### **TOWN OF FAIRFAX**

# 2016 - 2017 Operating and Capital Improvement PROPOSED Budget



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May 2016

### Town of Fairfax Proposed Operating and Capital Budgets for Fiscal Year 2016-17

Dear Mayor and Town Council:

I am pleased to present the proposed Fiscal Year 2016-17 Operating and Capital Improvement Budget. The total Operating and Capital budget is approximately \$11,100,000 of which \$8,700,000 is allocated for general fund operations, \$1,800,000 for capital improvement projects (CIP), and \$600,000 for other expenses such as Measure K debt service and special revenue funds. The FY16-17 total budget is approximately \$200,000 or 2% higher than last year's adopted budget.

While the total operating and capital budget is relatively the same as last year, this year's budget has significant differences. Specifically, the operating budget (General Fund) reflects an increase of approximately \$500,000 in operating expenses primarily due to increases in Fire services and overall personnel costs. In comparison, the capital improvement budget has decreased by \$300,000 which reflects the deferral of the construction of the Parkade project to FY17-18 due to the delay in state funding. However, the capital improvement budget does include an ambitious program of street improvements which would be financed thru a state/federal loan program.

The good news is that the increase in operating expenses is offset by a corresponding increase in revenue. Revenues and transfers from other sources are approximately \$600,000 higher than the FY15-16 adopted budget. Approximately 60% of the increase (\$260,000) is in property tax and sales tax revenues. We are forecasting a budget surplus of over \$100,000 for FY16-17. This surplus will increase the General Fund Balance (GF reserves) to a robust 29% of the operating budget. The Town's policy is to maintain a minimum reserve of 25% of GF expenditures.

The "less than good" news is that we are projecting that revenues have probably plateaued. Over the next five years, revenues are projected to increase by a modest average of 2.2% per year. However, expenditures are projected to exceed revenues over the five year period. The Five Year Forecast shows the Town slightly dipping into reserves to balance the budget in years 3, 4 and 5.

The greatest challenge for the Town this year will be the renewal of the ½ cent sales tax (aka Measure D). Measure D represents 5% of the Town's General Fund revenue. Without it, the Town would need to consider drastic cuts in services to balance the budget.

The budget message is divided into the following sections:

- Key Budget Highlights Fiscal Year 2016-17
  - o Revenues
  - o Personnel Costs
  - o Increase in Health and Retirement
  - o Non-personnel Operating Expenditures
- Five Year General Fund Forecast
- Five Year Capital Improvement Plan (5 Yr. CIP)
- Challenges in FY16-17 and in the Future

### **Key Budget Highlights Fiscal Year 2016-17**

The following are key budget assumptions used to develop the FY16-17 budget:

#### Stable Sales and Property Tax Revenues and Other Revenues

- Sales tax is projected to increase by approximately 5.7% above the FY15-16 budget. However, when compared to the actuals for FY15-16, which increased by approximately 6% more than the budgeted amount, the sale tax projection for FY16-17 is the same as the FY15-16 actuals. It should be noted that we now have a better handle of the revenue generated from the ½ cent sales tax (Measure D) and envision much more modest increases in sales tax revenue in the future.
- Overall *property tax* revenues are projected to increase by approximately 6% or \$200,000 compared to FY15-16 budget. Over 70% of the property tax increase is from secured properties (e.g., single family home). The increase reflects the reassessment of properties from past recessionary periods as well as the sale of homes. Our understanding from the County Assessor's office is that reassessments will be stabilizing and that the Town will experience more modest growth in property tax revenues.
- The *other revenue* increases come from an increase in retirement fund revenue (approx. \$140,000), Planning and Building fees (\$25,000), one-time revenue from audit of cable companies (\$70,000) and increased allocation of the special municipal tax (Measure J) towards General Fund operations (\$70,000).

#### <u>Increase in Personnel Costs</u>

• Salaries are anticipated to increase by \$210,000. This increase reflects the addition of a part time public works director position and seasonal maintenance worker; a full year of salary for the full time public works maintenance worker and part-time planning technician; step increases; <sup>1</sup> and MOU/contractual increases for Town staff.<sup>2</sup>

<sup>&</sup>lt;sup>1</sup> Employees are eligible for annual step increases if they are not at the top of the range (e.g. Step F). Typically, new employees start at lower steps. Employees who have been with the town for 5 years are usually at the top step and would only receive approved Cost of Living Adjustments (COLAs).

• Adding P/T staff- Approximately \$70,000 of the \$210,000 increase is for the Public Works Director position and seasonal maintenance worker. The part-time Public Works Director will most likely be a contractual position. The position will be filled with a licensed civil engineer. We have budgeted \$60,000 for the position. The purpose for the position is to more effectively manage the workload of the public works crews and coordinate/manage the design and construction of the numerous capital improvement projects slated for FY16-17. The addition of the part-time Public Works Director is one of the Council goals for 2016.

The part time public works maintenance worker is a seasonal position most likely to be used in Summer/Fall as needed.

Town personnel salary costs, excluding the new positions, are approximately \$120,000 or 5% higher than FY 15-16 costs.

- *Cost savings* To partially offset increases in cost for the new positions, the budget does the following:
  - Eliminates funding for the engineering intern and the part-time administrative assistance positions. This equates to an approximate savings of \$25,000.
  - Continues to keep one Administrative Assistant position vacant
  - Continues to keep one Police Officer position vacant.
- MOU's- The budget reflects labor contracts (MOU's) with the Service Employees International Union (SEIU) and Fairfax Police Officer Association (FPOA) as well as agreement with the non-represented management group. The MOU's are for three years (expires June 30, 2018) and represent the positive working relationship between the Town and its employees.

The FY16-17 budget reflects cost of living adjustments of 2% (COLAs) per the MOU's and management resolution. The Police Officer's bargaining group will receive a 3% COLA. All the COLAs take effect January 1, 2017. Part-time employees will receive a 2% COLA in January 1, 2017.

#### Increase in Health and Retirement Costs

• Health- We forecast an annual increase of 9% for medical premiums. However, since medical premiums are adjusted in January, the effective increase is approximately 4.5% for the fiscal year. The Town pays up to the Kaiser Family Rate for medical benefits per employee. All new employees hired after July 1, 2013 pay a share of their medical premiums.

<sup>&</sup>lt;sup>2</sup> The Town Manager and Police Chief have employment agreements with the Town. All other managers are covered by the Management Resolution.

• Retirement- CalPERS (the state retirement system) increased the Town's annual retirement contribution approximately \$118,000 or 22%. Over 95% of this increase is for the Town's contribution to the CalPERS "side fund." A "side fund" is the amount a Town owes to CalPERS to fully fund its retirement obligations at a previous point of town<sup>3</sup>. This side fund differs from what is referred to as the Town's Unfunded Retirement Liability. The Town's payment to the "side fund" is in addition to its annual contributions to CalPERS.

The budget includes a "PERS side fund" line item under each department's personnel costs. The side fund of approximately \$1.6M is slated to be repaid in seven (7) years. Staff is researching the options for financing the side fund and/or a portion of the Unfunded Retirement Liability which could result in hundreds of thousands of dollars in interest savings to the Town over a period of time.

All employees pay 100% of the employee's retirement contribution.

### Non-Personnel Operating Expenditures

• *Non-operating expenses* are projected to increase by over \$140,000 or approximately 4% above the FY15-16 budget. Over 55% of the increase (\$80,000) is attributed to increased operational costs for the Ross Valley Fire Department (RVFD). All other non-operating expenses (excluded Fire) only increased by approximately \$60,000 or 3%.

The FY15-16 budget included approximately \$170,000 in permanent net reductions in operating expenses compared to FY14-15. This proposed budget continues to maintain those permanent cuts.

• *RVFD*- The Town is a member of a Joint Powers Authority (JPA) that operates the Ross Valley Fire Department (RVFD). The Town's member contribution to RVFD is, thus, characterized as a non-operating expense.

When you compare the projected increase for FY16-17 to the actual contribution made by the Town to RVFD in FY15-16, the Town will actually experience a \$100,000 (4.3%) increase. The RVFD increase is primarily due to increases in contributions for retirement and retiree health costs.

Interestingly, the overall increase is significantly less than the Town's increase for RVFD

<sup>&</sup>lt;sup>3</sup> The side fund represents the amount the Town must pay to fund the shortfall in its pension obligations. This was caused by three key factors: 1) When the High Tech and Housing Bubble burst, CalPERS was unable to achieve its projected return on investment (ROI) needed to cover future pension obligations In essence, the Town is paying for the shortfall in ROI (7.75% v 1-2%) over those years, 2) the recent actuarial studies indicate employees are living longer which, obviously, impacts retirement costs, and 3) previously, CalPERS charged a percentage of payroll to cover retirement costs. However, the Tier I classification for retirement is closed to new members and CalPERS determined that its previous approach was unsustainable since the pool of members in Tier I was getting smaller and smaller due to retirements.

in FY15-16. In FY14-15, RVFD used the remainder of its operating reserves to keep the annual increase artificially lower for its member agencies. The result was that the Town's contribution to RVFD increased by approximately 7% or \$137,000 in FY15-16. However, it does reflect a trend of significant costs increases each year.

• Financing Capital Improvements- The budget anticipates financing up to \$250,000 of capital improvements under a state/federal infrastructure loan program. For budgetary purposes, we use a 4.5% interest rate with a 10 year term. This equates to an approximate annual debt service of \$32,000. The proposed budget shows debt service as a commitment of Measure J funds.

### Five Year General Fund Forecast

The Five Year Forecast (Forecast) allows the Town Council an opportunity to plan for the future based on projected revenues and expenditures. Graph A shows General Fund expenses and revenues will roughly equal each other over the five year period. However, the Town would need to slightly dip into General Fund Reserves for the last three years, assuming no significant cuts to service levels and the renewal of Measure D.

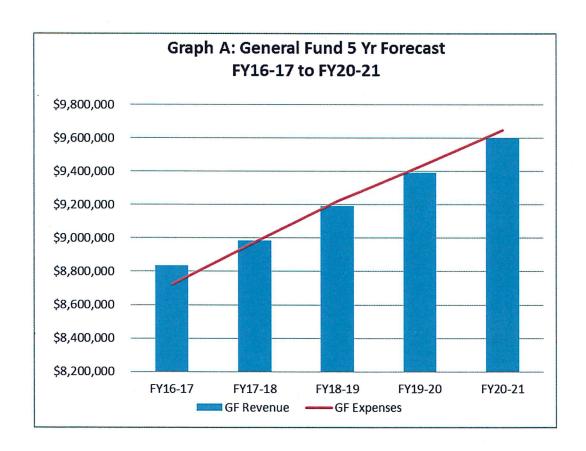


Table A below shows how the total revenues including transfers would cover projected expenses over the Forecast period. In FY16-17, General Fund reserves would grow to over 29% of General Fund expenditures.

recast										
st Yr End	ı	Projected		Projected		Projected		Projected		Projected
FY15-16		FY16-17		FY17-18		FY18-19		FY19-20		FY20-21
8,128,939	\$	8,721,957	\$	8,978,263	\$	9,220,791	\$		\$	9,647,918
5,961,958	\$	6,120,000	\$	6,218,990	\$	6,378,076	\$	6,532,476	\$	6,688,282
1,725,000	\$	1,798,100	\$	1,843,053	\$	1,889,129	\$		\$	1,984,766
820,000	\$	915,000	\$	924,000	\$	924,000	\$	924,000	\$	924,000
8,506,958	\$	8,833,100	\$	8,986,043	\$	9,191,204	\$	9,392,833	\$	9,597,048
378,019	\$	111,143	\$	7,780	\$	(29,587)	\$	(37,830)	\$	(50,870)
	\$	2,575,579	\$		\$	2,553,772		2,515,942		2,465,072
29.8%		29.5%		28.8%		27.7%		26.7%		25.6%
	10.000									
					cre	ase/yr				
ontributions	to	capital projec	ts, C	OPS Grant,						
e savings bas	ed (	on turnover a	ind re	etirement ove	r the	5 yrs			: 	
e Dat same I	eve									
	g revenues a ontributions and/or COL/ e savings bas	g revenues and r ontributions to and/or COLA's e savings based	ontributions to capital project and/or COLA's	g revenues and retirement fund as ontributions to capital projects, C and/or COLA's e savings based on turnover and re	g revenues and retirement fund assumes 2.5% ir ontributions to capital projects, COPS Grant, and/or COLA's e savings based on turnover and retirement ove	g revenues and retirement fund assumes 2.5% incresontributions to capital projects, COPS Grant, and/or COLA's e savings based on turnover and retirement over the	s equipment funds g revenues and retirement fund assumes 2.5% increase/yr contributions to capital projects, COPS Grant, and/or COLA's e savings based on turnover and retirement over the 5 yrs	s equipment funds g revenues and retirement fund assumes 2.5% increase/yr contributions to capital projects, COPS Grant, and/or COLA's e savings based on turnover and retirement over the 5 yrs	s equipment funds g revenues and retirement fund assumes 2.5% increase/yr contributions to capital projects, COPS Grant, and/or COLA's e savings based on turnover and retirement over the 5 yrs	s equipment funds g revenues and retirement fund assumes 2.5% increase/yr contributions to capital projects, COPS Grant, and/or COLA's e savings based on turnover and retirement over the 5 yrs

Table B shows the breakdown of General Fund Revenues. Over the five-year forecast period, property taxes are projected to grow by a modest 2.5% per year. This conservative estimate reflects the fact that most properties have been reassessed from the recession and that property taxes will most likely grow at the maximum statutory increase of 2% per year. Sales tax is projected to grow an average of 3.5% per year. For Forecast purposes, most of the other revenues are keep relatively flat. The one exemption is that "Charges for other Services" reflect increases in dispatch services provided to the Town of Ross and the Community College of Marin.

TABLE B
GENERAL FUND REVENUE 5 YEAR FORECAST

				F	reliminary							
	Add	pted Budge	 Projected		Budget		Projected		Projected		Projected	Projected
Revenue Detail		FY15-16	FY15-16		FY16-17		FY17-18		FY18-19		FY19-20	 FY20-21
Property Tax	\$	3,470,100	\$ 3,595,669	\$	3,677,000	\$	3,798,925	\$	3,893,898	: \$	3,991,246	\$ 4,091,027
Sales Tax (1%)	\$	655,900	\$ 738,933	\$	703,000	\$	704,700	\$	726,944	\$	749,927	\$ 773,674
Measure D Sales Tax (0.5%)	\$	425,000	\$ 412,178	\$	440,000	\$	451,000	\$	469,000	\$	488,000	\$ 508,000
Utility	\$	375,000	\$ 354,084	\$	372,000	\$	373,860	\$	375,729	\$	377,608	\$ 379,496
Subtotal Taxes	\$	4,926,000	\$ 5,100,864	\$	5,192,000	\$	5,328,485	\$	5,465,571	\$	5,606,781	\$ 5,752,197
Other Revenues												
Franchise Fees	\$	348,000	\$ 362,982	\$	443,000	\$	377,430	\$	381,204	\$	385,016	\$ 388,867
Business License	\$	125,000	\$ 125,000	\$	128,000	\$	128,640	\$	129,283	\$	129,930	\$ 130,579
Fines	\$	115,000	\$ 124,573	\$	116,000	\$	118,320	\$	120,686	\$	123,100	\$ 125,562
Rental & Maintenance Fees	\$	30,700	\$ 24,983	\$	28,000	\$	29,400	\$	30,870	\$	32,414	\$ 34,034
Revenues from other Agencies	\$	56,300	\$ 74,693	\$	55,000	\$	55,275	\$	55,551	\$	55,829	\$ 56,108
Recreation/Class Fees	\$	72,000	\$ 62,520	\$	72,000	\$	73,440	\$	74,909	\$	76,407	\$ 77,935
Charges for Svc	<u>\$</u>	79,800	\$ 86,343	\$	86,000	\$	108,000	\$	120,000	\$	123,000	\$ 123,000
Subtotal Other Rev	<u>\$</u>	826,800	\$ 861,094	\$	928,000	<u>\$</u>	890,505	\$	912,504	\$	925,696	\$ 936,085
TOTAL GENERAL FUND REVENUE	\$	5,752,800	\$ 5,961,958	Ś	6.120.000	Ś	6,218,990	Ŝ	6,378,076	\$	6,532,476	\$ 6,688,282

Assumptions for 5 yr GF Projections (not including FY15-16)

Total Prop Tax increase by 3.5% per yr

Sales tax based on consultant data

Utility taxes remain flat

Franchise fees increased by 1%/yr; other revenues, and business license increased by 0.5%/yr; cable fees include one time audit rev. of \$70,000

Revenues from other agencies slight increase

Fines and recreation fees increased 2%/yr

Other Charges for svcs increased per Dispatch contract

Assumes renewal of half cent sales tax Measure D

Table C shows that General Fund revenues are projected to grow by an average 2.2% per year from FY17-18 to FY20-21. In comparison, expenditures will experience a significant increase of 7.7% in FY16-17 and then stabilize to an average of approximately 2.7% over the remaining four year period. This results in the Town needing to dip into reserves to balance the budget over the last three years of the Forecast. However, due to the surplus, GF reserves would continue to meet the Town's policy of maintaining a 25% reserve balance (refer to Table A).

TABLE C
GENERAL FUND REVENUE AND EXPENDITURE FORECAST IN %

		Budget FY15-16	 Projected FY16-17	Projected FY17-18	· !	Projected FY18-19	Projected FY19-20	 Projected FY20-21
Total GF Revenue*	\$	5,961,958	\$ 6,120,000	\$ 6,218,990	\$	6,378,076	\$ 6,532,476	\$ 6,688,282
Revenue Increase from previous yr	\$	209,158	\$ 158,042	\$ 98,990	\$	159,085	\$ 154,401	\$ 155,806
Increase in % from previous yr	ļ	3.6%	 2.7%	1.6%		2.6%	2.4%	 2.4%
Total GF Expenses	\$	8,128,939	\$ 8,721,957	\$ 8,978,263	\$	9,220,791	\$ 9,430,663	\$ 9,647,918
Expenditure Increase	\$	558,877	\$ 593,018	\$ 256,306	\$	242,528	\$ 209,872	\$ 217,255
Increase in %		7.6%	7.8%	3.2%	:	2.8%	 2.3%	2.4%

The Forecast does include projected step increases and COLA adjustments per negotiated agreements with bargaining groups. Health care costs are estimated to increase annually by 9%. Retirement costs are estimated to increase by 10% annually. Non-personnel expenses are increased by 2% per year with an added adjustment for increases in Fire services. However, the Forecast does assume savings from staff turnover/retirements during the Forecast period as well as some reductions in on-going operating costs.

Personnel costs (salaries and benefits) represent approximately 2/3rds of the Town's budget when you include the cost of Fire personnel. Needless to say, increases in health and retirement costs continue to represent the most significant impact to future budgets. Unfortunately, we have little control over these two factors.

The Forecast also limits contributions to capital projects. Specifically, all but approximately \$70,000 of Measure J proceeds are primarily allocated to offset increased cost for GF operations such as Police and Fire. Capital projects are only funded with grants, loan financing, and restricted funding such as Measure A transportation funding from TAM.

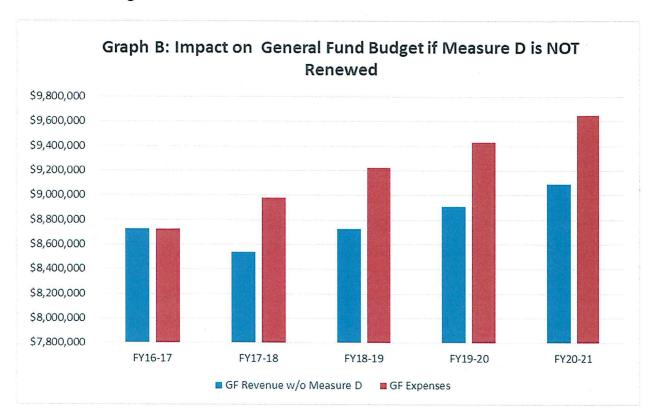
One major assumption of the 5 Year Forecast is the renewal of the ½% sales tax (referred to as Measure D). The Council intends to place the renewal on the November 2016 ballot for voters to decide.

Without a renewal, the tax would expire in March 2017 which is reflected in Table D below. More significantly, Table D indicates that in FY17-18 the Town would need to fill an estimated \$440,000 gap in revenue or approximately 5% of General Fund expenditures. This would necessitate a major restructuring of the projected budget in FY17-18 which would result in potential adverse impacts to Town's services

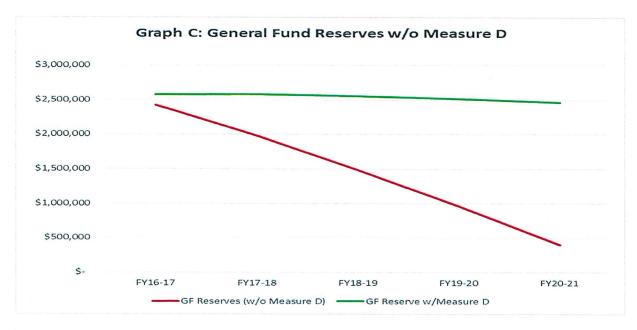
TARIF D

Revenue Scenarios Fiv	e Ye	ear Fored	cas	st				
	[	Est. Yr End						
		FY15-16		FY16-17	FY17-18	FY18-19	FY19-20	FY20-21
Total GF Appropriations	\$	8,128,939	\$	8,721,957	\$ 8,978,263	\$ 9,220,791	\$ 9,430,663	\$ 9,647,918
Total GF Revenues and Transfers	\$	8,506,958	\$	8,833,100	\$ 8,986,043	\$ 9,191,204	\$ 9,392,833	\$ 9,597,048
Surplus (Deficit)	\$	378,019	\$	111,143	\$ 7,780	\$ (29,587)	\$ (37,830)	\$ (50,870)
Less 0.5% sales tax (Measure D)	\$	*	\$	(110,000)	\$ (451,000)	\$ (469,000)	\$ (488,000)	\$ (508,000)
Less Special Municipal Tax	\$	-	\$	-	\$ -	\$	\$ •	\$ -
Adjusted Surplus(deficit)	\$	378,019	\$	1,143	\$ (443,220)	\$ (498,587)	\$ (525,830)	\$ (558,870)
Proj. GF Fund Balance	\$	2,424,436	\$	2,425,579	\$ 1,982,359	\$ 1,483,772	\$ 957,942	\$ 399,072
In % of GF Exp		29.8%		27.8%	22.1%	16.1%	10.2%	4.1%

Graph B illustrates the short fall between forecasted revenues and expenditures if the Town did not revise its budget to reflect the loss of Measure D revenues.



In FY20-21, if forecasted expenditures did not change (highly unlikely), Graph C indicates that General Fund reserves would be less than 5% of operating expenses which would be well below the Town policy of maintaining a 25% fund balance reserves and would adversely impact the Town's cash flow and operations. Ideally, communities should maintain a 15% fund balance for cash flow purposes.



### Five Year Capital Improvement Plan (5 Yr CIP)

The Five Year CIP will allow the Council to set priorities for future projects and assess the availability of funding. The Council only adopts the first year of the 5 Year CIP. While the total 5 Yr. CIP budget is approximately \$10,600,000, the budget for FY16-17 is approximately \$1,800,000. The funding comes from federal, state, local grants (e.g., Highway Bridge Program, sales tax from TAM), gas tax, Measure J, and funds reserved for the Pavilion. The funding per year is allocated on a "cash" basis.

This FY16-17 CIP is one of the most ambitious programs to date, with five major construction projects slated to begin this fiscal years. As a result, this budget proposes to finance \$250,000 of the improvements using state or federal low interest loan programs.

The FY16-17 CIP contains the following projects (see budget summary sheet for detail):

- Preliminary design of the Parkade project.
- Archeological consulting services needed for the Pavilion seismic retrofit project.
- Improvements for making the stage in the Women's Club ADA accessible as well as repair/maintenance to building.
- Construction of a Class I Bike lane along Sir Francis Drake from Glenn Dr. to Lefty Gomez Field (aka Bike Spine Gap Completion Project).
- Continue to repair/improvements to pedestrian trails (total: \$50,000) and repairs to park equipment and facilities.
- Street resurfacing for selected areas of Sir Francis Drake Boulevard.
- Street resurfacing for Tamalpais Rd
- Street resurfacing for Mountain View Rd.
- Bank stabilization project for section of Canyon Road
- Nominal funding for street maintenance (e.g., slurry sealing)
- Preliminary design of the new Azalea bridge replacement project.
- Continuation of the five bridge improvement projects: Meadow Way, Creek Rd, Marin, Spruce, and Canyon.

This year's budget reflects a significant increase in the number of street improvement projects to address much needed repaying projects (see 5 Year CIP for details). These four (4) street projects plus general road maintenance are estimated to cost approximately \$500,000. Over half

the funding will come from TAM Measure A transportation monies. The remainder will be financed by the Town from state or federal infrastructure loan programs and a \$50,000 contribution from PG&E for their share of Tamalpais and Mountain View road repairs.

An on-going challenge has been the repair and maintenance of Town streets. Typically, funding for street improvements is limited to TAM Measure A transportation monies or grants, depending on their availability. The Five Year CIP shows that from FY17-18 thru FY20-21 approximately \$400,000 will be budgeted for street improvements and repairs. During this four year period, the Five Year Forecast limits contributions from General Fund Revenues including Measure J (special municipal tax) toward capital projects because of the need to balance the operating budget.

### Challenges in FY16-17 and in the Future

The Five Year Forecast indicates the Town can maintain its current level of service with the renewal of Measure D (1/2% sales tax). In order to avoid any lapses in the sales tax, which expires in April 2017, the Council intends to place a measure for the renewal on the November 2016 ballot.

In the current fiscal year, Measure D generates approximately \$425,000 in revenues to the Town or 5% of the Town's total special and general fund revenues. It should be noted that the half-cent sales tax captures more local purchases such as auto and on-line purchases that the regular 1% sales tax cannot capture due to state statutes. The Town uses the revenue to fund both general operations (e.g., police, fire) and capital projects (e.g., streets).

Within its discussions to renew Measure D, the Council is considering increasing the ½ cent tax to ¾ cent and extending the sales tax for 10 years. Table E shows the impact of a ¼ cent increase in the tax. No surprise, the increase would add to General Fund reserves, but more importantly, the Town would have a new resource for funding capital projects including much needed street improvements.

Table E- Increase in Measu	ire l	D				100 411 10110	
		FY17-18	FY18-19		FY19-20		FY20-21
Projected Revenue with Measure D	\$	8,986,043	\$ 9,191,204	\$	9,392,833	\$	9,597,048
Projected Expenditure	\$	8,978,263	\$ 9,220,791	\$	9,430,663	\$	9,647,918
Surplus (deficit)	\$	7,780	\$ (29,587)	\$	(37,830)	\$	(50,870)
Additional Revenue with increase in							
Measure D by .25%	<u>\$</u>	225,500	\$ 234,500	<u>\$</u>	244,000	<u>\$</u>	254,000
Adjusted Surplus (deficit)	\$	233,280	\$ 204,913	\$	206,170	\$	203,130
General Fund Reserve	\$	2,808,859	\$ 2,788,272	\$	2,759,942	\$	2,719,072
In % of GF		31.3%	30.2%		29.3%		28.2%

While Measure D is foremost in the Town's mind since it expires in March 2017, Measure J, the Town's special municipal tax, is slated to expire in FY19-20. Measure J generates approximately \$712,000 per year to help fund Police, Fire, senior and youth programs, and capital improvements. Needless to say, the combined effect of losing these two funding sources would have a catastrophic effect on the Town's operations.

Of course, we should take one step at a time and focus our energies on the renewal of the ½ cent sales tax. With the extension of Measure D, the Town Council would have time to explore future revenue sources. The significant untapped future resource is parking revenue and/or annexation of unincorporated areas which are partially surrounded by the Town limits. The managed parking concept is anticipated to be discussed in 2017, after the Council adopts the Town Center Plan. The Marin Local Agency Formation Commission (LAFCO), the agency responsible for annexations in the County, is in the process of conducting a study to review and develop policies and procedures to effectuate city annexations of unincorporated lands that are entirely or substantially surrounded by the affected city (i.e., "islands"). Staff will keep the Council apprised of LAFCO's progress on the study.

Table F shows rough estimates for the various potential funding options.

<b>Table F- Future Funding Op</b>	tic	onsTo Consid	der		
		FY17-18	FY18-19	FY19-20	FY20-21
Renewal Measure D (sales tax)	\$	451,000 \$	469,000	\$ 488,000	\$ 508,000
Increase 1/2 cent sales tax to 3/4 cent	\$	676,500 \$	703,500	\$ 732,000	\$ 762,000
Increase Utility Tax by 1%	\$	93,465 \$	93,932	\$ 94,402	\$ 94,874
Parking Revenue (\$5000/weekend)	\$	250,000 \$	256,250	\$ 262,656	\$ 269,223
Annexation		?	?	?	 ?
Increase Fees and Permits	\$	22,500 \$	23,063	\$ 23,639	\$ 24,230

#### **Special Thanks**

I would like to thank the Town staff for their input and insights as we prepared this draft document, with special appreciation to our Finance staff, mainly Finance Director, Michael Vivrette, for continuing his efforts to refine the budget format with a goal of creating a more transparent and readable budget. Towards that end, we have added a more detailed salary schedule and a section in the appendix entitled "Primer on the Budget" which explains how municipal budgets are structured. Michael continues to strive to create a budget that meets the "best practice" guidelines of the California Society of Municipal Finance Officers.

On behalf of Town staff, our continued "thanks" to all the Fairfax residents who supported Measure J, the special municipal tax, in 2014. We hope all those same residents, as well as others, will support the renewal of the ½ cent sales tax. My impression is that our citizenry are

happy with the level of Town services and with their support, we can continue our efforts to enhance services. Without their support, the Town would face draconian budget level and significant reductions in service levels.

Staff members continue to wear multiple hats to balance the competing priorities of the Town. I am proud of our dedicated staff and the pride they take in doing their work. That attitude combined with the efforts of our numerous volunteers allows us to accomplish much more than we could otherwise. That is essence of the Fairfax way.

While the renewal of Measure D is a significant hurdle facing the Town, the Town Council has continued to demonstrate the ability to successfully meet challenges head on. I look forward to working with Council and community to overcome these obstacles to achieve our on-going goal of enhancing the quality of life in Fairfax.

Lastly, we all need to remember to *Keep Smiling*, even when the outcomes may be less than desirable ⊕

Respectfully Submitted,

GARRETT TOY

Town of Fairfax	ALL	ALL FUNDS FY	16	PROJECTED	TED TED		AL	L FUNI	ALL FUNDS FY17	BUDGET	l <del></del>	
FUND SUMMARY	Balance	FY 2015-16	FY 2015-16	FY 2015-16	Balance	FY 15/16	Balance	FY 2016-17	FY 2016-17	FY 2016-17	Balance	FY 16/17
	30-Jun-15	Revenues	Approp	Transfers	30-Jun-16	ACTIVITY	30-Jun-16	Revenues	Approp	Transfers	30-Jun-17	ACTIVITY
6/17/16 2:58 PM												
GENERAL FUNDS	807 134	040	(924 400 4)	200000	010101	200 000	1 201 050	0120,000	(010,000)	ט בבב	1 245 103	44.052
	4 000 000	5,346,045	(0//,466//)	2,440,002	1,201,050	076'666	1,201,030	0,120,000	(0,031,240)	000,000,2	1,243,102	7co'#
	1,000,000	1	,	1	1,000,000	1	1,000,000	1	,	1 1	T,000,000	1
	136,053	,	(58,428)	68,300	145,925	9,872	145,925	1	(69,303)	68,300	144,922	(1,003)
04 Building & Planning Fund	(40,664)	519,831	•	(475,000)	4,167	44,831	4,167	466,300	1	(450,000)	20,467	16,300
05 Communication Equip Replace Fund	189	1	(000'9)	6,000	189	,	189	1	(000'9)	6,000	189	•
06 Retirement Fund	5,964	1,271,616	."	(1,250,000)	27,580	21,616	27,580	1,331,800	(0)	(1,300,000)	29,380	31,800
08 Office Equip Replacement Fund	35,524	•	(20,000)	30,000	45,524	10,000	45,524	•	(15,000)	30,000	60,524	15,000
Total General Funds	1,944,191	7,739,490	(8,079,206)	819,962	2,424,436	480,245	2,424,436	7,918,100	(8,721,551)	909,600	2,530,585	106,149
	0				30.0%	226,883					29.0%	43,707
SPECIAL REVENUE FUNDS												
07 Special Police Fund	21,083	100,000	ī	(120,000)	1,083	(20,000)	1,083	100,000	ı	(100,000)	1,083	
11 Recreation Fund	(3,691)			3,691		3,691						
12 Fairfax Festival Fund	4,965	36,000	(31,700)	(2,000)	4,265	(700)	4,265	36,000	(31,700)	(2,000)	3,565	(200)
20 Measure J - Municipal Svs Tax Fund	53,084	713,600	,	(660'669)	67,585	14,501	67,585	713,600	(32,000)	(708,600)	40,585	(27,000)
21 Gas Tax Fund	51,080	175,341	ı	(215,000)	11,421	(39,659)	11,421	161,968		(170,000)	3,389	(8,032)
22 Measure A - Transportation	ŧ	85,745	,	(85,745)	ı	•	•	157,891	,	(157,891)	,	,
23 Measure A - Parks	ŝ	54,107	1	(54,107)	-		3	54,000	(24,000)	(30,000)	1	•
Total Special Revenue Funds	126,521	1,164,793	(31,700)	(1,175,260)	84,354	(42,167)	84,354	1,223,459	(87,700)	(1,171,491)	48,622	(35,732)
DEBT SERVICE FUNDS						, ,						<b>3</b> 3
43-45 Measure K - Debt Service	852,658	562,167	(520,217)	•	894,608	41,950	894,608	448,508	(532,071)	•	811,045	(83,563)
Total Debt Service Funds	852,658	562,167	(520,217)	,	894,608	41,950	894,608	448,508	(532,071)		811,045	(83,563)
CAPITAL PROJECTS						•						
49 Emergency Watershed Protection	(0)	•			(0)	,					,	-1
50 Fairfax Creek Restoration	0				0						1	•
51 Capital Projects - Grants	155,755	817,083	(836,500)	231,852	368,190	212,435	368,190	1,404,329	(1,653,891)	217,891	336,519	(31,671)
	0)	,	ı	1	(0)	1	0)	1	•	ı	<u>(</u>	•
53 Capital Projects - Town	169,523	18,554	(74,463)	108,446	222,060	52,537	222,060	000'69	(000'66)	30,000	222,060	1
	•	1	ı	1	,	1		•	1	•	ı	•
55 Measure K - Capital Projects	0)	,	f	1	(0)		(0)	•	٠	,	(0)	
Total Capital Projects Funds	325,277	835,637	(910,963)	340,298	590,249	264,972	590,249	1,473,329	(1,752,891)	247,891	929,829	(31,671)
FIDUCIARY FUNDS									×			
73 Open Space	21,057	4,335	(10,474)	15,000	29,918	8,861	29,918	5,000	(2,000)	14,000	43,918	14,000
Total Fiduciary Funds	21,057	4,335	(10,474)	15,000	29,918	8,861	29,918	5,000	(5,000)	14,000	43,918	14,000
			1	•		•		000	6 6 6 6 7 7 7		0000	
IOIALS	3,269,704	10,306,422	(9,552,550)	9	4,023,565	/53,861	4,023,565	11,058,396	(11,099,213)	•	3,332,748	(30,817)

## Town of Fairfax 2016-17 Operating Budge

55 Measure K

### **INTERFUND TRANSFERS**

2016-17 Operating Budget					. •
CURARA DV ALL TUNDO	FY 2013-14	FY 2014-15	FY 2015-16	FY 2015-16	FY 2016-17
SUMMARY ALL FUNDS	Actual	Actual	Adopted	Projected	Proposed
TRANSFERS TO:					
01 General Fund	2,216,270	2,188,321	2,441,299	2,597,099	2,663,600
02 Dry Period Fund	-	141,947	••		-
03 Equipment Replacement	71,600	204,935	68,300	68,300	68,300
05 Communications Fund	-	-	6,000	6,000	6,000
08 Office Equipement Replacement	20,000	50,000	30,000	30,000	30,000
11 Recreation	23,000	58,185	-	3,691	-
23 Measure A - Parks			18,893	18,893	
49 CIP - Emergency Watershed		-	-	-	_
50 CIP - Fairfax Creek Restoration	-	-	-	-	-
51 CIP - Grants	155,000	213,023	299,490	290,745	217,891
52 CIP - Storm	313,570		_		_
53 CIP - Town	78,781	144,756	162,701	108,446	30,000
54 Pavilion Restoration	-	-	-	-	-
55 Measure K	15,000	-	-	-	-
73 Open Space	7,596	8,000	19,000	15,000	14,000
	2,900,817	3,009,167	3,045,683	3,138,174	3,029,791
TRANSFERS FROM					
TRANSFERS FROM:		600.046	455.716	4=5.40=	400 000
01 General Fund	385,766	698,846	156,746	156,437	108,300
02 Dry Period Fund		-	-		
04 Building & Planning	550,000	440,000	426,000	475,000	450,000
05 Communications Fund	17,257	-	-	-	-
06 Retirement Fund	1,107,000	1,190,000	1,163,900	1,250,000	1,300,000
07 Special Police Services	125,000	100,000	100,000	120,000	100,000
12 Fairfax Festival	5,000	5,000	4,300	5,000	5,000
20 Measure J - Municipal Services Tax	442,294	403,300	762,099	699,099	708,600
21 Gas Tax	253,500	172,000	215,000	215,000	170,000
22 Measure A - Transportation		***************************************	85,745	85,745	157,891
23 Measure A - Parks			73,000	73,000	30,000
41-45 Debt Service		_			
51 CIP - Grants	-	-	58,893	58,893	_
52 CIP - Storm		21		-	
53 CIP - Town	15,000		-	-	-
54 Pavilion Restoration				•	-
	1				

2,900,817

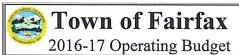
3,009,167

3,045,683

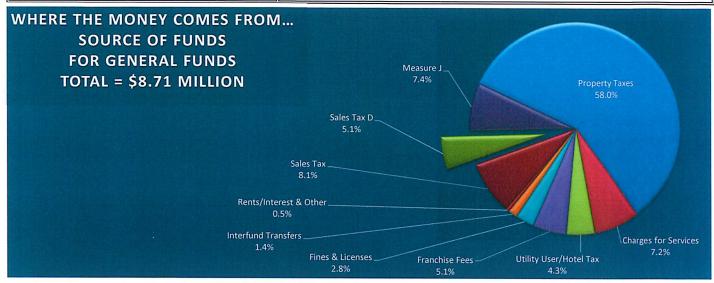
3,138,174

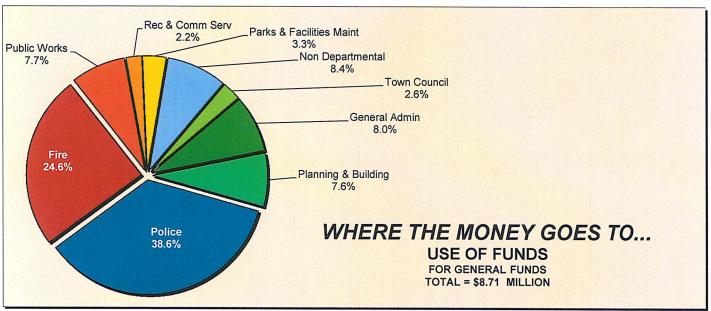
3,029,791

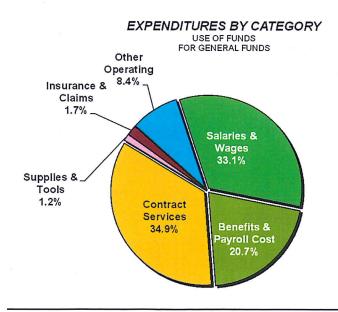
APPROPRIATIONS BY DEPT General	Sen	ppment Pu sices Si	Public Safety 5,188,378	Public Public Works Parks/Rec Safety & Streets & Facility	Parks/Rec	Non	FY 2016-17
nd placement Fund nning Fund nn Equip Replace Fund nn d teplacement Fund nn d teplacement Fund nn d teplacement Fund nd atta I Funds nd atta Revenue Funds ebt Service rvice Funds	Development	70	3,378	Public Works & Streets	Parks/Rec	Non	FY 2016-17
nd nning Fund nning Fund nn Equip Replace Fund nd teplacement Fund replacement Fund Funds I Fund nd al Fund arks Revenue Funds ebt Service	99 90 90	307	,188,378		& Facility	Departmental	Adopted
nd nning Fund nning Fund nning Fund nd deplacement Fund Funds Fund nd arks Fransportation arks Revenue Funds rvice Funds		-,	,188,378				
nd placement Fund nning Fund nn Equip Replace Fund nd teplacement Fund Funds Funds nd al Fund al Fund arks Revenue Funds rvice Funds				664,330	474,577	727,800	8,631,248
placement Fund nning Fund nn Equip Replace Fund nd teplacement Fund Funds NDS Fund nd unicipal Svs Tax Fund arks Revenue Funds ebt Service rvice Funds			į	1	i	ı	r
nning Fund nn Equip Replace Fund nnd leplacement Fund Funds Fund nd alf Fund unicipal Svs Tax Fund arks Revenue Funds ebt Service			41,828	,	1	16,600	58,428
nn Equip Replace Fund nnd teplacement Fund Funds NDS Fund nd if Fund alf Fund anticipal Svs Tax Fund arks Revenue Funds ebt Service			ı		1	ı	ı
nd  Funds  Fund  NDS  Fund  Indipal Svs Tax Fund  Iransportation  arks  Ebt Service  rvice Funds			6,000	1	ı	•	6,000
Funds  Fund  NDS  Fund  Ind  Ind  Incipal Svs Tax Fund  Iransportation  arks  Revenue Funds  ebt Service			i	3	,		ı
Funds NDS Fund nd alf Fund unicipal Svs Tax Fund arks Revenue Funds ebt Service			t	,	,	,	15,000
SPECIAL REVENUE FUNDS  07 Special Police Fund  11 Recreation Fund  12 Fairfax Festival Fund  20 Measure I - Municipal Svs Tax Fund  21 Gas Tax Fund  22 Measure A - Transportation  23 Measure A - Parks  Total Special Revenue Funds  41-45 Measure K - Debt Service  Total Debt Service Funds	1		5,236,206	664,330	474,577	744,400	8,710,676
07 Special Police Fund 11 Recreation Fund 12 Fairfax Festival Fund 20 Measure I - Municipal Svs Tax Fund 21 Gas Tax Fund 22 Measure A - Transportation 23 Measure A - Parks Total Special Revenue Funds  DEBT SERVICE FUNDS 41-45 Measure K - Debt Service Total Debt Service Funds	1						
11 Recreation Fund 12 Fairfax Festival Fund 20 Measure I - Municipal Svs Tax Fund 21 Gas Tax Fund 22 Measure A - Transportation 23 Measure A - Parks  Total Special Revenue Funds  DEBT SERVICE FUNDS 41-45 Measure K - Debt Service Total Debt Service Funds		ı	ı	ı	ı	,	r
12 Fairfax Festival Fund 20 Measure I - Municipal Svs Tax Fund 21 Gas Tax Fund 22 Measure A - Transportation 23 Measure A - Parks Total Special Revenue Funds  DEBT SERVICE FUNDS 41-45 Measure K - Debt Service Total Debt Service Funds	ı	ı		ı	•	ı	ı
20 Measure I - Municipal Svs Tax Fund 21 Gas Tax Fund 22 Measure A - Transportation 23 Measure A - Parks Total Special Revenue Funds  DEBT SERVICE FUNDS 41-45 Measure K - Debt Service Total Debt Service Funds	í	ı	ı	1	31,700	į	31,700
21 Gas Tax Fund 22 Measure A - Transportation 23 Measure A - Parks  Total Special Revenue Funds  DEBT SERVICE FUNDS 41-45 Measure K - Debt Service  Total Debt Service Funds	1	ı	ı	ı	32,000	1	32,000
22 Measure A - Transportation 23 Measure A - Parks  Total Special Revenue Funds  DEBT SERVICE FUNDS  41-45 Measure K - Debt Service  Total Debt Service Funds	1	1	1	1	r	i	•
23 Measure A - Parks  Total Special Revenue Funds				ţ			ī
Total Special Revenue Funds  DEBT SERVICE FUNDS  41-45 Measure K - Debt Service  Total Debt Service Funds					24,000		24,000
DEBT SERVICE FUNDS  41-45 Measure K - Debt Service  Total Debt Service Funds	ŧ	1	1	1	87,700	1	87,700
41-45 Measure K - Debt Service - Total Debt Service Funds -							
Total Debt Service Funds	1	t	t	532,071	1	r	532,071
	***************************************	•	1	532,071	4	ŧ	532,071
CAPITAL PROJECTS							
51 Capital Projects - Grants	1	1	ŧ	1,585,891	68,000	ı	1,653,891
52 Disaster Fund	1	ı	,	ī	j	,	ı
53 Capital Projects - Town	3	1	ı	000'66	•	1	000'66
54 Pavilion Renovation	ı	ı	i	1	í	ż	ı
55 Measure K - Capital Projects	1	1	t	ı	•	,	1
Total Capital Projects Funds	•	,	1	1,684,891	68,000	ı	1,752,891
				4			
73 Open Space	1		,	1	5,000	1	5,000
Total Fiduciary Funds	•		1	•	2,000	•	5,000
934	929		5,236,206	2,881,292	635,277	744,400	11,088,338
		5.9%	47.2%	26.0%	2.7%	6.7%	100.0%
Percent of Appropriations (no CIP Funds) 10.0%		7.0%	56.1%	12.8%	6.1%	8.0%	100.0%

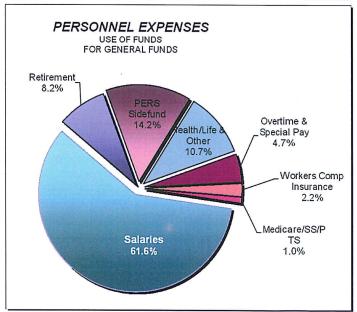


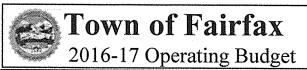
### **GENERAL FUND AT A GLANCE**











FUND DEPT

### 01 GENERAL FUND

The General Fund is the primary fund for day-to-day operations. It is the largest portion of the budget and is used to account for all financial resources except those required to be accounted for in another fund.

The General Fund is one of seven funds (01,02,03,04,05,06,08) cumulatively referred to as the "General Funds".

1,036,099 3,483,036 1,093,027	1,206,842 3,334,711	[	803,124	1,197,05
1,093,027	3 334 711 [			
1,093,027	3 334 711 1			
1,093,027		3,470,100	3,569,209	3,677,00
	1,098,582	1,080,900	1,143,668	1,143,00
381,527	333,649	375,000	365,278	372,00
352,371	352,342	348,000	397,844	443,00
223,405	245,361	240,000	243,005	244,00
33,933				34,00
78,081				55,00
77,795	71,392	148,300	142,238	152,00
5,723,176	5,588,582	5,752,800	5,948,043	6,120,00
-	-	-	-	-
253.011	254 784	222 253	221 862	228,32
				691,53
L				656,30
4,670,223				5,188,37
513,305				664,33
73,797	73,290	172,143		188,98
209,875	247,410	239,104		285,58
537,168	684,021	700,374	670,706	727,80
7,382,937	7,481,776	8,128,939	7,994,778	8,631,24
2,216,270	2,188,321	2,441,299	2,597,099	2,663,60
(385,766)	(698,846)	(156,746)	(156,437)	(108,30
1,830,504	1,489,476	2,284,553	2,440,662	2,555,30
170,743	(403,718)	(91,586)	393,926	44,05
1,206,842	803,124	[	1,197,050	1,241,10
1,206,842	803,124		1,197,050	1,241,1
	33,933 78,081 77,795  5,723,176  253,011 544,062 581,496 4,670,223 513,305 73,797 209,875 537,168  7,382,937  2,216,270 (385,766) 1,830,504 170,743  1,206,842	33,933 29,911 78,081 122,635 77,795 71,392  5,723,176 5,588,582	33,933       29,911       34,200         78,081       122,635       56,300         77,795       71,392       148,300         5,723,176       5,588,582       5,752,800         253,011       254,784       222,253         544,062       564,623       644,655         581,496       606,364       626,212         4,670,223       4,581,461       4,931,142         513,305       469,823       593,057         73,797       73,290       172,143         209,875       247,410       239,104         537,168       684,021       700,374         7,382,937       7,481,776       8,128,939         2,216,270       2,188,321       2,441,299         (385,766)       (698,846)       (156,746)         1,830,504       1,489,476       2,284,553         170,743       (403,718)       (91,586)         1,206,842       803,124	33,933         29,911         34,200         25,891           78,081         122,635         56,300         60,909           77,795         71,392         148,300         142,238           5,723,176         5,588,582         5,752,800         5,948,043           -         -         -         -           253,011         254,784         222,253         221,862           544,062         564,623         644,655         609,774           581,496         606,364         626,212         596,212           4,670,223         4,581,461         4,931,142         4,909,757           513,305         469,823         593,057         580,614           73,797         73,290         172,143         171,843           209,875         247,410         239,104         234,011           537,168         684,021         700,374         670,706           7,382,937         7,481,776         8,128,939         7,994,778           2,216,270         2,188,321         2,441,299         2,597,099           (385,766)         (698,846)         (156,746)         (156,437)           1,830,504         1,489,476         2,284,553         2,440,662



**GENERAL FUND** 

2016-17 Operating Budget

The Town's General Fund accounts for all unrestricted revenues and pays for the day-to-day operating costs of traditional municipal services like police, fire, planning, public works maintenance and administrative support services.

	REVENUE DETAIL		FY 2014-15 Actual	FY 2015-16 Adopted	FY 2015-16 Projected	FY 2016-17 Proposed
01-010-101	Property Taxes - Secured	2,047,927	2,134,024	2,270,000	2,310,663	2,420,000
01-010-102	Property Taxes - Unsecured	43,049	47,729	47,700	48,139	50,000
01-010-103	Property Taxes - Prior	4,921	3,442	5,100	2,500	5,000
01-010-104	Real Estate Transfer Tax	43,482	46,426	51,500	49,412	50,000
01-010-107	\$50 General Municipal Services Tax	179,332	1,428	0	-	0
01-010-110	Supplemental Property Taxes	46,573	64,906	61,800	52,774	52,000
01-010-112	ERAF Excess Distribution	483,629	388,725	400,000	384,382	385,000
01-010-117	Property Tax In-Lieu of VLF ("VLF Swap")	579,979	615,950	580,000	666,551	660,000
01-060-113	Storm Run-Off Fee	54,144	32,081	54,000	54,787	55,000
	Total Property Taxes	3,483,036	3,334,711	3,470,100	3,569,209	3,677,000
01-010-105	In-Lieu Sales Tax ("Triple Flip")	151,496	155,125	110,300	124,767	0
01-010-106	Sales Tax ("Bradley Burns")	462,773	471,116	475,600	542,398	638,000
01-010-111	1/2 cent Sales Tax - Prop. 172	59,373	64,139	70,000	64,325	65,000
01-010-118	1/2 cent Sales Tax - Measure D	419,386	408,202	425,000	412,178	440,000
•	Total Sales Taxes	1,093,027	1,098,582	1,080,900	1,143,668	1,143,000
01-010-108	Utility Users Tax - Telecom	121,231	104,402	125,000	101,165	100,000
01-010-109	Utility Users Tax - Energy	241,666	195,828	225,000	225,000	240,000
01-010-114	Hotel Users Tax	18,630	33,419	25,000	39,113	32,000
	Total User Taxes	381,527	333,649	375,000	365,278	372,000
01-020-201	Garbage	164,679	167,726	160,000	185,986	190,000
01-020-202	Gas & Electric	58,849	57,673	58,000	60,995	62,000
01-020-203	Cable	128,842	126,943	130,000	150,864	191,000
	Total Franchise Fees	352,371	352,342	348,000	397,844	443,000
01 - GENER	01 - GENERAL FUND TAXES & FEES		5,119,284	5,274,000	5,476,000	5,635,000

#### NOTES

Secured & Unsecured PropertyTaxes - Homes, businesses, and other taxable real and personal property are subject to levy of property taxes. The fixed statutory rate is 1% of assessed valuation. Assessed value is based on the 1975 property values with subsequent increases limited to 2% or CPI growth, whichever is less. However, when there is a change in property ownership, property renovation or new construction property is reappraised at its full current market value. Property tax is the biggest revenue source for the General Fund.

**Supplemental Property Taxes** Include property taxes apportioned to the City by the County from the 1% Tax Rate of the Supplemental Roll Allocation in accordance with Revenue and Taxation Code 75.50.

**Property Transfer Tax -** The city levies a \$0.55 fee for each \$1,000 value of real property transferred in the City; the County Recorder imposes these fees and remits them to the City. Estimates are based on historical experience.

Sales taxes are the General Fund's second largest revenue source. The Town's 1% Bradley Burns Sales Tax is levied on all merchandise. These funds are received directly from the State on a monthly basis. Sales taxes represent approximately 29% of the General Fund revenues. Measure D is the five year 1/2 cent sales tax passed in November, 2012 Expiring April 2017. Revenue estimate are based on projections from Muni Finance, the Town's revenue consultant

**Utility (User) Taxes -T**he Municipal Code levies an 4% tax on the value public utilities services consumed within the Town limits for electricity, natural gas, and telecommunicationssubject to a cap of \$360.

Franchise Fees - Garbage, Gas & Electric, Cable, The Town receives franchise fees from various public utilities and other corporations who furnish gas, electric, water, Cable TV, refuse or similar services to citizens living within town boundaries. The various fees are delineated in franchise agreements and are paid directly to the town by these franchisees. Estimates are based on historical experience considering contract amendments which impact future years.



2016-17 Operating Budget

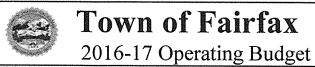
### **GENERAL FUND**

REVENUE DETAIL		FY 2013-14	FY 2014-15	FY 2015-16	FY 2015-16	FY 2016-17
		Actual	Actual	Adopted	Projected	Proposed
01-030-301	Business Licenses	121,251	125 504	125 000	120 000	120 000
	Vehicle Code Fines	26,674	125,584	125,000	128,000	128,000
	Parking & Other Fines	75,479	20,435	25,000	20,738	21,000
01 040 402	Total Fines & Licenses	223,405	99,342 <b>245,361</b>	90,000	94,267	95,000
	rotal rines a Licenses	223,405	245,361	240,000	243,005	244,000
01-050-501	Rents - Women's Club and Other	10,482	- 11,762	11,000	12,643	13,000
01-050-504	Rents - CYO - Pavilion	1,700	6,110	12,000	6,317	10,000
01-050-506	Rents - Pavilion - Other	10,482	7,755	6,000	1,900	4,000
01-050-507	Janitor.Maint fees	2,710	1,150	1,700	900	1,000
	Total Rental & Maintenance Fees	25,374	26,777	30,700	21,760	28,000
			-		-	
01-050-500	Interest Earnings - Bank	6,314	122	1,000	1,000	1,000
01-050-502	Interest Earnings - LAIF	2,245	3,012	2,500	3,131	5,000
	Total Investment Earnings	8,559	3,134	3,500	4,131	6,000
			-			
01-060-602	Motor Vehicle License Fees	2,239	-	2,500	3,080	2,500
01-060-607	Homeowner's Property Tax Rebates (HOPTR)	15,288	13,017	13,000	13,000	13,200
01-060-610	Off Highway/Trailer Coach Vehicle Fees		-	0	-	(
01-060-615	Police Training Reimbursement (POST)	1,299	1,965	3,500	1,764	2,000
01-060-619	SB90 - State Manadated Claims		66,161		23,530	
01-060-620	Workers Compensation Reimbursement			0	-	(
	Other & Miscellaneous Revenues & WC	34,497	29,233	25,000	7,276	25,000
	Zero Waste Grant	24,758	12,259	12,300	12,259	12,300
	Total Revenues From Other Agencies	78,081	122,635	56,300	60,909	55,000
			-			
01-080-802	Sale Of Maps & Publications/Copies	2,132	1,478	1,000	1,194	1,000
	Special Police Services (includes booking fees)	11,068	14,600	11,000	14,082	15,00
	Police Dispatch Services	45,000	45,000	54,000	54,000	54,00
01-080-814	Miscellaneous - General	19,596	7,019	10,300	7,847	10,00
	General Recreation	5723954415237abist50e684745444	3,295		2,516	3,00
	Recreation Rentals & Partnerships	see fund 11		40,000	3,036	5,00
	Recreation Fundraising	see fund 11		4,000	4,970	9,00
	Recreation Program Fees (Camp)	see fund 11		18,000	15,000	15,000
01-090-904	Recreation Other (Classes)	see fund 11		10,000	39,592	40,00
	Total Charges For Current Services	77,795	71,392	148,300	142,238	152,00
	01 - GENERAL FUND TAXES & FEES	5,309,961	5,119,284	5,274,000	- 5,476,000	5,635,00
01 - GENER	AL FUND TOTAL	5,723,176	5,588,582	5,752,800	5,948,043	6,120,00

**Business Licenses** - For the privilege of doing business within Town Limits, all businesses are assessed a business license fee in accordance with Municipal Code. The Town charges business license tax in accordance with the provisions of Government Code 37101

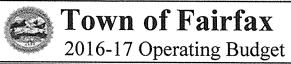
**Transient Occupancy Tax (Motel or Bed Tax) -** The Town levies a 10% tax for the privilege of occupying quarters on a transient basis. This tax is imposed upon persons staying 30 days or less in a motel or lodging facility.

**Police Dispatch Services** - The Town provides dispatch services to the Town of Ross and the College of Marin under an Intergovernmental Service Sharing agreement.



### **GENERAL FUND**

		1001					
	APPROPRIATIONS SUMMARY		FY 2013-14	FY 2014-15	FY 2015-16	FY 2015-16	FY 2016-17
HOMOTOMORE HOME			Actual	Actual	Adopted	Projected	Proposed
111	Town Council		29,134	26,103	28,201	28,055	28,552
112	Town Treasurer		2,233	246	4,052	3,807	4,774
116	Independent Auditor		47,291	54,081	50,000	50,000	55,000
121	Town Attorney		174,354	174,354	140,000	140,000	140,000
_	Total Town Council		253,011	254,784	222,253	221,862	228,326
211	Town Manager		166,651	158,810	166,066	155,255	188,009
221	Town Clerk	v	101,187	111,459	130,153	121,858	133,945
222	Elections		8,373	15,250	14,000	500	14,000
231	Personnel		18,854	56,482	61,889	59,614	67,962
241	Finance		248,997	222,622	272,547	272,547	287,616
	Total General Administration		544,062	564,623	644,655	609,774	691,530
311	Planning		425,847	451,864	460,904	430,904	486,120
321	Building Inspection & Permits		155,649	154,500	165,308	165,308	170,187
	Total Development Services		581,496	606,364	626,212	596,212	656,307
411	Police		2,860,264	2,676,118	2,879,442	2,878,458	3,051,487
418	Disaster Preparedness	MOVED	6,029	18,552	6,700	8,208	11,600
421	Ross Valley Fire Service		1,803,930	1,886,791	2,045,000	2,023,091	2,125,291
	Total Public Safety		4,670,223	4,581,461	4,931,142	4,909,757	5,188,378
510	Public Works Administration		211,701	161,073	197,408	199,008	246,516
511	Street Maintenance		247,820	247,150	334,049	332,006	361,113
512	Street Lighting & Traffic Signals		53,784	61,600	61,600	49,600	56,700
514	Pollution Prevention		-	-	*	-	-
	Total Public Works		513,305	469,823	593,057	580,614	664,330
616	Volunteers for Fairfax	MOVED	29,452	25,478	25,735	25,435	26,196
617	Recreation	MOVED	44,345	47,812	48,994	48,994	50,371
621	Fairfax Recreation (FOCAS)	MOVED	-	-	87,714	87,714	98,022
622	Camp Fairfax	MOVED	-	-	9,700	9,700	14,400
	<b>Total Recreation &amp; Community Serv</b>	ices	73,797	73,290	172,143	171,843	188,989
611	Park Maintenance		158,174	184,738	176,624	168,624	220,686
625	Rental Facilities-WC & Ballfield		45,357	59,446	62,089	64,996	64,902
911	Building Maintenence		6,343	3,226	391	391	•
•	Total Parks & Facility Maintenance		209,875	247,410	239,104	234,011	285,588
715	Non Departmental		537,168	684,021	700,374	670,706	727,800
	TOTAL GENERAL FUND APPROPRIA	ATIONS	7,382,937	7,481,776	8,128,939	7,994,778	8,631,248



### **GENERAL FUND**

		811	0-1					
	APPROPRIATIONS by Object	:	Salaries & Wages	Benefits & Payroll Cost	Contract	Supplies & Tools	Other	FY 2016-17
			vvayes	Payroll Cost	Services	10015	Operating	Proposed
111	Town Council		18,000	3,952	2,000	100	4,500	28,552
	Town Treasurer		3,600	319	2,000	100	755	4,774
116	Independent Auditor		-	313	55,000	100	,,,,	55,000
	Town Attorney		•		140,000		-	140,000
	Total Town Council		21,600	4,271	197,000	200	5,255	228,326
			,	.,	,		-,	
211	Town Manager		124,472	49,538	1,000	700	12,299	188,009
221	Town Clerk		76,485	37,575	14,200	200	5,485	133,945
222	Elections		-	•	14,000		-	14,000
231	Personnel		38,991	11,370	15,100	600	1,900	67,962
241	Finance		174,912	50,327	40,000	1,500	20,877	287,616
•	Total General Administration		414,859	148,810	84,300	3,000	40,561	691,530
311	Planning		294,025	125,735	50,000	3,500	12,860	486,120
	Building Inspection & Permits		99,242	52,335	8,750	1,500	8,360	170,187
•	Total Development Services		393,267	178,070	58,750	5,000	21,220	656,307
	•			,	,	-,	,	
411	Police		1,618,106	1,131,343	44,000	14,300	243,738	3,051,487
412	Special Police Expenses				•	,	-	-,,
418	Disaster Preparedness	MOVED				100	11,500	11,600
421	Ross Valley Fire Service				2,125,291			2,125,291
·	Total Public Safety		1,618,106	1,131,343	2,169,291	14,400	255,238	5,188,378
510	Public Works Administration		83,306	66,396	63,500	1,308	32,007	246,516
511	Street Maintenance		141,135	89,001	35,000	37,000	58,977	361,113
512	Street Lighting & Traffic Signals		•	,	30,700	•	26,000	56,700
514	Pollution Prevention				•		•	
·	Total Public Works		224,441	155,397	129,200	38,308	116,984	664,330
616	Volunteers for Fairfax	MOVED	16,122	5,025		3,600	1,450	26,196
617		MOVED	30,541	12,860		120	6,850	50,371
621	Fairfax Recreation (FOCAS)	MOVED	43,047	3,835	38,600	3,000	9,540	98,022
622	Camp Fairfax	MOVED	•	, _	13,100	1,200	100	14,400
•	Total Recreation & Community Serv		89,709	21,720	51,700	7,920	17,940	188,989
611	Park Maintenance		87,489	77,259	25,000	16,000	14,938	220,686
	Rental Facilities-WC & Ballfield		10,359	8,438	9,500	6,000	30,606	64,902
	Building Maintenence		/	-	39,000	7,100	(46,100)	
•	Total Parks & Facility Maintenance		187,557	107,417	125,200	37,020	17,384	474,577
715	Non Departmental		~	63,600	245,000	4,000	415,200	727,800
TOTAL	GENERAL FUND APPROPRIATION:	S	2,859,830	1,788,907	3,008,741	101,928	871,842	8,631,248

#### **TOWN MANAGER BUDGET MESSAGE**

### INCLUDES TOWN COUNCIL, TOWN TREASURER, TOWN ATTORNEY, AND TOWN MANAGER BUDGET UNITS

#### ORGANIZATION:

This department is comprised of the following personnel:

- 5 elected Town Council members of which one is chosen by Council Members to serve a one year term as Mayor
- 1 Elected Town Treasurer
- 1 Town Attorney appointed by the Town Council
- 1 Town Manager appointed by the Town Council

Total = 6 elected officials, 1.0 FTE benefited employee, 1 Contracted Town Attorney

#### 2015-16 ACCOMPLISHMENTS:

- Conducted retreat with Councilmembers to establish goals and priorities
- Served as Executive Officer for the Ross Valley Fire Department
- Prepared applications for state and local grants (e.g., Caltrans, TAM, Marin County Hazardous and Solid Waste Management JPA)
- Issued Town Newsletter on a bi-monthly basis, list now at 900 email addresses
- Implemented use of Nextdoor
- Conducted on-line community forums on marijuana cultivation & delivery and short term rentals
- Approved new MOU's with SEIU, POA and approved management resolution
- Approved rate adjustments with MSS
- · Enhanced and updated Town website
- Replaced Town servers
- Filled vacant DPW maintenance worker
- Created new Recreation and Community Services Department to consolidate division activities
- As acting Public Works Director oversaw completion of various capital improvements such as installation of flashing beacon system on Taylor and Sir Francis Drake and Pavilion roof repair.
- Completed revisions to the Town's Emergency & Disaster Preparedness
- Worked to secure the on-going funding for the Parkade project
- Prepared ordinance to address marijuana cultivation
- Obtained grant funding for design and construct Class I bike lane to complete the Bike Spine project

### FY 2016-17 GOALS AND OBJECTIVES (in addition to Town Council Goals):

- Adopt new personnel policies
- Facilitate Town Center Element
- Facilitate Zoning amendments per the Housing Element
- Continue Design for bridges
- Hire P/T Public Works Director

### **TOWN ACCOMPLISHMENTS FOR 2015-216**

(Note: submitted by Council at retreat- not listed in any order of priority)

- Updated Emergency Operations Plan (EOP)
- Approved updated Housing Element
- Began process for re-financing CalPERS side fund
- Repaired Pavilion roof
- Purchased new recycling/landfill cart garages for the downtown & Landfill/Recycling/Compost eco-stations for Pavilion and Women's Club.
- Approved Marin Sanitary Service (MSS) Rate adjustment for 2015 which enabled multifamily and commercial business to compost and restaurants to sign up for F2E.
- Approved MSS Rate decrease for 2016
- Published the Town Newsletter on a regular basis
- Used the on-line community forum (Peak Democracy) to solicit input from residents on policy issues
- Created new Recreation & Community Services Department to consolidate programs and services
- Filled vacant PW maintenance position
- Increasing the commitment of the Town to the refurbishment of the Fairfax Trails system.
- Created sidewalk repair incentive program
- Continued design of bridges
- Repaired Meadow Way Bridge
- Completed improvements on two pedestrian trails and provide materials and supply to volunteers working on one trail.
- Reconvened the Disaster Council to review/update the EOP and created subcommittee to address public outreach & education
- Adopted an updated the Housing Element for eight year cycle & received conditional certification by HCD
- Adopted Junior Second Unit Ordinance
- Adopted & subsequently amended Emergency Homeless Shelter Ordinance
- Worked with MOST, San Anselmo and the County to complete the purchase of Sky Ranch with transfer to the County Open Space District
- Implemented several elements of the Climate Action Plan
  - Adopted 4 additional PACE programs
  - Began Deep Green initiative (tabling etc.) for 100 new sign-ups (49 in year one);
     sought and received grant from BAAQMD to pay for 100 new household signups (\$5/month for 12 months)
- Restricted e-cigarettes, second-hand smoke and banning smoking in retail tobacco stores
- Retained Town Manager for next 3.5-4 years minimum

#### **TOWN COUNCIL GOALS FOR 2016**

- > Renewal of the local half-cent (0.5%) sales tax ("Measure D")
- > Begin the process to develop the Downtown Center Plan ("Town Center Element")
- ➤ Hire a part-time Public Works Director (registered civil engineer)
- ➤ Rezone properties CH (Highway Commercial) to CC (Central Commercial) per the General Plan/Housing Element
- Develop funding plan for comprehensive infrastructure improvements (incorporate into 5 Year CIP)
- > Revitalize Peri Park to create a "recreation corridor" along Park Road
- > Continue pedestrian trail improvements
- Continue enhancement of community communication efforts via Town newsletter, Nextdoor and on-line community forums (Peak Democracy)
- Develop process for considering neighborhood concerns that arise regarding pedestrian, bicyclist, and vehicle safety
- > Adopt second unit and second unit amnesty ordinances
- Consider adoption of marijuana cultivation and delivery ordinances



2016-17 Operating Budget

FUND ACTIVITY

01 GENERAL FUND
111 TOWN COUNCIL

#### **ACTIVITY DESCRIPTION**

The Town Council consists of five representatives elected at large by the citizens of Fairfax. Town Council is the policy-making legislative body of the Town and is responsible to the community for the implementation of all programs and services provided by the Town. The Council reviews proposals to meet community needs and initiates action for new programs. The Council also determines the ability of the Town to provide financing for various programs and services. The Council appoints various members of the community to commissions, boards and committees. The Council acts to influence local, regional and state policies favorable to the Town, through various organizations.

DEPARTMENT SUMMARY		FY 2013-14 Actual	FY 2014-15 Actual	FY 2015-16 Adopted	FY 2015-16 Projected	FY 2016-17 Proposed
PERSONNEL						Tan manananan mananan dan mananan menanggan menanggan menanggan menanggan menanggan menanggan menanggan menang
401 REGULAR SALARIES	ſ					
411 REG PART-TIME SALARIES						
415 ACCRUED LEAVE CASHOUT						
421 TEMP EMPLOYEES	ļ	18,001	17,523	18,000	18,000	18,000
492 WORKERS COMP 493 RETIREMENT	1	461 2 325	466	684	684	623
494 MEDICARE		2,325 242	1,982 238	1,323	1,323	1,236
496 PERS SIDEFUND	}	242	230	244 1,650	244 1,650	244 1,850
SUBTOTAL PERSONNEL	į	21,030	20,209	21,901	21,901	21,952
		_ 1,000	ymUV	-1,001		~ 1,00£
OPERATING EXPENSES						
813 OFFICE SUPPLIES	1			100	w	100
815 PRINTING		113	153	200		200
822 OUTSIDE CONTRACT SVS	SEE NOTE	1,930	2,739	1,500	1,904	2,000
842 SPECIAL DEPT SUPPLIES		303	500	800	300	300
861 BUS.MEET/CONF.	SEE NOTE	5,758	1,752	3,000	3,000	3,000
862 DUES & SUBSCRIPTIONS 890 MISCELLANEOUS	ŀ	-	750	700	950	1,000
SUBTOTAL OPERATING	1	8,104	5,894	6,300	6,154	6,600
TOTAL DEPARTMENT APPROPRIATION		29,134	26,103	28,201	28,055	28,552
Allocation of Positions: Councilmembers		5.00	5.00	5.00	5.00	5.00
Total Full Time Equivalent Employees		5.00	5.00	5.00	5.00	5.00

NOTES:	822 State Lobbyist - Calif League of Cities
	861 LOCC - New Councilmember orientation / MCCMC events



2016-17 Operating Budget

FUND ACTIVITY 01 GENERAL FUND 112 TOWN TREASURER

### ACTIVITY DESCRIPTION

The Treasurer is elected to provide assistance to the Town Council and Town staff regarding the Town's investments and assist in reviewing the overall management of the Town's finances and annual audit. Resolution 2571 adopted by the Council on August 6, 2008 established additional duties and authorized compensation for the Town Treasurer of \$300 per month.

DEPARTMENT SUMMARY	FY 2013-14 Actual	FY 2014-15 Actual	FY 2015-16 Adopted	FY 2015-16 Projected	FY 2016-17 Proposed
PERSONNEL					
401 REGULAR SALARIES					
411 REG PART-TIME SALARIES 415 ACCRUED LEAVE CASHOUT					***************************************
421 TEMP EMPLOYEES	2,100	-	3,600	3,600	3,600
461 OVERTIME					***************************************
491 HEALTH INSURANCE 492 WORKERS COMP	100	91			133
493 RETIREMENT	100	31			133
494 MEDICARE	33		52	52	52
495 FICA/PTS					134
SUBTOTAL PERSONNEL	2,233	91	3,652	3,652	3,919
OPERATING EXPENSES					
636 OFFICE EQUIP REPLACEMENT					
711 OFFICE EQUIP MAINT. 731 BLDG-GROUNDS MAINT.					
801 WATER					
804 TELEPHONE					
811 POSTAGE 813 OFFICE SUPPLIES		**************************************	100	-	100
815 PRINTING		T. 174.00	100	-	100
822 OUTSIDE CONTRACT SVS					
842 SPECIAL DEPT SUPPLIES 861 BUS.MEET/CONF.		***************************************	300	_	600
862 DUES & SUBSCRIPTIONS		155		155	155
890 MISCELLANEOUS					
SUBTOTAL OPERATING	-	155	400	155	855
TOTAL DEPARTMENT APPROPRIATION	2,233	246	4,052	3,807	4,774
Allocation of Positions:					
TOWN TREASURER	1.00	1.00	1.00	1.00	1.00
Total Full Time Equivalent Employees	1.00	1.00	1.00	1.00	1.00
Total Full Time Equivalent Employees	1.00	1.00	1.00	1.00	1.00

NOTES:



2016-17 Operating Budget

FUND ACTIVITY

01 GENERAL FUND 116 INDEPENDENT AUDITOR

### **ACTIVITY DESCRIPTION**

In conformance with State requirements the Town is audited each year by a qualified CPA firm hied by the Town Council to ensure the Town financial statements conform to Generally Accepted Accounting Procedures (GAAP).

The current auditors are Maze & Associates Accountancy Corporation of Pleasant Hill, CA.

DEPARTMENT SUMMARY		FY 2013-14 Actual	FY 2014-15 Actual	FY 2015-16 Adopted	FY 2015-16 Projected	FY 2016-17 Proposed
PERSONNEL  401 REGULAR SALARIES  411 REG PART-TIME SALARIES  415 ACCRUED LEAVE CASHOUT  421 TEMP EMPLOYEES  461 OVERTIME  491 HEALTH INSURANCE  492 WORKERS COMP  493 RETIREMENT  494 MEDICARE  SUBTOTAL PERSONNEL			_	_		
636 OFFICE EQUIP REPLACEMENT 711 OFFICE EQUIP MAINT. 731 BLDG-GROUNDS MAINT. 801 WATER 804 TELEPHONE 811 POSTAGE 813 OFFICE SUPPLIES 815 PRINTING 821 OUTSIDE CONSULTING SVS 822 OUTSIDE CONTRACT SVS 842 SPECIAL DEPT SUPPLIES 861 BUS.MEET/CONF. 862 DUES & SUBSCRIPTIONS 890 MISCELLANEOUS SUBTOTAL OPERATING	SEE NOTE SEE NOTE	47,291	2,850 51,231 <b>54,081</b>	7,500 42,500 50,000	7,500 42,500 50,000	17,500 37,500 55,000
OTAL DEPARTMENT APPROPRIATION		47,291	54,081	50,000	50,000	55,000
Allocation of Positions:						
otal Full Time Equivalent Employees		0.00	0.00	0.00	0.00	0.00
OTES: 821 Preparation of State Cor 822 Auditor Contract - Maze	ntroller's Rep & Associate	oort, CAFR as	sistance & Si	ngle Audit, GA	ASB 68 report	S



FUND ACTIVITY

01 GENERAL FUND 121 TOWN ATTORNEY

#### **ACTIVITY DESCRIPTION**

The Town Attorney is appointed by the Town Council and is responsible for the administration of legal affairs of the Town. The Attorney represents the Town in lawsuits, litigation and hearings, and reviews all ordinances, contracts and other legal documents and renders legal advice and opinions for the Town. The Town Attorney attends all Council Meetings. The Town Attorney is Janet Coleson of Best, Best & Krieger in Walnut Creek.

DEPARTMENT SUMMARY	FY 2013-14 Actual	FY 2014-15 Actual	FY 2015-16 Adopted	FY 2015-16 Projected	FY 2016-17 Proposed
PERSONNEL					
401 REGULAR SALARIES				-	
411 REG PART-TIME SALARIES				-	
415 ACCRUED LEAVE CASHOUT 421 TEMP EMPLOYEES				-	
461 OVERTIME					
491 HEALTH INSURANCE				-	
492 WORKERS COMP				-	
493 RETIREMENT 494 MEDICARE				-	
SUBTOTAL PERSONNEL					
ODDIOTALI LINOMALL	-	•	•	-	-
PERATING EXPENSES					
636 OFFICE EQUIP REPLACEMENT				-	
<ul><li>711 OFFICE EQUIP MAINT.</li><li>731 BLDG-GROUNDS MAINT.</li><li>801 WATER</li><li>804 TELEPHONE</li></ul>				м	
				-	
				-	
811 POSTAGE				-	
813 OFFICE SUPPLIES 815 PRINTING				-	
821 OUTSIDE CONSULTING SVS	174,354	174,354	140,000	140,000	140,000
822 OUTSIDE CONTRACT SVS	174,004	174,004	140,000	140,000	140,00
842 SPECIAL DEPT SUPPLIES				*	
861 BUS.MEET/CONF. 862 DUES & SUBSCRIPTIONS				-	
890 MISCELLANEOUS				-	
SUBTOTAL OPERATING	174,354	174,354	140,000	140,000	140,000
OTAL DEPARTMENT APPROPRIATION	174,354	174,354	140,000	140,000	140,000
llocation of Positions:					
otal Full Time Equivalent Employees	0.00	0.00	0.00	0.00	0.00
IOTES:					
821 Attorney fees				~~~	



2016-17 Operating Budget

FUND

01 GENERAL FUND 211 TOWN MANAGER

### **ACTIVITY DESCRIPTION**

The Town Manager is responsible for carrying out Town Council policy and directing all Town departments. Specific responsibilities include preparation of the annual budget, representing the Town in negotiations with employee groups, advising the Council on the financial condition and needs of the Town. The Town Manager prepares the agenda for each Town Council meeting and reviews and approves all staff reports in the agenda packet, attends all council meetings. The Manager serves as Human Resource Director, acts as the Public Works Director, and alternates as Executive Officer of the Ross Valley Fire Authority.

DEPARTMENT SUMMARY		FY 2013-14	FY 2014-15	FY 2015-16	FY 2015-16	FY 2016-17
	~~	Actual	Actual	Adopted	Projected	Proposed
DEDOONNE						
PERSONNEL		40E 2061	00 7001	404.05	404 0ET 1	
401 REGULAR SALARIES		105,386	98,736	101,657	101,657	122,395
415 ACCRUED LEAVE CASHOUT 421 TEMP EMPLOYEES		1,716	4,985	1,685	1,685	2,076
		40.004	- 00 403	7,500		
491 HEALTH INSURANCE		19,284	20,137	18,669	18,669	21,063
492 WORKERS COMP		2,724	2,441	3,997	3,997	4,357
493 RETIREMENT		13,846	12,850	9,154	9,154	11,922
494 MEDICARE		1,493	1,407	1,424	1,424	1,703
495 FICA/PTS		512	(1)			
496 PERS SIDEFUND				6,150	6,150	6,894
611 CAR ALLOWANCE		3,600	3,600	3,600	3,600	3,600
SUBTOTAL PERSONNEL		148,562	144,155	153,836	146,336	174,010
OPERATING EXPENSES						
636 OFFICE EQUIP REPLACEMENT		1,132	-	500	500	500
711 OFFICE EQUIP MAINT.				100	100	100
731 BLDG-GROUNDS MAINT.		4,594	3,329	1,280	1,669	2,949
801 WATER		566	490	450	450	450
802 POWER		503	496	800	800	800
804 TELEPHONE		1,606	1,740	1,500	1,500	1,500
811 POSTAGE		659	900	400	400	400
813 OFFICE SUPPLIES		1,122	1,228	600	700	700
821 OUTSIDE CONSULTING SVS		2,631	2,868		-	-
822 OUTSIDE CONTRACT SVS		1,232	863	1,000	300	1,000
861 BUS.MEET/CONF.		1,734	332	3,500	700	3,400
862 DUES & SUBSCRIPTIONS	SEE NOTE	2,108	2,409	2,100	1,800	2,200
871 LIAB & PROP INSURANCE		203		SEE #715	SEE #715	
881 SPECIAL SERVICES		-	-	-	-	-
SUBTOTAL OPERATING	•	18,090	14,655	12,230	8,919	13,999
TOTAL DEPARTMENT APPROPRIATION		166,651	158,810	166,066	155,255	188,009
Allanding of Decilion						
Allocation of Positions:						
TOWN MANAGER		0.40	0.70	0.60	0.60	0.60
INTERIM TOWN MANAGER		0.50	-		•	•
MANAGEMENT ANALYST (VACANT) ADMINISTRATIVE ASSISTANT II						
			0.25	0.25	0.25	0.2
ADMINISTRATIVE ASSISTANT PT				0.125		_
Total Full Time Equivalent Employees	0.90	0.95	0.98	0.85	0.85	

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862 ICMA/CMMF/+

### **TOWN CLERK/ELECTIONS**

In Fairfax, the Town Clerk is an elected position, while the Deputy Town Clerk is a staff position. The elected Clerk is responsible to the voters directly. Many of the duties of the Clerk are mandated by Government Code, and include such matters as conducting elections; recording, publication, filing, indexing, and safekeeping of Town Council proceedings; recording and certifying all ordinances and resolutions; authenticating official records on behalf of the Town; coordinating the preparation of Town Council meeting agendas and packets; updating and maintaining the Town Code; serving as custodian of the official Town records, including filing and safekeeping of all official municipal documents; preparing, publishing, and posting legal notices; providing information and research assistance to the Town Council and staff; filling public records requests; serving as filing officer for economic interest and campaign disclosure statements; and serving as the financial disclosure officer.

This department is comprised of one person since the elimination of a shared administrative assistant position in 2006.

### Accomplishments for 2015-2016

- Administered November 2015 local election nominations period
- Facilitated cancellation of November 2015 local election
- Increased the use of the Town website for communication to the community
- Increased agenda distribution by email
- Facilitated updates to the Town Code both online and on paper
- Continued implementation of a Records Management System
- Managed the Town's website
- Explored use of iPads at Town Council
- Enhanced communications strategy
- Worked with the FPPC to terminate inactive campaign committees

#### **GOALS FOR 2016-17**

- Implement use of iPads by Town Councilmembers
- Create policy binders for Council and staff
- Update Employee Handbook
- Continue to augment communications strategy
- Continue to enhance the website

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- Create policy binders for Council and staff
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- Continue to enhance the website



2016-17 Operating Budget

FUND ACTIVITY

01 GENERAL FUND 221 TOWN CLERK

#### **ACTIVITY DESCRIPTION**

The Town Clerk is an elected position in Fairfax. The Town Clerk's department provides assistance to the Mayor and Town Council, prepares Council meeting agendas and packets, and gives notice of public hearings. The Department also administers local elections, oversees compliance with legal requirements, and maintains liability claims. It keeps all official town records and authenticates official records on behalf of the Town. In addition, it responds to requests for public records.

DEPARTMENT SUMMARY	FY 2013-14 Actual	FY 2014-15 Actual	FY 2015-16 Adopted	FY 2015-16 Projected	FY 2016-17 Proposed
	Actual	Actual	Adopted	Projected	Proposed
PERSONNEL					
401 REGULAR SALARIES	58,025	64,725	68,487	68,487	76,48
411 REG PART-TIME SALARIES	-	· -			, , , , , , , , , , , , , , , , , , , ,
415 ACCRUED LEAVE CASHOUT	-	-	1,317	1,317	1,47
421 TEMP EMPLOYEES	-	-	3,750		
491 HEALTH INSURANCE	23,974	24,906	25,899	25,899	27,03
492 WORKERS COMP	1,611	1,625	2,659	2,659	2,70
493 RETIREMENT	3,992	4,371	4,609	4,609	5,30
494 MEDICARE	782	873	947	947	1,05
496 PERS SIDEFUND			-	-	.,,
SUBTOTAL PERSONNEL	88,385	96,500	107,668	103,918	114,05
		•			
DPERATING EXPENSES 636 OFFICE EQUIP REPLACEMENT	(78)		600	600	20
711 OFFICE EQUIP MAINT.	(70)		000	000	
731 BLDG-GROUNDS MAINT.	3,521	2,778	2,677	2,677	2,67
801 WATER	3,021	2,770	100	100	10
804 TELEPHONE	603	694	108	108	10
811 POSTAGE	540	809	900	900	90
813 OFFICE SUPPLIES	1,231	552	1,000	500	50
814 LEGAL ADS	183	87	400	100	40
815 PRINTING	100		200	100	40
821 OUTSIDE CONSULTING SVS SEE NOTE	180		200	200	20
822 OUTSIDE CONTRACT SVS SEE NOTE	6,118	9,023	14,400	12,000	14,00
842 SPECIAL DEPT SUPPLIES	- 0,110	26	200	200	20
861 BUS.MEET/CONF.	358	855	1,300	400	400
862 DUES & SUBSCRIPTIONS	145	135	400	155	200
SUBTOTAL OPERATING	12,802	14,959	22,485	17,940	19,88
TOTAL DEPARTMENT APPROPRIATION	101,187	111,459	130,153	121,858	133,94
Allocation of Positions: TOWN CLERK / ASST TO TOWN MANAGER DEPUTY TOWN CLERK/MANAGEMENT ANALYST ADMINISTRATIVE ASSISTANT PT	1.00	1.00	1.00 0.0625	- 1.00	1.0
Total Full Time Equivalent Employees	1.00	1.00	1.06	1.00	1.0
NOTES: 401 Promotion to Asst to Town Manager	•				
821 Website hosting					
822 Code updates; Minutes Clerk; Peak					



2016-17 Operating Budget

FUND ACTIVITY 01 GENERAL FUND 222 ELECTIONS

#### ACTIVITY DESCRIPTION

Councilmember elections are held at least every two years in November of odd number years.

By law elections are administered by the Town Clerk.

DEPARTMENT SUMMARY	FY 2013-14 Actual	FY 2014-15 Actual	FY 2015-16 Adopted	FY 2015-16 Projected	FY 2016-17 Proposed
ERSONNEL					
401 REGULAR SALARIES		1			
411 REG PART-TIME SALARIES	<u> </u>				
415 ACCRUED LEAVE CASHOUT					
421 TEMP EMPLOYEES					
491 HEALTH INSURANCE					
492 WORKERS COMP					
493 RETIREMENT					
494 MEDICARE					
SUBTOTAL PERSONNEL	*	100		•	
PERATING EXPENSES					
636 OFFICE EQUIP REPLACEMENT					
711 OFFICE EQUIP MAINT. 731 BLDG-GROUNDS MAINT.					
	<b> </b>				
				***************************************	
•					
	77				
814 LEGAL ADS	60	250	250	-	
815 PRINTING					
		***************************************		·	
	8,237	14,000	12,750	500	14,00
	-				
	-				
					*******************************
	8,373	1,000	1,000	-	44.00
	·	15,250	14,000	500	14,000
OTAL DEPARTMENT APPROPRIATION	8,373	15,250	14,000	500	14,00
llocation of Positions:					
	-	•	-		-
801 WATER 804 TELEPHONE 811 POSTAGE 813 OFFICE SUPPLIES 814 LEGAL ADS 815 PRINTING 821 OUTSIDE CONSULTING SVS 822 OUTSIDE CONTRACT SVS 842 SPECIAL DEPT SUPPLIES 861 BUS.MEET/CONF. 862 DUES & SUBSCRIPTIONS 890 MISCELLANEOUS SUBTOTAL OPERATING  TAL DEPARTMENT APPROPRIATION  cation of Positions: TOWN CLERK/ASST TO TOWN MANAGER DEPUTY TOWN CLERK	•	-	•	-	-
					÷
otal Full Time Equivalent Employees	0.00	0.00	0.00	0.00	0.00
OTES:					



2016-17 Operating Budget

FUND ACTIVITY 01 GENERAL FUND 231 PERSONNEL

ACTIVITY DESCRIPTION

Personnel covers costs of recruitment, testing, physical & psychological exams as required.

DEPARTMENT SUMMARY		FY 2013-14	FY 2014-15	FY 2015-16	FY 2015-16	FY 2016-17
		Actual	Actual	Adopted	Projected	Proposed
PERSONNEL						
401 REGULAR SALARIES	i		26,266	24,984	24,984	30,427
411 REG PART-TIME SALARIES		2,208	6,820	8,112	8,112	8,564
415 ACCRUED LEAVE CASHOUT			831	480	480	584
421 TEMP EMPLOYEES		4,640				
461 OVERTIME		,				
491 HEALTH INSURANCE		(22)	537	4,874	4,874	5,27
492 WORKERS COMP		127	879	879	879	1,382
493 RETIREMENT		536	3,677	4,099	4,099	3,587
494 MEDICARE		93	452	460	460	540
496 PERS SIDEFUND						
SUBTOTAL PERSONNEL		7,582	39,462	43,889	43,889	50,362
OPERATING EXPENSES						
636 OFFICE EQUIP REPLACEMENT	ı					
711 OFFICE EQUIP MAINT.						
731 BLDG-GROUNDS MAINT.				:		······································
801 WATER						
804 TELEPHONE						
811 POSTAGE						
813 OFFICE SUPPLIES						
814 LEGAL ADS				500	225	500
815 PRINTING						
821 OUTSIDE CONSULTING SVS	SEE NOTE	10,312	16,659	15,000	15,000	15,000
822 OUTSIDE CONTRACT SVS					100	100
842 SPECIAL DEPT SUPPLIES	SEE NOTE	959	361	600	400	600
861 BUS.MEET/CONF.				1,500	- 1	1,000
862 DUES & SUBSCRIPTIONS				400		400
890 MISCELLANEOUS						
SUBTOTAL OPERATING		11,271	17,020	18,000	15,725	17,600
TOTAL DEPARTMENT APPROPRIATION		18,854	56,482	61,889	59,614	67,962
Allocation of Positions:						
TOWN MANAGER			0.40	0.40	0.40	
FINANCE DIRECTOR			0.10 0.10	0.10 0.10	0.10	0.10
PART-TIME ACCOUNTANT			0.10	0.10	0.10 0.10	0.10
771111 711111 7111111111111111111111111			0.10	0.10	0.10	0.10
Total Full Time Equivalent Employees		0.00	0.30	0.30	0.30	0.30
NOTES:						
821 Preemployment service	s, Attorney F	ees & HR Co	nsultant			
842 Staff recognition						
072 Stall recognition						

#### FINANCE DEPARTMENT BUDGET MESSAGE

#### 2015-16 ACCOMPLISHMENTS:

- Issued RFP for Audit services with responses from four CPA firms resulting in a reduction in audit fees.
- Completed the closing and audit for FY15 with implementation of GASB 68
- Refinanced 2008 GO Bonds and reduced bond service costs to ratepayers
- Implemented IRC 125 flex spending benefit plan to cover out of pocket medical expenses for full and part-time employees. Interviewed providers and prepared plan documents.
- Prepared Budget document for FY16 with reorganization of General Fund departments and adding two additional special revenue funds. Added exhibits for clarification and transparency.
- Resolved Social Security filings, calculation and payments for prior years. Completed necessary filings with IRS and set up payment plans.
- Implemented ICMA PTS plan as an alternative to Social Security saving Town half of the retirement payments they would otherwise have made.

#### FY 2016-17 GOALS AND OBJECTIVES:

- Refinance PERS Side fund estimated savings \$250,000
- Complete the FY16 audit by December 31, 2016
- Evaluate accounting software programs to replace BDS accounting software
- Continue with electronic document management system of current and historical documents with the goal to archive, as well as to make them available for ease of research and public information
- Negotiate TRAN financing for FY15-16 with County to facilitate cash flow for operational expenses and Capital Improvement Program.
- Continue restructuring the budget to create a cohesive articulating document including five-year Capital Improvement projections and additional exhibits for demographics and personnel
- Continue research for new revenue streams

### Department/Division: Finance

#### PERFORMANCE HIGHLIGHTS

Activity/Description	Estimated Year End FY15-16	Projected FY16-17
Number of Checks issues -		
Payables	1,100	1,100 (increase use of EFT)
EFT	210	210
Payroll (39 employees)	960	950
Number of AP Vendors	395	395
Number of 1099s issued	46	50
Number of Business Licenses	575	575
Number of CalPERS participants	32 Health	32 Health
	30 Retirement	30 Retirement

#### WORKPLAN FY16-17

Activity/Description	Key Milestones	Est. Start Date	Est. Completion Date
Upgrade financial	Identify needs	MAR 2013	MAR 2013
reporting system	Identify products/vendors	MAR 2013	MAR 2013
	Review vendor proposals	AUG 2014	AUG 2014
	Vendor presentations		
	Selection		
	Implementation	JAN 2017	MAR 2017
Update Account Codes	Identify software and account	OCT 2014	
<ul> <li>include projects</li> </ul>	structure		
	Draft	NOV 2016	DEC 2016
		·	
Payroll & Personnel	Update benefits system	MAR 2014	
Administration			
	Implement tracking system	SEP 2016	OCT 2016
	for payroll /benefits by		
	employee		
	Research practicability of	SEPT 2016	OCT 2016
	bringing payroll in-house		



2016-17 Operating Budget

FUND ACTIVITY 01 GENERAL FUND

241 FINANCE

#### **ACTIVITY DESCRIPTION**

The Finance Department is responsible for all the Town financial and accounting operations, payables, receivables, retirement, payroll, and managing portions of the insurance requirements for the town. They oversee business license collection, prepare monthly revenue & expenditure reports, and maintain the fixed asset inventories on an annual basis. The director is also responsible for all financial reports required by the State of California and the County of Marin. The Finance Department also prepares and oversees budget preparation.

DEPARTMENT SUMMARY		FY 2013-14 Actual	FY 2014-15 Actual	FY 2015-16 Adopted	FY 2015-16 Projected	FY 2016-17 Proposed
PERSONNEL						
401 REGULAR SALARIES		117,503	107,782	112,787	110 707 1	114 520
411 REG PART-TIME SALARIES		13,410	36,260	42,819	112,787	114,530
415 ACCRUED LEAVE CASHOUT		2,271	30,200	2,116	42,819 2,116	43,245
421 TEMP EMPLOYEES		30,757	941	5,000		2,137
491 HEALTH INSURANCE		23,872	22,594		5,000	15,000
492 WORKERS COMP		4,272	3,953	20,608 5,927	20,608 5,927	21,415
493 RETIREMENT		17,148	16,324	13,692		6,095
494 MEDICARE		2,219	1,995		13,692	14,138
495 FICA/PTS		6,209		2,130 92	2,130 92	2,382
496 PERS SIDEFUND		0,209	(1)		i	691
				5,000	5,000	5,605
SUBTOTAL PERSONNEL		217,660	189,848	210,170	210,170	225,239
OPERATING EXPENSES						
636 OFFICE EQUIP REPLACEMENT	SEE NOTE			10,000	10,000	10,000
711 OFFICE EQUIP MAINT.				300	300	300
731 BLDG-GROUNDS MAINT.	•	3,521	1,124	2,677	2,677	2,677
804 TELEPHONE		1,176	708	1,500	1,500	1,500
811 POSTAGE		520	871	700	700	700
813 OFFICE SUPPLIES		1,816	1,246	1,500	1,500	1,500
815 PRINTING		712	784	1,200	1,200	1,200
821 OUTSIDE CONSULTING SVS	SEE NOTE	4,855	6,921	15,000	15,000	15,000
822 CONTRACT SERVICES	SEE NOTE	18,206	20,417	25,000	25,000	25,000
861 BUS.MEET/CONF.		201	428	500	500	500
862 DUES & SUBSCRIPTIONS		110	110	1,000	1,000	1,000
890 MISCELLANEOUS		219	165	3,000	3,000	3,000
SUBTOTAL OPERATING	i	31,337	32,774	62,377	62,377	62,377
TOTAL DEPARTMENT APPROPRIATION		248,997	222,622	272,547	272,547	287,616
				,•	,	201,010
Allocation of Positions:						
FINANCE DIRECTOR		1.00	0.90	0.90	0.90	0.90
MANAGEMENT ANALYST (VACANT)		0.50	-	-	-	<b>-</b> ·
PART-TIME ACCOUNTANT		0.50	0.50	0.50	0.50	0.70
PART-TIME OFFICE ASST			0.10	0.10	0.10	0.10
Total Full Time Equivalent Employees		2.00	1.50	1.50	1.50	1.70

NOTES:	636 Replace BDS accounting software using lease-purchase financing. Based on cost of \$80,000
	821 Bank charges/analysis, GASB 34 compliance, tax audits, actuarial study, CPA review,
	Asistance with implementaion of accounting software
	822 Payroll service, Sales tax analysis,merchant fees, bank analysis
	Accounting Software (BDS, AssetMaxx)

### **Department/Division:** Planning & Building Services

#### PERFORMANCE HIGHLIGHTS FY14-15

Activity/Description	Estimated Year End	Target	Est. Year End	Target*
	FY14-15	FY15-16	FY15-16	FY16-17
Planning Permits Processed	50	+10-20%	60 (+. 1.2%)	+5-10%
Building Permits Processed	304	+10-20%	350 (+1.2%)	+0-5%
Resale Inspections	86	+10-20%	95 (+1.1%)	0%
Building Inspections	1,740	+10-20%	1,750 (1.0%)	+0-5%
Violations Processed	32	+5%	28 (-24%)	+10%
Administrative Citations	3	0	3 (same)	0
Counter-calls for service:				
Planning Staff;	1,680 (5-8/day approx.)	-25%	1,680	-25%
Building Staff;	1,680 (5-8/day approx.)	-25%	1,650	-25%
Director;	480 (1-3/day approx.)	Same	480	same
Telephone-calls for service:				***************************************
Planning Staff;	2,160 (7-12/day	-10%	2,160	10%
Building Staff;	approx.)	-10%	3,600	10%
Director;	3,600 (15/day approx.)	Same	2,640	Same
	2,640 (10-12/day approx.)			
Emails for service: (not inter-				***
office / junk mail)	960 (3-5/day approx.)	-5%	960	-5%
Planning Staff;	960 (3-5/day approx.)	-5%	960	-5%
Building Staff; Director;	6,000 (25/day approx.)	Same	6,000	same
Town Hall Incoming Calls / Admin.	3,120 (10-16/day	Ideally: 0	3,500	Ideally O
Backup	approx.)			,

<sup>\*</sup>Assuming the hiring of a part-time zoning technician.

#### WORKPLAN FY15-16

Activity/Description	Key Milestones	Est. Start Date	Est. Comp. Date
Town Center Plan	Background Studies & Data Maps; Workshops (3 events); Draft Plan	June 2016	March 2017
Zoning Ordinance & Map Update	Prepare draft CH to CC amendments (underway); rezone three properties to PDD	Underway	Nov. 2016
New or updated ordinances	Second Unit and Second Unit Amnesty, MM Delivery, MM Cultivation and Airbnb	April 2016	Jan. 2017
Pedestrian & Bicycle Master Plan Update	June 6, draft Improvements.	Underway	Sept. 2016
Miscellaneous Ordinance Revisions per Planning Commission	Story measurements in hill areas, tree removal permits issued by PC, removal of APN list in Zoning Ordinances	July 2016	March 2017

### Planning & Building Services Budget Message

#### **FY 2015-16 ACCOMPLISHMENTS**

- Recruited, interviewed, and hired a part-time Zoning Technician: Fall 2015.
- Held Special Planning Commission Workshop on the Wall Property: Oct. 22, 2015.
- Held Special General Plan Town Forum (#3) on rezoning all Highway Commercial
   (CH) properties to Central Commercial (CC) October 29, 2015.
- Held Special Planning Commission Workshop on Lutheran Church & Fairfax
   Market Housing Opportunity Sites (per Housing Element).
- Ordinance Updated & Approved by Resolution at Planning Commission:
  - ✓ Water Conservation for Very Low Flow Toilets (Per MMWD @1.28 GPF).
- Ordinance Amended & Approved by Resolution at Planning Commission:
  - ✓ Emergency Homeless Shelter On-site Management Provisions Per 2015

    Housing Element Update.
- New Ordinances, Approved by Resolution at Planning Commission:
  - ✓ Streamlined Permitting for Small Rooftop Solar Energy Systems (< 10 KW's).
  - ✓ Junior Second Units (within existing residences) Per 2015 Housing Element.
  - ✓ Cultivation of Medicinal Marijuana.
- Commenced first of three public workshops toward producing a Town Center Plan.

#### FY 2016-2017 GOALS AND OBJECTIVES

- Complete the second and third public workshops toward producing a Town Center Plan: Including the review of the Parkade Improvement Plan and exploration of a managed parking plan (per Town Center Element).
- Amend the Zoning Ordinance to bring it into compliance with the 2015 Housing Element (e.g., rezone all CH to CC, and three properties to PDD).
- Process & Approve RCD's Affordable Senior Housing Project (per Housing Element)
- New or updated ordinances: Second Unit and Second Unit Amnesty, MM Delivery,
   MM Cultivation and Airbnb.
- Complete the Update to Pedestrian & Bicycle Master Plan.



2016-17 Operating Budget

FUND ACTIVITY 01 GENERAL FUND

**311 PLANNING** 

#### **ACTIVITY DESCRIPTION**

The Department of Building & Planning Services provides staff services to the public at the front counter at Town Hall, to the Town Council, Planning Commission/Design Review Board, and the General Plan Implementation Committee; related to the creation and implementation of planning and land use policies and regulations in Fairfax.

Department staff also oversees the contracted work of a Town Civil Engineer, the work of a prime planning consultant and sub-consultants assisting in the General Plan revisions and/or the Zoning Ordinance update as well as special environmental review (CEQA) tasks. The Planning Division processes "entitlement" permit applications, and oversees the enforcement of Town ordinances that govern the development and use of property within the community.

DEPARTMENT SUMMARY		FY 2013-14	FY 2014-15	FY 2015-16	FY 2015-16	FY 2016-17
DEI ARTIGERT GOIGINART		Actual	Actual	Adopted	Projected	Proposed
PERSONNEL						
401 REGULAR SALARIES	ļ	227,656	236,200	245,956	245,956	269,623
411 REG PART-TIME SALARIES	SEE NOTE		540	5,000	5,000	5,000
415 ACCRUED LEAVE CASHOUT		4,118	4,274	4,460	4,460	4,403
421 TEMP EMPLOYEES		1,298	1,753	15,000	15,000	15,000
491 HEALTH INSURANCE		38,278	39,861	42,318	42,318	45,420
492 WORKERS COMP.		5,918	6,291	9,592	9,592	8,638
493 RETIREMENT		42,171	43,388	24,615	24,615	24,859
494 MEDICARE		3,095	3,206	3,417	3,417	3,684
495 FICA/PTS				188	188	985
496 PERS SIDEFUND				37,600	37,600	42,150
SUBTOTAL PERSONNEL	·	322,534	335,513	388,144	388,144	419,760
OPERATING EXPENSES						
731 BLDG-GROUNDS MAINT.		6,161	4,135	1,285	1,285	1,285
802 POWER		251	248	250	250	250
804 TELEPHONE		1,356	1,479	1,500	1,500	1,50
811 POSTAGE		4,649	977	2,000	2,000	2,00
812 REPRODUCTION		741	1,041	1,000	1,000	1,00
813 OFFICE SUPPLIES		1,398	1,642	1,500	1,500	1,50
814 LEGAL ADS	SEE NOTE	954	1,852	400	400	1,500
815 PRINTING		126	523	1,500	1,500	2,000
821 OUTSIDE CONSULTING SVS	SEE NOTE	75,547	64,520	55,700	25,700	45,00
822 OUTSIDE CONTRACT SVS	SEE NOTE	8,834	3,423	3,300	3,300	5,000
842 SPECIAL DEPT SUPPLIES	-	25	2,030	2,000	2,000	2,000
861 BUS.MEET/CONF.		3,271	2,898	2,000	2,000	3,000
862 DUES & SUBSCRIPTIONS		-	115	325	325	325
SUBTOTAL OPERATING	,	103,313	106,960	72,760	42,760	66,360
TOTAL DEPARTMENT APPROPRIATION		425,847	451,864	460,904	430,904	486,120
Allocation of Positions:						
PLANNING DIRECTOR		1.00	1.00	1.00	1.00	1.0
PRINCIPAL PLANNER		1.00	1.00	1.00	1.00	1.0
SENIOR PLANNER		1.00	-	-	1.00	1.0
ADMIN ASSISTANT II		1.00	0.25	0.25	0.25	0.2
		-				
PLANNING INTERN			0.20	0.10	0.10	0.1
ZONING TECH				0.50	0.50	0.5
Total Full Time Equivalent Employees		2.00	2.45	2.85	2.85	2.8

NOTES:	411 Planning Commission minutes / FY15 - Zoning Tech @25/hr & Intern	
	814 GP & zone changes updates	
	821 Town Center plan dev process (LAK, Parisi, SD,al)	
	822 Televise Planning Commission meetings 3,300	
<b> </b>		



2016-17 Operating Budget

FUND ACTIVITY

01 GENERAL FUND

**321 BUILDING INSPECTION & PERMITS** 

#### ACTIVITY DESCRIPTION

The Building Inspection Division provides "building" permits for construction activity and and code enforcement related to the California Building Code.

DEPARTMENT SUMMARY		FY 2013-14 Actual	FY 2014-15 Actual	FY 2015-16 Adopted	FY 2015-16 Projected	FY 2016-17 Proposed
EDOONNEL						
PERSONNEL 401 REGULAR SALARIES	r	00.445.1	05.070.1			
415 ACCRUED LEAVE CASHOUT	-	93,115	95,079	96,471	96,471	97,65
421 TEMP EMPLOYEES	-			1,585	1,585	1,58
461 OVERTIME	}					
491 HEALTH INSURANCE	}	17,684	19,439	19,252	10.252	24.46
492 WORKERS COMP.	ŀ	2,379	2,422	3,676	19,252 3,676	21,16
493 RETIREMENT	ŀ	17,300	17,416	9,655	9,655	3,37 9,94
494 MEDICARE	ŀ	1,256	1,273	1,310	1,310	1,31
496 PERS SIDEFUND	ŀ	1,200	1,270	14,750	14,750	16,53
SUBTOTAL PERSONNEL	L	131,734	129,090	146,698	146,698	151,57
		101,704	123,030	140,030	140,036	151,57
PERATING EXPENSES						
711 OFFICE EQUIP MAINT.	ſ	- 1	<u> </u>	1	T	
	SEE NOTE	3,803	3,377	3,500	3,500	3,50
731 BLDG-GROUNDS MAINT.	Ì	2,640	2,326	1,285	1,285	1,28
802 POWER	Ī	251	248	500	500	50
804 TELEPHONE		1,356	1,479	1,500	1,500	1,50
811 POSTAGE	Ī	730	987	300	300	30
812 REPRODUCTION		•		-	-	-
813 OFFICE SUPPLIES		2,718	764	1,500	1,500	1,50
815 PRINTING	1	-	-			-
	SEE NOTE	8,227	10,687	5,000	5,000	5,00
	SEE NOTE	2,160		3,750	3,750	3,75
851 CLOTHING	<b> </b>					***************************************
AND DUED A CUIDADE PROPERTY	SEE NOTE	879	215	1,000	1,000	1,00
871 LIAB & PROP INSURANCE	SEE NOTE	1,151	560	275	275	27
	L		SEE #715	SEE #715	SEE #715	
SUBTOTAL OPERATING		23,915	25,410	18,610	18,610	18,61
OTAL DEPARTMENT APPROPRIATION		155,649	154,500	165,308	165,308	170,18
llocation of Pocitions.						
Ilocation of Positions: BUILDING OFFICIAL		A 77				
ADMIN ASSISTANT II		0.75	0.75	0.75	0.75	0.7
ADMIN AGGIGTAINT II		0.25	0.25	0.25	0.25	0.2
otal Full Time Equivalent Employees		1.00	1.00	1.00	1.00	1.0

821 Coastland Engineering plan check, Town Engineer 822 Janitorial allocation; scanning building plans /relief building inspector 861 Building official/ICBO meetings 862 Professional membership repewals for Building Official	NOTES:	722 Fuel & upkeep on Building Official Vehicle	-
861 Building official/ICBO meetings		821 Coastland Engineering plan check, Town Engineer	
861 Building official/ICBO meetings		822 Janitorial allocation; scanning building plans /relief building inspector	
862 Professional membership renewals for Ruilding Official		861 Building official/ICBO meetings	
1 002 : Totossional membership renewals for building Official		862 Professional membership renewals for Building Official	
			***************************************

#### POLICE BUDGET MESSAGE

#### ORGANIZATION:

The department is comprised of the following personnel:

- 1 police chief
- 3 sergeants
- 3 corporals
- 4 patrol officers
- 1 Frozen police officer position (unfilled since 10/2005)
- 4 dispatchers
- 1 police service technician
- 2 reserve police officers (part time /hourly as needed)
- 4 reserve dispatcher (part time/hourly as needed)
- 1 Part Time Community Service Officer/Dispatcher (hourly as needed)
- 1 police cadet (part time/hourly as needed)

Total: 16 full time employees (FTE's) 8 part time reserve employees

#### THE DEPARTMENT

The police department has the overall responsibility for all criminal investigations, criminal apprehension, crime prevention, traffic enforcement and safety, parking enforcement and related programs, public safety awareness programs, computer aided 911 dispatch center (Which also serves The communities of Ross and the College of Marin). We operate a staffed police lobby open to public 24 hours a day; comprehensive records management; information technology within the police network; property and evidence management; special event management; ABC evaluations and approvals; emergency management/disaster planning; personnel services, including payroll management, recruitment and departmental training.

#### MISSION:

Preventing Crime; Enforcing laws; Arresting offenders; Resolving community problems; Improving the quality of life.

#### 2014-15 ACCOMPLISHMENTS

- Reviewed/updated Town Emergency Operation Plan to ensure it's every 4 year compliance
- Procured and installed with existing budgeted funds (through salary savings) new 911 dispatch logging recorder for telephones and police radio
- · Procured and implemented with existing funds Body Worn Cameras for all sworn officers
- Added a Police Cadet to our part-time staff to handle a variety of assignments including parking enforcement.
- Completed and passed a POST (California Police Officers Standards and Training) annual audit of all mandated personnel training and personnel background files.

#### 2015-2016 GOALS AND OBJECTIVES:

#### Provide Outstanding service to our community:

- Update the Police Officer Field Officer Training Program to meet current POST guidelines/standards.
- Continue to work with Town Staff on upgrading EOC Center and ongoing EOC training
- Maintaining the County's only police lobby that is open and staffed 24/7 by our 911 dispatchers.
- Continue our program of residential vacation checks
- On-going public awareness campaigns (Share the Road, DUI Checkpoints, Pedestrian Stings, School Resource/outreach etc)
- Maintain and develop partnerships with other agencies to address criminal justice needs
- Continue to explore sharing of personnel with other agencies



2016-17 Operating Budget

FUND ACTIVITY 01 GENERAL FUND

**411 POLICE** 

#### **ACTIVITY DESCRIPTION**

The police department has the overall responsibility for all criminal investigations, criminal apprehension, crime prevention, traffic enforcement and safety, parking enforcement and related programs, public safety awareness programs, computer aided 911 dispatch center, which also serves The communities of Ross and the College of Marin. We operate a staffed police lobby open to public 24 hours a day; comprehensive records management; information technology within the police network; property and evidence management; special event management; ABC evaluations and approvals; emergency management/disaster planning; personnel services, including payroll management, recruitment and departmental training.

DEPARTMENT SUMMARY		FY 2013-14 Actual	FY 2014-15 Actual	FY 2015-16 Adopted	FY 2015-16 Projected	FY 2016-17 Proposed
PERSONNEL						
401 REGULAR SALARIES	SEE NOTE	328,165	339,050	343,276	340,412	358,190
402 SAFETY SALARIES	SEE NOTE	1,026,770	972,784	1,029,813	1,000,000	1,066,916
402 SALARY VACANCY SAVINGS		- 1				
415 ACCRUED LEAVE CASHOUT		40,915	23,897	3,000	6,464	3,000
421 TEMP EMPLOYEES		88,733	98,193	50,000	62,000	50,000
461 OVERTIME		125,711	163,531	130,000	130,000	140,000
481 HOLIDAY PAY		71,400	64,711	71,971	69,000	74,894
491 HEALTH INSURANCE		291,619	266,723	260,846	257,000	253,688
492 WORKERS COMP.		34,018	34,018	55,500	55,500	55,500
493 RETIREMENT		553,423	435,045	214,655	214,545	207,317
494 MEDICARE		20,740	21,463	23,782	22,000	24,300
495 FICA/PTS		6,599			400	
496 PERS SIDEFUND		-		428,350	428,350	530,644
497 OVERTIME REIMBURSABLE	SEE NOTE	(300)	(2,213)	(15,000)	-	(15,000
SUBTOTAL PERSONNEL		2,587,792	2,417,202	2,596,193	2,585,671	2,749,449
						1.2388
Allocation of Positions:						
POLICE CHIEF		1.00	1.00	1.00	1.00	1.00
ADMINISTRATIVE SERGEANT		1.00	-	-	-	-
SERGEANT		2.00	3.00	3.00	3.00	3.00
DETECTIVE / JUVENILE OFFICER		-	1.00		1.00	1.00
CORPORAL		1.00	2.00	3.00	2.00	2.00
POLICE OFFICER		6.00	4.00	4.00	4.00	5.00
DISPATCHER		4.25	4.00	4.00	4.00	3.00
POLICE SERVICES TECH / CSO		1.00	1.00	1.00	1.00	1.00
otal Full Time Equivalent Employees		16.25	16.00	16.00	16.00	16.00
DISPATCHER, RESERVE			4.00	4.00	4.00	4.00
POLICE OFFICER, RESERVE			2.00	2.00	2.00	2.00
POLICE CADET			2.00	1.00	1.00	2.00
IOTES:						
401 Reflects 12 months of	contractural s	alary increase	for 1 dispatch	ier		
402 Reflects 1 sgt contract						
1 officer contractual sa						
Reflects acting pay for						
			***************************************		***************************************	
497 FFX Festival \$3,500 C	otner \$5,600					

	Town of Fairfax			
	2016-17 Operating Budget			
DEPARTMENT SUMMARY				

TOTAL DEPARTMENT APPROPRIATION

FUND ACTIVITY

FY 2013-14

01 GENERAL FUND

FY 2014-15 FY 2015-16 FY 2015-16 FY 2016-17

2,879,442 2,878,458 3,051,487

411 POLICE

DEPARTMENT SUMMARY		Actual	Actual	Adopted	Projected	Proposed
ODEDATING EVDENOES						
OPERATING EXPENSES	r		0.466.1			
611 AUTO/PHONE ALLOWANCE	-		2,100	1,800	2,652	1,800
631 COMM EQUIP REPLACE	1	2 640	6,777	4,000	7,286	7,000
711 OFFICE EQUIP MAINTENANCE	<b> </b>	2,640	15	1,500	1,500	1,500
712 COMPUTER EQUIP MAINTENANCE	SEE NOTE	27,253	28,133	28,000	28,000	29,000
721 FIELD EQUIP MAINTENANCE	ļ	971	2,212	1,000	1,000	1,000
722 VEHICLE MAINTENANCE	_	16,444	8,313	20,000	20,000	20,000
723 COMMUNICATION EQUIP MAINT		2,869	2,808	3,000	3,000	3,000
725 MERA DEBT SERVICE	SEE NOTE	41,945	38,297	38,301	38,301	38,340
726 MERA MEMBERSHIP FEE		26,906	27,764	29,448	29,448	30,698
731 BLDG-GROUNDS MAINTENANC	E [	25,485	20,141	26,000	26,000	26,000
801 WATER		1,759	1,507	1,900	1,900	1,900
802 POWER		1,005	993	2,000	2,000	2,000
804 TELEPHONE		17,604	17,368	17,000	17,000	17,000
806 FUEL		20,081	15,850	18,000	18,000	18,000
811 POSTAGE		2,030	959	2,000	2,000	2,000
812 REPRODUCTION		3,490	2,789	2,500	2,500	2,500
813 OFFICE SUPPLIES		1,543	1,252	1,300	1,300	1,300
815 PRINTING		3,304	3,695	3,000	3,000	3,000
822 OUTSIDE CONTRACT SVS	SEE NOTE	33,927	36,964	35,000	35,000	44,000
841 SMALL TOOLS		329	198	500	500	500
842 SPECIAL DEPT SUPPLIES		9,654	10,643	12,500	12,000	12,500
851 UNIFORM		16,514	18,553	15,200	16,100	17,100
861 BUS.MEET/CONF.		565	558	500	500	500
862 DUES & SUBSCRIPTIONS	SEE NOTE	6,847	4,969	6,800	9,800	9,400
871 LIAB & PROP INSURANCE					-	
883 P.O.S.T.		8,406	4,370	9,000	11,000	9,000
889 BOOKING FEES		902	1,688	3,000	3,000	3,000
SUBTOTAL OPERATING	·	272,471	258,916	283,249	292,787	302,038

NOTES:
712 Includes Records Management System maintenance contract and maintenance and repair of
extensive in-house and mobile computer network.
725 Includes \$3,659 to Marin Emergency Services and \$34,681 to Bank of New York for 2007 notes

822 Firing range costs, blood analysis, website maintenance, evidence room alarm security, routine janitorial services, Major Crimes Task Force and the Prandi Childrens Center (forensic interview for child victims of violent crimes).

2,860,264 2,676,118

862 Includes Lexipol police policy manual updates

Costs are split with Public Works Dept 511



2016-17 Operating Budget

FUND ACTIVITY

01 GENERAL FUND 418 DISASTER PREP & EOC

#### **ACTIVITY DESCRIPTION**

The Disaster Council was created by resolution and was reactivated as a result of the 2005/06 flood. It is charged with reviewing the Town policies and procedures for emergencies and providing outreach and education to the residents & businesses of Fairfax. The Council is made up of representatives of local public safety agencies including the Sheriff's Office of Emergency Services, and disaster relief agencies such as the American Red Cross. The Emergency Operations Center (EOC) is located in the Firehouse and is manned by key Town staff in the event of declared emergencies.

DEPARTMENT SUMMARY		FY 2013-14	FY 2014-15	FY 2015-16	FY 2015-16	FY 2016-17
		Actual	Actual	Adopted	Projected	Proposed
PERSONNEL						
411 REGULAR PT SALARIES					-	
492 WORKERS COMP					-	
493 RETIREMENT					-	
494 MEDICARE 496 PERS SIDEFUND					-	
			<u> </u>		-	
SUBTOTAL PERSONNEL		-	-	-	-	-
OPERATING EXPENSES 804 TELEPHONE						
811 POSTAGE						
813 OFFICE SUPPLIES 821 OUTSIDE CONSULTING				100	100	100
			13,466		4,508	4,900
842 SPECIAL DEPT SUPPLIES	SEE NOTE	1,707	5,086	3,000	-	3,000
881 SPECIAL SERVICES	SEE NOTE	4,322		3,600	3,600	3,600
SUBTOTAL OPERATING		6,029	18,552	6,700	8,208	11,600
TOTAL DEPARTMENT APPROPRIATION		6,029	18,552	6,700	8,208	11,600

#### **Allocation of Positions:**

i otai Fuii	ilme Equivalent Employees	0.00	0.00	0.00	0.00	0.00
NOTEO.	71.					
NOTES:	This department was formerly 218					

NOTES:	This department was formerly 218
	842 Update data equipment in EOC
	821 Marin County Sheriff OES
	881 Agility Recovery \$3600/yr

## ROSS VALLEY FIRE DEPARTMENT BUDGET MESSAGE

**BACKGROUND:** July 1, 1982, the Fairfax Fire Department merged with the San Anselmo Fire Department to form the Ross Valley Fire Department (RVFD), which is administered under joint powers agreement (JPA) to provide fire protection to Fairfax, San Anselmo, and the unincorporated county area known as Sleepy Hollow. Through June 30, 2010, the Department provided service to Sleepy Hollow through a contract for service with the Town of San Anselmo.

July 1, 2010, the Sleepy Hollow Fire Protection District became a full member of the joint powers agreement. With the addition of Sleepy Hollow, the percentage shares of the Fire Department budget for the three members were set at: Fairfax 30.4%, San Anselmo 52.9%, and Sleepy Hollow 16.7%.

July 1, 2012, the joint powers agreement was amended to include the Town of Ross. With the addition of the Town of Ross the percentage shares of the Fire Department budget for the four members are: Fairfax 23.95%, San Anselmo 41.68%, Ross 21.21% and Sleepy Hollow 13.6%.

**ORGANIZATION:** The JPA is governed by a Board of Directors consisting of eight (8) Directors, two from each agency. An Executive Officers position rotates between the Town Managers of each of the towns. The Executive Officer and the Fire Chief report directly to the Board of Directors.

The department is comprised of the following personnel:

- 1 Fire Chief
- 3 Battalion Chiefs
- 12 Captains\*
- 15 Engineers\*
- 1 Administrative Assistant
- 1 Fire Inspector
- 17 Volunteer Firefighters
- \* 3 Captains and 6 Engineers are certified Paramedics

Total: 33 full time employees and 17 volunteers

#### 2016-17 BUDGET:

The Ross Valley Fire Department operating budget for FY 2016-17 is \$9,350,000. The budget is funded through member contributions (\$8,700,000), outside revenues in the form of contracts for service provided to County of Marin (\$144,000) and Ross Valley Paramedic Authority (\$275,000), fees for service related to plan checks and inspections of (\$210,000), and other revenues (\$25,000). The Town's total contribution to the JPA for FY 2016-17, is \$2,110,291 plus a reserve for building maintenance of \$15,000.

Additional information regarding the Ross Valley Department is available at www.rossvalleyfire.org.



2016-17 Operating Budget

FUND ACTIVITY

01 GENERAL FUND 421 ROSS VALLEY FIRE DEPT

#### **ACTIVITY DESCRIPTION**

The Fairfax Fire Department was merged with the San Anselmo Fire Department to form the Ross Valley Fire Authority in July 1982. The Sleepy Hollow Fire Protection District subsequently joined, as did the The Town of Ross in July, 2012. The Authority is governed by a eight person board consisting of two representatives from each area. The annual budget is formulated by the Fire Chief and the Executive Officer. Funding for the Ross Valley Fire Dept operation budget is divided between the participating agencies. Fairfax's share is approximately 24.2% of the total. Each town owns and maintains their fire stations and is responsible for budgeting equipment replacement reserves and insurance on the station houses.

DEPARTMENT SUMMARY		FY 2013-14	FY 2014-15	FY 2015-16	FY 2015-16	FY 2016-17
	***************************************	Actual	Actual	Adopted	Projected	Proposed
PERSONNEL						
401 REGULAR SALARIES					-	***************************************
415 ACCRUED LEAVE CASHOUT					-	
491 HEALTH INSURANCE 492 WORKERS COMP.					-	
493 RETIREMENT					-	······································
494 MEDICARE					-	······································
SUBTOTAL PERSONNEL		<u> </u>				
SOBIOTAL PERSONNEL		-	•	-	-	-
OPERATING EXPENSES (TOWN SHARE)						
493 RVFS RETIREMENT	SEE NOTE	167,015	172,037	276,099	276,099	292,665
721 FIELD EQ MAINT	OLL NOTE	7,841	31,199	270,033	270,033	232,003
724 RVFS DEBT SERVICE		88,959	88,930	89,778	89,778	95,165
731 BUILDINGS & GROUNDS MAINT		638	-	-	-	15,000
881 RVFS CONTRACT		1,539,477	1,594,625	1,679,123	1,657,214	1,722,461
SUBTOTAL OPERATING		1,803,930	1,886,791	2,045,000	2,023,091	2,125,291
						105.05%
TOTAL DEPARTMENT APPROPRIATION		1,803,930	1,886,791	2,045,000	2,023,091	2,125,291
Allocation of Expenses						
San Anselmo		40.53%	41.68%	42.17%	42.17%	
Fairfax		23.30%	23.95%	24.24%	24.24%	
Ross		23.37%	21.21%	20.27%	20.27%	
Sleepy Hollow		<u>12.80%</u>	<u>13.16%</u>	<u>13,32%</u>	<u>13.32%</u>	
Total Full Time Equivalent Employees		100.00%	100.00%	100.00%	100.00%	0.00%
NOTES: 493 The Ross Valley Fire De	partment pa	rticipates in Ca	IPERS with tv	vo plans in eff	ect:	
	CalPERS	Employer	Employee	Employee	Employer	

NOTES:	493 The Ross Valley Fire D	epartment par	ticipates in Ca	IPERS with to	vo plans in eff	ect:	
		CalPERS	Employer	Employee	Employee	Employer	
	,	Plan	Rate	Rate	Paid share	Paid share	
	Safety	3.0%@55	23.397%	9.00%	0.00%	9.00%	4
	Miscellaneous	2.7%@55	10.843%	8.00%	0.00%	8.00%	
	The Town's share is allocated to:		FY13	FY14	FY15	Increase	FY16
	- Contribution		1,506,829	1,540,115	1,589,034	90,089	1,679,123
	- Side Fund		167,015	167,015	172,037	5,567	177,604
	<ul> <li>Retirement Unfunded Liability</li> </ul>		26,168	26,168	26,139	72,356	98,495
	- Apparatus Replacement		7,841	7,841	31,199	•	31,199
	- OPEB Prior Liability	And the best of the second	51,172	51,172	51,172	(4,212)	46,960
	- Mera Bond		11,619	11,619	11,619	-	11,619
	Total	and the second of the second o	1,770,644	1,803,930	1,881,200	163,800	2,045,000
	% Change				4.28%		8.71%
				C-1//A-A-A-A-A-A-A-A-A-A-A-A-A-A-A-A-A-A-			

#### PUBLIC WORKS ADMINISTRATION BUDGET MESSAGE

#### **ORGANIZATION:**

The Public Works Director position is filled with a combination of consultants and Town staff. The budget reflects the time the Town Manager and Building Official/PW Manager spend to perform duties of the position. The Town also retains an engineering consultant to assist with the management of capital projects.

The one major organizational change is that this year's budget adds funding for a half-time Public Works Director. The corresponding budget increase is partially offset (approx. 30%) by a reduction in outside consultant fees for similar services. The Public Works Director may be a contractual position and would be responsible for managing departmental staff and capital project management.

Below are the accomplishments and goals for the entire Public Works Department which consist of Street Maintenance, Parks, and Street Lighting divisions.

#### 2015-16 ACCOMPLISHMENTS:

#### CAPITAL IMPROVEMENTS

- Repaved basketball court and installed new backboard
- Completed Manzanita Road slide repair project
- Repaired Pavilion Roof
- Replaced battery back-up systems for traffic signals
- Installed over 20 bike racks at various locations in downtown
- Installed Rapid Flashing Beacon systems at Taylor and SFD
- Started pilot pedestrian flag program
- Restriped SFD and Bolinas center lines
- Reconstructed of redwood stage by Peri Park
- Purchased and installed new recycling and trash cart stations for downtown
- Installed new recycling, compost, and trash stations in Town facilities
- Started renovation of Claus Circle park by grubbing and mulching park
- Refinished Pavilion gym floor and repaired 11 (eleven) gym lights
- Repaired Women's Club roof
- Replaced permanent dais with mobile dais and curtain background and repainted the stage in the Women's Club
- Purchased new chairs and equipment for the Women's Club
- Began design of Class I Bike Spine
- Implemented sidewalk repair program
- Repaired leak on Town Hall/PD roof and repaired water heater in Town Hall
- Installed temporary bike rack area on Center Blvd.
- Continued design of bridges
- Completed trail improvements (Cypress and Tam to Tam)
- Repaired Meadow Way bridge

- Repaired potholes and conducted storm cleanup and preparation
- Oversaw major PG&E pipeline replacement project Frustuck, Mountain View, Manzanita, Walsh Lane, and Wreden.
- Secured funding and issued RFP for design services for the replacement of the Azalea Avenue Bridge
- Repaired concrete walkway between Police and Fire

#### FY 2016-17 GOALS AND OBJECTIVES:

- Slurry seal selected streets and install thermoplastic striping at selected crosswalks in Town
- Begin design for street improvements identified in the adopted budget
- Construct Class I bike lane to complete Bike Spine project
- Install lift to make the Women's Club stage ADA accessible and available for recreational uses
- Repair the picnic tables in Peri Park
- Continue design for bridges
- Begin design for Azalea Ave. bridge



2016-17 Operating Budget

FUND ACTIVITY 01 GENERAL FUND 510 PUBLIC WORKS ADMIN

#### **ACTIVITY DESCRIPTION**

Administration is responsible for the oversight of all maintenance divisions, encroachment permits, contract administration and capital projects. Staff participates in community and multiple joint-agency coordination efforts including neighborhood traffic calming, MCSTOPPP, MarinMap, ICLEI and others. Staff is responsible for writing grant proposals and submitting required documentation and invoices, and corresponding with FEMA and Caltrans. The Division is also responsible for staffing Open Space, Measure K and Measure F committees and reviewing development plans for compliance with Town Codes relating to Public Works.

DEPARTMENT SUMMARY	FY 2013-14 Actual	FY 2014-15 Actual	FY 2015-16 Adopted	FY 2015-16 Projected	FY 2016-17 Proposed
PERSONNEL					
401 REGULAR SALARIES	65,910	67,659	71,271	71,271	81,734
NEW 402 REG PART-TIME SALARIES [PT PW DIR]		,	,		30,000
415 ACCRUED LEAVE CASHOUT	736	2,492	1,371	1,371	1,572
421 TEMP EMPLOYEES SEE NO	TE		8,750	8,750	-
491 HEALTH INSURANCE	12,133	13,058	13,221	13,221	14,642
492 WORKERS COMP.	1,711	1,762	2,786	2,786	4,018
493 RETIREMENT	9,467	10,085	6,623	6,623	8,089
494 MEDICARE	914	964	922	922	1,571
495 FICA/PTS					1,125
496 PERS SIDEFUND			6,200	6,200	6,950
SUBTOTAL PERSONNEL	90,871	96,020	111,143	111,143	149,701
OPERATING EXPENSES 711 OFFICE EQUIP MAINTENANCE			100	100	100
731 BLDG-GROUNDS MAINTENANCE	3,521	1,809	907	907	
804 TELEPHONE	3,321	1,009	500	500	907 500
811 POSTAGE	500	714	350	350	400
813 OFFICE SUPPLIES	53	/ 17	308	308	308
815 PRINTING			100	100	100
821 OUTSIDE CONSULTING SVS SEE NO	TE 94,916	37,204	60,000	58,000	60,000
822 OUTSIDE CONTRACT SVS SEE NO		3,410	3,000	3,500	3,500
823 STORMWATER POLLUTION	20,939	21,916	20,000	23,600	25,000
842 SPECIAL DEPT SUPPLIES	24		1,000	500	1,000
890 MISCELLANEOUS SEE NO	TE	****			5,000
SUBTOTAL OPERATING	120,830	65,053	86,265	87,865	96,815
TOTAL DEPARTMENT APPROPRIATION	211,701	161,073	197,408	199,008	246,516
Allocation of Positions:					
TOWN MANAGER/PUBLIC WORKS DIRECTOR	-	0.30	0.30	0.30	0.30
PT PUBLIC WORKS DIR					0.2
BUILDING OFFICIAL/PW MANAGER		0.25	0.25	0.25	0.25
ADMINISTRATIVE ASSISTANT II	-	-	-	-	-
MANAGEMENT ANALYST	0.25	-	-	-	~
ADMINISTRATIVE ASSISTANT PT			0.0625		
Total Full Time Equivalent Employees	0.25	0.55	0.61	0.55	0.80

NOTES:	402 Public Works Dir (PT) 1/2 time
	821 Consulting PW Dir & Outside Engineering services; TAM-CMA, MTC-PTAC, IWOQ, StreetSaver
	822 One-half Fairfax share of annual Marin Map \$3,000
	823 MSTOPPP Fee, SWRCB Fee
	890 PW Office remodel

### STREET MAINTENANCE BUDGET MESSAGE

#### **ORGANIZATION:**

This division is comprised of the following personnel:

- 1 Senior Maintenance Worker
- 1 Maintenance Worker III
- .25 Maintenance Worker I

Total = 2.75 FTE

This Division is responsible for maintenance and repair of streets including storm drains, sidewalks, parking lots, and trees. The Division also maintains all Town facilities such as Town Hall, Pavilion, and Women's Club.

#### ACCOMPLISHMENTS/GOALS

See DPW Administration narrative



2016-17 Operating Budget

FUND ACTIVITY 01 GENERAL FUND

511 STREET MAINT & PUBLIC WORKS

#### **ACTIVITY DESCRIPTION**

The street maintenance division is responsible for preventive maintenance of storm water systems, traffic signs, streets, sidewalk and bike path maintenance. Routine activities include responding to citizen requests, patching pot holes, sweeping the downtown area and changing advertising and holiday banners weekly, and repainting the street markings and lane lines annually. Many hours are spent responding to emergency flooding and felled trees during the winter months while summer months are used to freshen up the town.

		DEPARTMENT SUMMARY		FY 2013-14	FY 2014-15	FY 2015-16	FY 2015-16	FY 2016-17
		DEI ARTIMERT COMMART		Actual	Actual	Adopted	Projected	Proposed
PERSON	NEL							
	401	REGULAR SALARIES		109,897	118,159	136,306	136,306	141,135
NEW	402	REG PART-TIME SALARIES [PT P	W DIR]					15,000
	421	TEMP. EMPLOYEES				1,000		
	461	OVERTIME		2,923	1,663	1,500	1,500	1,500
	491	HEALTH INSURANCE		23,188	23,795	30,796	30,796	32,423
	492			2,706	2,858	5,154	5,154	5,381
	493	RETIREMENT		20,587	20,793	13,021	13,021	13,060
	494	MEDICARE		1,580	1,648	1,836	1,836	2,104
	495	FICA/PTS			5,301			916
	496	PERS SIDEFUND				17,500	17,500	19,618
	497	OVERTIME REIMBURSABLE	SEE NOTE		(875)	(1,000)	(1,000)	(1,000
		SUBTOTAL PERSONNEL		160,883	173,342	206,113	205,113	230,136
OPERAT	ING E	XPENSES						
	641	EQUIPMENT RENTAL	SEE NOTE	-	<u> </u>	500	500	500
	721				1,269	500	500	500
		VEHICLE MAINTENANCE		14,737	6,374	16,500	16,500	16,500
		COMMUNICATION EQUIP MAINT		-		500	500	500
	725	MERA DEBT SERVICE		5,199	8,857	8,699	8,857	8,871
	726			6,157	6,424	5,552	6,814	7,103
	731	BLDG-GROUNDS MAINTENANCE		5,144	4,096	1,322	1,322	1,322
		POWER				1,500	1,500	1,500
	803	DUMP FEES				300	300	300
	804			1,088	1,107	1,000	1,000	1,000
		FUEL		17,116	15,198	14,000	14,000	15,000
	813				431	2,000	100	2,000
	821	OUTSIDE CONSULTING SVS	SEE NOTE	24,186	9,531	35,000	25,000	35,000
	841				448	4,000	4,000	4,000
		SPECIAL DEPT SUPPLIES	SEE NOTE	12,449	18,823	35,000	44,000	35,000
	851	UNIFORM		850	1,240	1,063	1,500	1,381
	001	TRAVEL/TOLLS		10	10	500	500	500
		SUBTOTAL OPERATING		86,937	73,808	127,936	126,893	130,977
TOTAL D	EPAF	RTMENT APPROPRIATION		247,820	247,150	334,049	332,006	361,113
Allocatio	n of F	Positions:						
	PT P	UBLIC WORKS DIR						0.125
	SEN	OR MAINTENANCE WORKER		1.00	1.00	1.00	1.00	1.00
MAINT. LEADWORKER		1.00	-					
	MAIN	IT. WORKER III				1.00	1.00	1.00
	MAIN	IT. WORKER II		1.00	-	=	•	
	MAIN	IT. WORKER I		1.00	1.00	0.50	0.50	0.45
Total Ful	l Time	e Equivalent Employees		4.00	2.00	2.50	2.50	2.58
NOTES:	497	Overtime charged to Festival Fund for	or annual for	etival	641 Rental or	f Equipment		

NOTES:	497 Overtime charged to Festival Fund for annual festival. 641 Rental of Equipment					
	Maint Worker I - 50% of fulltime worker + parttimer					
	821 Use of County equipment, outside labor for right-of-way clearing & Biennial street markings.					
	inhouse contracted services for maint of pavement sections (digouts), retaining walls, and drainage.					
	842 Maint materials including pipe, asphalt, concrete and hardware; required Hazardous Materials					
	response, street signs, and paint for curbs, crosswalks, street markings, replacing barracades etc					
	includes supplies & materials for Gardening Alliance for Center St (up to \$10,000)					



2016-17 Operating Budget

FUND ACTIVITY

01 GENERAL FUND 512 STREET LIGHTING

#### **ACTIVITY DESCRIPTION**

This budget is for the ongoing operation and maintenance for street lights and traffic signals through contractual services as negotiated by the Marin General Services Authority. The maintenance budget for streetlights has increased due to the inspection of all streetlight poles identifying 95 lights omitted from the previous inventory. In addition, the inspection of All Marin County member agencies will share the cost of pole replacements.

The costs of providing and maintaining street lighting is partially funded by Gas Tax funds.

DEPARTMENT SUMMARY		FY 2013-14 Actual	FY 2014-15 Actual	FY 2015-16 Adopted	FY 2015-16 Projected	FY 2016-17 Proposed
PERSONNEL  401 REGULAR SALARIES  415 ACCRUED LEAVE CASHOUT  421 TEMP. EMPLOYEES  461 OVERTIME  491 HEALTH INSURANCE  492 WORKERS COMP.  493 RETIREMENT  494 MEDICARE	The second secon					
SUBTOTAL PERSONNEL		**	446	-	**	444
OPERATING EXPENSES  802 POWER	SEE NOTE	30,723	32,008	26,000	24,000	26,000
821 OUTSIDE CONSULTING SVS	SEE NOTE	22,461	33,288	35,000	25,000	30,000
822 OUTSIDE CONTRACT SVS		600		600	600	700
SUBTOTAL OPERATING		53,784	61,600	61,600	49,600	56,700
TOTAL DEPARTMENT APPROPRIATION		53,784	61,600	61,600	49,600	56,700

#### **Allocation of Positions:**

MAINT. LEADWORKER SENIOR MAINTENANCE WORKER

Total Full Time Equivalent Employees 0.00 0.00 0.00 0.00 0.00

NOTES:	802 Street lighting and signal charges by PG&E	
	821 Contract via MGSA with DC Electric to provide maintenance of light poles	
	and traffic signal maintenance costs. FY14 includes replacement of LED lights	
	992 California Streetlight Assessment	



2016-17 Operating Budget

FUND ACTIVITY 01 GENERAL FUND

**514 STORMWATER POLLUTION PREVENTION** 

#### **ACTIVITY DESCRIPTION**

This budget is for the Marin County Stormwater Pollution Prevention Program.

The agreement is funded at the same level as prior year.

The 514 account is shown for historical expenditure purposes only.

DEPARTMENT SUMMARY		FY 2013-14 Actual	FY 2014-15 Actual	FY 2015-16 Adopted	FY 2015-16 Projected	FY 2016-17 Proposed
PERSONNEL					acuminate manocum acuminate anticonstruction and a second acuminate acum	PANASHIRA ISAA AKATO TA'ATA'ATA'ATA'ATA'ATA'ATA'ATA'ATA'ATA'
401 REGULAR SALARIES 415 ACCRUED LEAVE CASHOUT	F					
421 TEMP. EMPLOYEES	-					
461 OVERTIME 491 HEALTH INSURANCE	F					
492 WORKERS COMP. 493 RETIREMENT 494 MEDICARE	F					
	E					
SUBTOTAL PERSONNEL						
PPERATING EXPENSES						
802 POWER 821 OUTSIDE CONSULTING SVS						
	E NOTE					
SUBTOTAL OPERATING		-	-	-	-	-
OTAL DEPARTMENT APPROPRIATION		-	-	•	-	_
Allocation of Positions:  MAINT. LEADWORKER						
SENIOR MAINTENANCE WORKER						
				,		
otal Full Time Equivalent Employees		0.00	0.00	0.00	0.00	0.00
NOTES:						
822 Marin County Stormwater Po	ollution Pr	evention Pro	gram contribu	tion/NPDES S	State of Califo	rnia fees.



2016-17 Operating Budget

FUND ACTIVITY 01 GENERAL FUND 611 PARK MAINTENANCE

#### **ACTIVITY DESCRIPTION**

The Park Maintenance Division responsibilities include the oversight of the Town-owned parks including Peri Park, Bolinas Park, and several pocket parks in the neighborhoods. This position is responsible for turf maintenance, irrigation management, weed abatement, trash removal and general clean-up of the downtown.

		57,0040.44	=>< 0.044				
	DEPARTMENT SUMMARY	FY 2013-14 Actual	FY 2014-15 Actual	FY 2015-16 Adopted	FY 2015-16 Projected	FY 2016-17 Proposed	
DEDC	ONNEL						
FERS	401 REGULAR SALARIES	61,000	e2 220 l	74.450	74.450	07 400	
NEW	402 REG PART-TIME SALARIES [PT PW DIR	61,009	62,229	74,459	74,459	87,489	
145.44	415 ACCRUED LEAVE CASHOUT	·				15,000	
	461 OVERTIME	1,408	1,402				
	491 HEALTH INSURANCE	21,286	21,639	25,677	25,677	37,550	
	492 WORKERS COMP.	1,465	1,587	2,813	2,813	37,550	
	493 RETIREMENT	11,421	11,535	7,141	7,141	8,303	
	494 MEDICARE	871	887	1,002	1,002	1,397	
	495 FICA/PTS	071	007	1,002	1,002	1,397 563	
	496 PERS SIDEFUND		•	9,700	9,700	10,874	
	497 OVERTIME REIMBURSABLE			9,700	9,700	10,074	
	SUBTOTAL PERSONNEL	97,460	98,538	120,793	120,793	164,748	
		07,400	50,000	120,700	120,755	104,740	
OPER	ATING EXPENSES						
	641 EQUIPMENT RENTAL			500	500	500	
	721 FIELD EQUIP MAINT.	••		500	500	500	
	722 VEHICLE MAINTENANCE	-		1,000	1,000	1,000	
	801 WATER	13,422	13,705	10,000	10,000	10,000	
	802 POWER	1,386	1,140	2,300	2,300	2,300	
	821 OUTSIDE CONSULTING SVS SEE N		17,749	30,000	20,000	25,000	
	841 SMALL TOOLS	167	-	1,000	1,000	1,000	
	842 SPECIAL DEPT SUPPLIES	14,691	22,279	10,000	12,000	15,000	
	851 UNIFORM	425	425	531	531	638	
	871 LIAB & PROP INSURANCE	299	SEE #715	SEE #715	SEE #715	SEE #715	
	881 SPECIAL SERVICES SUBTOTAL OPERATING		-	-		-	
	SUBTOTAL OPERATING	60,715	86,200	55,831	47,831	55,938	
TOTA	L DEPARTMENT APPROPRIATION	158,174	184,738	176,624	168,624	220,686	
Alloca	ition of Positions:						
	PT PUBLIC WORKS DIR					0.125	
	SENIOR MAINTENANCE WORKER	1.00	1.00	1.00	1.00	1.00	
	MAINT. LEADWORKER						
	MAINT. WORKER II						
	MAINT. WORKER I SEE N	OTE		0.25	0.25	0.50	
Total	Full Time Equivalent Employees	1.00	1.00	1.25	1.25	1.63	
NOTE							
	Town tree survey - streets & pa	ırks					
	Trail Maintenance						

# Fairfax Recreation and Community Services Department BUDGET MESSAGE

#### ORGANIZATION:

This department is comprised of the following personnel:

- 1 Recreation and Community Services Manager- Programs part-time hourly
- 1 Recreation and Community Services Manger Events part-time hourly
- 1 Recreation and Community Service Manager Marketing part-time hourly
- = 3 FTE hourly/ part-time employees.

Fairfax Recreation and Community Services Department brings together the resources of town staff who all focus on community services, classes and events.

The Events Manager focuses on coordinating Parks and Recreation Commission (PARC) and Volunteer Board activities while the Programs Manager oversees the classes and recreational activities. The Marketing Manager works on website development and promotional aspects of the department. As a department we produce a **Town of Fairfax** seasonal guide twice a year that showcases all our events, services and programs, including our Partnerships.

**Fairfax Recreation** has appreciated the ability to improve local community services, enhance utilization of our buildings and parks, and increase revenue for the Town of Fairfax. With the help of the Measure I and the General Fund we are able to establish high quality and affordable events and programs for the community and pay 3 part time employees to administer the program.

#### 2015-16 ACCOMPLISHMENTS:

- Published two Town of Fairfax Recreation catalogs
- Increased outreach by mailing to all Fairfax residents the catalog twice each year; 3,000 households
- Continued successful Partnership programs
- Expanded and enhance class offering for all age groups
- Continued Holiday Craft Faire fundraising event with Sustainable Fairfax
- Continued Camp Fairfax program school aged youth and middle school Counselor in Training students
- Continued Fairfax Youth Club middle school and high school program
- Expanded Senior programming and hosted Senior Saturday Social and Fair event
- Continued to provide support for trails programs via the Fairfax Volunteers
- Worked with Ross Valley Fire Department to provide chipper service to residents in the neighborhoods as part of wildfire safety prevention
- Continued to recruit more volunteers

- Improved building facilities by upgrading stage at Women's Club, redwood stage by Peri Park and three benches in Bolinas Park
- Oversaw temporary art mandala installation at Youth Center
- Extended AIR contract for additional year
- Sponsored town-wide picnic
- Sponsored community Passover Seder
- Sponsored holiday wreathmaking/caroling/potluck
- Sponsored annual Spring egg hunt
- Conducted creek clean-up with Fairfax Volunteers

#### FY 2016-17 GOALS AND OBJECTIVES:

- Publish two Town of Fairfax Recreation catalogs reaching all Fairfax households
- Continue successful Partnership programs
- Enhance class offering for all age groups
- Continue Holiday Craft Faire fundraising event with Sustainable Fairfax
- Continue Camp Fairfax program school aged youth and middle school Counselor in Training students
- Add a Spanish Camp program for school aged youth in the summer
- Continue Fairfax Youth Club middle school and high school program
- Expand Senior programming
- Continue to provide support for trails programs via the Fairfax Volunteers
- Work with Ross Valley Fire Department to provide chipper service to residents in the neighborhoods as part of wildfire safety prevention
- Continue to recruit more volunteers
- Improve building and park facilities with mural behind the Pavilion stage, retrofitting benches in Bolinas Park through memorial designations, and upgrading the picnic tables near the Women's Club
- Extend AIR contract for additional year
- Hold Volunteer Recognition Awards ceremony honoring those who have volunteered throughout the year
- Continue to sponsor town-wide picnic
- Continue to host community Passover Seder
- Educate residents on disaster preparedness
- Continue to offer holiday wreathmaking/caroling/potluck event
- Continue to host Spring egg hunt
- Conduct creek clean-up
- Research bicycle pump track proposal adjacent to Peri Park



2016-17 Operating Budget

FUND ACTIVITY 01 GENERAL FUND

**616 COMMUNITY SERVICES** 

#### **ACTIVITY DESCRIPTION**

Formerly "Volunteers for Fairfax", program is designed to accomplish a variety of community involvement projects through a program of recruiting community volunteers. The program is overseen by the Community Services Manager working with the Volunteer Board. Volunteers participate in creek cleanup for flood prevention, trail marking & maintenance, brush clearing for fire prevention and community service. On the fun side, Volunteers host the annual town-wide picnic, and the holiday caroling & wreath making event.

DEPARTMENT SUMMARY		FY 2013-14 Actual	FY 2014-15 Actual	FY 2015-16 Adopted	FY 2015-16 Projected	FY 2016-17 Proposed		
PERSONNEL								
411 REGULAR PT SALARIES	SEE NOTE	16,170	18,360	15,506	15,506	16,122		
492 WORKERS COMP		471	476	580	580	550		
493 RETIREMENT		3,394	3,343	2,017	2,017	1,598		
494 MEDICARE		220	249	207	207	215		
495 FICA/PTS		6,093						
496 PERS SIDEFUND				2,375	2,375	2,662		
SUBTOTAL PERSONNEL		26,348	22,428	20,685	20,685	21,146		
OPERATING EXPENSES								
711 OFFICE EQUIP MAINT.			150	150	150	150		
801 WATER	SEE NOTE	193	200	200	200	200		
804 TELEPHONE		262	700	700	700	700		
811 POSTAGE		737	400	400	400	400		
813 OFFICE SUPPLIES		588	500	500	200	500		
842 SPECIAL DEPT SUPPLIES	SEE NOTE	1,324	1,100	3,100	3,100	3,100		
SUBTOTAL OPERATING		3,103	3,050	5,050	4,750	5,050		
TOTAL DEPARTMENT APPROPRIATION	29,452	25,478	25,735	25,435	26,196			

Allocation	of Pos	sitions:
------------	--------	----------

Community Resources Coord

0.30 0.30 0.30

0.30

0.30

Total Full Time Equivalent Employees 0.30 0.30 0.30 0.30 0.30

NOTES:	This department was formerly 216
	411 One half of part-time Community Resources Coord
	801 Water for Community Garden
	842 Includes additional \$2,000 for volunteer activities ie. Electronic Newsletter & outreach



2016-17 Operating Budget

FUND ACTIVITY 01 GENERAL FUND

CTIVITY 617 RECREATION EVENTS

#### ACTIVITY DESCRIPTION

The Recreation Department provides recreational activities and events for the citizens of Fairfax. The program is overseen by the Community Resources Corordinator working with the Parks & Recreation Commission (PARC). Special Events include music festivals, winter ice skating, the Spring Egg hunt, monthly senior lunch gatherings and park clean-up days.

DEPARTMENT SUMMARY		FY 2013-14 Actual	FY 2014-15 Actual	FY 2015-16 Adopted	FY 2015-16 Projected	FY 2016-17 Proposed
PERSONNEL 411 REGULAR PT SALARIES 491 HEALTH INSURANCE 492 WORKERS COMP 493 RETIREMENT 494 MEDICARE 496 PERS SIDEFUND	SEE NOTE	29,681 2,697 797 5,800 409	30,860 2,929 794 5,844 415	29,563 3,037 1,106 3,424 394 4,500	29,563 3,037 1,106 3,424 394 4,500	30,541 3,315 1,025 3,075 400 5,045
SUBTOTAL PERSONNEL		39,384	40,842	42,024	42,024	43,401
OPERATING EXPENSES 804 TELEPHONE						
811 POSTAGE 813 OFFICE SUPPLIES		- 170	200 120	200 120	200 120	200 120
821 OUTSIDE CONSULTING SVS	SEE NOTE	170	120	120	120	120
881 SPECIAL SERVICES		4,791	6,650	6,650	6,650	6,650
SUBTOTAL OPERATING		4,962	6,970	6,970	6,970	6,970
TOTAL DEPARTMENT APPROPRIATION		44,345	47,812	48,994	48,994	50,371

Allocation of Positions:  Community Resources Coord  Admin Asst II	0.30	0.30	0.30 0.25	0.30 0.25	0.30 0.25
Total Full Time Equivalent Employees	0.30	0.30	0.55	0.55	0.55

NOTES:	This department was formerly 217		
	411 - One half of part-time Commu	nity Resources Coord & 1/4 Ad	min Asst II
	881 Easter egg hunt	400	
	Artist in Residence	400	
	English Tea	2,500	
	Fairfax Theater Co	3,350	



2015-16 Operating Budget

FUND

01 GENERAL FUND

ACTIVITY

**621 RECREATION CLASSES/ACTIVITIES** 

#### **ACTIVITY DESCRIPTION**

Fairfax Recreation and Community Services Department (formerly FOCAS and Volunteers) is a newly formed department that brings together and better coordinates the resources of town staff who all focus on community services, classes, recreational activities, and events. Fairfax Recreation and Community Services's (RCS) mission is to improve community services and activities for youth, adults, and senior as well as enhance utilization of our buildings and parks within our budgetary resources.

	DEPARTMENT SUMMARY		FY 2013-14	FY 2014-15	FY 2015-16	FY 2015-16	FY 2016-17
***************************************	DEPARTIVIENT SUMMARY		Actual	Actual	Adopted	Projected	Proposed
PERSONNE	L		SEE FUND	TIVITY			
411	REGULAR PT SALARIES				42,623	42,623	43,047
492	WORKERS COMP.				1,735	1,735	1,597
494	MEDICARE				618	618	624
495	FICA/PTS				1,598	1,598	1,614
	SUBTOTAL PERSONNEL		-	•	46,574	46,574	46,882
OPERATING	S EXPENSES						
	TELEPHONE				840	840	840
	CABLE				040	040	040
	OFFICE SUPPLIES						
821	OUTSIDE CONSULTING SVS	SEE NOTE			26,000	26,000	31,000
822	CONTRACTED SERVICES				600	600	600
	SPECIAL DEPT SUPPLIES				3,000	3,000	3,000
	SENIOR PROGRAMS	SEE NOTE			5,000	5,000	8,000
	MEETING/CONF & TRAVEL				200	200	200
881					5,000	5,000	7,000
890	MISCELLANEOUS				500	500	500
	SUBTOTAL OPERATING		-	-	41,140	41,140	51,140
TOTAL DEP	ARTMENT APPROPRIATION		-	-	87,714	87,714	98,022
Allocation o	f Positions:						
	REATION COORDINATORS (2)			*	1.00	1.00	1.00

#### **Total Full Time Equivalent Employees**

1.00 1.00 1.00

NOTES:	This department was formerly in Fund 11
821	Includes class instructors for newborn to seniors including art class, music, dance, mom group,
Committee Commit	Instuctors are compensated based on a 70/30 split of class revenues
	Classes are held at Womens Club, Pavilion, and youth center
	Includes \$10,000 of expenses for Grant (\$5,000 from Age Friendly Taskforce + \$5,000 match)
843	In FY17, Town is expanding senior programs to include Chair Yoga & Movement Dance and support for
***************************************	Age Friendly Fairfax Taskforce. Senior programs are free to participants and subsidised by Measure J.



2016-17 Operating Budget

FUND ACTIVITY

01 GENERAL FUND 622 SUMMER CAMPS

#### **ACTIVITY DESCRIPTION**

Camp Fairfax is a summer camp for children 5-10 years old offered through the Recreation & Community Services. In Summer 2016 Town will begin adding Spanish Camp for bilingual families.children 5-8 years old

DEPARTMENT SUMMARY		FY 2013-14 Actual	FY 2014-15 Actual	FY 2015-16 Adopted	FY 2015-16 Projected	FY 2016-17 Proposed
PERSONNEL		SEE FUNI	D 11 FOR PR	IOR YEAR AG	CTIVITY	
411 REGULAR PT SALARIES 492 WORKERS COMP.						
494 MEDICARE						
495 FICA/PTS 492 WORKERS COMP.						
SUBTOTAL PERSONNEL		-	•	•	•	-
OPERATING EXPENSES						
821 OUTSIDE CONSULTING SVS	SEE NOTE			8,000	8,000	12,500
822 CONTRACTED SERVICES 842 SPECIAL DEPT SUPPLIES				600	600	600
842 SPECIAL DEPT SUPPLIES 890 MISCELLANEOUS				1,000 100	1,000	1,200 100
1000 WIIOCELEAINEOUS				100	100	100
	•					
SUBTOTAL OPERATING		-	•	9,700	9,700	14,400
TOTAL DEPARTMENT APPROPRIATION		-	-	9,700	9,700	14,400
Allegation of Death and						

### Allocation of Positions:

#### **Total Full Time Equivalent Employees**

0.00

0.00

NOTES:	This department was formerly in Fund 11
821	Summer camp staff (6) including Camp Director, 3 councilors, 1 credentialed bilingual teacher & assistant
	Expenses are offset by tuition fees & community grants
	- Camp Fairfax (25 per week @ \$215) for 3.5 weeks
	- Spanish Camp (\$285 x 8) for two weeks



2016-17 Operating Budget

FUND ACTIVITY

01 GENERAL FUND 625 RENTAL FACILITIES

#### **ACTIVITY DESCRIPTION**

Formerly separated in two departments: 625-Rental Facilities-Women's Club & Ballpark and 626-Rental Facilities-Pavilion This division is responsible for the care and maintenance of the Women's Club, Ballfield and Pavilion. Duties include setting up for all Town meetings including the Town Council and Planning Commission.

401 REGULAR SALARIES 421 TEMP LABOR 415 ACCRUED LEAVE CASHOUT 461 OVERTIME 491 HEALTH INSURANCE 492 WORKERS COMP. 493 RETIREMENT 494 MEDICARE 495 FICA/PTS SUBTOTAL PERSONNEL  DPERATING EXPENSES 731 BLDG-GROUNDS MAINT.	9,590 340 154 10,084	340 9 40 12,796	3,080 422 746 150 <b>15,383</b>	3,080 422 746 150 15,383	7,208 363 725 142 18,796
421 TEMP LABOR 415 ACCRUED LEAVE CASHOUT 461 OVERTIME 491 HEALTH INSURANCE 492 WORKERS COMP. 493 RETIREMENT 494 MEDICARE 495 FICA/PTS SUBTOTAL PERSONNEL  DPERATING EXPENSES	340 154 10,084	340 9 40 <b>12,796</b>	3,080 422 746 150 <b>15,383</b>	3,080 422 746 150	7,208 363 725 142 18,796
415 ACCRUED LEAVE CASHOUT 461 OVERTIME 491 HEALTH INSURANCE 492 WORKERS COMP. 493 RETIREMENT 494 MEDICARE 495 FICA/PTS SUBTOTAL PERSONNEL  OPERATING EXPENSES	340 154 10,084	340 9 40 <b>12,796</b>	3,080 422 746 150 <b>15,383</b>	3,080 422 746 150	7,208 363 725 142 18,796
461 OVERTIME 491 HEALTH INSURANCE 492 WORKERS COMP. 493 RETIREMENT 494 MEDICARE 495 FICA/PTS SUBTOTAL PERSONNEL  OPERATING EXPENSES	10,084	9 40 <b>12,796</b> 9,651	422 746 150 15,383	422 746 150 15,383	363 725 142 18,796
491 HEALTH INSURANCE 492 WORKERS COMP. 493 RETIREMENT 494 MEDICARE 495 FICA/PTS SUBTOTAL PERSONNEL  DPERATING EXPENSES	10,084	9 40 <b>12,796</b> 9,651	422 746 150 15,383	422 746 150 15,383	363 725 142 18,796
492 WORKERS COMP. 493 RETIREMENT 494 MEDICARE 495 FICA/PTS SUBTOTAL PERSONNEL  OPERATING EXPENSES	10,084	9 40 <b>12,796</b> 9,651	422 746 150 15,383	422 746 150 15,383	363 725 142 18,796
493 RETIREMENT 494 MEDICARE 495 FICA/PTS SUBTOTAL PERSONNEL  DPERATING EXPENSES	10,084	9 40 <b>12,796</b> 9,651	746 150 <b>15,383</b>	746 150 15,383	725 142 18,796
494 MEDICARE 495 FICA/PTS SUBTOTAL PERSONNEL  DPERATING EXPENSES	10,084	40 <b>12,796</b> 9,651	150 <b>15,383</b>	150 <b>15,383</b>	142 <b>18,79</b> 6
495 FICA/PTS SUBTOTAL PERSONNEL  PERATING EXPENSES	10,084	40 <b>12,796</b> 9,651	15,383	15,383	18,796
SUBTOTAL PERSONNEL  OPERATING EXPENSES		<b>12,796</b> 9,651		•	•
OPERATING EXPENSES		9,651		•	•
	770		12.800	12 900 1	
	770		12.800	12 000 1	
(3) DUNG-CARUNUS WARRI	770		12.000		12,800
801 WATER	. //() /	837	800	800	800
802 POWER	25,096	25,954	16,500	22,887	16,500
803 SANITARY	1,276	20,001	- 10,000	22,007	10,000
804 TELEPHONE	375	403	400	400	400
821 OUTSIDE CONSULTING SVS		764	8,500	120	500
822 OUTSIDE CONTRACT SVS SEE NOTE	1,579	1,418	1,600	6,500	9,000
841 SMALL TOOLS	6,252	· · · · · · · · · · · · · · · · · · ·		,	
842 SPECIAL DEPT SUPPLIES SEE NOTE		2,616	6,000	6,000	6,000
851 UNIFORM		-	106	106	106
871 LIAB & PROP INSURANCE	(75)	SEE #715	SEE #715	SEE #715	SEE #715
SUBTOTAL OPERATING	35,273	46,650	46,706	49,613	46,106
TOTAL DEPARTMENT APPROPRIATION	45,357	59,446	62,089	64,996	64,902
Allocation of Positions:					
MAINT. WORKER I			0.25	0.25	0.25
otal Full Time Equivalent Employees	0.50	0.50	0.25	0.25	0.25
NOTES:					
VUIES.					

842 Supplies necessary for the upkeep of the rental buildings including cleaning supplies.

Repainting and exterior repairs - Includes landscaping

2016-17 Operating Budget

**FUND ACTIVITY** 

01 GENERAL FUND 715 NON DEPARTMENTAL

#### **ACTIVITY DESCRIPTION**

г	DEPARTMENT SUMMARY		FY 2013-14	FY 2014-15	FY 2015-16	FY 2015-16	FY 2016-17
la l	SEI ARTIGIERT GOIMMART		Actual	Actual	Adopted	Projected	Proposed
PERSONNEL	,						
	HEALTH INSURANCE		7,712	7,712		I	
	RETIREE HEALTH BENEFITS	SEE NOTE	39,845	40,936	60,000	60,000	63,60
	VORKERS COMP.	OLL NOTE		19,896	00,000	00,000	03,00
	RETIREMENT		4,205	6,573	· · · · · · · · · · · · · · · · · · ·		
	TICA/PTS		7,389	(7,389)	***************************************		
	PERS SIDEFUND		7,000	(7,505)	SEE DEPTS	SEE DEPTS	SEE DEPTS
SI	UBTOTAL PERSONNEL		59,151	67,728	60,000	60,000	63,60
PERATING E	XPENSES						
	OUTSIDE CONTRACT SVS		7,635	605		I	
	CONTRACTED SVCS	SEE NOTE	162,256	186,979	225,000	215,332	245,00
	SPECIAL DEPT SUPPLIES	OLL NOTE	2,736	1,151	4,000	2,000	4,00
	IAB & PROP INSURANCE		114,062	109,431	120,374	120,374	131,20
	SPECIAL SERVICES	SEE NOTE	21,181	17,196	17,000	19,000	
	MISCELLANEOUS	SEE NOTE	1,451	1,472	1,000	1,000	10,00
	CLAIMS - WC / SETTLEMENTS	SEE NOTE	76,530	178,260	150,000	l	1,00
	RAN INTEREST	SEE NOTE	2,166	1,199		130,000	150,00
	CERTB/OPEB	SEENOTE	90,000	120,000	3,000 120,000	3,000 120,000	3,00
	UBTOTAL OPERATING		<u> </u>			<u> </u>	120,00
<u> </u>							
			478,017	616,293	640,374	610,706	664,20
	RTMENT APPROPRIATION		478,017 537,168	684,021	640,374 700,374	610,706 670,706	·
OTAL DEPAR	RTMENT APPROPRIATION Positions:		537,168	ŕ	·	·	·
OTAL DEPAR Allocation of P ADMIN	RTMENT APPROPRIATION Positions: IISTRATIVE ASSISTANT II		537,168 1.00	684,021	700,374	670,706	664,200 727,800 -
OTAL DEPAR Illocation of P ADMINI Otal Full Time	RTMENT APPROPRIATION Positions:		537,168	ŕ	·	·	·
OTAL DEPAR Illocation of P ADMINI Otal Full Time	RTMENT APPROPRIATION Positions: ISTRATIVE ASSISTANT II e Equivalent Employees		537,168 1.00	684,021	700,374	670,706	727,80
OTAL DEPAR Allocation of P ADMINI Otal Full Time IOTES:	RTMENT APPROPRIATION  Positions: ISTRATIVE ASSISTANT II E Equivalent Employees  ESOC OF BAY AREA GOVERNMENTS (A	ABAG)	537,168 1.00 1.00	684,021 - 0.00	700,374 - 0.00	670,706 - 0.00	727,80 - 0.0
OTAL DEPAR Allocation of P ADMINI Otal Full Time IOTES: 822 AS	RTMENT APPROPRIATION  Positions:  ISTRATIVE ASSISTANT II  E Equivalent Employees  ESOC OF BAY AREA GOVERNMENTS (AMEMIC)  MCM (WEBCAST)	ABAG)	537,168 1.00 1.00 FY14	684,021 - 0.00 FY15	700,374 - 0.00 FY16 BUD	670,706 - 0.00 FY16 PROJ	727,80 - 0.0 FY17 BUI 2,40
OTAL DEPAR Mocation of P ADMINI Otal Full Time IOTES: 822 AS CM	RTMENT APPROPRIATION  Positions:  IISTRATIVE ASSISTANT II  E Equivalent Employees  ESOC OF BAY AREA GOVERNMENTS (AMOUNT)  DUNTY OF MARIN MIDAS ACCOUNT	ABAG)	537,168 1.00 1.00 FY14 2,220	684,021 - 0.00 FY15 2,261	700,374 - 0.00 FY16 BUD 2,400	670,706 - 0.00 FY16 PROJ 2,148	727,80 - 0.0 FY17 BUI 2,4( 9,00
OTAL DEPAR Illocation of P ADMINI Otal Full Time IOTES: 822 AS CM CC FA	RTMENT APPROPRIATION  Positions:  IISTRATIVE ASSISTANT II  E Equivalent Employees  ESSOC OF BAY AREA GOVERNMENTS (A  MCM (WEBCAST)  DUNTY OF MARIN MIDAS ACCOUNT  AIRFAX CHAMBER OF COMMERCE	ABAG)	537,168 1.00 1.00 FY14 2,220 7,525 19,375	684,021 - 0.00 FY15 2,261 6,525 19,200 210	700,374 - 0.00 FY16 BUD 2,400 8,400	670,706 - 0.00 FY16 PROJ 2,148 5,000	727,80 - 0.0 FY17 BUI 2,40 9,00 20,00
OTAL DEPAR Illocation of P ADMINI Otal Full Time IOTES: 822 AS CM CC FA	RTMENT APPROPRIATION  Positions:  IISTRATIVE ASSISTANT II  E Equivalent Employees  ESOC OF BAY AREA GOVERNMENTS (AMOUNT)  DUNTY OF MARIN MIDAS ACCOUNT	ABAG)	537,168 1.00 1.00 FY14 2,220 7,525	684,021 - 0.00 FY15 2,261 6,525 19,200	700,374 - 0.00 FY16 BUD 2,400 8,400 20,000	670,706  - 0.00  FY16 PROJ  2,148  5,000  20,000	727,80 - 0.0 FY17 BUI 2,40 9,00 20,00
OTAL DEPAR Allocation of P ADMINI Otal Full Time IOTES: 822 AS CM CC FA	RTMENT APPROPRIATION  Positions:  IISTRATIVE ASSISTANT II  E Equivalent Employees  ESSOC OF BAY AREA GOVERNMENTS (A  MCM (WEBCAST)  DUNTY OF MARIN MIDAS ACCOUNT  AIRFAX CHAMBER OF COMMERCE		537,168 1.00 1.00 FY14 2,220 7,525 19,375	684,021 - 0.00 FY15 2,261 6,525 19,200 210	700,374 - 0.00 FY16 BUD 2,400 8,400 20,000	670,706 - 0.00 FY16 PROJ 2,148 5,000 20,000 2000	727,80  - 0.0  FY17 BUI 2,4( 9,00 20,00 11,70
OTAL DEPAR Allocation of P ADMINI Otal Full Time IOTES: 822 AS CM CC FA GC HF	RTMENT APPROPRIATION  Positions:  IISTRATIVE ASSISTANT II  E Equivalent Employees  ESOC OF BAY AREA GOVERNMENTS (AMEMICAN (WEBCAST)  DUNTY OF MARIN MIDAS ACCOUNT  AIRFAX CHAMBER OF COMMERCE  DLSCH, C (WEBPAGE SERVICES)		537,168  1.00 1.00  FY14  2,220 7,525 19,375  9,900	684,021 - 0.00 FY15 2,261 6,525 19,200 210 11,700	700,374  - 0.00  FY16 BUD 2,400 8,400 20,000 - 11,700	670,706 - 0.00 FY16 PROJ 2,148 5,000 20,000 200 11,700	727,80  - 0.0  FY17 BUI 2,4( 9,0( 20,0( 11,7( 15,0(
OTAL DEPAR Allocation of P ADMINI Otal Full Time IOTES:  822 AS CM CC FA GC HF	RTMENT APPROPRIATION  Positions:  IISTRATIVE ASSISTANT II  E Equivalent Employees  ESOC OF BAY AREA GOVERNMENTS (AMOCM (WEBCAST)  DUNTY OF MARIN MIDAS ACCOUNT  AIRFAX CHAMBER OF COMMERCE  DUSCH, C (WEBPAGE SERVICES)  F&H CONSULTANTS (SOLID WASTE RAD  DMELESS  EAGUE OF CALIFORNIA CITIES	TE STUDY)	537,168 1.00 1.00 FY14 2,220 7,525 19,375	684,021 - 0.00 FY15 2,261 6,525 19,200 210 11,700	700,374  - 0.00  FY16 BUD 2,400 8,400 20,000 - 11,700 15,000	670,706  - 0.00  FY16 PROJ  2,148 5,000 20,000 200 11,700 15,000	727,80  - 0.0  FY17 BUI 2,4( 9,0( 20,0( 11,7( 15,0( 11,18
OTAL DEPAR Allocation of P ADMINI Otal Full Time IOTES:  822 AS CM CC FA GC HF	RTMENT APPROPRIATION  Positions:  IISTRATIVE ASSISTANT II  E Equivalent Employees  ESOC OF BAY AREA GOVERNMENTS (AMOUNT (WEBCAST)  DUNTY OF MARIN MIDAS ACCOUNT (AIRFAX CHAMBER OF COMMERCE (DLSCH, C (WEBPAGE SERVICES))  F&H CONSULTANTS (SOLID WASTE RADMELESS)	TE STUDY)	537,168  1.00 1.00  FY14 2,220 7,525 19,375 9,900 1,494	684,021  - 0.00  FY15 2,261 6,525 19,200 210 11,700 12,640	700,374  - 0.00  FY16 BUD 2,400 8,400 20,000 - 11,700 15,000 11,181	670,706  - 0.00  FY16 PROJ 2,148 5,000 20,000 2000 11,700 15,000 11,181	727,80  - 0.0  FY17 BUI 2,4( 9,0( 20,0( 11,7( 15,0( 11,18 4,8(
OTAL DEPAR Illocation of P ADMINI OTAL Full Time IOTES:  822 AS CM CC FA GC HF	RTMENT APPROPRIATION  Positions:  IISTRATIVE ASSISTANT II  E Equivalent Employees  ESOC OF BAY AREA GOVERNMENTS (AMOCM (WEBCAST)  DUNTY OF MARIN MIDAS ACCOUNT  AIRFAX CHAMBER OF COMMERCE  DUSCH, C (WEBPAGE SERVICES)  F&H CONSULTANTS (SOLID WASTE RAD  DMELESS  EAGUE OF CALIFORNIA CITIES	TE STUDY)	537,168  1.00 1.00  FY14  2,220 7,525 19,375  9,900 1,494  4,598	684,021  - 0.00  FY15 2,261 6,525 19,200 210 11,700 12,640 4,048	700,374  - 0.00  FY16 BUD 2,400 8,400 20,000 - 11,700 15,000 11,181 4,800	670,706  - 0.00  FY16 PROJ 2,148 5,000 20,000 200 11,700 15,000 11,181 4,400	727,80  - 0.0  FY17 BU  2,40  9,00  20,00  11,70  15,00  11,18  4,80  81,66
OTAL DEPAR Illocation of P ADMINI OTAL Full Time OTES: 822 AS CM CC FA GC HF HC LE MA MA	RTMENT APPROPRIATION  Positions:  IISTRATIVE ASSISTANT II  E Equivalent Employees  ESSOC OF BAY AREA GOVERNMENTS (A  MCM (WEBCAST)  DUNTY OF MARIN MIDAS ACCOUNT  AIRFAX CHAMBER OF COMMERCE  DLSCH, C (WEBPAGE SERVICES)  F&H CONSULTANTS (SOLID WASTE RA  DMELESS  EAGUE OF CALIFORNIA CITIES  ARIN COUNTY ADMIN (ANIMAL CONTRO  ARIN COUNTY TAX COLLECTOR (LAFC-  ARIN GENERAL SERVICES AUTHORITY	TE STUDY) OL)	537,168  1.00 1.00  FY14  2,220 7,525 19,375  9,900 1,494  4,598 73,703	684,021  - 0.00  FY15 2,261 6,525 19,200 210 11,700 12,640 4,048 72,687	700,374  - 0.00  FY16 BUD 2,400 8,400 20,000 - 11,700 15,000 11,181 4,800 78,668	670,706  - 0.00  FY16 PROJ  2,148 5,000 20,000 11,700 15,000 11,181 4,400 78,668	727,80  - 0.0  FY17 BUI 2,40 9,00 20,00 20 11,70 15,00 11,18 4,80 81,66 6,02
OTAL DEPAR Illocation of P ADMINI OTAL Full Time IOTES:  822 AS CN CC FA GC HF HC LE MA MA MA	RTMENT APPROPRIATION  Positions:  IISTRATIVE ASSISTANT II  E Equivalent Employees  ESOC OF BAY AREA GOVERNMENTS (AMEMICAN (WEBCAST)  DUNTY OF MARIN MIDAS ACCOUNT (AMERICAN COMMERCE)  DISCH, C (WEBPAGE SERVICES)  FEH CONSULTANTS (SOLID WASTE RADMELESS)  EAGUE OF CALIFORNIA CITIES  ARIN COUNTY ADMIN (ANIMAL CONTROPARIN COUNTY TAX COLLECTOR (LAFC)  ARIN GENERAL SERVICES AUTHORITY  ARIN IT, INC	OL)	537,168  1.00 1.00  FY14  2,220 7,525 19,375  9,900 1,494  4,598 73,703 3,728	684,021  - 0.00  FY15 2,261 6,525 19,200 210 11,700 12,640 4,048 72,687 4,851	700,374  - 0.00  FY16 BUD 2,400 8,400 20,000 - 11,700 15,000 11,181 4,800 78,668 5,024	670,706  - 0.00  FY16 PROJ  2,148 5,000 20,000 11,700 15,000 11,181 4,400 78,668 5,024	727,80  - 0.0  FY17 BUI 2,4( 9,0) 20,0) 21,7( 15,0) 11,18 4,8( 81,68 6,02 10,0)
OTAL DEPAR Allocation of P ADMINI OTAL Full Time IOTES:  822 AS CM CC FA GC HF HC LE MA MA MA MA RV	RTMENT APPROPRIATION  Positions: IISTRATIVE ASSISTANT II  PEQUIVALENT Employees  ESOC OF BAY AREA GOVERNMENTS (AMOCM (WEBCAST) DUNTY OF MARIN MIDAS ACCOUNT AMFAX CHAMBER OF COMMERCE DLSCH, C (WEBPAGE SERVICES) FEH CONSULTANTS (SOLID WASTE RADMELESS EAGUE OF CALIFORNIA CITIES  ARIN COUNTY ADMIN (ANIMAL CONTROPERATION COUNTY TAX COLLECTOR (LAFCARIN GENERAL SERVICES AUTHORITY ARIN IT, INC  V HEALTHY COMMUNITY COLLABERAT	OL)	537,168  1.00 1.00  FY14 2,220 7,525 19,375 9,900 1,494 4,598 73,703 3,728 13,508	684,021  - 0.00  FY15 2,261 6,525 19,200 210 11,700 12,640  4,048 72,687 4,851 8,511	700,374  - 0.00  FY16 BUD 2,400 8,400 20,000 - 11,700 15,000 11,181 4,800 78,668 5,024 11,511	670,706  - 0.00  FY16 PROJ 2,148 5,000 20,000 11,700 15,000 11,181 4,400 78,668 5,024 11,511	727,80 - 0.0 FY17 BUI
OTAL DEPAR Allocation of P ADMINI OTAL Full Time OTES:  822 AS CN CC FA GC HF HC LE MA MA MA MA RV	RTMENT APPROPRIATION  Positions:  IISTRATIVE ASSISTANT II  E Equivalent Employees  ESOC OF BAY AREA GOVERNMENTS (AMEMICAN (WEBCAST)  DUNTY OF MARIN MIDAS ACCOUNT (AMERICAN COMMERCE)  DISCH, C (WEBPAGE SERVICES)  FEH CONSULTANTS (SOLID WASTE RADMELESS)  EAGUE OF CALIFORNIA CITIES  ARIN COUNTY ADMIN (ANIMAL CONTROPARIN COUNTY TAX COLLECTOR (LAFC)  ARIN GENERAL SERVICES AUTHORITY  ARIN IT, INC	OL)	537,168  1.00 1.00  FY14 2,220 7,525 19,375 9,900 1,494 4,598 73,703 3,728 13,508	684,021  - 0.00  FY15 2,261 6,525 19,200 210 11,700 12,640  4,048 72,687 4,851 8,511	700,374  - 0.00  FY16 BUD 2,400 8,400 20,000 - 11,700 15,000 11,181 4,800 78,668 5,024 11,511 16,000	670,706  - 0.00  FY16 PROJ  2,148 5,000 20,000 11,700 15,000 11,181 4,400 78,668 5,024 11,511 13,000	727,80  - 0.0  FY17 BU 2,44 9,00 20,00 21 11,70 15,00 11,18 4,88 81,63 6,00 10,00 16,00
OTAL DEPAR Illocation of P ADMINI OTAL TIME IOTES:  822 AS CM CC FA GC HF HC LE MA MA MA RV SU	RTMENT APPROPRIATION  Positions: IISTRATIVE ASSISTANT II  PEQUIVALENT Employees  ESOC OF BAY AREA GOVERNMENTS (AMOCM (WEBCAST) DUNTY OF MARIN MIDAS ACCOUNT AMFAX CHAMBER OF COMMERCE DLSCH, C (WEBPAGE SERVICES) FEH CONSULTANTS (SOLID WASTE RADMELESS EAGUE OF CALIFORNIA CITIES  ARIN COUNTY ADMIN (ANIMAL CONTROPERATION COUNTY TAX COLLECTOR (LAFCARIN GENERAL SERVICES AUTHORITY ARIN IT, INC  V HEALTHY COMMUNITY COLLABERAT	OL)	537,168  1.00 1.00  FY14 2,220 7,525 19,375 9,900 1,494 4,598 73,703 3,728 13,508 16,075	684,021  - 0.00  FY15 2,261 6,525 19,200 210 11,700 12,640 4,048 72,687 4,851 8,511 21,450	700,374  - 0.00  FY16 BUD 2,400 8,400 20,000 - 11,700 15,000 11,181 4,800 78,668 5,024 11,511 16,000 2,500	670,706  - 0.00  FY16 PROJ  2,148 5,000 20,000 11,700 15,000 11,181 4,400 78,668 5,024 11,511 13,000 2,500	727,80  - 0.0  FY17 BU  2,4  9,0  20,0  21  11,7  15,0  11,1  4,8  81,6  6,0  10,0  16,0  2,5  20,0
OTAL DEPAR Allocation of P ADMINI Total Full Time IOTES:  822 AS CM CC FA GC HF HC LE MA MA MA RV SU RV	RTMENT APPROPRIATION  Positions:  IISTRATIVE ASSISTANT II  E Equivalent Employees  ESSOC OF BAY AREA GOVERNMENTS (A  MCM (WEBCAST)  DUNTY OF MARIN MIDAS ACCOUNT  AIRFAX CHAMBER OF COMMERCE  DLSCH, C (WEBPAGE SERVICES)  F&H CONSULTANTS (SOLID WASTE RA  DMELESS  EAGUE OF CALIFORNIA CITIES  ARIN COUNTY ADMIN (ANIMAL CONTRO  ARIN COUNTY TAX COLLECTOR (LAFC)  ARIN GENERAL SERVICES AUTHORITY  ARIN IT, INC  V HEALTHY COMMUNITY COLLABERAT  JSTAINABLE FAIRFAX  VSD (CONTRIB TO SCHOOL BUS)	OL)	537,168  1.00 1.00  FY14 2,220 7,525 19,375 9,900 1,494 4,598 73,703 3,728 13,508 16,075	684,021  - 0.00  FY15 2,261 6,525 19,200 210 11,700 12,640  4,048 72,687 4,851 8,511 21,450  17,801	700,374  - 0.00  FY16 BUD 2,400 8,400 20,000 - 11,700 15,000 11,181 4,800 78,668 5,024 11,511 16,000 2,500 25,000 -	670,706  - 0.00  FY16 PROJ  2,148 5,000 20,000 11,700 15,000 11,181 4,400 78,668 5,024 11,511 13,000 2,500	727,80  - 0.0  FY17 BU 2,44 9,00 20,00 21 11,70 15,00 11,11 4,81 81,63 6,03 10,00 16,00 2,50
OTAL DEPAR Allocation of P ADMINI Total Full Time IOTES:  822 AS CM CC FA GC HF HC LE MA MA MA RV SU RV	Positions: IISTRATIVE ASSISTANT II PEQUIVALENT Employees  SSOC OF BAY AREA GOVERNMENTS (AMERICAN) DUNTY OF MARIN MIDAS ACCOUNT MIRFAX CHAMBER OF COMMERCE DLSCH, C (WEBPAGE SERVICES) FAH CONSULTANTS (SOLID WASTE RADMELESS FAGUE OF CALIFORNIA CITIES FARIN COUNTY ADMIN (ANIMAL CONTROPHICAN) FARIN COUNTY TAX COLLECTOR (LAFCIARIN GENERAL SERVICES AUTHORITY FARIN IT, INC) I HEALTHY COMMUNITY COLLABERAT JISTAINABLE FAIRFAX	OL)	537,168  1.00 1.00  FY14 2,220 7,525 19,375 9,900 1,494 4,598 73,703 3,728 13,508 16,075	684,021  - 0.00  FY15 2,261 6,525 19,200 210 11,700 12,640 4,048 72,687 4,851 8,511 21,450	700,374  - 0.00  FY16 BUD 2,400 8,400 20,000 - 11,700 15,000 11,181 4,800 78,668 5,024 11,511 16,000 2,500	670,706  - 0.00  FY16 PROJ  2,148 5,000 20,000 11,700 15,000 11,181 4,400 78,668 5,024 11,511 13,000 2,500	727,80  - 0.0  FY17 BU  2,4  9,0  20,0  21  11,7  15,0  11,1  4,8  81,6  6,0  10,0  16,0  2,5  20,0

881 Chipper services - \$10,000 Other \$7,000

891 Allocation for Worker's Comp claims and settlements 895 TRAN (Tax and Revenue Anticipation Notes) interest & fees



NOTES:

### **Town of Fairfax**

2016-17 Operating Budget

FUND ACTIVITY 01 GENERAL FUND

911 BUILDING MAINTENANCE

10,000

25,620

#### **ACTIVITY DESCRIPTION**

Provide daily maintenance of buildings, set up for public meetings, and respond to citizen complaints.

Also responsible for minor building repairs including but not limited to plumbing, lighting, doors and windows.

	DEPARTMENT SUMMA	RY	FY 2013-14	FY 2014-15	FY 2015-16	FY 2015-16	FY 2016-17
			Actual	Actual	Adopted	Projected	Proposed
PERSONNE							
	REGULAR SALARIES						
421		_	9,590	420			****
415 461	ACCRUED LEAVE CASHOUT OVERTIME		4.55				
491			1,155	455			
492			340	338			
494			154	9			
495			5,301	40			
497	PAYROLL TSFR			-			
	SUBTOTAL PERSONNEL		16,540	1,263		<u> </u>	-
OPERATING	G EXPENSES						
803	SANITARY/DUMP		1,914	- 1	2,552	2,552	2,552
821		3	1,223	4,195	4,000	4,000	4,000
822		SEE NOTE	27,920	35,000	35,000	35,000	35,000
	SPECIAL DEPT SUPPLIES	SEE NOTE	10,587	4,000	7,000	7,000	7,000
851	CLOTHING		-	- 1	100	100	100
	SUBTOTAL OPERATING		41,644	43,195	48,652	48,652	48,652
	SUBTOTAL APPROPRIATION	ı	58,183	44,458	48,652	48,652	48,652
ALLOCATIO	ON TO DEPARTMENTS						
731	BLDG-GROUNDS MAINT.		(51,840)	(41,231)	(60,956)	(60,956)	(48,652)
TOTAL DEF	PARTMENT APPROPRIATION		6,343	3,226	391	391	-
Allocation o	of Positions:						
	NT. LEADWORKER		0.50	0.50			
Total Full T	ime Equivalent Employees		0.50	0.50			
ALLOCATIO	N OF BUILDING MAINTENANCE			FY 15	JANITOR	OTHER	FY 16
TO DEPARTMENTS:		211 TOWN MAN	NAGER	4,416	1,280	1,669	2,949
		221 TOWN CLER	RK	3,685	1,285	1,392	2,677
		241 FINANCE		3,685	1,285	1,392	2,677
		311 PLANNING		5,485	1,285	2,072	3,357
		321 BUILDING II	NSP	3,085	1,285	1,166	2,451
		411 POLICE	101	21,900	6,400		
		510 PUBLIC WO	DVC ADMA	1	0,400	8,275	14,675
				2,400		907	907
		511 STREET MA	-	3,500		1,322	1,322
		625 RENTAL - W	C PAVILION .	12,800	12,800	4,836	17,636
				60,956	25,620	23,032	48,652
						-	

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822 Sewer service - Ross Valley Sanitary District

Janitorial Service - San Rafael Building Maint

842 Supplies needed for upkeep of town-owned buildings



**COMPONENTS OF FUND BALANCE:** 

FUND DEPT 02 DRY PERIOD FUND 715 MISCELLANEOUS

The Dry Period fund is a reserve account of the General Fund used to provide for emergencies or economic downturns. Town policy (Resolution 11-9 adopted 3/2/11) is to maintain a reserve balance 25% of General Funds expenditures. Council identified the optimal balance to be \$1,000,000. This reserve is part of the overall reserves for General Funds.

	FY 2013-14	FY 2014-15	FY 2015-16	5/00/5/0	EV 004045
FUND SUMMARY				FY 2015-16	FY 2016-17
	Actual	Actual	Adopted	Projected	Proposed
BEGINNING FUND BAL	858,053	858,053		1,000,000	1,000,000
		000,000		1,000,000	1,000,000
REVENUES					
050 502 INVESTMENT EARNINGS				-	
				-	
SUBTOTAL REVENUES	-	-	-	-	-
<u>APPROPRIATIONS</u>					
			·	-	
				~	
OUDTOTAL ADDDODDUATIONS				<u> </u>	
SUBTOTAL APPROPRIATIONS	-	-	-	•	-
TRANSFERS					
715 901 TSFR TO 01-GENERAL FUND					
100 931 TSFR FROM 01-GENERAL FUND	-	141,947			
SUBTOTAL TRANSFER	-	141,947	•	*	• .
NET DEPARTMENT ACTIVITY	-	141,947	-	-	
ENDING FUND BAL	858,053	1,000,000		1,000,000	1,000,000

General Funds Appropriations	8,677,343	100.0%	
Dry Period Reserve	1,000,000	11.5%	
Other General Fund Balances	1,466,788	16.9%	
Total General Fund Reserves	2,466,788	28.4%	



FUND DEPT

03 EQUIP REPLACEMENT 923 EQUIP REPLACEMENT

The Equipment Replacement fund is a component of the General Fund used to provide financing for major equipment purchases and leases. Fund Balance represents reserve for future equipment purchases.

FUND SUMMARY		FY 2013-14	FY 2014-15	FY 2015-16	FY 2015-16	FY 2016-17
		Actual	Actual	Adopted	Projected	Proposed
BEGINNING FUND BAL		19,372	8,918		57,763	67,635
REVENUES				•		
050 502 INVESTMENT EARNINGS			_			
090 901 SALE OF ASSETS		6,528	100	_		
SUBTOTAL REVENUES		6,528	100	<b>b</b>	<u> </u>	_
<u>APPROPRIATIONS</u>						
903 996 SOLAR PANEL LEASE		16,600	16,600	16,600	16,600	16,600
903 996 INTEREST		3,912	7,110			
923 921 FIELD EQUIPMENT	SEE NOTE	68,070	132,480	41,828	41,828	52,703
SUBTOTAL APPROPRIATIO	Me	00 502	450 400	00.400	FO 400	00.000
30BTOTAL AFFROFRIATIO	DNO	88,582	156,190	92,422	58,428	69,303
TRANSFERS						
100 910 CAPITAL LEASE FINANCING	Э			-		
100 931 TSFR FROM 01-GENERAL F	UND	71,600	204,935	68,300	68,300	68,300
715 971 TSFR TO 01-GENERAL FUN	ID		-			······································
SUBTOTAL TRANSFER		71,600	204,935	100,000	68,300	68,300
NET DEPARTMENT ACTIVITY		(10,454)	48,845	7,578	9,872	(1,003)
ENDING FUND BAL		8,918	57,763		67,635	66,632

**COMPONENTS OF FUND BALANCE:** 

NOTES:		LAST PMT	FY15	FY16	FY17
921 MOBILE COMPUTING			28,818		
FY15 BODY CAMERAS			16,522		
FY15 VEHICLE PURCHASE		4/8/2015	24,818		
FY10 VEHICLE LOAN - ALLY		01/01/15			**
FY12 VEHICLE LOAN - FORD		05/01/15	20,495		
FY13 VEHICLE LOAN - FORD	43,241	02/01/16	11,725	11,725	
FY14 VEHICLE LOAN - FORD	110,643	01/01/17	30,103	30,103	30,103
FY16 POLICE COPIER		08/01/19			
FY17 POLICE CAR & (6) MDC	83,514	08/01/19			22,600
TOTAL	**************************************	-	132,481	41,828	52.703



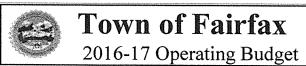
2016-17 Operating Budget

FUND DEPT

### 04 BUILDING & PLANNING 715 MISCELLANEOUS

The Building & Planning Fund is used to collect all Building and Planning fees for transfer to the General Fund

FUND SUMMARY	FY 2013-14	FY 2014-15	FY 2015-16	FY 2015-16	FY 2016-17
FOND SUMMARY	Actual	Actual	Adopted	Projected	Proposed
BEGINNING FUND BAL	(00 040)I	/OT 047\]		(40.004)	4 40-1
BEGINNING FUND BAL	(68,218)	(27,817)	Į.	(40,664)	4,167
REVENUES					
030 311 BUILDING PERMITS	171,333	151,570	150,000	160,333	160,000
030 312 GENERAL PLAN MAINTENANCE FEES	2,987	5,205	3,000	5,397	5,400
030 313 TECHNOLOGY IMPROVEMENT FEES	4,709	7,485	4,000	8,152	8,200
030 314 ENCROACHMENT FEES	-	-	-		-
030 315 HOUSING INSPECTIONS	39,596	29,513	30,000	36,745	36,700
030 317 SEISMIC FEES	(301)	1,273	1,000	9	
030 318 PLAN RETENTION	63	37	-	49	-
030 319 STREET OPENING	43,199	28,243	30,000	38,224	38,000
030 320 ROAD IMPACT FEES	116,398	125,312	120,000	124,567	125,000
030 321 INFRASTRUCTURE IMPROV FEES	4,720	7,417	4,000	8,151	8,000
030 904 MISCELLANEOUS SEE NOTE		-	2,000	-	-
030 904 COUNTY - OTHER	200 704	-			
TOTAL PERMITS AND FEES	382,704	356,055	344,000	381,628	381,300
080 801 ZONING & FILING FEES	79,135	61,733	50,000	100,713	50,000
080 805 BUILDING PLAN CHECK FEES	17,827	19,738	14,000	21,824	20,000
080 806 ENGINEERING PLAN CHECKS	110,735	(10,373)	18,000	15,665	15,000
TOTAL CURRENT CHARGES	207,698	71,098	82,000	138,203	85,000
SUBTOTAL REVENUES	590,401	427,153	426,000	519,831	466,300
APPROPRIATIONS					
	r T			- 1	
				-	
				-	
SUBTOTAL APPROPRIATIONS	-		<b></b>	•	*
TRANSFERS					
715 971 TSFR TO 01-GENERAL FUND	(550,000)	(440,000)	(426,000)	(475,000)	(450,000)
	<del>  (000,000)</del>	(1.0,000)	(720,000)	(770,000)	(400,000)
SUBTOTAL TRANSFER	(550,000)	(440,000)	(426,000)	(475,000)	(450,000)
NET DEPARTMENT ACTIVITY	40,401	(12,847)	-	44,831	16,300
ENDING FUND BAL	(27,817)	(40,664)	[	4,167	20,467
			•		
COMPONENTS OF FUND BALANCE:					
RESERVE - PLANNING DEPOSITS	14,417	11,941	•	21,050	21,050
UNRESERVED	(42,234)	(52,605)		(16,883)	(583)
NOTES:					1
INOTES.					
904 OLEMA ROAD FEASABILITY STUDY					***************************************
				CONTROL OF SAN COMMUNICATION AND AND AND AND AND AND AND AND AND AN	
				***************************************	



FUND DEPT

**05** COMMUNICATION EQUIP REPLACEMENT

924 COMM EQUIP REPLACEMENT

The Communication Equipment Replacement fund is a component of the General Fund used to provide financing for major communication equipment purchases and leases. Police and Public Works have about 25 radios costing in excess of \$100,000

FUND SUMMARY		FY 2013-14 Actual	FY 2014-15 Actual	FY 2015-16 Adopted	FY 2015-16 Projected	FY 2016-17 Proposed
BEGINNING FUND BAL		25,257	189		189	189
REVENUES						
050 502 INVESTMENT EARNINGS					-	
OUDTOTAL DEVENUES					-	
SUBTOTAL REVENUES		-	-	•	-	-
APPROPRIATIONS						
921 FIELD EQUIPMENT	SEE NOTE	7,811		6,000	6,000	6,000
					-	
SUBTOTAL APPROPRIATI	ONS	7,811	-	6,000	6,000	6,000
TRANSFERS						
715 971 TSFR TO 01-GENERAL FU	ND	(17,257)				
TSFR FROM 01-GENERAL	FUND	(11,101)		6,000	6,000	6,000
SUBTOTAL TRANSFER		(17,257)	и	6,000	6,000	6,000
NET DEPARTMENT ACTIVITY		(25,068)	-	-	-	-
ENDING FUND BAL		189	189		189	189

NOTES:
921 Replace radios for Police & DPW as needed



2016-17 Operating Budget

**FUND DEPT** 

### **06 RETIREMENT FUND** 715 MISCELLANEOUS

The Retirement Fund is the repository for retirement funds collected from the Pension Obligation Parcel Tax. The Pension Obligation Tax of .091 per \$100 of Assessed Valuation was established in the 1960's. Proceeds are transferred as needed to the General Fund to offset retirement expenses. The Town participates in the California Public Employee Retirement System (PERS) and has two plans: Safety, for sworn Police and Fire and Miscellaneous for those working over half time. To address rising pension costs, the Town adopted a second lower tier for employees hired after July 1, 2009. In 2012, The state created a third lower tier (PEPRA) for employees hired after January 1, 2013 As of FY14, Town employees contribute their full employee share of pension ranging from 6.5% to 9% of salary.

As of FY16, Safety employees are contributing 1% of employer share of cost

FUND SUMMARY	FY 2013-14	FY 2014-15	FY 2015-16	FY 2015-16	FY 2016-17
	Actual	Actual	Adopted	Projected	Proposed
NING FUND BAL	(7.442)	20 620 1	r	FOOF	07.504
MING FOND BAL	(7,443)	28,630	L	5,965	27,581
<u>IUES</u>					
101 PROPERTY TAX - CURRENT SEC	1,103,281	1,114,982	1,133,000	1,227,116	1,285,000
102 PROPERTY TAX - CURRENT UNSEC	8,703	8,992	9,270	9,139	9,600
103 PROPERTY TAX - PRIOR YEARS	516	524	1,030	475	500
110 SUPPLEMENTAL PROPERTY TAX	19,099	31,624	10,300	23,727	25,000
607 SECURED HOPTR	11,473	11,213	10,300	11,160	11,700
SUBTOTAL REVENUES	1,143,073	1,167,335	1,163,900	1,271,616	1,331,800
SFERS		2.12%		9.25%	4.73%
	(1,107,000)	(1,190,000)	(1,163,900)	(1,250,000)	(1,300,000
931 TSFR FROM 01-GENERAL FUND	(1,107,000)	(1,100,000)	(1,100,000)	(1,230,000)	(1,300,000
SUBTOTAL TRANSFER	(1,107,000)	(1,190,000)	(1,163,900)	(1,250,000)	(1,300,000
EPARTMENT ACTIVITY	36,073	(22,665)	_	21,616	31,800
C ELIND DAI	28,630	,	r		
ENDING FUND BAL		5,965	L	27,581	59,381
	FY16	FY17	FY17	FY17	%
by Department	PERS	ER PERS	SIDEFUND	TOTAL	INCREASE
Council	2,973	1,236	1,850	3,086	3.8%
Town Manager	15,997	11,922	6,894	18,816	17.6%
Town Clerk	4,609	5,300	-	5,300	15.0%
Personnel	4,414	3,587	-	3,587	-18.7%
Finance	18,692	14,138	5,605	19,743	5.6%
Planning/Building	62,215	24,859	42,150	67,009	7.7%
Building Inspector	24,377	9,945	16,535	26,480	8.6%
Police	643,005	207,317	530,644	737,961	14.8%
Public Works Admin	13,183	8,089	6,950	15,039	14.1%
Street Maint	30,433	13,060	19,618	32,677	7.4%
Park Maint	16,713	8,303	10,874	19,177	14.7%
Volunteer	3,973	1,598	2,662	4,260	7.2%
Recreation	7,477	3,075	5,045	8,119	8.6%
Rental - Womens Club	587	•	3,0 13	1	23.5%
_	848,648	313,154	648,825	961,980	13.4%
Rental - Womens Club	<del>1</del>	725 313,154	648,825	725 961,980	***************************************



FUND DEPT 07 SPECIAL POLICE FUND 715 MISCELLANEOUS

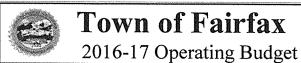
The Special Police Fund is the repository for special police revenues which are transferred to the General Fund to offset related police expenses.

COPS (Citizens' Option for Public Safety) is part of the state SLESF (Supplemental Law Enforcement Services Fund).

FUND SUMMARY	FY 2013-14	FY 2014-15	FY 2015-16	FY 2015-16	FY 2016-17
	Actual	Actual	Adopted	Projected	Proposed
DECIMANNO FUND DAY					
BEGINNING FUND BAL	31,902	4,469		21,083	1,083
REVENUES					
070 733 COPS GRANT	97,567	116,614	100,000	100,000	100,000
SUBTOTAL REVENUES	97,567	116,614	100,000	100,000	100,000
<u>APPROPRIATIONS</u>					
741 842 SPECIAL DEPT SUPPLIES					
SUBTOTAL APPROPRIATIONS	-	•	=		-
TRANSFERS					
715 971 TSFR TO 01-GENERAL FUND	(125,000)	(100,000)	(100,000)	(120,000)	(100,000)
100 931 TSFR FROM 01-GENERAL FUND SUBTOTAL TRANSFER	(125,000)	(100,000)	(100,000)	(420,000)	(400.000)
OUDIVIAL MARGIER	(125,000)	(100,000)	(100,000)	(120,000)	(100,000)
NET DEPARTMENT ACTIVITY	(27,433)	16,614	-	(20,000)	-
ENDING FUND BAL	4,469	21,083		1,083	1,083

COMPONENTS OF FUND BALANCE:

NOTES:



FUND DEPT

08 OFFICE EQUIP REPLACEMENT
928 OFFICE EQUIP REPLACEMENT

The Office Equipment Replacement fund is a component of the General Fund used to provide financing for major office equipment purchases and leases.

	***				
FUND SUMMARY	FY 2013-14	FY 2014-15	FY 2015-16	FY 2015-16	FY 2016-17
1 OND COMMAN	Actual	Actual	Adopted	Projected	Proposed
BEGINNING FUND BAL	11,248	16,037		35,623	45,623
REVENUES					
050 502 INVESTMENT EARNINGS				-	
				-	
SUBTOTAL REVENUES	•	•	-	_	-
APPROPRIATIONS					
911 OFFICE EQUIPMENT SEE NOTE	15,211	30,413	20,000	20,000	15,000
822 OUTSIDE CONTRACT SERVICES	,		20,000	-	10,000
				-	
SUBTOTAL APPROPRIATIONS	15,211	30,413	20,000	20,000	15,000
TRANSFERS					
715 971 TSFR TO 01-GENERAL FUND					
100 931 TSFR FROM 01-GENERAL FUND	20,000	50,000	30,000	30,000	30,000
SUBTOTAL TRANSFER	20,000	50,000	30,000	30,000	30,000
NET DEPARTMENT ACTIVITY	4,789	19,587	10,000	10,000	15,000
	.,	10,001	.0,000	,0,000	.0,000
ENDING FUND BAL	16,037	35,623		45,623	60,623
COMPONENTS OF FUND BALANCE:					
DESIGNATED FOR FINANCIAL SOFTWARE	40,000	60,000		70,000	80,000
UNDESIGNATED	11,247	(24,377)		(24,377)	(19,377)
	•	• • •		,	, , , , , ,

15,000
15,000

821 Instructors (70% of class revenue)822 Website fees - Constant Contact, CitiMax

NOTE 1

842 Peri Park playground equipment upgrade \$32,700

2016-17 Operating Budget

FUND DEPT 11 RECREATION

**621 FAIRFAX RECREATION** 

The Town contributes to the operation of youth programs, including FOCAS (Fairfax Open Circle Arts & Sports).

Through Measure I, the Town contributes to the annual operation up to \$18,000 within certain operational guidelines, with some of this funding to be used for Youth Commission activities. The summer camp program, Camp Fairfax, receives revenues from fees which offset the costs of the program.

REVENUES	receives revenues from fees which offset the costs of the	program.	NOW IN GEN	ERAL FUND -	SEE 01-621 &	01-622
Actual   Actual   Actual   Adopted   Projected   Proposed	FUND SUMMARY	FY 2013-14	FY 2014-15	FY 2015-16	FY 2015-16	FY 2016-17
REVENUES	1 OND COMMITTEE	Actual	Actual	Adopted	Projected	Proposed
338 814 MISCELLANEOUS   SEE NOTE   282	BEGINNING FUND BAL	(7,803)	(21,663)		(3,691)	
070 817 RESTRICTED DONATIONS 090 508 RENTALS 090 790 FUNDRAISING 090 790 FUNDRAISING 090 822 PROGRAM FEES - CAMP 090 904 OTHER (CLASSES) SUBTOTAL REVENUES 670 842 SPECIAL DEPARTMENT SUPPLIES 620 843 SENIOR PROGRAMS 620 842 SPECIAL SENIOR 624 731 BUILDING & GROUNDS MAINT 62521-FOCAS 411 REGULAR PT SALARIES 492 WORKERS COMP. 494 MEDICARE/PTS 679 642 891 OUTSIDE CONSULTING SVS 881 OFFICE SUPPLIES 881 OFFICE SUPPLIES 881 SPECIAL DEPT SUPPLIES 881 SPECIAL SERVICES 881 SPECIAL SERVICES 889 MISCELLANEOUS 890 MISCELLANEOUS 622 CONTRACTED SERVICES 892 CONTRACTED SERVICES 893 MISCELLANEOUS 894 MISCELLANEOUS 895 MISCELLANEOUS 896 1,543 897 MISCELLANEOUS 898 MISCELLANEOUS 899 MISCELLANEOUS 890 MISCELLA	REVENUES					
13,255   22,125	030 814 MISCELLANEOUS SEE NOTE	282				
090 790 FUNDRAISING	070 817 RESTRICTED DONATIONS	14,805	1,000			
12,770	090 508 RENTALS	13,255	22,125			
10,000 904 OTHER (CLASSES)	090 790 FUNDRAISING	5,780	2,168			
10,848	090 822 PROGRAM FEES - CAMP	12,770	12,870			
### APPROPRIATIONS    620 842   SPECIAL DEPARTMENT SUPPLIES     620 843   SENIOR PROGRAMS   NOTE 1     621 731   BUILDING & GROUNDS MAINT     621 FOCAS	090 904 OTHER (CLASSES)	10,848				18
620 842 SPECIAL DEPARTMENT SUPPLIES 620 843 SENIOR PROGRAMS NOTE 1 624 731 BUILDING & GROUNDS MAINT 621 FOCAS  411 REGULAR PT SALARIES 492 WORKERS COMP. 494 MEDICARE/PTS 804 TELEPHONE 813 OFFICE SUPPLIES 821 OUTSIDE CONSULTING SVS 822 CONTRACTED SERVICES 861 MEETING/CONF & TRAVEL 881 SPECIAL SERVICES 881 SPECIAL SERVICES 881 SPECIAL SERVICES 881 OUTSIDE CONSULTING SVS 882 CONTRACTED SERVICES 881 SPECIAL SERVICES 881 SPECIAL SERVICES 881 SPECIAL DEPT SUPPLIES 882 OUTSIDE CONSULTING SVS 882 CONTRACTED SERVICES 881 SPECIAL DEPT SUPPLIES 881 SPECIAL SERVICES 882 MISCELLANEOUS 822 CONTRACTED SERVICES 8830 MISCELLANEOUS 824 SPECIAL DEPT SUPPLIES 8842 SPECIAL DEPT SUPPLIES 8842 SPECIAL DEPT SUPPLIES 8842 SPECIAL DEPT SUPPLIES 8842 SPECIAL DEPT SUPPLIES 8843 SPECIAL DEPT SUPPLIES 8844 SPECIAL DEPT SUPPLIES 8845 SPECIAL SERVICES 8846 T.5543 8890 MISCELLANEOUS 821 T.744 825 T.7652 826 T.7653 827 T.7662 836 T.7653 837 T.7622 837 T.7622 838 T.7623 839 MISCELLANEOUS 841 SPECIAL SERVICES 842 SPECIAL DEPT SUPPLIES 836 T.7633 839 MISCELLANEOUS 843 SPECIAL SERVICES 844 SPECIAL DEPT SUPPLIES 836 T.7633 839 MISCELLANEOUS 845 SPECIAL SERVICES 846 T.7653 847 T.7622 848 SPECIAL SERVICES 849 SPECIAL SERVICES 840 SPECIAL SERVICES 841 T.7622 842 SPECIAL SERVICES 843 SPECIAL SERVICES 844 SPECIAL SERVICES 845 T.7665 846 T.7622 847 T.7662 847 T.7662 848 SPECIAL SERVICES 849 T.7622 849 T.7665 849 T.7622 849 T.7665 849 T.7622	SUBTOTAL REVENUES	57,740	50,023			-
620 843 SENIOR PROGRAMS NOTE 1 624 731 BUILDING & GROUNDS MAINT 521-FOCAS 411 REGULAR PT SALARIES 492 WORKERS COMP. 494 MEDICARE/PTS 804 TELEPHONE 813 OFFICE SUPPLIES 821 OUTSIDE CONSULTING SVS SEE NOTE 822 CONTRACTED SERVICES SEE NOTE 842 SPECIAL DEPT SUPPLIES SEE NOTE 843 MISCELLANEOUS 890 MISCELLANEOUS 821 OUTSIDE CONSULTING SVS 890 MISCELLANEOUS 890 MISCELLANEOUS 811 OUTSIDE CONSULTING SVS 822 CONTRACTED SERVICES 824 SPECIAL DEPT SUPPLIES 825 CONTRACTED SERVICES 842 SPECIAL DEPT SUPPLIES 843 SPECIAL DEPT SUPPLIES 844 SPECIAL DEPT SUPPLIES 855 T, 852 1, 174 852 CONTRACTED SERVICES 854 - 136 855 T, 852 1, 174 855 T, 852 1, 174 856 T, 855 T, 85						
624 731 BUILDING & GROUNDS MAINT 521 - FOCAS  411 REGULAR PT SALARIES 492 WORKERS COMP. 494 MEDICARE/PTS 804 TELEPHONE 813 OFFICE SUPPLIES 821 OUTSIDE CONSULTING SVS 822 CONTRACTED SERVICES 861 MEETING/CONF & TRAVEL 881 SPECIAL DEPT SUPPLIES 881 SPECIAL SERVICES 880 MISCELLANEOUS 822 CONTRACTED SERVICES 880 MISCELLANEOUS 890 MISCELLANEOUS 821 OUTSIDE CONSULTING SVS 822 CONTRACTED SERVICES 890 MISCELLANEOUS 890 MISCELLANEOUS 891 MISCELLANEOUS 892 CONTRACTED SERVICES 893 MISCELLANEOUS 894 T., 310 T., 622 895 T., 882 T., 174 896 T., 896 T.						
### PROCEST   FOCAS   ### PROCEST   ### PROC					Control of	
### A11 REGULAR PT SALARIES ### 492 WORKERS COMP. ### 494 MEDICARE/PTS ### 579 642 ### 579		4,926	829			
492 WORKERS COMP. 494 MEDICARE/PTS 804 TELEPHONE 813 OFFICE SUPPLIES 821 OUTSIDE CONSULTING SVS 822 CONTRACTED SERVICES 824 SPECIAL DEPT SUPPLIES 825 SPECIAL SERVICES 826 MISCELLANEOUS 827 OUTSIDE CONSULTING SVS 828 MISCELLANEOUS 829 MISCELLANEOUS 820 OUTSIDE CONSULTING SVS 821 OUTSIDE CONSULTING SVS 822 CONTRACTED SERVICES 830 MISCELLANEOUS 830 MISCELLANEOUS 841 SPECIAL SERVICES 842 SPECIAL DEPT SUPPLIES 843 SPECIAL DEPT SUPPLIES 844 SPECIAL DEPT SUPPLIES 845 SPECIAL DEPT SUPPLIES 846 1,310 7,622 847 7,682 1,174 848 SPECIAL DEPT SUPPLIES 849 MISCELLANEOUS 840 MISCELLANEOUS 841 SPECIAL DEPT SUPPLIES 842 SPECIAL DEPT SUPPLIES 844 SPECIAL DEPT SUPPLIES 845 SPECIAL DEPT SUPPLIES 846 1,543 857 MISCELLANEOUS 858 1,543 859 MISCELLANEOUS 859 1,543 850 MISCELLANEOUS 850 1,543 850 MISCELLANEOUS 850 1,543 850 1,543 850 MISCELLANEOUS 850 1,543 8						
## MEDICARE/PTS ## 804 TELEPHONE ## 817		40,530				
804   TELEPHONE   817   1,633			1,273			
813 OFFICE SUPPLIES 821 OUTSIDE CONSULTING SVS SEE NOTE 822 CONTRACTED SERVICES SEE NOTE 825 SPECIAL DEPT SUPPLIES SEE NOTE 826 MEETING/CONF & TRAVEL 827 SPECIAL SERVICES 828 SPECIAL SERVICES 829 MISCELLANEOUS 820 OUTSIDE CONSULTING SVS 821 OUTSIDE CONSULTING SVS 822 CONTRACTED SERVICES 824 SPECIAL DEPT SUPPLIES 825 SUBTOTAL APPROPRIATIONS 826 SUBTOTAL APPROPRIATIONS 827 SUBTOTAL TRANSFER 828 SUBTOTAL TRANSFER 829 MISCELLANEOUS 820 SUBTOTAL TRANSFER 820 SUBTOTAL TRANSFER 821 SUBTOTAL TRANSFER 822 SPECIAL DEPT SUPPLIES 823 SUBTOTAL TRANSFER 824 SPECIAL DEPT SUPPLIES 825 SUBTOTAL TRANSFER 826 STATE SUBTOTAL TRANSFER 827 SUBTOTAL TRANSFER 828 SUBTOTAL TRANSFER 829 SUBTOTAL TRANSFER 820 STATE SUBTOTAL TRANSFER 820 SUBTOTAL TRANSFER 821 SUBTOTAL TRANSFER 822 SPECIAL DEPT SUPPLIES 823 SUBTOTAL TRANSFER 825 SUBTOTAL TRANSFER 826 STATE SUBTOTAL TRANSFER 827 SUBTOTAL TRANSFER 828 SUBTOTAL TRANSFER 829 SUBTOTAL TRANSFER 820 STATE SUBTOTAL TRANSFER 820 STATE SUBTOTAL TRANSFER 820 STATE SUBTOTAL TRANSFER 821 SUBTOTAL TRANSFER 822 SEE NOTE 824,441 822 SUBTOTAL S						
821 OUTSIDE CONSULTING SVS   822 CONTRACTED SERVICES   842 SPECIAL DEPT SUPPLIES   856 NOTE   843 SPECIAL SERVICES   846 MEETING/CONF & TRAVEL   847 SPECIAL SERVICES   849 MISCELLANEOUS   840 MISCELLANEOUS   840 MISCELLANEOUS   841 SPECIAL SERVICES   841 SPECIAL SERVICES   842 CONTRACTED SERVICES   844 SPECIAL DEPT SUPPLIES   844 SPECIAL DEPT SUPPLIES   844 SPECIAL DEPT SUPPLIES   844 SPECIAL DEPT SUPPLIES   844 SPECIAL APPROPRIATIONS   846 SUBTOTAL APPROPRIATIONS   846 SUBTOTAL TRANSFER   847 SUBTOTAL TRANSFER   848 SUBTOTAL TRANSFER   848 SUBTOTAL TRANSFER   849 SUBTOTAL TRANSFER   840 SUBTOTAL		817	1,633	1000		
822 CONTRACTED SERVICES   SEE NOTE   842 SPECIAL DEPT SUPPLIES   SEE NOTE   21,351   4,044		-	-			
842   SPECIAL DEPT SUPPLIES   SEE NOTE   861   MEETING/CONF & TRAVEL   54   -						
861 MEETING/CONF & TRAVEL 881 SPECIAL SERVICES 890 MISCELLANEOUS 622 - CAMP FAIRFAX 821 OUTSIDE CONSULTING SVS 822 CONTRACTED SERVICES 842 SPECIAL DEPT SUPPLIES 890 MISCELLANEOUS 890 1,543 890 MISCELLANEOUS 890 1,543 890 1,543 890 MISCELLANEOUS 890 1,543 890 1						
881 SPECIAL SERVICES 890 MISCELLANEOUS 136  522 - CAMP FAIRFAX 821 OUTSIDE CONSULTING SVS 822 CONTRACTED SERVICES 842 SPECIAL DEPT SUPPLIES 896 1,543 890 MISCELLANEOUS 675  SUBTOTAL APPROPRIATIONS 94,600 90,236  FRANSFERS 100 931 TSFR FROM 01-GENERAL FUND SUBTOTAL TRANSFER 23,000 58,185 3,691 SUBTOTAL TRANSFER 23,000 58,185 3,691 - NET DEPARTMENT ACTIVITY (13,860) 17,972 3,691 - ENDING FUND BAL (21,663) (3,691) - Allocation of Positions: RECREATION COORDINATORS (2) 0.75		21,351	4,044	100		
890 MISCELLANEOUS 622 - CAMP FAIRFAX 821 OUTSIDE CONSULTING SVS 822 CONTRACTED SERVICES 822 CONTRACTED SERVICES 842 SPECIAL DEPT SUPPLIES 890 MISCELLANEOUS			-			
S22 - CAMP FAIRFAX   821 OUTSIDE CONSULTING SVS   1,310   7,622		4,276	1,400			
821 OUTSIDE CONSULTING SVS   1,310   7,622		136				
822 CONTRACTED SERVICES   7,882   1,174   842 SPECIAL DEPT SUPPLIES   896   1,543   890 MISCELLANEOUS   675   896   1,543   896   1,543   896   675   896   896   675   896   896   675   896   896   675   896   896   675   896   896   675   896   896   675   896   896   675   896   896   675   896   896   675   896   896   675   896						
842 SPECIAL DEPT SUPPLIES 890 MISCELLANEOUS  SUBTOTAL APPROPRIATIONS  94,600  90,236   FRANSFERS  100 931 TSFR FROM 01-GENERAL FUND SUBTOTAL TRANSFER  23,000  58,185  3,691  - NET DEPARTMENT ACTIVITY  (13,860)  17,972  3,691  - ENDING FUND BAL  (21,663)  (3,691)  -  Allocation of Positions: RECREATION COORDINATORS (2)  0.75						
890 MISCELLANEOUS 675  SUBTOTAL APPROPRIATIONS 94,600 90,236			1,174			
SUBTOTAL APPROPRIATIONS         94,600         90,236         -		896				
TRANSFERS   100 931 TSFR FROM 01-GENERAL FUND   23,000   58,185   3,691	890 MISCELLANEOUS		675			
100 931 TSFR FROM 01-GENERAL FUND   23,000   58,185   3,691	SUBTOTAL APPROPRIATIONS	94,600	90,236	-	•	-
SUBTOTAL TRANSFER         23,000         58,185         3,691         -           NET DEPARTMENT ACTIVITY         (13,860)         17,972         3,691         -           ENDING FUND BAL         (21,663)         (3,691)         -         -           Allocation of Positions: RECREATION COORDINATORS (2)         0.75						
NET DEPARTMENT ACTIVITY  (13,860) 17,972  3,691  -  ENDING FUND BAL  (21,663) (3,691)  -  Allocation of Positions:  RECREATION COORDINATORS (2)  0.75			58,185		3,691	
ENDING FUND BAL  (21,663) (3,691)  Allocation of Positions: RECREATION COORDINATORS (2)  0.75	SUBTOTAL TRANSFER	23,000	58,185		3,691	-
Allocation of Positions: RECREATION COORDINATORS (2) 0.75	NET DEPARTMENT ACTIVITY	(13,860)	17,972		3,691	-
RECREATION COORDINATORS (2) 0.75	ENDING FUND BAL	(21,663)	(3,691)		-	_
	Allocation of Positions:					
Total Full Time Equivalent Employees 0.00 0.75			0.75			
	Total Full Time Equivalent Employees	0.00	0.75			

Pilot Senior program featuring Book Club / Exercise classes / Computer classes

2016-17 Operating Budget

FUND DEPT

12 RECREATION 622 FAIRFAX FESTIVAL

The Fairfax Festival fund is a special revenue fund which raises funds to support the production of the annual festival. The Fairfax Festival reimburses all Police and Public Works overtime associated with Festival activities. In 2016, The festival will be held on June 11 & 12

		FV 0040 4:	F14 0044 45			
FUND SUMMARY		FY 2013-14	FY 2014-15	FY 2015-16	FY 2015-16	FY 2016-17
		Actual	Actual	Adopted	Projected	Proposed
BEGINNING FUND BAL		5,746	(7,621)		4,965	4,265
REVENUES						
090 882 FESTIVAL REVENUE		30,017	58,127		,	
090 823 SPONSORS		30,017	50,127	3,000	3,000	3 000
090 824 VENDORS/BOOTH				30,000	3,000	3,000
090 825 MERCHANDISE SALES	SEE NOTE			3,000	30,000 3,000	30,000
070 699 OTHER	SEE NOTE			3,000	3,000	3,000
SUBTOTAL REVENUES		30,017	58,127	36,000	36,000	36,000
<u>APPROPRIATIONS</u>						
497 OVERTIME REIMB	SEE NOTE		1,770	5,000	5,000	5,000
814 ADVERTISING	OLL HOTE	2,459	2,465	2,500	2,500	2,500
815 PRINTING	SEE NOTE	399	1,017	300	300	300
821 OUTSIDE CONSULTING SVS	SEE NOTE	11,651	10,162	2,500	2,500	2,500
822 CONTRACT SERVICES	022.11012	4,550	7,805	7,000	7,000	7,000
882 FAIRFAX FESTIVAL - OTHE	R	12,208	12,007	4,000	4,000	4,000
890 MISCELLANEOUS	•	7,118	5,315	10,400	10,400	10,400
		<u> </u>				
SUBTOTAL APPROPRIATIO	NS	38,384	40,541	31,700	31,700	31,700
TRANSFERS						
715 971 TSFR TO 01-GENERAL FUNI		(5,000)	(5,000)	(4,300)	(5,000)	(5,000)
100 931 TSFR FROM 01-GENERAL F	UND					
SUBTOTAL TRANSFER		(5,000)	(5,000)	(4,300)	(5,000)	(5,000)
NET DEPARTMENT ACTIVITY		(13,367)	12,586	-	(700)	(700)
ENDING FUND BAL		(7,621)	4,965		4,265	3,565

TES:	
825	Shirts, food & drinks
497	Reimburse Town for Police & Public Works overtime
	Actual overtime expenses in 2011 were 1,089 for Public Works and \$4,500 for Police
	Posters/Tee shirts
821	Music
	Performers
***************************************	Website

2016-17 Operating Budget

**FUND DEPT**  20 MEASURE J - MUNICIPAL SERVICES

715 MISCELLANEOUS

Measure J "Special Purpose Tax" is a voter approved Municipal Services tax providing funding for:

- (1) extended 24/7 staffing of Police and Fire department
- (2) perform Public Works safety improvements,
- (3) providing matching funds for state and federal grants, and
- (4) revitalizing Youth & Senior Programs.

Measure J is five-year tax effectve July 2015 expiring June 2020. The tax renews Measure I (\$125 per unit) and replaces the "General Purpose" tax (\$50 per unit). The renewed rate is \$195 per unit.

Programs are overseen by a citizen committee.

	FY 2013-14	FY 2014-15	EV 2045 42	EV 2045 42	EV 2046 47
FUND SUMMARY			FY 2015-16	FY 2015-16	FY 2016-17
	Actual	Actual	Adopted	Projected	Proposed
BEGINNING FUND BAL	(14,180)	(0)		53,084	67,585
REVENUES					
010 120 \$125 SPECIAL MUNI SERV TAX	456,382	456,384	712,099	713,600	713,600
SUBTOTAL REVENUES	456,474	456,384	712,099	713,600	713,600
APPROPRIATIONS					
DEBT SERVICE					32,000
SUBTOTAL APPROPRIATIONS	•	~	-	•	32,000
TRANSFERS					
951 TSFR TO FUND 51 - CIP GRANTS	(130,000)	(57,000)	(125,745)	(117,000)	(40,000)
952 TSFR TO FUND 52 - CIP STORM	(65,000)	-			
953 TSFR TO FUND 53 - CIP TOWN	(34,781)	(20,000)	(74,255)	(20,000)	(30,000)
971 TSFR TO FUND 01 - GENERAL FUND	(212,513)	(326,300)	(562,099)	(562,099)	(638,600)
SUBTOTAL TRANSFER	(442,294)	(403,300)	(762,099)	(699,099)	(708,600)
NET DEPARTMENT ACTIVITY	14,180	53,084	(50,000)	14,501	(27,000)
ENDING FUND BAL	(0)	53,084		67,585	40,585

### **DESIGNATION OF REVENUES:**

**POLICE SERVICES** FIRE SERVICES YOUTH/SENIOR PROGRAMS PUBLIC WORKS IMPROVEMENTS MATCHING FUNDS FOR GRANTS

TOTAL

### **DESIGNATION OF FUND BALANCE:**

CIP - MEADOWWAY & BPMP

60,000

NOTES:	Measure J funds are transferred and spent from other funds
AND AND THE PROPERTY AND AND THE PROPERTY AND AND THE PROPERTY AND ADDRESS OF THE PROPERTY ADDRESS OF THE PROPERTY AND ADDRESS OF THE PROPERTY ADDRESS OF THE PROPERTY AND ADDRESS OF THE PROPERTY ADDRESS OF	



2016-17 Operating Budget

FUND DEPT

21 GAS TAX FUND

**715 MISC** 

This fund is required by State law to account for gas tax revenues received from the State and expended for construction and maintenance of City streets. Gas tax is collected by the state through taxes on fuel sales and distributed to local agencies monthly on a per capita basis. Cities receive 15.9% of the tax collected, which is currently 18 cents per gallon,

FUND SUMMARY	FY 2013-14	FY 2014-15	FY 2015-16	FY 2015-16	FY 2016-17
1 OND GOISIMIAI(1	Actual	Actual	Adopted	Projected	Proposed
BEGINNING FUND BAL	17,428	200		51,080	11,421
REVENUES					
060 604 Gas Tax - Section 2106	32,644	36,823	27,012	27.346	28,073
060 605 Gas Tax - Section 2107	52,610	57,564	58,903	64,148	66,210
060 606 Gas Tax - Section 2107.5	2,000	4,000	2,000	2,000	2,000
060 608 Gas Tax - Section 2105	49,444	44,701	43,083	46,247	47,679
060 611 Gas Tax - Section 2103 (Prop 42)	99,573	79,792	34,152	35,600	18,006
TOTAL REVENUES	236,272	222,880	165,150	175,341	161,968
APPROPRIATIONS					SEE NOTE 1
		1	1		
SUBTOTAL	-	•	•	_	=
TRANSFERS					
951 TSFR TO FUND 51 - CIP GRANTS	(25,000)	- T	(30,000)	(30,000)	
953 TSFR TO FUND 53 - CIP TOWN	(44,000)	(45,000)	-		
971 TSFR TO FUND 01 - GENERAL FUND	(184,500)	(127,000)	(185,000)	(185,000)	(170,000)
SUBTOTAL	(253,500)	(172,000)	(215,000)	(215,000)	(170,000)
NET DEPARTMENT ACTIVITY	(17,228)	50,880	(49,850)	(39,659)	(8,032)
ENDING FUND BAL	200	51,080		11,421	3,389

NOTES:		
	NOTE 1	May increase if Governors proposal is passed \$ 40,491
	Revenue	projections provided by California City Finance
	Effective	7/1/15 the State Board of Equalization approved a 6 cent reduction in the variable gas tax rate



2016-17 Operating Budget

**FUND** 

MEASURE A - 22 TRANSPORTATION

**DEPT** 

715 MISCELLANEOUS

Measure A transportation funds are generated from a 20 year 1/2 cent sales tax passed in November 2004. The tax is administered by the Transportation Authority of Marin (TAM) which is a joint powers agency (JPA) consisting of the 11 cities and towns in the County of Marin. Additional funding was added in November 2010 with the passing of Measure B which added \$10 per vehicle to the annual Vehicle Licence Fee to fund transportation programs.

FUND SUMMARY	FY 2013-14 Actual	FY 2014-15 Actual	FY 2015-16 Adopted	FY 2015-16 Projected	FY 2016-17 Proposed
		CTIVITY FOR ILI			rioposeu
BEGINNING FUND BAL					-
REVENUES					
060 920 MEASURE A&B FUNDS		96,554	85,745	85,745	157,891
SUBTOTAL REVENUES		E	85,745	85,745	157,891
<u>APPROPRIATIONS</u>					
SUBTOTAL APPROPRIATIONS	100 million				•
TRANSFERS					
715 951 TSFR TO FUND 51 - CIP GRANTS			(85,745)	(85,745)	(157,891)
715 953 TSFR TO FUND 53 - CIP TOWN 715 971 TSFR TO FUND 01 - GENERAL FUND					
THE COLUMN TO LOURS OF SERVICE FORES					
SUBTOTAL TRANSFER			(85,745)	(85,745)	(157,891)
NET DEPARTMENT ACTIVITY			•	-	-
ENDING FUND BAL					
			ı		-

### **MEASURE A TRANSPORTATION - APPROPRIATIONS**

- 51 897 BANK ST PARKING LOT
- 53 819 MANZANITA RD RECONSTRUCTION
- 53 894 PARKADE IMPR
- 51 CANYON RD REPAIR
- 51 MOUNTAIN VIEW RD RECONST

FY 2013-14	FY 2014-15	FY 2015-16	FY 2015-16	FY 2016-17
Actual	Actual	Budget	Projected	Proposed

75,219

96,554

85,745

85,745

157,891

75,219

96,554

85,745

157,891

NOTES:	Funds are transferred to Capital Improvement funds for expenditure



2016-17 Operating Budget

FUND DEPT

23 MEASURE A - PARKS
715 MISCELLANEOUS

Measure A funds are generated from a 1/4 cent sales tax passed in November 2012 to care for Marin's existing parks and open spaces, support regional community parks projects and programs, and further farmland preservation. 15% of the revenue generated is available to the cities and towns to enhance and manage their parks, nature preserves, recreation programs, and vegetation to reduce wildfire risk. A Measure A committee consisting of councilmembers and representatives of FOSC, PARC and the Volunteer Board make annual workplan recommendations to the council for the use of funds. The council must approve and submit a workplan to the county each year.

FUND SUMMARY	FY 2013-14	FY 2014-15	FY 2015-16	FY 2015-16	FY 2016-17
TONE COMMAN	Actual	Actual	Adopted	Projected	Proposed
	PRIOR YEAR A	CTIVITY FOR ILI	USTRATIVE PU	RPOSES	
BEGINNING FUND BAL					-
REVENUES					
060 920 MEASURE A FUNDS		73,771	54,107	54,107	54,000
SUBTOTAL REVENUES			54,107	54,107	54,000
			0 1, 101	0-1,101	04,000
<u>APPROPRIATIONS</u>					
715 VARIOUS		73,771			24,000
SUBTOTAL APPROPRIATIONS					24.000
SUBTOTAL AFFRONIATIONS			-	-	24,000
TRANSFERS					
100 941 TSFR FROM FUND 51 - CIP GRANTS			18,893	18,893	
715 951 TSFR TO FUND 51 - CIP GRANT		-117	(58,000)	(58,000)	(20,000)
715 972 TSFR TO FUND 73 - OPEN SPACE			(15,000)	(15,000)	(10,000)
SUBTOTAL TRANSFER			(54,107)	(54,107)	(30,000)
NET DEPARTMENT ACTIVITY			•	-	-
ENDING FUND BAL					-

			FY 2014-15 Actual	FY 2015-16 Proposed	FY 2015-16 Projected	FY 2016-17 Proposed
MEASURE A	PARKS - APPROPRIATIONS					
73 673	931 PARKLAND ACQUISITION		50,000	50,000	10,000	10,000
73 673	PARKLAND RESTORATION				5,000	•
51 894	REPAIR OF PARK EQUIPMENT	SEE NOTE	6,500		21,500	
51 841	TRAIL REPAIR & IMPROVEMENT	SEE NOTE	10,000		50,000	15,000
51 820	RENOVATION OF WOMENS CLUB S	TAGE			10,000	10,000
	RENOVATION OF CLAUS CIRCLE PAR	RK			12,500	7,000
	PAVILION PARKING IMPROVEMENT	S	4,271	13,771		•
	PAVILION LED LIGHT REPLACEMENT	Г				6,000
	PERI PARK PUMP TRACK					6,000
			70,771	63,771	109,000	54,000

TES:	
	894 A portion of the park equipment funding (\$5,000) is contingent on Measure A receipts received
	A portion of the trail repair funding (\$4,000) is contingent on actual Measure A receipts received
	An additional \$26,000 of Measure J funds has been added for trail repair.
***************************************	Additional \$10,000 has been added for equipment repair



2016-17 Operating Budget

FUND DEPT 43-45 DEBT SERVICE MEASURE K 716 DEBT SERVICE

Measure K General Obligation bonds were issued in FY2000-2006 to fund capital improvements to community facilities, streets, and storm drains within the Town Expenditure of funds is based on recommendation from the Measure K oversight committee. The 2002 series of the bonds were refunded in 2012 which provided \$193,726 of additional capital to be used for Measure K street purposes. The Town is refunding the 2006 issue in 2016-17 which will reduce debt service (interest) cost to ratepayers.

FUND SUMMARY	FY 2013-14	FY 2014-15	FY 2015-16	FY 2015-16	FY 2016-17
	Actual	Actual	Adopted	Projected	Proposed
BEGINNING FUND BAL	756,702	851,633	1	050.050	904.000
DEGINANO I GND BAL	756,702	051,033		852,658	894,609
REVENUES				•	
010 101 PROPERTY TAX - CURRENT SEC	529,760	473,683	442,632	538,180	442,632
010 102 PROPERTY TAX - CURRENT UNSEC	70	4,430		6,799	
010 103 PROPERTY TAX - PRIOR YEARS	6,869	267		397	
010 110 SUPPLEMENTAL PROPERTY TAX	9,451	12,001	2,876	11,987	2,876
050 607 SECURED HOPTR	5,642	6,725	3,000	4,804	3,000
100 OTHER	34,970				
SUBTOTAL REVENUES	586,761	497,106	448,508	562,167	448,508
<u>APPROPRIATIONS</u>					
FUND 43 - 2006 GENERAL OBLIGATION BONDS					
995 PRINCIPAL	65,000	70,000	75,000	75,000	75,000
996 INTEREST	78,350	75,475	72,213	72,213	68,83
	143,350	145,475	147,213	147,213	143,83
FUND 44 - 2008 GENERAL OBLIGATION REFUNDING	BONDS			·	,
995 PRINCIPAL	87,000	76,600	86,900	86,900	97,100
996 INTEREST	80,991	89,334	92,628	92,628	87,292
	167,991	165,934	179,528	179,528	184,39
FUND 45 - 2012 GENERAL OBLIGATION REFUNDING					
995 PRINCIPAL	98,500	108,000	117,400	117,400	126,600
996 INTEREST	78,765	74,266	70,942	70,942	70,942
	177,265	182,266	188,342	188,342	197,542
828 BOND ISSUANCE COSTS					
871 INSURANCE & FEES	3,225	2,405	2,500	3,585	3,600
821 CONTRACT SERVICES SEE NOTE			2,700	1,550	2,700
SUBTOTAL APPROPRIATIONS	491,831	496,080	520,282	520,217	532,071
RANSFERS					
TRANSFER TO FUND 55 MEAS K CIP		T T		T	******
SUBTOTAL TRANSFER	-	-	=	L	•
NET DEPARTMENT ACTIVITY	94,931	1,026	(71,774)	41,950	(83,563
ENDING FUND BAL	851,633	852,658		894,609	811,046
NOTES:		Original	Balance	Final	
				3 11 IGH	

NOTE	S:		(	Original	Balance	Final	
	~~~			Issue	6/30/2015	Payment	
Fund	43	General Obligation Bonds Series 2006	\$	1,765,000	\$ 1,330,000	8/1/2028	
Fund	44	General Obligation Refunding Bonds Series 2008	\$	1,977,600	\$ 1,553,800	8/1/2025	
Fund	45	General Obligation Refunding Bonds Series 2012	\$ 2	2,772,800	\$ 2,574,100	8/1/2027	
	Note	Disclosure & dissemination compliance services					



2016-17 Operating Budget

**FUND DEPT** 

### 51 CIP - GRANTS **CAPITAL PROJECTS**

This activity encompasses the costs of capital projects pa	artially or fully f	unded by fede	eral and state	grants.	
Additional funding is provided by transfers from Measure	A - Parks & Ti	ansportation,	Measure J an	- id Gas Tax fund	S.
FUND SUMMARY	FY 2013-14	FY 2014-15	FY 2015-16	FY 2015-16	FY 2016-17
FORD SOMIMAR I	Actual	Actual	Adopted	Projected	Proposed
BEGINNING FUND BAL	(22,908)	224,887	Γ	155,754	368,189
REVENUES					
060 915 NON MOTORIZED TRANSP GRANT	15,303		- 1		35,000
060 920 MEASURE A PARK & TRANSP	54,914	(50,000)	264,255	211,054	374,000
070 695 COUNTY	-		37,500		35,000
070 699 FEDERAL/STATE GRANT REVENUE	181,067	213,699	122,000	56,029	56,000
070 704 RECYCLING GRANT		5,000			
070 710 HIGHWAY BRIDGE PROGRAM (HBP)	442,141	193,547	631,000	550,000	687,000
FED/STATE FINANCING				- 300,000	217,329
SUBTOTAL REVENUES	693,425	362,246	1,054,755	817,083	1,404,329
APPROPRIATIONS				·	
821 OUTSIDE CONSULTING SVS	15,715	264	60,000		
825 ENVIRONMENTAL & PERMITS	22	-	75,000		
826 ENGINEERING & DESIGN	510,006	444,293	861,000		
827 CONSTRUCTION	197,506	178,842	447,000		
OTHER	3,878		8,745		
SUBTOTAL APPROPRIATIONS	727,127	623,399	1,451,745	836,500	1,653,891
TRANSFERS					
100 941 TSFR FROM FUND 20 - MEASURE J	130,000	57,000	125,745	117,000	40,000
100 942 TSFR FROM FUND 21 - GAS TAX	25,000	- 07,000	30,000	30,000	70,000
100 TSFR FROM FUND 22 - MEAS A TRANS	20,000		85,745	85,745	157,891
100 TSFR FROM FUND 23 - MEAS A PARK			58,000	58,000	20,000
100 951 TSFR FROM FUND 54 - PAVILION RESTOR	150,000			00,000	20,000
TSFR FROM FUND 01 - GENERAL FUND	100,000	156,023			
TSFR TO FUND 01 - GENERAL FUND	(23,503)	(21,003)			
715 TSFR TO FUND 23 - MEAS A PARK	(20,000)	(21,000)	(18,893)	(18,893)	
715 TSFR TO FUND 53 - CIP TOWN			(40,000)	(40,000)	
SUBTOTAL TRANSFER	281,497	192,020	240,597	231,852	217,891
NET DEPARTMENT ACTIVITY	•	-		-	·
	247,795	(69,134)	(156,393)	212,435	(31,671)
ENDING FUND BAL	224,887	155,754	L	368,189	336,518
ALLOCATION OF APPROPRIATIONS:					
51- 856 MEADOW WAY BRIDGE	141,281	60,943	290,000	290,000	290,000
51- 873 CREEK ROAD BRIDGE	249,981	225,381	193,000	193,000	193,000
51- 871 BPMP - SPRUCE, MARIN, CANYON BRIDGE	114,935	121,331	150,000	150,000	75,000
51- 820 WOMENS CLUB REHABILITATION	-	29,857	28,745	16,000	20,000
51- 875 BIKE SPINE CLASS 1 BIKE LANE	200		363,000	55,000	308,000
51- 909 PAVILION SEISMIC RETROFIT 51- PAVILION ROOF	599	711	50,000	12,000	48,000
51- 841 MISC PARK & TRAIL IMPROVEMENTS		12,244	70,000   84,000	42,000 53,500	
51- 843 AZALEA AVENUE BRIDGE		5,290	223,000	25,000	243,000
51- 755 FFX BIKE SPINE	91,896	336		20,000	240,000
51- NEW STREET RESURFACING	-	-			476,891
51- 760 BALLFIELD RESTROOMS	52,934	-			,
51- 870 PARK PATHWAY IMP	22				
51- 891 SFD BIKE LAKE STRIPING	74,559	-			
51- 892 PASTORI SIDEWALK 51- 897 BANK ST PARKING LOT	920	467.000			
Totals		167,306	4 454 745		2 000 000
i otals	727,127	623,399	1,451,745	836,500	1,653,891



2016-17 Operating Budget

FUND DEPT

### **52 CIP - STORM DAMAGE RECOVERY**

**CAPITAL PROJECTS** 

This activity encompasses the costs of capital projects partially or fully funded by federal and state grants.

FEMA and Cal OES are reviewing storm related expenditures and reimbursements from 2005-2011 which may result in the town refunding a portion of the \$1.6m of funds received through 2011.

FUND SUMMARY	FY 2013-14	FY 2014-15	FY 2015-16	FY 2015-16	FY 2016-17
	Actual	Actual	Adopted	Projected	Proposed
BEGINNING FUND BAL	70,755	21		-	-
	<u> </u>				
REVENUES					
050 502 INVESTMENT EARNINGS 070 600 FEDERAL/STATE GRANT REVENUE	40.507			-	
070 699 OTHER	19,507				
SUBTOTAL REVENUES	19,507	······································		1	
OD TO THE NEVERTOES	13,307	-		•	
APPROPRIATIONS					
821 OUTSIDE CONSULTING SVS	56,714			T	
822 CONTRACT SERVICES	22,038	***************************************			
825 ENVIRONMENTAL & PERMITS	1,706				
826 ENGINEERING & DESIGN	17,068				
827 CONSTRUCTION	241,285				
828 CONSTRUCTION ENGINEERING		·····			
699 OTHER					
SUBTOTAL APPROPRIATIONS	338,811	-	-		•
TRANSFERS					
100 941 TSFR FROM FUND 01 - GENERAL FUND	248,570	(21)		1	ı
100 941 TSFR FROM FUND 20 - MEASURE J	240,370	(21)			-
100 941 TSFR FROM FUND 51 - CIP TOWN					7
SUBTOTAL TRANSFER	248,570	(21)	-		-
NET DEPARTMENT ACTIVITY	(70,733)	(21)	•		
ENDING FUND BAL	21	_		_	Γ
LIVE I GIVE DAL	(0)	_			-
ALLOCATION OF APPROPRIATIONS: 52- 522 PERI PARK BRIDGE 52- 523 PERI PARK TENNIS CT/BANK 52- 524 PASTORI OUTFALL PIPE 52- 861 ELECTRIC CHARGING STATION	73,782	- -			
Totals	73,782	_			•
NOTES: No Projects are budgeted for FY 14/15					



2016-17 Operating Budget

FUND DEPT

# 53 CIP - TOWN CAPITAL PROJECTS

This activity encompasses the costs of capital projects funded by Town General Fund revenue Additional sources include Measure A (TAM Transportation tax) and Measure J

FUND SUMMARY	FY 2013-14 Actual	FY 2014-15 Actual	FY 2015-16 Adopted	FY 2015-16 Projected	FY 2016-17 Proposed
BEGINNING FUND BAL	(192,535)	(26,310)	Į	169,523	222,060
REVENUES					
070 695 COUNTY - OTHER	Г			Т	
070 600 FEDERAL/STATE GRANT REVENUE	<u> </u>		300,000		30,000
060 920 MEASURE A TAM TRANSP TAX	138,339	96,554	110,745	18,554	6,000
070 699 OTHER SEE NOTE	49,029	5,000	, , , , , ,		33,000
SUBTOTAL REVENUES	187,368	101,554	410,745	18,554	69,000
APPROPRIATIONS					
821 OUTSIDE CONSULTING SVS	3,832	16,417			-
825 ENVIRONMENTAL & PERMITS					-
826 ENGINEERING & DESIGN	4,681	17,579	95,000	19,921	45,000
827 CONSTRUCTION	75,879	16,481	575,000	54,542	54,000
828 CONSTRUCTION ENGINEERING			-	-	**
814 OTHER	532		-		-
903 996 SOLAR PANEL LEASE SEE NOTE					
SUBTOTAL APPROPRIATIONS	84,924	50,477	670,000	74,463	99,000
100 941 TSFR FROM FUND 20 - MEASURE J	34,781	20,000	74,255	20,000	30,000
100 942 TSFR FROM FUND 21 - GAS TAX	44,000	45,000	74,200	20,000	30,000
100 949 TSFR FROM FUND 51 - CIP GRANTS		.0,000	40,000	40,000	_
100 TSFR FROM FUND 01 - GENERAL FUND	(15,000)	79,756	48,446	48,446	-
SUBTOTAL TRANSFER	63,781	144,756	162,701	108,446	30,000
NET DEPARTMENT ACTIVITY	166,225	195,833	(96,554)	52,537	-
ENDING FUND BAL	(26,310)	169,523	ſ	222,060	222,060
ALLOCATION OF APPROPRIATIONS: 53- 761 PAVEMENT MGMT PLAN ASST PROG	Part 10-10-10-10-10-10-10-10-10-10-10-10-10-1	***************************************		***************************************	
53- 804 SIDEWALK REPLACE/REPAIR & TREE TRIM	15,475		30,000	22,051	20,000
53- 819 MANZANITA ROAD SLIDE REPAIR	10,470	16,394	145,000	100,000	10,000
53- 830 DOWNTOWN IMPROVEMENTS		10,004	7-10,000	100,000	10,000
53- 867 TREE MAINT PROGRAM					
53- 887 STREET RESURFACING/REPAIR	69,449	34,083	95,000	(27,355)	39,000
53- 894 PARKADE IMPROVEMENTS			400,000	50	40,000
SOLAR PANEL					,
OOD WY TAREE					

699 IN KIND CONTRIBUTION (STAFF TIME)

996 SOLAR PANAL LEASE PAYMENT MOVED TO FUND 3



2016-17 Operating Budget

FUND DEPT

### 54 CIP - PAVILION CAPITAL PROJECTS

FUND SUMMARY	FY 2013-14 Actual	FY 2014-15 Actual	FY 2015-16 Adopted	FY 2015-16 Projected	FY 2016-17 Proposed
BEGINNING FUND BAL	765	150,765		(0)	(0)
REVENUES					
050 502 INVESTMENT EARNINGS 070 600 FEDERAL/STATE GRANT REVENUE					
060 920 MEASURE A TAM TRANSP TAX					
070 699 OTHER SUBTOTAL REVENUES					
SUBTOTAL REVENUES	•	-			•
APPROPRIATIONS 821 OUTSIDE CONSULTING SVS	<u> </u>			,	
825 ENVIRONMENTAL & PERMITS					
826 ENGINEERING & DESIGN 827 CONSTRUCTION					
828 CONSTRUCTION ENGINEERING					
842 SPECIAL DEPT SUPPLIES 903 996 SOLAR PANEL LEASE					
SUBTOTAL APPROPRIATIONS	-	_	-	<u> </u>	_
TRANSFERS					
TSFR FROM FUND 01 - GENERAL FUND				<u> Т</u>	0.90
715 951 TSFR FROM FUND 51 - CIP TOWN 100 941 TSFR TO FUND 51 - CIP TOWN	450,000	(150,765)			
100 941 TSFR TO FUND 51 - CIP TOWN 100 942 TSFR TO FUND 21 - GAS TAX	150,000	······································			
SUBTOTAL TRANSFER	150,000	(150,765)		_	
NET DEDARTMENT ACTIVITY	•	•			resta
NET DEPARTMENT ACTIVITY	150,000	(150,765)	50.00	•	•
ENDING FUND BAL	150,765	(0)		(0)	(0)

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2016-17 Operating Budget

FUND DEPT 55 CIP- MEASURE K 719 MEASURE K

Measure K General Obligation bonds were issued in FY2000-2006 to fund capital improvements to community facilities, streets, and storm drains within the Town Expenditure of funds is based on recommendation from the Measure K oversight committee. The 2006 series of the bonds were refunded in 2012 which provided \$193,726 of additional capital to be used for Measure K purposes. The Measure K fund tracks the expenditure of the capital funds.

FUND SUMMARY	FY 2013-14 Actual	FY 2014-15 Actual	FY 2015-16 Adopted	FY 2015-16 Projected	FY 2016-17 Proposed
BEGINNING FUND BAL	(4,751)	10,249		(0)	(
REVENUES .					
050 502 INVESTMENT EARNINGS					
010 115 MEASURE K PROCEEDS  SUBTOTAL REVENUES					
	•	-			
APPROPRIATIONS 821 OUTSIDE CONSULTING SVS					0.00
825 ENVIRONMENTAL & PERMITS					
826 ENGINEERING & DESIGN					
827 CONSTRUCTION					
828 CONSTRUCTION ENGINEERING 994 BOND ADMIN COSTS					
SUBTOTAL APPROPRIATIONS				<u> </u>	_
TRANSFERS  100 931 TRANSFER FROM FUND 45 - BOND			- 6		
715 953 TSFR TO FUND 51 CIP - GRANTS					
715 971 TSFR TO 01-GENERAL FUND		(10,249)			
100 931 TSFR FROM FUND 01 GENERAL FUND	15,000			200	
SUBTOTAL TRANSFER	15,000	(10,249)	•	•	•
NET DEPARTMENT ACTIVITY	15,000	(10,249)			
ENDING FUND BAL	10,249	(0)		(0)	((
ALLOCATION OF APPROPRIATIONS:					
55-719 Street Resurfacing 11/12					
55-720 Street Resurfacing 12/13					
55-828 Downtown Sidewalks					
Totals	-	-	-	-	-

NOTES:		
		Andrews (All Annother Advisor) and annother the contract of th



2016-17 Operating Budget

FUND DEPT 73 OPEN SPACE 673 OPEN SPACE

The Open Space Fund was established in June 2004. It is a fiduciary type fund whose activities are managed by the Open Space Committee. In March 2005, the Town purchased the Melvin Property from donations and an advance from the General Fund, which was paid back. In July 2008, the Town Council authorized transferring \$29,996 from the proceeds from the sale of 32 Powers Ln (Dunn) to the Open Space fund to be used for Capital Acquisition.

	THE STREET, SHOWING THE STREET,	FY 2013-14	FY 2014-15	FY 2015-16	FY 2015-16	FY 2016-17
FUND SUMMARY		Actual	Actual	Adopted	Projected	Proposed
	Marine and American A	<u> </u>	<u>-</u>			
BEGINNING FUND BAL		20,765	10,390		21,057	29,918
REVENUES						
070 815 COUNTY OPEN SPACE GRANT		10,000		•		
070 923 COUNTY MEASURE A PARK		10,000	50,000			
070 816 DONATIONS	SEE NOTE	16,605	14,070	5,000	4,335	5,000
SUBTOTAL REVENUES		26,605	64,070	5,000	4,335	5,000
APPROPRIATIONS						
COMMITTEE						
811 POSTAGE				3,000		3,000
812 REPRODUCTION				-		-
815 PRINTING		25		-		-
879 FUNDRAISING COST 890 MISCELLANEOUS		660	1,403	2,000	474	2,000
931 BLDGS & LAND	SEE NOTE	43,890	60,000	10,000	10,000	-
SUBTOTAL APPROPRIATIONS		44,576	61,403	15,000	<u> </u>	
objoine All Hor HAllond		44,570	01,403	15,000	10,474	5,000
TRANSFERS						
100 931 TSFR FROM GENERAL FUND	SEE NOTE	3,596	8,000	4,000	-	4,000
100 TSFR FROM FUND 23 - MEAS A F 100 699 LOAN FROM GENERAL FUND		4.000		15,000	15,000	10,000
	SEE NOTE	4,000	<u>l</u>			
SUBTOTAL TRANSFER		7,596	8,000	19,000	15,000	14,000
NET DEPARTMENT ACTIVITY		(10,375)	10,667	9,000	8,861	14,000
ENDING FUND BAL		10,390	21,057		29,918	43,918
				•		
ALLOCATION OF FUND BALANCE:						
Designated for Wall Property		12,070			_	_
Designated for Skyranch Property		,			5,000	5,000
Designated for Parkland Restoration	SEE NOTE 1				5,000	5,555
Designated for Capital Acquisition	SEE NOTE 2	300	300		10,000	10,000
Undesignated Balance		(1,980)	20,757		9,918	28,918
		10,390	21,057		29,918	43,918
Property Acquisitions						
Melvin Property (APN: 197-070-05) 2005		200,000				
Tax Default (Toyon) (APN: 03-673-931) 2009		6,100				
Upper Ridgeway (APN #001-193-07) 2013 Skyranch 2014		48,283 60,000				
2017		55,000				

NOTES:	
	816 FY14 - County (\$10,000); San Anselmo Open Space (\$5,000); and Marin Open Space (\$2,000)
	931 FY14 Purchase of Upper Ridge property
	Note 1 - Measure A (\$5,000)
	Note 2 - Measure A (\$10,000) & Donations (\$12,807)