

**PARKS, RECREATION & CULTURAL ARTS DEPARTMENT**

**COST RECOVERY LEVELS**

Cost Center	2008 Actual Expenditures	2008 Actual Revenue	Cost Recovery %	2009 Actual Expenditures	2009 Actual Revenue	Cost Recovery %	2010 Actual Expenditures	2010 Actual Revenue	Cost Recovery %	2011 Actual Expenditures	2011 Actual Revenue	Cost Recovery %	2012 Actual Expenditures	2012 Actual Revenue	Cost Recovery %	2013 Actual Expenditures	2013 Actual Revenue	Cost Recovery %	2014 Budget Expenditures	2014 Budget Revenue	Cost Recovery %	Goal
2400 - Administration	901,229	74,581	8%	787,631	58,020	7%	819,437	44,706	5%	858,742	26,635	3%	814,364	2,815	0%	796,162	7,792	1%	888,900	5,800	1%	N/A
<b>Administration Total</b>	<b>901,229</b>	<b>74,581</b>	<b>8%</b>	<b>787,631</b>	<b>58,020</b>	<b>7%</b>	<b>819,437</b>	<b>44,706</b>	<b>5%</b>	<b>858,742</b>	<b>26,635</b>	<b>3%</b>	<b>814,364</b>	<b>2,815</b>	<b>0%</b>	<b>796,162</b>	<b>7,792</b>	<b>1%</b>	<b>888,900</b>	<b>5,800</b>	<b>1%</b>	
2401 - Polen Farm Facility	168,328	129,353	77%	178,551	130,127	73%	195,889	151,314	77%	201,198	153,617	76%	214,043	145,825	68%	182,160	177,670	98%	220,100	178,400	81%	70%
2402 - Aquatics Programs/Facility	682,898	616,045	90%	704,438	559,719	79%	827,915	581,235	70%	647,581	606,282	94%	593,754	576,232	97%	743,234	573,444	77%	803,400	634,800	79%	80%
2403 - Arena Program/Facility	642,141	630,418	98%	678,428	607,848	90%	604,023	571,623	95%	582,523	497,717	85%	545,465	571,988	105%	552,177	417,289	76%	608,800	659,200	108%	105%
2404 - CIL Senior Transportation	103,119	22,310	22%	102,357	22,784	22%	123,282	26,150	21%	122,595	14,979	12%	109,652	22,186	20%	107,601	27,552	26%	143,400	33,300	23%	20%
2405 - Nature Center Facility	33,145	14,604	44%	37,282	12,154	33%	38,623	13,699	35%	46,845	13,699	29%	48,348	13,699	28%	62,978	19,532	31%	84,400	33,400	40%	20%
2406 - KRC Facility	1,358,937	86,775	6%	1,434,234	91,559	6%	1,431,019	82,523	6%	1,364,101	87,166	6%	1,439,338	113,505	8%	1,323,286	118,427	9%	1,536,300	112,900	7%	5%
2407 - Concessions	133,436	170,069	127%	114,439	139,453	122%	123,155	146,978	119%	135,402	174,056	129%	163,916	136,805	83%	169,051	120,676	71%	184,400	194,600	106%	120%
2408 - Nursery	38,170	12,166	32%	39,898	9,028	23%	39,889	7,667	19%	36,491	7,254	20%	37,407	11,152	30%	35,917	9,378	26%	43,400	9,900	23%	30%
2410 - Sports Programs/Facility	280,845	199,616	71%	280,097	213,478	76%	275,049	207,036	75%	250,905	180,523	72%	151,780	129,431	85%	132,778	129,728	98%	131,900	138,000	105%	100%
2412 - Fairmont Fitness/Facility	344,704	330,790	96%	307,115	288,580	94%	282,467	257,796	91%	295,569	263,429	89%	282,343	268,750	95%	315,083	278,009	88%	334,800	318,600	95%	100%
2413 - Fitness Programs/Facility	264,963	374,613	141%	274,336	380,901	139%	277,763	286,445	103%	297,615	398,836	134%	351,293	520,205	148%	424,689	547,986	129%	431,700	508,900	118%	140%
<b>Facilities Total</b>	<b>4,050,685</b>	<b>2,586,759</b>	<b>64%</b>	<b>4,151,174</b>	<b>2,455,629</b>	<b>59%</b>	<b>4,218,674</b>	<b>2,332,467</b>	<b>55%</b>	<b>3,980,825</b>	<b>2,397,557</b>	<b>60%</b>	<b>3,937,429</b>	<b>2,509,779</b>	<b>64%</b>	<b>4,048,955</b>	<b>2,419,690</b>	<b>60%</b>	<b>4,522,600</b>	<b>2,822,000</b>	<b>62%</b>	
2411 - Senior Adult Programs	259,039	146,865	57%	272,933	144,192	53%	224,429	112,548	50%	223,243	129,790	58%	219,681	96,387	44%	209,679	108,745	52%	232,800	129,900	56%	60%
2414 - Adult Leagues Programs	110,767	146,600	132%	117,874	140,331	119%	119,182	137,902	116%	119,807	141,347	118%	155,862	193,998	124%	167,885	208,818	124%	185,000	206,200	111%	110%
2415 - Special Populations Programs	55,505	33,812	61%	46,989	29,610	63%	38,685	28,378	73%	42,018	32,229	77%	-	-	#DIV/0!	-	-	#DIV/0!	-	-	#DIV/0!	50%
2416 - Special Events	137,189	14,090	10%	135,159	17,557	13%	154,454	18,993	12%	151,956	16,494	11%	115,178	14,026	12%	148,063	18,599	13%	156,000	18,000	12%	5%
2417 - Youth Programs	140,547	122,965	87%	120,461	108,482	90%	112,988	120,642	107%	113,428	94,284	83%	159,118	122,627	77%	166,503	151,160	91%	188,000	168,000	89%	85%
2418 - Tot Lot Program	85,806	82,317	96%	83,867	88,153	105%	81,978	80,949	99%	83,241	73,527	88%	68,282	66,977	98%	46,386	50,295	108%	54,500	58,100	107%	100%
2421 - School Outreach	-	-	#DIV/0!	-	-	#DIV/0!	-	-	#DIV/0!	-	-	#DIV/0!	57,195	12,610	22%	59,724	17,695	30%	74,000	15,000	20%	
<b>Programs Total</b>	<b>788,854</b>	<b>546,649</b>	<b>69%</b>	<b>777,283</b>	<b>528,325</b>	<b>68%</b>	<b>731,714</b>	<b>499,411</b>	<b>68%</b>	<b>733,694</b>	<b>487,671</b>	<b>66%</b>	<b>775,315</b>	<b>506,625</b>	<b>65%</b>	<b>798,241</b>	<b>555,312</b>	<b>70%</b>	<b>890,300</b>	<b>595,200</b>	<b>67%</b>	
<b>TOTAL - RECREATION DIVISION</b>	<b>4,839,540</b>	<b>3,133,408</b>	<b>65%</b>	<b>4,928,457</b>	<b>2,983,954</b>	<b>61%</b>	<b>4,950,388</b>	<b>2,831,878</b>	<b>57%</b>	<b>4,714,519</b>	<b>2,885,228</b>	<b>61%</b>	<b>4,712,744</b>	<b>3,016,404</b>	<b>64%</b>	<b>4,847,196</b>	<b>2,975,003</b>	<b>61%</b>	<b>5,412,900</b>	<b>3,417,200</b>	<b>63%</b>	
2450 - Turf Care	141,302	-	0%	-	-	#DIV/0!	-	-	#DIV/0!	-	-	#DIV/0!	-	-	#DIV/0!	-	-	#DIV/0!	-	-	#DIV/0!	N/A
2451 - Tree & Plant Maintenance	43,645	224	1%	-	-	#DIV/0!	-	-	#DIV/0!	-	-	#DIV/0!	-	-	#DIV/0!	-	-	#DIV/0!	-	-	#DIV/0!	0%
2452 - Athletic Field Maintenance	47,006	5,189	11%	-	-	#DIV/0!	-	-	#DIV/0!	-	-	#DIV/0!	-	-	#DIV/0!	-	-	#DIV/0!	-	-	#DIV/0!	0%
2453 - General Park Maintenance	2,340,244	35,933	2%	2,592,974	38,886	1%	2,507,126	39,227	2%	2,608,138	46,058	2%	2,712,434	28,804	1%	2,693,313	43,169	2%	2,929,800	40,200	1%	0%
2454 - Park Development	-	-	#DIV/0!	-	-	#DIV/0!	-	-	#DIV/0!	-	-	#DIV/0!	-	-	#DIV/0!	-	-	#DIV/0!	-	-	#DIV/0!	N/A
2455 - Civic Commons Maintenance	90,261	-	0%	-	-	#DIV/0!	-	-	#DIV/0!	-	-	#DIV/0!	-	-	#DIV/0!	-	-	#DIV/0!	-	-	#DIV/0!	N/A
<b>TOTAL - PARKS DIVISION</b>	<b>2,662,458</b>	<b>41,346</b>	<b>2%</b>	<b>2,592,974</b>	<b>38,886</b>	<b>1%</b>	<b>2,507,126</b>	<b>39,227</b>	<b>2%</b>	<b>2,608,138</b>	<b>46,058</b>	<b>2%</b>	<b>2,712,434</b>	<b>28,804</b>	<b>1%</b>	<b>2,693,313</b>	<b>43,169</b>	<b>2%</b>	<b>2,929,800</b>	<b>40,200</b>	<b>1%</b>	<b>2%</b>
2440 - Rosewood Arts Centre	381,337	60,738	16%	342,452	57,952	17%	374,293	45,059	12%	348,541	48,478	14%	389,612	38,750	10%	494,908	64,373	13%	546,300	57,900	11%	15%
2441 - Rosewood Programs	281,136	200,375	71%	280,815	201,933	72%	292,525	193,457	66%	299,331	179,179	60%	243,988	192,474	79%	263,636	207,984	79%	266,300	227,900	86%	80%
<b>TOTAL - CULTURAL ARTS DIVISION</b>	<b>662,473</b>	<b>261,113</b>	<b>39.41%</b>	<b>623,267</b>	<b>259,885</b>	<b>41.70%</b>	<b>666,819</b>	<b>238,516</b>	<b>35.77%</b>	<b>647,873</b>	<b>227,657</b>	<b>35.14%</b>	<b>633,600</b>	<b>231,224</b>	<b>36.49%</b>	<b>758,543</b>	<b>272,357</b>	<b>35.91%</b>	<b>812,600</b>	<b>285,800</b>	<b>35.17%</b>	
<b>TOTAL PARK, RECREATION &amp; CULT. ARTS</b>	<b>\$ 8,164,470</b>	<b>\$ 3,435,867</b>	<b>42%</b>	<b>\$ 8,144,698</b>	<b>\$ 3,282,725</b>	<b>40%</b>	<b>\$ 8,124,333</b>	<b>\$ 3,109,621</b>	<b>38%</b>	<b>\$ 7,970,530</b>	<b>\$ 3,158,943</b>	<b>40%</b>	<b>\$ 8,058,778</b>	<b>\$ 3,276,432</b>	<b>41%</b>	<b>\$ 8,299,052</b>	<b>\$ 3,290,528</b>	<b>40%</b>	<b>\$ 9,155,300</b>	<b>\$ 3,743,200</b>	<b>41%</b>	<b>50%</b>
Expenditures do not include Administrative Salaries until 1999.																						
<b>GRAND TOTAL PRCA DEPARTMENT</b>	<b>\$ 9,065,698</b>	<b>\$ 3,510,448</b>	<b>38.72%</b>	<b>\$ 8,932,328</b>	<b>\$ 3,340,744</b>	<b>37.40%</b>	<b>\$ 8,943,770</b>	<b>\$ 3,154,327</b>	<b>35.27%</b>	<b>\$ 8,829,271</b>	<b>\$ 3,185,578</b>	<b>36.08%</b>	<b>\$ 8,873,142</b>	<b>\$ 3,279,247</b>	<b>36.96%</b>	<b>\$ 9,095,214</b>	<b>\$ 3,298,320</b>	<b>36.26%</b>	<b>\$ 10,044,200</b>	<b>\$ 3,749,000</b>	<b>37.33%</b>	<b>40%</b>
2200 - LPCC Amphitheatre & Frazee Pavilion	3,085,867	2,545,740	82%	2,823,162	2,288,467	81%	2,909,108	2,724,216	94%	3,253,039	2,893,899	89%	3,259,315	3,480,722	107%	3,789,087	3,438,120	91%	3,824,280	2,960,000	77%	
2210 - Frazee Concessions	321,481	859,256	267%	294,996	810,469	275%	292,135	786,835	269%	360,722	999,215	277%	408,303	1,063,774	261%	419,493	1,152,707	275%	385,720	950,000	246%	
<b>TOTAL - FRAZEE PAVILION</b>	<b>\$ 3,407,348</b>	<b>\$ 3,404,996</b>	<b>100%</b>	<b>\$ 3,118,158</b>	<b>\$ 3,098,936</b>	<b>99%</b>	<b>\$ 3,201,243</b>	<b>\$ 3,511,052</b>	<b>110%</b>	<b>\$ 3,613,761</b>	<b>\$ 3,893,113</b>	<b>108%</b>	<b>\$ 3,667,618</b>	<b>\$ 4,544,496</b>	<b>124%</b>	<b>\$ 4,208,579</b>	<b>\$ 4,590,827</b>	<b>109%</b>	<b>\$ 4,210,000</b>	<b>\$ 3,910,000</b>	<b>93%</b>	<b>70%</b>
2008 - Indirect expenses were allocated to various cost centers (gym, fitness rooms, special events, concessions, etc.)																			\$ 14,254,200	\$ 7,659,000	54%	