TOWN OF FAIRFAX

2017 - 2018 Operating and Capital Improvement ADOPTED Budget



MAYOR John Reed

VICE MAYOR Peter Lacques

COUNCIL MEMBERS
David Weinsoff
Renée Goddard
Barbara Coler

RESOLUTION 17-28

A RESOLUTION OF THE TOWN COUNCIL OF THE TOWN OF FAIRFAX ADOPTING THE TOWN OF FAIRFAX OPERATING AND CAPITAL IMPROVEMENT BUDGETS FOR FISCAL YEAR JULY 1, 2017 THROUGH JUNE 30, 2018 AND PROVIDING FOR THE APPROPRIATION OF EXPENDITURES IN SAID BUDGETS AND REPEALING ALL RESOLUTIONS IN CONFLICT HEREWITH

WHEREAS, the Town Council of the Town of Fairfax has reviewed the proposed Operating Budget for FY 2017-18 and Capital Improvement Program for FY 2017-18 and has held such public hearings as are necessary prior to adoption of the Final Budget; and

WHEREAS, the Town shall adopt a position classification and compensation plan covering all positions per CalPERS requirements;

NOW, THEREFORE, BE IT RESOLVED that the Town Council of the Town of Fairfax finds as follows:

- 1. "The Town of Fairfax 2017-18 Operating and Capital Improvement Adopted Budget" presented by the Town Manager is hereby approved and adopted and incorporated herein by reference;
- 2. That the total General Fund Operating Budget is \$ 9,403,192 and is hereby appropriated for Department expenses as follows:

| Town Council | \$ | 271,516 |
|---------------------------------|----|-----------|
| General Administration | | 775,795 |
| Developmental Services | | 674,132 |
| Public Safety | 5 | 5,412,202 |
| Public Works | | 722,442 |
| Recreation & Community Services | | 207,151 |
| Parks & Facility Maintenance | | 287,454 |
| Non Departmental | | ,052,500 |
| | | |

TOTAL OPERATING BUDGET \$ 9,403,192

- 3. That \$ 649,100 is hereby appropriated for the retirement fund, special non-general fund programs and replacement funds.
- 4. That \$ 2,884,087 is hereby appropriated for Capital Improvement Programs (CIP) for Fiscal Year 2017-18.
- 5. The Salary Schedule for Fiscal Year 2017-18 presented in the budget appendix is adopted as part of the budget approval.
- 6. The allocation of Measure A funds from the Transportation Authority of Marin as shown in the Fiscal Year 2017-18 CIP is adopted as part of the budget approval

John Reed, Mayor

The foregoing Resolution was duly passed and adopted at a meeting of the Town Council of the Town of Fairfax held in said Town on the 12th day of July 2017 by the following vote:

AYES:

COLER, GODDARD, LACQUES, REED, WEINSOFF

NOES: ABSENT: None

None

Attest:

Michele Gardner, Town Clerk

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July 2017

Town of Fairfax Proposed Operating and Capital Budgets for Fiscal Year 2017-18

Dear Mayor and Town Council:

I am pleased to present the proposed Fiscal Year 2017-18 Operating and Capital Improvement Budget. The total Operating and Capital budget is approximately \$13.4M of which approximately \$9.5M is allocated for general fund operations, \$2.9M for capital improvement projects (CIP), and \$1M for other expenses such as the debt service for Measure K bonds and COP refinancing of the Town's retirement side fund. The FY17-18 total operating and capital budget is approximately \$2.3M higher than last year's adopted budget. A large portion of the increase is for capital projects (approx. \$900,000) to repair the roads damaged by the winter storms.

The operating budget (General Fund) reflects an increase of approximately \$750,000 or 9.3% increase in operating expenses compared to the FY16-17 adopted budget. The increase is primarily due to increases in overall personnel costs, pre-payment (approx. \$180,000) of a portion of the Town's unfunded retirement liability including Fire, and the first annual repayment of a 5-year loan from the County to finance \$500,000 in street improvements in FY17-18. Much like pre-paying your mortgage, the Town will save significant interest by pre-paying a portion of its unfunded retirement liability. The loan from the County will enable the Town to complete a variety of road improvements in FY17-18 as opposed to over a five year period.

The good news is that a significant portion of operating expense increases is offset by a corresponding increase in revenue. Revenues are projected to be slightly less than \$520,000 higher than the FY16-17 adopted budget. Approximately 75% of the increase (\$390,000) is in property tax and sales tax revenues. The primary increase in sales tax is from the voter-approved extension and increase of the ½ cent sales tax to ¾ cent (\$200,000).

The capital improvement program (CIP) budget is over \$1,000,000 higher than the FY16-17 CIP budget. The primary reason for the increase is the one-time inclusion of capital projects to address damage caused by the winter storms. The good news is that we anticipate that approximately 90% of the estimated \$900,000 in costs to repair the road damaged by the winter storms are reimbursable from FEMA. The capital improvement budget also includes an ambitious program of street improvements totaling over \$1,000,000 which would be funded from a variety of sources, including a \$500,000 loan from the County.

We are proposing the Town dip into General Fund Reserves by approximately \$240,000 to fund one-time expenses such as capital projects and the pre-payment of the Town's unfunded

retirement liability. At year-end FY17-18, the Town is projected to maintain a robust GF fund balance of over 29% of the Town's operating budget. The Town's policy is to maintain a minimum reserve of 25% of GF expenditures. The Town began the year with over \$3,000,000 in GF reserves which equates to a fund balance reserve of 35%. The starting GF fund balance is over \$500,000 higher than FY16-17 year end estimate due to expenditure savings, increased revenues, and adjustments to the fund balance based on the financial audit.

Over the next five years, the Five-Year Budget Forecast continues the practice of dipping into GF reserves for one-time expenses and the pre-payment of a portion of the Town's unfunded retirement liability. The Five Year Forecast shows the Town will continue to maintain a 25% GF reserve each year. From FY18-19 thru FY21-22, the Town is projected to experience modest revenue growth of approximately 2% per year. However, during the same four year period, expenditures are projected to only grow an average of 1.2% per year. The primary reason for the expenditure control is that the forecast reduces the level of the discretionary pre-payment of the Town's unfunded retirement liability each year to ensure the Town maintains the 25% GF reserve requirement.

One key assumption of the Five Year Forecast is the renewal of the Special Municipal Tax (aka Measure J). Measure J expires June 2020. Currently, Measure J represents approximately 6% or \$713,000 of the Town's total source of funds. Without it, the Town would need to consider drastic cuts in services to balance the budget.

The budget message is divided into the following sections:

- Key Budget Highlights Fiscal Year 2017-18
 - o Revenues
 - o Personnel Costs
 - o Increase in Health and Retirement
 - Non-personnel Operating Expenditures
- Five Year General Fund Forecast
- Five Year Capital Improvement Plan (5 Yr. CIP)
- Challenges in FY17-18 and in the Future

Key Budget Highlights Fiscal Year 2017-18

The following are key budget assumptions used to develop the FY17-18 budget:

Stable Sales and Property Tax Revenues and Other Revenues

- ➤ Sales tax is projected to increase by approximately 17% above the FY16-17 budget. This significant increase is solely because of the voter-approved extension and increase of the Town's ½ cent sales tax to ¾ cent.
- > Overall *property tax* revenues are projected to increase by approximately 5.1% or \$191,000 compared to the FY16-17 budget. Over 90% of the property tax increase is from secured properties (e.g., single family home).

The *other revenue* increases come from increases in retirement fund revenue (approx. \$65,000), Planning and Building (\$35,000), Dispatch (\$21,000), and Recreation (\$37,000).

Increase in Personnel Costs

Salaries and wages are anticipated to increase by approximately \$100,000.

Some specific items of note are:

- An increase of \$20,000 from \$60,000 to \$80,000 for a contractual project manager to provide Public Works engineering services. This is a better estimate of the cost for such services. The purpose for the position is to more effectively coordinate/manage the design and construction of the numerous capital improvement projects slated for FY17-18.
- The Planning and Building budget includes the creation of a part-time assistant planner position. The current zoning technician will be promoted to the position which better reflects her current level of duties and responsibilities. The zoning tech position will be left vacant. The cost is approximately \$5,000 for this action.
- The Recreation and Community Services (RCS) budget is adjusted to reflect the actual hours per pay period worked by staff to provide services. The cost is approximately \$12,000. However, this is the maximum cost as RCS staff are part-time and are not eligible for holiday or vacation pay (i.e., only paid for hours worked).
- > The budget continues to keep one Administrative Assistant position vacant.
- > The budget continues to keep one Police Officer position vacant.
- The FY17-18 budget reflects cost of living adjustments of 2% (COLAs) for non-PD staff and managers. The Police Officer's bargaining group will receive a 3% COLA. All COLAs take effect in January 1, 2018.

Health and Retirement Costs

- ➢ Health- We forecast an annual increase of 9% for medical premiums. However, since medical premiums are adjusted in January, the effective increase is approximately 4.5% for the fiscal year. The Town pays up to the Kaiser Family Rate for medical benefits per employee. All new employees hired after July 1, 2013 pay a share of their medical premiums.
- Retirement- The Town Council approved the refinancing of its CalPERS (the state retirement system) "side fund" and "pre-2013 UAL." The "side fund" and "pre-2013 UAL" are the amounts the Town owes to CalPERS to fully fund its retirement obligations

from previous points of time¹. These two retirement obligations differs from what is referred to as the Town's Unfunded Retirement Liability. The Town's refinancing of the pre-existing retirement obligations is in addition to its annual contributions to CalPERS.

The refinancing is estimated to save the Town over \$80,000 in interest this year. We are recommending that the Town apply that "savings" as a pre-payment towards the Town's Unfunded Retirement Liability. Specifically, we are proposing a total of \$100,000 be allocated as pre-payment. Similar to pre-paying a portion of your mortgage, the Town would benefit from significant interest savings over time. We estimate that the \$100,000 in pre-payment will save the Town approximately \$140,000 in net interest savings over a 30 year period.

In FY16-17, the Town paid approximately \$962,000 to CalPERS for retirement costs including the side fund and pre-2013 UAL payments. In FY17-18, the Town's contribution to CalPERS, including the \$100,000 pre-payment, is approximately \$977,000 or an increase of \$15,000. The pre-payment of \$100,000 is reflected in Fund 01-715 Non-Department under Personnel.

Non-Personnel Operating Expenditures²

- Non-operating expenses are projected to increase by a net total of approximately \$400,000 or over 10% above the FY16-17 budget. The key increases in this budget can be attributed as follows:
 - o Ross Valley Fire Department (RVFD) approx. \$130,000 higher than FY16-17
 - o Non-Departmental- approx. \$300,000 higher than FY16-17 includes \$103,500 for the annual repayment of the 5-year capital improvement loan from the County and the \$100,000 pre-payment of pension liability
 - Election costs-\$34,000 higher the FY16-17. The County indicates due to the low number of agencies/municipalities conducting an election in 2017, the cost will be higher (\$7-\$7.50 per registered voter). The County initially estimated a range of \$4-\$6.00 per registered voter. We budgeted \$14,000 for elections (Measure D) in FY16-17.
 - o Town Attorney- \$40,000 higher than FY16-17. This reflects the higher usage of the Town Attorney for land use and general ordinance issues.
 - Street light and traffic signal maintenance- \$24,000 higher than FY16-17. This reflects a better estimate of the actual cost of annual maintenance.
 - All other non-operating expenses only increased by net total of approximately \$80,000 or 2%.

¹ The side fund is the amount calculated by CalPERS which represents the unfunded pension liability prior to 2007. CalPERS has also calculated the unfunded liability for communities between 2007 and 2013 referred to as the pre-2013 UAL (Unfunded Accrued Liability). The total debt for both the side fund and pre-2013 UAL is approximately \$4.1 million (side fund-\$1.4 million and pre-2013 UAL- \$2.7 million).

² As clarification, this is the Town's Manager's message for the proposed budget and, as a result, does not reflect revisions made by the Town Council prior to budget adoption.

> RVFD- the Town is a member of a Joint Powers Authority (JPA) consisting of San Anselmo, Ross, and Sleepy Hollow that operates the Ross Valley Fire Department (RVFD). The Town's member contribution to RVFD is thus characterized as a non-operating expense.

Similar to the Town, the JPA is proposing that its members make a pre-payment towards the RVFD's unfunded retirement liability. The amount of the pre-payment is \$84,000 which is 4% of the Town's total contribution to the JPA. In FY16-17, the total retirement side fund payment for San Anselmo, Fairfax, and Sleepy Hollow was approximately \$604,000 (Note: Ross's side fund payment is separate from the JPA). However, in FY17-18, the payments falls to approximately \$50,000 because a majority of the pension obligation bonds issued for the side fund have been repaid. The members have agreed that a portion of the "savings" should be applied to RVFD's unfunded retirement liability which would reduce long term principal and interest costs. With the pre-payment, the Town's annual contribution would increase by approximately 5.4%. Without the pre-payment, the Town would only experience a 1.4% increase in member contributions, excluding Ross and the \$15,000 each member budgets separately for station repair.

Five Year General Fund Forecast

The Five Year Forecast (Forecast) allows the Town Council an opportunity to plan for the future based on projected revenues and expenditures. Graph A shows the Town will need to dip into General Fund Reserves each year for one-time expenses, except for FY21-22. The Forecast does assume no significant cuts to service levels and the renewal of Measure J.

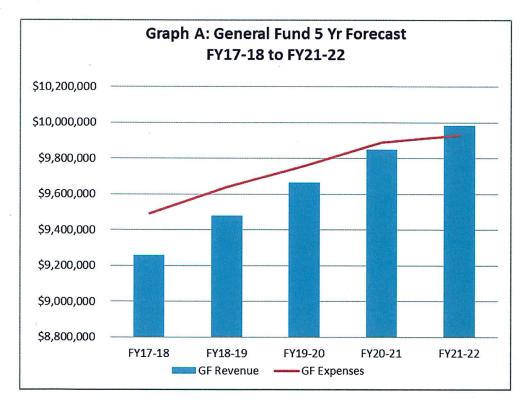


Table A below shows projected revenues and expenses over the Forecast period. In FY17-18, the Town is projected to begin the year with approximately \$3M (35%) in General Fund reserves. The Forecast shows the Town dipping into GF reserves annually to balance the budget for one-time expenses. The guiding parameter is that one-time expenses could not reduce GF reserves below the Town's policy of maintaining a GF reserve balance of 25% of GF expenditures. In FY21-22, the Town will begin to add to GF fund balance as the Town will have paid off its side fund debt obligations.³ This will result in a "savings" of approximately \$250,000 in principal payments.

| TABLE A | | | | | | | | | | | |
|--|--------------|----------------|-------|-----------------|-------|---------------|-------|-----------|-----------------|----|-----------|
| Five Year General Fund For | ecast | | | | | | | | | | |
| | | Est Yr End | | Budget | | Projected | | Projected | Projected | | Projected |
| | | FY16-17 | | FY17-18 | | FY18-19 | | FY19-20 | FY20-21 | | FY21-22 |
| Total General Funds Appropriation | \$ | 8,560,564 | \$ | 9,494,395 | \$ | 9,642,258 | \$ | 9,758,028 | \$ 9,889,059 | \$ | 9,928,899 |
| GF Revenue (taxes, fees) | \$ | 6,250,606 | \$ | 6,527,100 | \$ | 6,669,646 | \$ | 6,806,518 | \$ 6,944,081 | \$ | 7,085,904 |
| Other GF Rev* | \$ | 1,805,251 | \$ | 1,920,000 | \$ | 1,918,000 | \$ | 1,965,950 | \$ 2,015,099 | \$ | 2,065,476 |
| Transfers In** | \$ | 861,154 | \$ | 810,000 | \$ | 891,000 | \$ | 891,000 | \$ 891,000 | \$ | 831,000 |
| Subtotal GF Revenue | \$ | 8,917,011 | \$ | 9,257,100 | \$ | 9,478,646 | \$ | 9,663,468 | \$ 9,850,180 | \$ | 9,982,381 |
| Net Surplus(Deficit) to GF reserves | \$ | 356,447 | \$ | (237,295) | \$ | (163,612) | \$ | (94,561) | \$ (38,879) | \$ | 53,482 |
| Ending GF Bal | \$ | 3,008,924 | \$ | 2,771,629 | \$ | 2,608,017 | \$ | 2,513,457 | \$ 2,474,578 | \$ | 2,528,059 |
| In % of GF Exp | | 35.1% | | 29.2% | | 27.0% | | 25.8% | 25.0% | : | 25.5% |
| Note: General Funds appropriation includes | equipment f | unds | | | | | | | | | |
| * contributions from Planning and Building | | | | | | crease/yr | | | | | |
| ** Special Municipal Tax (Measure J) less co | ntributions | to capital pro | oject | s, COPS Grant, | | | | | | | |
| Expense Assumptions | | | | | | | | | | | |
| Includes allowance for salary adjustments a | nd/or COLA' | S | | | | | | | | | |
| Salaries/benefits assumes some employee | savings base | d on turnov | er ar | nd retirement o | over | the 5 yrs | | | | | |
| Health benefits costs increase by 9%/yr | | | | | | | | | | | |
| Retirement costs increase by 10%/yr, plus p | re-payment | of a portion | of th | ne unfunded li | abili | ty for RVFD a | nd To | own | | | |
| Assumes renewal of special municipal tax (| | | | | | | | | | | |
| All other expenses increase by 2% | | | | | | | | | | | |

Table B shows the breakdown of General Fund Revenues. Over the five-year forecast period, property taxes are projected to grow by a modest 2.5% per year. This conservative estimate reflects the fact that most properties have been reassessed from the recession and that property taxes will most likely grow at the maximum statutory increase of 2% per year. Sales tax is projected based on growth estimates from Muniservices which are very flat at less than an average of 2% per year.

For Forecast purposes, most of the other revenues are kept relatively flat. The two exceptions are that "Charges for other Services" reflect increases in dispatch services provided to the Town

³ The side fund is the amount calculated by CalPERS which represents the unfunded pension liability prior to 2007. (See footnote #1)

of Ross and the Community College of Marin as well as increases in the Town's recreation revenues.

| TABLE B | | | | | | | | | | | |
|-------------------------------------|-----------|--|-------------|---------------------------------------|---------------------------------------|----------------|------|---------------------------------------|---------------------------------------|-----------|---|
| GENERAL FUND REVENUE 5 | YEA | R FORECAS | ST | | | | | | | | |
| | | | | | | | | | | | |
| | | | | | | | | | | | |
| | Ado | pted Budget | | Proposed | | Projected | | Projected | | Projected | Projected |
| Revenue Detail | | FY16-17 | | FY17-18 | | FY18-19 | | FY19-20 | | FY20-21 | FY21-22 |
| Property Tax | \$ | 3,677,000 | \$ | 3,868,000 | \$ | 3,964,700 | \$ | 4,063,818 | \$ | 4,165,413 | \$ 4,269,548 |
| Sales Tax (1%) | \$ | 703,000 | \$ | 695,200 | \$ | 707,000 | \$ | 720,000 | \$ | 734,000 | \$ 748,000 |
| Measure D Sales Tax (0.75%)* | \$ | 440,000 | \$ | 649,000 | \$ | 658,500 | \$ | 667,500 | \$ | 676,500 | \$ 687,000 |
| Utility | \$ | 372,000 | \$ | 370,000 | \$ | 371,850 | \$ | 373,709 | \$ | 375,578 | \$ 377,456 |
| Subtotal Taxes | \$ | 5,192,000 | \$ | 5,582,200 | \$ | 5,702,050 | \$ | 5,825,027 | \$ | 5,951,491 | \$ 6,082,004 |
| Other Revenues | | | | | | | | | | | |
| Franchise Fees | \$ | 402,000 | \$ | 388,800 | \$ | 392,688 | Ś | 396,615 | \$ | 400,581 | \$ 404,587 |
| Business License | \$ | 128,000 | | 130,000 | | 130,650 | Ś | 131,303 | Ś | 131,960 | 132,620 |
| Fines | \$ | 116,000 | partie to a | 124,000 | \$ | | Ś | 129,010 | \$ | 131,590 | 134,222 |
| Rental & Maintenance Fees | \$ | 28,000 | \$ | 25,000 | \$ | 26,250 | Ś | 27,563 | \$ | 28,941 | \$ 30,388 |
| Revenues from other Agencies | \$ | 55,000 | \$ | 49,200 | \$ | 49,446 | \$ | 49,693 | \$ | 49,942 | 50,191 |
| Recreation/Class Fees | \$ | 72,000 | \$ | 109,100 | \$ | 111,282 | \$ | 113,508 | \$ | 115,778 | \$ 118,093 |
| Charges for Svc/Other | \$ | 86,000 | \$ | 118,800 | \$ | 130,800 | \$ | 133,800 | \$ | 133,800 | \$ 133,800 |
| Subtotal Other Rev | <u>\$</u> | 887,000 | <u>\$</u> | 944,900 | \$ | 967,596 | \$ | 981,491 | \$ | 992,591 | \$ 1,003,900 |
| TOTAL GENERAL FUND REVENUE | \$ | 6,079,000 | \$ | 6,527,100 | \$ | 6,669,646 | \$ | 6,806,518 | \$ | 6,944,081 | \$ 7,085,904 |
| Assumptions for 5 yr GF Projections | (not i | ncluding FY15 | -16 | · · · · · · · · · · · · · · · · · · · | | | | | | | |
| Total Prop Tax increase by 2.5% per | | · · · · · · · · · · · · · · · | | | | | | | | | |
| Sales tax based on consultant data | | | | | | | | | | | |
| Utility taxes remain flat | | * | | | | | | | h , , , | | and the section of the company are properly and properly and pro- |
| Franchise fees increased by 1%/yr; | other r | evenues, and | d bu | siness licen | se ir | creased by 0 | 5%/ | vr: cable fee: | · · · · · · · · · · · · · · · · · · · | | |
| Revenues from other agencies sligh | t incre | ase | | | | | | .4 : 1 : 11 : 11 : 1 : 1 : 1 : 1 | | | |
| Fines and recreation fees increased | | | | | | | | | | | |
| Other Charges for svcs increased pe | r Dispa | tch contract | and | increases fo | or re | creation activ | itie | · · · · · · · · · · · · · · · · · · · | | | |
| *Measure D was the extensions and | lincrea | ase in 1/2% sa | ales | tax to 3/4% | · · · · · · · · · · · · · · · · · · · | | | | | | |

Table C shows that General Fund revenues are projected to grow by 7.4% in FY17-18 and then increase approximately 2% per year from FY18-19 to FY21-22. GF expenditures will also experience a significant increase of over 9% in FY17-18 and then average less than 2% per year over the remaining four year period. Even with modest increases in expenditures, the Town will need to dip into reserves to balance the budget during the Forecast period. However, due to the surplus in GF reserves in FY17-18, the Town will be able to continue to meet the Town's policy of maintaining a 25% reserve balance (refer to Table A) during the Forecast period.

| GENERAL FUND | REVENUE AND | EXPENDITUE | RE FORECAS | TIN % |
|---------------|-------------|-------------------|------------|-------|
| | | | | |
| | | | | |
| | | | | |
| 17 (DLL C | | | | |
| 1 (-4 1) () | | | | |
| INRIEI | | | | |
| | | | | |

| | Proposed FY17-18 | Projected FY18-19 | Projected FY19-20 | Projected FY20-21 | elfoethel foe their she fi | Projected FY21-22 |
|---------------------------------|---------------------|----------------------|----------------------|----------------------|----------------------------|----------------------|
| Total GF Revenue* | \$ 6,527,100 | \$ 6,669,646 | \$ 6,806,518 | \$ 6,944,081 | \$ | 7,085,904 |
| Rev. Incr. from adopted FY16-17 | \$ 448,100 | \$ 142,546 | \$ 136,872 | \$ 137,564 | \$ | 141,823 |
| Increase in % | 7.4% | 2.2% | 2.1% | 2.0% | | 2.0% |
| Total GF Expenses | \$ 9,494,395 | \$ 9,642,258 | \$ 9,758,028 | \$ 9,889,059 | \$ | 9,928,899 |
| Exp. Incr. from adopted FY16-17 | \$ 754,875 | \$ 147,863 | \$ 115,770 | \$ 131,030 | \$ | 39,840 |
| Increase in % | 9.3% | 1.7% | 1.2% | 1.4% | | 0.4% |

The Forecast does include projected step increases and COLA adjustments per negotiated agreements with bargaining groups. Health care costs are estimated to increase annually by 9% which reflects the recent increases in Kaiser Health rates. Retirement costs are estimated to increase by 10% annually. We believe this inflator should be adequate to absorb the annual increases in retirement costs as CalPERS begins to phase-in its reduced interest assumptions from 7.5% to 7.0%. Non-personnel expenses are increased by 2% per year.

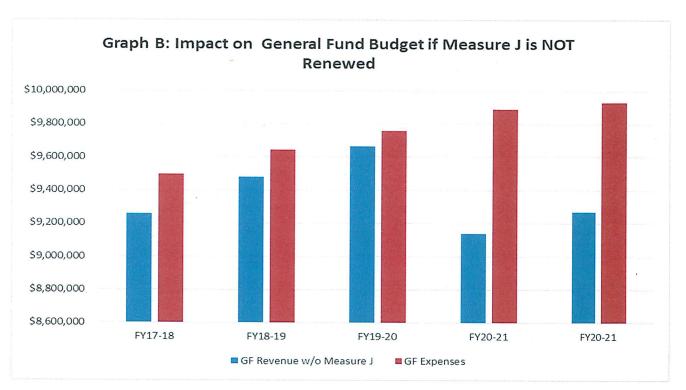
Personnel costs (salaries and benefits) represent approximately 2/3 of the Town's budget when you include the cost of Fire personnel. Needless to say, increases in health and retirement costs continue to represent the most significant impact to future budgets. Unfortunately, we have little control over these two factors.

As an offset against projected increases in expenditures, the Forecast does assume savings from some staff turnover/retirements, reductions in on-going operating costs associated with one-time expenditures (e.g., financial software), and reductions in the amount of the pre-payment toward unfunded retirement liability. In addition, the Forecast, beginning in FY18-19, limits contributions to capital projects from GF sources such as Measure J. Capital projects are primarily funded with state/federal grants, the new state transportation funds (e.g., increase in gas tax), loan financing, and restricted funding such as Measure A transportation funding from TAM.

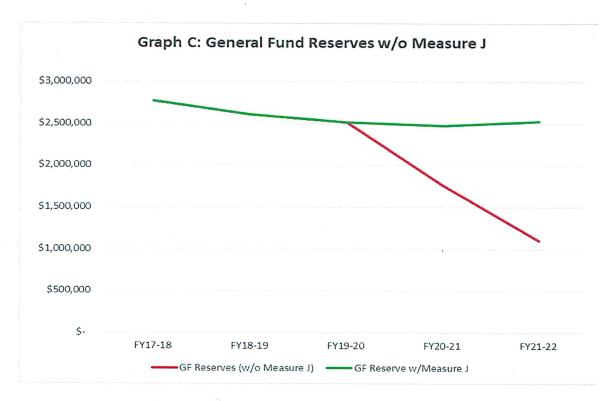
One major assumption of the Five Year Forecast is the renewal of Measure J, the Special Municipal Tax of \$195 per residential/commercial unit, in 2019. Without a renewal, the tax would expire June 2020 which is reflected in Table D below. More significantly, Table D indicates that in FY20-21 the Town would need to fill an estimated \$713,000 gap in revenue which covers approximately 7% of General Fund expenditures in FY20-21. Without a replacement revenue source, this would necessitate a major restructuring of the projected budget in FY20-21 which would result in adverse impacts to Town services.

| TABLE D | | | | | | | | | |
|--|-------|------------|-----------------|-----------------|-----------|-----------------|-----------------|----|-----------|
| Revenue Scenarios Five Year | Forec | ast | | 100 to the face | | | | | |
| | l | Est Yr End | | | | | | | |
| | | FY16-17 | FY17-18 | | FY18-19 | FY19-20 | FY20-21 | | FY21-22 |
| Total GF Appropriations | \$ | 8,560,564 | \$ 9,494,395 | \$ | 9,642,258 | \$ 9,758,028 | \$ 9,889,059 | \$ | 9,928,899 |
| Total GF Revenues and Transfers | \$ | 8,917,011 | \$ 9,257,100 | \$ | 9,478,646 | \$ 9,663,468 | \$ 9,850,180 | \$ | 9,982,381 |
| Surplus (Deficit) | \$ | 356,447 | \$ (237,295) | \$ | (163,612) | \$ (94,561) | \$ (38,879) | \$ | 53,482 |
| Less Special Municipal Tax (Measure J) | \$ | - | \$ - | \$ | - | \$ - | \$ (713,000) | - | (713,000) |
| Adjusted Surplus(deficit) | \$ | 356,447 | \$ (237,295) | \$ | (163,612) | \$ (94,561) | \$ (751,879) | \$ | (659,518) |
| Proj. GF Fund Balance | \$ | 3,008,924 | \$ 2,771,629 | \$ | 2,608,017 | \$ 2,513,457 | \$ 1,761,578 | \$ | 1,102,059 |
| In % of GF Exp | | 35.1% | 29.2% | | 27.0% | 25.8% | 17.8% | | 11.1% |

Graph B illustrates the short fall between forecasted revenues and expenditures if the Town did not revise its budget to reflect the loss of Measure J revenues.



In FY21-22, if forecasted expenditures did not change (highly unlikely), Table D indicates that General Fund reserves would be approximately 11% which is well below the Town policy of maintaining a 25% fund balance reserves and would adversely impact the Town's cash flow and operations. Ideally, communities should maintain a minimum 15% fund balance for cash flow purposes. Graph C shows the precipitous drop in GF reserves without the renewal of Measure J.



Overall, with the renewal of Measure J, the Five Year Forecast indicates the Town will be able to manage its resources to maintain a stable financial position with solid reserves.

Five Year Capital Improvement Plan (5 Yr CIP)

The Five Year CIP will allow the Council to set priorities for future projects and assess the availability of funding. The Council only adopts the first year of the 5 Yr. CIP. While the total 5 Yr. CIP budget is approximately \$11,300,000, the budget for FY17-18 is approximately \$2,900,000. The funding comes from a variety of federal, state, local grants such as the Highway Bridge Program, FEMA, sales tax from TAM, gas tax, County loan, Measure C, Measure J, and Measure A Park monies.

The FY17-18 CIP is much higher than the previous year's CIP because it contains projects to repair the damage to roads caused by the winter storms. The CIP lists all those storm repair projects as one large CIP project of approximately \$900,000 because these projects are eligible for disaster assistance such as FEMA reimbursement. It should be noted that the list does include non-CIP costs such as emergency repairs and debris clean-up. However, this approach is preferred because it does not artificially increase General Fund expenditures for one year, allows us to better track costs, and recognizes the projects as one time budget expenditures.

If you remove the FEMA projects, the FY17-18 CIP is similar to FY16-17 CIP budget. While this CIP contains some of the same road projects listed in the FY16-17 CIP, it does add \$250,000 for road repair and maintenance to implement the Pavement Management System (see appendix for the list of streets and type of repair) with the goal of stabilizing/improving the Town's overall

road conditions. The FY17-18 CIP budget allocates over \$1 M toward street improvements. A key component of the financing strategy will be a 5-year loan of \$500,000 from the County of Marin (see appendix for use and repayment schedule). This approach will allow the Town to move forward with improvements now as oppose to spreading the projects out over a five year period. The source of the repayment are Measure C funds (General funds). The CIP budget also contains \$90,000 for trails improvements (\$30,000 in County Measure A Park funds and \$60,000 in Measure J funds) and \$50,000 as a "placeholder" amount for downtown sidewalk repair (see CIP for more detail). It should be noted that the consulting project engineer referred to in "Personnel Costs" section would be responsible for managing these numerous projects.

For more information on the Five Year CIP, please refer to the CIP narrative.

Financial Challenges in FY17-18 and in the Future

It goes without saying that the renewal of the Special Municipal Tax (Measure J) is one of the greatest challenges facing the Town over the five year period. However, the good news is that the Town has sufficient lead time to discuss and address the issue. Similar to previous years where a Town tax measure was slated to expire, Table E explores other revenue options.

| | | FY18-19 | FY19-20 | FY20-21 | | FY21-22 |
|--|----|---------|---------------|---------------------------------------|--------------------|---------|
| Renewal Measure J (Special Muni Tax) | \$ | 713,000 | \$ 713,000 | \$ 713,000 | \$ | 713,000 |
| Increase Utility Tax by 1% | \$ | 74,370 | \$ 74,742 | \$ 75,116 | \$ | 75,491 |
| Parking Revenue (\$5000/weekend) | \$ | 256,250 | \$ 262,656 | \$ 269,223 | \$ | 275,953 |
| Short Rental revenue | \$ | 25,000 | \$ 25,000 | \$ 25,000 | \$ | 25,000 |
| Marijuana Revenue | | tbd | tbd | tbd | La la randonata da | tbd |
| Annexation | : | tbd | tbd | tbd | | tbd |
| Increase Fees and Permits (100% cost recovery) | \$ | 23,063 | \$ 23,639 | \$ 24,230 | \$ | 24,836 |
| Note: fees and permits @ 2.5% CPI | | | ··· | · · · · · · · · · · · · · · · · · · · | | |

Specifically, there are a few potentially large untapped resources:

- Parking revenue- The managed parking concept is anticipated to be discussed in 2018 after the Council completes its discussion regarding the Parkade.
- Annexation of unincorporated areas which are partially surrounded by the Town limits— The Marin Local Agency Formation Commission (LAFCO), the agency responsible for annexations in the County, is in the process of conducting a study to review and develop policies and procedures to effectuate city annexations of unincorporated lands that are entirely or substantially surrounded by the affected city (i.e., "islands"). Staff will keep the Council apprised of LAFCO's progress on the Ross Valley study.

Revenue from a special tax on medical and/or non-medical marijuana- A special tax would require a vote. In addition, the Town Council has yet to decide on regulations governing non-medical marijuana.

Another key issue for the Council to address will be the expiring labor contracts (MOU's) with the Service Employees International Union (SEIU) and Fairfax Police Officer Association (FPOA). The current MOU's are for three years, but will expire June 30, 2018.

Special Thanks

I would like to thank the Town staff for their input and insights as we prepared this draft document, with special appreciation to our Finance staff, mainly Finance Director, Michael Vivrette, for continuing his efforts to refine the budget format with a goal of creating a more transparent and readable budget. Michael continues to strive to create a budget that meets the "best practice" guidelines of the California Society of Municipal Finance Officers.

On behalf of Town staff, our continued "thanks" to all the Fairfax residents who supported Measure C, the extension and increase in the local sales tax in 2016. My impression is that our citizenry continues to be happy with the level of Town services and the Council's efforts to enhance services. Without our residents' support, the Town would be facing a draconian reduction in service levels.

Staff members continue to wear multiple hats to balance the competing priorities of the Town. I am proud of our dedicated staff and the pride they take in doing their work. That attitude combined with the efforts of our numerous volunteers allows us to accomplish much more than we could otherwise. That is the essence of the Fairfax way.

This past year the Town Council has had to weather a few storms, both figuratively and literally. In both cases, the Council has demonstrated the fortitude and leadership in meeting these challenges head on. I look forward to working with Council and community to continue our ongoing goal of enhancing the quality of life in Fairfax.

Lastly, we all need to remember to Keep Smiling@

Respectfully Submitted,

GARRETT TOY Town Manager

| Town of Fairfax | TTV | ALL FUNDS FY17 | 717 | ALL | ALL FUNDS FY18 | 718 | | \$ DIFF | | 67 | % DIFF | |
|--|---|----------------------|-------------------------|------------|----------------|-------------------------|-----------|-------------|-----------|----------|-------------|---------------|
| 2017-18 Operating Budget | ADOP | ADOPTED BUDGE | GET | ADOF | ADOPTED BUDGET | GET | FY | FY17 & FY18 | 8 | FY1 | FY17 & FY18 | 18 |
| FUND SUMMARY | FY 2016-17 Revenues | FY 2016-17 Approp | FY 2016-17 Transfers | FY 2017-18 | FY 2017-18 | FY 2017-18 Transfers | Revealles | φοτου | Transfere | Revenues | Approp | Transfare |
| 9/13/17 10:31 AM | | | | | | | | do iddi. | | | double | |
| œ | () () () () () () () () () () | | | 1 | | 1 | | | 1 | ; | ; | |
| | 000'6/0'9 | (8,649,217) | 7,598,600 | 6,527,100 | (9,403,192) | 2,686,100 | 448,100 | (753,975) | 87,500 | 7.4% | 8.7% | 3.3% |
| | (| , (000 00) | , , | 1 | , 1000 | - 0 | 1 | , , | 1000 | | ò | L |
| | ; (| (69,303) | 20,000 | 1 | (9/,200) | 40,000 | t (| 2,103 | (10,000) | | -3.0% | -25.0% |
| | 466,300 | 1 0 | (470,000) | 504,100 | | (520,000) | 37,800 | , | (20,000) | 8.1% | | %9.6 |
| US Communication Equip Replace Fund | , , , , , | (6,000) | 6,000 | , , | (6,000) | 6,000 | , , | 1 | - 000 | (| | í |
| 08 Office Equip Replacement Fund | 7,331,800 | (15,000) | (1,300,000) 25,000 | 1,364,900 | (18,000) | (1,400,000) 35,000 | 33,100 | (3,000) | 10,000) | 7.5% | 20.0% | 7.1% 28.6% |
| Total General Funds | 7,877,100 | (8,739,520) | 009'606 | 8,396,100 | (9,494,392) | 847,100 | 519,000 | (754,872) | (62,500) | %9.9 | 8.6% | -7.4% |
| CDECTAL DEVENITE ELIMPS | | | | | | | 1 | | | | | |
| 07 Special Police Fund | 100,000 | , | (100,000) | 100,000 | ı | (100.000) | 1 | , | , | | | |
| 12 Fairfax Festival Fund | 36,000 | (31,700) | (2,000) | 36,000 | (31,700) | (2,000) | • | | 1 | | | |
| 20 Measure J - Municipal Svs Tax Fund | 713,600 | (32,000) | (741,600) | 713,600 | i. | (753,600) | , | 32,000 | (12,000) | | -100.0% | 1.6% |
| 21 Gas Tax Fund | 161,968 | ı | (170,000) | 213,257 | 1 | (208,000) | 51,289 | 1 | (38,000) | 31.7% | | 18.3% |
| 22 Measure A - Transportation | 157,891 | 1 | (157,891) | 95,217 | r | ı | (62,674) | 1 | 157,891 | -39.7% | | |
| 23 Measure A - Parks | 54,000 | (24,000) | (30,000) | 60,091 | ı | (25,000) | 6,091 | 24,000 | 5,000 | 11.3% | -100.0% | -20.0% |
| Total Special Revenue Funds | 1,223,459 | (87,700) | (1,204,491) | 1,218,165 | (31,700) | (1,091,600) | (5,294) | 26,000 | 112,891 | -0.4% | -63.9% | -10.3% |
| SOM SE SON SE SO | | | | | | | | • | ı | | | |
| 43-45 Measure K - Debt Service | 414.157 | (402 824) | 1 | 507 000 | (522 200) | f | 92 843 | (119 276) | | 22 10% | %9 oc | |
| 48 Lease Agreement NEW | | | | 452,909 | (452,909) | | 452,909 | (452,909) | , | | | |
| Total Debt Service Funds | 414,157 | (402,824) | ı | 959,909 | (975,109) | · | 545,752 | (572,285) | 1 | 131.8% | 142.1% | |
| CAPITAL PROJECTS | | | | | | | | | | | | |
| 51 Capital Projects - Grants | 1,415,000 | (1,703,891) | 240,891 | 1,529,779 | (1,598,717) | 190,500 | 114,779 | 105,174 | (50,391) | 8.1% | -6.2% | -26.5% |
| | , | | 1 | 887,000 | (887,000) | , | 887,000 | (887,000) | ı | | | ******* |
| 53 Capital Projects - Town | 000'66 | (141,000) | 40,000 | 343,370 | (398,370) | 50,000 | 244,370 | (257,370) | 10,000 | 246.8% | 182.5% | 20.0% |
| Total Capital Projects Funds | 1,514,000 | (1,844,891) | 280,891 | 2,760,149 | (2,884,087) | 240,500 | 1,246,149 | (1,039,196) | (40,391) | 82.3% | 56.3% | -16.8% |
| FIDUCIARY FUNDS 73 Open Space | 2.000 | (4.000) | 14.000 | 2 000 | (4 000) | 4 000 | , | , | (10 000) | Steman | | .250.0% |
| Total Fiduciary Funds | 2,000 | (4,000) | 14,000 | 2,000 | (4,000) | 4,000 | 7 | | (10,000) | 0.0% | %0.0 | -250.0% |
| TOTALS | 11,030,716 | (11,078,934) | t | 13,336,323 | (13,389,288) | 1 | 2,305,608 | (2,310,354) | | 20.9% | 20.9% | |

| wn of Fairfax | 4 | i | | | | | | | | | | |
|-------------------------------------|--------------------------|------------------------|----------------------------|-------------------------|----------------------|----------------------|----------------------|------------------------|-----------------------|-------------------------|-----------|-----------|
| 7-18 Operating Budget | 7 | Z NO | ALL FUNDS FY17 P | ROJECIED | <u></u> | | ₹ | | ALL FUNDS FY18 BUDGE1 | BUDGE | - | |
| FUND SUMMARY | Audited Bal 30-Jun-16 | FY 2016-17 Revenues | FY 2016-17 Expenditures | FY 2016-17 Transfers | Balance 30-Jun-17 | FY 16/17 ACTIVITY | Balance 30-Jun-17 | FY 2017-18 Revenues | FY 2017-18 Approp | FY 2017-18 Transfers | Balance | FY 17/18 |
| 9/13/17/10:31 AM | | | | | | | | | | | | |
| | ; ; | | | | | | | | | | - | |
| | 1,396,476 | 6,250,606 | (8,469,558) | 2,550,154 | 1,727,678 | 331,202 | 1,727,678 | 6,527,100 | (9,403,192) | 2,686,100 | 1,537,686 | (189,992) |
| | 1,000,000 | i | ı | 1 | 1,000,000 | | 1,000,000 | 1 | | . ' | 1,000,000 | |
| 03 Equipment Replacement Fund | 67,635 | , | (69,946) | 20,000 | 47,689 | (19,946) | 47,689 | ı | (67.200) | 40.000 | 20.489 | (000, 70) |
| 04 Building & Planning Fund | 3,632 | 511,996 | 1 | (470,000) | 45,628 | 41,996 | 45,628 | 504,100 | (2) (2) | (520,000) | 29,728 | (15,900) |
| 05 Communication Equip Replace Fund | 6,189 | • | (0000) | 000'9 | 6,189 | | 6.189 | , | (6,000) | 6,000 | 6 189 |) () |
| 06 Retirement Fund | 76,886 | 1,293,255 | | (1,300,000) | 70.141 | (6.745) | 70,141 | 1.364.900 | (0) | (1 400 000) | 35,041 | (35 100) |
| 08 Office Equip Replacement Fund | 101,658 | , | (11,645) | 25,000 | 115,013 | 13,355 | 115,013 | 1 | (18,000) | 35,000 | 132,013 | 17,000 |
| Total General Funds | 2,652,477 | 8,055,857 | (8,557,149) | 861,154 | 3,012,339 | 359,862 | 3,012,339 | 8,396,100 | (9,494,392) | 847,100 | 2.761,147 | (251.192) |
| | ı | | | | 35.2% | | | | • | | 29.1% | ì |
| SPECIAL REVENUE FUNDS | | | | | | | | | | | | |
| | 30,020 | 100,000 | , | (100,000) | 30,020 | | 30,020 | 100,000 | ı | (100,000) | 30.020 | j |
| | | | | | | | | | | | | |
| | 5,544 | 36,000 | (31,700) | (2,000) | 4,844 | (002) | 4,844 | 36,000 | (31.700) | (2.000) | 4.144 | (700) |
| | 68,560 | 713,600 | ı | (741,600) | 40,560 | (28,000) | 40,560 | 713,600 | | (753.600) | 560 | (40,000) |
| | 10,063 | 155,321 | ı | (170,000) | (4,616) | (14,679) | (4,616) | 213,257 | ı | (208,000) | 641 | 5.257 |
| | 1 | 157,891 | ı | ı | 157,891 | 157,891 | 157,891 | 95,217 | ı | 1 | 253.108 | 95,217 |
| 23 Measure A - Parks | 74,097 | 55,751 | t | (25,000) | 104,848 | 30,751 | 104,848 | 60,091 | ŧ | (25,000) | 139,939 | 35,091 |
| Total Special Revenue Funds | 188,284 | 1,218,563 | (31,700) | (1,041,600) | 333,547 | 145,263 | 333,547 | 1,218,165 | (31,700) | (1,091,600) | 428,412 | 94,865 |
| DEBT SERVICE FUNDS | | | | | | , | | | | | | † |
| 43-45 Measure K - Debt Service | 906'268 | 486,475 | (402,824) | ŧ | 981.557 | 83.651 | 981,557 | 507 000 | (522 200) | , | 966 257 | (45,200) |
| 48 Lease Agreement | | 198,113 | (198,113) | | 1 | | , | 452,909 | (452,909) | | 1000 | (nozier) |
| Total Debt Service Funds | 897,906 | 684,588 | (600,937) | • | 981,557 | 83,651 | 981,557 | 959,909 | (975,109) | | 966,357 | (15,200) |
| CAPITAL PROJECTS | | | | | | | | | | | | • |
| 51 Capital Projects - Grants | 405,026 | 817,083 | (330,008) | 83,000 | 975,101 | 570.075 | 975.101 | 1,529,779 | (1 598 717) | 190 500 | 1 096 663 | 131 563 |
| 52 Disaster Fund | (0) | ; | . 1 | , | (0) | • | (0) | 887,000 | (887,000) | 000,000 | 500,000,4 | 700177 |
| 53 Capital Projects - Town | 145,992 | 18,554 | (60,365) | 88,446 | 192.627 | 46,635 | 192.627 | 343,370 | (398,320) | 50.000 | 187.677 | (c 200) |
| Total Capital Projects Funds | 551,018 | 835,637 | (390,373) | 171,446 | 1,167,728 | 616,710 | 1,167,728 | 2,760,149 | (2,884,087) | 240,500 | 1.284.290 | 116,562 |
| FIDILICIARY FILINDS | | | | | | • | | | | | • | |
| 73 Open Space | 15,692 | 370 | (461) | 000 6 | 24 601 | , o | 2.0 6.01 | 7 000 | (000 // | 000 | | |
| | 15.692 | 370 | (464) | 0000 | 100,12 | 0000 | 100,12 | 2,000 | (4,000) | 4,000 | 700'07 | 7,000 |
| | 7000 | 5 | (10+) | 9,000 | 74,501 74,501 | 606,8 | 24,601 | 2,000 | (4,000) | 4,000 | 26,601 | 2,000 |
| TOTALS | 4,305,377 | 10,795,015 | (9,580,619) | • | 5,519,773 | 1,214,396 | 5,519,772 | 13,336,323 | (13,389,288) | 1 | 5,466,808 | (52,965) |

Town of Fairfax 2017-18 Operating Budget

INTERFUND TRANSFERS

| 2017-18 Operating Budget | 117 | HERFU | ND IRP | INSER | 3 |
|------------------------------------|------------|--|------------|------------|------------|
| SUMMARY ALL FUNDS | FY 2014-15 | FY 2015-16 | FY 2016-17 | FY 2016-17 | FY 2017-18 |
| JOHNAN ALL I ONDO | Actual | Actual | Adopted | Projected | Adopted |
| TDANISTEDS TO | | | | | |
| TRANSFERS TO: | | ······································ | · | | ····· |
| 01 General Fund | 2,209,324 | 2,655,373 | 2,683,600 | 2,683,600 | 2,811,100 |
| 02 Dry Period Fund | 141,947 | - | - | _ | - |
| 03 Equipment Replacement | 204,935 | 68,300 | 50,000 | 50,000 | 40,000 |
| 05 Communications Fund | - | 6,000 | 6,000 | 6,000 | 6,000 |
| 08 Office Equipement Replacement | 50,000 | 55,000 | 25,000 | 25,000 | 35,000 |
| 11 Recreation | 58,185 | 3,881 | - | - | - |
| 23 Measure A - Parks | | 18,893 | | | - |
| 49 CIP - Emergency Watershed | - 1 | - | - | - | - |
| 50 CIP - Fairfax Creek Restoration | - | - | - | - | |
| 51 CIP - Grants | 213,023 | 290,745 | 240,891 | 83,000 | 190,500 |
| 52 CIP - Storm | | | | | - |
| 53 CIP - Town | 144,756 | 108,446 | 40,000 | 88,446 | 50,000 |
| 54 Pavilion Restoration | _ | - 1 | - 10,000 | | |
| 55 Measure K | _ | _ | _ | | |
| 73 Open Space | 8,000 | 5,000 | 14,000 | 9,000 | 4,000 |
| , , | 3,030,170 | 3,211,637 | 3,059,491 | 2,945,046 | 3,136,600 |
| TRANSFERS FROM: | | | | | |
| 01 General Fund | 698,846 | 181,627 | 85,000 | 133,446 | 125,000 |
| 02 Dry Period Fund | | , | | | 123,300 |
| OA Building & Planning | 440,000 | E2E 000 | 470.000 | 470.000 | F00 000 |

- 04 Building & Planning
- 05 Communications Fund
- 06 Retirement Fund
- 07 Special Police Services
- 12 Fairfax Festival
- 20 Measure J Municipal Services Tax
- 21 Gas Tax
- 22 Measure A Transportation
- 23 Measure A Parks
- 41-45 Debt Service
 - 51 CIP Grants
 - 52 CIP Storm
 - 53 CIP Town
 - 54 Pavilion Restoration
 - 55 Measure K

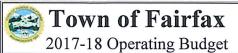
| 698,846 | 181,627 | 85,000 | 133,446 | 125,000 |
|-----------|-----------|-----------|-----------|-----------|
| 440,000 | 535,000 | 470,000 | 470,000 | 520,000 |
| - | - | - | - | - |
| 1,190,000 | 1,250,000 | 1,300,000 | 1,300,000 | 1,400,000 |
| 100,000 | 120,000 | 100,000 | 100,000 | 100,000 |
| 5,000 | 3,273 | 5,000 | 5,000 | 5,000 |
| 403,300 | 699,100 | 741,600 | 741,600 | 753,600 |
| 172,000 | 215,000 | 170,000 | 170,000 | 208,000 |
| | 85,745 | 157,891 | - | ••• |
| | 63,000 | 30,000 | 25,000 | 25,000 |
| - | - | | | |
| 21,003 | 58,893 | - | - | - |
| 21 | - | | _ | |
| | | | | - |
| - | - | - | - | _ |
| - | <u></u> | - | _ | - |
| 3,030,170 | 3,211,637 | 3,059,491 | 2,945,046 | 3,136,600 |

| | 4. | j | t |
|---|----|---|---|
| * | | | F |

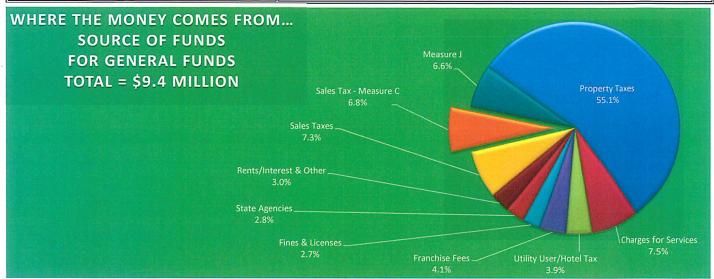
Town of Fairfax 2017-18 Operating Budget

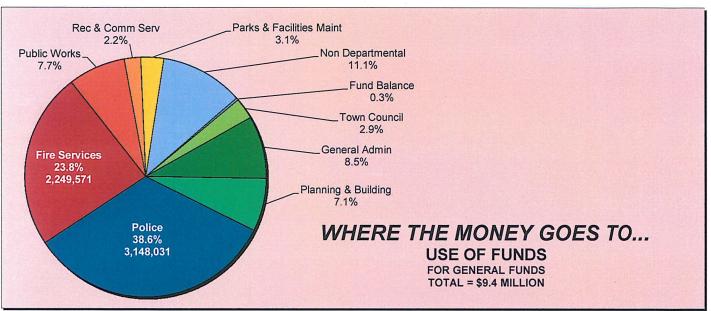
APPROPRIATIONS - ALL FUNDS

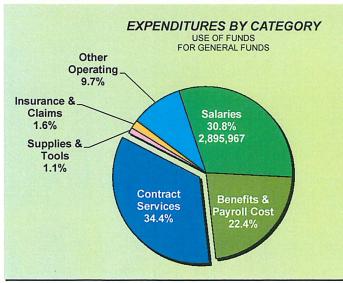
| 2017-10 Operating Duuget | | | | | | | |
|--|-----------|-------------------------|------------------|---------------------------|-------------------------|--|-----------------------|
| FUND SUMMARY | General | Development Services | Public Safety | Public Works & Streets | Parks/Rec & Facility | Non Departmental | FY 2017-18 Adopted |
| 9/13/17 10:31 AM | | | | | | - | |
| GENERAL FUNDS | | | | | | | |
| 01 General Fund | 1,047,311 | 674,132 | 5,412,202 | 722,442 | 494,605 | 1,052,500 | 9,403,192 |
| | 1 | , | • | ı | | 1 | , |
| 03 Equipment Replacement Fund | , | , | 50,600 | ı | ı | 16,600 | 67,200 |
| 04 Building & Planning Fund | • | i | , | | ŧ | 1 | , |
| 05 Communication Equip Replace Fund | ŀ | ı | 6,000 | 1 | • | i | 000'9 |
| 06 Retirement Fund | 1 | 1 | i | | * | , | , |
| 08 Office Equip Replacement Fund | 18,000 | 1 | ı | ı | 1 | 1 | 18,000 |
| Total General Funds | 1,065,311 | 674,132 | 5,468,802 | 722,442 | 494,605 | 1,069,100 | 9,494,392 |
| SPECIAL REVENUE FUNDS | | | | | | | |
| 07 Special Police Fund | , | • | 1 | | ŧ | , | 1 |
| 12 Fairfax Festival Fund | , | ŧ | ŧ | , | 31,700 | t | 31.700 |
| 20 Measure J - Municipal Svs Tax Fund | r | 1 | ı | ı | , ' | ŧ | 1 |
| 21 Gas Tax Fund | ı | r | • | 1 | | , | ı |
| 22 Measure A - Transportation | • | , | ¥ | i | 1 | | t |
| 23 Measure A - Parks | • | • | | i | i | , | , |
| Total Special Revenue Funds | | , | * | 1 | 31,700 | | 31,700 |
| DEBT SERVICE FUNDS | | | | | | | |
| 43-45 Measure K - Debt Service | i | 1 | , | 522,200 | ſ | • | 522,200 |
| 48 Lease Agreement | 1 | 1 | t | | 1 | 452,909 | 452,909 |
| Total Debt Service Funds | 1 | • | | 522,200 | | | 522,200 |
| CAPITAL PROJECTS | | | | | | | |
| 51 Capital Projects - Grants | 1 | • | ı | 1,598,717 | ı | , | 1.598,717 |
| 52 Disaster Fund | i | i | ı | 887,000 | ı | • | 887,000 |
| 53 Capital Projects - Town | • | ı | 1 | 398,370 | | • | 398,370 |
| Total Capital Projects Funds | • | | 1 | 2,884,087 | | Translation to the first translation of the fi | 2,884,087 |
| FIDUCIARY FUNDS | | | | | | | |
| 73 Open Space | 2 | 4 | ı | 1 | 4,000 | ı | 4,000 |
| Total Fiduciary Funds | • | | | • | 4,000 | 1 | 4,000 |
| TOTAL APPROPRIATIONS - ALL FUNDS | 1,065,311 | 674,132 | 5,468,802 | 4,128,729 | 530,305 | 1,522,009 | 13,389,288 |
| Percent of Total Appropriations (with CIP) | 8.0% | 2.0% | 40.8% | 30.8% | 4.0% | 11.4% | 100.0% |
| Percent of Total Appropriations (NO CIP) | 10.1% | 6.4% | 52.1% | 39.3% | 2.0% | 14.5% | 78.5% |

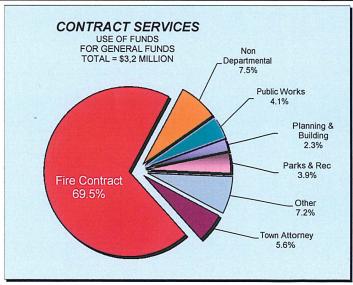


GENERAL FUND AT A GLANCE









FUND DEPT 01 GENERAL FUND

The General Fund is the primary fund for day-to-day operations. It is the largest portion of the budget and is used to account for all financial resources except those required to be accounted for in another fund.

The General Fund is one of seven funds (01,02,03,04,05,06,08) cumulatively referred to as the "General Funds".

| FUND SUMMARY | FY 2014-15 | FY 2015-16 | FY 2016-17 | FY 2016-17 | FY 2017-18 |
|--|------------|------------|------------|------------|------------|
| I OND SCIVIIVIAN I | Actual | Actual | Adopted | Projected | Adopted |
| | | | | A | |
| BEGINNING FUND BAL | 1,036,099 | 842,740 | | 1,396,476 | 1,727,678 |
| REVENUES | | | | | |
| PROPERTY TAXES | 3,400,902 | 3,565,462 | 3,677,000 | 3,825,516 | 3,868,000 |
| SALES TAXES | 1,103,075 | 1,145,060 | 1,143,000 | 1,125,352 | 1,344,200 |
| USER FEES (UUT/TOT) | 350,081 | 378,779 | 372,000 | 360,220 | 370,000 |
| FRANCHISE FEES | 347,215 | 377,810 | 402,000 | 384,401 | 388,800 |
| FINES & LICENSES | 256,808 | 266,349 | 244,000 | 282,025 | 254,000 |
| RENTS & INTEREST | 30,828 | 26,671 | 34,000 | 46,554 | 41,300 |
| REVENUES FROM OTHER AGENCIES | 131,991 | 61,582 | 55,000 | 49,574 | 49,200 |
| CHARGES FOR CURRENT SERVICES | 67,865 | 172,313 | 152,000 | 176,964 | 211,600 |
| SUBTOTAL REVENUES | 5,688,765 | 5,994,026 | 6,079,000 | 6,250,606 | 6,527,100 |
| | , <u>-</u> | - | | - | - |
| <u>APPROPRIATIONS</u> | | | | | |
| 100 TOWN COUNCIL | 246,031 | 187,827 | 228,326 | 294,943 | 271,516 |
| 200 GENERAL ADMINISTRATION | 554,211 | 610,826 | 700,657 | 622,356 | 775,795 |
| 300 DEVELOPMENT SERVICES | 576,668 | 597,596 | 658,812 | 651,930 | 674,132 |
| 400 PUBLIC SAFETY | 4,581,461 | 4,920,217 | 5,182,377 | 5,082,532 | 5,412,202 |
| 500 PUBLIC WORKS | 474,118 | 576,010 | 663,062 | 675,495 | 722,442 |
| 600 RECREATION & COMMUNITY SERVICES | 84,304 | 180,539 | 188,989 | 178,036 | 207,151 |
| 600 PARKS & FACILITY MAINTENANCE | 191,788 | 196,752 | 293,193 | 249,579 | 287,454 |
| 700 NON DEPARTMENTAL | 684,021 | 604,806 | 733,800 | 714,690 | 1,052,500 |
| SUBTOTAL APPROPRIATIONS | 7,392,602 | 7,874,573 | 8,649,217 | 8,469,558 | 9,403,192 |
| TRANSFERS | | | | | |
| TRANSFERS TO 01-GENERAL FUND | 2,209,324 | 2,655,373 | 2,683,600 | 2,683,600 | 2,811,100 |
| TRANSFERS FROM 01-GENERAL FUND | (698,846) | (181,627) | (85,000) | (133,446) | (125,000) |
| SUBTOTAL TRANSFER | 1,510,479 | 2,473,746 | 2,598,600 | 2,550,154 | 2,686,100 |
| NET DEPARTMENT ACTIVITY | (193,359) | 593,199 | 28,383 | 331,202 | (189,992 |
| ENDING FUND BAL | 842,740 | 1,435,939 | [| 1,727,678 | 1,537,686 |
| COMPONENTS OF FUND BALANCE: Undesignated | 842,740 | 1,435,939 | | 1,727,678 | 1,537,686 |

| NOTES: |
|--------|
| |
| |
| |
| |



2017-18 Operating Budget

GENERAL FUND

The Town's General Fund accounts for all unrestricted revenues and pays for the day-to-day operating costs of traditional municipal services like police, fire, planning, public works maintenance and administrative support services.

| | REVENUE DETAIL | FY 2014-15 Actual | FY 2015-16 Actual | FY 2016-17 Adopted | FY 2016-17 Projected | FY 2017-18 Adopted |
|------------|--|----------------------|----------------------|-----------------------|-------------------------|-----------------------|
| | | | | | <u> </u> | |
| 01-010-101 | Property Taxes - Secured | 2,182,917 | 2,317,234 | 2,420,000 | 2,488,878 | 2,600,000 |
| 01-010-102 | | 45,374 | 45,732 | 50,000 | 47,800 | 50,000 |
| 01-010-103 | · | 3,442 | 1,723 | 5,000 | 1,911 | 3,000 |
| | Real Estate Transfer Tax | 44,760 | 44,644 | 50,000 | 40,369 | 45,000 |
| | Supplemental Property Taxes | 63,873 | 51,091 | 52,000 | 53,480 | 55,000 |
| | ERAF Excess Distribution | 389,817 | 384,617 | 385,000 | 478,078 | 400,000 |
| 01-010-117 | Property Tax In-Lieu of VLF ("VLF Swap") | 615,950 | 666,551 | 660,000 | 660,000 | 660,000 |
| 01-060-113 | Storm Run-Off Fee | 54,770 | 53,870 | 55,000 | 55,000 | 55,000 |
| | Total Property Taxes | 3,400,902 | 3,565,462 | 3,677,000 | 3,825,516 | 3,868,000 |
| 01-010-105 | In-Lieu Sales Tax ("Triple Flip") | 155,125 | 121,750 | - | - | _ |
| 01-010-106 | Sales Tax ("Bradley Burns") | 468,368 | 532,327 | 638,000 | 619,639 | 630,900 |
| 01-010-111 | 1/2 cent Sales Tax - Prop. 172 | 64,292 | 69,074 | 65,000 | 63,129 | 64,300 |
| 01-010-118 | 1/2 cent Sales Tax - Measure D | 415,290 | 421,910 | 440,000 | 442,584 | - |
| 01-010-118 | 3/4 cent Sales Tax - Measure C | - | - | - | - | 649,000 |
| | Total Sales Taxes | 1,103,075 | 1,145,060 | 1,143,000 | 1,125,352 | 1,344,200 |
| 01-010-108 | Utility Users Tax - Telecom | 104,402 | 99,930 | 100,000 | 92,389 | 100,000 |
| 01-010-109 | Utility Users Tax - Energy | 211,043 | 250,811 | 240,000 | 240,000 | 240,000 |
| 01-010-114 | Hotel Users Tax | 34,637 | 28,039 | 32,000 | 27,831 | 30,000 |
| • | Total User Taxes | 350,081 | 378,779 | 372,000 | 360,220 | 370,000 |
| 01-020-201 | Garbage | 166,310 | 186,958 | 190,000 | 191,777 | 193,800 |
| 01-020-202 | Gas & Electric | 57,673 | 60,995 | 62,000 | 65,326 | 65,000 |
| 01-020-203 | Cable | 123,231 | 129,857 | 150,000 | 127,297 | 130,000 |
| | Total Franchise Fees | 347,215 | 377,810 | 402,000 | 384,401 | 388,800 |
| 01 - GENER | AL FUND TAXES & FEES | 5,201,273 | 5,467,111 | 5,594,000 | 5,695,489 | 5,971,000 |

NOTES:

Secured & Unsecured PropertyTaxes - Homes, businesses, and other taxable real and personal property are subject to levy of property taxes. The fixed statutory rate is 1% of assessed valuation. Assessed value is based on the 1975 property values with subsequent increases limited to 2% or CPI growth, whichever is less. However, when there is a change in property ownership, property renovation or new construction property is reappraised at its full current market value. Property tax is the biggest revenue source for the General Fund.

Supplemental Property Taxes Include property taxes apportioned to the City by the County from the 1% Tax Rate of the Supplemental Roll Allocation in accordance with Revenue and Taxation Code 75.50.

Property Transfer Tax - The city levies a \$0.55 fee for each \$1,000 value of real property transferred in the City; the County Recorder imposes these fees and remits them to the City. Estimates are based on historical experience.

Sales taxes are the General Fund's second largest revenue source. The Town's 1% Bradley Burns Sales Tax is levied on all merchandise. These funds are received directly from the State on a monthly basis. Sales taxes represent approximately 29% of the General Fund revenues. Measure D is the five year 1/2 cent sales tax passed in November, 2012 Expiring April 2017. Revenue estimate are based on projections from Muni Finance, the Town's revenue consultant

Utility (User) Taxes -The Municipal Code levies an 4% tax on the value of public utilities services consumed within the Town for electricity, natural gas, and telecommunications subject to a cap of \$360. Revenue is projected to decrease

Franchise Fees - Garbage, Gas & Electric, Cable, The Town receives franchise fees from various public utilities and other corporations who furnish gas, electric, water, Cable TV, refuse or similar services to citizens living within town boundaries. The various fees are delineated in franchise agreements and are paid directly to the town by these franchisees. Estimates are based on historical experience considering contract amendments which impact future years.



2017-18 Operating Budget

GENERAL FUND

| <u> </u> | 2017 To Operating Budget | FV.05.1.1. | = 1.400.= 1.5 | | | |
|------------|--|------------|----------------|------------|------------|------------|
| | REVENUE DETAIL | FY 2014-15 | FY 2015-16 | FY 2016-17 | FY 2016-17 | FY 2017-18 |
| L | | Actual | Actual | Adopted | Projected | Adopted |
| 01-030-301 | Business Licenses | 125,721 | 133,108 | 128,000 | 133,000 | 130,000 |
| | Vehicle Code Fines | 25,161 | 27,837 | 21,000 | 23,376 | 24,000 |
| 01-040-402 | Parking & Other Fines | 105,925 | 105,404 | 95,000 | 125,650 | 100,000 |
| | Total Fines & Licenses | 256,808 | 266,349 | 244,000 | 282,025 | 254,000 |
| | | - | | • | , | • |
| 01-050-501 | Rents - Women's Club and Other | 11,762 | 12,750 | 13,000 | 14,189 | 13,000 |
| 01-050-504 | Rents - CYO - Pavilion | 6,110 | - | 10,000 | 5,400 | 6,000 |
| 01-050-506 | Rents - Pavilion - Other | 7,605 | 2,850 | 4,000 | 8,064 | 5,000 |
| 01-050-507 | Janitor.Maint fees | 1,150 | 975 | 1,000 | 1,000 | 1,000 |
| | Total Rental & Maintenance Fees | 26,627 | 16,575 | 28,000 | 28,653 | 25,000 |
| | | - | - | | | |
| 01-050-500 | Interest Earnings - Bank | 122 | - | 1,000 | 1,295 | 1,300 |
| 01-050-502 | Interest Earnings - LAIF | 4,080 | 10,096 | 5,000 | 16,606 | 15,000 |
| | Total Investment Earnings | 4,201 | 10,096 | 6,000 | 17,901 | 16,300 |
| | | - | | | | |
| | Motor Vehicle License Fees | - | 3,080 | 2,500 | 3,333 | 3,500 |
| 01-060-607 | Homeowner's Property Tax Rebates (HOPTR) | 13,186 | 13,215 | 13,200 | 13,044 | 13,200 |
| 01-060-614 | State Aid | 13,999 | 6,174 | - | 657 | - |
| 01-060-615 | Police Training Reimbursement (POST) | 2,183 | 1,878 | 2,000 | 5,380 | 5,300 |
| | SB90 - State Manadated Claims | 84,269 | 16,976 | - | - | - |
| | Other & Miscellaneous Revenues & WC | 6,095 | 8,000 | 25,000 | 14,995 | 15,000 |
| 01-070-702 | Zero Waste Grant | 12,259 | 12,259 | 12,300 | 12,166 | 12,200 |
| | Total Revenues From Other Agencies | 131,991 | 61,582 | 55,000 | 49,574 | 49,200 |
| 04 000 000 | Cala Of Mana 9 Dublications (Caria | - | 4 000 | 4 000 | | |
| | Sale Of Maps & Publications/Copies | 1,478 | 1,237 | 1,000 | 1,558 | 1,500 |
| | Special Police Services (includes booking fees) | 14,922 | 12,877 | 15,000 | 14,542 | 15,000 |
| | Police Dispatch Services Miscellaneous - General | 45,000 | 54,000 | 54,000 | 54,000 | 76,000 |
| | General Recreation | 3,170 | 17,105 | 10,000 | 10,438 | 10,000 |
| | Recreation Rentals | 3,295 | 2,267 | 3,000 | 2,560 | 3,000 |
| | Recreation Fundraising | | 11,670 | 5,000 | 8,275 | 15,000 |
| | Recreation Summer Camp Fees | | 5,323 | 9,000 | 10,851 | 9,000 |
| | Recreation Classes & Partnerships | | 11,680 | 15,000 | 19,540 | 27,100 |
| 01-030-304 | Total Charges For Current Services | 67 OCF | 56,154 | 40,000 | 55,200 | 55,000 |
| | Total Guarges For Gurrent Services | 67,865 | 172,313 | 152,000 | 176,964 | 211,600 |
| | 01 - GENERAL FUND TAXES & FEES | 5,201,273 | - 5,467,111 | 5,594,000 | 5,695,489 | 5,971,000 |
| 01 - GENER | AL FUND TOTAL | 5,688,765 | 5,994,026 | 6,079,000 | 6,250,606 | 6,527,100 |
| | | -,-50,,00 | | - | 102.8% | |
| | | | | | 102,070 | 107.4% |

Business Licenses - For the privilege of doing business within Town Limits, all businesses are assessed a business license fee in accordance with Municipal Code. The Town charges business license tax in accordance with the provisions of Government Code 37101

Transient Occupancy Tax (Motel or Bed Tax) - The Town levies a 10% tax for the privilege of occupying quarters on a transient basis. This tax is imposed upon persons staying 30 days or less in a motel or lodging facility.

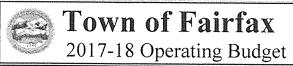
Police Dispatch Services - The Town provides dispatch services to the Town of Ross and the College of Marin under an Intergovernmental Service Sharing agreement.



2017-18 Operating Budget

GENERAL FUND

| | 2017 To Operating Bu | 4500 | | | | | |
|-----|--------------------------------------|---|------------|------------|------------|------------|------------|
| | APPROPRIATIONS SUMMARY | , | FY 2014-15 | FY 2015-16 | FY 2016-17 | FY 2016-17 | FY 2017-18 |
| | | | Actual | Actual | Adopted | Projected | Adopted |
| 111 | Town Council | | 26,103 | 28,653 | 28,552 | 28,059 | 31,714 |
| 112 | Town Treasurer | | 246 | 2,340 | 4,774 | 4,062 | 4,802 |
| 116 | Independent Auditor | | 54,081 | 59,325 | 55,000 | 51,684 | 55,000 |
| 121 | Town Attorney | | 165,601 | 97,508 | 140,000 | 211,137 | 180,000 |
| | Total Town Council | | 246,031 | 187,827 | 228,326 | 294,943 | 271,516 |
| 211 | Town Manager | | 158,810 | 170,545 | 187,612 | 179,901 | 191,330 |
| 221 | Town Clerk | | 111,459 | 122,837 | 143,706 | 127,251 | 154,957 |
| 222 | Elections | | 4,866 | 477 | 14,000 | 10,843 | 43,000 |
| 231 | Personnel | | 56,482 | 70,772 | 67,962 | 63,804 | 74,223 |
| 241 | Finance | | 222,594 | 246,195 | 287,378 | 240,558 | 312,284 |
| | Total General Administration | | 554,211 | 610,826 | 700,657 | 622,356 | 775,795 |
| 311 | Planning | | 420,396 | 417,727 | 487,568 | 473,065 | 485,555 |
| 321 | Building Inspection & Permits | ******************************* | 156,272 | 179,869 | 171,244 | 178,864 | 188,578 |
| | Total Development Services | | 576,668 | 597,596 | 658,812 | 651,930 | 674,132 |
| 411 | Police | | 2,676,118 | 2,892,599 | 3,051,487 | 2,965,345 | 3,148,031 |
| 418 | Disaster Preparedness | MOVED | 18,552 | 4,526 | 11,600 | 9,277 | 14,600 |
| 421 | Ross Valley Fire Service | | 1,886,791 | 2,023,092 | 2,119,290 | 2,107,910 | 2,249,571 |
| | Total Public Safety | | 4,581,461 | 4,920,217 | 5,182,377 | 5,082,532 | 5,412,202 |
| 510 | Public Works Administration | | 161,672 | 185,645 | 246,000 | 167,694 | 275,041 |
| 511 | Street Maintenance | | 247,150 | 304,083 | 360,362 | 326,235 | 361,701 |
| 512 | Street Lighting & Traffic Signals | | 65,296 | 86,282 | 56,700 | 75,704 | 85,700 |
| 513 | Storm Damage FEMA | | - | - | - | 105,863 | - |
| | Total Public Works | | 474,118 | 576,010 | 663,062 | 675,495 | 722,442 |
| 616 | Community Services | MOVED | 25,478 | 29,001 | 26,196 | 28,201 | 27,689 |
| 617 | Recreation | MOVED | 47,812 | 52,835 | 50,371 | 48,150 | 52,433 |
| 621 | Fairfax Recreation | MOVED | - | 89,294 | 98,022 | 86,703 | 107,328 |
| 622 | Summer Camps | MOVED | 11,014 | 9,409 | 14,400 | 14,981 | 19,700 |
| | Total Recreation & Community Service | es | 84,304 | 180,539 | 188,989 | 178,036 | 207,151 |
| 611 | Park Maintenance | | 154,577 | 150,778 | 220,686 | 199,692 | 217,680 |
| 625 | Rental Facilities-WC & Ballfield | | 42,452 | 45,457 | 72,507 | 52,669 | 69,775 |
| 911 | Building Maintenence | *************************************** | (5,241) | 517 | ~ | (2,782) | • |
| | Total Parks & Facility Maintenance | | 191,788 | 196,752 | 293,193 | 249,579 | 287,454 |
| 715 | Non Departmental | | 684,021 | 604,806 | 733,800 | 714,690 | 1,052,500 |
| | TOTAL GENERAL FUND APPROPRIAT | TIONS | 7,392,602 | 7,874,573 | 8,649,217 | 8,469,558 | 9,403,192 |



GENERAL FUND

| | APPROPRIATIONS by Obje | ct | Salaries & | Benefits & | Contract | Supplies & | Other | FY 2017-1 |
|-------------------------|---|---|-----------------|-------------------|---------------------------|------------------------|---|--------------------------------|
| nindayina wa | | | Wages | Payroll Cost | Services | Tools | Operating | Adopted |
| 111 | Town Council | | 19.000 | A 11A | 2,000 | 100 | 7 500 | 21 71 |
| | Town Treasurer | | 18,000 3,600 | 4,114 347 | 2,000 | 100 | 7,500 | 31,71 |
| | Independent Auditor | | 3,000 | 347 | 55,000 | 100 | 755 | 4,80 |
| | Town Attorney | | - | | • | | - | 55,00 |
| | Total Town Council | | 21,600 | 4,461 | 180,000 237,000 | 200 | 8,255 | 180,00 271,5 1 |
| | | | | · | • | | , | , |
| 211 | Town Manager | | 128,348 | 49,818 | 1,000 | 700 | 11,464 | 191,33 |
| | Town Clerk | | 86,141 | 37,198 | 26,564 | 200 | 4,854 | 154,95 |
| | Elections | | - | | 43,000 | | - | 43,00 |
| | Personnel | | 40,682 | 10,941 | 20,100 | 600 | 1,900 | 74,22 |
| 241 | Finance | *************************************** | 178,314 | 52,625 | 40,000 | 1,500 | 39,846 | 312,28 |
| | Total General Administration | | 433,485 | 150,583 | 130,664 | 3,000 | 58,063 | 775,79 |
| 311 | Planning | | 286,299 | 129,951 | 50,000 | 3,500 | 15,805 | 485,55 |
| 321 | Building Inspection & Permits | | 100,733 | 53,536 | 23,750 | 1,500 | 9,059 | 188,5 |
| | Total Development Services | | 387,032 | 183,486 | 73,750 | 5,000 | 24,864 | 674,1 |
| 111 | Dolina | | 1 544 454 | 4 200 270 | 44.000 | 44.000 | | |
| | Police | | 1,544,154 | 1,300,270 | 44,000 | 14,300 | 245,307 | 3,148,0 |
| 418 | • | MOVED | | | 2 2 4 0 5 7 4 | 100 | 14,500 | 14,60 |
| + Z I | Ross Valley Fire Service Total Public Safety | | 1,544,154 | 1,300,270 | 2,249,571 | 44.400 | 250 007 | 2,249,5 |
| | Total Lubiic Salety | | 1,044,104 | 1,300,270 | 2,293,571 | 14,400 | 259,807 | 5,412,2 |
| 510 | Public Works Administration | | 135,920 | 36,967 | 63,500 | 1,308 | 37,346 | 275,04 |
| 511 | Street Maintenance | | 157,773 | 73,913 | 35,000 | 37,000 | 58,014 | 361,70 |
| 512 | Street Lighting & Traffic Signals | | | | 35,700 | | 50,000 | 85,70 |
| 513 | Pollution Prevention | | | | | | - | - |
| | Total Public Works | | 293,693 | 110,880 | 134,200 | 38,308 | 145,360 | 722,4 |
| 516 | Community Services | MOVED | 16,443 | 5,296 | | 4,500 | 1,450 | 27,68 |
| | Recreation | MOVED | 30,641 | 13,373 | 6,900 | 120 | 1,400 | 52,43 |
| 521 | Fairfax Recreation | MOVED | 54,009 | 5,179 | 33,600 | 3,000 | 11,540 | 107,32 |
| | Summer Camps | MOVED | , | -,-,- | 18,000 | 1,600 | 100 | 19,70 |
| • | Total Recreation & Community Se | | 101,093 | 23,848 | 58,500 | 9,220 | 14,490 | 207,1 |
| 511 | Park Maintenance | | 104,186 | 57,556 | 25,000 | 16,000 | 14 020 | 217,68 |
| | Rental Facilities-WC & Ballfield | | 104,186 | 57,336 7,820 | 9,500 | 6,000 | 14,938 35 731 | • |
| 525 | TOTAL COMMON TO COMMON | | 10,724 | 7,020 | | | 35,731 | 69,77 |
| | | | | _ | 2/1/1/1/1 | | | |
| | Building Maintenence Total Parks & Facility Maintenance | e | 114,910 | 65,376 | 34,000 68,500 | 5,000 27,000 | (39,000) 11,668 | 287,4 |
| 911 | Building Maintenence | e | 114,910 | 65,376 267,416 | ····· | | *************************************** | |
| 911 _. 715 | Building Maintenence Total Parks & Facility Maintenance | _ | 114,910 | | 68,500 | 27,000 | 11,668 | 287,45 1,052,50 9,403,19 |

TOWN MANAGER

INCLUDES TOWN COUNCIL, TOWN TREASURER, TOWN ATTORNEY, AND TOWN MANAGER BUDGET UNITS

ORGANIZATION:

This department is comprised of the following personnel:

- 5 elected Town Council members of which one is chosen by Council Members to serve a one year term as Mayor
- 1 Elected Town Treasurer
- 1 Town Attorney appointed by the Town Council
- 1 Town Manager appointed by the Town Council

Total = 6 elected officials, 1.0 FTE benefited employee, 1 Contracted Town Attorney

2016-17 ACCOMPLISHMENTS:

- Served as Executive Officer for the Ross Valley Fire Department and negotiated new MOU's with fire bargaining groups.
- Continued Chair of Marin County Hazardous and Solid Waste Management JPA and new chair of Marin Manager's Association
- Prepared applications for FEMA reimbursement regarding winter storm damage
- Negotiated rate adjustments with MSS
- Continue to act as Public Works Director overseeing the design of various capital improvements such as the completion of the Class I bike lane for the Bike spine project
- Conducted 2 CH-CC workshops with density bonus primer
- Conducted 2 Town Center Plan workshops including
- Began hiring process to replace Planning and Building Services Director
- Assisted with adoption of 10 ordinances.
- Facilitated refinancing of CalPERs "side fund" retirement obligations
- Facilitated approval for the affordable senior housing project (Victory Village)
- As acting Planning Director facilitated discussions at the Planning Commission regarding Victory Village and general policy issues.

FY 2017-18 GOALS AND OBJECTIVES (in addition to Town Council Goals):

- Adopt new personnel policies
- Begin design of the Parkade
- Complete repairs to roads damaged by the winter storms
- Obtain reimbursement from FEMA for the winter storm repairs
- Hire Planning & Building Services Director
- Continue design for bridges

COUNCIL GOALS 2017 (Not in order of priority)

- Regulate non-medical marijuana
- Take action on the Victory Village/Senior Housing project including new senior housing zone and dedication of open space
- Provide enhanced funding and support for senior and teen programming
- Repair/renovate 5 to 8 pedestrian trails and notify property owners of encroachments
- Replace/repair downtown sidewalks and increase incentives under the sidewalk grant program
- Develop a community "emergency preparedness handbook" with information on how to prepare for disasters, what to do in the event of a disaster, and evacuation maps including pedestrian trails.
- Complete design and begin the renovation of Parkade by 2018
- Begin the preliminary design for the seismic retrofit of the Pavilion
- Take action on the development of a detention basin at Sunnyside Nursery, green infrastructure, and other flood control measures.

TOWN ACCOMPLISHMENTS DEVELOPED BY COUNCIL

Passage of Measure C Sales tax

Adopted Junior Second Unit ordinance

Adopted Medical Marijuana cultivation ordinance

Refinanced Pre-2013 Retirement Obligations using COP's

Installed permanent bike corral and temporary bike corral

Public Works performance during storm events

Refined the direction of the Town Center plan

Planning and legal analysis for the rezoning language required for Victory Village

Police use of social media and other media (Next Door) for communication

Efficiency and effectiveness of Town staff in providing services

Council establishing a culture of robust but civil debates

Ensuring movement toward implementing effective flood protection.

Renovated Claus Park with neighborhood assistance

Amended the Emergency Homeless Shelter Ordinance

Adopted the Low Flush Volume changes to Toilet Ordinance

Launched the MCE Deep Green Incentive Program

Approved rate decrease for MSS Service

Approved retrofit of 500+ streetlights to LED fixtures under the PGE turnkey program and onbill financing

Pavilion Parking lot volunteer green infrastructure project

Adopted the 2016 updates to the Fire and Building Codes

Achieved General fund surplus

Conducted the Oct. 1 Town Center workshop



2017-18 Operating Budget

FUND ACTIVITY 01 GENERAL FUND 111 TOWN COUNCIL

ACTIVITY DESCRIPTION

The Town Council consists of five representatives elected at large by the citizens of Fairfax. Town Council is the policy-making legislative body of the Town and is responsible to the community for the implementation of all programs and services provided by the Town. The Council reviews proposals to meet community needs and initiates action for new programs. The Council also determines the ability of the Town to provide financing for various programs and services. The Council appoints various members of the community to commissions, boards and committees. The Council acts to influence local, regional and state policies favorable to the Town, through various organizations.

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|--|---------|--|------------------------------|--|-------------------------------------|--|
| DEPARTMENT SUMMARY | | FY 2014-15 | FY 2015-16 | FY 2016-17 | FY 2016-17 | FY 2017-18 |
| / INTINCIAL OOMINAL | | Actual | Actual | Adopted | Projected | Adopted |
| PERSONNEL 401 REGULAR SALARIES 411 REG PART-TIME SALARIES 415 ACCRUED LEAVE CASHOUT 421 TEMP EMPLOYEES | | 17,523 | 18,000 | 18,000 | 18,000 | 40.000 |
| 492 WORKERS COMP | ŀ | 466 | 684 | 623 | 415 | 18,000 747 |
| 493 RETIREMENT | r | 1,982 | 1,258 | 1,236 | 1,234 | 1,237 |
| 494 MEDICARE | t | 238 | 244 | 244 | 239 | 244 |
| 496 PERS UAL/SIDEFUND | | | 1,650 | 1,850 | - | 1,887 |
| SUBTOTAL PERSONNEL | | 20,209 | 21,836 | 21,952 | 19,888 | 22,114 |
| 842 SPECIAL DEPT SUPPLIES 861 BUS.MEET/CONF. SE 862 DUES & SUBSCRIPTIONS | EE NOTE | 153 2,739 500 1,752 750 | 1,904 407 3,556 950 | 100 200 2,000 300 3,000 1,000 | 1,295 - 2,317 250 4,309 | 100 200 2,000 300 6,000 1,000 |
| 890 MISCELLANEOUS | | | | | | ., |
| SUBTOTAL OPERATING | _ | 5,894 | 6,817 | 6,600 | 8,171 | 9,600 |
| TOTAL DEPARTMENT APPROPRIATION | | 26,103 | 28,653 | 28,552 | 28,059 | 31,714 |
| Allocation of Positions: Councilmembers | | 5.00 | 5.00 | 5.00 | 5.00 | 5.00 |
| Total Full Time Equivalent Employees | | 5.00 | 5.00 | 5.00 | 5.00 | 5.00 |

| NOTES: | 822 State Lobbyist - Calif League of Cities | \$ | 1,321 | |
|---------|---|---------|-------|------------------------------|
| | 861 LOCC - New Councilmember orientation / MC | CMC eve | ents | |
| | | | | had a same a had dad a had a |
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2017-18 Operating Budget

FUND ACTIVITY

01 GENERAL FUND 112 TOWN TREASURER

ACTIVITY DESCRIPTION

The Treasurer is elected to provide assistance to the Town Council and Town staff regarding the Town's investments and assist in reviewing the overall management of the Town's finances and annual audit. Resolution 2571 adopted by the Council on August 6, 2008 established additional duties and authorized compensation for the Town Treasurer of \$300 per month.

| DEPARTMENT SUMMARY | FY 2014-15 Actual | FY 2015-16 Actual | FY 2016-17 Adopted | FY 2016-17 Projected | FY 2017-18 Adopted |
|--|---|----------------------|-----------------------|-------------------------|-----------------------|
| PERSONNEL | | | | | |
| 401 REGULAR SALARIES | | | i i | - | |
| 411 REG PART-TIME SALARIES | *************************************** | | | - | |
| 415 ACCRUED LEAVE CASHOUT | | | | - | |
| 421 TEMP EMPLOYEES | - | 2,096 | 3,600 | 3,600 | 3,600 |
| 461 OVERTIME | | | | | |
| 491 HEALTH INSURANCE 492 WORKERS COMP | | | | - | |
| 493 RETIREMENT | 91 | 61 | 133 | 89 | 160 |
| 494 MEDICARE | | 61 27 | 52 | 135 52 | <i>E</i> 2 |
| 495 FICA/PTS | | 21 | 134 | 52 | 52 135 |
| SUBTOTAL PERSONNEL | 91 | 2,185 | 3,919 | 3,876 | 3,947 |
| 636 OFFICE EQUIP REPLACEMENT 711 OFFICE EQUIP MAINT. 731 BLDG-GROUNDS MAINT. 801 WATER 804 TELEPHONE 811 POSTAGE 813 OFFICE SUPPLIES 815 PRINTING 822 OUTSIDE CONTRACT SVS 842 SPECIAL DEPT SUPPLIES | | | 100 | | 100 |
| 861 BUS.MEET/CONF. | | | 600 | - | 600 |
| 862 DUES & SUBSCRIPTIONS | 155 | 155 | 155 | - 186 | 600 155 |
| 890 MISCELLANEOUS | | | | - 100 | 100 |
| SUBTOTAL OPERATING | 155 | 155 | 855 | 186 | 855 |
| TOTAL DEPARTMENT APPROPRIATION | 246 | 2,340 | 4,774 | 4,062 | 4,802 |
| Allocation of Positions: TOWN TREASURER | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Total Full Time Equivalent Employees | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |

| | NOTES: |
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2017-18 Operating Budget

FUND ACTIVITY

01 GENERAL FUND

116 INDEPENDENT AUDITOR

ACTIVITY DESCRIPTION

In conformance with State requirements the Town is audited each year by a qualified CPA firm hired by the Town Council to ensure the Town financial statements conform to Generally Accepted Accounting Procedures (GAAP).

The current auditors are Maze & Associates Accountancy Corporation of Pleasant Hill, CA.

| DEPARTMENT SUMMARY | Potentini tratico a incomina del del accompanya | FY 2014-15 Actual | FY 2015-16 Actual | FY 2016-17 Adopted | FY 2016-17 Projected | FY 2017-18 Adopted |
|--|---|----------------------|----------------------|-----------------------|-------------------------|-----------------------|
| PERSONNEL 401 REGULAR SALARIES 411 REG PART-TIME SALARIES 415 ACCRUED LEAVE CASHOUT 421 TEMP EMPLOYEES 461 OVERTIME 491 HEALTH INSURANCE 492 WORKERS COMP 493 RETIREMENT 494 MEDICARE SUBTOTAL PERSONNEL DPERATING EXPENSES 636 OFFICE EQUIP REPLACEMENT 711 OFFICE EQUIP MAINT. | | | Actual | Adopted | - | Adopted |
| 731 BLDG-GROUNDS MAINT. 801 WATER 804 TELEPHONE 811 POSTAGE 813 OFFICE SUPPLIES 815 PRINTING 821 OUTSIDE CONSULTING SVS 822 OUTSIDE CONTRACT SVS 842 SPECIAL DEPT SUPPLIES 861 BUS.MEET/CONF. 862 DUES & SUBSCRIPTIONS 890 MISCELLANEOUS | SEE NOTE SEE NOTE | 2,850 51,231 | 8,150 51,175 | 17,500 37,500 | 7,723 43,961 | 9,588 45,418 |
| SUBTOTAL OPERATING | L | 54,081 | 59,325 | 55,000 | 51,684 | 55,000 |
| OTAL DEPARTMENT APPROPRIATION | | 54,081 | 59,325 | 55,000 | 51,684 | 55,000 |
| Ilocation of Positions: | | | | | | |
| otal Full Time Equivalent Employees | | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| OTES: 821 Preparation of State Cor 822 Auditor Contract - Maze | ntroller's Rep & Associate | oort, CAFR ass s | sistance & Sin | igle Audit, GA | SB 68 reports | |



2017-18 Operating Budget

FUND ACTIVITY

01 GENERAL FUND
121 TOWN ATTORNEY

ACTIVITY DESCRIPTION

The Town Attorney is appointed by the Town Council and is responsible for the administration of legal affairs of the Town. The Attorney represents the Town in lawsuits, litigation and hearings, and reviews all ordinances, contracts and other legal documents and renders legal advice and opinions for the Town. The Town Attorney attends all Council Meetings. The Town Attorney is Janet Coleson of Best, Best & Krieger in Walnut Creek.

| DEPARTMENT SUMMARY | FY 2014-15 Actual | FY 2015-16 Actual | FY 2016-17 Adopted | FY 2016-17 Projected | FY 2017-18 Adopted |
|---|----------------------|--|--|--|---|
| PERSONNEL | | | | | |
| 401 REGULAR SALARIES | | | | - | |
| 411 REG PART-TIME SALARIES | | | | - | |
| 415 ACCRUED LEAVE CASHOUT | | | | - | *************************************** |
| 421 TEMP EMPLOYEES 461 OVERTIME 491 HEALTH INSURANCE 492 WORKERS COMP | | | | - | |
| | | | | - | |
| | | | | - | |
| 493 RETIREMENT | | | *************************************** | - | |
| 494 MEDICARE | | | | ~ | ···· |
| SUBTOTAL PERSONNEL | • | - | ~~···································· | × | Per |
| OPERATING EXPENSES | | | | | |
| 636 OFFICE EQUIP REPLACEMENT | | | | - | |
| 711 OFFICE EQUIP MAINT, | | | | - | ····· |
| 731 BLDG-GROUNDS MAINT. | | | | ** | |
| 801 WATER | | | | - | |
| 804 TELEPHONE 811 POSTAGE | | | | - | |
| 813 OFFICE SUPPLIES | | | | - | |
| 815 PRINTING | | | | - | ······································ |
| 821 OUTSIDE CONSULTING SVS 822 OUTSIDE CONTRACT SVS 842 SPECIAL DEPT SUPPLIES | 165,601 | 97,508 | 140,000 | 211,137 | 180,00 |
| | | | | - | |
| | | | | - | |
| 861 BUS.MEET/CONF. 862 DUES & SUBSCRIPTIONS | | | | - | |
| 890 MISCELLANEOUS | | | | - | |
| SUBTOTAL OPERATING | 165,601 | 97,508 | 140,000 | 211,137 | 180,00 |
| OTAL DEPARTMENT APPROPRIATION | 165,601 | 97,508 | 140,000 | 211,137 | 180,00 |
| Allocation of Positions: | | | | | |
| | | | | | |
| otal Full Time Equivalent Employees | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| IOTES: 821 Attorney fees | | | | | |
| | | P. W. W. Collection of the Print and Section Commission of Section (Section Commission C | The second secon | to the following the former control to the property of the control to | official and a second second second second second |
| | | | | the second of th | |



2017-18 Operating Budget

FUND ACTIVITY 01 GENERAL FUND 211 TOWN MANAGER

ACTIVITY DESCRIPTION

The Town Manager is responsible for carrying out Town Council policy and directing all Town departments. Specific responsibilities include preparation of the annual budget, representing the Town in negotiations with employee groups, advising the Council on the financial condition and needs of the Town. The Town Manager prepares the agenda for each Town Council meeting and reviews and approves all staff reports in the agenda packet, attends all council meetings. The Manager serves as Human Resource Director, acts as the Public Works Director, and alternates as Executive Officer of the Ross Valley Fire Authority.

| DEPARTMENT SUMMARY | | FY 2014-15 | FY 2015-16 | FY 2016-17 | FY 2016-17 | FY 2017-18 |
|---|----------|------------|------------|------------|--|------------|
| DEPARTMENT SOMMART | | Actual | Actual | Adopted | Projected | Adopted |
| | | | | | Market Market State Control of the C | |
| PERSONNEL | | | | | | |
| 401 REGULAR SALARIES | | 98,736 | 112,570 | 122,395 | 121,091 | 126,194 |
| 415 ACCRUED LEAVE CASHOUT | | 4,985 | | 2,076 | 5,631 | 2,154 |
| 421 TEMP EMPLOYEES | | | - | | - | |
| 491 HEALTH INSURANCE | | 20,137 | 21,119 | 21,063 | 19,668 | 19,299 |
| 492 WORKERS COMP | | 2,441 | 3,997 | 4,357 | 2,905 | 5,398 |
| 493 RETIREMENT 494 MEDICARE | | 12,850 | 11,177 | 11,922 | 11,834 | 11,646 |
| 494 MEDICARE 495 FICA/PTS | | 1,407 | 1,597 | 1,703 | 1,710 | 1,762 |
| 496 PERS UAL/SIDEFUND | | (1) | 0.450 | | - | 720 |
| 611 ALLOWANCES | | 0.000 | 6,150 | 6,894 | 778 | 7,033 |
| OTT ALLOWANCES | | 3,600 | 3,816 | 3,600 | 3,816 | 3,960 |
| SUBTOTAL PERSONNEL | | 144,155 | 160,427 | 174,010 | 167,433 | 178,166 |
| OBEDATING EVERYORS | | | | | | |
| OPERATING EXPENSES | 1 | | | | *************************************** | |
| 636 OFFICE EQUIP REPLACEMENT 711 OFFICE EQUIP MAINT. | | - | - | 500 | | 500 |
| 711 OFFICE EQUIP MAINT. 731 BLDG-GROUNDS MAINT. | | 2 200 | | 100 | | 100 |
| 801 WATER | | 3,329 | 3,131 | 2,552 | 2,297 | 2,114 |
| 802 POWER | | 490 496 | 499 591 | 450 800 | 380 | 450 |
| 804 TELEPHONE | | 1,740 | 1,060 | 1,500 | 921 | 800 |
| 811 POSTAGE | | 900 | 571 | 400 | 2,021 610 | 1,500 |
| 813 OFFICE SUPPLIES | | 1,228 | 761 | 700 | 1,341 | 400 700 |
| 821 OUTSIDE CONSULTING SVS | | 2,868 | 701 | 700 | 1,041 | 700 |
| 822 OUTSIDE CONTRACT SVS | | 863 | 251 | 1,000 | 176 | 1,000 |
| 861 BUS.MEET/CONF. | | 332 | 765 | 3,400 | 1,814 | 3,400 |
| 862 DUES & SUBSCRIPTIONS | SEE NOTE | 2,409 | 2,488 | 2,200 | 2,908 | 2,200 |
| 871 LIAB & PROP INSURANCE | | | | 2,200 | SEE #715 | 2,200 |
| 881 SPECIAL SERVICES | | - | - | | | |
| SUBTOTAL OPERATING | • | 14,655 | 10,118 | 13,602 | 12,468 | 13,164 |
| TOTAL DEPARTMENT | | | · | | • | |
| TOTAL DEPARTMENT APPROPRIATION | | 158,810 | 170,545 | 187,612 | 179,901 | 191,330 |
| Allocation of Positions: | | | | | | |
| TOWN MANAGER | | 0.70 | 0.70 | 0.60 | 0.60 | 0.60 |
| INTERIM TOWN MANAGER | | - | - | - | 0.00 | 0.00 |
| MANAGEMENT ANALYST (VACANT) | | | | | | _ |
| ADMINISTRATIVE ASSISTANT II | | 0.25 | 0.25 | 0.25 | 0.25 | 0.25 |
| ADMINISTRATIVE ASSISTANT PT | | | | | 0.20 | 0.20 |
| Total Full Time Equivalent Employees | | 0.95 | 0.95 | 0.85 | 0.85 | 0.85 |
| NOTES | | | | | | |

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TOWN CLERK/ELECTIONS

In Fairfax, the Town Clerk is an elected position, while the Deputy Town Clerk is a staff position. The elected Clerk is responsible to the voters directly. Many of the duties of the Clerk are mandated by Government Code, and include such matters as conducting elections; recording, publication, filing, indexing, and safekeeping of Town Council proceedings; recording and certifying all ordinances and resolutions; authenticating official records on behalf of the Town; coordinating the preparation of Town Council meeting agendas and packets; updating and maintaining the Town Code; serving as custodian of the official Town records, including filing and safekeeping of all official municipal documents; preparing, publishing, and posting legal notices; providing information and research assistance to the Town Council and staff; filling public records requests; serving as filing officer for economic interest and campaign disclosure statements; and serving as the financial disclosure officer.

This department is comprised of one person since the elimination of a shared administrative assistant position in 2006.

Accomplishments for 2016-17

- Administered the November 2016 local election to renew and extend the Town's sales tax
- Helped to implement the California Voter Participation Rights Act (SB 415) to change municipal elections to even-numbered years
- Increased use of the website for communication to the community
- Increased agenda email distribution
- Facilitated updates to the Town Code, including mid-year online updates
- Worked with the FPPC to implement electronic filing of conflict of interest statements

Goals for 2017-18

- Administer the November 7, 2017 Election
- Upgrade the Town website for more functionality
- Coordinate the biennial Brown Act and Ethics training for Town Council & Committees



2017-18 Operating Budget

FUND ACTIVITY 01 GENERAL FUND 221 TOWN CLERK

ACTIVITY DESCRIPTION

The Town Clerk is an elected position in Fairfax. The Town Clerk's department provides assistance to the Mayor and Town Council, prepares Council meeting agendas and packets, and gives notice of public hearings. The Department also administers local elections, oversees compliance with legal requirements, and maintains liability claims. It keeps all official town records and authenticates official records on behalf of the Town. In addition, it responds to requests for public records.

| | | | *************************************** | | *************************************** | |
|-------------------------------------|----------|------------|---|------------|---|------------|
| DEPARTMENT SUMMARY | , | FY 2014-15 | FY 2015-16 | FY 2016-17 | FY 2016-17 | FY 2017-18 |
| | | Actual | Actual | Adopted | Projected | Adopted |
| PERSONNEL | | | | | , | |
| 401 REGULAR SALARIES | ſ | 64,725 | 69,885 | 76,485 | 75,725 | 84,516 |
| 415 ACCRUED LEAVE CASHOUT | | - | - | 1,472 | - 10,720 | 1,625 |
| 491 HEALTH INSURANCE | | 24,906 | 25,055 | 27,038 | 25,333 | 26,249 |
| 492 WORKERS COMP | | 1,625 | 2,659 | 2,707 | 1,805 | 3,582 |
| 493 RETIREMENT | Ì | 4,371 | 4,834 | 5,300 | 5,240 | 5,838 |
| 494 MEDICARE | | 873 | 949 | 1,058 | 1,032 | 1,169 |
| 496 PERS UAL/SIDEFUND | | | | - | 3 | - |
| 611 ALLOWANCES | | | | - | - | 360 |
| SUBTOTAL PERSONNEL | | 96,500 | 103,383 | 114,059 | 109,138 | 123,340 |
| OPERATING EXPENSES | | | | | | |
| 636 OFFICE EQUIP REPLACEMENT | | Т | 360 | 200 | 324 | 200 |
| 731 BLDG-GROUNDS MAINT. | | 2,778 | 2,843 | 2,439 | 2,195 | 2,046 |
| 801 WATER | ŀ | | | 100 | 2,100 | 100 |
| 804 TELEPHONE | ŀ | 694 | 449 | 108 | 735 | 108 |
| 811 POSTAGE | ļ | 809 | 571 | 900 | 497 | 900 |
| 813 OFFICE SUPPLIES | Ĭ | 552 | 574 | 500 | 597 | 500 |
| 814 LEGAL ADS | ľ | 87 | 225 | 400 | 612 | 400 |
| 821 OUTSIDE CONSULTING SVS | SEE NOTE | | 90 | 200 | 1,368 | 360 |
| 822 OUTSIDE CONTRACT SVS | SEE NOTE | 9,023 | 13,091 | 24,000 | 11,445 | 26,204 |
| 842 SPECIAL DEPT SUPPLIES | - | 26 | 939 | 200 | 46 | 200 |
| 861 BUS.MEET/CONF. | Ī | 855 | 118 | 400 | 293 | 400 |
| 862 DUES & SUBSCRIPTIONS | Ī | 135 | 195 | 200 | - | 200 |
| SUBTOTAL OPERATING | • | 14,959 | 19,454 | 29,647 | 18,113 | 31,618 |
| OTAL DEPARTMENT APPROPRIATION | | 111,459 | 122,837 | 143,706 | 127,251 | 154,957 |
| Allocation of Positions: | | | | | | |
| TOWN CLERK / ASST TO TOWN MAN | IAGER | | | 1.00 | 1.00 | 1.00 |
| DEPUTY TOWN CLERK/MANAGEMEN | | 1.00 | 1.00 | - | - | - |
| ADMINISTRATIVE ASSISTANT PT | | | | 0.0625 | 0.0625 | 0.062 |
| otal Full Time Equivalent Employees | | 1.00 | 1.00 | 1.06 | 1.06 | 1.06 |

| NOTES: | | |
|--------|--|---------------------------------------|
| P | 821 ABAG Website hosting | |
| - | 822 Code updates; Minutes Clerk; Peak Democracy, website development | |
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2017-18 Operating Budget

FUND ACTIVITY 01 GENERAL FUND 222 ELECTIONS

ACTIVITY DESCRIPTION

Local regular elections for Town offices (councilmembers, treasurer, and clerk) have been held every two years (to stagger the terms) in November of odd-numbered years pursuant to the Town Code. The Town consolidates its local elections with the County of Marin, with costs shared by all of the local agencies, school districts, and special districts. The cost has been between \$1.75 and \$3.00 per voter, but will increase \$7.00 to \$7.50 per registered voter with the passage of SB415 and Town Ordinance 807. According to the Secretary of State, Fairfax has more than 5,600 registered voters.

| DEPARTMENT SUMMARY | FY 2014-15 Actual | FY 2015-16 Actual | FY 2016-17 Adopted | FY 2016-17 Projected | FY 2017-18 Adopted |
|--|----------------------|----------------------|--|-------------------------|-----------------------|
| | | Actual | Adopted | Fiojecteu | Adopted |
| PERSONNEL | | | | | |
| 401 REGULAR SALARIES | | | | | |
| 411 REG PART-TIME SALARIES | | | | | |
| 415 ACCRUED LEAVE CASHOUT | | | | | |
| 421 TEMP EMPLOYEES 491 HEALTH INSURANCE | | | | | |
| 492 WORKERS COMP | | | | | |
| 493 RETIREMENT | | | ************************************** | | |
| 494 MEDICARE | | | | | |
| SUBTOTAL PERSONNEL | • | • | • | - | - |
| PERATING EXPENSES | | | | | |
| 636 OFFICE EQUIP REPLACEMENT | | | | | |
| 711 OFFICE EQUIP MAINT. | | | | | |
| 731 BLDG-GROUNDS MAINT. | | | | | |
| 801 WATER 804 TELEPHONE | | | | | |
| 811 POSTAGE | | | | 5,000 | |
| 813 OFFICE SUPPLIES | | | | 0,000 | |
| 814 LEGAL ADS | | | | - | |
| 815 PRINTING | | | | | |
| 821 OUTSIDE CONSULTING SVS 822 OUTSIDE CONTRACT SVS | 4 700 | ,-,-, | 44.000 | 5 0 40 | |
| 842 SPECIAL DEPT SUPPLIES | 4,790 | 477 | 14,000 | 5,843 | 43,00 |
| 861 BUS.MEET/CONF. | | | | | |
| 862 DUES & SUBSCRIPTIONS | | | · | | |
| 890 MISCELLANEOUS | 76 | - | - | * | |
| SUBTOTAL OPERATING | 4,866 | 477 | 14,000 | 10,843 | 43,00 |
| OTAL DEPARTMENT APPROPRIATION | 4,866 | 477 | 14,000 | 10,843 | 43,00 |
| llocation of Positions: | | | | | |
| TOWN CLERK/ASST TO TOWN MANAGER | - | - | | - | |
| DEPUTY TOWN CLERK | - | - | - | - | • |
| otal Full Time Equivalent Employees | 0.00 | 0.00 | 0.00 | 0.00 | 0.0 |

822 Increase in elections costs due to SB 415 and many agencies moving election to even years.



2017-18 Operating Budget

FUND ACTIVITY

01 GENERAL FUND 231 PERSONNEL

ACTIVITY DESCRIPTION

Personnel covers costs of recruitment, testing, physical & psychological exams as required.

| PERSONNEL 401 REGULAR SALARIES 411 REG PART-TIME SALARIES 415 ACCRUED LEAVE CASHOUT 421 TEMP EMPLOYEES 461 OVERTIME 491 HEALTH INSURANCE 492 WORKERS COMP 493 RETIREMENT 494 MEDICARE 495 FICA/PTS 496 PERS UAL/SIDEFUND 611 ALLOWANCES SUBTOTAL PERSONNEL | 26,266 6,820 831 - 537 879 3,677 452 39,462 | 28,574 7,609 - 491 1,372 3,375 508 1,225 72 43,225 | 30,427 8,564 584 5,277 1,382 3,587 540 50,362 | 30,164 7,475 1,252 - - 464 921 3,485 524 - - 72 44,359 | 32,45 7,62 60 4,95 1,70 3,45 55 24 51,62 |
|---|---|--|--|--|--|
| 401 REGULAR SALARIES 411 REG PART-TIME SALARIES 415 ACCRUED LEAVE CASHOUT 421 TEMP EMPLOYEES 461 OVERTIME 491 HEALTH INSURANCE 492 WORKERS COMP 493 RETIREMENT 494 MEDICARE 495 FICA/PTS 496 PERS UAL/SIDEFUND 611 ALLOWANCES SUBTOTAL PERSONNEL | 6,820 831 - 537 879 3,677 452 | 7,609 - 491 1,372 3,375 508 1,225 72 | 5,277 1,382 3,587 540 | 7,475 1,252 - - 464 921 3,485 524 - - 72 44,359 | 7,62 60 4,95 1,70 3,45 55 24 |
| 411 REG PART-TIME SALARIES 415 ACCRUED LEAVE CASHOUT 421 TEMP EMPLOYEES 461 OVERTIME 491 HEALTH INSURANCE 492 WORKERS COMP 493 RETIREMENT 494 MEDICARE 495 FICA/PTS 496 PERS UAL/SIDEFUND 611 ALLOWANCES SUBTOTAL PERSONNEL | 6,820 831 - 537 879 3,677 452 | 7,609 - 491 1,372 3,375 508 1,225 72 | 5,277 1,382 3,587 540 | 7,475 1,252 - - 464 921 3,485 524 - - 72 44,359 | 7,62 60 4,95 1,70 3,45 55 24 |
| 415 ACCRUED LEAVE CASHOUT 421 TEMP EMPLOYEES 461 OVERTIME 491 HEALTH INSURANCE 492 WORKERS COMP 493 RETIREMENT 494 MEDICARE 495 FICA/PTS 496 PERS UAL/SIDEFUND 611 ALLOWANCES SUBTOTAL PERSONNEL | 831 - 537 879 3,677 452 | 491 1,372 3,375 508 1,225 72 | 5,277 1,382 3,587 540 | 1,252 - 464 921 3,485 524 - - 72 44,359 | 7,62 60 4,95 1,70 3,45 55 24 |
| 421 TEMP EMPLOYEES 461 OVERTIME 491 HEALTH INSURANCE 492 WORKERS COMP 493 RETIREMENT 494 MEDICARE 495 FICA/PTS 496 PERS UAL/SIDEFUND 611 ALLOWANCES SUBTOTAL PERSONNEL | 537 879 3,677 452 | 491 1,372 3,375 508 1,225 72 | 5,277 1,382 3,587 540 | - 464 921 3,485 524 - - 72 44,359 | 4,95 1,70 3,45 55 24 |
| 461 OVERTIME 491 HEALTH INSURANCE 492 WORKERS COMP 493 RETIREMENT 494 MEDICARE 495 FICA/PTS 496 PERS UAL/SIDEFUND 611 ALLOWANCES SUBTOTAL PERSONNEL | 879 3,677 452 | 491 1,372 3,375 508 1,225 72 | 1,382 3,587 540 | 464 921 3,485 524 - - 72 44,359 | 1,70 3,45 55 24 |
| 491 HEALTH INSURANCE 492 WORKERS COMP 493 RETIREMENT 494 MEDICARE 495 FICA/PTS 496 PERS UAL/SIDEFUND 611 ALLOWANCES SUBTOTAL PERSONNEL | 879 3,677 452 | 1,372 3,375 508 1,225 72 | 1,382 3,587 540 | 464 921 3,485 524 - - 72 44,359 | 1,70 3,45 55 24 |
| 492 WORKERS COMP 493 RETIREMENT 494 MEDICARE 495 FICA/PTS 496 PERS UAL/SIDEFUND 611 ALLOWANCES SUBTOTAL PERSONNEL DPERATING EXPENSES | 879 3,677 452 | 1,372 3,375 508 1,225 72 | 1,382 3,587 540 | 921 3,485 524 - - 72 44,359 | 1,70 3,45 55 24 |
| 493 RETIREMENT 494 MEDICARE 495 FICA/PTS 496 PERS UAL/SIDEFUND 611 ALLOWANCES SUBTOTAL PERSONNEL DPERATING EXPENSES | 3,677 452 | 3,375 508 1,225 72 | 3,587 540 | 3,485 524 - - 72 44,359 | 3,45 55 24 |
| 494 MEDICARE 495 FICA/PTS 496 PERS UAL/SIDEFUND 611 ALLOWANCES SUBTOTAL PERSONNEL DPERATING EXPENSES | 452 | 1,225 72 | 540 | 524 - - 72 44,359 | 55 24 30 |
| 495 FICA/PTS 496 PERS UAL/SIDEFUND 611 ALLOWANCES SUBTOTAL PERSONNEL DPERATING EXPENSES | | 1,225 72 | | - - 72 44,359 | 24 3 |
| 496 PERS UAL/SIDEFUND 611 ALLOWANCES SUBTOTAL PERSONNEL DPERATING EXPENSES | 39,462 | 72 | 50,362 | 44,359 | 3(|
| 611 ALLOWANCES SUBTOTAL PERSONNEL DPERATING EXPENSES | 39,462 | 72 | 50,362 | 44,359 | *************************************** |
| SUBTOTAL PERSONNEL DPERATING EXPENSES | 39,462 | | 50,362 | 44,359 | *************************************** |
| DPERATING EXPENSES | 39,462 | 43,225 | 50,362 | | 51,62 |
| | | | | - | |
| | | | | - 1 | |
| 636 OFFICE EQUIP REPLACEMENT | | | l | | |
| 711 OFFICE EQUIP MAINT. | | | | - | |
| 731 BLDG-GROUNDS MAINT. | | | | - | |
| 801 WATER | | The state of the s | | - | |
| 804 TELEPHONE | | | | - | |
| 811 POSTAGE | | | | - | *************************************** |
| 813 OFFICE SUPPLIES | | | | - | ······································ |
| 814 LEGAL ADS | | 225 | 500 | 1,274 | 500 |
| 815 PRINTING | | | | - | |
| 821 OUTSIDE CONSULTING SVS SEE NOTE | 16,659 | 26,974 | 15,000 | 17,711 | 20,000 |
| 822 OUTSIDE CONTRACT SVS | | | 100 | - | 100 |
| 842 SPECIAL DEPT SUPPLIES SEE NOTE | 361 | 348 | 600 | 461 | 600 |
| 861 BUS.MEET/CONF. | | | 1,000 | - | 1,000 |
| 862 DUES & SUBSCRIPTIONS | | | 400 | - | 400 |
| 890 MISCELLANEOUS SUBTOTAL OPERATING | 47.020 | 27.540 | 47.000 | - | |
| | 17,020 | 27,546 | 17,600 | 19,445 | 22,600 |
| OTAL DEPARTMENT APPROPRIATION | 56,482 | 70,772 | 67,962 | 63,804 | 74,223 |
| Allocation of Positions: | | | | | |
| TOWN MANAGER | 0.40 | 2.42 | | | |
| FINANCE DIRECTOR | 0.10 | 0.10 | 0.10 | 0.10 | 0.10 |
| PART-TIME ACCOUNTANT | 0.10 | 0.10 | 0.10 | 0.10 | 0.10 |
| ANT-TIME ACCOUNTAINT | 0.10 | 0.10 | 0.10 | 0.10 | 0.10 |
| otal Full Time Equivalent Employees | 0.30 | 0.30 | 0.30 | 0.30 | 0.30 |

842 Staff recognition

FINANCE DEPARTMENT

2016-17 ACCOMPLISHMENTS:

- Adopted FY17 budget in July
 - o Revised department structure to group recreation & public safety accounts
 - Absorbed Recreation fund into General Fund
 - o Improved budget document formats & added images
- Refunded \$3.86M CalPERS sidefund and Pre 2013 UAL pension liability through lease agreement with Capital One in January 2017
 - Reduced interest payments from 7.5% rate charged by CalPERS
 - Estimated saving the Town \$1,000,000 over 20 years (\$200K in next five years)
- Worked with GovInvest to implement software to track pension & OPEB liabilities
 - Increase transparency
 - o Implement GASB 68 Pension reporting
- Worked with Urban Futures to provide continuing disclosures for debt issues
- Succeeded in avoiding TRAN borrowing for second year
- Participated in preparations for resolving FLSA cash-in-lieu procedure
- Upgraded ADP payroll software
- Implemented accounting tracking for FEMA storm reporting

FY 2017-18 GOALS AND OBJECTIVES:

- Investigate feasibility of refinancing 2008 bonds for additional road funds or lower interest rates
- Negotiate with County for five year capital improvement financing loan
- Evaluate accounting software programs to replace BDS accounting software
- Continue with electronic document management system of current and historical documents with the goal to archive, as well as to make them available for ease of research and public information
- Negotiate TRAN financing for FY15-16 with County to facilitate cash flow for operational expenses and Capital Improvement Program.
- Continue restructuring the budget to create a cohesive articulating document including five-year Capital Improvement projections and additional exhibits for demographics and personnel
- Continue research for new revenue streams

Department/Division: Finance

PERFORMANCE HIGHLIGHTS

| Activity/Description | Estimated Year End | Projected |
|--------------------------------|--------------------|-----------------------------|
| | FY16-17 | FY17-18 |
| Number of Checks issues - | | |
| Payables | 1,100 | 1,100 (increase use of EFT) |
| EFT | 210 | 210 |
| Payroll (39 employees) | 960 | 950 |
| Number of AP Vendors | 395 | 395 |
| Number of 1099s issued | 50 | 50 |
| Number of Business Licenses | 663 | 700 |
| Number of CalPERS participants | 32 Health | 32 Health |
| | 30 Retirement | 30 Retirement |

WORKPLAN FY17-18

| Activity/Description | Key Milestones | Est. Start Date | Est. Completion Date |
|----------------------|-------------------------------|-----------------|----------------------|
| Upgrade financial | Identify needs | MAR 2013 | MAR 2013 |
| reporting system | Identify products/vendors | MAR 2013 | MAR 2013 |
| | Review vendor proposals | AUG 2014 | AUG 2014 |
| | Vendor presentations | | |
| | Selection | | |
| | Implementation | OCT 2017 | MAR 2018 |
| Update Account Codes | Identify software and account | OCT 2014 | |
| - include projects | structure | | |
| | | 4 | |
| | Draft | NOV 2017 | DEC 2017 |
| | | | |
| Payroll & Personnel | Update benefits system | MAR 2014 | |
| Administration | | | |
| | Implement tracking system | SEP 2016 | OCT 2016 |
| | for payroll /benefits by | | |
| | employee | | , |
| | | | |
| | Research practicability of | SEPT 2017 | OCT 2017 |
| | bringing payroll in-house | | |
| | with new software | | |



2017-18 Operating Budget

FUND ACTIVITY 01 GENERAL FUND

241 FINANCE

ACTIVITY DESCRIPTION

The Finance Department is responsible for all the Town financial and accounting operations, payables, receivables, retirement, payroll, and managing portions of the insurance requirements for the town. They oversee business license collection, prepare monthly revenue & expenditure reports, and maintain the fixed asset inventories on an annual basis. The department prepares financial reports mandated by the State, the County of Marin, and other agencies. The Finance Department also prepares and oversees budget preparation.

| DEPARTMENT SUMMARY | | FY 2014-15 Actual | FY 2015-16 Actual | FY 2016-17 Adopted | FY 2016-17 Projected | FY 2017-18 Adopted |
|--|----------|----------------------|----------------------|-----------------------|-------------------------|-----------------------|
| | | | | | | |
| PERSONNEL | | | | | , | |
| 401 REGULAR SALARIES | | 107,782 | 110,016 | 114,530 | 110,627 | 113,33 |
| 411 REG PART-TIME SALARIES | | 36,260 | 37,152 | 43,245 | 36,498 | 44,83 |
| 415 ACCRUED LEAVE CASHOUT | | | 2,351 | 2,137 | 2,821 | 2,13 |
| 421 TEMP EMPLOYEES | | 941 | 8,116 | 15,000 | 6,587 | 18,00 |
| 491 HEALTH INSURANCE | | 22,594 | 21,970 | 21,415 | 22,439 | 20,79 |
| 492 WORKERS COMP | | 3,953 | 5,954 | 6,095 | 4,063 | 7,44 |
| 493 RETIREMENT | | 16,324 | 13,704 | 14,138 | 13,811 | 14,83 |
| 494 MEDICARE | | 1,995 | 2,132 | 2,382 | 2,111 | 2,42 |
| 495 FICA/PTS | | (1) | 310 | 691 | 134 | 1,08 |
| 496 PERS UAL/SIDEFUND 611 ALLOWANCES | | | 5,000 | 5,605 | 11 | 5,71 |
| | | | 324 | | 324 | 32 |
| SUBTOTAL PERSONNEL | | 189,848 | 207,028 | 225,239 | 199,425 | 230,93 |
| PERATING EXPENSES | | | | | | |
| 636 OFFICE EQUIP REPLACEMENT | SEE NOTE | | I | 10,000 | 10,000 | 30,00 |
| 711 OFFICE EQUIP MAINT. | | | | 300 | - | 30 |
| 731 BLDG-GROUNDS MAINT. | | 1,124 | 2,843 | 2,439 | 2,195 | 2,04 |
| 804 TELEPHONE | | 708 | 454 | 1,500 | 735 | 1,00 |
| 811 POSTAGE | | 871 | 573 | 700 | 603 | 80 |
| 813 OFFICE SUPPLIES | | 1,246 | 1,227 | 1,500 | 1,030 | 1,50 |
| 815 PRINTING | | 784 | 277 | 1,200 | 191 | 1,20 |
| 821 OUTSIDE CONSULTING SVS | SEE NOTE | 6,921 | 8,975 | 15,000 | 7,116 | 15,00 |
| 822 CONTRACT SERVICES | SEE NOTE | 20,417 | 24,412 | 25,000 | 18,310 | 25,00 |
| 861 BUS.MEET/CONF. | | 400 | 120 | 500 | 581 | 50 |
| 862 DUES & SUBSCRIPTIONS | | 110 | 175 | 1,000 | 210 | 1,00 |
| 890 MISCELLANEOUS | į | 165 | 112 | 3,000 | 162 | 3,00 |
| SUBTOTAL OPERATING | | 32,746 | 39,168 | 62,139 | 41,132 | 81,34 |
| OTAL DEPARTMENT APPROPRIATION | | 222,594 | 246,195 | 287,378 | 240,558 | 312,28 |
| llocation of Positions: | | | | | | |
| FINANCE DIRECTOR | | 0.90 | 0.90 | 0.90 | 0.90 | 0.9 |
| MANAGEMENT ANALYST (VACANT) PART-TIME ACCOUNTANT (2) | | - 0.50 | 0.50 | - | - | - |
| | | 0.50 | 0.50 | 0.70 | 0.70 | 0.7 |
| | | 0.10 | 0.10 | 0.10 | 0.10 | 0.1 |
| PART-TIME OFFICE ASST | | | | | | |

| INOTES. | 636 Contribution to reserve to replace accounting software using lease-purchase financing. |
|---------|--|
| | 821 Bank charges/analysis, GASB 34 compliance, tax audits, actuarial study, CPA review, |
| | Assistance with implementaion of accounting software |
| | 822 Payroll service, Sales tax analysis, merchant fees, bank analysis |
| | Accounting Software (BDS, AssetMaxx) |
| | |

Department/Division: Planning & Building Services

The Planning and Building Services Department consists of a Director, Principal Planner, Building Official, and part-time Assistant Planner. The Department is responsible for supporting the Planning Commission. The Town Hall administrative assistant also provides support to the Planning and Building Department.

PERFORMANCE HIGHLIGHTS

| Activity/Description | Year End FY15-16 | Est. Year End FY16-17 | Est. FY17-18 |
|---|--|--------------------------|-----------------|
| Planning Permits Processed | 46 | 40 | 44 |
| Building Permits Processed | 378 | 400 | 410 |
| Resale Inspections | 81 | 65 | 65 |
| Building Inspections | 1,740 | 2,140 | 2,200 |
| Violations Processed | 30 | 30 | 30 |
| Administrative Citations | 3 | 5 | 3 |
| Counter-calls for service: Planning Staff; Building Staff; | 1,800 (approx. 5- 8/day approx.) 1,700 (5-8/day) | 1,800 1,750 | 1,800 1,800 |
| Telephone-calls for service: Planning Staff Building Staff | 2,700 (7-12/day) 3,600 (15+/day) | 2,700 4,000 | 2,700 4,000 |
| Emails for service: (not interoffice / junk mail) Planning Staff Building Staff | 2,400 (9/day) 800 (6/day) | 2,400 900 | 2,400 900 |

Planning & Building Services

2016-2017 Accomplishments

- Conducted several Planning Commission hearings and joint Town Council/Planning Commission meeting on revising CH to CC zoning including revising and evaluating CC provisions contained in the Town Code.
- Held two community workshop regarding Town Center Plan including the design of the Parkade
- Planning Commission recommended approval of Victory Village, an affordable low income senior housing project.
- Planning Commission recommended modifications to the Town Code provisions on accessory dwelling units to ensure compliance with State regulations.
- Developed public informational material regarding junior second units.
- Completed the Update to Pedestrian & Bicycle Master Plan.
- Conducted PC study sessions on State density bonus law, medical marijuana delivery, and short-term rentals.
- Planning Commission recommended an ordinance regulating medical marijuana cultivation
- Held workshops on the Wall Property (2) and the Fairfax Market site (1).

2017-2018 Goals

- Develop an ordinance governing short-term rentals (e.g., Air B&B).
- Develop an ordinance governing recreational marijuana and delivery including modifications to the existing Medicinal Marijuana Ordinance to ensure consistency with State and local provisions.
- Recommend updates to the Zoning Ordinance to correct errors, address inconsistencies, and incorporate Planning best practices.
- Explore software options to improve application tracking and file retention
- Begin design of the Parkade.



2017-18 Operating Budget

FUND ACTIVITY 01 GENERAL FUND

311 PLANNING

ACTIVITY DESCRIPTION

The Department of Building & Planning Services provides staff services to the public at the front counter at Town Hall, to the Town Council, Planning Commission/Design Review Board, and the General Plan Implementation Committee; related to the creation and implementation of planning and land use policies and regulations in Fairfax.

Department staff also oversees the contracted work of a Town Civil Engineer, the work of a prime planning consultant and sub-consultants assisting in the General Plan revisions and/or the Zoning Ordinance update as well as special environmental review (CEQA) tasks. The Planning Division processes "entitlement" permit applications, and oversees the enforcement of Town ordinances that govern the development and use of property within the community.

| DEPARTMENT SUMMARY | | FY 2014-15 | FY 2015-16 | FY 2016-17 | FY 2016-17 | FY 2017-18 |
|---|----------|--------------|------------|------------|------------|------------|
| DEL ARTIMETAL OCIAINATAL | | Actual | Actual | Adopted | Projected | Adopted |
| PERSONNEL | | | | | | |
| 401 REGULAR SALARIES | | 236,200 | 241,147 | 269,623 | 194,812 | 248,008 |
| 411 REG PART-TIME SALARIES | SEE NOTE | 540 | 16,462 | 5,000 | 22,853 | 28,800 |
| 415 ACCRUED LEAVE CASHOUT | | 4,274 | 2,008 | 4,403 | 3,120 | 4,49 |
| 421 TEMP EMPLOYEES | | 1,753 | 1,836 | 15,000 | 24,149 | 5,000 |
| 491 HEALTH INSURANCE | | 39,861 | 41,634 | 45,420 | 39,425 | 44,37 |
| 492 WORKERS COMP. | [| 6,291 | 9,592 | 8,638 | 5,759 | 11,51 |
| 493 RETIREMENT | | 43,388 | 25,409 | 24,859 | 19,910 | 25,45 |
| 494 MEDICARE | | 3,206 | 3,396 | 3,684 | 2,916 | 3,79 |
| 495 FICA/PTS | ļ | | 471 | 985 | 748 | 1,09 |
| 496 PERS UAL/SIDEFUND | | | 37,600 | 42,150 | 32,785 | 43,00 |
| 611 ALLOWANCES | | | 720 | - | 584 | 72 |
| SUBTOTAL PERSONNEL | | 335,513 | 380,275 | 419,760 | 347,060 | 416,249 |
| OPERATING EXPENSES | | | | | | |
| 731 BLDG-GROUNDS MAINT. | [| 4,135 | 3,565 | 2,733 | 2,460 | 2,23 |
| 802 POWER | | 248 | 295 | 250 | 460 | 25 |
| 804 TELEPHONE | | 1,479 | 902 | 1,500 | 1,700 | 1,50 |
| 811 POSTAGE | | 977 | 620 | 2,000 | 760 | 2,00 |
| 812 REPRODUCTION | | 1,041 | - | 1,000 | - | 1,00 |
| 813 OFFICE SUPPLIES | | 1,642 | 1,532 | 1,500 | 1,173 | 1,50 |
| 814 LEGAL ADS | SEE NOTE | 1,852 | 929 | 1,500 | 243 | 1,50 |
| 815 PRINTING | | 523 | 106 | 2,000 | 2,165 | 2,00 |
| 821 OUTSIDE CONSULTING SVS | SEE NOTE | 64,520 | 19,371 | 45,000 | 112,131 | 45,00 |
| 822 OUTSIDE CONTRACT SVS 842 SPECIAL DEPT SUPPLIES | SEE NOTE | 3,423 | 5,390 | 5,000 | 4,027 | 5,00 |
| 861 BUS.MEET/CONF. | } | 2,030 | 2,263 | 2,000 | 596 | 2,00 |
| 862 DUES & SUBSCRIPTIONS | - | 2,898 115 | 2,478 | 3,000 | 291 | 5,00 |
| | L | | | 325 | - 1 | 32 |
| SUBTOTAL OPERATING | | 84,883 | 37,452 | 67,808 | 126,006 | 69,30 |
| TOTAL DEPARTMENT APPROPRIATION | | 420,396 | 417,727 | 487,568 | 473,065 | 485,555 |
| Allocation of Positions: | | | | | | |
| PLANNING DIRECTOR | | 1.00 | 1.00 | 1.00 | 1.00 | 1.0 |
| PRINCIPAL PLANNER | | 1.00 | 1.00 | 1.00 | 1.00 | 1.0 |
| SENIOR PLANNER | | | - | - | - | - |
| ADMIN ASSISTANT II | | 0.25 | 0.25 | 0.25 | 0.25 | 0.2 |
| PLANNING INTERN | | 0.20 | 0.20 | 0.10 | 0.10 | 0.1 |
| ZONING TECH / ASST PLANNER | | 00 | 0.20 | 0.50 | | |
| Total Full Time Equivalent Employees | | 2.45 | 2 AE | | 0.50 | 0.50 |
| | | 2.40 | 2.45 | 2.85 | 2.85 | 2.85 |

| NOTES: | 411 Planning Commission minutes / FY15 - Zoning Tech @ \$30/hr & Intern |
|---|--|
| | 814 GP & zone changes updates |
| | 821 Town Center plan dev process (LAK, Parisi, SD,al). Costs include reimbursable expenses |
| *************************************** | 822 Televise Planning Commission meetings \$ 3,300 |



2017-18 Operating Budget

FUND ACTIVITY 01 GENERAL FUND

321 BUILDING INSPECTION & PERMITS

ACTIVITY DESCRIPTION

The Building Inspection Division provides "building" permits for construction activity and and code enforcement related to the California Building Code.

| DEPARTMENT SUMMARY | • | FY 2014-15 | FY 2015-16 | FY 2016-17 | FY 2016-17 | FY 2017-18 |
|-------------------------------------|------------------|-----------------|--|------------|---|---|
| | | Actual | Actual | Adopted | Projected | Adopted |
| PERSONNEL | | | | | | |
| 401 REGULAR SALARIES | | 95,079 | 96,884 | 97,657 | 96,730 | 99,10 |
| 415 ACCRUED LEAVE CASHOUT | | 93,079 | 1,585 | 1,585 | 2,113 | 1,63 |
| 421 TEMP EMPLOYEES | | | 1,303 | 1,000 | 2,113 | 1,03 |
| 461 OVERTIME | | | | | | |
| 491 HEALTH INSURANCE | | 19,439 | 19,708 | 21,161 | 20,024 | 20,74 |
| 492 WORKERS COMP. | | 2,422 | 3,676 | 3,375 | 2,250 | 4,12 |
| 493 RETIREMENT | | 17,416 | 10,207 | 9,945 | 9,889 | 10,18 |
| 494 MEDICARE | | 1,273 | 1,353 | 1,319 | 1,317 | 1,34 |
| 496 PERS UAL/SIDEFUND | | ,,, | 14,750 | 16,535 | 12,861 | 16,86 |
| 611 ALLOWANCES | | | 270 | 10,000 | 270 | 27 |
| SUBTOTAL PERSONNEL | | 135,629 | 148,432 | 151,577 | 145,455 | 154,26 |
| | | , | , | , | 1-10,100 | 104,20 |
| PERATING EXPENSES | | | | | | |
| 711 OFFICE EQUIP MAINT. | | | | | - | |
| 722 VEHICLE MAINTENANCE | SEE NOTE | 3,377 | 2,883 | 3,500 | 2,775 | 3,50 |
| 731 BLDG-GROUNDS MAINT. | | 2,326 | 2,602 | 2,342 | 2,108 | 1,98 |
| 802 POWER | | 248 | 295 | 500 | 460 | 50 |
| 804 TELEPHONE | | 1,479 | 902 | 1,500 | 1,700 | 1,50 |
| 811 POSTAGE | | 987 | 808 | 300 | 637 | 30 |
| 812 REPRODUCTION | | - | - | - | _ | - |
| 813 OFFICE SUPPLIES | | 764 | 1,139 | 1,500 | 586 | 1,50 |
| 815 PRINTING | | - | - | - 1 | - | - |
| 821 OUTSIDE CONSULTING SVS | SEE NOTE | 10,687 | 13,275 | 5,000 | 19,406 | 20,00 |
| 822 OUTSIDE CONTRACT SVS | SEE NOTE | | 5,427 | 3,750 | 5,027 | 3,75 |
| 851 CLOTHING | | | | | - | |
| 861 BUS.MEET/CONF. | SEE NOTE | 215 | 1,929 | 1,000 | 12 | 1,00 |
| 862 DUES & SUBSCRIPTIONS | SEE NOTE | 560 | 2,176 | 275 | 700 | 27 |
| SUBTOTAL OPERATING | | 20,643 | 31,437 | 19,667 | 33,409 | 34,30 |
| OTAL DEPARTMENT APPROPRIATION | | 156,272 | 179,869 | 171,244 | 178,864 | 400 57 |
| | | 100,212 | 173,003 | 171,244 | 170,004 | 188,57 |
| llocation of Positions: | | | | | | |
| BUILDING OFFICIAL | | 0.75 | 0.75 | 0.75 | 0.75 | 0.7 |
| ADMIN ASSISTANT II | | 0.25 | 0.25 | 0.25 | 0.25 | 0.2 |
| otal Full Time Equivalent Employees | | 1.00 | 1.00 | 1.00 | 1.00 | 1.0 |
| NOTES: 722 Fuel & upkeep on Build | ling Official Va | hicle | | | | |
| 821 Coastland Engineering | | | A Company to a special contract of the special contrac | | | akk manusudjuddak kapunyayan anggenyaggan, gapa k |
| 822 Janitorial allocation; sca | anning building | g plans /relief | buildina inspe | ctor | er for the first the first of the first and the first of | |

861 Building official/ICBO meetings

862 Professional membership renewals for Building Official

POLICE

ORGANIZATION

The department is comprised of the following personnel:

- 1 police chief
- 3 sergeants
- 2 corporals
- 5 patrol officers
- 1 frozen police officer position (unfilled since 10/2005)
- 4 dispatchers
- 1 police service technician
- 1 reserve police officer (part time /hourly as needed)
- 4 reserve dispatchers (part time/hourly as needed)
- 2 police cadets (part time/hourly as needed)

Total: 16 full time employees (FTE's)

7 part time reserve employees

THE DEPARTMENT

The police department has the overall responsibility for all criminal investigations, criminal apprehension, crime prevention, traffic enforcement and safety, parking enforcement and related programs, public safety awareness programs, computer aided 911 dispatch center (which also serves the communities of Ross and the College of Marin).

We operate a staffed police lobby open to public 24 hours a day; comprehensive records management; information technology within the police network; property and evidence management; special event management; ABC evaluations and approvals; emergency management/disaster planning; personnel services, including payroll management, recruitment and departmental training.

MISSION

Preventing crime; Enforcing laws; Arresting offenders; Resolving community problems; Improving quality of life.

2016-17 ACCOMPLISHMENTS

- Upgraded the 911 Dispatch Center and Phone System
- Re-negotiated new dispatch contract with College of Marin doubling our revenue for dispatch services
- Re-negotiated new dispatch contract with Ross Police 15K increase over next two years.
- Completed installation of new 911 phone system (no cost to town) and remodel of entire dispatch center (minimal cost to town) from State Funds
- Completed Bi-Annual POST (Peace Officer Standards and Training) mandated training requirements for all personnel and in person POST audit of mandated training files
- Continued to work on updating the Police Officer Field Training Program in accordance with new POST (Peace Officer Standards and Training) guidelines (this is a rather large, labor intensive project which could take a couple of years to complete)
- Upgraded the department's Computer Aided Dispatching program (RIMS) to integrate with GOOGLE MAPS in place of the current ARCGIS program that required costly annual licensing fees.
- Upgraded all police vehicle Mobile Data Computers to function with new technologies of 911 dispatch center and to comply with new DOJ requirements
- Promoted, from within existing personnel, a Police Corporal to Police Sergeant

2017-2018 GOALS AND OBJECTIVES

- Provide outstanding service to our community
- Continue to update the Police Officer Field Officer Training Program to meet current POST guidelines/standards.
- Maintain the County's only police lobby that is open and staffed 24/7 by our 911 dispatchers
- Continue our program of residential vacation checks
- Expand use of social media to reach out to our community (Twitter and Instagram)
- Ongoing public awareness campaigns (Share the Road, DUI Checkpoints, Pedestrian Stings, School Resource/Outreach, etc.)
- Continue purge of Property and Evidence Room
- Continue purge of Records Storage



2017-18 Operating Budget

FUND ACTIVITY 01 GENERAL FUND

411 POLICE

ACTIVITY DESCRIPTION

The police department has the overall responsibility for all criminal investigations, criminal apprehension, crime prevention, traffic enforcement and safety, parking enforcement and related programs, public safety awareness programs, computer aided 911 dispatch center, which also serves The communities of Ross and the College of Marin. We operate a staffed police lobby open to public 24 hours a day; comprehensive records management; information technology within the police network; property and evidence management; special event management; ABC evaluations and approvals; emergency management/disaster planning; personnel services, including payroll management, recruitment and departmental training.

| DEPARTMENT SUMMARY | FY 2014-15 | FY 2015-16 | FY 2016-17 | FY 2016-17 | FY 2017-18 | |
|---|------------|------------|------------|------------|------------|----------|
| | | Actual | Actual | Adopted | Projected | Adopted |
| DEDCONNE | | | | | | |
| PERSONNEL AD CALABIES | I | 000 050 1 | | | | |
| 401 REGULAR SALARIES 402 SAFETY SALARIES | SEE NOTE | 339,050 | 343,384 | 358,190 | 344,114 | 360,01 |
| 415 ACCRUED LEAVE PAYOUT | SEE NOTE | 972,784 | 999,597 | 1,066,916 | 986,932 | 1,116,14 |
| | | 23,897 | 6,464 | 3,000 | 44,060 | 3,00 |
| 421 TEMP EMPLOYEES 461 OVERTIME | | 98,193 | 78,747 | 50,000 | 105,080 | 65,00 |
| 481 HOLIDAY PAY | | 163,531 | 128,336 | 140,000 | 171,685 | 160,00 |
| 491 HEALTH INSURANCE | | 64,711 | 70,343 | 74,894 | 71,000 | 77,12 |
| 491 HEALTH INSURANCE 492 WORKERS COMP. | | 266,723 | 234,959 | 253,688 | 220,471 | 235,20 |
| 492 WORKERS COMP. 493 RETIREMENT | | 34,018 | 55,500 | 55,500 | 37,481 | 68,08 |
| 494 MEDICARE | | 435,045 | 205,573 | 207,317 | 190,068 | 206,43 |
| 494 MEDICARE 495 FICA/PTS | | 21,463 | 21,545 | 24,300 | 22,246 | 24,71 |
| 496 PERS UAL/SIDEFUND | | 0 | 1,756 | | 1,538 | |
| 497 OVERTIME REIMB | | (0.040) | 428,346 | 530,644 | 505,108 | 541,34 |
| 611 ALLOWANCES | SEE NOTE | (2,213) | (800) | (15,000) | - | (15,00 |
| | 1 | 2,100 | 2,830 | 1,800 | 1,060 | 2,36 |
| SUBTOTAL PERSONNEL | | 2,419,302 | 2,576,581 | 2,751,249 | 2,700,844 | 2,844,42 |
| | | | | | | |
| llocation of Positions: | | | | | | |
| POLICE CHIEF | | 1.00 | 1.00 | 1.00 | 1.00 | 1.0 |
| ADMINISTRATIVE SERGEANT | | - | • | - | - | - |
| SERGEANT | | 3.00 | 3.00 | 3.00 | 3.00 | 3.0 |
| DETECTIVE / JUVENILE OFFICER | | 1.00 | 1.00 | - | 1.00 | - |
| CORPORAL | | 2.00 | 2.00 | 3.00 | 2.00 | 3.0 |
| POLICE OFFICER | | 4.00 | 4.00 | 5.00 | 4.00 | 5.0 |
| DISPATCHER | | 4.00 | 4.00 | 4.00 | 4.00 | 4.0 |
| POLICE SERVICES TECH / CSO | | 1.00 | 1.00 | 1.00 | 1.00 | 1.0 |
| otal Full Time Equivalent Employees | | 16.00 | 16.00 | 17.00 | 16.00 | 17.0 |
| DISPATCHER, RESERVE | | 4.00 | 4.00 | 4.00 | 4.00 | 4.0 |
| POLICE OFFICER, RESERVE | | 2.00 | 2.00 | 2.00 | 2.00 | 2.0 |
| | | | | 1.00 | 1.00 | 1.0 |
| POLICE CADET DISPATCHER / CSO | | | | 1.00 | 1.00 | 1.0 |

| JIES. | |
|-------|---|
| | 401 Reflects 12 months of contractural salary increase for 1 dispatcher |
| | 402 Reflects 1 sgt contractual education increase by 2.5% for 12 months |
| | 1 officer contractual salary increase of 5% for 12 months |
| | Reflects acting pay for 1 police officer of 7.5% for 12 months |
| | 497 FFX Festival \$3,500 Other \$5,600 |
| | Reimbursible Overtime - Fairfax Festival \$9,100; Other \$5,900 |

| 1 | | | | | | | | | | |
|----------|------------------------------------|----------|----------------------|----------------------|-----------------------|-------------------------|-----------------------|--|--|--|
| | Town of Fairf | ax | FUND | 01 | GENERAL I | FUND | | | | |
| | 2017-18 Operating B | udget | ACTIVITY | 411 | POLICE | | | | | |
| | DEPARTMENT SUMMARY | | FY 2014-15 Actual | FY 2015-16 Actual | FY 2016-17 Adopted | FY 2016-17 Projected | FY 2017-18 Adopted | | | |
| OPERATIN | OPERATING EXPENSES | | | | | | | | | |
| 631 | COMM EQUIP REPLACE | | 6,777 | 7,282 | 7,000 | - | 7,000 | | | |
| 711 | OFFICE EQUIP MAINTENANCE | | 15 | 89 | 1,500 | - | 1,500 | | | |
| 712 | John J. Live Lacin Milanti Environ | SEE NOTE | 28,133 | 27,338 | 29,000 | 26,092 | 29,000 | | | |
| 721 | FIELD EQUIP MAINTENANCE | | 2,212 | - | 1,000 | 281 | 1,000 | | | |
| 722 | VEHICLE MAINTENANCE | | 8,313 | 27,938 | 20,000 | 14,853 | 20,000 | | | |
| 723 | COMMUNICATION EQUIP MAINT | | 2,808 | 2,875 | 3,000 | 1,680 | 3,000 | | | |
| 725 | MERA DEBT SERVICE | SEE NOTE | 38,297 | 38,301 | 38,340 | 37,823 | 38,317 | | | |
| 726 | MERA MEMBERSHIP FEE | | 27,764 | 29,448 | 30,698 | 30,698 | 32,090 | | | |
| 731 | BLDG-GROUNDS MAINTENANCE | | 20,141 | 59,270 | 26,000 | 23,000 | 26,000 | | | |
| 801 | WATER | | 1,507 | 1,693 | 1,900 | 1,591 | 1,900 | | | |
| 802 | POWER | | 993 | 1,244 | 2,000 | 1,842 | 2,000 | | | |
| 804 | TELEPHONE | | 17,368 | 15,175 | 17,000 | 14,284 | 17,000 | | | |
| 806 | FUEL | | 15,850 | 16,288 | 18,000 | 13,563 | 18,000 | | | |
| 811 | POSTAGE | | 959 | 989 | 2,000 | 1,855 | 2,000 | | | |
| 812 | REPRODUCTION | | 2,789 | 2,882 | 2,500 | 2,162 | 2,500 | | | |

SEE NOTE

SEE NOTE

TOTAL DEPARTMENT APPROPRIATION

813 OFFICE SUPPLIES

841 SMALL TOOLS

861 BUS.MEET/CONF.

889 BOOKING FEES

822 OUTSIDE CONTRACT SVS

842 SPECIAL DEPT SUPPLIES

862 DUES & SUBSCRIPTIONS

871 LIAB & PROP INSURANCE

SUBTOTAL OPERATING

815 PRINTING

851 UNIFORM

883 P.O.S.T.

| | 2,676,118 | 2,892,599 | 3,051,487 | 2,965,345 | 3,148,031 |
|--------------|-----------|-----------|-----------------|-----------|-----------------|
| | 256,816 | 316,018 | 300,238 | 264,501 | 303,607 |
| | 1,688 | 1,619 | 3,000 | 526 | 3,000 |
| L | 4,370 | 15,788 | 9,000 | 12,954 | 9,000 |
| T | | - | | - | |
| ŀ | 4,969 | 8,986 | 9,400 | 10,464 | 11,400 |
| r | 558 | 1,039 | 500 | 1,372 | 500 |
| t | 18,553 | 17,056 | 17,100 | 18,000 | 17,100 |
| t | 10,643 | 5,959 | 12,500 | 12,000 | 12,500 |
| f | 198 | 347 | 500 | 169 | 500 |
| t | 36,964 | 29,926 | 44,000 | 37,000 | 44,000 |
| t | 3,695 | 2,723 | 3,000 | 2,117 | 3,000 |
| f | 1,252 | 1,763 | 1,300 | 173 | 1,300 |
| r | 2,789 | 2,882 | 2,500 | 2,162 | 2,500 |
| t | 959 | 989 | 2,000 | 1,855 | 2,000 |
| r | 15,850 | 16,288 | 18,000 | 13,563 | 18,000 |
| r | 17,368 | 15,175 | 17,000 | 14,284 | 17,000 |
| t | 993 | 1,244 | 2,000 | 1,842 | 2,000 |
| r | 1,507 | 1,693 | 1,900 | 1,591 | 1,900 |
| ŀ | 20,141 | 59,270 | 26,000 | 23,000 | 26,000 |
| - | 27,764 | 29,448 | 30,698 | 30,698 | 32,090 |
| - | 38,297 | 38,301 | 38,340 | 37,823 | 38,317 |
| ŀ | 2,808 | 2,875 | 3,000 | 1,680 | 3,000 |
| ŀ | 8,313 | 27,938 | 20,000 | 14,853 | 20,000 |
| ` - | 2,212 | 27,000 | 1,000 | 20,092 | 1,000 |
| | 28,133 | 27,338 | 1,500 29,000 | 26,092 | 1,500 29,000 |
| - | 15 | 7,282 | 7,000 | - | 7,000 |

| NOTES: | |
|---|--|
| *************************************** | 712 Includes Records Management System maintenance contract and maintenance and repair of |
| | extensive in-house and mobile computer network. |
| | 725 Includes \$3,659 to Marin Emergency Services and \$34,681 to Bank of New York for 2007 notes |
| | Costs are split with Public Works Dept 511 |
| | 822 Firing range costs, blood analysis, website maintenance, evidence room alarm security, |
| | routine janitorial services, Major Crimes Task Force and the Prandi Childrens Center (forensic |
| | interview for child victims of violent crimes). |
| | 862 Includes Lexipol police policy manual updates |
| | |



2017-18 Operating Budget

FUND ACTIVITY 01 GENERAL FUND

418 DISASTER PREP & EOC

ACTIVITY DESCRIPTION

The Disaster Council was created by resolution and was activated as a result of the 2005/06 flood. The Council reconvened in 2015. It is charged with reviewing the Town policies and procedures for emergencies and providing outreach and education to the residents & businesses of Fairfax. The Council is made up of representatives of local public safety agencies including the Sheriff's Office of Emergency Services, and disaster relief agencies such as the American Red Cross. The Emergency Operations Center (EOC) is located in the Firehouse and is manned by key Town staff in the event of declared emergencies.

| DEPARTMENT SUMMARY | Y | FY 2014-15 Actual | FY 2015-16 Actual | FY 2016-17 Adopted | FY 2016-17 Projected | FY 2017-18 Adopted |
|--------------------------------|----------|----------------------|----------------------|-----------------------|-------------------------|-----------------------|
| PERSONNEL | | | | | | |
| 411 REGULAR PT SALARIES | | | | | + | |
| 492 WORKERS COMP | | | | | - | |
| 493 RETIREMENT 494 MEDICARE | | | | | - | |
| 496 PERS UAL/SIDEFUND | | | | | - | |
| SUBTOTAL PERSONNEL | I | | | | • | |
| OOD TO TAL TERSONNEL | | - | - | - | • | - |
| OPERATING EXPENSES | | | | | | |
| 804 TELEPHONE | | | | | - | |
| 811 POSTAGE | | | | | - | |
| 813 OFFICE SUPPLIES | | | 18 | 100 | - | 100 |
| 821 OUTSIDE CONSULTING | | 13,466 | 4,508 | 4,900 | 4,900 | 9,900 |
| 842 SPECIAL DEPT SUPPLIES | SEE NOTE | 5,086 | - | 3,000 | 777 | 1,000 |
| 881 SPECIAL SERVICES | SEE NOTE | | | 3,600 | 3,600 | 3,600 |
| SUBTOTAL OPERATING | | 18,552 | 4,526 | 11,600 | 9,277 | 14,600 |
| TOTAL DEPARTMENT APPROPRIATION | | 18,552 | 4,526 | 11,600 | 9,277 | 14,600 |
| | | | | | | |

Allocation of Positions:

| Total Full Time Equivalent Employees | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
|--------------------------------------|------|------|------|------|------|
|--------------------------------------|------|------|------|------|------|

| NOTES: | This department was formerly 218 |
|----------|--|
| | Update data equipment in EOC |
| 821 | Marin County Sheriff OES & consultant to prepare disaster preparedness materials (\$3,000-\$5,000) |
| | Agility Recovery \$3,600/yr |
| | |
| <u> </u> | |
| | |

ROSS VALLEY FIRE DEPARTMENT

BACKGROUND: July 1, 1982, the Fairfax Fire Department merged with the San Anselmo Fire Department to form the Ross Valley Fire Department (RVFD), which is administered under joint powers agreement (JPA) to provide fire protection to Fairfax, San Anselmo, and the unincorporated county area known as Sleepy Hollow. Through June 30, 2010, the Department provided service to Sleepy Hollow through a contract for service with the Town of San Anselmo.

July 1, 2010, the Sleepy Hollow Fire Protection District became a full member of the joint powers agreement. With the addition of Sleepy Hollow, the percentage shares of the Fire Department budget for the three members were set at: Fairfax 30.4%, San Anselmo 52.9%, and Sleepy Hollow 16.7%.

July 1, 2012, the joint powers agreement was amended to include the Town of Ross. With the addition of the Town of Ross the percentage shares of the Fire Department budget for the four members are: Fairfax 23.95%, San Anselmo 41.68%, Ross 21.21% and Sleepy Hollow 13.6%.

ORGANIZATION: The JPA is governed by a Board of Directors consisting of eight (8) Directors, two from each agency. An Executive Officers position rotates between the Town Managers of each of the towns. The Executive Officer and the Fire Chief report directly to the Board of Directors.

The department is comprised of the following personnel:

- 1 Fire Chief
- 3 Battalion Chiefs
- 12 Captains*
- 15 Engineers*
- 1 Administrative Assistant
- 1 Fire Inspector
- 17 Volunteer Firefighters

Total: 33 full time employees and 17 volunteers

2017-18 BUDGET:

The Ross Valley Fire Department operating budget for FY 2017-18 is approximately \$9,555,000. The budget is primarily funded through member contributions (\$8,949,000), outside revenues in the form of contracts for service provided to County of Marin (\$153,000), fees for service related to plan checks and inspections of (\$311,000), and reimbursements for costs by Ross Valley Paramedic Authority (\$76,000). The members are also responsible for maintaining an annual reserve of \$15,000 for building maintenance costs.

For this year, Fairfax, San Anselmo, and Sleepy Hollow will each make a one-time contribution of \$84,000 (4% of member contributions based on prior year) towards RVFD's unfunded retirement liability. Ross pays for its share of unfunded separate from RVFD. The result of this one-time contribution is that the Town's member contribution increases from \$2,140,571 to \$2,224,571. Without the contribution, the Town's contribution would have increased by approximately 1.4% over FY16-17. With the one-time contribution, the Town's contribution increased by 5.4%.

Additional information regarding the Ross Valley Department is available at www.rossvalleyfire.org.

^{* 3} Captains and 6 Engineers are certified Paramedics



2017-18 Operating Budget

FUND ACTIVITY

01 GENERAL FUND 421 ROSS VALLEY FIRE

ACTIVITY DESCRIPTION

- OPEB Prior Liability

- Mera Bond

% Change

Total

The Fairfax Fire Department was merged with the San Anselmo Fire Department to form the Ross Valley Fire Authority in July 1982. The Sleepy Hollow Fire Protection District subsequently joined, as did the The Town of Ross in July, 2012. The Authority is governed by a eight person board consisting of two representatives from each area. The annual budget is formulated by the Fire Chief and the Executive Officer. Funding for the Ross Valley Fire Dept operation budget is divided between the participating agencies. Fairfax's share is approximately 24.2% of the total. Each town owns and maintains their fire stations and is responsible for budgeting equipment replacement reserves and insurance on the station houses.

| DEPARTMENT SUMMARY | , | FY 2014-15 Actual | FY 2015-16 Actual | FY 2016-17 Adopted | FY 2016-17 Projected | FY 2017-18 Adopted |
|--|-----------------|----------------------|----------------------|-----------------------|-------------------------|--|
| PERSONNEL | | | | | | |
| 401 REGULAR SALARIES | | | | | | · |
| 415 ACCRUED LEAVE CASHOUT | | | | | - | |
| 491 HEALTH INSURANCE | | | | | - | |
| 492 WORKERS COMP. | | | | | - | |
| 493 RETIREMENT | | | | | - | |
| 494 MEDICARE | | | | ····· | | |
| SUBTOTAL PERSONNEL | | - | - A | - | - | - |
| OPERATING EXPENSES (TOWN SHARE) | | | | | | |
| 493 RVFS RETIREMENT | SEE NOTE | 172,037 | 276,099 | 349,723 | 302,763 | 250,033 |
| 721 FIELD EQ MAINT | | 31,199 | | 0,, | - | 46,600 |
| 724 RVFS DEBT SERVICE | | 77,311 | 89,778 | 10,424 | 47,820 | 60,194 |
| 725 MERA DEBT SERVICE | | 11,619 | • | | - | 11,628 |
| 731 BUILDINGS & GROUNDS MAINT | | - | - | 9,000 | 7,184 | 15,000 |
| 881 RVFS CONTRACT | | 1,594,625 | 1,657,215 | 1,750,143 | 1,750,143 | 1,866,116 |
| SUBTOTAL OPERATING | | 1,886,791 | 2,023,092 | 2,119,290 | 2,107,910 | 2,249,571 |
| TOTAL DEPARTMENT APPROPRIATION | | 1,886,791 | 2,023,092 | 2,119,290 | 2,107,910 | 2,249,571 |
| Allocation of Expenses to Member Agencies | | | | | | |
| San Anselmo | | 41.68% | 41.68% | 42.22% | 42.22% | 41.62% |
| Fairfax | | 23.95% | 23.95% | 24.27% | 24.27% | 23.92% |
| Ross | | 21.21% | 21.21% | 20.18% | 20.18% | 21.32% |
| Sleepy Hollow | | <u>13.16%</u> | <u>13.16%</u> | <u>13.33%</u> | <u>13.33%</u> | <u>13.14%</u> |
| Total Full Time Equivalent Employees | | 100.00% | 100.00% | 100.00% | 100.00% | 100.00% |
| NOTES: 493 The Ross Valley Fire De | | | | | | |
| FY18 Budget includes a | n additional \$ | 84,000 contribu | | ment sidefund | i & pre 2013 l | JAL |
| | CalPERS | Employer | Employee | Employee | Employer | CONTROL CONTRO |
| The second secon | Plan | Rate | Rate | Paid share | Paid share | The state of the s |
| Safety | 3.0%@55 | 23.397% | 9.00% | 0.00% | 9.00% | |
| Miscellaneous | 2.7%@55 | 10.843% | 8.00% | 0.00% | 8.00% | |
| The Town's share is consists of: | FY14 | FY15 | FY16 | FY17 | Increase | FY18 BUD |
| - Contribution | 1,540,115 | 1,589,034 | 1,657,214 | 1,750,142 | 115,974 | 1,866,116 |
| - Side Fund | 167,015 | 172,037 | 177,604 | 183,573 | (84,236) | 99,337 |
| Retirement Unfunded Liability | 26,168 | 26,139 | 98,495 | 119,190 | 31,506 | 150,696 |
| - Apparatus Replacement | 7,841 | 31,199 | 31,199 | | 46,600 | 46,600 |
| - OPER Prior Liability | E1 172 | E1 170 | 46 060 | 46.060 | 40.004 | 20,101 |

51,172

11,619

4.28%

1,881,200

46,960

10,424

12.18%

2,110,289

13,234

1,204

124,282

60,194

11,628

5.89%

2,234,571

46,960

11,619

7.54%

2,023,091

51,172

11,619

4.28%

1,803,930

PUBLIC WORKS ADMINISTRATION

ORGANIZATION:

The Public Works Director position is filled with a combination of consultants and Town staff. The budget reflects the time the Town Manager and Building Official/PW Manager spend to perform duties of the position. The Town also retains an engineering consultant to assist with the management of capital projects.

The budget continues to provide funding for a half-time consulting engineer to act as a Public Works Director to coordinate and manage the Capital Improvement Projects (CIP). Below are the accomplishments and goals for the entire Public Works Department which consist of Street Maintenance, Parks, and Street Lighting divisions.

FY 2016-17 ACCOMPLISHMENTS:

CAPITAL IMPROVEMENTS

- Evaluated impacts on the Town regarding the new standards for Storm Water
 Pollution Prevention Program.
- Secured funding and issued bid for Bike Spine Completion (Class I Bike project);
 rebid scheduled for spring.
- Secure funding and installed new rapid flashing beacon system on SFD (approx. location Fairfax Market & M&G Burgers)
- Approved agreement for design of Azalea Bridge
- Completed interim repairs to Meadow Way bridge
- Completed Claus Circle park renovation project
- Purchased and installed new trash/recycling stations in downtown
- Rebuilt compost/sand bins walls
- Repaired picnic tables damaged by the storm
- Emergency repairs for roads damaged by the storm and design started
- Debris removal, repaired potholes, and clean up from storm damage
- Installed permanent bike rack area at Bolinas and Broadway
- Began design of Azalea bridge
- Continue design and environmental assessments of bridge projects
- Began trail improvements on the Tam to Scenic trail

PUBLIC WORKS ADMINISTRATION

FY 2017-18 GOALS AND OBJECTIVES:

- Replace selected play equipment in Peri Park
- Complete repairs to roads caused by the storm
- Begin design for street improvements identified in the adopted CIP budget
- Construct Class I bike lane to complete Bike Spine project
- Make improvements to the Women's Club regarding lighting, sound, roof repairs, and installation of lift to make the Women's Club stage ADA accessible and available for recreational uses
- Continue design for bridges
- Complete trail improvements on selected trails in town



2017-18 Operating Budget

FUND ACTIVITY

01 GENERAL FUND 510 PUBLIC WORKS ADMIN

ACTIVITY DESCRIPTION

Administration is responsible for the oversight of all maintenance divisions, encroachment permits, contract administration and capital projects. Staff participates in community and multiple joint-agency coordination efforts including neighborhood traffic calming, MCSTOPPP, MarinMap, ICLEI and others. Staff is responsible for writing grant proposals and submitting required documentation and invoices, and corresponding with FEMA and Caltrans. The Division is also responsible for staffing Open Space, Measure K and Measure F committees and reviewing development plans for compliance with Town Codes relating to Public Works.

| DEPARTMENT SUMMARY | FY 2014-15 | FY 2015-16 | FY 2016-17 | FY 2016-17 | FY 2017-18 |
|--|---------------|------------|------------|------------|------------|
| DEL ARTIBLERT COMMUNICITY | Actual | Actual | Adopted | Projected | Adopted |
| DEDCONNE | | | | | |
| PERSONNEL AD SALADIES | | | | | · |
| 401 REGULAR SALARIES | 67,659 | 76,521 | 81,734 | 81,241 | 84,299 |
| NEW 411 REG PART-TIME SALARIES [PT PW DIR | | | 30,000 | - | 50,000 |
| 415 ACCRUED LEAVE CASHOUT | 2,492 | 528 | 1,572 | 3,520 | 1,621 |
| 421 TEMP EMPLOYEES SEE N | | | - | - | |
| 491 HEALTH INSURANCE | 13,058 | 13,359 | 14,642 | 13,876 | 13,717 |
| 492 WORKERS COMP. | 1,762 | 2,786 | 4,018 | 2,679 | 5,811 |
| 493 RETIREMENT | 10,085 | 7,722 | 8,089 | 8,033 | 8,002 |
| 494 MEDICARE | 964 | 1,074 | 1,571 | 1,133 | 1,897 |
| 495 FICA/PTS | | | 1,125 | - | 360 |
| 496 PERS UAL/SIDEFUND | | 6,200 | 6,950 | 3,115 | 7,090 |
| 611 ALLOWANCES | | 198 | | 198 | 90 |
| SUBTOTAL PERSONNEL | 96,020 | 108,388 | 149,701 | 113,794 | 172,887 |
| | | | | | |
| OPERATING EXPENSES | | | | | |
| 711 OFFICE EQUIP MAINTENANCE | | | 100 | - | 100 |
| 731 BLDG-GROUNDS MAINTENANCE | 1,809 | 990 | 391 | 1,049 | 246 |
| 804 TELEPHONE | | | 500 | - | 500 |
| 811 POSTAGE | 714 | 571 | 400 | 429 | 400 |
| 813 OFFICE SUPPLIES | | 25 | 308 | - | 308 |
| 815 PRINTING | : | | 100 | - | 100 |
| 821 OUTSIDE CONSULTING SVS SEE N | OTE 37,204 | 48,715 | 60,000 | 22,913 | 60,000 |
| 822 OUTSIDE CONTRACT SVS SEE N | OTE 4,009 | 3,346 | 3,500 | 3,937 | 3,500 |
| 823 STORMWATER POLLUTION | 21,916 | 23,578 | 25,000 | 25,572 | 31,000 |
| 842 SPECIAL DEPT SUPPLIES | | | 1,000 | - | 1,000 |
| 890 MISCELLANEOUS SEE NO | OTE | 32 | 5,000 | - | 5,000 |
| SUBTOTAL OPERATING | 65,652 | 77,257 | 96,299 | 53.900 | 102,154 |
| | 00,002 | 71,201 | 30,233 | 33,300 | 102,134 |
| TOTAL DEPARTMENT APPROPRIATION | 161,672 | 185,645 | 246,000 | 167,694 | 275,041 |
| Allocation of Positions: | | | | | |
| TOWN MANAGER/PUBLIC WORKS DIRECTO | D 000 | 0.00 | 0.00 | 0.00 | |
| CONSULTING PW DIRECTOR PT | R 0.30 | 0.30 | 0.30 | 0.30 | 0.30 |
| | | | 0.25 | | 0.42 |
| BUILDING OFFICIAL/PW MANAGER ADMINISTRATIVE ASSISTANT II | 0.25 | 0.25 | 0.25 | 0.25 | 0.25 |
| MANAGEMENT ANALYST | - | - | - | - | - |
| ADMINISTRATIVE ASSISTANT PT | - | - | - | - | • |
| | | | | | |
| Total Full Time Equivalent Employees | 0.55 | 0.55 | 0.80 | 0.55 | 0.97 |
| | | | | | |

| NOTES: | 402 Public Works Dir (PT) 2/3 time |
|--------|---|
| | 821 Consulting PW Project Mgr, Outside Eng services; TAM-CMA, MTC-PTAC, IWOQ, StreetSaver |
| | 822 One-half Fairfax share of annual Marin Map \$3,000 |
| | 823 MCSTOPPP Fee (\$23,638), SWRCB Fee (\$7,000) |
| | 890 PW Office remodel |

STREET MAINTENANCE

ORGANIZATION:

This division is comprised of the following personnel:

- 1 Senior Maintenance Worker
- 1 Maintenance Worker III
- .25 Maintenance Worker I

Total = 2.75 FTE

This Division is responsible for maintenance and repair of streets including storm drains, sidewalks, parking lots, and trees. The Division also maintains all Town facilities such as Town Hall, Pavilion, and Women's Club.

ACCOMPLISHMENTS/GOALS

See DPW Administration narrative



2017-18 Operating Budget

FUND ACTIVITY 01 GENERAL FUND

511 STREET MAINT & PUBLIC WORKS

ACTIVITY DESCRIPTION

The street maintenance division is responsible for preventive maintenance of storm water systems, traffic signs, streets, sidewalk and bike path maintenance. Routine activities include responding to citizen requests, patching pot holes, sweeping the downtown area and changing advertising and holiday banners weekly, and repainting the street markings and lane lines annually. Many hours are spent responding to emergency flooding and felled trees during the winter months while summer months are used to freshen up the town.

| DEPARTMENT SUMMARY | | FY 2014-15 | FY 2015-16 | FY 2016-17 | FY 2016-17 | FY 2017-18 | | |
|--------------------|--|--|------------|--|---|-----------------|-----------------|-----------------|
| DED001 | | | | Actual | Actual | Adopted | Projected | Adopted |
| PERSON | | DECLUAD CALADIEC | | | 4000401 | | | |
| NEW | 401 411 | REGULAR SALARIES REG PART-TIME SALARIES [PT F | איי טוטז | 118,159 | 133,616 | 141,135 | 129,745 | 142,773 |
| INEVV | 421 | TEMP. EMPLOYEES | מוט אין | | *************************************** | 15,000 | - | 15,000 |
| | 461 | OVERTIME | | 1 663 | 625 | 1.500 | 7.004 | 1.500 |
| | 491 | HEALTH INSURANCE | | 1,663 23,795 | 635 30,760 | 1,500 | 7,804 | 1,500 |
| | 492 | WORKERS COMP. | | 23,793 | | 32,423 5,381 | 30,737 3,587 | 31,382 6,540 |
| | 493 | RETIREMENT | | 20,793 | 5,154 13,351 | 13,060 | 13,013 | 13,343 |
| | 494 | MEDICARE | | 1,648 | 1,856 | 2,104 | 1,919 | 2,135 |
| | 495 | FICA/PTS | | 5,301 | 1,000 | 916 | 1,919 | 2,135 |
| | 496 | PERS UAL/SIDEFUND | | 3,301 | 17,500 | 19,618 | 15,260 | 20,014 |
| | 497 | OVERTIME REIMBURSABLE | SEE NOTE | (875) | 17,500 | (1,000) | 10,200 | (1,000) |
| | | SUBTOTAL PERSONNEL | OLL NOTE | 173,342 | 202,872 | 230,136 | 202,065 | 231,687 |
| OPERAT | TING F | XPENSES | | ,. | , | | | |
| 0. 2.0 | 641 | EQUIPMENT RENTAL | SEE NOTE | The state of the s | | 500 | _ | 500 |
| | 721 | FIELD EQUIP MAINTENANCE | | 1,269 | 645 | 500 | | 500 |
| | 722 | VEHICLE MAINTENANCE | | 6,374 | 4,828 | 16,500 | 10,569 | 16,500 |
| | 723 | COMMUNICATION EQUIP MAINT | | | , | 500 | - | 500 |
| | 725 | MERA DEBT SERVICE | | 8,857 | 8,857 | 8,871 | 11,264 | 8,871 |
| | 726 | MERA MEMBERSHIP FEE | | 6,424 | 6,814 | 7,103 | 8,524 | 7,103 |
| | 731 | BLDG-GROUNDS MAINTENANCE | : | 4,096 | 2,283 | 570 | 543 | 359 |
| | 802 | POWER | | | | 1,500 | - | 1,500 |
| | 803 | DUMP FEES | | | | 300 | - | 300 |
| | 804 | TELEPHONE | | 1,107 | 1,236 | 1,000 | 1,024 | 1,000 |
| | 806 | FUEL | | 15,198 | 12,494 | 15,000 | 12,487 | 15,000 |
| | 813 | OFFICE SUPPLIES | | 431 | 510 | 2,000 | - | 2,000 |
| | 821 | OUTSIDE CONSULTING SVS | SEE NOTE | 9,531 | 18,321 | 35,000 | 57,033 | 35,000 |
| | 841 | SMALL TOOLS | | 448 | | 4,000 | - | 4,000 |
| | 842 | SPECIAL DEPT SUPPLIES | SEE NOTE | 18,823 | 43,932 | 35,000 | 21,578 | 35,000 |
| | 851 | UNIFORM | | 1,240 | 1,291 | 1,381 | 1,148 | 1,381 |
| | 861 | TRAVEL/TOLLS | | 10 | | 500 | ** | 500 |
| | | SUBTOTAL OPERATING | | 73,808 | 101,211 | 130,225 | 124,169 | 130,014 |
| TOTAL D | DEPAF | RTMENT APPROPRIATION | | 247,150 | 304,083 | 360,362 | 326,235 | 361,701 |
| Allocatio | n of F | Positions: | | | | | | |
| | CON | SULTING PW DIRECTOR PT | | | | 0.125 | • | 0.125 |
| | SEN | OR MAINTENANCE WORKER | | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| | MAINT. LEADWORKER MAINT. WORKER III | | | - | • - | • | _ | - |
| | | | | | | 1.00 | 1.00 | 1.00 |
| | MAIN | IT. WORKER II | | - | - | - | - | |
| | MAIN | IT. WORKER I | | 1.00 | 1.00 | 0.45 | 0.50 | 0.25 |
| Total Ful | II Time | Equivalent Employees | | 2.00 | 2.00 | 2.58 | 2.50 | 2.38 |

| MOLES: | 497 Overtime charged to Festival Fund for annual festival. 641 Rental of Equipment |
|--|--|
| | Maint Worker I - 50% of fulltime worker + parttimer |
| | 821 Use of County equipment, outside labor for right-of-way clearing & Biennial street markings. |
| | inhouse contract services for maint of pavement sections (digouts), retaining walls, drainage, Center Blvd maint |
| | 842 Maint materials including pipe, asphalt, concrete and hardware; required Hazardous Materials |
| The state of the s | response, street signs, and paint for curbs, crosswalks, street markings, replacing barracades etc |
| | |



2017-18 Operating Budget

FUND ACTIVITY 01 GENERAL FUND 512 STREET LIGHTING

ACTIVITY DESCRIPTION

Provides for the ongoing operation, PG&E payments, and maintenance of street lights & traffic signals through contractual services. The Marin General Services Authority has a master contract for street light maintenance that the The Town anticipates replacing all residential cobrahead lights and a large number of top-hat streetlights in the downtown area with LED streetlights. The energy savings from the new LED fixtures will finance the replacement lights. The Town will also save in maintenance costs.

| DEPARTMENT SUMMARY | | FY 2014-15 Actual | FY 2015-16 Actual | FY 2016-17 Adopted | FY 2016-17 Projected | FY 2017-18 Adopted |
|--|----------|----------------------|---------------------------|-------------------------|----------------------------|-------------------------|
| PERSONNEL 401 REGULAR SALARIES 415 ACCRUED LEAVE CASHOUT 421 TEMP. EMPLOYEES 461 OVERTIME 491 HEALTH INSURANCE 492 WORKERS COMP. 493 RETIREMENT 494 MEDICARE SUBTOTAL PERSONNEL | | | - | | - | |
| 004 0170177 004014 7440 | EEE NOTE | 32,008 33,288 | 59,189 24,454 2,639 | 26,000 30,000 700 | 42,854 21,752 11,098 | 50,000 35,000 700 |
| SUBTOTAL OPERATING TOTAL DEPARTMENT APPROPRIATION | | 65,296 65,296 | 86,282 86,282 | 56,700 56,700 | 75,704 75,704 | 85,700 85,700 |

Allocation of Positions:

MAINT. LEADWORKER SENIOR MAINTENANCE WORKER

| Total Full Ti | me Equivalent Employees | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
|---------------|---|------|------|------|------|------|
| | | | | | | |
| NOTES: | 802 Street lighting and signal charges by F | PG&E | | | | |

| NOTES: | 802 Street lighting and signal charges by PG&E |
|--------|---|
| | 821 Contract with MGSA and DC Electric to provide maintenance of light poles |
| | for traffic signal maintenance costs, respectively. FY14 includes replacement of LED lights |
| | Basic agreement: Streetlights (\$10,000), traffic (\$9,000) |
| | |
| | |



2017-18 Operating Budget

FUND ACTIVITY

01 GENERAL FUND

513 STORM DAMAGE - FEMA

ACTIVITY DESCRIPTION

| DEPARTMENT SUMMARY | FY 2014-15 Actual | FY 2015-16 Actual | FY 2016-17 Adopted | FY 2016-17 Projected | FY 2017-18 Adopted |
|--|--|---|-----------------------|--|---|
| PERSONNEL | | | | Emmanas-university and construction and con- | |
| 401 REGULAR SALARIES | 7 | · · · · · · · · · · · · · · · · · · · | | | |
| 415 ACCRUED LEAVE CASHOUT | | | | | *************************************** |
| 421 TEMP. EMPLOYEES | | | | | |
| 461 OVERTIME 491 HEALTH INSURANCE | | | | | |
| 491 HEALTH INSURANCE 492 WORKERS COMP | | | | | |
| 493 RETIREMENT | | | | | |
| 494 MEDICARE | | | | | |
| SUBTOTAL PERSONNEL | Lauren and Comment of the Comment of | • M. P. | | <u>L</u> | |
| | | | | | |
| OPERATING EXPENSES | | | | | |
| 641 EQUIPMENT RENTAL 803 SANITARY & DUMP | | | | - | |
| | | | | 10,721 | |
| | | j | | 23,292 | |
| | | | | 43,214 17,226 | |
| 842 SPECIAL DEPT SUPPLIES | | | | 11,410 | *************************************** |
| SUBTOTAL PERSONNEL PPERATING EXPENSES 641 EQUIPMENT RENTAL 803 SANITARY & DUMP 821 OUTSODE CONSULTING SERV 822 CONTRACT SERVICES 829 EMERGENCY REPAIRS 842 SPECIAL DEPT SUPPLIES 993 CONTINGENCY SUBTOTAL OPERATING | | | | - | : |
| SUBTOTAL OPERATING | - | - | - | 105,863 | - |
| TOTAL DEPARTMENT APPROPRIATION | - | - | - | 105,863 | - |
| Allocation of Positions: | | | | | |
| MAINT, LEADWORKER | | | | | |
| SENIOR MAINTENANCE WORKER | | | | | |
| · | | | | | |
| Гotal Full Time Equivalent Employees | 0.00 | 2.00 | 0.00 | 2.00 | 0.00 |
| Otal ruli Time Equivalent Employees | 0.00 | 0.00 | 0.00 | 0.00 | 0.0 |
| NOTES: | | | | | |

PARKS MAINTENANCE

ORGANIZATION:

This division is comprised of the following personnel:

- 1 Senior Maintenance Worker
- .50 Maintenance Worker I

Total = 1.50 FTE

Staff maintains all the Town owned parks, parking lots, and landscaped areas. Repairs park equipment as needed. Assists with Town sponsored events such as the Fairfax Festival. Provides assistance to the streets division as needed.

ACCOMPLISHMENTS/GOALS

See the DPW administration narrative



2017-18 Operating Budget

FUND ACTIVITY

01 GENERAL FUND 611 PARK MAINTENANCE

ACTIVITY DESCRIPTION

The Park Maintenance Division responsibilities include the oversight of the Town-owned parks including Peri Park, Bolinas Park, and several pocket parks in the neighborhoods. This position is responsible for turf maintenance, irrigation management, weed abatement, trash removal and general clean-up of the downtown.

| | DEPARTMENT SUMMARY | | FY 2014-15 | FY 2015-16 | FY 2016-17 | FY 2016-17 | FY 2017-18 |
|-------|--------------------------------|-----------|---------------|------------|------------|------------|------------|
| | | | Actual | Actual | Adopted | Projected | Adopted |
| PFRS | ONNEL | | | | | | |
| | 401 REGULAR SALARIES | 1 | 62 220 1 | 60.640.1 | 07 400 1 | 05 700 | 00.40 |
| NEW | 411 REG PART-TIME SALARIES [PT | יסוע ואסו | 62,229 | 69,613 | 87,489 | 85,760 | 89,18 |
| IAFAA | 415 ACCRUED LEAVE CASHOUT | LAA DIK] | | | 15,000 | - | 15,00 |
| | 461 OVERTIME | | 1 400 | 207 | | | |
| | 491 HEALTH INSURANCE | | 1,402 | 367 | | 6,544 | OF 70 |
| | 492 WORKERS COMP. | | 21,639 | 24,833 | 37,550 | 32,737 | 35,78 |
| | 493 RETIREMENT | | 1,587 | 2,813 | 3,573 | 2,382 | 4,32 |
| | 494 MEDICARE | | 11,535 887 | 7,155 | 8,303 | 8,157 | 8,44 |
| | 495 FICA/PTS | | 007 | 961 | 1,397 | 1,248 | 1,41 |
| | PER: PERS SIDEFUND | | | 0.700 | 563 | - 0.450 | 7.50 |
| | 497 OVERTIME REIMBURSABLE | | | 9,700 | 10,874 | 8,459 | 7,59 |
| | SUBTOTAL PERSONNEL | | 00.070 | | 404-40 | - | |
| | SUBTOTAL PERSONNEL | | 99,279 | 115,441 | 164,748 | 145,288 | 161,74 |
| OPER | ATING EXPENSES | | | | | | |
| | 641 EQUIPMENT RENTAL | | 1 | | 500 [| | 50 |
| | 721 FIELD EQUIP MAINT. | | | | 500 | - | 500 |
| | 722 VEHICLE MAINTENANCE | | | | 1,000 | - | 1,000 |
| | 801 WATER | | 13,705 | 11,984 | 10,000 | 11,011 | 10,000 |
| | 802 POWER | | 1,140 | 1,425 | 2,300 | 1,784 | 2,300 |
| | 821 OUTSIDE CONSULTING SVS | SEE NOTE | 17,749 | 4,914 | 25,000 | 31,510 | 25,000 |
| | 841 SMALL TOOLS | | | - | 1,000 | - | 1,000 |
| | 842 SPECIAL DEPT SUPPLIES | | 22,279 | 16,483 | 15,000 | 9,334 | 15,000 |
| | 851 UNIFORM | | 425 | 531 | 638 | 765 | 638 |
| | 881 SPECIAL SERVICES | ~ | _ | - | - | - | _ |
| | SUBTOTAL OPERATING | | 55,298 | 35,336 | 55,938 | 54,404 | 55,938 |
| ГОТА | L DEPARTMENT APPROPRIATION | | 154,577 | 150,778 | 220,686 | 199,692 | 217,680 |
| lloca | ition of Positions: | | | | | | |
| | CONSULTING PW DIRECTOR PT | | | | 0.125 | | 0.12 |
| | SENIOR MAINTENANCE WORKER | | 1.00 | 1.00 | 1.00 | 1.00 | 1.0 |
| | MAINT. LEADWORKER | | | | | 1.00 | 1.0 |
| | MAINT. WORKER II | | | | | | |
| | | SEE NOTE | | | 0.50 | 0.50 | 0.50 |
| | MAINT. WORKER I | OLL NOTE | | | | | |

Town tree survey - streets & parks

Trail Maintenance

Fairfax Recreation & Community Services

ORGANIZATION

This department is comprised of the following personnel:

- 3 Recreation and Community Service Managers (Part-time hourly)
 - Programs .3 FTE
 - Events .55 FTE
 - Marketing .85 FTE
 - = 1.45 FTE hourly/ part-time employees.

Fairfax Recreation and Community Services Department brings together the resources of town staff who all focus on community services, classes and events.

The Events Manager focuses on coordinating Parks and Recreation Commission (PARC) and Volunteer Board activities while the Programs Manager oversees the classes and recreational activities.

The Marketing Manager works on website development and promotional aspects of the department. As a department we produce a **Town of Fairfax** seasonal guide twice a year that showcases all our events, services and programs, including our Partnerships.

Fairfax Recreation has appreciated the ability to improve local community services, enhance utilization of our buildings and parks, and increase revenue for the Town of Fairfax. With the help of the Measure J and the General Fund we are able to establish high quality and affordable events and programs for the community and pay 3 part time employees to administer the program.

FY 2016-17 ACCOMPLISHMENTS

- Published two Town of Fairfax Recreation catalogs
- Continued successful Partnership programs
- Expanded and enhance class offering for all age groups
- Continued Holiday Craft Faire fundraising event with Sustainable Fairfax
- Continued Camp Fairfax program school aged youth and middle school Counselor in Training students
- Added Spanish camp and art camp for school aged children
- Expanded Senior programming and added additional yoga class and dance class
- Assisted in completion of Age Friendly Fairfax Community Assessment & Action Plan
- Continued to provide support for trails programs via the Fairfax Volunteers
- Worked with Ross Valley Fire Department to provide chipper service to residents in the neighborhoods as part of wildfire safety prevention
- Continued to recruit more volunteers
- Selected new Artist-in-Resident for two year term
- Created Fairfax Arts Initiative Council in an effort to expand art programming
- Established rotating public art exhibit at the parkade
- Sponsored town-wide picnic
- Sponsored holiday wreath-making/caroling/potluck
- Sponsored annual Spring egg hunt
- Created new volunteer website for the Volunteer Board
- Began managing database for volunteer contacts in the community, including sending out monthly electronic newsletters for the Volunteer Board
- Installed two "Age Friendly" benches with armrests along Center Blvd
- Installed two new benches along Bolinas Road and Bank Street
- Installed new "Age Friendly" bench in Claus Circle park

FY 2017-18 GOALS AND OBJECTIVES

- Publish two Town of Fairfax Recreation catalogs reaching all Fairfax households
- Continue successful Partnership programs
- Enhance class offering for all age groups
- Continue Holiday Craft Faire fundraising event with Sustainable Fairfax
- Continue Camp Fairfax program school aged youth and middle school Counselor in Training students
- Continue Spanish Camp program and add art camp program to summer camps.
- Hired new Camp Director
- Expand Senior programming
- Continue to provide support for trails programs via the Fairfax Volunteers
- Work with Ross Valley Fire Department to provide chipper service to residents in the neighborhoods as part of wildfire safety prevention
- Continue to recruit more volunteers
- Expand arts program by creating a Fairfax Artists Initiative and increasing stipend for Artist-in-Residence. This will include an art & wine walk, Faces of Fairfax campaign, street banners, and transit shelter signs.
- Hold Volunteer Recognition Awards ceremony honoring those who have volunteered and served throughout the year
- Continue to sponsor town-wide picnic
- Educate residents on disaster preparedness
- Continue to offer holiday wreath-making/caroling/potluck event
- Continue to host Spring egg hunt
- Sponsor Good Festival event through Parks & Recreation Commission.
- Install fountain in memory of Patrick Troup near the Women's Club through family donation
- Install new pet waste baggie dispenser in Claus Circle park



2017-18 Operating Budget

FUND ACTIVITY

01 GENERAL FUND

616 COMMUNITY SERVICES

ACTIVITY DESCRIPTION

Formerly "Volunteers for Fairfax", program is designed to accomplish a variety of community involvement projects through a program of recruiting community volunteers. The program is overseen by the Community Services Manager working with the Volunteer Board. Volunteers participate in creek cleanup for flood prevention, trail marking & maintenance, brush clearing for fire prevention and community service. On the fun side, Volunteers host the annual town-wide picnic, and the holiday caroling & wreath making event.

| DEPARTMENT SUMMARY | | FY 2014-15 Actual | FY 2015-16 Actual | FY 2016-17 Adopted | FY 2016-17 Projected | FY 2017-18 Adopted |
|--------------------------------|----------|----------------------|----------------------|-----------------------|-------------------------|-----------------------|
| PERSONNEL | | | | | | |
| 411 REGULAR PT SALARIES | SEE NOTE | 18,360 | 18,539 | 16,122 | 18,829 | 16,443 |
| 492 WORKERS COMP | | 476 | 580 | 550 | 367 | 672 |
| 493 RETIREMENT | | 3,343 | 1,946 | 1,598 | 1,892 | 1,690 |
| 494 MEDICARE | | 249 | 248 | 215 | 251 | 219 |
| 495 FICA/PTS | | | | | - | - |
| 496 PERS UAL/SIDEFUND | | | 2,375 | 2,662 | 2,071 | 2,716 |
| SUBTOTAL PERSONNEL | | 22,428 | 23,688 | 21,146 | 23,410 | 21,739 |
| OPERATING EXPENSES | | | | | | |
| 711 OFFICE EQUIP MAINT. | | 150 | 369 | 150 | 150 | 150 |
| 801 WATER | SEE NOTE | 200 | 260 | 200 | 200 | 200 |
| 804 TELEPHONE | | 700 | 261 | 700 | 249 | 700 |
| 811 POSTAGE | | 400 | 1,065 | 400 | 157 | 400 |
| 813 OFFICE SUPPLIES | | 500 | 106 | 500 | 635 | 500 |
| 842 SPECIAL DEPT SUPPLIES | SEE NOTE | 1,100 | 3,252 | 3,100 | 3,400 | 4,000 |
| SUBTOTAL OPERATING | | 3,050 | 5,313 | 5,050 | 4,791 | 5,950 |
| TOTAL DEPARTMENT APPROPRIATION | | 25,478 | 29,001 | 26,196 | 28,201 | 27,689 |

| Allocation | of Positions: |
|-------------|----------------|
| MIIOCALIOII | UI PUSILIUIIS. |

| Recreation & Comm Services Manager | 0.30 | 0.30 | 0.30 | 0.30 |
|------------------------------------|------|------|------|------|
| | | | | |

0.30

0.30

0.30

0.30

0.30

0.30

Total Full Time Equivalent Employees

| P | |
|--------|---|
| NOTES: | This department was formerly 216 |
| | 411 One half of part-time Community Resources Coord |
| | 801 Water for Community Garden |
| | 842 Includes additional \$2,000 for volunteer activities ie. Electronic Newsletter & outreach |
| | Additional funding for Volunteer recognition expenses |



2017-18 Operating Budget

FUND ACTIVITY 01 GENERAL FUND 617 RECREATION EVENTS

ACTIVITY DESCRIPTION

The Recreation Department provides recreational activities and events for the citizens of Fairfax. The program is overseen by the Community Resources Corordinator working with the Parks & Recreation Commission (PARC). Special Events include music festivals, winter ice skating, the Spring Egg hunt, monthly senior lunch gatherings and park clean-up days.

| DEPARTMENT SUMMARY | FY 2014-15 Actual | FY 2015-16 Actual | FY 2016-17 Adopted | FY 2016-17 Projected | FY 2017-18 Adopted |
|---|--|--|--|--|-----------------------|
| PERSONNEL | | | | | |
| 401 REGULAR SALARIES SEE N | IOTE 30,860 | 17,724 | 13,858 | 13,858 | 14,19 |
| 411 REGULAR PT SALARIES | | 15,285 | 16,683 | 18,829 | 16,44 |
| 491 HEALTH INSURANCE | 2,929 | 3,060 | 3,315 | 3,232 | 3,41 |
| 492 WORKERS COMP | 794 | 1,106 | 1,025 | 683 | 1,25 |
| 493 RETIREMENT | 5,844 | 3,499 | 3,075 | 3,309 | 3,14 |
| 494 MEDICARE | 415 | 449 | 400 | 445 | 40 |
| 496 PERS UAL/SIDEFUND | | 4,500 | 5,045 | 3,924 | 5,14 |
| SUBTOTAL PERSONNEL | 40,842 | 45,623 | 43,401 | 44,280 | 44,01 |
| PPERATING EXPENSES | | | | | |
| 804 TELEPHONE | | | | - | |
| 811 POSTAGE | 200 | | 200 | - | 20 |
| 813 OFFICE SUPPLIES | 120 | 93 | 120 | 185 | 12 |
| 821 OUTSIDE CONSULTING SVS 878 FAIRFAX ARTS & CULTURE COLLAB | | | | - | 0.00 |
| 881 SPECIAL SERVICES SEEN | юте 6,650 | 7,119 | 6,650 | 3,685 | 6,900 1,200 |
| SUBTOTAL OPERATING | 6,970 | 7,119 7,212 | 6,970 | 3,871 | 8,42 |
| TOTAL DEPARTMENT APPROPRIATION | • | • | • | , | · |
| TOTAL DEFARTMENT APPROPRIATION | 47,812 | 52,835 | 50,371 | 48,150 | 52,43 |
| Allocation of Positions: | | | | | |
| Recreation & Comm Services Manager | 0.30 | 0.30 | 0.30 | 0.30 | 0.3 |
| Admin Asst II | | 0.25 | 0.25 | 0.25 | 0.2 |
| | | | | | |
| Total Full Time Equivalent Employees | 0.30 | 0.55 | 0.55 | 0.55 | 0.5 |
| NOTES: This department was formerly 217 | | | | | |
| 070 5-1-5-1 | | | | <u>FY17</u> | <u>FY18</u> |
| 878 Fairfax Arts & Culture Collab | orative | THE RESERVE AND A SECOND PROPERTY OF THE PROPE | ti. The Miller of the Miller of the Artificial and the Artificial and the Miller of the Artificial and Artifi | | |
| - Artist in Residence - Fairfax Theater Co | | | | 400 | 40 |
| - Art Collaboration Activities | | | | 3,350 | 3,50 3,00 |
| | THE COURSE OF THE COMMENTS OF THE COURSE WHEN PROGRAMMED AND ADDRESS OF THE COURSE WAS ASSESSED. | | | | 3,00 |
| 881 Easter egg hunt | CONTROL TO THE STATE OF THE STA | | | 400 | 40 |
| English Tea | | | an talah da kalamatan da da manatan da | 2,500 | 40 |
| Holiday Events | | | | ************************************** | 40 |
| | ************************************** | | | | |



2017-18 Operating Budget

FUND

01 GENERAL FUND

ACTIVITY

621 RECREATION CLASSES/ACTIVITIES

ACTIVITY DESCRIPTION

Fairfax Recreation and Community Services Department (formerly FOCAS and Volunteers) is a newly formed department that brings together and better coordinates the resources of town staff who all focus on community services, classes, recreational activities, and events. Fairfax Recreation and Community Services's (RCS) mission is to improve community services and activities for youth, adults, and senior as well as enhance utilization of our buildings and parks within our budgetary resources.

| DEPARTMENT SUMMARY | | FY 2014-15 | FY 2015-16 | FY 2016-17 | FY 2016-17 | FY 2017-18 |
|--|----------|------------|------------|------------|------------|------------|
| DEPARTIVIENT SUIVINARY | | Actual | Actual | Adopted | Projected | Adopted |
| PERSONNEL | | SEE FUND | 11 FOR PRI | OR YFAR AC | TIVITY | |
| 411 REGULAR PT SALARIES | | | 42,914 | 43,047 | 47,917 | 54,009 |
| 492 WORKERS COMP. | | | 1,735 | 1,597 | 1,065 | 2,371 |
| 494 MEDICARE | | | 615 | 624 | 695 | 783 |
| 495 FICA/PTS | | | 1,609 | 1,614 | 1,797 | 2,025 |
| SUBTOTAL PERSONNEL | | - | 46,873 | 46,882 | 51,473 | 59,188 |
| OPERATING EXPENSES | | | | | | |
| 804 TELEPHONE | | | 1,734 | 840 | 2,403 | 840 |
| 813 OFFICE SUPPLIES | | | 1,704 | 040 | 2,400 | 040 |
| 821 OUTSIDE CONSULTING SVS | SEE NOTE | | 25,182 | 31,000 | 12,083 | 25,000 |
| 822 CONTRACTED SERVICES | | | 675 | 600 | 1,033 | 600 |
| 842 SPECIAL DEPT SUPPLIES | | | 2,349 | 3,000 | 1,087 | 3,000 |
| 843 SENIOR PROGRAMS | SEE NOTE | | 4,990 | 8,000 | 9,678 | 10,000 |
| 861 MEETING/CONF & TRAVEL | | | | 200 | - | 200 |
| 881 SPECIAL SERVICES | | | 6,616 | 7,000 | 8,946 | 8,000 |
| 890 MISCELLANEOUS | | | 875 | 500 | - | 500 |
| SUBTOTAL OPERATING | | - | 42,421 | 51,140 | 35,230 | 48,140 |
| TOTAL DEPARTMENT APPROPRIATION | | - | 89,294 | 98,022 | 86,703 | 107,328 |
| Allocation of Positions: | | | | | | |
| Recreation & Comm Services Manager (2) | | | 1.00 | 1.00 | 1.00 | 1.00 |
| Total Full Time Equivalent Employees | | | 1.00 | 1.00 | 1.00 | 1.00 |

| NOTES: | This department was formerly in Fund 11 |
|--|---|
| 821 | Includes class instructors for newborn to seniors including art class, music, dance, mom group, |
| | Instuctors are compensated based on a 70/30 split of class revenues |
| | Classes are held at Womens Club, Pavilion, and youth center |
| | Includes \$5,000 Town match to Grant from Age Friendly Taskforce |
| 843 | In FY17, Town is expanding senior programs to include Chair Yoga & Movement Dance and support for |
| | Age Friendly Fairfax Taskforce. Senior programs are free to participants and subsidised by Measure J. |
| The second secon | FY18 \$2,000 increase |
| | Recreation program costs are offset by participant fees charged in 01-090-904 |
| | |



2017-18 Operating Budget

FUND

ACTIVITY

01 GENERAL FUND

622 SUMMER CAMPS

ACTIVITY DESCRIPTION

Camp Fairfax is a summer camp for children 5-10 years old offered through the Recreation & Community Services.

In Summer 2016 Town programming added Spanish Camp for bilingual families.children 5-8 years old

In Summer 2017 Town will add an Art Camp for children 4-7 years old.

| DEPARTMENT SUMMARY | | FY 2014-15 Actual | FY 2015-16 Actual | FY 2016-17 Adopted | FY 2016-17 Projected | FY 2017-18 Adopted |
|-----------------------------------|----------|----------------------|----------------------|-----------------------|-------------------------|---|
| PERSONNEL | | | | | | |
| 411 REGULAR PT SALARIES | | See Fund 11 | | | | |
| 492 WORKERS COMP. 494 MEDICARE | | | | | | |
| 495 FICA/PTS | | | | | | *************************************** |
| 492 WORKERS COMP. | | | | | | |
| SUBTOTAL PERSONNEL | | - | - | • | - | - |
| OPERATING EXPENSES | | | | | | |
| 821 OUTSIDE CONSULTING SVS | SEE NOTE | 7,622 | 2,511 | 12,500 | 12,590 | 17,000 |
| 822 CONTRACTED SERVICES | | 1,174 | 5,523 | 600 | 1,114 | 1,000 |
| 842 SPECIAL DEPT SUPPLIES | | 1,543 | 1,375 | 1,200 | 1,277 | 1,600 |
| 890 MISCELLANEOUS | | 675 | - | 100 | ~ | 100 |
| SUBTOTAL OPERATING | | 11,014 | 9,409 | 14,400 | 14,981 | 19,700 |
| TOTAL DEPARTMENT APPROPRIATION | | 11,014 | 9,409 | 14,400 | 14,981 | 19,700 |

Allocation of Positions:

Total Full Time Equivalent Employees

0.00

0.00

| NOTES: | This department was formerly in Fund 11 | | |
|--------|---|---------------------|--|
| 82 | 1 Expenses are offset by tuition fees & community grants - Camp Fairfax Staffing - Camp Director, 3 councilors - Spanish Camp Staffing - 1 credentialed bilingual teacher | r & assistant | |
| | - Art Camp Staffing - 1 art teacher & assistant | | |
| | Recreation program costs are offset by participant fees cha | arged in 01-090-822 | |
| | - Camp Fairfax (25 per week @ \$230) for 3 weeks. | 17,250 | |
| | - Spanish Camp (8 persons x \$285) for 2 weeks | 4,560 | |
| | - Art Camp (10 per week @ \$285) for 2 weeks | 5,700 | |
| | | 27,510 | |



2017-18 Operating Budget

FUND ACTIVITY

01 GENERAL FUND **625 RENTAL FACILITIES**

ACTIVITY DESCRIPTION

Formerly separated in two departments: 625-Rental Facilities-Women's Club & Ballpark and 626-Rental Facilities-Pavilion This division is responsible for the care and maintenance of the Women's Club, Ballfield and Pavilion. Duties include setting up for all Town meetings including the Town Council and Planning Commission.

| | DEPARTMENT SUMMARY | | FY 2014-15 Actual | FY 2015-16 Actual | FY 2016-17 Adopted | FY 2016-17 Projected | FY 2017-18 Adopted |
|--------------|-------------------------|----------|----------------------|----------------------|-----------------------|-------------------------|---|
| PERSONNE | :L | | | | | | |
| 401 | REGULAR SALARIES | | | 5,827 | 10,359 | 10,313 | 10,724 |
| 421 | TEMP LABOR | | 420 | | | - | |
| | ACCRUED LEAVE CASHOUT | | | | | - | *************************************** |
| 461 | | | | 37 | | 709 | |
| 491 | HEALTH INSURANCE | | | 2,923 | 7,208 | 5,644 | 6,488 |
| | WORKERS COMP. | | 340 | 422 | 363 | 242 | 445 |
| | RETIREMENT | | | 392 | 725 | 714 | 741 |
| | MEDICARE FICA/PTS | | 9 | 70 | 142 | 133 | 145 |
| 495 | | | 40 | - 1 | | - | ***** |
| | SUBTOTAL PERSONNEL | | 809 | 9,671 | 18,796 | 17,755 | 18,544 |
| OPERATING | G EXPENSES | | | | | | |
| 731 | | | 9,651 | 18,726 | 20,405 | 18,365 | 17,925 |
| 801 | WATER | | 837 | 1,028 | 800 | 1,004 | . 800 |
| 802 | POWER | | 25,954 | 1,262 | 16,500 | 1,795 | 16,500 |
| 803 | SANITARY | | | - 1 | - 10,000 | - 1,700 | 10,000 |
| 804 | TELEPHONE | | 403 | 361 | 400 | 357 | 400 |
| 821 | OUTSIDE CONSULTING SVS | | 764 | 420 | 500 | 1,104 | 500 |
| | OUTSIDE CONTRACT SVS | SEE NOTE | 1,418 | 9,022 | 9,000 | 5,881 | 9,000 |
| | SMALL TOOLS | | | | | * | |
| | SPECIAL DEPT SUPPLIES | SEE NOTE | 2,616 | 4,861 | 6,000 | 6,281 | 6,000 |
| | UNIFORM | | | 106 | 106 | 128 | 106 |
| 8/1 | LIAB & PROP INSURANCE | | SEE #715 | SEE #715 | SEE #715 | SEE #715 | SEE #715 |
| | SUBTOTAL OPERATING | | 41,643 | 35,786 | 53,711 | 34,914 | 51,231 |
| TOTAL DEP | ARTMENT APPROPRIATION | | 42,452 | 45,457 | 72,507 | 52,669 | 69,775 |
| Allocation o | f Positions: | | | | | | |
| | NT. WORKER I | | | | 0.25 | 0.25 | 0.25 |
| otal Full Ti | me Equivalent Employees | | 0.50 | 0.50 | 0.25 | 0.25 | 0.25 |

| ľ | ٧ | L | , | l | 5 | : | |
|---|---|---|---|---|---|---|--|
| | | | | | | | |

822 Includes alarm, pest control. Janitor moved to 731 (alloc from 911)

842 Supplies necessary for the upkeep of the rental buildings including cleaning supplies. Repainting and exterior repairs - Includes landscaping

2017-18 Operating Budget

FUND ACTIVITY

01 GENERAL FUND 715 NON DEPARTMENTAL

ACTIVITY DESCRIPTION

This activity is to cover General Fund expenditures for items not funded directly by another department.

| DEPARTMENT SUMMARY | | FY 2014-15 | FY 2015-16 | FY 2016-17 | FY 2016-17 | FY 2017-18 |
|--------------------------------------|--|------------|--|------------|------------|--|
| DEFACTIVIENT SOMMARY | | Actual | Actual | Adopted | Projected | Adopted |
| PERSONNEL | | | | | | Samuel and the second of the s |
| 491 HEALTH INSURANCE | | 7,712 | | | <u> </u> | |
| 491 RETIREE HEALTH BENEFITS | SEE NOTE | 40,936 | 41,699 | 63,600 | 43,322 | 67,416 |
| 492 WORKERS COMP. | | 19,896 | ······································ | | 5,190 | |
| 493 RETIREMENT | | 6,573 | | | 3,601 | 200,000 |
| 495 FICA/PTS | | (7,389) | | | - | |
| SUBTOTAL PERSONNEL | | 67,728 | 41,699 | 63,600 | 52,114 | 267,416 |
| OPERATING EXPENSES | | | | | | |
| 821 OUTSIDE CONTRACT SVS | | 605 | 2,916 | <u> </u> | 1,920 | |
| 822 CONTRACTED SVCS | SEE NOTE | 186,979 | 202,081 | 251,000 | 225,781 | 241,957 |
| 842 SPECIAL DEPT SUPPLIES | | 1,151 | 1,949 | 4,000 | 973 | 4,000 |
| 871 LIAB & PROP INSURANCE | | 109,431 | 121,594 | 131,200 | 131,200 | 144,627 |
| 881 SPECIAL SERVICES | SEE NOTE | 17,196 | 18,989 | 10,000 | 25,594 | 20,000 |
| 890 MISCELLANEOUS | | 1,472 | 1,400 | 1,000 | 1,193 | 1,000 |
| 891 CLAIMS - WC / SETTLEMENTS | SEE NOTE | 178,260 | 94,178 | 150,000 | 155,915 | 150,000 |
| 895 COUNTY LOANS | SEE NOTE | 1,199 | + | 3,000 | - | 103,500 |
| 896 CERTB/OPEB | | 120,000 | 120,000 | 120,000 | 120,000 | 120,000 |
| SUBTOTAL OPERATING | | 616,293 | 563,106 | 670,200 | 662,576 | 785,084 |
| TOTAL DEPARTMENT APPROPRIATION | | 684,021 | 604,806 | 733,800 | 714,690 | 1,052,500 |
| Allocation of Positions: | | | | | | |
| ADMINISTRATIVE ASSISTANT II | | 1.00 | 1.00 | • | - | - |
| Total Full Time Equivalent Employees | | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| NOTES: | | FY15 | FY16 | FY17 BUD | FY17 PROJ | FY18 BUD |
| 822 ASSOC OF BAY AREA GOVERNMENTS (| ABAG) | 2,261 | 2,221 | 2,400 | 2,400 | 2,400 |
| CMCM (WEBCAST) | | 6,525 | 3,975 | 9,000 | 9,000 | 9,000 |
| COUNTY OF MARIN MIDAS ACCOUNT | Annual Company of the | 19 200 | 12.800 | 20,000 | 20,000 | 20,000 |

| NOTES: | FY15 | FY16 | FY17 BUD | FY17 PROJ | FY18 BUD |
|--|---------|---------|----------|-----------|----------|
| 822 ASSOC OF BAY AREA GOVERNMENTS (ABAG) | 2,261 | 2,221 | 2,400 | 2,400 | 2,400 |
| CMCM (WEBCAST) | 6,525 | 3,975 | 9,000 | 9,000 | 9,000 |
| COUNTY OF MARIN MIDAS ACCOUNT | 19,200 | 12,800 | 20,000 | 20,000 | 20,000 |
| FAIRFAX CHAMBER OF COMMERCE | 210 | 210 | 200 | 200 | 300 |
| GOLSCH, C (WEBPAGE SERVICES) | 11,700 | 8,775 | 11,700 | 11,700 | 11,700 |
| HF&H CONSULTANTS (SOLID WASTE RATE STUDY) | 12,640 | 13,660 | 15,000 | 15,000 | 15,000 |
| HOMELESS (REST) | | | 11,181 | 11,181 | 11,181 |
| LEAGUE OF CALIFORNIA CITIES | 4,048 | 4,413 | 4,800 | 4,800 | 4,800 |
| MGSA (ANIMAL CONTROL) | 72,687 | 90,695 | 81,655 | 81,655 | 76,200 |
| MARIN COUNTY TAX COLLECTOR (LAFCO) | 4,851 | 5,249 | 6,029 | 6,029 | 7,235 |
| MARIN COUNTY TRANSIT DIST (YELLOW BUS) | 8,511 | 10,000 | 10,000 | 10,000 | 10,000 |
| MARIN IT, INC | 21,450 | 12,033 | 22,000 | 22,000 | 27,000 |
| RV HEALTHY COMMUNITY COLLABERATION | | 2,500 | 2,500 | 2,500 | 2,500 |
| SUSTAINABLE FAIRFAX | 17,801 | 8,466 | 20,000 | 20,000 | 20,000 |
| OTHER | 5,096 | 27,084 | 34,535 | 34,535 | 24,641 |
| The second secon | 186,980 | 202,081 | 251,000 | 251,000 | 241,957 |

- 491 includes CalPERS PEMHCA payments (\$10,122) and OPEB retiree payments (\$42,666)
- 881 Chipper services \$10,000 for services (4 days @ \$1500), debris box \$500 and signage
 Offset by grant from FireSafe Marin. Additional funding to provide subsidy for residential collection.
- 891 Allocation for Worker's Comp claims and settlements
- 895 TRAN (Tax and Revenue Anticipation Notes) interest & fees; County Loan \$500,000 Oct 2017 (See appendix)



NOTES:

Town of Fairfax

2017-18 Operating Budget

FUND ACTIVITY 01 GENERAL FUND

911 BUILDING MAINTENANCE

9,380

25,620

ACTIVITY DESCRIPTION

Provide daily maintenance of buildings, set up for public meetings, and respond to citizen complaints.

Also responsible for minor building repairs including but not limited to plumbing, lighting, doors and windows.

| | DEPARTMENT SUMMA | RY | FY 2014-15 | FY 2015-16 | FY 2016-17 | FY 2016-17 | FY 2017-18 |
|---|--------------------------------|-----------------|---------------|------------|------------|------------|------------|
| | | | Actual | Actual | Adopted | Projected | Adopted |
| PERSONNEI | | | | | | | |
| | REGULAR SALARIES | | | | | - 1 | |
| 421 | TEMP EMPLOYEES | | 420 | - | | - | |
| | ACCRUED LEAVE CASHOU | Γ | - | - | | - | |
| 461 491 | OVERTIME | | 455 | - | | - | |
| 491 | HEALTH INSURANCE WORKERS COMP. | | 338 | - | | - | |
| | MEDICARE | | 9 | - | | | |
| | FICA/PTS | | (5,261) | - | | - | **** |
| | PAYROLL TSFR | | - (0,201) | _ | | | |
| | SUBTOTAL PERSONNEL | | (4,038) | L | - | • | - |
| | EXPENSES | | | | | | |
| | SANITARY/DUMP | | - | - | 500 | - | 500 |
| | OUTSIDE CONSULTING SVS | | 4,195 | 620 | 2,000 | 1,424 | 2,000 |
| | OUTSIDE CONTRACT SVS | SEE NOTE | 35,922 | 42,009 | 39,000 | 27,770 | 32,000 |
| 842 SPECIAL DEPT SUPPLIES 851 CLOTHING | SEE NOTE | 3,865 | 9,547 | 5,000 | 2,973 | 5,000 | |
| | | | | | 100 | | |
| | SUBTOTAL OPERATING | | 43,982 | 52,176 | 46,600 | 32,167 | 39,500 |
| | SUBTOTAL APPROPRIATION | 1 | 39,943 | 52,176 | 46,600 | 32,167 | 39,500 |
| | N TO DEPARTMENTS | | | | | | |
| 731 | BLDG-GROUNDS MAINT. | | (45,184) | (51,659) | (46,600) | (34,949) | (39,500 |
| TOTAL DEPA | ARTMENT APPROPRIATION | | (5,241) | 517 | - | (2,782) | • |
| Allocation of | Positions: | | | | | | |
| | T. LEADWORKER | | 0.50 | 0.50 | | | |
| Γotal Full Tin | ne Equivalent Employees | | 0.50 | 0.50 | | | |
| | OF BUILDING MAINTENANCE | | | FY 17 | JANITOR | OTHER | FY 18 |
| O DEPARTM | IENTS: | 211 TOWN MAN | IAGER | 2,800 | 1,280 | 834 | 2,114 |
| | | 221 TOWN CLER | KK . | 2,553 | 1,285 | 761 | 2,046 |
| | | 241 FINANCE | | 2,553 | 1,285 | 761 | 2,046 |
| | | 311 PLANNING | | 3,173 | 1,285 | 945 | 2,230 |
| | | 321 BUILDING IN | NSP | 2,347 | 1,285 | 699 | 1,984 |
| | | 411 POLICE | | 13,938 | 6,400 | 4,151 | 10,551 |
| | | 510 PUBLIC WO | RKS ADM | 826 | 5, 100 | 246 | 246 |
| | | 511 STREET MAI | | 1,205 | | 359 | |
| | | | | 1 | 12.000 | | 359 |
| | | 625 RENTAL - W | /C PAVILION _ | 17,206 | 12,800 | 5,125 | 17,925 |
| | | | | 46,600 | 25,620 | 13,880 | 39,500 |
| | | | | | | - | |

822 Sewer service - Ross Valley Sanitary District

Janitorial Service - San Rafael Building Maint

842 Supplies needed for upkeep of town-owned buildings



2017-18 Operating Budget

FUND

02 DRY PERIOD

DEPT.

715 MISCELLANEOUS

The Dry Period fund is a reserve account of the General Fund used to provide for emergencies or economic downturns. Town policy (Resolution 11-9 adopted 3/2/11) is to maintain a reserve balance 25% of General Funds expenditures. Council identified the optimal balance to be \$1,000,000. This reserve is part of the overall reserves for General Funds.

| FUND SUMMARY | FY 2014-15 | FY 2015-16 | FY 2016-17 | FY 2016-17 | FY 2017-18 |
|-----------------------------------|------------|------------|---|------------|------------|
| TOND COMMITTEE | Actual | Actual | Adopted | Projected | Adopted |
| | | | | | |
| BEGINNING FUND BAL | 858,053 | 1,000,000 | | 1,000,000 | 1,000,000 |
| REVENUES | | | | | |
| 050 502 INVESTMENT EARNINGS | | | | T - | |
| | | | | - | |
| SUBTOTAL REVENUES | - | - | * | - | - |
| APPROPRIATIONS | | | | | |
| ATTOTALIONO | | | | | |
| | | | | _ | |
| | | | | - | |
| SUBTOTAL APPROPRIATIONS | - | - | - | - | • |
| TRANSFERS | | | | | |
| 725 901 TSFR TO 01-GENERAL FUND | | | | | |
| 100 931 TSFR FROM 01-GENERAL FUND | 141,947 | | *************************************** | | |
| SUBTOTAL TRANSFER | 141,947 | - | | - | = |
| NET DEPARTMENT ACTIVITY | 141,947 | - | - | - | - |
| ENDING FUND BAL | 1,000,000 | 1,000,000 | | 1,000,000 | 1,000,000 |

COMPONENTS OF FUND BALANCE:

| General Funds Appropriations | 9,403,192 | 100.0% | |
|------------------------------|-----------|--------|--|
| Dry Period Reserve | 1,000,000 | 10.6% | |
| Other General Fund Balances | 1,761,147 | 18.7% | - en |
| Total General Fund Reserves | 2,761,147 | 29.4% | inter Management agencies on |



2017-18 Operating Budget

FUND DEPT 03 FIELD EQUIP REPLACEMENT
923 EQUIP REPLACEMENT

The Equipment Replacement fund is a component of the General Fund used to provide financing for major equipment purchases and leases. Fund Balance represents reserve for future equipment purchases.

In 2007, the IRS approved an allocation of \$249,000 in Clean Renewable Energy Bonds (CREBS) to install Solar Panels at the Pavilion capable of generating 25 kW AC. Estimated energy savings were \$1,888 per year for the 25 year life.

| FUND SUMMARY | FY 2014-15 | FY 2015-16 | FY 2016-17 | FY 2016-17 | FY 2017-18 |
|-----------------------------------|------------|------------|------------|------------|------------|
| 1 OND COMMANT | Actual | Actual | Adopted | Projected | Adopted |
| | | | | | 1 |
| BEGINNING FUND BAL | (2,249) | 60,133 | | 67,635 | 47,689 |
| REVENUES | | | | | |
| 050 502 INVESTMENT EARNINGS | | | | | |
| 090 901 SALE OF ASSETS | 6,528 | - | * | | |
| SUBTOTAL REVENUES | 6,528 | - | | | |
| | 0,020 | | | | |
| APPROPRIATIONS | | | | | |
| 903 920 SOLAR PANEL LEASE | 16,600 | 16,600 | 16,600 | 16,600 | 16,600 |
| 903 996 INTEREST | 7,110 | | | - | |
| 923 921 FIELD EQUIPMENT SEE NOTE | 125,371 | 41,828 | 52,703 | 53,346 | 50,600 |
| 923 STORM WATER POLLUTION REQ | - | - | | - | |
| SUBTOTAL APPROPRIATIONS | 149,081 | 58,428 | 69,303 | 69,946 | 67,200 |
| TRANSFERS | | | | | |
| 100 910 CAPITAL LEASE FINANCING | | | | | |
| 100 931 TSFR FROM 01-GENERAL FUND | 204,935 | 68,300 | 50,000 | 50,000 | 40,000 |
| SUBTOTAL TRANSFER | 204,935 | 68,300 | 50,000 | 50,000 | 40,000 |
| | | | | | |
| NET DEPARTMENT ACTIVITY | 62,382 | 9,872 | (19,303) | (19,946) | (27,200) |
| ENDING FUND BAL | 60,133 | 70,006 | | 47,689 | 20,489 |
| | | , | | , | |

COMPONENTS OF FUND BALANCE:

STORM WATER POLLUTION REQ UNDESIGNATED

20,000 489

| NOTES: | ORIGINAL | LAST PMT | FY15 | FY16 | FY17 | FY18 |
|----------------------------|--|--|---|--|--|--|
| 996 FY09 SOLAR PANEL LEASE | 249,000 | 8/28/2022 | 16,600 | 16,600 | 16,600 | 16,600 |
| 921 FY15 MOBILE COMPUTING | | THE THE WATERWITTEN AND MADE AND ADDRESS A | 28,818 | Northald Mahalahahahan de Adama de Amande and an angele and an angele and an angele and an angele and | | THE SAME STANDARD AND STANDARD |
| FY15 BODY CAMERAS | The second section of the second seco | THE RESIDENCE AND ADDRESS OF THE PARTY OF TH | 16,522 | W TV C TV TV C TV | THE REPORT OF THE PROPERTY OF | NAMES AND ADDRESS OF PERSONS OF THE PARTY OF |
| VEHICLE PURCHASE | | | 24,818 | | | |
| FY10 ALLY - GMC 2011 | | 1/1/2015 | TOTAL CONTROL TO THE ARM TO SHE AND A SHE AND | Carlolistic and a community of Egy cycle consequence (E. S. Carlolistic and Carlolistic Action (Carlolistic Action (Carlolisti | "Norther African Production of the Control of Africa Service (see page 19) and | The second responsible property of the second secon |
| FY12 FORD CHARGER (2) | 75,686 | 05/01/15 | 20,495 | and the state of the delication of the state | - | |
| FY13 FORD CHARGER | 43,241 | 02/01/16 | 11,725 | 11,725 | and the state of a second seco | |
| FY14 FORDS (2) & TAURUS | 110,643 | 01/01/17 | .30,103 | 30,103 | 30,103 | |
| FY17 POLICE CAR & (6) MDC | 83,514 | 08/01/19 | A | CONTROL OF STREET AND STREET ASSESSMENT ASSE | 22,600 | 22,600 |
| FY18 POLICE CAR (2) | TO SECURE OF THE PROPERTY OF T | Andrew 1961 1 Met. with the Mer. wording watering an employment engage | | | | 28,000 |
| TOTAL | *************************************** | | 132,481 | 58,428 | 69,303 | 67,200 |



NOTES:

904 Olema Rd Feasability Study

Town of Fairfax

2017-18 Operating Budget

FUND DEPT 04 BUILDING & PLANNING 715 MISCELLANEOUS

The Building & Planning Fund is used to collect all Building and Planning fees for transfer to the General Fund

| | FY 2014-15 | FY 2015-16 | FY 2016-17 | FY 2016-17 | FY 2017-18 |
|--|---------------------------------|---------------------------------|------------------------|-------------------------------|---------------------------------|
| FUND SUMMARY | Actual | Actual | Adopted | Projected | Adopted |
| | 1 | Account | Adopted | Frojected | Adopted |
| BEGINNING FUND BAL | 44,124 | 32,473 | ſ | 3,632 | 45,628 |
| | | | į | 0,002 | .0,020 |
| REVENUES | | | | | |
| 030 311 BUILDING PERMITS | 151,570 | 170,067 | 160,000 | 158,270 | 160,000 |
| 030 312 GENERAL PLAN MAINTENANCE FEES | 5,205 | 6,151 | 5,400 | 5,100 | 5,400 |
| 030 313 TECHNOLOGY IMPROVEMENT FEES 030 314 ENCROACHMENT FEES | 7,485 | 8,768 | 8,200 | 7,888 | 8,000 |
| 030 314 ENCROACHMENT FEES 030 315 HOUSING INSPECTIONS | 1,188 | | | - 04.540 | |
| 030 317 SEISMIC FEES | 29,513 | 38,002 | 36,700 | 24,513 | 36,700 |
| 030 317 SEISIMIC FEES 030 318 PLAN RETENTION | 1,273 | (284) | - | 1,503 | |
| 030 319 STREET OPENING | 45 | 222 | - 20,000 | 5,903 | 6,000 |
| 030 320 ROAD IMPACT FEES | 28,243 125,312 | 35,752 | 38,000 | 43,067 | 45,000 |
| 030 321 INFRASTRUCTURE IMPROV FEES | | 130,548 | 125,000 | 133,666 | 135,000 |
| 030 904 MISCELLANEOUS SEE NOTE | 7,417 | 8,779 | 8,000 | 7,888 | 8,000 |
| 030 904 COUNTY - OTHER | | | - | - | • |
| TOTAL PERMITS AND FEES | 357,251 | 398,005 | 381,300 | 387,796 | 404,100 |
| TOTAL PERMITS AND PEES | 357,251 | 390,005 | 361,300 | 367,796 | 404,100 |
| 080 801 ZONING & FILING FEES | 61,733 | 88,421 | 50,000 | 58,904 | 50,000 |
| 080 805 BUILDING PLAN CHECK FEES | 19,738 | 29,986 | 20,000 | 27,216 | 25,000 |
| 080 806 ENGINEERING PLAN CHECKS | (10,373) | 2,884 | 15,000 | 38,080 | 25,000 |
| TOTAL CURRENT CHARGES | 71,098 | 121,291 | 85,000 | 124,200 | 100,000 |
| SUBTOTAL REVENUES | 428,349 | 519,296 | 466,300 | 511,996 | 504,100 |
| APPROPRIATIONS | | | | | |
| | Г | Т | | - 1 | |
| | | | | - | |
| | | | | | |
| SUBTOTAL APPROPRIATIONS | - | | • | • | • |
| | | | | | |
| TDANGEEDG | | | | | |
| TRANSFERS 725 971 TSFR TO 01-GENERAL FUND | (440,000) | (535,000) | (470,000)I | (470,000)] | (520,000) |
| TRANSFERS 725 971 TSFR TO 01-GENERAL FUND | (440,000) | (535,000) | (470,000) | (470,000) | (520,000) |
| ************************************** | (440,000) | (535,000) (535,000) | (470,000) (470,000) | (470,000) (470,000) | (520,000) (520,000) |
| 725 971 TSFR TO 01-GENERAL FUND | | | | | |
| 725 971 TSFR TO 01-GENERAL FUND SUBTOTAL TRANSFER NET DEPARTMENT ACTIVITY | (440,000) | (535,000) | (470,000) | (470,000) | (520,000) |
| 725 971 TSFR TO 01-GENERAL FUND SUBTOTAL TRANSFER NET DEPARTMENT ACTIVITY ENDING FUND BAL | (440,000) | (535,000) (15,704) | (470,000) | (470,000) 41,996 | (520,000) (15,900) |
| 725 971 TSFR TO 01-GENERAL FUND SUBTOTAL TRANSFER NET DEPARTMENT ACTIVITY ENDING FUND BAL COMPONENTS OF FUND BALANCE: | (440,000) (11,651) 32,473 | (535,000) (15,704) 16,769 | (470,000) | (470,000) 41,996 45,628 | (520,000) (15,900) 29,728 |
| 725 971 TSFR TO 01-GENERAL FUND SUBTOTAL TRANSFER NET DEPARTMENT ACTIVITY ENDING FUND BAL COMPONENTS OF FUND BALANCE: RESERVE - PLANNING DEPOSITS | (440,000) (11,651) 32,473 | (535,000) (15,704) 16,769 | (470,000) | (470,000) 41,996 45,628 | (520,000) (15,900) 29,728 |
| 725 971 TSFR TO 01-GENERAL FUND SUBTOTAL TRANSFER NET DEPARTMENT ACTIVITY ENDING FUND BAL COMPONENTS OF FUND BALANCE: | (440,000) (11,651) 32,473 | (535,000) (15,704) 16,769 | (470,000) | (470,000) 41,996 45,628 | (520,000) (15,900) 29,728 |
| 725 971 TSFR TO 01-GENERAL FUND SUBTOTAL TRANSFER NET DEPARTMENT ACTIVITY ENDING FUND BAL COMPONENTS OF FUND BALANCE: RESERVE - PLANNING DEPOSITS | (440,000) (11,651) 32,473 | (535,000) (15,704) 16,769 | (470,000) | (470,000) 41,996 45,628 | (520,000) (15,900) 29,728 |



Town of Fairfax 2017-18 Operating Budget

FUND DEPT **05** COMMUNICATION EQUIP REPLACEMENT

924 COMM EQUIP REPLACEMENT

The Communication Equipment Replacement fund is a component of the General Fund used to provide financing for major communication equipment purchases and leases. Police and Public Works have about 25 radios costing in excess of \$100,000

| FUND SUMMARY | FY 2014-15 Actual | FY 2015-16 Actual | FY 2016-17 Adopted | FY 2016-17 Projected | FY 2017-18 Adopted |
|-----------------------------------|----------------------|----------------------|-----------------------|-------------------------|--|
| | | | | | DECEMBER OF THE PROPERTY OF T |
| BEGINNING FUND BAL | - | - | 6,000 | 6,189 | 6,189 |
| REVENUES | | | | | |
| 050 502 INVESTMENT EARNINGS | | | | - | |
| SUBTOTAL REVENUES | L | ** | - | - | - |
| <u>APPROPRIATIONS</u> | | | | | |
| 921 FIELD EQUIPMENT SEE NOTE | | | 6,000 | 6,000 | 6,000 |
| | | | | - | |
| SUBTOTAL APPROPRIATIONS | - | - | 6,000 | - 6,000 | 6,000 |
| TRANSFERS | | | | | |
| 725 971 TSFR TO 01-GENERAL FUND | | | | | |
| 100 931 TSFR FROM 01-GENERAL FUND | | 6,000 | 6,000 | 6,000 | 6,000 |
| SUBTOTAL TRANSFER | - | 6,000 | 6,000 | 6,000 | 6,000 |
| NET DEPARTMENT ACTIVITY | • | 6,000 | - | - | - |
| ENDING FUND BAL | - | 6,000 | 6,000 | 6,189 | 6,189 |

COMPONENTS OF FUND BALANCE:

| NOTES: | |
|--|--|
| 921 Replace radios for Police & DPW as needed | |
| State funding also provides equipment directly | |
| | |
| | enterior transfer and state delice to a confidence and the equipment of th |
| | |
| | Sudammanum or entertainment times apparagate to a temperatural del balancies de la la la formación de la la formación de la fo |



2017-18 Operating Budget

FUND DEPT

06 RETIREMENT
715 MISCELLANEOUS

The Retirement Fund is the repository for retirement funds collected from the Pension Obligation Parcel Tax. The Pension Obligation Tax of \$.091 per \$100 of Assessed Valuation was established in the 1960's. Proceeds are transferred as needed to the General Fund to offset retirement expenses. The Town participates in the California Public Employee Retirement System (PERS) and has two plans: Safety, for sworn Police and Fire and Miscellaneous for those working over half time. To address rising pension costs, the Town adopted a second lower tier for employees hired after July 1, 2009. In 2012, The state created a third lower tier (PEPRA) for employees hired after January 1, 2013 As of FY14, Town employees contribute their full employee share of pension ranging from 6.5% to 9% of salary.

As of FY16, Safety employees are contributing 1% of employer share of cost

| | | | 2 | | | Tripulati in the construction of the construct | |
|---------|-------------------------------|----------|-------------|--------------------|-------------------|--|--------------------|
| | FUND SUMMARY | | FY 2014-15 | FY 2015-16 | FY 2016-17 | FY 2016-17 | FY 2017-18 |
| <u></u> | TOND COMMANY | | Actual | Actual | Adopted | Projected | Adopted |
| | | | | | | | |
| BEGIN | NING FUND BAL | | 28,630 | 5,965 | | 76,886 | 70,141 |
| REVEN | IIIES | | | | | | |
| | 101 PROPERTY TAX - CURRENT S | SEC | 1,114,982 | 1,270,274 | 1,285,000 | 1,231,762 | 1,300,000 |
| | 102 PROPERTY TAX - CURRENT L | | 8,992 | 8,682 | 9,600 | 17,743 | 18,700 |
| 010 | 103 PROPERTY TAX - PRIOR YEAR | RS | 524 | 451 | 500 | 925 | 1,000 |
| | 110 SUPPLEMENTAL PROPERTY | TAX | 31,624 | 30,355 | 25,000 | 32,678 | 34,500 |
| 050 | 607 SECURED HOPTR | | 11,213 | 11,160 | 11,700 | 10,145 | 10,700 |
| | SUBTOTAL REVENUES | | 1,167,335 | 1,320,922 | 1,331,800 | 1,293,255 | 1,364,900 |
| TDANO | TED 0 | | #DIV/0! | 13.16% | | -2.89% | 5.54% |
| TRANS | 971 TSFR TO 01-GENERAL FUND | | (1.100.000) | (4.250.000) | (4.200.000) | (4.200.000) | (4, 400, 000) |
| 120 | SUBTOTAL TRANSFER | | (1,190,000) | (1,250,000) | (1,300,000) | (1,300,000) | (1,400,000) |
| | SUBTOTAL TRANSFER | | (1,190,000) | (1,250,000) | (1,300,000) | (1,300,000) | (1,400,000) |
| NET DE | EPARTMENT ACTIVITY | | (22,665) | 70,922 | 31,800 | (6,745) | (35,100) |
| ENDING | G FUND BAL | | 5,965 | 76,886 | [| 70,141 | 35,041 |
| Retirem | nent Costs | | Γ | FY18 | FY18 | FY18 | FY18 |
| Recap b | y Department | | | UAL PAYMT | REFI PMT | ER PERS | TOTAL |
| 111 | Town Council | | 0.29% | 596 | 1,291 | 1,237 | 3,125 |
| 211 | Town Manager | | 1.06% | 2,221 | 4,812 | 11,646 | 18,679 |
| 221 | Town Clerk | | 0.00% | - | · - | 5,838 | 5,838 |
| 231 | Personnel | | 0.00% | - | - | 3,453 | 3,453 |
| 241 | Finance | | 0.86% | 1,805 | 3,913 | 14,837 | 20,555 |
| 311 | Planning & Building Services | | 6.50% | 13,577 | 29,423 | 25,458 | 68,458 |
| 321 | Building Inspection & Permits | | 2.55% | 5,326 | 11,542 | 10,185 | 27,053 |
| 411 | Police | | 81.79% | 170,931 | 370,412 | 206,961 | 748,304 |
| 510 | Public Works Administration | | 1.07% | 2,239 | 4,851 | 8,002 | 15,092 |
| 511 | Street Maintenance | | 3.02% | 6,319 | 13,694 | 13,343 | 33,356 |
| 611 | Park Maintenance | | 1.68% | 3,503 | 7,591 | 8,443 | 19,536 |
| 616 | Community Services | | 0.41% | 857 | 1,858 | 1,690 | 4,406 |
| 617 | Recreation | | 0.78% | 1,625 | 3,522 | 3,149 | 8,296 |
| 625 | Rental - Womens Club | | 0.00% | - | - | 741 | 741 |
| | | | | | | | |
| | Subtotal Retirement | ** | 100.00% | 209,000 | 452.909 | 314.983 | 976.892 |
| 412 | | SEE NOTE | 100.00% | 209,000 150,696 | 452,909 99,337 | 314,983 311,910 | 976,892 561,943 |

| NO | TFS: |
|----|------|

Ross Fire Contribution calculated from Town share of JPA costs

Total Retirement

359,696

552,246

626,893

1,538,835



2017-18 Operating Budget

FUND DEPT 07 SPECIAL POLICE 715 MISCELLANEOUS

The Special Police Fund is the repository for special police revenues which are transferred to the General Fund to offset related police expenses.

COPS (Citizens' Option for Public Safety) is part of the state SLESF (Supplemental Law Enforcement Services Fund).

| FUND SUMMARY | FY 2014-15 | FY 2015-16 | FY 2016-17 | FY 2016-17 | FY 2017-18 |
|--|------------|------------|---------------------|------------|------------|
| 1 OND COMMAN | Actual | Actual | Adopted | Projected | Adopted |
| | | | | | |
| BEGINNING FUND BAL | 21,083 | 37,697 | | 30,020 | 30,020 |
| REVENUES | | | | | |
| 070 733 COPS GRANT | 116,614 | 128,937 | 100,000 | 100,000 | 100,000 |
| SUBTOTAL REVENUES | 116,614 | 128,937 | 100,000 | 100,000 | 100,000 |
| APPROPRIATIONS | | | | | |
| 741 842 SPECIAL DEPT SUPPLIES | | | | | |
| | | | | | |
| SUBTOTAL APPROPRIATIONS | <u> </u> | | | | : |
| | , See | | _ | - | - |
| TRANSFERS | | | | | |
| 725 971 TSFR TO 01-GENERAL FUND 100 931 TSFR FROM 01-GENERAL FUND | (100,000) | (120,000) | (100,000) | (100,000) | (100,000) |
| SUBTOTAL TRANSFER | (100,000) | (120,000) | (100,000) | (100,000) | (100,000) |
| | , , , | , , , | (, , , , , , , , , | | (|
| NET DEPARTMENT ACTIVITY | 16,614 | 8,937 | | - | - |
| ENDING FUND BAL | 37,697 | 46,634 | | 30,020 | 30,020 |
| COMPONENTS OF FUND BALANCE: | | | | | |

| NOTES: | |
|--|--|
| | Annual contraction on a second contraction of the second s |
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| | THE PERSON NAMED IN COLUMN TWO PERSONS AND ADDRESS OF THE PERSON OF THE |
| T | Calarint and a september of the second secon |
| | destruction of the contract of |



2017-18 Operating Budget

FUND DEPT 08 OFFICE EQUIP REPLACEMENT
928 OFFICE EQUIP REPLACEMENT

The Office Equipment Replacement fund is a component of the General Fund used to provide financing for major office equipment purchases and leases.

| FUND SUMMARY | FY 2014-15 Actual | FY 2015-16 Actual | FY 2016-17 Adopted | FY 2016-17 Projected | FY 2017-18 Adopted |
|-----------------------------------|----------------------|----------------------|-----------------------|-------------------------|-----------------------|
| BEGINNING FUND BAL | 11,248 | 30,835 | | 101,658 | 115,013 |
| REVENUES | | | | | |
| 050 502 INVESTMENT EARNINGS | | | | - | |
| SUBTOTAL REVENUES | - | | - | <u> </u> | |
| APPROPRIATIONS | | | | | |
| 822 OUTSIDE CONTRACT SERVICES | | 804 [| | 295 | |
| 911 OFFICE EQUIPMENT SEE NOTE | 30,413 | 8,161 | 15,000 | 11,350 | 18,000 |
| SUBTOTAL APPROPRIATIONS | 30,413 | 8,965 | 15,000 | 11,645 | 18,000 |
| TRANSFERS | | | | | , |
| 725 971 TSFR TO 01-GENERAL FUND | | | | | |
| 100 931 TSFR FROM 01-GENERAL FUND | 50,000 | 55,000 | 25,000 | 25,000 | 35,000 |
| SUBTOTAL TRANSFER | 50,000 | 55,000 | 25,000 | 25,000 | 35,000 |
| NET DEPARTMENT ACTIVITY | 19,587 | 46,035 | 10,000 | 13,355 | 17,000 |
| ENDING FUND BAL | 30,835 | 76,869 | [| 115,013 | 132,013 |
| COMPONENTS OF FUND BALANCE: | | | | | |
| DESIGNATED FOR FINANCIAL SOFTWARE | 40,000 | 60,000 | | 70,000 | 100,000 |
| COMPUTER/SOFTWARE | 11,247 | 16,869 | | 45,013 | 4,000 |
| UNDESIGNATED | • | , | | | 28,013 |

| 10,000 | 911 Copier leases /Docstar license |
|--|---------------------------------------|
| 3.000 | Computer/Software replace |
| the Addition and the specific of the Additional Control of the Addition to the Specific Additional Control of the Addition | 822 Copier service contract & charges |
| | |
| MATERIA SEGMENTAL PROPERTY AND | |
| | |



2017-18 Operating Budget

FUND DEPT

12 FAIRFAX FESTIVAL 623 FAIRFAX FESTIVAL

The Fairfax Festival fund is a special revenue fund which raises funds to support the production of the annual festival. The Fairfax Festival reimburses all Police and Public Works overtime associated with Festival activities. In 2017, the festival is June 10 & 11.

| FUND SUMMARY | | FY 2014-15 Actual | FY 2015-16 Actual | FY 2016-17 Adopted | FY 2016-17 Projected | FY 2017-18 Adopted |
|---|----------|----------------------|----------------------|-----------------------|-------------------------|-----------------------|
| | | | | | | |
| BEGINNING FUND BAL | | (7,621) | 4,965 | | 5,544 | 4,844 |
| REVENUES | | | | | | |
| 090 882 FESTIVAL REVENUE | | 58,127 | 38,890 | | | |
| 090 823 SPONSORS | | 00,121 | | 3,000 | 3,000 | 3,000 |
| 090 824 VENDORS/BOOTH | | | | 30,000 | 30,000 | 30,000 |
| 090 825 MERCHANDISE SALES | SEE NOTE | | | 3,000 | 3,000 | 3,000 |
| 070 699 OTHER | | | | · | | , |
| SUBTOTAL REVENUES | | 58,127 | 38,890 | 36,000 | 36,000 | 36,000 |
| | | | | | | |
| APPROPRIATIONS | | | | | | |
| 497 OVERTIME REIMB | SEE NOTE | 1,770 | 5,000 | 5,000 | 5,000 | 5,000 |
| 814 ADVERTISING | | 2,465 | 2,500 | 2,500 | 2,500 | 2,500 |
| 815 PRINTING 821 OUTSIDE CONSULTING SVS | SEE NOTE | 1,017 | 300 | 300 | 300 | 300 |
| 821 OUTSIDE CONSULTING SVS 822 CONTRACT SERVICES | SEE NOTE | 10,162 | 2,500 | 2,500 | 2,500 | 2,500 |
| 882 FAIRFAX FESTIVAL - OTHE | D | 7,805 | 7,000 | 7,000 | 7,000 | 7,000 |
| 890 MISCELLANEOUS | r | 12,007 5,315 | 4,000 | 4,000 | 4,000 | 4,000 |
| 090 MISCELEANEOUS | | 0,315 | 10,400 | 10,400 | 10,400 | 10,400 |
| SUBTOTAL APPROPRIATIO | NS | 40,541 | 31,700 | 31,700 | 31,700 | 31,700 |
| TRANSFERS | | | | | | |
| 725 971 TSFR TO 01-GENERAL FUN | D | (5,000) | (3,273) | (5,000) | (5,000) | (5,000) |
| 100 931 TSFR FROM 01-GENERAL F | UND | | (-,1/ | (=,==, | (=,==) | (-,) |
| SUBTOTAL TRANSFER | | (5,000) | (3,273) | (5,000) | (5,000) | (5,000) |
| NET DEPARTMENT ACTIVITY | | 12,586 | 3,918 | (700) | (700) | (700) |
| ENDING FUND BAL | | 4,965 | 8,882 | [| 4,844 | 4,144 |

| DTES | |
|-------------------------------|---|
| | 825 Shirts, food & drinks |
| | 497 Reimburse Town for Police & Public Works overtime |
| | Actual overtime expenses in 2011 were 1,089 for Public Works and \$4,500 for Police |
| | 815 Posters/Tee shirts |
| | 821 Music |
| | Performers |
| Provide and Assessed Services | Website |
| | |



2017-18 Operating Budget

FUND

20 MEASURE J - MUNICIPAL SERVICES

DEPT 715 MISCELLANEOUS

Measure J "Special Purpose Tax" is a voter approved Municipal Services tax providing funding for:

- (1) extended 24/7 staffing of Police and Fire department
- (2) perform Public Works safety improvements,
- (3) providing matching funds for state and federal grants, and
- (4) revitalizing Youth & Senior Programs.
- (5) expand pedestrian trails

Measure J is five-year tax effectve July 2015 expiring June 2020. The tax renews Measure I (\$125 per unit) and replaces the "General Purpose" tax (\$50 per unit). The renewed rate is \$195 per unit.

Programs are overseen by a citizen committee.

| FUND SUMMARY | FY 2014-15 | FY 2015-16 | FY 2016-17 | FY 2016-17 | FY 2017-18 |
|---|------------|--------------------|------------|--------------------|--------------------|
| | Actual | Actual | Adopted | Projected | Adopted |
| BEGINNING FUND BAL | (0) | 53,084 | ſ | 68,560 | 40,560 |
| | (0) | 00,004 | [| 00,000 | 40,000 |
| REVENUES | | | | | |
| 010 120 \$125 SPECIAL MUNI SERV TAX | 456,384 | 714,576 | 713,600 | 713,600 | 713,600 |
| SUBTOTAL REVENUES | 456,384 | 714,576 | 713,600 | 713,600 | 713,600 |
| APPROPRIATIONS | | | | | |
| 715 996 DEBT SERVICE | | | 32,000 | - | |
| SUBTOTAL APPROPRIATIONS | - | - | 32,000 | * | - |
| TRANSFERS | | | | | |
| 725 971 TSFR TO FUND 01 - GENERAL FUND | (326,300) | (562,100) | (638,600) | (638,600) | (622,100) |
| 725 951 TSFR TO FUND 51 - CIP GRANTS | (57,000) | (117,000) | (63,000) | (63,000) | (81,500) |
| 725 953 TSFR TO FUND 53 - CIP TOWN | (20,000) | (20,000) | (40,000) | (40,000) | (50,000) |
| SUBTOTAL TRANSFER | (403,300) | (699,100) | (741,600) | (741,600) | (753,600) |
| NET DEPARTMENT ACTIVITY | 53,084 | 15,476 | (60,000) | (28,000) | (40,000) |
| ENDING FUND BAL | 53,084 | 68,560 | [| 40,560 | 560 |
| | | | | | |
| ALLOCATION OF REVENUES: 43% POLICE SERVICES | 158,300 | 204 400 | | 260 600 | 222 400 |
| 35% FIRE SERVICES | 150,000 | 294,100 250,000 | | 360,600 250,000 | 322,100 262,000 |
| 5% YOUTH & SENIOR PROGRAMS | 18,000 | 18,000 | | 28,000 | 38,000 |
| 7% PUBLIC WORKS IMPROVEMENTS | 20,000 | 20,000 | | 40,000 | 50,000 |
| 11% MATCHING FUNDS FOR GRANTS | 57,000 | 117,000 | | 63,000 | 81,500 |
| TOTAL | 403,300 | 699,100 | - | 741,600 | 753,600 |
| | - | - | | - | |
| DESIGNATION OF FUND BALANCE: | | | | | |
| CIP - MEADOWWAY & BPMP UNDESIGNATED | | | 276,360 | 60,000 (19,440) | 560 |

NOTES:

Measure J funds are transferred and spent from other funds



2017-18 Operating Budget

FUND

21 GAS TAX

DEPT

715 MISCELLANEOUS

This fund is required by State law to account for gas tax revenues received from the State and expended for construction and maintenance of City streets. Gas tax is collected by the state through taxes on fuel sales and distributed to local agencies monthly on a per capita basis. Cities receive 15.9% of the tax collected, which is currently 18 cents per gallon, Effective 11/1/17 the base excise tax will increase to 30 cents per gallon.

| FUND SUMMARY | | FY 2014-15 Actual | FY 2015-16 Actual | FY 2016-17 Adopted | FY 2016-17 Projected | FY 2017-18 Adopted |
|---|------|----------------------|----------------------|-----------------------|---|------------------------------|
| | | | | | | 7 |
| BEGINNING FUND BAL | | 200 | 51,080 | | 10,063 | (4,616) |
| REVENUES | | | | | | |
| 060 604 Gas Tax - Section 2106 | | 36,823 | 34,095 | 28,073 | 31,930 | 30,921 |
| 060 605 Gas Tax - Section 2107 | | 57,564 | 55,811 | 66,210 | 58,027 | 55,871 |
| 060 606 Gas Tax - Section 2107.5 | | 4,000 | 4,000 | 2,000 | 2,000 | 2,000 |
| 060 608 Gas Tax - Section 2105 | | 44,701 | 44,701 | 47,679 | 44,922 | 43,249 |
| | NOTE | 79,792 | 79,792 | 18,006 | 18,442 | 29,792 |
| · · | NOTE | | | | | 8,514 |
| 060 610 Gas Tax - Road Main & Rehab SEE | NOTE | | | | | 42,910 |
| TOTAL REVENUES | | 222,880 | 218,399 | 161,968 | 155,321 | 213,257 SEE NOTE 1 |
| <u>APPROPRIATIONS</u> | | | | | | SEE NOTE I |
| | | | | | *************************************** | |
| | | | | | | |
| SUBTOTAL | | - | - | * | • | • |
| TRANSFERS | | | 1 | | v . | |
| 725 951 TSFR TO FUND 51 - CIP GRANTS | | | - 1 | | | (44,000) |
| 725 953 TSFR TO FUND 53 - CIP TOWN | | (45,000) | (30,000) | | | 555/ |
| 725 971 TSFR TO FUND 01 - GENERAL FUND | | (127,000) | (185,000) | (170,000) | (170,000) | (164,000) |
| SUBTOTAL | | (172,000) | (215,000) | (170,000) | (170,000) | (208,000) |
| NET DEPARTMENT ACTIVITY | | 50,880 | 3,399 | (8,032) | (14,679) | 5,257 |
| ENDING FUND BAL | | 51,080 | 54,479 | | (4,616) | 641 |

| S : | |
|-------------|--|
| | NOTE 1 |
| *********** | |
| | Revenue projections provided by California City Finance 4/6/17 |
| | |



2017-18 Operating Budget

FUND DEPT 22 MEASURE A - TRANSPORTATION

715 MISCELLANEOUS

Measure A transportation funds are generated from a 20 year 1/2 cent sales tax passed in November 2004. The tax is administered by the Transportation Authority of Marin (TAM) which is a joint powers agency (JPA) consisting of the 11 cities and towns in the County of Marin. Additional funding was added in November 2010 with the passing of Measure B which added \$10 per vehicle to the annual Vehicle Licence Fee to fund transportation programs. Funds are allocated to Town based 50% on roead miles and 50% on population.

| FUND SUMMARY | FY 2014-15 | FY 2015-16 | FY 2016-17 | FY 2016-17 | FY 2017-18 |
|--|--------------|-----------------|--------------|------------|------------|
| TOND COMMAN | Actual | Actual | Adopted | Projected | Adopted |
| | PRIOR YEAR A | CTIVITY FOR ILL | USTRATIVE PU | RPOSES | |
| BEGINNING FUND BAL | | | | - | 157,891 |
| REVENUES | | | | | |
| 060 920 MEASURE A&B FUNDS | 96,554 | 85,745 | 157,891 | 157,891 | 95,217 |
| SUBTOTAL REVENUES | | 85,745 | 157,891 | 157,891 | 95,217 |
| APPROPRIATIONS | | | ı | | |
| 715 893 VARIOUS | | | | | |
| SUBTOTAL APPROPRIATIONS | | | * | | - |
| TRANSFERS | | | | | |
| 725 951 TSFR TO FUND 51 - CIP GRANTS | | (85,745) | (157,891) | | |
| 725 953 TSFR TO FUND 53 - CIP TOWN 725 971 TSFR TO FUND 01 - GENERAL FUND | | | | | |
| SUBTOTAL TRANSFER | | (85,745) | (157,891) | - | <u> </u> |
| NET DEPARTMENT ACTIVITY | | | , . , | 457 004 | 05 047 |
| ACT DEPARTMENT ACTIVITY | | | - | 157,891 | 95,217 |
| ENDING FUND BAL | | | | 157,891 | 253,108 |

| | | FY 2014-15 Actual | FY 2015-16 Actual | FY 2016-17 Adopted | FY 2016-17 Projected | FY 2017-18 Proposed |
|-----------|---------------------------------|--|----------------------|-----------------------|--|------------------------|
| MEASURE A | TRANSPORTATION - APPROPRIATIONS | Daniel de la constitución de la co | | | Section of the Commission of t | |
| 51 | 897 BANK ST PARKING LOT | | | | | |
| 53 | 819 MANZANITA RD RECONSTRUCTION | 96,554 | | | | |
| 53 | 894 PARKADE IMPR | · | | | | |
| 51 | 816 CANYON RD REPAIR | | 85,745 | | 85,745 | |
| 51 | 814 MOUNTAIN VIEW RD RECONST | | , | 157,891 | • | 157,891 |
| 51 | 810 STREET RESURFACE & REPAIR | | | ŕ | | 95,212 |
| | | 96,554 | 85,745 | 157,891 | 85,745 | 253,103 |

| Funds are transferred to Capital Improvement funds for expenditure |
|--|
| Measure A expenses will be charged directy to Measure A funds and transferred fo CIP |
| |
| |



PARKLAND RESTORATION

73 673

2017-18 Operating Budget

FUND DEPT 23 MEASURE A - PARKS
715 MISCELLANEOUS

5,000

130,000

109,000

Measure A funds are generated from a 1/4 cent sales tax passed in November 2012 to care for Marin's existing parks and open spaces, support regional community parks projects and programs, and further farmland preservation. 15% of the revenue generated is available to the cities and towns to enhance and manage their parks, nature preserves, recreation programs, and vegetation to reduce wildfire risk. A Measure A committee consisting of councilmembers and representatives of FOSC, PARC and the Volunteer Board make annual workplan recommendations to the council for the use of funds. The council must approve and submit a workplan to the county each year.

| FUND SUMMARY | FY 2014-15 | FY 2015-16 | FY 2016-17 | FY 2016-17 | FY 2017-18 |
|--|--------------|-----------------|--------------|------------|------------|
| 1 OND COMMANY | Actual | Actual | Adopted | Projected | Adopted |
| | PRIOR YEAR A | CTIVITY FOR ILL | USTRATIVE PU | RPOSES | |
| BEGINNING FUND BAL | | | | 74,097 | 104,848 |
| | | | | | |
| REVENUES | 70 777 1 | 440.004 | 54.000 | - FF 353 T | 00.004 |
| 060 920 MEASURE A FUNDS | 73,771 | 118,204 | 54,000 | 55,751 | 60,091 |
| SUBTOTAL REVENUES | | 54,107 | 54,000 | 55,751 | 60,091 |
| ADDDODDIATIONS | | | | | |
| APPROPRIATIONS 715 893 VARIOUS | 73,771 | | 24,000 | | |
| 710 000 VARIOUS | | | 24,000 | | |
| SUBTOTAL APPROPRIATIONS | | | 24,000 | | |
| | | | • | | |
| TRANSFERS | | | | | |
| 100 941 TSFR FROM FUND 51 - CIP GRANTS | | 18,893 | | - | - |
| 725 951 TSFR TO FUND 51 - CIP GRANT | | (58,000) | (20,000) | (20,000) | (25,000) |
| 725 972 TSFR TO FUND 73 - OPEN SPACE | | (5,000) | (10,000) | (5,000) | |
| SUBTOTAL TRANSFER | | (63,000) | (30,000) | (25,000) | (25,000) |
| | | | , | , , , | , , , |
| NET DEPARTMENT ACTIVITY | | (8,893) | - | 30,751 | 35,091 |
| | | | | | |
| ENDING FUND BAL | | (8,893) | | 104,848 | 139,939 |
| | Í | FY 2015-16 | FY 2016-17 | FY 2016-17 | FY 2017-18 |
| | | Actual | Adopted | Projected | Proposed |
| MEASURE A PARKS - APPROPRIATIONS | 5 | | | | |
| 51 820 RENOVATION OF WOMENS CLUB STA | GE | | 10,000 | 10,000 | 25,000 |
| 51 841 PAVILION PARKING IMPROVEMENTS | | 13,771 | | | |
| 51 841 REPAIR OF PARK EQUIPMENT | SEE NOTE | | | 21,500 | 29,000 |
| 51 841 TRAIL REPAIR & IMPROVEMENT | SEE NOTE | | 15,000 | 50,000 | 30,000 |
| 51 841 RENOVATION OF CLAUS CIRCLE PARK | | | 7,000 | 12,500 | |
| 51 841 PAVILION LED LIGHT REPLACEMENT | | | 6,000 | | 6,000 |
| 51 841 PERI PARK PUMP TRACK | | | 6,000 | | 10,000 |
| 73 673 931 PARKLAND ACQUISITION | | 50,000 | 10,000 | 10,000 | 30,000 |

| NOTES: | |
|--|---|
| 8 | 94 A portion of the park equipment funding (\$5,000) is contingent on Measure A receipts received |
| A CONTROL OF CONTROL O | A portion of the trail repair funding (\$4,000) is contingent on actual Measure A receipts received |
| | An additional \$26,000 of Measure J funds has been added for trail repair. |
| FY17 | Additional \$10,000 has been added for equipment repair |
| | See Appendix for Measure A Parks annual workplan |

63,771

54,000

Li

Town of Fairfax

2017-18 Operating Budget

FUND DEPT

43-46 DEBT SERVICE MEASURE K 716 DEBT SERVICE

The Measure K Debt serivce fund exists to handle the debt payments on the Measure K General Obligation bonds issued between FY2000-2006 to fund capital improvements to community facilities, streets, and storm drains within the Town. Borrowed funds were spent from the Fund 54 Measure K capital Improvement fund. Revenues are raised property taxes designated for debt service at a rate adopted by acouncil annually suffient to pay principal and interest on the bond issues. The 2000 series bonds were refinanced in 2008 which provided \$158,050 of additional project funds. The 2002 series bonds were refunded in 2012 which provided \$193,726 of additional capital for Measure K street purposes. The Town refunded the 2006 issue in May, 2016 reducing debt service(interest) costs to ratepayers (See Fund 46). The rate charged to ratepayers will be .02891 per \$100 of Assessed valuation, down 8.95% from .03150 charged in FY17.

| FUND SUMMARY | FY 2014-15 | FY 2015-16 | FY 2016-17 | FY 2016-17 | FY 2017-18 |
|---|------------|------------|------------|------------|------------|
| | Actual | Actual | Adopted | Projected | Adopted |
| BEGINNING FUND BAL | 968,015 | 969,040 | | 897,906 | 981,557 |
| REVENUES | | | | | |
| 010 101 PROPERTY TAX - CURRENT SEC | 473,683 | 534,765 | 408,281 | 462,798 | 483,400 |
| 010 102 PROPERTY TAX - CURRENT UNSEC | 4,430 | 3,740 | | 7,639 | 7,600 |
| 010 103 PROPERTY TAX - PRIOR YEARS | 267 | 218 | | 402 | 400 |
| 010 110 SUPPLEMENTAL PROPERTY TAX | 12,001 | 13,107 | 2,876 | 12,142 | 12,100 |
| 050 607 SECURED HOPTR | 6,725 | 6,725 | 3,000 | 3,494 | 3,500 |
| SUBTOTAL REVENUES | 497,106 | 558,554 | 414,157 | 486,475 | 507,000 |
| <u>APPROPRIATIONS</u> | | | | | |
| FUND 43 - 2006 GENERAL OBLIGATION BONDS | | | | | |
| 716 995 PRINCIPAL | 70,000 | 150,000 | ••• | I | - |
| 716 996 INTEREST SEE NOTE | 75,475 | 107,475 | - | **** | - |
| | 145,475 | 257,475 | No. | - | - |
| FUND 44 - 2008 GENERAL OBLIGATION REFUNDING | BONDS | | | | |
| 716 995 PRINCIPAL | 96,000 | 105,000 | 114,000 | 114,000 | 123,000 |
| 716 996 INTEREST | 69,934 | 74,776 | 70,801 | 70,801 | 66,204 |
| | 165,934 | 179,776 | 184,801 | 184,801 | 189,204 |
| FUND 45 - 2012 GENERAL OBLIGATION REFUNDING | BONDS | | | | |
| 716 995 PRINCIPAL | 108,000 | 117,400 | 126,600 | 126,600 | 140,300 |
| 716 996 INTEREST | 74,266 | 70,942 | 67,343 | 67,343 | 63,406 |
| | 182,266 | 188,342 | 193,943 | 193,943 | 203,706 |
| FUND 46 - 2016 GENERAL OBLIGATION REFUNDING | BONDS | | | | |
| 716 995 PRINCIPAL | | | | | 98,000 |
| 716 996 INTEREST | | | 17,780 | 17,780 | 24,990 |
| | - | - | 17,780 | 17,780 | 122,990 |
| 871 INSURANCE & FEES | 2,405 | 2,405 | 3,600 | 3,600 | 3,600 |
| 821 CONTRACT SERVICES SEE NOTE | | , | 2,700 | 2,700 | 2,700 |
| SUBTOTAL APPROPRIATIONS | 496,080 | 627,998 | 402,824 | 402,824 | 522,200 |
| NET DEPARTMENT ACTIVITY | 1,026 | (69,444) | 11,333 | 83,651 | (15,200 |
| ENDING FUND BAL | 969,040 | 899,596 | Г | 981,557 | 966,357 |
| LINDING FORD BAL | 000,040 | 000,000 | L | 301,007 | 900,337 |

| NOTES: | | Original | Balance | Final | |
|--------|--|--------------|--|-----------|--|
| | | Issue | 6/30/2017 | Payment | THE STREET, AND THE STREET, AND ADDRESS OF THE S |
| Fund 4 | 43 General Obligation Bonds Series 2006 (Refunded 2016) | \$ 1,765,000 | \$ - | 5/11/2016 | Defeased |
| Fund 4 | 44 General Obligation Refunding Bonds Series 2008 | \$ 2,231,000 | \$ 1,540,000 | 8/1/2025 | ti attitude della de amenggan englado conserber en agrega e e e e e e e e e e e e e e e e e e |
| Fund 4 | 45 General Obligation Refunding Bonds Series 2012 | \$ 2,880,000 | \$ 2,309,900 | 8/1/2027 | entre de la company de la comp |
| Fund 4 | 46 General Obligation Bonds Series 2016 | \$ 1,239,000 | \$ 1,239,000 | 8/1/2027 | |
| N | Note 1 Disclosure & dissemination compliance services (Urban | Futures) | Programmer in the second control of the state of the second control of the second contro | | |
| | | | The state of the s | | the state of the s |

2017-18 Operating Budget

FUND DEPT

48 LEASE AGREEMENT 716 DEBT SERVICE

On January 18,2017, the Town entered into a lease financing agreement with Capital One Public Funding, LLC to refinance a significant portion of its Unaccrued Actuarial Liaibility (UAL) owed to CalPERS for Miscellaneous and Safety pensions. The Lease was in the amount of \$3,860,000 which covered payoff in full of the Town's Retirement Side Funds and Pre-2013 UAAL for both Miscellaneous and Safety employees. The lease was put out through a placement agent to competitive bid to institutional buyers and the successful proposal gave a rate of interest for the 20 year lease of 5.40%, taxable (because the proceeds benefit private parties). In comparison to what the Town was projected to pay to CalPERS, the Town will receive an estimated total savings of \$1,023,550. The annual savings for each of the first 5 years will be approximately \$78,000, and annual savings in the following 16 years will range between \$28,207 and \$52,463. Payments began June, 2017.

| FUND SUMMARY | FY 2014-15 Actual | FY 2015-16 Actual | FY 2016-17 Adopted | FY 2016-17 Projected | FY 2017-18 Adopted |
|------------------------------------|----------------------|----------------------|-----------------------|-------------------------|---|
| BEGINNING FUND BAL | | | | | - |
| REVENUES | | | | | ······································ |
| INTERDEPARMENTAL CHAR | GES | | | 198,113 | 452,90 |
| | | | | . 130,113 | 402,80 |
| | | | | | |
| SUBTOTAL REVENUES | | | - | 198,113 | 452,90 |
| APPROPRIATIONS | | | | | |
| 716 995 PRINCIPAL | | | | 113,000 | 254,00 |
| 716 996 INTEREST | | | | 85,113 | 198,90 |
| SUBTOTAL APPROPRIATION | S | | | 198,113 | 452,90 |
| RANSFERS | | | | | |
| 100 931 TSFR FROM 01-GENERAL FU | ND | | ** | | |
| | <u> </u> | | | | |
| SUBTOTAL TRANSFER | | | - | • | - |
| ET DEPARTMENT ACTIVITY | | , | - | ~ | - |
| NDING FUND BAL | | | ſ | - | ** |
| LLOCATION OF LEASE PAYMENT TO DEPA | DTMENITS (AGC) | | DDIOD | ··· | *************************************** |
| 01 - 111 Town Council | MIIVIEIVIS (490) | ſ | PRIOR | 0.200/ | 4 20 |
| 01 - 211 Town Manager | | - | 1,850 6,894 | 0.29% 1.06% | 1,29 4,81 |
| 01 - 241 Finance | | ŀ | 5,605 | 0.86% | 3,91 |
| 01 - 311 Planning & Building Serv | rices | ŀ | 42,150 | 6.50% | 29,42 |
| 01 - 321 Building Inspection & Pe | | ŀ | 16,535 | 2.55% | 11,54 |
| 01 - 411 Police | | ŀ | 530,644 | 81.79% | 370,41 |
| 01 - 510 Public Works Administra | tion | ŀ | 6,950 | 1.07% | 4,85 |
| 01 - 511 Street Maintenance | | t | 19,618 | 3.02% | 13,69 |
| 01 - 611 Park Maintenance | | ŀ | 10,874 | 1.68% | 7,59 |
| 01 - 616 Volunteers for Fairfax | | ŀ | 2,662 | 0.41% | 1,85 |
| 01 - 617 Recreation | | ļ | 5,045 | 0.78% | 3,52 |
| UAL/Side Fund charge to | departments | L | 648,827 | | 452,90 |
| OTES: | | | | | |
| Allocation based on prior year S | | | | | |



2017-18 Operating Budget

FUND **DEPT**

51 CIP - GRANTS **CAPITAL PROJECTS**

This activity encompasses the costs of capital projects partially or fully funded by federal and state grants

| | FY 2014-15 | FY 2015-16 | FY 2016-17 | FY 2016-17 | FY 2017-18 |
|--|--------------------|---|---------------------------------------|---------------|-------------------|
| FUND SUMMARY | Actual | Actual | Adopted | Projected | Adopted |
| BEGINNING FUND BAL | 199,887 | 35,754 | | 405,026 | 975,101 |
| REVENUES | | | | | |
| 070 695 COUNTY | - 1 | - | 35,000 | | 35,000 |
| 060 920 MEASURE A PARK & TRANSP | 32,663 | - | · · · · · · · · · · · · · · · · · · · | 211,054 | 378,217 |
| 070 711 FEDERAL/STATE GRANT REVENUE | 5,000 | - | 56,000 | 56,029 | 157,891 |
| 070 710 HIGHWAY BRIDGE PROGRAM (HBP) | 10,884 | 651,532 | 631,000 | 550,000 | 597,000 |
| 070 704 RECYCLING GRANT | 5,000 | 5,000 | - | | |
| FED/STATE FINANCING | | *************************************** | 217,329 | | 275,000 |
| OTHER | 213,699 | 108,330 | 101,671 | | 86,671 |
| SUBTOTAL REVENUES | 267,247 | 764,862 | 1,041,000 | 817,083 | 1,529,779 |
| APPROPRIATIONS | | | | | |
| 821 OUTSIDE CONSULTING SVS | 264 | | | | 47,000 |
| 825 ENVIRONMENTAL & PERMITS | - | | | | 53,500 |
| 826 ENGINEERING & DESIGN | 444,293 | | | | 710,891 |
| 827 CONSTRUCTION | 178,842 | | | | 757,326 |
| OTHER | | | | | 30,000 |
| SUBTOTAL APPROPRIATIONS | 623,399 | 742,443 | 1,703,891 | 330,008 | 1,598,717 |
| <u> </u> | | | | | |
| 100 931 TSFR FROM FUND 01 - GENERAL FUND | 156,023 | | | | 40,000 |
| 100 941 TSFR FROM FUND 20 - MEASURE J | 57,000 | 117,000 | 63,000 | 63,000 | 81,500 |
| 100 942 TSFR FROM FUND 21 - GAS TAX | - | 30,000 | - | - | 44,000 |
| 100 956 TSFR FROM FUND 22 - MEAS A TRANS | | 85,745 | 157,891 | | * |
| 100 957 TSFR FROM FUND 23 - MEAS A PARK | | 58,000 | 20,000 | 20,000 | 25,000 |
| 725 971 TSFR TO FUND 01 - GENERAL FUND | (24.002) | | | | |
| 725 976 TSFR TO FUND 23 - MEAS A PARK | (21,003) | (18,893) | | | |
| 725 953 TSFR TO FUND 53 - CIP TOWN | | | | - | - |
| · · · · · · · · · · · · · · · · · · · | 402.020 | (40,000) | 040.004 | | 400 500 |
| SUBTOTAL TRANSFER | 192,020 | 231,852 | 240,891 | 83,000 | 190,500 |
| NET DEPARTMENT ACTIVITY | (164,133) | 254,272 | (422,000) | 570,075 | 121,562 |
| ENDING FUND BAL | 35,754 | 290,026 | | 975,101 | 1,096,663 |
| ALLOCATION OF APPROPRIATIONS: | | | | | |
| 51- 810 ST RESURF & REPAIR - SELECTED SFD | | - 1 | 155,000 | | 100,000 |
| 51- 812 ST RESURF & REPAIR - TAMALPAIS RD | | | 79,000 | | 115,217 |
| 51- 814 ST RESURF & REPAIR - MTN VIEW RD | | | 157,891 | 6,039 | 165,000 |
| 51- 816 ST RESURF & REPAIR - CANYON RD STABLE | | | 85,000 | | 75,000 |
| 51- 820 WOMENS CLUB REHABILITATION | 29,857 | 14,091 | 20,000 | 3,107 | 25,000 |
| 51- 843 AZALEA AVENUE BRIDGE | 5,290 | 18,141 | 243,000 | 122,208 | 227,000 |
| 51- 856 MEADOW WAY BRIDGE | 60,943 | 316,378 | 290,000 | 114,261 | 225,000 |
| 51- 871 BPMP - SPRUCE, MARIN, CANYON BRIDGE 51- 873 CREEK ROAD BRIDGE | 121,331 225,381 | 69,757 | 75,000 | 27,880 | 119,500 |
| 51- 875 BIKE SPINE CLASS 1 BIKE LANE | 225,361 | 191,337 | 193,000 | 28,594 | 126,000 |
| 51- 909 PAVILION SEISMIC RETROFIT | 711 | 52,572 420 | 308,000 48,000 | 20,939 648 | 323,000 38,000 |
| 51- 841 MISC PARK & TRAIL IMPROVEMENTS | 12,244 | 37,863 | 50,000 | 6,332 | 60,000 |
| 51- 872 PAVILION ROOF | | 41,883 | | <u> </u> | 00,000 |
| 51- 897 BANK ST PARKING LOT | 167,306 | | | | |
| 51- 755 FFX BIKE SPINE | 336 | | | | |
| Totals | 623,399 | 742,443 | 1,703,891 | 330,008 | 1,598,717 |

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Town of Fairfax

2017-18 Operating Budget

FUND DEPT 52 CIP - STORM RECOVERY CAPITAL PROJECTS

This activity encompasses the costs of capital projects partially or fully funded by federal and state grants.

FEMA and Cal OES are reviewing storm related expenditures and reimbursements from 2005-2011 which may result in the town refunding a portion of the \$1.6m of funds received through 2011.

| FUND SUMMARY | FY 2014-15 | FY 2015-16 | FY 2016-17 | FY 2016-17 | FY 2017-18 |
|--|----------------|--|-------------|------------|--|
| I OIAD SOIMIMAK I | Actual | Actual | Adopted | Projected | Adopted |
| BEGINNING FUND BAL | | | 1 | (0)1 | (0) |
| DEGINNING FOND BAL | 21 | - | | (0) | (0) |
| REVENUES | | | | | |
| 050 502 INVESTMENT EARNINGS | | | | - | |
| 070 600 FEDERAL/STATE GRANT REVENUE | | | | | 492,750 |
| FEMA | | | | | 123,188 |
| OES 070 699 OTHER | | | | | 207,000 |
| SUBTOTAL REVENUES | | | <u> </u> | | 64,062 |
| SOBTOTAL NEVEROES | | • | • | - | 887,000 |
| APPROPRIATIONS | | | | | |
| 821 OUTSIDE CONSULTING SVS | | | | | DETAIL |
| 822 CONTRACT SERVICES | | | | | IN NOTES |
| 825 ENVIRONMENTAL & PERMITS | | | | | |
| 826 ENGINEERING & DESIGN | | | | | |
| 827 CONSTRUCTION 828 CONSTRUCTION ENGINEERING | | * | | | |
| 699 OTHER | | | | | |
| SUBTOTAL APPROPRIATIONS | | | <u> </u> | | 887,000 |
| | | | | _ | 001,000 |
| <u>ransfers</u> | ····· | | | | |
| 100 941 TSFR FROM FUND 01 - GENERAL FUND | (21) | | | | |
| 100 941 TSFR FROM FUND 20 - MEASURE J | - | | | | - |
| 100 941 TSFR FROM FUND 51 - CIP TOWN SUBTOTAL TRANSFER | (21) | | | | *************************************** |
| OOD TO THE THANGE EN | (21) | - | - | - | - |
| NET DEPARTMENT ACTIVITY | (21) | - | - | - | - |
| ENDING FUND BAL | - 1 | - | | (0) | (0) |
| ALLOCATION OF APPROPRIATIONS: | | | | | |
| 52- 530 WOMENS CLUB/PERI PARK SLIDE REPAIR | | | | | 5,000 |
| 52- 532 REPAIR/REPLACE PICNIC TABLES | | | | | 10,000 |
| 52- 534 HEADWALL SCOUR (6 Bridge Ct) | | | | | 200,000 |
| 52- 536 355 FOREST AVE REPAIR (FHWA project) | | | | | 230,000 |
| 52- 538 92 MADRONE RD | | | | | 85,000 |
| 52- 540 300 TAMPALPAIS | | | | | 85,000 |
| 52- 542 173 TAMALPAIS RD | | | | | 15,000 |
| 52- 544 35 BERRY TRAIL | | | | | 5,000 |
| 52- 546 EMERGENCY PROTECTIVE MEASURES | - | - | | | 40,000 |
| 52- 548 SCENIC DR POT HOLE REPAIR | | | | | 12,000 |
| 52- 550 CREST AVE POT HOLE REPAIR 52- 552 DEBRIS/TREE REMOVAL/CLEAN UP | | | | | 20,000 |
| 52- 554 46 CANYON RD | | | | | 110,000 |
| Totals | - | - | | | 70,000 887,000 |
| | | | | | |
| NOTES: Projects reference FEMA categories and | I projects; Up | wards of 90% | FHWA fundir | ng | 1979 i 1988 (manipumaganja og skyngapuma mantaniska (haskalaka kinggalan Nasada ar |
| FEMA pays 75% of eligible costs Cal-OES pays 75% of remaining 25% | | and the Control of th | | | |
| Town pays approx. 6.5% | | | | | De Miller over an experience and the constant and the con |
| Peri Park slide repair may not be eligible | | | | | |



2017-18 Operating Budget

FUND DEPT 53 CIP - TOWN
CAPITAL PROJECTS

This activity encompasses the costs of capital projects funded by Town General Fund revenue Additional sources include Measure A (TAM Transportation tax) and Measure J

| FUND SUMMARY | FY 2014-15 Actual | FY 2015-16 Actual | FY 2016-17 Adopted | FY 2016-17 Projected | FY 2017-18 Adopted |
|---|----------------------|----------------------|-----------------------|-------------------------|-----------------------|
| | Aocaa | Actual | Adopted | Frojecteu | Adopted |
| BEGINNING FUND BAL | (25,310) | 170,523 | [| 145,992 | 192,62 |
| REVENUES | | | | | |
| 070 695 COUNTY - OTHER | | | | | 276,00 |
| 060 920 MEASURE A TAM TRANSP TAX | 96,554 | - | 21,000 | 18,554 | |
| 070 711 FEDERAL/STATE GRANT REVENUE | | | 45,000 | | 18,00 |
| 070 699 OTHER SEE NOTE | 5,000 | | 33,000 | | 49,37 |
| SUBTOTAL REVENUES | 101,554 | * | 99,000 | 18,554 | 343,37 |
| APPROPRIATIONS | | | | | |
| 821 OUTSIDE CONSULTING SVS | 16,417 | | | T | 25,00 |
| 825 ENVIRONMENTAL & PERMITS | | | | | |
| 826 ENGINEERING & DESIGN | 17,579 | 19,921 | | 42,727 | 54,00 |
| 827 CONSTRUCTION | 16,481 | 112,056 | 30,000 | 17,638 | 110,00 |
| 828 CONSTRUCTION ENGINEERING | | | 77,000 | | |
| 814 OTHER SUBTOTAL APPROPRIATIONS | 50,477 | 131,977 | 34,000 141,000 | CO 3CE | 200 27 |
| CODICIAL AFTICOPRIATIONS | 30,477 | 131,311 | 141,000 | 60,365 | 398,37 |
| RANSFERS | | | | | |
| 100 931 TSFR FROM FUND 01 - GENERAL FUND 100 941 TSFR FROM FUND 20 - MEASURE J | 79,756 | 48,446 | - 40 000 | 48,446 | |
| 100 941 TSFR FROM FUND 20 - MEASURE J | 20,000 45,000 | 20,000 | 40,000 | 40,000 | 50,00 |
| 100 949 TSFR FROM FUND 51 - CIP GRANTS | 45,000 | 40,000 | | | |
| SUBTOTAL TRANSFER | 144,756 | 108,446 | 40,000 | 88,446 | 50,00 |
| | ŕ | • | ŕ | · | · |
| NET DEPARTMENT ACTIVITY | 195,833 | (23,531) | (2,000) | 46,635 | (5,00 |
| ENDING FUND BAL | 170,523 | 146,992 | [| 192,627 | 187,62 |
| | | | | | |
| ALLOCATION OF APPROPRIATIONS: | | | | | |
| 53- 761 PAVEMENT MGMT PLAN ASST PROG | | | | | |
| 53- 804 SIDEWALK REPLACE/REPAIR & TREE TRIM 53- 819 MANZANITA ROAD SLIDE REPAIR | 16 304 | 23,051 | 30,000 | 4,343 | 35,00 |
| 53- 830 DOWNTOWN IMPROVEMENTS | 16,394 | 79,717 | | | 50.00 |
| 53- 867 TREE MAINT PROGRAM | | | 20,000 | | 50,00 |
| 53- 887 STREET RESURFACING/REPAIR | 34,083 | 29,159 | 34,000 | 45,242 | 249,37 |
| | | 50 | 57,000 | 10,780 | 64,00 |
| 53- 894 PARKADE IMPROVEMENTS | | | , , | | J ., J U |
| L. C. | L 50,477 | 131,977 | 141,000 | 60,365 | 398,37 |



NOTES:

Town of Fairfax

2017-18 Operating Budget

FUND DEPT 73 OPEN SPACE 673 OPEN SPACE

The Open Space Fund was established in June 2004. It is a fiduciary type fund whose activities are managed by the Open Space Committee. In March 2005, the Town purchased the Melvin Property from donations and an advance from the General Fund, which was paid back. In July 2008, the Town Council authorized transferring \$29,996 from the proceeds from the sale of 32 Powers Ln (Dunn) to the Open Space fund to be used for Capital Acquisition.

| FUND SUMMARY | | FY 2014-15 | FY 2015-16 | FY 2016-17 | FY 2016-17 | FY 2017-18 |
|--|------------|------------|------------|------------|------------|------------|
| | | Actual | Actual | Adopted | Projected | Adopted |
| BEGINNING FUND BAL | | 10,390 | 21,057 | | 15,692 | 24,601 |
| REVENUES | | | | | | |
| 070 815 COUNTY OPEN SPACE GRANT | | Г | | | | |
| 070 816 DONATIONS | SEE NOTE | 14,070 | 4,789 | 2,000 | 370 | 2,000 |
| 070 923 COUNTY MEASURE A PARK | | 50,000 | | | | |
| SUBTOTAL REVENUES | | 64,070 | 4,789 | 2,000 | 370 | 2,000 |
| <u>APPROPRIATIONS</u> | | | | | | |
| COMMITTEE | | | | | | |
| 811 POSTAGE 812 REPRODUCTION | | | | 2,000 | | 2,000 |
| 815 PRINTING | | | | | | - |
| 879 FUNDRAISING COST | | 1,388 | 114 | 2,000 | | 2,000 |
| 890 MISCELLANEOUS | | 15 | 960 | - | 461 | - |
| 931 BLDGS & LAND | SEE NOTE | 60,000 | 10,000 | | | |
| SUBTOTAL APPROPRIATIONS | | 61,403 | 11,074 | 4,000 | 461 | 4,000 |
| TRANSFERS | | | | | | |
| 100 931 TSFR FROM GENERAL FUND | SEE NOTE | 8,000 | - 1 | 4,000 | 4,000 | 4,000 |
| 100 TSFR FROM FUND 23 - MEAS A PA | ARK | | 5,000 | 10,000 | 5,000 | |
| 100 699 LOAN FROM GENERAL FUND | SEE NOTE | | | | | |
| SUBTOTAL TRANSFER | | 8,000 | 5,000 | 14,000 | 9,000 | 4,000 |
| NET DEPARTMENT ACTIVITY | | 10,667 | (1,285) | 12,000 | 8,909 | 2,000 |
| ENDING FUND BAL | | 21,057 | 19,772 | Γ | 24,601 | 26,601 |
| • | | <u> </u> | | L | | |
| ALLOCATION OF FUND BALANCE: | | | | | | |
| Designated for Skyranch Property | | | | - | 5,000 | _ |
| Designated for Parkland Restoration | SEE NOTE 1 | | | | 5,000 | |
| Designated for Capital Acquisition | SEE NOTE 2 | 300 | 300 | 10,000 | 10,000 | |
| Undesignated Balance | | 20,757 | 19,472 | 32,585 | 4,601 | 26,601 |
| | | 21,057 | 19,772 | 42,585 | 24,601 | 26,601 |
| Property Acquisitions | | | | | | |
| Property Acquisitions Melvin Property (APN: 197-070-05) 2005 | | 200,000 | | | | |
| Tax Default (Toyon) (APN: 03-673-931) 2009 | | 6,100 | | | | |
| Upper Ridgeway (APN #001-193-07) 2013 | | 48,283 | | | | |
| Skyranch 2014 | | 60,000 | | | | |

| A STATE OF THE PROPERTY OF THE | |
|--|--|
| 816 FY14 - County (\$10,000); | San Anselmo Open Space (\$5,000); and Marin Open Space (\$2,000) |
| 931 FY14 Purchase of Upper | |
| Note 1 - Measure A (\$5,000) | |
| Note 2 - Fund 23 Measure A (\$20 | ,000) & Donations (\$12,807) |
| | |

FY2017-18 TO FY2021-22

ADOPTED Five Year Capital Improvement Program



MAYOR John Reed

VICE MAYOR Peter Lacques

COUNCIL MEMBERS
David Weinsoff
Renée Goddard
Barbara Coler

CAPITAL IMPROVEMENT PROGRAM BUDGET FY 2015/16

| Accounted Accounted No. 1982 PROJECT Project Phase February (2014) Estimated Federal / State Accounted Size (2014) Federal / State (2014) Accounted Accounted Size (2014) Federal / State (2014) Accounted Accounted Size (2014) Federal / State (2014) Accounted Size (2014) </th <th></th> <th>EXPENDITURES</th> <th></th> <th></th> <th></th> <th>H</th> <th>UNDING SOL</th> <th>FUNDING SOURCE 2015/16</th> <th></th> <th></th> <th></th> | | EXPENDITURES | | | | H | UNDING SOL | FUNDING SOURCE 2015/16 | | | |
|---|----------------|--|----------------|--|--|--|--|--|--|---|--|
| CREEK KOAD BRIDGE Design & Const 199,000 246,000 30,000 14,000 14,000 19,000 19,000 19,000 19,000 19,000 19,000 19,000 10,000 <th>Account No:</th> <th></th> <th>Project Phase</th> <th>Estimated Total Project Costs FY16</th> <th>Federal / State Funding</th> <th>Gas Tax</th> <th>Measure J Match Grant Funds</th> <th>Measure A & B TAM Transport Tax</th> <th>Measure A Parks</th> <th>Transfers General Fund & Other</th> <th>Pavilion Fund</th> | Account No: | | Project Phase | Estimated Total Project Costs FY16 | Federal / State Funding | Gas Tax | Measure J Match Grant Funds | Measure A & B TAM Transport Tax | Measure A Parks | Transfers General Fund & Other | Pavilion Fund |
| CREEK ROAD BRIDGE CORSEL ROAD BRIDGE 193,000 177,000 16,000 16,000 16,000 10,000 | 51-856 | | Design & Const | 290,000 | 246,000 | 30,000 | 14,000 | | | | |
| BRINGE STRUCE. MARIAN PROG. Design & Const 150,000 122,000 28,000 28,000 10,000 PARK FACILITY MARIAN PROGEMENTS. Design & Const 28,745 37,500 13,000 350,000 10,000 PAVILLON SEISMIC RETROFIT Design & Const 50,000 37,500 36,000 36,000 10,000 PAVILLON SEISMIC RETROFIT Design & Const 70,000 37,500 208,000 36,000 48,000 MISC PARK & TRAIL IMPROVEMENTS Design & Const 223,000 208,000 208,000 208,000 16,000 ATREE TRIMMING Design & Const 145,000 30,000 26,000 26,000 40,000 SIDEWALK REPLACEREPAIR Annual Program 95,000 208,000 26,000 26,000 40,000 MANZANITA RD SLIDE REPAIR Design & Const 145,000 300,000 26,000 40,000 DOWNITOWIN IMPROVEMENTS Design & Const 400,000 200,000 26,000 26,000 40,000 TOTALS S 21,21,745 1,099,000 200,000 265, | 51-873 | | Design & Const | 193,000 | 177,000 | The state of the s | 16,000 | THE PROPERTY OF THE PROPERTY O | | | |
| PARK FACILITY MARROVEMENTS: Design & Const 28,745 TI8,745 118,745 10,000 10,000 BIRE SPINE CLUB REHABILITATION Design & Const 363,000 37,500 13,000 350,000 - - PAVILLON SEISMIC RETROFIT Design & Const 70,000 37,500 - </td <td>51-871</td> <td>BRIDGE PREVENTIVE MAINT PROG - SPRUCE, MARIN CANYON BRIDGES</td> <td>Design & Const</td> <td>150,000</td> <td>122,000</td> <td>AND A COMMISSION OF THE PROPERTY OF THE PROPER</td> <td>28,000</td> <td></td> <td></td> <td></td> <td>TOTAL COLUMN TO THE PARTY COLUMN TO THE PARTY</td> | 51-871 | BRIDGE PREVENTIVE MAINT PROG - SPRUCE, MARIN CANYON BRIDGES | Design & Const | 150,000 | 122,000 | AND A COMMISSION OF THE PROPERTY OF THE PROPER | 28,000 | | | | TOTAL COLUMN TO THE PARTY |
| PAVILLON SEISMIC RETAIL Design & Const 56,000 37,500 13,000 350,000 7,500 PAVILLON SEISMIC RETROFIT Design & Const 50,000 37,500 48,000 PAVILLON SEISMIC RETAIL Design & Const 70,000 37,500 48,000 | 51-820 | PARK FACILITY IMPROVEMENTS: WOMEN'S CLUB REHABILITATION | Design & Const | 28,745 | | Avoid the control of | 18,745 | | 10,000 | | |
| PAVILION SEISMIC RETROFIT Design & Const 50,000 37,500 - | 51-875 | BIKE SPINE CLASS I BIKE LANE | Design & Const | 363,000 | A SECTION OF SECTION O | | 13,000 | 350,000 | | | The state of the s |
| PAVILION ROOF REPAIR Design & Const 70,000 70,000 36,000 48,000 48,000 AZALEA AVENUE BRIDGE Design & Const 223,000 208,000 208,000 76,000 15,000 SIDEWALK REPLACE/REPAIR Annual Program 30,000 208,000 208,000 48,406 15,000 SIDEWALK REPLACE/REPAIR Annual Program 30,000 25,000 25,000 48,446 STREET RESURFACING & REPAIR Annual Program 95,000 300,000 25,000 26,000 40,000 DOWN/TOWN IMPROVEMENTS Design & Const 400,000 300,000 5,000 5,500 7,500 7,000 PARKADE IMPROVEMENTS Design & Const 400,000 300,000 5,000 5,600 7,000 7,000 TOTALS S 2,121,746 S 1,090,500 S 30,000 S 657,259 S 657,259 S 650,000 103,446 | 51-909 | and the second | Design & Const | 50,000 | 37,500 | | • | | The state of the s | | 12,500 |
| MISC PARK & TRAIL IMPROVEMIENTS Design & Const 84,000 208,000 36,000 48,000 48,000 15,000 AZALEA AVENUE BRIDGE Design & Const 223,000 208,000 - 30,000 - 15,000 SIDEWALK REPLACE/REPAIR Annual Program 30,000 - 30,000 - 48,406 MANZANITA RD SLIDE REPAIR Annual Program 95,000 - 30,000 25,000 40,000 STREET RESURFACING & REPAIR Annual Program 95,000 300,000 25,000 40,000 DOWNITOWIN IMPROVEMENTS Design & Const 400,000 300,000 5,55,745 8,5745 TOTALS \$ 2,121,745 \$ 1,090,500 \$ 30,000 \$ 567,299 \$ 58,000 103,446 | 51-872 | PAVILION ROOF REPAIR | Design & Const | 70,000 | | mine and the control of the control | | The control of the co | # | | 70,000 |
| AZALEA AVENUE BRIDGE Design & Const 223,000 208,000 - 30,000 - 15,000 SIDEWALK REPLACE/REPAIR Annual Program 30,000 - 30,000 - 30,000 48,446 MANZANITA RD SLIDE REPAIR Design & Const 145,000 - 30,000 25,000 48,446 STREET RESURFACING & REPAIR Annual Program 95,000 - 30,000 25,000 40,000 DOWNITOWIN IMPROVEMENTS Design & Const - 400,000 300,000 300,000 5,25,000 85,745 85,745 TOTALS \$ 2,121,745 \$ 1,090,500 \$ 300,000 \$ 200,000 \$ 585,729 \$ 58,000 \$ 103,446 | 51-841 | MISC PARK & TRAIL IMPROVEMENTS | Design & Const | 84,000 | The state of the s | | 36,000 | de la companya de la | 48,000 | | |
| SIDEWALK REPLACE/REPAIR Annual Program 30,000 - 30,000 - 30,000 48,446 MANZANITA RD SLIDE REPAIR Design & Const 145,000 - 30,000 25,000 40,000 STREET RESURFACING & REPAIR Annual Program 95,000 300,000 - 30,000 25,000 40,000 DOWNTOWN IMPROVEMENTS Design & Const - 400,000 300,000 114,255 85,745 - TOTALS \$ 2,121,745 \$ 1,090,500 \$ 30,000 \$ 200,000 \$ 567,299 \$ 58,000 \$ 103,446 | 51-843 | AZALEA AVENUE BRIDGE | Design & Const | 223,000 | 208,000 | Compression II (MAINTE STREET AND | Proposition (1990) Facility (1994) and (1994 | | Color to the color | 15,000 | |
| MANZANITA RD SLIDE REPAIR Design & Const 145,000 - 30,000 25,000 48,446 STREET RESURFACING & REPAIR Annual Program 95,000 - 30,000 25,000 40,000 DOWNTOWN IMPROVEMENTS Design & Const 400,000 300,000 144,255 85,745 5 TOTALS \$ 2,121,745 \$ 1,090,500 \$ 30,000 \$ 557,299 \$ 58,000 \$ 103,446 | 53-804 | SIDEWALK REPLACE/REPAIR & TREE TRIMMING | Annual Program | 30,000 | | - | 30,000 | | | | |
| STREET RESURFACING & REPAIR Annual Program 95,000 - 30,000 . 25,000 40,000 DOWNTOWN IMPROVEMENTS Design & Const - 400,000 300,000 14,255 85,745 TOTALS \$ 2,121,745 \$ 1,090,500 \$ 30,000 \$ 557,299 \$ 58,000 \$ 103,446 | 53-819 | MANZANITA RD SLIDE REPAIR | Design & Const | 145,000 | | | | 96,554 | The state of the s | 48,446 | The second of th |
| DOWNITOWN IMPROVEMENTS Design & Const - 400,000 300,000 300,000 14,255 85,745 - TOTALS \$ 2,121,745 \$ 1,090,500 \$ 30,000 \$ 200,000 \$ 557,299 \$ 58,000 \$ 103,446 | 53-887 | STREET RESURFACING & REPAIR | Annual Program | 95,000 | | CONTRACTOR OF THE PROPERTY OF | 30,000 | . 25,000 | | 40,000 | |
| PARKADE IMPROVEMENTS Design & Const 400,000 300,000 14,255 85,745 - TOTALS \$ 2,121,745 \$ 1,090,500 \$ 30,000 \$ 557,299 \$ 58,000 \$ 103,446 | | | Design & Const | • | | | | | | | |
| \$ 2,121,745 \$ 1,090,500 \$ 30,000 \$ 200,000 \$ 557,299 \$ 58,000 \$ 103,446 | 53-894 | | Design & Const | 400,000 | 300,000 | | 14,255 | 85,745 | | | |
| | | TOTALS | | - | | | | 2000 | | | \$ 82,500 |

CAPITAL IMPROVEMENT PROGRAM BUDGET FY 2016/17

| | EXPENDITURES | | | | | FUNDING SC | FUNDING SOURCE 2016/17 | 17 | | |
|--|--|----------------|--|--|--|--|------------------------|--|------------------------|-----------|
| Account No: | PROJECT | Project Phase | Estimated Total Project Costs FY17 | Federal / State Funding | Measure J Match Grant Funds | Measure A & B TAM Transport Tax | Measure A Parks | Transfers General Fund & Other | Fed/State Financing | County |
| 51-820 | PARK FACILITY IMPROVEMENTS: WOMEN'S CLUB REHABILITATION | Design & Const | 20,000 | | į | | 20,000 | l. | | |
| 51-875 | BIKE SPINE CLASS I BIKE LANE | Design & Const | 308,000 | | 13,000 | 295,000 | | ı | | 1 |
| 51-856 | MEADOW WAY BRIDGE | Design & Const | 290,000 | 246,000 | ı | 44,000 | | | | |
| 51-871 | BRIDGE PREVENTIVE MAINT PROG - SPRUCE, MARIN CANYON BRIDGES | Design & Const | 75,000 | 56,000 | T T T T T T T T T T T T T T T T T T T | 19,000 | | | | |
| 51-873 | CREEK ROAD BRIDGE | Design & Const | 193,000 | 177,000 | ı | 16,000 | | 1 | | |
| 51-909 | PAVILION SEISMIC RETROFIT | Design & Const | 48,000 | | | | • | 48,000 | | |
| 51-841 | MISC PARK & TRAIL IMPROVEMENTS | Design & Const | 50,000 | | 50,000 | | 1 | | | |
| 51-843 | AZALEA AVENUE BRIDGE | Design & Const | 243,000 | 208,000 | | | | | | 35,000 |
| 51-810 | STREET RESURFACING & REPAIR SELECTED AREAS OF SFD | Design & Const | 155,000 | manadoren a afrikan ekspelanturkan kelenturkan kelenturkan kelenturkan kelenturkan kelenturkan kelenturkan kel | t | and the state of t | | 22,671 | 132,329 | |
| 51-812 | STREET RESURFACING & REPAIR TAMALPAIS RD | Design & Const | 79,000 | | | | | 79,000 | | |
| 51-814 | STREET RESURFACING & REPAIR MOUNTAIN VIEW RD | Design & Const | 157,891 | 157,891 | ************************************** | | | | | |
| 51-816 | STREET RESURFACING & REPAIR CANYON RD STABILIZATION | Design & Const | 85,000 | THE CONTRACT AND C | | | | AND A DESCRIPTION OF THE PROPERTY WAS DESCRIPTION OF THE PROPERTY AND A DE | 85,000 | |
| 53-804 | SIDEWALK REPLACE & REPAIR | Annual Program | 30'00 | | 30,000 | | | | | |
| 53-830 | DOWNTOWN IMPROVEMENTS | Design & Const | | | | | | | | |
| 53-887 | STREET RESURFACING & REPAIR | Annual Program | 39,000 | | 1 | 6,000 | | | 33,000 | |
| 53-894 | PARKADE IMPROVEMENTS | Design & Const | 57,000 | 45,000 | 12,000 | • | | 1 | | |
| TO DESCRIPTION OF THE PROPERTY | TOTALS | | \$ 1,829,891 | \$ 889,891 | \$ 105,000 | \$ 380,000 | \$ 20,000 | \$ 149,671 | \$ 250,329 | \$ 35,000 |

CAPITAL IMPROVEMENT PROGRAM BUDGET FY 2017/18

| | EXPENDITURES | | | | | | FUNDING SOURCE 2017/18 | URCE 2017 , | /18 | | | |
|----------------|--|----------------|--|--|--|--|--|--|--|--|--|--|
| Account No: | nt PROJECT | Project Phase | Estimated Total Project Costs FY17 | Federal / State Funding | Gas Tax | Measure J Match Grant Funds | Measure A & B TAM Transport Tax | Measure A Parks | Gen Fund (Meas C) &Transfers | County Financing | PG&E & Grant | OTHER |
| 51-820 | DARK FACILITY IMPROVEMENTS: WOMEN'S CLUB REHABILITATION | Design & Const | 25,000 | | | 1 | | 25,000 | • | | | REPRESENTATION FOR THE PROPERTY OF THE PROPERT |
| 51-875 | 5 BIKE SPINE CLASS I BIKE LANE | Design & Const | 323,000 | | | į | 283,000 | • | 40,000 | | ŧ | |
| 51-856 | 3 MEADOW WAY BRIDGE | Design & Const | 225,000 | 191,000 | 34,000 | * | | | | Control of the Contro | Contract Of the party in the contract of the c | receiped a servicio de la marcia |
| 51-871 | BRIDGE PREVENTIVE MAINT PROG - SPRUCE, MARIN CANYON BRIDGES | Design & Const | 119,500 | 000'86 | | 21,500 | l | | | | | ALDER/ |
| 51-873 | 3 CREEK ROAD BRIDGE | Design & Const | 126,000 | 116,000 | 10,000 | | • | | t | | AND THE PROPERTY OF THE PROPER | And a state of the |
| 51-909 | 9 PAVILION SEISMIC RETROFIT | Design & Const | 38,000 | # # The state of t | | The state of the s | | • | 38,000 | | | |
| 51-841 | 1 MISC PARK & TRAIL IMPROVEMENTS | Design & Const | 000'09 | | | 000'09 | | • | | | | ANNO PY II Cumb Cumanica distanti |
| 51-843 | 3 AZALEA AVENUE BRIDGE | Design & Const | 227,000 | 192,000 | | | - Annual Control of the Annual Control of th | | | | 35,000 | i de de la companio de de la companio de del companio del c |
| 51-810 | STREET RESURFACING & REPAIR SELECTED AREAS OF SFD | Design & Const | 100,000 | | | | | | | 100,000 | And the state of t | NACONIO, I NOTO CONTANTO CONTANTO O CONTANTO DE CONTANTO CONTANTO DE CONTANTO |
| 51-812 | STREET RESURFACING & REPAIR TAMALPAIS RD | Design & Const | 115,217 | Construction and the construction of the const | - or | | 95,217 | AND TO COMPANY AND THE PROPERTY OF THE PROPERT | | | 20,000 | |
| 51-814 | STREET RESURFACING & REPAIR MOUNTAIN VIEW RD | Design & Const | 165,000 | E Transport of the contract of | | | 157,891 | | | | 7,109 | |
| 51-816 | STREET RESURFACING & REPAIR CANYON RD STABILIZATION | Design & Const | 75,000 | | THE PROPERTY OF THE PROPERTY O | | • | | | 75,000 | | THE VIEW OF THE PROPERTY OF THE VIEW OF THE PROPERTY OF THE VIEW O |
| 52-ALL | L DISASTER REPAIRS | Design & Const | 887,000 | 822,938 | | | | | ı | 49,000 | | 15,062 |
| 53-804 | 4 SIDEWALK REPLACE & REPAIR | Annual Program | 35,000 | | | 35,000 | | | | | | A CONTRACTOR OF THE PARTY OF TH |
| 53-830 | DOWNTOWN IMPROVEMENTS | Design & Const | 50,000 | | | | | | Andrew - Market and American State of the St | 50,000 | And the state of t | mader kerneja de kremannen de mader kan de kremannen de de de |
| 53-887 | 7 STREET RESURFACING & REPAIR | Annual Program | 249,370 | | | 1 | £ | | 49,370 | 200,000 | The same of the sa | ado Octobrilo de destructura addición proprieta a morpa de del |
| 53-894 | PARKADE IMPROVEMENTS | Design & Const | 64,000 | 18,000 | | 20,000 | - | | | 26,000 | | endos estados e |
| | TOTALS | | \$ 2,884,087 | \$ 1,437,938 | \$ 44,000 | \$ 136,500 | \$ 536,108 | \$ 25,000 | \$ 127,370 | \$ 500,000 | \$ 62,109 | \$ 15,062 |
| | | | | | | | | | *************************************** | | | |

FIVE YEAR CAPITAL IMPROVEMENT PROGRAM BY FUNDING SOURCE

| To the state of th | | TOTAL | COLOR TO STATE OF THE COLOR OF | | Meas J | 20078 | | | Gen Fund | | |
|--|--|--------------------------------|--|--|--|--|-----------------|--|----------------------------------|--|------------|
| Account No: | PROJECT | ESTIMATED FIVE YEAR COST | Fed/State Funding | Gas Tax | Match Grant Funds | Meds A&B TAM Transport | Meas A Parks | County | (Meas C) Transfers & Other | County Financing | Other |
| 51-820 | PARK FACILITY IMPROVEMENTS: WOMEN'S CLUB REHABILITATION | 25,000 | | A THE CONTRACT OF THE CONTRACT | in the second se | | 25,000 | | E . | | |
| 51-875 | BIKE SPINE CLASS I BIKE LANE | 323,000 | autor i committa autorita. | | 1 | 283,000 | ı | | 40,000 | 1 | |
| 51-856 | MEADOW WAY BRIDGE | 2,999,000 | 2,902,000 | 87,000 | 10,000 | 1 | | | | T VALUE OF THE STATE OF THE STA | |
| 51-871 | BRIDGE PREVENTIVE MAINT PROG - SPRUCE, MARIN CANYON BRIDGES | 800,500 | 000'.299 | 78,000 | 35,500 | E | | | 20,000 | | |
| 51-873 | CREEK ROAD BRIDGE | 1,849,000 | 1,800,000 | 27,000 | 22,000 | T | | | 1 | | 1 |
| 51-909 | PAVILION SEISMIC RETROFIT | 590,000 | 450,000 | | 000'69 | | 1 | | 71,000 | | |
| 51-841 | MISC PARK & TRAIL IMPROVEMENTS | 394,000 | | Andrew Aller American Communication of the Communic | 336,000 | | 58,000 | , | | | |
| 51-843 | AZALEA AVENUE BRIDGE | 2,245,000 | 2,180,000 | | · Control of the cont | | | 65,000 | 1 | | 1 |
| 51-810 | STREET RESURFACING & REPAIR SELECTED AREAS OF SFD | 100,000 | | A POPULATION OF THE PROPERTY O | 3 | 1 | | magnetismus alls of set of music cales and by propositive between the | | The second of th | 100,000 |
| 51-812 | STREET RESURFACING & REPAIR TAMALPAIS RD | 115,217 | | A production of the control of the c | The state of the s | em applicaçõe de la applicaçõe de la circulaçõe de la cir | | | | | 115,217 |
| 51-814 | STREET RESURFACING & REPAIR MOUNTAIN VIEW RD | 165,000 | i | THE COURSE WAS CONTRACTED BY THE COURSE WAS COURSE WAS CONTRACTED BY THE COURSE WAS COUNTRACTED BY THE COURSE WAS CONTRACTED BY THE | E E | 157,891 | | | • | | 7,109 |
| 51-816 | STREET RESURFACING & REPAIR CANYON RD STABILIZATION | 75,000 | | | | | | ANALIA (APPRALITATION CONTRACTOR AND ANALIA (APP | | 75,000 | |
| 53-804 | SIDEWALK REPLACE & REPAIR | 155,000 | The National Advantage of the Control of the Contro | 80,000 | 75,000 | | | | | | |
| 53-830 | DOWNTOWN IMPROVEMENTS | 450,000 | | • | Ł | | | | | 400,000 | 50,000 |
| 53-887 | STREET RESURFACING & REPAIR | 629,370 | 200,000 | • | • | 380,000 | | | 1 | • | 49,370 |
| 53-894 | PARKADE IMPROVEMENTS | 376,000 | 273,000 | | 40,000 | ŧ | | | Ī | 63,000 | |
| | TOTALS | \$ 11,291,087 | \$ 8,472,000 | \$ 272,000 | \$ 587,500 | \$ 820,891 | \$ 83,000 | \$ 65,000 | \$ 131,000 | \$ 538,000 | \$ 321,696 |
| | | | | | | | | | | | |

FIVE YEAR CAPITAL IMPROVEMENT PROGRAM EXPENSES BY PROJECT

| Account No: | PROJECT | TOTAL FIVE YEAR PROJECT COSTS | PRIOR YEARS | PROPOSED FY 17/18 | ESTIMATED FY 18/19 | ESTIMATED FY 19/20 | ESTIMATED FY 20/21 | ESTIMATED FY 21/22 |
|--|--|--|--|----------------------|-----------------------|--|--|--|
| 51-820 | PARK FACILITY IMPROVEMENTS: WOMEN'S CLUB REHABILITATION | 25,000 | ţ | 25,000 | • | • | 1 | ľ |
| 51-875 | BIKE SPINE CLASS I BIKE LANE | 323,000 | 1 | 323,000 | ı | | 1 | ľ |
| 51-856 | MEADOW WAY BRIDGE | 2,999,000 | 54,000 | 225,000 | 239,000 | 2,481,000 | | • |
| 51-871 | BRIDGE PREVENTIVE MAINT PROG - SPRUCE, MARIN CANYON BRIDGES | 800,500 | 140,000 | 119,500 | 541,000 | • | | |
| 51-873 | CREEK ROAD BRIDGE | 1,849,000 | 190,000 | 126,000 | 1,533,000 | ı | ŧ | • |
| 51-909 | PAVILION SEISMIC RETROFIT | 590,000 | 30,379 | 38,000 | 102,000 | 419,621 | | Transmission trans |
| 51-841 | MISC PARK & TRAIL IMPROVEMENTS | 394,000 | 94,000 | 000'09 | 000'09 | 000'09 | 000'09 | 000'09 |
| 51-843 | AZALEA AVENUE BRIDGE | 2,245,000 | • | 227,000 | 000'06 | 1,928,000 | | |
| 51-810 | STREET RESURFACING & REPAIR SELECTED AREAS OF SFD | 100,000 | - Pro-Pro-Pro-Pro-Pro-Pro-Pro-Pro-Pro-Pro- | 100,000 | | | | |
| 51-812 | STREET RESURFACING & REPAIR TAMALPAIS RD | 115,217 | THE REAL PROPERTY AND ADDRESS OF THE PROPERTY ADDRESS OF THE PROPERTY AND ADDRESS OF THE PROPERTY | 115,217 | | | от верой применя в поменя в применя в применя в применя в поменя в поменя в поменя в поменя в поменя в поменя | |
| 51-814 | STREET RESURFACING & REPAIR MOUNTAIN VIEW RD | 165,000 | | 165,000 | | | Prince of the Control | |
| 51-816 | STREET RESURFACING & REPAIR CANYON RD STABILIZATION | 75,000 | The state of the s | 75,000 | | The state of the s | | |
| 53-804 | SIDEWALK REPLACE/REPAIR & TREE TRIMMING | 155,000 | ľ | 35,000 | 30,000 | 30,000 | 30,000 | 30,000 |
| 53-830 | DOWNTOWN IMPROVEMENTS | 450,000 | | 50,000 | 100,000 | 100,000 | 100,000 | 100,000 |
| 53-887 | STREET RESURFACING & REPAIR | 629,370 | • | 249,370 | 95,000 | 95,000 | 95,000 | 95,000 |
| 53-894 | PARKADE IMPROVEMENTS | 376,000 | | 64,000 | 312,000 | | | |
| Water and the agreement of the control of the contr | TOTALS | \$ 11,291,087 | \$ 508,379 | \$ 1,997,087 | \$ 3,102,000 | \$ 5,113,621 | \$ 285,000 | \$ 285,000 |
| | | The state of the s | ~ | | 3 |) | | |



2017-18 Capital Budget

CAPITAL IMPROVEMENTS

| 2017/18 PROJECT SUMMARY | TOTAL | TOTAL | TOTAL | TOTAL. | TOTAL |
|--|-----------|---------|--|-------------------------------------|---|
| 2017/101 ROOLOT COMMART | FUND 51 | FUND 52 | FUND 53 | FUND 54 | FY 2017/18 |
| | | | ************************************** | Account of the second of the second | Santana ang ang ang ang ang ang ang ang ang |
| REVENUES | | | | | |
| 060 920 MEASURE A/B PROCEEDS | 536,108 | | - | | 536,108 |
| 070 699 FEDERAL/STATE GRANT REVENUE | - | 330,188 | 18,000 | | 348,188 |
| 070 699 FEDERAL BPMP | 98,000 | | - | ····· | 98,000 |
| 070 864 STATE PARK BOND REVENUE | - | | - | | - |
| 070 695 COUNTY | 35,000 | | - | | 35,000 |
| 070 710 HIGHWAY BRIDGE PROGRAM (HBP) | 499,000 | | | | 499,000 |
| FINANCING | 75,000 | | 276,000 | | 351,000 |
| OTHER | 127,109 | | 49,370 | | 176,479 |
| TO BE DETERMINED | - | | - | | - |
| SUBTOTAL REVENUES | 1,370,217 | 330,188 | 343,370 | • | 2,043,775 |
| | | · | · | | |
| APPROPRIATIONS | | | | | |
| 821 OUTSIDE CONSULTING SVS | 47,000 | | 24,370 | | 71,370 |
| 825 ENVIRONMENTAL & PERMITS | 53,500 | | - | | 53,500 |
| 826 ENGINEERING & DESIGN | 710,891 | | 64,000 | | 774,891 |
| 827 CONSTRUCTION | 757,326 | 887,000 | 310,000 | | 1,954,326 |
| 828 CONSTRUCTION ENGINEERING | _ | | • | | - |
| OTHER | 30,000 | | - | | 30,000 |
| SUBTOTAL APPROPRIATIONS | 1,598,717 | 887,000 | 398,370 | - | 2,884,087 |
| TRANSFERS | | | | | |
| 100 941 TSFR FUND 01 - GEN FUND (Meas C) | 40,000 | | | | 40.000 |
| 100 941 TSFR FUND 20 - MEASURE J | 81,500 | | 55,000 | | 40,000 136,500 |
| 100 942 TSFR FUND 21 - GAS TAX | 44,000 | | 55,000 | | 44,000 |
| 100 942 TSFR FUND 22 - MEASURE A TRANS | 44,000 | | - | | 44,000 |
| 100 951 TSFR FUND 23 - MEASURE A PARKS | 25,000 | | | | 25,000 |
| | <u> </u> | | | | |
| SUBTOTAL TRANSFER | 190,500 | - | 55,000 | - | 245,500 |
| NET DEPARTMENT ACTIVITY | (38,000) | | - | | (594,812) |

| NOTES: |
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2017-18 Capital Budget

CAPITAL IMPROVEMENTS

| | No. | | | | |
|--|-----------|-----------|--|---------|------------|
| PROJECT SUMMARY - ALL YEARS | TOTAL | TOTAL | TOTAL | TOTAL | TOTAL |
| TROOLOT SOMMART - ALL TEARS | FUND 51 | FUND 52 | FUND 53 | FUND 54 | PROJECT |
| | | | <u> Companyang ang Pangangan ang Pangang ang Pangang ang Pangang ang Pangang ang Pangang ang Pangang ang Pangang</u> | | E |
| REVENUES | | | | | |
| 060 920 MEASURE A/B PROCEEDS | 594,108 | | 380,000 | | 974,108 |
| 070 699 FEDERAL/STATE GRANT REVENUE | 450,000 | 330,188 | 273,000 | | 1,053,188 |
| 070 699 FEDERAL BPMP | 667,000 | | - | | 667,000 |
| 070 864 STATE PARK BOND REVENUE | - | | - | | - |
| 070 695 COUNTY | 65,000 | | ••• | | 65,000 |
| 070 710 HIGHWAY BRIDGE PROGRAM (HBP) | 6,882,000 | | - | | 6,882,000 |
| FINANCING | 75,000 | | 313,000 | | 388,000 |
| OTHER | 127,109 | | 49,370 | | 176,479 |
| TO BE DETERMINED | - | | 400,000 | | 400,000 |
| SUBTOTAL REVENUES | 8,860,217 | 330,188 | 1,415,370 | - | 10,605,775 |
| | | | | | |
| <u>APPROPRIATIONS</u> | | | | | |
| 821 OUTSIDE CONSULTING SVS | 56,000 | | 44,370 | | 100,370 |
| 825 ENVIRONMENTAL & PERMITS | 154,500 | | | | 154,500 |
| 826 ENGINEERING & DESIGN | 1,514,270 | | 184,000 | | 1,698,270 |
| 827 CONSTRUCTION | 7,925,947 | 887,000 | 1,382,000 | | 10,194,947 |
| 828 CONSTRUCTION ENGINEERING | - | | - | | - |
| OTHER | 30,000 | | - | | 30,000 |
| SUBTOTAL APPROPRIATIONS | 9,680,717 | 887,000 | 1,610,370 | - | 12,178,087 |
| | | · | | | , , |
| TRANSFERS | | | | | |
| 100 941 TSFR FUND 01 - GEN FUND (Meas C) | 131,000 | - | | | 131,000 |
| 100 941 TSFR FUND 20 - MEASURE J | 472,500 | | 115,000 | | 587,500 |
| 100 942 TSFR FUND 21 - GAS TAX | 192,000 | | 80,000 | | 272,000 |
| 100 942 TSFR FUND 22 - MEASURE A TRANS | - | | - | | - |
| 100 951 TSFR FUND 23 - MEASURE A PARKS | 25,000 | | - | | 25,000 |
| SUBTOTAL TRANSFER | 820,500 | - | 195,000 | • | 1,015,500 |
| NET DEPARTMENT ACTIVITY | - | (556,812) | - | - | (556,812) |
| | | | | | |

| NOTE | S: | |
|-------|----|----------------------------------|
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| | | |
| ***** | | en Maria de L'angle y nyangan ma |



2017-18 Capital Budget

PARK FACILITY IMPROVEMENTS 51-820 **PROJECT**

WOMEN'S CLUB REHABILITATION

Funds for this project will be used to make the stage more accessible by: 1) installing a lift for the stage, and 2) paint Womens Club & 3) improve lighting

| VOA MANITO FOOT OOG | ESTIMATED | PRIOR YEAR | FY 2017-18 | FY 2018-19 | FY 2019-20 | FY 2020-21 | FY 2021-22 |
|---------------------|-----------|------------|------------|------------|------------|---------------------|------------|
| TACUECI SUMMANI | TOTAL | ACTUAL | BUDGET | ESTIMATED | ESTIMATED | ESTIMATED ESTIMATED | ESTIMATED |

REVENUES

070 699 FEDERAL/STATE GRANT REVENUE 060 920 MEASURE A/B PROCEEDS

070 699 FEDERAL BPMP

070 864 STATE PARK BOND REVENUE 070 695 COUNTY

070 710 HIGHWAY BRIDGE PROGRAM (HBP) FINANCING

TO BE DETERMINED OTHER

SUBTOTAL REVENUES

APPROPRIATIONS

821 OUTSIDE CONSULTING SVS

ENVIRONMENTAL & PERMITS 825

ENGINEERING & DESIGN CONSTRUCTION 826

CONSTRUCTION ENGINEERING 827 828

SUBTOTAL APPROPRIATIONS

TRANSFERS

100 941 TSFR FUND 01 - GEN FUND (Meas C) 100 941 TSFR FUND 20 - MEASURE J

100 942 TSFR FUND 21 - GAS TAX 100 951 TSFR FUND 23 - MEASURE A PARKS 100 951 TSFR FUND 55 - MEASURE K

SUBTOTAL TRANSFER

NET DEPARTMENT ACTIVITY

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2017-18 Capital Budget

STREET IMPROVMENTS 51-875 **PROJECT**

Spine project from Glenn Dr. to the school athletic field. The crosswalk at Glenn Dr. and Sir Francis Drake Blvd. will be enhanced to create a high-visibility crosswalk. This project designs and constructs a Class I bike lane (i.e., both "to and from" lanes on the same side of the street separated from traffic) which completes the Bike **BIKE SPINE CLASS I BIKE LANE**

| PROJECT SUMMARY | ESTIMATED TOTAL | PRIOR YEAR ACTUAL | FY 2017-18 BUDGET | FY 2018-19 ESTIMATED | FY 2019-20 ESTIMATED | FY 2020-21 ESTIMATED | FY 2021-22 ESTIMATED |
|--|---|--|---|--|---|--|---|
| REVENUES | | | | | | | |
| 060 920 MEASURE A/B PROCEEDS 070 699 FEDERAL/STATE GRANT REVENUE | 283,000 | | 283,000 | | | | |
| | | | 2 | | | | |
| 864 | ŧ | | | | | | |
| 695 | ı | | | | | | |
| U/U /IU HIGHWAY BRIDGE PROGRAM (HBP) FINANCINA | | | | | | | |
| OTHER | 1 | | | | | | |
| TO BE DETERMINED | 1 | | | | | | |
| SUBTOTAL REVENUES | 283,000 | | 283,000 | * | | - | |
| APPROPRIATIONS | | | | | | | |
| 821 OUTSIDE CONSULTING SVS | 8,000 | | 8,000 | | | | |
| | | | | | | | |
| | | | | | | | |
| | 285,000 | | 285,000 | | | | |
| 828 CONSTRUCTION ENGINEERING | ı | | | | | | |
| OTHER | 30,000 | | 30,000 | | | | |
| SUBTOTAL APPROPRIATIONS | 323,000 | ı | 323,000 | • | | • | • |
| TRANSFERS | | | | | | | |
| 100 941 TSFR FUND 01 - GEN FUND (Meas C) | 40,000 | | 40,000 | | | | |
| 100 941 TSFR FUND 20 - MEASURE J | 1 | | 1 | | | | |
| 100 942 TSFR FUND 21 - GAS TAX | • | | | | | | |
| 100 951 TSFR FUND 23 - MEASURE A PARKS | 1 | | | | | | * |
| 100 951 TSFR FUND 55 - MEASURE K | 1 | | | | | | |
| SUBTOTAL TRANSFER | 40,000 | • | 40,000 | ı | ı | ŧ | • |
| NET PROJECT ACTIVITY | • | ı | 1 | í | • | í | • |
| NOTES: Funded with TAM Grant; other: project contingency | tingency is funded | is funded by Measure C | | | | | |
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2017-18 Capital Budget

51-856 MEADOW WAY BRIDGE **PROJECT**

includes construction and design costs. Phase I and the design process will take approximately 24-36 months to complete. Phase I includes preliminary engineering, The Meadow Way Bridge is eligible for replacement under the Federal Highway Bridge Program (HBP) administered by Caltrans. The total project costs and funding community outreach, and environmental for the Meadow Way. No decision has been made with regard to bridge replacement or repair. HBP has a matching fund requirement and does not cover CEQA costs.

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| VOAMMIS TOTI OGG | ESTIMATED | PRIOR YEAR | FY 2017-18 | FY 2018-19 | FY 2019-20 | FY 2020-21 | FY 2021-22 |
| | TOTAL | ACTUAL | BUDGET | ESTIMATED | ESTIMATED | ESTIMATED | ESTIMATED |
| | | | | | | | |

REVENUES

060 920 MEASURE A/B PROCEEDS

070 699 FEDERAL/STATE GRANT REVENUE

070 699 FI

| FDERAL BPMP | ı | | |
|------------------------------|-----------|--------|--|
| STATE PARK BOND REVENUE | ı | | |
| SOUNTY | 1 | | |
| HIGHWAY BRIDGE PROGRAM (HBP) | 2,902,000 | 44,000 | |
| FINANCING | ı | | |
| OTHER | 1 | | |
| TO BE DETERMINED SEE NOTE | <u> </u> | | |
| SUBTOTAL REVENUES | 2,902,000 | 44,000 | |

2,464,000

203,000

191,000

2,464,000

203,000

191,000

APPROPRIATIONS

ENVIRONMENTAL & PERMITS 821 OUTSIDE CONSULTING SVS

ENGINEERING & DESIGN 825 826

CONSTRUCTION

CONSTRUCTION ENGINEERING 827 828

SUBTOTAL APPROPRIATIONS

TRANSFERS 100 941 TSFR FUND 01 - GEN FUND (Meas C) 100 941 TSFR FUND 20 - MEASURE J

100 942 TSFR FUND 21 - GAS TAX

100 951 TSFR FUND 23 - MEASURE A PARKS 100 951 TSFR FUND 55 - MEASURE K

SUBTOTAL TRANSFER

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| 000'6 | | 230,000 | | | | 239,000 |
| 000'6 | ı | 216,000 | | | | 225,000 |
| | | 54,000 | | | | 54,000 |
| 18,000 | 17,000 | 200,000 | 2,464,000 | , | , | 2,999,000 |

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| | ı | 10,000 | 87,000 | 1 | Ŧ | 97,000 |
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2017-18 Capital Budget

BRIDGE PREVENTIVE MAINTENANCE PROGRAM 51-871 **PROJECT**

his project is the repair of the Spruce, Marin and Canyon Rd bridges under the Federal Bridge Preventive Maintenance Program administered by Caltrans. The project has been funded for Phase I and all design work. Phase I includes preliminary engineering, environmental, and community outreach works for the project The Federal BPMI

| MP program has a matching requirement of 11.5% and does not cover CEQA costs. | d does not cover | CEQA costs. | , de la companya de l | a, and community | | o for the project. | מ מ מ מ מ מ מ |
|---|------------------|-------------|--|------------------|------------|--------------------|---------------------------------|
| DRO IECT SHIMMARY | ESTIMATED | PRIOR YEAR | ESTIMATED PRIOR YEAR FY 2017-18 | FY 2018-19 | FY 2019-20 | FY 2020-21 | FY 2021-22 |
| | TOTAL | ACTUAL | BUDGET | ESTIMATED | ESTIMATED | ESTIMATED | ESTIMATED |

REVENUES

060 920 MEASURE A/B PROCEEDS

070 699 FEDERAL/STATE GRANT REVENUE

070 699 FEDERAL BPMP

070 864 STATE PARK BOND REVENUE 070 695 COUNTY 070 710 HIGHWAY BRIDGE PROGRAM (HBP) FINANCING

OTHER

TO BE DETERMINED

SUBTOTAL REVENUES

APPROPRIATIONS

821 OUTSIDE CONSULTING SVS

ENVIRONMENTAL & PERMITS ENGINEERING & DESIGN 825

CONSTRUCTION 826

CONSTRUCTION ENGINEERING 827 828

SUBTOTAL APPROPRIATIONS

TRANSFERS

100 941 TSFR FUND 01 - GEN FUND (Meas C) 100 941 TSFR FUND 20 - MEASURE J

100 942 TSFR FUND 21 - GAS TAX

100 951 TSFR FUND 23 - MEASURE A PARKS 100 951 TSFR FUND 55 - MEASURE K

SUBTOTAL TRANSFER

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| | | 463,000 | | | | | | 463,000 | | 17,000 | | 524,000 | | | 541,000 | | | 78,000 | | | 78,000 |
| ſ | | 98,000 | | | | | | 98,000 | | 8,500 | 111,000 | | | | 119,500 | | 21,500 | | | | 21,500 |
| | | 106,000 | | | | | | 106,000 | | 20,000 | 120,000 | | | | 140,000 | 20,000 | 14,000 | | | | 34,000 |
| ſ | 1 | 000'299 | 1 | ı | 1 | Ŧ | 3 | 667,000 | 1 | 45,500 | 231,000 | 524,000 | + | • | 800,500 | 20,000 | 35,500 | 78,000 | 1 | • | 133,500 |
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2017-18 Capital Budget

CREEK ROAD BRIDGE 51-873 **PROJECT**

| I he Creek Koad Bridge is eligible for seismic retrofit work under the Federal Highway Bridge Program (HBP) administered by Caltrans. The total project costs and funding includes construction and design costs. Design will take about 18-24 months to complete. The Creek Road Bridge is almost 100% covered by the HBP funding, but does not cover CEQA and a minor portion of preliminary design costs | k under the Fede will take about 18 ary design costs | ral Highway Bri 3-24 months to (| idge Program (H complete. The C | BP) administereo 7reek Road Bridg | l by Caltrans. Ti e is almost 100% | ne total project c 6 covered by the | osts and HBP funding, |
|---|--|-------------------------------------|------------------------------------|--------------------------------------|---------------------------------------|--|--------------------------|
| DRO IECT SHIMMARY | ESTIMATED | PRIOR YEAR | FY 2017-18 | FY 2018-19 | FY 2019-20 | FY 2020-21 | FY 2021-22 |
| | TOTAL | ACTUAL | BUDGET | ESTIMATED | ESTIMATED | ESTIMATED | ESTIMATED |
| | | | | | | | |
| KEVENUES | | | | | | | |
| 060 920 MEASURE A/B PROCEEDS | 1 | | | | | | |
| 070 699 FEDERAL/STATE GRANT REVENUE | 15 | | | | | | |
| 070 699 FEDERAL BPMP | # | | | | | | |
| 070 864 STATE PARK BOND REVENUE | | | | | | | |
| 070 695 COUNTY | - | | | | | | |
| 070 710 HIGHWAY BRIDGE PROGRAM (HBP) | 1,800,000 | 168,000 | 116,000 | 1,516,000 | - | - | |

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| 821 | 821 OUTSIDE CONSULTING SVS |
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| 825 | ENVIRONMENTAL & PERMITS |
| 826 | 826 ENGINEERING & DESIGN |
| 827 | CONSTRUCTION |
| 828 | CONSTRUCTION ENGINEERING |
| | OTHER |

17,000

10,000 116,000

190,000

27,000

306,000 1,516,000

1,516,000

1,533,000

126,000

190,000

1,849,000

SUBTOTAL APPROPRIATIONS

1,516,000

116,000

168,000

1,800,000

see note

SUBTOTAL REVENUES TO BE DETERMINED

FINANCING OTHER

100 941 TSFR FUND 01 - GEN FUND (Meas C) 100 941 TSFR FUND 20 - MEASURE J 100 942 TSFR FUND 21 - GAS TAX 100 951 TSFR FUND 23 - MEASURE A PARKS 100 951 TSFR FUND 55 - MEASURE K SUBTOTAL TRANSFER **TRANSFERS**

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NET DEPARTIMENT ACTIVITY

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2017-18 Capital Budget

PAVILION SEISMIC RETROFIT 51-909 **PROJECT** Funds for this project will be used to provide seismic retrofit improvements including ADA improvements at the Pavilion including restrooms and path of travel.

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|-------------------|-----------|------------|------------|------------|------------|------------|------------|
| DRO IFCT SIIMMARY | ESTIMATED | PRIOR YEAR | FY 2017-18 | FY 2018-19 | FY 2019-20 | FY 2020-21 | FY 2021-22 |
| | TOTAL | ACTUAL | BUDGET | ESTIMATED | ESTIMATED | ESTIMATED | ESTIMATED |

REVENUES

699 FEDERAL/STATE GRANT REVENUE 060 920 MEASURE A/B PROCEEDS 070

351,070

75,000

23,930

450,000

351,070

75,000

23,930

450,000

070 699 FEDERAL BPMP

710 HIGHWAY BRIDGE PROGRAM (HBP) 070 864 STATE PARK BOND REVENUE 070 695 COUNTY 070 710 HIGHWAY BRIDGE PROGRAM FINANCING

OTHER

SUBTOTAL REVENUES TO BE DETERMINED

APPROPRIATIONS

ENVIRONMENTAL & PERMITS 821 OUTSIDE CONSULTING SVS 825

ENGINEERING & DESIGN

CONSTRUCTION ENGINEERING CONSTRUCTION 826 827 828

SUBTOTAL APPROPRIATIONS

OTHER

TRANSFERS

100 941 TSFR FUND 01 - GEN FUND (Meas C)

100 941 TSFR FUND 20 - MEASURE J 100 942 TSFR FUND 21 - GAS TAX 100 951 TSFR FUND 23 - MEASURE A PARKS 100 951 TSFR FUND 55 - MEASURE K

SUBTOTAL TRANSFER

NET DEPARTMENT ACTIVITY

NOTES:

SEE NOTE

64,551

(38,000)

(27,000)

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| | 30,379 | | | | 30,379 | 71,000 | | | | | 71,000 |
| 30,000 | 140,379 | 419,621 | 1 | 1 | 590,000 | 71,000 | 000'69 | | 1 | , | 140,000 |
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| ו FY15-16, negotiate and complete agreements with FEMA, Tribe, and state. Begin design in FY16-17. | nds transferred from Fund 54 - Pavilion Restoration) | |
|--|---|--|
| n FY15-16, negotiate and complete agreements with FE | Net dept activity - To be covered by existing fund balance (From funds transferred from Fund 54 - Pavilion Restoration) | |



2017-18 Capital Budget

MISC PARK & TRAIL IMPROVEMENTS 51-841 **PROJECT**

Park improvements & pedestrian trail improvements funded by Measure A & Measure J funding

| | \$ | | | | | | |
|------------------|-----------|------------|------------|------------|------------|------------|------------|
| DBO IECT SIMMARY | ESTIMATED | PRIOR YEAR | FY 2017-18 | FY 2018-19 | FY 2019-20 | FY 2020-21 | FY 2021-22 |
| | TOTAL | ACTUAL | BUDGET | ESTIMATED | ESTIMATED | ESTIMATED | ESTIMATED |
| | | | | | | | |

REVENUES

060 920 MEASURE A/B PROCEEDS

070 699 FEDERAL/STATE GRANT REVENUE 070 699 FEDERAL BPMP

070 864 STATE PARK BOND REVENUE

070 695 COUNTY

070 710 HIGHWAY BRIDGE PROGRAM (HBP) FINANCING OTHER

SUBTOTAL REVENUES TO BE DETERMINED

APPROPRIATIONS

ENVIRONMENTAL & PERMITS 821 OUTSIDE CONSULTING SVS 825 826 827 827 828

ENGINEERING & DESIGN

CONSTRUCTION

CONSTRUCTION ENGINEERING

SUBTOTAL APPROPRIATIONS

TRANSFERS

100 941 TSFR FUND 01 - GEN FUND (Meas C)

100 941 TSFR FUND 20 - MEASURE J

100 942 TSFR FUND 21 - GAS TAX

100 951 TSFR FROM FUND 54 - PAVILION REST 100 951 TSFR FUND 55 - MEASURE K

SUBTOTAL TRANSFER

NET DEPARTMENT ACTIVITY

| | See FUND 23 for detail on the use per adopted Measure A workplan | Measure A Parks adds an additional \$30,000 for trail improvements | |
|--------|--|--|--|
| NOTES: | See FUND 23 I | Measure A Par | NAA (ET LETTE PANA) NEW JOS (Á. 1977) 1/A (A. 1979) 1/A (A |

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PROJECT 51-843 AZALEA AVENUE BRIDGE

2017-18 Capital Budget | The Azalea Avenue Bridge is eligible for replacement under the Federal Highway Bridge Program (HBP) administered by CalTrans. The total project costs and funding

| ESTIMATED | ESTIMATED | ESTIMATED | ESTIMATED | BUDGET | ACTUAL | TOTAL | |
|-------------------|-------------------|-------------------|---|-----------------|-----------------|--------------------|---|
| FY 2021-22 | FY 2020-21 | FY 2019-20 | FY 2018-19 | FY 2017-18 | PRIOR YEAR | ESTIMATED | PROJECT SHMMARY |
| | | | | | | | costs. |
| otion of CEQA | ts with the excep | and Federal grant | lete in 18-24 months. The project is 100% funded by State and Federal grants with the exception of CEQA | project is 100% | 4 months. The | omplete in 18-2 | Phase II is engineering design. Overall Ph I&II would be compl |
| cost estimates. | tual design, and | outreach, concep | ints, community c | nental assessme | ninary environn | ill include prelir | Includes construction and design costs. Phase I design will include preliminary environmental assessments, community outreach, conceptual design, and cost estimates. |

REVENUES

| 060 920 MEASURE A/B PROCEEDS | 070 699 FEDERAL/STATE GRANT REVENUE | 070 699 FEDERAL BPMP | 070 864 STATE PARK BOND REVENUE | 070 695 COUNTY | 070 710 HIGHWAY BRIDGE PROGRAM (HBP) | FINANCING | OTHER | TO BE DETERMINED | SUBTOTAL REVENUES |
|------------------------------|-------------------------------------|----------------------|---------------------------------|----------------|--------------------------------------|-----------|-------|------------------|-------------------|
| 090 | 070 | 070 | 070 | 070 | 070 | | | | |

| | | | | | 1,911,000 | | | 90,000 1,928,000 |
|---|---|---|---|--------|-----------|---|---|------------------|
| | | | | 13,000 | 77,000 | | | 90,000 |
| | | | | 35,000 | 192,000 | | | 227,000 |
| | | | | | | | | ¥ |
| , | 1 | • | 1 | 65,000 | 2,180,000 | 1 | 1 | 2,245,000 |

APPROPRIATIONS

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| | 13,000 | 77,000 | | | | 90,000 |
| | 35,000 | 192,000 | | | | 227,000 |
| | | | | | | |
| ł | 65,000 | 269,000 | 1,911,000 | • | t | 2,245,000 |

TRANSFERS

| (Meas C) | _ |
|--------------------|---------------|
| 1 - GEN FUND (Meas | O - MEASURE J |
| TSFR FUND 01 | TSFR FUND 20 |
| 941 | 941 |
| 100 | 100 |

100 942 TSF 100 951 TSF 100 951 TSF **SUI**

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NOTES:

| ISFK FUND 21 - GAS IAX FSFR FROM FUND 54 - PAVILION REST FSFR FUND 55 - MEASURE K SUBTOTAL TRANSFER | 1 1 1 | ı | | 1 | ı | | 1 | |
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2017-18 Capital Budget

STREET RESURFACING & REPAIR 51-810 **PROJECT** SELECTED AREAS OF SIR FRANCES DRAKE BLVD

Reconstruction of selected areas of Sir Francis Blvd between Oak Tree Lane and Oak Manor Drive

| VOAMMIN TOEL COO | ESTIMATED | PRIOR YEAR | FY 2017-18 | FY 2018-19 | FY 2019-20 | FY 2020-21 | FY 2021-22 |
|--------------------------------------|-----------|------------|------------|---|------------|------------|------------|
| | TOTAL | ACTUAL | BUDGET | ESTIMATED | ESTIMATED | ESTIMATED | ESTIMATED |
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| REVENUES | | | | | | | |
| 060 920 MEASURE A/B PROCEEDS | 1 | | | manimum of the second control of the second | | | |
| 070 699 FEDERAL/STATE GRANT REVENUE | | | | | | | |
| 070 699 FEDERAL BPMP | 1 | | | | | | |
| 070 864 STATE PARK BOND REVENUE | 1 | | | *************************************** | | | |
| 070 695 COUNTY | *** | | | | | | |
| 070 710 HIGHWAY BRIDGE PROGRAM (HBP) | 1 | | | | | | |
| FINANCING | *** | | | | | | |
| OTHER SEE NOTE | 100,000 | | 100,000 | | | | |
| TO BE DETERMINED | | | | | | | |
| SUBTOTAL REVENUES | 100,000 | _ | 100,000 | * | - | *** | |
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ENVIRONMENTAL & PERMITS OUTSIDE CONSULTING SVS 825

ENGINEERING & DESIGN 826 827 828

20,000 80,000

20,000 80,000 100,000

100,000

CONSTRUCTION

CONSTRUCTION ENGINEERING

SUBTOTAL APPROPRIATIONS

TRANSFERS

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100 941 TSFR FUND 20 - MEASURE J 100 942 TSFR FUND 21 - GAS TAX 100 951 TSFR FROM FUND 54 - PAVILION REST 100 951 TSFR FUND 55 - MEASURE K SUBTOTAL TRANSFER

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NET DEPARTMENT ACTIVITY

The area Sir Francis Drake is approx. 70,000 sq ft. Staff is proposing to reconstruct the worst portions of the road. We anticpate approx. 10,000 sq ft County loan REV NOTES



2017-18 Capital Budget

STREET RESURFACING & REPAIR 51-812 **PROJECT**

TAMALPAIS RD

Reconstruction of Tamalpais Road from Mountain View to Scenic Rd

| PRO IECT SIMMARY | ESTIMATED | PRIOR YEAR | FY 2017-18 | FY 2018-19 | FY 2019-20 | FY 2020-21 | FY 2021-22 |
|--------------------------------------|-----------|------------|------------|------------|------------|------------|--|
| | TOTAL | ACTUAL | BUDGET | ESTIMATED | ESTIMATED | ESTIMATED | ESTIMATED |
| DEVENITES | | | | | | | ACCOUNT OF THE PROPERTY OF THE |
| KEVENUES | | | | | | | |
| 060 920 MEASURE A/B PROCEEDS | 95,217 | | 95,217 | | | | |
| 070 699 FEDERAL/STATE GRANT REVENUE | - | | | | | | |
| 070 699 FEDERAL BPMP | ţ | | | | | | |
| 070 864 STATE PARK BOND REVENUE | = | | | | | | |
| 070 695 COUNTY | ı | | | | | | |
| 070 710 HIGHWAY BRIDGE PROGRAM (HBP) | | | | | | | |
| FINANCING | ŧ | | | | | | |
| OTHER SEE NOTE | 20,000 | | 20,000 | | | | |
| TO BE DETERMINED | ı | | | | | | |
| SUBTOTAL REVENUES | 115,217 | *** | 115,217 | * | | - | 1 |

APPROPRIATIONS

CONSTRUCTION CONSTRUCTION ENGINEERING 821 OUTSIDE CONSULTING SVS 825 ENVIRONMENTAL & PERMITS 826 ENGINEERING & DESIGN 827 CONSTRUCTION 828 CONSTRUCTION ENGINEERING OTHER SUBTOTAL APPROPRIATIONS **ENVIRONMENTAL & PERMITS**

TRANSFERS

100 941 TSFR FUND 01 - GEN FUND (Meas C) 100 941 TSFR FUND 20 - MEASURE J 100 942 TSFR FUND 21 - GAS TAX

100 951 TSFR FROM FUND 54 - PAVILION REST 100 951 TSFR FUND 55 - MEASURE K

SUBTOTAL TRANSFER

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2017-18 Capital Budget

STREET RESURFACING & REPAIR 51-814 **PROJECT**

MOUNTAIN VIEW RD

Reconstruction of Mountain View Rd from Manzanita to Tamalpais Rd

| Va MMIS TO SI Odd | ESTIMATED | PRIOR YEAR | FY 2017-18 | FY 2018-19 | FY 2019-20 | FY 2020-21 | FY 2021-22 |
|-------------------------------------|-----------|------------|------------|------------|------------|------------|------------|
| TROJECI SOIMIMANI | TOTAL | ACTUAL | BUDGET | ESTIMATED | ESTIMATED | ESTIMATED | ESTIMATED |
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| EVENUES | | | | | | | |
| 060 920 MEASURE A/B PROCEEDS | 157,891 | | 157,891 | | | | |
| 070 699 FEDERAL/STATE GRANT REVENUE | ı | | | | | | |
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070 699 FEDERAL BPMP 070 864 STATE PARK BOND REVENUE 070 695 COUNTY

SEE NOTE 070 710 HIGHWAY BRIDGE PROGRAM (HBP) OTHER: PG&E FINANCING

7,109

7,109

165,000

165,000

SUBTOTAL REVENUES TO BE DETERMINED

APPROPRIATIONS

CONSTRUCTION ENGINEERING **ENVIRONMENTAL & PERMITS** 821 OUTSIDE CONSULTING SVS **ENGINEERING & DESIGN** CONSTRUCTION 826 827 828 825

27,891

27,891

SUBTOTAL APPROPRIATIONS

TRANSFERS

100 941 TSFR FUND 01 - GEN FUND (Meas C) 100 941 TSFR FUND 20 - MEASURE J 100 942 TSFR FUND 21 - GAS TAX 100 951 TSFR FROM FUND 54 - PAVILION REST 100 951 TSFR FUND 55 - MEASURE K

SUBTOTAL TRANSFER

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NET DEPARTMENT ACTIVITY

| NOTES: | MEASURE A & B TAM FUNDS |
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| The second of the second secon | PG&E funds for TAM and Mtn View paving |
| Commission of the Commission o | |



2017-18 Capital Budget

STREET RESURFACING & REPAIR 51-816 **PROJECT**

CANYON RD STABILIZATION

Stabilization of the roadway and existing retaining wall located apprroximately at 145 Canyon Road

| DECT SHIMMADY | ESTIMATED | PRIOR YEAR | FY 2017-18 | FY 2018-19 | FY 2019-20 | FY 2020-21 | FY 2021-22 |
|---------------|-----------|------------|------------|------------|------------|------------|------------|
| | TOTAL | ACTUAL | BUDGET | ESTIMATED | ESTIMATED | ESTIMATED | ESTIMATED |

REVENUES

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| MEASURE A/B PROCEEDS | 1 | | | | | | | _ |
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| FEDERAL/STATE GRANT REVENUE | 1 | | | | | | | Т |
| FEDERAL BPMP | *************************************** | *************************************** | | *************************************** | | | | т |
| STATE PARK BOND REVENUE | 1 | | | | | | | 1 |
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| 4IGHWAY BRIDGE PROGRAM (HBP) | ì | | | | | | | r |
| INANCING | 75,000 | *************************************** | 75,000 | | | | | T |
| OTHER SEE NOTE | 1 | | | | | | | r |
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| SUBTOTAL REVENUES | 75,000 | 1 | 75,000 | ı | 1 | 1 | 1 | 1 |
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| OUTSIDE CONSULTING SVS | 1 | | | | | | | _ |
| ENVIRONMENTAL & PERMITS | | | | | | | | т |
| ENGINEERING & DESIGN | 10,000 | | 10,000 | | | | | T |
| CONSTRUCTION | 65,000 | | 65,000 | | | | | |
| CONSTRUCTION ENGINEERING | le . | | | | | | | |
| OTHER | 1 | | | | | | | |
| SUBTOTAL APPROPRIATIONS | 75,000 | • | 75,000 | | 1 | * | • | l |
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| FSFR FUND 01 - GEN FUND (Meas C) | 1 | | | | | | | Γ |
| ISFR FUND 20 - MEASURE J | 1 | | | | | | | |
| ISFR FUND 21 - GAS TAX | 1 | | | | | | | r |
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| ISFR FUND 55 - MEASURE K | ł | | | | | | | |
| SUBTOTAL TRANSFER | • | ī | | ı | • | | • | |
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2017-18 Capital Budget

SIDEWALK REPLACEMENT & REPAIR 53-804 **PROJECT**

| This project is for annual sidewalk repair /replacement & tree trimming and includes the sidewalk & replacement grant program for residents & businesses. The program pays for fees & permits and reimburses up to \$750 as a 50% matching grant for construction costs. | tree trimming and to \$750 as a 50% | d includes the s | sidewalk & repla | cement grant pro | gram for residen | ts & businesses | |
|--|-------------------------------------|------------------|---|---|------------------|-----------------|------------|
| VC a man 10 FOT OUG | ESTIMATED | PRIOR YEAR | FY 2017-18 | FY 2018-19 | FY 2019-20 | FY 2020-21 | FY 2021-22 |
| PROJECT SUMMARY | TOTAL | ACTUAL | BUDGET | ESTIMATED | ESTIMATED | ESTIMATED | ESTIMATED |
| DEVENIES | | | | | | | |
| 060 920 MEASURE A/B PROCEEDS | i | | | | | | |
| 070 699 FEDERAL/STATE GRANT REVENUE | 1 | | | | | | |
| 070 699 FEDERAL BPMP | 1 | | | | | | |
| 070 864 STATE PARK BOND REVENUE | 1 | | | | | | |
| 070 695 COUNTY | f | | | | | | |
| 070 710 HIGHWAY BRIDGE PROGRAM (HBP) | | | | | | | |
| FINANCING | ı | | | | | | |
| OTHER | 1 | | *************************************** | *************************************** | | | |
| TO BE DETERMINED | 1 | | | | | | |
| SUBTOTAL REVENUES | 1 | 1 | | • | 3 | 3 | • |
| APPROPRIATIONS | | | | | | | |

APPROPRIATIONS

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| SEE NOTE | | | SEE NOTE | | | ı |
| 821 OUTSIDE CONSULTING SVS | 825 ENVIRONMENTAL & PERMITS | 826 ENGINEERING & DESIGN | 827 CONSTRUCTION | 828 CONSTRUCTION ENGINEERING | OTHER | SUBTOTAL APPROPRIATIONS |
| 8 | 8 | 8 | 8 | 8 | | |

TRANSFERS

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2017-18 Capital Budget

DOWNTOWN IMPROVEMENTS 53-830 **PROJECT**

| This project is to identify funds for potential downtown improvements. For FY17-18, the Town is allocating \$50,000 for sidewalk repair & replacement. This is a | provements. For | FY17-18, the ⁻ | Town is allocating | g \$50,000 for side | əwalk repair & re | placement. This | sisa |
|--|------------------|---------------------------|--------------------------------------|---------------------|-------------------|------------------|-----------------|
| placeholder amount. Staff will develop a more detailed estimate for council consideration. Similarly, the amounts for future years are merely placeholder amounts for yet- | timate for counc | il consideratior | Similarly, the a | mounts for future | years are merel | ly placeholder a | mounts for yet- |
| to-be-determined projects. | | | | | | | |
| VOAMMIS TOEL COO | ESTIMATED | PRIOR YEAR | FY 2017-18 | FY 2018-19 | FY 2019-20 | FY 2020-21 | FY 2021-22 |
| | TOTAL | ACTUAL | BUDGET | ESTIMATED | ESTIMATED | ESTIMATED | ESTIMATED |

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070 699 FEDERAL/STATE GRANT REVENUE 070 699 FEDERAL BPMP 070 864 STATE PARK BOND REVENUE 070 695 COUNTY 070 710 HIGHWAY BRIDGE PROGRAM (HBP)

FINANCING OTHER

TO BE DETERMINED

SUBTOTAL REVENUES

APPROPRIATIONS

- 821 OUTSIDE CONSULTING SVS
- **ENVIRONMENTAL & PERMITS** 825
 - ENGINEERING & DESIGN
- CONSTRUCTION ENGINEERING CONSTRUCTION 826 827 828
 - OTHER

SUBTOTAL APPROPRIATIONS

TRANSFERS

- 100 941 TSFR FUND 01 GEN FUND (Meas C) 100 941 TSFR FUND 20 MEASURE J 100 942 TSFR FUND 21 GAS TAX 100 951 TSFR FROM FUND 54 PAVILION REST 100 951 TSFR FUND 55 MEASURE K

SUBTOTAL TRANSFER

NET DEPARTMENT ACTIVITY

| NOTES: 827 Downtown sidewalks Financing: County Loan |
|--|
| walks ntv Loan |

| | | | | | | | 100,000 100,000 | |
|---|---|---|---|---|--------|---|-----------------|---------|
| | | | | | | | 100,000 | 100,000 |
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| | | | | | 50,000 | | | 20,000 |
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| 1 | 1 | 1 | ı | 1 | 50,000 | 1 | 400,000 | 450,000 |

| 100,000 | 100,000 | 100,000 | 100,000 | 50,000 | |
|---------|---------|---------|---------|--------|---------|
| 100 | | 100,000 | 100,000 | 20,000 | |
| | | | | | igsqcut |
| 80,000 | 80,000 | 80,000 | 80,000 | 50,000 | |
| 20,000 | 20,000 | 20,000 | 20,000 | | |
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2017-18 Capital Budget

PROJECT 53-887 STREET RESURFACING & REPAIR

his project is for street repair based on the recommendations of the pavement management plan (PMP). Detail is in the appendix A-8 The work will vary from maintenance (IE slurry seal), repair of selected streets. Some of the work may be performed in-house.

| PROJECT SUMMARY | ESTIMATED TOTAL | PRIOR YEAR ACTUAL | FY 2017-18 BUDGET | FY 2018-19 ESTIMATED | FY 2019-20 ESTIMATED | FY 2020-21 ESTIMATED | FY 2021-22 ESTIMATED |
|--|--------------------|--|----------------------|-------------------------|-------------------------|-------------------------|-------------------------|
| REVENUES | | | | | | | |
| 060 920 MEASURE A/B PROCEEDS | 380,000 | | ı | 000'56 | 95,000 | 95,000 | 95,000 |
| | 9 | | | | | | |
| 669 | l | | | | | | |
| 864 | 3 | | | | | | |
| | | | : | | | | |
| 070 710 HIGHWAY BRIDGE PROGRAM (HBP) | • | | | | | | |
| FINANCING | 200,000 | | 200,000 | | | | |
| OTHER SEE NOTE | 49,370 | | 49,370 | 1 | | | |
| TO BE DETERMINED | t | | | | | | |
| SUBTOTAL REVENUES | 629,370 | | 249,370 | 95,000 | 95,000 | 95,000 | 95,000 |
| APPROPRIATIONS | | | | | | | |
| | 24,370 | | 4,370 | 2,000 | 5,000 | 5,000 | 5,000 |
| ENVIRONMENTAL & PERMITS | ľ | | | | | | |
| | 60,000 | | 20,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| | 545,000 | | 225,000 | 80,000 | 80,000 | 80,000 | 80,000 |
| 828 CONSTRUCTION ENGINEERING | ı | | | | | | |
| OTHER | I | | | | | | |
| SUBTOTAL APPROPRIATIONS | 629,370 | • | 249,370 | 95,000 | 95,000 | 95,000 | 95,000 |
| TRANSFERS | | | | | | | |
| 100 941 TSFR FUND 01 - GEN FUND (Meas C) | | | | | | | |
| 100 941 TSFR FUND 20 - MEASURE J | • | | | | | | |
| 100 942 TSFR FUND 21 - GAS TAX | 1 | | | | | | |
| 100 951 TSFR FROM FUND 51 - CIP GRANTS | 1 | | | | | | |
| 100 951 TSFR FUND 55 - MEASURE K | • | | | | | | |
| SUBTOTAL TRANSFER | | 1 | | • | • | ī | • |
| NET DEPARTMENT ACTIVITY | • | ı | | ı | • | 1 | • |
| NOTES: 821 - construction management services | | | | | | | |
| ekana kalendara kale | ng work | des balance de de de des colonies de colonies en | | | | | |

Financing through loans with County to be paid back through increased gas tax, Measure C and/or other Town resources.

Other revenue is swap of STIP funds for TAM Measure A \$49,370

827 - Includes \$50,000 for preventive maintenance funding to improve average road quality rating (currently 63)



2017-18 Capital Budget

Funds for this project will be used to make sidewalk, parking, landscaping and ADA improvements in the Parkade

PARKADE IMPROVEMENTS 53-894 **PROJECT**

| Funding is provided by a OBAG grant with required matching of \$100,000 | ning of \$100,000 | | | of \$100,000 | | | |
|---|-------------------|------------|------------|---|------------|------------|------------|
| DPO IECT SIMMADY | ESTIMATED | PRIOR YEAR | FY 2017-18 | FY 2018-19 | FY 2019-20 | FY 2020-21 | FY 2021-22 |
| | TOTAL | ACTUAL | BUDGET | TOTAL ACTUAL BUDGET ESTIMATED ESTIMATED ESTIMATED | ESTIMATED | ESTIMATED | ESTIMATED |

REVENUES

| 920 MEASURE A/B PROCEEDS | 070 699 FEDERAL/STATE GRANT REVENUE | 699 FEDERAL BPMP |
|--------------------------|-------------------------------------|------------------|
| 060 920 | 070 | 070 |

070 864 STATE PARK BOND REVENUE

070 695 COUNTY 070 710 HIGHWAY BRIDGE PROGRAM (HBP) FINANCING

SUBTOTAL REVENUES TO BE DETERMINED OTHER

APPROPRIATIONS

- **ENVIRONMENTAL & PERMITS** 821 OUTSIDE CONSULTING SVS
 - **ENGINEERING & DESIGN**
 - CONSTRUCTION
- CONSTRUCTION ENGINEERING 825 826 827 827 828

SUBTOTAL APPROPRIATIONS

TRANSFERS

100 941 TSFR FUND 01 - GEN FUND (Meas C) 100 941 TSFR FUND 20 - MEASURE J

100 942 TSFR FUND 21 - GAS TAX

100 951 TSFR FROM FUND 54 - PAVILION REST 100 951 TSFR FUND 55 - MEASURE K SUBTOTAL TRANSFER

20,000

NET DEPARTMENT ACTIVITY

| TES: | NOTES: The matching requirement is \$100,000 for a total project cost of \$400,000 not including contingencies |
|------|--|
| | Funding Swap |

| | | | | | | | | | Į | | | | | | I | | | | | |
|---|---------|---|---|---|---|--------|---|---|---------|--------|---|---------|---------|-------|---------|---------|--------|---|---|---|
| | | | | | | | | | 1 | | | | | | 1 | | | | | |
| | | | | | | | | | | | | | | | 1 | | | | | |
| 1 | 255,000 | | | | | 37,000 | | | 292,000 | ı | | 1 | 312,000 | | 312,000 | | 20,000 | | | |
| | 18,000 | | | | | 26,000 | | | 44,000 | 20,000 | | 44,000 | | | 64,000 | | 20,000 | | | |
| | | | | | | | | | | | | | | | | | | | | |
| | 273,000 | ı | ŧ | 1 | • | 63,000 | 1 | ſ | 336,000 | 20,000 | 1 | 44,000 | 312,000 | 1 | 376,000 | 1 | 40,000 | ı | 1 | , |
| | | | · | L | | | | | ı | | I | | | | ı | | I | 1 | 1 | |

TOWN OF FAIRFAX

2017 - 2018 Operating and Capital Improvement ADOPTED Budget

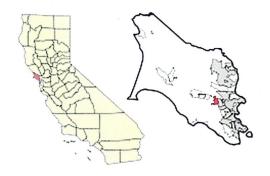


Appendix

| A-1 Town of Fairfax Demograp | hics |
|------------------------------|------|
|------------------------------|------|

- A-2 Town of Fairfax Organization Chart
- A-3 Salary Schedule for FY 2017-18
- A-4 Allocation of Positions
- A-5 Healthcare Rates (Table F)
- A-6 Financing for CIP (County Loan)
- A-7 Measure A WorkPlan
- A-8 Pavement Management Plan 2017

Town of Fairfax, California



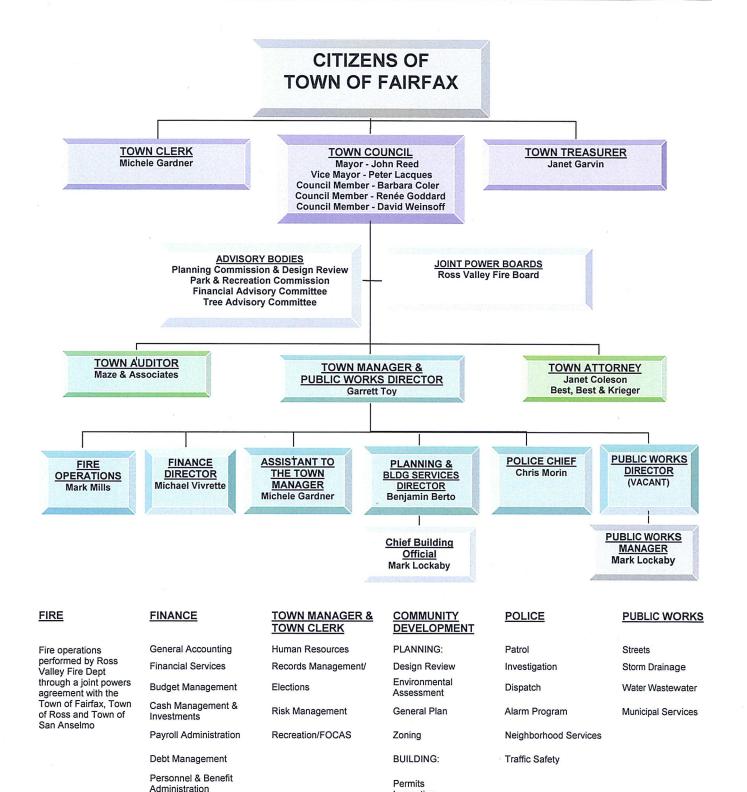
Demographics

| Area | 2.204 sq mi (5.707 km ²) |
|------------------------------|--------------------------------------|
| Elevation | 115 ft (35 m) |
| Population (1/1/17) | 7,571 |
| (1/1/16) | 7,560 |
| Registered Voters (10/24/16) | 5,626 |

Census

| Census Year | 2010 | 2000 |
|----------------------------|----------|----------|
| Population | 7,441 | 7,319 |
| Households | 3,585 | 3,306 |
| Average Household Size | 2.20 | 2.20 |
| Number of Families | 1,875 | 1,811 |
| Average Family Size | 2.77 | 2.76 |
| i veg | , t | |
| Household Median Income | \$88,929 | \$58,465 |
| Median Age | 45.9 | 42 |

ORGANIZATIONAL CHART & PRINCIPAL OFFICIALS 2017



5/16/2017

Inspection

TOWN OF FAIRFAX

SALARY SCHEDULE FOR FISCAL YEAR 2017/18

AS OF 7/1/17

| FULL TIME EMPLOYEES: | _ | FTE | UNIT |
|--------------------------------|--------|------------------|-------|
| TOWN MANAGER | note 1 | 1.00 | CONTR |
| ASST TO THE TOWN MANAGER | | 1.00 | MGMT |
| PLANNING & BUILDING DIRECTOR | | 1.00 | MGMT |
| FINANCE DIRECTOR | | 1.00 | MGMT |
| PUBLIC WORKS DIRECTOR | | - | MGMT |
| CHIEF BUILDING OFFICIAL/PW MGI | R | 1.00 | MGMT |
| SENIOR PLANNER | | - | MGMT |
| PRINCIPAL PLANNER | | 1.00 | MGMT |
| MANAGEMENT ANALYST | | - | MGMT |
| DEPUTY TOWN CLERK | | - | MGMT |
| POLICE CHIEF | note 1 | 1.00 | CONTR |
| POLICE SERGEANT | | 3.00 | POA |
| POLICE CORPORAL | | 2.00 | POA |
| POLICE OFFICER | | 5.00 | POA |
| POLICE SERVICES TECH/CSO | | 1.00 | POA |
| DISPATCHER | | 4.00 | POA |
| MAINTENANCE WORKER I | è | 1.00 | SEIU |
| MAINTENANCE WORKER II | | - | SEIU |
| MAINTENANCE WORKER III | e | 1.00 | SEIU |
| SR MAINTENANCE WORKER | | 2.00 | SEIU |
| ADMINISTRATIVE ASSISTANT | | , - - | SEIU |
| ADMINISTRATIVE ASSISTANT II | | 1.00 | SEIU |

| MONTHLY | | | | | | |
|----------|--------|--|--|--|--|--|
| LOW HIGH | | | | | | |
| 15,250 | 15,250 | | | | | |
| 6,533 | V-10 | | | | | |
| 8,976 | 10,390 | | | | | |
| 8,976 | 10,390 | | | | | |
| 8,976 | 10,390 | | | | | |
| 8,068 | 9,340 | | | | | |
| 6,896 | 7,983 | | | | | |
| 7,668 | 8,877 | | | | | |
| 5,703 | 6,601 | | | | | |
| 4,830 | 5,870 | | | | | |
| 12,434 | 12,434 | | | | | |
| 6,437 | 8,215 | | | | | |
| 5,614 | 7,165 | | | | | |
| 5,347 | 6,824 | | | | | |
| 4,304 | 5,492 | | | | | |
| 4,304 | 5,492 | | | | | |
| 3,487 | 4,451 | | | | | |
| 3,663 | 4,675 | | | | | |
| 3,882 | 4,954 | | | | | |
| 4,352 | 5,554 | | | | | |
| 3,591 | 4,584 | | | | | |
| 3,671 | 4,686 | | | | | |

| ANNUAL | | | | | |
|----------|---------|--|--|--|--|
| LOW HIGH | | | | | |
| 183,000 | 183,000 | | | | |
| 78,401 | 90,759 | | | | |
| 107,708 | 124,685 | | | | |
| 107,708 | 124,685 | | | | |
| 107,708 | 124,685 | | | | |
| 96,822 | 112,083 | | | | |
| 82,755 | 95,800 | | | | |
| 92,020 | 106,525 | | | | |
| 68,431 | 79,218 | | | | |
| 57,954 | 70,444 | | | | |
| 149,208 | 149,208 | | | | |
| 77,240 | 98,580 | | | | |
| 67,369 | 85,982 | | | | |
| 64,161 | 81,888 | | | | |
| 51,642 | 65,910 | | | | |
| 51,642 | 65,910 | | | | |
| 41,845 | 53,406 | | | | |
| 43,959 | 56,104 | | | | |
| 46,580 | 59,449 | | | | |
| 52,220 | 66,648 | | | | |
| 43,096 | 55,003 | | | | |
| 44,056 | 56,228 | | | | |

TOTAL FULL TIME (FTE)

27.00

PART TIME EMPLOYEES:

| ADMIN ASST | 0.06 |
|-----------------------------|------|
| OFFICE ASSISTANT | 0.10 |
| PLANNING TECH | 0.10 |
| POLICE CADET (2) | 0.25 |
| PT ACCOUNTANT (2) | 0.80 |
| PT DISPATCHER (4) | 1.00 |
| PT PUBLIC WORKS DIR | 0.67 |
| REC & COMM SERV MANAGER (3) | 1.60 |
| RESERVE POLICE OFFICER (2) | 0.25 |
| ASSISTANT PLANNER | 0.50 |
| ZONING TECH | - |
| | |

| HOU | IRLY |
|-------|-------|
| LOW | HIGH |
| | 30.00 |
| | 15.05 |
| | 25.00 |
| | 15.00 |
| | 39.78 |
| 30.16 | 37.47 |
| | 76.92 |
| | 30.60 |
| | 37.47 |
| | 20.00 |
| | 15.00 |

TOTAL PART TIME (FTE)

5.33

TOTAL FTE

32.33

NOTE: Does not include paid elected positions

Table includes all authorized positions including those which are frozen or vacant
Salaries shown are "Base Wages" and do not include incentive, overtime, premium pay
Does not include increases or adjustments after 7/1/16 including scheduled MOU adjustments at 1/1/17

| TOWN OF FAIRFAX ALLOCATION OF POSITIONS FULL TIME EQUIVANENTS (FTE) FOR | | Su N | Solv. | \$1,105 \$43751,10 | in in | SOJAN VS. | SOIR | *), *N, | | NINOS | INDULY SIN | 4 | * AND | NOIL BY | 2. K. | INDEN S | , |
|---|-------|-----------------|-----------------|-----------------------|-------|--------------|------|-----------------------|------|-------|------------|------|-----------------|---------|-------|---|-------------|
| FISCAL YEAR 2017/18 | FY18 | 70 ₇ | 70 ₇ | 456 | N. | B | 0% | , , , , , | | 345 | SA SA | | J3 ⁵ | 505 | | 040 | 1 |
| | FTE | 211 | 221 | 231 | 241 | 311 | 321 | 411 | | 511 | 611 | | 617 | 621 | | 911 | ansan l |
| FULL TIME EMPLOYEES: | | | | | | | | | | | | | | | | | [|
| TOWN MANAGER | 1.00 | 09.0 | | 0.10 | | | | | 0.30 | | | | | | | | |
| ADMINISTRATIVE ASSISTANT II | 1.00 | 0.25 | | | | 0.25 | 0.25 | | | | | | 0.25 | | | | |
| ASST TO THE TOWN MANAGER | 1.00 | | 1.00 | | | | | | | | | | | | | | |
| FINANCE DIRECTOR | 1.00 | | | 0.10 | 0.90 | | | | | | | | | | | | |
| PLANNING & BLDG DIRECTOR | 1.00 | | | | | 1.00 | | | | | | | | | | | |
| PRINCIPAL PLANNER | 1.00 | | | | | 1.00 | | | | | | | | | | | |
| CHIEF BUILDING OFFICIAL | 1.00 | | | | | | 0.75 | | 0.25 | | | | | | | | |
| POLICE CHIEF | 1.00 | | | | | | | 1.00 | | | | | | | • | | · |
| POLICE SERGEANT (3) | 3.00 | | | | | | | 3.00 | | | | | | | | | · · · · · |
| POLICE CORPORAL (2) | 2.00 | | | | | | | 2.00 | | | | | | | | | |
| POLICE OFFICER (5) | 5.00 | | | | | | | 5.00 | | | | | | | | | |
| POLICE SERVICES TECH/CSO | 1.00 | | | | | | | 1.00 | | | | | | | | | - |
| DISPATCHER (4) | 4.00 | | | | | | | 4.00 | | | | | | | | | т |
| MAINTENANCE WORKER I | 1.00 | | | | | | | | | 0.25 | 0.50 | | | | 0.25 | | |
| MAINTENANCE WORKER III | 1.00 | | | | | | | | | 1.00 | | | | | | | |
| SR MAINTENANCE WORKER (2) | 2.00 | | | | | | | | | 1.00 | 1.00 | | | | | | |
| TOTAL FULL TIME (FTE) | 27.00 | 0.85 | 1.00 | 0.20 | 06.0 | 2.25 | 1.00 | 16.00 | 0.55 | 2.25 | 1.50 | 1 | 0.25 | , | 0.25 | 4 | |
| PART TIME EMPLOYEES: | | | | * | | | | | | | | | | | | | |
| ADMINISTRATIVE ASST | 90.0 | | 90.0 | | | | | | | | | | | | | | |
| OFFICE ASSISTANT | 0.10 | | | | 0.10 | | | | | | | | | | | | T 1 |
| PLANNING INTERN | 0.10 | | | | | 0.10 | | | | | | | | | | | т |
| POLICE CADET (2) | 0.25 | | | | | | | 0.25 | | | | | | | | *************************************** | _ |
| PT ACCOUNTANT (2) | 0.80 | | | 0.10 | 0.70 | | | | | | | | | | | | |
| PT DISPATCHER (4) | 1.00 | | | | | | | 1.00 | | | | | | | | | |
| CONSULTING PW DIR | 29'0 | | | | | | | | 0.42 | 0.13 | 0.13 | | | | | | |
| RECREATION COMM SERV MGR | 1.60 | | | | | | | | | | | 0.30 | 0:30 | 1.00 | | | |
| ASSISTANT PLANNER | 0.50 | | | | | 0.50 | | | | | | | | | | | |
| RESERVE POLICE OFFICER (2) | 0.25 | | | | | | | 0.25 | | | | | | | | | |
| TOTAL PART TIME (FTE) | 5.33 | | 90.0 | 0.10 | 08.0 | 09.0 | ı | 1.50 | 0.42 | 0.13 | 0.13 | 0:30 | 0.30 | 1.00 | 1 | 1 | |
| TOTAL FTE | 32.33 | 0.85 | 1.06 | 0.30 | 1.70 | 2.85 | 1.00 | 17.50 | 0.97 | 2.38 | 1.63 | 0.30 | 0.55 | 1.00 | 0.25 | 1 | ı |
| ii 3 | | | | | | | | | | | | | | | | | 11 E |

NOTE: DOES NOT INCLUDE PAID ELECTED POSITIONS: COUNCILMEMBERS (5); TREASURER (1)

TABLE F
TOWN OF FAIRFAX
HEALTHCARE RATES

| 2010 TO 2017 | | | | | | | | | | INCR | avg |
|----------------------------|-----------|----------|----------|----------|----------|----------|----------|-------|----------|-------|------|
| • | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | INCR | 2017 | 8 YR | year |
| | - | | | | | | | | | | |
| KAISER (HMO) | | | | | | | | | | | |
| Н | 532.56 | 568.99 | 610.44 | 668.63 | 742.72 | 714.45 | 746.47 | -1.8% | 733.39 | 37.7% | 4.7% |
| 2 | 1,065.12 | 1,137.96 | 1,220.88 | 1,337.26 | 1,485.44 | 1,428.90 | 1,492.94 | -1.8% | 1,466.78 | 37.7% | 4.7% |
| 3+ (BENCHMARK) | 1,384.66 | 1,479.37 | 1,587.14 | 1,738.44 | 1,931.07 | 1,857.57 | 1,940.82 | -1.8% | 1,906.81 | 37.7% | 4.7% |
| PERS CHOICE (PPO) | | | | | | | | | | | |
| ₽ | 508.74 | 563.40 | 574.15 | 667.03 | 690.77 | 700.84 | 798.36 | 4.0% | 830.30 | 63.2% | 7.9% |
| 2 | 1,017.48 | 1,126.80 | 1,148.30 | 1,334.06 | 1,381.54 | 1,401.68 | 1,596.72 | 4.0% | 1,660.60 | 63.2% | 7.9% |
| 3+ | 1,322.72 | 1,464.84 | 1,492.79 | 1,734.28 | 1,796.00 | 1,822.18 | 2,075.74 | 4.0% | 2,158.78 | 63.2% | 7.9% |
| BLUE SHIELD ACCESS + (HMO) | S + (HMO) | | | | | | | | | | |
| 1 | 577.33 | 675.51 | 711.10 | 784.63 | 836.59 | 928.87 | 1,016.18 | 0.9% | 1,024.85 | 77.5% | 9.7% |
| 2 | 1,154.66 | 1,351.02 | 1,422.20 | 1,569.26 | 1,673.18 | 1,857.74 | 2,032.36 | %6'0 | 2,049.70 | 77.5% | 9.7% |
| 3+ | 1,501.06 | 1,756.33 | 1,848.86 | 2,040.04 | 2,175.13 | 2,415.06 | 2,642.07 | %6'0 | 2,664.61 | 77.5% | 9.7% |
| PERS SELECT (PPO) | | | | | | | | | | | |
| ~ | 474.93 | 492.68 | 487.39 | 487.20 | 661.52 | 690.43 | 730.07 | 0.8% | 736.27 | 22.0% | 6.9% |
| 2 | 949.86 | 985.36 | 974.78 | 974.40 | 1,323.04 | 1,380.86 | 1,460.14 | 0.8% | 1,472.54 | 22.0% | %6.9 |
| 3+ | 1,234.82 | 1,280.97 | 1,267.21 | 1,266.72 | 1,719.95 | 1,795.12 | 1,898.18 | 0.8% | 1,914.30 | 25.0% | %6.9 |
| PORAC (ASSOC) | | | | | | | | | | | |
| Н | 484.00 | 527.00 | 556.00 | 581.00 | 634.00 | 675.00 | 00.669 | %0:0 | 00.669 | 44.4% | 2.6% |
| . 2 | 906.00 | 987.00 | 1,041.00 | 1,088.00 | 1,186.00 | 1,292.00 | 1,399.00 | 4.9% | 1,467.00 | 61.9% | 7.7% |
| 3+ | 1,151.00 | 1,254.00 | 1,323.00 | 1,382.00 | 1,507.00 | 1,642.00 | 1,789.00 | 4.9% | 1,876.00 | 63.0% | 7.9% |
| PERSCARE (PPO) | | | | | | | | | | | |
| ⊣ | 868.17 | 893.95 | 1,029.23 | 1,083.11 | 720.04 | 775.08 | 889.27 | 4.8% | 932.39 | 7.4% | 0.9% |
| 2 | 1,736.34 | 1,787.90 | 2,058.46 | 2,166.22 | 1,440.08 | 1,550.16 | 1,778.54 | 4.8% | 1,864.78 | 7.4% | %6.0 |
| 3+ | 2,257.24 | 2,324.27 | 2,676.00 | 2,816.09 | 1,872.10 | 2,015.21 | 2,312.10 | 4.8% | 2,424.21 | 7.4% | 0.9% |

TOWN OF FAIRFAX FINANCING FOR CIPCOUNTY LOAN October, 2018 FOR FISCAL YEAR 2017/18

USE OF FUNDS

| 51-810 | SFD Street Resurfacing & Repair | \$ 100,000 |
|--------|---------------------------------------|------------|
| 51-816 | Canyon Rd Stabillization | 75,000 |
| 52-ALL | FEMA Funded repairs | 49,000 |
| 53-830 | Downtown Improvements (Sidewalks) | 50,000 |
| 53-887 | Street Resurfacing & Repair - various | 200,000 |
| 53-894 | Parkade | 26,000 |
| | | |
| | Total Use of Funds | \$ 500,000 |

REPAYMENT OF LOAN

| N (" | | | _ | Total | _ | | | |
|--------|------------|-----------|----|---------|-----|---------|----|----------|
| Note # | Issue Date | Due Date | ۲ | ayment | l I | nterest | P | rincipal |
| Note 1 | 10/1/2017 | 10/1/2018 | \$ | 103,500 | \$ | 3,500 | \$ | 100,000 |
| Note 2 | 10/1/2017 | 10/1/2019 | | 107,000 | | 7,000 | | 100,000 |
| Note 3 | 10/1/2017 | 10/1/2020 | | 110,500 | | 10,500 | | 100,000 |
| Note 4 | 10/1/2017 | 10/1/2021 | | 114,250 | | 14,250 | | 100,000 |
| Note 5 | 10/1/2017 | 10/1/2022 | | 118,250 | | 18,250 | | 100,000 |
| ···· | | | | | | | | |
| TO: | TAL PAYMEN | TS: | \$ | 553,500 | \$ | 53,500 | \$ | 500,000 |

MEASURE A WORKPLAN

MEASURE A – PARKS is detailed in Fund 23 (on page 67)

DESCRIPTION:

Measure A is the one-quarter of one-percent sales tax approved by County voters in 2012. As a condition of receiving the funds, the Town must submit a work plan to the County of Marin detailing the proposed uses of the funds. The attached work plan contains the list of eligible uses.

Each year the Town's Measure A Advisory Committee (members listed below) meets to recommend allocations for the upcoming year. For FY17-18, the County estimates Fairfax will receive approximately \$60,000 in Measure A sales tax revenue. We estimate a fund balance reserve of \$3,000 and, thus, the Committee had approximately \$63,000 to allocate.

At its May 25th budget workshop, the Town Council reviewed the recommendations of the Measure A Advisory Committee which are as follows:

| | P | roposed | | | |
|---|----|---------|----|----------|---------------|
| Proposed by Measure A Committee | F | Y17-18 | Ca | rry Over | Total |
| Parkland/Open Space Acquisition* | \$ | 10,000 | \$ | 20,000 | \$ 30,000 |
| Maint/Repair Ped Trail Improvements* | \$ | 15,000 | \$ | 15,000 | \$ 30,000 |
| Replace Pavilion Lighting * | | | \$ | 6,000 | \$ 6,000 |
| Construction of Bicycle Pump Track* | \$ | 4,000 | \$ | 6,000 | \$ 10,000 |
| Women's Club Improv. (stage, roof, lighting)* | \$ | 5,000 | \$ | 20,000 | \$ 25,000 |
| Replace Peri Park Equipment | \$ | 29,000 | \$ | · | \$ 29,000 |
| Total | \$ | 63,000 | \$ | 67,000 | \$ 130,000 |

The asterisk (*) denotes the project was funded in previous years. The Committee does recommend that funds unspent for projects in previous years continue to be carried over to FY17-18 for those projects. The County requires the work plan to include both carryover funds and new funds.

Should a project be delayed/canceled or priorities changed, the Council can reallocate funds at any time by amending its work plan and submitting it to the County for approval.

The Measure A Advisory Committee consists of:

- Two Councilmembers: Barbara Coler and David Weinsoff
- Fairfax Open Space representative: Ray Burgarella
- Fairfax Parks and Rec Commission representative: Monty Stephens
- Fairfax Volunteer Board representative: Marcia Custer

PAVEMENT MANAGEMENT PLAN

The Pavement Management Program (PMP) is a strategy designed to assist the Town with the maintenance and rehabilitation of its roads. The PMP focuses on maintenance treatments to extend the life cycle of roads. The PMP is developed based on a software system designed to take into account the overall condition of the Town's road network and annual street capital budget. The PMP recommends the most cost effective approach for the Town to undertake to maintain its roads.

The following list identifies the road sections and maintenance treatment for the Town to undertake based on a budget of \$200,000 which also includes design costs. The list is intended to be guide for staff as field conditions may dedicate revisions to the type of road treatment (e.g., slurry seal, asphalt overlays) and which portions of the road to repair.

PAVEMENT MANAGEMENT PLAN – 2017 SUPPLEMENT TO CIP 53-887 (PG 95) **TOWN OF FAIRFAX**

Scenarios - Sections Selected for Treatment

| ження компенсивання учення выправлення выправлення предправлення выправления председения выправления выправлен | 2 (the chair mine size of the chairman proportions and | | and a product was a distance with the contract of the contract | AN INTER-INTERIOR PROPERTY OF THE OWNER PROPERTY DESCRIPTION OF THE OWNER | | | | | | | | Scer | Scenario: P-TAP 17 - SCENARIO 04 - EAB 3 \$220,000 |
|--|--|------------------------------|--|---|--------|-----------|--------|--------------------|------------------|---------------------------|-----------|-----------|--|
| × | Year | Budget | PM | Year | | Budget | ** | PM | Year | | Budget | | |
| 72 | 2017 | \$200,000 | 10% | 2019 | | \$200,000 | 2 | 10% | 2021 | • | \$200,000 | Ψ | 10% |
| 22 | 2018 | \$200,000 | 10% | 2020 | | \$200,000 | Q | 10% | | | | | |
| Year: 2017 | | | | | | | | | | | | | |
| Street Name Begi | jin Location | Begin Location End Location | Street ID | Section ID | Length | Width | Area | Last Insp Insp PCI | Last Insp PCI | Surf FC Type | a | Cost | t Rating Treatment |
| CRESCENT CIRCLE OAK T | OAK TREE LANE | DEAD END | CRESCE | 10 | 331 | 29 | 9,599 | 7/26/2016 | 65 | <u>c</u> | | ₩ | |
| DOMINGA AVENUE BRIDGE COURT | BRIDGE COURT | NAPA AVENUE | DOMING | 20 | 472 | 20 | 9,440 | 7/26/2016 | 69 | C ACIAC | AC 76 | \$5,245 | 3 25,544 MICROSURFACING |
| GLEN DRIVE SIR FRA DRAKE BOULE' | SIR FRANCIS DRAKE BOULEVARD | 1260' NORTH OF SFD BLVD | GLENDR | 10 | 1,260 | 35 | 44,100 | 7/26/2016 | 64 | C ACIAC | 4C 71 | \$24,500 | 23,772 MICROSURFACING |
| KENT AVENUE BELN AVEI | BELMONT AVENUE | SIR FRANCIS DRAKE BLVD | KENTAV | 10 | 481 | 24 | 11,544 | 7/27/2016 | 64 | R AC | 73 | \$6,414 | 20,239 MICROSURFACING |
| MANZANITA ROAD 991 F WRE FRUS | 991 FRM WRENDEN FRUSTRUCK INT | FRUSTUCK AVENUE | MANZAR | 20 | 594 | 4 | 8,316 | 7/27/2016 | 69 | R AC/AC | AC 76 | \$4,620 | 21,333 MICROSURFACING |
| NAPA AVENUE PACI | PACHECO AVENUE | DOMINGA AVENUE | NAPAAV | 10 | 300 | 20 | 000'9 | 7/26/2016 | 69 | R ACIAC | AC 76 | \$3,334 | 19,037 MICROSURFACING |
| OAK TREE LANE SIR FRA DRAKE BOULEY | SIR FRANCIS DRAKE BOULEVARD | DEAD END | OAKTRE | 10 | 494 | 29 | 14,326 | 7/26/2016 | 29 | R AC/AC | VC 75 | \$7,959 | 21,008 MICROSURFACING |
| OLEMA ROAD SIR FRA DRAKE BOULEY | SIR FRANCIS DRAKE BOULEVARD | MARIN ROAD | OLEMAR | 0 | 1,050 | 24 | 25,200 | 7/26/2016 | 29 | C AC | 75 | \$14,000 | 19,442 MICROSURFACING |
| SIR FRANCIS DRAKE SAN BOULEVARD COU | SAN MIGUEL COURT | OAK TREE LANE | SIRFRA | 50 | 870 | 35 | 30,450 | 7/27/2016 | 68 | A AC | 76 | \$16,917 | 30,168 MICROSURFACING |
| SCENIC ROAD ACAC | ACACIA ROAD | TAMALPIAS ROAD | SCENIC | 10 | 625 | 24 | 15,000 | 7/26/2016 | Treat 63 | Treatment Total | 100 | \$88,322 | 19,069 THICK AC OL/RUBBERIZED |
| | | | | | | | | I | Treat | Treatment Total | - | \$53,334 | |
| VANNI LN RIDG | SEWAY AV | RIDGEWAY AV CHESTER AV VANNI | VANNI | 10 | 760 | 4 | 10,640 | 7/26/2016 | 62 Treat | 2 R AC Treatment Total | 100 | \$37,832 | 12,310 MILL AND THIN OVERLAY |
| | | | | No. 20 | | | | | , | 1 1 1 1 1 1 1 | | 00, 00,00 | |

^{** -} Treatment from Project Selection

Scenarios Criteria: