Holyoke Redevelopment Authority

# **Connect. Construct. Create.**

### A plan for the revitalization of Center City Holyoke



Holyoke, Massachusetts

Submitted to:	Massachusetts Executive Office of Housing and Economic	
	Development - Division of Community Services	
Prepared for	Holyoke Redevelopment Authority	
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Prepared by	The Holyoke Office of Planning & Economic Development and	
	Vanasse Hangen Brustlin, Inc.	
	In Association with:	
	RKG Associates Inc.	

#### Acknowledgements

This plan was developed with thoughtful input by various community stakeholders including residents, local business owners and employees, community leaders, and City of Holyoke elected officials and staff. Interviews, neighborhood public meetings, Holyoke Redevelopment Committee regular public meetings and Citizen Participation Committee focus groups, were all conducted using the time of dedicated volunteers from the Holyoke community. The plan was built off a culmination of community input received in developing the Master Plan, South Holyoke Revitalization Plan, Innovation-based Economic Development Strategy and finally the Center City Vision Plan. The efforts of individuals in developing those plans should be gratefully acknowledged as well.

The plan was made possible by a Chapter 40R Smart Growth Zoning District, Incentive Payment from the Massachusetts Department of Housing and Community Development (DHCD) as well as a NeighborWorks America grant from HAPHousing, Inc. Also various donations were given in the form of meeting space, refreshments, transportation, supplies and labor from Pioneer Valley Transit Authority, Holyoke Community College Picknelly Adult and Family Education Center, Wistariahurst Museum, the Holyoke War Memorial, Holyoke Public Schools, and others.

Finally the following individuals should be acknowledged for their tireless efforts in developing a sound plan that will benefit all members of the Center City and greater Holyoke community:

#### Holyoke Redevelopment Authority

Thomas Creed, Chairperson Jacqueline Watson, Vice-Chair Carl Eger, Jr., Treasurer Patricia Duffy, Assistant Treasurer Gladys Lebron-Martinez, Member

#### **Citizen Participation Committee**

John Aubin Ellen Bernstein Daphne Board Jodi Lyn Cutler Calvin Ellis Bruce Fowler Joshua Garcia Timothy Grader Yesenia Jusino James Mazik, Chairperson Maryliza Ortiz Jim Reidy Jose Rodriguez Lisa Rogers Sue Rosa City of Holyoke Alex B. Morse, Mayor

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#### Vanasse Hangen Brustlin, Inc.

Lauren Devoe, AICP James "Jef" Fasser, AICP, Project Manager Stanton Lyman Geoffrey Morrison-Logan Justin Mosca Nia Rodgers Over the past several years the residents of Holyoke have clamored for a concentrated effort to revitalize and redevelop the Center City; an area that despite its rich history, architectural traits and waterfront views, has suffered the plight of many urban centers, that of abandonment and blight. It is clear that to make Holyoke a vibrant community, a renewed Center City must emerge.

This desire has translated into multiple public, private, and non-profit investments in the downtown area: through the emergence of creative economy industries and activities; redevelopment of the Holyoke Transportation Center, Public Library and Victory Theater; creation of the Canalwalk; construction of the new Senior Center and the Massachusetts Green High Performance Computing Center, all new investments that have triggered the need for better streetscapes and housing opportunities, renewed passenger rail service and access, and will have brought about the transformation of Center City as a source of innovation and a renewed quality of life.

The motivating force created to ignite these aspirations into a realistic plan of action was the Holyoke Redevelopment Authority (HRA), created in 2008. The HRA was given the mandate to develop and implement an urban renewal plan that would eliminate blighted conditions and foster neighborhood reinvestment, improve the quality of life in our neighborhoods, promote business expansion and job creation, and maintain and enhance development that will revitalize Holyoke's economic and cultural growth; all while making our community more attractive, prosperous, and self-sufficient.

After several years of civic engagement, through numerous public meetings and hearings, analysis and planning, the HRA has completed their roadmap for action: **"Connect. Construct. Create. – A plan for the revitalization of Center City Holyoke".** Its primary purpose is to promote economic development and growth in Holyoke by capitalizing on the City's unique characteristics, **'connecting'** people and places, **'constructing'** infrastructure, and **'creating'** a more vibrant and prosperous Center City.

The Center City plan is founded on the notion that Holyoke is well on its way towards an economic transformation, thanks in large measure to the energy and commitment of countless community minded citizens. Unlike the (sometimes) tattered history of urban renewal across our nation, this plan will not displace, remove, or otherwise destruct the Center City's existing neighborhoods. On the contrary, approximately 92% of all parcel acquisitions included in this plan's actions are vacant or abandoned lots or buildings. Special attention was given to creating and enhancing market rate housing and affordable housing.

Ours is a plan sufficiently ambitious, yet realistic for the future of Holyoke to encompass a diverse, entrepreneurial and prosperous City, one that can grow its population over the next two decades and can provide for a quality of life where all desire to live, work and play. We have begun the process and welcome all to join in our efforts.

#### Signed

Holyoke Redevelopment Authority Thomas Creed – Chair Patricia Duffy Carl Eger, Jr. Gladys Lebrón-Martínez Jacqueline Watson

### **Table of Contents**

Section 1: Characteristics - Requisite Plans and Associated Information Section 2: Area Eligibility Section 3: Project Objectives Section 4: Cost Estimates and Financing Plan Section 5: Local Approvals Section 6: Site Preparation Section 7: Public Improvements Section 8: Relocation Section 9: Redeveloper's Obligation Section 10: Property Disposition Section 11: Citizen Participation Section 12: Implementation

#### ATTACHMENTS

- A. Holyoke Master Plan Executive Summary (1999)
- B. South Holyoke Revitalization Strategy (2008)
- C. The Center City Vision Plan (2009)
- D. Baseline Economic Conditions & Market Characteristics (2010)
- E. Acquisition Property Descriptions
- F. CPC Documentation
- G. HRA Member Area Surveys
- H. Real Estate Tax Revenue and Investment Projections
- I. Approval Documents
- J. Property Appraisals and corresponding documentation
- K. Marketing Materials, Outreach Documents and Press

## **List of Tables**

Table	Description	Page
Table 1.1:	Properties to be Acquired	1-7
Table 1.2:	City-Owned Properties to be Transferred to HRA	
Table 1.3:	Buildings to be Demolished	1-11
Table 1.4:	Buildings to be Rehabilitated	1-12
Table 2.1:	Age of Buildings within the Project Area	2-12
Table 2.2:	Summary of Land Ownership	2-15
Table 2.3:	Existing and Planned Bicycle and Pedestrian Projects in Holyoke	2-22
Table 4.1:	Revitalization and Development Budget	4-2

## **List of Figures**

\*Note: All figures are provided in Section 1, Characteristics.

#### Figure No. Description

- A-1. Urban Renewal Plan Area Location
- A-2. Urban Renewal Plan Area Context
- A-3. Project Boundary and Topography
- A-4. FEMA Floodplain Delineation Map
- B-1. Boundary of Proposed Clearance and Rehabilitation Areas
- C-1. Existing Property Lines, Building Footprints and Parking Areas
- C-2. Proposed Property Lines, Building Footprints and Parking Areas
- D-1. Existing Land Use As Per City Land Use Codes
- D-2. Existing Zoning
- D-3. Existing Special Overlay Districts
- E-1. Proposed Land Use
- E-2. Proposed Zoning- NA\*
- F-1. Existing Thoroughfares Public Right-of-Ways and Easements
- F-2. Proposed Thoroughfares, Public Right-of-Ways and Easements NA\*\*
- G-1. Parcels to be Acquired
- H-1. Lots to be Created for Disposition
- I-1. Buildings to be Demolished
- J-1. Buildings to be Rehabilitated
- K-1. Buildings to be Constructed
- L-2. Holyoke Center City Vision Plan Summary Map

<sup>\*</sup>No changes proposed to existing therefore Not Applicable (NA)