TOWN OF FAIRFAX

2018 - 2019 Operating and Capital Improvement ADOPTED Budget



MAYOR Peter Lacques

VICE MAYOR Barbara Coler

COUNCIL MEMBERS
Bruce Ackerman
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May 25, 2017

Town of Fairfax Proposed Operating and Capital Budgets for Fiscal Year 2018-19

Dear Mayor and Town Council:

I am pleased to present the proposed Fiscal Year 2018-19 Operating and Capital Improvement Budget. The total Operating and Capital budget is approximately \$13.6M of which approximately \$10M is allocated for general fund operations, \$2.4M for capital improvement projects (CIP), and \$1.2M for other expenses such as the debt service for Measure K bonds and refinancing of the Town's retirement side fund. The FY18-19 total operating and capital budget is approximately the same as last year's adopted budget.

Budget Summary

The total operating budget (General Fund) reflects an increase of approximately \$500,000 or 5% increase in operating expenses compared to the FY17-18 adopted budget. The increase is primarily due to increases in overall personnel costs including retirement, health, and cost of living adjustments, Public Works park, street and traffic signal maintenance costs, additional building plan check services for the proposed Victory Village project, and additional fire prevention services.

The good news is that increases in operating expenses increases are offset by a significant increase in revenue. General Fund Revenue (e.g., sales and property taxes) is projected to be approximately 7.5% or \$515,000 higher than the FY17-18 adopted budget. Approximately 95% of the general fund revenue increase (\$490,000) is from property and sales tax revenues. Other GF revenues such as retirement fund revenue and planning and building fees which are transferred into the GF to offset costs are also significantly higher (\$250,000) than the FY17-18 adopted budget. As a result, we anticipate ending FY18-19 with slightly higher GF reserves than the beginning of the year.

¹ As clarification, this is the Town's Manager's message for the proposed budget and, as a result, does not typically reflect the revisions made by the Town Council during the budget approval process. However, this year there was sufficient time to include the Council's revisions from the workshop into the proposed budget presented at the public hearing. While the Five-Year forecast is not revised to reflect any changes made by the Council, we did include the Council's workshop revisions in the budget message and, to the extent possible, noted the revisions.

The Capital Improvement Program (CIP) budget of \$2.4M is significantly lower than FY17-18 CIP budget of \$2.9M due to the completion of major road repair projects damaged by the 2017 winter storms.

At year end FY17-18, we are anticipating that the Town will add approximately \$650,000 to GF reserves. The adopted FY17-18 budget projected an ending fund balance of \$2.7M based on the need to dip into GF fund balance to cover one-time expenses. However, due to a combination of significantly higher than anticipated revenues and lower expenditures, the Town did not need to dip into GF reserves during FY17-18.

We are projecting to end FY18-19 with a \$3.7M General Fund reserve (fund balance) which represents approximately 37% of proposed GF operating expenses. Town Council policy is to maintain a minimum 25% General Fund reserve. With such a significant fund balance, this year's budget shows the breakdown of General Fund reserves as designated and undesignated funds (see section below for more detail).

Over the next five years, the Five-Year Budget Forecast projects modest growth in revenues and expenditures with no need to dip into GF reserves. One key assumption of the Five-Year Forecast is the renewal of the Special Municipal Tax (aka Measure J) which expires June 2020. Currently, Measure J represents approximately 6% or \$713,000 of the Town's total source of funds. Without it, the Town would need to consider drastic cuts in services to balance the budget.

The budget message is divided into the following sections:

- ➤ Key Budget Highlights Fiscal Year 2018-19
- ➤ Five-Year General Fund Forecast
- Five-Year Capital Improvement Plan (5 Yr. CIP)
- > Challenges in the Future

KEY BUDGET HIGHLIGHTS FISCAL YEAR 2018-19

This section highlights the following:

- > Revenues
- > Personnel Costs
- > Increase in Health and Retirement
- ➤ Non-personnel Operating Expenditures

Revenues

We anticipate stable sales and property tax revenues and other revenues for FY18-19.

- Sales tax is projected to increase by approximately 7% above the FY17-18 adopted budget. This significant increase is primarily because of the voter-approved extension and increase of the Town's ½ cent sales tax to ¾ cent.
- > Property tax revenues are projected to increase by approximately 10% or \$400,000 compared to the FY17-18 budget. This reflects the fact that properties are still being

- reassessed from the recession. However, any remaining reassessments will probably be completed this fiscal year resulting in more modest increases in the future.
- The *other revenue* increases come from retirement fund revenues (approx. \$100,000 higher) and Planning and Building fees (\$90,000), and Police dispatch contract with Ross and College of Marin (\$9,000). Utility and TOT (hotel tax) are projected to drop by \$10,000.

Increase in Personnel Costs

The Town is currently in negotiations with the Police Officers Association and SEIU (non-management) bargaining groups. We anticipate completing negotiations prior to the adoption of the budget. For budgetary purposes, we adjusted the budget for anticipated increases in personnel costs.

Some specific items of note are:

- Town Clerk (pg. 20)- The budget includes \$15,000 for a part-time deputy Town Clerk to be trained to provide for succession planning in FY19-20.
- Recreation and Community Services (RCS, pg. 49-51) The budget reflects an increase of approximately 10 hours per week in total staff time. The estimated annual cost is approximately \$16,000. All RCS staff are part-time, and this would reflect a slight increase in their weekly hours (i.e., 20 hours per week to 25 hrs./wk., 15 hrs./wk. to 20 hrs./wk.). This reflects the additional time needed to manage the following programs/projects:
 - > Replacement of Peri Park equipment
 - > Expanded senior services and support to Age-Friendly committee
 - > Additional chipper days
 - > Development of new Town website and assistance with other Town committee websites
- Police (pg. 30)- No budget or staffing impact, but PD is proposing to create a Lieutenant position and eliminate one sergeant and one corporal position. PD will continue to have 16 full-time employees as the new lieutenant position would be filled by an existing sergeant and the corporal position is currently vacant.
- ➤ <u>Budget Assumptions</u>- The budget continues to keep one Administrative Assistant position vacant and one Police Officer (corporal) position vacant.

Health and Retirement Costs

The following is a summary on health and retirement costs:

➤ Health- We forecast an annual increase of approximately 6% for medical premiums. However, since medical premiums are adjusted in January, the effective increase is

approximately 3% for the fiscal year. The Town pays up to the Kaiser Family Rate for medical benefits per employee. All new employees hired after July 1, 2013 pay a share of their medical premiums.

Retirement- Increases in retirement costs for FY18-19 are offset by the interest savings from the Town's refinancing of its CalPERS side fund and pre-2013 unfunded liability. However, over the next five years, retirement costs will double due to CalPERS phasing in its discount rate from 7.5 to 7.0%. During this phase-in period, retirement costs will increase by 10%-15% per year.

The budget now includes a column showing retirement and side fund contributions by department (pg. 9). Please note that Non-Departmental (Fund 01-715 pg. 54) expenses are approximately \$90,000 lower than FY17-18 because the pre-payment of the Ross Valley Fire Department (RVFD) retirement/OPEB liability is now budgeted within the Fire budget. Like last year, the Town is continuing to make additional payments (\$100,000) to pre-pay its unfunded retirement liability. This pre-payment is reflected in the retirement costs.

Non-Personnel Operating Expenditures

Non-operating expenses are projected to increase by a net total of approximately \$260,000 or 6% above the FY17-18 budget. The Fire budget represents almost 60% of the increase. The other key increases in this budget can be attributed as follows:

- o <u>Town Council (pg. 13)-</u> Added \$500 to provide a budget for the Climate Action Committee
- o Town Attorney (pg. 16)- \$10,000 higher than FY17-18. This reflects an increase in the standard billing rate for Town Attorney. The last rate increase was in 2009.
- o <u>Town Clerk (pg. 20)</u>- The budget allocates \$20,000 for redesigning the Town website to make it searchable and ADA compliant. These costs are offset by a significant reduction in election costs compared to FY17-18.
- Planning and Building (pg. 28)- \$50,000 increase for additional building plan check and inspections services primarily for the proposed Victory Village project. These costs would be offset by fees collected for the plan check service.
- O Ross Valley Fire Department (RVFD, pg. 36) The Town is a member of a Joint Powers Authority (JPA) consisting of San Anselmo, Ross, and Sleepy Hollow that operates the Ross Valley Fire Department (RVFD). Each member agency pays a share of the RVFD operating expenses based on a set formula. The Town's member contribution to RVFD is characterized as a non-operating expense since the JPA is an agreement for services.

The Town's contribution is approximately \$103,000 or 4.6% higher than FY17-18, but that includes the pre-payment of \$84,000 towards the RVFD unfunded retirement or OPEB liability. The Town made a similar pre-payment in FY17-18. This pre-payment is

optional each year.

This year the Fire budget also includes \$75,000 for Fire Prevention Services². This is separate from the Town's JPA contribution to RVFD. The amount budgeted for fire prevention is for additional Fire Prevention Services (e.g., property inspections and follow up) beyond what can regularly be provided by existing RVFD staffing. While not part of the Fire budget, the Town's non-departmental budget does include \$20,000 to accommodate 8 Chipper days. We historically budget \$10,000 for Chipper days.

- Public Works Department (pg. 39-45)- a \$50,000 increase in street, parks, and traffic signal maintenance costs (non-personnel) which reflects the higher costs for water and power, supplies and materials, and maintenance services for traffic signals and crosswalk systems.
- Recreation and Community Services (pg. 49-52)- No additional non-operating funds requested, but staff has reallocated existing funding to expand senior programs, restructure the artist-in-residence and art collaboration activities, and to provide \$1,200 to assist the food pantry.³
- Non-Departmental (pg. 54)- Expenses are approximately \$90,000 lower than FY17-18 because the pre-payment of the Ross Valley Fire Department (RVFD) retirement/OPEB liability is now budgeted within the Fire budget. Like last year, the Town is continuing to make additional payments (\$100,000) to pre-pay its unfunded retirement liability. This pre-payment is reflected in total retirement costs.
- o <u>Building Maintenance (pg. 55)-</u> Added \$4,000 to reflect the need to clean and maintain the Town's facilities (e.g., Women's Club, Community Center, Pavilion) more often.

General Fund Reserves

One significant budget enhancement is that we now show the breakdown of General Fund (GF) reserves as designated, undesignated, and restricted funds. "Designated" means the funds are reserved for future, planned purchases such as for vehicles or a financial software system. These funds are not "technically" restricted for these uses since the Town Council can decide to reallocate funds before they are expended. However, it is a reminder that the funds are allocated for a future, identified use. "Undesignated" implies the funds aren't allocated to any specific, future use. For example, the "Dry Period" fund (Fund 02) is considered an undesignated fund balance because it is not for any specific use such as vehicle purchase. "Restricted" means the fund can only be expended for specific uses.

The Town's year end GF reserve is estimated to be approximately 37% of operating expenses which is well above the Town's policy of maintaining a minimum reserve of 25%. However, a closer look at the reserve will show that a portion of funds are designated for specific uses.

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² The Town Council increased the proposed budget amount of \$50,000 by \$25,000 for a total of \$75,000

³ The Town Council increased the proposed amount of \$500 to \$1,200.

Below is a table contained in the Dry Period Fund (pg. 56).

CAI	LCULATION OF GENERAL	FUND RESERVE BALA	NCE	
Ger	neral Funds Appropriations		9,968,412	100.0%
02	Dry Period Reserve	Undesignated	1,000,000	10.0%
01	General Fund	Undesignated	1,742,631	17.5%
03	Equipment Replacement	Designated	410,716	4.1%
04	Building & Planning Fees	Designated	137,167	1.4%
05	Building Reserve	Designated	40,000	0.4%
06	Retirement	Restricted	265,725	2.7%
80	Office Equipment	Designated	154,493	1.5%
Tota	al General Fund Reserves		3,750,732	37.6%
		Restricted	265,725	2.7%
		Designated	742,376	7.4%
		Undesignated	2,742,631	27.5%

The above table shows the designation of reserves toward future, one-time expenditures such as vehicle replacement. The benefit of this approach is that the Town will begin "saving" funds for future expenses. By maintaining designated reserves, the Town will avoid the need to finance future improvements or purchases and, thus, save on interest costs. The goal is to add to designated reserves each year, if possible. The concept is that the Town will have the funding available when it is ready to proceed with the improvements or vehicle purchase.

This approach will also reduce on-going general fund expenditures as we will no longer need to budget for lease payments every year. Even with the new designated reserve structure, the Town will still maintain an undesignated fund balance of approximately 27% of GF operating costs, which is still above the Town's policy of 25%.

The reserve designations are characterized as follows:

- ➤ The Dry Period reserve is for economic downturns and emergencies such as the damage caused by the 2017 winter storms.
- > The General Fund reserve is not specifically designated for any uses.
- Equipment Replacement reserve (Fund 03, pg. 57) is for future vehicle replacement and storm water pollution improvements. The Town's largest dump truck and the street sweeper will not meet California's air quality standard in January 1, 2020. We'll need to save for their possible replacement. We also need to save for the purchase of new police vehicles as well as for storm water filtration systems required by California in future years.
- The Building and Planning reserve is for economic downturns which affect fee/permit revenues. The department would be able to tap into the reserves to keep operating at the same staffing level during the downturn.
- ➤ Building Improvement reserve (Fund 05, pg. 59) is for needed building improvements in the future such as roof repair or flooring replacement.

- Retirement reserve (Fund 06, pg. 60) is the only "Restricted" fund because it can only be used for retirement costs. We will most likely use these reserves to pre-pay the Town's unfunded retirement liabilities.
- ➤ Office Equipment (Fund 08, pg. 62) includes the replacement of the Town's financial software system which is antiquated at best.

Five Year General Fund Forecast

The Five-Year Forecast (Forecast) allows the Town Council an opportunity to plan based on projected revenues and expenditures. Graph A shows the Town will NOT need to dip into General Fund Reserves during the Forecast period. The Forecast assumes no significant cuts to service levels and the renewal of Measure J.

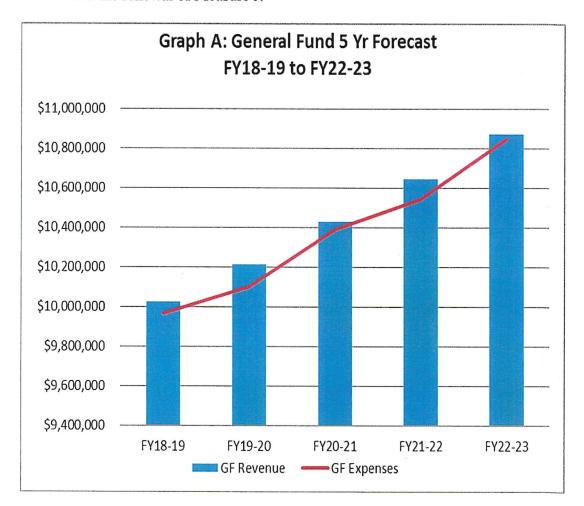


Table A below shows projected revenues and expenses over the Forecast period. The Forecast shows that over the five-year period expenditures slowly "catch-up" to revenues. However, the Town's GF reserves remain a robust 37% of GF expenses during the Forecast period. In FY21-22, the Town will have paid off its CalPERS side fund retirement debt obligations. This will result in a "savings" of approximately \$200,000 in principal payments.

TABLE A 5/18/2018

Five Year General Fund Forecast

	Esti	mated Year						
		End	Proposed	Projected	Projected	Projected	Projected	Projected
		FY17-18	FY18-19	FY19-20	FY20-21	FY21-22	FY22-23	FY23-24
Total General Funds Appropriation	\$	9,224,341	\$ 9,968,400	\$ 10,101,620	\$ 10,391,474	\$ 10,542,146	\$ 10,848,628	\$ 11,033,460
GF Revenue (taxes, fees)	\$	6,829,575	\$ 7,041,300	\$ 7,220,292	\$ 7,392,124	\$ 7,563,236	\$ 7,736,579	\$ 7,913,419
Other GF Rev*	\$	2,217,986	\$ 2,126,000	\$ 2,114,150	\$ 2,157,004	\$ 2,200,929	\$ 2,255,952	\$ 2,312,351
Transfers In**	\$	830,000	\$ 860,000	\$ 881,000	\$ 881,000	\$ 881,000	\$ 881,000	\$ 881,000
Subtotal GF Revenue	\$	9,877,561	\$ 10,027,300	\$ 10,215,442	\$ 10,430,127	\$ 10,645,165	\$ 10,873,531	\$ 11,106,770
Net Surplus(Deficit) to GF reserves	\$	653,220	\$ 58,900	\$ 113,822	\$ 38,653	\$ 103,019	\$ 24,903	\$ 73,310
Ending GF Bal	\$	3,692,144	\$ 3,751,044	\$ 3,864,866	\$ 3,903,519	\$ 4,006,538	\$ 4,031,441	\$ 4,104,751
In % of GF Exp		40.0%	37.6%	 38.3%	 37.6%	38.0%	 37.2%	 37.2%

Note: General Funds appropriation includes equipment funds

Expense Assumptions

Includes allowance for salary adjustments and/or COLA's

Expenditures adjusted by one-time expenditures each year and employee turnover and retirements

Health benefits costs increase by 6%/yr

Retirement costs increase by CalPERs estimates (10%-15%/yr), plus pre-payment of a portion of the unfunded liability for RVFD and Town

Assumes renewal of special municipal tax (Measure J) at same level

All other expenses increase by 2%

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^{*} contributions from Planning and Building revenues and retirement fund assumes 2.5% increase/yr

^{**} Special Municipal Tax (Measure J) less contributions to capital

Table B below shows the breakdown of General Fund Revenues. For FY18-19, the County Assessor is projecting that property taxes will grow by over 4%. In the subsequent years, we use a lower growth average of 2.4% per year. This conservation estimate reflects the fact that most properties will have been reassessed from the recession and that property taxes will grow at the maximum statutory increase of 2% per year plus reassessments due to home sales or improvements. Our sales tax consultant projects that sales tax will grow between 3% to 3.5% per year.

For Forecast purposes, most of the other revenues are kept relatively flat. The one exceptions are that "Charges for other Services" reflect increases in dispatch services provided to the Town of Ross and the College of Marin.

TABLE B
GENERAL FUND REVENUE 5 YEAR FORECAST

	Es	timated Year							
		End		Proposed	Projected	Projected		Projected	Projected
Revenue Detail		FY17-18		FY18-19	 FY19-20	 FY20-21		FY21-22	FY22-23
Property Tax	\$	4,087,173	\$	4,265,964	\$ 4,372,613	\$ 4,477,556	\$	4,585,017	\$ 4,695,058
Sales Tax (1%)	\$	745,742	\$	756,594	\$ 784,588	\$ 812,049	\$	839,658	\$ 868,207
Measure D Sales Tax (0.75%)	\$	658,000	\$	681,000	\$ 704,154	\$ 725,983	\$	749,214	\$ 770,941
Utility	\$	365,000	\$	360,000	\$ 361,800	\$ 363,609	\$	365,427	\$ 367,254
Subtotal Taxes	\$	5,855,915	\$	6,063,558	\$ 6,223,155	\$ 6,379,196	\$	6,539,317	\$ 6,701,460
Other Revenues									
Franchise Fees	\$	397,935	\$	398,800	\$ 402,788	\$ 406,816	\$	410,884	\$ 414,993
Business License	\$	130,000	\$	130,000	\$ 130,650	\$ 131,303	\$	131,960	\$ 132,620
Fines	\$	124,000	\$	124,000	\$ 126,480	\$ 129,010	\$	131,590	\$ 134,222
Rental & Maintenance Fees	\$	25,000	\$	25,000	\$ 26,250	\$ 27,563	\$	28,941	\$ 30,388
Revenues from other Agencies	\$	50,706	\$	48,812	\$ 49,056	\$ 49,301	\$	49,548	\$ 49,796
Recreation/Class Fees	\$	103,094	\$	99,130	\$ 101,113	\$ 103,135	\$	105,198	\$ 107,302
Charges for Svc/Other	\$	142,925	\$	152,800	\$ 160,800	\$ 165,800	\$	165,800	\$ 165,800
Subtotal Other Rev	<u>\$</u>	973,660	<u>\$</u>	978,542	\$ 997,137	\$ 1,012,927	<u>\$</u>	1,023,920	\$ 1,035,119
TOTAL GENERAL FUND REVENUE	\$	6,829,575	\$	7,042,100	\$ 7,220,292	\$ 7,392,124	\$	7,563,236	\$ 7,736,579

Assumptions for 5 yr GF Projections (not including FY18-19)

Total Prop Tax increase by avg. of 2.4% per yr

Sales tax based on consultant projections of avg. of 3.5% per year

Utility taxes remain flat

Franchise fees increased by 1%/yr; other revenues, and business license increased by 0.5%/yr; cable fees

Revenues from other agencies slight increase

Fines and recreation fees increased 2%/yr

Other Charges for svcs increased per Dispatch contract and increases for recreation activities, interest revenue

Table C below shows that General Fund revenues are projected to grow by approximately 7.5% in FY17-18 and then increase approximately 2.4% per year from FY19-20 to FY22-23. GF expenditures will also experience a significant increase of over 5% in FY18-19 and then average approximately 2.3% per year over the remaining four-year period. During the Forecast period, the Town will maintain a robust GF reserve balance above 36% (refer to Table A). Please note the GF reserve will be reduced when any of the designated reserves are used for their express purpose.

TABLE C

GENERAL FUND REVENUE AND EXPENDITURE FORECAST IN %

	Pro	posed Budget FY18-19		Projected FY19-20		Projected FY20-21	Projected FY21-22		Projected FY22-23
Total GF Revenue*	\$	7,042,100	\$	7,220,292	\$	7,392,124	\$ 7,563,236	\$	7,736,579
Rev. Incr. from prior yr adopted budget	* \$	515,000	\$	178,192	\$	171,832	\$ 171,113	\$	173,342
Increase in %		7.5%		2.5%		2.4%	2.3%		2.3%
Total GF Expenses	ς ,	9,968,400	¢	10,101,620	Ś	10,391,474	\$ 10,542,146	¢	10,848,628
Exp. Incr. from prior yr adopted budget	* * *	474,008	\$	133,220	\$	289,854	\$ 150,672	۶ \$	306,482
Increase in %		5.4%		1.4%		2.9%	1.5%		2.9%

^{*} GF revenue does not include transfers or special revenue

The Forecast includes projected step increases and modest cost of living increases. Health care costs are estimated to increase annually by 6% which reflects the recent increases in Kaiser Health rates.

Retirement costs are estimated to double over the five-year period due to CalPERS phasing in its reduced interest rate assumptions from 7.5% to 7.0%. However, as stated above, the Town will have paid off its CalPERS side fund retirement debt obligations in FY21-22. This will result in a "savings" of approximately \$200,000 in principal payments.

Except for Fire services, all other non-personnel expenses are increased by 2% per year. The Town's contribution to Fire is projected to increase an average of 4.5% per year, primarily due to retirement costs. Increases in health and retirement costs continue to represent the most significant impact to future budgets. Unfortunately, we have little control over those two factors.

As an offset against projected increases in expenditures, the Forecast does assume savings from some staff turnover/retirements, reductions in on-going operating costs associated with one-time expenditures (e.g., financial software), and reductions in the amount of the pre-payment toward unfunded retirement liability.

One major assumption of the Five-Year Forecast is the renewal of Measure J, the Special Municipal Tax of \$195 per residential/commercial unit, in 2019. Without a renewal, the tax would expire June 2020 which is reflected in Table D below. More significantly, Table D indicates that in FY20-21 the Town would need to fill an estimated \$713,000 gap in revenue which represents approximately 6% of General Fund expenditures. Without a replacement revenue source, this would necessitate a major restructuring of how the Town provides services such as police and public works.

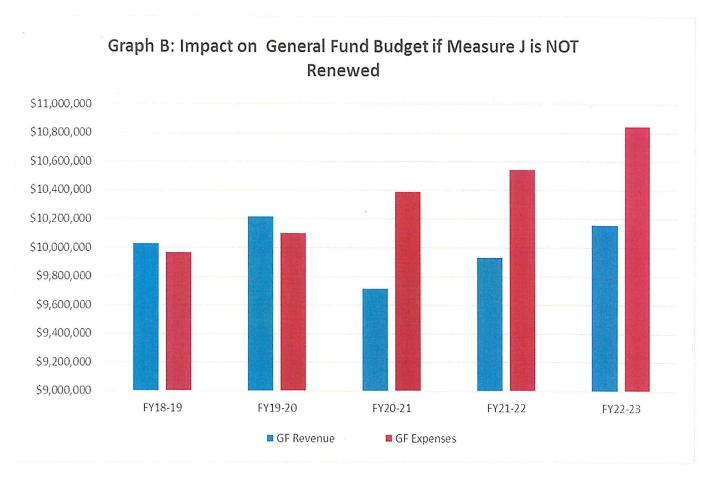
Table D shows that unless the Town adopted major budget cuts, it would need to dip into GF reserves at an unsustainable pace beginning in FY20-21.

TABLE D
Revenue Scenarios Five Year Forecast

	-	Est. Yr. End					
		FY17-18	 FY18-19	FY19-20	FY20-21	FY21-22	FY22-23
Total GF Appropriations	\$	9,224,341	\$ 9,948,400	\$ 10,121,620	\$ 10,411,874	\$ 10,562,954	\$ 10,869,852
Total GF Revenues and Transfers	\$	9,877,561	\$ 10,027,300	\$ 10,215,442	\$ 10,430,127	\$ 10,645,165	\$ 10,873,531
Surplus (Deficit)	\$	653,220	\$ 78,900	\$ 93,822	\$ 18,253	\$ 82,211	\$ 3,678
Less Special Municipal Tax (Measure J)	\$		\$ -	\$	\$ (713,000)	\$ (713,000)	\$ (713,000)
Adjusted Surplus(deficit)	\$	653,220	\$ 78,900	\$ 93,822	\$ (694,747)	\$ (630,789)	\$ (709,322)
Proj. GF Fund Balance	\$	3,692,536	\$ 3,771,436	\$ 3,865,258	\$ 3,170,511	\$ 2,539,722	\$ 1,830,401
In % of GF Exp		40.0%	37.9%	38.2%	30.5%	24.0%	16.8%

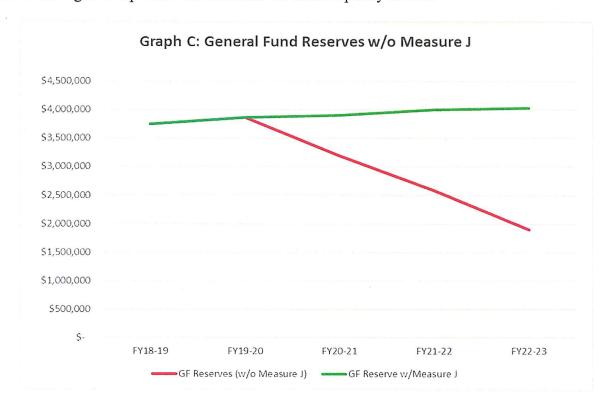
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Graph B shows the short fall beginning in FY20-21 between forecasted revenues and expenditures if the Town did not revise its budget to reflect the loss of Measure J revenues.



In FY22-23, if forecasted expenditures did not change (highly unlikely), Table D above indicates that General Fund reserves would be approximately 16%, which is well below the Town policy of maintaining a 25% fund balance reserves and would begin to adversely impact the Town's cash flow and operations. Ideally, communities should maintain a minimum 15% fund balance for cash flow purposes.

Graph C shows the precipitous drop in GF reserves without the renewal of Measure J. Presumably, the reductions in service levels would need to be in place prior to FY22-23 before the Town began to dip below its minimum GF reserve policy of 25%



Overall, with the renewal of Measure J, the Five-Year Forecast indicates the Town will be able to manage its resources to maintain a stable financial position with significant reserves to weather downturns in the economy.

Five-Year Capital Improvement Plan (5 Yr CIP)

The Five-Year CIP will allow the Council to set priorities for future projects and assess the availability of funding. The Council only adopts the first year of the 5 Yr. CIP. While the total Five-Year CIP budget is approximately \$14,300,000, the budget for FY18-19 is approximately \$2,400,000. The funding comes from a variety of federal, state, local grants such as the Highway Bridge Program, FEMA, sales tax from TAM, gas tax, County loan, Measure C, Measure J, and Measure A Park money.

The FY18-19 CIP is lower than the previous year's CIP because the Town has completed a majority of the road damage caused by the 2017 winter storms. This CIP does carry-over projects from FY17-18 CIP such as general street resurfacing and repair, FEMA, downtown sidewalks, Parkade, and bridge improvements.

The largest new project is repaving of significant portions of upper and lower Scenic Road. The CIP also continues to budget significant funding for pedestrian trail improvements and the

replacement of downtown sidewalks.⁴ For more information on the Five-Year CIP, please refer to the CIP list on pg. 76.

Financial Challenges in the Future

It is understood that the renewal of the Special Municipal Tax (Measure J) is one of the greatest challenges facing the Town over the five-year period. However, the good news is that the Town has sufficient lead time to discuss and address the issue. Similar to previous years where a Town tax measure was slated to expire, Table E explores other revenue options.

Table E- Future Funding OptionsTo Consider

	FY19-20	FY20-21	 FY21-22	FY22-23	FY23-24
Renewal Measure J (Special Muni Tax)	\$ 713,000	\$ 713,000	\$ 713,000	\$ 713,000	\$ 713,000
Increase Utility Tax by 1%	\$ 68,000	\$ 69,700	\$ 71,443	\$ 73,229	\$ 75,059
Parking Revenue @demand pricing (\$5000/week)	\$ 262,656	\$ 269,223	\$ 275,953	\$ 282,852	\$ 289,923
Increase MSS Franchise fees (1%/yr up to total of 5%)	\$ 16,000	\$ 32,000	\$ 48,000	\$ 64,000	\$ 64,000
Short Rental revenue	\$ 25,000	\$ 25,625	\$ 26,266	\$ 26,922	\$ 27,595
Marijuana Revenue	tbd	tbd	tbd	tbd	tbd
Annexation	tbd	tbd	tbd	tbd	tbd
Increase Fees and Permits (closer to 100% cost					
recovery)	\$ 23,639	\$ 24,230	\$ 24,836	\$ 25,457	\$ 26,093

Note: apply @ 2.5% CPI

Specifically, there are a few potentially large untapped resources:

- Utility Tax- Per the Town's Municipal Code, the Town can increase its utility tax from 4% to 5%.
- Parking revenue- The managed parking concept is anticipated to be discussed in 2018 after the Council completes its discussion regarding the Parkade. The estimate assumes demand pricing for parking and a permit system for the adjacent neighborhoods.
- ➤ MSS Franchise- The Town can increase its franchise fee for MSS from the current level of 10% to a maximum of 15%. Table E assumes a 1% increase per year.
- > Short-term rentals- The Town has discussed allowing short-term rentals under certain

⁴ At the budget workshop, the Council added \$45,000 for downtown sidewalk improvements which is included the budget presented as part of the budget message. However, the Council added another \$40,000 for downtown sidewalk improvements at the public hearing for the budget, which is included in the adopted budget. The total amount budgeted for downtown sidewalk improvements is \$130,000.

conditions. This assume companies such as Airbnb or owners of the properties charge and remit TOT (hotel tax) to the Town for the short-term rentals.

- Revenue from a special tax on medical and/or non-medical marijuana- A special tax would require a vote. However, the Town currently has a moratorium on non-medical marijuana to allow the Council time to discuss regulations governing non-medical marijuana.
- Annexation of unincorporated areas which are partially surrounded by the Town limits— The Marin Local Agency Formation Commission (LAFCO), the agency responsible for annexations in the County, is in the process of conducting a study to review and develop policies and procedures to effectuate city annexations of unincorporated lands that are entirely or substantially surrounded by the affected city (i.e., "islands"). Staff will keep the Council apprised of LAFCO's progress on the Ross Valley study.
- Fee/Permit Increases- The Town is planning to conduct a fee study in FY18-19 with the goal of updating its fees and permits to better reflect the cost of services.

Special Thanks

I would like to thank the Town staff for their input and insights as we prepared this draft document, with special appreciation to our Finance staff, mainly Finance Director, Michael Vivrette, for continuing his efforts to refine the budget format with a goal of creating a more transparent and readable budget.

On behalf of Town staff, our continued "thanks" to all the Fairfax residents who supported the Town's various tax measures in the past and, hopefully, in the future.

Staff members continue to wear multiple hats to balance the competing priorities of the Town. I continue to be impressed by our dedicated staff and the pride they take in doing their work. That attitude combined with the efforts of our numerous volunteers allows us to accomplish much more than we could otherwise. That is the essence of the Fairfax way.

This year the challenges facing the Town is not financial, but rather policy based. However, the Council has demonstrated the continued ability to weather a few storms, both figuratively and literally. In both cases, the Council has demonstrated the fortitude and leadership in meeting these challenges head on. I look forward to working with Council and community to continue our on-going goal of enhancing the quality of life in Fairfax.

Lastly, we all need to remember to *Keep Smiling* ©

Respectfully Submitted,

Town Manager

Town of Fairfax]A	ALL FUNDS FY1	OS FY18	BUDGET	—		A	LL FUNI	ALL FUNDS FY19 BUDGET	BUDGE	 	
2018-19 Operating Budget		The state of the s										
FUND SUMMARY	Balance 30-Jun-17	FY 2017-18 Revenues	FY 2017-18 Approp	FY 2017-18 Transfers	Balance 30-Jun-18	FY 17/18 ACTIVITY	Balance 30-Jun-18	FY 2018-19 Revenues	FY 2018-19 Approp	FY 2018-19 Transfers	Proj Balance 30-Jun-19	FY 18/19 ACTIVITY
7/13/18 12:13 PM												
GENERAL FUNDS												
	1,727,678	6,527,100	(9,403,192)	2,686,100	1,537,686	(189,992)	2,244,158	7,041,300	(9,939,456)	2,426,100	1,772,102	(472,056)
02 Dry Period Fund	1,000,000	•	ı	•	1,000,000		1,000,000			. '	1,000,000	
03 Equipment Replacement Fund	47,689	,	(67,200)	40,000	20,489	(27,200)	44,405	•	(63'689)	430,000	410.716	366.311
04 Building & Planning Fund	45,628	504,100	· '	(520,000)	29,728	(15,900)	137,667	609,500	,	(610,000)	137.167	(500)
05 Building Improvement Fund	6,189	1	(6,000)	9,000	6,189	,		. 1	•	40.000	40,000	40,000
06 Retirement Fund	70,141	1,364,900	(0)	(1,400,000)	35,041	(35,100)	249,625	1,516,100	ı	(1,500,000)	265,725	16,100
08 Office Equip Replacement Fund	115,013	ŧ	(18,000)	35,000	132,013	17,000	137,493		(18,000)	35,000	154,493	17,000
Total General Funds	3,012,339	8,396,100	(9,494,392)	847,100	2,761,147	(251,192)	3,813,348	9,166,900	(10,021,145)	821,100	3,780,203	(33,145)
					29.1%						37.7%	
O7 Special Police Fund	30.020	100 000	,	(100,000)	00000		c	100000		(1000,000)	C	
	30,020	26,000	. (007 10)	(100,000)	30,020		>	100,000	- '000	(100,000)	5 (1
	4,844	26,000	(31,700)	(2,000)	4,144	(700)	13 636	36,000	(31,000) -	(2,000) (001,227)	0 5 136	(O) E)
21 Gas Tax Fund	(4,616)	213,257	•	(208,000)	641	5.257	7.685	325,672	1	(333 000)	357	(7328)
22 Measure A - Transportation	157,891	95,217	ı	,	253,108	95,217	177,045		ŧ	(91,360)	85.685	(91,360)
23 Measure A - Parks	104,848	60,091	1	(25,000)	139,939	35,091	151,867	61,436	(161,000)	,	52,303	(99,564)
Total Special Revenue Funds	333,547	1,218,165	(31,700)	(1,091,600)	428,412	94,865	350,234	1,236,708	(192,000)	(1,251,460)	143,482	(206,752)
DEBT SERVICE FUNDS						, ,						1 1
43-45 Measure K - Debt Service	981,557	507,000	(522,200)	1	966,357	(15,200)	951,752	532,458	(535,105)	ř	949,105	(2,647)
48 Lease Agreement	1	452,909	(452,909)		,	•	1,294	466,842	(466,842)		1,294	1
Total Debt Service Funds	981,557	959,909	(975,109)	•	966,357	(15,200)	953,046	999,300	(1,001,947)		950,399	(2,647)
CAPITAL PROJECTS												1 1
51 Capital Projects - Grants	975,101	1,529,779	(1,598,717)	190,500	1,096,663	121,562	543,871	1,055,460	(1,413,460)	359,360	545,231	1,360
52 Disaster Fund	0)	887,000	(887,000)	ı	,	0	(286,177)	631,177	(345,000)	. '	0	286,177
53 Capital Projects - Town	192,627	343,370	(398,370)	50,000	187,627	(5,000)	211,698	560,000	(730,000)	67,000	108,698	(103,000)
Total Capital Projects Funds	1,167,728	2,760,149	(2,884,087)	240,500	1,284,290	116,562	469,392	2,246,637	(2,488,460)	426,360	623,929	184,537
FIDUCIARY FUNDS												1 1
73 Open Space	24,601	2,000	(4,000)	4,000	26,601	2,000	32,413	2,000	(4,000)	4,000	34,413	2,000
Total Fiduciary Funds	24,601	2,000	(4,000)	4,000	26,601	2,000	32,413	2,000	(4,000)	4,000	34,413	2,000
TOTALS	5,519,772	13,336,323	(13,389,288)	٠	5,466,808	(52,965)	5,618,432	13,651,545	(13,707,552)	ŧ	5,562,426	(26,007)

Town of Fairfax			11 -	L								
2018-19 Operating Budget	ALI	ALL FUNDS FT18		PROJECIED	3		₹	L FUNI	ALL FUNDS FY19 BUDGET	BUDGE		
FUND SUMMARY	Audited Bal 30-Jun-17	FY 2017-18 Revenues	FY 2017-18 Approp	FY 2017-18 Transfers	Balance 30-Jun-18	FY 17/18 ACTIVITY	Balance 30-Jun-18	FY 2018-19 Revenues	FY 2018-19	FY 2018-19	Proj Balance	FY 18/19
711218 12-43 PM GENERAL ELINDS									do ddd		n linear	
01 General Fund	1.694.131	6.879.574	(9 149 750)	2 870 204	2 244 158	550 033	2 244 150	000 100 7	() 17 () ()	7,700	0	
02 Dry Period Fund	1,000,000		-	,	1.000.000	770,000	1.000.000	,,041,500	(5,333,430)	2,426,100	1,772,102	(472,056)
03 Equipment Replacement Fund	47,689	ı	(63'689)	60.404	44.405	(3.285)	44 405		(689 29)	000 027	1,000,000	- 256
04 Building & Planning Fund	2,264	745,402		(610,000)	137,667	135,402	137.667	609.500	(000'00)	(610,000)	137 167	115,000
05 Building Improvement Fund	4,404	1	•	(4,404)	0	(4,404)	0	-	1	40.000	40.000	40 000
	177,432	1,472,193	t	(1,400,000)	249,625	72,193	249,625	1,516,100	ı	(1,500,000)	265,725	16,100
08 Office Equip Replacement Fund	113,395	,	(10,902)	35,000	137,493	24,098	137,493	ı	(18,000)	35,000	154,493	17,000
Total General Funds	3,039,316	9,047,169	(9,224,341)	951,204	3,813,348	774,032	3,813,348	9,166,900	(10,021,145)	821,100	3,780,203	(33,145)
					41.3%						37.7%	
SPECIAL REVENUE FUNDS 07 Special Police Fund	94 775	126 479		(100, 100)	C	(364 735)	c	000		(400,000)	C	
		47 100	(001 27)	(557,504)		(07/,46)	0	100,000	; 0	(100,000)) (1
	41.536	713.600	(41,100) ,	(741 500)	13 636	0 (000 47)	12 626	36,000	(31,000)	(5,000)	0 27	, ,
)	215 695		(200,000)	7,030	7,000	12,030	725,000	•	(722,100)	051,0	(8,500)
	48 324	223,683	i i	(200,000)	177 045	7,685	7,085	379,678	1	(333,000)	357	(7,328)
	171 775	60,000	1000 007	(177'00)	177,043	120,720	177,045	. (- 0	(91,360)	85,685	(91,360)
	121,770	160,00	(000,000)		131,86/	30,091	151,86/	61,436	(161,000)	-	52,303	(99,564)
l otal Special Revenue Funds	306,362	1,386,893	(77,100)	(1,265,921)	350,234	43,872	350,234	1,236,708	(192,000)	(1,251,460)	143,482	(206,752)
DEBT SERVICE FUNDS						*						•
43-45 Measure K - Debt Service	977,460	503,746	(529,454)	•	951,752	(25,708)	951,752	532,458	(535,105)	F	949,105	(2.647)
48 Lease Agreement	1,284	452,909	(452,899)		1,294	10	1,294	466,842	(466,842)		1,294	•
Total Debt Service Funds	978,744	956,655	(982,353)	•	953,046	(25,698)	953,046	999,300	(1,001,947)	ı	950,399	(2,647)
CAPITAL PROJECTS						1 1						
51 Capital Projects - Grants	441,273	535,182	(693,301)	260,717	543,871	102,598	543,871	1.055,460	(1.413.460)	359.360	545.231	1.360
52 Disaster Fund	i .	584,724	(870,901)		(286,177)	(286,177)	(286,177)	631,177	(345,000)		0	286.177
53 Capital Projects - Town	106,391	332,625	(277,318)	50,000	211,698	105,307	211,698	560,000	(000'069)	67,000	148,698	(63,000)
Total Capital Projects Funds	547,664	1,452,531	(1,841,520)	310,717	469,392	(78,272)	469,392	2,246,637	(2,448,460)	426,360	693,929	224,537
EINICIADY ELINDS						ŧ						ī
73 Open Space	29,024	604	(1,215)	4,000	32,413	3,389	32,413	2,000	(4,000)	4.000	34.413	2.000
Total Fiduciary Funds	29,024	604	(1,215)	4,000	32,413	3,389	32,413	2,000	(4,000)	4,000	34,413	2,000
						E					*******	1
IOIALS	4,901,109	12,843,853	(12,126,529)		5,618,433	717,324	5,618,432	13,651,545	(13,667,552)	ı	5,602,426	(16,007)

2018-19 Operating Budget

INTERFUND TRANSFERS

SUMMARY ALL FUNDS	FY 2015-16 Actual	FY 2016-17 Actual	FY 2017-18 Adopted	FY 2017-18 Projected	FY 2018-19 Adopted	
SFERS TO:						ı

TRANSF

01	Gen	erai	Fund
----	-----	------	------

- 02 Dry Period Fund
- 03 Equipment Replacement
- 05 Communications Fund
- 08 Office Equipement Replacement
- 11 Recreation
- 23 Measure A Parks
- 49 CIP Emergency Watershed
- 50 CIP Fairfax Creek Restoration
- 51 CIP Grants
- 52 CIP Storm
- 53 CIP Town
- 54 Pavilion Restoration
- 55 Measure K
- 73 Open Space

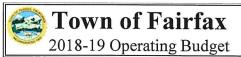
	3,211,638	3,043,967	3,389,703	3,410,921	3,897,460
	5,000	9,000	4,000	4,000	4,000
	-	-	-	-	**
	-	-	_	-	-
	108,446	40,000	50,000	50,000	67,000
	-		-		-
	290,745	220,891	443,603	260,717	359,360
	-	-	-	-	_
	-		-	-	-
	18,893	-	-	-	-
	3,881	-		-	-
	55,000	25,000	35,000	35,000	35,000
	6,000	6,000	6,000	6,000	40,000
	68,300	50,000	40,000	50,000	430,000
L	-	-	-	-	-
L	2,655,373	2,693,076	2,811,100	3,005,204	2,962,100

TRANSFERS FROM:

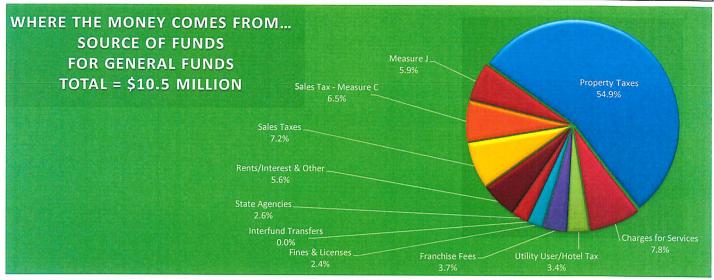
- 01 General Fund
- 02 Dry Period Fund
- 04 Building & Planning
- 05 Communications Fund
- 06 Retirement Fund
- 07 Special Police Services
- 12 Fairfax Festival
- 20 Measure J Municipal Services Tax
- 21 Gas Tax
- 22 Measure A Transportation
- 23 Measure A Parks
- 41-45 Debt Service
 - 51 CIP Grants
 - 52 CIP Storm
 - 53 CIP Town
 - 54 Pavilion Restoration
 - 55 Measure K

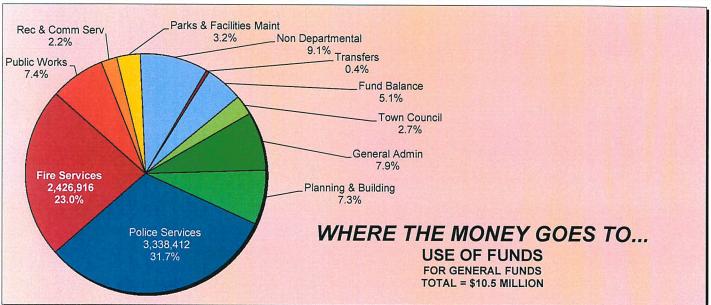
3,211,638	3,043,967	3,389,703	3,410,921	3,897,460
-	-		-	-
-	-	-	-	-
-	-	-	-	
58,893	-	-	-	-
-	-			
63,000	5,000	25,000	-	*
85,745	157,891	253,103	95,217	91,360
215,000	159,476	208,000	208,000	333,000
699,100	741,600	753,600	741,500	722,100
3,273	5,000	5,000	_	5,000
120,000	120,000	100,000	221,204	100,000
1,250,000	1,300,000	1,400,000	1,400,000	1,500,000
-		-	-	-
535,000	470,000	520,000	610,000	610,000
-	-	-	-	-
181,627	85,000	125,000	135,000	536,000

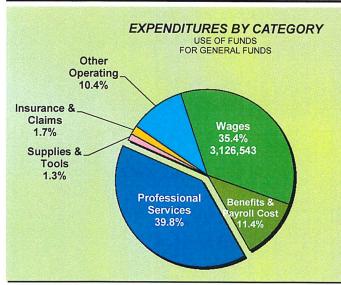
Town of Fairfax							
2018-19 Operating Budget		Ā	PROPRIA	APPROPRIATIONS - ALL FUNDS	LL FUNDS	10	
FUND SUMMARY	General	Development Services	Public Safety	Public Works & Streets	Parks/Rec & Facility	Non	FY 2018-19
7/12/18 12:43 PM							padary
	1,090,975	773,500	5,780,028	774,593	556,777	963,583	9,939,456
	ı	1	,	•	•	. •	. '
03 Equipment Replacement Fund	•	1	47,089	•	•	16,600	63'689
04 Building & Planning Fund	•	•	•	•	•	•	
05 Communication Equip Replace Fund	•	,	1	,	,		,
06 Retirement Fund	,	•		•	ı	1	,
08 Office Equip Replacement Fund	18,000	1		•	ı	ı	18,000
Total General Funds	1,108,975	773,500	5,827,117	774,593	556,777	980,183	10,021,145
SPECIAL REVENUE FUNDS							
	1	ı	•	i		•	
	•	•	•	1	31,000	•	31,000
	ı	1	ı	,	•		,
21 Gas Tax Fund	ı	•	1	•	•	1	,
22 Measure A - Transportation	i	1	1	1	1	•	•
23 Measure A - Parks	ı	ı	ì	•	161,000	1	161.000
Total Special Revenue Funds	ı	ŧ	1	\$	192,000	В	192,000
DEBT SERVICE FUNDS							
	,		1	535,105		,	535,105
48 Lease Agreement	r	•	1	,	•	466,842	466,842
Total Debt Service Funds	•	1		535,105	1	ı	535,105
CAPITAL PROJECTS							
51 Capital Projects - Grants	•	1	F	1,413,460		•	1.413.460
52 Disaster Fund	•	•	ľ	345,000	ı	,	345,000
53 Capital Projects - Town		•	•	730,000	1	,	730,000
Total Capital Projects Funds	,	¥	1	2,488,460	1		2,488,460
FIDUCIARY FUNDS							
73 Open Space		ì	,	,	4,000	,	4,000
Total Fiduciary Funds	ı	ų	1	4	4,000		4,000
TOTAL APPROPRIATIONS - ALL FUNDS	1,108.975	773.500	5.827.117	3.798.158	752 777	1 447 025	13 707 552
Percent of Total Appropriations (with CIP)	8.1%	5.6%	42.5%	%2.7.6	አ ን አ	70.01	300,101,01
Percent of Total Appropriations (NO CIP)	%6.6	%6.9	51.9%	33.9%	6.7%	12.9%	20.0%
				, 1 1 1		;	1

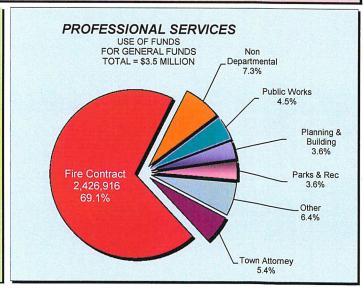


GENERAL FUND AT A GLANCE









FUND DEPT 01 GENERAL FUND

The General Fund is the primary fund for day-to-day operations. It is the largest portion of the budget and is used to account for all financial resources except those required to be accounted for in another fund.

The General Fund is one of seven funds (01,02,03,04,05,06,08) cumulatively referred to as the "General Funds".

FUND SUMMARY	FY 2015-16	FY 2016-17	FY 2017-18	FY 2017-18	FY 2018-19
1 OND COMMAN	Actual	Actual	Adopted	Projected	Adopted
BEGINNING FUND BAL	825,679	1,418,878		1,694,131	2,244,158
			L	.,00 ., 10 1	2,2 11,100
REVENUES					
PROPERTY TAXES	3,565,462	3,819,912	3,868,000	4,087,173	4,265,964
SALES TAXES	1,145,060	1,207,125	1,344,200	1,403,742	1,437,594
USER FEES (UUT/TOT)	378,779	387,517	370,000	365,000	360,000
FRANCHISE FEES	377,810	383,858	388,800	397,935	392,000
FINES & LICENSES	266,349	265,913	254,000	254,000	254,000
RENTS & INTEREST	26,671	57,134	41,300	65,425	66,300
REVENUES FROM OTHER AGENCIES	61,582	46,859	49,200	50,706	48,812
CHARGES FOR CURRENT SERVICES	172,313	179,347	211,600	205,594	216,630
SUBTOTAL REVENUES	5,994,026	6,347,665	6,527,100	6,829,574	7,041,300
	-	-	-	No.	-
APPROPRIATIONS					
100 TOWN COUNCIL	187,827	283,044	271,516	358,803	284,630
200 GENERAL ADMINISTRATION	610,826	617,035	775,795	721,592	806,345
300 DEVELOPMENT SERVICES	597,596	606,143	674,132	671,172	773,500
400 PUBLIC SAFETY	4,920,217	5,231,982	5,412,202	5,350,192	5,780,028
500 PUBLIC WORKS	576,010	706,726	722,442	623,717	774,593
600 RECREATION & COMMUNITY SERVICES	180,539	186,984	207,151	208,124	226,762
600 PARKS & FACILITY MAINTENANCE	196,752	257,398	287,454	258,304	330,015
700 NON DEPARTMENTAL	604,806	738,719	1,052,500	957,845	963,583
SUBTOTAL APPROPRIATIONS	7,874,573	8,628,030	9,403,192	9,149,750	9,939,456
TRANSFERS					
TRANSFERS TO 01-GENERAL FUND	2,655,373	2,693,076	2,811,100	3,005,204	2,962,100
TRANSFERS FROM 01-GENERAL FUND	(181,627)	(85,000)	(125,000)	(135,000)	(536,000)
SUBTOTAL TRANSFER	2,473,746	2,608,076	2,686,100	2,870,204	2,426,100
NET DEPARTMENT ACTIVITY	593,199	327,711	(189,992)	550,027	(472,056)
ENDING FUND BAL	1,418,878	1,746,589	[2,244,158	1,772,102
COMPONENTS OF FUND DALANCE.			-		
COMPONENTS OF FUND BALANCE: Undesignated	1,418,878	1,746,589		2,244,158	1,772,102

NOTES:



2018-19 Operating Budget

GENERAL FUND

The Town's General Fund accounts for all unrestricted revenues and pays for the day-to-day operating costs of traditional municipal services like police, fire, planning, public works maintenance and administrative support services.

		· · · · · · · · · · · · · · · · · · ·	, · · · · · · · · · · · · · · · · · · ·		
REVENUE DETAIL	FY 2015-16	FY 2016-17	FY 2017-18	FY 2017-18	FY 2018-19
THE VEIT OF SET 1/412	Actual	Actual	Adopted	Projected	Adopted
01-010-101 Property Taxes - Secured	2,317,234	2,441,810	2,600,000	2,653,381	2,774,000
01-010-102 Property Taxes - Unsecured	45,732	47,806	50,000	51,624	51,624
01-010-103 Property Taxes - Prior	1,723	1,911	3,000	3,000	3,000
01-010-104 Real Estate Transfer Tax	44,644	50,857	45,000	45,000	45,000
01-010-110 Supplemental Property Taxes	51,091	62,759	55,000	55,000	60,000
01-010-112 ERAF Excess Distribution	384,617	452,975	400,000	481,912	502,826
01-010-117 Property Tax In-Lieu of VLF ("VLF Sv	vap") 666,551	707,904	660,000	743,256	775,513
01-060-113 Storm Run-Off Fee	53,870	53,890	55,000	54,000	54,000
Total Property Taxes	3,565,462	3,819,912	3,868,000	4,087,173	4,265,964
01-010-105 In-Lieu Sales Tax ("Triple Flip")	121,750	-	-	_	_
01-010-106 Sales Tax ("Bradley Burns")	532,327	639,115	630,900	684,000	693,000
01-010-111 1/2 cent Sales Tax - Prop. 172	69,074	58,579	64,300	61,742	63,594
01-010-118 1/2 cent Sales Tax - Measure D	421,910	509,431	-	-	· -
01-010-118 3/4 cent Sales Tax - Measure C	-	-	649,000	658,000	681,000
Total Sales Taxes	1,145,060	1,207,125	1,344,200	1,403,742	1,437,594
01-010-108 Utility Users Tax - Telecom	99,930	83,641	100,000	100,000	100,000
01-010-109 Utility Users Tax - Energy	250,811	283,277	240,000	240,000	240,000
01-010-114 Hotel Users Tax	28,039	20,599	30,000	25,000	20,000
Total User Taxes	378,779	387,517	370,000	365,000	360,000
01-020-201 Garbage	186,958	181,322	193,800	193,800	187,000
01-020-202 Gas & Electric	60,995	65,326	65,000	74,135	75,000
01-020-203 Cable	129,857	137,210	130,000	130,000	130,000
Total Franchise Fees	377,810	383,858	388,800	397,935	392,000
01 - GENERAL FUND TAXES & FEES	5,467,111	5,798,412	5,971,000	6,253,849	6,455,558

NOTES:

Secured & Unsecured PropertyTaxes - Homes, businesses, and other taxable real and personal property are subject to levy of property taxes. The fixed statutory rate is 1% of assessed valuation. Assessed value is based on the 1975 property values with subsequent increases limited to 2% or CPI growth, whichever is less. However, when there is a change in property ownership, property renovation or new construction property is reappraised at its full current market value. Property tax is the biggest revenue source for the General Fund.

Supplemental Property Taxes Include property taxes apportioned to the City by the County from the 1% Tax Rate of the Supplemental Roll Allocation in accordance with Revenue and Taxation Code 75.50.

Property Transfer Tax - The city levies a \$0.55 fee for each \$1,000 value of real property transferred in the City; the County Recorder imposes these fees and remits them to the City. Estimates are based on historical experience.

Sales taxes are the General Fund's second largest revenue source. The Town's 1% Bradley Burns Sales Tax is levied on all merchandise. These funds are received directly from the State on a monthly basis. Measure C is the renewal and increase of the 1/2 cent to 3/4 cent sales tax which passed in November, 2016. Revenue estimate are based on projections from Avenu, the Town's revenue consultant

Utility (User) Taxes -The Municipal Code levies an 4% tax on the value of public utilities services consumed within the Town for electricity, natural gas, and telecommunications subject to a cap of \$360. Revemue is projected to decrease

Franchise Fees - Garbage, Gas & Electric, Cable, The Town receives franchise fees from various public utilities and other corporations who furnish gas, electric, water, Cable TV, refuse or similar services to citizens living within town boundaries. The various fees are delineated in franchise agreements and are paid directly to the town by these franchisees. Estimates are based on historical experience considering contract amendments which impact future years.



2018-19 Operating Budget

GENERAL FUND

200000	2016-19 Operating Budget					
	REVENUE DETAIL	FY 2015-16	FY 2016-17	FY 2017-18	FY 2017-18	FY 2018-19
		Actual	Actual	Adopted	Projected	Adopted
01_030_301	Business Licenses	100 100	400.000	400.000	400.000	100.000
	Vehicle Code Fines	133,108	128,698	130,000	130,000	130,000
		27,837	24,765	24,000	24,000	24,000
01-040-402	Parking & Other Fines Total Fines & Licenses	105,404	112,450	100,000	100,000	100,000
	iotal rines & Licenses	266,349 -	265,913	254,000	254,000	254,000
01-050-501	Rents - Women's Club and Other	12,750	18,891	13,000	13,000	13,000
01-050-504	Rents - CYO - Pavilion	675	4,050	6,000	6,000	6,000
01-050-506	Rents - Pavilion - Other	2,850	8,890	5,000	5,000	5,000
01-050-507	Janitor.Maint fees	300	1,425	1,000	1,000	1,000
	Total Rental & Maintenance Fees	16,575	33,256	25,000	25,000	25,000
		-				
	Interest Earnings - Bank	-	1,295	1,300	1,300	1,300
01-050-502	Interest Earnings - LAIF	10,096	22,583	15,000	39,125	40,000
	Total Investment Earnings	10,096	23,878	16,300	40,425	41,300
01-060-602	Motor Vehicle License Fees	3,080	3,333	3,500	3,500	3,500
01-060-607	Homeowner's Property Tax Rebates (HOPTR)	13,215	13,043	13,200	12,812	12,812
01-060-614		6,174	1,023	-	0	
01-060-615	Police Training Reimbursement (POST)	1,878	4,035	5,300	7,194	5,300
01-060-619	SB90 - State Manadated Claims	16,976	-	-	0	-
01-060-699	Other & Miscellaneous Revenues & WC	8,000	13,259	15,000	15,000	15,000
01-070-702	Zero Waste Grant	12,259	12,166	12,200	12,200	12,200
	Total Revenues From Other Agencies	61,582	46,859	49,200	50,706	48,812
01-080-802	Sale Of Maps & Publications/Copies	1,237	1,673	1,500	1,500	1,500
	Special Police Services (includes booking fees)	12,877	16,335	15,000	15,000	15,000
	Police Dispatch Services	54,000	54,000	76,000	76,000	85,000
	Miscellaneous - General	17,105	14,533	10,000	10,000	10,000
01-080-903	General Recreation	2,267	3,456	3,000	3,000	3,000
01-090-508	Recreation Rentals	11,670	9,150	15,000	15,000	15,000
01-090-790	Recreation Fundraising	5,323	10,851	9,000	9,000	9,000
01-090-822	Recreation Summer Camp Fees	11,680	18,470	27,100	21,094	23,130
	Recreation Classes & Partnerships	56,154	50,879	55,000	55,000	55,000
•	Total Charges For Current Services	172,313	179,347	211,600	205,594	216,630
	- -	-	,	-,	·- · - · · · · · · ·	,
	01 - GENERAL FUND TAXES & FEES	5,467,111	5,798,412	5,971,000	6,253,849	6,455,558
01 - GENER	AL FUND TOTAL	5,994,026	6,347,665	6,527,100	6,829,574	7,041,300
		-	_	-	104.6%	107.9%

Business Licenses - For the privilege of doing business within Town Limits, all businesses are assessed a business license fee in accordance with Municipal Code. The Town charges business license tax in accordance with the provisions of Government Code 37101

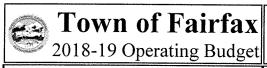
Transient Occupancy Tax (Motel or Bed Tax) - The Town levies a 10% tax for the privilege of occupying quarters on a transient basis. This tax is imposed upon persons staying 30 days or less in a motel or lodging facility.

Police Dispatch Services - The Town provides dispatch services to the Town of Ross and the College of Marin under an Intergovernmental Service Sharing agreement.



GENERAL FUND

	APPROPRIATIONS SUMMARY	FY 2015-16	FY 2016-17	FY 2017-18	FY 2017-18	FY 2018-19
	AT TOT MATIONS SUMMANT	Actual	Actual	Adopted	Projected	Adopted
111	Town Council	28,653	27,839	31,714	29,385	32,080
112	Town Treasurer	2,340	4,009	4,802	4,402	4,800
116	Independent Auditor	59,325	27,789	55,000	80,017	57,750
121	Town Attorney	97,508	223,407	180,000	245,000	190,000
	Total Town Council	187,827	283,044	271,516	358,803	284,630
211	Town Manager	170,545	179,746	191,330	190,971	198,980
221	Town Clerk	122,837	128,309	154,958	146,107	213,289
222	Elections	477	8,788	43,000	26,954	5,000
231	Personnel	70,772	62,793	74,223	60,982	76,748
241	Finance	246,195	237,399	312,284	296,578	312,328
	Total General Administration	610,826	617,035	775,795	721,592	806,345
311	Planning	417,727	417,311	485,555	446,025	528,350
321	Building Inspection & Permits	179,869	188,832	188,578	225,147	245,150
	Total Development Services	597,596	606,143	674,132	671,172	773,500
411	Police	2,892,599	3,106,950	3,148,031	3,101,610	3,338,412
418	Disaster Preparedness	4,526	8,755	14,600	10,639	14,700
421	Ross Valley Fire Service	2,023,092	2,116,277	2,249,571	2,237,943	2,426,916
	Total Public Safety	4,920,217	5,231,982	5,412,202	5,350,192	5,780,028
510	Public Works Administration	185,645	170,012	275,041	187,110	277,016
511	Street Maintenance	304,083	318,974	361,701	340,620	399,578
512	Street Lighting & Traffic Signals	86,282	103,259	85,700	95,987	98,000
513	Storm Damage FEMA	-	114,481	-	_	-
	Total Public Works	576,010	706,726	722,442	623,717	774,593
616	Community Services	29,001	30,545	27,689	26,432	32,171
617	Recreation	52,835	53,952	52,433	52,388	56,372
621	Fairfax Recreation	89,294	87,182	107,328	112,197	123,820
622	Summer Camps	9,409	15,303	19,700	17,108	14,400
	Total Recreation & Community Services	180,539	186,984	207,151	208,124	226,762
611	Park Maintenance	150,778	205,184	217,680	202,884	254,510
625	Rental Facilities-WC & Ballfield	45,457	50,890	69,775	49,111	75,504
911_	Building Maintenence	517	1,324	-	6,309	-
	Total Parks & Facility Maintenance	196,752	257,398	287,454	258,304	330,015
715	Non Departmental	604,806	738,719	1,052,500	957,845	963,583
•	TOTAL GENERAL FUND APPROPRIATIONS	7,874,573	8,628,030	9,403,192	9,149,750	9,939,456



GENERAL FUND

A	PPROPRIATIONS by Object	Salaries &	Benefits &	Retirement	Professional	Supplies &	Other	FY 2018-19
		Wages	Payroll Cost	& Sidefund	Services	Tools	Operating	Adopted
111	Town Council	18,000	1,056	3,124	2,200	100	7.000	22.000
	Town Treasurer	3,600	345	3,124	2,200	100	7,600 755	32,080
	Independent Auditor	-	343	_	57,750	100	/55	4,800
	Town Attorney	_			190,000			57,750 190,000
	Total Town Council	21,600	1,401	3,124	249,950	200	8,355	284,630
	Town Manager	131,531	35,325	18,679	500	700	12,244	198,980
	Town Clerk	122,360	35,506	5,838	45,000	100	4,485	213,289
	Elections	-			5,000		-	5,000
	Personnel	42,176	8,519	3,453	20,100	600	1,900	76,748
241	Finance	182,105	36,559	22,579	40,000	1,700	29,385	312,328
	Total General Administration	478,172	115,909	50,550	110,600	3,100	48,014	806,345
311	Planning	296,399	79,824	72,267	55,000	4,000	20,861	528,350
321	Building Inspection & Permits	104,228	32,076	28,146	70,000	1,200	9,500	245,150
	Total Development Services	400,627	111,899	100,413	125,000	5,200	30,361	773,500
<i>1</i> 11	Police	1 (71 (((F72.2F0	777 000	FF 464	44200	2.45.750	
	Disaster Preparedness	1,671,666	572,350	777,866	55,461	14,300	246,769	3,338,412
	Ross Valley Fire Service				2 425 046	100	14,600	14,700
421	Total Public Safety	1 674 666	E70 2E0	777.000	2,426,916	44.400	-	2,426,916
	Total Fublic Salety	1,671,666	572,350	777,866	2,482,377	14,400	261,369	5,780,028
510	Public Works Administration	127,962	26,006	16,005	66,500	1,308	39,234	277,016
511	Street Maintenance	175,892	42,961	36,051	45,000	45,500	54,174	399,578
512	Street Lighting & Traffic Signals				48,000		50,000	98,000
513	Pollution Prevention						_	-
	Total Public Works	303,854	68,967	52,056	159,500	46,808	143,408	774,593
616	Community Services	18,052	1,720	4,749		6,200	1,450	32,171
	Recreation	33,107	5,864	8,880	7,000	120	1,400	56,372
	Fairfax Recreation	70,135	8,585	3,333	23,600	3,000	18,500	123,820
	Summer Camps	,	-,		12,400	2,000	10,500	14,400
•	Total Recreation & CommunityServices	121,295	16,169	13,629	43,000	11,320	21,350	226,762
611	Park Maintenance	116 024	44.565	17 107	25.000	16.000	24.000	05.545
	Rental Facilities-WC & Ballfield	116,821	44,565	17,187	35,000	16,000	24,938	254,510
	Building Maintenence	12,508	7,185	909	9,500	6,000	39,402	75,504
J11.	Total Parks & Facility Maintenance	129,329	51,750	18,096	39,000 83,500	5,500 27,500	(44,500) 19,840	330,015
	-	-	•	,	,	,,,,,	,	500,010
715	Non Departmental	-	71,461	100,000	255,762	4,000	532,360	963,583
TAL	GENERAL FUND APPROPRIATIONS	3,126,543	1,009,906	1,115,733	3,509,689	112,528	1,065,056	9,939,456
		31.5%	10.2%	11.2%	35.3%	1.1%	10.7%	100.0%

TOWN MANAGER

INCLUDES TOWN COUNCIL, TOWN TREASURER, TOWN ATTORNEY, AND TOWN MANAGER BUDGET UNITS

ORGANIZATION:

This department is comprised of the following personnel:

- 5 elected Town Council members of which one is chosen by Council Members to serve a one year term as Mayor
- 1 Elected Town Treasurer
- 1 Town Attorney appointed by the Town Council
- 1 Town Manager appointed by the Town Council

Total = 6 elected officials, 1.0 FTE benefited employee, 1 Contracted Town Attorney

2017-18 KEY ACCOMPLISHMENTS:

- As Executive Officer for the Ross Valley Fire Department (RVFD) assisted the RVFD Board with evaluating the Marin County Fire proposal to provide fire chief and other executive function to RVFD.
- Negotiated new MOU's with the Police Officers Association and SEIU
- Hired new Planning and Building Services Director
- Served as president of the Marin Manager's Association
- Secured FEMA reimbursement for a majority of 2017 winter storm damage and completed major road repair projects such as 300 Tamalpais Road, 345 Forrest Ave, and 92 Madrone Rd.
- Negotiated rate adjustments with Marin Sanitary Services (MSS)
- Served as Public Works Director overseeing the design of various capital improvements such as the completion of the Class I bike lane for the Bike spine project and the repaving of Tamalpais Road from Mountain View to Scenic Road and Mountain View Road from Manzanita Road to Tamalpais Road.
- Worked to have the Town included in the FEMA Community Rating System (CRS) resulting in a 5% reduction in flood insurance costs for residents.

FY 2018-19 GOALS AND OBJECTIVES (in addition to Town Council Goals):

- · Adopt new personnel policies
- Begin design of the Parkade
- Continue to complete repairs to roads damaged by the 2017 winter storms
- Complete road maintenance projects

Council Goals for 2018

(not in order of priority)

- Discuss strategies for addressing parking in the downtown area including the adjacent neighborhoods
- Amend zoning code to reduce maximum home size
- Explore innovative approaches, such as Tiny Homes, to create more affordable housing opportunities
- Continue to make improvements to pedestrian trails
- Allow mobile shower pilot program in Town
- · Begin design of the seismic retrofit and ADA improvements to the Pavilion
- Complete design and begin construction of the ADA and parking improvements to the Parkade
- Repair portions of sidewalks in downtown along Bolinas Rd. and Broadway from Bank St. to Pacheco Ave.
- Regulate commercial cannabis businesses
- Implement fire prevention program including risk reduction activities, property inspections, creation of Firewise neighborhoods, emergency preparedness, community outreach/education, and the development of a plan with easy maps for the community to use in the event of a disaster.
- Consider establishment of density limits and objective development standards in commercial zones to address potential residential development on sites

2017-2018 Key Town Accomplishments

- Approved Victory Village, a 54-unit affordable senior housing project, with a streamlined zoning approach
- Adopted or introduced 10 Ordinances:
 - Amended code to change regular election from odd-numbered to even-numbered years
 - Added a new chapter 17.090 (RM-S Multi-Family Residential Senior) and amended the town zoning map for Victory Village
 - Adopted urgency interim moratorium on commercial cannabis
 - Amended code for accessory and junior accessory dwelling units to conform to state law, creating a 10-year amnesty/incentive program to legalize ADUs/JADUs with 50% fees and waiving penalties
 - Added electric vehicle charging stations expedited permit processing
 - Extended temporary moratorium on commercial cannabis
 - Amended code to prohibit residents from discarding organics into landfill containers and provided composting pails to all single-family residences
 - Amended smoking regulations to prohibit smoking in unenclosed service areas, raise the age to purchase tobacco products and require the licensure of tobacco retailers; the American Lung Association's 2018 State of Tobacco Control report awarded Fairfax an "A" for its smoke-free regulations, implemented to protect the public and visitors.
 - Amended Social Host to include marijuana, to add party buses, and to provide for a juvenile diversion program
 - Conducted first reading of source of income ordinance to prohibit rental discrimination solely on the basis of source of income (e.g., housing voucher)
- Completed the MCE Deep Green Incentive Program. Fairfax has by far the highest rate of Deep Green users of any MCE jurisdiction (~8%). 157 households (includes 47 added w/tabling prior to incentive program) switching to DG saves about 115 MTCO2E annually.
- Repaved Tamalpais and Mountain View roads; repaired selected portions of Sir Francis Drake; and installed additional crosswalk flashing beacon systems
- Implemented more senior programs, forums, and improvements (e.g., benches); on January 2, 2018, Fairfax was notified it was an official member of AARP's Age Friendly Network.
- Completed repairs to roads severely damaged by the 2017 winter storms such as Forrest Ave.,
 Tamalpais Rd. and Madrone Rd. and worked to secure reimbursement from FEMA
- Completion of the Class I Bike lane from Glenn Drive to Lefty Gomez field, thus completing the Bike Spine project.
- Conducted the 2017 Town election
- Began retrofit of streetlights to LED's using PGE turnkey and financing programs
- Reached a resolution regarding Peri's use permit and noise issues.
- Established the Art and Culture Collaborative using the Artist in Residence program
- Endorsed as a Council the 'Elevate the Discussion' pledge
- Initiated the Fire Wise Cascades project with a Town wide fire safe workshop
- Adopted resolution in support of SB 54 prohibiting law enforcement from cooperating with ICE
- Adopted initiative to prohibit land uses that adversely affect community recreational sports fields, including Lefty Gomez Park
- Approved MOU with Marin County regarding improvements to the Elliott Preserve
- Appointed new Planning and Building Services Director
- Began preliminary discussions of Parkade improvements
- Completion of pedestrian trail improvements such as the Scenic to Scenic trails, Park Lane, and spur trail from Scenic to Berry trail



2018-19 Operating Budget

FUND ACTIVITY 01 GENERAL FUND 111 TOWN COUNCIL

ACTIVITY DESCRIPTION

The Town Council consists of five representatives elected at large by the citizens of Fairfax. Town Council is the policy-making legislative body of the Town and is responsible to the community for the implementation of all programs and services provided by the Town. The Council reviews proposals to meet community needs and initiates action for new programs. The Council also determines the ability of the Town to provide financing for various programs and services. The Council appoints various members of the community to commissions, boards and committees. The Council acts to influence local, regional and state policies favorable to the Town, through various organizations.

DEPARTMENT SUMMARY		FY 2015-16	FY 2016-17	FY 2017-18	FY 2017-18	FY 2018-19
		Actual	Actual	Adopted	Projected	Adopted
PERSONNEL 401 REGULAR SALARIES 411 REG DART TIME SALARIES						
411 REG PART-TIME SALARIES 415 ACCRUED LEAVE CASHOUT						
421 TEMP EMPLOYEES		18,000	18,000	18,000	18,000	18,000
492 WORKERS COMP		684	312	747	747	753
493 RETIREMENT		1,258	1,158	1,237	1,237	1,237
494 MEDICARE		244	238	244	244	249
496 PERS UAL/SIDEFUND		1,650	2,004	1,887	1,887	1,941
SUBTOTAL PERSONNEL		21,836	21,712	22,114	22,115	22,180
OPERATING EXPENSES						
813 OFFICE SUPPLIES		T	- 1	100	_	100
815 PRINTING			-	200	-	100
822 PROFESSIONAL SERVICES	SEE NOTE	1,904	1,931	2,000	2,669	2,200
842 SPECIAL DEPT SUPPLIES	Ì	407	325	300	582	500
861 BUS.MEET/CONF.	SEE NOTE	3,556	3,871	6,000	4,019	6,000
862 DUES & SUBSCRIPTIONS		950	-	1,000	-	500
890 MISCELLANEOUS	SEE NOTE		-		_	500
SUBTOTAL OPERATING	-	6,817	6,127	9,600	7,270	9,900
TOTAL DEPARTMENT APPROPRIATION		28,653	27,839	31,714	29,385	32,080
Allocation of Positions: Councilmembers		5.00	5.00	5.00	5.00	5.00
Total Full Time Equivalent Employees		5.00	5.00	5.00	5.00	5.00

NOTES:	822 State Lobbyist - Calif League of Cities	
	861 LOCC - New Councilmember orientation / MCCMC events	The second secon
	890 Climate Action Committee (CAC) budget	



2018-19 Operating Budget

FUND ACTIVITY 01 GENERAL FUND 112 TOWN TREASURER

ACTIVITY DESCRIPTION

The Treasurer is elected to provide assistance to the Town Council and Town staff regarding the Town's investments and assist in reviewing the overall management of the Town's finances and annual audit. Resolution 2571 adopted by the Council on August 6, 2008 established additional duties and authorized compensation for the Town Treasurer of \$300 per month.

	Actual	Actual	Adopted	Projected	Adopted
PERSONNEL					
401 REGULAR SALARIES				-	
411 REG PART-TIME SALARIES				-	
415 ACCRUED LEAVE CASHOUT				+	
421 TEMP EMPLOYEES	2,096	3,600	3,600	3,600	3,600
461 OVERTIME				-	
491 HEALTH INSURANCE			4.0.0		
492 WORKERS COMP 493 RETIREMENT	- 64	67	160	160	158
494 MEDICARE	61 27	135 52	50	-	
495 FICA/PTS	21	52	52 135	52	52
SUBTOTAL PERSONNEL	2,185	3,854	3.947	135 3.947	135 3,945
OPERATING EXPENSES		**************************************			
636 OFFICE EQUIP REPLACEMENT				-	
711 OFFICE EQUIP MAINT.				-	
731 BLDG-GROUNDS MAINT.				-	
801 WATER				-	
804 TELEPHONE 811 POSTAGE				-	
813 OFFICE SUPPLIES			400	-	
815 PRINTING			100	-	100
822 PROFESSIONAL SERVICES					
842 SPECIAL DEPT SUPPLIES				-	
861 BUS.MEET/CONF.			600	300	600
862 DUES & SUBSCRIPTIONS	155	155	155	155	155
890 MISCELLANEOUS				-	
SUBTOTAL OPERATING	155	155	855	455	855
TOTAL DEPARTMENT APPROPRIATION	2,340	4,009	4,802	4,402	4,800
Allocation of Positions:					
TOWN TREASURER	1.00	1.00	1.00	1.00	1.00
Total Full Time Equivalent Employees	1.00	1.00	1.00	1.00	1.00



2018-19 Operating Budget

FUND ACTIVITY 01 GENERAL FUND 116 INDEPENDENT AUDITOR

ACTIVITY DESCRIPTION

In conformance with State requirements the Town is audited each year by a qualified CPA firm hired by the Town Council to ensure the Town financial statements conform to Generally Accepted Accounting Procedures (GAAP).

The current auditors are Maze & Associates Accountancy Corporation of Pleasant Hill, CA.

DEPARTMENT SUMMARY		FY 2015-16 Actual	FY 2016-17 Actual	FY 2017-18 Adopted	FY 2017-18 Projected	FY 2018-19 Adopted
PERSONNEL 401 REGULAR SALARIES 411 REG PART-TIME SALARIES 415 ACCRUED LEAVE CASHOUT 421 TEMP EMPLOYEES 461 OVERTIME 491 HEALTH INSURANCE 492 WORKERS COMP 493 RETIREMENT 494 MEDICARE						
SUBTOTAL PERSONNEL		-	-	-	-	-
636 OFFICE EQUIP REPLACEMENT 711 OFFICE EQUIP MAINT. 731 BLDG-GROUNDS MAINT. 801 WATER 804 TELEPHONE 811 POSTAGE 813 OFFICE SUPPLIES 815 PRINTING 821 OUTSIDE SERVICES 822 PROFESSIONAL SERVICES 842 SPECIAL DEPT SUPPLIES 861 BUS.MEET/CONF. 862 DUES & SUBSCRIPTIONS 890 MISCELLANEOUS SUBTOTAL OPERATING	SEE NOTE SEE NOTE	8,150 51,175 59,325	3,900 23,889 27,789	9,585 45,415 55,000	9,585 70,432 80,017	10,064 47,686 57,750
OTAL DEPARTMENT APPROPRIATION		59,325	27,789	55,000	80,017	57,750
Allocation of Positions:			,	00,000		01,700
otal Full Time Equivalent Employees		0.00	0.00	0.00	0.00	0.00
OTES: 821 Preparation of State Co	ntraller's Per	ort CAED ass	eistanca & Sin	nalo Audit CA	SD 69 reports	
822 Auditor Contract - Maze			oistaille & SII	igie Audit, GA	So oo reports	•



2018-19 Operating Budget

FUND ACTIVITY

01 GENERAL FUND 121 TOWN ATTORNEY

ACTIVITY DESCRIPTION

The Town Attorney is appointed by the Town Council and is responsible for the administration of legal affairs of the Town. The Attorney represents the Town in lawsuits, litigation and hearings, and reviews all ordinances, contracts and other legal documents and renders legal advice and opinions for the Town. The Town Attorney attends all Council Meetings. The Town Attorney is Janet Coleson of Best, Best & Krieger in Walnut Creek.

DEPARTMENT SUMMARY	FY 2015-16 Actual	FY 2016-17 Actual	FY 2017-18 Adopted	FY 2017-18 Projected	FY 2018-19 Adopted
PERSONNEL					
401 REGULAR SALARIES				-	
411 REG PART-TIME SALARIES				-	
415 ACCRUED LEAVE CASHOUT				-	
421 TEMP EMPLOYEES 461 OVERTIME				-	
491 HEALTH INSURANCE				-	
492 WORKERS COMP					
493 RETIREMENT				_	
494 MEDICARE					
SUBTOTAL PERSONNEL	-	-	-	-	
PPERATING EXPENSES					
636 OFFICE EQUIP REPLACEMENT				-	
711 OFFICE EQUIP MAINT.				-	
731 BLDG-GROUNDS MAINT.				-	
801 WATER 804 TELEPHONE				-	***************************************
811 POSTAGE				-	
813 OFFICE SUPPLIES					
815 PRINTING			***************************************	-	
821 OUTSIDE SERVICES	97,508	223,407	180,000	245,000	190,000
822 PROFESSIONAL SERVICES				-	
842 SPECIAL DEPT SUPPLIES 861 BUS.MEET/CONF.				-	
862 DUES & SUBSCRIPTIONS				-	
890 MISCELLANEOUS					
SUBTOTAL OPERATING	97,508	223,407	180,000	245,000	190,000
OTAL DEPARTMENT APPROPRIATION	97,508	223,407	180,000	245,000	190,000
llocation of Positions:					
otal Full Time Equivalent Employees	0.00	0.00	0.00	0.00	0.00
OTES:	***************************************	THE STATE OF THE S			
821 contract Town Attorney fees					***



2018-19 Operating Budget

FUND ACTIVITY

01 GENERAL FUND 211 TOWN MANAGER

ACTIVITY DESCRIPTION

The Town Manager is responsible for carrying out Town Council policy and directing all Town departments. Specific responsibilities include preparation of the annual budget, representing the Town in negotiations with employee groups, advising the Council on the financial condition and needs of the Town. The Town Manager prepares the agenda for each Town Council meeting and reviews and approves all staff reports in the agenda packet, attends all council meetings. The Manager serves as Human Resource Director, acts as the Public Works Director, and alternates as Executive Officer of the Ross Valley Fire Authority.

DEDADTMENT OF BASE 4 D.		FY 2015-16	FY 2016-17	FY 2017-18	FY 2017-18	FY 2018-19
DEPARTMENT SUMMARY		Actual	Actual	Adopted	Projected	Adopted
PERSONNEL						-,
401 REGULAR SALARIES	ļ	112,570	121,969	126,194	126,194	131,531
415 ACCRUED LEAVE CASHOUT			4,223	2,154	2,154	2,240
421 TEMP EMPLOYEES			-	· · · · · · · · · · · · · · · · · · ·	-	,
491 HEALTH INSURANCE		21,119	19,468	19,299	19,299	20,233
492 WORKERS COMP		3,997	2,179	5,398	5,398	5,557
493 RETIREMENT		11,177	11,184	11,646	11,646	12,945
494 MEDICARE		1,597	1,697	1,762	1,762	1,835
495 FICA/PTS				720	720	
496 PERS UAL/SIDEFUND		6,150	2,883	7,033	7,033	7,234
611 ALLOWANCES		3,816	3,816	3,960	3,960	3,960
SUBTOTAL PERSONNEL	·	160,427	167,418	178,166	178,166	185,536
OPERATING EXPENSES						
636 OFFICE EQUIP REPLACEMENT	[-	-	500	-	500
711 OFFICE EQUIP MAINT.				100		100
731 BLDG-GROUNDS MAINT.		3,131	1,914	2,114	1,879	2,294
801 WATER		499	487	450	532	450
802 POWER		591	883	800	890	800
804 TELEPHONE		1,060	2,219	1,500	1,270	1,500
811 POSTAGE		571	516	400	286	400
813 OFFICE SUPPLIES		761	1,185	700	1,001	700
821 OUTSIDE CONSULTING SVS				_	-	
822 PROFESSIONAL SERVICES		251	212	1,000	153	500
861 BUS.MEET/CONF.		765	2,015	3,400	5,235	4,000
862 DUES & SUBSCRIPTIONS	SEE NOTE SEE #715	2,488	2,897	2,200	1,559	2,200
871 LIAB & PROP INSURANCE		-	-			
881 SPECIAL SERVICES		-]	_	- [-	-
SUBTOTAL OPERATING		10,118	12,328	13,164	12,805	13,444
TOTAL DEPARTMENT APPROPRIATION		170,545	179,746	191,330	190,971	198,980
Allocation of Positions:						
TOWN MANAGER INTERIM TOWN MANAGER		0.70 -	0.60	0.60 -	0.60	0.60 -
MANAGEMENT ANALYST (VACANT) ADMINISTRATIVE ASSISTANT II ADMINISTRATIVE ASSISTANT PT						
		0.25	0.25	0.25	0.25	0.25
Total Full Time Equivalent Employees		0.95	0.85	0.85	0.85	0.85

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-	-		_		

862 ICMA/CMMF/+

TOWN CLERK/ELECTIONS

In Fairfax, the Town Clerk is an elected position, while the Assistant to the Town Manager is a staff position. The elected Clerk is responsible to the voters directly. Many of the duties of the Clerk are mandated by Government Code, and include such matters as conducting elections; recording, publication, filing, indexing, and safekeeping of Town Council proceedings; recording and certifying all ordinances and resolutions; authenticating official records on behalf of the Town; coordinating the preparation of Town Council meeting agendas and packets; updating and maintaining the Town Code; serving as custodian of the official Town records, including filing and safekeeping of all official municipal documents; preparing, publishing, and posting legal notices; providing information and research assistance to the Town Council and staff; filling public records requests; serving as filing officer for economic interest and campaign disclosure statements; and serving as the financial disclosure officer.

This department has been comprised of one person since the elimination of a shared administrative assistant position in 2006.

Accomplishments for 2017-18

- Conducted the November 2017 general election for the offices of three members of the Town Council
- Processed one initiative petition
- Continued to coordinate the online and print updates to the Town Code
- Facilitated the migration of all Town email to the cloud
- Evaluated and selected new host for Town website
- Initiated process to redesign Town website

TOWN CLERK/ELECTIONS

Goals for 2018-19

- Coordinate redesign of Town website to improve community engagement
- · Launch new website
- Evaluate and implement new document management software to continue efforts to automate records retention program
- Conduct the November 2018 special election
- Expand staff so that the Town Clerk's Office may to continue to provide a
 high level of service to the community, staff, and Council, in addition to
 completing projects and assignments; consider a job-share model with a
 deputy.
- Coordinate audio-visual technology improvements in the council chambers



2018-19 Operating Budget

FUND ACTIVITY 01 GENERAL FUND 221 TOWN CLERK

ACTIVITY DESCRIPTION

The Town Clerk is an elected position in Fairfax. The Town Clerk's department provides assistance to the Mayor and Town Council, prepares Council meeting agendas and packets, and gives notice of public hearings. The Department also administers local elections, oversees compliance with legal requirements, and maintains liability claims. It keeps all official town records and authenticates official records on behalf of the Town. In addition, it responds to requests for public records.

to requests for public records.						
DEPARTMENT SUMMARY		FY 2015-16	FY 2016-17	FY 2017-18	FY 2017-18	FY 2018-19
		Actual	Actual	Adopted	Projected	Adopted
PERSONNEL						
401 REGULAR SALARIES		69,885	77,869	84,516	84,516	104,525
411 REG PART-TIME SALARIES	SEE NOTE	-	-		-	15,825
415 ACCRUED LEAVE CASHOUT		-	-	1,625	1,625	2,010
491 HEALTH INSURANCE		25,055	25,257	26,249	26,249	27,939
492 WORKERS COMP		2,659	1,354	3,582	3,582	4,379
493 RETIREMENT		4,834	4,994	5,838	5,838	7,221
494 MEDICARE		949	1,054	1,169	1,169	1,446
496 PERS UAL/SIDEFUND			4	•	-	-
611 ALLOWANCES		360	360	360	360	360
SUBTOTAL PERSONNEL		103,743	110,891	123,340	123,340	163,704
OPERATING EXPENSES 636 OFFICE EQUIP REPLACEMENT	ı					
			4 606	200		
731 BLDG-GROUNDS MAINT. 801 WATER		2,843	1,829	2,046	2,046	2,285
				100	-	
804 TELEPHONE 811 POSTAGE		449	808	108	534	500
813 OFFICE SUPPLIES		571	421	900	286	500
814 LEGAL ADS		574	657	500	578	500
821 OUTSIDE SERVICES		225	697	400	438	400
	SEE NOTE	90	1,230	360	360	20,000
822 PROFESSIONAL SERVICES	SEE NOTE	13,091	11,287	26,204	18,143	25,000
842 SPECIAL DEPT SUPPLIES	ļ	939	168	200	80	100
861 BUS.MEET/CONF.		118	321	400	90	100
862 DUES & SUBSCRIPTIONS	Į	195	<u> </u>	200	213	200
SUBTOTAL OPERATING		19,094	17,418	31,618	22,767	49,585
TOTAL DEPARTMENT APPROPRIATION		122,837	128,309	154,958	146,107	213,289
Allocation of Positions: TOWN CLERK / ASST TO TOWN MANA DEPUTY TOWN CLERK/MANAGEMENT ADMINISTRATIVE ASSISTANT PT		1.00	1.00	1.00 - 0.0625	1.00 - 0.0625	1.00 0.25 0.0625
Total Full Time Equivalent Employees		1.00	1.00	1.06	1.06	1.31

IOTES:		
- The state of the	411 P/T Deputy Town Clerk for succession planning/job share	
***************************************	821 Website hosting / new website development through Proud City	
	822 Code updates; Minutes Clerk; OpenGov, webmaster	



2018-19 Operating Budget

FUND ACTIVITY

01 GENERAL FUND 222 ELECTIONS

ACTIVITY DESCRIPTION

Local regular elections for Town offices (councilmembers, treasurer, and clerk) have been held every two years (to stagger the terms) in November of odd-numbered years pursuant to the Town Code. Beginning in 2020, the Town will change to even-numbered year elections, pursuant to state law and Town Ordinance No. 807. The Town consolidates its local elections with the County of Marin, with costs shared by all of the local agencies, school districts, and special districts. As of May 2018, Fairfax had 5,460 registered voters.

DEPARTMENT SUMMARY	FY 2015-16 Actual	FY 2016-17 Actual	FY 2017-18 Adopted	FY 2017-18 Projected	FY 2018-19 Adopted
PERSONNEL					
401 REGULAR SALARIES		-			
411 REG PART-TIME SALARIES		-			
415 ACCRUED LEAVE CASHOUT					
421 TEMP EMPLOYEES					
491 HEALTH INSURANCE					
492 WORKERS COMP					
493 RETIREMENT					
494 MEDICARE					
SUBTOTAL PERSONNEL	-	-	*	-	-
PPERATING EXPENSES					
636 OFFICE EQUIP REPLACEMENT					
711 OFFICE EQUIP MAINT.					
731 BLDG-GROUNDS MAINT.					
801 WATER					
804 TELEPHONE 811 POSTAGE					
813 OFFICE SUPPLIES		2,895		5,000	***************************************
814 LEGAL ADS					
815 PRINTING				-	
821 OUTSIDE SERVICES					
822 PROFESSIONAL SERVICES	477	5,893	43,000	21,954	5,000
842 SPECIAL DEPT SUPPLIES			10,000	21,004	0,000
861 BUS.MEET/CONF.					
862 DUES & SUBSCRIPTIONS					1
890 MISCELLANEOUS	-	-	-	-	
SUBTOTAL OPERATING	477	8,788	43,000	26,954	5,000
OTAL DEPARTMENT APPROPRIATION	477	8,788	43,000	26,954	5,000
llocation of Positions:					
TOWN CLERK/ASST TO TOWN MANAGER	_	_	-	-	_
DEPUTY TOWN CLERK	-	-	-	-	-
otal Full Time Equivalent Employees	0.00	0.00	0.00	0.00	0.00
OTES:					
822 Cost vary year to year; in FY18-19 there is the	renewal of RVF	A tax.	F/A		



2018-19 Operating Budget

FUND ACTIVITY 01 GENERAL FUND 231 PERSONNEL

ACTIVITY DESCRIPTION

Personnel cost include contractual Human Resources (HR); legal and consulting services and other costs such as recruitment, testing, physical & psychological exams as required.

DEPARTMENT SUMMARY		FY 2015-16 Actual	FY 2016-17 Actual	FY 2017-18 Adopted	FY 2017-18 Projected	FY 2018-19 Adopted
PERSONNEL						
401 REGULAR SALARIES	1	28,574	30,354	32,455	32,455	32,639
411 REG PART-TIME SALARIES		7,609	7,480	7,625	7,625	8,909
415 ACCRUED LEAVE CASHOUT		7,000	939	601	601	628
421 TEMP EMPLOYEES				001		OZ.
461 OVERTIME						
491 HEALTH INSURANCE		491	460	4,957	4,957	5,510
492 WORKERS COMP		1,372	691	1,700	1,700	1,754
493 RETIREMENT		3,375	3,326	3,453	3,453	3,850
494 MEDICARE		508	520	555	555	57
495 FICA/PTS			***	240	240	240
496 PERS UAL/SIDEFUND		1,225	-		_	
611 ALLOWANCES		72	72	36	36	36
SUBTOTAL PERSONNEL		43,225	43,843	51,623	51,623	54,14
PERATING EXPENSES						
636 OFFICE EQUIP REPLACEMENT	ſ			I	-	
711 OFFICE EQUIP MAINT.						w
731 BLDG-GROUNDS MAINT.						
801 WATER	ŀ					
804 TELEPHONE	İ				-	
811 POSTAGE	ļ					
813 OFFICE SUPPLIES	ľ				_	
814 LEGAL ADS	Ī	225	1,061	500	- 1	500
815 PRINTING	Ī				-	
821 OUTSIDE SERVICES	SEE NOTE	26,974	17,398	20,000	8,278	20,000
822 PROFESSIONAL SERVICES				100	-	100
842 SPECIAL DEPT SUPPLIES	SEE NOTE	348	490	600	581	600
861 BUS.MEET/CONF.				1,000	500	1,000
862 DUES & SUBSCRIPTIONS				400	-	400
890 MISCELLANEOUS	Į				-	
SUBTOTAL OPERATING		27,546	18,949	22,600	9,359	22,600
OTAL DEPARTMENT APPROPRIATION		70,772	62,793	74,223	60,982	76,748
location of Positions:						
TOWN MANAGER		0.10	0.10	0.40	0.40	A 44
FINANCE DIRECTOR		0.10 0.10	0.10 0.10	0.10 0.10	0.10	0.10
PART-TIME ACCOUNTANT		0.10	0.10	0.10	0.10 0.10	0.10 0.10
TART TIME AGGGRAAT		0.10	0.10	0.10	0.10	0.10
otal Full Time Equivalent Employees		0.30	0.30	0.30	0.30	0.30
OTES:						
821 Preemployment services						

842 Staff recognition

FINANCE DEPARTMENT

2017-18 ACCOMPLISHMENTS:

- Adopted FY18 budget in July
 - Added Funds for Special revenues Measure A TAM
 - Added Fund for Lease Financing for refunding of \$3,880,000 of UAL/sidefund obligations in January, 2017
 - o Improved budget document formats & added images
- Arranged for five year \$500,000 loan from the County of Marin in February for Capital Improvements and disaster repairs at favorable rates 3.5% to 4.0%
- Investigated feasibility of refinancing 2008 bonds for additional road funds or lower interest rates.
- Worked with GovInvest to implement software to track pension & OPEB liabilities
 - Increase transparency
 - Implement GASB 68 Pension reporting
- Worked with Urban Futures to provide continuing disclosures for debt issues
- Succeeded in avoiding TRAN borrowing for third year
- Implemented major ADP payroll software update.
- Implemented accounting tracking for FEMA storm reporting. Submitted FEMA and National Highway Transportation Board claims for storm damage to streets and hillsides.
- Continued to maintain current status of annual Town audits with minimal adjustments to General ledger and internal controls.
- Prepared all required annual reports including State Controller's report (2), State Controller's compensation report.
- Responded to all requests for information from public and private organizations.
- Assisted Town Manager in codifying and refining Town Personnel Rules.
- Refined revenue recording process for Franchise Tax Board parking fine collections
- Assisted Town Manager in preparing for Measure A Parks Funds audit
- Assisted Town Manager in MOU negotiations with labor bargaining units
- Attended seminars for new tax & payroll laws and creating AP Procedures and Policy
- Served as Treasurer and Executive Board Member of Bay Cities Joint Powers Insurance Authority (BCJPIA)
- Prepared financial informational presentation for Council Candidates in November election.
- Reduced charge to citizens for GO Bond Debt Service payments

FINANCE DEPARTMENT

FY 2018-19 GOALS AND OBJECTIVES:

- Continue evaluation of accounting software programs to replace current BDS
 accounting software, integrating cash receipts, business license, payroll and fixed
 assets.
- Continue with electronic document management system of current and historical documents with the goal to archive, as well as to make them available for ease of research and public information
- Initiate Fee Study to update Master Fee Schedule
- Continue update of personnel rules with Town Manager.
- Continue restructuring the budget to create a cohesive articulating document including five-year Capital Improvement projections and additional exhibits for demographics and personnel
- Continue research for new revenue streams
- Work with Building & Planning Department to implement systems for building deposits and revenue tracking



2018-19 Operating Budget

FUND ACTIVITY 01 GENERAL FUND

241 FINANCE

ACTIVITY DESCRIPTION

The Finance Department is responsible for all the Town financial and accounting operations, payables, receivables, retirement, payroll, and managing portions of the insurance requirements for the town. They oversee business license collection, prepare monthly revenue & expenditure reports, and maintain the fixed asset inventories on an annual basis. The department prepares financial reports mandated by the State, the County of Marin, and other agencies. The Finance Department also prepares and oversees budget preparation.

DEPARTMENT SUMMARY	·	FY 2015-16 Actual	FY 2016-17 Actual	FY 2017-18 Adopted	FY 2017-18 Projected	FY 2018-19 Adopted
PERSONNEL						
401 REGULAR SALARIES]	110,016	111,116	113,339	115,092	119,039
411 REG PART-TIME SALARIES		37,152	36,522	44,838	44,838	44,543
415 ACCRUED LEAVE CASHOUT		2,351	2,116	2,137	2,137	2,289
421 TEMP EMPLOYEES		8,116	5,084	18,000	13,182	18,523
491 HEALTH INSURANCE		21,970	22,312	20,794	20,794	23,249
492 WORKERS COMP		5,954	3,048	7,442	7,442	7,551
493 RETIREMENT		13,704	13,074	14,837	14,837	16,698
494 MEDICARE		2,132	2,102	2,429	2,429	2,494
495 FICA/PTS		310	38	1,080	1,080	651
496 PERS UAL/SIDEFUND		5,000	1,722	5,718	5,718	5,882
611 ALLOWANCES		324	324	324	324	324
SUBTOTAL PERSONNEL		207,028	197,457	230,938	227,873	241,243
OPERATING EXPENSES						
636 OFFICE EQUIP REPLACEMENT	SEE NOTE	1		30,000	30,000	20,000
711 OFFICE EQUIP MAINT.				300	-	300
731 BLDG-GROUNDS MAINT.		2,843	1,829	2,046	1,818	2,285
804 TELEPHONE		454	808	1,000	534	1,000
811 POSTAGE	Ì	573	502	800	286	800
813 OFFICE SUPPLIES	ľ	1,227	1,113	1,500	1,661	1,700
815 PRINTING		277	159	1,200	34	500
821 OUTSIDE SERVICES	SEE NOTE	8,975	8,008	15,000	9,931	15,000
822 PROFESSIONAL SERVICES	SEE NOTE	24,412	26,624	25,000	23,627	25,000
861 BUS.MEET/CONF.	Ī	120	546	500	567	500
862 DUES & SUBSCRIPTIONS	[175	175	1,000	147	1,000
890 MISCELLANEOUS		112	178	3,000	100	3,000
SUBTOTAL OPERATING		39,168	39,941	81,346	68,705	71,085
TOTAL DEPARTMENT APPROPRIATION		246,195	237,399	312,284	296,578	312,328
Allocation of Positions:						
FINANCE DIRECTOR MANAGEMENT ANALYST (VACANT)		0.90	0.90	0.90	0.90	0.90
PART-TIME ACCOUNTANT (2)		0.50	0.50	0.70	- 0.70	0.70
PART-TIME OFFICE ASST		0.10	0.30	0.10	0.70	0.70
Total Full Time Equivalent Employees		1.50	1.50	1.70	1.70	1.70

NOTES:	636 Contribution to reserve to replace accounting software using lease-purchase financing.
	821 Bank charges/analysis, GASB 34 compliance, tax audits, actuarial study, CPA review,
	Assistance with implementaion of accounting software
	822 Payroll service, Sales tax analysis, merchant fees, bank analysis, fee study
	Accounting Software license (BDS, AssetMaxx); GovInvest (GASB 75 actuarial)

Planning & Building Services

2017 - 2018 Accomplishments

- Cannabis:
 - Panel discussion workshop
 - Cannabis online survey
 - Cannabis moratorium
 - draft Cannabis work program outline
- Streamlined/online EVCS processing ordinance
- Online Solar panel permitting
- Planning Commission workshop and study sessions on Planning Department/Commission FY 2018 Work Program. Includes:
 - General Plan Program Implementation Priorities
 - Marinda Heights subdivision of Wall Property
 - Cannabis program
 - Proposed zoning amendments
- Fairfax Tree Committee training session w/Town Arborist
- Marinda Heights subdivision of Wall Property
 - application processing
 - project website
 - FOSC review
- Zoning Map update/correction
- Digitization and GIS georeferencing Town General Plan thematic maps (ongoing)
- Housing
 - Approval of Victory Village discretionary application, rezoning
 - Adoption of Accessory Dwelling Unit Ordinance
- Planning Commission
 - League of CA Cities Training Academy
- Building
 - ▶ Issue permits for > \$10,000,000 in valuation

2018-2019 Goals

- Implement Planning Work Program, including:
 - o Develop cannabis ordinance governing commercial uses
 - o Process Marinda Heights subdivision of the Wall Property, including EIR
 - Implement General Plan Programs pertaining to affordable housing, historic preservation, post-disaster recovery, thematic map digitization
 - Develop amendments to Zoning Ordinance, including clarifying ridgeline regulations and improving application processing
- Respond to State housing and other planning regulations
- Explore software options to improve application processing, tracking, and recordkeeping

Department/Division: Planning & Building Services

The Planning and Building Services Department consists of a Director, Principal Planner, Building Official, and half-time Assistant Planner. The Department is responsible for supporting the Planning Commission, processing Planning and Building permits, and implementing the General Plan and Planning and Building work programs. The Town Hall Administrative Assistant also provides support to the Planning and Building Department.

Activity/Description	Est. Year End FY16-17	Est. Year End FY17-18	Est. FY18-19
Planning Permits Processed	40	69	60
Building Permits Processed	400	440	425
Resale Inspections	65	94	70
Building Inspections	2,140	2,200	2,200
Violations Processed	30	30	30
Administrative Citations	5	5	5
Counter-calls for service: Planning Staff; Building Staff;	1,800 (approx. 5- 8/day); 1,750 (approx. 5-8/day)	1,800 1,800	1,800 1,800
Telephone-calls for service: Planning Staff Building Staff	2,700 (7-12/day) 4,000 (15+/day)	2,700 4,000	2,700 4,000
Emails for service: (not interoffice / junk mail) Planning Staff Building Staff	2,400 (9/day) 900 (3-4/day)	2,400 900	2,400 900



2018-19 Operating Budget

FUND ACTIVITY 01 GENERAL FUND

311 PLANNING

ACTIVITY DESCRIPTION

The Department of Building & Planning Services provides staff services to the public at the front counter at Town Hall, to the Town Council, Planning Commission/Design Review Board, and the General Plan Implementation Committee; related to the creation and implementation of planning and land use policies and regulations in Fairfax.

Department staff also oversees the contracted work of a Town Civil Engineer, the work of a prime planning consultant and sub-consultants assisting in the General Plan revisions and/or the Zoning Ordinance update as well as special environmental review (CEQA) tasks. The Planning Division processes "entitlement" permit applications, and oversees the enforcement of Town ordinances that govern the development and use of property within the community.

enforcement of Town ordinances that govern the developr	Tionic and about	r property with	mi aic comin	ariity.	V
DEPARTMENT SUMMARY	FY 2015-16	FY 2016-17	FY 2017-18	FY 2017-18	FY 2018-19
DEL / MENT OUTBIANT	Actual	Actual	Adopted	Projected	Adopted
PERSONNEL					
401 REGULAR SALARIES	241,147	171,259	248,008	248,008	260,323
411 REG PART-TIME SALARIES SEE NOTE	16,462	24,404	28,800	28,800	31,077
415 ACCRUED LEAVE CASHOUT	2,008	2,340	4,491	4,491	7,976
421 TEMP EMPLOYEES	1,836	40,839	5,000	5,000	5,000
491 HEALTH INSURANCE	41,634	36,585	44,373	44,373	53,618
492 WORKERS COMP.	9,592	4,319	11,518	11,518	12,287
493 RETIREMENT	25,409	16,726	25,458	25,458	28,037
494 MEDICARE	3,396	2,677	3,791	3,791	4,057
495 FICA/PTS	471	812	1,091	1,091	1,165
496 PERS UAL/SIDEFUND	37,600	45,655	43,000	43,000	44,230
611 ALLOWANCES	720	513	720	720	720
SUBTOTAL PERSONNEL	380,275	346,128	416,249	416,249	448,490
OPERATING EXPENSES	•	•	•	•	,
731 BLDG-GROUNDS MAINT.	2 5 6 5	2.050	2 222	2 222 1	~
802 POWER	3,565 295	2,050 441	2,230	2,230	2,411
804 TELEPHONE	902	1,866	250 1,500	445 1,100	450
811 POSTAGE	620	651	2,000	500	1,500 1,500
812 REPRODUCTION	- 020	822	1,000	500	1,500
813 OFFICE SUPPLIES	1,532	1,295	1,500	2,000	2,000
814 LEGAL ADS SEE NOTE	929	364	1,500	1,000	1,500
815 PRINTING	106	1,805	2,000	1,500	2,000
821 OUTSIDE SERVICES SEE NOTE	19,371	55,044	45,000	10,000	50,000
822 PROFESSIONAL SERVICES SEE NOTE	5,390	6,065	5,000	5,000	5,000
842 SPECIAL DEPT SUPPLIES	2,263	537	2,000	1,500	2,000
861 BUS.MEET/CONF.	2,478	242	5,000	4,000	5,000
862 DUES & SUBSCRIPTIONS	-		325		5,500
SUBTOTAL OPERATING	37,452	71,183	69,305	29,775	79,861
TOTAL DEPARTMENT APPROPRIATION	417,727	417,311	485,555	446,025	528,350
Allocation of Positions:					
PLANNING DIRECTOR	1.00	1.00	1.00	1.00	1.00
PRINCIPAL PLANNER	1.00	1.00	1.00	1.00	1.00
SENIOR PLANNER	-	-	-	1.00	-
ADMIN ASSISTANT II	0.25	0.25	0.25	0.25	0.25
PLANNING INTERN	0.20	0.20	0.25	0.25	0.25
ZONING TECH / ASST PLANNER	0.20	0.20			
Total Full Time Equivalent Employees	2.45	2.45	0.50 2.85	0.50 2.85	0.50 2.85
NOTES: 444 Plantin Committee 47	2.70	4.7 7		2.00	2.00

NOTES:	411 Planning Commission minutes / Zoning Tech & Intern					
	814 legal notices as required					
	821 Outside services to implement PC workplan; pass-thru cost & revs are discussed in appendix					
	822 Televise Planning Commission meetings	\$100/hr/meeting				
	861 1/2 of Marin Maps (\$3,000) and MCEP fees					
		WARREN TO THE PARTY OF THE PART				



2018-19 Operating Budget

FUND ACTIVITY 01 GENERAL FUND

321 BUILDING INSPECTION & PERMITS

ACTIVITY DESCRIPTION

The Building Inspection Division provides "building" permits for construction activity and and code enforcement related to the California Building Code.

DEPARTMENT SUMMARY		FY 2015-16	FY 2016-17	FY 2017-18	FY 2017-18	FY 2018-19
		Actual	Actual	Adopted	Projected	Adopted
PERSONNEL						
401 REGULAR SALARIES		96,884	97,157	99,100	99,100	104,22
415 ACCRUED LEAVE CASHOUT		1,585	1,585	1,633	1,633	4,28
421 TEMP EMPLOYEES		1,000	1,000	1,000	1,000	4,20
461 OVERTIME		_				
491 HEALTH INSURANCE		19,708	19,991	20,746	20,746	21,66
492 WORKERS COMP.		3,676	1,688	4,122	4,122	4,39
493 RETIREMENT		10,207	9,141	10,185	10,185	10,79
494 MEDICARE		1,353	1,313	1,345	1,345	1,45
496 PERS UAL/SIDEFUND		14,750	17,910	16,868	16,868	17,35
611 ALLOWANCES		270	270	270	270	27
SUBTOTAL PERSONNEL	•	148,432	149,055	154,269	154,269	164,45
PERATING EXPENSES						
711 OFFICE EQUIP MAINT.					_]	
722 VEHICLE MAINTENANCE	SEE NOTE	2,883	2,991	3,500	3,500	3,50
731 BLDG-GROUNDS MAINT.	022.1072	2,602	1,757	1,984	1,764	2,00
802 POWER		295	441	500	445	50
804 TELEPHONE		902	1,866	1,500	1,100	1,50
811 POSTAGE		808	619	300	450	50
812 REPRODUCTION		-	-	-	-	
813 OFFICE SUPPLIES		1,139	870	1,500	700	1,20
815 PRINTING		-	-	-	-	-
821 OUTSIDE SERVICES	SEE NOTE	13,275	22,781	20,000	60,000	65,00
822 PROFESSIONAL SERVICES	SEE NOTE	5,427	6,789	3,750	2,000	5,00
851 CLOTHING					-	
861 BUS.MEET/CONF.	SEE NOTE	1,929	845	1,000	500	1,00
862 DUES & SUBSCRIPTIONS	SEE NOTE	2,176	818	275	420	50
SUBTOTAL OPERATING		31,437	39,777	34,309	70,879	80,70
OTAL DEPARTMENT APPROPRIATION		179,869	188,832	188,578	225,147	245,15
Allocation of Positions:						
BUILDING OFFICIAL		0.75	0.75	0.75	0.75	0.7
ADMIN ASSISTANT II		0.25	0.25	0.25	0.25	0.2
otal Full Time Equivalent Employees		1.00	1.00	1.00	1.00	1.0
IOTES: 722 Fuel & upkeep on Buil	ding Official Ve	ehicle	***************************************			
821 Coastland Engineering						V-244570A-000
822 Janitorial allocation; so				ector		
861 Building official/ICBO			J F -			
862 Professional members	hin renewals f	or Building Off	icial			

POLICE DEPARTMENT

ORGANIZATION:

The department is comprised of the following personnel/Classifications

- 1 Police Chief
- 1 Lieutenant (proposed FY18-19)
- 2 sergeants (instead of 3 if Lieutenant classification is implemented)
- 2 corporal (instead of 3 if Lieutenant classification is implemented)
- 5 patrol officers
- 1 Frozen police officer position (unfilled since 10/2005)
- 4 dispatchers
- 1 police service technician
- 1 reserve police officers (part time /hourly as needed)
- 4 reserve dispatcher (part time/hourly as needed)
- 2 police cadets (part time/hourly as needed)

Total: 16 full time employees (FTE's) 7 part time reserve employees

THE DEPARTMENT

The police department has the overall responsibility for all criminal investigations, criminal apprehension, crime prevention, traffic enforcement and safety, parking enforcement and related programs, public safety awareness programs, computer aided 911 dispatch center (Which also serves The communities of Ross and the College of Marin). We operate a staffed police lobby open to public 24 hours a day; comprehensive records management; information technology within the police network; property and evidence management; special event management; ABC evaluations and approvals; emergency management/disaster planning; personnel services, includuding payroll management, recruitment and departmental training.

MISSION:

Preventing Crime; Enforcing laws; Arresting offenders; Resolving community problems; Improving the quality of life.

POLICE DEPARTMENT

2017-2018 ACCOMPLISHMENTS

- Completed sending 80% of all personnel to all mandated POST training (needs to be finished by December 2018)
- Completed Property and Evidence inventory and purge calendar year end 2017
- Completed 2017 Records storage purge
- Brought the Town on line with Nixle (complimenting our existing presence on Nextdoor and Twitter & Instagram)
- Acquisition of new speed radar signs and implementation of this now expanded program throughout town
- Completed Fairfax Police Policy Manual update
- Completed Fairfax's participation in it's 15th & 16th National Drug Take Back Day

2018-2019 GOALS AND OBJECTIVES:

- Implement a Lieutenant Classification into organization from within existing personnel allotment
- Acquire state of the art Body Worn Camera equipement
- Finish POST mandated training for remaining personnel by December 31, 2018
- Continue the updating of the POST Mandated Field Training Officer Program (several year project)
- Recruitment of new personnel with the anticipated loss of two sworn officer in 2018
- Implement through the budget process the classification of Police Lieutenant (filled through existing personnel, not a new "sworn" position)
- Fill existing vacancies of two police corporals from the police officer rank



2018-19 Operating Budget

FUND ACTIVITY 01 GENERAL FUND

411 POLICE

ACTIVITY DESCRIPTION

The police department has the overall responsibility for all criminal investigations, criminal apprehension, crime prevention, traffic enforcement and safety, parking enforcement and related programs, public safety awareness programs, computer aided 911 dispatch center, which also serves The communities of Ross and the College of Marin. We operate a staffed police lobby open to public 24 hours a day; comprehensive records management; information technology within the police network; property and evidence management; special event management; ABC evaluations and approvals; emergency management/disaster planning; personnel services, including payroll management, recruitment and departmental training.

DEPARTMENT SUMMARY	•	FY 2015-16 Actual	FY 2016-17 Actual	FY 2017-18 Adopted	FY 2017-18 Projected	FY 2018-19 Adopted
			,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	Adopted	. rojecteu	Adopted
PERSONNEL						
401 REGULAR SALARIES	SEE NOTE	343,384	350,478	360,013	357,013	369,987
402 SAFETY SALARIES	SEE NOTE	999,597	991,660	1,116,141	1,076,141	1,236,679
415 ACCRUED LEAVE PAYOUT		6,464	44,060	3,000	7,181	3,000
421 TEMP EMPLOYEES		78,747	94,641	65,000	62,000	65,000
461 OVERTIME		128,336	166,712	160,000	150,000	160,000
481 HOLIDAY PAY		70,343	70,489	77,122	77,122	84,165
491 HEALTH INSURANCE		234,959	214,417	235,205	215,000	236,393
492 WORKERS COMP.		55,500	28,111	68,089	68,089	73,598
493 RETIREMENT		205,573	180,298	206,437	201,000	231,681
494 MEDICARE		21,545	22,534	24,714	24,714	26,594
495 FICA/PTS		1,756	1,413		1,000	-
496 PERS UAL/SIDEFUND		428,346	667,136	541,343	546,185	546,185
497 OVERTIME REIMB	SEE NOTE	(800)	-	(15,000)	(800)	(15,000)
611 ALLOWANCES		2,830	1,235	2,360	3,600	3,600
SUBTOTAL PERSONNEL		2,576,581	2,833,183	2,844,424	2,788,245	3,021,882
Allocation of Positions:						
		1.00	1.00	1.00	1.00	1 00
POLICE CHIEF		1.00	1.00	1.00	1.00	1.00
POLICE CHIEF LIEUTENANT		-	-	-	-	1.00
POLICE CHIEF LIEUTENANT SERGEANT		- 3.00	3.00	1.00 - 3.00	3.00	
POLICE CHIEF LIEUTENANT SERGEANT DETECTIVE / JUVENILE OFFICER		- 3.00 1.00	- 3.00 1.00	3.00 -	- 3.00 1.00	1.00 2.00 -
POLICE CHIEF LIEUTENANT SERGEANT DETECTIVE / JUVENILE OFFICER CORPORAL		3.00 1.00 2.00	- 3.00 1.00 2.00	- 3.00 - 3.00	3.00 1.00 2.00	1.00 2.00 - 2.00
POLICE CHIEF LIEUTENANT SERGEANT DETECTIVE / JUVENILE OFFICER CORPORAL POLICE OFFICER		3.00 1.00 2.00 4.00	3.00 1.00 2.00 4.00	3.00 - 3.00 5.00	3.00 1.00 2.00 4.00	1.00 2.00 - 2.00 5.00
POLICE CHIEF LIEUTENANT SERGEANT DETECTIVE / JUVENILE OFFICER CORPORAL POLICE OFFICER DISPATCHER		3.00 1.00 2.00 4.00 4.00	3.00 1.00 2.00 4.00 4.00	3.00 - 3.00 5.00 4.00	3.00 1.00 2.00 4.00 4.00	1.00 2.00 - 2.00 5.00 4.00
POLICE CHIEF LIEUTENANT SERGEANT DETECTIVE / JUVENILE OFFICER CORPORAL POLICE OFFICER DISPATCHER POLICE SERVICES TECH / CSO		3.00 1.00 2.00 4.00 4.00 1.00	3.00 1.00 2.00 4.00 4.00 1.00	3.00 - 3.00 5.00 4.00 1.00	3.00 1.00 2.00 4.00 4.00 1.00	1.00 2.00 - 2.00 5.00
POLICE CHIEF LIEUTENANT SERGEANT DETECTIVE / JUVENILE OFFICER CORPORAL POLICE OFFICER DISPATCHER		3.00 1.00 2.00 4.00 4.00	3.00 1.00 2.00 4.00 4.00	3.00 - 3.00 5.00 4.00	3.00 1.00 2.00 4.00 4.00	1.00 2.00 - 2.00 5.00 4.00
POLICE CHIEF LIEUTENANT SERGEANT DETECTIVE / JUVENILE OFFICER CORPORAL POLICE OFFICER DISPATCHER POLICE SERVICES TECH / CSO Total Full Time Equivalent Employees DISPATCHER, RESERVE		3.00 1.00 2.00 4.00 4.00 1.00	3.00 1.00 2.00 4.00 4.00 1.00	3.00 - 3.00 5.00 4.00 1.00	3.00 1.00 2.00 4.00 4.00 1.00	1.00 2.00 - 2.00 5.00 4.00 1.00
POLICE CHIEF LIEUTENANT SERGEANT DETECTIVE / JUVENILE OFFICER CORPORAL POLICE OFFICER DISPATCHER POLICE SERVICES TECH / CSO Total Full Time Equivalent Employees DISPATCHER, RESERVE POLICE OFFICER, RESERVE	,	3.00 1.00 2.00 4.00 4.00 1.00	3.00 1.00 2.00 4.00 4.00 1.00	3.00 - 3.00 5.00 4.00 1.00	3.00 1.00 2.00 4.00 4.00 1.00	1.00 2.00 - 2.00 5.00 4.00 1.00
POLICE CHIEF LIEUTENANT SERGEANT DETECTIVE / JUVENILE OFFICER CORPORAL POLICE OFFICER DISPATCHER POLICE SERVICES TECH / CSO Total Full Time Equivalent Employees DISPATCHER, RESERVE		3.00 1.00 2.00 4.00 4.00 1.00	3.00 1.00 2.00 4.00 4.00 1.00	3.00 - 3.00 5.00 4.00 1.00 17.00	3.00 1.00 2.00 4.00 4.00 1.00	1.00 2.00 - 2.00 5.00 4.00 1.00 16.00

NOTES:							
	497 Reimbursible	Overtime - from e	vents such as Fa	airfax Festival			
		2001/2004/2014					
	NAMES AND ASSESSMENT OF THE PARTY OF THE PAR					THE PERSON NAMED AND ADDRESS OF THE PERSON NAMED AND ADDRESS O	
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2018-19 Operating Budget

FUND

01 GENERAL FUND

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ACTIVITY

411 POLICE

DEPARTMENT SUMMARY		FY 2015-16	FY 2016-17	FY 2017-18	FY 2017-18	FY 2018-19
DEI AKTMERT GOMMAKT		Actual	Actual	Adopted	Projected	Adopted
OPERATING EXPENSES						
631 COMM EQUIP REPLACE		7,282	=	7,000	6,858	7,000
711 OFFICE EQUIP MAINTENANCE		89	20	1,500	**	1,500
712 COMPUTER EQUIP MAINTENANCE	SEE NOTE	27,338.	24,102	29,000	28,000	29,000
721 FIELD EQUIP MAINTENANCE			2,169	1,000	500	1,000
722 VEHICLE MAINTENANCE		27,938	20,553	20,000	26,000	20,000
723 COMMUNICATION EQUIP MAINT		2,875	3,142	3,000	2,000	3,000
725 MERA DEBT SERVICE	SEE NOTE	38,301	37,823	38,317	38,317	38,355
726 MERA MEMBERSHIP FEE		29,448	30,698	32,090	32,090	31,414
731 BLDG-GROUNDS MAINTENANCE		59,270	15,113	26,000	24,000	26,000
801 WATER		1,693	1,970	1,900	1,900	1,900
802 POWER		1,244	1,766	2,000	2,000	2,000
804 TELEPHONE		15,175	16,736	17,000	15,500	17,000
806 FUEL		16,288	16,470	18,000	17,000	18,000
811 POSTAGE		989	1,693	2,000	2,800	2,000
812 REPRODUCTION		2,882	1,802	2,500	3,700	2,500
813 OFFICE SUPPLIES	:	1,763	1,705	1,300	1,300	1,300
815 PRINTING		2,723	3,451	3,000	3,500	3,000
822 PROFESSIONAL SERVICES	SEE NOTE	29,926	38,082	44,000	38,000	55,461
841 SMALL TOOLS		347	211	500	500	500
842 SPECIAL DEPT SUPPLIES		5,959	9,679	12,500	31,000	12,500
851 UNIFORM		17,056	18,070	17,100	16,000	19,200
861 BUS.MEET/CONF.		1,039	1,606	500	500	500
862 DUES & SUBSCRIPTIONS	SEE NOTE	8,986	10,347	11,400	11,400	11,400
871 LIAB & PROP INSURANCE		-	-	-		-
883 P.O.S.T.		15,788	15,930	9,000	10,000	9,000
889 BOOKING FEES		1,619	630	3,000	500	3,000
SUBTOTAL OPERATING		316,018	273,767	303,607	313,365	316,530
TOTAL DEPARTMENT APPROPRIATION	2,892,599	3,106,950	3,148,031	3,101,610	3,338,412	

NOTES:	
	712 Includes Records Management System maintenance contract and maintenance and repair of
	extensive in-house and mobile computer network.
•	725 Includes \$3,659 to Marin Emergency Services and \$34,681 to Bank of New York for 2007 notes
	Costs are split with Public Works Dept 511
THE COLUMN TWO PROPERTY OF THE PARTY OF THE	822 Firing range costs, blood analysis, website maintenance, evidence room alarm security,
	routine janitorial services, Major Crimes Task Force and the Prandi Childrens Center (forensic
	interview for child victims of violent crimes).
	862 Includes Lexipol police policy manual updates



2018-19 Operating Budget

FUND ACTIVITY

01 GENERAL FUND 418 DISASTER PREP & EOC

ACTIVITY DESCRIPTION

The Disaster Council was created by resolution and was activated as a result of the 2005/06 flood. The Council reconvened in 2015. It is charged with reviewing the Town policies and procedures for emergencies and providing outreach and education to the residents & businesses of Fairfax. The Council is made up of representatives of local public safety agencies including the Sheriff's Office of Emergency Services, and disaster relief agencies such as the American Red Cross. The Emergency Operations Center (EOC) is located in the Firehouse and is manned by key Town staff in the event of declared emergencies.

DEPARTMENT SUMMARY	1	FY 2015-16 Actual	FY 2016-17 Actual	FY 2017-18 Adopted	FY 2017-18 Projected	FY 2018-19 Adopted
PERSONNEL			•			
411 REGULAR PT SALARIES					-	
492 WORKERS COMP					-	
493 RETIREMENT					-	
494 MEDICARE 496 PERS UAL/SIDEFUND					-	
					-	
SUBTOTAL PERSONNEL		-	-	-	-	-
PERATING EXPENSES				•		
804 TELEPHONE					_	
811 POSTAGE					-	
813 OFFICE SUPPLIES		18		100	-	100
821 OUTSIDE SERVICES		4,508	4,508	9,900	7,039	10,000
842 SPECIAL DEPT SUPPLIES	SEE NOTE	-	647	1,000	-	1,000
881 SPECIAL SERVICES	SEE NOTE		3,600	3,600	3,600	3,600
SUBTOTAL OPERATING		4,526	8,755	14,600	10,639	14,700
OTAL DEPARTMENT APPROPRIATION		4,526	8,755	14,600	10,639	14,700

Allocation of Positions:

Total Full Time Equivalent Employees	0.00	0.00	0.00	0.00	0.00

NOTES:	This department was formerly 218
	842 Update data equipment in EOC
	821 Marin County Sheriff OES (\$5,000) & consultant to prepare disaster preparedness materials
	881 Agility Recovery \$3,600/yr

ROSS VALLEY FIRE DEPARTMENT

BACKGROUND: July 1, 1982, the Fairfax Fire Department merged with the San Anselmo Fire Department to form the Ross Valley Fire Department (RVFD), which is administered under joint powers agreement (JPA) to provide fire protection to Fairfax, San Anselmo, and the unincorporated county area known as Sleepy Hollow. Through June 30, 2010, the Department provided service to Sleepy Hollow through a contract for service with the Town of San Anselmo.

July 1, 2010, the Sleepy Hollow Fire Protection District became a full member of the joint powers agreement. With the addition of Sleepy Hollow, the percentage shares of the Fire Department budget for the three members were set at: Fairfax 30.4%, San Anselmo 52.9%, and Sleepy Hollow 16.7%.

July 1, 2012, the joint powers agreement was amended to include the Town of Ross. With the addition of the Town of Ross the percentage shares of the Fire Department budget for the four members are: Fairfax 23.95%, San Anselmo 41.68%, Ross 21.21% and Sleepy Hollow 13.6%.

ORGANIZATION: The JPA is governed by a Board of Directors consisting of eight (8) Directors, two from each agency. An Executive Officers position rotates between the Town Managers of each of the towns. The Executive Officer and the Fire Chief report directly to the Board of Directors.

The department is comprised of the following personnel:

- 1 Fire Chief (shared services model) *
- 3 Battalion Chiefs
- 12 Captains
- 15 Engineers
- 1 Administrative Assistant
- 2 Fire Inspectors

Total: 33 full time employees plus volunteers

*Note: In FY18-19, the JPA will experience a significant change in management operations with Marin County Fire providing the Fire Chief functions under contract with the JPA. San Anselmo currently provides the financial services to the JPA under a service agreement.

2018-19 BUDGET:

The Ross Valley Fire Department operating budget for FY 2018-19 is approximately \$10.6M. The budget is primarily funded through member contributions (approx. \$9.7M), outside revenues in the form of contracts for service provided to County of Marin (approx. \$197,000), fees for service related to plan checks and inspections of (\$250,000), and reimbursement by Ross Valley Paramedic Authority (\$249,000) for costs related to captains and/or engineers to be certified paramedics.

For this year, Fairfax, San Anselmo, and Sleepy Hollow will each continue to make a voluntary annual contribution towards RVFD's unfunded retirement/OPEB liability. Ross pays for its share of unfunded retirement/OPEB liability separate from RVFD. The Town's contribution of \$84,000 is the same as last year.

Overall, the Town's contribution to the JPA will increase by \$103,075 or 4.6% from \$2,233,861 to \$2,336,936. The Fire budget also includes \$75,000 for additional fire prevention and inspection services for Fairfax residents beyond the current RVFD service level. JPA members are also responsible for maintaining an annual reserve of \$15,000 for building maintenance costs. Both costs are not included in the Town's annual contribution to the JPA.

Additional information regarding the Ross Valley Department is available at www.rossvalleyfire.org.



2018-19 Operating Budget

FUND ACTIVITY 01 GENERAL FUND 421 ROSS VALLEY FIRE

ACTIVITY DESCRIPTION

The Fairfax Fire Department was merged with the San Anselmo Fire Department to form the Ross Valley Fire Authority in July 1982. The Sleepy Hollow Fire Protection District subsequently joined, as did the The Town of Ross in July, 2012. The Authority is governed by a eight person board consisting of two representatives from each area. The annual budget is formulated by the Fire Chief and the Executive Officer. Funding for the Ross Valley Fire Dept operation budget is divided between the participating agencies. Fairfax's share is approximately 24.2% of the total. Each town owns and maintains their fire stations and is responsible for budgeting equipment replacement reserves and insurance on the station houses.

DEPARTMENT SUMMARY		FY 2015-16 Actual	FY 2016-17 Actual	FY 2017-18 Adopted	FY 2017-18 Projected	FY 2018-19 Adopted
PERSONNEL						
401 REGULAR SALARIES					-	· · · · · · · · · · · · · · · · · · ·
415 ACCRUED LEAVE CASHOUT					-	
491 HEALTH INSURANCE					-	***************************************
492 WORKERS COMP.					-	
493 RETIREMENT					-	
494 MEDICARE					-	
SUBTOTAL PERSONNEL		-	-	-	-	-
OPERATING EXPENSES (TOWN SHARE)						
	E NOTE	276,099	302,763	250,033	250,033	193,370
721 FIELD EQ MAINT			****	46,600	46,600	69,900
724 RVFS DEBT SERVICE		89,778	57,384	60,194	60,194	120,006
725 MERA DEBT SERVICE				11,628	-	11,640
730 INSPECTION/PREVENTION						75,000
731 BUILDINGS & GROUNDS MAINT		-	5,987	15,000	15,000	15,000
881 RVFS CONTRACT		1,657,215	1,750,143	1,866,116	1,866,116	1,942,000
SUBTOTAL OPERATING		2,023,092	2,116,277	2,249,571	2,237,943	2,426,916
TOTAL DEPARTMENT APPROPRIATION		2,023,092	2,116,277	2,249,571	2,237,943	2,426,916
Allocation of Expenses to Member Agencies						
San Anselmo		41.68%	41.68%	41.62%	42.22%	41.62%
Fairfax		23.95%	23.95%	23.92%	24.27%	23.92%
Ross		21.21%	21.21%	21.32%	20.18%	21.32%
Sleepy Hollow		<u>13.16%</u>	<u>13.16%</u>	<u>13.14%</u>	<u>13.33%</u>	<u>13.14%</u>
Total Full Time Equivalent Employees	100.00%	100.00%	100.00%	100.00%	100.00%	
NOTES: 493 The Ross Valley Fire Depart	ment part	icipates in Call	PERS with two	plans in effe	ct:	
EV10 Dudget includes on ad			·			

FY19 Budget includes a Safety Miscellaneous	an additional \$8- CalPERS Plan 3.0%@55 2.7%@55	64,000 contribu Employer Rate 23.397%	Employee Rate	ment sidefund Employee Paid share	Employer	JAL
	Plan 3.0%@55	Rate	Rate		1 /	***************************************
	3.0%@55			Paid share	D-11-1	
		23.397%	0.000/		Paid share	1
Miscellaneous	2.79/ @EE		9.00%	0.00%	9.00%	
	2.7%@55	10.843%	8.00%	0.00%	8.00%	
n's share is consists of:	FY15	FY16	FY17	FY18	Incr (Decr)	FY19 BUD
oution	1,589,034	1,657,214	1,750,142	1,866,116	75,884	1,942,000
und	172,037	177,604	183,573	99,337	(102,452)	(3,115)
ment Unfunded Liability	26,139	98,495	119,190	150,696	45,789	196,485
itus Replacement	31,199	31,199	-	46,600	23,300	69,900
Prior Liability	51,172	46,960	46,960	60,194	59,812	120,006
Bond	11,619	11,619	10,424	11,628	12	11,640
	1,881,200	2,023,091	2,110,289	2,234,571	102,345	2,336,916
						4.58%
	The second secon	d 11,619 1,881,200	d 11,619 11,619 1,881,200 2,023,091	d 11,619 11,619 10,424 1,881,200 2,023,091 2,110,289	d 11,619 11,619 10,424 11,628 1,881,200 2,023,091 2,110,289 2,234,571	d 11,619 11,619 10,424 11,628 12

PUBLIC WORKS ADMINISTRATION

ORGANIZATION:

The Public Works Director position is filled with a combination of consultants and Town staff. The budget reflects the time the Town Manager and Building Official/PW Manager spend to perform duties of the position. The Town also retains an engineering consultant to assist with the management of capital projects.

The budget continues to provide funding for a half-time consulting engineer to act as a Public Works Director to coordinate and manage the Capital Improvement Projects (CIP). Below are the accomplishments and goals for the entire Public Works Department which consist of Street Maintenance, Parks, and Street Lighting divisions.

FY 2017-18 ACCOMPLISHMENTS:

Capital Improvements

- Completed Bike Spine project (Class I bike lane)
- Replaced lighted crosswalk system at the Sir Francis Drake and Oak Tree Lane
- Repaving of SFD between Marin Road and Oak Manor Drive
- Repaving of Tamalpais Road from Mountain View to Scenic Road and Mountain
 View Road from Manzanita Road to Tamalpais Road completed October 2017
- Completed various pedestrian trails: Tamalpais to Scenic, midway spur to Berry Trail, Park Lane, Manzanita to Frustuck, and Cascade to Pine trails
- Completed Azalea Bridge Phase I and began Phase II
- Approved redesign of retaining wall for Meadow Way Bridge; in CEQA process
 Completed streetlight retrofit with LEDs

Storm Damage Repair

- Debris removal and Emergency Protective Measures: submitted for FEMAreimbursement of approximately \$121,000 which includes approximately \$25,000 in eligible staff regular and overtime costs
- Completed repair of 300 Tamalpais Road
- Completed repair to 345 Forrest
- Completed repair of 92 Madrone
- Completed pothole repair on Scenic and Crest
- Working with FHWA to secure reimbursement for Forrest Ave. repair

PUBLIC WORKS ADMINISTRATION

FY 2018-19 GOALS AND OBJECTIVES:

- Work with PARC to replace play equipment in Peri Park
- Complete repairs to roads damaged by the 2017 winter storms
- Begin design and award contracts for street improvements identified in the adopted CIP budget
- Complete improvements to the Women's Club regarding lighting, sound, roof repairs, and installation of lift to make the Women's Club stage ADA accessible and available for recreational uses
- Complete trail improvements on selected trails in town



2018-19 Operating Budget

FUND ACTIVITY

01 GENERAL FUND 510 PUBLIC WORKS ADMIN

ACTIVITY DESCRIPTION

Administration is responsible for the oversight of all maintenance divisions, encroachment permits, contract administration and capital projects. Staff participates in community and multiple joint-agency coordination efforts including neighborhood traffic calming, MCSTOPPP, MarinMap, ICLEI and others. Staff is responsible for writing grant proposals and submitting required documentation and invoices, and corresponding with FEMA and Caltrans. The Division is also responsible for commenting on submitted applications as needed.

DEPARTMENT SUMMARY		FY 2015-16 Actual	FY 2016-17 Actual	FY 2017-18 Adopted	FY 2017-18 Projected	FY 2018-1 Adopted
					, - 0 - 0 - 0	Auopteu
PERSONNEL						
401 REGULAR SALARIES		76,521	81,771	84,299	84,299	97,96
NEW 411 REG PART-TIME SALARIES [PT F	PW DIR]			50,000	-	30,00
415 ACCRUED LEAVE CASHOUT		528	2,640	1,621	2,112	2,54
421 TEMP EMPLOYEES	SEE NOTE				-	
491 HEALTH INSURANCE		13,359	13,908	13,717	12,523	14,5
492 WORKERS COMP.		2,786	2,009	5,811	5,811	5,49
493 RETIREMENT		7,722	7,519	8,002	7,363	8,7
494 MEDICARE		1,074	1,124	1,897	1,026	1,8
495 FICA/PTS				360	-	1,5
496 PERS UAL/SIDEFUND		6,200	5,237	7,090	821	7,2
611 ALLOWANCES		198	198	90	132	
SUBTOTAL PERSONNEL		108,388	114,407	172,887	114,087	169,9
PERATING EXPENSES						
711 OFFICE EQUIP MAINTENANCE	ı	T.	T	100		
731 BLDG-GROUNDS MAINTENANCE	:	990	1,049	100 246	219	1
804 TELEPHONE	-	390	1,049	500	219	1 5
811 POSTAGE		571	357	400	286	4
813 OFFICE SUPPLIES		25	337	308	- 200	3
815 PRINTING				100		3
821 OUTSIDE SERVICES	SEE NOTE	48,715	24,682	60,000	36,721	45,0
822 PROFESSIONAL SERVICES	SEE NOTE	3,346	3,945	3,500	4,153	21,5
823 STORMWATER POLLUTION	02211012	23,578	25,572	31,000	31,000	33,0
842 SPECIAL DEPT SUPPLIES		20,070	20,072	1,000	646	1,0
890 MISCELLANEOUS	SEE NOTE	32		5,000		5,0
SUBTOTAL OPERATING		77,257	55,605	102,154	73,023	107,0
TAL DEPARTMENT APPROPRIATION		185,645	170,012	275,041	•	ŕ
		103,043	170,012	213,041	187,110	277,0
ocation of Positions:						
TOWN MANAGER/PUBLIC WORKS DIF	RECTOR	0.30	0.30	0.30	0.30	0.
CONSULTING PW DIRECTOR PT				0.25	0.25	0.
BUILDING OFFICIAL/PW MANAGER		0.25	0.25	0.25	0.25	0.
ADMINISTRATIVE ASSISTANT II		•	-	-	-	-
MANAGEMENT ANALYST		-	-	-	-	-
ADMINISTRATIVE ASSISTANT PT						
tal Full Time Equivalent Employees		0.55	0.55	0.80	0.80	0.9

NOTES:	411 Consulting Public Works Dir project management services
	821 Consulting PW Project Mgr, Outside Eng services; MTC-PTAP (\$3000), IWOQ, StreetSaver
	822 One-half Fairfax share of annual Marin Map \$3,000; TAM congestion management fee (\$15,000)
	823 MCSTOPPP Fee (\$26,000) , SWRCB Fee (\$7,000)
	890 PW Office clean up/renovation



2018-19 Operating Budget

FUND ACTIVITY 01 GENERAL FUND

511 STREET MAINT & PUBLIC WORKS

ACTIVITY DESCRIPTION

The street maintenance division is responsible for preventive maintenance of storm water systems, traffic signs, streets, sidewalk and bike path maintenance. Routine activities include responding to citizen requests, patching pot holes, sweeping the downtown area and changing advertising and holiday banners weekly, and repainting the street markings and lane lines annually. Many hours are spent responding to emergency flooding and felled trees during the winter months while summer months are used to freshen up the town.

wille St	umme	months are used to freshen up the t	OWN.					
		DEPARTMENT SUMMARY		FY 2015-16	FY 2016-17	FY 2017-18	FY 2017-18	FY 2018-19
				Actual	Actual	Adopted	Projected	Adopted
PERSO	NNEL							
	401	REGULAR SALARIES		133,616	128,115	142,773	142,773	160,892
NEW	411	REG PART-TIME SALARIES [PT P	W DIR]			15,000	-	15,000
	421	TEMP. EMPLOYEES	_				*	
	461	OVERTIME		635	6,248	1,500	99	
	491			30,760	30,407	31,382	20,047	32,479
	492			5,154	2,691	6,540	8,720	7,213
	493	RETIREMENT		13,351	12,059	13,343	11,757	15,465
	494			1,856	1,900	2,135	1,614	2,382
		FICA/PTS				-	-	1,088
		PERS UAL/SIDEFUND		17,500	21,250	20,014	20,014	20,586
		OVERTIME REIMBURSABLE	SEE NOTE			(1,000)	-	(1,000)
	611	ALLOWANCES						799
		SUBTOTAL PERSONNEL		202,872	202,670	231,687	205,024	254,903
OPERAT	TING E	EXPENSES						
	641 EQUIPMENT RENTAL	SEE NOTE			500	- 1	500	
	721	FIELD EQUIP MAINTENANCE		645		500	-	500
		VEHICLE MAINTENANCE		4,828	12,762	16,500	4,699	14,000
		COMMUNICATION EQUIP MAINT				500	-	500
		MERA DEBT SERVICE		8,857	9,387	8,871	11,828	8,874
		MERA MEMBERSHIP FEE		6,814	7,103	7,103	9,649	7,269
	731			2,283	508	359	483	150
		POWER				1,500	-	1,500
	803					300		300
		TELEPHONE		1,236	1,208	1,000	995	1,000
		FUEL		12,494	13,458	15,000	14,268	18,000
		OFFICE SUPPLIES		510	-	2,000	292	500
	821	OUTSIDE SERVICES	SEE NOTE	18,321	48,931	35,000	43,676	45,000
	841					4,000	-	-
		SPECIAL DEPT SUPPLIES	SEE NOTE	43,932	21,991	35,000	48,431	45,000
	851			1,291	956	1,381	1,275	1,381
	861	TRAVEL/TOLLS				500	- 1	200
		SUBTOTAL OPERATING		101,211	116,304	130,014	135,597	144,674
TOTAL D	DEPAF	RTMENT APPROPRIATION		304,083	318,974	361,701	340,620	399,578
Allocation	on of F	Positions:						
		SULTING PW DIRECTOR PT			0.125	0.125	0.125	0.125
		OR MAINTENANCE WORKER		1.00	1.00	1.00	1.00	1.00
		IT. LEADWORKER		-	-	-	-	-
		IT. WORKER III			1.00	1.00	1.00	1.00
		IT. WORKER II		-	-	-	-	-
	MAIN	IT. WORKER I		1.00	0.25	0.25	0.25	0.25
Total Ful	II Time	Equivalent Employees		2.00	2.38	2.38	2.38	2.38
	Total Full Time Equivalent Employees			=.~~		2.00	2.00	۵.50

NOTES:	497 Overtime charged to Festival Fund for annual festival. 641 Rental of Equipment
	Maint Worker I - 50% of fulltime worker + parttimer
	821 Use of County equipment, outside labor for right-of-way clearing & Biennial street markings; tree trimming
	inhouse contract services for maint of pavement sections (digouts), retaining walls, drainage, Center Blvd maint
	842 Maint materials including pipe, asphalt, concrete and hardware; required Hazardous Materials
	response, street signs, and paint for curbs, crosswalks, street markings, replacing barracades etc



2018-19 Operating Budget

FUND ACTIVITY 01 GENERAL FUND 512 STREET LIGHTING

ACTIVITY DESCRIPTION

Provides for the ongoing operation, PG&E payments, and maintenance of street lights & traffic signals through outside contractual services. The Marin General Services Authority has a countywide master contract for street light maintenance, but each community pays for its direct maintenance costs.

The Town anticipates retrofitting all cobrahead lights in Town with LED streetlights.

The energy savings from the new LED fixtures will finance the replacement lights.

The Town will also save in maintenance costs.

DEPARTMENT SUMMARY		FY 2015-16 Actual	FY 2016-17 Actual	FY 2017-18 Adopted	FY 2017-18 Projected	FY 2018-19 Adopted
PERSONNEL 401 REGULAR SALARIES 415 ACCRUED LEAVE CASHOUT 421 TEMP. EMPLOYEES 461 OVERTIME 491 HEALTH INSURANCE 492 WORKERS COMP. 493 RETIREMENT						
494 MEDICARE SUBTOTAL PERSONNEL		-	-	-	-	-
802 POWER 821 OUTSIDE SERVICES 822 PROFESSIONAL SERVICES	SEE NOTE SEE NOTE	59,189 24,454 2,639	63,683 25,797 13,779	50,000 35,000 700	52,495 31,146 12,345	50,000 35,000 13,000
SUBTOTAL OPERATING TOTAL DEPARTMENT APPROPRIATION		86,282 86,282	103,259 103,259	85,700 85,700	95,987 95,987	98,000 98,000

Allocation of Positions:

MAINT. LEADWORKER SENIOR MAINTENANCE WORKER

Total Full	Time Ed	luivalent	Emp	loyees
------------	---------	-----------	-----	--------

0.00	0.00	0.00	0.00	0.00

NOTES:	802 Street lighting and signal charges by PG&E	
	821 Contract with MGSA and DC Electric to provide maintenance of light poles	
200706	for traffic signal maintenance costs, respectively.	
200	Basic agreement: Streetlights (\$10,000), traffic (\$9,000)	
	822 Additional costs to repair traffic signals and crosswalk systems	



2018-19 Operating Budget

FUND ACTIVITY 01 GENERAL FUND

513 STORM DAMAGE - FEMA

Δ	CT	IV/E	TV	\Box	FS	\sim	ÞΙ	DT	1	\cap	٨	
м		IVI	ΙY	1)	-5	1.)	۲ι	PΙ	н	U	I١	ı

DEPARTMENT SUMMARY	FY 2015-16 Actual	FY 2016-17 Actual	FY 2017-18 Adopted	FY 2017-18 Projected	FY 2018-19 Adopted
PERSONNEL				s.	
401 REGULAR SALARIES					
415 ACCRUED LEAVE CASHOUT			***************************************		
421 TEMP. EMPLOYEES					
461 OVERTIME					
491 HEALTH INSURANCE 492 WORKERS COMP.					
493 RETIREMENT					
494 MEDICARE					
SUBTOTAL PERSONNEL		<u></u>			
PPERATING EXPENSES					
641 EQUIPMENT RENTAL				-	
803 SANITARY & DUMP		10,721			
821 OUTSIDE SERVICES		26,542		· ·	
822 PROFESSIONAL SERVICES 829 EMERGENCY REPAIRS		48,276			
842 SPECIAL DEPT SUPPLIES		17,226 11,715			******
993 CONTINGENCY		11,710			
SUBTOTAL OPERATING	-	114,481	-	-	-
OTAL DEPARTMENT APPROPRIATION	-	114,481	-	. -	
Illocation of Positions: MAINT. LEADWORKER SENIOR MAINTENANCE WORKER					
otal Full Time Equivalent Employees	0.00	0.00	0.00	0.00	0.00
OTES:					***************************************



2018-19 Operating Budget

FUND ACTIVITY

01 GENERAL FUND 611 PARK MAINTENANCE

ACTIVITY DESCRIPTION

The Park Maintenance Division responsibilities include the oversight of the Town-owned parks including Peri Park, Bolinas Park, and several pocket parks in the neighborhoods. This position is responsible for turf maintenance, irrigation management, weed abatement, trash removal and general clean-up of the downtown.

DEPARTMENT SUMMARY		FY 2015-16	FY 2016-17	FY 2017-18	FY 2017-18	FY 2018-19
DEFARTMENT SOMMART		Actual	Actual	Adopted	Projected	Adopted
PERSONNEL	_					
401 REGULAR SALARIES		69,613	87,849	89,186	89,186	100,996
NEW 411 REG PART-TIME SALARIES [PT PW	DIR]			15,000	-	15,825
415 ACCRUED LEAVE CASHOUT					_	
461 OVERTIME		367	5,211		67	
491 HEALTH INSURANCE		24,833	32,752	35,786	29,872	36,726
492 WORKERS COMP.		2,813	1,787	4,324	4,324	4,804
493 RETIREMENT	L	7,155	7,710	8,443	7,606	9,596
494 MEDICARE	1	961	1,245	1,411	1,081	1,587
495 FICA/PTS					-	750
496 PERS SIDEFUND	[9,700	11,779	7,591	2,226	7,591
611 ALLOWANCES	L				-	698
SUBTOTAL PERSONNEL		115,441	148,333	161,742	134,362	178,573
OPERATING EXPENSES						
641 EQUIPMENT RENTAL				500	-	500
721 FIELD EQUIP MAINT.	Ī			500	-	500
722 VEHICLE MAINTENANCE	ľ			1,000	-	1,000
801 WATER	ľ	11,984	13,939	10,000	21,136	20,000
802 POWER		1,425	1,757	2,300	1,532	2,300
821 OUTSIDE SERVICES SE	E NOTE	4,914	26,259	25,000	31,017	35,000
841 SMALL TOOLS	Γ	-	-	1,000	-	1,000
842 SPECIAL DEPT SUPPLIES	Ī	16,483	14,259	15,000	13,987	15,000
851 UNIFORM	ľ	531	638	638	850	638
881 SPECIAL SERVICES		-	-	-	-	-
SUBTOTAL OPERATING	-	35,336	56,851	55,938	68,522	75,938
TOTAL DEPARTMENT APPROPRIATION		150,778	205,184	217,680	202,884	254,510
Allocation of Positions:						
CONSULTING PW DIRECTOR PT			0.13	0.125	0.13	0.405
SENIOR MAINTENANCE WORKER		1.00	1.00	1.00	1.00	0.125
MAINT, LEADWORKER		1.00	1.00	1.00	1.00	1.00
MAINT. WORKER II						
	E NOTE		0.50	0.50	0.50	0.50
Total Full Time Equivalent Employees		1.00	1.63	1.63	1.63	1.63
NOTES: 821 Tree trimming and replacement	of sidewal	k trees.				

Town tree survey - streets & parks

Trail Maintenance

Fairfax Recreation and Community Services

ORGANIZATION:

This department is comprised of the following personnel:

- 3 Recreation and Community Service Managers (Part-time hourly)
 - Programs .5 FTE
 - Events .5 FTE
 - Marketing .5 FTE
 - = 1.5 FTE hourly/ part-time employees.

Fairfax Recreation and Community Services Department brings together the resources of town staff who all focus on community services, classes and events.

The Events Manager focuses on coordinating Parks and Recreation Commission (PARC) and Volunteer Board activities while the Programs Manager oversees the classes, Pavilion rentals and recreational activities.

The Marketing Manager works on website development and promotional aspects of the department. As a department we produce a **Town of Fairfax** seasonal guide twice a year that showcases all our events, services and programs, including our Partnerships. In addition, the Marketing Manager works with the Town Manager to publish a bi-monthly newsletter, supports the Building and Planning Department's new website, as well as the Volunteers website and newsletter and Age Friendly Fairfax newsletter.

Fairfax Recreation has appreciated the ability to improve local community services, enhance utilization of our buildings and parks, and increase revenue for the Town of Fairfax. With the help of the Measure J and the General Fund we are able to establish high quality and affordable events and programs for the community and pay 3 part time employees to administer the program.

2017-18 ACCOMPLISHMENTS:

- Published two Town of Fairfax Recreation catalogs
- Continued successful Partnership programs
- Expanded and enhance class offering for all age groups
- Continued Holiday Craft Faire fundraising event with Sustainable Fairfax
- Continued Camp Fairfax program school aged youth and middle school Counselor in Training students
- Continued Spanish camp and art camp for school aged children
- Expanded Senior programming and added additional yoga class and dance class
- Assisted in implementation of Age Friendly Fairfax Community Assessment & Action Plan. Supported Age Friendly Fairfax with posters, publications, and a monthly newsletter.
- Continued to provide support for trails programs via the Fairfax Volunteers
- Worked with Ross Valley Fire Department to provide chipper service to residents in the neighborhoods as part of wildfire safety prevention
- Continued to recruit more volunteers
- Continued Fairfax Art and Culture Collaborative in an effort to expand art programming; meet on monthly basis.
- · Maintained rotating public art exhibit at the parkade
- Sponsored town-wide picnic
- Sponsored holiday wreath-making/caroling/potluck
- Sponsored annual Spring egg hunt
- Maintained volunteer website for the Volunteer Board.
- Continued managing database for volunteer contacts in the community & sending out monthly electronic newsletters for the Volunteer Board
- Sponsored 1st annual Art walk with Artist-in-Resident Stephanie Mohan and Fairfax Volunteer member, Georgia Gibbs
- Hosted Town Boards & Commission's social mixer
- Hosted Passover Community Seder
- Installed water fountain in honor of Patrick Troup outside of the Women's Club through family donation
- Planted new plants in front of Community Center in honor of Ray McCann
- Hosted photography salon with AIR
- Co-hosted Refugee art show with Love Without Borders
- Produced, disseminated and collected Peri Park Renovation Survey for community input for 2018-19 project

FY 2018-19 GOALS AND OBJECTIVES:

- Publish two Town of Fairfax Recreation catalogs reaching all Fairfax households
- Continue successful Partnership programs
- Enhance class offering for all age groups
- Continue Holiday Craft Faire fundraising event with Sustainable Fairfax
- Continue Camp Fairfax program school aged youth and middle school Counselor in Training students
- Continue Spanish Camp program and added handwork camp program to summer camps.
- Hired new Camp Director and instructors for specialty camps
- Expand Senior programming by adding Qi Gong and Heartsong Singing Group. Create a brochure/booklet about Age Friendly Fairfax and the programs offered.
- Continue to provide support for trails programs via the Fairfax Volunteers
- Work with Ross Valley Fire Department to provide chipper service to residents in the neighborhoods as part of wildfire safety prevention
- Continue to recruit more volunteers
- Expand arts program by reformatting the Artist-in-Residence program to expand participation to up to three artists to make a 2-3 year rotating collaborative residency. Program will include: art walk, Faces of Fairfax campaign, and an increase of public art, artist events and classes.
- Continue to sponsor town-wide picnic
- Educate residents on disaster preparedness
- Continue to offer holiday wreath-making/caroling/potluck event
- Continue to host Spring egg hunt
- Implement Phase I of Peri Park renovations project



2018-19 Operating Budget

FUND ACTIVITY

01 GENERAL FUND 616 COMMUNITY SERVICES

ACTIVITY DESCRIPTION

Formerly "Volunteers for Fairfax", program is designed to accomplish a variety of community involvement projects through a program of recruiting community volunteers. The program is overseen by the Community Services Manager working with the Volunteer Board. Volunteers participate in creek cleanup for flood prevention, trail marking & maintenance, brush clearing for fire prevention and community service. On the fun side, Volunteers host the annual town-wide picnic, and the holiday caroling & wreath making event.

DEPARTMENT SUMMARY		FY 2015-16 Actual	FY 2016-17 Actual	FY 2017-18 Adopted	FY 2017-18 Projected	FY 2018-19 Adopted
PERSONNEL						
411 REGULAR PT SALARIES	SEE NOTE	18,539	18,812	16,443	16,443	18,052
491 HEALTH INSURANCE					·	750
492 WORKERS COMP		580	275	672	672	729
493 RETIREMENT		1,946	1,860	1,690	1,690	1,955
494 MEDICARE		248	255	219	219	241
495 FICA/PTS				-	-	-
496 PERS UAL/SIDEFUND		2,375	2,884	2,716	2,716	2,793
SUBTOTAL PERSONNEL		23,688	24,085	21,739	21,739	24,521
OPERATING EXPENSES						
711 OFFICE EQUIP MAINT.		369	-	150	-	150
801 WATER	SEE NOTE	260	-	200	-	200
804 TELEPHONE		261	292	700	234	700
811 POSTAGE		1,065	553	400	343	400
813 OFFICE SUPPLIES		106	784	500	115	500
842 SPECIAL DEPT SUPPLIES	SEE NOTE	3,252	4,832	4,000	4,000	5,700
SUBTOTAL OPERATING		5,313	6,461	5,950	4,693	7,650
TOTAL DEPARTMENT APPROPRIATION		29,001	30,545	27,689	26,432	32,171

Allocation of Positions: Recreation & Comm Services Manager	0.30	0.30	0.30	0.30	0.30
Total Full Time Equivalent Employees	0.30	0.30	0.30	0.30	0.30

This department was formerly 216
411 One half of part-time Community Resources Coord
801 Water for Community Garden
842 Includes additional \$500 for volunteer public outreach to other Boards & Commissions
and \$1,200 for the food pantry; Volunteer recognition exp; website & electronic outreach
-



881 Easter egg hunt

English Tea

Holiday Events

2018-19 Operating Budget

FUND ACTIVITY

01 GENERAL FUND 617 RECREATION EVENTS

400

2,500

400

400

400

ACTIVITY DESCRIPTION

The Recreation Department provides recreational activities and events for the citizens of Fairfax. The program is overseen by the Community Resources Corordinator working with the Parks & Recreation Commission (PARC). Special Events include music festivals, winter ice skating, the Spring Egg hunt, monthly senior lunch gatherings and park clean-up days.

DEPARTMENT SUMMARY	FY 2015-16	FY 2016-17	FY 2017-18	FY 2017-18	FY 2018-19
DEI ARTIMERT GOMMART	Actual	Actual	Adopted	Projected	Adopted
PERSONNEL ADDITION OF THE PERSONNEL					
401 REGULAR SALARIES SEE NOTI	L	13,919	14,198	14,198	18,052
411 REGULAR PT SALARIES	15,285	18,812	16,443	16,443	15,055
491 HEALTH INSURANCE 492 WORKERS COMP	3,060	3,244	3,417	3,417	4,086
	1,106	513	1,252	1,252	1,337
493 RETIREMENT 494 MEDICARE	3,499	3,200	3,149	3,149	3,586
494 MEDICARE 496 PERS UAL/SIDEFUND	449	449	408	408	441
	4,500	5,464	5,147	5,147	5,294
SUBTOTAL PERSONNEL	45,623	45,600	44,013	44,013	47,852
ODEDATING EVENIORS					
OPERATING EXPENSES 804 TELEPHONE	<u> </u>				
811 POSTAGE			200	- 200	200
813 OFFICE SUPPLIES	93	154	120	120	120
821 OUTSIDE CONSULTING SVS	30	104	120	120	120
878 FAIRFAX ARTS & CULTURE COLLAB			6,900	4,356	7,000
881 SPECIAL SERVICES SEE NOTE	7,119	8,198	1,200	3,699	1,200
SUBTOTAL OPERATING	7,212	8,352	8,420	8,375	8,520
TOTAL DEPARTMENT APPROPRIATION					
TOTAL DEPARTMENT APPROPRIATION	52,835	53,952	52,433	52,388	56,372
Allocation of Positions:					
Recreation & Comm Services Manager Admin Asst II	0.30	0.30	0.30	0.30	0.30
Admin Asst II	0.25	0.25	0.25	0.25	0.25
Total Full Time Equivalent Employees	0.55	0.55	0.55	0.55	0.55
NOTES: This department was formerly 217					
878 Fairfax Arts & Culture Collabora	4:			<u>FY18</u>	<u>FY19</u>
- Artist in Residence (up to 3)	uve			400	2 000
- Attist in Residence (up to 3) - Fairfax Theater Co				400	3,000
- Famax Theater Co				3,350	3,500
- Art Collaboration Activities	***************************************				500

Recreation program costs are offset by participant fees charged in 01-080-903



2018-19 Operating Budget

FUND ACTIVITY 01 GENERAL FUND

621 RECREATION CLASSES/ACTIVITIES

ACTIVITY DESCRIPTION

Fairfax Recreation and Community Services Department (formerly FOCAS and Volunteers) is a newly formed department that brings together and better coordinates the resources of town staff who all focus on community services, classes, recreational activities, and events. Fairfax Recreation and Community Services's (RCS) mission is to improve community services and activities for youth, adults, and senior as well as enhance utilization of our buildings and parks within our budgetary resources.

DEPARTMENT SUMMARY		FY 2015-16	FY 2016-17	FY 2017-18	FY 2017-18	FY 2018-19
DEI ARTIGERT GOWNART		Actual	Actual	Adopted	Projected	Adopted
PERSONNEL						
411 REGULAR PT SALARIES		42,914	49,343	54,009	54,009	70,135
491 HEALTH INSURANCE					· · · · · · · · · · · · · · · · · · ·	3,000
492 WORKERS COMP.		1,735	799	2,371	2,371	2,464
494 MEDICARE		615	707	783	783	1,017
495 FICA/PTS		1,609	1,850	2,025	2,025	2,104
SUBTOTAL PERSONNEL		46,873	52,699	59,188	59,188	78,720
OPERATING EXPENSES						
804 TELEPHONE		1,734	2,578	840	2,301	2,500
821 OUTSIDE SERVICES	SEE NOTE	25,182	15,995	25,000	15,013	15,000
822 PROFESSIONAL SERVICES	·	675	941	600	1,800	600
842 SPECIAL DEPT SUPPLIES		2,349	1,228	3,000	15,601	3,000
843 SENIOR PROGRAMS	SEE NOTE	4,990	6,287	10,000	10,000	15,000
861 MEETING/CONF & TRAVEL				200	-	200
881 SPECIAL SERVICES		6,616	7,455	8,000	8,000	8,000
890 MISCELLANEOUS		875	-	500	294	800
SUBTOTAL OPERATING		42,421	34,484	48,140	53,008	45,100
TOTAL DEPARTMENT APPROPRIATION		89,294	87,182	107,328	112,197	123,820
Allocation of Positions:						
Recreation & Comm Services Manager (2)		1.00	1.00	1.00	1.00	1.13
Total Full Time Equivalent Employees		1.00	1.00	1.00	1.00	1.13

	821 Includes class instructors for newborn to adults including music, playgroup, other,
	Instuctors are compensated based on a 70/30 split of class revenues
	Classes are held at Womens Club, Pavilion, and Community Center - Senior class at Bennett House
	Previously included \$5,000 Town match to Grant from Age Friendly Taskforce
rame.	Recreation program costs are offset by participant fees charged in 01-090-904
	843 In FY17, Town is expanding senior programs to include yoga & dance
	Senior programs are free to participants with priority to Fairfax residents. Subsidised by Measure J.
,	FY19 \$5,000 increase to include claases in QiGong and Tai Chi



2018-19 Operating Budget

FUND ACTIVITY

01 GENERAL FUND 622 SUMMER CAMPS

ACTIVITY DESCRIPTION

Camp Fairfax is a summer camp for children 5-10 years old offered through the Recreation & Community Services. In Summer 2016 Town programming added Spanish Camp for bilingual families.children 5-8 years old

In Summer 2017 Town will add an Art Camp for children 4-7 years old.

DEPARTMENT SUMMARY	<u> </u>	FY 2015-16 Actual	FY 2016-17 Actual	FY 2017-18 Adopted	FY 2017-18 Projected	FY 2018-19 Adopted
PERSONNEL 411 REGULAR PT SALARIES 492 WORKERS COMP. 494 MEDICARE 495 FICA/PTS 492 WORKERS COMP.						
SUBTOTAL PERSONNEL		-	_	_	***	-
OPERATING EXPENSES						
821 OUTSIDE SERVICES 822 PROFESSIONAL SERVICES	SEE NOTE	2,511 5,523	12,590 1,114	17,000 1,000	14,424 400	12,000 400
842 SPECIAL DEPT SUPPLIES 890 MISCELLANEOUS		1,375	1,599	1,600 100	2,284	2,000
SUBTOTAL OPERATING		9,409	15,303	19,700	17,108	14,400
TOTAL DEPARTMENT APPROPRIATION		9,409	15,303	19,700	17,108	14,400

Allocation of Positions:

Total Full Time Equivalent Employees

0.00

0.00

NOTES:		
821 Expenses are offset by tuition fees & community grants		
- Camp Fairfax Staffing - Camp Director, 2 councilors & 1 Jr	r Councilor	
- Spanish Camp Staffing - 1 teacher & assistant		70.0
- Handywork Camp Staffing - 1 art teacher	TO A STATE OF THE	
Recreation program costs are offset by participant fees char-	ged in 01-090-822	
- Camp Fairfax (25 campers for 3 weeks @ \$230/wk)	18,000	
- Spanish Camp (8 campers for one week x \$285)	2,280	
- Handiwork Camp (10 campers for one week @ \$285)	2,850	
	23,130	



2018-19 Operating Budget

FUND ACTIVITY 01 GENERAL FUND 625 RENTAL FACILITIES

ACTIVITY DESCRIPTION

Formerly separated in two departments: 625-Rental Facilities-Women's Club & Ballpark and 626-Rental Facilities-Pavilion This division is responsible for the care and maintenance of the Women's Club, Ballfield and Pavilion.

Duties include setting up for all Town meetings including the Town Council and Planning Commission.

	DEPARTMENT SUMMARY	,	FY 2015-16 Actual	FY 2016-17 Actual	FY 2017-18 Adopted	FY 2017-18 Projected	FY 2018-19 Adopted
PERSONN	EL						
401	REGULAR SALARIES		5,827	10,927	10,724	10,724	12,508
421	·					-	
	ACCRUED LEAVE CASHOUT					-	
461			37	683		_	
491			2,923	5,603	6,488	6,488	6,304
	WORKERS COMP.		422	182	445	445	513
	RETIREMENT		392	700	741	741	909
494			70	139	145	145	169
611	ALLOWANCES		-	-		-	199
	SUBTOTAL PERSONNEL		9,671	18,234	18,544	18,544	20,602
OPERATIN	G EXPENSES						
731	BLDG-GROUNDS MAINT.	I	18,726	15,304	17,925	17,074	21,596
801	WATER		1,028	1,226	800	1,314	800
802	POWER		1,262	1,823	16,500	1,735	16,500
803			-	-	-		-
	TELEPHONE		361	453	400	404	400
	OUTSIDE SERVICES		420	920	500	965	500
822	PROFESSIONAL SERVICES	SEE NOTE	9,022	4,901	9,000	5,933	9,000
	SMALL TOOLS					-	
841		i i					
842	SPECIAL DEPT SUPPLIES	SEE NOTE	4,861	7,923	6,000	3,001	6,000
	SPECIAL DEPT SUPPLIES	SEE NOTE	4,861 106	7,923 106	6,000 106	3,001 142	6,000 106
842	SPECIAL DEPT SUPPLIES	SEE NOTE					
842 851	SPECIAL DEPT SUPPLIES UNIFORM	SEE NOTE	106	106	106	142	106 54,90 2
842 851 FOTAL DEI	SPECIAL DEPT SUPPLIES UNIFORM SUBTOTAL OPERATING	SEE NOTE	106 35,786	106 32,655	106 51,231	30,568	106
842 851 OTAL DEI	SPECIAL DEPT SUPPLIES UNIFORM SUBTOTAL OPERATING PARTMENT APPROPRIATION	SEE NOTE	106 35,786	106 32,655	106 51,231	30,568	106 54,90 2

	822 Includes alarm, pest control. Janitor moved to 731 (alloc from 911)
	842 Supplies necessary for the upkeep of the rental buildings including cleaning supplies.
79	Repainting and exterior repairs - Includes landscaping

4

Town of Fairfax

2018-19 Operating Budget

FUND ACTIVITY

01 GENERAL FUND 715 NON DEPARTMENTAL

ACTIVITY DESCRIPTION

This activity is to cover General Fund expenditures for items not funded directly by another department.

-	DEPARTMENT SUMMARY		FY 2015-16 Actual	FY 2016-17 Actual	FY 2017-18 Adopted	FY 2017-18 Projected	FY 2018-19 Adopted
PERSONNEL							
491 H	HEALTH INSURANCE					_	I
491 F	RETIREE HEALTH BENEFITS	SEE NOTE	41,699	59,406	67,416	67,416	71,46
492 V	WORKERS COMP.			4,325	· · · · · · · · · · · · · · · · · · ·		
	RETIREMENT			(105)	200,000	200,000	100,00
495 F	FICA/PTS					-	
S	UBTOTAL PERSONNEL		41,699	63,626	267,416	267,416	171,46
OPERATING E	EXPENSES						
821 C	OUTSIDE SERVICES		2,916	2,481		478	
	PROFESSIONAL SERVICES	SEE NOTE	202,081	207,642	241,957	241,957	255,76
842 S	SPECIAL DEPT SUPPLIES		1,949	1,473	4,000	1,001	4,00
871 L	IAB & PROP INSURANCE		121,594	181,599	144,627	153,706	157,86
881 S	SPECIAL SERVICES	SEE NOTE	18,989	24,362	20,000	25,358	20,00
	MISCELLANEOUS		1,400	1,320	1,000	1,303	1,00
	CLAIMS - WC / SETTLEMENTS	SEE NOTE	94,178	136,217	150,000	146,627	150,00
	COUNTY LOANS	SEE NOTE	-	-	103,500	-	103,50
896 C	CERTB/OPEB		120,000	120,000	120,000	120,000	100,00
SI	UBTOTAL OPERATING		563,106	675,094	785,084	690,429	792,12
OTAL DEPAR	RTMENT APPROPRIATION		604,806	738,719	1,052,500	957,845	963,58
Allocation of P	Positions:						
	ISTRATIVE ASSISTANT II		1.00	1.00		_	_
Total Full Time	Equivalent Employees		0.00	0.00	0.00	0.00	0.00
NOTES:			FY16	FY17	FY18 BUD	FY18 PROJ	FY19 BU
	SOC OF BAY AREA GOVERNMENTS (A	BAG)	2,221	2,221	2,400	2,400	2,50
	MCM (WEBCAST)		3,975	3,975	9,000	9,000	9,00
***************************************	DUNTY HOMELESS PROGRAMS		0,0.0	0,0.0	11,181	11,181	11,18
CC						1,,,,,,,	11,10
	DUNTY OF MARIN MIDAS ACCOUNT		12,800	12.800		20,000	22.00
CC	DUNTY OF MARIN MIDAS ACCOUNT IRFAX CHAMBER OF COMMERCE		12,800	12,800 210	20,000	20,000 300	
CC FA					20,000 300		22,00 50 11.70
CC FA WE	IRFAX CHAMBER OF COMMERCE		210	210	20,000	300	
CC FA WE LE	IRFAX CHAMBER OF COMMERCE EBSITE SUPPORT SERVICES		210 8,775	210 8,775	20,000 300 11,700	300 11,700	50 11,70
CC FA WE LE,	IRFAX CHAMBER OF COMMERCE EBSITE SUPPORT SERVICES AGUE OF CALIFORNIA CITIES	D)	210 8,775 4,413	210 8,775 4,413	20,000 300 11,700 4,800	300 11,700 4,800	50 11,70 5,00 94,38
CC FA WE LEA MG MA	IRFAX CHAMBER OF COMMERCE EBSITE SUPPORT SERVICES AGUE OF CALIFORNIA CITIES GSA (ANIMAL CONTROL)		210 8,775 4,413 90,695	210 8,775 4,413 90,695	20,000 300 11,700 4,800 76,200	300 11,700 4,800 76,200	50 11,70 5,00 94,38 8,00
CC FA WE LE, MG MA	IRFAX CHAMBER OF COMMERCE EBSITE SUPPORT SERVICES AGUE OF CALIFORNIA CITIES GSA (ANIMAL CONTROL) ARIN COUNTY TAX COLLECTOR (LAFCO		210 8,775 4,413 90,695 5,249	210 8,775 4,413 90,695 5,249	20,000 300 11,700 4,800 76,200 7,235	300 11,700 4,800 76,200 7,235	50 11,70 5,00 94,38 8,00
CC FA WE LE, MG MA MA	IRFAX CHAMBER OF COMMERCE EBSITE SUPPORT SERVICES AGUE OF CALIFORNIA CITIES ESA (ANIMAL CONTROL) ARIN COUNTY TAX COLLECTOR (LAFCO ARIN COUNTY TRANSIT DIST (YELLOW ARIN IT, INC 1 HEALTHY COMMUNITY COLLABORAT	BUS)	210 8,775 4,413 90,695 5,249 10,000	210 8,775 4,413 90,695 5,249 10,000	20,000 300 11,700 4,800 76,200 7,235 10,000	300 11,700 4,800 76,200 7,235 10,000	50 11,70 5,00
CC FA WE LE, MG MA MA MA RV SO	IRFAX CHAMBER OF COMMERCE EBSITE SUPPORT SERVICES AGUE OF CALIFORNIA CITIES ESA (ANIMAL CONTROL) ARIN COUNTY TAX COLLECTOR (LAFCE ARIN COUNTY TRANSIT DIST (YELLOW ARIN IT, INC Y HEALTHY COMMUNITY COLLABORAT OLID WASTE RATE STUDY	BUS)	210 8,775 4,413 90,695 5,249 10,000 12,033	210 8,775 4,413 90,695 5,249 10,000 12,033	20,000 300 11,700 4,800 76,200 7,235 10,000 27,000	300 11,700 4,800 76,200 7,235 10,000 27,000	50 11,70 5,00 94,38 8,00 10,00 27,00
CC FA WE LE, MG MA MA RV SO SU	IRFAX CHAMBER OF COMMERCE EBSITE SUPPORT SERVICES AGUE OF CALIFORNIA CITIES ESA (ANIMAL CONTROL) ARIN COUNTY TAX COLLECTOR (LAFCE ARIN COUNTY TRANSIT DIST (YELLOW ARIN IT, INC Y HEALTHY COMMUNITY COLLABORAT OLID WASTE RATE STUDY ISTAINABLE FAIRFAX	BUS)	210 8,775 4,413 90,695 5,249 10,000 12,033 2,500	210 8,775 4,413 90,695 5,249 10,000 12,033 2,500	20,000 300 11,700 4,800 76,200 7,235 10,000 27,000 2,500	300 11,700 4,800 76,200 7,235 10,000 27,000 2,500	50 11,70 5,00 94,38 8,00 10,00 27,00 2,50
CC FA WE LE, MG MA MA RV SO SU	IRFAX CHAMBER OF COMMERCE EBSITE SUPPORT SERVICES AGUE OF CALIFORNIA CITIES ESA (ANIMAL CONTROL) ARIN COUNTY TAX COLLECTOR (LAFCE ARIN COUNTY TRANSIT DIST (YELLOW ARIN IT, INC Y HEALTHY COMMUNITY COLLABORAT OLID WASTE RATE STUDY	BUS)	210 8,775 4,413 90,695 5,249 10,000 12,033 2,500 13,660 8,466 27,084	210 8,775 4,413 90,695 5,249 10,000 12,033 2,500 13,660 8,466 27,084	20,000 300 11,700 4,800 76,200 7,235 10,000 27,000 2,500 15,000 20,000 24,641	300 11,700 4,800 76,200 7,235 10,000 27,000 2,500 15,000	50 11,70 5,00 94,38 8,00 10,00 27,00 2,50 9,00
CCC FA WE LEA MG MA MA RV SO SU OT	IRFAX CHAMBER OF COMMERCE EBSITE SUPPORT SERVICES AGUE OF CALIFORNIA CITIES ESA (ANIMAL CONTROL) ARIN COUNTY TAX COLLECTOR (LAFCE ARIN COUNTY TRANSIT DIST (YELLOW ARIN IT, INC Y HEALTHY COMMUNITY COLLABORAT DLID WASTE RATE STUDY ISTAINABLE FAIRFAX THER	BUS)	210 8,775 4,413 90,695 5,249 10,000 12,033 2,500 13,660 8,466 27,084 202,081	210 8,775 4,413 90,695 5,249 10,000 12,033 2,500 13,660 8,466 27,084 202,081	20,000 300 11,700 4,800 76,200 7,235 10,000 27,000 2,500 15,000 20,000 24,641 241,957	300 11,700 4,800 76,200 7,235 10,000 27,000 2,500 15,000 20,000 24,641 241,957	50 11,70 5,00 94,38 8,00 10,00 27,00 2,50 9,00
CCC FA WE LEA MG MA MA RV SO SU OT	IRFAX CHAMBER OF COMMERCE EBSITE SUPPORT SERVICES AGUE OF CALIFORNIA CITIES ESA (ANIMAL CONTROL) ARIN COUNTY TAX COLLECTOR (LAFCE ARIN COUNTY TRANSIT DIST (YELLOW ARIN IT, INC Y HEALTHY COMMUNITY COLLABORAT OLID WASTE RATE STUDY ISTAINABLE FAIRFAX	BUS) ON ents and OPE	210 8,775 4,413 90,695 5,249 10,000 12,033 2,500 13,660 8,466 27,084 202,081	210 8,775 4,413 90,695 5,249 10,000 12,033 2,500 13,660 8,466 27,084 202,081	20,000 300 11,700 4,800 76,200 7,235 10,000 27,000 2,500 15,000 20,000 24,641 241,957	300 11,700 4,800 76,200 7,235 10,000 27,000 2,500 15,000 20,000 24,641 241,957	50 11,70 5,00 94,31 8,00 10,00 27,00 2,50 9,00 20,00 23,00

895 Repayment of County Loan \$500,000 for capital projects Feb 2018 (See appendix)

891 Allocation for Worker's Comp claims and settlements



2018-19 Operating Budget

FUND ACTIVITY

01 GENERAL FUND 911 BUILDING MAINTENANCE

ACTIVITY DESCRIPTION

Provide daily maintenance of buildings, set up for public meetings, and respond to citizen complaints. Also responsible for minor building repairs including but not limited to plumbing, lighting, doors and windows.

DEPARTMENT SUMMARY		FY 2015-16 Actual	FY 2016-17 Actual	FY 2017-18 Adopted	FY 2017-18 Projected	FY 2018-19 Adopted
PERSONNEL						
401 REGULAR SALARIES					-	
421 TEMP EMPLOYEES		-	-		-	
415 ACCRUED LEAVE CASHOUT		-	-		_	
461 OVERTIME		-	-			
491 HEALTH INSURANCE		- 1	+		-	
492 WORKERS COMP.		-	-		-	
494 MEDICARE		-	-		-	
495 FICA/PTS		-	-		-	
497 PAYROLL TSFR			-		-	
SUBTOTAL PERSONNEL		-	-	-	•	
OPERATING EXPENSES						
803 SANITARY/DUMP		- 1	-	500	_	500
821 OUTSIDE SERVICES		620	1,187	2,000	3,053	3,000
822 PROFESSIONAL SERVICES	SEE NOTE	42,009	31,084	32,000	32,000	36,000
842 SPECIAL DEPT SUPPLIES	SEE NOTE	9,547	4,002	5,000	4,084	5,500
851 CLOTHING		-	-			
SUBTOTAL OPERATING		52,176	36,273	39,500	39,138	45,000
SUBTOTAL APPROPRIATION		52,176	36,273	39,500	39,138	45,000
ALLOCATION TO DEPARTMENTS				•	•	,
731 BLDG-GROUNDS MAINT.		(51,659)	(34,949)	(39,500)	(32,828)	(45,000)
TOTAL DEPARTMENT APPROPRIATION		517	1,324	-	6,309	-
Allocation of Decitions						

Allocation of Positions:

MAINT. LEADWORKER

Total Full Time Equivalent Employees

ALLOCATION OF BUILDING MAINTENANCE TO DEPARTMENTS:

211 TOWN MANAGER	2,114	1,280	1,037	2,294
221 TOWN CLERK	2,046	1,285	1,004	2,285
241 FINANCE	2,046	1,285	1,004	2,285
311 PLANNING	2,230	1,285	1,094	2,411
321 BUILDING INSP	1,984	1,285	973	2,276
411 POLICE	10,551	6,400	5,177	11,569
510 PUBLIC WORKS ADM	246		121	134
511 STREET MAINT/PW	359		176	150
625 RENTAL - W/C PAVILION	17,925	12,800	8,794	21,596
	39,500	25,620	19,380	45,000

FY 18

JANITOR

OTHER

FY 19

NOTES:	822 Sewer service - Ross Valley Sanitary District	
	Janitorial Service - San Rafael Building Maint	
	842 Supplies needed for upkeep of town-owned buildings	
L		



2018-19 Operating Budget

FUND DEPT 02 DRY PERIOD

715 MISCELLANEOUS

The Dry Period fund is a reserve account of the General Fund used to provide for emergencies or economic downturns. Town policy (Resolution 11-9 adopted 3/2/11) is to maintain a total General Fund reserve balance 25% of General Funds expenditures. The Council identified the optimal balance for the Dry Period fund to be \$1,000,000.

Below is a more detailed analysis of all General Fund Reserves which includes the Dry Period Fund. The budget message contains a more detailed description of this new budget feature (see pg. v.). The Dry Period fund is an undesignated fund which means it is not reserved for a specific use such as vehicle replacement.

FUND SUMMARY	FY 2015-16 Actual	FY 2016-17 Actual	FY 2017-18 Adopted	FY 2017-18 Projected	FY 2018-19 Adopted
BEGINNING FUND BAL	_	1,000,000		1,000,000	1,000,000
REVENUES	L	······································	l		.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
050 502 INVESTMENT EARNINGS				-	
SUBTOTAL REVENUES	•	**		<u> </u>	•
<u>APPROPRIATIONS</u>					
				-	
SUBTOTAL APPROPRIATIONS				-	
	-	-	-	-	-
TRANSFERS 725 901 TSFR TO 01-GENERAL FUND					
100 931 TSFR FROM 01-GENERAL FUND SUBTOTAL TRANSFER					
	_	<u>-</u>	-	-	-
NET DEPARTMENT ACTIVITY	-	-	-	-	-
ENDING FUND BAL	1,000,000	1,000,000		1,000,000	1,000,000

COMPONENTS OF FUND BALANCE:

Ger	neral Funds Appropriations		10,021,145	100.0%	
02	Dry Period Reserve	Undesignated	1,000,000	10.0%	
01	General Fund	Undesignated	1,772,102	17.7%	·
03	Equipment Replacement	Designated	410,716	4.1%	
04	Building & Planning Fees	Designated	137,167	1.4%	
05	Building Reserve	Designated	40,000	0.4%	~~~~
06	Retirement	Restricted	265,725	2.7%	
80	Office Equipment	Designated	154,493	1.5%	
Tota	al General Fund Reserves		3,780,204	37.7%	
		Restricted	265,725	2.7%	
		Designated	742,376	7.4%	
		Undesignated	2,772,103	27.7%	W-DV



FUND DEPT 03 FIELD EQUIP REPLACEMENT
923 EQUIP REPLACEMENT

The Equipment Replacement fund is a component of the General Fund used to provide financing for major equipment purchases and leases. Fund Balance represents reserve for future equipment purchases.

In FY19, Fund 05 - Communications Equip Replacement has been rolled into this fund

In 2007, the IRS approved an allocation of \$249,000 in Clean Renewable Energy Bonds (CREBS) to install Solar Panels at the Pavilion capable of generating 25 kW AC. Estimated energy savings were \$1,888 per year for the 25 year life.

FUND SUMMARY	FY 2015-16	FY 2016-17	FY 2017-18	FY 2017-18	FY 2018-19
1 OND GOMMAN	Actual	Actual	Adopted	Projected	Adopted
BEGINNING FUND BAL	60,133	70,605		47,689	44,405
DEVENUES.					
REVENUES 050 502 INVESTMENT EARNINGS		·····			
090 901 SALE OF ASSETS	-	-			
SUBTOTAL REVENUES			_		
	_	-	_	-	-
APPROPRIATIONS					
903 920 SOLAR PANEL LEASE	16,000	16,600	16,600	16,600	16,600
903 996 INTEREST				-	-
923 921 FIELD EQUIPMENT SEE NOTE	41,828	53,346	50,600	47,089	47,089
923 STORM WATER POLLUTION REQ	-	-		-	
SUBTOTAL APPROPRIATIONS	57,828	69,946	67,200	63,689	63,689
TRANSFERS					
100 910 CAPITAL LEASE FINANCING					
100 TSFR FROM FUND 05				10,404	
100 931 TSFR FROM 01-GEN FUND SEE NOTE	68,300	50,000	40,000	50,000	430,000
SUBTOTAL TRANSFER	68,300	50,000	40,000	60,404	430,000
				•	•
NET DEPARTMENT ACTIVITY	10,472	(19,946)	(27,200)	(3,285)	366,311
ENDING FUND DAI			,		
ENDING FUND BAL	70,605	50,659		44,405	410,716

COMPONENTS OF FUND BALANCE:

STORM WATER POLLUTION IMPROV. REQ BY STATE VEHICLE REPLACEMENT RESERVE UNDESIGNATED

40,000 350,000 20,716

OTES:	ORIGINAL	LAST PMT	FY16	FY17	FY18	FY19
996 FY09 SOLAR PANEL LEASE	249,000	8/28/2022	16,600	16,600	16,600	16,600
921 FIELD EQUIPMENT						***************************************
COMMUNICATIONS				7,785		***************************************
MOBILE COMPUTING						
BODY CAMERAS					***************************************	
VEHICLE LEASE/PURCHASES						
FY13 FORD CHARGER	43,241	02/01/16	11,725		775.5	
FY14 FORDS (2) & TAURUS	110,643	01/01/17	30,103	30,103		•
FY17 POLICE CAR & (6) MDC	83,514	08/01/19		22,600	22,600	22,600
FY18 POLICE CAR (2)	93,657	02/19/21			24,489	24,489
TOTAL		The second of th	58,428	77,088	63,689	63,689
931 Vehicle replacement reserve to rep	olace vehicles su	bject to environr	nental legislatio	n and police ve	hicles	



NOTES:

Town of Fairfax

2018-19 Operating Budget

FUND DEPT

04 BUILDING & PLANNING 715 MISCELLANEOUS

The Building & Planning Fund is used to collect all Building and Planning fees for transfer to the General Fund

		FUND SUMMARY		FY 2015-16	FY 2016-17	FY 2017-18	FY 2017-18	FY 2018-19
				Actual	Actual	Adopted	Projected	Adopted
BEGI	NNIN	IG FUND BAL		19,335	3,632	Г	2,264	137,667
				10,000]	3,002	L	2,204	137,007
REVE		- in a						
030		BUILDING PERMITS		170,067	151,637	160,000	176,880	195,000
030	312			6,151	4,742	5,400	6,246	6,500
030		TECHNOLOGY IMPROVEME	NT FEES	8,768	7,536	8,000	8,842	9,000
030	314			-			-	-
030	315			38,002	29,285	36,700	20,917	30,000
030	317			(284)	(195)	-	3,054	-
030		PLAN RETENTION		222	4,478	6,000	416	1,000
030	319	- · · · · · · · · · · · · · · · · · · ·		35,752	42,008	45,000	116,016	80,000
030	320			130,548	128,388	135,000	175,903	150,000
030	321		FEES	8,779	7,536	8,000	9,141	8,000
030	904			-		-	-	-
030	904			-				
		TOTAL PERMITS AND FEES		398,005	375,416	404,100	517,415	479,500
080	801	ZONING & FILING FEES		88,421	66,180	50,000	119,522	80,000
080	805	BUILDING PLAN CHECK FEE	S	29,986	23,344	25,000	61,037	25,000
080	806	ENGINEERING PLAN CHECK	S	2,884	3,693	25,000	47,428	25,000
		TOTAL CURRENT CHARGES		121,291	93,217	100,000	227,987	130,000
		SUBTOTAL REVENUES		519,296	468,633	504,100	745,402	609,500
APPR	OPR	IATIONS						
							-	
							-	
		CURTOTAL APPROPRIATION	_				-	
		SUBTOTAL APPROPRIATION	S	-	-	-	=	•
TRAN	SFEF	<u>RS</u>						
725	971	TSFR TO 01-GENERAL FUND		(535,000)	(470,000)	(520,000)	(610,000)	(610,000)
		SUBTOTAL TRANSFER		(F3F 000)	(470,000)	(500,000)	(040,000)	(0.4.0.000)
		SUBTUTAL TRANSFER		(535,000)	(470,000)	(520,000)	(610,000)	(610,000)
NET C	EPA	RTMENT ACTIVITY		(15,704)	(1,367)	(15,900)	135,402	(500)
ENDIN	NG FL	JND BAL	SEE NOTE	3,632	2,264	Γ	137,667	137,167
C (ONIC	NTC OF FUND DALANCE.						
00781		NTS OF FUND BALANCE:		44.044	44.044		44.5	
	. /	RESERVE - PLANNING DEPOSITS		11,941	11,941		41,941	11,941
00/01		UNRESERVED		(8,309)	(9,677)		95,726	125,226

Reserves are for economic downturns.



2018-19 Operating Budget

FUND DEPT 05 BUILDING IMPROVEMENT
905 TOWN FACILITY IMPROVEMENT

Formerly the Communication Equipment Replacement fund, which has been consoldated with Fund 05-Field Equipment. The Building Improvement Fund is a component of the General Fund used to provide financing for major improvements to Town Facilities including Town Hall, Police Department, Fire Department, Youth Center and the Women's Club.

FUND SUMMARY	FY 2015-16 Actual	FY 2016-17	FY 2017-18	FY 2017-18	FY 2018-19
	Actual	Actual	Adopted	Projected	Adopted
BEGINNING FUND BAL	189	6,189		4,404	-
REVENUES					
050 502 INVESTMENT EARNINGS				· -	
SUBTOTAL REVENUES				-	
CODI OTAL NEVEROLS	•	~	-	••	-
<u>APPROPRIATIONS</u>					
921 FIELD EQUIPMENT SEE NOTE		7,785	6,000		
				-	
SUBTOTAL APPROPRIATIONS		7 705		-	·
OUDIOTAL AFT NOFMATIONS	-	7,785	6,000	-	-
<u>TRANSFERS</u>					
725 971 TSFR TO 03-EQUIPMENT REPLACEMENT				(10,404)	
100 931 TSFR FROM 01-GENERAL FUND	6,000	6,000	6,000	6,000	40,000
SUBTOTAL TRANSFER	6,000	6,000	6,000	(4,404)	40,000
NET DEPARTMENT ACTIVITY	6,000	(1,785)	-	(4,404)	40,000
ENDING FUND BAL	6,189	4,404		-	40,000
- COMPONENTS OF FUND BALANCE:			•		

DESIGNATED FOR BUILDING IMPROVEMENT UNDESIGNATED

40,000

NOT	ES:
l	



2018-19 Operating Budget

FUND DEPT 06 RETIREMENT
715 MISCELLANEOUS

The Retirement Fund is the repository for retirement funds collected from the Pension Obligation Parcel Tax. The Pension Obligation Tax of \$.091 per \$100 of Assessed Valuation was established in the 1960's. Proceeds are transferred as needed to the General Fund to offset retirement expenses. The Town participates in the California Public Employee Retirement System (PERS) and has two plans: Safety, for sworn Police and Fire and Miscellaneous for those working over half time. To address rising pension costs, the Town adopted a second lower tier for employees hired after July 1, 2009. In 2012, The state created a third lower tier (PEPRA) for employees hired after January 1, 2013

As of FY14, Town employees contribute their full employee share of pension ranging from 6.5% to 9% of salary.

As of FY18, Tier 1 Safety employees are contributing (3% of 9%) of employer share of cost

7.3 of 1.10, their Calety employees are continuuting (3%	or 3 70) or emplo	Jyer Share Or C	USI		
FUND SUMMARY	FY 2015-16	FY 2016-17	FY 2017-18	FY 2017-18	FY 2018-19
. GRD GORNAVIKT	Actual	Actual	Adopted	Projected	Adopted
BEGINNING FUND BAL	5,911	76,833	[177,432	249,625
REVENUES					
010 101 PROPERTY TAX - CURRENT SEC	1,270,274	1,354,225	1,300,000	1,417,444	1,460,000
010 102 PROPERTY TAX - CURRENT UNSEC	8,682	9,759	18,700	16,139	16,200
010 103 PROPERTY TAX - PRIOR YEARS	451	509	1,000	364	400
010 110 SUPPLEMENTAL PROPERTY TAX	30,355	24,946	34,500	28,048	29,500
050 607 SECURED HOPTR	11,160	11,160	10,700	10,199	10,000
SUBTOTAL REVENUES	1,320,922	1,400,599	1,364,900	1,472,193	1,516,100
TRANSFERS					
725 971 TSFR TO 01-GENERAL FUND	(1,250,000)	(1,300,000)	(1,400,000)	(1,400,000)	(1,500,000)
SUBTOTAL TRANSFER	(1,250,000)	(1,300,000)	(1,400,000)	(1,400,000)	(1,500,000)
NET DEPARTMENT ACTIVITY	70,922	100,599	(35,100)	72,193	16,100
ENDING FUND BAL	76,833	177,432		249,625	265,725

				FY18	FY18	FY19	FY19
Retire	ment Costs - Recap by Department			UAL PAYMT	REFI PMT	ER PERS	TOTAL
111	Town Council		0.29%	610	1,331	. 1,237	3,179
211	Town Manager		1.06%	2,274	4,960	12,945	20,179
221	Town Clerk		0.00%	-	-	7,221	7,221
231	Personnel		0.00%	_	_	3,856	3,856
241	Finance		0.86%	1,849	4,033	16,698	22,580
311	Planning & Building Services		6.50%	13,902	30,328	28,037	72,267
321	Building Inspection & Permits		2.55%	5,454	11,897	10,795	28,146
411	Police		81.79%	175,020	381,807	227,517	784,345
510	Public Works Administration		1.07%	2,292	5,001	8,712	16,005
511	Street Maintenance		3.02%	6,471	14,115	15,465	36,051
611	Park Maintenance		1.68%	3,587	7,824	9,596	21,007
616	Community Services		0.41%	878	1,915	1,825	4,618
617	Recreation		0.78%	1,664	3,630	3,456	8,750
625	Rental - Womens Club		0.00%	-	_	909	909
	Subtotal Retirement		100.00%	214,000	466,842	348,269	1,029,111
412	Ross Fire *	SEE NOTE		150,696	99,337	311,910	561,943
	Total Retirement		•	364,696	566,179	660,179	1,591,054

NOTES:			
Ross Fire Contribut	ion calculated from Town share o	of JPA costs	



2018-19 Operating Budget

FUND DEPT 07 SPECIAL POLICE 715 MISCELLANEOUS

The Special Police Fund is the repository for special police revenues which are transferred to the General Fund to offset related police expenses.

COPS (Citizens' Option for Public Safety) is part of the state SLESF (Supplemental Law Enforcement Services Fund).

FUND SUMMARY	FY 2015-16	FY 2016-17	FY 2017-18	FY 2017-18	FY 2018-19
1 OND COMMAN	Actual	Actual	Adopted	Projected	Adopted
BEGINNING FUND BAL	41,083	50,020	ſ	94,725	
	41,003	30,020	l	34,723	0
REVENUES					
070 733 COPS GRANT	128,937	164,705	100,000	126,479	100,000
SUBTOTAL REVENUES	128,937	164,705	100,000	126,479	100,000
APPROPRIATIONS					
741 842 SPECIAL DEPT SUPPLIES					
SUBTOTAL APPROPRIATIONS	_	<u> </u>		_	-
TRANSFERS					
725 971 TSFR TO 01-GENERAL FUND	(120,000)	(120,000)	(100,000)	(221,204)	(100,000)
100 931 TSFR FROM 01-GENERAL FUND SUBTOTAL TRANSFER	(420,000)	(420,000)	(400,000)	(224 224)	(400,000)
SUBTUTAL TRANSFER	(120,000)	(120,000)	(100,000)	(221,204)	(100,000)
NET DEPARTMENT ACTIVITY	8,937	44,705	-	(94,725)	•
ENDING FUND BAL	50,020	94,725	[0	0
COMPONENTS OF FLIND DALANCE.			•		

COMPONENTS OF FUND BALANCE:

NOTES
NOTES:
MOTEO.



2018-19 Operating Budget

FUND DEPT

08 OFFICE EQUIP REPLACEMENT
928 OFFICE EQUIP REPLACEMENT

The Office Equipment Replacement fund is a component of the General Fund used to provide financing for major office equipment purchases and leases.

			,	
FY 2015-16	FY 2016-17	FY 2017-18	FY 2017-18	FY 2018-19
Actual	Actual	Adopted	Projected	Adopted
55 021	101 065	!	112 205 1	137,493
[]	101,800	•	113,385	137,493
			-	
			-	
-	-	-	•	•
804	716		605	**************************************
8,161	12,854	18,000	10,297	18,000
9 065	12 570	10 000	- 40,000	40.000
0,900	13,570	10,000	10,902	18,000
55,000	25,000	35,000	35,000	35,000
55,000	25,000	35,000	35,000	35,000
46,035	11,430	17,000	24,098	17,000
101,965	113,395	, 	137,493	154,493
		'	<u> </u>	
40,000	60,000		70,000	100,000
11,247	40,000		40,000	40,000
	13,395		27,493	14,493
	804 8,161 8,965 55,000 55,000 46,035 101,965	Actual Actual 55,931 101,965 804 716 8,161 12,854 8,965 13,570 55,000 25,000 55,000 25,000 46,035 11,430 101,965 113,395 40,000 60,000 11,247 40,000	Actual Actual Adopted 55,931 101,965 804 716 8,161 12,854 18,000 8,965 13,570 18,000 55,000 25,000 35,000 55,000 25,000 35,000 46,035 11,430 17,000 101,965 113,395 40,000 60,000 11,247 40,000	Actual Actual Adopted Projected 55,931 101,965 113,395 804 716 605 8,161 12,854 18,000 10,297 8,965 13,570 18,000 10,902 55,000 25,000 35,000 35,000 55,000 25,000 35,000 35,000 46,035 11,430 17,000 24,098 101,965 113,395 137,493 40,000 60,000 70,000 11,247 40,000 40,000

 911 Copier	lease (\$8,000/yr) and new records retention system to repla	aced outdated, non-
	r supported system	15,000
Compi	uter/Software replace	3,000
822 Copier	service contract & charges	



2018-19 Operating Budget

FUND DEPT

12 FAIRFAX FESTIVAL 622 FAIRFAX FESTIVAL

The Fairfax Festival fund is a special revenue fund which raises funds to support the production of the annual festival. The Fairfax Festival reimburses all Police and Public Works overtime associated with Festival activities. In 2015, the festival is June 9 & 10.

FUND SUMMARY	•	FY 2015-16	FY 2016-17	FY 2017-18	FY 2017-18	FY 2018-19
. 3 3		Actual	Actual	Adopted	Projected	Adopted
BEGINNING FUND BAL		15,676	2,439	[-	0
REVENUES						
090 882 FESTIVAL REVENUE		38,890	42,366		45,983	
090 823 SPONSORS				3,000	.0,000	3,000
090 824 VENDORS/BOOTH				30,000		30,000
090 825 MERCHANDISE SALES	SEE NOTE			3,000		3,000
070 699 OTHER				· · · · · · · · · · · · · · · · · · ·	1,117	, , , , , , , , , , , , , , , , , , , ,
SUBTOTAL REVENUES		38,890	42,366	36,000	47,100	36,000
APPROPRIATIONS						
497 OVERTIME REIMB	SEE NOTE	Π	T	5,000		5,000
814 ADVERTISING		2,638	5,154	2,500	2,600	2,500
815 PRINTING	SEE NOTE	533	1,239	300	500	300
821 OUTSIDE SERVICES	SEE NOTE	15,771	19,045	2,500	20,000	2,500
822 PROFESSIONAL SERVIC		7,097	3,798	7,000	4,000	7,000
882 FAIRFAX FESTIVAL - OTI	HER	16,048	13,200	4,000	13,000	4,000
890 MISCELLANEOUS		5,041	7,118	10,400	7,000	9,700
SUBTOTAL APPROPRIAT	IONS	47,127	49,555	31,700	47,100	31,000
TRANSFERS						
725 971 TSFR TO 01-GENERAL FU	JND	(5,000)	(5,000)	(5,000)		(5,000)
100 931 TSFR FROM 01-GENERAL	. FUND		9,750			
SUBTOTAL TRANSFER		(5,000)	4,750	(5,000)	-	(5,000)
NET DEPARTMENT ACTIVITY		(13,237)	(2,439)	(700)	0	-
ENDING FUND BAL		2,439	0 1	Γ	01	0

OTES:	
	825 Shirts, food & drinks
	497 Reimburse Town for Police & Public Works overtime
	Actual overtime expenses in 2011 were 1,089 for Public Works and \$4,500 for Police
	815 Posters/Tee shirts
	821 Music
	Performers
	Website



2018-19 Operating Budget

FUND DEPT 20 MEASURE J - MUNICIPAL SERVICES

715 MISCELLANEOUS

Measure J "Special Purpose Tax" is a voter approved Municipal Services tax providing funding for:

- (1) extended 24/7 staffing of Police and Fire department
- (2) perform Public Works safety improvements,
- (3) providing matching funds for state and federal grants, and
- (4) revitalizing Youth & Senior Programs.
- (5) expand pedestrian trails

Measure J is five-year tax effectve July 2015 expiring June 2020. The tax renews Measure I (\$125 per unit) and replaces the "General Purpose" tax (\$50 per unit). The renewed rate is \$195 per unit.

Programs are overseen by a citizen committee.

FUND SUMMARY	FY 2015-16	FY 2016-17	FY 2017-18	FY 2017-18	FY 2018-19
TOTAL COMMAND	Actual	Actual	Adopted	Projected	Adopted
DECINAINO EURO DAI					
BEGINNING FUND BAL	53,084	68,560		41,536	13,636
REVENUES					
010 120 \$125 SPECIAL MUNI SERV TAX	714,576	714,576	713,600	713,600	713,600
SUBTOTAL REVENUES	714,576	714,576	713,600	713,600	713,600
APPROPRIATIONS					
715 996 DEBT SERVICE				_	
SUBTOTAL APPROPRIATIONS	_		-	**	-
TRANSFERS					
725 951 TSFR TO FUND 51 - CIP GRANTS	(117,000)	(63,000)	(81,500)	(81,500)	(60,000)
725 953 TSFR TO FUND 53 - CIP TOWN	(20,000)	(40,000)	(50,000)	(50,000)	(40,000)
725 971 TSFR TO FUND 01 - GENERAL FUND	(562,100)	(638,600)	(622,100)	(610,000)	(622,100)
SUBTOTAL TRANSFER	(699,100)	(741,600)	(753,600)	(741,500)	(722,100)
NET DEPARTMENT ACTIVITY	15,476	(27,024)	(40,000)	(27,900)	(8,500)
ENDING FUND BAL	68,560	41,536		13,636	5,136
ALLOCATION OF REVENUES:	040 400				
45% POLICE SERVICES 36% FIRE SERVICES	312,100	360,600		322,100	322,100
5% YOUTH & SENIOR PROGRAMS	250,000	250,000 28,000		262,000 38,000	262,000 38,000
6% PUBLIC WORKS IMPROVEMENTS	20,000	40,000		50,000	40,000
8% MATCHING FUNDS FOR GRANTS	117,000	63,000		81,500	60,000
TOTAL	699,100	741,600	•	753,600	722,100
	-	-		12,100	-

DESIGNATION OF FUND BALANCE:

NO	TES
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Measure J funds are transferred and spent from other funds \$60,000 allocated to pedestrian trail improvements and \$40,000 for sidewalk repair



2018-19 Operating Budget

FUND

21 GAS TAX

DEPT

715 MISCELLANEOUS

This fund is required by State law to account for gas tax revenues received from the State and expended for construction and maintenance of City streets. Gas tax is collected by the state through taxes on fuel sales and distributed to local agencies monthly on a per capita basis. Cities receive 15.9% of the tax collected, which is currently 18 cents per gallon, Effective 11/1/17 the base excise tax will increase to 30 cents per gallon.

FUND SUMMARY		FY 2015-16 Actual	FY 2016-17 Actual	FY 2017-18 Adopted	FY 2017-18 Projected	FY 2018-19 Adopted
BEGINNING FUND BAL		51,080	10,063		-	7,685
REVENUES						
060 604 Gas Tax - Section 2106		34,095	32,734	30,921	33,812	33,629
060 605 Gas Tax - Section 2107		55,811	53,009	55,871	54,080	54,080
060 606 Gas Tax - Section 2107.5		2,000	2,000	2,000	2,000	2,000
060 608 Gas Tax - Section 2105		42,861	41,810	43,249	43,860	43,588
060 609 Gas Tax - Loan Repayment	SEE NOTE	42,001	41,010	8,514	8,607	8,607
060 610 Gas Tax - Road Main & Rehab	SEE NOTE			42,910	43,179	125,724
060 611 Gas Tax - Section 2103 (Prop 42)	SEE NOTE	39,216	19,860	29,792	30,147	58,044
TOTAL REVENUES		173,983	149,413	213,257	215,685	325,672 SEE NOTE 1
<u>APPROPRIATIONS</u>						SEENOIET
SUBTOTAL		M		-	*	-
TRANSFERS						
725 951 TSFR TO FUND 51 - CIP GRANTS		(30,000)	-	(44,000)	(44,000)	(208,000)
725 953 TSFR TO FUND 53 - CIP TOWN				-	-	
725 971 TSFR TO FUND 01 - GENERAL FU	ND	(185,000)	(159,476)	(164,000)	(164,000)	(125,000)
SUBTOTAL		(215,000)	(159,476)	(208,000)	(208,000)	(333,000)
NET DEPARTMENT ACTIVITY		(41,017)	(10,063)		7,685	(7,328)
ENDING FUND BAL		10,063	(0)		7,685	357

Revenue projections provided by California Transportation Commission for SB 1	 NOTE 1
Revenue projections provided by California Transportation Commission for SB 1	 TWO I
	 Revenue projections provided by California Transportation Commission for SB 1
	 Revertue projections provided by California Transportation Commission for SB 1



2018-19 Operating Budget

FUND

22 MEASURE A - TRANSPORTATION

DEPT

715 MISCELLANEOUS

Measure A transportation funds are generated from a 20 year 1/2 cent sales tax passed in November 2004. The tax is administered by the Transportation Authority of Marin (TAM) which is a joint powers agency (JPA) consisting of the 11 cities and towns in the County of Marin. Additional funding was added in November 2010 with the passing of Measure B which added \$10 per vehicle to the annual Vehicle Licence Fee to fund transportation programs. Funds are allocated to Town based 50% on road miles and 50% on population.

FUND SUMMARY	FY 2015-16	FY 2016-17	FY 2017-18	FY 2017-18	FY 2018-19
. 5175 55111171111	Actual	Actual	Adopted	Projected	Adopted
	PRIOR YEAR AG	CTIVITY FOR ILL	USTRATIVE PU	RPOSES	
BEGINNING FUND BAL		-		48,324	177,045
REVENUES					
060 920 MEASURE A&B FUNDS	85,745	206,215	95,217	223,937	
SUBTOTAL REVENUES	85,745	206,215	95,217	223,937	-
APPROPRIATIONS					
715 893 VARIOUS					
SUBTOTAL APPROPRIATIONS			-		**
TRANSFERS					
725 951 TSFR TO FUND 51 - CIP GRANTS	(85,745)	(157,891)	(253,103)	(95,217)	(91,360)
725 953 TSFR TO FUND 53 - CIP TOWN 725 971 TSFR TO FUND 01 - GENERAL FUND					
SUBTOTAL TRANSFER	(85,745)	(157 801)	(253,103)	(05.217)	(04.260)
CODICIAL INAMOLEN	(00,740)	(157,891)	(255, 105)	(95,217)	(91,360)
NET DEPARTMENT ACTIVITY		48,324	-	128,720	(91,360)
ENDING FUND BAL		48,324		177,045	85,685

MEASURE A TRANSPORTATION - APPROPRIATIONS

53	894 PARKADE IMPR
51	814 MOUNTAIN VIEW RD REPAVING
51	812 TAMALPAIS REPAVEMENT
51	816 CANYON RD STABILIZATION

FY 2015-16 Actual	FY 2016-17 Actual	FY 2017-18 Budget	FY 2017-18 Projected	FY 2018-19 Budget
85,745				10,000
	157,891	157,891		
		95,217	95,217	
				81,360
85,745	157,891	253,108	95,217	91,360

OTES:	
Funds are transferred to Capital Improvement funds for expenditure	
·	Commission and sections and the Commission of th
	TOTAL STANLEY



2018-19 Operating Budget

FUND

23 MEASURE A - PARKS

DEPT

715 MISCELLANEOUS

Measure A funds are generated from a 1/4 cent sales tax passed in November 2012 to care for Marin's existing parks and open spaces, support regional community parks projects and programs, and further farmland preservation. 15% of the revenue generated is available to the cities and towns to enhance and manage their parks, nature preserves, recreation programs, and vegetation to reduce wildfire risk. A Measure A committee consisting of councilmembers and representatives of FOSC, PARC and the Volunteer Board make annual workplan recommendations to the council for the use of funds. The council must approve and submit a workplan to the county each year.

FUND SUMMARY	FY 2015-16	FY 2016-17	FY 2017-18	FY 2017-18	FY 2018-19
1 OND COMMAN	Actual	Actual	Adopted	Projected	Adopted
	PRIOR YEAR A	CTIVITY FOR ILL	USTRATIVE PU	RPOSES	
BEGINNING FUND BAL	(11,205)	(312)		68,572	98,663
REVENUES					
060 920 MEASURE A FUNDS	55,000	83,884	60,091	60,091	61,436
SUBTOTAL REVENUES	55,000	83,884	60,091	60,091	61,436
APPROPRIATIONS					
715 893 VARIOUS		10,000		30,000	161,000
SUBTOTAL APPROPRIATIONS		10,000		30,000	161,000
TRANSFERS					
100 941 TSFR FROM FUND 51 - CIP GRANTS	18,893	- 1	-	-	- 1
725 951 TSFR TO FUND 51 - CIP GRANT	(58,000)	-	(25,000)	-	
725 972 TSFR TO FUND 73 - OPEN SPACE	(5,000)	(5,000)			
SUBTOTAL TRANSFER	(44,107)	(5,000)	(25,000)	-	•
NET DEPARTMENT ACTIVITY	10,893	68,884	35,091	30,091	(99,564)
ENDING FUND BAL	(312)	68,572	[98,663	(901)
	ſ	FY 2015-16	FY 2016-17	FY 2017-18	FY 2017-18
MEASURE A PARKS - APPROPRIATIONS	see note	ADOPTED	ADOPTED	ADOPTED	PROPOSED
51 820 RENOVATION OF WOMENS CLUB STAG		10,000	10,000	25,000	25,000
51 841 OUTDOOR FURNITURE IN BOLINAS PAI	RK (e.g., picnic	tables)			4,000
51 841 VEGETATION MANAGEMENT					5,000
51 841 REPAIR OF PARK EQUIPMENT 51 841 TRAIL REPAIR & IMPROVEMENT		21,500	45.000	29,000	49,000
51 841 TRAIL REPAIR & IMPROVEMENT 51 841 RENOVATION OF CLAUS CIRCLE PARK		50,000	15,000	30,000	20,000
51 841 PAVILION LED LIGHT & H20 HEATER RE	DI ACENAENIT	12,500	7,000 6,000	- 6,000	9 420
51 841 PERI PARK PUMP TRACK	. LACLIVILIYI		6,000	10,000	8,436 10,000
73 673 931 PARKLAND ACQUISITION		10,000	10,000	30,000	40,000
73 673 PARKLAND RESTORATION	_	5,000	-,	,	

NOTES:

The County requires that Measure A funds be spent from within a single fund and not transferred to different funds for expenditure on a project. For example, the funds allocated to open space/parkland acquisition cannot be transferred to the Open Space Fund. The funds must remain in Fund 23 until expended. Monies not spent in FY17-18 will need to be reallocated /carried to the next fiscal year. As a result, there are currently \$30,000 allocated to open space / parkland activity which includes funding from the prior three years. The estimated amount to be received in FY18-19 is \$61,436 and \$100,000 to be carried-over from FY17-18. The trail improvement project spent all its FY17-18 funds and has no carry-over.

109,000

54.000

130,000

161,436

See Appendix for Measure A Parks annual workplan



2018-19 Operating Budget

FUND DEPT 43-46 DEBT SERVICE MEASURE K
716 DEBT SERVICE

The Measure K Debt serivce fund exists to handle the debt payments on the Measure K General Obligation bonds issued between FY2000-2006 to fund capital improvements to community facilities, streets, and storm drains within the Town. Borrowed funds were spent from the Fund 54 Measure K capital Improvement fund. Revenues are raised property taxes designated for debt service at a rate adopted by council annually suffient to pay principal and interest on the bond issues. The 2000 series bonds were refinanced in 2008 which provided \$158,050 of additional project funds. The 2002 series bonds were refunded in 2012 which provided \$193,726 of additional capital for Measure K street purposes. The Town refunded the 2006 issue in May, 2016 reducing debt service(interest) costs to ratepayers (See Fund 46). The rate charged to ratepayers will be per \$100 of Assessed valuation, from .02892 charged in FY18.

per \$700 or 700000000000000000000000000000000	UTIT .UZUUZ CITE	arged iii i i i o	•		
FUND SUMMARY	FY 2015-16	FY 2016-17	FY 2017-18	FY 2017-18	FY 2018-19
TOND SOMMAN	Actual	Actual	Adopted	Projected	Adopted
BEGINNING FUND BAL	890,106	817,911		977,460	951,752
REVENUES					
010 101 PROPERTY TAX - CURRENT SEC	534,765	534,765	483,400	487,692	508,858
010 102 PROPERTY TAX - CURRENT UNSEC	3,740	3,740	7,600	-	7,600
010 103 PROPERTY TAX - PRIOR YEARS	218	218	400	165	400
010 110 SUPPLEMENTAL PROPERTY TAX	13,107	13,107	12,100	15,889	12,100
050 607 SECURED HOPTR	6,725	6,725	3,500	_	3,500
SUBTOTAL REVENUES	558,554	558,554	507,000	503,746	532,458
<u>APPROPRIATIONS</u>					
FUND 43 - 2006 GENERAL OBLIGATION BONDS					
716 995 PRINCIPAL	150,000		-		-
716 996 INTEREST SEE NOTE	107,475		=		_
•	257,475	-	-	-	=
FUND 44 - 2008 GENERAL OBLIGATION REFUNDING	BONDS				
716 995 PRINCIPAL	86,900	97,100	123,000	123,000	132,000
716 996 INTEREST	92,628	87,292	66,204	73,458	61,104
	179,528	184,392	189,204	196,458	193,104
FUND 45 - 2012 GENERAL OBLIGATION REFUNDING	BONDS				
716 995 PRINCIPAL	117,400	126,600	140,300	140,300	148,700
716 996 INTEREST	70,942	67,343	63,406	63,406	59,143
	188,342	193,943	203,706	203,706	207,843
FUND 46 - 2016 GENERAL OBLIGATION REFUNDING	BONDS				
716 995 PRINCIPAL			98,000	98,000	105,000
716 996 INTEREST		17,780	24,990	24,990	22,859
	=	17,780	122,990	122,990	127,859
821 CONTRACT SERVICES SEE NOTE	2,700	<u> </u>	2,700	2,700	2,700
871 INSURANCE & FEES	2,705	2,891	3,600	3,600	3,600
SUBTOTAL APPROPRIATIONS	630,750	399,005	522,200	529,454	535,105
NET DEPARTMENT ACTIVITY	(72,195)	159,549		(25,708)	(2,647)
ENDING FUND BAL	817,911	977,460	[951,752	949,105
NOTEO			•		

NOTE	S:		Original	Balance	Final	
			Issue	6/30/2017	Payment	
Fund	43	General Obligation Bonds Series 2006 (Refunded 2016)	\$ 1,765,000	\$ -	5/11/2016	Defeased
Fund	44	General Obligation Refunding Bonds Series 2008	\$ 2,231,000	\$ 1,540,000	8/1/2025	
Fund	45	General Obligation Refunding Bonds Series 2012	\$ 2,880,000	\$ 2,309,900	8/1/2027	***************************************
Fund	46	General Obligation Bonds Series 2016	\$ 1,239,000	\$ 1,239,000	8/1/2027	***************************************
	Note	1 Disclosure & dissemination compliance services (Urban	Futures)			



2018-19 Operating Budget

FUND DEPT 48 LEASE AGREEMENT 716 DEBT SERVICE

On January 18,2017, the Town entered into a lease financing agreement with Capital One Public Funding, LLC to refinance a significant portion of its Unaccrued Actuarial Liaibility (UAL) owed to CalPERS for Miscellaneous and Safety pensions. The Lease was in the amount of \$3,860,000 which covered payoff in full of the Town's Retirement Side Funds and Pre-2013 UAAL for both Miscellaneous and Safety employees. The lease was put out through a placement agent to competitive bid to institutional buyers and the successful proposal gave a rate of interest for the 20 year lease of 5.40%, taxable (because the proceeds benefit private parties). In comparison to what the Town was projected to pay to CalPERS, the Town will receive a Net Present Value Savings of 17.32%, or a total of \$653,340. The annual savings for each of the first 5 years will be approximately \$78,000, and annual savings in the following 16 years will range between \$28,207 and \$52,463 for a total of \$1,023,550 in savings. Payments began June, 2017.

FUND SUMMARY	FY 2015-16 Actual	FY 2016-17 Actual	FY 2017-18 Adopted	FY 2017-18 Projected	FY 2018-19 Adopted
BEGINNING FUND BAL				1,284	1,294
REVENUES	•				
INTERDEPARMENTAL CHARGES		198,113	452,909	452,909	466,842
SUBTOTAL REVENUES		198,113	452,909	452,909	466,842
PPROPRIATIONS					
716 994 DEBT ISSUE/ADMIN		(1,284)		(10)	
716 995 PRINCIPAL 716 996 INTEREST		113,000	254,000	254,000	282,000
		85,113	198,909	198,909	184,842
SUBTOTAL APPROPRIATIONS		196,829	452,909	452,899	466,842
RANSFERS 100 931 TSFR FROM 01-GENERAL FUND					
SUBTOTAL TRANSFER	-		_	-	-
IET DEPARTMENT ACTIVITY		1,284	-	10	-
NDING FUND BAL		1,284		1,294	1,294
LLOCATION OF LEASE PAYMENT TO DEPARTMENTS (4	196)		PRIOR		
01 - 111 Town Council			1,850	0.29%	1,331
01 - 211 Town Manager			6,894	1.06%	4,960
01 - 241 Finance			5,605	0.86%	4,033
01 - 311 Planning & Building Services			42,150	6.50%	30,328
01 - 321 Building Inspection & Permits			16,535	2.55%	11,89
01 - 411 Police			530,644	81.79%	381,80
01 - 510 Public Works Administration			6,950	1.07%	5,00
01 - 511 Street Maintenance			19,618	3.02%	14,11
01 - 611 Park Maintenance		Į	10,874	1.68%	7,824
01 - 616 Volunteers for Fairfax			2,662	0.41%	1,91
01 - 617 Recreation			5,045	0.78%	3,63
	3		648,827		466,842

Allocation based on prior year Side Fund expense percentage



2018-19 Operating Budget

FUND DEPT 51 CIP - GRANTS **CAPITAL PROJECTS**

This activity encompasses the costs of capital projects partially or fully funded by federal and state grants. Additional funding is provided by transfers from Measure A - Parks & Transportation, Measure J and Gas Tax funds.

Additional funding is provided by transfers from Measure	A - Parks & II	ransportation,	ivieasure J ar	id Gas Tax fun	as.
FUND SUMMARY	FY 2015-16	FY 2016-17	FY 2017-18	FY 2017-18	FY 2018-19
TOND COMMAN	Actual	Actual	Adopted	Projected	Adopted
BEGINNING FUND BAL		247,484		441,273	543,871
REVENUES					
070 695 COUNTY	-	-	35,000	151,200	55,000
060 920 MEASURE A PARK & TRANSP	-	-	378,217	68,063	81 360
070 711 FEDERAL/STATE GRANT REVENUE	-	-	157,891	-	
070 710 HIGHWAY BRIDGE PROGRAM (HBP)	651,532	395,601	597,000	295,397	760,300
070 704 RECYCLING GRANT				**	
070 600 FED/STATE FINANCING			275,000	20,522	121,200
070 699 OTHER	108,330	108,330	86,671	-	37,600
SUBTOTAL REVENUES	759,862	503,931	1,529,779	535,182	1,055,460
<u>APPROPRIATIONS</u>					
821 OUTSIDE SERVICES	58,137	35,696	47,000	1,358	95,000
825 ENVIRONMENTAL & PERMITS	664	-	53,500	-	55,100
826 ENGINEERING & DESIGN	558,507	405,022	710,891	283,699	834,000
827 CONSTRUCTION	83,624	9,528	757,326	394,414	429,360
OTHER	43,298	(3,106)	30,000	13,830	
SUBTOTAL APPROPRIATIONS	744,230	447,139	1,598,717	693,301	1,413,460
<u>TRANSFERS</u>					
100 931 TSFR FROM FUND 01 - GENERAL FUND			40,000	40,000	
100 941 TSFR FROM FUND 20 - MEASURE J	117,000	63,000	81,500	81,500	60,000
100 942 TSFR FROM FUND 21 - GAS TAX	30,000	-	44,000	44,000	208,000
100 956 TSFR FROM FUND 22 - MEAS A TRANS	85,745	157,891	253,103	95,217	91,360
100 957 TSFR FROM FUND 23 - MEAS A PARK	58,000	-	25,000	_	<u>-</u>
725 971 TSFR TO FUND 01 - GENERAL FUND		1			
725 976 TSFR TO FUND 23 - MEAS A PARK	(18,893)				
725 953 TSFR TO FUND 53 - CIP TOWN	(40,000)		-	-	-
SUBTOTAL TRANSFER	231,852	220,891	190,500	260 747	250 260
	•	,	•	260,717	359,360
NET DEPARTMENT ACTIVITY	247,484	277,683	121,562	102,598	1,360
ENDING FUND BAL	247,484	525,167		543,871	545,231
ALLOCATION OF APPROPRIATIONS:					
51- 810 ST RESURF & REPAIR - SELECTED SFD	Г	- I	100,000	44,000	70,000
51- 812 ST RESURF & REPAIR - TAMALPAIS RD	 	-	115,217	489	1
51- 813 ST RESURF & REPAIR - SCENIC RD NEW			1		208,000
51- 814 ST RESURF & REPAIR - MTN VIEW RD		9,664	165,000	-	COMPLETED

51- 810	ST RESURF & REPAIR - SELECTED SFD	
51- 812	ST RESURF & REPAIR - TAMALPAIS RD	
51- 813	ST RESURF & REPAIR - SCENIC RD	NEV
51- 814	ST RESURF & REPAIR - MTN VIEW RD	
51- 816	ST RESURF & REPAIR - CANYON RD STABLE	
51- 820	WOMENS CLUB REHABILITATION	
51- 821	PAVILION FLOOR/KITCHEN	
51- 841	MISC PARK & TRAIL IMPROVEMENTS	
51- 843	AZALEA AVENUE BRIDGE	
51- 856	MEADOW WAY BRIDGE	
51- 871	BPMP - SPRUCE, MARIN, CANYON BRIDGE	

51- 873	CREEK ROAD BRIDGE
51- 875	BIKE SPINE CLASS 1 BIKE LANE
51- 909	PAVILION SEISMIC RETROFIT

51-872 PAVILION ROOF

Totals

	744,230	447,139	1,598,717	693,301	1,413,460
	420	648	38,000	-	65,000
	52,572	34,198	323,000	310,233	COMPLETED
	191,337	45,176	126,000	18,463	184,000
	41,883	COMPLETED		-	-
	69,757	43,807	119,500	38,831	52,600
Г	316,378	160,019	225,000	94,117	212,500
Г	18,141	147,206	227,000	70,628	430,000
	37,863	6,422	60,000	41,540	60,000
	1,787	COMPLETED		-	-
	14,091	-	25,000	-	50,000
			75,000	75,000	81,360
		9,664	165,000	*	COMPLETED
w 🗀					208,000
			115,217	489	COMPLETED
		-	100,000	44,000	70,000

2018-19 Operating Budget

FUND DEPT 52 CIP - STORM RECOVERY
CAPITAL PROJECTS

This activity encompasses the costs of capital projects partially or fully funded by federal and state grants.

FEMA and Cal OES are reviewing storm related expenditures and reimbursements from 2005-2011 which may result in the town refunding a portion of the \$1.6m of funds received through 2011.

result in the town refunding a portion of the \$1.6m of fund	ls received thro	ough 2011.			
FUND SUMMARY	FY 2015-16	FY 2016-17	FY 2017-18	FY 2017-18	FY 2018-19
, one community	Actual	Actual	Adopted	Projected	Adopted
DECIMALNO FUND DAL	·		. ,		
BEGINNING FUND BAL	-	-	l L		(286,177)
REVENUES					
070 600 FEDERAL/STATE GRANT REVENUE			492,750	-	270,000
070 695 COUNTY			64,062	440,217	190,000
FEMA			123,188	114,507	50,000
OES SUBTOTAL REVENUES			207,000	30,000	121,177
SUBTUTAL REVENUES	-	-	887,000	584,724	631,177
<u>APPROPRIATIONS</u>					
821 OUTSIDE SERVICES					DETAIL
822 PROFESSIONAL SERVICES					IN NOTES
825 ENVIRONMENTAL & PERMITS					
826 ENGINEERING & DESIGN					
827 CONSTRUCTION 828 CONSTRUCTION ENGINEERING			887,000		
699 OTHER					
SUBTOTAL APPROPRIATIONS		-	887,000	870,901	345,000
			001,000	0,0,001	343,000
TRANSFERS					
100 941 TSFR FROM FUND 01 - GENERAL FUND					
100 941 TSFR FROM FUND 20 - MEASURE J			-		-
100 941 TSFR FROM FUND 51 - CIP TOWN SUBTOTAL TRANSFER	L			<u></u>	
SUBTOTAL TRANSFER	-	-	-	-	-
NET DEPARTMENT ACTIVITY	-	-	-	(286,177)	286,177
					•
ENDING FUND BAL	<u> </u>	-	0[(286,177)	0
ALLOCATION OF APPROPRIATIONS:					
52- 530 WOMENS CLUB/PERI PARK SLIDE REPAIR	₹		5,000	8,496	
52- 532 REPAIR/REPLACE PICNIC TABLES			10,000	5,000	
52- 534 HEADWALL SCOUR (6 Bridge Ct)			200,000	7,776	200,000
52- 536 355 FOREST AVE REPAIR (FHWA project)	•		230,000	370,615	
52- 538 92 MADRONE RD			85,000	122,089	
52- 540 300 TAMPALPAIS			85,000	204,006	
52- 542 173 TAMALPAIS RD			15,000	-	75,000
52- 544 35 BERRY TRAIL 52- 546 EMERGENCY PROTECTIVE MEASURES			5,000	5,800	
52- 548 SCENIC DR POT HOLE REPAIR	-	-	40,000	61,896	
52- 550 CREST AVE POT HOLE REPAIR			12,000 20,000	9,263 15,438	
52- 552 DEBRIS/TREE REMOVAL/CLEAN UP			110,000	59,573	
52- 554 46 CANYON RD	_	_	70,000	949	70,000
Totals	-		887,000	870,901	345,000
NOTES: Projects reference FEMA categories ar	nd projects; Up	wards of 90%	FHWA fundin	g	
FEMA pays 75% of eligible costs					
Cal-OES pays 75% of remaining 25%					
Town pays approx. 6.5% Peri Park slide repair is not eligible for I	-FMA funde a	innlied for			
Torr ark slide repair is not engible for t	LIVIA IUITUS, C	ppiica ioi			



2018-19 Operating Budget

FUND DEPT 53 CIP - TOWN
CAPITAL PROJECTS

This activity encompasses the costs of capital projects funded by Town General Fund revenue Additional sources include Measure A (TAM Transportation tax) and Measure J

FUND SUMMARY	FY 2015-16	FY 2016-17	FY 2017-18	FY 2017-18	FY 2018-19
	Actual	Actual	Adopted	Projected	Adopted
BEGINNING FUND BAL	170,523	146,992		106,391	211,698
REVENUES					
070 695 COUNTY			276,000	283,255	283,255
060 920 MEASURE A TAM TRANSP TAX	-	-	-	-	95,745
070 711 FEDERAL/STATE GRANT REVENUE	***************************************		18,000	-	152,000
070 699 OTHER SEE NOTE		2,784	49,370	49,370	29,000
SUBTOTAL REVENUES	-	2,784	343,370	332,625	560,000
APPROPRIATIONS					
821 OUTSIDE SERVICES	-	-	24,370	-	40,000
825 ENVIRONMENTAL & PERMITS	-	-	-	-	60,000
826 ENGINEERING & DESIGN	19,921	50,797	64,000	14,587	280,000
827 CONSTRUCTION	112,056	31,588	310,000	262,731	350,000
828 CONSTRUCTION ENGINEERING	_	-	-	-	
814 OTHER			-		
SUBTOTAL APPROPRIATIONS	131,977	82,386	398,370	277,318	690,000
RANSFERS					
100 931 TSFR FROM FUND 01 - GENERAL FUND	48,446	-	-	-	27,000
100 941 TSFR FROM FUND 20 - MEASURE J	20,000	40,000	50,000	50,000	40,000
100 942 TSFR FROM FUND 21 - GAS TAX	_	-	***	-	_
100 949 TSFR FROM FUND 51 - CIP GRANTS	40,000		-	-	
SUBTOTAL TRANSFER	108,446	40,000	50,000	50,000	67,000
IET DEPARTMENT ACTIVITY	(23,531)	(39,601)	(5,000)	105,307	(63,000
NDING FUND BAL	146,992	107,391	[211,698	148,698
			_		
LLOCATION OF APPROPRIATIONS:					
53- 804 SIDEWALK REPLACE/REPAIR & TREE TRIM	23,051	4,343	35,000	4,000	40,000
53- 819 MANZANITA ROAD SLIDE REPAIR	79,717	COMPLETED		-	
53- 830 DOWNTOWN IMPROVEMENTS			50,000	-	90,000
53- 887 STREET RESURFACING/REPAIR	29,159	59,192	249,370	258,731	200,000
53- 894 PARKADE IMPROVEMENTS	50	18,850	64,000	14,587	360,000
Totals	131,977	82,386	398,370	277,318	690,000
OTES:					



2018-19 Operating Budget

FUND DEPT

73 OPEN SPACE 673 OPEN SPACE

The Open Space Fund was established in June 2004. It is a fiduciary type fund whose activities are managed by the Open Space Committee. In March 2005, the Town purchased the Melvin Property from donations and an advance from the General Fund, which was paid back. In July 2008, the Town Council authorized transferring \$29,996 from the proceeds from the sale of 32 Powers Ln (Dunn) to the Open Space fund to be used for Capital Acquisition.

	, to the open	-1		and Capital		
FUND SUMMARY	FY 20	15-16	FY 2016-17	FY 2017-18	FY 2017-18	FY 2018-19
1 SHE GOIRINAN	Act	ual	Actual	Adopted	Projected	Adopted
DECIMINA FUND DAY						
BEGINNING FUND BAL	2	1,057	15,692		29,024	32,413
REVENUES						
070 815 COUNTY OPEN SPACE GRANT		T				
070 816 DONATIONS SEE NO	OTE 4	4,789	(8)	2,000	604	2,000
070 923 COUNTY MEASURE A PARK						
SUBTOTAL REVENUES	4	4,789	(8)	2,000	604	2,000
APPROPRIATIONS						
COMMITTEE						
811 POSTAGE		80		2,000		2,000
812 REPRODUCTION				-		-
815 PRINTING 879 FUNDRAISING COST		114		2,000	855	- 2 000
890 MISCELLANEOUS		960	661	2,000	360	2,000
931 BLDGS & LAND SEE NO	OTE 10	0,000			300	
SUBTOTAL APPROPRIATIONS	11	1,154	661	4,000	1,215	4,000
						·
TRANSFERS 100 931 TSFR FROM GENERAL FUND SEE NO		1.000	4 000 1	4.000	4 000	4 000
100 931 TSFR FROM GENERAL FUND SEE NO 100 TSFR FROM FUND 23 - MEAS A PARK		1,000) 5,000	4,000 5,000	4,000	4,000	4,000
100 699 LOAN FROM GENERAL FUND SEE NO	J	7,000	3,000			
SUBTOTAL TRANSFER	L	1,000	9,000	4,000	4,000	4,000
	'	,,,,,,,	0,000	4,000	4,000	4,000
NET DEPARTMENT ACTIVITY	(5	5,365)	8,331	2,000	3,389	2,000
ENDING FUND BAL	15	5,692	24,024	I	32,413	34,413
			<u>'</u>			
ALLOCATION OF FUND BALANCE:						
Designated for Skyranch Property					_	_
Designated for Parkland Restoration					-	-
Designated for Capital Acquisition		300	300		10,000	10,000
Undesignated Balance		5,392	23,724		22,413	24,413
	21	1,057	24,024		32,413	34,413
Dunando Associations						
Property Acquisitions Melvin Property (APN: 197-070-05) 2005	200	0,000				
Tax Default (Toyon) (APN: 03-673-931) 2009		5,000 5,100				
Upper Ridgeway (APN #001-193-07) 2013		3,283				
Skyranch 2014		0,000				

NOTES:

The Town has allocated \$40,000 in County Measure A park funds for parkland/open space purchases. However, the County requires the funds to be held in the separate account until they are expended, thus, the funds cannot be transferred to the Open Space Fund. The Measure A monies are held in Fund 23 (pg 67).

FY2018-19 TO FY2022-23

ADOPTED Five Year Capital Improvement Program



MAYOR Peter Lacques

VICE MAYOR Barbara Coler

COUNCIL MEMBERS
Bruce Ackerman
Renée Goddard
John Reed

CAPITAL IMPROVEMENT PROGRAM BUDGET FY 2016/17

PROJECT PROJECT Project Phase Project		EXPENDITURES					FUNDING SC	FUNDING SOURCE 2016/17	1		
PANK FACILIUR MEHPOVEMENTS: Design & Const 20,000 20,000 20,000	Account No:		Project Phase	Estimated Total Project Costs FY17	Federal / State Funding		Measure A & B TAM Transport Tax	Measure A Parks	Transfers General Fund & Other	Fed/State Financing	County
MRADOW WAY BRIDGE Design & Const 308,000 246,000 13,000 295,000 9 MRADOW WAY BRIDGE Design & Const 290,000 246,000 - 44,000 -	51-820	PARK FACILITY IMPROVEMENTS: WOMEN'S CLUB REHABILITATION	Design & Const	20,000		ı		20,000	•		
MEADOW WAY BRIDGE Const 290,000 246,000 - 44,000 - 44,000 BRIDGE PREVENTIVE MAINT PROCS Design & Const 75,000 56,000 - 16,000 - 48,000 PAYLLON SEISMIC RETROFIT Design & Const 193,000 177,000 - 16,000 - 48,000 PAYLLON SEISMIC RETROFIT Design & Const 50,000 - 50,000 - 48,000 - AZALEA AVENUE BRIDGE Design & Const 243,000 208,000 - 50,000 - 48,000 - STREET RESURFACING & REPAIR Design & Const 155,000 - - 79,000 - 79,000 - 79,000 - - 79,000 -	51-875	BIKE SPINE CLASS I BIKE LANE	Design & Const	308,000		13,000	295,000	1	1		
BRIDGE PREVENTIVE MAINT PROC. Design & Const 75,000 56,000 - 19,000 - 48,000 CREEK ROAD BRIDGES Design & Const 193,000 177,000 - 16,000 - 48,000 PAVILLON SEISMIC RETROFIT Design & Const 243,000 208,000 - 48,000 - 48,000 AXALEA AVENUL BRIDGE Design & Const 243,000 208,000 - 48,000 - 48,000 STREET RESURFACING & REPAIR Design & Const 157,891 - - 79,000 79,000 STREET RESURFACING & REPAIR Design & Const 157,891 - - 79,000 79,000 STREET RESURFACING & REPAIR Design & Const 157,891 - - - 48,000 STREET RESURFACING & REPAIR Design & Const 157,891 -	51-856	MEADOW WAY BRIDGE	Design & Const	290,000	246,000	1	44,000		Popular Control of Con		
CAMERICADE BRIDGE Design & Const 193,000 177,000 - 16,000 - 48,000 MANILION SEISMIC RETROFIT Design & Const \$6,000 \$0,000 <t< td=""><td>51-871</td><td>BRIDGE PREVENTIVE MAINT PROG - SPRUCE, MARIN CANYON BRIDGES</td><td>Design & Const</td><td>75,000</td><td>56,000</td><td>The state of the s</td><td>19,000</td><td></td><td></td><td></td><td></td></t<>	51-871	BRIDGE PREVENTIVE MAINT PROG - SPRUCE, MARIN CANYON BRIDGES	Design & Const	75,000	56,000	The state of the s	19,000				
PAVILLON SEISMIC RETROFIT Design & Const 48,000 - - 48,000 48,000 MISC PARK & TRAIL IMPROVEMENTS Design & Const 50,000 208,000 50,000 - - 48,000 - AZALEA AVENUE BRIDGE Design & Const 243,000 208,000 208,000 -	51-873		Design & Const	193,000	177,000	1	16,000		ı		
AZALEA AVENUE BRIDGE Design & Const 50,000 <td>51-909</td> <td></td> <td>Design & Const</td> <td>48,000</td> <td>1</td> <td>1</td> <td></td> <td>ı</td> <td>48,000</td> <td></td> <td></td>	51-909		Design & Const	48,000	1	1		ı	48,000		
AZALEA AVENUE BRIDGE Design & Const 155,000 STREET RESURFACING & REPAIR Design & Const 155,000 STREET RESURFACING & REPAIR Design & Const 157,881 STREET RESURFACING & REPAIR Design & Const STREET RESURFACING & REPAIR Annual Program 39,000 STREET RESURFACING & REPAIR Design & Const STREET RESURFACING & REPAIR TOTALS TOTALS	51-841	MISC PARK & TRAIL IMPROVEMENTS	Design & Const	50,000		50,000		ı	i		
STREET RESURFACING & REPAIR Design & Const 155,000 - - - 22,671 1 STREET RESURFACING & REPAIR Design & Const 79,000 - - 79,000 79,000 STREET RESURFACING & REPAIR Design & Const 157,891 - - 79,000 79,000 STREET RESURFACING & REPAIR Design & Const 85,000 30,000 30,000 - 6,000 - SIDEWALK REPLACE & REPAIR Annual Program 39,000 45,000 - 6,000 - - - PARKADE IMPROVEMENTS Design & Const 57,000 45,000 - 6,000 - - - - TOTALS STREET RESURFACING & REPAIR Annual Program 39,000 45,000 12,000 - <	51-843		Design & Const	243,000	208,000						35,000
STREET RESURFACING & REPAIR Design & Const 79,000 T0,000 T0	51-810	STREET RESURFACING & REPAIR SELECTED AREAS OF SFD	Design & Const	155,000			New York Control of the Control of t	Auto-Teacher Teacher T	22,671	132,329	
STREET RESURFACING & REPAIR Design & Const 157,891 157,891 -	51-812	STREET RESURFACING & REPAIR TAMALPIAS RD	Design & Const	79,000					79,000		
STREET RESURFACING & REPAIR Design & Const 85,000 30	51-814	STREET RESURFACING & REPAIR MOUNTAIN VIEW RD	Design & Const	157,891	157,891		•				
SIDEWALK REPLACE & REPAIR Annual Program 30,000 30,000 30,000 The standard	51-816	STREET RESURFACING & REPAIR CANYON RD STABILIZATION	Design & Const	85,000			*			85,000	
DOWNTOWN IMPROVEMENTS Design & Const - 6,000 5,000 - 6,000 - 6,000 - 6,000 -	53-804	SIDEWALK REPLACE & REPAIR	Annual Program	30'00		30,000					
STREET RESURFACING & REPAIR Annual Program 39,000 45,000 12,000 - 6,000 -	53-830	DOWNTOWN IMPROVEMENTS	Design & Const	ı							
PARKADE IMPROVEMENTS Design & Const 57,000 45,000 12,000 -	53-887	STREET RESURFACING & REPAIR	Annual Program	39,000		ı	6,000			33,000	
\$ 1,829,891 \$ 889,891 \$ 105,000 \$ 380,000 \$ 20,000 \$ 149,671 \$	53-894	PARKADE IMPROVEMENTS	Design & Const	57,000	45,000	12,000	•		ı		TOTAL OF LATER AND
		TOTALS		-						\$ 250,329	\$ 35,000

CAPITAL IMPROVEMENT PROGRAM BUDGET FY 2017/18

THE STREET VALUE	EXPENDITURES		100 PM 10				FUNDING SOURCE 2017/18	JURCE 2017	18		
Account No:	PROJECT	Project Phase	Estimated Total Project Costs FY17	Federal / State Funding	Gas Tax	Measure J Match Grant Funds	Measure A & B TAM Transport Tax	Measure A Parks	Gen Fund (Meas C) Transfers & Other	Fed/State Financing	County
51-820	PARK FACILITY IMPROVEMENTS: WOMEN'S CLUB REHABILITATION	Design & Const	25,000			•	The state of the s	25,000	1		
51-875	BIKE SPINE CLASS I BIKE LANE	Design & Const	323,000			1	283,000	•	40,000	AND THE PROPERTY OF THE PROPER	1
51-856	MEADOW WAY BRIDGE	Design & Const	225,000	191,000	34,000	T T T T T T T T T T T T T T T T T T T					
51-871	BRIDGE PREVENTIVE MAINT PROG - SPRUCE, MARIN CANYON BRIDGES	Design & Const	119,500	000'86		21,500	ı		Part of the Control o		
51-873	CREEK ROAD BRIDGE	Design & Const	126,000	116,000	10,000	ŧ	,			A CONTRACTOR OF THE PROPERTY O	
51-909	PAVILION SEISMIC RETROFIT	Design & Const	38,000	,				*	38,000		
51-841	MISC PARK & TRAIL IMPROVEMENTS	Design & Const	000'09			000'09		1			
51-843	AZALEA AVENUE BRIDGE	Design & Const	227,000	192,000	TOTAL CONTRACTOR OF THE CONTRACTOR OF T						35,000
51-810	STREET RESURFACING & REPAIR SELECTED AREAS OF SFD	Design & Const	100,000			1	100,000			ı	
51-812	STREET RESURFACING & REPAIR TAMALPIAS RD	Design & Const	115,217			The state of the s	115,217				
51-814	STREET RESURFACING & REPAIR MOUNTAIN VIEW RD	Design & Const	165,000	1	A CONTRACTOR OF THE CONTRACTOR		157,891		7,109		
51-816	STREET RESURFACING & REPAIR CANYON RD STABILIZATION	Design & Const	75,000							75,000	
52-ALL	DISASTER REPAIRS	Design & Const	887,000	822,938					15,062		49,000
53-804	SIDEWALK REPLACE & REPAIR	Annual Program	35,000		I	35,000					
53-830	DOWNTOWN IMPROVEMENTS	Design & Const	20,000						50,000		
53-887	STREET RESURFACING & REPAIR	Annual Program	249,370		ı	ı	ı		49,370	200,000	
53-894	PARKADE IMPROVEMENTS	Design & Const	64,000	18,000		20,000	ı		I	26,000	
	TOTALS		\$ 2,884,087	\$ 1,437,938	\$ 44,000	\$ 136,500	\$ 656,108	\$ 25,000	\$ 199,541	\$ 301,000	\$ 84,000

CAPITAL IMPROVEMENT PROGRAM BUDGET FY 2018/19

	EXPENDITURES						FUNDING	FUNDING SOURCE 2018/19	018/19		
Account No:	PROJECT	Project Phase	Estimated Total Project Costs FY19	Federal / State Funding	Gas Tax	Measure J Match Grant Funds	Measure A & B TAM Transport Tax	Measure A Parks	Gen Fund (Meas C) Transfers & Other	Fed/State Financing	County Loan & Grant
51-810	STREET RESURFACING & REPAIR SELECTED STREET LOCATIONS	Design & Const	70,000		The state of the s	ı			111100000000000000000000000000000000000		000'02
51-813	STREET RESURFACING & REPAIR SCENIC RD	Design & Const	208,000		208,000		1			THE PROPERTY OF THE PROPERTY O	THE PROPERTY OF THE PROPERTY O
51-816	STREET RESURFACING & REPAIR CANYON RD STABILIZATION	Design & Const	81,360				81,360			1	THE LOCAL PROPERTY OF
51-820	PARK FACILITY IMPROVEMENTS: WOMEN'S CLUB REHABILITATION	Design & Const	50,000			ı		25,000	25,000		
51-841	MISC PARK & TRAIL IMPROVEMENTS	Design & Const	000'09			000'09	THE PROPERTY OF THE PROPERTY O	1			
51-843	AZALEA AVENUE BRIDGE	Design & Const	430,000	400,000	Applications of the second sec						30,000
51-856	MEADOW WAY BRIDGE	Design & Const	212,500	184,500		I	-				28,000
51-871	BRIDGE PREVENTIVE MAINT PROG - SPRUCE, MARIN CANYON BRIDGES	Design & Const	52,600	37,600		l			The color of the c	ACCOUNTS OF THE PROPERTY OF TH	15,000
51-873	CREEK ROAD BRIDGE	Design & Const	184,000	175,800	ı	I	ı		•		8,200
51-909	PAVILION SEISMIC RETROFIT	Design & Const	65,000	ŧ					\$ 65,000		NAME AND ADDRESS OF THE ADDRESS OF T
52-ALL	DISASTER REPAIRS	Design & Const	345,000	345,000							
53-804	SIDEWALK REPLACE & REPAIR	Annual Program	40,000		F	30,000			10,000	es a delega de la delega delega delega del delega	
53-830	DOWNTOWN IMPROVEMENTS	Design & Const	130,000			10,000			120,000		AND
53-887	STREET RESURFACING & REPAIR	Annual Program	200,000		I	The state of the s			29,000	A CANADA AND AND AND AND AND AND AND AND AN	171,000
53-894	PARKADE IMPROVEMENTS	Design & Const	360,000	152,000		I	95,745		*		112,255
	TOTALS		\$ 2,488,460	\$ 1,294,900	\$ 208,000	\$ 100,000	\$ 177,105	\$ 25,000	\$ 249,000		\$ 434,455

FIVE YEAR CAPITAL IMPROVEMENT PROGRAM BY FUNDING SOURCE

Account No:	1	TOTAL ESTIMATED COST	Fed/State Funding	Gas Tax	Meas J Match Grant Funds	Meas A&B TAM	Meas A Parks	County	Gen Fund (Meas C) Transfers & Other	State & County Financing	Other
51-810	STREET RESURFACING & REPAIR SELECTED AREAS OF SFD	115,000		**************************************	1	I			ſ	115,000	\$
51-813	STREET RESURFACING & REPAIR SCENIC RD	208,000		208,000							
51-816	STREET RESURFACING & REPAIR CANYON RD STABILIZATION	81,360				81,360				-	
51-820	PARK FACILITY IMPROVEMENTS: WOMEN'S CLUB REHABILITATION	50,000			1		25,000		25,000		
51-841	MISC PARK & TRAIL IMPROVEMENTS	394,000			336,000	58,000				ON CONTRACTOR OF THE CONTRACTO	AND HAVE
51-843	AZALEA AVENUE BRIDGE	3,552,000	3,492,000		1			000'09	The second secon	Province of the Control of the Contr	
51-856	MEADOW WAY BRIDGE	4,266,500	4,161,500	34,000	10,000	1	TOTAL STATE OF THE	MARIA I I I I I I I I I I I I I I I I I I		61,000	
51-871	BRIDGE PREVENTIVE MAINT PROG - SPRUCE, MARIN CANYON BRIDGES	832,100	701,600	t	35,500	1			20,000	75,000	
51-873	CREEK ROAD BRIDGE	1,395,000	1,359,800	10,000	12,000	t		T 000 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	I	13,200	-
51-909	PAVILION SEISMIC RETROFIT	695,379	473,930		OOAAN WARRING CLAAS A COLO	The state of the s			221,449	•	The state of the s
52-ALL	DISASTER REPAIRS	1,215,901	1,215,901								
53-804	SIDEWALK REPLACE & REPAIR	200,000		80,000	70,000				50,000		
53-830	DOWNTOWN IMPROVEMENTS	310,000		I	50,000				260,000	l	
53-887	STREET RESURFACING & REPAIR	600,370		t	The state of the s	380,000			ŧ	171,000	49,370
53-894	PARKADE IMPROVEMENTS	645,000	300,000	122,000	•	95,745			15,000	112,255	
	TOTALS	\$ 14,560,610	\$ 11,704,731	\$ 454,000	\$ 513,500	\$ 615,105	\$ 25,000	\$ 60,000	\$ 591,449	\$ 547,455	\$ 49,370

FIVE YEAR CAPITAL IMPROVEMENT PROGRAM EXPENSES BY PROJECT

Account No:	PROJECT	TOTAL PROJECT COSTS	PRIOR YEARS	ADOPTED FY 18/19	ESTIMATED FY 19/20	ESTIMATED FY 20/21	ESTIMATED FY 21/22	ESTIMATED FY 22/23
51-810	STREET RESURFACING & REPAIR SELECTED AREAS OF SFD	115,000	45,000	70,000				
51-812	STREET RESURFACING & REPAIR TAMALPIAS RD	115,217	115,217					
51-814	STREET RESURFACING & REPAIR MOUNTAIN VIEW RD	208,000		208,000		The state of the s		
51-816	STREET RESURFACING & REPAIR CANYON RD STABILIZATION	81,360		81,360	TO STATE OF THE ST	The state of the s		
51-820	PARK FACILITY IMPROVEMENTS: WOMEN'S CLUB REHABILITATION	50,000	1	50,000	1	1	1	I
51-841	MISC PARK & TRAIL IMPROVEMENTS	394,000	94,000	000'09	000'09	000'09	000'09	000'09
51-843	AZALEA AVENUE BRIDGE	3,552,000	222,000	430,000	400,000	1,250,000	1,250,000	· Control of the cont
51-856	MEADOW WAY BRIDGE	4,266,500	279,000	212,500	175,000	1,800,000	1,800,000	
51-871	BRIDGE PREVENTIVE MAINT PROG - SPRUCE, MARIN CANYON BRIDGES	832,100	259,500	52,600	520,000		7	7
51-873	CREEK ROAD BRIDGE	1,395,000	306,000	184,000	905,000		1	•
51-875	BIKE SPINE CLASS I BIKE LANE	323,000	323,000	1	l	1	i i	\$
51-909	PAVILION SEISMIC RETROFIT	695,379	30,379	65,000	100,000	500,000	l	1
52-ALL	DISASTER REPAIRS	1,215,901	870,901	345,000				
53-804	SIDEWALK REPLACE/REPAIR & TREE TRIMMING	200,000	a de la constante de la consta	40,000	40,000	40,000	40,000	40,000
53-830	DOWNTOWN IMPROVEMENTS	310,000	ŧ	130,000	45,000	45,000	45,000	45,000
53-887	STREET RESURFACING & REPAIR	600,370	20,370	200,000	95,000	95,000	95,000	000'56
53-894	PARKADE IMPROVEMENTS	645,000	15,000	360,000	270,000	•	ı	ı
	TOTALS	\$ 14,998,827	\$ 2,580,367	\$ 2,488,460	\$ 2,610,000	\$ 3,790,000	\$ 3,290,000	\$ 240,000



2018-19 Capital Budget

CAPITAL IMPROVEMENTS

2018/19 PROJECT SUMMARY	TOTAL FUND 51	TOTAL FUND 52	TOTAL FUND 53	TOTAL FY 2018/19
REVENUES				
060 920 MEASURE A/B TAM PROCEEDS	81,360	-	95,745	177,105
070 711 FEDERAL/STATE GRANT REVENUE	-	345,000	152,000	497,000
070 699 FEDERAL BPMP	37,600	-	-	37,600
070 864 STATE PARK BOND REVENUE		-	_	-
070 695 COUNTY MEASURE A PARK	55,000	-	-	55,000
070 710 HIGHWAY BRIDGE PROGRAM (HBP)	760,300	-	-	760,300
COUNTY FINANCING LOAN	121,200	-	283,255	404,455
OTHER	-	-	29,000	29,000
TO BE DETERMINED	-	-	**	-
SUBTOTAL REVENUES	1,055,460	345,000	560,000	1,960,460
APPROPRIATIONS				
821 OUTSIDE SERVICES	95,000	-	40,000	135,000
825 ENVIRONMENTAL & PERMITS	55,100	-	60,000	115,100
826 ENGINEERING & DESIGN827 CONSTRUCTION828 CONSTRUCTION ENGINEERING	834,000	=	280,000	1,114,000
	429,360	345,000	350,000	1,124,360
	-	-	-	-
OTHER	-	-	-	-
SUBTOTAL APPROPRIATIONS	1,413,460	345,000	730,000	2,488,460
TRANSFERS				
100 941 TSFR FUND 01 - GEN FUND (Meas C)	90,000	<u> </u>	130,000	220,000
100 941 TSFR FUND 20 - MEASURE J	60,000	_	40,000	100,000
100 942 TSFR FUND 21 - GAS TAX	208,000	-		208,000
100 942 TSFR FUND 22 - MEASURE A TRANS	-	-	-	,
100 951 TSFR FUND 23 - MEASURE A PARKS	-	-	-	-
SUBTOTAL TRANSFER	358,000	-	170,000	528,000
NET DEPARTMENT ACTIVITY	_	_	_	_

NOTES:	
	- Action and the state of



2018-19 Operating Budget

CAPITAL IMPROVEMENTS

PROJECT SUMMARY - ALL YEARS	TOTAL	TOTAL	TOTAL	TOTAL
TROSECT SOMMART - ALL TEARS	FUND 51	FUND 52	FUND 53	PROJECT
DEVENUE				
REVENUES	400.000.1		1 mg ps. mg 4 ps.	
060 920 MEASURE A/B TAM PROCEEDS	139,360		475,745	615,105
070 699 FEDERAL/STATE GRANT REVENUE	473,930	1,215,901	300,000	1,989,831
070 699 FEDERAL BPMP	701,600	-	-	701,600
070 864 STATE PARK BOND REVENUE	- 05 000	-		-
070 695 COUNTY MEASURE A PARK	85,000	-	-	85,000
070 710 HIGHWAY BRIDGE PROGRAM (HBP)	9,013,300	-		9,013,300
COUNTY FINANCING LOAN OTHER	264,200	-	283,255	547,455
TO BE DETERMINED	-	-	49,370	49,370
	- 1		-	
SUB1 2,086,802	10,677,390	1,215,901	1,108,370	13,001,661
APPROPRIATIONS				
821 OUTSIDE SERVICES	120,000	<u> </u>	75,000	195,000
825 ENVIRONMENTAL & PERMITS	127,600	-	60,000	187,600
826 ENGINEERING & DESIGN	2,538,379		590,000	3,128,379
827 CONSTRUCTION	8,803,360	1,215,901	1,030,370	11,049,631
828 CONSTRUCTION ENGINEERING		-	- 1,000,010	- 17,010,001
OTHER	-	-	-	-
SUBTOTAL APPROPRIATIONS	11,589,339	1,215,901	1,755,370	14,560,610
TRANSFERS				•
100 941 TSFR FUND 01 - GEN FUND (Meas C)	266,449		325,000	504 440
100 941 TSFR FUND 20 - MEASURE J	393,500		120,000	591,449 513,500
100 942 TSFR FUND 21 - GAS TAX	252,000	-	202,000	
100 942 TSFR FUND 22 - MEASURE A TRANS	252,000		202,000	454,000
100 951 TSFR FUND 23 - MEASURE A PARKS	-			_
SUBTOTAL TRANSFER	911,949		647,000	1,558,949
OUDIOTAL MARGIER	311,343	-	047,000	1,336,849
NET DEPARTMENT ACTIVITY	•	-	-	-

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2018-19 Capital Budget

PROJECT 51-810 STREET RESURFACING & REPAIR

SELECTED STREETS

Repave selected areas of streeets including Bolinas Red, Dominga, and Mono Ave to leverage the repaving of portions of these roads by utility agencies (IE Ross Valley Sewer Dist & PG&E). Also includes repairs to portions of Sir Francis Drake.

PRO.IECT SUMMARY	ESTIMATED	PRIOR YEARS	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
	TOTAL	ACTUAL	BUDGET	ESTIMATED	ESTIMATED	ESTIMATED	ESTIMATED
REVENUES							
060 920 MEASURE A/B TAM PROCEEDS	1						
669	I		ı				
669	1						AND THE REAL PROPERTY OF THE P
864	ŀ						
695							
U/U /10 HIGHWAY BRIDGE PROGRAM (HBP)	-						
COUNTY FINANCING LOAN	115,000	45,000	70,000				
JO BE DETERMINED	ŧ		1			•	
SUBTOTAL REVENUES	115,000	45,000	70,000	•	•	1	
APPROPRIATIONS							
	5,000		5,000				
	1						
	1						
	110,000	45,000	65,000				
828 CONSTRUCTION ENGINEERING	1						
	-						
SUBIOIAL APPROPRIATIONS	115,000	45,000	70,000	•	•	1	1
TRANSFERS							
100 941 TSFR FUND 01 - GEN FUND (Meas C)	1						
100 941 TSFR FUND 20 - MEASURE J	1		1				
100 942 TSFR FUND 21 - GAS TAX	I						
951	1						
100 951 TSFR FUND 55 - MEASURE K	*						
SUBTOTAL TRANSFER		•	1	1	•	i	*
NET DEPARTMENT ACTIVITY	•	1		•	,	•	1
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2018-19 Capital Budget

STREET RESURFACING & REPAIR 51-812 **PROJECT**

TAMALPAIS RD

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Reconstruction of Tamalpais Road from Mountain View to Scenic Rd

PRO IFCT SHMMARY	ESTIMATED	PRIOR YEARS	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
	TOTAL	ACTUAL	BUDGET	ESTIMATED	ESTIMATED	ESTIMATED	ESTIMATED
REVENUES							
060 920 MEASURE A/B TAM PROCEEDS	95,217	95,217					
070 699 FEDERAL/STATE GRANT REVENUE	1						
070 699 FEDERAL BPMP	ŀ						
070 864 STATE PARK BOND REVENUE	1						
070 695 COUNTY MEASURE A PARK	1						
070 710 HIGHWAY BRIDGE PROGRAM (HBP)	ľ						
COUNTY FINANCING LOAN	1						
OTHER SEE NOTE	20,000	20,000					
TO BE DETERMINED							
SUBTOTAL REVENUES	115,217	115,217	1	•	•		

APPROPRIATIONS

ENVIRONMENTAL & PERMITS ENGINEERING & DESIGN CONSTRUCTION 821 OUTSIDE SERVICES 825 826 827 827 828

CONSTRUCTION ENGINEERING

SUBTOTAL APPROPRIATIONS

115,217

115,217

10,000

10,000

105,217

105,217

TRANSFERS

100 941 TSFR FUND 01 - GEN FUND (Meas C) 100 941 TSFR FUND 20 - MEASURE J

100 942 TSFR FUND 21 - GAS TAX100 951 TSFR FROM FUND 54 - PAVILION RESTON 951 TSFR FUND 55 - MEASURE K

SUBTOTAL TRANSFER

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	d FEB 2016 (\$52,301); TAM FY17-18
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2018-19 Capital Budget

STREET RESURFACING & REPAIR 51-813 **PROJECT**

SCENIC RD

NEW

Repave Scenic between Shapiro Rd & Bay Rd, Tamalpais to Upper Scenic Rd

PRO IFCT SHMMARY	ESTIMATED	PRIOR YEARS	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
	TOTAL	ACTUAL	BUDGET	ESTIMATED	ESTIMATED	ESTIMATED	ESTIMATED
DEVENIES							
060 920 MEASURE A/B TAM PROCEEDS	-						
070 699 FEDERAL/STATE GRANT REVENUE	ı						
070 699 FEDERAL BPMP	1						
070 864 STATE PARK BOND REVENUE							
.070 695 COUNTY MEASURE A PARK	ł.						
070 710 HIGHWAY BRIDGE PROGRAM (HBP)							
COUNTY FINANCING LOAN	+						
OTHER SEE NOTE	F						
TO BE DETERMINED	•						
SUBTOTAL REVENUES		•			1	-	-
APPROPRIATIONS							
821 OUTSIDE SERVICES	25,000		25,000				
825 ENIVIDANIMENTAL & DEDAMITS							

A

ENVIRONMENTAL & PERMITS ENGINEERING & DESIGN CONSTRUCTION 825 826 827 827

183,000

183,000

208,000

208,000

SUBTOTAL APPROPRIATIONS

CONSTRUCTION ENGINEERING

TRANSFERS

100 941 TSFR FUND 01 - GEN FUND (Meas C 100 941 TSFR FUND 20 - MEASURE J 100 942 TSFR FUND 21 - GAS TAX 100 951 TSFR FROM FUND 54 - PAVILION RI 100 951 TSFR FUND 55 - MEASURE K

SUBTOTAL TRANSFER

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PROJECT 51-816 STREET RESURFACING & REPAIR

2018-19 Capital Budget Cabilization of the roadway and existing retaining wall located apprroximately at 145 Canyon Road

	ESTIMATED	PRIOR YEARS	FY 2018-19	FY 2019-20	FY 2020-24	EV 2021-22	EV 2022 22
PROJECT SUMMARY	TOTAL	ACTUAL	BUDGET	ESTIMATED	ESTIMATED	ESTIMATED	ESTIMATED
REVENUES							
060 920 MEASURE A/B TAM PROCEEDS 070 699 FEDERAL/STATE GRANT REVENUE	81,360		81,360				
	dar						
070 864 STATE PARK BOND REVENUE	_						
0/0 695 COUNTY MEASURE A PARK	1						
0/0 / 10 NIGHWAY BRIDGE PROGRAM (HBP) COUNTY FINANCING LOAN	1						
OTHER SEE NOTE							
TO BE DETERMINED							
SUBTOTAL REVENUES	81,360	1	81,360	•	•	1	1
APPROPRIATIONS							
	-						
	10,000		10,000				
	71,360		71,360				
828 CONSTRUCTION ENGINEERING	•						
OTHER	1						
SUBTOTAL APPROPRIATIONS	81,360	•	81,360	•	•	ı	1
TRANSFERS							
100 941 TSFR FUND 01 - GEN FUND (Meas C)	1						
100 941 TSFR FUND 20 - MEASURE J	1						
	1						
	•						
100 951 TSFR FUND 55 - MEASURE K	-						
SUBTOTAL TRANSFER	•	•	1	•	ı	1	•
NET DEPARTMENT ACTIVITY		ı	•	,	•		•
NOTES							The state of the s
							TO DESCRIPTION OF THE OWNER OF THE OWNER OF THE OWNER



2018-19 Capital Budget

PARK FACILITY IMPROVEMENTS 51-820 **PROJECT**

WOMEN'S CLUB REHABILITATION

	ᆀ.						
improvements to the women's Club: 1) installing a	~	to make the st	tage accessible,	Iff for the stage to make the stage accessible, 2) Paint interior of Women's Club: 3) Improve lighting and 4)	of Women's Club	: 3) Improve lial	offing and 4)
replace roof							() () () () () () () () () ()
PROJECT SUMMARY	ESTIMATED	ESTIMATED PRIOR YEARS FY 2018-19	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
	TOTAL	ACTUAL	BUDGET	ESTIMATED	ESTIMATED	ESTIMATED	ESTIMATED

REVENUES

070 864 STATE PARK BOND REVENUE 070 695 COUNTY MEASURE A PARK 070 710 HIGHWAY BRIDGE PROGRAM (HBP) 070 699 FEDERAL/STATE GRANT REVENUE 060 920 MEASURE A/B TAM PROCEEDS COUNTY FINANCING LOAN 070 699 FEDERAL BPMP OTHER

SUBTOTAL REVENUES TO BE DETERMINED

APPROPRIATIONS

CONSTRUCTION ENGINEERING **ENVIRONMENTAL & PERMITS** ENGINEERING & DESIGN 821 OUTSIDE SERVICES CONSTRUCTION 825 826 827 828

SUBTOTAL APPROPRIATIONS

TRANSFERS

100 941 TSFR FUND 01 - GEN FUND (Meas C) 100 941 TSFR FUND 20 - MEASURE J

100 942 TSFR FUND 21 - GAS TAX

100 951 TSFR FUND 23 - MEASURE A PARKS 100 951 TSFR FUND 55 - MEASURE K SUBTOTAL TRANSFER

NET DEPARTMENT ACTIVITY

NOTES

Carry over from FY17 \$25,000 in Measure A park funds

\$25,000 Measure C funds for Capital Improvements (roof repairs)

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2018-19 Capital Budget

51-841 MISC PARK & TRAIL IMPROVEMENTS **PROJECT**

Park improvements & pedestrian trail improvements funded by Measure A & Measure J funding

PROJECT SUMMARY	ESTIMATED	PRIOR YEARS	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
	TOTAL	ACTUAL	BUDGET	ESTIMATED	ESTIMATED	ESTIMATED	ESTIMATED

58,0	58,000	SUBTOTAL REVENUES
	1	TO BE DETERMINED
	The state of the s	OTHER
	1	COUNTY FINANCING LOAN
		710 HIGHWAY BRIDGE PROGRAM (HBP)
	1	695 COUNTY MEASURE A PARK
	ŀ	864 STATE PARK BOND REVENUE
	1	699 FEDERAL BPMP
	t	699 FEDERAL/STATE GRANT REVENUE
58,0	28,000	920 MEASURE A/B TAM PROCEEDS

APPROPRIATIONS

827 CONSTRUCTION 828 CONSTRUCTION ENGINEERING OTHER ENVIRONMENTAL & PERMITS ENGINEERING & DESIGN 821 OUTSIDE SERVICES 825 826

SUBTOTAL APPROPRIATIONS

100 951 TSFR FROM FUND 54 - PAVILION REST SUBTOTAL TRANSFER TRANSFERS
100 941 TSFR FUND 01 - GEN FUND (Meas C)

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336,000	36,000	60,000	000'09	60,000	000'09	900,09

NET DEPARTMENT ACTIVITY

	See FUND 23 for detail on the use per adopted Measure A workplan	al \$20,000 for trail improvements	
NOTES:	See FUND 23 for detail on the use per a	Measure A Parks adds an additional	



2018-19 Capital Budget

51-843 AZALEA AVENUE BRIDGE **PROJECT**

ncludes construction and design costs. Phase I design will include preliminary environmental assessments, community outreach, conceptual design, and cost estimates. Phase II is engineering design. Overall Ph I&II would be complete in 18-24 months. The project is 100% funded by State and Federal grants with the exception of CEQA The Azalea Avenue Bridge is eligible for replacement under the Federal Highway Bridge Program (HBP) administered by CalTrans. The total project costs and funding costs.

The County of Marin will cover up to \$60,000 of the T	e Town's CEQA a	and other out-o	Town's CEQA and other out-of-pocket expenses.	es.			
PRO IECT SHIMMARY	ESTIMATED	ESTIMATED PRIOR YEARS	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
	TOTAL	ACTUAL	BUDGET	ESTIMATED	ESTIMATED	ESTIMATED	ESTIMATED

REVENUES

070 699 FEDERAL/STATE GRANT REVENUE 060 920 MEASURE A/B TAM PROCEEDS 070 864 STATE PARK BOND REVENUE 070 699 FEDERAL BPMP

070 695 COUNTY 070 710 HIGHWAY BRIDGE PROGRAM (HBP) COUNTY FINANCING LOAN OTHER

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TO BE DETERMINED

SUBTOTAL REVENUES

APPROPRIATIONS

ENVIRONMENTAL & PERMITS ENGINEERING & DESIGN 821 OUTSIDE SERVICES 825 ENVIRONMENTAL & F 826

CONSTRUCTION ENGINEERING CONSTRUCTION 827

SUBTOTAL APPROPRIATIONS

TRANSFERS

100 941 TSFR FUND 01 - GEN FUND (I 941 TSFR FUND 20 - MEASURE J

100 942 TSFR FUND 21 - GAS TAX

100 951 TSFR FROM FUND 54 - PAVIL100 951 TSFR FUND 55 - MEASURE K

SUBTOTAL TRANSFER

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NET DEPARTMENT ACTIVITY

CEQA costs	The state of the s
Environmental & permits is for	
ering & design costs include NEPA.	
NOTES: Enginee	



2018-19 Capital Budget

The Meadow Way Bridge is eligible for replacement under the Federal Highway Bridge Program (HBP) administered by Caltrans. The total project costs and funding

MEADOW WAY BRIDGE

51-856

PROJECT

includes construction and design costs. Phase I and the design process will take approximately 24-36 months to complete. Phase I includes preliminary engineering community outreach, and environmental for the Meadow Way. No decision has been made with regard to bridge replacement or repair. HBP has a matching fund requirement and does not cover CEQA costs.	design process Way. No decisi	will take approxion has been m	imately 24-36 m	process will take approximately 24-36 months to complete. Phase I includes preliminary engineering, No decision has been made with regard to bridge replacement or repair. HBP has a matching fund	e. Phase I includement or repair. F	des preliminary	engineering, ing fund
DRO IECT SHIMMARY	ESTIMATED	ESTIMATED PRIOR YEARS	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
	TOTAL	ACTUAL	BUDGET	ESTIMATED	ESTIMATED	ESTIMATED ESTIMATED	ESTIMATED

REVENUES

	川				3P)		
060 920 MEASURE A/B TAM PROCEEDS	070 699 FEDERAL/STATE GRANT REVENUE	070 699 FEDERAL BPMP	070 864 STATE PARK BOND REVENUE	070 695 COUNTY MEASURE A PARK	070 710 HIGHWAY BRIDGE PROGRAM (HBP)	COUNTY FINANCING LOAN	
MEASU	FEDER/	FEDER/	STATE	COUNT	HIGHW/	COUNT	OTHER
920	669	669	864	695	710		
090	070	070	070	070	070		

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184,500 28,000

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175,000

212,500

235,000

4,222,500

1,800,000

1,800,000

175,000

12,500

9,000

21,500

645,000 3,600,000

270,000

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175,000

212,500

279,000

4,266,500

SEE NOTE TO BE DETERMINED SUBTOTAL REVENUE

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CONSTRUCTION ENGINEERING **ENVIRONMENTAL & PERMITS** ENGINEERING & DESIGN **OUTSIDE SERVICES** CONSTRUCTION 826 827 828 821 825

SUBTOTAL APPROPRIATIONS

NET DEPARTMENT ACTIVITY

	L			<u> </u>	<u> </u>	
KANSFERS	100 941 TSFR FUND 01 - GEN FUND (Meas C)	100 941 TSFR FUND 20 - MEASURE J	100 942 TSFR FUND 21 - GAS TAX	100 951 TSFR FUND 23 - MEASURE A PARKS	100 951 TSFR FUND 55 - MEASURE K	SUBTOTAL TRANSFER

NOTES:

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Engineering & design costs include NEPA. Environmental & permits is for CEQA costs

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2018-19 Capital Budget

BRIDGE PREVENTIVE MAINTENANCE PROGRAM PROJECT 51-871

his project is the repair of the Spruce, Marin and Canyon Rd bridges under the Federal Bridge Preventive Maintenance Program administered by Caltrans. The project has been funded for Phase I and all design work. Phase I includes preliminary engineering, environmental, and community outreach works for the project. The Federal BPMP program has a matching requirement of 11.5% and does not cover CEQA costs.

PRO IECT SHIMMARY	ESTIMATED	STIMATED PRIOR YEARS	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
	TOTAL	ACTUAL	BUDGET	ESTIMATED	ESTIMATED	ESTIMATED	ESTIMATED

REVENUES

070 699 FEDERAL/STATE GRANT REVENUE 060 920 MEASURE A/B TAM PROCEEDS

070 699 FEDERAL BPMP

070 864 STATE PARK BOND REVENUE

070 710 HIGHWAY BRIDGE PROGRAM (HBP) 070 695 COUNTY MEASURE A PARK

COUNTY FINANCING LOAN OTHER

TO BE DETERMINED

SUBTOTAL REVENUES

APPROPRIATIONS

821 OUTSIDE SERVICES

ENVIRONMENTAL & PERMITS 825

ENGINEERING & DESIGN CONSTRUCTION 826

CONSTRUCTION ENGINEERING 827 828

SUBTOTAL APPROPRIATIONS

TRANSFERS

100 941 TSFR FUND 01 - GEN FUND (Meas C)

NET DEPARTMENT ACTIVITY

NOTES:

SUBTOTAL TRANSFER
100 951 TSFR FUND 55 - MEASURE K
100 951 TSFR FUND 23 - MEASURE A PARKS
100 942 TSFR FUND 21 - GAS TAX
100 941 TSFR FUND 20 - MEASURE J

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Engineering & design costs include NEPA. Environmental & permits is for CEQA costs



2018-19 Capital Budget

CREEK ROAD BRIDGE 51-873 **PROJECT** The Creek Road Bridge is eligible for seismic retrofit work under the Federal Highway Bridge Program (HBP) administered by Caltrans. The total project costs and

unding includes construction and design costs. Design will take about 18-24 months to complete. The Creek Road Bridge is almost 100% covered by the HBP funding, out does not cover CEQA and a minor portion of preliminary design costs	vill take about 1 ary design costs	8-24 months to	complete. The (Sreek Road Bridg	je is almost 1009	6 covered by th	e HBP funding,
PRO JECT SHIMMARY	ESTIMATED	STIMATED PRIOR YEARS FY 2018-19	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
	TOTAL	ACTIIAI	RIDGET	FSTIMATED	COTIMATED	CETIMATED	CHENTAN

REVENUES

070 699 FEDERAL/STATE GRANT REVENUE 060 920 MEASURE A/B TAM PROCEEDS

070 699 FEDERAL BPMP

070 864 STATE PARK BOND REVENUE

070 695 COUNTY MEASURE A PARK 070 710 HIGHWAY BRIDGE PROGRAM (HBP)

COUNTY FINANCING LOAN OTHER

TO BE DETERMINED

see note SUBTOTAL REVENUES

APPROPRIATIONS

821 OUTSIDE SERVICES

825 ENVIRONMENTAL & PERMITS

ENGINEERING & DESIGN CONSTRUCTION

CONSTRUCTION ENGINEERING OTHER 826 827 828

SUBTOTAL APPROPRIATIONS

TRANSFERS

100 941 TSFR FUND 01 - GEN FUND (Meas C) 100 941 TSFR FUND 20 - MEASURE J

100 942 TSFR FUND 21 - GAS TAX

100 951 TSFR FUND 23 - MEASURE A PARKS100 951 TSFR FUND 55 - MEASURE K

SUBTOTAL TRANSFER

NET DEPARTMENT ACTIVITY

NOTES:

Engineering & design costs include NEPA. Environmental & permits is for CEQA costs

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STREET IMPROVMENTS PROJECT 51-875

DONE

This project from Glenn Dr. to the school athletic field. The crosswalk at Glenn Dr. and Sir Francis Drake Blvd. will be enhanced to create a high-visibility crosswalk.

	L						
PROJECT SUMMARY	TOTAL	PRIOR TEARS ACTUAL	FT 2018-19 BUDGET	FY 2019-20 ESTIMATED	FY 2020-21 ESTIMATED	FY 2021-22 FSTIMATED	FY 2022-23
DEVENIES							
060 920 MEASURE A/B TAM PROCEEDS	283,000	283,000					
669							
864	1						
070 695 COUNTY MEASURE A PARK							
070 710 HIGHWAY BRIDGE PROGRAM (HBP)	t						
COUNTY FINANCING LOAN							
OTHER							
TO BE DETERMINED							
SUBTOTAL REVENUES	283,000	283,000	•	•	İ	•	•
APPROPRIATIONS							
	8,000	8,000					
	ľ						
	285,000	285,000					
828 CONSTRUCTION ENGINEERING	1						
OTHER	30,000	30,000					
SUBTOTAL APPROPRIATIONS	323,000	323,000	ı	•	•	•	
TRANSFERS							
100 941 TSFR FUND 01 - GEN FUND (Meas C)	40,000	40,000					
100 941 TSFR FUND 20 - MEASURE J	1	•	1				
100 942 TSFR FUND 21 - GAS TAX	1						
100 951 TSFR FUND 23 - MEASURE A PARKS	•						
100 951 TSFR FUND 55 - MEASURE K	•						
SUBTOTAL TRANSFER	40,000	40,000	\$	1	•	•	•
NET PROJECT ACTIVITY	ı	,	1		•	1	1
NOTES: Funded with TAM Grant; other: project contingency is funded by Measure C	contingency is funded	by Measure C					
	NOTE TO A SECURE AND A SECURE AND A SECURE ASSESSMENT AS A SECURE ASSESSMENT AS A SECURE ASSESSMENT AS A SECURE ASSESSMENT AS A SECURE ASSESSMENT AS A SECURE ASSESSMENT AS A SECURE ASSESSMENT AS A SECURE ASSESSMENT AS A SECURE AS A SE		V TOTAL BOOK FOR THE CONTRACT OF CONTRACTOR AND VARIABLE				
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2018-19 Capital Budget

PAVILION SEISMIC RETROFIT 51-909 **PROJECT**

Funds for this project will be used to provide seismic retrofit improvements including ADA improvements at the Pavilion including restrooms and path of travel.

PROJECT SHIMMARY	ESTIMATED	PRIOR YEARS	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
	TOTAL	ACTUAL	BUDGET	ESTIMATED	ESTIMATED	ESTIMATED	ESTIMATED

REVENUES

070 699 FEDERAL/STATE GRANT REVENUE 060 920 MEASURE A/B TAM PROCEEDS

070 699 FEDERAL BPMP

070 864 STATE PARK BOND REVENUE

070 710 HIGHWAY BRIDGE PROGRAM (HBP) 070 695 COUNTY MEASURE A PARK

COUNTY FINANCING LOAN OTHER

TO BE DETERMINED

SUBTOTAL REVENUES

APPROPRIATIONS

821 OUTSIDE SERVICES

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130,379 475,000 500,000

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65,000

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695,379

ENVIRONMENTAL & PERMITS ENGINEERING & DESIGN 825 826

CONSTRUCTION

CONSTRUCTION ENGINEERING 827 828

SUBTOTAL APPROPRIATIONS

TRANSFERS

100 941 TSFR FUND 01 - GEN FUND (Meas C)

100 951 TSFR FUND 23 - MEASURE A PARKS

SUBTOTAL TRANSFER

100 941 TSFR FUND 20 - MEASURE J

100 942 TSFR FUND 21 - GAS TAX

100 951 TSFR FUND 55 - MEAS K

NET DEPARTMENT ACTIVITY

SEE NOTE

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foundation design;

FY 18-19, funds for issuing RFP for design services; additional consulting services for archeological services.

Net dept activity - To be covered by existing fund balance (From funds transferred from Fund 54 - Pavilion Restoration)

ESTIMATED ESTIMATED ESTIMATED
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2018-19 Capital Budget

SIDEWALK REPLACEMENT & REPAIR PROJECT 53-804

This project is for annual sidewalk repair /replacement & tree trimming and funding for sidewalk grant program.

PRO.IECT SHIMMARY	ESTIMATED	PRIOR YEARS	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
	TOTAL	ACTUAL	BUDGET	ESTIMATED	ESTIMATED	ESTIMATED	ESTIMATED
REVENUES							
060 920 MEASURE A/B TAM PROCEEDS	1						
070 699 FEDERAL/STATE GRANT REVENUE	-						
070 699 FEDERAL BPMP	ı						
070 864 STATE PARK BOND REVENUE							
070 695 COUNTY MEASURE A PARK							
070 710 HIGHWAY BRIDGE PROGRAM (HBP)	1						
COUNTY FINANCING LOAN							
OTHER	1						
TO BE DETERMINED	1						
SUBTOTAL REVENUES	•	1	•			94	
APPROPRIATIONS							

APPROP

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SEE NOTE	<u> </u>	<u> </u>	SEE NOTE			
821 OUTSIDE SERVICES	825 ENVIRONMENTAL & PERMITS	826 ENGINEERING & DESIGN	827 CONSTRUCTION	828 CONSTRUCTION ENGINEERING	OTHER	SUBTOTAL APPROPRIATIONS

40,000

40,000

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TRANSFERS

SUBTOTAL TRANSFER
100 951 TSFR FUND 55 - MEASURE K
100 951 TSFR FROM FUND 54 - PAVILION REST
 100 942 TSFR FUND 21 - GAS TAX
100 941 TSFR FUND 20 - MEASURE J
100 941 TSFR FUND 01 - GEN FUND (Meas C)

30,000 10,000 10,000 10,000 20,000 20,000 20,000 - 40,000 40,000 40,000	20,000		10,000	10,000	10,000	10,000	10,000
20,000 20,000 20,000 40,000 40,000 40,000	70,000		30,000	10,000	10,000	10,000	10,000
- 40,000 40,000 40,000	80,000			20,000	20,000	20,000	20,000
- 40,000 40,000 40,000	1						
- 40,000 40,000 40,000 40,000	1						
	200,000	1	40,000	40,000	40,000	40,000	40,000

NET DEPARTMENT ACTIVITY

alk replacement & repair. \$∠5,000 tor sidewalk & replacement grant program- \$.750 match plus building fees		
82/ - \$15.000 for misc sidewalk replacement		
NO IN	TOTAL DISTRICT OF THE PARTY SECURE OF THE PART	



2018-19 Capital Budget

53-830 DOWNTOWN SIDEWALK IMPROVEMENTS **PROJECT**

his project is for sidewalk repair & replacement in the

rins project is for studwark repair & repracement in the downtov Park.	owntown area W	nich includes Si	ır Francıs Drake	wn area wnich includes Sir Francis Drake and Broadway from Pacheco to Bank St. and Bolinas Rd. to	om Pacheco to B	ank St. and Bol	nas Rd. to
PROJECT SUMMARY	ESTIMATED	STIMATED PRIOR YEARS FY 2018-19	FY 2018-19	FY 2019-20	FY 2020-21	FY 2020-21 FY 2021-22	FY 2022-23
	TOTAL	ACTUAL	BUDGET	ESTIMATED	ESTIMATED	ESTIMATED	ESTIMATED

REVENUES

070 699 FEDERAL/STATE GRANT REVENUE 060 920 MEASURE A/B TAM PROCEEDS

070 699 FEDERAL BPMP

070 864 STATE PARK BOND REVENUE

070 695 COUNTY MEASURE A PARK 070 710 HIGHWAY BRIDGE PROGRAM (HBP)

COUNTY FINANCING LOAN OTHER

TO BE DETERMINED

SUBTOTAL REVENUES

APPROPRIATIONS

ENVIRONMENTAL & PERMITS 821 OUTSIDE SERVICES 825

ENGINEERING & DESIGN 826 827 828

CONSTRUCTION ENGINEERING CONSTRUCTION

SUBTOTAL APPROPRIATIONS

TRANSFERS

100 941 TSFR FUND 01 - GEN FUND (Meas C) 100 941 TSFR FUND 20 - MEASURE J

100 942 TSFR FUND 21 - GAS TAX

100 951 TSFR FROM FUND 54 - PAVILION REST100 951 TSFR FUND 55 - MEASURE K

SUBTOTAL TRANSFER

NET DEPARTMENT ACTIVITY

Financing: County Loan		827 Downtown sidewalks		NOTES:		S
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						-
10,000	10,000	10,000	10,000	10,000		20,000
35,000	35,000	35,000	35,000	120,000		260,000

45,000

45,000

45,000

45,000

130,000

310,000

45,000

45,000

45,000

45,000

30,000

310,000



STREET RESURFACING & REPAIR 53-887 **PROJECT**

2018-19 Capital Budget

This project is for street repair based on the recommendations of the pavement management study. Detail is in the appendices.

The work will vary from maintenance (IE slurry seal), repair of se	ir of selected st	reets. Some of	the work may be	lected streets. Some of the work may be performed in-house.	use.		
PRO.IECT SHMMARY	ESTIMATED	PRIOR YEARS	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
	TOTAL	ACTUAL	BUDGET	ESTIMATED	ESTIMATED	ESTIMATED	ESTIMATED
REVENUES							
060 920 MEASURE A/B TAM PROCEEDS	380,000		1	000'56	95.000	95.000	95 000
070 699 FEDERAL/STATE GRANT REVENUE	1						
070 699 FEDERAL BPMP	i.						
070 864 STATE PARK BOND REVENUE	1						
070 695 COUNTY MEASURE A PARK	ı						
070 710 HIGHWAY BRIDGE PROGRAM (HBP)	1						
COUNTY FINANCING LOAN SEE NOTE	171,000		171,000				
OTHER SEE NOTE	49,370	20,370	29,000				
TO BE DETERMINED	The second secon						
SUBTOTAL REVENUES	600,370	20,370	200,000	95,000	95,000	95,000	95,000

APPROPRIATIONS

	-	+-	╁	+	+	╫	┨
	5.000		10,000	80,000			95,000
	5.000		10,000	80,000			95,000
	5,000		10,000	80,000			95,000
			20,000	180,000			200,000
				20,370			20,370
	20,000	1	000'09	520,370	1	ı	600,370
	821 OUTSIDE SERVICES SEE NOTE	825 ENVIRONMENTAL & PERMITS	826 ENGINEERING & DESIGN SEE NOTE	827 CONSTRUCTION SEE NOTE	828 CONSTRUCTION ENGINEERING	OTHER	SUBTOTAL APPROPRIATIONS
ALL DE LA LA LA LA LA LA LA LA LA LA LA LA LA	821 OL	825 EN	826 EN	827 CC	828 CC	0	ins

5,000

10,000

80,000

95,000

TRANSFERS

100 941 TSFR FUND 01 - GEN FUND (Meas C) 100 941 TSFR FUND 20 - MEASURE J 100 942 TSFR FUND 21 - GAS TAX 100 951 TSFR FROM FUND 51 - CIP GRANTS 100 951 TSFR FUND 55 - MEASURE K SUBTOTAL TRANSFER

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NET DEPARTMENT ACTIVITY

NOTES:	821 - construction management services
A COMMITTED OF THE PROPERTY OF	826 - engineering design for street resurfacing work
	827 - Includes preventive maintenance activities to improve average road quality rating (currently 63)
	Igas tax, Measure C and/or other Town
	Other revenue is swap of STIP funds for TAM Measure A \$49,370



PARKADE IMPROVEMENTS 53-894 **PROJECT**

2018-19 Capital Budget

Funds for this project will be used to make sidewalk, parking, landscaping and ADA improvements in the Parkade

unding is provided by a OBAG grant with required matching	hing of \$100,000						
PROJECT SHIMMARY	ESTIMATED	ESTIMATED PRIOR YEARS	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
	TOTAL	ACTUAL	BUDGET	ESTIMATED	ESTIMATED	ESTIMATED	ESTIMATED

REVENUES

070 699 FEDERAL/STATE GRANT REVENUE 060 920 MEASURE A/B TAM PROCEEDS

070 699 FEDERAL BPMP

070 864 STATE PARK BOND REVENUE

070 695 COUNTY MEASURE A PARK 070 710 HIGHWAY BRIDGE PROGRAM (HBP) COUNTY FINANCING LOAN

TO BE DETERMINED OTHER

SUBTOTAL REVENUES

APPROPRIATIONS

821 OUTSIDE SERVICES

ENVIRONMENTAL & PERMITS 825 270,000

40,000 000'09 260,000

15,000

55,000 000'09 530,000 270,000

360,000

15,000

645,000

ENGINEERING & DESIGN CONSTRUCTION 826

CONSTRUCTION ENGINEERING 827 828

SUBTOTAL APPROPRIATIONS

100 941 TSFR FUND 01 - GEN FUND (Meas C)

100 951 TSFR FROM FUND 54 - PAVILION REST 100 951 TSFR FUND 55 - MEASURE K

SUBTOTAL TRANSFER

TRANSFERS

100 941 TSFR FUND 20 - MEASURE J 100 942 TSFR FUND 21 - GAS TAX

NET DEPARTMENT ACTIVITY

 NOTES:	The matching requirement is \$100,000 for a total project cost of \$400,000 not including contingencies

15	95,745	•			
300,000	152,000	148,000			
112,255	112,255				
508,000	360.000	148.000	4	,	

TOWN OF FAIRFAX

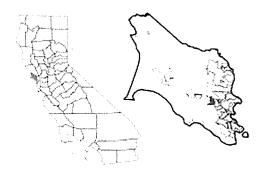
2018 - 2019 Operating and Capital Improvement ADOPTED Budget



Appendices

Page	Description
A-1	Town of Fairfax Demographics
A-2	Town of Fairfax Organizational Chart
A-3	Salary Schedule
A-4	Allocation of Positions
A-5	Financing loan from County
A-6	Heathcare Rates
A-7	Measure A Workplan
A-8	Street Maintenance Projects

Town of Fairfax, California



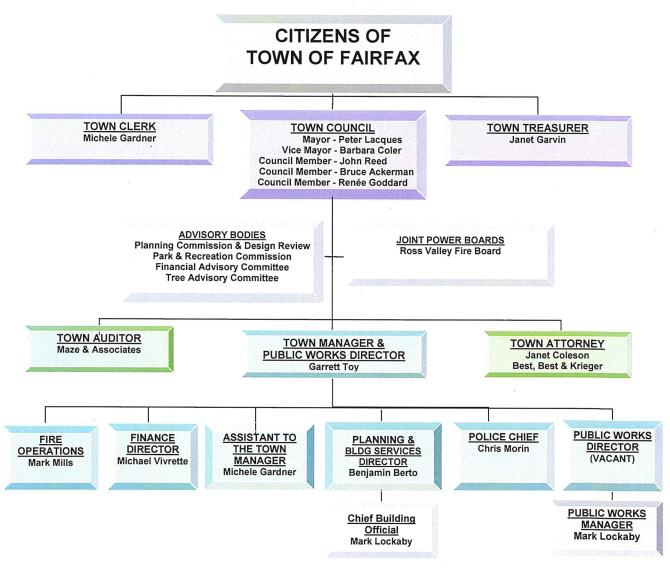
Demographics

Area	2.204 sq mi (5.707 km²)
Elevation	115 ft (35 m)
Population (1/1/17)	7,571
(1/1/16)	7,560
Registered Voters (10/24/16)	5,626

Census

Census Year	2010	2000
Population	7,441	7,319
Households	3,585	3,306
Average Household Size	2.20	2.20
Number of Families	1,875	1,811
Average Family Size	2.77	2.76
Household Median Income	\$88,929	\$58,465
Median Age	45.9	42

ORGANIZATIONAL CHART & PRINCIPAL OFFICIALS 2018



<u>FIRE</u>	<u>FINANCE</u>	TOWN MANAGER & TOWN CLERK	COMMUNITY DEVELOPMENT	POLICE	PUBLIC WORKS
Fire operations	General Accounting	Human Resources	PLANNING:	Patrol	Streets
performed by Ross Valley Fire Dept	Financial Services	Records Management/	Design Review	Investigation	Storm Drainage
through a joint powers agreement with the	Budget Management	Elections	Environmental Assessment	Dispatch	Water Wastewater
Town of Fairfax, Town of Ross and Town of San Anselmo	Cash Management & Investments	Risk Management	General Plan	Alarm Program	Municipal Services
San Anseino	Payroll Administration	Recreation/FOCAS	Zoning	Neighborhood Services	
	Debt Management		BUILDING:	Traffic Safety	
	Personnel & Benefit Administration		Permits Inspection		

5/16/2017

TOWN OF FAIRFAX

SALARY SCHEDULE FOR FISCAL YEAR 2018/19

TO BE UPDATED AFTER MOU

AS OF 7/1/17

TOWN MANAGER ASST TO THE TOWN MANAGER PLANNING & BUILDING DIRECTOR FINANCE DIRECTOR PUBLIC WORKS DIRECTOR CHIEF BLDG OFFICIAL/PW MGR ASSISTANT PLANNER ASSOCIATE PLANNER SENIOR PLANNER PRINCIPAL PLANNER MANAGEMENT ANALYST DEPUTY TOWN CLERK POLICE CHIEF POLICE LIEUTENANT POLICE SERGEANT POLICE CORPORAL POLICE OFFICER POLICE SERVICES TECH/CSO POLICE DISPATCHER MAINTENANCE WORKER II MAINTENANCE WORKER II SR MAINTENANCE WORKER ASSISTANT II T.00 CONTR T.00 MGMT ASSISTANT PLANNER ASSOCIATE PLANNER ASSOCIATE PLANNER ASSOCIATE PLANNER ASSOCIATE PLANNER ASSOCIATE PLANNER ASSOCIATE PLANNER AMGMT ASSISTANT ANALYST AMGMT	AS OF 7/1/17			
ASST TO THE TOWN MANAGER PLANNING & BUILDING DIRECTOR FINANCE DIRECTOR PUBLIC WORKS DIRECTOR CHIEF BLDG OFFICIAL/PW MGR ASSISTANT PLANNER ASSOCIATE PLANNER SENIOR PLANNER PRINCIPAL PLANNER MANAGEMENT ANALYST DEPUTY TOWN CLERK POLICE CHIEF POLICE LIEUTENANT POLICE SERGEANT POLICE CORPORAL POLICE OFFICER POLICE DISPATCHER MAINTENANCE WORKER II MAINTENANCE WORKER III SR MAINTENANCE WORKER ADMINISTRATIVE ASSISTANT 1.00 MGMT	FULL TIME EMPLOYEES:		FTE	UNIT
PLANNING & BUILDING DIRECTOR FINANCE DIRECTOR PUBLIC WORKS DIRECTOR CHIEF BLDG OFFICIAL/PW MGR ASSISTANT PLANNER ASSOCIATE PLANNER FINCIPAL PLANNER MANAGEMENT ANALYST DEPUTY TOWN CLERK POLICE CHIEF POLICE LIEUTENANT POLICE SERGEANT POLICE CORPORAL POLICE OFFICER POLICE SERVICES TECH/CSO POLICE DISPATCHER MAINTENANCE WORKER II MAINTENANCE WORKER III SR MAINTENANCE WORKER ADMINISTRATIVE ASSISTANT 1.00 MGMT 1.00 MG	TOWN MANAGER	note 1	1.00	CONTR
FINANCE DIRECTOR PUBLIC WORKS DIRECTOR CHIEF BLDG OFFICIAL/PW MGR ASSISTANT PLANNER ASSOCIATE PLANNER SENIOR PLANNER PRINCIPAL PLANNER MANAGEMENT ANALYST DEPUTY TOWN CLERK POLICE CHIEF POLICE LIEUTENANT POLICE SERGEANT POLICE CORPORAL POLICE CORPORAL POLICE OFFICER POLICE DISPATCHER MAINTENANCE WORKER II MAINTENANCE WORKER ADMINISTRATIVE ASSISTANT 1.00 MGMT 1.00	ASST TO THE TOWN MANAGER		1.00	MGMT
PUBLIC WORKS DIRECTOR CHIEF BLDG OFFICIAL/PW MGR ASSISTANT PLANNER ASSOCIATE PLANNER SENIOR PLANNER PRINCIPAL PLANNER MANAGEMENT ANALYST DEPUTY TOWN CLERK POLICE CHIEF POLICE LIEUTENANT POLICE SERGEANT POLICE CORPORAL POLICE CORPORAL POLICE OFFICER POLICE DISPATCHER MAINTENANCE WORKER II MAINTENANCE WORKER ASSOCIATE PLANNER - MGMT - MG	PLANNING & BUILDING DIRECTOR		1.00	MGMT
CHIEF BLDG OFFICIAL/PW MGR ASSISTANT PLANNER ASSOCIATE PLANNER SENIOR PLANNER PRINCIPAL PLANNER MANAGEMENT ANALYST DEPUTY TOWN CLERK POLICE CHIEF POLICE LIEUTENANT POLICE SERGEANT POLICE CORPORAL POLICE OFFICER POLICE SERVICES TECH/CSO POA MAINTENANCE WORKER II MAINTENANCE WORKER III SR MAINTENANCE WORKER ADMINISTRATIVE ASSISTANT - MGMT	FINANCE DIRECTOR		1.00	MGMT
ASSISTANT PLANNER ASSOCIATE PLANNER SENIOR PLANNER PRINCIPAL PLANNER MANAGEMENT ANALYST DEPUTY TOWN CLERK POLICE CHIEF POLICE LIEUTENANT POLICE SERGEANT POLICE CORPORAL POLICE OFFICER POLICE SERVICES TECH/CSO POLICE DISPATCHER MAINTENANCE WORKER II MAINTENANCE WORKER III SR MAINTENANCE WORKER ADMINISTRATIVE ASSISTANT - MGMT 1.00 MGMT - MGMT 1.00 CONTR 1.00 CONTR - MGMT	PUBLIC WORKS DIRECTOR			MGMT
ASSOCIATE PLANNER SENIOR PLANNER PRINCIPAL PLANNER MANAGEMENT ANALYST DEPUTY TOWN CLERK POLICE CHIEF POLICE LIEUTENANT POLICE SERGEANT POLICE CORPORAL POLICE OFFICER POLICE SERVICES TECH/CSO POLICE DISPATCHER MAINTENANCE WORKER II MAINTENANCE WORKER III SR MAINTENANCE WORKER ADMINISTRATIVE ASSISTANT - MGMT 1.00 MGMT - MGMT 1.00 CONTR 1.00 CONTR - MGMT - MGMT 1.00 CONTR - MGMT	CHIEF BLDG OFFICIAL/PW MGR		1.00	MGMT
SENIOR PLANNER PRINCIPAL PLANNER MANAGEMENT ANALYST DEPUTY TOWN CLERK POLICE CHIEF POLICE LIEUTENANT POLICE SERGEANT POLICE CORPORAL POLICE OFFICER POLICE SERVICES TECH/CSO POA POLICE DISPATCHER MAINTENANCE WORKER II MAINTENANCE WORKER III SR MAINTENANCE WORKER ADMINISTRATIVE ASSISTANT - MGMT 1.00 MGMT 1.00 CONTR 1.00 POA 2.00 POA 2.00 POA 2.00 POA 4.00 POA 4.00 POA 4.00 POA 5EIU 5R MAINTENANCE WORKER III 5R MAINTENANCE WORKER 4.00 SEIU 5R MAINTENANCE WORKER 4.00 SEIU 5R MAINTENANCE WORKER 5R MAINTENANCE WORKER 5R MAINTENANCE WORKER 5R MAINTENANCE WORKER 5R MAINTENANCE WORKER 7R MGMT 7R MGM	ASSISTANT PLANNER		=	
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DEPUTY TOWN CLERK POLICE CHIEF POLICE LIEUTENANT POLICE SERGEANT POLICE CORPORAL POLICE OFFICER POLICE SERVICES TECH/CSO POLICE DISPATCHER MAINTENANCE WORKER II MAINTENANCE WORKER III SR MAINTENANCE WORKER ADMINISTRATIVE ASSISTANT - MGMT 1.00 CONTR 1.00 POA 2.00 POA 5.00 POA 4.00 POA 4.00 POA 1.00 SEIU 1.00 SEIU 1.00 SEIU 5.00 POA 1.00 SEIU 1.00 SEIU 1.00 SEIU 1.00 SEIU	PRINCIPAL PLANNER	*	1.00	MGMT
POLICE CHIEF POLICE LIEUTENANT POLICE SERGEANT POLICE CORPORAL POLICE OFFICER POLICE SERVICES TECH/CSO POLICE DISPATCHER MAINTENANCE WORKER I MAINTENANCE WORKER III SR MAINTENANCE WORKER ADMINISTRATIVE ASSISTANT 1.00 CONTR 1.00 POA 2.00 POA 2.00 POA 4.00 POA 4.00 POA 1.00 SEIU 1.00 SEIU 1.00 SEIU 2.00 SEIU 2.00 SEIU	MANAGEMENT ANALYST			MGMT
POLICE LIEUTENANT POLICE SERGEANT POLICE CORPORAL POLICE OFFICER POLICE OFFICER POLICE SERVICES TECH/CSO POLICE DISPATCHER MAINTENANCE WORKER I MAINTENANCE WORKER II SR MAINTENANCE WORKER III SR MAINTENANCE WORKER ADMINISTRATIVE ASSISTANT 1.00 POA 1.00 P	DEPUTY TOWN CLERK		-	MGMT
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POLICE CORPORAL POLICE OFFICER POLICE SERVICES TECH/CSO POLICE DISPATCHER MAINTENANCE WORKER I MAINTENANCE WORKER II MAINTENANCE WORKER III SR MAINTENANCE WORKER ADMINISTRATIVE ASSISTANT 2.00 POA 4.00 POA 1.00 POA 1.00 POA 1.00 POA 1.00 POA 1.00 POA 2.00	POLICE LIEUTENANT	*	1.00	POA
POLICE OFFICER POLICE SERVICES TECH/CSO POLICE DISPATCHER MAINTENANCE WORKER I MAINTENANCE WORKER II MAINTENANCE WORKER III SR MAINTENANCE WORKER ADMINISTRATIVE ASSISTANT 5.00 POA 1.00 POA 1.00 SEIU 1.00 SEIU 1.00 SEIU 2.00 SEIU SEIU	POLICE SERGEANT		2.00	POA
POLICE SERVICES TECH/CSO POLICE DISPATCHER #AINTENANCE WORKER I MAINTENANCE WORKER II MAINTENANCE WORKER III SR MAINTENANCE WORKER ADMINISTRATIVE ASSISTANT 1.00 SEIU 1.00 SEIU 2.00 SEIU 3.00 SEIU 4.00 SEIU 5.00 SEIU 5.00 SEIU 5.00 SEIU 6.00 SEIU 6.00 SEIU 7.00 SEIU 7.00 SEIU 7.00 SEIU 7.00 SEIU 7.00 SEIU 7.00 SEIU	POLICE CORPORAL		2.00	POA
POLICE DISPATCHER MAINTENANCE WORKER I MAINTENANCE WORKER II MAINTENANCE WORKER III SR MAINTENANCE WORKER ADMINISTRATIVE ASSISTANT 4.00 POA 1.00 SEIU 1.00 SEIU 2.00 SEIU SEIU	POLICE OFFICER		5.00	POA
MAINTENANCE WORKER I 1.00 SEIU MAINTENANCE WORKER II - SEIU MAINTENANCE WORKER III 1.00 SEIU SR MAINTENANCE WORKER 2.00 SEIU ADMINISTRATIVE ASSISTANT - SEIU	POLICE SERVICES TECH/CSO		1.00	POA
MAINTENANCE WORKER II - SEIU MAINTENANCE WORKER III 1.00 SEIU SR MAINTENANCE WORKER 2.00 SEIU ADMINISTRATIVE ASSISTANT - SEIU	POLICE DISPATCHER		4.00	POA
MAINTENANCE WORKER III SR MAINTENANCE WORKER ADMINISTRATIVE ASSISTANT - SEIU	MAINTENANCE WORKER I		1.00	SEIU
SR MAINTENANCE WORKER ADMINISTRATIVE ASSISTANT - SEIU	MAINTENANCE WORKER II		-	SEIU
ADMINISTRATIVE ASSISTANT - SEIU	MAINTENANCE WORKER III		1.00	SEIU
52.10	SR MAINTENANCE WORKER		2.00	SEIU
ADMINISTRATIVE ASSISTANT II 1.00 SEIU	ADMINISTRATIVE ASSISTANT		-	SEIU
	ADMINISTRATIVE ASSISTANT II		1.00	SEIU

MON	THLY
LOW	HIGH
15,555	15,555
6,664	7,715
9,155	10,598
9,155	10,598
8,976	10,390
8,230	9,527
5,344	6,186
5,851	6,773
7,034	8,143
7,822	9,055
5,817	6,734
4,926	5,988
12,434	12,434
6,827	8,713
5,954	7,599
5,671	7,237
4,433	5,657
4,433	5,657
3,557	4,540
3,737	4,769
3,959	5,053
4,439	5,665
3,663	4,675
3,745	4,779

ANN	UAL
LOW	HIGH
186,660	186,660
79,969	92,574
109,862	127,179
109,862	127,179
107,708	124,685
98,758	114,325
64,125	74,233
70,209	81,275
84,410	97,716
93,861	108,656
69,800	80,802
59,114	71,853
149,208	149,208
81,921	104,554
71,452	91,192
68,049	86,850
53,191	67,887
53,191	67,887
42,682	54,474
44,838	57,226
47,511	60,638
53,265	67,981
43,958	56,103
44,937	57,352

TOTAL FULL TIME (FTE)

27.00

PART TIME EMPLOYEES:

The second secon	
ADMIN ASSISTANT	-
OFFICE ASSISTANT	0.10
PLANNING TECH/INTERN	0.10
POLICE CADET (2)	0.25
PT ACCOUNTANT (2)	0.80
PT DISPATCHER (4)	1.00
REC & COMM SERV MANAGER (3)	1.60
RESERVE POLICE OFFICER	0.25
ASSISTANT PLANNER	0.50
ZONING TECH	-

HOU	IRLY
LOW	HIGH
	30.00
15.00	15.05
15.00	25.00
16.50	17.50
	42.83
32.64	37.47
	32.47
	41.75
	20.83
25.00	25.50

TOTAL PART TIME (FTE)

4.60

TOTAL FTE

31.60

NOTE: Does not include paid elected positions

Table includes all authorized positions including those which are frozen or vacant
Salaries shown are "Base Wages" and do not include incentive, overtime, premium pay
Does not include increases or adjustments after 7/1/16 including scheduled MOU adjustments at 1/1/17

note 1 - Contract employee

*30% 911 SIKINSKI SISCOLD SIE 0.25 0.25 0.25 SINBAR SHE 1.60 1.60 1.60 621 7435 MINOS 0.25 0.25 0.25 617 Man to be 616 INDIN LANDIS 0.50 1.00 1.50 1.50 611 0.25 1.00 2.25 1.00 2.25 NINOS NO 511 0.30 0.25 0.55 0.55 thos. 1.00 1.00 2.00 2.00 5.00 1.00 4.00 0.25 1.00 0.25 17.50 1.50 16.00 SNI SOID 1.00 0.75 SORMANDO 0.25 1.00 0.25 1.00 2.25 1.00 0.10 0.50 1.70 2.85 311 0.60 DNON! 0.90 0.10 08.0 0.90 0.70 imnosti, 241 * Danos 0.10 0.10 0.10 0.20 0.10 0.30 231 1.00 1.00 *Sumor 1.00 221 0.60 0.85 0.25 0.85 211 CONTR MGMT MGMT MGMT MGMT MGMT MGMT MGMT MGMT MGMT MGMT CONTR LIND SEIU POA POA POA POA SEIU SEIU POA POA SEIU SEIU SEIU 1.00 1.00 1.00 1.00 1.00 2.00 2.00 1.00 1.00 1.00 1.00 5.00 4.00 1.00 1.00 1.00 2.00 0.10 0.25 1.00 1.60 FTE 27.00 0.10 0.80 0.25 0.50 4.60 31.60 SALARY SCHEDULE PLANNING & BUILDING DIRECTOR REC & COMM SERV MANAGER (3) ASST TO THE TOWN MANAGER CHIEF BLDG OFFICIAL/PW MGR **ADMINISTRATIVE ASSISTANT II** ADMINISTRATIVE ASSISTANT POLICE SERVICES TECH/CSO SR MAINTENANCE WORKER TOTAL PART TIME (FTE) MAINTENANCE WORKER II MAINTENANCE WORKER III TOTAL FULL TIME (FTE) FOR FISCAL YEAR 2018/19 PUBLIC WORKS DIRECTOR MAINTENANCE WORKER! RESERVE POLICE OFFICER MANAGEMENT ANALYST PLANNING TECH/INTERN PART TIME EMPLOYEES: **FULL TIME EMPLOYEES: DEPUTY TOWN CLERK** ASSOCIATE PLANNER **ASSISTANT PLANNER** PRINCIPAL PLANNER **ASSISTANT PLANNER** POLICE DISPATCHER PT ACCOUNTANT (2) POLICE LIEUTENANT FINANCE DIRECTOR **TOWN OF FAIRFAX** PT DISPATCHER (4) POLICE CORPORAL SENIOR PLANNER POLICE SERGEANT ADMIN ASSISTANT OFFICE ASSISTANT TOWN MANAGER POLICE CADET (2) POLICE OFFICER POLICE CHIEF **ZONING TECH** AS OF 7/1/18 TOTAL FTE

TOWN OF FAIRFAX

FOR FISCAL YEAR 2018/19

2/1/18 - COUNTY OF MARIN - CAPITAL IMPROVEMENT LOAN

									Total
Note #	Issue Date	Due Date		P	rincipal	li	nterest	F	Payment
Note 1	2/1/2018	2/1/2019	3.5%	\$	100,000	\$	3,385	\$	103,385
Note 2	2/1/2018	2/1/2020	3.5%		100,000		7,000		107,000
Note 3	2/1/2018	2/1/2021	3.5%		100,000		10,500		110,500
Note 4	2/1/2018	2/1/2022	3.5% - 3.75%		100,000		14,250		114,250
Note 5	2/1/2018	2/1/2023	3.5% - 4.0%		100,000		18,250		118,250
TO	TAL PAYMEN	TS:		\$	500,000	\$	53,385	\$	553,385

Account N	lo: PROJECT DESCRIPTION	Count	y Loan
51-810	STREET RESURFACING & REPAIR SELECTED STREET LOCATIONS		70,000
51-856	MEADOW WAY BRIDGE		28,000
51-871	BRIDGE PREVENTIVE MAINT PROG -SPRUCE, MARIN CANYON BRIDGES		15,000
51-873	CREEK ROAD BRIDGE		8,200
53-887	STREET RESURFACING & REPAIR		171,000
53-894	PARKADE IMPROVEMENTS		112,255
	TOTALS	\$	404,455

Note: Balance of funding used for FEMA projects.

TABLE F
TOWN OF FAIRFAX
HEALTHCARE RATES

2010 TO 2018											INCR	avg
•	2010	2011	2012	2013	2014	2015	2016	2017	INCR	2018	9 YR	year
KAISER (HMO)												
М	532.56	568.99	610.44	668.63	742.72	714.45	746.47	733.39	6.3%	779.86	46.4%	5.2%
2	1,065.12	1,137.96	1,220.88	1,337.26	1,485.44	1,428.90	1,492.94	1,466.78	6.3%	1,559.72	46.4%	5.2%
3+ (BENCHMARK)	1,384.66	1,479.37	1,587.14	1,738.44	1,931.07	1,857.57	1,940.82	1,906.81	6.3%	2,027.64	46.4%	5.2%
PERS CHOICE (PPO)												
Н	508.74	563.40	574.15	667.03	690.77	700.84	798.36	830.30	-3.6%	800.27	57.3%	6.4%
2	1,017.48	1,126.80	1,148.30	1,334.06	1,381.54	1,401.68	1,596.72	1,660.60	-3.6%	1,600.54	57.3%	6.4%
3+	1,322.72	1,464.84	1,492.79	1,734.28	1,796.00	1,822.18	2,075.74	2,158.78	%9·E-	2,080.70	57.3%	6.4%
BLUE SHIELD ACCESS + (HMO)	S + (HMO)											
	577.33	675.51	711.10	784.63	836.59	928.87	1,016.18	1,024.85	-13.3%	889.02	54.0%	%0.9
2	1,154.66	1,351.02	1,422.20	1,569.26	1,673.18	1,857.74	2,032.36	2,049.70	-13.3%	1,778.04	54.0%	%0.9
3+	1,501.06	1,756.33	1,848.86	2,040.04	2,175.13	2,415.06	2,642.07	2,664.61	-13.3%	2,311.45	54.0%	%0.9
PERS SELECT (PPO)												
П	474.93	492.68	487.39	487.20	661.52	690.43	730.07	736.27	-2.5%	717.50	51.1%	5.7%
2	949.86	985.36	974.78	974.40	1,323.04	1,380.86	1,460.14	1,472.54	-2.5%	1,435.00	51.1%	5.7%
3+	1,234.82	1,280.97	1,267.21	1,266.72	1,719.95	1,795.12	1,898.18	1,914.30	-2.5%	1,865.50	51.1%	5.7%
PORAC (ASSOC)												
П	484.00	527.00	556.00	581.00	634.00	675.00	00'669	00.669	2.0%	734.00	51.7%	5.7%
2	00'906	987.00	1,041.00	1,088.00	1,186.00	1,292.00	1,399.00	1,467.00	2.0%	1,540.00	70.0%	7.8%
3+	1,151.00	1,254.00	1,323.00	1,382.00	1,507.00	1,642.00	1,789.00	1,876.00	2.0%	1,970.00	71.2%	7.9%
PERSCARE (PPO)												
Н	868.17	893.95	1,029.23	1,083.11	720.04	775.08	889.27	932.39	-5.4%	882.45	1.6%	0.2%
2	1,736.34	1,787.90	2,058.46	2,166.22	1,440.08	1,550.16	1,778.54	1,864.78	-5.4%	1,764.90	1.6%	0.2%
3+	2,257.24	2,324.27	2,676.00	2,816.09	1,872.10	2,015.21	2,312.10	2,424.21	-5.4%	2,294.37	1.6%	0.2%

MEASURE A WORKPLAN

MEASURE A – PARKS is detailed in Fund 23 (on page 67)

DESCRIPTION:

Measure A is the one-quarter of one-percent sales tax approved by County voters in 2012. As a condition of receiving the funds, the Town must submit a work plan to the County of Marin detailing the proposed uses of the funds. The attached work plan contains the list of eligible uses.

Each year the Town's Measure A Advisory Committee (members listed below) meets to recommend allocations for the upcoming year. For FY18-19, the County estimates Fairfax will receive approximately \$61,436 in Measure A sales tax revenue. We estimate the Town will have approximately \$100,000 in carry-over funding for projects. At its May 25th budget workshop, the Town Council reviewed the recommendations of the Measure A Advisory Committee which are as follows:

MEASURE A PARK FUNDS ALLOCATION COMMITTEE

Recommended Allocations for FY18-19

5/21/2018

Project/Program	(Proposed Carryover FY17-18	Proposed Allocation FY18-19	l	Proposed Total FY18-19
Parkland/Open Space Acquisition	\$	30,000	\$ 10,000	\$	40,000
Maint/Repair Ped Trail Improvements **	\$	-	\$ 20,000	\$	20,000
Replace Pavilion Lighting & Hot Water Heater	\$	6,000	\$ 2,436	\$	8,436
Construction of Bicycle Pump Track	\$	10,000	\$ -	\$	10,000
Women's Club Improv. (stage, roof, lighting)	\$	25,000	\$ -	\$	25,000
Replace Peri Park Equipment	\$	29,000	\$ 20,000	\$	49,000
Vegetation management (various locations)	\$	•	\$ 5,000	\$	5,000
Age-friendly Bolinas Park furniture (e.g., picnic tables)	\$	•	\$ 4,000	\$	4,000
Total	\$	100,000	\$ 61,436.00	\$	161,436

^{*}no carry-over funds because all \$30,000 allocated for FY17-18 was spent

Estimated

The Committee recommended that funds unspent for projects in previous years continue to be carried over to FY18-19 for those projects. The County requires the work plan to include both carryover funds and new funds. Should a project be delayed/canceled or priorities changed, the Council can reallocate funds at any time by amending its work plan and submitting it to the County for approval.

The Measure A Advisory Committee consists of:

- Vice-Mayor Barbara Coler and Councilmember Renee Goddard
- Fairfax Open Space representatives: Chance Cutrano, Jack Judkins
- Fairfax Parks and Rec Commission representative: Monty Stephens
- Fairfax Volunteer Board representative: Marcia Custer

PAVEMENT MANAGEMENT PLAN

The Pavement Management Program (PMP) is a strategy designed to assist the Town with the maintenance and rehabilitation of its roads. The PMP focuses on maintenance treatments to extend the life cycle of roads. The PMP is developed based on a software system designed to take into account the overall condition of the Town's road network and annual street capital budget. The PMP recommends the most cost effective approach for the Town to undertake to maintain its roads.

The following list identifies the road sections and maintenance treatment for the Town to undertake based on a budget of \$200,000 which also includes design costs. The list is intended to be guide for staff as field conditions may dedicate revisions to the type of road treatment (e.g., slurry seal, asphalt overlays) and which portions of the road to repair.

Scenarios - Sections Selected for Treatment

Printed: 02/03/2017

Inflation: 3.00%

Interest: 3.00%

Scenario: P-TAP 17 - SCENARIO 04 - EAB 3 - \$200,000 19,069 THICK AC OL/RUBBERIZED ASPHALT 12,310 MILL AND THIN OVERLAY 20,095 MICROSURFACING 25,544 MICROSURFACING 23,772 MICROSURFACING 20,239 MICROSURFACING 19,037 MICROSURFACING 21,333 MICROSURFACING 21,008 MICROSURFACING 19,442 MICROSURFACING 30,168 MICROSURFACING Rating Treatment **₽** Cost \$5,333 \$5,245 \$6,414 \$4,620 \$3,334 \$7,959 \$14,000 \$37,832 \$53,334 \$37,832 \$88,322 \$53,334 \$24,500 \$16,917 \$179,488 \$200,000 Budget PC 23 7 92 73 9/ 9/ 75 75 92 100 8 AC/AC AC/AC AC/AC AC/AC AC/AC AC/AC Type Treatment Total Treatment Total Year 2017 Total Treatment Total g AC R AC ACg ပူ œ O O œ α œ œ ⋖ ⋖ ပ Last Insp Insp PCI Last 2021 Year 65 69 62 64 69 89 63 8 69 67 67 7/26/2016 7/26/2016 7/26/2016 7/27/2016 7/27/2016 7/26/2016 7/26/2016 7/26/2016 7/26/2016 7/27/2016 7/26/2016 184,615 10% %01 **Area** 9,599 9,440 8,316 6,000 15,000 44,100 11,544 14,326 30,450 10,640 25,200 Budget \$200,000 \$200,000 29 20 35 24 4 20 23 35 24 7 Width 24 Year 2017 Area Total Length 1,260 1,050 331 472 594 300 481 494 870 625 760 2019 2020 Year Section ID 10 20 9 9 10 9 20 10 20 9 10 10% 10% Street ID CRESCE DOMING GLENDR MANZAR NAPAAV OAKTRE OLEMAR KENTAV SCENIC SIRFRA RIDGEWAY AV CHESTER AV VANNI 1260' NORTH OF SFD BLVD SIR FRANCIS DRAKE BLVD End Location MARIN ROAD TAMALPIAS ROAD FRUSTUCK AVENUE \$200,000 Budget \$200,000 DEAD END DOMINGA AVENUE DEAD END OAK TREE LANE NAPA AVENUE Begin Location **ACACIA ROAD** DRAKE BOULEVARD 991 FRM WRENDEN FRUSTRUCK INT DRAKE BOULEVARD SIR FRANCIS SIR FRANCIS SIR FRANCIS DRAKE BOULEVARD SAN MIGUEL OAK TREE PACHECO AVENUE BELMONT BRIDGE COURT AVENUE 2017 2018 Year COURT LANE SIR FRANCIS DRAKE BOULEVARD CRESCENT CIRCLE DOMINGA AVENUE MANZANITA ROAD OAK TREE LANE Year: 2017 NAPA AVENUE KENT AVENUE SCENIC ROAD **OLEMA ROAD** GLEN DRIVE Street Name VANNI L'N

** - Treatment from Project Selection Scenarios Criteria:

SS1026

MTC StreetSaver

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