain	property.will not continue in the 2023
Responsibility: Planning Department		support services), and establishing	Housing Element.
		development standards applicable to	
		both.	
Program 4.6. Reach out to local	To ensure that equal	During the preparation process of the	This program is effective and continued
service providers of special needs	access and opportunities	2015 Housing Element, the 21	in the 2023 Housing Element. (see
groups to assist in the identification	are provided to persons	Elements team facilitated a series of	program 4.4)
and analysis of constraints to the	with disabilities for	panel discussions to solicit input from	
provision of housing for persons with	housing.	stakeholders throughout the county on	Modifications include identifying existing
disabilities.		housing issues. Three meetings were	community-based housing types,
Timing: Ongoing		held, with focused stakeholder	outreach to residents who have special
Responsibility: Planning Department		participants, including housing	needs and local providers can assist with
		developers, housing advocates and	special needs. The Planning Department
		funding providers, and special needs	will assess and implements development
		service providers.	standards that support by-right zoning
			for care facilities and affordable housing
			for segmented groups.

Program	Program Objective	Accomplishments	Effectiveness and Appropriateness
Program 5.1 Knowledgeable Housing Referral. Timing: Ongoing Responsibility: Planning Department		Information and referrals made during the reporting period to individuals calling or coming into planning department offices. The Colma Planning Department currently retains a listing of major agencies and organizations active in housing related services in nearby cities and a listing of relevant regional, statestate, and federal offices providing project funding and individual assistance.	There were no reported violations of fair housing in this cycle. This program is effective and will continue in the 2023 Housing Element. (see Program 5.1)
Program 5.2 Human Investment Project (HIP) Support. Timing: Ongoing Responsibility: Planning Department	Supports better utilization of existing housing stock and provides affordable housing. It also supports better maintenance of existing housing stock.	The Town supports the Human Investment Project (HIP), which provides affordable housing opportunities to residents of San Mateo County such as a Home Sharing	HIP has attended town events on an annual basis to promote this program. This program is effective and will continue in the 2023 Housing Element. (see Program 5.2)
Program 5.3 Section 8 Rental Assistance. Timing: Ongoing Responsibility: Planning Department	To ensure that information is provided to qualified applicants to provide equal access to housing.	Information is disbursed to the community by the Colma Planning Department. Through this program, the Town actively encourages verylow-income households to apply to the San Mateo Housing Authority for rent subsidies.	This program is effective and will continue in the 2023 Housing Element. (see Program 5.3) Modifications includes outreach programs, contacting landlords of multifamily properties in town to educate and inform of program.

Program	Program Objective	Accomplishments	Effectiveness and Appropriateness
Program 5.4 Housing Recordkeeping.	-	Through this program a master list of	TŦhis program <u>will</u> is effective and
Timing: Ongoing	the condition of the	total housing units and the estimated	willnot continue in the 2023 Housing
Responsibility: Planning Department	existing housing stock.	population is maintained by the City	Element as this is a task currently done
			by the Planning Department. t.
		building records.	
Program 5.5 Address needs of	To assist developers and	San Mateo County and 21 Elements	This program is effective and will
Extremely LowIncome Households.	property owners in	organized a affordable housing	continue in the 2023 Housing Element.
	making affordable units	developer panel in December 2013	(see Program 5.4)
Timing: Ongoing		that was attended by Colma Staff.	
Responsibility: Planning Department	provides equal housing		Modifications includes annual meetings
	opportunities.	As a result, 31 very-low and 34 low	with property owners, non-profit
		housing units were built at Veterans	developers, and outreach to stakeholders
		<u>Village.</u>	who can assist in the development in
			affordable units.
Policy 6: Recommended and promote	energy conservation in	existing and new housing.	
Program 6.1 Greenbuilding	To create new and	The Town has currently enforceds the	This program is effective and will
Regulations for Residential Uses.	sustainable residential		continue in the 2023 Housing Element.
Timing: Ongoing	development	provide for a high level of efficiency. In	(see Program 6.1)
Responsibility: Planning Department,	To retrofit existing	addition, the Town is working with	
Sustainability Team, Building Department	structures to increase	PG&E to support their "energy by	Modifications include Sustainability
	efficiency and reduce	design" review of building permit plans	
	energy use and cost.	and rebate program. The Colma	Department to draft reach code for City
		Planning Department will continue to	Council adoption in Q1 2023 and Building
		evaluate the appropriateness and	Department to enforce reach code
		effectiveness of adopting green	requirements in new residential
		building and green landscaping	construction.
		ordinances that have greater energy	
		efficiency standards, as part of a Town	
		effort to address global climate change	
		and energy conservation.	

Program	Program Objective	Accomplishments	Effectiveness and Appropriateness
Program 6.2 Encourage use of cool roofing systems and other energy conservation measures to reduce a building's energy usage. Timing: Ongoing Responsibility: Planning Department, Sustainability Team, Building Department	To create new and sustainable residential development To retrofit existing structures to increase efficiency and reduce energy use and cost.	The Town has provided information to the public on programs to assist in the provision of energy efficiency measures during new construction or as a residential retrofit.	This program is effective and will continue in the 2023 Housing Element. (see program 6.2) Modifications include Planning and Building Departments to proactively educate applicants for applicable projects.
Policy 7: Promote the conservation as expansion efforts by homeowners.	nd improvement of the c	ondition of existing housing stock a	and encourage remodeling and
Program 7.1 "Rebuilding Together Peninsula" Participation. Timing: Ongoing Responsibility: Planning Department	To conserve and improve the condition of the existing housing stock.	No residences were improved in Colma as part of this program during the 2015 Housing Element time period. The Town will continue participation in Rebuilding Together Peninsula as opportunities arise.	This program is effective and will continue in the 2023 Housing Element. (see Program 7.1) Modifications includes Town staff to be included in the process.
Program 7.2 Minor Housing Repair Grant Program. Timing: Ongoing Responsibility: Planning Department	To conserve and improve the condition of the existing housing stock.	The Minor Housing Repair Grant Program remains part of the town's Municipal Code. The funding program provided grants for repair of minor items such as unsafe walkways and porches, installation of insulation and dual-pane windows and energy- efficient appliances. The grants could also have been used for major repairs such as new roofs or foundation work, and for upgrades and retrofits pertaining to disable access.	This program is effective and will not continue in the 2023 Housing Element. Many elements of this program is covered in Program 7.1.

Program	Program Objective	Accomplishments	Effectiveness and Appropriateness
		Although the program is currently not active, largely in part due to promotion of Rebuilding Together programs, the Town will consider reactivation of the program.	
Program 7.3 Neighborhood Improvement (Code Enforcement). Timing: Ongoing Responsibility: Planning Department	To conserve and improve the condition of the existing housing stock.	In September of 2012 City Council adopted an ordinance amending subchapter 2-01 of the Colma Municipal Code, relating to property maintenance and nuisance abatement, to provide for issuance of Administrative Citations and other enforcement tools, and Section 1.05.020 of the Colma Municipal Code, relating to penalties for infractions.	Department and Code Enforcement collectively identifying properties who are in violation and seek out funding sources
Program 7.4 Low-interest loan program for very-low-, low-, and moderate-income homeowners. Timing: Ongoing Responsibility: Planning Department	To conserve and improve the condition of the existing housing stock. To allow low-income homeowners to remain in their homes.	The Town will work to establish a low- interest loan program for rehabilitation of residential properties owned by those with very-low, low, and moderate income.	This program will be discontinued in the 2023 Housing Element.
Program 7.5 Underground Utilities in the Mission Road Corridor. Timing: Ongoing Responsibility: Public Works Department and Planning Department	To make Mission Road more attractive for new residential development.	Added to the 2013-2014 CIP. Will remain on the CIP list The Town will work with PG&E to fund the undergrounding of utilities in the Mission Road corridor.	This program will be discontinued in the 2023 Housing Element.

Program	Program Objective	Accomplishments	Effectiveness and Appropriateness
			• • •
Program 7.6 Nuisance Abatement	To conserve and improve		This program is effective and will <u>not</u>
and Property Maintenance process to	the condition of the	pursuance of compliance by property	continue in the 2023 Housing Element.
Improve Individual Properties and	existing housing stock.	owners on laws related to property	
Neighborhood Pride.		maintenance permit conditions and	Programs 7.1,7.2, and 7.3 covers the
Timing: Ongoing		construction and zoning codes in order	tasks involved in this program.
Responsibility: Planning Department		to correct conditions of visual blight	
		and to protect property values.	
Program 7.7 Organize Community	To conserve and improve	The Town hosts annual clean up days,	This program is effective and will
Clean Up Days.	the condition of the	to promote rehabilitation, renovation	continue in the 2023 Housing Element.
Timing: Ongoing	existing housing stock.	and home care. Program may include	(see Program 7.3)
Responsibility: Planning Department		waste hauling program. The Town	
		provides supplies and organizes	Modifications include outreach by
		volunteers and clean-	Planning Department and Recreation
		up projects.	<u>Department.</u>

PROGRESS IN ACHIEVING QUANTIFIED OBJECTIVES (2015-2023)

Table H-6059: Progress in Achieving Quantified Objectives (2015-2023)

Program Category	Quantified Objectives
New Construction	
Extremely Low	-
Very Low	31
Low	34
Moderate	-
Above Moderate	10
Total	75
Rehabilitation	
Very Low	-
Low	-
Moderate	-
Above Moderate	-
Total	-
Conservation	
Very Low	-
Low	-
Moderate	-
Above Moderate	-
Total	-

Table H-60 provides the progress in achieving quantified objectives in the 2015 Housing Element cycle. The Town's RHNA allocation was 59 units for the 2015 Housing Element cycle. The Town successfully met that allocation and surpassed the amount by 16 units. The Town did not have rehabilitate or conserve any existing housing units in this cycle. Overall, the Town was successful in the 2015 Housing Element cycle by meeting its RHNA numbers and creating well-intended housing policies and programs.