

**CITY OF SAN RAFAEL
HOMELESSNESS SOLUTIONS WORKING GROUP**

January 14, 2025
6:00-7:30 PM

Second Floor – Emergency Operations Center
San Rafael Public Safety Center
1375 Fifth Avenue, San Rafael, CA

Watch Online: <https://us02web.zoom.us/j/81713924379>

AGENDA

Welcome and Introductions (5 minutes)

- Introductions of all City Staff members, facilitator Lorenzo Jones, and new group members.

Purpose of the Working Group (5 minutes)

- City Staff discuss the group's purpose.

Recap of Blue Sky Activity (20 minutes)

- Review responses from the "Blue Sky Activity" in Meeting One.

Small Group Discussion (50 minutes)

- Participants will divide into 4-5 small groups, as influenced by their own category preference.
- Each small group will brainstorm ideas, strategies, and identify challenges or highlight needs within their respective categories.

Report Out and Action Item Follow Up (10 minutes)

- Small groups share one key idea or strategy and one key challenge discussed with the larger group.
- City Staff will provide follow-up information and responses to each group's strategies by the end of February, in preparation for the March session.

Adjournment

The virtual viewing option will only be available during agenda items 1-3. All meeting materials can be found at [Homelessness Solutions Working Group - San Rafael](#)



Homelessness Solutions Working Group

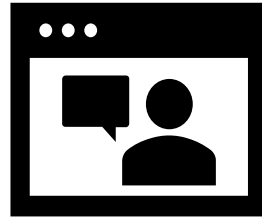
January 14, 2025



SAN RAFAEL

THE CITY WITH A MISSION

Zoom Presentation



Recording

The presentation portion of the meeting is being recorded and will be available on the City website.

Introductions

- San Rafael City Staff
 - John Stefanski, Assistant City Manager
 - Daniel Cooperman, Community Services Division Director
 - Rob Cleland, Sergeant, San Rafael Police – Special Operations Unit
 - Lynn Murphy, Mental Health Liaison
 - Mel Burnette, Senior Management Analyst
- Facilitator
 - Lorenzo Jones Consulting & Coaching Group
- New Working Group Members

Tonight's Agenda

- Purpose of the Working Group
- Recap of Blue Sky Activity
- Working Group Roadmap
- Small Group Discussions
 - Community Engagement & Funding Development
 - Expansion Of Services, Permanent Housing, and Shelter Development
 - San Rafael Camping Ordinance
- Large Group Report Out and Next Steps

Purpose of the Working Group

- The ideas and identified needs generated within each discussion group will inform the development of San Rafael's Strategic Action Plan for 2025.
- Participants serve as information ambassadors by sharing updates on the work being done and planned in San Rafael within their communities and networks.

Recap of Blue Sky Activity

*Participants discussed possibilities and identified needs or gaps in data and information on these three categories below during the **November 12th** Working Group meeting.*

Camping on Public
Property

Shelter & Housing

Services &
Programs

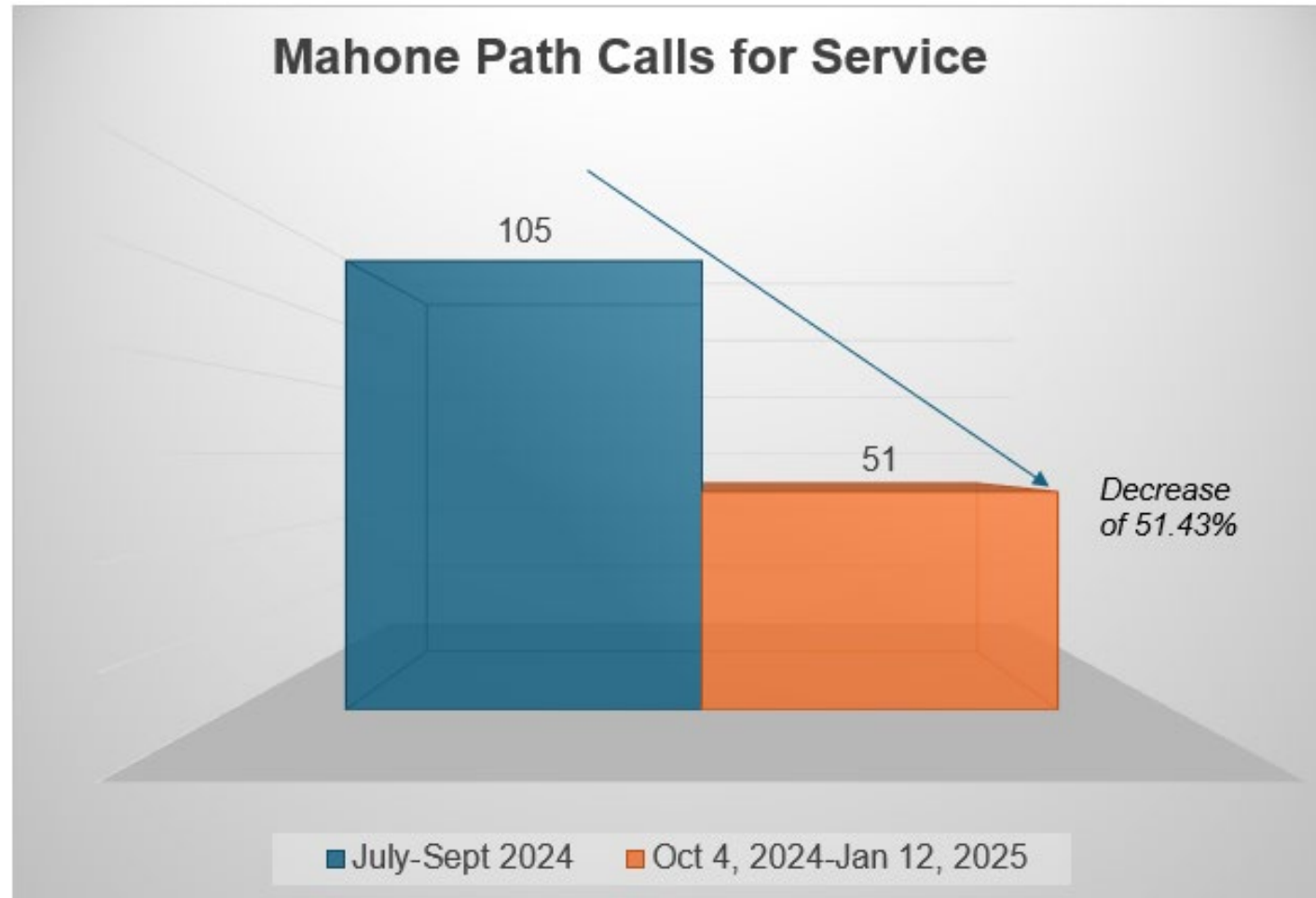
Camping on Public Property

- *Provide clarity on where camping is allowed.*
- Playgrounds and their 100 ft buffers have been added to the [Camping Ordinance Web Map](#)

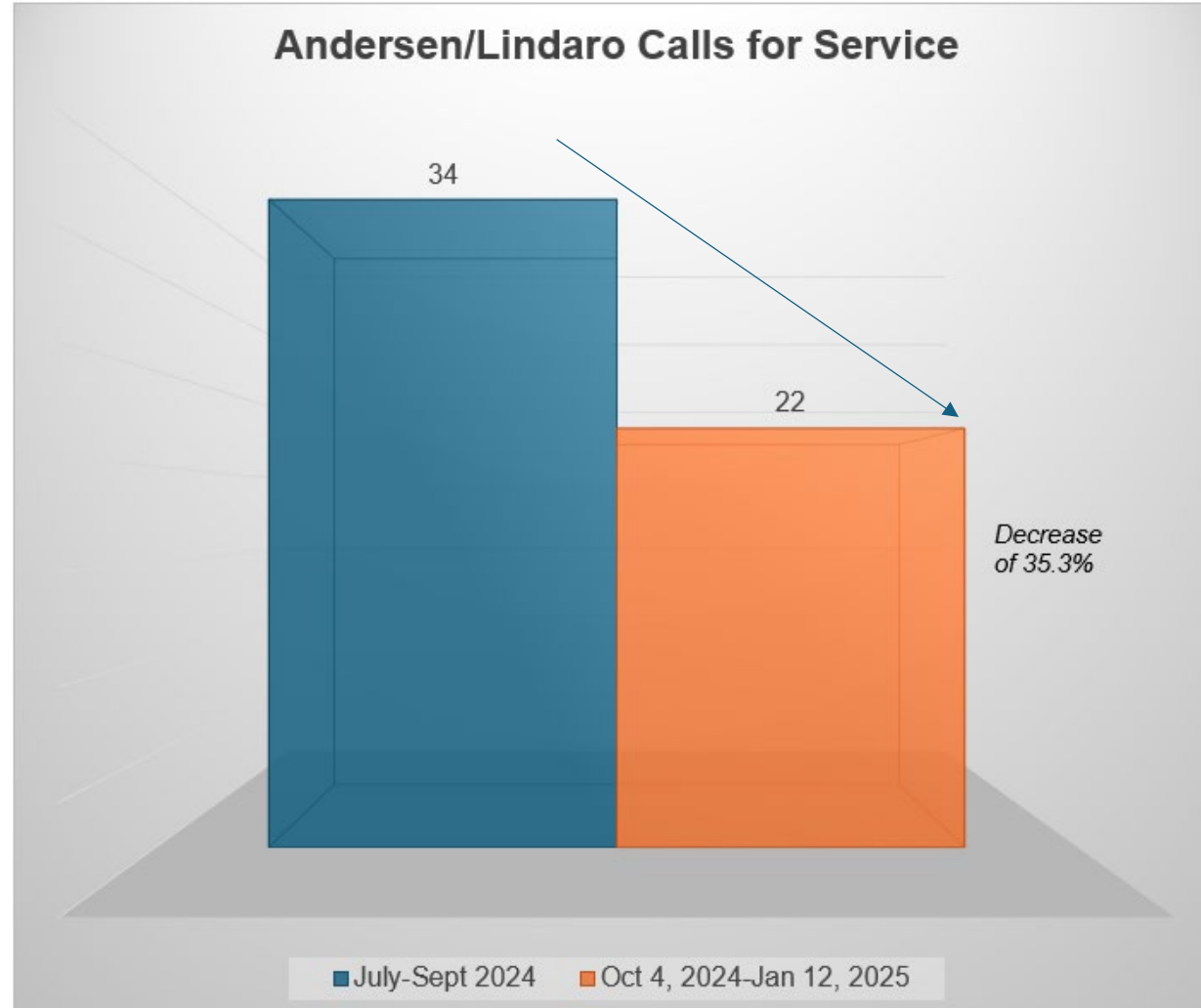


- Potential Legal Liability for further camping prohibitions
 - “State created danger” theory
 - Not adhering to representations from previous (*Boyd*) litigation

Camping on Public Property – Calls for Service: Mahon



Camping on Public Property – Calls for Service: Andersen



Shelter and Permanent Housing Development

- *Parallel development of shelter, interim housing, and permanent supportive housing.*
- Balancing the development of both is a priority for the City.
- San Rafael is actively exploring long-term solutions, including identifying locations and securing funding for an interim shelter program.

Shelter and Permanent Housing Development

- *Require builders to allocate affordable housing and build shelters or tiny homes.*
- San Rafael requires new residential developments of two or more units, with certain exceptions, to include either a percentage of affordable units or pay an in-lieu fee, which contributes to the City's Affordable Housing Trust Fund.
- Eligible projects for Trust Fund support include emergency shelters, permanent supportive housing, and transitional housing.

Community Engagement Responses

- *Establish a community wide tiny homes network/program*
- Several Bay Area counties, including San Francisco, San Mateo, Santa Clara, and Alameda operate networks of tiny home sites and navigation centers.
- These networks are funded through a combination of state and local resources, such as California Homeless Housing, Assistance and Prevention (HHAP) grants and as general fund budgets.
- They often involve the formation of Homelessness Subcommittees and Working Groups, which include stakeholders such as nonprofit leaders, members of the business community, and individuals with lived experience.

Community Engagement Responses

- *Mentorship program for individuals with lived experience of homelessness.*
- All Home is a nonprofit organization serving all nine Bay Area counties, working to coordinate innovative service delivery and build coalition-supported momentum to challenge systemic factors that perpetuate homelessness.
- The organization also offers an Emerging Leaders Program for individuals with lived experience.

Community Engagement Responses

- *Volunteer opportunities for the community.*
- The City may explore implementing a volunteer program in the future, but not at this time.
- Additionally, San Rafael has several community-based organizations (CBOs) that currently run volunteer programs.
- For a list of community partners, visit the [San Rafael Homelessness Division website](#).

Questions



SAN RAFAEL

THE CITY WITH A MISSION

Working Group Roadmap

November 2024

Kickoff and Blue Sky Responses:
Participants engage and provide blue sky ideas on large bucket categories of homelessness response.

March 2025

Final Small Group Products:
Groups finalize their work on both possible solutions and identified gaps or areas to gather additional data/information. Leading to inform the Homelessness Solutions Action Plan development.

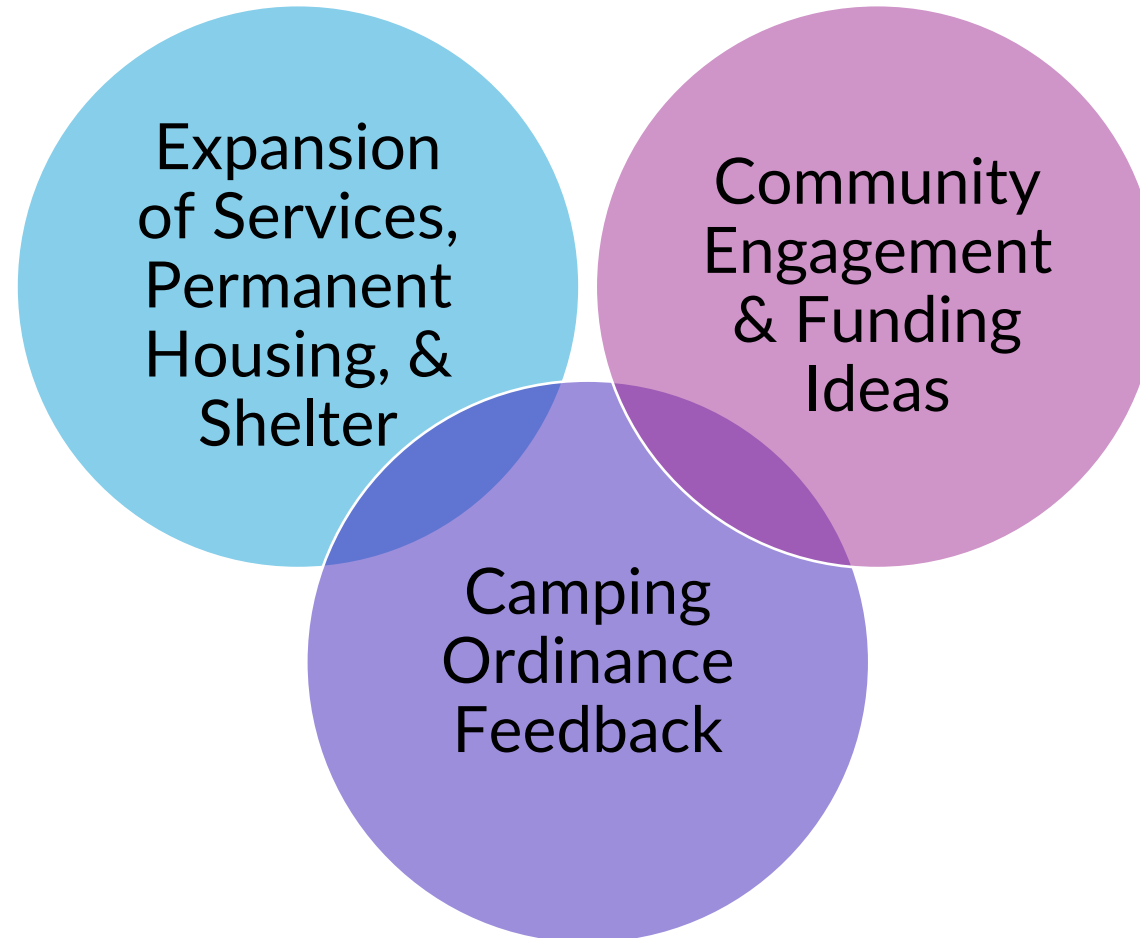
January 2025

Small Group Work: Small groups discuss other possible solutions for select aspects of response and future possibilities in San Rafael.

By Year End of 2025

San Rafael Homelessness Solutions Action Plan: City staff and consultants, alongside Marin County, collaborate to create a combined Homelessness Solutions Action Plan by the end of 2025. **Contributions from the HSWG to be reviewed and incorporated.**

Discussion Groups



Small Group Discussion



SAN RAFAEL

THE CITY WITH A MISSION

Small Group Discussion (Instructions)

- Each group will discuss their assigned category, analyze the supplemental information, propose 1-2 ideas and solutions, and identify potential needs.
- Goals of the Work Session:
 - Identify 1-2 possible solutions and ideas.
 - Discuss potential challenges or barriers.
 - Highlight any need for additional data or information.
 - Provide feedback on existing programs or policies.

Next Steps

- Groups Report: Share out one key idea or strategy and one key challenge discussed in each group.
- Staff will review and provide follow up information and responses to each group's strategies by the end of February.
- For any additional questions, ideas, or input – please reach out to the endhomelessness@cityofsanrafael.org email account.

Thank You All!



SAN RAFAEL

THE CITY WITH A MISSION