Holyoke

Comprehensive Plan
UPDATE 2024

Community Listening Session #1

September 25, 2024





Prepared for:

City of Holyoke

Office of Planning and Economic Development

Prepared by:

Agency
Landscape + Planning







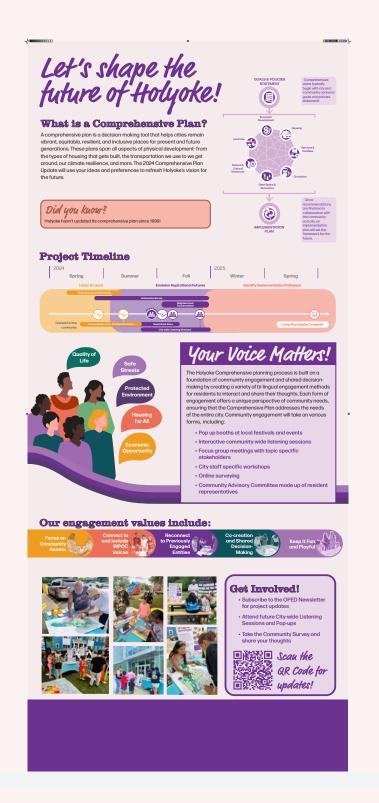


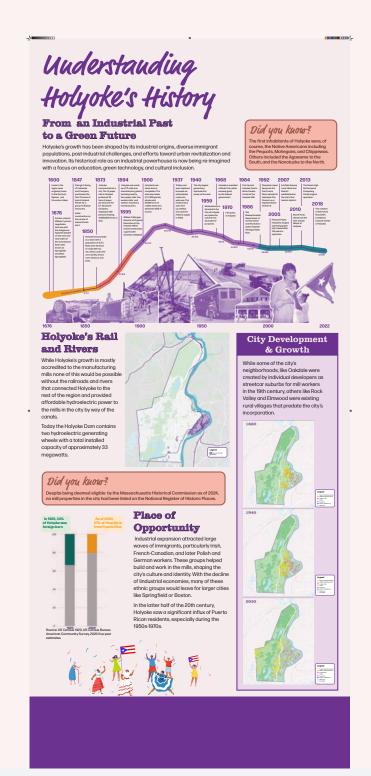


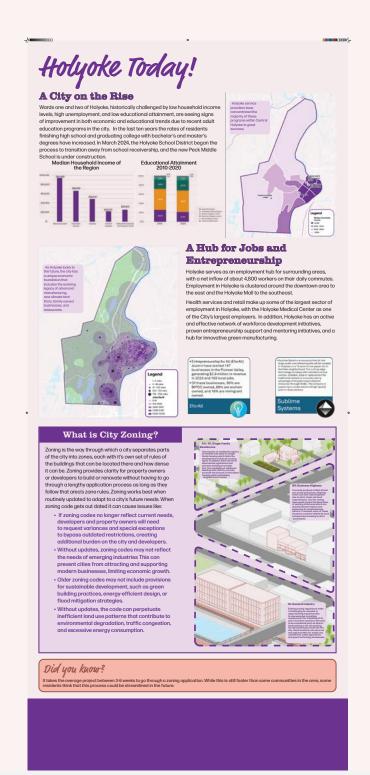
Redeem for \$10 gift card to Holyoke Farmers' Market!

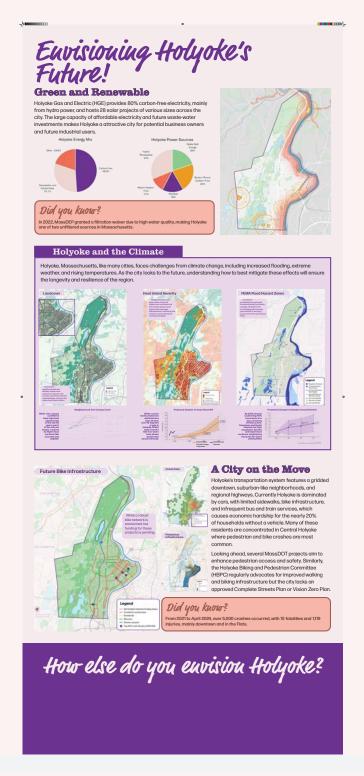
Questions? Comments?						
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Gallery

What are Holyoke's greatest assets?

What is most important to your quality of life in Holyoke?

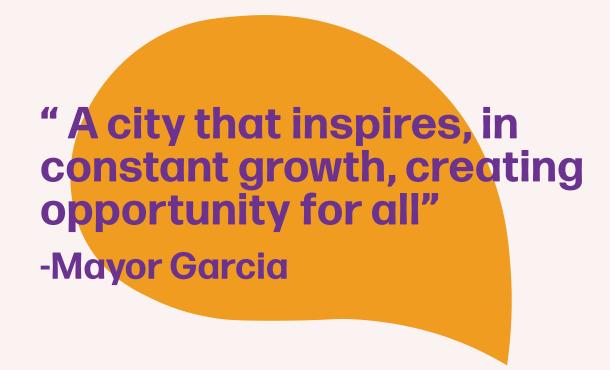
What is your dream for Holyoke?

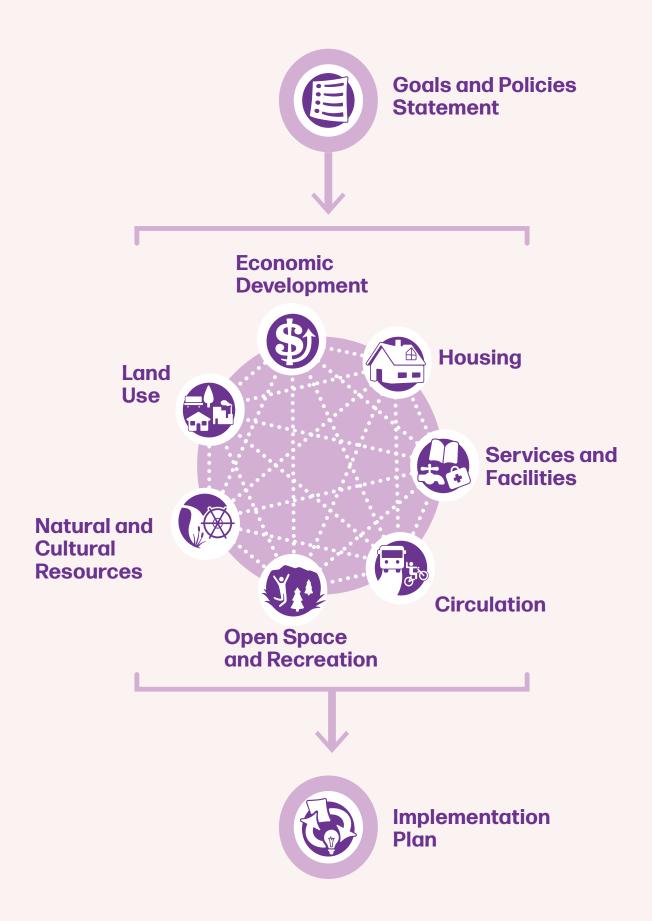


Comprehensive Plan Overview

The Commonwealth of Massachusetts, under MGL Ch 41 Sec. 81D, requires cities and towns to maintain a comprehensive plan for their long-term physical development. Through comprehensive plans, cities and towns envision aspirational futures for themselves and identify implementation pathways for achieving them. These plans span all aspects of physical development--- from the types of housing we have in our community, to how we get around, to our resilience to climate change, and more.

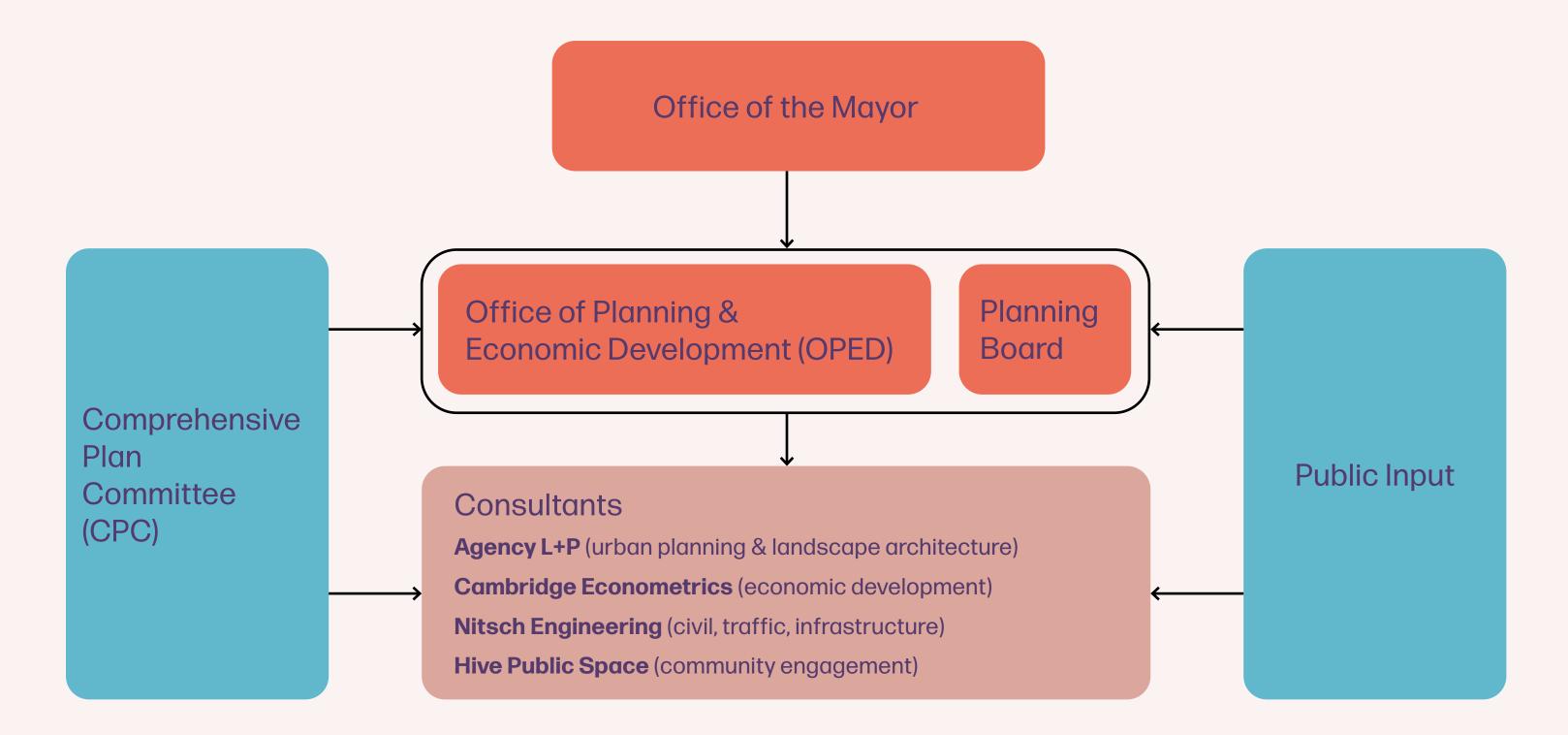
Holyoke last updated its comprehensive plan in 1999. A lot has changed since then and fresh ideas are needed. The 2024 Comprehensive Plan Update will refresh Holyoke's vision for its future.





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Organizational Structure



Public Engagement Approach

Focus on Community Assets



Connect to and Include BIPOC Voices



Reconnect to Previously Engaged Entities

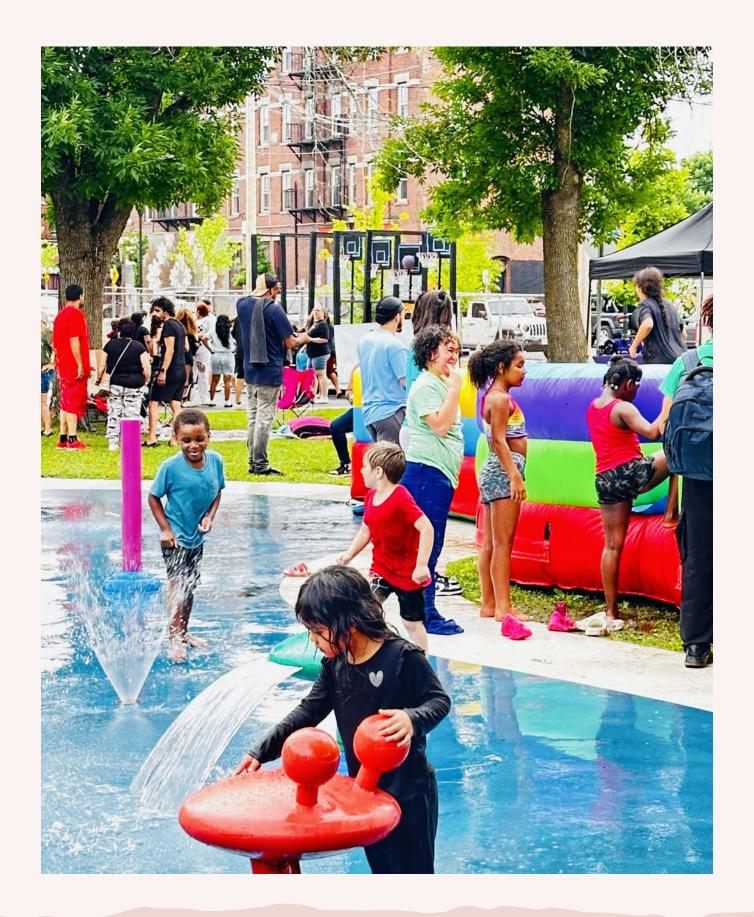


Co-creation and Shared Decision-Making



Keep It Fun and Playful





Public Engagement to Date

7 POP UP EVENTS

- Carlos Vega Park
- Noche de San Juan
- KeyFoods Marketplace
- Community Field Park

- Holyoke Public Library
- Heritage State Park
- Downtown Business Connections

6 FOCUS GROUP MEETINGS

- Cultural Resources
- Developers
- Land Use & Zoning

- Open Space & Recreation
- Social Services
- Transportation & Mobility















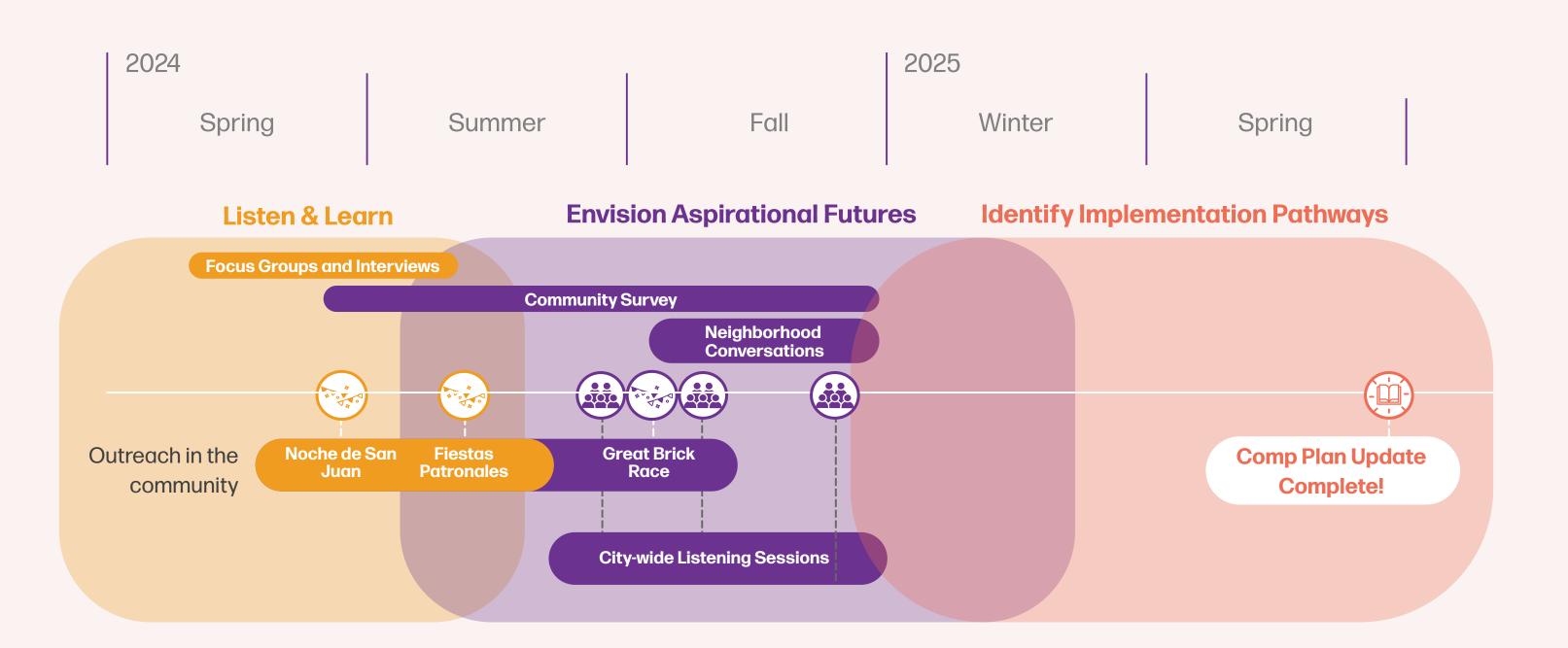








Engagement Timeline



HOLYOKE TODAY

- 1. Community Context
- 2. Housing and Development
- 3. Economy and Workforce
- 4. Natural Assests
- 5. Transportation
- 6. Services and Facilities

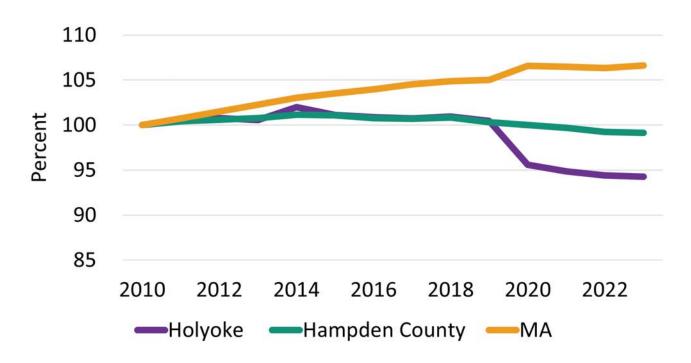
HOLYOKE TODAY

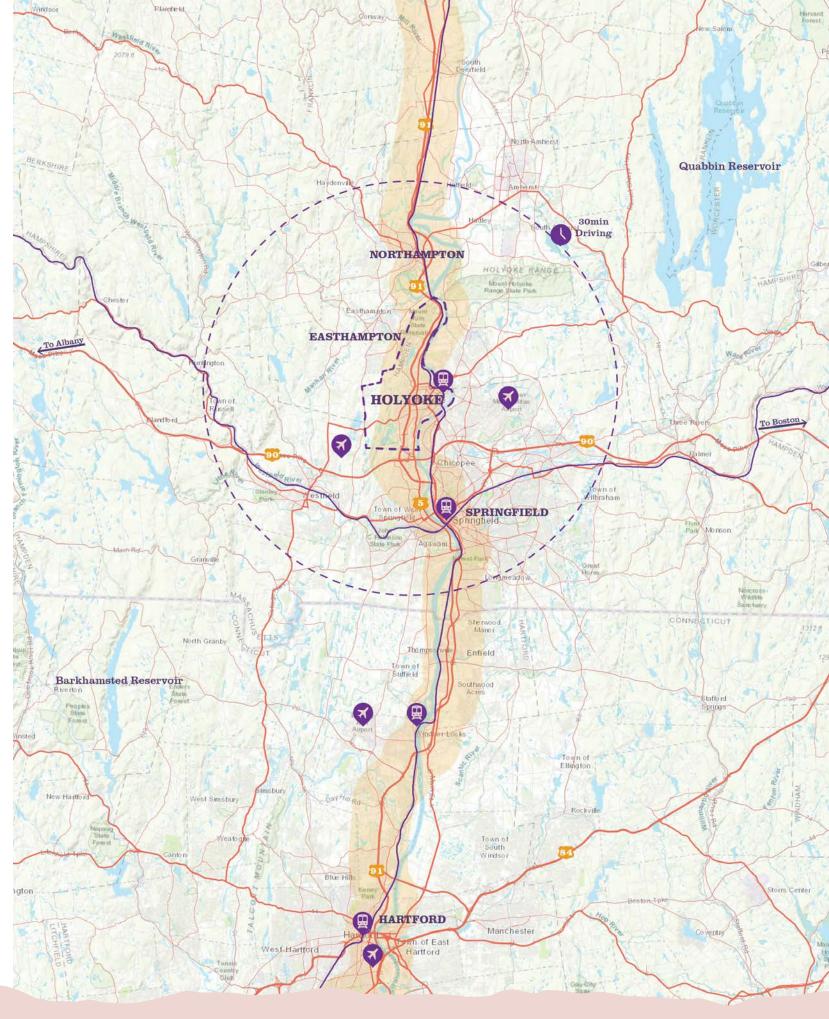
- **1. Community Context**
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Regional Context

- Knowledge Corridor
- Natural assets
- Transportation connectivity

Comparative Population Growth Rate

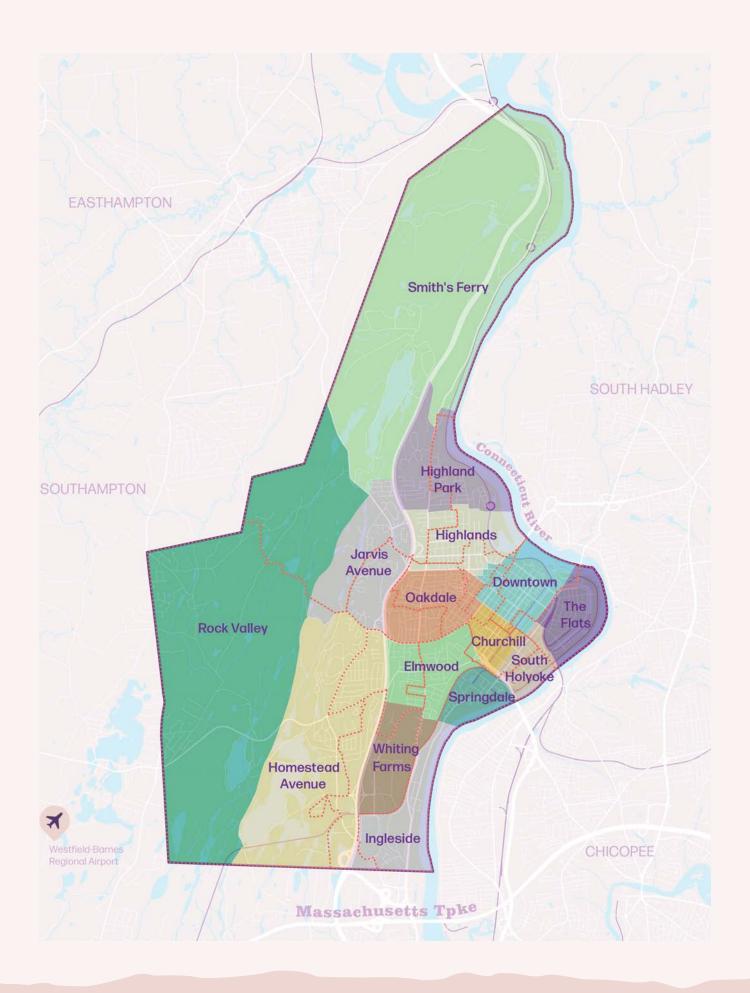




Unique Character

- Industrial canals
- Walkable downtown
- Streetcar neighborhoods
- Conservation land

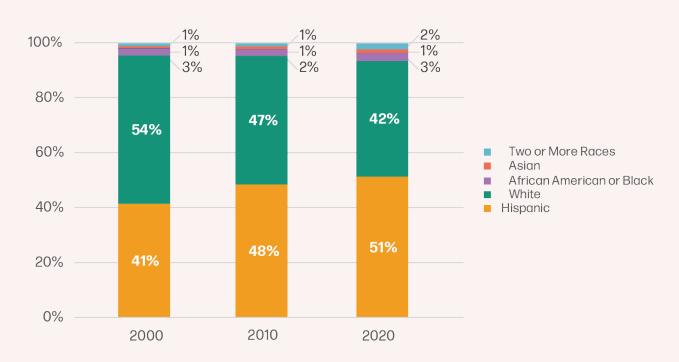




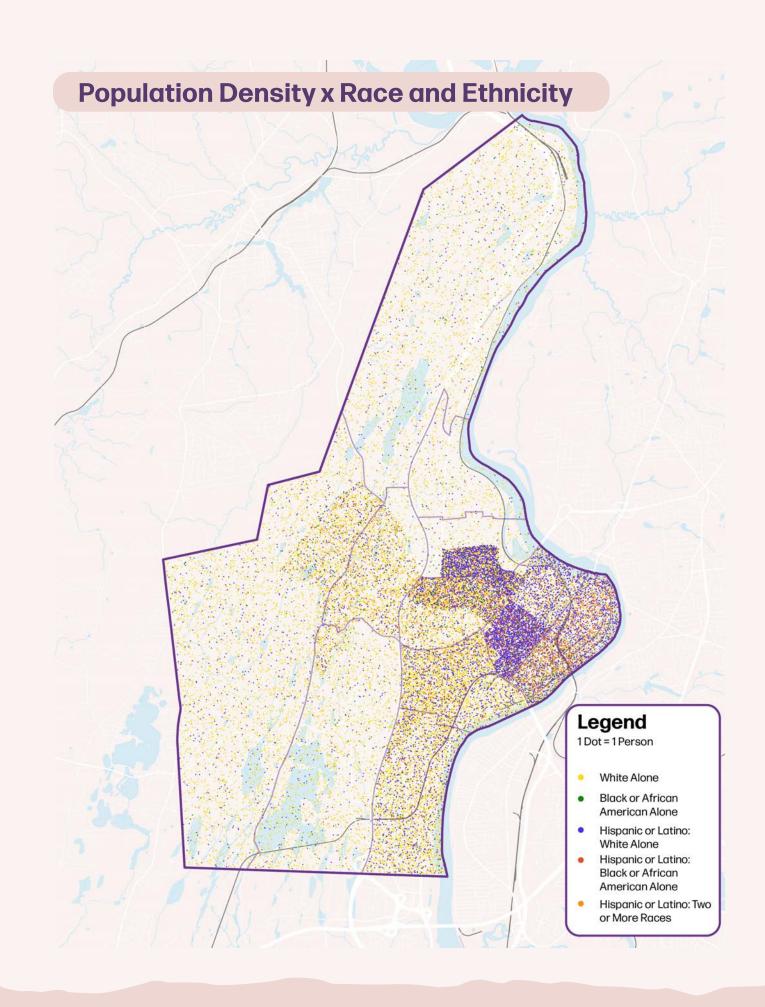
Gateway Community

- Holyoke is an important community in the Puerto Rican diaspora
- Patterns of settlement and ethnicity

Race and Ethnicity Over Time



Source: US Census Bureau American Community Survey, 2000, 2010, 2020 five-year estimates

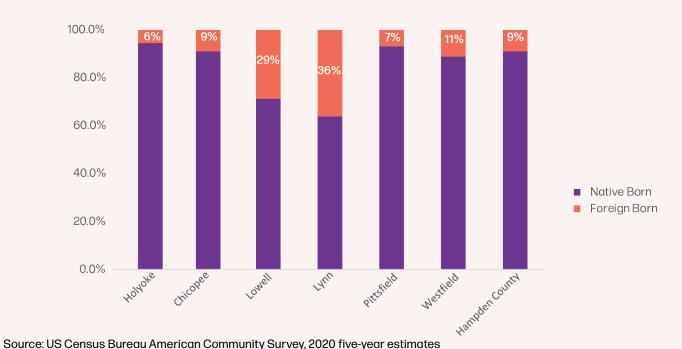


Gateway Community

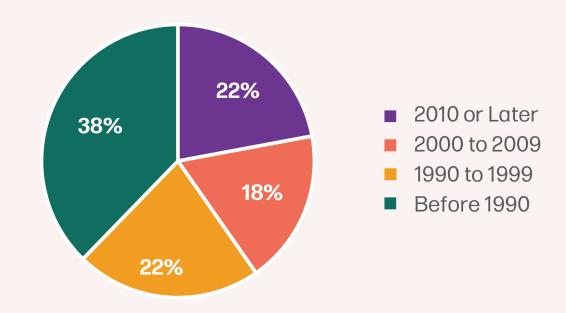
- Many who immigrated to Holyoke have been here for a while
- Spanish is spoken broadly

Population Nativity

The US government considers individuals born in Puerto Rico to be native-born US citizens.

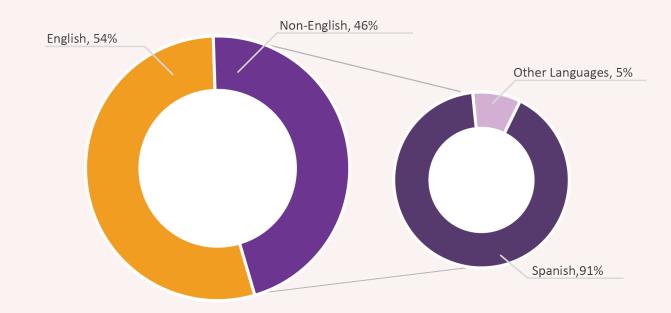


Year of Entry for Foreign Born Population



Source: US Census Bureau American Community Survey, 2020 five-year estimates

Language Spoken at Home



Source: US Census Bureau American Community Survey, 2020 five-year estimates

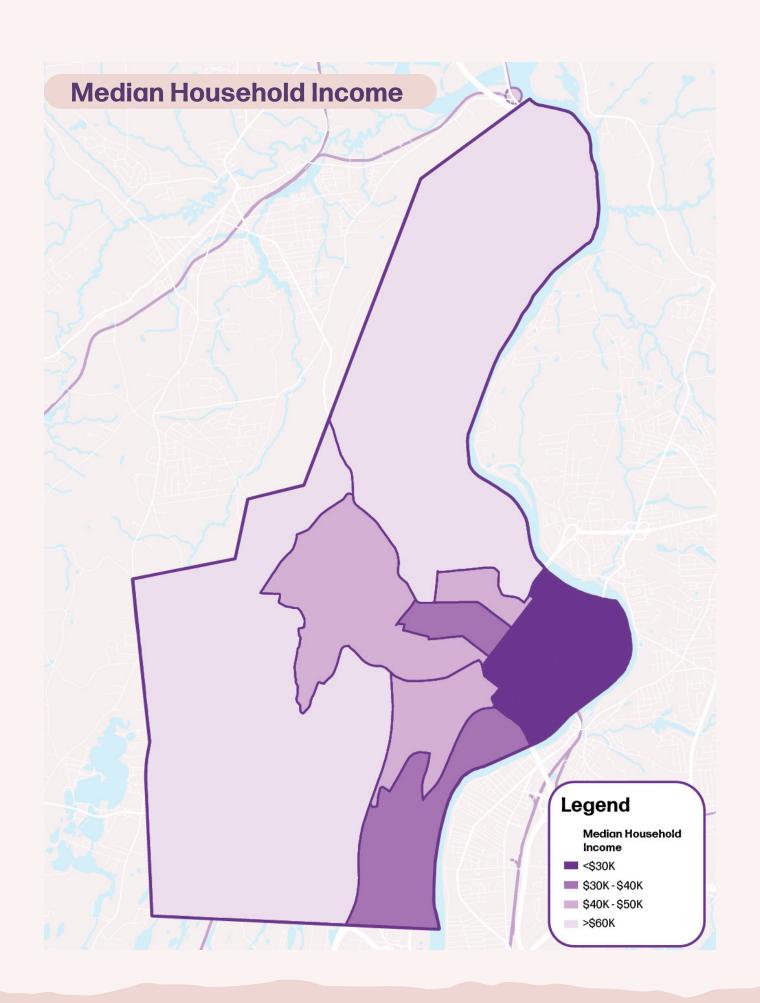
Household Income

- Many Holyokers are getting by on limited incomes
- Median household in central Holyoke is living in poverty

Median Household Income by Location

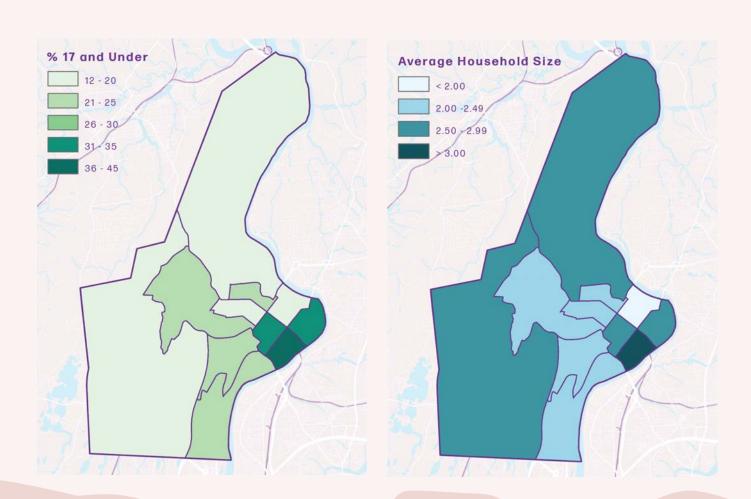


Source: US Census Bureau American Community Survey, 2020 five-year estimates



Household Composition

- Central Holyoke is home to younger and larger households
- Central Holyoke is home to many families with children
- Single-parent households

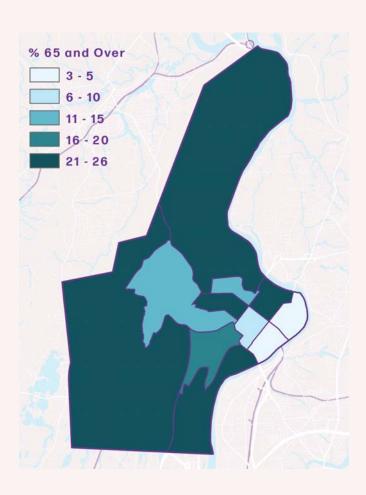


Households by Household Type



■ Male Householder ■ Female Householder ■ Married-Couple Family ■ Single Parent Households

Source: US Census Bureau American Community Survey, 2020 five-year estimates



Educational Attainment

- Education attainment is improving
- 22% of Holyokers have a bachelors degree

Educational Attainment



Source: US Census Bureau American Community Survey, 2010, 2020 five-year estimates



Holyoke Community College in partnership with community non-profits and neighboring schools offers a variety of Adult Education Programs, including:

- GED & HISET
- English for Speakers of Other Languages
- Adult Learning Center
- Ludlow Area Adult Learning Center
- Picknelly Adult & Family Education Center

- Springfield Adult Learning Center
- Free Job Training Programs
- SNAP Path to Work
- Accelerated Career English Program

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Community Health

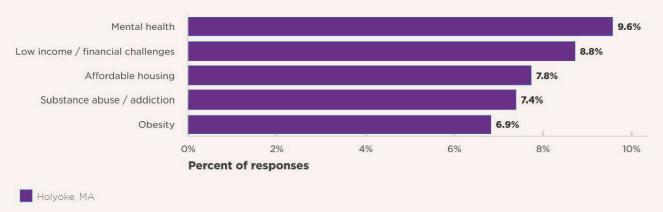
- Mental health, financial challenges, and housing insecurity are top health-related concerns
- Holyokers rely on trusted community-based organizations to access services



Mayor Joshua Garcia speaks about Holyoke Hub.

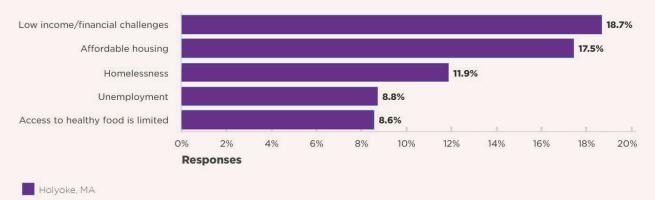
Photo: Dennis Hohenberger

Choose the top five health-related concerns that you believe are the most common in the community where you live.



Sources: CHNA Survey, Holyoke Medical Center, 2022

Choose the top five environmental-related concerns that you believe are the most common in the community where you live.



Sources: CHNA Survey, Holyoke Medical Center, 2022

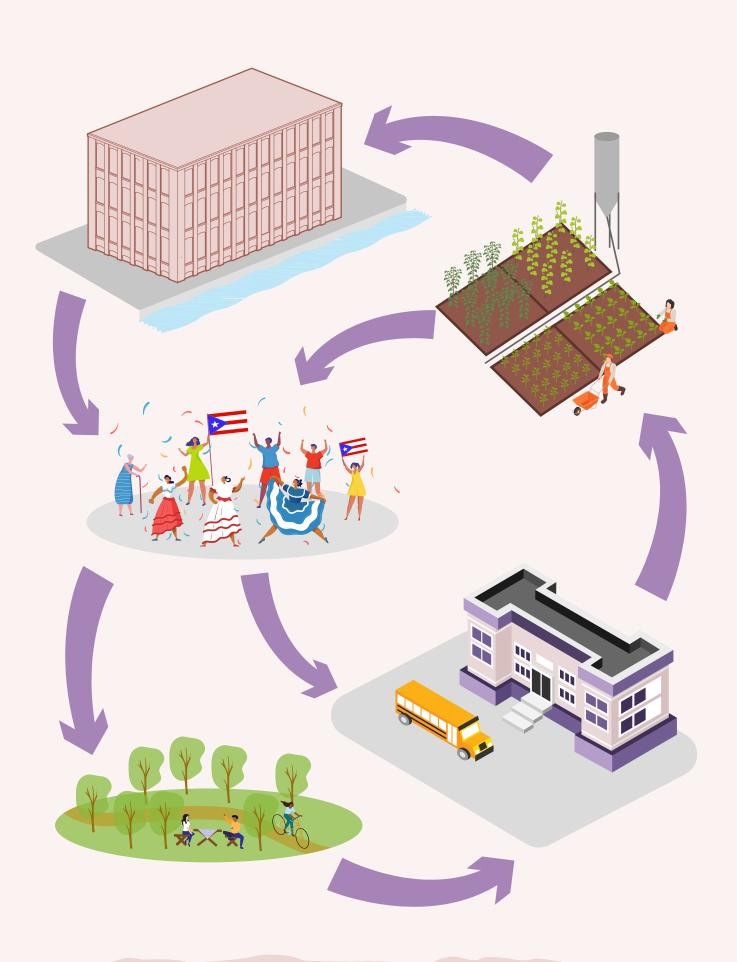
Community Context Takeaways

Issues

- Barriers to economic mobility (limited English proficiency, limited childcare access, etc)
- Health challenges such as food insecurity, housing instability, and substance abuse

Opportunities

- Holyoke Community College
- Network of community-based service providors
- Longstanding role as a gateway city



HOLYOKE TODAY

- 1. Community Context
- 2. Housing and Development
- 3. Economy and Workforce
- 4. Natural Assests
- **5. Transportation**
- 6. Services and Facilities

Development Patterns

- Local and state government are key partners in making desireable development happen
- Market-rate housing does not typically "pencil out"
- Holyoke attracts civic-minded developers





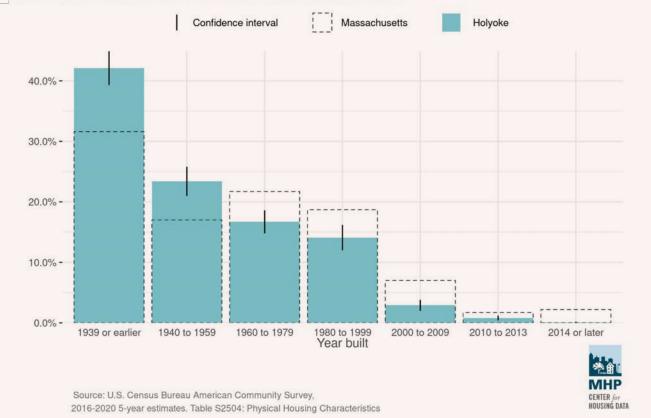
Housing Stock

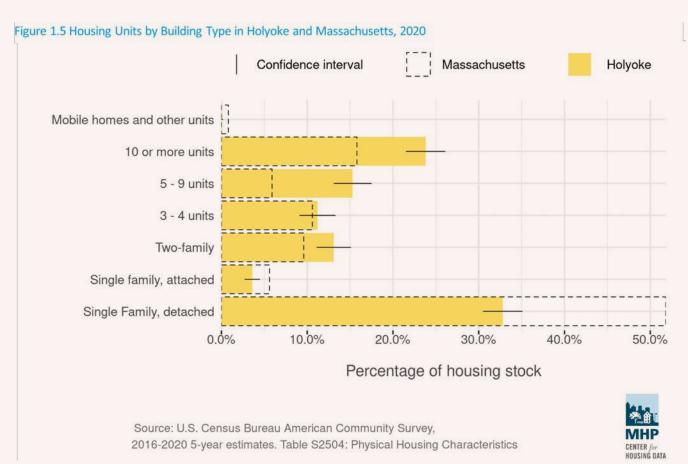
- Lots of multi-family housing
- Older housing stock

24% large, multi-family apartments

33%
detached, single-family homes

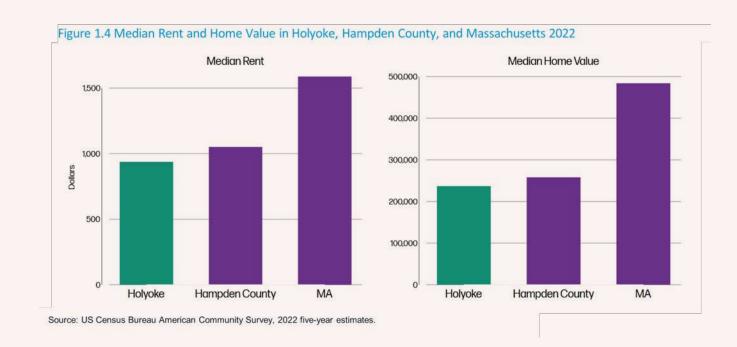
Figure 1.6 Housing Stock by Year Build in Holyoke and Massachusetts, 2020

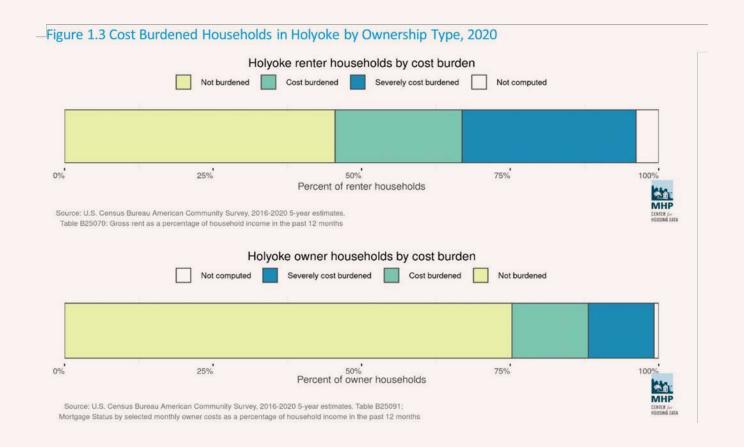




Housing Affordability

- Inexpensive, but not affordable
- 50%+ of renters are cost-burdened
- \$950 median rent (40% lower than Massachusetts)
- \$237,000 median home value (51% less than Massachusetts)





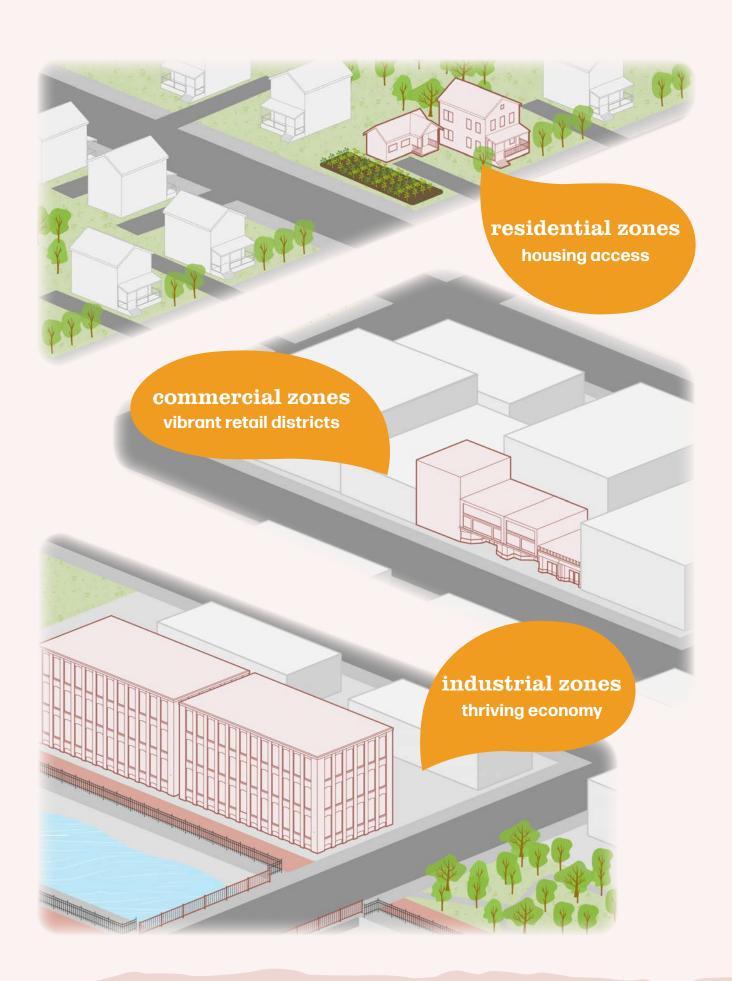
Housing and Development Takeaways

Issues

- Inexpensive, but not affordable
- Market-rate development doesn't pencil out

Opportunities

- Affordable cost of real estate
- Unfulfilled redevelopment potential
- Diverse housing stock
- Density to support walkability



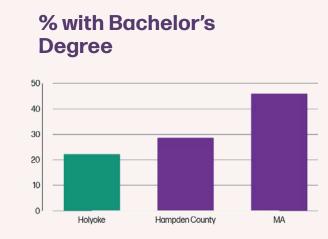
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Socioeconomic Conditions

- Socioeconomic indicators are distressed, but improving. In the last decade...
- Bachelors degree attainment is up 5%
- Median household income is up 10%
- Poverty is down 5%

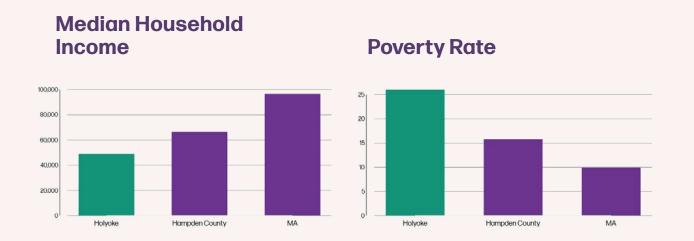
Socioeconomic Characteristics of Holyoke Residents in 2022



Socioeconomic Conditions in Holyoke and Comparison Areas in 2022

	Total Population	Percent White Alone	Median Household Income	Poverty Rate	Percent with a Bachelor's Degree
Holyoke	38,210	43%	\$49,007	26%	22%
Chicopee	55,441	68%	\$63,866	15%	23%
Lowell	114,737	46%	\$73,008	17%	28%
Lynn	100,653	36%	\$70,046	14%	22%
Pittsfield	43,730	79%	\$66,859	14%	34%
Westfield	40,794	81%	\$78,307	9%	33%
Hampden County	464,575	60%	\$66,619	16%	29%
Massachusetts	6,984,205	69%	\$96,505	10%	46%

Source: US Census Bureau American Community Survey, 2022 five-year estimates



Source: US Census Bureau American Community Survey, 2022 five-year estimates

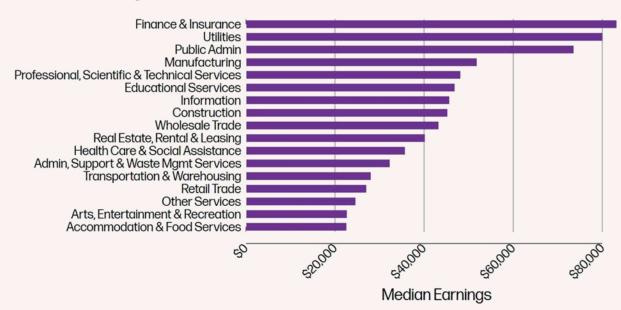
The Holyoke Labor Force

- Healthcare is the largest employment sector in Holyoke
- Manufacturing is a well-paying sector that makes sense for Holyoke
- Strong workforce development and entreprenuership initiatives like: EforAll, MassHire, HCC
 - Entrepreneurship for All (EforAll) alumni have started 147 businesses in the Pioneer Valley, generating \$2.6 million in revenue in 2023 and 193 local jobs.
 - Of these businesses, 95% are BIPOC owned, 68% are women owned, and 16% are immigrant owned.

EforAll



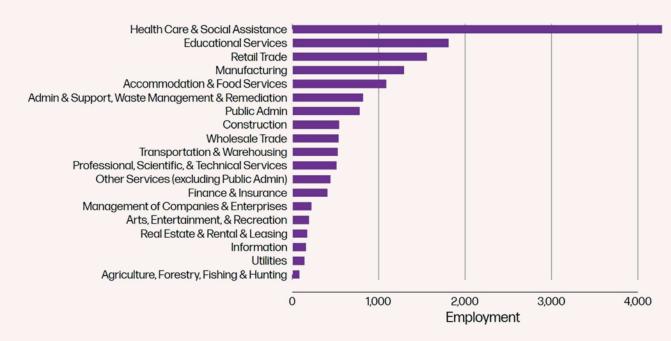
Median Earning by Sector for Holyoke Residents, 2022



Source: US Census Bureau American Community Survey, 2022 five-year estimates.

Note: The figure displays median wages per jobs, which includes part-time and full-time workers.

Employment by Sector for Holyoke Residents, 2021



Source: US Census Bureau LEHD, accessed through OnTheMap.

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Industry Trends in Holyoke

- Inexpensive utilities attracting clean tech and cannabis industries
- Growing healthcare sector
- High taxes compared to peer cities



Leah Ellis and Yet-Ming Chiang, co-founders of Sublime Systems, are slated to open a climate-friendly cement plant on Water Street in Holyoke. Source: Boston Business Journal

Economic and Property Tax Data in Holyoke and Comparison Areas

	Total Employment	Jobs to Population Ratio	Residential Tax Rate	Commercial and Industrial Tax Rate	Commercial and Industrial Share of Total Tax Levy
Holyoke	22,116	59%	\$18.76	\$40.17	35%
Chicopee	20,196	37%	\$15.15	\$32.83	25%
Lowell	38,358	34%	\$12.42	\$24.36	16%
Lynn	24,430	24%	\$11.15	\$21.35	13%
Pittsfield	25,478	59%	\$18.32	\$39.21	22%
Westfield	17,935	44%	\$16.98	\$33.52	22%
Hampden County	205,582	45%			20%
Massachusetts	3,596,149	52%			23%

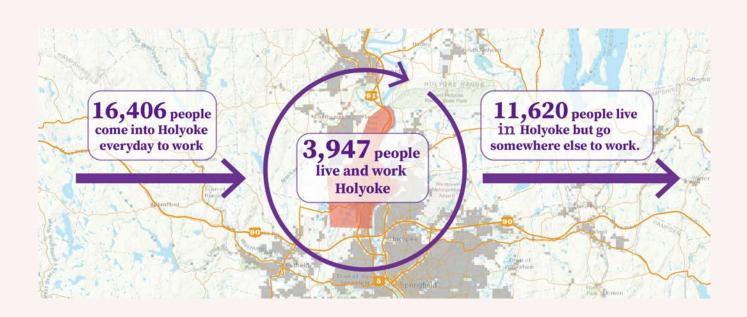
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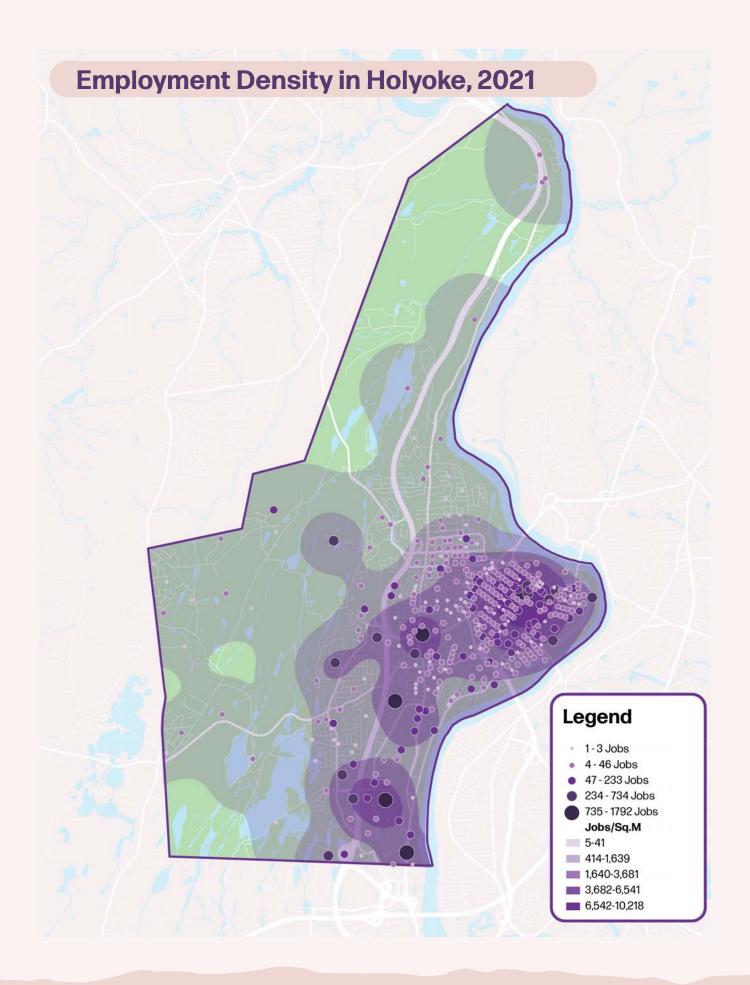


Massachusetts Green High Performance Computing Center. Source: Boston University Today

Commuting Patterns

- Holyoke is an employment hub
- Approximately 22,000 jobs in Holyoke
- Net inflow of 4,800 workers
- About 4,000 Holyokers live and work within city limits





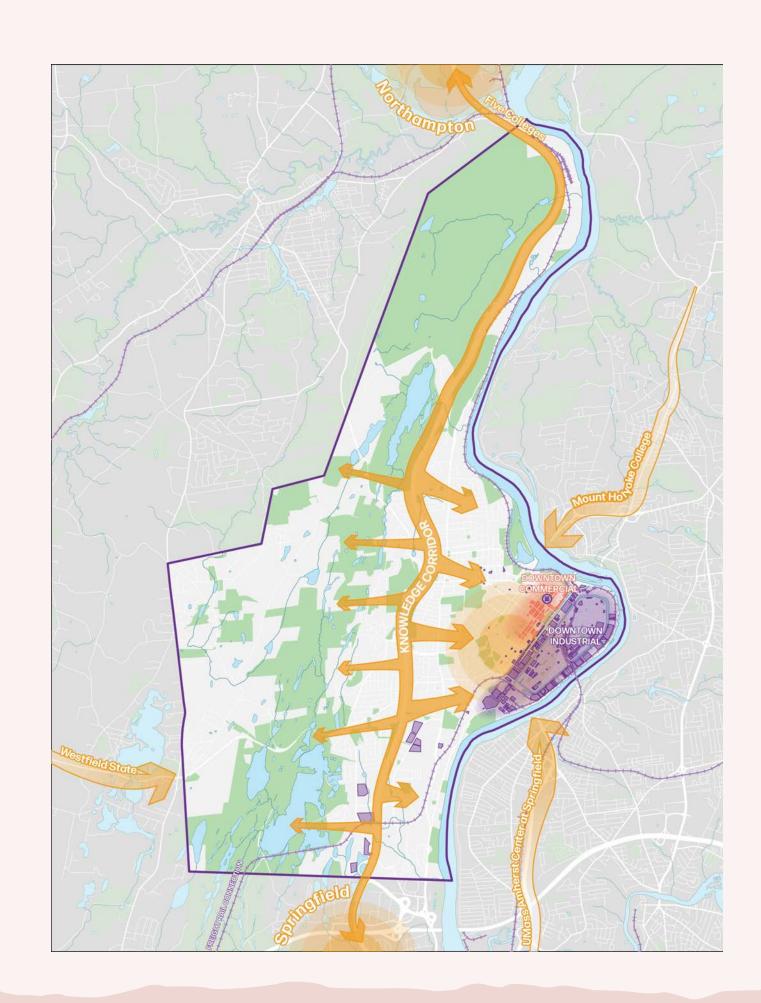
Economy and Workforce Takeaways

Issues

- Many Holyokers work low-paying jobs in the healthcare sector
- Many workers choose to commute to jobs in Holyoke rather than live within the city
- High taxes

Opportunities

- Growth in high-paying industries like clean tech, manufacturing, and cannabis
- Strong start-up incubation and acceleration programs
- Low cost of real estate and utilities

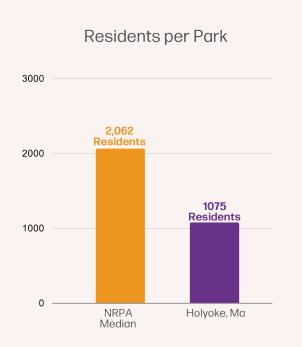


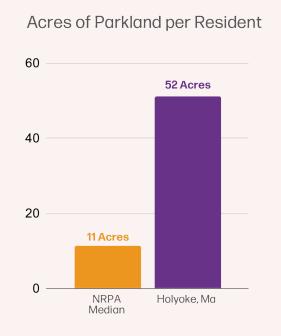
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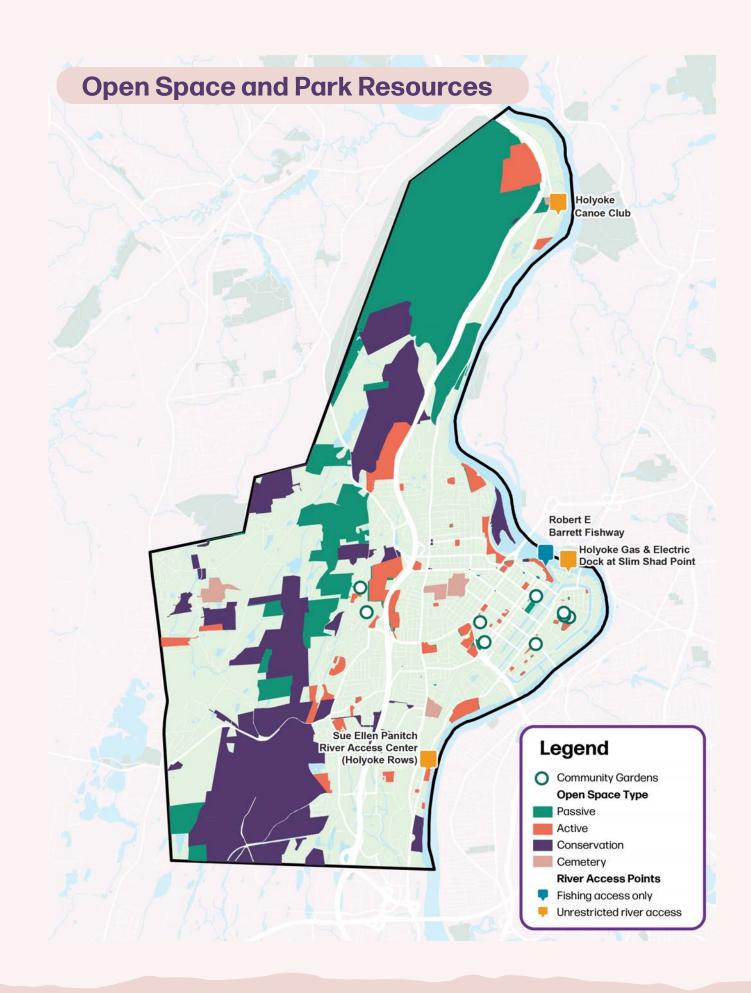
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Natural Resources

- Abundance of preserved nature
- Connecticut River and industrial canal network
- Limited access
- Urban agriculture increases access to healthy food

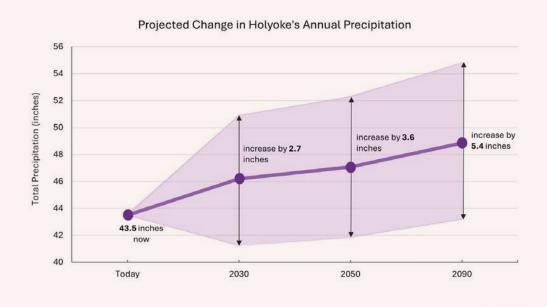


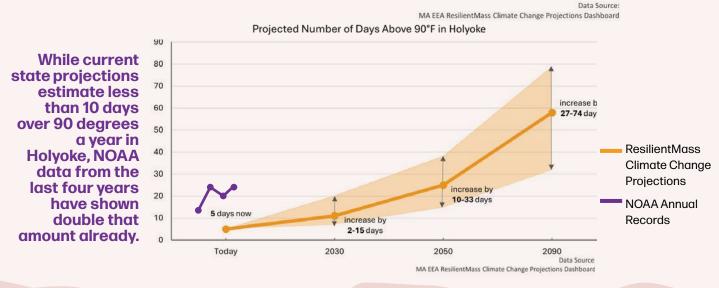


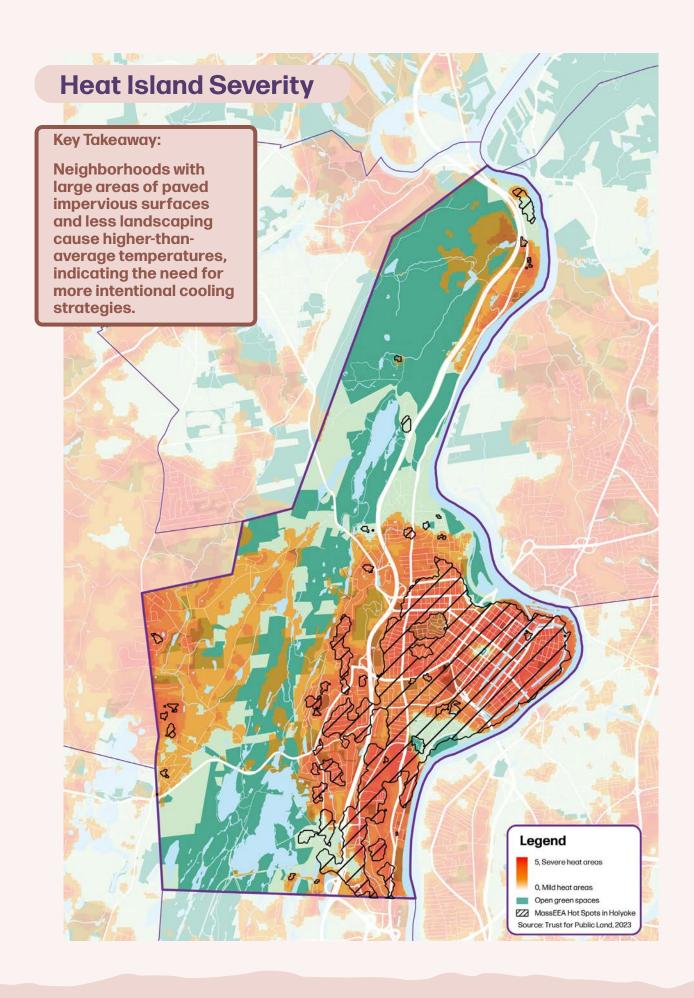


Urban Heat Island

- The number of dangerously hot days (90°+) is increasing
- Severe rain events and flood risk are increasing







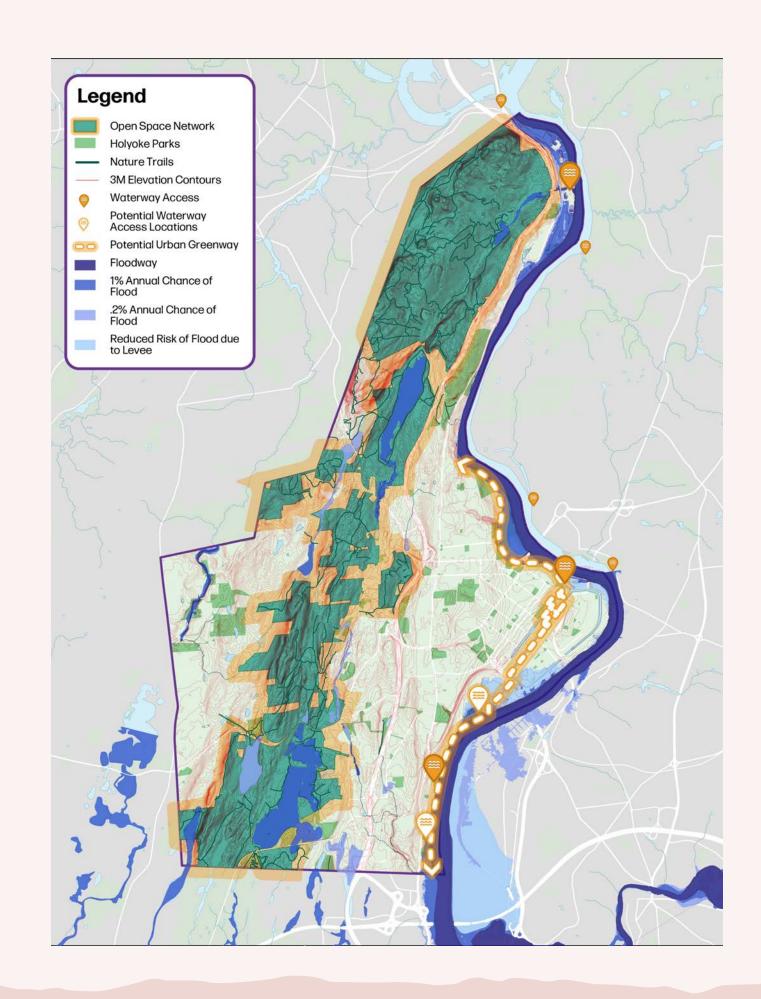
Natural Assets Takeaways

Issues

- Paved surfaces increase flood risk and make summers hotter
- 78% of the City lives in state-designated environmental justice areas
- Hard to access natural assets

Opportunities

- Urban Forest Equity Plan for increasing tree canopy in environmental justice areas
- Metropolitan Area Planning Council and Pioneer Valley Planning Commission Climate Resilience Playbook, launching Spring 2025.
- The Holyoke Municipal Vulnerability
 Preparedness Plan prioritizes
 integration of resilience into right-of-way upgrades.



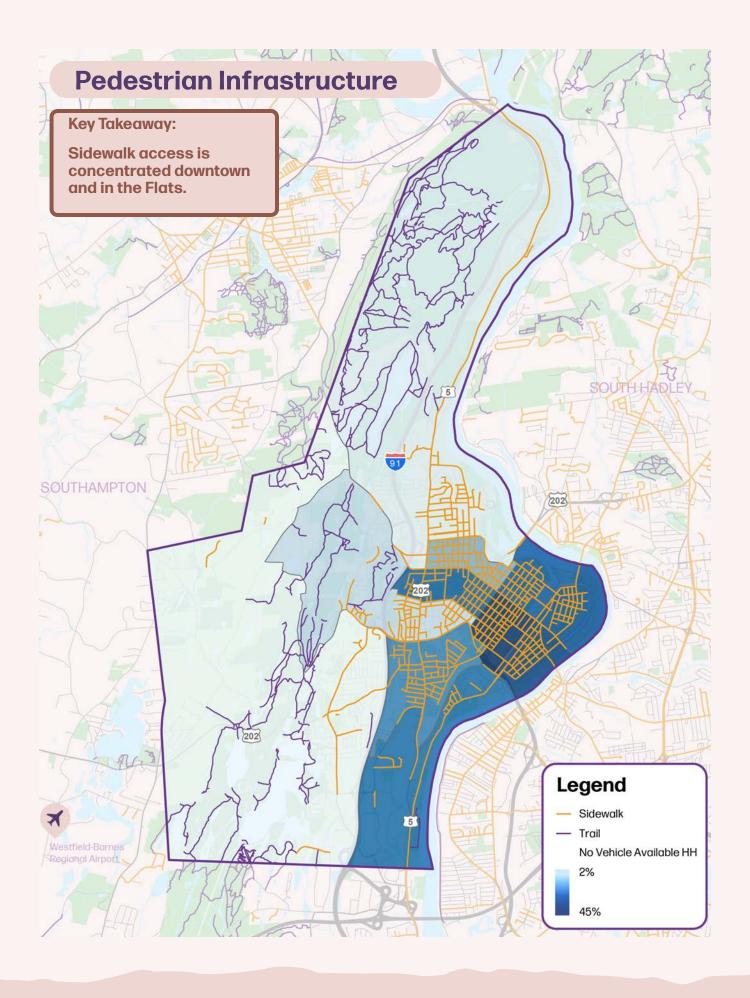
HOLYOKE TODAY

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Bike and Pedestrian Infrastructure

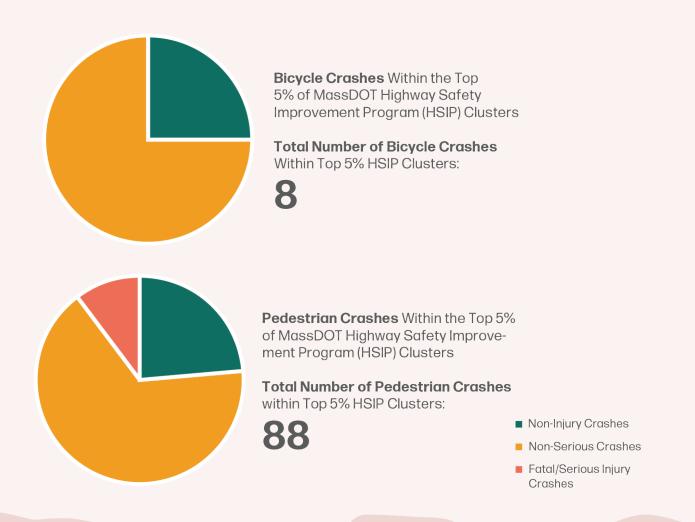
- Compact and well-connect street grid
- 40% of households in Central Holyoke do not have a car and rely on walking, biking and transit
- Limited bicycle infrastructure

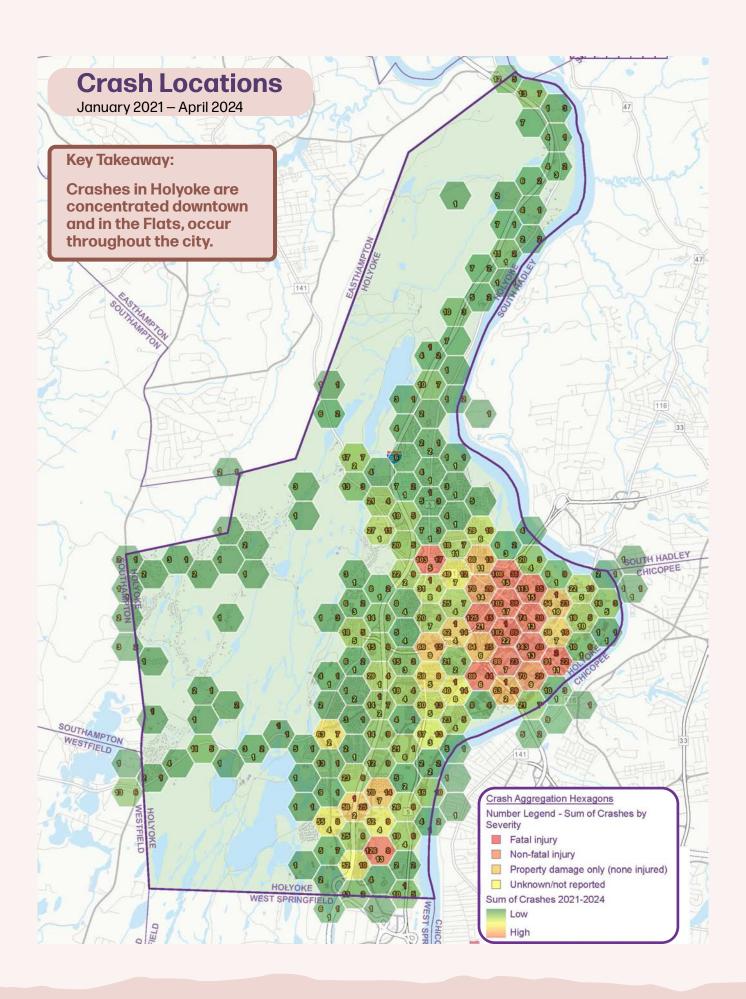




Traffic Safety

- High-injury crashes concentrated in central Holyoke
- Prioritization of motorists



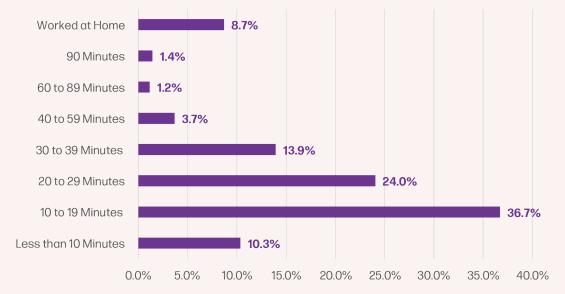


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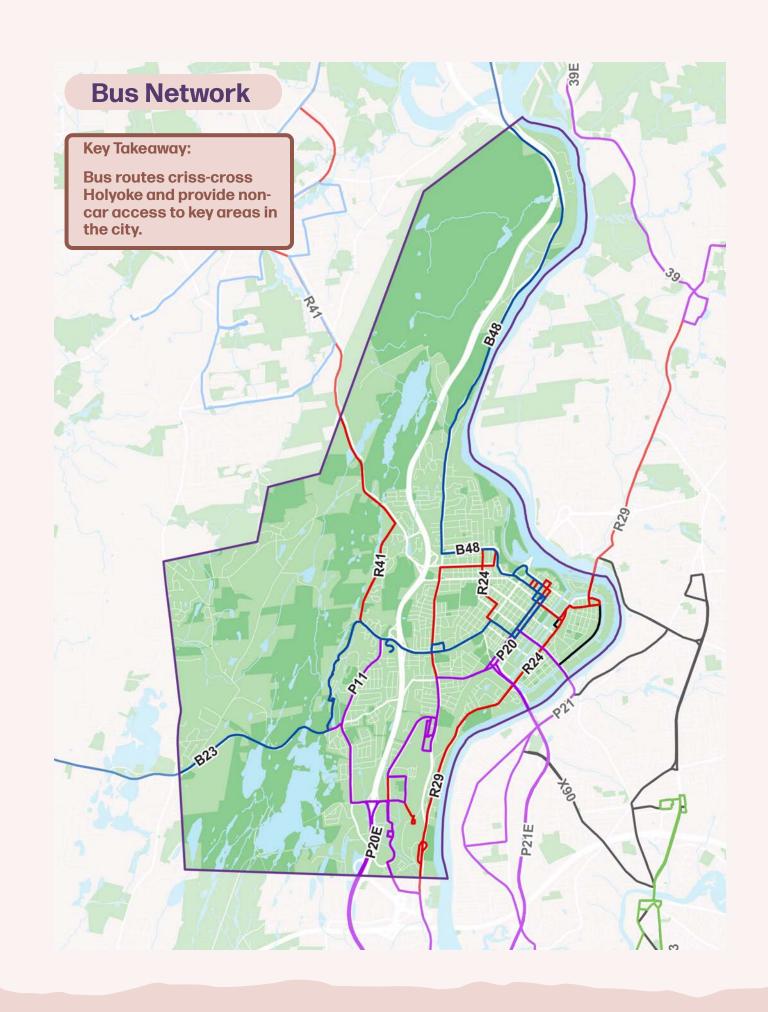
Transit

- Served by PVTA
- Staffing shortages and negative social behaviors are challenges
- 22% of transit riders have 1-hour commutes vs only 4% or drivers
- Amtrak service is a start

Commute Time to Work for Residents



Source: US Census Bureau American Community Survey, 2020 five-year estimates

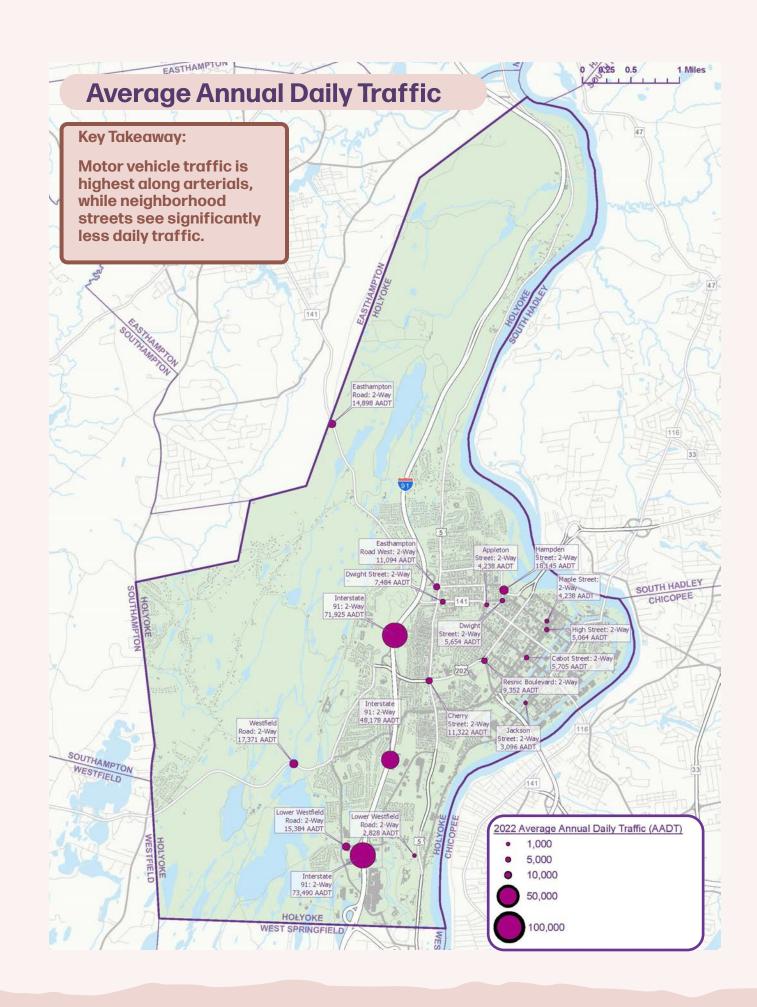


Motor Vehicle

- Crossroads of Mass Pike and I-91
- Ample parking, only 34% of spaces are used
- Low traffic congestion

Household Car Ownership Rates in Holyoke, Hampden County, and Massachusetts

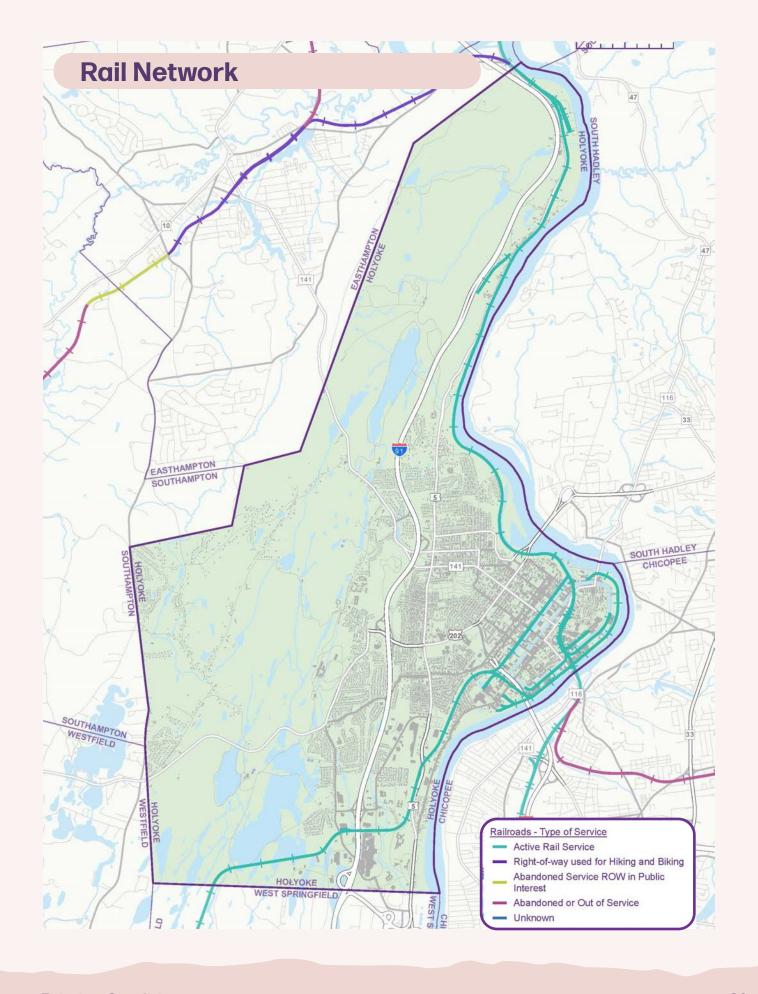
Vehicles Available	None	1	2+
Holyoke	17.9%	44.5%	27.4%
Hampden County	12.2%	37.3%	34.0%
Massachusetts	11.9%	35.5%	35.9%



Freight Rail

- Freight rail access in a major labor market is competitive advantage for attracting manufacturing jobs
- Good jobs within walking distance
- Holyoke is well-positioned to serve New England market





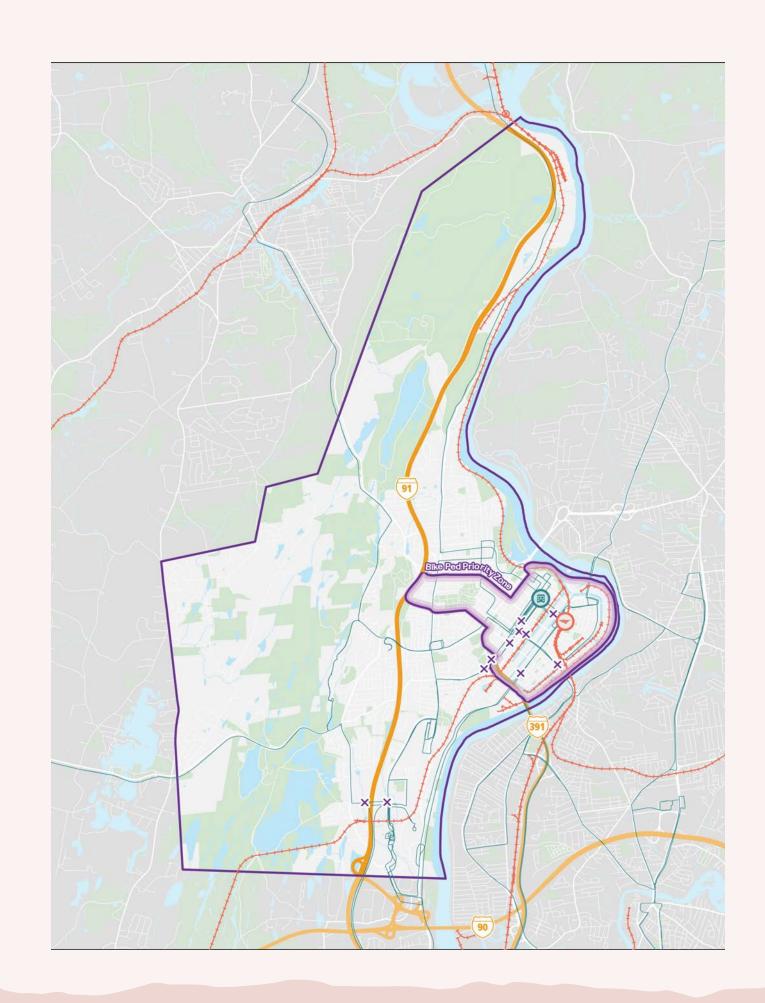
Transportation Takeaways

Issues

- Limited transit service
- Unpleasant conditions for walking
- Roadway design leading to highinjury crashes

Opportunities

- Excellent highway and freight rail access
- Compact neighborhoods
- Jobs within walking distance
- Maple and High Street improvement project



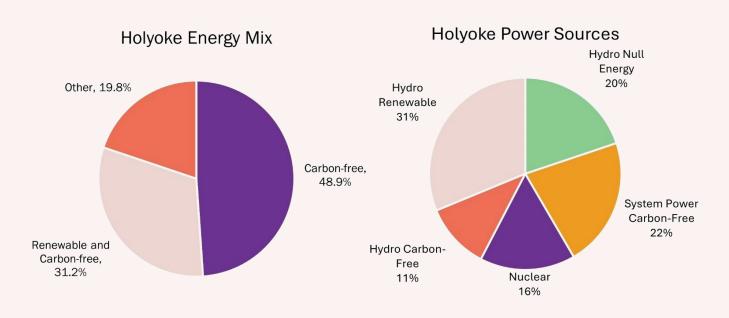
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Utilities

- HG&E 80% carbon-free electricity
- Inexpensive electricty
- Holyoke uses only 6 million of its 15 million gallons of water per day
- Excellent water quality
- Aging, combined sewer system

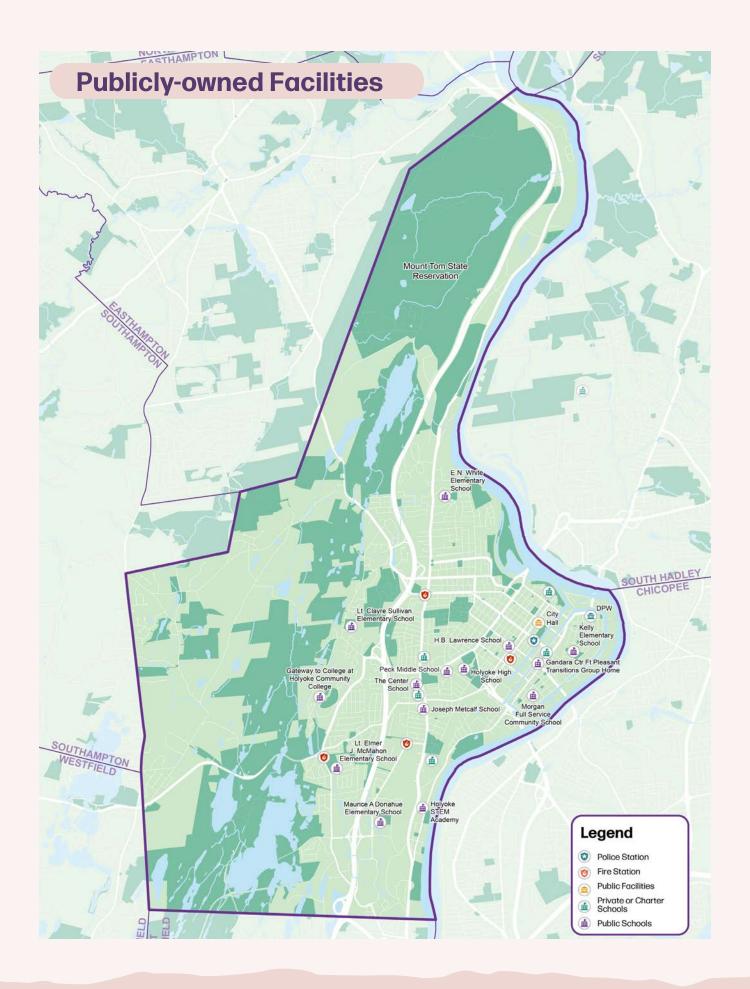
Power Sources and Energy Mix in Holyoke. Source: HGE 2023 Annual Report.





Services and Facilities

- Holyoke Public School serves over 5,000 students
- In receivership since 2015
- Staffing shortages limit City's capacity to plan for capital improvements and secure grants



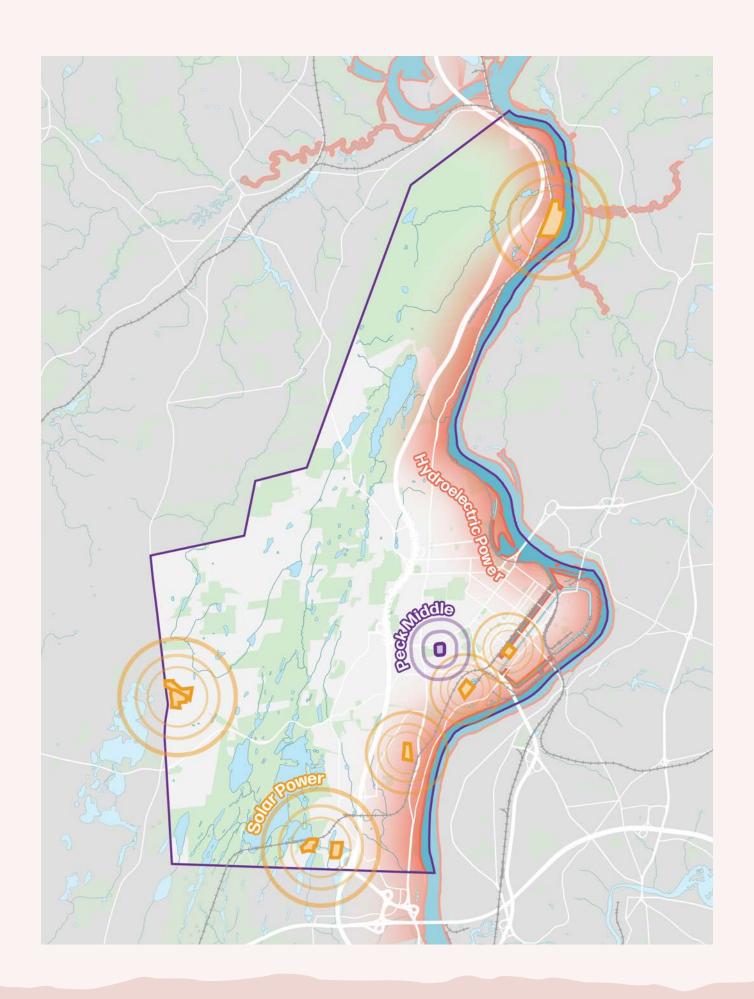
Services & Facilities Takeaways

Issues

- Staffing shortages
- Aging, combined sewer system
- Past HPS performance

Opportunities

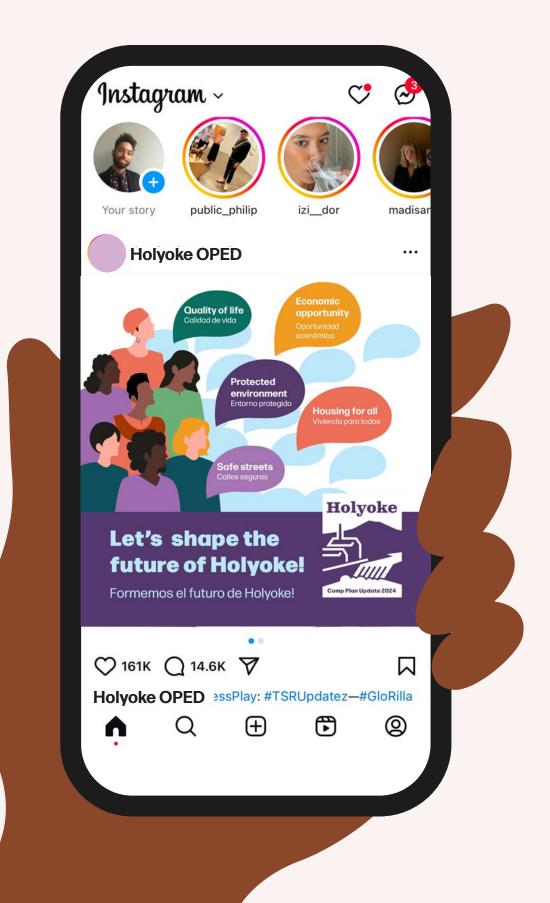
- Inexpensive, carbon-free electricity
- Abundant, clean water
- 2024 Capacity Building Plan for ending HPS receivership



Stay in touch!

- Take the survey
- Subscribe for updates
- Learn about upcoming events





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Discussion prompts

How can Holyoke, as a gateway city, provide upward mobility for its residents?

What approaches to easing housing insecurity do you think would be most effective?

Given the development economics of Holyoke, what kinds of development should the city pursue?

What if Holyoke was a regional food and culture destination?

How can Holyoke scale up its success attracting light manufacturing and clean tech employers?



Holyoke Comprehensive Plan

Discussion prompts

Where would you like to see more green space and less pavement?

What investments in Holyoke's walking, biking, and transit networks would make the biggest impact?

How can Holyoke leverage its affordable and largely carbon-free energy mix to land new employers?

Have you encountered green stormwater infrastructure? What did you think of it?



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