

# Fairfax 2010-2030 General Plan Matrix

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|   |                                      | 43       | 30       | 20       | 48      |          |              | 127            | 140                   | 59                  | 15           | 4            | 2                    | 11            | 2             | 1                  | 0                     | 1                 | 1             | 1            | 0                   | 1    | 0                   | 0                    | 0             | 0               | 0                | 0       | 0                      | 0                 | 0    |                        |
|---|--------------------------------------|----------|----------|----------|---------|----------|--------------|----------------|-----------------------|---------------------|--------------|--------------|----------------------|---------------|---------------|--------------------|-----------------------|-------------------|---------------|--------------|---------------------|------|---------------------|----------------------|---------------|-----------------|------------------|---------|------------------------|-------------------|------|------------------------|
| Program   | Timeline                             | Year One | Year Two | Year 3-5 | Ongoing | Sequence | Accomplished | Priority (1-3) | Planning and Building | Planning Commission | Town Council | Public Works | Open Space Committee | Fx Volunteers | Design Review | Ross Vly Fire Dept | Fx Historical Society | Police Department | Town Attorney | Town Manager | Chamber of Commerce | FCAC | Sustainable Fairfax | Zero Waste Committee | Town Engineer | Fairfax Library | Disaster Council | Finance | Ross Vly Watershed Pgm | Sanitary District | MMWD | County Fire Department |
|   |                                      |          |          |          |         |          |              |                |                       |                     |              |              |                      |               |               |                    |                       |                   |               |              |                     |      |                     |                      |               |                 |                  |         |                        |                   |      |                        |
| LU-1.1.3.1: Identify, catalog and map public easements  | With adoption of Circulation Element | X        |          |          |         | 3        |              |                | X                     | X                   | X            |              | X                    |               |               |                    |                       |                   |               |              |                     |      |                     |                      |               |                 |                  |         |                        |                   |      |                        |
| LU-7.1.1.1: Map and describe the Town Center Plan Area  | Immediately upon adoption            | X        |          |          |         | 19       |              |                | X                     | X                   | X            |              |                      |               |               |                    |                       |                   |               |              |                     |      |                     |                      |               |                 |                  |         |                        |                   |      |                        |
| LU-7.1.1.2: Rezone All Commercial Highway (CH) Zone to Central Commercial (CC) Zone and revise the CC Zone as appropriate     | Immediately upon adoption            | X        |          |          |         | 20       |              |                | X                     | X                   | X            |              |                      |               |               |                    |                       |                   |               |              |                     |      |                     |                      |               |                 |                  |         |                        |                   |      |                        |
| LU-7.1.1.3 Revise Zoning Ordinances ... to allow limited neighborhood-serving commercial uses                                 | Immediately upon adoption            | X        |          |          |         | 21       |              |                | X                     | X                   | X            |              |                      |               |               |                    |                       |                   |               |              |                     |      |                     |                      |               |                 |                  |         |                        |                   |      |                        |
| LU-7.1.6.1: Develop an Environmental Checklist and Development Standards for use by project applicants                        | First year after adoption            | X        |          |          |         | 26       |              |                | X                     | X                   |              |              |                      | X             |               |                    |                       |                   |               |              |                     |      |                     |                      |               |                 |                  |         |                        |                   |      |                        |
| LU-7.2.5.1: Develop and adopt a definition and measurement of wide-scale neighborhood destruction                             | First year after adoption            | X        |          |          |         | 31       |              |                | X                     | X                   |              |              |                      |               |               |                    |                       |                   |               |              |                     |      |                     |                      |               |                 |                  |         |                        |                   |      |                        |
| LU-7.2.5.3: Adopt an extension of the existing 1-year non-conforming rebuild exemption to 5 years when wide-scale destruction | Upon adoption                        | X        |          |          |         | 33       |              |                | X                     | X                   |              |              |                      |               |               |                    |                       |                   |               |              |                     |      |                     |                      |               |                 |                  |         |                        |                   |      |                        |
| LU-8.1.1.3: Change the zoning designation for 10 Olema (Mandarin Gardens)   | First year after adoption            | X        |          |          |         | 37       |              |                | X                     | X                   | X            |              |                      |               |               |                    |                       |                   |               |              |                     |      |                     |                      |               |                 |                  |         |                        |                   |      |                        |
| LU-8.1.1.4: Change the zoning designation for 2626 SFD (Christ Lutheran Church)   | First year after adoption            | X        |          |          |         | 38       |              |                | X                     | X                   | X            |              |                      |               |               |                    |                       |                   |               |              |                     |      |                     |                      |               |                 |                  |         |                        |                   |      |                        |
| LU-8.1.1.5: Change the zoning designation for School Street Plaza   | First year after adoption            | X        |          |          |         | 39       |              |                | X                     | X                   | X            |              |                      |               |               |                    |                       |                   |               |              |                     |      |                     |                      |               |                 |                  |         |                        |                   |      |                        |
| C-5.6.2: Implement the recommendations of Safe Routes to Schools  | One year                             | X        |          |          |         | 82       |              |                |                       | X                   | X            |              | X                    |               |               |                    |                       |                   |               |              |                     |      |                     |                      |               |                 |                  |         |                        |                   |      |                        |
| H-2.1.1.1: Rezone the Lutheran Church property  | Completed in 2012                    | X        |          |          |         | 115      |              |                | X                     | X                   |              |              |                      |               |               |                    |                       |                   |               |              |                     |      |                     |                      |               |                 |                  |         |                        |                   |      |                        |
| H-2.1.1.2: Rezone 10 Olema, the old "Mandarin Gardens"  | Completed in 2012                    | X        |          |          |         | 116      |              |                | X                     | X                   |              |              |                      |               |               |                    |                       |                   |               |              |                     |      |                     |                      |               |                 |                  |         |                        |                   |      |                        |

# Fairfax 2010-2030 General Plan Matrix

|  |                                    | 43       | 30       | 20       | 48      |          |              | 127            | 140                   | 150                 | 59           | 15           | 4                    | 2             | 11            | 2                  | 1                     | 0                 | 1             | 1            | 1                   | 0    | 1                   | 0                    | 0             | 0               | 0                | 0       | 0                      | 0                 | 0    | 0                      |
|--|------------------------------------|----------|----------|----------|---------|----------|--------------|----------------|-----------------------|---------------------|--------------|--------------|----------------------|---------------|---------------|--------------------|-----------------------|-------------------|---------------|--------------|---------------------|------|---------------------|----------------------|---------------|-----------------|------------------|---------|------------------------|-------------------|------|------------------------|
| Program  | Timeline                           | Year One | Year Two | Year 3-5 | Ongoing | Sequence | Accomplished | Priority (1-3) | Planning and Building | Planning Commission | Town Council | Public Works | Open Space Committee | Fx Volunteers | Design Review | Ross Vly Fire Dept | Fx Historical Society | Police Department | Town Attorney | Town Manager | Chamber of Commerce | FCAC | Sustainable Fairfax | Zero Waste Committee | Town Engineer | Fairfax Library | Disaster Council | Finance | Ross Vly Watershed Pgm | Sanitary District | MMWD | County Fire Department |
|  |                                    |          |          |          |         |          |              |                |                       |                     |              |              |                      |               |               |                    |                       |                   |               |              |                     |      |                     |                      |               |                 |                  |         |                        |                   |      |                        |
| H-2.1.6.1: Identify, Rezone, and Provide Appropriate Standards for Homeless shelters   | Amend zoning within one year       | X        |          |          |         | 123      |              |                | X                     | X                   |              |              |                      |               |               |                    |                       |                   |               |              |                     |      |                     |                      |               |                 |                  |         |                        |                   |      |                        |
| H-2.1.6.2: Revise the Town Code to allow Transitional and Supportive Housing   | Amend zoning within one year       | X        |          |          |         | 124      |              |                | X                     | X                   |              |              |                      |               |               |                    |                       |                   |               |              |                     |      |                     |                      |               |                 |                  |         |                        |                   |      |                        |
| H-3.1.1.1: Rezone all CH zones to Central Commercial (CC)  | Completed in 2012                  | X        |          |          |         | 131      |              |                | X                     | X                   |              |              |                      |               |               |                    |                       |                   |               |              |                     |      |                     |                      |               |                 |                  |         |                        |                   |      |                        |
| H-3.1.2.1: Identify and Designate Transit-Oriented Development (TOD) Sites   | Completed in 2012                  | X        |          |          |         | 132      |              |                | X                     | X                   |              |              |                      |               |               |                    |                       |                   |               |              |                     |      |                     |                      |               |                 |                  |         |                        |                   |      |                        |
| H-4.1.1.1: Rezone School Street Plaza from Light Commercial (CL) to Planned District Development (PDD)                                   | Completed in 2012                  | X        |          |          |         | 133      |              |                | X                     | X                   |              |              |                      |               |               |                    |                       |                   |               |              |                     |      |                     |                      |               |                 |                  |         |                        |                   |      |                        |
| H-4.1.1.2: Revise the Town's Zoning Ordinance  | Partially completed                | X        |          |          |         | 134      |              |                | X                     | X                   |              |              |                      |               |               |                    |                       |                   |               |              |                     |      |                     |                      |               |                 |                  |         |                        |                   |      |                        |
| H-4.1.1.3: Acceptance of Live/Work Developments  | Completed                          | X        |          |          |         | 135      |              |                | X                     | X                   |              |              |                      |               |               |                    |                       |                   |               |              |                     |      |                     |                      |               |                 |                  |         |                        |                   |      |                        |
| H-4.1.2.1: Enact Density Bonus Zoning and Other Incentives   | 2013                               | X        |          |          |         | 140      |              |                | X                     | X                   |              |              |                      |               |               |                    |                       |                   |               |              |                     |      |                     |                      |               |                 |                  |         |                        |                   |      |                        |
| H-6.1.1.1: Reopen/Amend the Second Unit Amnesty Ordinance  | 2013 - 2014                        | X        |          |          |         | 143      |              |                | X                     | X                   |              |              |                      |               |               |                    |                       |                   |               |              |                     |      |                     |                      |               |                 |                  |         |                        |                   |      |                        |
| H-6.1.2.1: Modify Second Unit Development Standards and Permit Process   | 2013 - 2014                        | X        |          |          |         | 144      |              |                | X                     | X                   |              |              |                      |               |               |                    |                       |                   |               |              |                     |      |                     |                      |               |                 |                  |         |                        |                   |      |                        |
| H-6.1.2.4: Second Unit Incentives  | 2013 & Ongoing                     | X        |          |          |         | 147      |              |                | X                     | X                   |              |              |                      |               |               |                    |                       |                   |               |              |                     |      |                     |                      |               |                 |                  |         |                        |                   |      |                        |
| H-6.1.2.5: In-Lieu Fee/Second Dwelling Unit Program  | 2013 - 2014                        | X        |          |          |         | 148      |              |                | X                     | X                   |              |              |                      |               |               |                    |                       |                   |               |              |                     |      |                     |                      |               |                 |                  |         |                        |                   |      |                        |
| H-7.1.1.1: Conduct an Annual Housing Element Review  | Annually in April; April 2014      | X        |          | X        |         | 150      |              |                | X                     | X                   |              |              |                      |               |               |                    |                       |                   |               |              |                     |      |                     |                      |               |                 |                  |         |                        |                   |      |                        |
| H-7.1.1.2: Update Housing Element  | 2013 - 2014                        | X        |          |          |         | 151      |              |                | X                     | X                   |              |              |                      |               |               |                    |                       |                   |               |              |                     |      |                     |                      |               |                 |                  |         |                        |                   |      |                        |
| TC-3.2.3.1: The Town shall consider bicycle and pedestrian crossing design and location as a priority along Broadway / Center / Bollinas | 2011                               | X        |          |          |         | 166      |              |                |                       | X                   | X            |              |                      |               |               |                    |                       |                   |               |              |                     |      |                     |                      |               |                 |                  |         |                        |                   |      |                        |
| TC-3.2.4.1: The Town shall prepare a pedestrian plan for the downtown area   | Initiate in 2010, complete by 2012 | X        |          |          |         | 169      |              |                | X                     | X                   |              |              |                      |               |               |                    |                       |                   |               |              |                     |      |                     |                      |               |                 |                  |         |                        |                   |      |                        |

# Fairfax 2010-2030 General Plan Matrix

| Program   | Timeline                           | Year One | Year Two | Year 3-5 | Ongoing | Sequence | Accomplished | Priority (1-3) |     |     |    |    |   |   |    |   |   |   |   |   |   |   |   |   |   |   |   |
|---|------------------------------------|----------|----------|----------|---------|----------|--------------|----------------|-----|-----|----|----|---|---|----|---|---|---|---|---|---|---|---|---|---|---|---|
|   |                                    |          |          |          |         |          |              |                | 127 | 140 | 59 | 15 | 4 | 2 | 11 | 2 | 1 | 0 | 1 | 1 | 1 | 0 | 1 | 0 | 0 | 0 | 0 |
| TC-3.2.4.2: Town staff should prepare a risk assessment for pedestrian routes in the downtown area  | Initiate in 2010, complete by 2012 | X        |          |          |         | 170      |              | X              |     | X   |    |    |   |   |    |   |   |   |   |   |   |   |   |   |   |   |   |
| TC-3.2.15.1: The Town shall prepare a plan and program to make continuous the network of quiet streets and alleys for ... traversing the downtown   | Initiate in 2011, complete by 2013 | X        |          |          |         | 187      |              | X              |     | X   |    | X  |   |   |    |   |   |   |   |   |   |   |   |   |   |   |   |
| TC-3.2.16.1: The Town shall ... identify a sitesites for bicycle staging  | Initiate in 2011, complete by 2013 | X        |          |          |         | 188      |              | X              |     | X   |    | X  |   |   |    |   |   |   |   |   |   |   |   |   |   |   |   |
| OS-1.1.1.1: Create an inventory of undeveloped and underdeveloped land parcels  | within 6 months...                 | X        |          |          |         | 191      |              | X              |     | X   |    | X  |   | X |    |   |   |   |   |   |   |   |   |   |   |   |   |
| CON-2.1.1.4: Improve the efficiency of traffic flow along SFD   | Within one year...                 | X        |          |          |         | 253      |              | X              |     | X   |    | X  |   |   |    |   |   |   |   |   |   |   |   |   |   |   |   |
| CON-3.1.2.2: Establish a creek-side development zone  | Within one year...                 | X        |          |          |         | 272      |              | X              |     | X   |    | X  |   | X |    |   |   |   |   |   |   |   |   |   |   |   |   |
| CON-4.1.1.4: Develop town ordinances to encourage development of gray-water systems   | Within one year...                 | X        |          |          |         | 280      |              | X              |     | X   |    | X  |   |   |    |   |   |   |   |   |   |   |   |   |   |   |   |
| CON-4.1.1.5: Provide residential and commercial property owners incentives to utilize gray-water and other water conservation methods   | Within one year...                 | X        |          |          |         | 281      |              | X              |     | X   |    | X  |   |   |    |   |   |   |   |   |   |   |   |   |   |   |   |
| CON-4.2.2.3: Modify existing ordinances to require no net increase in storm water runoff with new development and remodels  | Within one year...                 | X        |          |          |         | 288      |              | X              |     | X   |    | X  |   |   |    |   |   |   |   |   |   |   |   |   |   |   |   |
| CON-4.2.2.8: Update lot coverage definition to include driveways as part of calculation, and evaluate reduction in allowed lot coverage by ordinance to promote reduction in impervious surface with existing and new development | Within one year...                 | X        |          |          |         | 293      |              | X              |     | X   |    | X  |   |   |    |   |   |   |   |   |   |   |   |   |   |   |   |
| CON-7.1.2.2: Enact a Green Building ordinance to reduce the amount of waste created by construction activities  | Within one year...                 | X        |          |          |         | 331      |              | X              |     | X   |    | X  |   |   |    |   |   |   |   |   |   |   |   |   |   |   |   |

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| Program   | Timeline   | Year One |          |          |         |          |              |                |                       |                     |              |              |                      |               |               |                    |                       |
|---|--|----------|----------|----------|---------|----------|--------------|----------------|-----------------------|---------------------|--------------|--------------|----------------------|---------------|---------------|--------------------|-----------------------|
|   |  | Year One | Year Two | Year 3-5 | Ongoing | Sequence | Accomplished | Priority (1-3) | Planning and Building | Planning Commission | Town Council | Public Works | Open Space Committee | Fx Volunteers | Design Review | Ross Vly Fire Dept | Fx Historical Society |
| N-1.1.2.1: Incorporate a noise analysis in the Town Center Plan   | Per the schedule for the Town Center Plan            | X        |          |          |         | 475      |              |                | X                     | X                   |              |              |                      |               |               |                    |                       |
| N-1.1.3.1: Incorporate noise reduction guidelines in the Green Building Ordinance, when adopted   | 2011   | X        |          |          |         | 476      |              |                | X                     | X                   |              |              |                      |               |               |                    |                       |
| N-1.1.6.1: Revise the project application to require a noise analysis if the proposed development would be exposed to sound levels exceeding the Noise Ordinance levels | 2011   | X        |          |          |         | 479      |              |                | X                     | X                   |              |              |                      |               |               |                    |                       |
| LU-7.2.5.2: Develop and adopt an ordinance ... when wide-scale destruction has occurred   | First year after adoption                            | X        |          |          |         | 32       |              |                | X                     | X                   |              |              |                      |               |               |                    |                       |
| LU-7.2.5.4: Develop neighborhood-specific profiles of structures and natural features   | Second year after adoption                           | X        |          |          |         | 34       |              |                | X                     | X                   |              |              |                      |               |               |                    |                       |
| LU-8.1.2.1: Establish a classification for second units with parking restrictions, accessible without use of an automobile  | Second year after adoption                           | X        |          |          |         | 40       |              |                | X                     | X                   | X            |              |                      |               |               |                    |                       |
| LU-8.1.3.1: Develop sizing guidelines for residential Second Units  | Second year after adoption                           | X        |          |          |         | 41       |              |                | X                     | X                   | X            |              |                      |               |               |                    |                       |
| LU-8.1.4.1: Review current zoning along the SFD Blvd corridor ... to support Transit-Oriented Development   | Second year after adoption                           | X        |          |          |         | 42       |              |                | X                     | X                   | X            |              |                      |               |               |                    |                       |
| H-1.1.1.2: Prepare Public Information Material  | 2014   | X        |          |          |         | 105      |              |                | X                     | X                   |              |              |                      |               |               |                    |                       |
| H-1.1.1.3: Conduct Community Outreach   | 2014   | X        |          |          |         | 106      |              |                | X                     | X                   |              |              |                      |               |               |                    |                       |
| H-1.1.1.4: Shared Responsibilities - establish partnerships   | 2014   | X        |          |          |         | 107      |              |                | X                     | X                   |              |              |                      |               |               |                    |                       |
| H-1.1.2.1: Establish Neighborhood Meeting Procedures  | One year from HIE adoption or end of planning period | X        |          |          |         | 109      |              |                | X                     | X                   |              |              |                      |               |               |                    |                       |
| H-1.1.3.1: Adopt an Anti-Discrimination Ordinance   | One year from HIE adoption or end of planning period | X        |          |          |         | 111      |              |                | X                     | X                   |              |              |                      |               |               |                    |                       |

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|   |                                    | 43       | 30       | 20       | 48      |          |              | 127            | 140                   | 59                  | 15           | 4            | 2                    | 11            | 2             | 1                  | 0                     | 1                 | 1             | 1            | 0                   | 1    | 0                   | 0                    | 0             | 0               | 0                | 0       | 0                      | 0                 | 0    | 0                      |
|---|------------------------------------|----------|----------|----------|---------|----------|--------------|----------------|-----------------------|---------------------|--------------|--------------|----------------------|---------------|---------------|--------------------|-----------------------|-------------------|---------------|--------------|---------------------|------|---------------------|----------------------|---------------|-----------------|------------------|---------|------------------------|-------------------|------|------------------------|
| Program   | Timeline                           | Year One | Year Two | Year 3-5 | Ongoing | Sequence | Accomplished | Priority (1-3) | Planning and Building | Planning Commission | Town Council | Public Works | Open Space Committee | Fx Volunteers | Design Review | Ross Vly Fire Dept | Fx Historical Society | Police Department | Town Attorney | Town Manager | Chamber of Commerce | FCAC | Sustainable Fairfax | Zero Waste Committee | Town Engineer | Fairfax Library | Disaster Council | Finance | Ross Vly Watershed Pgm | Sanitary District | MMWD | County Fire Department |
|   |                                    |          |          |          |         |          |              |                |                       |                     |              |              |                      |               |               |                    |                       |                   |               |              |                     |      |                     |                      |               |                 |                  |         |                        |                   |      |                        |
| H-1.1.3.3: Develop a Program to Broadly Disseminate Information on Fair Housing                                 | 2014                               | X        |          |          |         | 113      |              |                | X                     | X                   |              |              |                      |               |               |                    |                       |                   |               |              |                     |      |                     |                      |               |                 |                  |         |                        |                   |      |                        |
| H-2.1.3.1: Ensure Reasonable Accommodation (people with disabilities)   | 2014                               | X        |          |          |         | 118      |              |                | X                     | X                   |              |              |                      |               |               |                    |                       |                   |               |              |                     |      |                     |                      |               |                 |                  |         |                        |                   |      |                        |
| H-2.1.4.2: Amend Town Code re employee housing  | 2014                               | X        |          |          |         | 121      |              |                | X                     | X                   |              |              |                      |               |               |                    |                       |                   |               |              |                     |      |                     |                      |               |                 |                  |         |                        |                   |      |                        |
| H-2.1.5.1: Expand Conditional Use Categories for Group Homes  | 2013                               | X        |          |          |         | 122      |              |                | X                     | X                   |              |              |                      |               |               |                    |                       |                   |               |              |                     |      |                     |                      |               |                 |                  |         |                        |                   |      |                        |
| H-2.1.6.3: Modify Residential Care Facility Zoning  | 2014                               | X        |          |          |         | 125      |              |                | X                     | X                   |              |              |                      |               |               |                    |                       |                   |               |              |                     |      |                     |                      |               |                 |                  |         |                        |                   |      |                        |
| H-2.1.6.5: Amend Zoning to Allow Single-Room Occupancy Units  | 2013 - 2014                        | X        |          |          |         | 127      |              |                | X                     | X                   |              |              |                      |               |               |                    |                       |                   |               |              |                     |      |                     |                      |               |                 |                  |         |                        |                   |      |                        |
| H-2.1.6.6: Amend Zoning to Allow Mobile Homes and Mobile Home Parks   | 2013 - 2014                        | X        |          |          |         | 128      |              |                | X                     | X                   |              |              |                      |               |               |                    |                       |                   |               |              |                     |      |                     |                      |               |                 |                  |         |                        |                   |      |                        |
| H-4.1.1.5: Review and Update Parking Standards  | 2014                               | X        |          |          |         | 137      |              |                | X                     | X                   |              |              |                      |               |               |                    |                       |                   |               |              |                     |      |                     |                      |               |                 |                  |         |                        |                   |      |                        |
| H-4.1.1.6: Amend the Planned Development District (PDD) Zone Standards  | By January 31, 2015                | X        |          |          |         | 138      |              |                | X                     | X                   |              |              |                      |               |               |                    |                       |                   |               |              |                     |      |                     |                      |               |                 |                  |         |                        |                   |      |                        |
| H-4.1.1.7: Land Monitoring Program to Meet the RHNA   | 2014 & Ongoing                     | X        |          |          |         | 139      |              |                | X                     | X                   |              |              |                      |               |               |                    |                       |                   |               |              |                     |      |                     |                      |               |                 |                  |         |                        |                   |      |                        |
| H-5.1.1.1: Prepare Recommendations and Guidelines   | 2013-2014 & Ongoing                | X        |          |          |         | 141      |              |                | X                     | X                   |              |              |                      |               |               |                    |                       |                   |               |              |                     |      |                     |                      |               |                 |                  |         |                        |                   |      |                        |
| H-5.1.2.1: Create Home-sharing and Tenant Matching Opportunities  | 2014                               | X        |          |          |         | 142      |              |                | X                     | X                   |              |              |                      |               |               |                    |                       |                   |               |              |                     |      |                     |                      |               |                 |                  |         |                        |                   |      |                        |
| TC-3.1.1.1: The Town shall prepare and adopt the Town Center Plan   | Ongoing                            | X        |          |          |         | 160      |              |                | X                     | X                   | X            |              |                      |               |               |                    |                       |                   |               | X            |                     |      |                     |                      |               |                 |                  |         |                        |                   |      |                        |
| TC-3.2.2.1: The Town shall consider bicycle and pedestrian crossing design and location as a priority along SFD | Complete by 2010                   | X        |          |          |         | 164      |              |                | X                     | X                   | X            | X            |                      |               |               |                    |                       |                   |               |              |                     |      |                     |                      |               |                 |                  |         |                        |                   |      |                        |
| TC-3.2.4.3: The Town shall prepare a vehicle and bicycle-parking plan for the downtown area                     | Initiate in 2011, complete by 2013 | X        |          |          |         | 171      |              |                | X                     | X                   |              |              |                      |               |               |                    |                       |                   |               |              |                     |      |                     |                      |               |                 |                  |         |                        |                   |      |                        |

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# Fairfax 2010-2030 General Plan Matrix

| Program   | Timeline                           | Year     |          |          |         | Sequence | Accomplished | Priority (1-3) |   |   |   |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|---|------------------------------------|----------|----------|----------|---------|----------|--------------|----------------|---|---|---|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|
|   |                                    | Year One | Year Two | Year 3-5 | Ongoing |          |              |                |   |   |   |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| LU-7.1.5.1: Develop Design Guidelines and Development Standards to be used by project applicants  | Third year after adoption          |          | X        |          | 25      |          |              |                | X | X | X |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| LU-7.2.1.1: Develop and adopt ... Design Guidelines for residential and commercial projects   | Third year after adoption          |          | X        |          | 27      |          |              |                | X | X |   |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| LU-7.2.2.1: (same as above)   | Third year after adoption          |          | X        |          | 28      |          |              |                | X | X |   |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| LU-7.2.3.1: (same as above)   | Third year after adoption          |          | X        |          | 29      |          |              |                | X | X |   |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| C-2.2.2: Promote existing program of Town sharing cost of sidewalk repair/improvements with property owners   | Three years                        |          | X        |          | 55      |          |              |                | X | X |   |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| C-5.8.1: Create a bicycle staging area including bathrooms, showers and lockers (TC-22)   | Five years                         |          | X        |          | 86      |          |              |                | X | X |   |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| TC-2.1.1.2: The Planning Commission should Complete by 2012 define the architectural character of the downtown area                                     | Complete by 2012                   |          | X        |          | 155     |          |              |                | X |   |   |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| TC-3.1.2.2: The Town shall review and approve the Development Standards and Design Guidelines for the Town Center Plan                                  | 2012                               |          | X        |          | 162     |          |              |                | X | X |   |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| TC-3.2.11.1: If proven feasible, as a result of detailed analysis, the Town should prepare a plan and program for restoring creeks in the downtown area | Initiate in 2011, complete by 2013 |          | X        |          | 181     |          |              |                | X |   |   |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| TC-3.2.11.2: The Town shall create a buffer area ... along the restored Fairfax Creek   | Initiate in 2013, complete by 2015 |          | X        |          | 182     |          |              |                | X | X |   |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| OS-3.2.2.1: Update Fairfax Ordinance [re] development near ridgelines, and encourage the County to align the Marin County Ridgeline Ordinance           | Every five years after approval    |          | X        |          | 223     |          |              |                | X | X |   |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|   |                                    |          |          |          |         |          |              |                |   |   |   |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |

# Fairfax 2010-2030 General Plan Matrix

| Program  | Timeline              | Year One |          |         |     | Sequence | Accomplished | Priority (1-3) |     |     |    |    |   |   |    |   |   |   |   |   |   |   |   |   |   |   |   |   |   |   |   |   |
|--|-----------------------|----------|----------|---------|-----|----------|--------------|----------------|-----|-----|----|----|---|---|----|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
|  |                       | Year Two | Year 3-5 | Ongoing |     |          |              |                | 127 | 140 | 59 | 15 | 4 | 2 | 11 | 2 | 1 | 0 | 1 | 1 | 1 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| OS-3.3.1.1: Revise Town Code to establish noise level restrictions for Designated Open Space               | Within three years... | X        |          |         | 225 |          |              | X              | X   | X   | X  |    |   |   |    |   |   |   |   |   |   |   |   |   |   |   |   |   |   |   |   |   |
| CON-6.1.1.3: Identify key wildlife habitat and corridors...  | Within three years... | X        |          |         | 313 |          |              | X              | X   | X   |    |    |   |   |    |   |   |   |   |   |   |   |   |   |   |   |   |   |   |   |   |   |
| LU-6.1.1.2: Pre-zone parcels deemed necessary to incorporate into the Town                                 | Ongoing               |          |          | X       | 16  |          |              | X              | X   | X   |    |    |   |   |    |   |   |   |   |   |   |   |   |   |   |   |   |   |   |   |   |   |
| LU-7.1.3.1: Encourage applicants with development proposals to incorporate mixed-use elements              | Ongoing               |          |          | X       | 23  |          |              | X              | X   |     |    |    |   |   |    |   |   |   |   |   |   |   |   |   |   |   |   |   |   |   |   |   |
| LU-7.2.4.1: Approve business permits that do not impact neighborhood quality of life                       | Ongoing               |          |          | X       | 30  |          |              | X              | X   |     |    |    |   |   |    |   |   |   |   |   |   |   |   |   |   |   |   |   |   |   |   |   |
| LU-8.1.1.2: Implement the programs included in the adopted Housing Element                                 | Ongoing               |          |          | X       | 36  |          |              | X              | X   | X   | X  |    |   |   |    |   |   |   |   |   |   |   |   |   |   |   |   |   |   |   |   |   |
| H-1.1.1.1: Work with Housing Advocates.  | Adoption & ongoing    |          |          | X       | 104 |          |              | X              | X   | X   |    |    |   |   |    |   |   |   |   |   |   |   |   |   |   |   |   |   |   |   |   |   |
| H-1.1.1.5: Preserve Existing Lower-income Units  | Ongoing               |          |          | X       | 108 |          |              | X              | X   | X   |    |    |   |   |    |   |   |   |   |   |   |   |   |   |   |   |   |   |   |   |   |   |
| H-1.1.2.2: Outreach to Lower-Income Housing Developers   | 2012 & Ongoing        |          |          | X       | 110 |          |              | X              | X   | X   |    |    |   |   |    |   |   |   |   |   |   |   |   |   |   |   |   |   |   |   |   |   |
| H-1.1.3.2: Respond to Complaints   | Ongoing               |          |          | X       | 112 |          |              | X              | X   | X   |    |    |   |   |    |   |   |   |   |   |   |   |   |   |   |   |   |   |   |   |   |   |
| H-1.1.3.4: Identify Housing Programs and Funding Sources   | 2012 & Ongoing        |          |          | X       | 114 |          |              | X              | X   | X   |    |    |   |   |    |   |   |   |   |   |   |   |   |   |   |   |   |   |   |   |   |   |
| H-2.1.2.1: Assist in the Effective Use of Rental Assistance Programs                                       | Ongoing               |          |          | X       | 117 |          |              | X              | X   | X   |    |    |   |   |    |   |   |   |   |   |   |   |   |   |   |   |   |   |   |   |   |   |
| H-2.1.3.2: Assure Good Neighborhood Relations Involving Emergency Shelters and Residential Care Facilities | Ongoing               |          |          | X       | 119 |          |              | X              | X   | X   |    |    |   |   |    |   |   |   |   |   |   |   |   |   |   |   |   |   |   |   |   |   |
| H-2.1.4.1: Ensure special needs housing needs addressed  | Ongoing               |          |          | X       | 120 |          |              | X              | X   | X   |    |    |   |   |    |   |   |   |   |   |   |   |   |   |   |   |   |   |   |   |   |   |
| H-2.1.6.4: Encourage Housing for Special Needs Groups  | Ongoing               |          |          | X       | 126 |          |              | X              | X   | X   |    |    |   |   |    |   |   |   |   |   |   |   |   |   |   |   |   |   |   |   |   |   |
| H-2.1.6.7: Engage in Countywide Effort to Address Homeless Needs   | Ongoing               |          |          | X       | 129 |          |              | X              | X   | X   |    |    |   |   |    |   |   |   |   |   |   |   |   |   |   |   |   |   |   |   |   |   |
| H-2.1.6.8: Address Town Homeless Needs   | Ongoing               |          |          | X       | 130 |          |              | X              | X   | X   |    |    |   |   |    |   |   |   |   |   |   |   |   |   |   |   |   |   |   |   |   |   |

# Fairfax 2010-2030 General Plan Matrix

| Program  | Timeline<br>Initiated & Ongoing | Year One |          |          |         | Sequence | Accomplished | Priority (1-3) |    |    |    |    |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|--|---------------------------------|----------|----------|----------|---------|----------|--------------|----------------|----|----|----|----|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|
|  |                                 | Year One | Year Two | Year 3-5 | Ongoing |          |              |                |    |    |    |    |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |                                 |          |          |          |         |          |              |                | 43 | 30 | 20 | 48 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| H-4.1.1.4: Facilitate Development at Key Housing Opportunity Sites   | Ongoing                         |          |          |          | X       | 156      |              |                |    |    |    |    |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| H-6.1.2.3: Second Unit Affordability   | Ongoing                         |          |          |          | X       | 146      |              |                |    |    |    |    |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| H-6.1.2.6: Projects Implemented with Affordable In-Lieu Fee Funds  | Ongoing                         |          |          |          | X       | 149      |              |                |    |    |    |    |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| TC-1.1.1.1: The Planning Commission should define the village character and the pedestrian scale of the downtown area of Fairfax   | Ongoing                         |          |          |          | X       | 152      |              |                |    |    |    |    |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| TC-2.1.2.1: The height restriction defined by the Housing Element for the downtown area of 28.5 feet or two stories, whichever is less, applies to the Town Center Element | Ongoing                         |          |          |          | X       | 157      |              |                |    |    |    |    |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| TC-3.2.1.1: The Town shall consider bicycle and pedestrian related development a priority  | Ongoing                         |          |          |          | X       | 163      |              |                |    |    |    |    |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| TC-3.2.3.2: The Town shall consider the Main County Bicycle and Pedestrian Master Plan and the Fairfax Pedestrian and Bicycle Plan   | Ongoing                         |          |          |          | X       | 167      |              |                |    |    |    |    |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| TC-3.2.10.1: Residential developments proposed for the main streets in the downtown area shall be required to incorporate soundproofing and fresh air access               | Ongoing                         |          |          |          | X       | 180      |              |                |    |    |    |    |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| TC-3.2.12.2: All new projects proposed for the downtown area ... shall incorporate the use of native plants  | Ongoing                         |          |          |          | X       | 184      |              |                |    |    |    |    |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| OS-1.3.2.1: ... Planning Commission ... should encourage clustered development on a small segment of the parcel  | Ongoing                         |          |          |          | X       | 198      |              |                |    |    |    |    |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| OS-1.3.3.1: If high-priority parcels on the inventory list come up for sale or auction, the Town Council shall consider allocation of funds                                | Ongoing                         |          |          |          | X       | 199      |              |                |    |    |    |    |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |

# Fairfax 2010-2030 General Plan Matrix

|  |          | 43       | 30       | 20       | 48      |          |              | 127            | 140                   | 59                  | 15           | 4            | 2                    | 11            | 2             | 1                  | 0                     | 1                 | 1             | 1            | 0                   | 1    | 0                   | 0                    | 0             | 0               | 0                | 0       | 0                      | 0                 |      |                        |
|--|----------|----------|----------|----------|---------|----------|--------------|----------------|-----------------------|---------------------|--------------|--------------|----------------------|---------------|---------------|--------------------|-----------------------|-------------------|---------------|--------------|---------------------|------|---------------------|----------------------|---------------|-----------------|------------------|---------|------------------------|-------------------|------|------------------------|
| Program  | Timeline | Year One | Year Two | Year 3-5 | Ongoing | Sequence | Accomplished | Priority (1-3) | Planning and Building | Planning Commission | Town Council | Public Works | Open Space Committee | Fx Volunteers | Design Review | Ross Vly Fire Dept | Fx Historical Society | Police Department | Town Attorney | Town Manager | Chamber of Commerce | FCAC | Sustainable Fairfax | Zero Waste Committee | Town Engineer | Fairfax Library | Disaster Council | Finance | Ross Vly Watershed Pgm | Sanitary District | MMWD | County Fire Department |
|  |          |          |          |          |         |          |              |                |                       |                     |              |              |                      |               |               |                    |                       |                   |               |              |                     |      |                     |                      |               |                 |                  |         |                        |                   |      |                        |
| OS-1.3.4.1: ... If purchase is not feasible ... Investigate the possibility of creating Designated Open Space through acquisition of an appropriate easement               | Ongoing  |          |          |          | X       | 200      |              |                | X                     | X                   | X            |              |                      |               |               |                    |                       |                   |               |              |                     |      |                     |                      |               |                 |                  |         |                        |                   |      |                        |
| OS-1.3.5.1: When legally permitted, property owners should be required to set aside land dedicated to open space as a condition to development of parcels in the inventory | Ongoing  |          |          |          | X       | 201      |              |                | X                     | X                   | X            |              |                      |               |               |                    |                       |                   |               |              |                     |      |                     |                      |               |                 |                  |         |                        |                   |      |                        |
| OS-3.2.3.1: Review development applications along the scenic highways to ensure views of Visually Distinctive Areas  | Ongoing  |          |          |          | X       | 224      |              |                | X                     | X                   |              |              |                      |               |               |                    |                       |                   |               |              |                     |      |                     |                      |               |                 |                  |         |                        |                   |      |                        |
| CON-2.1.1.2: Support efforts to locate major public facilities and events near the Town Center   | Ongoing  |          |          |          | X       | 251      |              |                | X                     | X                   | X            |              |                      |               |               |                    |                       |                   |               |              |                     |      |                     |                      |               |                 |                  |         |                        |                   |      |                        |
| CON-2.1.1.5: Improve pedestrian and bicycle safety ... promote pedestrian and bicycle  | Ongoing  |          |          |          | X       | 254      |              |                | X                     | X                   | X            |              |                      |               |               |                    |                       |                   |               |              |                     |      |                     |                      |               |                 |                  |         |                        |                   |      |                        |
| CON-2.3.1.4: Require all Planning Commission and Planning staff to familiarize themselves with the ABAG publication...   | Ongoing  |          |          |          | X       | 264      |              |                | X                     | X                   |              |              |                      |               |               |                    |                       |                   | X             |              |                     |      |                     |                      |               |                 |                  |         |                        |                   |      |                        |
| CON-3.1.1.4: Assess ... to promote peak stormwater flow detention areas  | Ongoing  |          |          |          | X       | 269      |              |                | X                     | X                   | X            | X            |                      |               |               |                    |                       |                   |               |              |                     |      |                     |                      |               |                 |                  |         |                        |                   |      |                        |
| CON-3.1.2.3: Assess ... to identify active floodplain habitat areas  | Ongoing  |          |          |          | X       | 273      |              |                | X                     | X                   | X            | X            |                      |               |               |                    |                       |                   |               |              |                     |      |                     |                      |               |                 |                  |         |                        |                   |      |                        |
| CON-3.1.2.4: Utilize natural or managed flood basins to maximize habitat values for local wildlife resources   | Ongoing  |          |          |          | X       | 274      |              |                | X                     | X                   | X            | X            |                      |               |               |                    |                       |                   |               |              |                     |      |                     |                      |               |                 |                  |         |                        |                   |      |                        |
| CON-4.1.1.3: Review, update, and expand Fairfax Town Code to achieve water reduction policies  | Ongoing  |          |          |          | X       | 279      |              |                | X                     | X                   | X            |              |                      |               |               |                    |                       |                   |               |              |                     |      |                     |                      |               |                 |                  |         |                        |                   |      |                        |
| CON-5.2.1.7: Create or enhance ordinances to protect native trees and regeneration of native forests   | Ongoing  |          |          |          | X       | 306      |              |                | X                     | X                   | X            | X            |                      |               |               |                    |                       |                   |               |              |                     |      |                     |                      |               |                 |                  |         |                        |                   |      |                        |

# Fairfax 2010-2030 General Plan Matrix

| Program  | Timeline | Year One |          |          |         | Sequence | Accomplished | Priority (1-3) |     |     |    |    |   |   |    |   |   |   |   |   |   |   |   |   |   |   |   |   |
|--|----------|----------|----------|----------|---------|----------|--------------|----------------|-----|-----|----|----|---|---|----|---|---|---|---|---|---|---|---|---|---|---|---|---|
|  |          | Year One | Year Two | Year 3-5 | Ongoing |          |              |                | 127 | 140 | 59 | 15 | 4 | 2 | 11 | 2 | 1 | 0 | 1 | 1 | 1 | 0 | 1 | 0 | 1 | 0 | 0 | 0 |
| CON-5.2.1.8: Establish a street tree policy that promotes increased shade downtown   | Ongoing  |          |          |          | X       | 307      |              |                | X   | X   | X  | X  |   |   |    |   |   |   |   |   |   |   |   |   |   |   |   |   |
| CON-6.1.2.4: Review restrictions on the use of pesticides, and revise as needed  | Ongoing  |          |          |          | X       | 317      |              |                | X   | X   | X  |    |   |   |    |   |   |   |   |   |   |   |   |   |   |   |   |   |
| CON-8.1.1.3: Require archaeological and historic investigations during the permit application process  | Ongoing  |          |          |          | X       | 339      |              |                | X   | X   |    |    |   |   |    |   |   |   |   |   |   |   |   |   |   |   |   |   |
| CON-8.1.2.1: Consider historical and cultural resources early in the development review process...   | Ongoing  |          |          |          | X       | 340      |              |                | X   | X   | X  |    |   |   |    |   |   |   |   |   |   |   |   |   |   |   |   |   |
| CON-8.2.1.1: Establish an ordinance for protecting, maintaining, rehabilitating and enhancing historical and cultural resources  | Ongoing  |          |          |          | X       | 345      |              |                | X   | X   | X  |    |   |   |    |   |   |   |   |   |   |   |   |   |   |   |   |   |
| CON-8.2.1.2: Establish guidelines for preservation, maintenance, rehabilitation, and enhancement of historic and culturally significant structures and other resources | Ongoing  |          |          |          | X       | 346      |              |                | X   | X   | X  |    |   |   |    |   |   |   |   |   |   |   |   |   |   |   |   |   |
| CON-8.2.1.3: Preserve, maintain, rehabilitate and/or enhance historic sidewalks, street signs, street trees and other...   | Ongoing  |          |          |          | X       | 347      |              |                | X   | X   | X  |    |   |   |    |   |   |   |   |   |   |   |   |   |   |   |   |   |
| CON-8.3.3.3: Provide information and fully comply with the California Native American Graves Protection and Repatriation Act...  | Ongoing  |          |          |          | X       | 357      |              |                | X   | X   |    |    |   |   |    | X |   |   |   |   |   |   |   |   |   |   |   |   |
| S-3.1.5.9: Review development proposals to ensure that they incorporate a fire department approved defensible space plan and conduct inspections...                    | Ongoing  |          |          |          | X       | 430      |              |                | X   | X   | X  |    |   |   | X  | X |   |   |   |   |   |   |   |   |   |   |   |   |

## Fairfax 2010-2030 General Plan Matrix

| Program  | Timeline |          |          |          |         |          |              |                |                       |                     |              |              |                      |               |               |                    |                       |                   |               |              |                     |      |                     |                      |               |                 |                  |         |                        |                   |      |                        |
|--|----------|----------|----------|----------|---------|----------|--------------|----------------|-----------------------|---------------------|--------------|--------------|----------------------|---------------|---------------|--------------------|-----------------------|-------------------|---------------|--------------|---------------------|------|---------------------|----------------------|---------------|-----------------|------------------|---------|------------------------|-------------------|------|------------------------|
|  |          | Year One | Year Two | Year 3-5 | Ongoing | Sequence | Accomplished | Priority (1-3) | Planning and Building | Planning Commission | Town Council | Public Works | Open Space Committee | Fx Volunteers | Design Review | Ross Vly Fire Dept | Fx Historical Society | Police Department | Town Attorney | Town Manager | Chamber of Commerce | FCAC | Sustainable Fairfax | Zero Waste Committee | Town Engineer | Fairfax Library | Disaster Council | Finance | Ross Vly Watershed Pgm | Sanitary District | MMWD | County Fire Department |
| N-3.1.1.1: Require an acoustical analysis to evaluate mitigation measures for noise-generating projects that would cause the following criteria to be exceeded or would cause a significant adverse community response | Ongoing  | 43       | 30       | 20       | 48      |          |              |                | 127                   | 140                 | 59           | 15           | 4                    | 2             | 11            | 2                  | 1                     | 0                 | 1             | 1            | 1                   | 0    | 1                   | 0                    | 0             | 0               | 0                | 0       | 0                      | 0                 | 0    | 0                      |
|  |          |          |          |          | X       | 486      |              |                | X                     | X                   |              |              |                      |               |               |                    |                       |                   |               |              |                     |      |                     |                      |               |                 |                  |         |                        |                   |      |                        |
|  |          |          |          |          |         |          |              |                |                       |                     |              |              |                      |               |               |                    |                       |                   |               |              |                     |      |                     |                      |               |                 |                  |         |                        |                   |      |                        |
|  |          |          |          |          |         |          |              |                |                       |                     |              |              |                      |               |               |                    |                       |                   |               |              |                     |      |                     |                      |               |                 |                  |         |                        |                   |      |                        |
|  |          |          |          |          |         |          |              |                |                       |                     |              |              |                      |               |               |                    |                       |                   |               |              |                     |      |                     |                      |               |                 |                  |         |                        |                   |      |                        |
|  |          |          |          |          |         |          |              |                |                       |                     |              |              |                      |               |               |                    |                       |                   |               |              |                     |      |                     |                      |               |                 |                  |         |                        |                   |      |                        |
|  |          |          |          |          |         |          |              |                |                       |                     |              |              |                      |               |               |                    |                       |                   |               |              |                     |      |                     |                      |               |                 |                  |         |                        |                   |      |                        |
|  |          |          |          |          |         |          |              |                |                       |                     |              |              |                      |               |               |                    |                       |                   |               |              |                     |      |                     |                      |               |                 |                  |         |                        |                   |      |                        |
|  |          |          |          |          |         |          |              |                |                       |                     |              |              |                      |               |               |                    |                       |                   |               |              |                     |      |                     |                      |               |                 |                  |         |                        |                   |      |                        |
|  |          |          |          |          |         |          |              |                |                       |                     |              |              |                      |               |               |                    |                       |                   |               |              |                     |      |                     |                      |               |                 |                  |         |                        |                   |      |                        |
|  |          |          |          |          |         |          |              |                |                       |                     |              |              |                      |               |               |                    |                       |                   |               |              |                     |      |                     |                      |               |                 |                  |         |                        |                   |      |                        |
|  |          |          |          |          |         |          |              |                |                       |                     |              |              |                      |               |               |                    |                       |                   |               |              |                     |      |                     |                      |               |                 |                  |         |                        |                   |      |                        |
|  |          |          |          |          |         |          |              |                |                       |                     |              |              |                      |               |               |                    |                       |                   |               |              |                     |      |                     |                      |               |                 |                  |         |                        |                   |      |                        |
|  |          |          |          |          |         |          |              |                |                       |                     |              |              |                      |               |               |                    |                       |                   |               |              |                     |      |                     |                      |               |                 |                  |         |                        |                   |      |                        |
|  |          |          |          |          |         |          |              |                |                       |                     |              |              |                      |               |               |                    |                       |                   |               |              |                     |      |                     |                      |               |                 |                  |         |                        |                   |      |                        |
|  |          |          |          |          |         |          |              |                |                       |                     |              |              |                      |               |               |                    |                       |                   |               |              |                     |      |                     |                      |               |                 |                  |         |                        |                   |      |                        |
|  |          |          |          |          |         |          |              |                |                       |                     |              |              |                      |               |               |                    |                       |                   |               |              |                     |      |                     |                      |               |                 |                  |         |                        |                   |      |                        |
|  |          |          |          |          |         |          |              |                |                       |                     |              |              |                      |               |               |                    |                       |                   |               |              |                     |      |                     |                      |               |                 |                  |         |                        |                   |      |                        |
|  |          |          |          |          |         |          |              |                |                       |                     |              |              |                      |               |               |                    |                       |                   |               |              |                     |      |                     |                      |               |                 |                  |         |                        |                   |      |                        |
|  |          |          |          |          |         |          |              |                |                       |                     |              |              |                      |               |               |                    |                       |                   |               |              |                     |      |                     |                      |               |                 |                  |         |                        |                   |      |                        |
|  |          |          |          |          |         |          |              |                |                       |                     |              |              |                      |               |               |                    |                       |                   |               |              |                     |      |                     |                      |               |                 |                  |         |                        |                   |      |                        |
|  |          |          |          |          |         |          |              |                |                       |                     |              |              |                      |               |               |                    |                       |                   |               |              |                     |      |                     |                      |               |                 |                  |         |                        |                   |      |                        |
|  |          |          |          |          |         |          |              |                |                       |                     |              |              |                      |               |               |                    |                       |                   |               |              |                     |      |                     |                      |               |                 |                  |         |                        |                   |      |                        |
|  |          |          |          |          |         |          |              |                |                       |                     |              |              |                      |               |               |                    |                       |                   |               |              |                     |      |                     |                      |               |                 |                  |         |                        |                   |      |                        |
|  |          |          |          |          |         |          |              |                |                       |                     |              |              |                      |               |               |                    |                       |                   |               |              |                     |      |                     |                      |               |                 |                  |         |                        |                   |      |                        |
|  |          |          |          |          |         |          |              |                |                       |                     |              |              |                      |               |               |                    |                       |                   |               |              |                     |      |                     |                      |               |                 |                  |         |                        |                   |      |                        |
|  |          |          |          |          |         |          |              |                |                       |                     |              |              |                      |               |               |                    |                       |                   |               |              |                     |      |                     |                      |               |                 |                  |         |                        |                   |      |                        |
|  |          |          |          |          |         |          |              |                |                       |                     |              |              |                      |               |               |                    |                       |                   |               |              |                     |      |                     |                      |               |                 |                  |         |                        |                   |      |                        |
|  |          |          |          |          |         |          |              |                |                       |                     |              |              |                      |               |               |                    |                       |                   |               |              |                     |      |                     |                      |               |                 |                  |         |                        |                   |      |                        |
|  |          |          |          |          |         |          |              |                |                       |                     |              |              |                      |               |               |                    |                       |                   |               |              |                     |      |                     |                      |               |                 |                  |         |                        |                   |      |                        |
|  |          |          |          |          |         |          |              |                |                       |                     |              |              |                      |               |               |                    |                       |                   |               |              |                     |      |                     |                      |               |                 |                  |         |                        |                   |      |                        |
|  |          |          |          |          |         |          |              |                |                       |                     |              |              |                      |               |               |                    |                       |                   |               |              |                     |      |                     |                      |               |                 |                  |         |                        |                   |      |                        |
|  |          |          |          |          |         |          |              |                |                       |                     |              |              |                      |               |               |                    |                       |                   |               |              |                     |      |                     |                      |               |                 |                  |         |                        |                   |      |                        |
|  |          |          |          |          |         |          |              |                |                       |                     |              |              |                      |               |               |                    |                       |                   |               |              |                     |      |                     |                      |               |                 |                  |         |                        |                   |      |                        |
|  |          |          |          |          |         |          |              |                |                       |                     |              |              |                      |               |               |                    |                       |                   |               |              |                     |      |                     |                      |               |                 |                  |         |                        |                   |      |                        |
|  |          |          |          |          |         |          |              |                |                       |                     |              |              |                      |               |               |                    |                       |                   |               |              |                     |      |                     |                      |               |                 |                  |         |                        |                   |      |                        |
|  |          |          |          |          |         |          |              |                |                       |                     |              |              |                      |               |               |                    |                       |                   |               |              |                     |      |                     |                      |               |                 |                  |         |                        |                   |      |                        |
|  |          |          |          |          |         |          |              |                |                       |                     |              |              |                      |               |               |                    |                       |                   |               |              |                     |      |                     |                      |               |                 |                  |         |                        |                   |      |                        |
|  |          |          |          |          |         |          |              |                |                       |                     |              |              |                      |               |               |                    |                       |                   |               |              |                     |      |                     |                      |               |                 |                  |         |                        |                   |      |                        |
|  |          |          |          |          |         |          |              |                |                       |                     |              |              |                      |               |               |                    |                       |                   |               |              |                     |      |                     |                      |               |                 |                  |         |                        |                   |      |                        |
|  |          |          |          |          |         |          |              |                |                       |                     |              |              |                      |               |               |                    |                       |                   |               |              |                     |      |                     |                      |               |                 |                  |         |                        |                   |      |                        |
|  |          |          |          |          |         |          |              |                |                       |                     |              |              |                      |               |               |                    |                       |                   |               |              |                     |      |                     |                      |               |                 |                  |         |                        |                   |      |                        |
|  |          |          |          |          |         |          |              |                |                       |                     |              |              |                      |               |               |                    |                       |                   |               |              |                     |      |                     |                      |               |                 |                  |         |                        |                   |      |                        |
|  |          |          |          |          |         |          |              |                |                       |                     |              |              |                      |               |               |                    |                       |                   |               |              |                     |      |                     |                      |               |                 |                  |         |                        |                   |      |                        |
|  |          |          |          |          |         |          |              |                |                       |                     |              |              |                      |               |               |                    |                       |                   |               |              |                     |      |                     |                      |               |                 |                  |         |                        |                   |      |                        |
|  |          |          |          |          |         |          |              |                |                       |                     |              |              |                      |               |               |                    |                       |                   |               |              |                     |      |                     |                      |               |                 |                  |         |                        |                   |      |                        |
|  |          |          |          |          |         |          |              |                |                       |                     |              |              |                      |               |               |                    |                       |                   |               |              |                     |      |                     |                      |               |                 |                  |         |                        |                   |      |                        |
|  |          |          |          |          |         |          |              |                |                       |                     |              |              |                      |               |               |                    |                       |                   |               |              |                     |      |                     |                      |               |                 |                  |         |                        |                   |      |                        |
|  |          |          |          |          |         |          |              |                |                       |                     |              |              |                      |               |               |                    |                       |                   |               |              |                     |      |                     |                      |               |                 |                  |         |                        |                   |      |                        |
|  |          |          |          |          |         |          |              |                |                       |                     |              |              |                      |               |               |                    |                       |                   |               |              |                     |      |                     |                      |               |                 |                  |         |                        |                   |      |                        |
|  |          |          |          |          |         |          |              |                |                       |                     |              |              |                      |               |               |                    |                       |                   |               |              |                     |      |                     |                      |               |                 |                  |         |                        |                   |      |                        |
|  |          |          |          |          |         |          |              |                |                       |                     |              |              |                      |               |               |                    |                       |                   |               |              |                     |      |                     |                      |               |                 |                  |         |                        |                   |      |                        |
|  |          |          |          |          |         |          |              |                |                       |                     |              |              |                      |               |               |                    |                       |                   |               |              |                     |      |                     |                      |               |                 |                  |         |                        |                   |      |                        |
|  |          |          |          |          |         |          |              |                |                       |                     |              |              |                      |               |               |                    |                       |                   |               |              |                     |      |                     |                      |               |                 |                  |         |                        |                   |      |                        |
|  |          |          |          |          |         |          |              |                |                       |                     |              |              |                      |               |               |                    |                       |                   |               |              |                     |      |                     |                      |               |                 |                  |         |                        |                   |      |                        |
|  |          |          |          |          |         |          |              |                |                       |                     |              |              |                      |               |               |                    |                       |                   |               |              |                     |      |                     |                      |               |                 |                  |         |                        |                   |      |                        |
|  |          |          |          |          |         |          |              |                |                       |                     |              |              |                      |               |               |                    |                       |                   |               |              |                     |      |                     |                      |               |                 |                  |         |                        |                   |      |                        |
|  |          |          |          |          |         |          |              |                |                       |                     |              |              |                      |               |               |                    |                       |                   |               |              |                     |      |                     |                      |               |                 |                  |         |                        |                   |      |                        |
|  |          |          |          |          |         |          |              |                |                       |                     |              |              |                      |               |               |                    |                       |                   |               |              |                     |      |                     |                      |               |                 |                  |         |                        |                   |      |                        |
|  |          |          |          |          |         |          |              |                |                       |                     |              |              |                      |               |               |                    |                       |                   |               |              |                     |      |                     |                      |               |                 |                  |         |                        |                   |      |                        |
|  |          |          |          |          |         |          |              |                |                       |                     |              |              |                      |               |               |                    |                       |                   |               |              |                     |      | </                  |                      |               |                 |                  |         |                        |                   |      |                        |