



# City of Oakwood

Annual Budget

2020

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# City of Oakwood Elected Officials

<u>Elected Officials</u>	<u>Title</u>	<u>Term of Office</u>
William D. Duncan	Mayor	5/30/03 – 12/31/23
Steven Byington	Vice Mayor	1/1/08 – 12/31/23
Robert Stephens	Council Member	1/1/10 – 12/31/21
Anne Hilton	Council Member	1/1/10 – 12/31/21
Christopher Epley	Council Member	6/2/14 – 12/31/23

\* \* \* \* \*



## **BUDGET REVIEW COMMITTEE**

The Budget Review Committee (BRC) is appointed by City Council and advises staff and council on finance and budget matters. Responsibilities also include helping communicate to staff and council the viewpoint of Oakwood residents regarding the extent of services they desire, and their willingness to pay the cost of providing those services. BRC members as of December 2019 are as follows:

### **Precinct A**

**Dan Ferneding  
John Jervis  
Sarah Waechter**

### **Precinct B**

**David Dickerson, Chair  
Howard Boose  
Bill Frapwell, Vice Chair  
Frederick Dudding  
Jeff Woeste**

### **Precinct C**

**William Meyer  
Leigh Turben  
Mark Risley  
Nick Endsley**

### **Precinct D**

**Michael Vanderburgh  
Steve Brooks  
Don Groff  
Yusaki Kawai  
Heidi Steinbrink**

### **Precinct E**

**Michael Hayes  
Ella Himes  
Ellen Fodge  
Doug Kinsey  
Jim Broz**

### **Precinct F**

**Jill Kollars  
Chas Kidwell  
Kyle Maschino  
Susan Elliott  
Bill Rieger**

### **Precinct G**

**John Gray  
Pete Luther  
Beth Ritzert  
Mike Ruetschle  
Rob Connelly**

The following Oakwood City Council Resolutions establish the BRC and define the committee's responsibilities:

- Resolution No. 1238, dated May 4, 1987
- Resolution No. 1280, dated April 3, 1989
- Resolution No. 1333, dated February 3, 1992
- Resolution No. 1715, dated November 24, 2009

# City of Oakwood City Administration

<b>Name</b>	<b>Title</b>
<b>Norbert S. Klopsch</b>	<b>City Manager</b>
<b>Carol D. Collins</b>	<b>Leisure Services Director</b>
<b>Cindy S. Stafford, CPA</b>	<b>Finance Director</b>
<b>Robert F. Jacques, Esq.</b>	<b>Law Director</b>
<b>Alan J. Hill</b>	<b>Public Safety Director</b>
<b>Jennifer S. Wilder</b>	<b>Personnel and Properties Director</b>
<b>K. Douglas Spitler, P.E.</b>	<b>Engineering and Public Works Director</b>
<b>Stephen M. Enseleit, M.D.</b>	<b>Health Commissioner</b>
<b>Linda M. Merker</b>	<b>Income Tax Administrator</b>



# **CITY OF OAKWOOD**

## **VISION STATEMENT**

IN 1997, CITY COUNCIL APPROVED A VISION STATEMENT. THE STATEMENT WAS AMENDED IN 2000. IN 2004 THE 25-MEMBER COMPREHENSIVE PLANNING COMMITTEE (CPC) REVIEWED THE STATEMENT – THIS IN CONJUNCTION WITH DEVELOPMENT OF THE CITY’S 2004 COMPREHENSIVE PLAN. THE CPC FOUND THE 2000 VERSION APPROPRIATE AS WRITTEN. THAT VERSION REMAINS IN EFFECT AND IS PRESENTED BELOW.

***IT IS CITY COUNCIL’S VISION OF THE CITY OF OAKWOOD TO CONTINUE ITS HERITAGE AS A PREMIER RESIDENTIAL COMMUNITY:***

- ***WHERE CITIZENS KNOW AND RESPECT ONE ANOTHER.***
- ***WHERE PRINCIPAL EMPHASIS IS PLACED ON NEIGHBORHOOD, SCHOOLS, RESPONSIVE CITY SERVICES AND PARKS.***
- ***WHERE CITIZENS CONTRIBUTE TO AND BENEFIT FROM STRONG, RESPONSIBLE STEWARDSHIP OF COMMUNITY RESOURCES.***
- ***WHERE A RESPONSIBLE CITIZENRY HELPS ESTABLISH AND FOLLOWS COMMUNITY STANDARDS THAT PRESERVE THE QUALITY OF INDIVIDUAL AND COMMUNITY PROPERTY.***
- ***WHERE RESIDENTS FEEL COMFORTABLE AND SECURE IN THEIR HOMES AND AS THEY MOVE ABOUT THE COMMUNITY.***
- ***WHERE EDUCATION IS A VITAL COMMUNITY TRADITION.***
- ***WHERE VIABLE BUSINESS AND PROFESSIONAL ENTERPRISES ARE CLEARLY COMPATIBLE WITH RESIDENTIAL LIVING AND NOT IN CONFLICT WITH THE RESIDENTIAL INTEGRITY OF THE COMMUNITY.***
- ***WHERE CITIZEN PARTICIPATION IS VALUED AND ENCOURAGED TO GIVE DEFINITION TO THE HIGH EXPECTATIONS OF THE COMMUNITY AND ITS RESIDENTS.***
- ***WHERE OAKWOOD BENEFITS FROM THE INVOLVEMENT OF ITS RESIDENTS AND EMPLOYEES IN A VARIETY OF REGIONAL, BUSINESS, CULTURAL AND GOVERNMENTAL ACTIVITIES.***

January 31, 2020

Dear Members of City Council:

I present to you our 2020 Oakwood City Budget. This is my 18<sup>th</sup> budget as your city manager. Many people assisted in the preparation of this document, most notably our department heads and our finance department, led by Finance Director Cindy Stafford, CPA. The budget also reflects input and counsel from our 35-member citizen Budget Review Committee (BRC). The BRC met four times during 2019 and recommended approval of this budget, including a \$3 increase in monthly stormwater fees. This is explained under Stormwater Utility below.

*Taxes:* This 2020 Budget holds property and income taxes for city services at their current rates.

*Fees:* This 2020 Budget holds our water, sanitary sewer, and refuse fees unchanged, but includes \$3 per month increase in stormwater fees.

Oakwood continues to be the premier residential community in the Miami Valley. We have this distinction because of our beautiful neighborhoods, unmatched public safety, public works services, recreation and leisure offerings, excellent schools and library, and, most importantly, our citizens. The following qualities of Oakwood continue to be examples of the benefits of living in this city:

- We have a very safe community, with very low crime and very low fire loss.
- We have an extremely fast police and fire response, and we answer every call with highly trained professionals.
- We have qualified paramedics and EMTs on-duty at all times to respond to medical emergencies. On average, medical help arrives in less than two minutes – unparalleled in the area.
- We have well-maintained streets, sidewalks, public trees and landscaped boulevards.
- Our citizens place strong emphasis on property maintenance and our home values prove it.
- Our city parks, public pool, community center and natural areas are wonderful community assets.
- Our overall community ambience is second to none.

Decade after decade, Oakwood citizens provide the resources needed to pay for the comprehensive and first-class city services. Former city manager, Dave Foell (1963-1993) once said, “It’s not a question of how much you pay in taxes; the question is whether you receive good value for each dollar spent.” I believe our residents continue to feel that they receive good value for their tax dollars.



## GENERAL CITY SERVICES

Over the course of the 2019 fiscal year, our unencumbered reserves for General City Services increased \$384,491. The 2020 General City Services Funds (everything but Refuse, Water, Sanitary Sewer and Stormwater) show budgeted expenses \$233,910 less than the budgeted revenues. This is the second year in a row since the elimination of the Ohio Estate Tax in 2013 that we have a budget with revenues higher than expenses. We have accomplished this by:

- Cutting costs.
- Increasing fees for service.
- Our voters approving a 3.75 mill property tax in 2013, and renewing it in 2018.
- City Council approving a 10% reduction in credit given for local taxes paid to other municipalities.

Our city finances are now stable and we can continue to provide comprehensive city services without any major changes to city taxes or fees for the foreseeable future.

Our annual budgeted and actual expenses over the past 12 years are shown in the bar chart on page 12. The 2020 Budget for General City Services is \$278,125 less than the 2019 Budget. The originally approved 2019 Budget was \$12,966,921. City Council approved three supplemental appropriations in 2019. These added \$719,137 to the budget. The supplemental appropriations provided the following:

- \$25,000 for improvements to the cardboard recycling station.
- \$240,000 for concrete street repairs.
- \$422,137 to pay off a long-term police and fire pension liability.
- \$32,000 to purchase a vehicle for use by the Director of Engineering and Public Works.

The breakdown of 2020 budgeted spending for General City Services is as follows:

- Public Safety: 43%
- Public Works: 15%
- Leisure Services: 14%
- Admin/Finance/Legal: 12%
- Capital: 10%
- Miscellaneous: 4%
- Court: 2%

Our Water, Sanitary Sewer, Stormwater and Refuse services are 100% financed through user fees. All other primary services are in the category of General City Services and are paid for through the following eight funds:

- General (administration, planning & zoning, law, municipal court, regional programs & operations, government buildings & grounds, police, fire, EMS, engineering, beautification, gardens)
- Street Maintenance and Repair (roadway repairs, traffic signals)
- Leisure Activity (OCC, pool, parks, athletic facilities, recreation programs)

- Health (property inspections & maintenance, senior programs, health department)
- General Equipment Replacement (police cars, dump trucks, utility vehicles, etc.)
- Capital Improvement (roadway repaving, park upgrades, facility improvements, etc.)
- Sidewalk Repair (sidewalk, curb and driveway apron repairs)
- Service Center (maintenance shop, vehicle & equipment repair, fuel)

The total budget for 2020 expenses in the General Fund and seven Primary Operating Funds is \$12,934,993. Revenues for these eight funds are derived primarily through income taxes, property taxes, fees and assessments. In terms of minimum acceptable beginning year cash balances, six months of operating expense is a generally accepted standard for cities. Within these eight funds, we started 2020 with unencumbered balances at \$10,054,467, which is about nine months of operating expenses.

*Income Tax:* Our local income tax continues to provide the single largest amount of money to pay for city services, covering more than half of our costs. In 2019, our gross income tax receipts were \$8,245,016, up \$879,023 from 2018. About 63% of that increase (\$551,430) is a result of the 10% credit reduction that became effective beginning with the 2019 tax year. Under state law, local taxes paid in Ohio are remitted first to the municipality where a person works. Prior to 2019, Oakwood residents were given 100% credit for those taxes paid to other municipalities. We now give 90% credit. The 10% reduction was needed in response to the continuing tax rate increases in communities where our Oakwood residents are employed.

*Property Tax:* We have two outside millage levies that generate property taxes to pay for city services. These levies have five year terms and are approved by our Oakwood voters.

- 2.72 mill property tax: This tax was first approved in 1991 and began generating revenue in 1992. It was last renewed in 2016, with a 72% yes vote. The current effective mills is now 1.41. It generates about \$460,000 annually and costs about \$48 per year per \$100,000 of appraised home value. I anticipate that the issue can again be presented for renewal only (no new taxes) when it expires at the end of 2021.
- 3.75 mill property tax: This tax was first approved in 2013 and began generating revenue in 2014. It was renewed by our voters with a 70% yes vote in 2018. The current effective mills is 3.34. The levy generates about \$1,060,000 annually. It costs about \$102 per year per \$100,000 of appraised home value.

Of the total property tax paid in Oakwood, the distribution of effective millage for residential properties is as follows:

- Oakwood Schools: 70.7%
- Montgomery County Agencies: 20.2%
- City of Oakwood: 7.8%
- Wright Library: 1.3%

*Capital Expenses:* The 2020 Budget includes \$1,343,100 for capital improvements and capital equipment. Each year, we make significant investments in our public infrastructure and replace capital equipment as needed. With those investments, we maintain our infrastructure and equipment required to provide the comprehensive and high quality services that our citizens expect. The “Capital Improvement Fund” and “Capital Improvement Program” tabs herein provide details on our budgeted 2020 investments and on our long range capital program.

## **REFUSE SERVICES**

Our Refuse Services are operated as a stand-alone enterprise, similar to the Water, Sanitary Sewer and Stormwater utilities. Since 2014, all refuse service expenses have been paid through user fees. We start 2020 with \$659,963 in our Refuse Funds. I believe that \$500,000 is a reasonable and appropriate goal for the minimum beginning year balance, so we are in good shape. That said, the 2020 Budget has spending at \$304,776 more than revenue. This deficit is a result of \$320,000 in capital equipment expenses. This includes \$300,000 for a new refuse packer truck and \$20,000 for a refuse collection scooter. We last raised refuse rates in January 2019. Our current monthly refuse rate is \$30 per residential unit. It is important to note that 20-25% of our total refuse expenses are paid in providing collection and disposal of leaves, brush & branch material, and other green waste. Given the very large number of trees and other plant material in Oakwood, we generate an enormous amount of green waste annually, requiring significant equipment and manpower to address.

## **WATER UTILITY**

Our Public Water System is operated in full compliance with Ohio EPA requirements and continues to serve the needs of the community. In 2019, we produced 100% of the water used by our residents and businesses, and we project the same for 2020. We start 2020 with \$1,219,961 in our Water Funds. I believe \$1,000,000 is a reasonable and appropriate goal for the minimum beginning year balance, so we are in good shape. The 2020 Budget has spending at \$1,812 less than revenue, and includes \$30,000 in capital expenses for improvements to our water system controls. We last raised our water rates in January 2017. Based on the 2019 regional water rate survey, we have the 7<sup>th</sup> lowest water rates out of the 66 Miami Valley jurisdictions.

## **SANITARY SEWER UTILITY**

We start 2020 with \$1,549,481 in our Sanitary Sewer Funds. As with the Water Utility, I believe the appropriate and necessary amount is \$1,000,000, so we are in good shape. The 2020 Budget has spending at \$66,490 more than revenue, and includes \$380,000 in capital expenses. This includes \$330,000 for a new sewer vacuum truck and \$50,000 for sewer repairs. We last raised sanitary sewer rates in January 2018 and

should not need to discuss another rate increase over the next two or three years. Our Sanitary Sewer Utility consists of the Oakwood sewer maintenance personnel and underground sewer infrastructure, as well as outside sewer and wastewater treatment services for which we contract with Montgomery County and with the city of Dayton. In 2019, about 75% of our sewer utility costs were attributed to the sewer and wastewater treatment services that we buy from Montgomery County and Dayton. Based on the 2019 regional rate survey, we have the 46<sup>th</sup> lowest rate out of 63 jurisdictions.

## STORMWATER UTILITY

We start 2020 with \$318,301 in our Stormwater Funds. I consider \$1,000,000 as an appropriate and necessary amount to have the resources for maintaining our storm sewer system. City Council approved a \$3 per month increase in stormwater fees effective January 2020. The 2020 budget includes \$138,000 in new revenue from this fee increase. The monthly residential stormwater rate was \$6 for the first four years of the utility, and increased to \$7 in January 2017. The monthly rate is now \$10. The 2020 Budget has spending at \$62,709 more than revenue, and includes \$160,000 for storm sewer improvements on Ridgewood Avenue. We established our Stormwater Utility in 2013.

\* \* \* \* \*

This budget document includes a section on goals and objectives. These are projects that are important in continuing to provide the finest possible service to our Oakwood community.

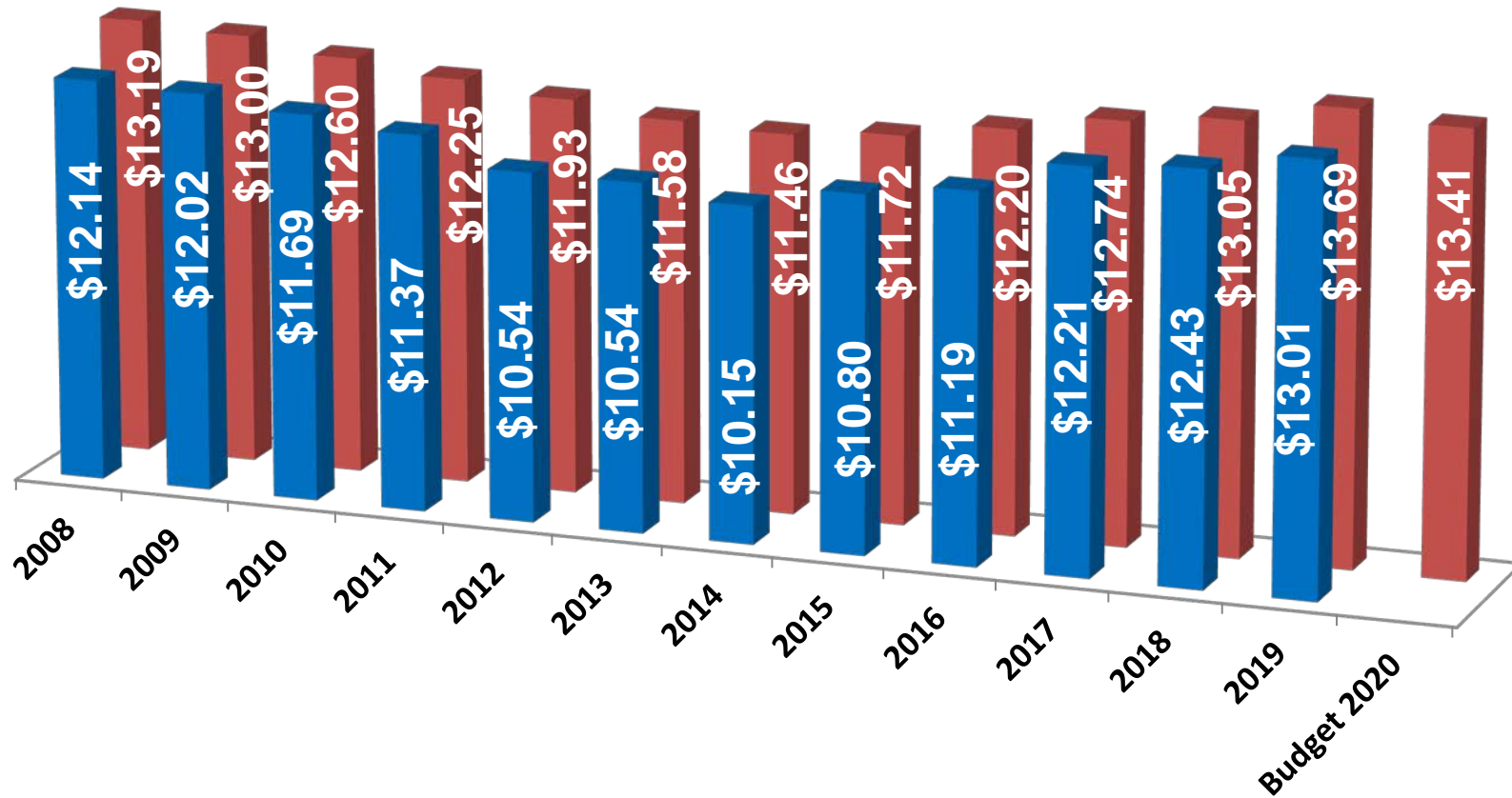
I thank you and our BRC members for guidance in preparing this budget. I believe it is a responsible budget that appropriates the resources we need to continue providing excellent services to our community.

Respectfully,

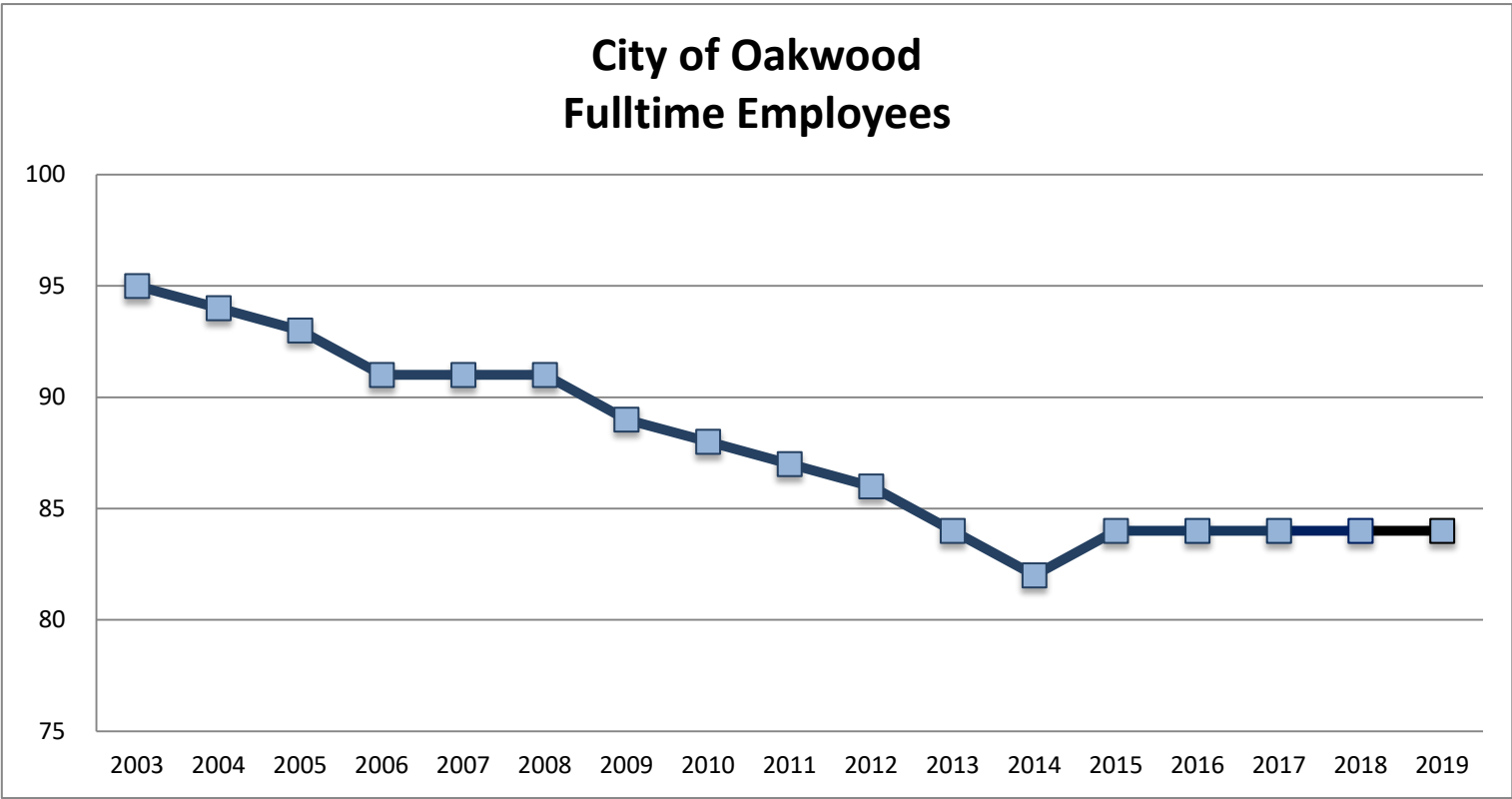


Norbert S. Klopsch  
City Manager

## Expenditures vs. Budgeted



The 2020 budgeted expenditures are \$280,000 less than the 2019 budget. The 2019 budget included \$422,000 for the payoff of the Ohio Police & Fire Pension Fund liability. The liability existed at the time the Ohio Police & Fire Pension Fund was created in 1965; combining hundreds of individual local police & fire pension plans.



Staff levels were reduced from 95 in 2003 to 82 in 2014, and then increased to 84 in 2015. In 2015, it was determined that the staff cuts to the Public Works Department were too severe and one cut position was reinstated. Also in 2015, and at the request of the municipal court judge, a part-time court clerk position was changed to fulltime.

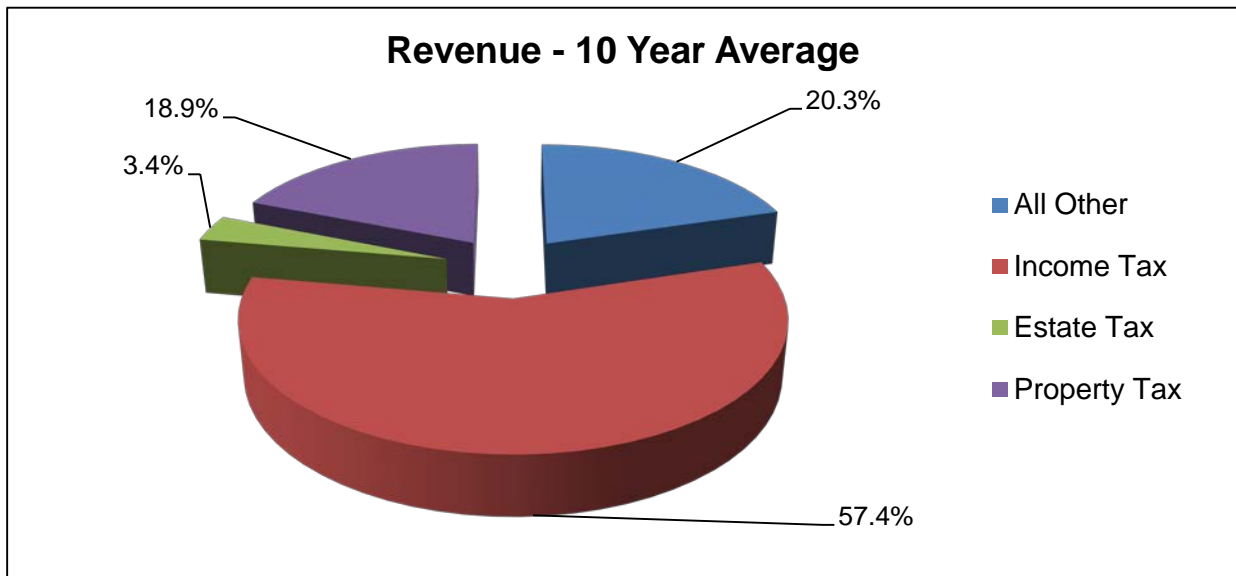
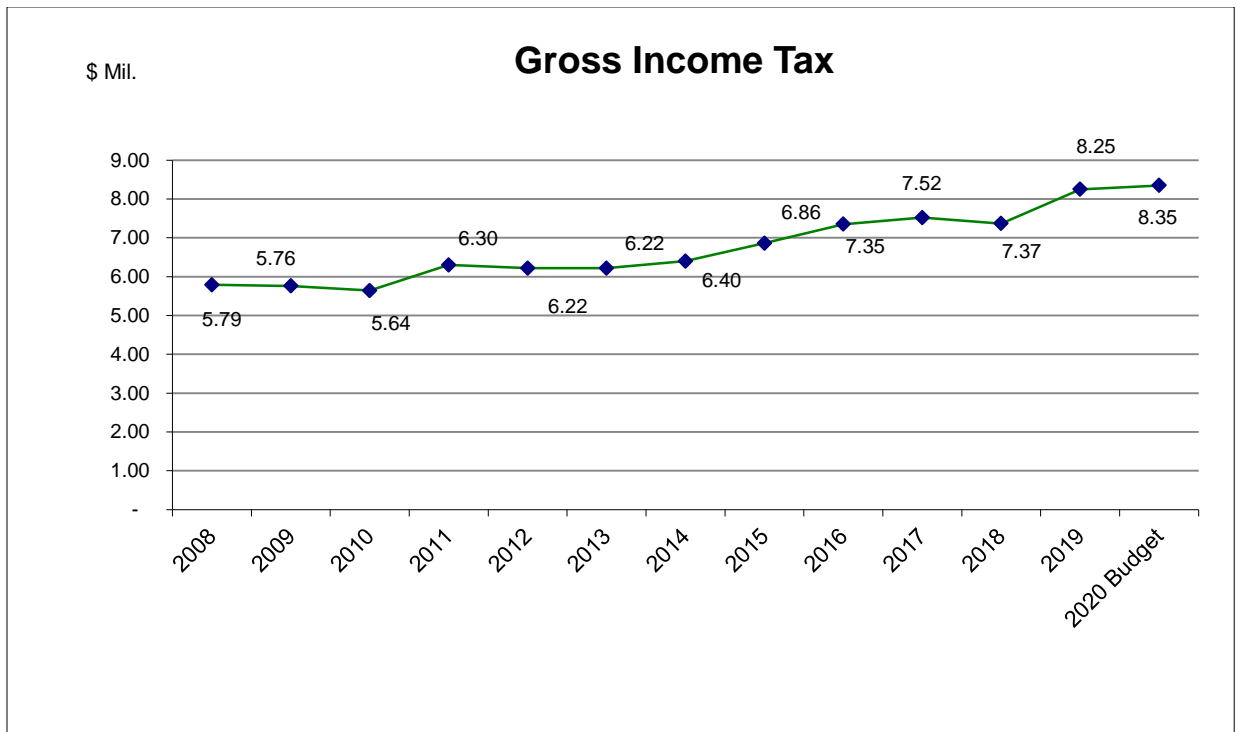
# City of Oakwood Staffing Level Comparison

	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>
<b><u>Full-time</u></b>													
Administration / Finance	13.0	13.0	13.0	13.0	13.0	13.0	12.0	12.0	12.0	12.0	12.0	12.0	12.0
Public Safety	39.0	39.0	37.0	36.0	36.0	35.0	35.0	34.0	34.0	34.0	34.0	34.0	34.0
Public Works	32.0	32.0	32.0	32.0	31.0	31.0	30.0	29.0	30.0	30.0	30.0	30.0	30.0
Leisure Services	6.0	6.0	6.0	6.0	6.0	6.0	6.0	6.0	6.0	6.0	6.0	6.0	6.0
Municipal Court	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>	<u>2.0</u>	<u>2.0</u>	<u>2.0</u>	<u>2.0</u>	<u>2.0</u>
<b>Total Full-time</b>	<b><u>91.0</u></b>	<b><u>91.0</u></b>	<b><u>89.0</u></b>	<b><u>88.0</u></b>	<b><u>87.0</u></b>	<b><u>86.0</u></b>	<b><u>84.0</u></b>	<b><u>82.0</u></b>	<b><u>84.0</u></b>	<b><u>84.0</u></b>	<b><u>84.0</u></b>	<b><u>84.0</u></b>	<b><u>84.0</u></b>
<b><u>Part-time</u></b>													
Administration / Finance	1.8	1.8	1.8	1.8	1.9	1.9	1.9	1.0	1.0	1.0	1.0	1.0	1.0
Public Safety	1.5	1.5	2.0	2.5	2.4	1.9	1.5	1.2	1.8	1.8	1.8	1.8	1.8
Public Works	-	-	-	-	-	-	-	-	-	-	-	-	-
Leisure Services	2.4	2.4	2.4	2.4	2.6	2.6	2.6	2.4	2.4	2.4	2.4	2.4	2.4
Municipal Court	<u>1.7</u>	<u>1.7</u>	<u>1.7</u>	<u>1.7</u>	<u>1.4</u>	<u>1.4</u>	<u>1.4</u>	<u>1.4</u>	<u>0.5</u>	<u>0.5</u>	<u>0.5</u>	<u>0.5</u>	<u>0.5</u>
<b>Total Part-time</b>	<b><u>7.4</u></b>	<b><u>7.4</u></b>	<b><u>7.9</u></b>	<b><u>8.4</u></b>	<b><u>8.3</u></b>	<b><u>7.8</u></b>	<b><u>7.4</u></b>	<b><u>6.0</u></b>	<b><u>5.7</u></b>	<b><u>5.7</u></b>	<b><u>5.7</u></b>	<b><u>5.7</u></b>	<b><u>5.7</u></b>

The staff levels shown above reflect the number of full-time positions and full-time equivalent positions (for permanent part-time) during each respective year that were needed to provide all city of Oakwood public services, including services within the water, sewer and stormwater utilities, and the refuse department.

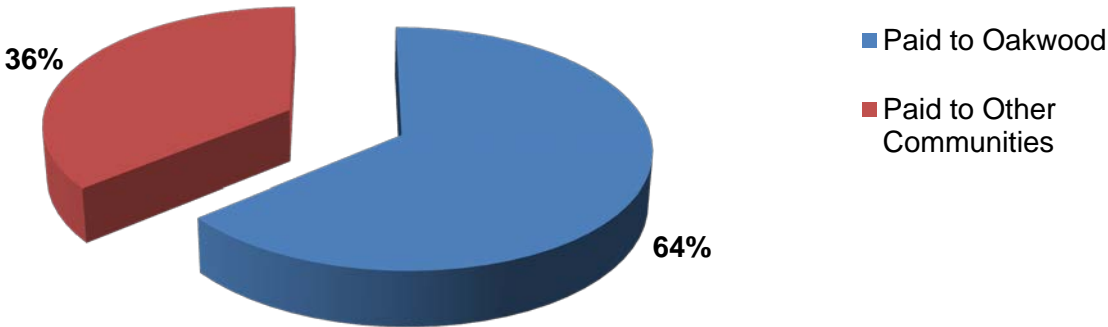
# Income Taxes

Shown below are our income tax collections since 2008. Looking at a 10 year history, income tax receipts represent 57% of our total revenue. With the 2013 elimination of the Ohio estate tax, income tax receipts now represent about 60% of our annual revenue. While there is a steady rate of growth in our income tax receipts, the growth would have been larger had 24 communities throughout the Miami Valley not increased their tax rates. Oakwood had historically given full credit for local taxes paid to another jurisdiction so we lost money each time another taxing jurisdiction raised their rate. City Council took legislative action at the January 2, 2018 council meeting to reduce the credit from 100% to 90%. The credit reduction resulted in an increase of \$551,430 in income tax revenue in 2019.

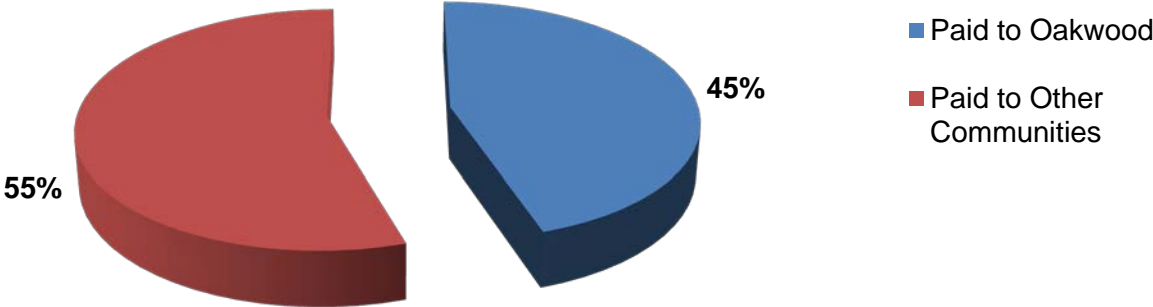




### 2019 Oakwood Resident Income Tax Distribution with 10% Credit Reduction



### 2018 Oakwood Resident Income Tax Distribution without Credit Reduction



# Property Taxes

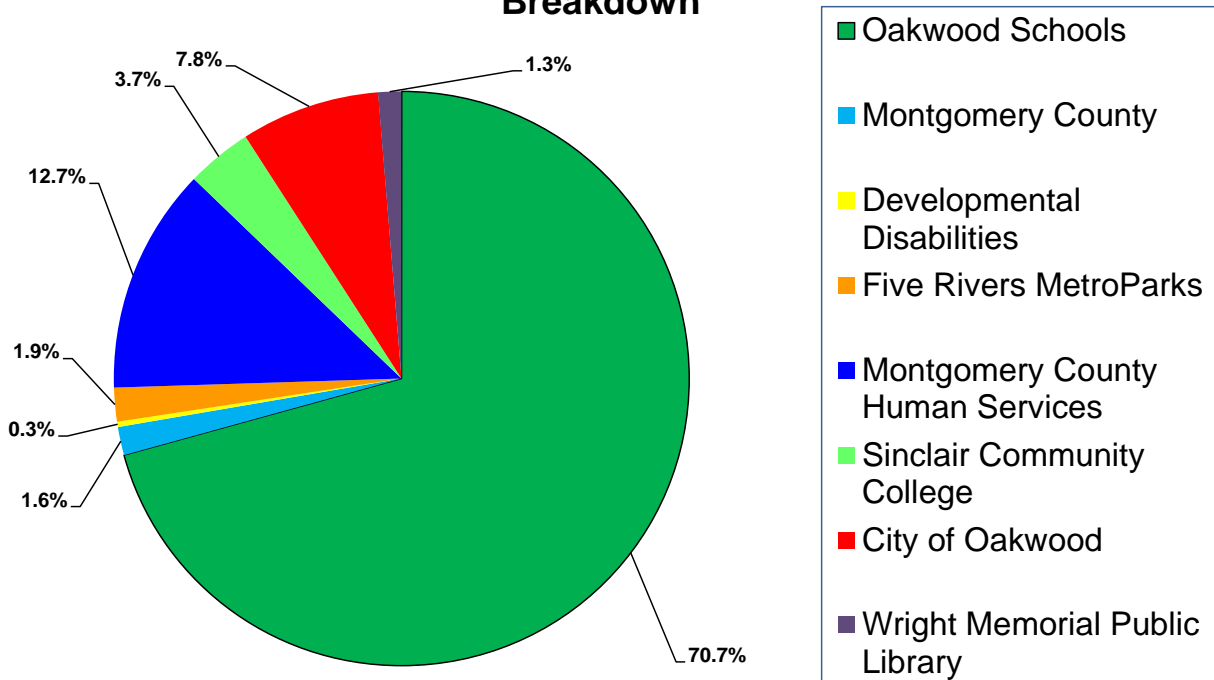
Most of the property taxes paid by Oakwood property owners go to the Oakwood City Schools, with the second largest portion going to Montgomery County agencies. For 2020, the breakdown is as follows:

Oakwood Schools	70.7%
County Agencies	20.2%
City of Oakwood	7.8%
Wright Library	1.3%

The 2020 real estate tax calculation for a residential property with an assessed value of \$200,000 is:

<u>Organization/Agency</u>	<u>Effective Rate</u>	<u>Tax</u>
Oakwood Schools	75.04	\$4,753
Montgomery County	1.70	104
Developmental Disabilities	0.29	18
Five Rivers MetroParks	2.00	122
Montgomery County Human Services	13.49	835
Sinclair Community College	3.98	252
City of Oakwood	8.32	510
Wright Library	<u>1.34</u>	<u>82</u>
<b>Total</b>	<b>106.16</b>	<b>\$6,676</b>

**2020 Residential Real Estate Effective Millage Breakdown**



# Financial Summary

The following tables, charts and graphs reflect the financial condition of the city of Oakwood as forecasted for 2020. Funds are separated into groups by function showing estimated financial activity for 2020.

# General City Services

## Budget Summary for 2020

Fund Classification	Balance 1/1/2020	Estimated Revenue	Proposed Appropriation	Estimated Balance 12/31/2020
General Fund	\$ 6,810,193	\$ 11,505,254	\$ 11,941,778	\$ 6,373,669
Major Operating Funds	3,244,274	5,008,240	4,656,186	3,596,328
Other Funds	1,807,454	791,320	472,940	2,125,834
Total	<u>\$ 11,861,921</u>	<u>\$ 17,304,814</u>	<u>\$ 17,070,904</u>	<u>\$ 12,095,831</u>
<p>Note: The estimated revenues and proposed appropriations shown above include money transfers between General City Services funds.</p>				
<b>SUMMARY OF OPERATING EXPENSES</b>				
	Estimated Revenue	Proposed Appropriation	Net Difference	
<b>Total</b>	<b>\$ 17,304,814</b>	<b>\$ 17,070,904</b>		
<b>Less Transfers</b>	<b>(3,662,971) <sup>(1)</sup></b>	<b>(3,662,971) <sup>(1)</sup></b>		
<b>Net Total</b>	<b><u>\$ 13,641,843</u></b>	<b><u>\$ 13,407,933</u></b>	<b><u>\$ 233,910</u></b>	<b><sup>(2)</sup></b>

(1) This \$3,662,971 is the total sum of all money budgeted in 2020 for transfers between the General City Services.

(2) This is the amount of 2020 revenue that exceeds estimated 2020 expenses.

# **General Fund**

## **Budget Summary for 2020**

<b>Governmental Funds</b>	<b>Balance 1/1/2020</b>	<b>Estimated Revenue</b>	<b>Proposed Appropriation</b>	<b>Estimated Balance 12/31/2020</b>
General Fund	\$ 6,810,193	\$ 11,505,254	\$ 11,941,778	\$ 6,373,669
<b>Total</b>	<b><u>\$ 6,810,193</u></b>	<b><u>\$ 11,505,254</u></b>	<b><u>\$ 11,941,778</u></b>	<b><u>\$ 6,373,669</u></b>

# *Major Operating Funds*

## *Budget Summary for 2020*

<b>Governmental Funds</b>	<b>Balance 1/1/2020</b>	<b>Estimated Revenue</b>	<b>Proposed Appropriation</b>	<b>Estimated Balance 12/31/2020</b>
Street Maintenance and Repair	\$ 500,000	\$ 1,237,914	\$ 1,237,914	\$ 500,000
Leisure Activity	500,000	1,197,007	1,197,007	500,000
Health	92,355	158,944	149,705	101,594
Sidewalk, Curb & Apron	200,000	199,705	176,700	223,005
Equipment Replacement	847,808	581,651	409,500	1,019,959
Capital Improvement	1,004,111	906,259	758,600	1,151,770
Service Center	100,000	726,760	726,760	100,000
<b>Total</b>	<b><u>\$ 3,244,274</u></b>	<b><u>\$ 5,008,240</u></b>	<b><u>\$ 4,656,186</u></b>	<b><u>\$ 3,596,328</u></b>

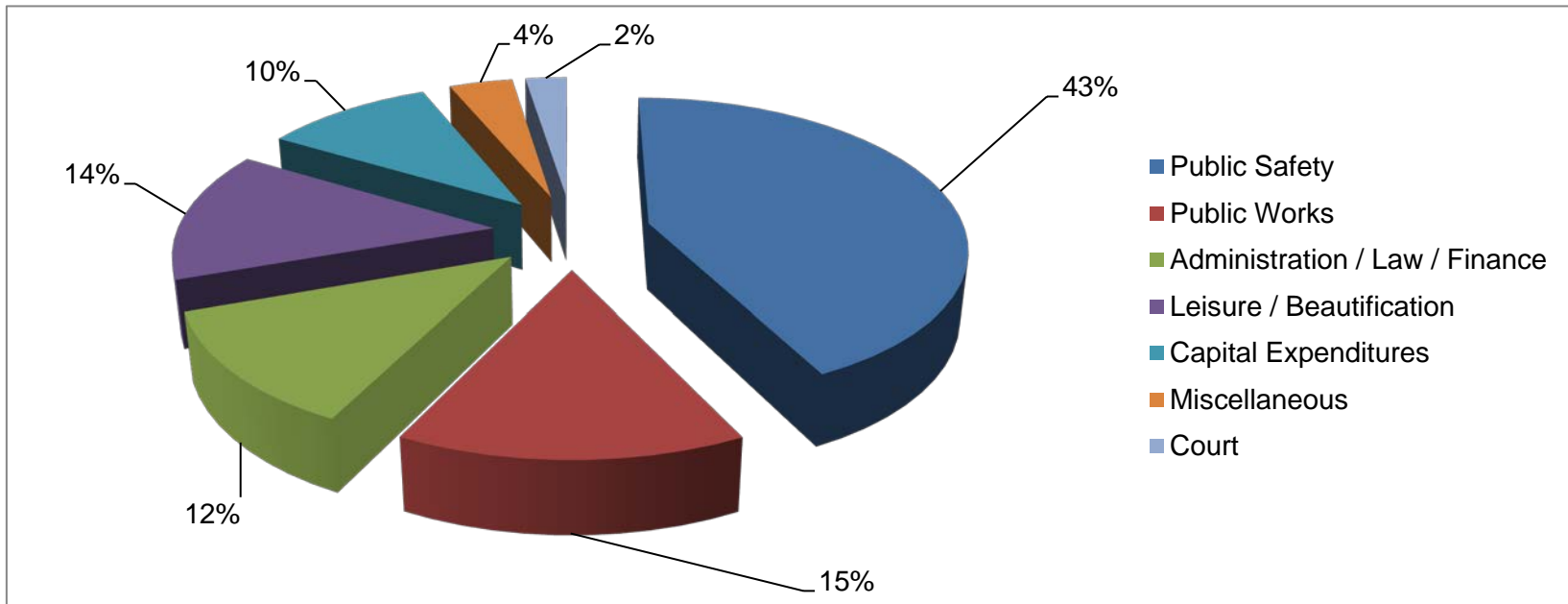
# Other Funds

## Budget Summary for 2020

Governmental Funds	Balance 1/1/2020	Estimated Revenue	Proposed Appropriation	Estimated Balance 12/31/2020
Bullock Endowment Trust	\$ 51,771	\$ 610	\$ 1,000	\$ 51,381
MLK Community Recognition	7,506	-	1,000	6,506
Special Improvement District Assessment	-	90,000	90,000	-
Smith Memorial Gardens	400,000	114,940	114,940	400,000
Indigent Drivers Alcohol Treatment	33,371	2,100	1,500	33,971
Enforcement and Education	9,707	200	1,500	8,407
Law Enforcement	22,922	-	14,000	8,922
Drug Law Enforcement	-	-	-	-
Police Pension	-	-	-	-
Court Clerk Computerization	34,227	7,000	11,500	29,727
Court Computerization	36,714	4,000	7,500	33,214
Court Special Projects	25,404	6,000	8,500	22,904
State Highway Improvement	104,272	102,366	34,100	172,538
Public Safety Endowment	215,469	2,800	15,000	203,269
Special Projects	715,700	310,000	-	1,025,700
Issue 2 Projects	-	-	-	-
Public Facilities	-	-	-	-
Bond Retirement	-	-	-	-
Electric Street Lighting	125,391	131,804	152,900	104,295
Self-Funded Insurance Trust	25,000	17,500	17,500	25,000
Fire Insurance Trust	-	-	-	-
Contractor's Permit Fee	-	2,000	2,000	-
<b>Total</b>	<b><u>\$ 1,807,454</u></b>	<b><u>\$ 791,320</u></b>	<b><u>\$ 472,940</u></b>	<b><u>\$ 2,125,834</u></b>

# General City Services - Budgeted Expenditures

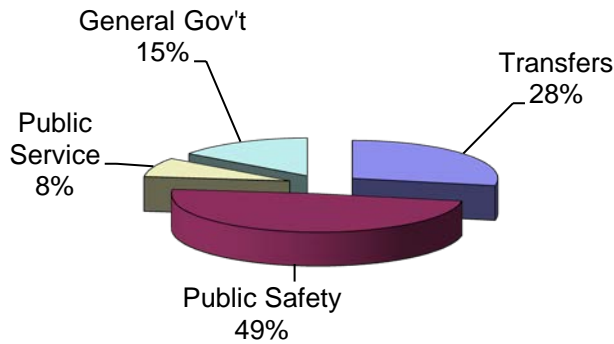
The graph below depicts the distribution of total budgeted expenditures by department and functional area for 2020.





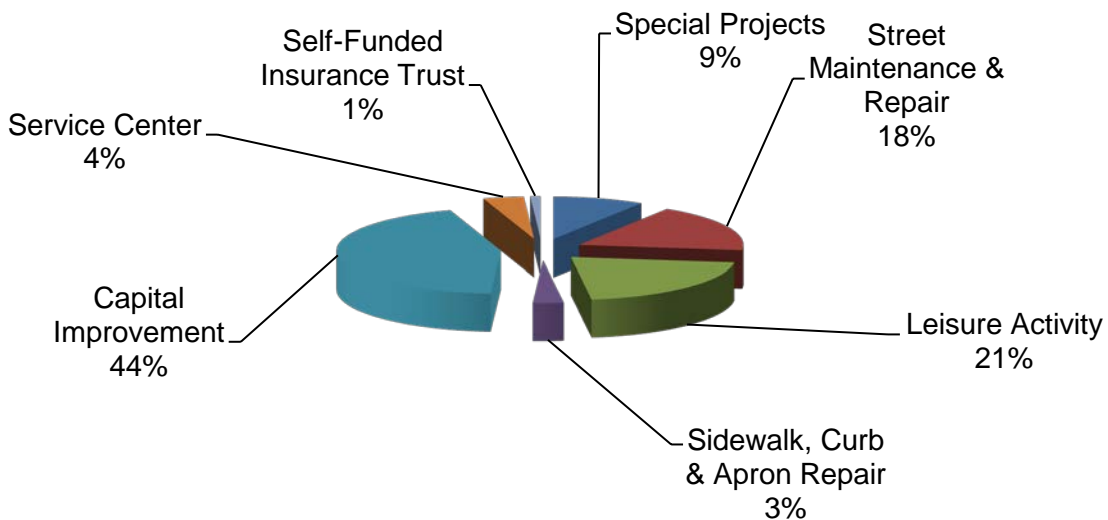
# General Fund

## General Fund Expenditures 2020 Budget



More than any other fund, the General Fund supports overall operations and direct governmental services to the community. In order to better track certain services, additional funds have been created and are supported by transfers from the General Fund.

## General Fund Transfers 2020 Budget



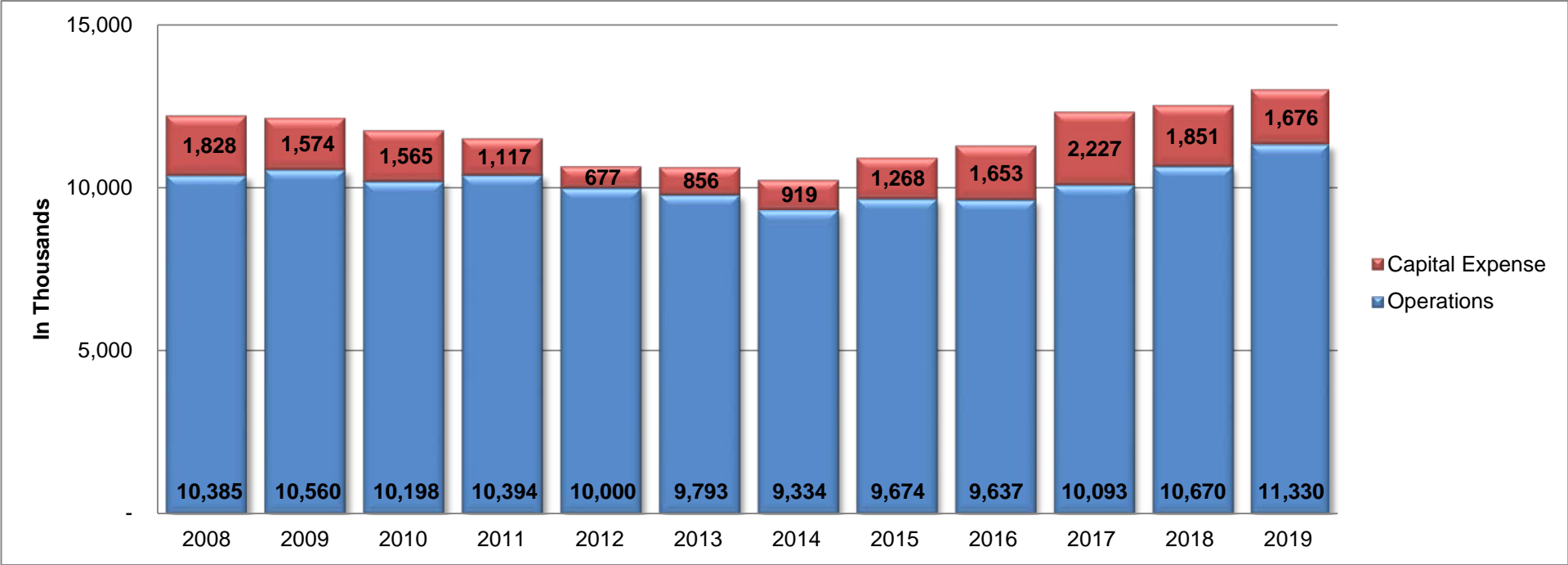
The transfer account of the General Fund supports other important service activities, particularly those relating to capital improvements, leisure activities and street maintenance. Some of those activities are also supplemented by user fees, grants and endowments.

# General City Services

Budget			Actual				
	<u>Operations Appropriations</u>	<u>Capital Appropriations</u>	<u>Total Appropriations</u>		<u>Operations Expenditures</u>	<u>Capital Expenditures</u>	<u>Total Expenditures</u>
<b>2020</b>	12,023,833	1,384,100	13,407,933	<b>2019</b>	TBD	TBD	TBD
<b>2019</b>	12,218,058	1,688,000	13,906,058	<b>2019</b>	11,329,634	1,676,489	13,006,123
<b>2018</b>	11,194,893	1,853,000	13,047,893	<b>2018</b>	10,669,887	1,851,402	12,521,289
<b>2017</b>	10,550,908	2,188,500	12,739,408	<b>2017</b>	10,092,843	2,226,552	12,319,395
<b>2016</b>	10,416,728	1,786,715	12,203,443	<b>2016</b>	9,636,592	1,652,517	11,289,109
<b>2015</b>	10,480,946	1,239,800	11,720,746	<b>2015</b>	9,674,377	1,268,228	10,942,605
<b>2014</b>	10,435,928	1,022,100	11,458,028	<b>2014</b>	9,334,285	919,309	10,253,594
<b>2013</b>	10,617,551	967,500	11,585,051	<b>2013</b>	9,793,352	856,074	10,649,426
<b>2012</b>	10,956,978	977,200	11,934,178	<b>2012</b>	10,000,152	652,568	10,652,720
<b>2011</b>	11,108,728	1,142,700	12,251,428	<b>2011</b>	10,393,835	1,116,846	11,510,681
<b>2010</b>	10,989,310	1,611,809	12,601,119	<b>2010</b>	10,198,222	1,565,324	11,763,546
<b>2009</b>	11,365,797	1,641,000	13,006,797	<b>2009</b>	10,560,497	1,574,187	12,134,684

These numbers demonstrate the degree to which our city has controlled costs over the years. From 2008 to 2014, we reduced actual spending by \$1,956,795...a 16.0% drop. A large portion of the increases since 2015 are a result of capital expenditures, including the construction of a parking lot at the Old River Sports Complex, the Shroyer Road reconstruction, and the Shafor Park Tennis Facility reconstruction. Additionally, the City paid off the \$422,000 Ohio Police & Fire Pension liability.

# General City Services - Total Expenditures



The 2017 capital expense figure includes \$1,270,670 for the Shroyer Road project, of which \$762,402 was reimbursed through federal highway dollars. The 2018 capital expense figure includes about \$800,000 for the Shafor Park Tennis Facility reconstruction. The 2019 capital expense figure includes about \$840,000 for street maintenance and repair; \$460,000 more than 2018 expense.

# City of Oakwood

## Changes in Cash Balances - General City Services

In thousands of dollars

	Actual 2010 (\$)	Actual 2011 (\$)	Actual 2012 (\$)	Actual 2013 (\$)	Actual 2014 (\$)	Actual 2015 (\$)	Actual 2016 (\$)	Actual 2017 (\$)	Actual 2018 (\$)	Actual 2019 (\$)
Revenue										
General Revenue:										
Property Tax	\$ 1,726	\$ 1,728	\$ 1,666	\$ 1,662	\$ 2,751	\$ 2,760	\$ 2,752	\$ 2,755	\$ 2,870	\$ 2,884
Income Tax	5,503	6,170	6,069	6,055	6,226	6,670	7,147	7,306	7,122	8,068
Estate Tax	997	396	362	2,155	31	3	0	2	-	0
Fines and Forfeitures	171	144	163	150	151	209	200	207	219	223
Intergovernmental	718	681	615	581	588	594	932	564	677	683
Investment Earnings	292	52	45	10	8	13	12	13	23	22
Other	234	375	426	566	486	439	409	462	558	724
Program Revenue:										
Charges for Services	828	663	665	685	691	717	705	706	663	795
Grants and Contributions	206	14	18	2	11	11	14	891	12	29
Other	38	16	13	14	56	55	24	70	21	22
<b>Total Revenue</b>	<b>10,713</b>	<b>10,237</b>	<b>10,041</b>	<b>11,879</b>	<b>10,999</b>	<b>11,470</b>	<b>12,196</b>	<b>12,976</b>	<b>12,165</b>	<b>13,449</b>
Expenditures:										
Personnel Services	7,757	8,009	7,964	7,956	7,328	7,686	7,607	7,891	8,240	9,089
Contractual Services	1,601	1,581	1,319	1,228	1,342	1,365	1,432	1,513	1,753	1,529
Materials and Supplies	707	710	624	546	634	589	556	639	633	665
Interest	71	29	28	27	-	-	-	-	-	-
Miscellaneous	62	65	64	37	30	35	41	49	45	46
	10,198	10,394	10,000	9,793	9,334	9,674	9,637	10,092	10,670	11,330
Capital Expenditures:										
Capital Outlay	1,565	1,117	677	856	919	1,268	1,653	2,227	1,851	1,676
<b>Total Expenditures</b>	<b>11,764</b>	<b>11,511</b>	<b>10,677</b>	<b>10,649</b>	<b>10,253</b>	<b>10,943</b>	<b>11,289</b>	<b>12,318</b>	<b>12,521</b>	<b>13,006</b>
Excess (Deficiency) of Revenue over Expenditures	(1,051)	(1,274)	(637)	1,229	746	528	907	658	(356)	443
<b>Total Other Financing Sources and Uses</b>	<b>(1,127)</b>	<b>(550)</b>	<b>(628)</b>	<b>(2,452)</b>	<b>230</b>	<b>269</b>	<b>216</b>	<b>230</b>	<b>197</b>	<b>268</b>
<b>Net Change in Fund Balance</b>	<b>(2,178)</b>	<b>(1,823)</b>	<b>(1,264)</b>	<b>(1,222)</b>	<b>976</b>	<b>797</b>	<b>1,123</b>	<b>888</b>	<b>(159)</b>	<b>711</b>
<b>Cash Balance, Jan. 1</b>	<b>14,642</b>	<b>12,232</b>	<b>10,465</b>	<b>9,328</b>	<b>7,740</b>	<b>8,742</b>	<b>9,455</b>	<b>10,932</b>	<b>11,824</b>	<b>11,477</b>
<b>Prior Year Encumbrances and Expenditures</b>	<b>(231)</b>	<b>57</b>	<b>127</b>	<b>(365)</b>	<b>27</b>	<b>(84)</b>	<b>355</b>	<b>4</b>	<b>(188)</b>	<b>301</b>
<b>Cash Balance, Dec. 31</b>	<b>\$ 12,232</b>	<b>\$ 10,465</b>	<b>\$ 9,328</b>	<b>\$ 7,740</b>	<b>\$ 8,743</b>	<b>\$ 9,455</b>	<b>\$ 10,932</b>	<b>\$ 11,824</b>	<b>\$ 11,477</b>	<b>\$ 12,490</b>

# City of Oakwood

## Changes in Cash Balances – General City Services

The following explain the significant changes in the end of year cash balance for the General City Services funds:

- 2010: The cash balance decreased by \$2.4M primarily as a result of current year expenditures over revenues of about 1.0M and relatively modest estate tax receipts.
- 2011: The cash balance decreased by about \$1.8M primarily as a result of very low estate tax receipts. The actual receipt of \$396,387 is significantly below the \$2.6M 10 year average.
- 2012: The cash balance decreased by about \$1.1M as a result of very low estate tax receipts.
- 2013: The cash balance decreased by about \$1.6M. The decrease is a result of the pay-off of the City's short-term debt totaling \$2.4M. Estate tax receipts offset some of the debt pay-off.
- 2014: The cash balance increase of \$1.0M is a result of the approval of a property tax levy in May of 2013; effective 2014.
- 2015: The increase in the cash balance at year end is a result of income tax collections at nearly \$450,000 more than prior year.
- 2016: The increase in the cash balance at year end is the result of primarily two revenue receipts: \$490,000 of income taxes over 2015 and receipt of \$351,000 of permissive tax revenue, which is included under "Intergovernmental."
- 2017: The increase in cash balance at year end is a result of an increase in income taxes (\$159K) over prior year and a \$762,402 grant for the Shroyer Road project.
- 2018: The decrease in cash balance at year end is primarily a result of a decrease in income tax revenue (\$184K) as a result of other communities raising their income tax rates.
- 2019: The increase in cash balance at year end is a result of an increase in income tax revenue from the 10% credit reduction (\$551,000) and the overall improved economy (\$395,000).

Note:

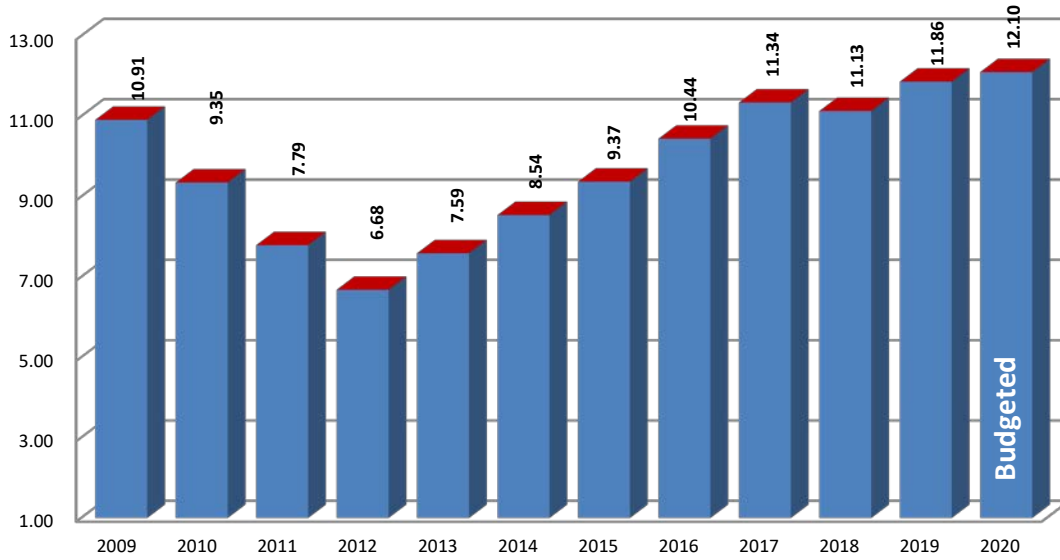
**Personnel Services** includes wages, salaries, life and health insurance benefits, retirement benefits, workers' compensation, unemployment, social security and Medicare taxes.

**Contractual Services** includes expenditures that the city outsources such as audit services, investment services, certain types of housing inspections, consultants, legal services, crime lab services, utilities, continuing education and training, tree trimming and removal, trash fees to the county, and the maintenance related to street lights.

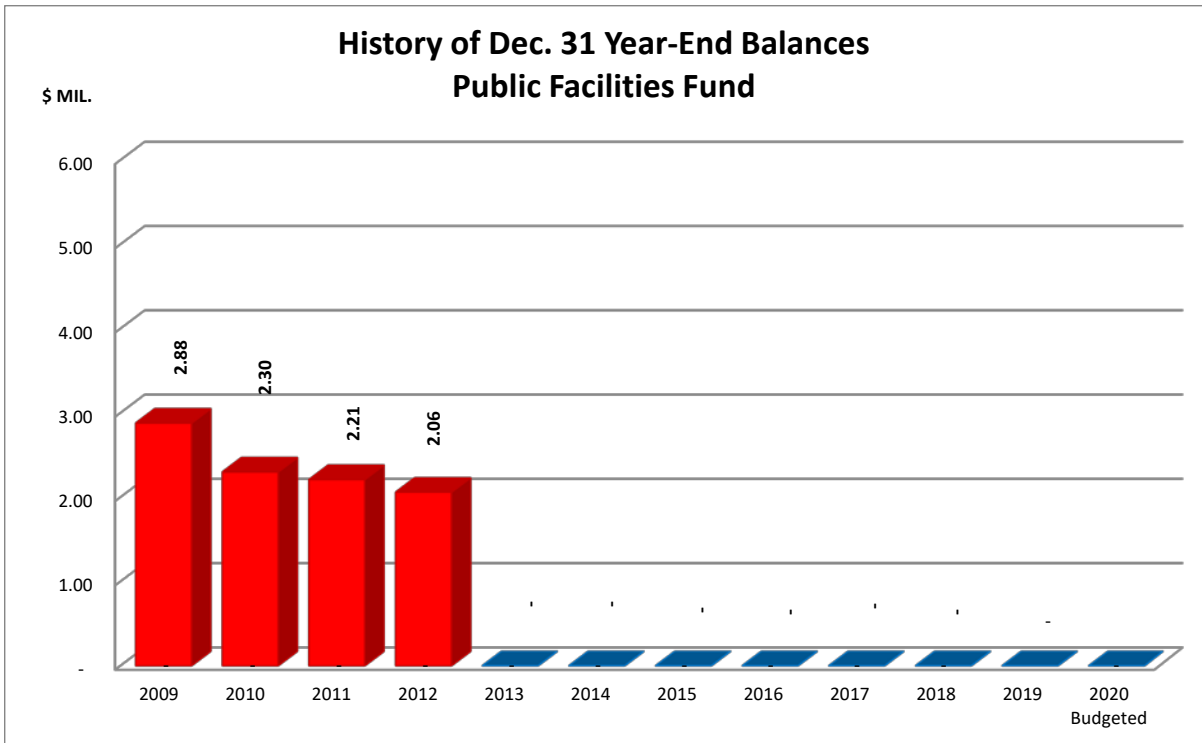
**Total Other Financing Sources and Uses** include the net of transfers in and out of the various funds and the net of short-term payments and short-term borrowings.

## History of Dec. 31 Year-End Balances General City Services (Excl. Public Facilities)

\$ MIL.



The value at the top of each bar represents the total money available at the end of each year – this is money free of any outstanding debt or encumbrance.



We established our Public Facilities Fund in 1991. The fund served as a reserve account in which we accumulated capital to be used for major public building or facility improvements and purchases. Our three major projects were: 1) construction of the J. David Foell Public Works Center completed in 2000; 2) the Safety/Administration Building addition and improvements completed in 2004; and 3) acquisition of the Old River athletic fields from NCR in 2006.

The Public Facilities Fund was used to hold in reserve those monies needed to service the outstanding short-term debt associated with the above projects and purchase.

In 2013, the short-term debt totaling \$2,402,000 was paid off using all assets in the Public Facilities Fund plus a \$365,955 transfer from the general fund. The Public Facilities Fund has a zero balance, but will be retained in anticipation of future facility projects.

# ***Refuse Fund***

## ***Budget Summary for 2020***

<b>Governmental Funds</b>	<b>Balance 1/1/2020</b>	<b>Estimated Revenue</b>	<b>Proposed Appropriation</b>	<b>Estimated Balance 12/31/2020</b>
Refuse	\$ 659,963	\$ 1,350,600	\$ 1,655,376	\$ 355,187
Refuse Improvement and Equipment Replacement	-	320,000	320,000	-
<b>Total</b>	<b>\$ 659,963</b>	<b>\$ 1,670,600</b>	<b>\$ 1,975,376</b>	<b>\$ 355,187</b>
<b>Less: Internal Transfers</b>	<u>                    </u>	<u>(320,000)</u>	<u>(320,000)</u>	<u>                    </u>
<b>Net Total</b>	<b><u>\$ 659,963</u></b>	<b><u>\$ 1,350,600</u></b>	<b><u>\$ 1,655,376</u></b>	<b><u>\$ 355,187</u></b>

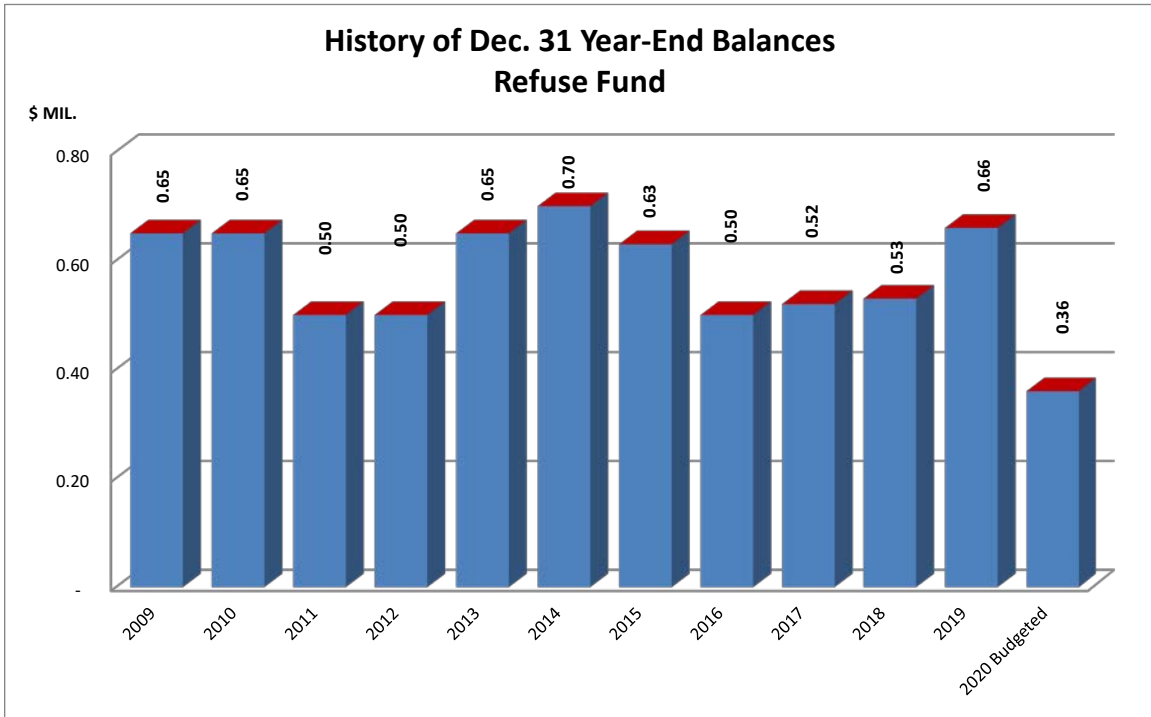


# City of Oakwood

## Changes in Cash Balances - Refuse

In thousands of dollars

	Actual 2010 (\$)	Actual 2011 (\$)	Actual 2012 (\$)	Actual 2013 (\$)	Actual 2014 (\$)	Actual 2015 (\$)	Actual 2016 (\$)	Actual 2017 (\$)	Actual 2018 (\$)	Actual 2019 (\$)
<b>Revenue</b>										
<b>General Revenue:</b>										
Property Tax	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Income Tax	-	-	-	-	-	-	-	-	-	-
Estate Tax	-	-	-	-	-	-	-	-	-	-
Fines and Forfeitures	-	-	-	-	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-	-	-	-	-
Investment Earnings	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
<b>Program Revenue:</b>										
Charges for Services	525	565	568	1,067	1,130	1,134	1,217	1,233	1,229	1,344
Grants and Contributions	-	-	-	-	-	-	-	-	-	-
Other	16	19	15	16	43	5	8	22	8	24
<b>Total Revenue</b>	<b>541</b>	<b>584</b>	<b>583</b>	<b>1,083</b>	<b>1,174</b>	<b>1,139</b>	<b>1,225</b>	<b>1,255</b>	<b>1,238</b>	<b>1,368</b>
<b>Expenditures:</b>										
Personnel Services	927	980	995	832	858	880	913	918	934	905
Contractual Services	235	230	190	178	150	170	176	192	186	182
Materials and Supplies	7	7	15	6	10	6	8	13	7	7
Interest	-	-	-	-	-	-	-	-	-	-
Miscellaneous	3	3	2	1	0	2	1	0	1	1
	1,172	1,220	1,202	1,017	1,018	1,058	1,098	1,124	1,128	1,096
<b>Capital Expenditures:</b>										
Capital Outlay	52	95	25	20	25	48	159	-	-	40
<b>Total Expenditures</b>	<b>1,223</b>	<b>1,315</b>	<b>1,226</b>	<b>1,036</b>	<b>1,043</b>	<b>1,106</b>	<b>1,257</b>	<b>1,124</b>	<b>1,128</b>	<b>1,136</b>
<b>Excess (Deficiency) of Revenue over Expenditures</b>	<b>(682)</b>	<b>(731)</b>	<b>(643)</b>	<b>47</b>	<b>131</b>	<b>33</b>	<b>(32)</b>	<b>132</b>	<b>109</b>	<b>232</b>
<b>Total Other Financing Sources and Uses</b>	<b>681</b>	<b>580</b>	<b>642</b>	<b>98</b>	<b>(82)</b>	<b>(51)</b>	<b>61</b>	<b>(106)</b>	<b>(91)</b>	<b>(107)</b>
<b>Net Change in Fund Balance</b>	<b>(1)</b>	<b>(151)</b>	<b>(1)</b>	<b>145</b>	<b>48</b>	<b>(18)</b>	<b>29</b>	<b>25</b>	<b>18</b>	<b>125</b>
<b>Cash Balance, Jan. 1</b>	<b>665</b>	<b>667</b>	<b>516</b>	<b>517</b>	<b>668</b>	<b>698</b>	<b>633</b>	<b>506</b>	<b>527</b>	<b>542</b>
<b>Prior Year Encumbrances and Expenditures</b>	<b>3</b>	<b>(0)</b>	<b>3</b>	<b>6</b>	<b>(19)</b>	<b>(46)</b>	<b>(156)</b>	<b>(5)</b>	<b>(4)</b>	<b>2</b>
<b>Cash Balance, Dec. 31</b>	<b>\$ 667</b>	<b>\$ 516</b>	<b>\$ 517</b>	<b>\$ 668</b>	<b>\$ 698</b>	<b>\$ 633</b>	<b>\$ 506</b>	<b>\$ 527</b>	<b>\$ 542</b>	<b>\$ 668</b>



Since 2014, our refuse operations have been 100% funded by user fees. Effective January 1, 2019, our refuse rates increased from \$27 to \$30 per month, per residential unit.

# *Enterprise Funds*

## *Budget Summary for 2020*

<b>Enterprise Funds</b>	<b>Balance 1/1/2020</b>	<b>Estimated Revenue</b>	<b>Proposed Approp</b>	<b>Estimated Balance 12/31/2020</b>
Water Operating	\$ 933,705	\$ 1,173,500	\$ 1,141,688	\$ 965,517
Water Improvement and Equipment Replacement	286,256	-	30,000	256,256
Sanitary Sewer Operating	1,020,414	1,799,700	1,686,190	1,133,924
Sanitary Sewer Improvement and Equipment Replacement	529,067	200,000	380,000	349,067
Stormwater Operating	168,305	467,335	390,044	245,596
Stormwater Improvement and Equipment Replacement	149,996	20,000	160,000	9,996
<b>Total</b>	<b>\$ 3,087,743</b>	<b>\$ 3,660,535</b>	<b>\$ 3,787,922</b>	<b>\$ 2,960,356</b>
<b>Less: Internal Transfers</b>	<u>                    </u>	<u>(220,000)</u>	<u>(220,000)</u>	<u>                    </u>
<b>Net Total</b>	<b><u>\$ 3,087,743</u></b>	<b><u>\$ 3,440,535</u></b>	<b><u>\$ 3,567,922</u></b>	<b><u>\$ 2,960,356</u></b>

# **Water Funds**

## **Budget Summary for 2020**

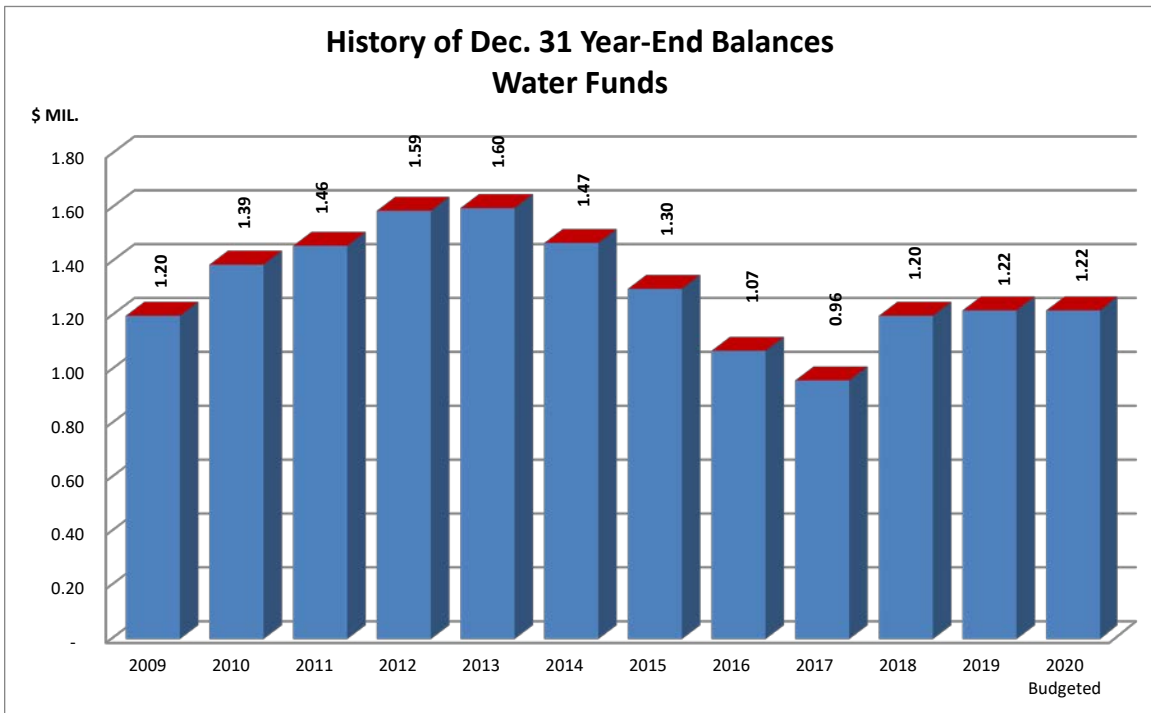
<b>Governmental Funds</b>	<b>Balance 1/1/2020</b>	<b>Estimated Revenue</b>	<b>Proposed Appropriation</b>	<b>Estimated Balance 12/31/2020</b>
Water Operating	\$ 933,705	\$ 1,173,500	\$ 1,141,688	\$ 965,517
Water Improvement and Equipment Replacement	286,256	-	30,000	256,256
<b>Sub-Total</b>	<b>\$ 1,219,961</b>	<b>\$ 1,173,500</b>	<b>\$ 1,171,688</b>	<b>\$ 1,221,773</b>
<b>Less: Internal Transfers</b>	<u>                    </u>	<u>                    -</u>	<u>                    -</u>	<u>                    </u>
<b>Net Total</b>	<b><u>\$ 1,219,961</u></b>	<b><u>\$ 1,173,500</u></b>	<b><u>\$ 1,171,688</u></b>	<b><u>\$ 1,221,773</u></b>

# City of Oakwood

## Changes in Cash Balances - Water

In thousands of dollars

	Actual 2010 (\$)	Actual 2011 (\$)	Actual 2012 (\$)	Actual 2013 (\$)	Actual 2014 (\$)	Actual 2015 (\$)	Actual 2016 (\$)	Actual 2017 (\$)	Actual 2018 (\$)	Actual 2019 (\$)
<b>Revenue</b>										
<b>General Revenue:</b>										
Property Tax	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Income Tax	-	-	-	-	-	-	-	-	-	-
Estate Tax	-	-	-	-	-	-	-	-	-	-
Fines and Forfeitures	-	-	-	-	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-	-	-	-	-
Investment Earnings	26	10	9	9	8	6	7	5	13	16
Other	-	-	-	-	-	-	-	-	-	-
<b>Program Revenue:</b>										
Charges for Services	1,017	905	989	887	838	851	888	967	1,146	1,174
Grants and Contributions	-	-	-	-	-	-	-	-	-	-
Other	28	41	29	43	39	30	29	31	36	39
<b>Total Revenue</b>	<b>1,070</b>	<b>957</b>	<b>1,028</b>	<b>940</b>	<b>886</b>	<b>887</b>	<b>924</b>	<b>1,002</b>	<b>1,194</b>	<b>1,230</b>
<b>Expenditures:</b>										
Personnel Services	427	425	425	510	520	520	498	499	467	487
Contractual Services	208	250	259	248	266	250	243	265	273	267
Materials and Supplies	122	126	122	118	133	123	134	143	135	156
Interest	-	-	-	-	-	-	-	-	-	-
Miscellaneous	14	0	0	0	1	2	22	-	3	0
	771	801	806	875	920	896	898	907	879	909
<b>Capital Expenditures:</b>										
Capital Outlay	40	16	17	-	71	101	187	157	12	241
<b>Total Expenditures</b>	<b>811</b>	<b>818</b>	<b>823</b>	<b>875</b>	<b>991</b>	<b>997</b>	<b>1,085</b>	<b>1,064</b>	<b>891</b>	<b>1,150</b>
<b>Excess (Deficiency) of Revenue over Expenditures</b>	<b>259</b>	<b>139</b>	<b>205</b>	<b>64</b>	<b>(106)</b>	<b>(110)</b>	<b>(160)</b>	<b>(62)</b>	<b>303</b>	<b>80</b>
<b>Total Other Financing Sources and Uses</b>	<b>(70)</b>	<b>(72)</b>	<b>(76)</b>	<b>(73)</b>	<b>(70)</b>	<b>(68)</b>	<b>(67)</b>	<b>(70)</b>	<b>(60)</b>	<b>(69)</b>
<b>Net Change in Fund Balance</b>	<b>189</b>	<b>67</b>	<b>129</b>	<b>(8)</b>	<b>(175)</b>	<b>(178)</b>	<b>(227)</b>	<b>(132)</b>	<b>242</b>	<b>11</b>
<b>Cash Balance, Jan. 1</b>	<b>1,258</b>	<b>1,515</b>	<b>1,546</b>	<b>1,616</b>	<b>1,659</b>	<b>1,538</b>	<b>1,324</b>	<b>1,096</b>	<b>983</b>	<b>1,244</b>
<b>Prior Year Encumbrances and Expenditures</b>	<b>69</b>	<b>(36)</b>	<b>(59)</b>	<b>51</b>	<b>55</b>	<b>(37)</b>	<b>(1)</b>	<b>19</b>	<b>19</b>	<b>2</b>
<b>Cash Balance, Dec. 31</b>	<b>\$ 1,515</b>	<b>\$ 1,546</b>	<b>\$ 1,616</b>	<b>\$ 1,659</b>	<b>\$ 1,538</b>	<b>\$ 1,324</b>	<b>\$ 1,096</b>	<b>\$ 983</b>	<b>\$ 1,244</b>	<b>\$ 1,257</b>



Our 2020 budgeted year-end Water Fund balance is slightly above the \$1,000,000 minimum level that allows us to safely respond to emergencies or other unexpected events. We budgeted \$30,000 in capital expenditures in 2020.

We last raised our water rates in 2017. The rates were adjusted as follows: an increase to the minimum use charge from \$8.15 to \$10.00 for residential usage; elimination of the minimum use credit; and elimination of the 5% early bill payment credit. The water rate changes were necessary to address increases in operating costs and respond to future capital needs. We do not have any Water Fund debt.

Based on the 2019 survey of water suppliers throughout the Miami Valley area, we rank 7th lowest of 66 suppliers. Our average quarterly water cost was \$50.51 lower than the 66-jurisdiction average.

# **Sanitary Sewer Funds**

## **Budget Summary for 2020**

<b>Governmental Funds</b>	<b>Balance 1/1/2020</b>	<b>Estimated Revenue</b>	<b>Proposed Appropriation</b>	<b>Estimated Balance 12/31/2020</b>
Sanitary Sewer Operating	\$ 1,020,414	\$ 1,799,700	\$ 1,686,190	\$ 1,133,924
Sanitary Sewer Improvement and Equipment Replacement	529,067	200,000	380,000	349,067
<b>Sub-Total</b>	<b>\$ 1,549,481</b>	<b>\$ 1,999,700</b>	<b>\$ 2,066,190</b>	<b>\$ 1,482,991</b>
<b>Less: Internal Transfers</b>	<u>                    </u>	<u>(200,000)</u>	<u>(200,000)</u>	<u>                    </u>
<b>Net Total</b>	<u><b>\$ 1,549,481</b></u>	<u><b>\$ 1,799,700</b></u>	<u><b>\$ 1,866,190</b></u>	<u><b>\$ 1,482,991</b></u>

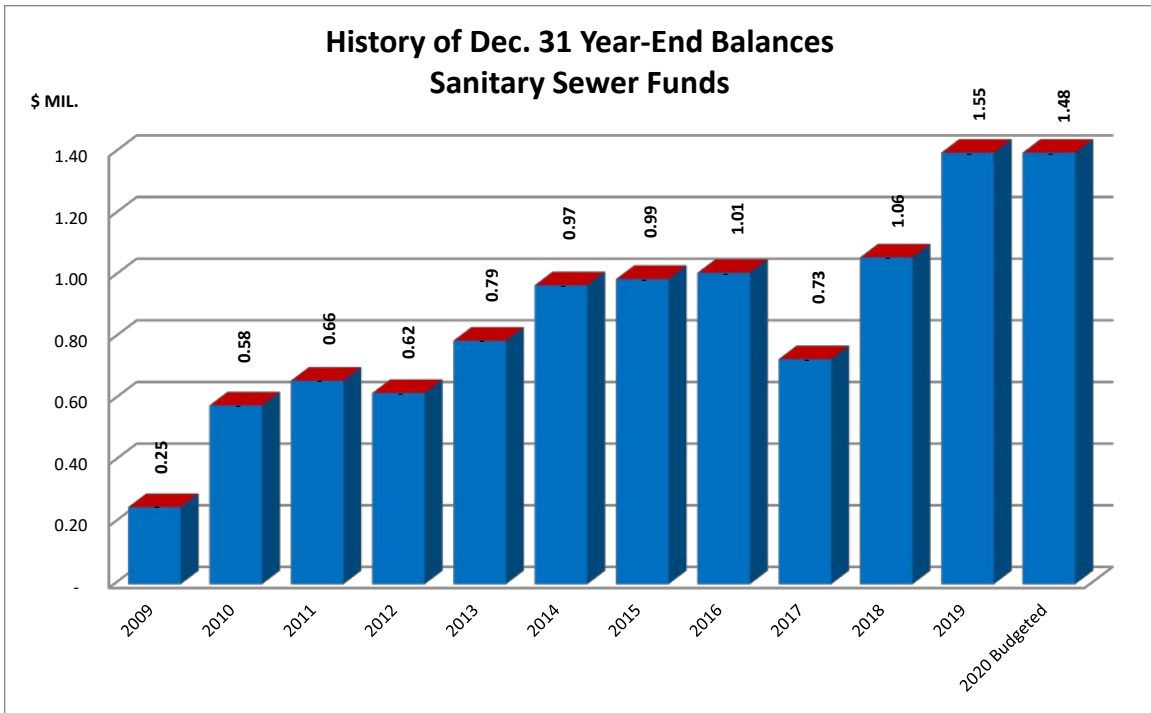
# City of Oakwood

## Changes in Cash Balances - Sanitary Sewer

In thousands of dollars

	Actual 2010 (\$)	Actual 2011 (\$)	Actual 2012 (\$)	Actual 2013 (\$)	Actual 2014 (\$)	Actual 2015 (\$)	Actual 2016 (\$)	Actual 2017 (\$)	Actual 2018 (\$)	Actual 2019 (\$)
Revenue										
General Revenue:										
Property Tax	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Income Tax	-	-	-	-	-	-	-	-	-	-
Estate Tax	-	-	-	-	-	-	-	-	-	-
Fines and Forfeitures	-	-	-	-	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-	-	-	-	-
Investment Earnings	15	7	5	6	6	5	8	6	14	21
Other	-	-	-	-	-	-	-	-	-	-
Program Revenue:										
Charges for Services	1,650	1,514	1,566	1,484	1,502	1,512	1,499	1,097	1,774	1,831
Grants and Contributions	-	-	-	-	-	-	-	-	-	-
Other	35	54	34	45	41	36	33	40	34	35
<b>Total Revenue</b>	<b>1,700</b>	<b>1,574</b>	<b>1,605</b>	<b>1,535</b>	<b>1,549</b>	<b>1,553</b>	<b>1,540</b>	<b>1,143</b>	<b>1,822</b>	<b>1,886</b>
Expenditures:										
Personnel Services	224	241	245	324	335	338	332	348	302	308
Contractual Services	1,079	1,074	1,301	1,083	1,027	1,086	1,082	975	1,127	1,133
Materials and Supplies	4	5	5	5	10	5	6	5	5	10
Interest	-	-	-	-	-	-	-	-	-	-
Miscellaneous	2	1	3	-	5	5	1	5	-	1
	1,308	1,321	1,554	1,412	1,376	1,434	1,421	1,332	1,434	1,451
Capital Expenditures:										
Capital Outlay	11	115	30	-	-	53	85	80	50	-
<b>Total Expenditures</b>	<b>1,319</b>	<b>1,436</b>	<b>1,584</b>	<b>1,412</b>	<b>1,376</b>	<b>1,487</b>	<b>1,507</b>	<b>1,412</b>	<b>1,484</b>	<b>1,451</b>
Excess (Deficiency) of Revenue over Expenditures	382	138	21	123	173	67	33	(269)	338	435
<b>Total Other Financing Sources and Uses</b>	<b>(59)</b>	<b>(60)</b>	<b>(62)</b>	<b>(60)</b>	<b>(58)</b>	<b>(59)</b>	<b>(46)</b>	<b>(33)</b>	<b>(29)</b>	<b>(32)</b>
<b>Net Change in Fund Balance</b>	<b>322</b>	<b>78</b>	<b>(41)</b>	<b>62</b>	<b>115</b>	<b>7</b>	<b>(12)</b>	<b>(302)</b>	<b>309</b>	<b>404</b>
<b>Cash Balance, Jan. 1</b>	<b>281</b>	<b>584</b>	<b>797</b>	<b>650</b>	<b>1,220</b>	<b>1,229</b>	<b>1,275</b>	<b>1,280</b>	<b>1,037</b>	<b>1,404</b>
<b>Prior Year Encumbrances and Expenditures</b>	<b>(19)</b>	<b>134</b>	<b>(106)</b>	<b>507</b>	<b>(105)</b>	<b>38</b>	<b>18</b>	<b>59</b>	<b>58</b>	<b>61</b>
<b>Cash Balance, Dec. 31</b>	<b>\$ 584</b>	<b>\$ 797</b>	<b>\$ 650</b>	<b>\$ 1,220</b>	<b>\$ 1,229</b>	<b>\$ 1,275</b>	<b>\$ 1,280</b>	<b>\$ 1,037</b>	<b>\$ 1,404</b>	<b>\$ 1,869</b>





Our 2020 budgeted year-end Sanitary Sewer Fund balances are above the \$1,000,000 minimum level.

We do not treat sanitary wastewater within our city and must rely on the city of Dayton and Montgomery County for this service. The cost for this wastewater treatment service has increased significantly over the past eight years and represents about 75% of our sewer utility costs. Our last sewer rate increase was effective January, 2018.

Based on the 2018 survey, our current sewer rates rank 46th of 63 jurisdictions. We pay \$19.92 per quarter more than the area average. We do not have any Sewer Fund debt.

# ***Stormwater Funds***

## ***Budget Summary for 2020***

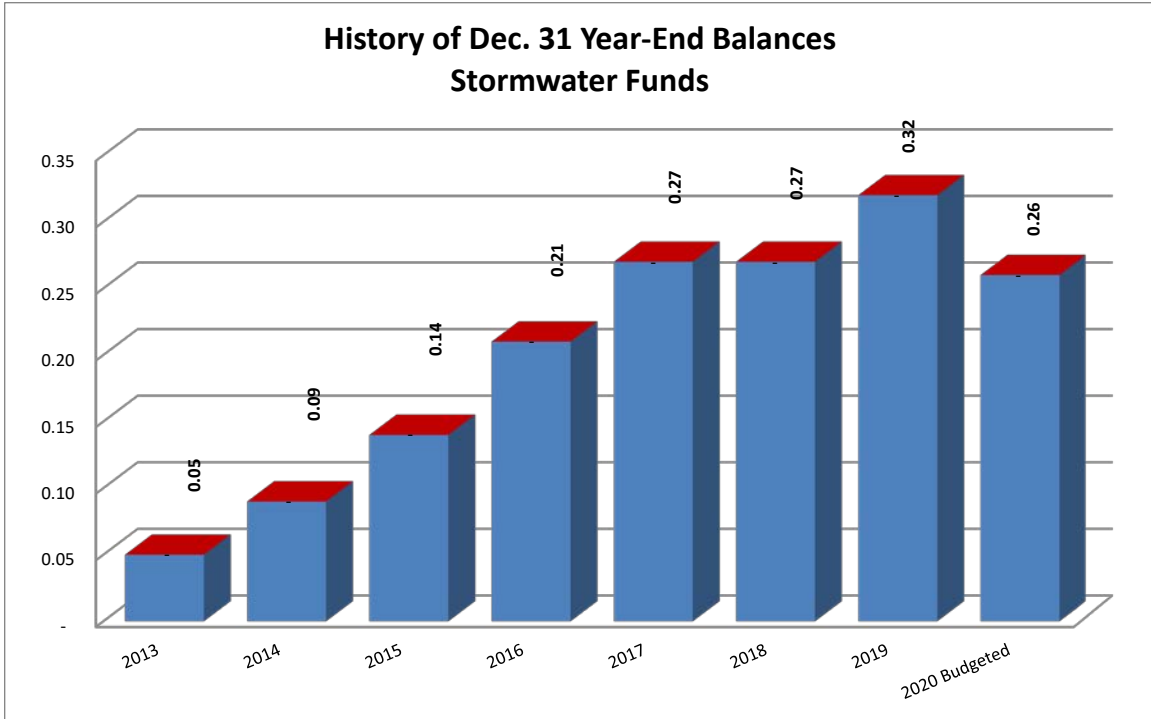
<b>Governmental Funds</b>	<b>Balance 1/1/2020</b>	<b>Estimated Revenue</b>	<b>Proposed Appropriation</b>	<b>Estimated Balance 12/31/2020</b>
Stormwater Operating	\$ 168,305	\$ 467,335	\$ 390,044	\$ 245,596
Stormwater Improvement and Equipment Replacement	149,996	20,000	160,000	9,996
<b>Sub-Total</b>	<b>\$ 318,301</b>	<b>\$ 487,335</b>	<b>\$ 550,044</b>	<b>\$ 255,592</b>
<b>Less: Internal Transfers</b>	<u>                    </u>	<u>(20,000)</u>	<u>(20,000)</u>	<u>                    </u>
<b>Net Total</b>	<b><u>\$ 318,301</u></b>	<b><u>\$ 467,335</u></b>	<b><u>\$ 530,044</u></b>	<b><u>\$ 255,592</u></b>

# City of Oakwood

## Changes in Cash Balances - Stormwater

In thousands of dollars

	Actual 2010 (\$)	Actual 2011 (\$)	Actual 2012 (\$)	Actual 2013 (\$)	Actual 2014 (\$)	Actual 2015 (\$)	Actual 2016 (\$)	Actual 2017 (\$)	Actual 2018 (\$)	Actual 2019 (\$)
Revenue										
General Revenue:										
Property Tax	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Income Tax	-	-	-	-	-	-	-	-	-	-
Estate Tax	-	-	-	-	-	-	-	-	-	-
Fines and Forfeitures	-	-	-	-	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-	-	-	-	-
Investment Earnings	-	-	-	-	-	-	-	-	-	4
Other	-	-	-	-	-	-	-	-	-	-
Program Revenue:										
Charges for Services	-	-	-	253	274	274	276	316	320	319
Grants and Contributions	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	0	6	9	6	9
<b>Total Revenue</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>253</b>	<b>274</b>	<b>274</b>	<b>282</b>	<b>325</b>	<b>326</b>	<b>331</b>
Expenditures:										
Personnel Services	-	-	-	146	175	181	175	194	191	227
Contractual Services	-	-	-	23	28	16	19	29	55	29
Materials and Supplies	-	-	-	12	12	5	6	14	14	5
Interest	-	-	-	-	-	-	-	-	-	-
Miscellaneous	-	-	-	0	0	-	-	1	0	-
	-	-	-	181	214	202	200	237	259	262
Capital Expenditures:										
Capital Outlay	-	-	-	-	-	-	-	-	50	-
<b>Total Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>181</b>	<b>214</b>	<b>202</b>	<b>200</b>	<b>237</b>	<b>309</b>	<b>262</b>
Excess (Deficiency) of Revenue over Expenditures	-	-	-	73	60	72	82	87	17	69
<b>Total Other Financing Sources and Uses</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(22)</b>	<b>(21)</b>	<b>(21)</b>	<b>(20)</b>	<b>(21)</b>	<b>(18)</b>	<b>(20)</b>
<b>Net Change in Fund Balance</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>51</b>	<b>39</b>	<b>51</b>	<b>62</b>	<b>67</b>	<b>(1)</b>	<b>49</b>
<b>Cash Balance, Jan. 1</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>58</b>	<b>96</b>	<b>147</b>	<b>218</b>	<b>273</b>	<b>272</b>
<b>Prior Year Encumbrances and Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>7</b>	<b>(1)</b>	<b>(1)</b>	<b>9</b>	<b>(11)</b>	<b>0</b>	<b>1</b>
<b>Cash Balance, Dec. 31</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 58</b>	<b>\$ 96</b>	<b>\$ 147</b>	<b>\$ 218</b>	<b>\$ 273</b>	<b>\$ 272</b>	<b>\$ 322</b>



In January 2013, we established a stormwater utility and began billing all residential property owners a \$6 per month stormwater fee. The stormwater fee was increased to \$7 per month in January of 2017 and \$10 per month in January 2020. Commercial and institutional property owners pay a monthly fee based on the amount of impervious area included on their property. The monthly fee provides revenue needed to cover expenses related to operating and maintaining our storm sewer system. These costs were previously paid from General Fund tax receipts, prior to repeal of the Ohio Estate Tax. We have budgeted \$160,000 in capital expenditures in 2020.

# **2020 Goals & Objectives**

Each year, city staff identifies goals and objectives for the upcoming year. These goals and objectives are sometimes specific onetime projects or events and other times address ongoing programs or operations. In some cases, they include large capital expenditures; in others they simply involve in-house labor.

## 2020 GOALS & OBJECTIVES

**2020 BUILDING CONSTRUCTION/REHAB PROJECTS:** 2020 promises to be a busy year with a major building construction project finishing up, and another under design.

- **Element Oakwood:** Construction should be completed in the spring of 2020 on the 84-unit Element Oakwood condominium project located in Pointe Oakwood along the western portion of Old River Trail. The project consists of two 42-unit buildings with an attached clubhouse and swimming pool. Occupancy began in early 2020, and will continue throughout the year.
- **Kettering Health Network, 2600 Far Hills Building:** In April 2017, Kettering Health Network purchased the 2600 Far Hills Avenue office building for the purpose of converting the space to medical offices and related support services. In 2020, KHN intends to develop plans for an extensive rehabilitation of the site. As part of their plans, KHN also intends to add parking spaces in the immediate area.

Budget: Staff time and in-house labor.

Issues/Elements:

- City staff will work closely with KHN personnel and architects/designers to ensure that the building plans meet all codes and comply with all pertinent regulations. KHN intends to construct additional off-street parking in the immediate area to support building users and tenants. This is an important project for the community and staff will be available to assist KHN in developing the site consistent with the city's Comprehensive Plan and community needs.

**ZONING/CODE ENFORCEMENT PROCEDURES:** The Properties Department will conduct a review and update of the city's Property Maintenance Code. This includes working with the International Code Council to adapt the city's existing code and terminology with modern code improvements.

Budget: Staff time and in-house labor; membership fees.

Issues/Elements:

- Complete comprehensive review of the most recent International Property Maintenance Code and the city's Property Maintenance ordinances.
- Present recommended changes to City Council for approval.
- Merge proposed documents into one functional, searchable document; post to city website.

**SAFETY DEPARTMENT PROCEDURES:** The Safety Department will conduct a comprehensive evaluation and refining of the Fire Tactics Manual. This manual is the backbone of the safety department's fire ground operations. Review of this manual will ensure an efficient operation, reduce city liability and will allow staff to perform in accordance with the best industry practices.

Budget: Staff time and in-house labor.

Issues/Elements:

- Provide appropriate training on any changes to safety department members.
- Continuously evaluate and update the tactics manual as required.

**SAFETY DEPARTMENT EXTRICATION TOOL REPLACEMENT:** Complete replacement of safety department extrication tools and the vehicle stabilization system. Hydraulic rescue tools and stabilization systems are used by responding rescue personnel to assist vehicle extrication of crash victims, as well as other rescues from confined spaces. These tools include cutters, spreaders, and rams.

Modern vehicle technology continues to evolve and is challenging extrication tools and techniques. As vehicles become stronger, safer and more durable, reinforced or high-strength structural steel continues to be the material of choice for automakers. Current extrication equipment has reached the end of its service life and a replacement is needed to stay current with today's vehicle technology.

Budget: Staff time, \$50,000.

Issues/Elements:

- Make final decision on replacement extrication tools.
- Complete comprehensive training course for all safety department members on new equipment.

**FINANCE DEPARTMENT:** Create a plan to cross train all members of the Finance Team in all aspects of the Finance Department over the next several years. This plan will increase each team member's knowledge and skills in order perform multiple tasks within the department.

Budget: Staff time and external training classes through the City's OTA program.

Issues/Elements:

- Creates flexibility within the department.
- Trains members for future managerial / supervisory roles.

**LAW DEPARTMENT PROCEDURES:** The Law Department will continue developing and refining policies and procedures enhancing the operation of an in-house Law Department. This includes working directly with the Clerk of Council to adjust and refine procedures for codification of the City's ordinances, as well as working with Judge Margaret M. Quinn as the court continues its transition to electronic case management and updates all court procedures and policies. In 2020, work will involve integrating prosecution functions with the court's new case management software. The Law Department continues to work with the court to adjust and refine how prosecutions and city legal matters are handled in the court, and 2020 will include continued attention to how the court addresses city ordinance violations. The Law Department will also continue to work closely with the Tax Department to implement changes to the city's income tax ordinances as mandated by Ohio H.B. 49, which had its first significant impact on tax filings due in April 2019.

The Law Department goals for 2020 fall in three key areas:

- The Law Department will continue its ongoing comprehensive review of the Codified Ordinances (the "Code Review Project"). The dual goal of that Project is to: (a) improve the overall structure and efficiency of Oakwood's Code; and (b) create a comprehensive index to the Code. The indexing will necessarily take place as a second project phase. In 2020, we will continue to focus on aspects of the Zoning and Property Maintenance Codes.
- The Law Department will continue to work with the Oakwood Municipal Court in its use of electronic case management software, including a gradual shift to digitized court records. The dual goal of this work is to: (a) maximize efficiency for the prosecution of traffic and criminal cases and for the handling of city legal matters; and (b) coordinate, to the extent possible, the court's reporting and administrative functions to ensure compatibility with the city's administrative needs.
- The Law Department will continue its work with the Tax Department now that both Am. Sub. H.B. 5 and H.B. 49 have taken effect. This remains a complex endeavor, since the old tax ordinance (Ch.148) continues to be administered for tax years 2015 and earlier, while the new tax ordinance (Ch.148-1) is applied to tax years 2016 and beyond. In addition, changes continue to develop at the state level that affect the city's administration of the new tax ordinance. The goal of this project is to assist the Tax Department in streamlining procedures wherever possible to maximize administrative efficiency within the guidelines of the law.

Budget: Staff time and in-house labor.

Issues/Elements:

- Continue to create and revise policies and procedures to maximize efficient legal administration.



- Continue to work with Court to assure familiarity with the city's administrative procedures and needs.
- Work with Court to maximize efficiency for the prosecution of traffic and criminal cases and for the handling of city legal matters, particularly in the enforcement of city ordinances that are infrequently encountered by the court.
- Work with Court to ensure that new case management software is utilized in ways that are responsive to city needs.
- Work with Tax Department to interpret and implement changes mandated by the State of Ohio and continue to monitor ongoing litigation.
- Work with Tax Department to identify areas where the simultaneous administration of old and new tax ordinances can overlap or share efficiencies.
- Review and assess existing Codified Ordinances; recommend structural and other changes as needed, including re-drafting where necessary.
- Index Codified Ordinances.

**LEISURE SERVICES:** In 2020, staff from the Department of Leisure Services will work with Vermont Systems to update the RecTrac System for program registration. This will include installing and implementing the new RecTrac System and WebTrac for online registration.

Budget: Staff time, in-house labor, and \$55,000 for the new system and consulting services.

Issues/Elements:

- The RecTrac system currently used does not allow for online registration. An upgrade is necessary to offer this feature.
- Upgrading the current system involves installing the new software and migrating old information into the new system. Will also allow for pool registration and pool cards.
- Old, outdated data will be removed so full migration will result in a clean and updated database.
- Training of staff will occur as the migration takes place.

**MULTI-YEAR PLAN FOR REBUILDING TRAFFIC SIGNAL SYSTEM:** The city operates 17 signalized intersections. Most of these installations were last upgraded in the middle to late 1990s and many components of the traffic signal systems are nearing the end of their useful life. City staff will work with a traffic engineering consultant to develop a multi-year plan to upgrade the system. The plan will include recommendations on how to obtain state and federal grant money to assist in financing the capital improvements.

Budget: Staff time, \$20,000 for traffic engineering consulting services.

Issues/Elements:

- Complete an analysis and evaluation of the existing traffic signal system.
- Determine the scope and timing of recommended capital improvements.
- Identify state and federal grant money that may be available to assist in financing the capital improvements.

**PLAN FOR ADDRESSING FAR HILLS, DELLWOOD, FORRER AND DEVEREUX STORM SEWER IMPROVEMENTS:**

In 2019, the city completed a detailed study of the storm sewer system areas along Far Hills, Dellwood, Forrer and Devereux. That study identified several capital improvements to upgrade the stormwater drainage infrastructure. City staff will work with an engineering consultant to develop a plan to make the storm sewer system improvements. The plan will include recommendations on how to obtain state and federal grant money to assist in project financing.

Budget: Staff time, \$10,000 for engineering consulting services.

Issues/Elements:

- Review the 2019 storm sewer study and determine the scope and timing of recommended capital improvements.
- Identify state and federal grant money that may be available to assist in financing the capital improvements.

# General City Services

General City Services include the City's eight Major Operating Funds and 22 other funds. The Refuse and Enterprise Funds (Water, Sanitary Sewer and Stormwater) are classified separately.

# General Fund

The General Fund functions as the central depository and provides primary financial support for many of the city's services. Taxes deposited into this fund are also transferred to other funds to support various operating functions.

# General Fund

The General Fund functions as the central depository and provides primary financial support for many of the city's services. Taxes deposited into this fund are also transferred to other funds to support various operating functions.

	Actual 2016 (\$)	Actual 2017 (\$)	Actual 2018 (\$)	Actual 2019 (\$)	Budget 2020 (\$)
<b>Revenue</b>					
Property Tax	2,547,560	2,550,676	2,654,844	2,668,197	2,628,756
Net Income Tax	7,146,676	7,305,934	7,121,831	8,067,687	8,100,000
Estate Tax	380	1,997	-	38	-
Fines, Forfeitures and Permits	178,958	185,643	166,161	197,028	192,100
Intergovernmental	158,995	136,659	147,078	159,015	144,021
Other	384,235	434,128	415,709	560,738	440,377
<b>Total Revenue</b>	<b>10,416,804</b>	<b>10,615,037</b>	<b>10,505,623</b>	<b>11,652,703</b>	<b>11,505,254</b>
<b>Expenditures</b>					
<b>Personnel Services</b>					
Council	16,955	17,002	16,936	16,749	16,970
Administration	784,714	858,927	881,268	966,107	985,234
Law Department	83,441	86,920	91,154	93,675	99,830
Municipal Court	229,583	223,931	233,490	235,827	268,865
Buildings and Grounds	-	-	-	-	-
Police & Fire	4,564,991	4,731,192	4,836,036	5,140,198	5,366,936
Engineering	61,787	66,304	85,998	85,525	121,630
Beautification / Parks and Gardens	281,070	270,154	289,740	272,330	316,020
<b>Total Personnel Services</b>	<b>6,022,541</b>	<b>6,254,430</b>	<b>6,434,622</b>	<b>6,810,411</b>	<b>7,175,485</b>
<b>Contractual Services</b>					
Council	27,605	29,105	23,506	19,635	40,151
Administration	187,995	181,088	226,548	231,642	264,700
Law Department	34,799	20,374	249,942	15,074	32,000
Municipal Court	8,577	7,404	9,650	9,511	18,100
Regional Co-Op Endeavors	29,878	29,444	28,452	22,131	23,750
Citizens Advisory	505	172	193	680	2,500
Buildings and Grounds	221,159	232,627	210,244	218,640	231,650
Police	156,190	177,082	164,359	170,723	201,855
Fire	34,756	50,430	42,431	47,006	65,420
Engineering	27,544	21,714	15,088	13,301	19,400
Beautification / Parks and Gardens	138,952	166,454	143,105	140,364	179,810
Contingency	-	-	-	-	-
<b>Total Contractual Services</b>	<b>867,960</b>	<b>915,894</b>	<b>1,113,518</b>	<b>888,707</b>	<b>1,079,336</b>
<b>Materials and Supplies</b>					
Council	-	640	70	240	750
Administration	8,099	13,940	10,486	12,553	10,500
Law Department	735	170	189	151	1,000
Municipal Court	818	677	1,728	586	2,600
Regional Co-Op Endeavors	-	-	-	-	-
Citizens Advisory	2,334	2,031	2,152	953	3,500
Buildings and Grounds	9,447	10,428	11,767	10,505	13,700
Police	34,339	54,374	52,722	41,567	49,850
Fire	26,655	33,250	42,633	20,233	27,100
Engineering	807	1,632	4,818	1,301	2,500
Beautification / Parks and Gardens	49,482	51,157	71,429	47,050	59,300
Contingency	-	-	-	-	-
<b>Total Materials and Supplies</b>	<b>132,716</b>	<b>168,299</b>	<b>197,994</b>	<b>135,139</b>	<b>170,800</b>

# General Fund

The General Fund functions as the central depository and provides primary financial support for many of the city's services. Taxes deposited into this fund are also transferred to other funds to support various operating functions.

	Actual 2016 (\$)	Actual 2017 (\$)	Actual 2018 (\$)	Actual 2019 (\$)	Budget 2020 (\$)
Capital Outlay					
Buildings and Grounds	21,543	16,987	21,072	11,661	10,000
<b>Total Capital Outlay</b>	<b>21,543</b>	<b>16,987</b>	<b>21,072</b>	<b>11,661</b>	<b>10,000</b>
Miscellaneous					
Council	4,759	3,502	770	-	5,000
Administration	10,020	18,492	7,044	19,266	12,100
Municipal Court	-	270	203	-	600
Buildings and Grounds	-	-	-	86	100
Police	1,214	672	1,101	513	1,000
Fire	840	216	275	999	500
Engineering	392	311	562	8	500
Beautification / Parks and Gardens	3,613	6,242	3,418	2,881	6,000
Contingency	-	-	-	-	-
<b>Total Miscellaneous</b>	<b>20,838</b>	<b>29,705</b>	<b>13,373</b>	<b>23,753</b>	<b>25,800</b>
<b>Total Expenditures</b>	<b>7,065,598</b>	<b>7,385,315</b>	<b>7,780,579</b>	<b>7,869,671</b>	<b>8,461,421</b>
<b>Excess (Deficiency) of Revenues over Expenditures</b>	<b>3,351,206</b>	<b>3,229,722</b>	<b>2,725,044</b>	<b>3,783,032</b>	<b>3,043,833</b>
<b>Other Financing Sources and Uses:</b>					
Transfers In					
From Special Projects Fund	-	-	-	-	-
Police Transfers Out					
To Motor Pool	(84,726)	(102,598)	(85,687)	(103,683)	(107,580)
Fire Transfers Out					
To Motor Pool	(2,567)	(3,109)	(2,595)	(3,142)	(3,260)
Engineering Transfers Out					
To Motor Pool	(2,567)	(3,109)	(2,595)	(3,142)	(3,260)
Beautification Transfers Out					
To Motor Pool	(10,271)	(12,435)	(10,388)	(12,569)	(13,040)
General Fund Transfers Out (to various funds - see summary)	(2,295,613)	(2,602,152)	(4,213,291)	(2,810,507)	(3,353,217)
<b>Total Other Financing Sources and Uses</b>	<b>(2,395,744)</b>	<b>(2,723,403)</b>	<b>(4,314,556)</b>	<b>(2,933,043)</b>	<b>(3,480,357)</b>
<b>Net Change in Fund Balance</b>	<b>955,462</b>	<b>506,319</b>	<b>(1,589,512)</b>	<b>849,989</b>	<b>(436,524)</b>
<b>Cash Balance, Jan. 1</b>	<b>6,328,102</b>	<b>7,237,504</b>	<b>7,711,126</b>	<b>6,059,246</b>	<b>6,846,918</b>
<b>Add: Receipts</b>	10,416,804	10,615,037	10,505,623	11,652,703	11,505,254
<b>Less: Disbursements</b>	(9,507,402)	(10,141,415)	(12,157,503)	(10,865,031)	(11,928,503)
<b>Cash Balance, Dec. 31</b>	<b>7,237,504</b>	<b>7,711,126</b>	<b>6,059,246</b>	<b>6,846,918</b>	<b>6,423,669</b>
<b>Less: Outstanding Encumbrances</b>	<b>(45,396)</b>	<b>(58,576)</b>	<b>(52,056)</b>	<b>(36,725)</b>	<b>(50,000)</b>
<b>Unencumbered Fund Balance, Dec. 31</b>	<b>7,192,108</b>	<b>7,652,550</b>	<b>6,007,190</b>	<b>6,810,193</b>	<b>6,373,669</b>

# Council

Council's mission is to provide a policy framework through legislation and guidance to the city manager so services are in keeping with community needs. Council consists of five citizens, elected at large and serving four-year, staggered terms.

	Actual 2016 (\$)	Actual 2017 (\$)	Actual 2018 (\$)	Actual 2019 (\$)	Budget 2020 (\$)
<b>Expenditures</b>					
Personnel Services					
Salaries	15,200	15,200	15,200	15,200	15,200
Workers Compensation	403	450	385	198	380
Medicare	989	989	989	989	990
Other	363	363	362	362	400
<b>Total Personnel Services</b>	<b>16,955</b>	<b>17,002</b>	<b>16,936</b>	<b>16,749</b>	<b>16,970</b>
Contractual Services					
Election Expense	2,751	1,861	2,241	863	3,000
Consultants	-	-	-	-	5,000
Conferences	2,242	464	388	225	5,000
Community Service Promotion	19,171	23,223	16,752	14,830	18,550
Historical Preservation	-	-	-	-	1,000
Comprehensive Plan Update	-	-	-	-	-
Marketing and Promotion	-	-	320	-	2,000
Other	3,441	3,557	3,805	3,717	5,601
<b>Total Contractual Services</b>	<b>27,605</b>	<b>29,105</b>	<b>23,506</b>	<b>19,635</b>	<b>40,151</b>
Materials and Supplies					
Office Supplies	-	640	70	240	750
<b>Total Materials and Supplies</b>	<b>-</b>	<b>640</b>	<b>70</b>	<b>240</b>	<b>750</b>
Miscellaneous					
Sister City Expenses	3,692	2,002	770	-	2,500
Other	1,067	1,500	-	-	2,500
<b>Total Miscellaneous</b>	<b>4,759</b>	<b>3,502</b>	<b>770</b>	<b>-</b>	<b>5,000</b>
<b>Total Expenditures</b>	<b>49,319</b>	<b>50,249</b>	<b>41,282</b>	<b>36,624</b>	<b>62,871</b>

# Administration, Finance and Personnel

This work center's purpose is to provide individual and collective leadership to the various city departments in operating cost effectively in accordance with established city policy and consistent with Oakwood's proud heritage of service delivery. This account covers the operation of the city manager's office, the finance department, the personnel office and income tax collections.

	Actual 2016 (\$)	Actual 2017 (\$)	Actual 2018 (\$)	Actual 2019 (\$)	Budget 2020 (\$)
<b>Expenditures</b>					
<b>Personnel Services</b>					
Salaries	605,515	671,533	671,024	739,855	726,165
Retirement	77,422	81,721	83,526	90,420	97,700
Workers Compensation	14,453	16,380	20,518	8,871	20,520
Health Insurance	73,148	75,936	90,429	111,029	122,120
Medicare	6,430	6,744	8,310	9,057	10,529
Other	7,746	6,613	7,461	6,875	8,200
<b>Total Personnel Services</b>	<b>784,714</b>	<b>858,927</b>	<b>881,268</b>	<b>966,107</b>	<b>985,234</b>
<b>Contractual Services</b>					
Audit Fees	27,335	25,030	26,662	31,063	33,000
Postage	14,781	9,750	12,179	14,769	15,000
Oakwood Training Academy	9,392	12,438	25,169	10,034	18,000
Inspections - Kettering	35,673	27,734	38,209	39,737	40,000
Investment Advisor	7,233	7,382	8,524	7,920	10,000
Consultants	10,808	8,742	10,349	12,589	12,500
County Auditor Fees	25,707	24,862	34,605	36,612	35,000
Memberships & Subscriptions	9,219	8,716	9,160	10,262	10,000
Conferences	2,188	3,910	1,839	4,552	5,000
Legal Advertising	5,442	6,076	10,064	5,313	7,500
Other	40,217	46,448	49,788	58,791	78,700
<b>Total Contractual Services</b>	<b>187,995</b>	<b>181,088</b>	<b>226,548</b>	<b>231,642</b>	<b>264,700</b>
<b>Materials and Supplies</b>					
Office Supplies	6,295	6,812	7,888	7,481	8,000
General Equipment / Tools	1,804	7,128	2,594	5,072	2,000
Uniforms	-	-	4	-	500
Other	-	-	-	-	-
<b>Total Materials and Supplies</b>	<b>8,099</b>	<b>13,940</b>	<b>10,486</b>	<b>12,553</b>	<b>10,500</b>
<b>Miscellaneous</b>					
Employee Recognition	7,286	13,290	6,594	9,744	10,500
Cafeteria Benefit	2,457	432	-	9,344	500
Other	277	4,770	450	178	1,100
<b>Total Miscellaneous</b>	<b>10,020</b>	<b>18,492</b>	<b>7,044</b>	<b>19,266</b>	<b>12,100</b>
<b>Total Expenditures</b>	<b>990,828</b>	<b>1,072,447</b>	<b>1,125,346</b>	<b>1,229,568</b>	<b>1,272,534</b>



# Law Department

The law director is charged with providing legal advice to both the city manager and city council and is also the city's prosecutor. He is responsible for drafting legislation, advising staff on laws and rendering timely legal opinions. The law director is appointed by the city manager and his account includes all consultant legal services and expenditures for assistant prosecutors. The law director also provides legal advice in litigation matters and reviews charges for services billed by outside legal experts.

	Actual 2016 (\$)	Actual 2017 (\$)	Actual 2018 (\$)	Actual 2019 (\$)	Budget 2020 (\$)
<b>Expenditures</b>					
Personnel Services					
Salaries	64,512	67,560	70,010	72,346	76,000
Retirement	8,337	8,566	8,810	9,070	10,640
Workers Compensation	1,608	1,819	1,723	1,077	1,720
Health Insurance	7,272	7,357	8,908	9,462	9,540
Medicare	901	950	979	1,010	1,200
Other	811	668	724	710	730
<b>Total Personnel Services</b>	<b>83,441</b>	<b>86,920</b>	<b>91,154</b>	<b>93,675</b>	<b>99,830</b>
Contractual Services					
Legal Services	28,190	15,196	235,461	9,037	20,000
Conferences	355	563	439	1,338	1,500
Court Filing Fees	1,135	-	5	-	3,000
Other	5,119	4,615	14,037	4,699	7,500
<b>Total Contractual Services</b>	<b>34,799</b>	<b>20,374</b>	<b>249,942</b>	<b>15,074</b>	<b>32,000</b>
Materials and Supplies					
Office Supplies	272	170	80	151	500
General Equipment / Tools	463	-	109	-	500
Other	-	-	-	-	-
<b>Total Materials and Supplies</b>	<b>735</b>	<b>170</b>	<b>189</b>	<b>151</b>	<b>1,000</b>
<b>Total Expenditures</b>	<b>118,975</b>	<b>107,464</b>	<b>341,285</b>	<b>108,900</b>	<b>132,830</b>

# Municipal Court

A municipal court is established under the laws of Ohio and is operated as part of the state court system. It has both civil and criminal jurisdiction. The court staff currently consists of a part-time judge, a portion of the law director's salary as the city prosecutor, one fulltime clerk, one fulltime deputy clerk and a part-time bailiff. The city is required to provide office space and to pay all expenses of the court, less receipts for fines, forfeitures and filing fees. As of 1/1/2020, the Ohio Supreme Court pays \$45,798 of the Judge's salary of \$82,798. The balance of the Judge's salary, and the salaries of the clerk and bailiff, are shared by the City (60%) and Montgomery County (40%).

	Actual 2016 (\$)	Actual 2017 (\$)	Actual 2018 (\$)	Actual 2019 (\$)	Budget 2020 (\$)
<b>Expenditures</b>					
Personnel Services					
Salaries	173,670	178,124	190,131	189,985	203,900
Retirement	23,078	23,494	25,291	25,221	28,465
Workers Compensation	3,955	4,589	4,775	3,341	4,780
Health Insurance	23,434	13,662	9,010	9,774	26,840
Medicare	2,429	2,537	2,724	2,749	2,710
Other	3,017	1,525	1,559	4,757	2,170
<b>Total Personnel Services</b>	<b>229,583</b>	<b>223,931</b>	<b>233,490</b>	<b>235,827</b>	<b>268,865</b>
Contractual Services					
Service Contracts	1,836	688	416	22	3,000
Telephone Equipment Lease	941	941	941	954	1,200
Telephone	1,053	905	914	907	1,800
Law Library	107	126	143	153	1,000
Other	4,640	4,744	7,236	7,475	11,100
<b>Total Contractual Services</b>	<b>8,577</b>	<b>7,404</b>	<b>9,650</b>	<b>9,511</b>	<b>18,100</b>
Materials and Supplies					
Office Supplies	749	677	580	564	1,100
General Equipment / Tools	69	-	1,148	22	1,500
Other	-	-	-	-	-
<b>Total Materials and Supplies</b>	<b>818</b>	<b>677</b>	<b>1,728</b>	<b>586</b>	<b>2,600</b>
Miscellaneous					
Other	-	270	203	-	600
<b>Total Miscellaneous</b>	<b>-</b>	<b>270</b>	<b>203</b>	<b>-</b>	<b>600</b>
<b>Total Expenditures</b>	<b>238,978</b>	<b>232,282</b>	<b>245,071</b>	<b>245,924</b>	<b>290,165</b>

# Regional Co-operative Endeavors

Oakwood has a rich history of participating in various regional efforts. A primary purpose behind our active participation is the realization of cost savings and operating efficiencies that come from working cooperatively.

The **Miami Valley Communications Council (MVCC)** is a cooperative venture established as a Council of Governments to support activities that affect the communities of Centerville, Germantown, Kettering, Miamisburg, Moraine, Oakwood, Springboro and West Carrollton. This collaborative is funded by cable franchise fees. 85% of the cable franchise fees paid by Oakwood residents are committed to the MVCC.

The City of Oakwood contributes money to the following regional organizations:

- The **Miami Valley Regional Planning Commission (MVRPC)** is the area's primary planning organization for transportation and water resource issues. This is a multi-county organization that touches most municipalities in the six county Miami Valley area.
- The **Montgomery County Office of Emergency Management** assumes responsibility for the coordination of responses to disasters that may occur within Montgomery County. It is also the umbrella agency for the Regional Hazardous Materials Team.
- The **Miami Valley Regional Crime Lab** is the area's forensic crime facility supported by Montgomery County and several of the incorporated areas. Beginning January 1, 2016, Oakwood began using the Bureau of Criminal Investigations (BCI) lab for most of the forensic work, in lieu of the Miami Valley Crime Lab. The Oakwood Safety Department may periodically use the Miami Valley Crime Lab for certain cases.
- The **Haz Mat (Hazardous Materials) Response Team** is a regional task force comprised of regional fire department personnel who are specifically trained in the proper method of containing and neutralizing a chemical or hazardous materials disaster.
- The **Bureau of Alcoholism and Drug Abuse** supports the Regional Alcoholic Rehabilitation Center and receives a subsidy of ten percent of liquor permit fees received by the city.
- The **Tactical Crime Suppression Unit (TCSU)** is a cooperative group consisting of representatives from member cities of Miami Valley Communications Council. TCSU investigates crimes that cross jurisdictional lines.
- The **Montgomery County Public Defender Commission** provides legal counsel to indigent persons charged with violating the city's municipal ordinances.
- The **Ombudsman Program** acts as a citizen's advocate in areas of consumer complaints.
- The **Miami Valley USAR (Urban Search and Rescue) Task Force** consists of regional fire department personnel who are specially trained to respond to incidents that would overwhelm a local department.
- The **Fire/EMS Alliance** is a venture supported by the Montgomery County Mayors and Managers Association. It is designed to bring cost efficiencies to the fire/EMS service through regional cooperation.
- The **First Suburbs Consortium** was established in 2005 to address issues concerning first ring suburb
- The **Dayton Development Coalition** is an organization charged with promoting the Miami Valley area to private business and industry.
- The **South Suburban Coalition** is an organization of school and governmental leaders in seven communities formed in response to citizen concern over widespread use and accessibility of alcohol and drugs among the youth in their communities.

# Regional Co-operative Endeavors

	Actual 2016 (\$)	Actual 2017 (\$)	Actual 2018 (\$)	Actual 2019 (\$)	Budget 2020 (\$)
<b>Expenditures</b>					
Contractual Services					
Miami Valley Reg. Planning Comm.	4,233	4,233	4,233	4,233	4,300
Montgomery County Emergency Mgmt.	1,840	1,840	1,840	1,840	1,900
Consultants - Crime Lab, Other	-	-	-	-	1,000
Haz Mat Response Team Allocation	1,788	1,788	1,788	1,788	1,800
Bureau of Alcoholism & Drug Abuse	346	219	200	175	800
Tactical Crime Suppression Unit	9,724	9,763	10,056	3,452	-
Mont. Co. Public Defender Comm.	3,988	3,643	2,377	2,290	5,000
Ombudsman Program	-	-	-	-	450
Miami Valley USAR Task Force	-	-	-	395	500
Fire / EMS Alliance	2,209	2,208	2,208	2,208	2,250
First Suburbs Consortium	250	250	250	250	250
Dayton Development Coalition	5,500	5,500	5,500	5,500	5,500
South Suburban Coalition	-	-	-	-	-
<b>Total Contractual Services</b>	<b>29,878</b>	<b>29,444</b>	<b>28,452</b>	<b>22,131</b>	<b>23,750</b>
<b>Total Expenditures</b>	<b>29,878</b>	<b>29,444</b>	<b>28,452</b>	<b>22,131</b>	<b>23,750</b>

# Citizen's Advisory

Oakwood has always prided itself on the degree of volunteerism offered by its citizens. This account, while projecting only very modest expenditures, primarily recognizes the contributions of the beautification committee.

	Actual 2016 (\$)	Actual 2017 (\$)	Actual 2018 (\$)	Actual 2019 (\$)	Budget 2020 (\$)
<b>Expenditures</b>					
Contractual Services					
Beautification Committee	505	172	193	680	2,500
<b>Total Contractual Services</b>	<b>505</b>	<b>172</b>	<b>193</b>	<b>680</b>	<b>2,500</b>
Materials and Supplies					
Beautification Committee	2,334	2,031	2,152	953	3,500
Other	-	-	-	-	-
<b>Total Materials and Supplies</b>	<b>2,334</b>	<b>2,031</b>	<b>2,152</b>	<b>953</b>	<b>3,500</b>
<b>Total Expenditures</b>	<b>2,839</b>	<b>2,203</b>	<b>2,345</b>	<b>1,633</b>	<b>6,000</b>

# Government Buildings and Grounds

The function of this account is to provide the financial support necessary for the upkeep of municipally-owned buildings and grounds. Activities not accounted for in other areas and which are generally concerned with facility maintenance and overhead are charged to this account.

	Actual 2016 (\$)	Actual 2017 (\$)	Actual 2018 (\$)	Actual 2019 (\$)	Budget 2020 (\$)
<b>Expenditures</b>					
Contractual Services					
Telephone Equipment Lease	4,286	4,286	4,286	4,429	4,500
Telephone Service	7,049	6,339	5,654	5,537	7,050
Service Contracts	10,181	8,577	9,954	9,434	10,000
Postage	2,630	2,463	2,553	3,588	4,000
Utilities	71,733	66,124	63,529	63,979	75,000
Newsletter, Annual Reports	14,842	11,579	13,511	16,914	15,000
Buildings & Grounds Maintenance	57,760	82,239	63,795	69,486	60,000
Property Tax Assessments	1,491	1,205	2,423	1,261	1,300
Multi-Peril Insurance	18,056	19,646	20,456	20,821	22,500
Other	33,131	30,169	24,083	23,191	32,300
<b>Total Contractual Services</b>	<b>221,159</b>	<b>232,627</b>	<b>210,244</b>	<b>218,640</b>	<b>231,650</b>
Materials and Supplies					
Office Supplies	2,604	2,833	2,717	2,749	3,000
Janitorial Supplies	422	275	245	848	1,000
Building Supplies	6,027	6,719	6,477	6,795	7,000
General Equipment / Tools	394	601	2,328	113	2,200
Other	-	-	-	-	500
<b>Total Materials and Supplies</b>	<b>9,447</b>	<b>10,428</b>	<b>11,767</b>	<b>10,505</b>	<b>13,700</b>
Capital Outlay					
Wonderly Avenue Apartment Bldg	21,543	16,987	21,072	11,661	10,000
<b>Total Capital Outlay</b>	<b>21,543</b>	<b>16,987</b>	<b>21,072</b>	<b>11,661</b>	<b>10,000</b>
Miscellaneous					
Other	-	-	-	86	100
<b>Total Miscellaneous</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>86</b>	<b>100</b>
<b>Total Expenditures</b>	<b>252,149</b>	<b>260,042</b>	<b>243,083</b>	<b>240,892</b>	<b>255,450</b>

# Police

The Police function is provided to preserve and protect life and property by preventing crime, apprehending criminals, recovering lost and stolen property and by the fair and impartial enforcement of the ordinances of the city of Oakwood, and the laws of Ohio and the United States.

	Actual 2016 (\$)	Actual 2017 (\$)	Actual 2018 (\$)	Actual 2019 (\$)	Budget 2020 (\$)
<b>Expenditures</b>					
Personnel Services					
Salaries	3,369,175	3,507,472	3,549,904	3,736,776	3,843,870
Retirement	512,174	545,563	545,517	641,708	703,050
Workers Compensation	79,110	89,122	82,946	48,452	82,950
Health Insurance	523,352	510,846	575,239	630,606	648,500
Medicare	46,704	48,849	49,194	51,732	55,736
Other	34,476	29,340	33,236	30,924	32,830
<b>Total Personnel Services</b>	<b>4,564,991</b>	<b>4,731,192</b>	<b>4,836,036</b>	<b>5,140,198</b>	<b>5,366,936</b>
Contractual Services					
Service Contracts	74,359	76,109	67,619	83,497	85,000
Telephone Service	10,209	10,131	10,922	8,802	11,000
Telephone Equipment Lease	8,728	8,728	8,729	8,729	10,000
Radio Systems Maint. & LEADS	11,969	11,544	11,544	11,544	13,000
Uniform Cleaning and Repair	2,606	2,495	2,442	2,617	2,600
Consultants	6,019	20,537	11,955	6,610	12,000
Pre-Employment Exams, Tests	867	6,200	4,236	1,808	4,000
Conferences	1,903	-	-	910	1,500
Basic Certification	-	500	5,239	3,826	9,500
Multi-Peril Insurance	29,572	32,177	33,677	34,331	37,100
Other	9,958	8,661	7,996	8,049	16,155
<b>Total Contractual Services</b>	<b>156,190</b>	<b>177,082</b>	<b>164,359</b>	<b>170,723</b>	<b>201,855</b>
Materials and Supplies					
Youth Service, Volunteer Programs	2,815	2,173	2,657	532	3,000
Bicycle Program	-	-	547	3,395	3,000
Office Supplies	5,279	5,829	5,349	6,966	6,000
Police Equipment, Ammunition	12,280	7,012	8,987	10,129	13,000
General Equipment / Tools	4,411	13,475	10,061	4,657	8,000
Uniforms	9,024	25,387	24,214	15,321	15,000
Other	530	498	907	567	1,850
<b>Total Materials and Supplies</b>	<b>34,339</b>	<b>54,374</b>	<b>52,722</b>	<b>41,567</b>	<b>49,850</b>
Miscellaneous					
Other	1,214	672	1,101	513	1,000
<b>Total Miscellaneous</b>	<b>1,214</b>	<b>672</b>	<b>1,101</b>	<b>513</b>	<b>1,000</b>
<b>Total Expenditures</b>	<b>4,756,734</b>	<b>4,963,320</b>	<b>5,054,218</b>	<b>5,353,001</b>	<b>5,619,641</b>
<b>Other Financing Uses:</b>					
Police Transfers Out					
To Motor Pool	84,726	102,598	85,687	103,683	107,580
<b>Total Transfers Out</b>	<b>84,726</b>	<b>102,598</b>	<b>85,687</b>	<b>103,683</b>	<b>107,580</b>
<b>Total Expenditures and Transfers</b>	<b>4,841,460</b>	<b>5,065,918</b>	<b>5,139,905</b>	<b>5,456,684</b>	<b>5,727,221</b>

# Fire

The fire function is provided to preserve and protect life and property by the prevention and extinguishing of fires and the rapid treatment and removal of sick and injured persons.

	Actual 2016 (\$)	Actual 2017 (\$)	Actual 2018 (\$)	Actual 2019 (\$)	Budget 2020 (\$)
<b>Expenditures</b>					
Contractual Services					
Service Contracts	4,830	3,558	7,077	7,419	7,500
EMS Billing Services	7,958	8,246	7,848	7,621	9,000
Preventive Maint. - Engine, Medic	2,773	11,657	1,745	4,650	8,000
Bunker Gear Cleaning and Repair	593	174	-	48	2,000
Training	899	4,639	5,015	5,639	8,000
Multi-Peril Insurance	14,640	15,929	14,272	14,528	15,700
Other	3,063	6,227	6,474	7,101	15,220
<b>Total Contractual Services</b>	<b>34,756</b>	<b>50,430</b>	<b>42,431</b>	<b>47,006</b>	<b>65,420</b>
Materials and Supplies					
Ambulance Equipment	2,716	1,268	5,032	2,226	4,000
General Equipment / Tools	3,304	7,241	3,803	3,545	5,000
Uniforms	17,633	21,713	30,704	11,680	14,600
Other	3,002	3,028	3,094	2,782	3,500
<b>Total Materials and Supplies</b>	<b>26,655</b>	<b>33,250</b>	<b>42,633</b>	<b>20,233</b>	<b>27,100</b>
Miscellaneous					
Other	840	216	275	999	500
<b>Total Miscellaneous</b>	<b>840</b>	<b>216</b>	<b>275</b>	<b>999</b>	<b>500</b>
<b>Total Expenditures</b>	<b>62,251</b>	<b>83,896</b>	<b>85,339</b>	<b>68,238</b>	<b>93,020</b>
<b>Other Financing Uses:</b>					
Fire Transfers Out					
To Motor Pool	2,567	3,109	2,595	3,142	3,260
<b>Total Transfers Out</b>	<b>2,567</b>	<b>3,109</b>	<b>2,595</b>	<b>3,142</b>	<b>3,260</b>
<b>Total Expenditures and Transfers</b>	<b>64,818</b>	<b>87,005</b>	<b>87,934</b>	<b>71,380</b>	<b>96,280</b>



# Engineering

The Engineering account provides professional engineering services that include the management of city projects through design, plan preparation, administration and construction engineering, and inspection. It also includes developing and maintaining a capital improvement plan, including infrastructure inventory and assessment, maintenance plan and long range project schedule.

Engineering staff also spends time managing water, sewer and stormwater projects. Accordingly, a percentage of engineer costs are charged to the water, sewer and stormwater funds.

	Actual 2016 (\$)	Actual 2017 (\$)	Actual 2018 (\$)	Actual 2019 (\$)	Budget 2020 (\$)
<b>Expenditures</b>					
Personnel Services					
Salaries	44,341	46,803	63,445	61,334	88,000
Retirement	5,716	6,038	7,183	7,585	12,320
Workers Compensation	1,024	1,181	1,244	1,571	1,240
Health Insurance	9,324	10,972	12,467	13,420	17,730
Medicare	613	649	890	858	1,275
Other	769	661	769	757	1,065
<b>Total Personnel Services</b>	<b>61,787</b>	<b>66,304</b>	<b>85,998</b>	<b>85,525</b>	<b>121,630</b>
Contractual Services					
Telephone	142	111	112	110	300
Consultants	20,300	15,000	8,274	7,972	10,000
GIS Implementation	4,111	5,000	5,000	3,500	5,000
Conferences	14	9	12	5	1,000
Other	2,977	1,594	1,690	1,714	3,100
<b>Total Contractual Services</b>	<b>27,544</b>	<b>21,714</b>	<b>15,088</b>	<b>13,301</b>	<b>19,400</b>
Materials and Supplies					
Office Supplies	350	645	1,120	439	500
General Equipment / Tools	190	777	3,506	647	1,500
Uniforms	267	210	192	215	500
Other	-	-	-	-	-
<b>Total Materials and Supplies</b>	<b>807</b>	<b>1,632</b>	<b>4,818</b>	<b>1,301</b>	<b>2,500</b>
Miscellaneous					
Other	392	311	562	8	500
<b>Total Miscellaneous</b>	<b>392</b>	<b>311</b>	<b>562</b>	<b>8</b>	<b>500</b>
<b>Total Expenditures</b>	<b>90,530</b>	<b>89,961</b>	<b>106,466</b>	<b>100,135</b>	<b>144,030</b>
<b>Other Financing Uses:</b>					
Engineering Transfers Out					
To Motor Pool	2,567	3,109	2,595	3,142	3,260
<b>Total Transfers Out</b>	<b>2,567</b>	<b>3,109</b>	<b>2,595</b>	<b>3,142</b>	<b>3,260</b>
<b>Total Expenditures and Transfers</b>	<b>93,097</b>	<b>93,070</b>	<b>109,061</b>	<b>103,277</b>	<b>147,290</b>

# Beautification / Parks / Gardens

This account is provided to support the care and enhancement of community ambiance by offering a variety of trees, shrubs, flowers and other plant material in the city's various boulevards, islands and other public areas. Tree maintenance is also a part of the beautification mission.

This special account is available for designated distributions from such sources as the Oakwood Parks and Gardens Fund of the Dayton Foundation. Expenditures from donations to the Mary R. Huffman Park are assigned to this account.

	Actual 2016 (\$)	Actual 2017 (\$)	Actual 2018 (\$)	Actual 2019 (\$)	Budget 2020 (\$)
<b>Expenditures</b>					
Personnel Services					
Salaries	206,239	193,066	200,207	186,475	222,100
Retirement	23,436	25,004	24,216	25,414	30,890
Workers Compensation	4,525	5,042	11,781	3,121	4,550
Health Insurance	32,834	33,397	39,775	43,529	43,530
Medicare	1,939	2,130	2,025	2,102	3,220
Other	12,097	11,515	11,736	11,689	11,730
<b>Total Personnel Services</b>	<b>281,070</b>	<b>270,154</b>	<b>289,740</b>	<b>272,330</b>	<b>316,020</b>
Contractual Services					
Tree Removing, Trimming	33,357	56,598	40,227	40,076	65,000
Irrigation System Maintenance	4,482	7,364	5,527	5,982	8,500
Tree Pruning	32,383	32,333	23,136	29,980	30,000
Stump Removal	18,738	21,297	22,411	14,933	18,000
Fertilizing and Spraying Trees	30,150	29,831	32,620	30,587	36,000
Parks, Blvd. - Weed / Feed	13,574	13,069	13,544	13,544	14,000
Equipment Maintenance & Repair	735	865	233	-	1,500
Multi-Peril Insurance	4,685	5,097	5,338	5,191	5,610
Other	848	-	69	71	1,200
<b>Total Contractual Services</b>	<b>138,952</b>	<b>166,454</b>	<b>143,105</b>	<b>140,364</b>	<b>179,810</b>
Materials and Supplies					
Fertilizer, Top Soil, Sod, Seed	7,217	7,604	7,613	6,491	7,000
General Equipment / Tools	3,159	1,869	5,988	4,483	7,100
Community Decorations	-	-	177	-	1,000
Decorative Holiday Lighting	1,955	2,005	2,128	1,909	5,000
Blvd. and Basket Planting	17,634	18,880	17,990	18,258	17,000
Johnny Appleseed Program	15,891	15,834	13,773	13,587	16,000
Plant Material	3,000	3,000	22,814	1,769	4,000
Other	626	1,965	946	553	2,200
<b>Total Materials and Supplies</b>	<b>49,482</b>	<b>51,157</b>	<b>71,429</b>	<b>47,050</b>	<b>59,300</b>
Miscellaneous					
Beautification Awards	1,117	10	9	14	1,000
Park Maint. - Loy, Houk, Eliz.	1,326	4,172	1,450	1,550	2,000
Mary R. Huffman Park	793	751	1,559	917	1,500
Other	377	1,309	400	400	1,500
<b>Total Miscellaneous</b>	<b>3,613</b>	<b>6,242</b>	<b>3,418</b>	<b>2,881</b>	<b>6,000</b>
<b>Total Expenditures</b>	<b>473,117</b>	<b>494,007</b>	<b>507,692</b>	<b>462,625</b>	<b>561,130</b>
<b>Other Financing Uses:</b>					
Beautification Transfers Out					
To Motor Pool	10,271	12,435	10,388	12,569	13,040
<b>Total Transfers Out</b>	<b>10,271</b>	<b>12,435</b>	<b>10,388</b>	<b>12,569</b>	<b>13,040</b>
<b>Total Expenditures and Transfers</b>	<b>483,388</b>	<b>506,442</b>	<b>518,080</b>	<b>475,194</b>	<b>574,170</b>

# Contingency

This account is maintained in the event that City Council desires to set aside money for dealing with completely unanticipated emergencies and events. It is not currently used.

	Actual 2016 (\$)	Actual 2017 (\$)	Actual 2018 (\$)	Actual 2019 (\$)	Budget 2020 (\$)
<b>Expenditures</b>					
Miscellaneous Contingency	-	-	-	-	-
<b>Total Miscellaneous</b>	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-

# Advances / Transfers

This account is used to facilitate the advances and transfers of money from the General Fund to other separate funds that support specific departmental operations and important city functions.

	Actual 2016 (\$)	Actual 2017 (\$)	Actual 2018 (\$)	Actual 2019 (\$)	Budget 2020 (\$)
<b>Expenditures</b>					
Transfers					
Smith Memorial Gardens	28,049	26,813	30,879	30,927	55,940
Police Pension	-	-	-	330,827	-
Street Maintenance & Repair	-	395,401	527,763	608,814	559,653
Leisure Activity	341,179	418,263	485,633	530,101	594,130
Health	-	9,709	86,044	-	-
Special Projects	350,000	500,000	482,513	-	300,000
General Equipment Replacement	476,879	297,319	940,237	390,932	518,920
Capital Improvement	930,819	753,564	1,504,376	799,092	906,259
Electric Street Lighting	20,100	24,830	47,435	-	-
Sidewalk, Curb & Apron	45,089	75,312	21,705	26,924	71,768
Self-Funded Insurance	11,871	12,010	8,907	7,750	17,500
Service Center Operating	91,627	88,931	77,799	85,140	124,837
<b>Total Transfers</b>	<b>2,295,613</b>	<b>2,602,152</b>	<b>4,213,291</b>	<b>2,810,507</b>	<b>3,149,007</b>

# Major Operating Funds

The City's eight Major Operating Funds include the General Fund, Street Maintenance and Repair, Leisure Activity, Health, Sidewalk, Curb & Apron, Equipment Replacement, Capital Improvement, and the Service Center.

# Street Maintenance and Repair

The Street Maintenance and Repair Fund is a mandatory fund required by the Ohio Revised Code. The purpose of this fund is to maintain the streets and alleys of the City in all respects.

Some of the money to operate this fund comes from Gasoline Taxes and Auto Taxes returned to the City on the basis of the auto registrations in the community. The major portion of the money, however, comes through transfers from the General Fund.

	Actual 2016 (\$)	Actual 2017 (\$)	Actual 2018 (\$)	Actual 2019 (\$)	Budget 2020 (\$)
<b>Revenue</b>					
Motor Vehicle License Fee	49,690	53,406	48,401	50,758	83,750
Gasoline Tax	279,565	287,942	283,878	347,579	425,000
Permissive Tax	412,383	54,357	165,744	89,031	130,750
Other	362	7,635	14,555	26,476	2,000
<b>Total Revenue</b>	<b>742,000</b>	<b>403,340</b>	<b>512,578</b>	<b>513,844</b>	<b>641,500</b>
<b>Expenditures</b>					
Personnel Services					
Salaries	385,293	400,119	500,129	529,282	590,900
Retirement	49,419	51,301	63,948	67,958	81,560
Workers Compensation	10,280	11,288	9,060	8,425	9,060
Health Insurance	73,831	97,920	128,446	150,985	146,195
Medicare	4,561	5,282	6,869	7,468	8,570
Other	6,300	8,872	7,617	25,664	8,335
<b>Total Personnel Services</b>	<b>529,684</b>	<b>574,782</b>	<b>716,069</b>	<b>789,782</b>	<b>844,620</b>
Contractual Services					
Traffic Signal Power	696	4,208	2,723	4,760	7,500
Consultants	4,000	5,000	8,000	6,000	6,000
Pavement Marking	2,678	17,076	9,827	19,287	15,000
Business District Maint. / Imp.	4,932	3,291	6,154	21,993	23,500
Multi-Peril Insurance	23,911	26,017	27,212	27,669	29,900
Other	6,972	5,557	31,095	6,971	10,800
<b>Total Contractual Services</b>	<b>43,189</b>	<b>61,149</b>	<b>85,011</b>	<b>86,680</b>	<b>92,700</b>
Materials and Supplies					
General Equipment / Tools	8,009	5,032	6,015	4,912	9,500
Road Salt	28,709	-	25,421	39,127	48,000
Street Repair Materials	20,674	24,951	30,825	16,766	40,000
Roadway Marking Equip. / Signs	8,967	9,992	9,024	11,770	10,000
Banners	4,143	5,158	15,000	15,058	7,500
Other	1,712	6,652	4,474	2,744	5,500
<b>Total Materials and Supplies</b>	<b>72,214</b>	<b>51,785</b>	<b>90,759</b>	<b>90,377</b>	<b>120,500</b>
Miscellaneous					
Other	78	500	12,915	6,777	4,000
<b>Total Miscellaneous</b>	<b>78</b>	<b>500</b>	<b>12,915</b>	<b>6,777</b>	<b>4,000</b>
<b>Total Expenditures</b>	<b>645,165</b>	<b>688,216</b>	<b>904,754</b>	<b>973,616</b>	<b>1,061,820</b>
<b>Excess (Deficiency) of Revenues over Expenditures</b>	<b>96,835</b>	<b>(284,876)</b>	<b>(392,176)</b>	<b>(459,772)</b>	<b>(420,320)</b>

# Street Maintenance and Repair

	Actual 2016 (\$)	Actual 2017 (\$)	Actual 2018 (\$)	Actual 2019 (\$)	Budget 2020 (\$)
<b>Other Financing Sources/Uses:</b>					
Transfers In					
From General Fund	-	395,401	527,763	608,814	596,414
Transfers Out					
To Service Center	(75,163)	(72,949)	(63,821)	(69,828)	(88,074)
To Motor Pool	(69,319)	(83,945)	(70,107)	(84,835)	(88,020)
Proceeds From Borrowing	-	-	-	-	-
Payment of Borrowed Funds	-	-	-	-	-
<b>Total Other Financing Sources and Uses</b>	<b>(144,482)</b>	<b>238,507</b>	<b>393,835</b>	<b>454,151</b>	<b>420,320</b>
<b>Net Change in Fund Balance</b>	<b>(47,647)</b>	<b>(46,369)</b>	<b>1,659</b>	<b>(5,621)</b>	<b>-</b>
<b>Cash Balance, Jan. 1</b>	<b>614,255</b>	<b>562,292</b>	<b>510,187</b>	<b>528,672</b>	<b>540,455</b>
<b>Add: Receipts</b>	742,000	798,741	1,040,341	1,122,658	1,237,914
<b>Less: Disbursements</b>	(793,963)	(850,846)	(1,021,856)	(1,110,875)	(1,263,369)
<b>Cash Balance, Dec. 31</b>	<b>562,292</b>	<b>510,187</b>	<b>528,672</b>	<b>540,455</b>	<b>515,000</b>
<b>Less: Outstanding Encumbrances</b>	<b>(14,311)</b>	<b>(10,187)</b>	<b>(28,672)</b>	<b>(40,455)</b>	<b>(15,000)</b>
<b>Unencumbered Fund Balance, Dec. 31</b>	<b>547,981</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>

# Leisure Activity

The purpose of this fund is to enhance the quality of life of Oakwood residents by offering a variety of activities that encourage overall wellness, cultural opportunities and fellowship with neighbors. Its mission also includes building upon the natural beauty of the city through the improvement, care and maintenance of parks, public gardens, boulevards and rights-of-way.

	Actual 2016 (\$)	Actual 2017 (\$)	Actual 2018 (\$)	Actual 2019 (\$)	Budget 2020 (\$)
<b>Revenue</b>					
Human Services Levy	48,841	48,841	48,841	-	-
Fees, Donations, etc.	449,481	502,709	459,476	475,712	537,900
<b>Total Revenue</b>	<b>498,322</b>	<b>551,550</b>	<b>508,317</b>	<b>475,712</b>	<b>537,900</b>
<b>Expenditures</b>					
Personnel Services					
Salaries	467,881	479,896	487,737	520,071	544,065
Retirement	59,886	61,838	63,401	66,420	74,487
Workers Compensation	11,845	13,219	4,632	8,298	11,870
Health Insurance	46,034	46,651	53,991	52,756	52,760
Medicare	5,009	5,239	5,522	5,623	7,210
Other	5,796	9,298	14,338	5,203	85,325
<b>Total Personnel Services</b>	<b>596,451</b>	<b>616,141</b>	<b>629,621</b>	<b>658,371</b>	<b>775,717</b>
Contractual Services					
Utilities	29,991	31,572	31,593	31,938	34,000
Youth Activities - Kids	9,910	10,366	8,759	9,100	12,000
Youth Activities - Teens	2,200	2,400	2,500	1,950	5,000
Youth Activities - Adult & Family	5,155	4,888	3,732	4,443	5,000
Fitness & Dance Instructors	42,637	45,656	38,528	36,808	46,000
Sports & Gym Instructors	13,188	10,799	8,120	7,952	14,000
Art, Music & Drama Instructors	1,785	3,197	3,310	2,050	6,000
Consultants	21,131	34,138	32,339	2,000	7,000
Maintenance - Old River	3,947	6,310	3,434	4,337	5,000
Printing	12,858	13,568	14,878	15,008	15,000
Buildings & Grounds Maint.	39,197	36,453	67,734	53,110	59,350
Hollinger Tennis Court Mgt Fees	-	50,275	43,975	48,110	50,000
Other	47,520	43,419	46,195	46,774	56,130
<b>Total Contractual Services</b>	<b>229,519</b>	<b>293,041</b>	<b>305,097</b>	<b>263,580</b>	<b>314,480</b>
Materials and Supplies					
Office Supplies	4,546	4,547	4,609	5,292	4,500
Youth Activities - Kids	3,635	3,044	3,532	2,527	5,000
Youth Activities - Teens	864	1,096	655	312	1,500
Youth Activities - Adult & Family	1,212	852	1,015	635	2,000
General Equipment / Tools	10,666	9,090	2,850	18,990	31,350
Sports Equipment	3,818	3,248	3,490	4,146	3,500
Concession Supplies - Pool	12,746	12,209	13,319	14,925	14,000
Other	20,436	26,169	22,706	31,568	37,650
<b>Total Materials and Supplies</b>	<b>57,923</b>	<b>60,255</b>	<b>52,176</b>	<b>78,395</b>	<b>99,500</b>
Miscellaneous					
Other	2,192	2,555	3,710	1,509	4,050
<b>Total Miscellaneous</b>	<b>2,192</b>	<b>2,555</b>	<b>3,710</b>	<b>1,509</b>	<b>4,050</b>
<b>Total Expenditures</b>	<b>886,085</b>	<b>971,992</b>	<b>990,604</b>	<b>1,001,855</b>	<b>1,193,747</b>
<b>Excess (Deficiency) of Revenues over Expenditures</b>	<b>(387,763)</b>	<b>(420,442)</b>	<b>(482,287)</b>	<b>(526,143)</b>	<b>(655,847)</b>



## Leisure Activity

	Actual 2016 (\$)	Actual 2017 (\$)	Actual 2018 (\$)	Actual 2019 (\$)	Budget 2020 (\$)
<b>Other Financing Sources/Uses:</b>					
Transfers In					
From General Fund	341,179	418,263	485,633	530,101	659,107
Transfers Out					
To Motor Pool	(2,567)	(3,109)	(2,595)	(3,142)	(3,260)
<b>Total Other Financing Sources and Uses</b>	<b>338,612</b>	<b>415,154</b>	<b>483,038</b>	<b>526,959</b>	<b>655,847</b>
<b>Net Change in Fund Balance</b>	<b>(49,151)</b>	<b>(5,288)</b>	<b>751</b>	<b>816</b>	<b>-</b>
<b>Cash Balance, Jan. 1</b>	<b>557,905</b>	<b>512,404</b>	<b>538,363</b>	<b>503,069</b>	<b>507,637</b>
<b>Add: Receipts</b>	839,501	969,813	993,950	1,005,813	1,197,007
<b>Less: Disbursements</b>	(885,002)	(943,854)	(1,029,244)	(1,001,245)	(1,194,644)
<b>Cash Balance, Dec. 31</b>	<b>512,404</b>	<b>538,363</b>	<b>503,069</b>	<b>507,637</b>	<b>510,000</b>
<b>Less: Outstanding Encumbrances</b>	<b>(12,404)</b>	<b>(38,363)</b>	<b>(3,069)</b>	<b>(7,637)</b>	<b>(10,000)</b>
<b>Unencumbered Fund Balance, Dec. 31</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>

# Health

The five-member board of health was created by City Charter. The members are qualified electors of the city, appointed by council. The board advises the city manager who serves as health administrator. The city manager appoints the health commissioner who is in charge of all activities concerning the health of the community.

	Actual 2016 (\$)	Actual 2017 (\$)	Actual 2018 (\$)	Actual 2019 (\$)	Budget 2020 (\$)
<b>Revenue</b>					
Human Service Levy	67,448	67,448	67,448	116,289	116,289
Fees	29,346	17,891	(36,181)	37,409	39,930
Other	2,509	3,976	2,588	3,950	2,725
<b>Total Revenue</b>	<b>99,303</b>	<b>89,315</b>	<b>33,855</b>	<b>157,648</b>	<b>158,944</b>
<b>Expenditures</b>					
Personnel Services					
Salaries	53,513	57,929	66,219	74,242	80,220
Retirement	7,500	8,065	8,511	9,576	11,230
Workers Compensation	1,840	1,942	969	804	970
Health Insurance	4,870	4,954	7,850	14,509	14,510
Medicare	824	811	924	1,022	1,165
Other	2,476	2,421	2,592	5,047	5,070
<b>Total Personnel Services</b>	<b>71,023</b>	<b>76,122</b>	<b>87,065</b>	<b>105,200</b>	<b>113,165</b>
Contractual Services					
Environmental Health Service	3,573	3,605	3,258	3,965	4,000
Employee Flu Vaccinations	750	754	-	-	2,000
Memberships and Subscriptions	1,198	1,906	1,433	1,231	1,500
Conferences	638	692	772	840	2,500
Other	1,020	1,003	4,363	835	15,555
<b>Total Contractual Services</b>	<b>7,179</b>	<b>7,960</b>	<b>9,826</b>	<b>6,871</b>	<b>25,555</b>
Materials and Supplies					
Office Supplies	461	403	-	28	500
General Equipment / Tools	-	-	-	570	50
Uniforms	1,500	-	65	44	1,000
Other	-	-	-	-	-
<b>Total Materials and Supplies</b>	<b>1,961</b>	<b>403</b>	<b>65</b>	<b>642</b>	<b>1,550</b>
Miscellaneous					
Employee Assistance Program	-	-	-	-	-
Other	5,757	4,248	5,589	5,787	6,175
<b>Total Miscellaneous</b>	<b>5,757</b>	<b>4,248</b>	<b>5,589</b>	<b>5,787</b>	<b>6,175</b>
<b>Total Expenditures</b>	<b>85,920</b>	<b>88,733</b>	<b>102,545</b>	<b>118,500</b>	<b>146,445</b>
<b>Excess (Deficiency) of Revenues over Expenditures</b>	<b>13,383</b>	<b>582</b>	<b>(68,690)</b>	<b>39,148</b>	<b>12,499</b>

# Health

	Actual 2016 (\$)	Actual 2017 (\$)	Actual 2018 (\$)	Actual 2019 (\$)	Budget 2020 (\$)
<b>Other Financing Sources and Uses:</b>					
Transfers In					
From General Fund	-	9,709	86,044	-	-
Transfers Out					
To Motor Pool	(2,567)	(3,109)	(2,595)	(3,142)	(3,260)
<b>Total Other Financing Sources and Uses</b>	<b>(2,567)</b>	<b>6,600</b>	<b>83,449</b>	<b>(3,142)</b>	<b>(3,260)</b>
<b>Net Change in Fund Balance</b>	<b>10,816</b>	<b>7,182</b>	<b>14,759</b>	<b>36,006</b>	<b>9,239</b>
<b>Cash Balance, Jan. 1</b>	<b>25,000</b>	<b>36,280</b>	<b>42,394</b>	<b>60,483</b>	<b>92,355</b>
<b>Add: Receipts</b>	99,303	99,024	119,899	157,648	158,944
<b>Less: Disbursements</b>	(88,023)	(92,910)	(101,810)	(125,776)	(149,705)
<b>Cash Balance, Dec. 31</b>	<b>36,280</b>	<b>42,394</b>	<b>60,483</b>	<b>92,355</b>	<b>101,594</b>
<b>Less: Outstanding Encumbrances</b>	<b>(1,045)</b>	-	<b>(3,375)</b>	-	-
<b>Unencumbered Fund Balance, Dec. 31</b>	<b>35,235</b>	<b>42,394</b>	<b>57,108</b>	<b>92,355</b>	<b>101,594</b>

# Sidewalk, Curb & Apron

The purpose of this fund is to provide for the repair of sidewalk, curbs and aprons located within the public rights-of-way and, where appropriate, collect assessments for the repair of certain sidewalks. This fund is established in accordance with State law regarding assessments.

	Actual 2016 (\$)	Actual 2017 (\$)	Actual 2018 (\$)	Actual 2019 (\$)	Budget 2020 (\$)
<b>Revenue</b>					
Assessments	7,661	11,793	5,156	4,986	5,000
Reimbursements	68,317	53,984	114,112	82,647	85,000
<b>Total Revenue</b>	<b>75,978</b>	<b>65,777</b>	<b>119,268</b>	<b>87,633</b>	<b>90,000</b>
<b>Expenditures</b>					
Contractual Services					
County Auditor Fees	366	562	246	238	600
Legal Advertising	438	333	367	224	600
Other	-	-	-	-	-
<b>Total Contractual Services</b>	<b>804</b>	<b>895</b>	<b>613</b>	<b>462</b>	<b>1,200</b>
Capital Outlay					
Repairs - Resident Portion	65,000	40,000	140,000	78,959	100,000
Repairs - City Portion	55,000	100,114	-	96,041	75,000
Other	-	-	-	-	-
<b>Total Capital Outlay</b>	<b>120,000</b>	<b>140,114</b>	<b>140,000</b>	<b>175,000</b>	<b>175,000</b>
Miscellaneous					
Other	263	80	360	168	500
<b>Total Miscellaneous</b>	<b>263</b>	<b>80</b>	<b>360</b>	<b>168</b>	<b>500</b>
<b>Total Expenditures</b>	<b>121,067</b>	<b>141,089</b>	<b>140,973</b>	<b>175,630</b>	<b>176,700</b>
<b>Excess (Deficiency) of Revenues over Expenditures</b>	<b>(45,089)</b>	<b>(75,312)</b>	<b>(21,705)</b>	<b>(87,997)</b>	<b>(86,700)</b>
<b>Other Financing Sources and Uses:</b>					
Transfers In					
From General Fund	45,089	75,312	21,705	26,924	109,705
Transfers Out					
To Capital Equipment	-	-	-	-	-
<b>Total Other Financing Sources and Uses</b>	<b>45,089</b>	<b>75,312</b>	<b>21,705</b>	<b>26,924</b>	<b>109,705</b>
<b>Net Change in Fund Balance</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(61,073)</b>	<b>23,005</b>
<b>Cash Balance, Jan. 1</b>	<b>205,569</b>	<b>220,000</b>	<b>263,656</b>	<b>266,907</b>	<b>203,859</b>
<b>Add: Receipts</b>	<b>121,067</b>	<b>141,089</b>	<b>140,973</b>	<b>114,557</b>	<b>199,705</b>
<b>Less: Disbursements</b>	<b>(106,636)</b>	<b>(97,433)</b>	<b>(137,722)</b>	<b>(177,605)</b>	<b>(170,559)</b>
<b>Cash Balance, Dec. 31</b>	<b>220,000</b>	<b>263,656</b>	<b>266,907</b>	<b>203,859</b>	<b>233,005</b>
<b>Less: Outstanding Encumbrances</b>	<b>(20,000)</b>	<b>(63,656)</b>	<b>(66,907)</b>	<b>(3,859)</b>	<b>(10,000)</b>
<b>Unencumbered Fund Balance, Dec. 31</b>	<b>200,000</b>	<b>200,000</b>	<b>200,000</b>	<b>200,000</b>	<b>223,005</b>

# Equipment Replacement

The primary function of this fund is to establish a reserve for the replacement of capital equipment. A similar fund has been established for the water, sewer and stormwater enterprise funds and for the refuse fund. All non-enterprise capital equipment will be purchased by this fund.

	Actual 2016 (\$)	Actual 2017 (\$)	Actual 2018 (\$)	Actual 2019 (\$)	Budget 2020 (\$)
<b>Revenue</b>					
Other	9,252	-	-	9,215	-
Grants and Subsidies	-	-	-	16,720	-
<b>Total Revenue</b>	<b>9,252</b>	<b>-</b>	<b>-</b>	<b>25,935</b>	<b>-</b>
<b>Expenditures</b>					
Capital Equipment					
Administrative Equipment	-	24,574	-	64,156	-
Administrative Vehicles	29,208	-	-	-	-
Beautification Equipment	-	-	23,936	11,602	37,000
Beautification Vehicles	-	35,764	-	-	-
Computer Replacement	50,000	31,080	40,000	39,924	40,000
Leisure Services Equipment	9,760	27,679	42,921	-	93,500
Leisure Services Vehicles	-	-	14,384	24,000	-
Refuse Equipment	57,086	-	-	24,220	-
Refuse Vehicles	101,699	-	-	39,926	-
Safety Equipment	172,220	41,458	29,421	-	50,000
Safety Vehicles	-	38,780	93,259	77,008	84,000
Service Center Equipment	-	65,163	-	19,954	-
Service Center Vehicles	-	-	-	32,000	-
Smith Gardens Equipment	-	-	-	5,996	-
Street Equipment	8,000	-	-	37,900	20,000
Street Vehicles	-	-	-	238,365	85,000
<b>Total Capital Equipment</b>	<b>427,973</b>	<b>264,498</b>	<b>243,921</b>	<b>615,051</b>	<b>409,500</b>
<b>Total Expenditures</b>	<b>427,973</b>	<b>264,498</b>	<b>243,921</b>	<b>615,051</b>	<b>409,500</b>
<b>Excess (Deficiency) of Revenues over Expenditures</b>	<b>(418,721)</b>	<b>(264,498)</b>	<b>(243,921)</b>	<b>(589,116)</b>	<b>(409,500)</b>
<b>Other Financing Sources and Uses:</b>					
Transfers In					
From General Fund	476,879	297,319	940,237	390,932	581,651
From All Other Funds	157,684	-	-	39,926	-
<b>Total Other Financing Sources and Uses</b>	<b>634,563</b>	<b>297,319</b>	<b>940,237</b>	<b>430,858</b>	<b>581,651</b>
<b>Net Change in Fund Balance</b>	<b>215,842</b>	<b>32,821</b>	<b>696,316</b>	<b>(158,258)</b>	<b>172,151</b>
<b>Cash Balance, Jan. 1</b>	<b>59,355</b>	<b>339,148</b>	<b>374,816</b>	<b>1,031,259</b>	<b>1,237,108</b>
<b>Add: Receipts</b>	643,815	297,319	940,237	456,793	581,651
<b>Less: Disbursements</b>	(364,022)	(261,651)	(283,794)	(250,944)	(798,800)
<b>Cash Balance, Dec. 31</b>	<b>339,148</b>	<b>374,816</b>	<b>1,031,259</b>	<b>1,237,108</b>	<b>1,019,959</b>
<b>Less: Outstanding Encumbrances</b>	<b>(72,921)</b>	<b>(65,985)</b>	<b>(26,111)</b>	<b>(389,300)</b>	<b>-</b>
<b>Unencumbered Fund Balance, Dec. 31</b>	<b>266,227</b>	<b>308,831</b>	<b>1,005,148</b>	<b>847,808</b>	<b>1,019,959</b>

# Capital Improvement

This fund accounts for all non-enterprise capital projects that have a useful life of over one year.

	Actual 2016 (\$)	Actual 2017 (\$)	Actual 2018 (\$)	Actual 2019 (\$)	Budget 2020 (\$)
<b>Revenue</b>					
Grants - Other	1,789	762,402	-	-	-
Other	-	47,004	3,284	-	-
<b>Total Revenue</b>	<b>1,789</b>	<b>809,406</b>	<b>3,284</b>	<b>-</b>	<b>-</b>
<b>Expenditures</b>					
Capital Improvements					
Administration Building Repairs	12,985	-	179,434	6,337	9,100
Asphalt Pavement Program	446,791	1,313,345	228,812	413,437	200,000
Concrete Street Program	160,000	65,352	152,800	426,240	200,000
Cook Park	-	78,111	-	-	-
Far Hills Business District Imp.	-	-	-	-	25,000
Far Hills Business Dist.Parking Lot	-	-	-	-	7,500
Fiber Optic Infrastructure	-	45,000	19,000	-	-
Foell Center Improvements	25,962	-	-	-	150,000
Foell Center Repairs	-	65,648	-	12,363	-
OCC Facility Improvements	36,204	495	37,500	-	-
OCC Gardner Pool Improvements	31,266	13,146	-	16,400	167,000
Orchardly Park Improvements	5,143	-	-	-	-
Parking Lot Repairs	-	10,266	-	-	-
Shafor Park Improvements	-	-	62,140	-	-
Shroyer Road Boulevards	-	56,533	-	-	-
Smith Gardens Improvements	41,000	15,000	-	-	-
<b>Total Capital Improvements</b>	<b>759,350</b>	<b>1,662,896</b>	<b>679,686</b>	<b>874,777</b>	<b>758,600</b>
<b>Total Expenditures</b>	<b>759,350</b>	<b>1,662,896</b>	<b>679,686</b>	<b>874,777</b>	<b>758,600</b>
<b>Excess (Deficiency) of Revenues over Expenditures</b>	<b>(757,561)</b>	<b>(853,490)</b>	<b>(676,402)</b>	<b>(874,777)</b>	<b>(758,600)</b>
<b>Other Financing Sources and Uses:</b>					
Transfers In					
From General Fund	930,819	753,564	1,504,376	799,092	906,259
<b>Total Other Financing Sources and Uses</b>	<b>930,819</b>	<b>753,564</b>	<b>1,504,376</b>	<b>799,092</b>	<b>906,259</b>
<b>Net Change in Fund Balance</b>	<b>173,258</b>	<b>(99,926)</b>	<b>827,974</b>	<b>(75,685)</b>	<b>147,659</b>
<b>Cash Balance, Jan. 1</b>	<b>165,258</b>	<b>421,375</b>	<b>348,380</b>	<b>1,185,842</b>	<b>1,087,818</b>
<b>Add: Receipts</b>	<b>932,608</b>	<b>1,562,970</b>	<b>1,507,660</b>	<b>799,092</b>	<b>906,259</b>
<b>Less: Disbursements</b>	<b>(676,491)</b>	<b>(1,635,965)</b>	<b>(670,198)</b>	<b>(897,116)</b>	<b>(792,307)</b>
<b>Cash Balance, Dec. 31</b>	<b>421,375</b>	<b>348,380</b>	<b>1,185,842</b>	<b>1,087,818</b>	<b>1,201,770</b>
<b>Less: Outstanding Encumbrances</b>	<b>(103,253)</b>	<b>(95,132)</b>	<b>(102,593)</b>	<b>(83,707)</b>	<b>(50,000)</b>
<b>Unencumbered Fund Balance, Dec. 31</b>	<b>318,122</b>	<b>253,248</b>	<b>1,083,249</b>	<b>1,004,111</b>	<b>1,151,770</b>

# Service Center

This fund operates as an internal service fund. The primary purpose of this fund is to account for expenses related to the operation of a motor pool and other services provided by the service department. This fund is financed with transfers from various other funds based on usage.

	Actual 2016 (\$)	Actual 2017 (\$)	Actual 2018 (\$)	Actual 2019 (\$)	Budget 2020 (\$)
<b>Revenue</b>					
Miscellaneous	14,494	19,686	27,509	28,025	30,000
<b>Total Revenue</b>	<b>14,494</b>	<b>19,686</b>	<b>27,509</b>	<b>28,025</b>	<b>30,000</b>
<b>Expenditures</b>					
Personnel Services					
Salaries	153,789	154,024	150,052	158,813	184,555
Retirement	19,861	19,920	19,478	20,161	25,315
Workers Compensation	4,103	4,659	3,229	1,857	3,230
Health Insurance	34,242	34,315	38,111	40,977	44,965
Medicare	2,084	1,955	2,008	2,123	2,675
Other	23,386	8,662	2,476	2,420	25,185
<b>Total Personnel Services</b>	<b>237,465</b>	<b>223,535</b>	<b>215,354</b>	<b>226,351</b>	<b>285,925</b>
Contractual Services					
Service Contracts	5,131	3,742	4,291	3,549	6,000
Utilities	27,687	23,719	24,716	25,980	33,000
Telephone	5,235	4,944	5,297	5,903	7,000
Cleaning Service	300	320	320	320	1,200
Buildings and Grounds Maint.	11,267	8,171	16,008	19,043	15,000
Other	15,748	18,308	14,402	12,269	32,360
<b>Total Contractual Services</b>	<b>65,368</b>	<b>59,204</b>	<b>65,034</b>	<b>67,064</b>	<b>94,560</b>
Materials and Supplies					
Fuel	104,457	128,350	148,791	147,397	150,000
Oil / Lubricants	4,343	7,466	2,188	2,291	8,000
Tires	18,992	22,793	16,318	22,332	28,000
Motor Equipment / Parts / Supplie	128,951	159,743	92,362	142,184	140,000
Office Supplies	1,885	1,979	1,667	1,288	1,500
Building Supplies	2,882	3,661	3,428	4,758	5,000
General Equipment / Tools	5,559	14,364	4,609	9,598	10,000
Other	1,006	2,570	1,559	1,384	3,300
<b>Total Materials and Supplies</b>	<b>268,075</b>	<b>340,926</b>	<b>270,922</b>	<b>331,232</b>	<b>345,800</b>
Miscellaneous					
Other	388	84	95	260	475
<b>Total Miscellaneous</b>	<b>388</b>	<b>84</b>	<b>95</b>	<b>260</b>	<b>475</b>
<b>Total Expenditures</b>	<b>571,296</b>	<b>623,749</b>	<b>551,405</b>	<b>624,907</b>	<b>726,760</b>
<b>Excess (Deficiency) of Revenues over Expenditures</b>	<b>(556,802)</b>	<b>(604,063)</b>	<b>(523,896)</b>	<b>(596,882)</b>	<b>(696,760)</b>

## Service Center

	Actual 2016 (\$)	Actual 2017 (\$)	Actual 2018 (\$)	Actual 2019 (\$)	Budget 2020 (\$)
<b>Other Financing Sources and Uses:</b>					
Transfers In					
For Motor Pool	256,742	310,906	259,654	314,203	326,000
For Service Center	301,494	292,615	256,002	282,525	370,760
<b>Total Other Financing Sources and Uses</b>	<b>558,236</b>	<b>603,521</b>	<b>515,656</b>	<b>596,728</b>	<b>696,760</b>
<b>Net Change in Fund Balance</b>	<b>1,434</b>	<b>(542)</b>	<b>(8,240)</b>	<b>(154)</b>	<b>-</b>
<b>Cash Balance, Jan. 1</b>	<b>101,561</b>	<b>109,915</b>	<b>120,402</b>	<b>102,600</b>	<b>113,874</b>
<b>Add: Receipts</b>	572,730	623,207	543,165	624,753	726,760
<b>Less: Disbursements</b>	(564,376)	(612,720)	(560,967)	(613,479)	(730,634)
<b>Cash Balance, Dec. 31</b>	<b>109,915</b>	<b>120,402</b>	<b>102,600</b>	<b>113,874</b>	<b>110,000</b>
<b>Less: Outstanding Encumbrances</b>	<b>(9,915)</b>	<b>(20,402)</b>	<b>(2,600)</b>	<b>(13,874)</b>	<b>(10,000)</b>
<b>Unencumbered Fund Balance, Dec. 31</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>



# Other Funds

The Other Funds receive money that is designated to be used for a specific purpose. Some of these Other Funds are supported by the General Fund.

# Bullock Endowment Trust

This fund was established by Ordinance No. 1552 on May 6, 2002 to hold in safekeeping the original donation of \$50,000 from former Mayor Gretchen Bullock which may not be expended. Only the interest earned maybe expended for trees and / or plant materials that contribute to the ambiance of the City. This fund was subsequently amended by Resolution No. 1580 dated October 20, 2003, to permit other purchases that enhance the community ambiance as may be specifically approved by Gretchen Bullock.

	Actual 2016 (\$)	Actual 2017 (\$)	Actual 2018 (\$)	Actual 2019 (\$)	Budget 2020 (\$)
<b>Revenue</b>					
Donation	-	-	-	-	-
Interest	311	278	568	647	610
<b>Total Revenue</b>	<b>311</b>	<b>278</b>	<b>568</b>	<b>647</b>	<b>610</b>
<b>Expenditures</b>					
Contractual Services					
Community Improvements	-	-	-	-	-
<b>Total Contractual Services</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Materials and Supplies					
Plant Material Replacement	500	1,000	-	500	1,000
<b>Total Materials and Supplies</b>	<b>500</b>	<b>1,000</b>	<b>-</b>	<b>500</b>	<b>1,000</b>
<b>Total Expenditures</b>	<b>500</b>	<b>1,000</b>	<b>-</b>	<b>500</b>	<b>1,000</b>
<b>Excess (Deficiency) of Revenues over Expenditures</b>	<b>(189)</b>	<b>(722)</b>	<b>568</b>	<b>147</b>	<b>(390)</b>
<b>Net Change in Fund Balance</b>	<b>(189)</b>	<b>(722)</b>	<b>568</b>	<b>147</b>	<b>(390)</b>
<b>Cash Balance, Jan. 1</b>	<b>51,325</b>	<b>51,136</b>	<b>51,056</b>	<b>51,624</b>	<b>51,771</b>
<b>Add: Receipts</b>	<b>311</b>	<b>278</b>	<b>568</b>	<b>647</b>	<b>610</b>
<b>Less: Disbursements</b>	<b>(500)</b>	<b>(358)</b>	<b>-</b>	<b>(500)</b>	<b>(1,000)</b>
<b>Cash Balance, Dec. 31</b>	<b>51,136</b>	<b>51,056</b>	<b>51,624</b>	<b>51,771</b>	<b>51,381</b>
<b>Less: Outstanding Encumbrances</b>	<b>-</b>	<b>(642)</b>	<b>(642)</b>	<b>-</b>	<b>-</b>
<b>Unencumbered Fund Balance, Dec. 31</b>	<b>51,136</b>	<b>50,414</b>	<b>50,982</b>	<b>51,771</b>	<b>51,381</b>

# MLK Community Recognition

This fund was established by Ordinance No. 4595 on November 7, 2005, pursuant to Ohio Revised Code Section 5705.12, to account for the revenues and expenditures related to Dr. Martin Luther King Jr. Holiday Celebration events that may periodically be sponsored by the cities of Oakwood and Kettering.

	Actual 2016 (\$)	Actual 2017 (\$)	Actual 2018 (\$)	Actual 2019 (\$)	Budget 2020 (\$)
<b>Revenue</b>					
Donations	-	-	-	-	-
Ticket Sales	-	-	-	-	-
<b>Total Revenue</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Expenditures</b>					
Contractual Services					
Website, Venue, Custodial	-	-	-	-	-
Printing Services	-	-	-	-	-
Community Service Promotion	-	-	-	-	1,000
Other	-	-	-	-	-
<b>Total Contractual Services</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,000</b>
Materials and Supplies					
Catering, Food, Supplies	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Materials and Supplies</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Miscellaneous					
Awards, Ribbons, Prizes	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Miscellaneous</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,000</b>
<b>Excess (Deficiency) of Revenues over Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(1,000)</b>
<b>Net Change in Fund Balance</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(1,000)</b>
<b>Cash Balance, Jan. 1</b>	<b>7,506</b>	<b>7,506</b>	<b>7,506</b>	<b>7,506</b>	<b>7,506</b>
<b>Add: Receipts</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Less: Disbursements</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(1,000)</b>
<b>Cash Balance, Dec. 31</b>	<b>7,506</b>	<b>7,506</b>	<b>7,506</b>	<b>7,506</b>	<b>6,506</b>
<b>Less: Outstanding Encumbrances</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Unencumbered Fund Balance, Dec. 31</b>	<b>7,506</b>	<b>7,506</b>	<b>7,506</b>	<b>7,506</b>	<b>6,506</b>

# Special Improvement District Assessment

This fund was established by Ordinance No. 4893 on September 16, 2019, to account for Property Assessed Clean Energy ("PACE") financing. PACE financing does not involve the use of city funds. The City's role in a PACE financing arrangement is limited to the levying of special assessments and transfer of the proceeds thereof to an outside lender.

	Actual 2016 (\$)	Actual 2017 (\$)	Actual 2018 (\$)	Actual 2019 (\$)	Budget 2020 (\$)
<b>Revenue</b>					
Assessments	-	-	-	-	90,000
Other	-	-	-	-	-
<b>Total Revenue</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>90,000</b>
<b>Expenditures</b>					
Miscellaneous					
County Auditor Fees	-	-	-	-	4,500
Other	-	-	-	-	85,500
<b>Total Miscellaneous</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>90,000</b>
<b>Total Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>90,000</b>
<b>Excess (Deficiency) of Revenues over Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Change in Fund Balance</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Cash Balance, Jan. 1</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Add: Receipts</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>90,000</b>
<b>Less: Disbursements</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(90,000)</b>
<b>Cash Balance, Dec. 31</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Less: Outstanding Encumbrances</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Unencumbered Fund Balance, Dec. 31</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

# Smith Memorial Gardens

Smith Memorial Gardens was donated to the citizens of Oakwood by the late Carlton W. and Jeannette H. Smith. Smith Gardens was officially accepted by the Oakwood City Council by Ordinance No. 2901 dated December 30, 1974. The Smith Memorial Gardens Fund is used to account for revenues and expenses involved in operating and maintaining the gardens. The purpose of Smith Gardens is to provide a quiet area with a variety of plant life to be enjoyed by residents and friends.

	Actual 2016 (\$)	Actual 2017 (\$)	Actual 2018 (\$)	Actual 2019 (\$)	Budget 2020 (\$)
<b>Revenue</b>					
Membership	18,488	16,555	17,494	23,435	20,000
Grants	11,771	12,103	12,037	12,190	12,000
Interest	7,824	7,153	9,838	10,460	8,900
Other	21,951	18,699	15,216	17,775	18,100
<b>Total Revenue</b>	<b>60,034</b>	<b>54,510</b>	<b>54,585</b>	<b>63,860</b>	<b>59,000</b>
<b>Expenditures</b>					
Personnel Services					
Salaries	37,918	41,878	40,715	40,483	46,470
Retirement	4,934	5,489	5,315	4,425	6,465
Workers Compensation	964	1,062	1,021	571	1,000
Health Insurance	7,938	8,074	9,645	10,552	10,555
Medicare	345	397	374	271	465
Other	3,036	2,889	2,945	2,933	2,940
<b>Total Personnel Services</b>	<b>55,135</b>	<b>59,789</b>	<b>60,015</b>	<b>59,235</b>	<b>67,895</b>
Contractual Services					
Postage	1,200	1,229	900	1,500	1,500
Utilities	2,375	2,259	2,448	2,646	3,000
Tree Trimming and Pruning	-	-	-	-	2,500
Promotional Expenses - Concerts	5,082	5,262	3,646	7,841	5,500
Buildings and Grounds Maintenance	9,548	825	2,071	7,401	13,000
Other	931	856	1,555	1,413	2,545
<b>Total Contractual Services</b>	<b>19,136</b>	<b>10,431</b>	<b>10,620</b>	<b>20,801</b>	<b>28,045</b>
Materials and Supplies					
Annuals, Perennials, Bulbs	6,548	8,215	6,867	6,409	8,500
Plant Material for Resale	6,324	6,370	6,541	6,979	7,000
Landscaping, Trees, Shrubs	500	500	730	798	1,500
General Equipment / Tools	-	-	-	-	500
Other	161	-	229	133	1,000
<b>Total Materials and Supplies</b>	<b>13,533</b>	<b>15,085</b>	<b>14,367</b>	<b>14,319</b>	<b>18,500</b>
Miscellaneous					
Other	23	481	37	46	500
<b>Total Miscellaneous</b>	<b>23</b>	<b>481</b>	<b>37</b>	<b>46</b>	<b>500</b>
<b>Total Expenditures</b>	<b>87,827</b>	<b>85,786</b>	<b>85,039</b>	<b>94,401</b>	<b>114,940</b>
<b>Excess (Deficiency) of Revenues over Expenditures</b>	<b>(27,793)</b>	<b>(31,276)</b>	<b>(30,454)</b>	<b>(30,541)</b>	<b>(55,940)</b>

# Smith Memorial Gardens

	Actual 2016 (\$)	Actual 2017 (\$)	Actual 2018 (\$)	Actual 2019 (\$)	Budget 2020 (\$)
<b>Other Financing Sources/Uses:</b>					
Transfers In					
From General Fund	28,049	26,813	30,879	30,927	55,940
<b>Total Other Financing Sources and Uses</b>	<b>28,049</b>	<b>26,813</b>	<b>30,879</b>	<b>30,927</b>	<b>55,940</b>
<b>Net Change in Fund Balance</b>	<b>256</b>	<b>(4,463)</b>	<b>425</b>	<b>386</b>	<b>-</b>
<b>Cash Balance, Jan. 1</b>	<b>400,100</b>	<b>404,826</b>	<b>403,816</b>	<b>400,000</b>	<b>404,935</b>
<b>Add: Receipts</b>	88,083	81,323	85,464	94,787	114,940
<b>Less: Disbursements</b>	(83,357)	(82,333)	(89,280)	(89,852)	(119,875)
<b>Cash Balance, Dec. 31</b>	<b>404,826</b>	<b>403,816</b>	<b>400,000</b>	<b>404,935</b>	<b>400,000</b>
<b>Less: Outstanding Encumbrances</b>	<b>(4,826)</b>	<b>(3,816)</b>	-	<b>(4,935)</b>	-
<b>Unencumbered Fund Balance, Dec. 31</b>	<b>400,000</b>	<b>400,000</b>	<b>400,000</b>	<b>400,000</b>	<b>400,000</b>

# Indigent Drivers Alcohol Treatment

This fund was established by Ordinance No. 4001 on September 17, 1990 to comply with Section 4511.191 (H) and (I) of the Ohio Revised Code. If ordered by the Judge, payment of the cost for treatment to an accredited program is supported by this fund. Any such program must be approved by the Board of Alcohol, Drug Addiction and Mental Health Services Board.

	Actual 2016 (\$)	Actual 2017 (\$)	Actual 2018 (\$)	Actual 2019 (\$)	Budget 2020 (\$)
<b>Revenue</b>					
Treatment Fees	1,954	2,202	1,920	2,803	2,000
Monitoring Fees	-	-	-	-	100
<b>Total Revenue</b>	<b>1,954</b>	<b>2,202</b>	<b>1,920</b>	<b>2,803</b>	<b>2,100</b>
<b>Expenditures</b>					
Contractual Services					
Treatment Expenses	-	-	-	490	1,500
<b>Total Contractual Services</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>490</b>	<b>1,500</b>
<b>Total Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>490</b>	<b>1,500</b>
<b>Excess (Deficiency) of Revenues over Expenditures</b>	<b>1,954</b>	<b>2,202</b>	<b>1,920</b>	<b>2,313</b>	<b>600</b>
<b>Net Change in Fund Balance</b>	<b>1,954</b>	<b>2,202</b>	<b>1,920</b>	<b>2,313</b>	<b>600</b>
<b>Cash Balance, Jan. 1</b>	<b>24,982</b>	<b>26,936</b>	<b>29,138</b>	<b>31,058</b>	<b>33,371</b>
<b>Add: Receipts</b>	1,954	2,202	1,920	2,803	2,100
<b>Less: Disbursements</b>	-	-	-	(490)	(1,500)
<b>Cash Balance, Dec. 31</b>	<b>26,936</b>	<b>29,138</b>	<b>31,058</b>	<b>33,371</b>	<b>33,971</b>
<b>Less: Outstanding Encumbrances</b>	-	-	-	-	-
<b>Unencumbered Fund Balance, Dec. 31</b>	<b>26,936</b>	<b>29,138</b>	<b>31,058</b>	<b>33,371</b>	<b>33,971</b>

# Enforcement and Education

Each municipality receiving part of an OVI fine imposed under Section 4511.19 of the Ohio Revised Code must establish a separate Enforcement and Education fund. This fund was established by Ordinance No. 4001 on September 17, 1990.

This fund is used only to pay those costs incurred by the city in enforcing OVI laws under Ohio Revised Code Section 4511.19 or similar ordinances of this city, and in educating the public as to laws and dangers of operating motor vehicles while under the influence of alcohol. A portion of the fine money paid into this fund may be disbursed to the city for housing offenders during terms of incarceration.

	Actual 2016 (\$)	Actual 2017 (\$)	Actual 2018 (\$)	Actual 2019 (\$)	Budget 2020 (\$)
<b>Revenue</b>					
Court Fees	-	-	-	-	200
State Mandated Fines / Forfeit.	-	-	-	-	-
<b>Total Revenue</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>200</b>
<b>Expenditures</b>					
Miscellaneous	-	-	-	-	1,500
Other	-	-	-	-	-
<b>Total Miscellaneous</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,500</b>
<b>Total Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,500</b>
<b>Excess (Deficiency) of Revenues over Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(1,300)</b>
<b>Net Change in Fund Balance</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(1,300)</b>
<b>Cash Balance, Jan. 1</b>	<b>9,707</b>	<b>9,707</b>	<b>9,707</b>	<b>9,707</b>	<b>9,707</b>
<b>Add: Receipts</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>200</b>
<b>Less: Disbursements</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(1,500)</b>
<b>Cash Balance, Dec. 31</b>	<b>9,707</b>	<b>9,707</b>	<b>9,707</b>	<b>9,707</b>	<b>8,407</b>
<b>Less: Outstanding Encumbrances</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Unencumbered Fund Balance, Dec. 31</b>	<b>9,707</b>	<b>9,707</b>	<b>9,707</b>	<b>9,707</b>	<b>8,407</b>



# Law Enforcement

This fund is a state mandated fund established by Ordinance No. 3634 on March 9, 1987. This fund receives deposits of proceeds from the sale of contraband. Money in this fund can be used to pay for costs of complex or protracted investigations or prosecutions, training, matching funds for federal DARE or other preventive program grants, defray costs of emergency action taken in response to the discovery of a methamphetamine lab or other law enforcement purposes deemed appropriate by the Safety Director.

	Actual 2016 (\$)	Actual 2017 (\$)	Actual 2018 (\$)	Budget 2019 (\$)	Budget 2020 (\$)
<b>Revenue</b>					
Forfeitures / Contraband Revenue	-	-	34,476	1,667	-
<b>Total Revenue</b>	<b>-</b>	<b>-</b>	<b>34,476</b>	<b>1,667</b>	<b>-</b>
<b>Expenditures</b>					
Contractual Services					
Technical Training	-	-	-	-	-
<b>Total Contractual Services</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Capital Outlay					
Capital Equipment	-	-	20,000	-	13,000
Other	-	-	-	-	-
<b>Total Capital Outlay</b>	<b>-</b>	<b>-</b>	<b>20,000</b>	<b>-</b>	<b>13,000</b>
Miscellaneous					
Other	-	97	-	2,500	1,000
<b>Total Miscellaneous</b>	<b>-</b>	<b>97</b>	<b>-</b>	<b>2,500</b>	<b>1,000</b>
<b>Total Expenditures</b>	<b>-</b>	<b>97</b>	<b>20,000</b>	<b>2,500</b>	<b>14,000</b>
<b>Excess (Deficiency) of Revenues over Expenditures</b>	<b>-</b>	<b>(97)</b>	<b>14,476</b>	<b>(833)</b>	<b>(14,000)</b>
<b>Other Financing Sources/Uses:</b>					
Transfers Out					
To Capital Equipment	-	-	-	-	-
<b>Total Other Financing Sources and Uses</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Change in Fund Balance</b>	<b>-</b>	<b>(97)</b>	<b>14,476</b>	<b>(833)</b>	<b>(14,000)</b>
<b>Cash Balance, Jan. 1</b>	<b>9,766</b>	<b>9,766</b>	<b>9,669</b>	<b>23,891</b>	<b>22,922</b>
<b>Add: Receipts</b>	<b>-</b>	<b>-</b>	<b>34,476</b>	<b>1,667</b>	<b>-</b>
<b>Less: Disbursements</b>	<b>-</b>	<b>(97)</b>	<b>(20,254)</b>	<b>(2,636)</b>	<b>(14,000)</b>
<b>Cash Balance, Dec. 31</b>	<b>9,766</b>	<b>9,669</b>	<b>23,891</b>	<b>22,922</b>	<b>8,922</b>
<b>Less: Outstanding Encumbrances</b>	<b>-</b>	<b>-</b>	<b>(646)</b>	<b>-</b>	<b>-</b>
<b>Unencumbered Fund Balance, Dec. 31</b>	<b>9,766</b>	<b>9,669</b>	<b>23,245</b>	<b>22,922</b>	<b>8,922</b>

# Drug Law Enforcement

This fund was established by Ordinance No. 3635 on March 9, 1987 pursuant to Section 2925.03 and 2929.18 of the Ohio Revised Code. Certain felony drug offense fines and bond forfeitures from drug related offenses of the offender must be deposited into this fund. Money from this fund can be used to subsidize law enforcement efforts pertaining to drug offenses.

	Actual 2016 (\$)	Actual 2017 (\$)	Actual 2018 (\$)	Actual 2019 (\$)	Budget 2020 (\$)
<b>Revenue</b>					
Forfeitures	-	-	-	-	-
Transfers	-	-	-	-	-
<b>Total Revenue</b>	-	-	-	-	-
<b>Expenditures</b>					
Operations & Maintenance					
Other	-	-	-	-	-
<b>Total Operation &amp; Maintenance</b>	-	-	-	-	-
Transfers	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-
<b>Excess (Deficiency) of Revenues over Expenditures</b>	-	-	-	-	-
<b>Net Change in Fund Balance</b>	-	-	-	-	-
<b>Cash Balance, Jan. 1</b>	-	-	-	-	-
<b>Add: Receipts</b>	-	-	-	-	-
<b>Less: Disbursements</b>	-	-	-	-	-
<b>Cash Balance, Dec. 31</b>	-	-	-	-	-
<b>Less: Outstanding Encumbrances</b>	-	-	-	-	-
<b>Unencumbered Fund Balance, Dec. 31</b>	-	-	-	-	-

# Police Pension

This fund is required by law. The Ohio Police & Fire Pension fund was created by the Ohio General Assembly in 1965 to replace hundreds of individual local police and fire pension plans, many of which had liabilities exceeding the assets needed to pay future pension benefits to retirees. The General Assembly enacted a 65 year payment schedule for these liabilities, with the first payments due in 1970 and the final payments due in 2035. Monies representing 3/10ths of a mill of our taxable property valuation were used annually to pay down this debt. The debt was paid in full on November 6, 2019.

	Actual 2016 (\$)	Actual 2017 (\$)	Actual 2018 (\$)	Actual 2019 (\$)	Budget 2020 (\$)
<b>Revenue</b>					
Property Tax	88,286	88,398	98,869	99,093	-
Other	578	739	735	803	-
<b>Total Revenue</b>	<b>88,864</b>	<b>89,137</b>	<b>99,604</b>	<b>99,896</b>	<b>-</b>
<b>Expenditures</b>					
Personnel Services					
Police / Fire Pension	95,000	86,025	97,000	440,108	-
<b>Total Personnel Services</b>	<b>95,000</b>	<b>86,025</b>	<b>97,000</b>	<b>440,108</b>	<b>-</b>
Contractual Services					
County Auditor Fees	881	853	1,283	1,353	-
State Admin. Fees - Prop. Tax	-	-	-	25	-
<b>Total Contractual Services</b>	<b>881</b>	<b>853</b>	<b>1,283</b>	<b>1,353</b>	<b>-</b>
<b>Total Expenditures</b>	<b>95,881</b>	<b>86,878</b>	<b>98,283</b>	<b>441,461</b>	<b>-</b>
<b>Excess (Deficiency) of Revenues over Expenditures</b>	<b>(7,017)</b>	<b>2,259</b>	<b>1,321</b>	<b>(341,565)</b>	<b>-</b>
<b>Other Financing Sources/Uses:</b>					
Transfers In					
From General Fund	-	-	-	330,827	-
<b>Total Other Financing Sources and Uses</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>330,827</b>	<b>-</b>
<b>Net Change in Fund Balance</b>	<b>(7,017)</b>	<b>2,259</b>	<b>1,321</b>	<b>(10,738)</b>	<b>-</b>
<b>Cash Balance, Jan. 1</b>	<b>14,174</b>	<b>7,157</b>	<b>9,417</b>	<b>10,738</b>	<b>-</b>
<b>Add: Receipts</b>	<b>88,864</b>	<b>89,137</b>	<b>99,604</b>	<b>430,723</b>	<b>-</b>
<b>Less: Disbursements</b>	<b>(95,881)</b>	<b>(86,877)</b>	<b>(98,283)</b>	<b>(441,461)</b>	<b>-</b>
<b>Cash Balance, Dec. 31</b>	<b>7,157</b>	<b>9,417</b>	<b>10,738</b>	<b>-</b>	<b>-</b>
<b>Less: Outstanding Encumbrances</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Unencumbered Fund Balance, Dec. 31</b>	<b>7,157</b>	<b>9,417</b>	<b>10,738</b>	<b>-</b>	<b>-</b>

# Court Clerk Computerization

This fund was established by Resolution No. 1538 on November 5, 2001, pursuant to Ohio Revised Code Section 1901.261B), to account for Court Clerk Computerization Fees imposed by the Oakwood Municipal Court, effective November 1, 2001. The monies in this fund shall be used exclusively for the purpose of procuring and maintaining computer systems for the office of the clerk of the municipal court.

	Actual 2016 (\$)	Actual 2017 (\$)	Actual 2018 (\$)	Actual 2019 (\$)	Budget 2020 (\$)
<b>Revenue</b>					
Fees	6,723	6,976	6,821	9,601	7,000
Grants	-	20,000	-	-	-
<b>Total Revenue</b>	<b>6,723</b>	<b>26,976</b>	<b>6,821</b>	<b>9,601</b>	<b>7,000</b>
<b>Expenditures</b>					
Contractual Services					
Service Contracts	4,697	5,263	1,804	1,253	5,000
Consultants	1,744	362	653	1,000	5,500
Equipment Maint. and Repair	-	-	-	-	-
Other	-	-	143	-	-
<b>Total Contractual Services</b>	<b>6,441</b>	<b>5,625</b>	<b>2,600</b>	<b>2,253</b>	<b>10,500</b>
Materials and Supplies					
Office Supplies	309	143	-	199	500
General Equipment / Tools	-	589	-	210	500
Other	-	-	-	-	-
<b>Total Materials and Supplies</b>	<b>309</b>	<b>732</b>	<b>-</b>	<b>409</b>	<b>1,000</b>
Capital Outlay					
Capital Equipment	-	22,140	-	-	-
Other	-	-	-	-	-
<b>Total Capital Outlay</b>	<b>-</b>	<b>22,140</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Expenditures</b>	<b>6,750</b>	<b>28,497</b>	<b>2,600</b>	<b>2,662</b>	<b>11,500</b>
<b>Excess (Deficiency) of Revenues over Expenditures</b>	<b>(27)</b>	<b>(1,521)</b>	<b>4,221</b>	<b>6,939</b>	<b>(4,500)</b>
<b>Net Change in Fund Balance</b>	<b>(27)</b>	<b>(1,521)</b>	<b>4,221</b>	<b>6,939</b>	<b>(4,500)</b>
<b>Cash Balance, Jan. 1</b>	<b>24,615</b>	<b>24,755</b>	<b>24,956</b>	<b>29,177</b>	<b>36,070</b>
<b>Add: Receipts</b>	<b>6,723</b>	<b>26,976</b>	<b>6,821</b>	<b>9,601</b>	<b>7,000</b>
<b>Less: Disbursements</b>	<b>(6,583)</b>	<b>(26,775)</b>	<b>(2,600)</b>	<b>(2,708)</b>	<b>(13,343)</b>
<b>Cash Balance, Dec. 31</b>	<b>24,755</b>	<b>24,956</b>	<b>29,177</b>	<b>36,070</b>	<b>29,727</b>
<b>Less: Outstanding Encumbrances</b>	<b>(167)</b>	<b>(1,889)</b>	<b>(1,889)</b>	<b>(1,843)</b>	<b>-</b>
<b>Unencumbered Fund Balance, Dec. 31</b>	<b>24,588</b>	<b>23,067</b>	<b>27,288</b>	<b>34,227</b>	<b>29,727</b>

# Court Computerization

This fund was established by Resolution No. 1539 on November 5, 2001, pursuant to Ohio Revised Code Section 1901.261(A), to account for Court Computerization Fees imposed by the Oakwood Municipal Court, effective November 1, 2001. The monies in this fund shall be used exclusively for the purpose of computerizing the court, making available legal research services, or both.

	Actual 2016 (\$)	Actual 2017 (\$)	Actual 2018 (\$)	Actual 2019 (\$)	Budget 2020 (\$)
<b>Revenue</b>					
Fees	6,225	6,045	3,625	4,164	4,000
Grants	-	68,477	-	-	-
<b>Total Revenue</b>	<b>6,225</b>	<b>74,522</b>	<b>3,625</b>	<b>4,164</b>	<b>4,000</b>
<b>Expenditures</b>					
Contractual Services					
Service Contracts	300	179	179	185	500
Consultants	-	-	-	-	3,500
Equipment Maint. and Repair	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Contractual Services</b>	<b>300</b>	<b>179</b>	<b>179</b>	<b>185</b>	<b>4,000</b>
Materials and Supplies					
Office Supplies	-	-	-	211	-
General Equipment / Tools	-	-	-	1,937	3,500
Other	-	-	-	-	-
<b>Total Materials and Supplies</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,148</b>	<b>3,500</b>
Capital Outlay					
Capital Equipment	1,750	86,800	-	-	-
Other	-	-	-	-	-
<b>Total Capital Outlay</b>	<b>1,750</b>	<b>86,800</b>	<b>-</b>	<b>-</b>	<b>-</b>
Miscellaneous					
Other	-	-	-	-	-
<b>Total Miscellaneous</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Expenditures</b>	<b>2,050</b>	<b>86,979</b>	<b>179</b>	<b>2,333</b>	<b>7,500</b>
<b>Excess (Deficiency) of Revenues over Expenditures</b>	<b>4,175</b>	<b>(12,457)</b>	<b>3,446</b>	<b>1,831</b>	<b>(3,500)</b>
<b>Net Change in Fund Balance</b>	<b>4,175</b>	<b>(12,457)</b>	<b>3,446</b>	<b>1,831</b>	<b>(3,500)</b>
<b>Cash Balance, Jan. 1</b>	<b>39,718</b>	<b>43,893</b>	<b>113,090</b>	<b>34,883</b>	<b>36,714</b>
<b>Add: Receipts</b>	<b>6,225</b>	<b>74,522</b>	<b>3,625</b>	<b>4,164</b>	<b>4,000</b>
<b>Less: Disbursements</b>	<b>(2,050)</b>	<b>(5,325)</b>	<b>(81,832)</b>	<b>(2,333)</b>	<b>(7,500)</b>
<b>Cash Balance, Dec. 31</b>	<b>43,893</b>	<b>113,090</b>	<b>34,883</b>	<b>36,714</b>	<b>33,214</b>
<b>Less: Outstanding Encumbrances</b>	<b>-</b>	<b>(81,654)</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Unencumbered Fund Balance, Dec. 31</b>	<b>43,893</b>	<b>31,436</b>	<b>34,883</b>	<b>36,714</b>	<b>33,214</b>

# Court Special Projects

This fund was established by Resolution No. 1540 on November 5, 2001, pursuant to Ohio Revised Code Section 1901.26, to account for Court Special Project Fees imposed by the Oakwood Municipal Court, effective November 1, 2001. The monies in this fund shall be used exclusively for the purpose of funding special projects of the court, including but not limited to the acquisition of additional facilities, the acquisition of equipment, the hiring and training of staff, community service programs, mediation or dispute resolution services, the employment of magistrates, and other related services.

	Actual 2016 (\$)	Actual 2017 (\$)	Actual 2018 (\$)	Actual 2019 (\$)	Budget 2020 (\$)
<b>Revenue</b>					
Fees	6,235	6,045	5,661	7,334	6,000
Grants	-	28,500	-	-	-
<b>Total Revenue</b>	<b>6,235</b>	<b>34,545</b>	<b>5,661</b>	<b>7,334</b>	<b>6,000</b>
<b>Expenditures</b>					
Contractual Services					
Service Contracts	-	-	-	-	1,500
Consultants	-	-	-	-	-
Equipment Maint. and Repair	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Contractual Services</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,500</b>
Materials and Supplies					
Office Supplies	-	-	-	-	-
General Equipment / Tools	1,477	-	-	-	2,000
Other	-	-	-	-	-
<b>Total Materials and Supplies</b>	<b>1,477</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,000</b>
Capital Outlay					
Capital Equipment	1,750	31,060	28,723	-	5,000
Other	-	-	-	-	-
<b>Total Capital Outlay</b>	<b>1,750</b>	<b>31,060</b>	<b>28,723</b>	<b>-</b>	<b>5,000</b>
Miscellaneous					
Other	-	-	-	-	-
<b>Total Miscellaneous</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Expenditures</b>	<b>3,227</b>	<b>31,060</b>	<b>28,723</b>	<b>-</b>	<b>8,500</b>
<b>Excess (Deficiency) of Revenues over Expenditures</b>	<b>3,008</b>	<b>3,485</b>	<b>(23,062)</b>	<b>7,334</b>	<b>(2,500)</b>
<b>Net Change in Fund Balance</b>	<b>3,008</b>	<b>3,485</b>	<b>(23,062)</b>	<b>7,334</b>	<b>(2,500)</b>
<b>Cash Balance, Jan. 1</b>	<b>34,639</b>	<b>37,647</b>	<b>72,192</b>	<b>30,741</b>	<b>38,075</b>
<b>Add: Receipts</b>	6,235	34,545	5,661	7,334	6,000
<b>Less: Disbursements</b>	(3,227)	-	(47,112)	-	(21,171)
<b>Cash Balance, Dec. 31</b>	<b>37,647</b>	<b>72,192</b>	<b>30,741</b>	<b>38,075</b>	<b>22,904</b>
<b>Less: Outstanding Encumbrances</b>	-	(31,060)	(12,672)	(12,671)	-
<b>Unencumbered Fund Balance, Dec. 31</b>	<b>37,647</b>	<b>41,132</b>	<b>18,069</b>	<b>25,404</b>	<b>22,904</b>

# State Highway Improvement

The State Highway Improvement Fund is another fund mandated by the State. The revenue for this fund is derived solely from gasoline and auto taxes and is equal to 7 1/2% of the total amount granted to the community. The money for this fund must be spent on state highways. Because of this stipulation, all monies received must be spent on State Route 48 (Far Hills Avenue).

	Actual 2016 (\$)	Actual 2017 (\$)	Actual 2018 (\$)	Actual 2019 (\$)	Budget 2020 (\$)
<b>Revenue</b>					
Motor Vehicle License Fee	4,029	4,330	3,924	4,116	15,450
Gasoline Tax	22,667	23,347	23,017	28,182	70,666
Permissive Tax	4,948	4,407	4,979	4,567	16,250
Other	-	-	-	-	-
<b>Total Revenue</b>	<b>31,644</b>	<b>32,084</b>	<b>31,920</b>	<b>36,865</b>	<b>102,366</b>
<b>Expenditures</b>					
Contractual Services					
Far Hills Traffic Signal Maint.	5,522	7,729	8,510	7,505	9,000
Far Hills Traffic Signal Power	9,447	8,901	8,873	9,948	11,000
Other	-	-	-	-	2,000
<b>Total Contractual Services</b>	<b>14,969</b>	<b>16,630</b>	<b>17,383</b>	<b>17,453</b>	<b>22,000</b>
Materials and Supplies					
Road Salt	7,177	-	6,355	9,409	12,000
Other	-	-	-	-	-
<b>Total Materials and Supplies</b>	<b>7,177</b>	<b>-</b>	<b>6,355</b>	<b>9,409</b>	<b>12,000</b>
Miscellaneous					
Other	-	-	-	-	100
<b>Total Miscellaneous</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>100</b>
<b>Total Expenditures</b>	<b>22,146</b>	<b>16,630</b>	<b>23,738</b>	<b>26,862</b>	<b>34,100</b>
<b>Excess (Deficiency) of Revenues over Expenditures</b>	<b>9,498</b>	<b>15,454</b>	<b>8,182</b>	<b>10,003</b>	<b>68,266</b>
<b>Net Change in Fund Balance</b>	<b>9,498</b>	<b>15,454</b>	<b>8,182</b>	<b>10,003</b>	<b>68,266</b>
<b>Cash Balance, Jan. 1</b>	<b>60,693</b>	<b>72,378</b>	<b>86,087</b>	<b>94,269</b>	<b>104,272</b>
<b>Add: Receipts</b>	<b>31,644</b>	<b>32,084</b>	<b>31,920</b>	<b>36,865</b>	<b>102,366</b>
<b>Less: Disbursements</b>	<b>(19,959)</b>	<b>(18,375)</b>	<b>(23,738)</b>	<b>(26,862)</b>	<b>(34,100)</b>
<b>Cash Balance, Dec. 31</b>	<b>72,378</b>	<b>86,087</b>	<b>94,269</b>	<b>104,272</b>	<b>172,538</b>
<b>Less: Outstanding Encumbrances</b>	<b>(2,967)</b>	<b>(1,207)</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Unencumbered Fund Balance, Dec. 31</b>	<b>69,411</b>	<b>84,880</b>	<b>94,269</b>	<b>104,272</b>	<b>172,538</b>

# Public Safety Endowment

This fund was established by Ordinance No. 4276 dated December 19, 1994, when the city became the beneficiary of a bequest in the will of Elnor C. Ackerman Barton. Additional bequests to the Public Safety Department that may be received from time to time may also be deposited into this fund. Money generated from these bequests is to be used for training and education of the Oakwood safety officers, or to aid and improve the living facilities of the officers. Expenditures must be approved by the city manager.

	Actual 2016 (\$)	Actual 2017 (\$)	Actual 2018 (\$)	Actual 2019 (\$)	Budget 2020 (\$)
<b>Revenue</b>					
Donations	-	-	-	120	-
Interest	1,514	1,348	2,681	2,896	2,800
<b>Total Revenue</b>	<b>1,514</b>	<b>1,348</b>	<b>2,681</b>	<b>3,016</b>	<b>2,800</b>
<b>Contractual Services</b>					
Safety Officer Training	1,019	1,348	2,274	-	2,000
Facility Improvements	-	-	3,233	27,950	-
Other	781	-	1,134	-	-
<b>Total Contractual Services</b>	<b>1,800</b>	<b>1,348</b>	<b>6,641</b>	<b>27,950</b>	<b>2,000</b>
<b>Capital Outlay</b>					
Equipment	4,374	1,405	-	-	13,000
Training	-	652	-	-	-
Other	-	-	-	-	-
<b>Total Capital Outlay</b>	<b>4,374</b>	<b>2,057</b>	<b>-</b>	<b>-</b>	<b>13,000</b>
<b>Miscellaneous</b>					
Other	-	-	-	250	-
<b>Total Miscellaneous</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>250</b>	<b>-</b>
<b>Total Expenditures</b>	<b>6,174</b>	<b>3,405</b>	<b>6,641</b>	<b>28,200</b>	<b>15,000</b>
<b>Excess (Deficiency) of Revenues over Expenditures</b>	<b>(4,660)</b>	<b>(2,057)</b>	<b>(3,960)</b>	<b>(25,184)</b>	<b>(12,200)</b>
<b>Net Change in Fund Balance</b>	<b>(4,660)</b>	<b>(2,057)</b>	<b>(3,960)</b>	<b>(25,184)</b>	<b>(12,200)</b>
<b>Cash Balance, Jan. 1</b>	<b>251,330</b>	<b>246,670</b>	<b>244,613</b>	<b>240,653</b>	<b>215,469</b>
<b>Add: Receipts</b>	<b>1,514</b>	<b>1,348</b>	<b>2,681</b>	<b>3,016</b>	<b>2,800</b>
<b>Less: Disbursements</b>	<b>(6,174)</b>	<b>(3,405)</b>	<b>(6,641)</b>	<b>(28,200)</b>	<b>(15,000)</b>
<b>Cash Balance, Dec. 31</b>	<b>246,670</b>	<b>244,613</b>	<b>240,653</b>	<b>215,469</b>	<b>203,269</b>
<b>Less: Outstanding Encumbrances</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Unencumbered Fund Balance, Dec. 31</b>	<b>246,670</b>	<b>244,613</b>	<b>240,653</b>	<b>215,469</b>	<b>203,269</b>



# Special Projects

This fund was established by Ordinance No. 3175 on January 5, 1981. It contains funds and gifts over which council has full control. Expenditures may be made from this fund for any purpose designated as a "special project" by the council. Ordinance No. 4016, passed by council on November 12, 1990 provides that "not less than 5% of the annual interest income shall be added to the principal." Ordinance No. 4519, passed by council on September 16, 2002 increased the amount which may be retained in the Special Projects Fund from \$2,000,000 to \$3,000,000 plus interest accruing thereon, and eliminated the stipulation requiring 5% of the annual interest income to be added to the principal.

	Actual 2016 (\$)	Actual 2017 (\$)	Actual 2018 (\$)	Actual 2019 (\$)	Budget 2020 (\$)
<b>Revenue</b>					
Interest	2,743	3,801	10,043	8,251	10,000
Other	-	-	99,226	99,226	-
<b>Total Revenue</b>	<b>2,743</b>	<b>3,801</b>	<b>109,269</b>	<b>107,477</b>	<b>10,000</b>
<b>Expenditures</b>					
Contractual Services					
Consultants	-	-	-	-	-
<b>Total Contractual Services</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Miscellaneous					
Old River Parking Lot	474,562	-	-	-	-
Shafor Park Tennis Courts	-	-	700,000	-	-
Other	-	-	-	-	-
<b>Total Miscellaneous</b>	<b>474,562</b>	<b>-</b>	<b>700,000</b>	<b>-</b>	<b>-</b>
<b>Total Expenditures</b>	<b>474,562</b>	<b>-</b>	<b>700,000</b>	<b>-</b>	<b>-</b>
<b>Excess (Deficiency) of Revenues over Expenditures</b>	<b>(471,819)</b>	<b>3,801</b>	<b>(590,731)</b>	<b>107,477</b>	<b>10,000</b>
<b>Other Financing Sources and Uses:</b>					
Transfers In					
From General Fund	350,000	500,000	482,513	-	300,000
Transfers Out					
To General Fund	-	-	-	-	-
<b>Total Other Financing Sources and Uses</b>	<b>350,000</b>	<b>500,000</b>	<b>482,513</b>	<b>-</b>	<b>300,000</b>
<b>Net Change in Fund Balance</b>	<b>(121,819)</b>	<b>503,801</b>	<b>(108,218)</b>	<b>107,477</b>	<b>310,000</b>
<b>Cash Balance, Jan. 1</b>	<b>334,459</b>	<b>413,618</b>	<b>725,472</b>	<b>632,106</b>	<b>730,552</b>
<b>Add: Receipts</b>	<b>352,743</b>	<b>503,801</b>	<b>591,782</b>	<b>107,477</b>	<b>310,000</b>
<b>Less: Disbursements</b>	<b>(273,584)</b>	<b>(191,947)</b>	<b>(685,148)</b>	<b>(9,031)</b>	<b>(14,852)</b>
<b>Cash Balance, Dec. 31</b>	<b>413,618</b>	<b>725,472</b>	<b>632,106</b>	<b>730,552</b>	<b>1,025,700</b>
<b>Less: Outstanding Encumbrances</b>	<b>(200,978)</b>	<b>(9,031)</b>	<b>(23,883)</b>	<b>(14,852)</b>	<b>-</b>
<b>Unencumbered Fund Balance, Dec. 31</b>	<b>212,640</b>	<b>716,441</b>	<b>608,223</b>	<b>715,700</b>	<b>1,025,700</b>

# Issue 2 Projects

This fund was established by Ordinance No. 3982 on July 9, 1990 to account for both State Issue 2 monies and local matching funds.

	Actual 2016 (\$)	Actual 2017 (\$)	Actual 2018 (\$)	Actual 2019 (\$)	Budget 2020 (\$)
<b>Revenue</b>					
State Grant	-	-	-	-	-
Interest	-	-	-	-	-
Reimbursements	-	-	-	-	-
<b>Total Revenue</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Expenditures</b>					
Contractual Services					
County Engineer Fees	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Contractual Services</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Capital Outlay					
Patt-Dixon Sanitary Swr - City	-	-	-	-	-
Patt-Dixon Sanitary Swr - State	-	-	-	-	-
Oakwood Ave Saf. Imp. - City	-	-	-	-	-
Oakwood Ave Saf. Imp. - State	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Capital Outlay</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Excess (Deficiency) of Revenues over Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other Financing Sources and Uses:</b>					
Transfers In					
From All Other Funds	-	-	-	-	-
Transfers Out					
To General Fund	-	-	-	-	-
<b>Total Other Financing Sources and Uses</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Change in Fund Balance</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Cash Balance, Jan. 1</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Add: Receipts</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Less: Disbursements</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Cash Balance, Dec. 31</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Less: Outstanding Encumbrances</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Unencumbered Fund Balance, Dec. 31</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

# Public Facilities

The Public Facilities Fund was created by Ordinance No. 4039 on February 4, 1991. This fund functions as a reserve account in order to accumulate capital to be used for public buildings or other public facility infrastructure improvements within the city.

	Actual 2016 (\$)	Actual 2017 (\$)	Actual 2018 (\$)	Actual 2019 (\$)	Budget 2020 (\$)
<b>Revenue</b>					
Interest	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Revenue</b>	-	-	-	-	-
<b>Expenditures</b>					
Contractual Services					
Consulting	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Contractual Services</b>	-	-	-	-	-
Capital Outlay					
Facility Construction	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Capital Outlay</b>	-	-	-	-	-
Miscellaneous					
Miscellaneous	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Miscellaneous</b>	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-
<b>Excess (Deficiency) of Revenues over Expenditures</b>	-	-	-	-	-
<b>Other Financing Sources and Uses:</b>					
Transfers In	-	-	-	-	-
Transfers Out	-	-	-	-	-
Proceeds From Borrowing	-	-	-	-	-
Payment of Borrowed Funds	-	-	-	-	-
<b>Total Other Financing Sources and Uses</b>	-	-	-	-	-
<b>Net Change in Fund Balance</b>	-	-	-	-	-
<b>Cash Balance, Jan. 1</b>	-	-	-	-	-
<b>Add: Receipts</b>	-	-	-	-	-
<b>Less: Disbursements</b>	-	-	-	-	-
<b>Cash Balance, Dec. 31</b>	-	-	-	-	-
<b>Less: Outstanding Encumbrances</b>	-	-	-	-	-
<b>Unencumbered Fund Balance, Dec. 31</b>	-	-	-	-	-

# Bond Retirement

This is a holding fund for all bond retirement receipts from special assessments. Annual assessments received from the County Auditor are returned to the fund for whatever period the bond is sold. The City currently does not have any outstanding bond issues.

	Actual 2016 (\$)	Actual 2017 (\$)	Actual 2018 (\$)	Actual 2019 (\$)	Budget 2020 (\$)
<b>Revenue</b>	-	-	-	-	-
<b>Total Revenue</b>	-	-	-	-	-
<b>Expenditures</b>	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-
<b>Excess (Deficiency) of Revenues over Expenditures</b>	-	-	-	-	-
<b>Other Financing Sources and Uses:</b>					
Transfers In					
From General Fund	-	-	-	-	-
Transfers Out					
To General Fund	-	-	-	-	-
<b>Total Other Financing Sources and Uses</b>	-	-	-	-	-
<b>Net Change in Fund Balance</b>	-	-	-	-	-
<b>Cash Balance, Jan. 1</b>	-	-	-	-	-
<b>Add: Receipts</b>	-	-	-	-	-
<b>Less: Disbursements</b>	-	-	-	-	-
<b>Cash Balance, Dec. 31</b>	-	-	-	-	-
<b>Less: Outstanding Encumbrances</b>	-	-	-	-	-
<b>Unencumbered Fund Balance, Dec. 31</b>	-	-	-	-	-

# Electric Street Lighting

This fund was established to account for all assessments and expenses related to street lighting.

	Actual 2016 (\$)	Actual 2017 (\$)	Actual 2018 (\$)	Actual 2019 (\$)	Budget 2020 (\$)
<b>Revenue</b>					
Assessments	130,254	101,273	101,921	168,948	130,000
Other	-	-	-	-	-
<b>Total Revenue</b>	<b>130,254</b>	<b>101,273</b>	<b>101,921</b>	<b>168,948</b>	<b>130,000</b>
<b>Expenditures</b>					
Contractual Services					
Far Hills Tree Illumination	1,646	1,981	2,010	2,063	3,200
DP&L Contract for Street Lighting	123,956	123,954	124,229	122,994	132,000
County Auditor Fees	6,102	4,747	4,784	7,953	7,000
Other	6,588	7,483	2,184	10,547	10,700
<b>Total Contractual Services</b>	<b>138,292</b>	<b>138,165</b>	<b>133,207</b>	<b>143,557</b>	<b>152,900</b>
Capital Outlay					
New Street Light Installations	-	-	18,000	-	-
Other	-	-	-	-	-
<b>Total Capital Outlay</b>	<b>-</b>	<b>-</b>	<b>18,000</b>	<b>-</b>	<b>-</b>
Miscellaneous					
Other	-	-	-	-	-
<b>Total Miscellaneous</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Expenditures</b>	<b>138,292</b>	<b>138,165</b>	<b>151,207</b>	<b>143,557</b>	<b>152,900</b>
<b>Excess (Deficiency) of Revenues over Expenditures</b>	<b>(8,038)</b>	<b>(36,892)</b>	<b>(49,286)</b>	<b>25,391</b>	<b>(22,900)</b>
<b>Other Financing Sources and Uses:</b>					
Transfers In					
From General Fund	20,100	24,830	47,435	-	1,804
Transfers Out					
To Capital Equipment	-	-	-	-	-
Proceeds From Borrowing	-	-	-	-	-
Payment of Borrowed Funds	-	-	-	-	-
<b>Total Other Financing Sources and Uses</b>	<b>20,100</b>	<b>24,830</b>	<b>47,435</b>	<b>-</b>	<b>1,804</b>
<b>Net Change in Fund Balance</b>	<b>12,062</b>	<b>(12,062)</b>	<b>(1,851)</b>	<b>25,391</b>	<b>(21,096)</b>
<b>Cash Balance, Jan. 1</b>	<b>100,000</b>	<b>112,062</b>	<b>102,725</b>	<b>118,000</b>	<b>143,391</b>
<b>Add: Receipts</b>	<b>150,354</b>	<b>126,103</b>	<b>149,356</b>	<b>168,948</b>	<b>131,804</b>
<b>Less: Disbursements</b>	<b>(138,292)</b>	<b>(135,440)</b>	<b>(134,081)</b>	<b>(143,557)</b>	<b>(170,900)</b>
<b>Cash Balance, Dec. 31</b>	<b>112,062</b>	<b>102,725</b>	<b>118,000</b>	<b>143,391</b>	<b>104,295</b>
<b>Less: Outstanding Encumbrances</b>	<b>-</b>	<b>(2,725)</b>	<b>(18,000)</b>	<b>(18,000)</b>	<b>-</b>
<b>Unencumbered Fund Balance, Dec. 31</b>	<b>112,062</b>	<b>100,000</b>	<b>100,000</b>	<b>125,391</b>	<b>104,295</b>

# Self-Funded Insurance Trust

This fund was established by Ordinance No. 3332 on February 7, 1983. This fund is used exclusively for vision health coverage.

	Actual 2016 (\$)	Actual 2017 (\$)	Actual 2018 (\$)	Actual 2019 (\$)	Budget 2020 (\$)
<b>Revenue</b>					
Administrative Reimbursement	-	-	-	-	-
Vision Premium Payments	-	-	-	-	-
<b>Total Revenue</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Expenditures</b>					
Contractual Services					
Vision Insurance Admin. Costs	1,676	1,678	1,642	1,640	2,000
Other	-	-	-	-	-
<b>Total Contractual Services</b>	<b>1,676</b>	<b>1,678</b>	<b>1,642</b>	<b>1,640</b>	<b>2,000</b>
Materials and Supplies					
Office Supplies	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Materials and Supplies</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Miscellaneous					
Vision Claims - Safety Officers	2,461	3,530	849	2,153	5,000
Vision Claims - Administration	6,079	4,677	3,794	2,873	7,500
Vision Claims - Service Workers	1,655	2,125	2,622	1,084	3,000
<b>Total Miscellaneous</b>	<b>10,195</b>	<b>10,332</b>	<b>7,265</b>	<b>6,110</b>	<b>15,500</b>
<b>Total Expenditures</b>	<b>11,871</b>	<b>12,010</b>	<b>8,907</b>	<b>7,750</b>	<b>17,500</b>
<b>Excess (Deficiency) of Revenues over Expenditures</b>	<b>(11,871)</b>	<b>(12,010)</b>	<b>(8,907)</b>	<b>(7,750)</b>	<b>(17,500)</b>
<b>Other Financing Sources and Uses:</b>					
Transfers In					
From General Fund	11,871	12,010	8,907	7,750	17,500
Transfers Out					
To General Fund	-	-	-	-	-
<b>Total Other Financing Sources and Uses</b>	<b>11,871</b>	<b>12,010</b>	<b>8,907</b>	<b>7,750</b>	<b>17,500</b>
<b>Net Change in Fund Balance</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Cash Balance, Jan. 1</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>
<b>Add: Receipts</b>	11,871	12,010	8,907	7,750	17,500
<b>Less: Disbursements</b>	(11,871)	(12,010)	(8,907)	(7,750)	(17,500)
<b>Cash Balance, Dec. 31</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>
<b>Less: Outstanding Encumbrances</b>	-	-	-	-	-
<b>Unencumbered Fund Balance, Dec. 31</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>

# Fire Insurance Trust

This fund was established by Ordinance No. 3210 on June 15, 1981. Section 3929.86 of the Ohio Revised Code provides for the payment of a portion of the proceeds from fire insurance policies to the city as insurance for the removal or repair of any structure sustaining damage by fire. The funds are returned to the insured when repairs or removals have been completed.

	Actual 2016 (\$)	Actual 2017 (\$)	Actual 2018 (\$)	Actual 2019 (\$)	Budget 2020 (\$)
<b>Revenue</b>					
Security Deposit	-	-	-	-	-
<b>Total Revenue</b>	-	-	-	-	-
<b>Expenditures</b>					
Contractual Services					
Inspection and Title Search	-	-	-	-	-
Other	34,750	-	-	-	-
<b>Total Contractual Services</b>	<b>34,750</b>	-	-	-	-
Miscellaneous					
Other	-	-	-	-	-
<b>Total Miscellaneous</b>	-	-	-	-	-
<b>Total Expenditures</b>	<b>34,750</b>	-	-	-	-
<b>Excess (Deficiency) of Revenues over Expenditures</b>	<b>(34,750)</b>	-	-	-	-
<b>Other Financing Sources and Uses:</b>					
Transfers In					
From General Fund	-	-	-	-	-
Transfers Out					
To General Fund	-	-	-	-	-
Proceeds From Borrowing	-	-	-	-	-
Payment of Borrowed Funds	-	-	-	-	-
<b>Total Other Financing Sources and Uses</b>	-	-	-	-	-
<b>Net Change in Fund Balance</b>	<b>(34,750)</b>	-	-	-	-
<b>Cash Balance, Jan. 1</b>	<b>34,750</b>	-	-	-	-
<b>Add: Receipts</b>	-	-	-	-	-
<b>Less: Disbursements</b>	<b>(34,750)</b>	-	-	-	-
<b>Cash Balance, Dec. 31</b>	-	-	-	-	-
<b>Less: Outstanding Encumbrances</b>	-	-	-	-	-
<b>Unencumbered Fund Balance, Dec. 31</b>	-	-	-	-	-

# Contractor's Permit Fee

This fund was established by Ordinance No. 3640 on April 20, 1987. Funds may be deposited with the city by a contractor that purchases numerous permits during the year. The fund was established on the condition that any funds remaining on deposit as of December 31 of each year would be transferred into the General Fund for payment of any public expense by the city.

	Actual 2016 (\$)	Actual 2017 (\$)	Actual 2018 (\$)	Actual 2019 (\$)	Budget 2020 (\$)
<b>Revenue</b>					
Permits	1,410	1,500	1,505	1,400	2,000
<b>Total Revenue</b>	<b>1,410</b>	<b>1,500</b>	<b>1,505</b>	<b>1,400</b>	<b>2,000</b>
<b>Expenditures</b>					
Miscellaneous					
Prepaid Permits	1,410	1,500	1,505	1,400	2,000
Other	-	-	-	-	-
<b>Total Miscellaneous</b>	<b>1,410</b>	<b>1,500</b>	<b>1,505</b>	<b>1,400</b>	<b>2,000</b>
<b>Total Expenditures</b>	<b>1,410</b>	<b>1,500</b>	<b>1,505</b>	<b>1,400</b>	<b>2,000</b>
<b>Excess (Deficiency) of Revenues over Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other Financing Sources and Uses:</b>					
Transfers In					
From General Fund	-	-	-	-	-
Transfers Out					
To General Fund	-	-	-	-	-
Proceeds From Borrowing	-	-	-	-	-
Payment of Borrowed Funds	-	-	-	-	-
<b>Total Other Financing Sources and Uses</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Change in Fund Balance</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Cash Balance, Jan. 1</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Add: Receipts</b>	1,410	1,500	1,505	1,400	2,000
<b>Less: Disbursements</b>	(1,410)	(1,500)	(1,505)	(1,400)	(2,000)
<b>Cash Balance, Dec. 31</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Less: Outstanding Encumbrances</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Unencumbered Fund Balance, Dec. 31</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



# Refuse

The Refuse Fund is operated as an independent fund. All costs are covered by fees for services. Capital improvement / equipment replacement fund is in place to separately account for those expenses.

# Refuse Operating

The purpose of this fund is to account for revenues and expenses involved in operating the comprehensive refuse collection and disposal program. Primary services include back door residential trash collection and recycling, and collection and disposal of green waste.

	Actual 2016 (\$)	Actual 2017 (\$)	Actual 2018 (\$)	Actual 2019 (\$)	Budget 2020 (\$)
<b>Revenue</b>					
Annual Disposal Fees	1,180,802	1,193,068	1,190,656	1,306,720	1,300,000
Dumpster Disposal Fees	3,660	3,396	3,814	4,833	4,000
Dumpster Use Fees	7,425	8,000	7,164	10,281	8,000
Special Assessments	25,398	28,874	27,473	22,200	30,000
Other	7,606	21,795	8,469	23,961	8,600
<b>Total Revenue</b>	<b>1,224,891</b>	<b>1,255,133</b>	<b>1,237,576</b>	<b>1,367,995</b>	<b>1,350,600</b>
<b>Expenditures</b>					
Personnel Services					
Salaries	621,921	649,908	643,612	626,341	671,510
Retirement	81,496	81,580	81,982	79,494	92,470
Workers Compensation	13,917	16,047	12,247	9,414	12,250
Health Insurance	177,150	153,120	178,675	165,740	180,155
Medicare	8,600	8,820	8,849	8,682	9,740
Other	9,968	8,487	8,807	15,663	31,020
<b>Total Personnel Services</b>	<b>913,052</b>	<b>917,962</b>	<b>934,172</b>	<b>905,334</b>	<b>997,145</b>
Contractual Services					
Landfill Contract	8,179	12,575	8,158	8,230	12,000
County Tipping Fee	134,106	137,226	131,751	134,117	130,000
Recycling Program	10,333	13,705	12,209	13,000	16,000
Leaf Disposal	15,600	20,800	26,750	10,458	29,000
Other	7,419	7,461	7,340	16,603	19,000
<b>Total Contractual Services</b>	<b>175,637</b>	<b>191,767</b>	<b>186,208</b>	<b>182,408</b>	<b>206,000</b>
Materials and Supplies					
Office Supplies	625	743	122	706	1,200
General Equipment / Tools	4,607	3,054	2,837	3,329	5,000
Uniforms	3,080	9,522	4,317	3,147	5,000
Other	-	-	-	-	-
<b>Total Materials and Supplies</b>	<b>8,312</b>	<b>13,319</b>	<b>7,276</b>	<b>7,182</b>	<b>11,200</b>
Miscellaneous					
Reserve for Damages	1,122	140	320	-	1,000
Other	318	338	490	826	1,000
<b>Total Miscellaneous</b>	<b>1,440</b>	<b>478</b>	<b>810</b>	<b>826</b>	<b>2,000</b>
<b>Total Expenditures</b>	<b>1,098,441</b>	<b>1,123,526</b>	<b>1,128,466</b>	<b>1,095,750</b>	<b>1,216,345</b>
<b>Excess (Deficiency) of Revenues over Expenditures</b>	<b>126,450</b>	<b>131,607</b>	<b>109,110</b>	<b>272,245</b>	<b>134,255</b>

# Refuse Operating

	Actual 2016 (\$)	Actual 2017 (\$)	Actual 2018 (\$)	Actual 2019 (\$)	Budget 2020 (\$)
<b>Other Financing Sources and Uses:</b>					
Transfers Out					
To Capital Equipment	(157,684)	-	-	(39,926)	(320,000)
To Service Center	(48,722)	(47,286)	(41,369)	(47,675)	(57,091)
To Motor Pool	(48,782)	(59,072)	(49,334)	(59,700)	(61,940)
<b>Total Other Financing Sources and Uses</b>	<b>(255,188)</b>	<b>(106,358)</b>	<b>(90,703)</b>	<b>(147,301)</b>	<b>(439,031)</b>
<b>Net Change in Fund Balance</b>	<b>(128,738)</b>	<b>25,249</b>	<b>18,407</b>	<b>124,944</b>	<b>(304,776)</b>
<b>Cash Balance, Jan. 1</b>	<b>633,256</b>	<b>506,457</b>	<b>526,977</b>	<b>541,537</b>	<b>668,237</b>
<b>Add: Receipts</b>	1,224,891	1,255,133	1,237,576	1,367,995	1,350,600
<b>Less: Disbursements</b>	(1,351,690)	(1,234,613)	(1,223,016)	(1,241,295)	(1,648,650)
<b>Cash Balance, Dec. 31</b>	<b>506,457</b>	<b>526,977</b>	<b>541,537</b>	<b>668,237</b>	<b>370,187</b>
<b>Less: Outstanding Encumbrances</b>	<b>(8,007)</b>	<b>(3,093)</b>	<b>(6,837)</b>	<b>(8,274)</b>	<b>(15,000)</b>
<b>Unencumbered Fund Balance, Dec. 31</b>	<b>498,450</b>	<b>523,884</b>	<b>534,700</b>	<b>659,963</b>	<b>355,187</b>

# Refuse Equipment Replacement

The primary function of this fund is to account for the replacement of refuse capital equipment. All refuse capital equipment will be purchased by this fund.

	Actual 2016 (\$)	Actual 2017 (\$)	Actual 2018 (\$)	Actual 2019 (\$)	Budget 2020 (\$)
<b>Revenue</b>					
Miscellaneous	-	-	-	-	-
<b>Total Revenue</b>	-	-	-	-	-
<b>Expenditures</b>					
Capital Equipment					
Refuse Equipment	-	-	-	-	20,000
Refuse Vehicles	-	-	-	-	300,000
Other	-	-	-	-	-
<b>Total Capital Equipment</b>	-	-	-	-	<b>320,000</b>
<b>Total Expenditures</b>	-	-	-	-	<b>320,000</b>
<b>Excess (Deficiency) of Revenues over Expenditures</b>	-	-	-	-	<b>(320,000)</b>
<b>Other Financing Sources and Uses:</b>					
Transfers In					
From Refuse Fund	-	-	-	-	320,000
Transfers Out					
To Refuse Fund	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Other Financing Sources and Uses</b>	-	-	-	-	<b>320,000</b>
<b>Net Change in Fund Balance</b>	-	-	-	-	-
	Actual 2016 (\$)	Actual 2017 (\$)	Actual 2018 (\$)	Actual 2019 (\$)	Budget 2020 (\$)
<b>Cash Balance, Jan. 1</b>	-	-	-	-	-
<b>Add: Receipts</b>	-	-	-	-	320,000
<b>Less: Disbursements</b>	-	-	-	-	(320,000)
<b>Cash Balance, Dec. 31</b>	-	-	-	-	-
<b>Less: Outstanding Encumbrances</b>	-	-	-	-	-
<b>Unencumbered Fund Balance, Dec. 31</b>	-	-	-	-	-

# Enterprise Funds

Enterprise Funds operate as independent functions. All costs in providing water, sanitary sewer and stormwater services are covered by fees for service. Capital improvement / equipment replacement funds are in place to separately account for those expenses.

# Water Operating

Personnel supported by this fund are responsible for the production and purchase of water, maintenance and operation of the water filtration plant, softening plants, water production wells, water lines, valves, related buildings and water tower necessary to supply potable water to all Oakwood citizens and businesses. The fund supports three functions: Administration, Production/Treatment and Storage/Distribution.

	Actual 2016 (\$)	Actual 2017 (\$)	Actual 2018 (\$)	Actual 2019 (\$)	Budget 2020 (\$)
<b>Revenue</b>					
Water Service Charges	887,969	966,715	1,145,511	1,174,261	1,130,000
Interest	7,073	5,013	12,529	15,982	13,000
Miscellaneous	29,209	30,715	35,661	39,398	30,500
<b>Total Revenue</b>	<b>924,251</b>	<b>1,002,443</b>	<b>1,193,701</b>	<b>1,229,641</b>	<b>1,173,500</b>
<b>Expenditures</b>					
Personnel Services					
Salaries	366,368	357,960	339,516	345,292	399,265
Retirement	47,076	44,061	42,645	43,696	55,020
Workers Compensation	9,172	10,172	7,896	4,018	7,890
Health Insurance	64,732	64,597	68,146	78,055	89,060
Medicare	4,385	4,507	4,549	4,665	5,790
Other	6,715	17,555	4,544	11,060	5,305
<b>Total Personnel Services</b>	<b>498,448</b>	<b>498,852</b>	<b>467,296</b>	<b>486,786</b>	<b>562,330</b>
Contractual Services					
Utilities	99,506	90,218	89,682	101,780	110,400
Dayton Water Purchase	12,543	15,504	14,589	19,083	15,000
County Water Purchase	872	860	4,704	4,955	6,500
Consultants	2,626	7,510	7,484	2,611	28,500
Other	127,833	150,960	157,038	138,114	174,844
<b>Total Contractual Services</b>	<b>243,380</b>	<b>265,052</b>	<b>273,497</b>	<b>266,543</b>	<b>335,244</b>
Materials and Supplies					
Office Supplies	1,840	1,125	284	1,306	2,100
Chemicals / Softening Salt	120,962	97,775	123,822	133,240	120,000
General Equipment / Tools	5,297	4,088	4,983	11,356	10,500
Monitor & Control Equipment	-	-	-	-	2,000
Other	5,852	40,482	5,759	9,782	22,000
<b>Total Materials and Supplies</b>	<b>133,951</b>	<b>143,470</b>	<b>134,848</b>	<b>155,684</b>	<b>156,600</b>
Miscellaneous					
Other	22,172	-	3,307	241	7,300
<b>Total Miscellaneous</b>	<b>22,172</b>	<b>-</b>	<b>3,307</b>	<b>241</b>	<b>7,300</b>
<b>Total Expenditures</b>	<b>897,951</b>	<b>907,374</b>	<b>878,948</b>	<b>909,254</b>	<b>1,061,474</b>
<b>Excess (Deficiency) of Revenues over Expenditures</b>	<b>26,300</b>	<b>95,069</b>	<b>314,753</b>	<b>320,387</b>	<b>112,026</b>

# Water Operating

	Actual 2016 (\$)	Actual 2017 (\$)	Actual 2018 (\$)	Actual 2019 (\$)	Budget 2020 (\$)
<b>Other Financing Sources and Uses:</b>					
Transfers In					
From Water Equip. / Imp. Fund	-	-	-	-	-
Transfers Out					
To Water Equip. / Imp. Fund	(100,000)	(100,000)	(200,000)	(250,000)	-
To Service Center Fund	(43,412)	(42,134)	(23,372)	(40,336)	(50,874)
To Motor Pool	(23,108)	(27,984)	(36,866)	(28,280)	(29,340)
<b>Total Other Financing Sources and Uses</b>	<b>(166,520)</b>	<b>(170,118)</b>	<b>(260,238)</b>	<b>(318,616)</b>	<b>(80,214)</b>
<b>Net Change in Fund Balance</b>	<b>(140,220)</b>	<b>(75,049)</b>	<b>54,515</b>	<b>1,771</b>	<b>31,812</b>
<b>Cash Balance, Jan. 1</b>	<b>1,093,111</b>	<b>950,215</b>	<b>893,737</b>	<b>967,491</b>	<b>944,350</b>
<b>Add: Receipts</b>	924,251	1,002,443	1,193,701	1,229,641	1,173,500
<b>Less: Disbursements</b>	(1,067,147)	(1,058,921)	(1,119,947)	(1,252,782)	(1,127,333)
<b>Cash Balance, Dec. 31</b>	<b>950,215</b>	<b>893,737</b>	<b>967,491</b>	<b>944,350</b>	<b>990,517</b>
<b>Less: Outstanding Encumbrances</b>	<b>(18,767)</b>	<b>(26,259)</b>	<b>(46,963)</b>	<b>(10,645)</b>	<b>(25,000)</b>
<b>Unencumbered Fund Balance, Dec. 31</b>	<b>931,448</b>	<b>867,478</b>	<b>920,528</b>	<b>933,705</b>	<b>965,517</b>

# Water Improvement / Equipment Replacement

The primary function of this fund is to account for water system capital improvements and for the replacement of waterworks capital equipment. All waterworks capital improvements and capital equipment will be purchased by this fund.

	Actual 2016 (\$)	Actual 2017 (\$)	Actual 2018 (\$)	Actual 2019 (\$)	Budget 2020 (\$)
<b>Revenue</b>					
Miscellaneous	-	-	-	-	-
<b>Total Revenue</b>	-	-	-	-	-
<b>Expenditures</b>					
Capital Equipment					
Water Vehicles	126,278	-	-	-	-
Other	-	-	-	-	-
<b>Total Capital Equipment</b>	<b>126,278</b>	-	-	-	-
Capital Projects					
Ion Exchange Media Replacement	-	102,037	-	127,250	-
Plant #1 Roof Replacement	-	10,985	-	-	-
Meter Replacement - Springhouse	-	-	-	56,831	-
Vehicles	-	-	-	29,919	-
Water Valve Replacement Project	-	14,508	12,095	8,000	-
Water Main Repairs	-	-	-	-	-
Water Meter AMR System	60,403	-	-	-	-
Water System Repairs	-	29,110	-	18,577	30,000
<b>Total Capital Projects</b>	<b>60,403</b>	<b>156,640</b>	<b>12,095</b>	<b>240,577</b>	<b>30,000</b>
<b>Total Expenditures</b>	<b>186,681</b>	<b>156,640</b>	<b>12,095</b>	<b>240,577</b>	<b>30,000</b>
<b>Excess (Deficiency) of Revenues over Expenditures</b>	<b>(186,681)</b>	<b>(156,640)</b>	<b>(12,095)</b>	<b>(240,577)</b>	<b>(30,000)</b>
<b>Other Financing Sources and Uses:</b>					
Transfers In					
From Waterworks Fund	100,000	100,000	200,000	250,000	-
Other	-	-	-	-	-
<b>Total Other Financing Sources and Uses</b>	<b>100,000</b>	<b>100,000</b>	<b>200,000</b>	<b>250,000</b>	-
<b>Net Change in Fund Balance</b>	<b>(86,681)</b>	<b>(56,640)</b>	<b>187,905</b>	<b>9,423</b>	<b>(30,000)</b>
	Actual 2016 (\$)	Actual 2017 (\$)	Actual 2018 (\$)	Actual 2019 (\$)	Budget 2020 (\$)
<b>Cash Balance, Jan. 1</b>	<b>230,473</b>	<b>145,568</b>	<b>88,928</b>	<b>276,833</b>	<b>312,833</b>
<b>Add: Receipts</b>	100,000	100,000	200,000	250,000	-
<b>Less: Disbursements</b>	(184,905)	(156,640)	(12,095)	(214,000)	(56,577)
<b>Cash Balance, Dec. 31</b>	<b>145,568</b>	<b>88,928</b>	<b>276,833</b>	<b>312,833</b>	<b>256,256</b>
<b>Less: Outstanding Encumbrances</b>	<b>(3,988)</b>	-	-	<b>(26,577)</b>	-
<b>Unencumbered Fund Balance, Dec. 31</b>	<b>141,580</b>	<b>88,928</b>	<b>276,833</b>	<b>286,256</b>	<b>256,256</b>



# Sanitary Sewer Operating

The primary purpose of this fund is to act as a pass through account to pay Montgomery County and city of Dayton for processing sanitary sewage. Additionally, this account provides for the maintenance of underground sanitary sewer lines.

	Actual 2016 (\$)	Actual 2017 (\$)	Actual 2018 (\$)	Actual 2019 (\$)	Budget 2020 (\$)
<b>Revenue</b>					
Sewer Service Charges	1,498,910	1,097,483	1,774,124	1,830,723	1,750,000
Interest	7,802	5,763	13,912	20,982	14,000
Other	32,908	40,013	33,751	34,535	35,700
<b>Total Revenue</b>	<b>1,539,620</b>	<b>1,143,259</b>	<b>1,821,787</b>	<b>1,886,240</b>	<b>1,799,700</b>
<b>Expenditures</b>					
<b>Personnel Services</b>					
Salaries	241,450	241,815	212,485	211,167	238,880
Retirement	29,101	30,030	26,746	26,589	32,795
Workers Compensation	5,713	6,397	5,546	2,068	5,540
Health Insurance	48,527	51,101	51,893	56,026	59,980
Medicare	2,707	2,840	2,727	2,761	3,465
Other	4,228	15,896	2,876	9,009	3,240
<b>Total Personnel Services</b>	<b>331,726</b>	<b>348,079</b>	<b>302,273</b>	<b>307,620</b>	<b>343,900</b>
<b>Contractual Services</b>					
Sewer Charges - Dayton	399,927	399,166	399,495	400,000	400,000
Sewer Charges - Moraine	9,511	10,000	9,939	541,847	645,000
Sewer Charges - Carrmonte	172,513	60,000	143,866	30,059	-
Sewer Charges - Beavercreek	471,688	474,605	544,881	133,093	-
Sewer Line Maintenance	4,283	9,769	6,227	6,866	10,000
Other	23,928	21,561	22,101	20,920	32,850
<b>Total Contractual Services</b>	<b>1,081,850</b>	<b>975,101</b>	<b>1,126,509</b>	<b>1,132,785</b>	<b>1,087,850</b>
<b>Materials and Supplies</b>					
Office Supplies	996	1,125	284	1,113	2,300
General Equipment / Tools	4,620	1,183	3,975	8,651	6,400
Other	648	2,198	762	-	2,750
<b>Total Materials and Supplies</b>	<b>6,264</b>	<b>4,506</b>	<b>5,021</b>	<b>9,764</b>	<b>11,450</b>
<b>Miscellaneous</b>					
Other	1,197	4,511	-	642	4,250
<b>Total Miscellaneous</b>	<b>1,197</b>	<b>4,511</b>	<b>-</b>	<b>642</b>	<b>4,250</b>
<b>Total Expenditures</b>	<b>1,421,037</b>	<b>1,332,197</b>	<b>1,433,803</b>	<b>1,450,811</b>	<b>1,447,450</b>
<b>Excess (Deficiency) of Revenues over Expenditures</b>	<b>118,583</b>	<b>(188,938)</b>	<b>387,984</b>	<b>435,429</b>	<b>352,250</b>

# Sanitary Sewer Operating

	Actual 2016 (\$)	Actual 2017 (\$)	Actual 2018 (\$)	Actual 2019 (\$)	Budget 2020 (\$)
<b>Other Financing Sources and Uses:</b>					
Transfers Out					
To Sewer Equip. / Imp. Fund	-	(100,000)	(100,000)	(200,000)	(200,000)
To Service Center Fund	(27,497)	(26,686)	(23,347)	(25,541)	(32,220)
To Motor Pool	(5,134)	(6,218)	(5,193)	(6,284)	(6,520)
Payment of Borrowed Funds					
Hatcher's Plat	(12,930)	-	-	-	-
<b>Total Other Financing Sources and Uses</b>	<b>(45,561)</b>	<b>(132,904)</b>	<b>(128,540)</b>	<b>(231,825)</b>	<b>(238,740)</b>
<b>Net Change in Fund Balance</b>	<b>73,022</b>	<b>(321,842)</b>	<b>259,444</b>	<b>203,604</b>	<b>113,510</b>
<b>Cash Balance, Jan. 1</b>	<b>977,459</b>	<b>1,070,865</b>	<b>807,808</b>	<b>1,074,885</b>	<b>1,339,932</b>
<b>Add: Receipts</b>	1,539,620	1,143,259	1,821,787	1,886,240	1,799,700
<b>Less: Disbursements</b>	(1,446,214)	(1,406,316)	(1,554,710)	(1,621,193)	(1,705,708)
<b>Cash Balance, Dec. 31</b>	<b>1,070,865</b>	<b>807,808</b>	<b>1,074,885</b>	<b>1,339,932</b>	<b>1,433,924</b>
<b>Less: Outstanding Encumbrances</b>	<b>(273,586)</b>	<b>(302,659)</b>	<b>(293,521)</b>	<b>(319,518)</b>	<b>(300,000)</b>
<b>Unencumbered Fund Balance, Dec. 31</b>	<b>797,279</b>	<b>505,149</b>	<b>781,364</b>	<b>1,020,414</b>	<b>1,133,924</b>

# Sanitary Sewer Improvement / Equipment Replacement

The primary function of this fund is account for sanitary sewer system capital improvements and for the replacement of sanitary sewer capital equipment. All sanitary sewer capital improvements and capital equipment will be purchased by this fund.

	Actual 2016 (\$)	Actual 2017 (\$)	Actual 2018 (\$)	Actual 2019 (\$)	Budget 2020 (\$)
<b>Revenue</b>					
Reimbursements	-	-	-	-	-
<b>Total Revenue</b>	-	-	-	-	-
<b>Expenditures</b>					
Capital Equipment					
Sewer Vehicles	18,031	-	-	-	330,000
Sewer Equipment	10,411	-	-	-	-
<b>Total Capital Equipment</b>	<b>28,442</b>	-	-	-	<b>330,000</b>
Capital Projects					
Water Meter AMR System	57,044	-	-	-	-
Sewer Repair	-	80,000	50,000	-	50,000
<b>Total Capital Projects</b>	<b>57,044</b>	<b>80,000</b>	<b>50,000</b>	-	<b>50,000</b>
<b>Total Expenditures</b>	<b>85,486</b>	<b>80,000</b>	<b>50,000</b>	-	<b>380,000</b>
<b>Excess (Deficiency) of Revenues over Expenditures</b>	<b>(85,486)</b>	<b>(80,000)</b>	<b>(50,000)</b>	-	<b>(380,000)</b>
<b>Other Financing Sources and Uses:</b>					
Transfers In					
From Sewer Disposal Fund	-	100,000	100,000	200,000	200,000
Transfers Out					
To Sewer Disposal Fund	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Other Financing Sources and Uses</b>	-	<b>100,000</b>	<b>100,000</b>	<b>200,000</b>	<b>200,000</b>
<b>Net Change in Fund Balance</b>	<b>(85,486)</b>	<b>20,000</b>	<b>50,000</b>	<b>200,000</b>	<b>(180,000)</b>
<b>Cash Balance, Jan. 1</b>	<b>297,062</b>	<b>208,957</b>	<b>229,067</b>	<b>329,067</b>	<b>529,067</b>
<b>Add: Receipts</b>	-	100,000	100,000	200,000	200,000
<b>Less: Disbursements</b>	(88,105)	(79,890)	-	-	(380,000)
<b>Cash Balance, Dec. 31</b>	<b>208,957</b>	<b>229,067</b>	<b>329,067</b>	<b>529,067</b>	<b>349,067</b>
<b>Less: Outstanding Encumbrances</b>	-	(110)	-	-	-
<b>Unencumbered Fund Balance, Dec. 31</b>	<b>208,957</b>	<b>228,957</b>	<b>329,067</b>	<b>529,067</b>	<b>349,067</b>

# Stormwater Operating

This fund accounts for the expenses associated with managing stormwater runoff in compliance with the EPA's National Pollutant Discharge Elimination System (NPDES) standards. Citizens are charged a stormwater management fee along with their monthly water, sewer and refuse bills to cover these expenses. This fund was established by Ordinance No. 4758 dated November 5, 2012.

	Actual 2016 (\$)	Actual 2017 (\$)	Actual 2018 (\$)	Actual 2019 (\$)	Budget 2020 (\$)
<b>Revenue</b>					
Stormwater Charges	275,691	316,320	319,828	318,724	458,435
Interest	-	-	-	3,764	2,300
Other	6,386	8,515	6,368	8,840	6,600
<b>Total Revenue</b>	<b>282,077</b>	<b>324,835</b>	<b>326,196</b>	<b>331,328</b>	<b>467,335</b>
<b>Expenditures</b>					
Personnel Services					
Salaries	129,444	143,828	139,367	165,343	175,755
Retirement	15,687	17,520	17,892	20,373	24,075
Workers Compensation	3,103	3,455	3,796	2,324	3,800
Health Insurance	23,112	25,800	26,634	35,116	34,890
Medicare	1,597	1,883	1,884	2,199	2,550
Other	1,800	1,551	1,569	1,790	1,815
<b>Total Personnel Services</b>	<b>174,743</b>	<b>194,037</b>	<b>191,142</b>	<b>227,145</b>	<b>242,885</b>
Contractual Services					
Service Contracts	3,958	3,854	3,610	4,680	5,000
Landfill Contract	10,000	21,374	29,925	21,395	30,000
Storm Sewer Maintenance	1,123	219	219	219	11,000
Other	4,154	3,298	20,762	3,091	10,200
<b>Total Contractual Services</b>	<b>19,235</b>	<b>28,745</b>	<b>54,516</b>	<b>29,385</b>	<b>56,200</b>
Materials and Supplies					
Office Supplies	410	418	122	706	1,000
General Equipment / Tools	380	6,369	-	247	750
Curb and Catch Basin Repair	4,556	5,718	12,602	3,727	40,000
Other	371	1,681	835	640	2,000
<b>Total Materials and Supplies</b>	<b>5,717</b>	<b>14,186</b>	<b>13,559</b>	<b>5,320</b>	<b>43,750</b>
Miscellaneous					
Other	-	500	200	-	3,025
<b>Total Miscellaneous</b>	<b>-</b>	<b>500</b>	<b>200</b>	<b>-</b>	<b>3,025</b>
<b>Total Expenditures</b>	<b>199,695</b>	<b>237,468</b>	<b>259,417</b>	<b>261,850</b>	<b>345,860</b>
<b>Excess (Deficiency) of Revenues over Expenditures</b>	<b>82,382</b>	<b>87,367</b>	<b>66,779</b>	<b>69,478</b>	<b>121,475</b>

# Stormwater Operating

	Actual 2016 (\$)	Actual 2017 (\$)	Actual 2018 (\$)	Actual 2019 (\$)	Budget 2020 (\$)
<b>Other Financing Sources and Uses:</b>					
Transfers / Advances Out					
To Stormwater Equip. / Imp. Fund	-	-	(200,000)	-	(20,000)
To Service Center Fund	(15,073)	(14,629)	(12,800)	(14,005)	(17,664)
To Motor Pool	(5,134)	(6,218)	(5,193)	(6,284)	(6,520)
<b>Total Other Financing Sources and Uses</b>	<b>(20,207)</b>	<b>(20,847)</b>	<b>(217,993)</b>	<b>(20,289)</b>	<b>(44,184)</b>
<b>Net Change in Fund Balance</b>	<b>62,175</b>	<b>66,520</b>	<b>(151,214)</b>	<b>49,189</b>	<b>77,291</b>
<b>Cash Balance, Jan. 1</b>	<b>146,794</b>	<b>217,800</b>	<b>272,842</b>	<b>121,823</b>	<b>171,680</b>
<b>Add: Receipts</b>	282,077	324,835	326,196	331,328	467,335
<b>Less: Disbursements</b>	(211,071)	(269,793)	(477,215)	(281,471)	(393,419)
<b>Cash Balance, Dec. 31</b>	<b>217,800</b>	<b>272,842</b>	<b>121,823</b>	<b>171,680</b>	<b>245,596</b>
<b>Less: Outstanding Encumbrances</b>	<b>(10,167)</b>	-	<b>(1,645)</b>	<b>(3,375)</b>	-
<b>Unencumbered Fund Balance, Dec. 31</b>	<b>207,633</b>	<b>272,842</b>	<b>120,178</b>	<b>168,305</b>	<b>245,596</b>

# Stormwater Improvement / Equipment Replacement

The primary function of this fund is to account for expenses in replacement of stormwater capital equipment and capital improvements required to maintain the storm sewer system.

	Actual 2016 (\$)	Actual 2017 (\$)	Actual 2018 (\$)	Actual 2019 (\$)	Budget 2020 (\$)
<b>Revenue</b>					
Reimbursements	-	-	-	-	-
<b>Total Revenue</b>	-	-	-	-	-
<b>Expenditures</b>					
Capital Equipment					
Stormwater Vehicles	-	-	12,504	-	-
Stormwater Equipment	-	-	-	-	-
<b>Total Capital Equipment</b>	-	-	<b>12,504</b>	-	-
Capital Projects					
Storm Sewer Repair	-	-	37,500	-	160,000
Contingency	-	-	-	-	-
<b>Total Capital Projects</b>	-	-	<b>37,500</b>	-	<b>160,000</b>
<b>Total Expenditures</b>	-	-	<b>50,004</b>	-	<b>160,000</b>
<b>Excess (Deficiency) of Revenues over Expenditures</b>	-	-	<b>(50,004)</b>	-	<b>(160,000)</b>
<b>Other Financing Sources and Uses:</b>					
Transfers In					
From Stormwater Fund	-	-	200,000	-	20,000
Transfers Out					
To Stormwater Fund	-	-	-	-	-
<b>Total Other Financing Sources and Uses</b>	-	-	<b>200,000</b>	-	<b>20,000</b>
<b>Net Change in Fund Balance</b>	-	-	<b>149,996</b>	-	<b>(140,000)</b>
<b>Cash Balance, Jan. 1</b>	-	-	-	<b>149,996</b>	<b>149,996</b>
<b>Add: Receipts</b>	-	-	200,000	-	20,000
<b>Less: Disbursements</b>	-	-	(50,004)	-	(160,000)
<b>Cash Balance, Dec. 31</b>	-	-	<b>149,996</b>	<b>149,996</b>	<b>9,996</b>
<b>Less: Outstanding Encumbrances</b>	-	-	-	-	-
<b>Unencumbered Fund Balance, Dec. 31</b>	-	-	<b>149,996</b>	<b>149,996</b>	<b>9,996</b>

# **City of Oakwood**

**2020**

# **Capital Improvement Program**

# 2020 Capital Improvement Program Summary

Improvement Type	2020	2021	2022	2023	2024	2025	2026	2027	2028 and beyond	Total
<b>General City Services:</b>										
Capital Equipment	203,500	943,000	168,600	157,500	133,000	288,000	230,000	278,000	464,000	<b>2,865,600</b>
Facilities Improvements	333,600	259,000	219,500	5,000	7,500	35,000	125,500	20,000	267,500	<b>1,272,600</b>
Fleet Management	206,000	142,000	104,000	431,000	377,000	616,000	387,000	237,000	439,000	<b>2,939,000</b>
Infrastructure Improvements	600,000	1,062,000	875,000	820,000	945,000	4,025,000	730,000	725,000	1,570,000	<b>11,352,000</b>
<b>Total General City Services</b>	<b>1,343,100</b>	<b>2,406,000</b>	<b>1,367,100</b>	<b>1,413,500</b>	<b>1,462,500</b>	<b>4,964,000</b>	<b>1,472,500</b>	<b>1,260,000</b>	<b>2,740,500</b>	<b>18,429,200</b>
<b>Refuse Equip. / Fleet</b>	<b>320,000</b>	<b>170,000</b>	<b>340,000</b>	<b>190,000</b>	<b>-</b>	<b>418,000</b>	<b>-</b>	<b>110,000</b>	<b>426,000</b>	<b>1,974,000</b>
<b>Water Equip. / Imp.</b>	<b>30,000</b>	<b>270,000</b>	<b>300,000</b>	<b>145,000</b>	<b>312,000</b>	<b>50,000</b>	<b>30,000</b>	<b>70,000</b>	<b>812,000</b>	<b>2,019,000</b>
<b>Sanitary Sewer Equip. / Imp.</b>	<b>380,000</b>	<b>50,000</b>	<b>150,000</b>	<b>50,000</b>	<b>170,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>90,000</b>	<b>1,040,000</b>
<b>Stormwater Equip. / Imp.</b>	<b>160,000</b>	<b>75,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>250,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>485,000</b>

The Capital Improvement Program (CIP) provides Council, the Budget Review Committee and Staff the opportunity to make future financial projections. Expenditures listed under the 2020 column are included in this budget and are expected to be made over the next twelve (12) months. Expenses listed under the 2021-2028 and beyond columns are preliminary considerations only and will be reevaluated again when preparing the 2021 budget.



# Capital Equipment

ID #	Description	2020	2021	2022	2023	2024	2025	2026	2027	2028 and beyond	Total
<b>ADMINISTRATION / COURT</b>											
•	Computer Equipment	40,000	40,000	40,000	60,000	40,000	40,000	40,000	40,000	40,000	380,000
•	Copy Machine - Administration	-	-	-	-	15,000	-	-	-	-	15,000
•	Court Software	-	-	-	-	-	-	-	120,000	-	120,000
•	Court Walkthrough Metal Detector	-	-	-	-	-	-	-	-	30,000	30,000
•	Financial Software	-	-	-	-	-	-	100,000	-	-	100,000
•	HP Laser Printer	-	-	7,000	-	-	-	-	-	7,000	14,000
•	Security Badge System	-	-	-	-	-	-	-	-	10,000	10,000
•	Street Banner Replacement	-	15,000	-	15,000	-	15,000	-	15,000	15,000	75,000
<b>TOTAL ADMINISTRATION</b>		<b>40,000</b>	<b>55,000</b>	<b>47,000</b>	<b>75,000</b>	<b>55,000</b>	<b>55,000</b>	<b>140,000</b>	<b>175,000</b>	<b>102,000</b>	<b>744,000</b>
<b>PUBLIC SAFETY</b>											
•	Air Cylinder Filling System	-	20,000	-	-	-	-	-	-	-	20,000
•	Automatic External Defib. (x 2)	-	-	-	-	7,000	-	-	-	-	7,000
•	Copy Machine	-	-	-	-	15,000	-	-	-	-	15,000
•	Extraction and Stabilization Tools	50,000	-	-	-	-	-	-	-	50,000	100,000
•	Intoxilyzer - DUI Test Equip.	-	5,000	-	-	-	-	-	-	-	5,000
•	Life-Pak 15 (Medic 26)	-	-	-	-	-	-	30,000	-	-	30,000
•	Life-Pak 15 (Medic 27)	-	-	-	-	-	30,000	-	-	-	30,000
•	Life-Pak 15 (Engine 26)	-	-	30,000	-	-	-	-	-	-	30,000
•	Motorola ASTRO 25 Software Update	-	38,000	-	-	-	-	-	-	-	38,000
•	Soft Body Armor Replacement	-	20,000	-	-	-	-	20,000	-	-	40,000
•	Taser Weapons	-	-	5,000	-	-	-	-	5,000	-	10,000
•	Telephone Recording System	-	-	25,000	-	-	-	-	-	-	25,000
•	Thermal Imaging Camera	-	12,000	-	-	-	-	12,000	-	-	24,000
•	Weapons Replacement	-	-	-	-	-	10,000	-	-	-	10,000
<b>TOTAL PUBLIC SAFETY</b>		<b>50,000</b>	<b>95,000</b>	<b>60,000</b>	<b>-</b>	<b>22,000</b>	<b>40,000</b>	<b>62,000</b>	<b>5,000</b>	<b>50,000</b>	<b>384,000</b>
<b>BEAUTIFICATION</b>											
•	S-44 2012 John Deere Mower	-	-	15,000	-	-	-	-	-	-	15,000
•	S-46 2019 John Deere Z960M	-	-	-	-	-	-	-	-	15,000	15,000
•	S-98T 1997 Trailer, 18.5' (for mowers)	-	-	-	6,000	-	-	-	-	-	6,000
<b>TOTAL BEAUTIFICATION</b>		<b>-</b>	<b>-</b>	<b>15,000</b>	<b>6,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>15,000</b>	<b>36,000</b>

# Capital Equipment

ID #	Description	2020	2021	2022	2023	2024	2025	2026	2027	2028 and beyond	Total
<b>STREET MAINTENANCE &amp; REPAIR</b>											
● S-22	1994 John Deere Tractor F1145	20,000	-	-	-	-	-	-	-	-	20,000
● S-29	2000 Atlas Copco Air Compressor □	-	-	-	-	18,000	-	-	-	-	18,000
● S-33	1996 Wacker Pavement Roller, D880V, w/ Trailer	-	-	-	-	-	-	-	20,000	-	20,000
● S-34	2003 John Deere Tractor (411)	-	-	-	-	-	-	-	-	20,000	20,000
● S-35	2002 Kubota 7500DT Tractor	-	-	-	-	-	-	-	-	20,000	20,000
● S-36	1979 Ford Tractor	-	-	-	-	-	20,000	-	-	-	20,000
● S-37	1979 Ford Tractor	-	-	-	-	-	20,000	-	-	-	20,000
● S-39	1990 Amida Arrow Board	-	-	-	-	-	-	-	-	5,000	5,000
● S-40	1990 Amida Arrow Board	-	-	-	-	-	-	-	-	5,000	5,000
● S-49	2005 Toro Utility Vehicle	-	-	-	-	-	20,000	-	-	-	20,000
● S-81	2005 Bobcat Skid Steer Loader	-	-	-	-	-	40,000	-	-	-	40,000
● S-55T	1998 James Trailer 20' (for Safety Barrels)	-	-	-	-	-	-	-	-	6,000	6,000
● S-81T	2001 Cronkhite Trailer, 2400 EWA, 18' (for Bobcat)	-	-	-	-	-	-	-	-	6,000	6,000
●	Pre Wet De-icing System	-	20,000	-	-	-	-	-	-	-	20,000
● S-82S	1994 Henderson V-Box Salt Spreader	-	-	-	30,000	-	-	-	-	-	30,000
● S-86S	2003 Henderson V-Box Salt Spreader	-	30,000	-	-	-	-	-	-	-	30,000
● S-91S	1997 Henderson V-Box Salt Spreader	-	-	-	30,000	-	-	-	-	-	30,000
● S-93S	2001 Henderson V-Box Salt Spreader	-	-	-	-	-	-	-	-	30,000	30,000
●	Hot Mix Transporter	-	-	-	-	-	17,000	-	-	-	17,000
● S-80	Concrete Saw	-	-	-	-	-	-	8,000	-	-	8,000
<b>TOTAL STREET MAINTENANCE &amp; REPAIR</b>		<b>20,000</b>	<b>50,000</b>	<b>-</b>	<b>60,000</b>	<b>18,000</b>	<b>117,000</b>	<b>8,000</b>	<b>20,000</b>	<b>92,000</b>	<b>385,000</b>

# Capital Equipment

ID #	Description	2020	2021	2022	2023	2024	2025	2026	2027	2028 and beyond	Total
<b>LEISURE SERVICES</b>											
• S-38	2001 Kubota Tractor, L4310	-	17,500	-	-	-	-	-	-	-	17,500
• S-50	2015 John Deere Utility Vehicle	-	-	-	-	-	15,000	-	-	-	15,000
• S-51	John Deere XUV625i	-	18,000	-	-	-	-	-	-	18,000	36,000
• S-45	2011 John Deere Z950A Mower	-	15,000	-	-	-	-	-	-	15,000	30,000
• S-47	2018 Zero Turn Mower	-	-	-	-	-	-	-	-	15,000	15,000
• S-48	2017 John Deere 825E Gator	-	-	-	-	-	-	-	-	12,000	12,000
•	Adaptive Motion Trainer	-	-	-	5,500	-	-	-	-	5,500	11,000
•	Automatic Pool Cleaner	-	6,000	-	-	-	6,000	-	-	-	12,000
•	Copy Machine - OCC	-	-	-	-	15,000	-	-	-	-	15,000
•	Dog Park Sail Shade	-	6,500	-	-	-	-	-	-	6,500	13,000
•	EFX Cross Trainer	-	5,000	-	-	-	-	-	-	5,000	10,000
•	EFX Cross Trainer	-	-	-	5,000	-	-	-	-	5,000	10,000
•	Oblique Torso Machine	-	-	-	-	-	5,000	-	-	-	5,000
•	Old River Water Reel & 300' Mill Hose	15,000	-	-	-	-	-	-	15,000	-	30,000
•	Orchardly Park Swingset	-	-	-	-	-	-	5,000	-	-	5,000
•	Pool Diving Board Replacements	-	-	-	-	8,000	-	-	-	-	8,000
•	Pool Filter Replacement	10,000	-	-	-	-	-	-	-	-	10,000
•	Pool Furniture	-	8,000	-	-	-	-	-	8,000	-	16,000
•	Pool Heaters	-	-	18,000	-	-	-	-	-	18,000	36,000
•	Pool Pump - Main Pool	-	-	8,100	-	-	-	-	15,000	-	23,100
•	Power Seeder - Old River	-	8,000	-	-	-	-	-	-	-	8,000
•	Shafor Park Signage	-	8,000	-	-	-	-	-	-	-	8,000
•	Shafor Park Playground Equipment	-	400,000	-	-	-	-	-	-	-	400,000
•	Recumbent & Upright Exercise Bicycles	-	-	5,500	-	-	-	-	-	5,500	11,000
•	Recreation / Membership Software	55,000	-	-	-	-	-	-	-	-	55,000
•	Shafor Park Play Structure	-	215,000	-	-	-	-	-	-	-	215,000
•	Snow Plow & Spreader Attachment	8,500	-	-	-	-	-	-	-	8,500	17,000
•	Stair climber	5,000	-	-	-	-	-	-	-	5,000	10,000
•	Treadmill	-	-	-	6,000	-	-	-	-	6,000	12,000
•	Treadmill	-	6,000	-	-	-	-	-	-	6,000	12,000
•	Water Slide - Pool	-	-	15,000	-	-	-	-	-	-	15,000
<b>TOTAL LEISURE SERVICES</b>		<b>93,500</b>	<b>713,000</b>	<b>46,600</b>	<b>16,500</b>	<b>23,000</b>	<b>26,000</b>	<b>5,000</b>	<b>38,000</b>	<b>131,000</b>	<b>1,092,600</b>

# Capital Equipment

ID #	Description	2020	2021	2022	2023	2024	2025	2026	2027	2028 and beyond	Total
<b>PUBLIC WORKS</b>											
•	Column Lift	-	-	-	-	-	-	-	-	50,000	50,000
•	Vehicle Lift - Small	-	-	-	-	-	10,000	-	-	-	10,000
•	Vehicle Lift - Large	-	-	-	-	-	-	-	40,000	-	40,000
•	S-24 2001 Tennant Sweeper/Scrubber, 8200	-	30,000	-	-	-	-	-	-	-	30,000
•	S-27 1989 Allis-Chalmers Fork Lift, ACE 30	-	-	-	-	-	40,000	-	-	-	40,000
•	Copy Machine	-	-	-	-	15,000	-	-	-	-	15,000
•	Gate & Access System	-	-	-	-	-	-	15,000	-	-	15,000
•	Public Works Radio System	-	-	-	-	-	-	-	-	15,000	15,000
•	Welder	-	-	-	-	-	-	-	-	9,000	9,000
<b>TOTAL PUBLIC WORKS</b>		-	<b>30,000</b>	-	-	<b>15,000</b>	<b>50,000</b>	<b>15,000</b>	<b>40,000</b>	<b>74,000</b>	<b>224,000</b>
<b>TOTAL CAPITAL EQUIPMENT</b>		<b>203,500</b>	<b>943,000</b>	<b>168,600</b>	<b>157,500</b>	<b>133,000</b>	<b>288,000</b>	<b>230,000</b>	<b>278,000</b>	<b>464,000</b>	<b>2,865,600</b>

# Facilities Improvements

ID #	Description	2020	2021	2022	2023	2024	2025	2026	2027	2028 and beyond	Total
<b>ADMINISTRATION</b>											
•	Business District Seal & Stripe Parking Lot	7,500	-	7,500	-	7,500	-	7,500	-	7,500	37,500
•	Carpet Replacement Council Chambers	-	10,000	-	-	-	-	-	-	-	10,000
•	Chiller Replacement City Building	-	-	-	-	-	-	-	-	110,000	110,000
•	Seal City Building Parking Lot	-	5,000	-	5,000	-	5,000	-	5,000	5,000	25,000
<b>TOTAL ADMINISTRATION</b>		<b>7,500</b>	<b>15,000</b>	<b>7,500</b>	<b>5,000</b>	<b>7,500</b>	<b>5,000</b>	<b>7,500</b>	<b>5,000</b>	<b>122,500</b>	<b>182,500</b>
<b>SAFETY</b>											
•	Safety Dept. Living Quarters Flooring Replacement	-	-	-	-	-	-	-	-	40,000	40,000
•	Safety Dept. Hallway / Training Room Flooring Replacement	9,100	-	-	-	-	-	-	-	-	9,100
<b>TOTAL SAFETY</b>		<b>9,100</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>40,000</b>	<b>49,100</b>
<b>LEISURE SERVICES</b>											
•	OCC - Cabinets & Countertops - Teen Center	-	6,000	-	-	-	-	-	-	-	6,000
•	OCC - Carpet Replacement Lower Level & Greatroom	-	20,000	-	-	-	-	-	-	-	20,000
•	Floor - OCC Health Center	-	12,000	-	-	-	-	-	-	-	12,000
•	Floor - OCC Great Room	-	-	22,000	-	-	-	-	-	-	22,000
•	Furnace - Smith Gardens	-	8,000	-	-	-	-	-	-	-	8,000
•	Gardner Pool - Arbor Replacement	-	-	-	-	-	-	-	-	20,000	20,000
•	Gardner Pool - Diving Board Platform	16,000	-	-	-	-	-	-	-	-	16,000
•	Gardner Pool - Dri-Deck Pool	-	8,000	-	-	-	-	-	-	-	8,000
•	Gardner Pool - Guard Stands	6,000	-	-	-	-	-	-	-	-	6,000
•	Gardner Pool - Hot Water Heater	-	-	-	-	-	-	-	15,000	-	15,000
•	Gardner Pool - Paint and Repair	-	18,000	-	-	-	-	18,000	-	-	36,000
•	Gardner Pool - Pool Deck Replacement	125,000	-	-	-	-	-	-	-	-	125,000
•	Heating System - OCC	-	-	75,000	-	-	-	-	-	-	75,000
•	Orchardly Park Shelter	-	65,000	-	-	-	-	-	-	-	65,000
•	Shafor Park Shelter	-	-	65,000	-	-	-	-	-	-	65,000
•	Wall Repair - Gardner Pool Brick Wall	20,000	-	-	-	-	-	-	-	-	20,000
•	Wall Repair (East) - Gardner Pool	-	-	50,000	-	-	-	-	-	-	50,000
•	Wallpaper / Paint OCC Great Room / Hallway	-	7,000	-	-	-	-	-	-	-	7,000
<b>TOTAL LEISURE SERVICES</b>		<b>167,000</b>	<b>144,000</b>	<b>212,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>18,000</b>	<b>15,000</b>	<b>20,000</b>	<b>576,000</b>

# Facilities Improvements

ID #	Description	2020	2021	2022	2023	2024	2025	2026	2027	2028 and beyond	Total
<b>PUBLIC WORKS</b>											
•	Foell Center - Carpet Replacement	-	-	-	-	-	-	-	-	25,000	25,000
•	Foell Center - Generator	-	-	-	-	-	30,000	-	-	-	30,000
•	Foell Center - Parking Lot Resurface	-	-	-	-	-	-	100,000	-	-	100,000
•	Foell Center - Interior Painting	-	-	-	-	-	-	-	-	10,000	10,000
•	Foell Center - A/C Units	-	-	-	-	-	-	-	-	25,000	25,000
•	Foell Center - Storage Building	150,000	-	-	-	-	-	-	-	-	150,000
•	Foell Fuel Station	-	-	-	-	-	-	-	-	25,000	25,000
•	Recycling Center Improvements	-	100,000	-	-	-	-	-	-	-	100,000
<b>TOTAL PUBLIC WORKS</b>		<b>150,000</b>	<b>100,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>30,000</b>	<b>100,000</b>	<b>-</b>	<b>85,000</b>	<b>465,000</b>
<b>TOTAL FACILITIES IMPROVEMENTS</b>		<b>333,600</b>	<b>259,000</b>	<b>219,500</b>	<b>5,000</b>	<b>7,500</b>	<b>35,000</b>	<b>125,500</b>	<b>20,000</b>	<b>267,500</b>	<b>1,272,600</b>

# Fleet Management

ID #	Description	2020	2021	2022	2023	2024	2025	2026	2027	2028 and beyond	Total
<b>ADMINISTRATION</b>											
• A-1	2016 Ford Explorer	-	-	-	-	-	-	35,000	-	-	35,000
• A-2	2015 Ford Fusion, 4-dr	-	-	-	-	-	20,000	-	-	-	20,000
<b>TOTAL ADMINISTRATION</b>		-	-	-	-	-	<b>20,000</b>	<b>35,000</b>	-	-	<b>55,000</b>
<b>PUBLIC SAFETY</b>											
• 10	2015 Ford Taurus Interceptor	-	-	52,000	-	-	-	-	-	52,000	104,000
• 20	2011 Dodge Charger, 4dr	52,000	-	-	-	-	-	-	52,000	-	104,000
• 30	2018 Ford Explorer	-	-	-	-	-	52,000	-	-	-	52,000
• 35	2018 Ford Fusion	-	-	-	-	-	-	-	-	20,000	20,000
• 40	2015 Ford Taurus Interceptor	-	-	52,000	-	-	-	-	-	52,000	104,000
• 45	2019 Ford Explorer	-	-	-	-	-	-	-	-	32,000	32,000
• 50	2020 Ford Explorer	-	-	-	-	-	-	52,000	-	-	52,000
• 60	2010 Dodge Charger, 4dr	-	-	-	-	-	52,000	-	-	-	52,000
• 65	2008 Dodge Durango	-	30,000	-	-	-	-	-	-	30,000	60,000
• 70	2018 Ford Explorer	-	-	-	-	-	52,000	-	-	-	52,000
• 75	2008 Dodge Dakota	-	32,000	-	-	-	-	-	-	-	32,000
• 80	2017 Ford Explorer Interceptor	-	-	-	-	52,000	-	-	-	-	52,000
• 85	2008 Ford Explorer	32,000	-	-	-	-	-	-	-	32,000	64,000
• Eng-26	2005 Spartan Fire Engine	-	-	-	-	-	-	300,000	-	-	300,000
• Eng-27	1996 Spartan Fire Truck	-	-	-	-	300,000	-	-	-	-	300,000
• Med-26	2005 Ford Ambulance, E45	-	-	-	-	-	250,000	-	-	-	250,000
• Med-27	1996 Ford Ambulance, III	-	-	-	250,000	-	-	-	-	-	250,000
<b>TOTAL PUBLIC SAFETY</b>		<b>84,000</b>	<b>62,000</b>	<b>104,000</b>	<b>250,000</b>	<b>352,000</b>	<b>406,000</b>	<b>352,000</b>	<b>52,000</b>	<b>218,000</b>	<b>1,880,000</b>
<b>BEAUTIFICATION</b>											
• S-61	2008 Ford Pickup, Ranger	-	15,000	-	-	-	-	-	-	-	15,000
• S-62	2017 F250 with Plow	-	-	-	-	-	-	-	35,000	-	35,000
• S-67	2001 Dodge Truck, RAM 3500, 4wd, w/ dump	37,000	-	-	-	-	-	-	-	-	37,000
• S-70	2004 Ford Pickup, F-150	-	-	-	25,000	-	-	-	-	-	25,000
• S-98	2014 Ford F150	-	-	-	-	-	-	-	-	25,000	25,000
<b>TOTAL BEAUTIFICATION</b>		<b>37,000</b>	<b>15,000</b>	-	<b>25,000</b>	-	-	-	<b>35,000</b>	<b>25,000</b>	<b>137,000</b>

# Fleet Management

ID #	Description	2020	2021	2022	2023	2024	2025	2026	2027	2028 and beyond	Total
<b>STREET MAINTENANCE &amp; REPAIR</b>											
● S-55	2008 F550 Truck w/ Bucket	-	-	-	-	-	-	-	150,000	-	150,000
● S-56	Truck w/ Bucket	-	-	-	-	-	-	-	-	120,000	120,000
● S-69	2005 Chevy Silverado K1500	-	35,000	-	-	-	-	-	-	-	35,000
● S-75	2016 GMC Sierra	-	-	-	-	-	-	-	-	36,000	36,000
● S-87	2009 International Dump Truck	-	-	-	120,000	-	-	-	-	-	120,000
● S-92	2011 Ford F650 Lowpro w/ Multi-lift 4X2	-	-	-	-	-	150,000	-	-	-	150,000
● S-95	2001 Ford Dump/Maint. Truck	85,000	-	-	-	-	-	-	-	-	85,000
<b>TOTAL STREET MAINTENANCE &amp; REPAIR</b>		<b>85,000</b>	<b>35,000</b>	<b>-</b>	<b>120,000</b>	<b>-</b>	<b>150,000</b>	<b>-</b>	<b>150,000</b>	<b>156,000</b>	<b>696,000</b>
<b>LEISURE SERVICES</b>											
● A-7	2019 Ford Escape	-	-	-	-	-	-	-	-	25,000	25,000
● S-42	2015 Ford F150	-	-	-	-	-	-	-	-	15,000	15,000
● S-71	2008 Ford Pickup. F250	-	30,000	-	-	-	-	-	-	-	30,000
<b>TOTAL LEISURE SERVICES</b>		<b>-</b>	<b>30,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>40,000</b>	<b>70,000</b>
<b>HEALTH</b>											
● A-8	2008 Ford Escape	-	-	-	-	25,000	-	-	-	-	25,000
<b>TOTAL HEALTH</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>25,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>25,000</b>
<b>PUBLIC WORKS</b>											
● S-53	2002 Ford Maint. Truck, F-250	-	-	-	-	-	40,000	-	-	-	40,000
● S-76	2008 GMC Sierra Truck 1500	-	-	-	36,000	-	-	-	-	-	36,000
<b>TOTAL PUBLIC WORKS</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>36,000</b>	<b>-</b>	<b>40,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>76,000</b>
<b>TOTAL FLEET MANAGEMENT</b>		<b>206,000</b>	<b>142,000</b>	<b>104,000</b>	<b>431,000</b>	<b>377,000</b>	<b>616,000</b>	<b>387,000</b>	<b>237,000</b>	<b>439,000</b>	<b>2,939,000</b>



# Infrastructure Improvements

ID #	Description	2020	2021	2022	2023	2024	2025	2026	2027	2028 and beyond	Total
<b>BEAUTIFICATION</b>											
•	Business District - Block Sign Number Replacement	-	-	-	-	-	-	-	-	15,000	15,000
•	Business District - Paver Replacement Project	-	-	50,000	-	-	-	-	-	-	50,000
•	Business District - Perennial & Shrub Replacement	25,000	-	-	-	-	-	-	-	-	25,000
•	Park Avenue Streetscape Improvements	-	20,000	-	-	-	-	-	-	-	20,000
<b>TOTAL BEAUTIFICATION</b>		<b>25,000</b>	<b>20,000</b>	<b>50,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>15,000</b>	<b>110,000</b>
<b>STREET MAINTENANCE &amp; REPAIR</b>											
•	Asphalt Street Program	200,000	450,000	450,000	450,000	450,000	450,000	450,000	450,000	450,000	3,800,000
•	Concrete Street Program	200,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	1,000,000
•	Far Hills Catch Basin and Manhole Repairs	-	-	-	80,000	-	-	-	-	-	80,000
•	Far Hills Avenue Resurfacing *	-	-	-	-	220,000	-	-	-	-	220,000
•	Far Hills Business District - Timber Wall Replacement	-	-	-	-	-	3,000,000	-	-	-	3,000,000
•	Guardrail Replacement - Ridgeway & Runnymede	-	-	-	-	-	-	-	-	50,000	50,000
•	Park Road Reconstruction	-	-	-	-	-	300,000	-	-	-	300,000
•	Shroyer Road Improvements	-	-	-	-	-	-	-	-	700,000	700,000
•	Street Sign Replacement	-	-	-	-	-	-	-	-	25,000	25,000
•	Traffic Signal Head Replacement	-	20,000	-	-	-	-	-	-	-	20,000
<b>TOTAL STREET MAINTENANCE &amp; REPAIR</b>		<b>400,000</b>	<b>570,000</b>	<b>550,000</b>	<b>630,000</b>	<b>770,000</b>	<b>3,850,000</b>	<b>550,000</b>	<b>550,000</b>	<b>1,325,000</b>	<b>9,195,000</b>

\*Far Hills Avenue Resurfacing is a federally funded project with 80% of the \$1.1M total cost (\$880,000) to be paid through the Ohio Department of Transportation, and 20% (\$220,000) to be paid by the city of Oakwood.

# Infrastructure Improvements

ID #	Description	2020	2021	2022	2023	2024	2025	2026	2027	2028 and beyond	Total
<b>LEISURE SERVICES</b>											
•	Orchardly Park Basketball Court	-	5,000	-	-	-	-	5,000	-	5,000	15,000
•	Orchardly Park - Fence	-	18,000	-	-	-	-	-	-	20,000	38,000
•	Orchardly Park-Playground Surface	-	55,000	-	-	-	-	-	-	-	55,000
•	Orchardly Park - Tennis Courts Repair	-	16,000	-	-	-	-	-	-	-	16,000
•	ORSC Under Ground Irrigation System	-	-	100,000	-	-	-	-	-	-	100,000
•	ORSC Parking Lot Seal / Stripe	-	-	-	15,000	-	-	-	-	15,000	30,000
•	Shafor Park Basketball Court	-	-	-	-	-	-	-	-	15,000	15,000
•	Shafor Park Splash Pad Vault	-	38,000	-	-	-	-	-	-	-	38,000
•	Shafor Park Splash Pad Upgrade	-	75,000	-	-	-	-	-	-	-	75,000
•	Shafor Park-Safety Surface	-	90,000	-	-	-	-	-	-	-	90,000
<b>TOTAL LEISURE SERVICES</b>		-	<b>297,000</b>	<b>100,000</b>	<b>15,000</b>	-	-	<b>5,000</b>	-	<b>55,000</b>	<b>472,000</b>
<b>SIDEWALK, CURB &amp; APRON</b>											
•	Program	175,000	175,000	175,000	175,000	175,000	175,000	175,000	175,000	175,000	1,575,000
<b>TOTAL SIDEWALK, CURB &amp; APRON</b>		<b>175,000</b>	<b>175,000</b>	<b>175,000</b>	<b>175,000</b>	<b>175,000</b>	<b>175,000</b>	<b>175,000</b>	<b>175,000</b>	<b>175,000</b>	<b>1,575,000</b>
<b>TOTAL INFRASTRUCTURE IMPROVEMENTS</b>		<b>600,000</b>	<b>1,062,000</b>	<b>875,000</b>	<b>820,000</b>	<b>945,000</b>	<b>4,025,000</b>	<b>730,000</b>	<b>725,000</b>	<b>1,570,000</b>	<b>11,352,000</b>

# Refuse Equipment / Fleet

ID #	Description	2020	2021	2022	2023	2024	2025	2026	2027	2028 and beyond	Total
<b>REFUSE EQUIPMENT</b>											
• S-64	2000 Kramer Allrad Loader, 620	-	-	-	-	-	90,000	-	-	-	90,000
• S-68	2000 Bandit Brush Chipper 250 XP	-	-	-	-	-	28,000	-	-	-	28,000
• S-89	2000 Kramer Allrad Loader, 420	-	-	-	-	-	-	-	90,000	-	90,000
• S-91	2016 Kramer Allrad Loader, 221F	-	-	-	-	-	-	-	-	90,000	90,000
<b>REFUSE FLEET</b>											
• S-01	2014 Kawasaki Mule, 4 Wheel	-	-	-	-	-	-	-	20,000	-	20,000
• S-02	2016 Kawasaki Mule, 4 Wheel	-	-	-	-	-	-	-	-	20,000	20,000
• S-03	2009 Cushman, 3 Wheel	-	-	20,000	-	-	-	-	-	20,000	40,000
• S-04	2009 Cushman, 3 Wheel	-	-	-	20,000	-	-	-	-	20,000	40,000
• S-05	2004 Cushman, 4 Wheel	20,000	-	-	-	-	-	-	-	20,000	40,000
• S-06	2004 Cushman, 4 Wheel	-	-	-	-	-	-	-	-	20,000	20,000
• S-07	2004 Cushman, 3 Wheel	-	-	-	-	-	-	-	-	20,000	20,000
• S-08	2002 Cushman, 3 Wheel	-	-	20,000	-	-	-	-	-	20,000	40,000
• S-09	2002 Cushman, 3 Wheel	-	20,000	-	-	-	-	-	-	20,000	40,000
• S-10	2002 Cushman, 3 Wheel	-	-	-	20,000	-	-	-	-	20,000	40,000
• S-73	2016 F-150 Pickup Truck w/ Plow	-	-	-	-	-	-	-	-	36,000	36,000
• S-77	2000 Crane Refuse Packer, Split Blade Truck (Back-up)	-	-	300,000	-	-	-	-	-	-	300,000
• S-78	2000 Crane Refuse Packer, Split Blade Truck (Primary)	-	-	-	-	-	300,000	-	-	-	300,000
• S-79	2008 International Refuse Packer, Split Blade Truck (Primary)	300,000	-	-	-	-	-	-	-	-	300,000
• S-82	2007 International 4400 w/ Multi-lift 4x2 w/ Plow & Box	-	-	-	150,000	-	-	-	-	-	150,000
• S-86	2004 International 4400 w/ Multi-lift 4x2 w/ Plow & Box	-	150,000	-	-	-	-	-	-	-	150,000
• S-93	2019 International 4400 w/ Multi-lift 4x2	-	-	-	-	-	-	-	-	120,000	120,000
<b>TOTAL REFUSE</b>		<b>320,000</b>	<b>170,000</b>	<b>340,000</b>	<b>190,000</b>	<b>-</b>	<b>418,000</b>	<b>-</b>	<b>110,000</b>	<b>426,000</b>	<b>1,974,000</b>

# Water Equipment / Improvements

ID #	Description	2020	2021	2022	2023	2024	2025	2026	2027	2028 and beyond	Total
<b>WATER EQUIPMENT</b>											
• W-11	2016 GMC Truck, 6H4, w/ Utility, C6500	-	-	-	-	-	-	-	-	150,000	150,000
• W-12	2007 Pickup Truck (Water. Prod. Asst. Supt.)	-	-	20,000	-	-	-	-	-	-	20,000
• W-14	EZ Valve Water Valve Insertion Machine	-	-	-	-	60,000	-	-	-	-	60,000
• W-15	Kubota Mini Excavator, KX41-2	-	-	-	-	-	-	-	-	30,000	30,000
• W-14T	Trailer - Trench Shoring	-	-	-	-	-	-	-	-	5,000	5,000
• W-15T	Cronkhite Trailer, 2400 EAL, 16' (for Kubota)	-	-	-	-	-	-	-	-	6,000	6,000
• W-13	2019 Chevrolet Colorado	-	-	-	-	-	-	-	-	30,000	30,000
• S-23	Kubota Backhoe Loader, B7100	-	-	-	-	-	-	-	-	30,000	30,000
• S-65	Case Backhoe Loader, 580B	-	-	-	-	100,000	-	-	-	-	100,000
• S-74	2012 GMC Sierra 1500 4X4	-	-	-	-	32,000	-	-	-	-	32,000
• W-76	2003 Dodge Dakota	-	-	-	30,000	-	-	-	-	-	30,000
• S-85	International Dump 440	-	140,000	-	-	-	-	-	-	-	140,000
•	Emergency Power Generator - 120 Springhouse	-	-	-	40,000	-	-	-	-	-	40,000
<b>WATER IMPROVEMENTS</b>											
•	Aberdeen Water Main Imp.	-	-	30,000	-	-	-	-	-	-	30,000
•	Caton/Far Hills Water Main Imp.	-	130,000	-	-	-	-	-	-	-	130,000
•	Ion Exchange Media Plant #1 Replacement	-	-	-	-	-	-	-	-	120,000	120,000
•	Ion Exchange Media Plant #2 Replacement	-	-	-	-	-	-	-	-	120,000	120,000
•	Lookout Ridge Water Main Imp.	-	-	-	-	-	50,000	-	-	-	50,000
•	Iron and Manganese Filter Rebuild	-	-	-	75,000	-	-	-	-	-	75,000
•	Roof Replacement - 120 Springhouse	-	-	-	-	-	-	-	-	20,000	20,000
•	Roof Replacement - Water Plant #1	-	-	-	-	-	-	-	-	35,000	35,000
•	Volusia Area Water Line Improvements	-	-	-	-	-	-	-	-	100,000	100,000
•	Water System Controls Upgrade 210 Shafor Water Plant	30,000	-	-	-	-	-	-	-	-	30,000
•	Water System Controls Upgrade Wells	-	-	-	-	-	-	-	-	30,000	30,000

# Water Equipment / Improvements

ID #	Description	2020	2021	2022	2023	2024	2025	2026	2027	2028 and beyond	Total
•	Water System Controls Upgrade 120 Springhouse Water Plant	-	-	-	-	-	-	30,000	-	-	30,000
•	Water Meter AMR System	-	-	-	-	120,000	-	-	-	-	120,000
•	Water Plant & Water Wells Meter Replacement - 210 Shafor	-	-	-	-	-	-	-	-	56,000	56,000
•	Water Plant Softening Units Replacement - 210 Shafor	-	-	-	-	-	-	-	50,000	-	50,000
•	Water Plant & Water Wells Meter Replacement - 120 Springhouse	-	-	-	-	-	-	-	-	40,000	40,000
•	Water Plant Softening Units Replacement - 120 Springhouse	-	-	-	-	-	-	-	-	40,000	40,000
•	Water Tower Painting	-	-	250,000	-	-	-	-	-	-	250,000
•	Water Tower Repairs and Improvements	-	-	-	-	-	-	-	20,000	-	20,000
<b>TOTAL WATER</b>		<b>30,000</b>	<b>270,000</b>	<b>300,000</b>	<b>145,000</b>	<b>312,000</b>	<b>50,000</b>	<b>30,000</b>	<b>70,000</b>	<b>812,000</b>	<b>2,019,000</b>

# Sanitary Sewer Equipment / Improvements

ID #	Description	2020	2021	2022	2023	2024	2025	2026	2027	2028 and beyond	Total
<b>SANITARY SEWER EQUIPMENT</b>											
• S-31	Sreco Sewer Jet with Trailer	-	-	-	-	-	-	-	-	40,000	40,000
• S-63	New Holland Backhoe Loader, 555E	-	-	100,000	-	-	-	-	-	-	100,000
• W-10	2002 Vactor Truck	330,000	-	-	-	-	-	-	-	-	330,000
<b>SANITARY SEWER IMPROVEMENTS</b>											
•	Sanitary Sewer Repair	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	450,000
•	Water Meter AMR System	-	-	-	-	120,000	-	-	-	-	120,000
<b>TOTAL SANITARY SEWER</b>		<b>380,000</b>	<b>50,000</b>	<b>150,000</b>	<b>50,000</b>	<b>170,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>90,000</b>	<b>1,040,000</b>

# Stormwater Equipment / Improvements

ID #	Description	2020	2021	2022	2023	2024	2025	2026	2027	2028 and beyond	Total
<b>STORMWATER EQUIPMENT</b>											
•	Ridgewood Storm Sewer Improvement	160,000	-	-	-	-	-	-	-	-	160,000
•	S-30 1998 ODB Leaf Vacuum	-	75,000	-	-	-	-	-	-	-	75,000
•	S-20 2002 Johnston Street Sweeper	-	-	-	-	-	250,000	-	-	-	250,000
<b>TOTAL STORMWATER</b>		<b>160,000</b>	<b>75,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>250,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>485,000</b>

**COMMUNITY INFORMATION**

INCORPORATED AS A VILLAGE .....	JULY 15, 1907
FIRST PUBLIC MEETING .....	FEBRUARY 18, 1908
PROCLAIMED A "CITY" .....	JANUARY 1, 1931
ESTABLISHED COUNCIL / MANAGER FORM OF GOVERNMENT .....	MAY 5, 1931
CHARTER ADOPTED .....	JULY 1, 1960
CHARTER AMENDED .....	NOVEMBER 8, 1988
AREA .....	2.20 SQUARE MILES
PARK LANDS AND NATURAL AREAS .....	64.18 ACRES
POPULATION (2010 CENSUS) .....	9,202
REGISTERED VOTERS .....	6,913
ASSESSED VALUATION (2019-2020) .....	\$332,783,070
TOTAL PROPERTY TAX RATE (2019-2020) .....	\$177.34 PER \$1,000
EFFECTIVE RESIDENTIAL PROPERTY TAX RATE (2019-2020) * .....	\$106.16 PER \$1,000

<b>INSIDE MILLAGE:</b>		
	<u>TOTAL</u>	<u>EFF.</u>
SCHOOL	4.72	4.72
COUNTY	1.70	1.70
CITY	3.58	3.58
SINCLAIR COMM	-	-
WRIGHT LIBRARY	-	-
<b>TOTAL INSIDE</b>	<b>10.00</b>	<b>10.00</b>

<b>OUTSIDE MILLAGE:</b>		
	<u>TOTAL</u>	<u>EFF.</u>
SCHOOL	137.93	70.32
COUNTY	17.24	15.78
CITY	6.47	4.74
SINCLAIR COMM	4.20	3.98
WRIGHT LIBRARY	1.50	1.34
<b>TOTAL OUTSIDE</b>	<b>167.34</b>	<b>96.16</b>

<b>INSIDE AND OUTSIDE MILLAGE:</b>		
	<u>TOTAL</u>	<u>EFF.</u>
SCHOOL	142.65	75.04
COUNTY	18.94	17.48
CITY	10.05	8.32
SINCLAIR COLLEGE	4.20	3.98
WRIGHT LIBRARY	1.50	1.34
<b>TOTAL COMBINED</b>	<b>177.34</b>	<b>106.16</b>

<b>PROPERTY TAX VALUATION (2019-2020)</b>	
RESIDENTIAL REAL ESTATE	\$ 316,712,130
COMMERCIAL REAL ESTATE	13,158,650
TANGIBLE PERSONAL PROPERTY	2,912,290
<b>TOTAL PROPERTY VALUATION</b>	<b>\$ 332,783,070</b>

\* Actual annual property tax bills are based on the "EFFECTIVE" rate and not on the "TOTAL" rate.



**COMMUNITY INFORMATION**

**PAVED STREETS**  
 Centerline Miles .....48 Miles  
 Lane Miles .....51 Miles

**SIGNALIZED INTERSECTIONS.....17**

**SIDEWALKS.....53 Miles**

**SEWER .....39 Miles**

**WATER .....44 Miles**

**FIRE HYDRANTS .....345**

**STORM SEWER LINES .....33 Miles**

**SINGLE FAMILY HOMES .....3,209**

**CONDOMINIUMS:**

<u>Address</u>	<u># of Units</u>
635 Far Hills Avenue	12
915 / 927 Far Hills Avenue	8
1211 Far Hills Avenue	48
2200 Far Hills Avenue	12
333 Oakwood Avenue	27
310-320 Old River Trail	<u>84</u>
Total Units	191

**MULTIPLE FAMILY RENTAL UNITS:**

	<u>Buildings</u>	<u>Units</u>
2 - Family	132	264
3 - Family	4	12
4 - Family	68	272
8 - Family	1	8
Apartment over Business	1	<u>1</u>
		557

**BUSINESS UNITS .....155**