AGENDA

SAN RAFAEL CITY COUNCIL - MONDAY, JUNE 2, 2025

REGULAR MEETING AT 6:00 P.M.
San Rafael City Hall, Council Chambers
1400 Fifth Avenue, San Rafael, CA 94901

Watch Online:
Watch on Zoom Webinar: https://tinyurl.com/city-council-1
Watch on YouTube: www.youtube.com/cityofsanrafael
Listen by phone: (669) 444-9171
ID: 863-4489-1398

This meeting will be held in-person. This meeting is being streamed to YouTube at www.youtube.com/cityofsanrafael.

How to participate in the meeting:

- You are welcome to come to the meeting and provide public comment in person. Each speaker will have 2-minutes to provide public comment per agenda item.
- Submit your comments by email to city.clerk@cityofsanrafael.org by 4:00 p.m. the day of the meeting.

If you experience technical difficulties during the meeting, please contact city.clerk@cityofsanrafael.org.

OPEN SESSION – THIRD FLOOR CONFERENCE ROOM – 4:30 PM

1. Mayor Kate to announce Closed Session items.

CLOSED SESSION – THIRD FLOOR CONFERENCE ROOM – 4:30 PM

2. Closed Session:

   a. CONFERENCE WITH REAL PROPERTY NEGOTIATORS
   Property: 350 Merrydale Road / 3833 Redwood Highway, San Rafael APNs 179-041-27 & 179-041-28
   Agency negotiator: Cristine Alilovich, City Manager; John Stefanski, Assistant City Manager; Daniel Cooperman, Community Services Division Director
   Negotiating parties: Ridgewood Properties, a California General Partnership, as to an undivided ½ interest; and Francine M. Clayton, Trustee of The Francine M. Clayton 1996 Trust, as to an undivided ½ interest
   Under negotiation: Price and Terms of Payment

   b. CONFERENCE WITH REAL PROPERTY NEGOTIATORS
   Property: 620 Canal Street, San Rafael, CA (APN 014-162-01)
   Agency negotiator: Cristine Alilovich, City Manager; Micah Hinkle, Director of Community Economic Department; Greg Minor, Assistant Director of Community and Economic Development
   Negotiating parties: The Anthony Cavallo Trust
   Under negotiation: Price and Terms of Payment

CITY MANAGER AND COUNCILMEMBER REPORTS:
(including AB 1234 Reports on Meetings and Conferences Attended at City Expense)

3. City Manager and Councilmember Reports:

CONSENT CALENDAR:

The opportunity for public comment on consent calendar items will occur prior to the City Council's vote on the Consent Calendar. The City Council may approve the entire consent calendar with one action. In the alternative, items on the Consent Calendar may be removed by any City Council or staff member, for separate discussion and vote.

4. Consent Calendar Items:

   a. **Approval of Minutes**
   Approve Minutes of the Regular City Council Meeting of May 19, 2025 (CC)
   Recommended Action - Approve minutes as submitted

   b. **Proclamations**
   Proclamations Supporting National Immigrant Heritage Month, National Gun Violence Awareness Month, Alzheimer's and Brain Awareness Month, LGBTQIA+ Pride Month, Juneteenth, Rev. Dr. Jane "Janie" Adams Spahr
   Recommended Action – Receive and file

   c. **Electric Vehicle (EV) Fleet Electrification Program Contract**
   Resolution Authorizing the City Manager to Negotiate and Enter into Contracts and Sign Letters of Commitment with Pacific Gas and Electric Company for the EV Fleet Electrification Program for City Facilities. CEQA Determination: Exempt Pursuant to CEQA Guidelines Sections 15311, 15303, and/or 15301 (CM)
   Recommended Action – Adopt Resolution

   d. **Library Parcel Tax Rate for Fiscal Year 2025-26**
   Report Establishing the Annual Rate Adjustment for the Special Library Services Parcel Tax for the Fiscal Year 2025-26 as Authorized by San Rafael Municipal Code Chapter 3.36 (Voter-Approved Measure D) (Fin)
   Recommended Action – Accept report

   e. **Ambulance Service Cost Recovery Agreement**
   Resolution Authorizing the City Manager to Execute Agreements Allowing the San Rafael Fire Department to Participate in a Medi-Cal Intergovernmental Transfer (IGT) Program with the California Department of Health Care Services (DHCS) and Kaiser for the Service Period of January 1, 2024 Through December 31, 2024 (FD)
   Recommended Action – Adopt Resolution

   f. **Paramedic Tax Rate for FY 2025-26**
   Resolution Maintaining Paramedic Service Special Tax Rates at Their Current Levels for Fiscal Year 2025-26 (FD)
   Recommended Action – Adopt Resolution

   g. **Report on 2024 Fire Prevention Inspections of Certain Occupancies**
   Resolution Acknowledging Receipt of a Report Made by the Fire Chief/Fire Marshal Regarding the Fire Prevention Inspections of Certain Occupancies Pursuant to Sections 13146.2 and 13146.3 of the California Health and Safety Code for Calendar Year 2024 (FD)
   Recommended Action – Adopt Resolution

h. **Bay point Lagoons Assessment District**
Baypoint Lagoons Landscaping and Lighting Assessment District Annual Assessment FY 2025-26: (PW)

i. Resolution Directing Filing of Engineer's Annual Report FY 2025-26
Recommended Action – Adopt Resolution

ii. Resolution Approving Engineer's Annual Report FY 2025-26
Recommended Action – Adopt Resolution

iii. Resolution of Intention to Order Improvements and Setting a Public Hearing on the Annual Assessment for the City Council Meeting of June 23, 2025
Recommended Action – Adopt Resolution

i. **Point San Pedro Road Median Landscaping Assessment District**
Point San Pedro Road Median Landscaping Assessment District Annual Assessment FY 2025-26 (PW)

i. Resolution Directing Filing of Engineer's Annual Report FY 2025-2026
Recommended Action – Adopt Resolution

ii. Resolution Approving Engineer's Annual Report FY 2025-26
Recommended Action – Adopt Resolution

iii. Resolution of Intention to Order Improvements and Setting a Public Hearing on the Annual Assessment for the City Council Meeting of June 23, 2025
Recommended Action – Adopt Resolution

j. **Design and Utility Coordination for Electric Vehicle Charging Installations**
Resolution Authorizing the City Manager to Enter into a Professional Services Agreement with NV5 Consultants, Inc. to Assist with the Design and Utility Coordination for Electric Vehicle Charging Installations in an Amount Not to Exceed $70,000 for the Public Works Facility (PW)
Recommended Action – Adopt Resolution

SPECIAL PRESENTATIONS

5. Special Presentations

a. **Presentation of Proclamation in Recognition of Rev. Dr. Jane "Janie" Adams Spahr**

PUBLIC HEARINGS

6. Public Hearings

a. **Military Equipment Use**
Resolution Renewing the Ordinance Adopting San Rafael Police Department Military Equipment Use Policy 706; Adding Two Drones for Use as First Responders; and Authorizing the City Manager to Execute a Purchase Order with Flock Group, Inc. in an Amount Not to Exceed $500,000, Subject to Council Appropriation (PD)
Recommended Action – Adopt Resolution

OTHR AGENDA ITEMS

7. Other Agenda Items

a. **Three-Year Strategic Plan for Fiscal Years 2025-2028 and Performance Metrics**
Resolution Adopting the City Council's Three-Year Strategic Plan for Fiscal Years 2025-2028 (CM)
Recommended Action – Adopt Resolution

PUBLIC HEARINGS

8. Public Hearings

a. **Proposed Update to Master Fee Schedule for Fiscal Year 2025-26**
Resolution Updating the City's Master Fee Schedule for Fiscal Year 2025-26 (Fin)
Recommended Action – Adopt Resolution

OTHR AGENDA ITEMS

9. Other Agenda Items

a. **Final Citywide Budget for Fiscal Year 2025-26, GANN Legal Spending Limit, Measure A Workplan, And Capital Improvement Program**

i. Resolution Approving the Citywide Budget and Capital Improvement Program Budget for the Fiscal Year 2025-26, Providing for the Appropriations and Expenditure of All Sums Set Forth in the Budget in the Amount of $192,282,438, with Net Appropriations of $163,777,889
Recommended Action – Adopt Resolution

ii. Resolution Approving Fiscal Year 2025-26 GANN Appropriations Limit at $197,230,566
Recommended Action – Adopt Resolution

iii. Resolution Approving the Measure A Work Plan for Proposed Expenditure of Measure A Funds for FY 2025-26
Recommended Action – Adopt Resolution

iv. Approval of the Capital Improvement Program for FY 2025-26 Through FY 2027-28
Recommended Action – Approve the Capital Improvement Program

OPEN TIME FOR PUBLIC EXPRESSION

The public is welcome to address the City Council at this time on matters not on the agenda that are within its jurisdiction. Please be advised that pursuant to Government Code Section 54954.2, the City Council is not permitted to discuss or take action on any matter not on the agenda unless it determines that an emergency exists, or that there is a need to take immediate action which arose following posting of the agenda. Comments may be no longer than two minutes and should be respectful to the community.

ADJOURNMENT:

Any records relating to an agenda item, received by a majority or more of the Council less than 72 hours before the meeting, shall be available for inspection online and at City Hall, 1400 Fifth Avenue, and placed with other agenda-related materials on the table in front of the Council Chamber prior to the meeting. Sign Language interpreters may be requested by calling (415) 485-3066 (voice), emailing city.clerk@cityofsanrafael.org or using the California Telecommunications Relay Service by dialing "711", at least 72 hours in advance of the meeting. Copies of documents are available in accessible formats upon request. To request Spanish language interpretation, please submit an online form at https://www.cityofsanrafael.org/request-for-interpretation/.

Minutes subject to approval at the June 2, 2025 City Council meeting

AGENDA

SAN RAFAEL CITY COUNCIL - MONDAY, MAY 19, 2025

REGULAR MEETING AT 6:00 P.M.
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1400 Fifth Avenue, San Rafael, CA 94901

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OPEN SESSION – THIRD FLOOR CONFERENCE ROOM – 4:45 PM

1. Mayor Kate announced Closed Session items.

CLOSED SESSION – THIRD FLOOR CONFERENCE ROOM – 4:45 PM

2. Closed Session:

   a. CONFERENCE WITH LEGAL COUNSEL – ANTICIPATED LITIGATION
   Significant exposure to litigation pursuant to Government Code Section 54956.9(d)(2)

   b. CONFERENCE WITH REAL PROPERTY NEGOTIATORS
   Property: 350 Merrydale Road / 3833 Redwood Highway, San Rafael APNs 179-041-27 & 179-041-28
   Agency negotiator: Cristine Alilovich, City Manager; John Stefanski, Assistant City Manager; Daniel Cooperman, Community Services Division Director
   Negotiating parties: Ridgewood Properties, a California General Partnership, as to an undivided ½ interest; and Francine M. Clayton, Trustee of The Francine M. Clayton 1996 Trust, as to an undivided ½ interest
   Under negotiation: Price and Terms of Payment

Present:	Vice Mayor Bushey
	Councilmember Hill
	Councilmember Kertz
	Councilmember Llorens Gulati
	Mayor Kate
Absent:	None

DRAFT

Also Present: City Manager Cristine Alilovich
City Attorney Robert Epstein
City Clerk Lindsay Lara

Mayor Kate called the meeting to order at 6:04 p.m. and invited City Clerk Lindsay Lara to call the roll. All members of the City Council were present.

City Attorney Robert Epstein announced that no reportable action was taken in Closed Session that evening or following the City Council meeting on May 5, 2025.

Mayor Kate offered gratitude to City staff, announced the San Rafael Pacifics' game honoring City Employees on May 30 (featuring Liz Paez singing the National Anthem and Damian Oboyo throwing the first pitch), and delivered a land acknowledgment.

City Clerk Lindsay Lara informed the community that the in-person meeting would also be recorded and streamed live to YouTube and through Zoom. She noted the two-minute timer for public comment and closed captioning on Zoom.

CITY MANAGER AND COUNCILMEMBER REPORTS:
(including AB 1234 Reports on Meetings and Conferences Attended at City Expense)

3. City Manager and Councilmember Reports:

City Manager Cristine Alilovich reported/announced:

- Expressed appreciation to Reverand Jan Heglund, Retiring After 27 Years
- National Emergency Management Services Week May 18-24, 2025
- National Public Works Week May 18-24, 2025
- Public Works Open House event on Wednesday, May 20, 2025
- Temporarily prohibited camping at City Hall property from May 19 through June 9, and at Canalways property from May 27 through June 17, to allow wildfire mitigation teams to conduct vegetation management.
- Food vending enforcement plan in the Canal neighborhood
- Pride month celebration and flag raising ceremony at City Hall on June 2nd at 5:45pm
- 2nd Annual Pride Art Walk Puzzle Contest from June 1st through June 30th

City Councilmember Reports:

- Vice Mayor Bushey reported on Central Marin Sanitation Agency, State of the City Dinner, San Rafael Library Foundation Annual Donor Dinner, and San Rafael Sanitation District.
- Councilmember Kertz reported on Marin Wildfire Prevention Authority, Homeless Policy Steering Committee, San Rafael Library Foundation Dinner, State of the City, and Community Action Marin ribbon cutting.
- Councilmember Hill reported on keynote address at the 2025 Asian Scholarship Banquet, May Madness, Finance Subcommittee, State of the City, and Youth in Arts 4th Annual C Street Celebration.
- Councilmember Llorens Gulati reported on Canal Alliance and the San Francisco Foundation, Leadership Academy Graduation, May Madness, Canal Promise Neighborhood Steering Committee, Quarterly Supervisor Rodoni meeting, State of the City, and Marin Clean Energy meeting.
- Mayor Kate reported on Sonoma Marin Area Rail Transit, Transportation Authority of Marin Executive Meeting, Homelessness and Housing Subcommittee, Marin Transit,

DRAFT

North Bay Leadership Lunch, Gun Safety Collaboration, and June 17th meeting is cancelled and rescheduled to June 23rd.

Mayor Kate invited public comment; however, there was none.

CONSENT CALENDAR:

Mayor Kate invited public comment; however, there was none.

Councilmember Llorens Gulati moved and Councilmember Kertz seconded to approve the Consent Calendar

4. Consent Calendar Items:

   a. **Approval of Minutes**
   Approve Minutes of the Regular and Special City Council Meetings of May 5, 2025 (CC)
   Approved minutes as submitted

   b. **Local Responsibility Area Fire Hazard Severity Zone Maps**
   Final Adoption of Ordinance 2047: An Ordinance to Designate Fire Hazard Severity Zones in Local Responsibility Areas (FD)
   Final Adoption of Ordinance 2047

   c. **Purchasing Policy and Public Works Contracts Policy Updates**
      i. **Final Adoption of Ordinance 2048: An Ordinance Amending Chapter 2.55 of the San Rafael Municipal Code Titled "Purchasing Policy" (Fin)**
      Final Adoption of Ordinance 2048

      ii. **Final Adoption of Ordinance 2049: An Ordinance Amending Chapter 11.50 of the San Rafael Municipal Code, Titled "Public Works Contract Policy" (Fin)**
      Final Adoption of Ordinance 2049

   d. **Special Event Street Closures in San Rafael**
   Resolution Authorizing the Temporary Closure of Streets in San Rafael for Special Events (PD)
   Adopted Resolution 15407

   e. **Proclamation**
   Proclamation Supporting National Public Works Week 2025, May 18 - 24, 2025 and a Proclamation for Reverand Jan Heglund, Retiring After 27 Years
   Received and filed

AYES: Councilmembers: Bushey, Hill, Kertz, Llorens Gulati & Mayor Kate
NOES: Councilmembers: None
ABSENT: Councilmembers: None

SPECIAL PRESENTATIONS

5. Special Presentations

Mayor Kate invited public comment.

Speakers: District Attorney Frugoli

DRAFT

a. **Presentation of Proclamation for Reverand Jan Heglund, Retiring After 27 Years**

Mayor Kate presented the proclamation to Reverand Jan Heglund, and Reverend Jan made comments.

Mate Kate called a recess at 6:37 p.m. and called the meeting to order at 6:47 p.m.

OTHR AGENDA ITEMS

6. Other Agenda Items

a. **Preliminary Citywide Proposed Budget for Fiscal Year 2025-26**
Preliminary Citywide Proposed Budget and Proposed Capital Improvement Program for Fiscal Year 2025-26 (Fin)

City Manager Cristine Alilovich provided comments, Finance Director Paul Navazio presented the budget portion of the Staff Report, and Assistant Public Works Director Joanna Kwok presented the Capital Improvement Project portion of the Staff Report.

Staff responded to questions from the City Council.

Mayor Kate invited public comment; however, there was none.

City Council provided comments.

Councilmember Kertz moved and Vice Mayor Bushey seconded to accept the report.

AYES:	Councilmembers:	Bushey, Hill, Kertz, Llorens Gulati & Mayor Kate
NOES:	Councilmembers:	None
ABSENT:	Councilmembers:	None

Accepted report

OPEN TIME FOR PUBLIC EXPRESSION

None.

ADJOURNMENT:

Mayor Kate adjourned the meeting at 8:21 pm.

_____
LINDSAY LARA, City Clerk

APPROVED THIS _____DAY OF_____, 2025

_____
KATE COLIN, Mayor

DRAFT

City of San Rafael
Proclamation in Recognition of
NATIONAL IMMIGRANT HERITAGE MONTH
June 1 – 30, 2025

WHEREAS, People from around the globe have migrated to the United States, seeking opportunity, safety, connection, and a new beginning. While many have arrived in pursuit of better livelihoods and family reunification, others have been displaced by forces beyond their control—including violence, war, political instability, corruption, climate change, and poverty; and

WHEREAS, any discussion of migration must be grounded in the historical context of colonization, which disrupted Indigenous cultures, ecosystems, and sovereignty. The lands on which we live—including the land now called San Rafael—were first stewarded by the Coast Miwok people, who remain an integral part of the community and whose enduring presence calls us to honor their heritage and recognize the lasting impacts of settler colonialism; and

WHEREAS, communities enriched by the diversity of backgrounds, languages, and traditions benefit from shared values, innovation, and cross-cultural exchange. When people come together to acknowledge historical wounds, build understanding, and collaborate, they lay the foundation for inclusive progress and a shared future; and

WHEREAS, many immigrants have had pathways to citizenship, and others have faced multiple barricades to their start or process of pursuing of citizenship, rights, and freedoms, through the systemic challenges of the immigration process and systems; and

WHEREAS, more than 1 in 4 residents of San Rafael were born in another country. The City of San Rafael supports and encourages the community to welcome and embrace new residents who have immigrated here, respect and acknowledge their pathways to this point, and work to better understand each other and the common threads that unite us.

THEREFORE, BE IT RESOLVED that the Mayor and City Council of the City of San Rafael hereby proclaim June 1 – 30, 2025, as National Immigrant Heritage Month, and encourages all residents to recognize their own heritage, the immigration stories of our families, and the continued need for acceptance and understanding, and that all voices and experiences have a need to be heard, valued, and respected.

CELEBRATING 150 SAN RAFAEL established 1874

Kate Colin
Mayor

City of San Rafael
Proclamation in Recognition of
NATIONAL GUN VIOLENCE AWARENESS DAY
JUNE 6, 2025

WHEREAS, The first Friday in June is declared as National Gun Violence Awareness Day to honor and remember all victims and survivors of gun violence and to declare that as a country, state, city, and individually, we all must do more to educate ourselves on and reduce gun violence; and

WHEREAS, gun violence remains a leading cause of death among American children and teens, surpassing motor vehicle accidents. In 2023, over 4,700 children and teens (ages 0–19) were killed by firearms in the United States, accounting for nearly 1 in 10 gun-related deaths nationwide; and

WHEREAS, every day, more than 100 Americans are killed by gun violence, and on average, there are more than 13,000 gun-related homicides every year, and Americans are 25 times more likely to die by gun homicide than people in other high-income countries; and

WHEREAS, supporting the Second Amendment and advocating for responsible gun ownership are not mutually exclusive with implementing common-sense measures to prevent gun violence, including universal background checks, safe storage laws, and red flag laws that help keep firearms out of the hands of individuals with dangerous histories; and

WHEREAS, research shows that gun violence is often preceded by warning signs and that effective intervention and support—especially around mental health, domestic violence, and youth conflict—can save lives and prevent further trauma in our communities; and

WHEREAS, the City of San Rafael reaffirms its commitment to ending the epidemic of gun violence and calls on community members, leaders, and lawmakers to take action to reduce firearm-related deaths through education, advocacy, and policy reform. We pledge to promote safe gun storage, support violence intervention programs, and ensure that all San Rafael residents—especially our youth—can live free from the threat of gun violence.

THEREFORE, BE IT RESOLVED that the Mayor and City Council of the City of San Rafael hereby proclaim June 6, 2025, as National Gun Violence Awareness Day, and does hereby recognize the urgent need to address gun violence as a public health and safety crisis and urges all residents to join in the shared effort to build a safer, stronger, and more resilient community for all.

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Kate Colin
Mayor

City of San Rafael
Proclamation in Recognition of
ALZHEIMER'S AND BRAIN AWARENESS MONTH
June 1-30, 2025

WHEREAS, Alzheimer's disease is a progressive neurodegenerative disorder that affects millions of individuals worldwide, including community members in San Rafael, and has a lasting impact on the family, friends, and supporters of those with Alzheimer's; and

WHEREAS, more than 6 million Americans are currently living with Alzheimer's disease, and this number is expected to triple by 2060; and

WHEREAS, Alzheimer's disease is the sixth leading cause of death in the United States, and it is the only disease among the top ten causes of death that cannot be prevented or cured; and

WHEREAS, the City of San Rafael recognizes the importance of raising awareness about Alzheimer's disease and other dementias and the need for support and services for individuals and families affected by these conditions; and

WHEREAS, the Alzheimer's Association and other organizations are dedicated to Alzheimer's research and to encouraging all community members to learn more about the signs and symptoms of Alzheimer's disease, seek early diagnosis, and support ongoing research efforts; and

WHEREAS, the City of San Rafael supports efforts to increase public awareness, provide education, and promote research to improve the quality of life for individuals living with Alzheimer's disease and other dementias, their caregivers, and the friends and family that support and are impacted by their diagnosis.

THEREFORE, BE IT RESOLVED that the Mayor and City Council of the City of San Rafael hereby proclaim June as Alzheimer's and Brain Awareness Month and encourage initiatives that promote awareness, education, and support for those affected by Alzheimer's disease and other dementias.

CELEBRATING 150 SAN RAFAEL established 1874

Kate Colin
Mayor

City of San Rafael
Proclamation in Recognition of
LESBIAN, GAY, BISEXUAL, TRANSGENDER, QUEER, INTERSEX, ASEXUAL, PLUS (LGBTQIA+) PRIDE MONTH
JUNE 1 – 30, 2025

WHEREAS, the LGBTQIA+ community encompasses a diverse range of identities, including but not limited to lesbian, gay, bisexual, transgender, queer, and other gender-diverse individuals, and represents a rich spectrum of lived experiences; and

WHEREAS, June is globally recognized as Pride Month, commemorating the Stonewall Uprising of June 1969, in New York City, which served as a catalyst for the modern LGBTQIA+ rights movement and ignited an enduring push for equity, dignity, and human rights; and

WHEREAS, Pride Month offers an essential opportunity to reflect on significant milestones, celebrate cultural and civic contributions by LGBTQIA+ individuals across sectors, and reaffirm our collective responsibility to advance inclusion, combat bigotry, and secure justice for all; and

WHEREAS, LGBTQIA+ individuals, families, and communities have historically faced and continue to face discrimination, stigma, and violence in various aspects of life, including housing, employment, healthcare, and education; and particularly transgender and nonbinary people continue to experience disproportionately high rates of violence, discrimination, and mental health challenges; and

WHEREAS, in 2025, Pride Month embraces the national theme of "Reflect. Empower. Unite.", encouraging communities to honor the resilience of LGBTQIA+ individuals, empower voices to be heard, and unite efforts toward inclusion and equity for all,

WHEREAS, the rainbow flag, along with the expanded Progress Pride Flag, represents Pride and a continued fight for intersectional equity and visibility for historically marginalized subgroups within the LGBTQIA+ community. The City of San Rafael will observe Pride Month 2025 by raising the Progress Pride Flag and hosting events that uplift LGBTQIA+ voices and foster belonging for all.

THEREFORE, BE IT RESOLVED that the Mayor and City Council of the City of San Rafael hereby proclaim June 1 – 30, 2025, as Lesbian, Gay, Bisexual, Transgender, Queer, Intersexual, Asexual, Plus (LGBTQIA+) Pride Month, to inspire equity, create alliances, celebrate diversity, and establish the City as a safe environment, and to unequivocally show this support, directs staff to fly the Progress Pride Flag at City Hall for the entirety of the month of June.

CELEBRATING 150 SAN RAFAEL established 1874

Kate Colin
Mayor

City of San Rafael
Proclamation in Recognition of
JUNETEENTH
June 19, 2025

WHEREAS, Juneteenth, also known as "Freedom Day" or "Emancipation Day," commemorates June 19, 1865—the day when Union troops arrived in Galveston, Texas, to announce the end of the Civil War and by Executive Order enforce the Emancipation Proclamation, thus ensuring freedom for the last remaining enslaved people in the United States; and

WHEREAS, First celebrated in Texas on June 19, 1866, Juneteenth is the oldest nationally observed commemoration of the end of slavery in the United States and was established as a federal holiday on June 17, 2021, with the signing of the Juneteenth National Independence Day Act; and

WHEREAS, Juneteenth has grown into a powerful national celebration of African American culture, heritage, and achievement, and serves as a time of acknowledge, reflect, and renew commitment to racial equity and social justice; and

WHEREAS, The City of San Rafel acknowledges the individual and collective trauma inflicted upon enslaved persons and the inherited trauma of their descendants and families; we remember and honor their resilience and strength to continue to move forward against adversity; and

WHERAS, a 2025 theme of Juneteenth is "Together We Ride the Juneteenth: Wave of Freedom to Liberty," highlighting the collective effort and shared journey towards freedom and liberty, emphasizing the importance of unity and shared responsibility in achieving a more equitable society.

THEREFORE, BE IT RESOLVED that the Mayor and City Council of the City of San Rafael hereby proclaim June 19, 2025, as Juneteenth, as an official holiday for the City of San Rafael in observance of the emancipation of enslaved persons in the United States and the City reaffirms its commitment to safeguarding the civil rights, safety, and dignity of all its residents.

CELEBRATING 150 SAN RAFAEL established 1874

Kate Colin
Mayor

City of San Rafael
Proclamation in Recognition of
REV. DR. JANE "JANIE" ADAMS SPAHR

WHEREAS, Rev. Dr. Jane Adams Spahr, affectionately known as "Janie," is a Presbyterian minister who has dedicated her life to advocating for justice and equality, particularly for the lesbian, gay, bisexual, transgender, and queer (LGBTQ+) community; and

WHEREAS, ordained in December 1974 by the Presbytery of Pittsburgh, Dr. Spahr served as Assistant Pastor at First Presbyterian Church in San Rafael, California, from 1975 to 1979. In 1979, she became Executive Director of the Oakland Council of Presbyterian Churches but was compelled to resign in 1980 upon coming out as a lesbian; and

WHEREAS, in response to institutional exclusion, Dr. Spahr embraced her identity and ministry by serving from 1980 to 1982 as Minister of Pastoral Care at the Metropolitan Community Church in San Francisco's Castro district, providing spiritual support to the LGBTQ+ community; and

WHEREAS, in 1982, she co-founded the Ministry of Light, later known as the Spectrum Center for Lesbian, Gay, Bisexual, and Transgender Concerns in Marin County, California, where she served as Executive Director for over a decade, establishing vital programs such as the Marin AIDS Project, PFLAG Marin, and youth and family support services; and

WHEREAS, in 1991, Dr. Spahr was called to serve as one of four co-pastors at Downtown United Presbyterian Church in Rochester, New York, but was denied the position by the Presbyterian Church's highest court due to her sexual orientation, leading to the formation of "That All May Freely Serve," an initiative advocating for inclusivity within the church; and

WHEREAS, in 2015, the Spectrum Center merged with the Marin AIDS Project to form The Spahr Center, a nonprofit named in her honor, which provided life-saving support services, community education, and advocacy for LGBTQ+ individuals and people living with and affected by HIV in Marin County; and

WHEREAS, in 2025, Dr. Spahr has been instrumental in the formation of the Marin LGBTQ+ Center which recently celebrated its opening at the Multicultural Center of Marin; and

WHEREAS, her unwavering dedication to justice, her pioneering role in LGBTQ+ ministry, and her compassionate leadership have inspired countless individuals and contributed significantly to the advancement of civil rights and inclusion within religious communities.

WHEREAS, Dr. Spahr has officiated numerous same-sex marriages, challenging denominational prohibitions and facing ecclesiastical trials, yet remaining steadfast in her commitment to equality and pastoral care; and

THEREFORE, BE IT RESOLVED that the Mayor and City Council of the City of San Rafael recognize and honor the Rev. Dr. Jane Adams Spahr for her extraordinary contributions to social justice, her courageous advocacy for LGBTQ+ rights within the faith community, and her enduring legacy of compassion, resilience, and transformative leadership.

CELEBRATING 150 SAN RAFAEL established 1874

Kate Colin
Mayor

SAN RAFAEL
THE CITY WITH A MISSION
established 1874

Agenda Item No: 4.c

Meeting Date: June 2, 2025

SAN RAFAEL CITY COUNCIL AGENDA REPORT

Department: City Manager, Sustainability Division

Prepared by: Cory Bytof
Sustainability Program Manager
Jonathan Schellin
Deputy Director, Public Works

City Manager Approval: _____

TOPIC: **ELECTRIC VEHICLE (EV) FLEET ELECTRIFICATION PROGRAM CONTRACT**

SUBJECT: **RESOLUTION AUTHORIZING THE CITY MANAGER TO NEGOTIATE AND ENTER INTO CONTRACTS AND SIGN LETTERS OF COMMITMENT WITH PACIFIC GAS AND ELECTRIC COMPANY FOR THE EV FLEET ELECTRIFICATION PROGRAM FOR CITY FACILITIES; CEQA DETERMINATION: EXEMPT PURSUANT TO CEQA GUIDELINES SECTIONS 15311, 15303, AND/OR 15301.**

RECOMMENDATION:
Staff recommends that the City Council adopt a resolution authorizing the City Manager to negotiate, enter into contracts, and sign letters of agreement with Pacific Gas and Electric Company for the Electric Vehicle (EV) Fleet Electrification program for City facilities.

BACKGROUND:
San Rafael's Climate Change Action Plan (CCAP) includes Measure LCT-M1, directing the City to purchase or lease zero-emission vehicles for the City fleet whenever possible. It targets a 50% reduction in fuel use by 2030. Vehicle emissions are the largest source of greenhouse gas emissions in our greenhouse gas inventory, and this is the most significant area of greenhouse gas reduction in the CCAP. In addition, the City Council approved an Electric Vehicle Acceleration Strategy Workplan in 2023 that contains priority action items by 2025 to 1) develop a fleet replacement plan that includes activities to convert the City's fleet to 100% zero-emissions vehicles, inclusive of charging infrastructure and 2) to identify local fire and police conversion of mission-critical and non-emergency fleet vehicles.

In 2023, the California Air Resources Board adopted the Advanced Clean Fleets Regulation for-vehicle fleets, including local government fleets (California Code of Regulations Title 13, Division 3, Chapter 1, Article 3.2). There are purchasing, operations, and reporting requirements in these regulations, some of which the City is currently in compliance. The most significant regulations relate to procurement, as the City will be required to purchase zero emissions vehicles for all medium and heavy-duty fleet vehicles (public safety vehicles exempted):

- Beginning January 1, 2024, 50 percent of annual vehicle purchases per calendar year must be zero-emissions.

FOR CITY CLERK ONLY

Council Meeting:

Disposition:

- Beginning January 1, 2027, 100 percent of vehicle purchases per calendar year are required to be zero-emissions.

Staff have been working on the transition of the City fleet for the past two years. This includes securing Federal Energy Efficiency Conservation Block Grant funds, no-cost technical assistance from Marin Clean Energy (MCE) and the Metropolitan Transportation Commission and contracting with a third-party technical consulting team to plan the transition. Staff's most recent and significant activity was to apply for and get accepted into the Pacific Gas and Electric Company's (PG&E) EV Fleet Electrification program, which commits Pacific Gas and Electric (PG&E) to install additional infrastructure to serve electric vehicle loads at City facilities. The program includes PG&E fully funding the utility side of the meter upgrades, financial assistance for the City side of the meter work, and financial incentives for City vehicle purchases. PG&E will also provide technical assistance in identifying and securing additional incentives for the chargers and vehicles. In addition, participating in the PG&E program commits PG&E to prioritizing these projects and expediting the completion of their infrastructure work. This will help the City comply with the advanced clean fleet regulation and save significant transformer and electrical capacity expansion costs.

ANALYSIS:

City staff, PG&E, and the City's technical consultants have met and developed a plan and preliminary site designs for City facilities. The City has received an offer from PG&E to upgrade electrical facilities to enable the transition of fleet vehicles to electric, particularly our medium and heavy-duty fleet, to achieve compliance with the advanced clean fleet regulations. The City must enter into contracts and sign letters of commitment with PG&E by June 13, 2025, to secure the PG&E commitments and incentives and commence the work described below. This would include committing the City to procure and install ten electric vehicle chargers at the Department of Public Works and an equal number of electric vehicles over the next five years. However, this work will provide infrastructure to serve additional vehicles in subsequent years.

The proposed project in the program includes installing standard Level II chargers and high-power Level III charging equipment to accommodate heavy-duty and public safety vehicles to minimize downtime. In addition, the City has requested an "oversized load" allotment from PG&E to leverage this installation for the longer-term needs of transitioning more of the fleet in subsequent years. Another benefit of participating in the PG&E program is that the City will be eligible to move to the significantly lower-cost Business EV Rate tariff for electricity use, which it is not currently eligible for. These rates are typically between ¼ and ½ standard electricity rates and would be an ongoing savings to the City. Finally, by proceeding with these contracts, the City could accommodate California's robust regulations to eliminate internal combustion vehicles by 2035.

If the City were not to enter into contracts and participate in this program, the City would bear the costs of upgrading much of this electrical infrastructure and would lose additional vehicle incentives and expedited construction commitments from PG&E. PG&E's EV Fleet Program is oversold and projects not contracted soon will be put in wait list status. The contract, letter of agreement, and Oversized Switchgear Acknowledgement. for the program are attached as Attachments 2 and 3.

The City's consultants estimate costs to the City of approximately $538,900 for the City infrastructure upgrades to the Public Works facility before incentives. These are preliminary estimates, as the design for these upgrades is only at a 10% design stage. The estimate includes contingencies for external factors, including the possibility of tariffs affecting pricing and potential unknown site conditions that could cause complications to paint a worst-case scenario for budgeting purposes.

Many incentives are available to the City to offset a significant portion of the estimated costs. Guaranteed incentives from PG&E, MCE, and the Transportation Authority of Marin would contribute $168,000 toward the cost. The City has been awarded another $123,900 from the Federal Government through the Inflation Reduction Act, which would be applied to this project. A mix of other incentives and grants would cover the remaining costs of approximately $247,000.The initial net project cost supported by the Capital Fund (410) is $247,000, with the possibility that this cost may be further reduced pending additional incentives.

Other funding available to the City includes tax incentives through the direct pay provisions of the Inflation Reduction Act, which, if left to stand in Congress, would be estimated to contribute another $107,000 toward the cost. New California Energy Commission (CEC) incentives just released could provide another $100,000 or more. However, these CEC incentives are highly competitive and not guaranteed. In addition, transitioning fleet vehicles to electric will result in annual cost savings for fuel and maintenance on the order of several thousand dollars per year, which will grow over time as more vehicles are transitioned. Finally, through this PG&E program, the City would be eligible to receive up to $40,000 toward vehicle purchases over the next five years.

The incentives are reimbursement-based, meaning the City must fund the project upfront and submit receipts to receive the incentives mentioned in the previous paragraph. Costs for these projects would be built into the proposed Fiscal Year 2025-2026 Capital Improvement Program budget should the City Council approve these contracts.

Other stipulations in the contract and commitment letter include allowing PG&E easements on City property to conduct the work should PG&E determine the need and indemnification of PG&E and their contractors doing the work. Staff will return to the City Council for approval should easements be required. The City must track and submit certain reports over the contract term. Should the City change the site design or modify the number of chargers and capacity needs during the contract term before construction is completed, there could be costs levied by PG&E. The City’s consultants do not anticipate these changes and have extensive experience overseeing other PG&E EV Fleet Electrification program projects.

Environmental Determination

The installation of EV chargers and the transition of the City's fleet to electric vehicles constitute an overall environmental benefit, and PG&E EV Fleet program guidelines do not require CEQA review. EV charging stations are treated as "minor alterations to existing facilities.” They would be classified as construction of minor structures that are accessories to existing facilities since they are being placed in existing parking lots. Therefore, these projects are determined to be categorically exempt under CEQA Guideline 15301 (minor alteration of existing facilities), 15303(e) (appurtenant structure to garages and carports), and/or 15311 (placement of minor structures appurtenant to existing uses).

Conclusion

Participating in this PG&E EV Fleet program is the most cost-effective and impactful option the City could do to meet advanced clean fleet compliance and other State regulations and to accommodate the City’s goal of transitioning the fleet to zero emissions vehicles. PG&E has indicated that this program is oversold and will be closing soon and that agencies without signed contracts will be placed on a waiting list and will not be guaranteed funding. By not participating in this program, the City could incur hundreds of thousands of dollars in added costs to upgrade facilities and procure vehicles and would not be

eligible for the lower electric rate tariff or PG&E's expedited construction process. In addition, the City would lose out on the oversized load allotment PG&E is offering to accommodate additional charging capacity beyond the five-year contract period.

FISCAL IMPACT:
Adopting this resolution allows the City Manager to enter into contracts with PG&E. These contracts do not include a financial commitment from the City to PG&E under the terms of this agreement. However, entering into this agreement with PG&E would commit the City to procuring and installing electric vehicles and charging equipment over the five-year period of the contract. The electric vehicles are accounted for in the City's five-year replacement schedule, and the first vehicle would not be purchased until 2027. Procurement for goods and services in support of the City's participation in the PG&E EV Fleet Electrification program would be done per the City's Purchasing Policy.

Current estimates for the design, chargers, and installation costs are $538,900 before incentives. These costs would be partially offset by incentives from MCE, PG&E, and the Transportation Authority of Marin, totaling $168,000. The City has also been awarded $123,900 through an Energy Efficiency Conservation Block Grant that would be applied to this project, bringing the total grants and automatic rebates to $291,900. Additional grants and incentives would be sought to offset further costs where possible.

Funding in the amount of $538,900 is being provided for in the final FY 2025-26 capital budget, via appropriations within the Capital Projects Fund (401). These costs are offset by a total of $291,900 in funding secured through grants and incentives. Additional rebates and incentives could further reduce the net cost to the City.

OPTIONS:
The City Council has the following options to consider relating to this item:

1. Adopt the resolution as presented.
2. Adopt the resolution with amendments.
3. Not adopt the resolution.

RECOMMENDED ACTION:
Staff recommends that the City Council adopt a resolution authorizing the City Manager to negotiate and enter into contracts and sign letters of agreement with Pacific Gas and Electric Company for the EV Fleet Electrification program for City facilities.

ATTACHMENTS:
1. Resolution
2. PG&E Contract and Letter of Commitment for Public Works Facility
3. PG&E EV Fleet Program Oversized Switchgear Acknowledgement for Public Works Facility
4. Preliminary Site Design for Public Works Facility

RESOLUTION NO.

RESOLUTION AUTHORIZING THE CITY MANAGER TO NEGOTIATE AND ENTER INTO CONTRACTS AND SIGN LETTERS OF COMMITMENT WITH PACIFIC GAS AND ELECTRIC COMPANY FOR THE EV FLEET ELECTRIFICATION PROGRAM FOR CITY FACILITIES; CEQA DETERMINATION: EXEMPT PURSUANT TO CEQA GUIDELINES SECTIONS 15311, 15303, AND/OR 15301.

WHEREAS, the City of San Rafael is required to comply with the Advanced Clean Fleets regulations of the California Air Resources Board; and

WHEREAS, the Advanced Clean Fleet regulations (Title 13, Division 3, Chapter 1, Article 3.2) require transitioning the City fleet to electric or zero emissions vehicles in phases starting in 2024 with a requirement for 50% of fleet purchases to be Zero Emission Vehicles starting in 2024, and 100% of fleet purchases to be Zero Emission Vehicles starting in 2027 with some exceptions; and

WHEREAS, the City of San Rafael has applied for and been accepted into the Pacific Gas and Electric Company's EV Fleet Electrification program ("Project"); and

WHEREAS, Pacific Gas and Electric Company has provided an offer to the City of San Rafael to provide technical assistance, funding, and installation for utility electrical capacity for the Public Works facility at 111 Morphew Street, San Rafael, California; and

WHEREAS, Pacific Gas and Electric Company requires contracts and letters of commitment from the City of San Rafael to guarantee their funding and installation of utility upgrades that obligates the City to purchase electric vehicles and purchase and install electric vehicle chargers, as well as to abide by reporting and specification requirements; and

WHEREAS, this Project is exempt from environmental review pursuant to CEQA Guidelines 15301, 15303 and/or 15311 due to the installation of the Project being an accessory to existing facilities and uses since they are being placed in existing parking lots.

NOW, THEREFORE, BE IT RESOLVED, that the City Council of the City of San Rafael hereby finds the foregoing recitals are true and correct, determines that the project is exempt under CEQA Guideline Sections 15301, 15303 and/or 15311 and authorizes the City Manager to negotiate and enter into contracts and sign letters of commitment with Pacific Gas and Electric Company for the EV Fleet Electrification program for City facilities, including Oversized Switchgear Acknowledgement.

I, LINDSAY LARA, Clerk of the City of San Rafael, hereby certify that the foregoing Resolution was duly and regularly introduced and adopted at a regular meeting of the City Council of the City of San Rafael, held on Monday, the 2nd day of June 2025, by the following vote, to wit:

AYES: Councilmembers:
NOES: Councilmembers:
ABSENT: Councilmembers:

_____
Lindsay Lara, City Clerk

Clean Energy Transportation
Pacific Gas and Electric Company
300 Lakeside Drive
Oakland, CA 94612

April 24, 2025

City of San Rafael
111 Morphew St
San Rafael, CA 94901

RE: **FLEET006994845**

Dear Jonathan Schellin,

Congratulations! We are pleased to extend **City of San Rafael** an invitation to join PG&E's EV Fleet Electrification program. Upon your completion of the action items below, we will move your project into the design phase and begin the engineering, design and construction plans for **111 Morphew St, San Rafael, CA 94901**. Please note, future changes to the project scope may change your eligibility for the program.

Included in this contract are the following items:

- **Cover Letter**
  - Offer Description
  - EV Charger Rebate
  - Preliminary Design (also attached as PDF)
- **Letter of Commitment**
  - EV Deployment Commitment
- **EV Fleet Program Terms and Conditions ("Contract")**
- **Exhibit A: Project Scope**
- **Appendices**
  - Appendix A: PG&E EV Fleet Program Participant Data Reporting Requirements
  - Appendix B: CPUC's Safety Requirements Checklist for CPUC-Approved Transportation Electrification Programs

Immediate Action Items:

- Review the entire document
- Sign and return the Letter of Commitment and Contract
- Provide proof of commitment (as defined below) for appropriate vehicles

By signing the Letter of Commitment and the Contract, I hereby confirm my participation in PG&E's Fleet Electrification program and acknowledge that:

- I agree to install the number of EV Supply Equipment (EVSE or "EV charger") specified in Exhibit A of the Contract;
- Upon execution of the Contract, PG&E will begin incurring design fees and costs as my project moves forward;
- If I withdraw from the program prior to the site being activated, then PG&E reserves the right to recover all fees and costs incurred by it and its subcontractors after the execution of the Contract, including but not limited to, design cost, site walk costs, etc.;
- PG&E may need to conduct a comprehensive design site walk;
- If the existing infrastructure or physical site or equipment is substantially different than anticipated or described, then PG&E will make reasonable effort to redesign the project in a manner acceptable to both parties, but reserves the right to cancel my participation in the program;
- If I request to make changes to the scope or design of the project, then PG&E reserves the right to recover all costs associated with that change, such as redesign costs;

- If I do not submit required documentation (e.g., signed easement) or fail to move this project forward for a period of 90 days or more, then PG&E may consider this an abandonment of this Contract and reserves the right to cancel my participation in the program and recover all costs incurred; and
- My EV chargers meet the Safety Checklist requirements and have networking protocols (as described in Appendix A and Appendix B). I agree to ensure that EVSE network connectivity is in good condition for at least five years from the date of activation.

Offer Description

After careful consideration of the project costs and scope of work, PG&E has determined you are eligible for the **Make-Ready Incentive Option**. PG&E will design, construct, own, and maintain any necessary EV supply infrastructure to the meter only. **City of San Rafael** will design, build, own, operate, and maintain the EV supply infrastructure behind the meter, hereafter referred to as customer-owned make-ready infrastructure. PG&E provides an incentive that is equal to the lesser amount of either: (i) 80% of the customer-owned make-ready infrastructure costs or (ii) the incentive cap of ***$40,000.00*** as described in the table below. Project documentation should be submitted to your Project Manager within 90 days of site activation to initiate the incentive payment process.

EV Supply Infrastructure Incentive Applies to Site Hosts who pay for, own, and maintain EV Supply Infrastructure		
Vehicle Type	**Per Vehicle Incentive**	**# of Vehicles**
School Buses, Local Delivery Trucks, or Other Vehicles	$4,000.00 per Vehicle	**10**
Vehicle Type (Total)	**Incentive (Total)**	**Incentive Total**
Total # of Vehicles **10**	Lesser amount of either 80% of the customer-owned make-ready infrastructure costs or the incentive cap, as described above, on a per vehicle basis	**Maximum of $40,000.00**

EV Charger Rebate

You may also qualify for a rebate of up to **$174,000.00**, capped at 50% of the purchase cost, for qualified EV chargers for your fleet. EV chargers are only eligible for rebates if they are listed on PG&E's approved EVSE vendor list at the time of installation. All rebate claim documentation must be submitted to PG&E no later than March 31, 2028 to be eligible for rebates. The EV Fleet program will not be able to issue rebates for EV chargers acquired after March 2028.

EV Charger Rebate Applies to Site Hosts that are transit agencies, schools, or located in disadvantaged communities.		
Power output	**Rebate**	**# of Chargers**
16.6 kW	50% of the cost of the charger, up to $15,000.00 per EVSE	**6**
196 kW	50% of the cost of the charger, up to $42,000.00 per EVSE	**2**
Total 492 kW	**Total Capped Rebate Amount of up to $174,000.00**	**8**

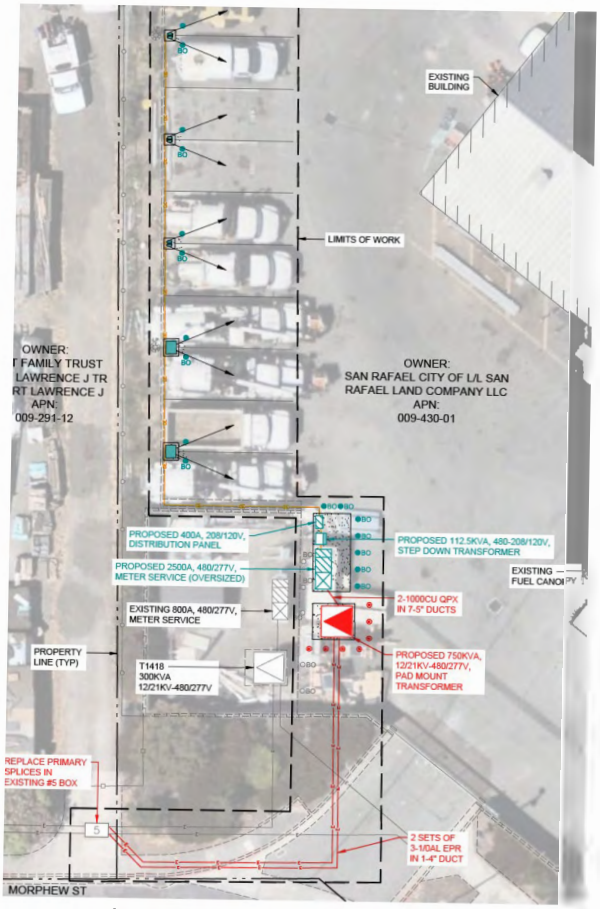
As a reminder, to participate in the EV Fleet program, your EV chargers, also known as EV supply equipment, at a minimum must meet the EV Fleet Program Data Reporting requirements outlined in Appendix A and the Safety Checklist requirements outlined in Appendix B. In addition, the EV chargers must at least meet the following network communications requirements:

- Electric Vehicle Supply Equipment (EVSE) shall have metering capability through an internal device and shall be able to measure power and usage parameters to enable reporting of the metrics in the Contractor Requirement section.
- After loss of power, provided the EVSE connector to vehicle has not been removed, the EVSE shall return to its post-configuration state (i.e., shall persist communication and registration configurations. This does not include continuing user sessions when authorization is required to start a session).
- EVSE shall provide a reset option, which returns the device to its pre-charge state (e.g., card or message- not user accessible).

Preliminary Design

The preliminary design for your project is below and has also been provided as a PDF along with this contract. Please note that any requests to change the scope of the project may result in redesign costs to you of up to $15,000 per request. Examples of changes to scope include requests to modify the number or type of charger being deployed or modify the location of the meter.

PG&E may opt to utilize existing infrastructure, including existing conduit, in order to minimize project costs as indicated by the word “existing” on any components on the Preliminary Design.



***If complications arise with the 3rd party easement, the alternative route would be to install a #5 box directly on customer property.**

Clean Energy Transportation
Pacific Gas and Electric Company
300 Lakeside Drive
Oakland, CA 94612

STALL AND STATION COUNT	
IMPACTED EXISTING	QUANTITY
FLEET STALLS	10
TOTAL	10
PROPOSED EV CHARGING	QUANTITY
FLEET STALLS	10
TOTAL	10
EV CHARGING STATIONS	QUANTITY
LEVEL 2 (19.2 KW NOMINAL / 16.6 KW ACTUAL) SINGLE PORT - PEDESTAL MOUNT	6
LEVEL 3 (193.7 KW NOMINAL / 196 KW ACTUAL) DUAL PORT - PEDESTAL MOUNT	2
TOTAL	8
ANTICIPATED LOAD	TOTAL KW
ZEROVA AX80 @ 16.6 KW	99.6
ZEROVA DS180 @ 196 KW	392
CHARGER BANK DEMAND LOAD (AMPS @ 480V)	591.3

Next Steps:

We respectfully request that you return your signed contract as soon as possible. After we receive your signed contract, I will introduce you to your Project Manager, who will lead you through the design and construction process for your site.

Thank you for your participation in this exciting program! You are taking an important step to support California's ambitious climate and air quality goals, and we appreciate that you have elected to work with PG&E to electrify your fleet.

Please contact me if you have any questions.

Regards,

Craig Castro
Craig.Castro@pge.com
510.298.7766
Electric Vehicle Customer Onboarding Specialist
Pacific Gas and Electric Company

Clean Energy Transportation
Pacific Gas and Electric Company
300 Lakeside Drive
Oakland, CA 94612

April 24, 2025

Clean Energy Transportation
Pacific Gas and Electric Company
300 Lakeside Drive
Oakland, CA 94612

Re: Electric Vehicle Deployment Commitment for City of San Rafael (FLEET006994845)

Dear Pacific Gas and Electric Company,

City of San Rafael and PG&E have worked together and agreed on a contract under which City of San Rafael purchases electric fleet vehicles and PG&E performs make-ready infrastructure work and, if qualified, provides EV charger rebates and infrastructure incentives.

City of San Rafael has received approval from our internal decision makers and commits to purchase **10** electric vehicles by December 31, 2029. We plan to purchase and deploy the vehicles during the following timeline:

Electric Vehicle Deployment Schedule						
Description	**2025**	**2026**	**2027**	**2028**	**2029**	**Total**
Medium Duty Vehicle	4	4	0	2	0	**10**

By signing the Letter of Commitment and the Contract, City of San Rafael understands that, in accordance with the section titled '**Vehicle Purchase Plans**', City of San Rafael is responsible for realizing the number and type of EV Fleet vehicles that have been indicated in Exhibit A of the aforementioned Contract regardless of the decision of granting agencies. These vehicles will be domiciled at 111 Morphew St, San Rafael, CA 94901.

If City of San Rafael does not put into operation the number of vehicles stated in the section above, PG&E in its sole discretion may require City of San Rafael to reimburse PG&E for costs incurred by PG&E associated with PG&E's reliance on my commitment to install infrastructure, such as costs of equipment, site design, and installation.

Sincerely,

_____	**City of San Rafael**
Signature	Company Name
_____	_____
Print	Date
_____	
Title	

Clean Energy Transportation
Pacific Gas and Electric Company
300 Lakeside Drive
Oakland, CA 94612

EV Fleet Program Terms and Conditions ("Contract")

Definitions

As used in this Contract, the following terms have the following meanings:

Disadvantaged Community: Census tracts in PG&E's service territory with a top quartile score according to California Environmental Protection Agency's CalEnviroScreen 3.0.

EV Service Connection: Traditional utility infrastructure from the utility distribution system to the meter, which may include but is not limited to cable, conductors, conduit, transformers, and associated substructures from the utility distribution system. Also referred to as "To the Meter" (TTM) infrastructure.

EV Supply Infrastructure: Infrastructure from the meter ("but not including the meter") to the parking space, which may include an electrical panel, cable, and conduit necessary to deliver power to the parking space. Also referred to as "Behind the Meter" (BTM) infrastructure.

Electric Vehicle Supply Equipment (EVSE): Equipment used for charging EVs. The conductors, including the ungrounded, grounded, and equipment grounding conductors, the electric vehicle chargers, connectors, attachment plugs, and all other fittings, devices, power outlets, or apparatuses installed specifically for the purpose of delivering energy from the Premises wiring to the electric vehicle.

EVSE Package: EVSE hardware, software, and network services.

EV Service Provider (EVSP): A company that provides EV charging solutions to Customer, including but not limited to network services, billing, and customer support.

Operation and Maintenance (O&M): O&M includes, but is not limited to, network fees, resetting of breakers, replacement of parts, and associated services necessary to keep the EVSE and/or EV Supply Infrastructure operational.

Premises: Premises includes all of the real property and apparatus employed in a single enterprise on an integral parcel of land undivided, excepting in the case of industrial, agricultural, oil field, resort enterprises, and public or quasi-public institutions, by a dedicated street, highway or public thoroughfare or railway. Automobile parking lots constituting a part of or adjacent to a single enterprise may be separated by an alley from the remainder of the Premises served. All Premises must be reviewed by PG&E to determine where service could be provided and at what cost. PG&E may agree to include some or all of the Premises in the EV Fleet Program. Multiple Premises may be listed in Exhibit A.

Rate Plan: The PG&E electric rate that Customer pays for using EVSE. Detail on PG&E rates and eligibility criteria can be found at www.pge.com/tariffs.

Customer: The entity participating in the EV Fleet Program that owns, leases, or manages the Premises where the EVSE Packages are installed. Customer will receive the bill for the energy delivered to the EVSE Package.

Specific Terms

Acknowledgement and Term: All parties agree to abide by the terms and conditions of this Contract for participation in the EV Fleet Program (part of California Public Utilities Commission, or "CPUC", Decision Number 18-05-040 issued May 31, 2018), including all requirements included by reference. The duration of this Contract (the "Term") will commence on the date Customer's EVSE Package becomes operational and will continue in effect for ten (10) years thereafter (unless otherwise earlier terminated pursuant to the terms herein). PG&E will inform Customer in writing when the EVSE Package becomes operational.

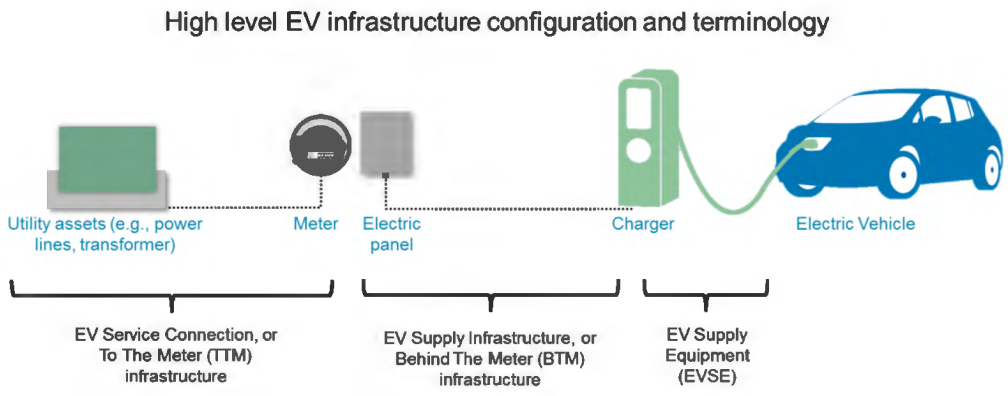
Ownership: Customer has two options for ownership of EV Supply Infrastructure. Ownership of other components is listed below for reference. Sections in this Contract labeled "Customer Owned EV Supply Infrastructure" or "PG&E Owned EV Supply Infrastructure" will apply depending on the ownership option a Customer selects. Customer should indicate their ownership option in the Cover Letter provided to the customer. All other terms are common to both ownership options.

EV Service Connection: PG&E always constructs, owns, operates, and maintains the EV Service Connection when necessary. PG&E may opt to utilize existing infrastructure, including customer-owned conduits, in order to minimize project costs. This will be indicated in the accompanying Preliminary Design. In some cases,the customer may opt to use an existing service connection, in which case no work will be completed by PG&E.

EV Supply Infrastructure: Customer may have two options for EV Supply Infrastructure ownership:

1. PG&E Owned: PG&E constructs, owns, and maintains the EV Supply Infrastructure. PG&E covers costs in accordance with CPUC requirements.
2. Customer Owned: Customer is responsible for construction and maintenance of EV Supply Infrastructure and receives an incentive in accordance with CPUC requirements.

EV Supply Equipment (EVSE): Customer always installs, owns, operates, and maintains the EVSE.



Selection of EVSE Package: Upon approval of application by PG&E, Customer shall select and procure an EVSE Package from the PG&E approved product list. PG&E will share approved product list with Customer. Customer shall install, operate, and maintain the number and type of the EVSE Package, associated equipment, and signage as selected by Customer and approved by PG&E. Customer acknowledges that PG&E makes no representations regarding manufacturers, dealers, contractors, materials, or workmanship of the EVSE Package. Customer agrees that PG&E has no liability whatsoever concerning the quality and safety of such EVSE Package. At PG&E sole discretion, Customer may use an EVSE Package that is not on the approved product list. If EVSE Package is not on the approved product list, EVSE Package must be compliant with minimum requirements. These minimum requirements are attached to this Contract, as applicable. In addition to these requirements, EVSE Package must be ISO15118-ready, with the exception of equipment that will be used to charge off-road vehicles. Customer agrees to provide all information requested by PG&E about non-approved EVSE Packages, including but not limited to technical and safety specifications.

EVSE Rebate: Customer may qualify for a rebate of EVSE, in accordance with the CPUC requirements. Rebate amounts will vary in accordance with the CPUC requirements. Rebates will be paid after (1) Customer provides proof of purchase of EVSE Package, (2) at PG&E discretion PG&E inspects the installation of the EVSE and the physical location, and (3) the EVSE is operational. All EVSE rebate claims must be submitted no later than March 31, 2028. Any EVSE acquired after March 2028 will not be eligible for rebate.

Additional Services from EVSP: Separate and apart from the application and PG&E's obligations under the EV Fleet Program, the EVSP selected by Customer may offer and contract directly with the Customer to provide any additional or complementary services, as long as these services do not interfere with the objectives of the EV Fleet Program as fully described in the CPUC decision. The costs of additional EVSP services, and any cost related to O&M of any additional EVSP services, will not be borne by PG&E, unless they are complementary services necessary to support the EV Fleet Program objectives and are approved by PG&E in writing.

EV Drivers' Right to Access: Customer shall not restrict access to or use of the EVSE for reasons including, but not limited to, race, color, religion, age, sex, national origin, ancestry, physical or mental disability, or any basis prohibited by applicable law. However, Customer may decide to make the EVSE available only to its employees, tenants, or lessors; under the terms of the EV Fleet Program, Customer decides whether to make the EVSE available to other 3rd parties.

Accessibility Requirements: The installation of the EVSE and EV Service Connection is required to comply with the Americans with Disabilities Act (ADA) and California Building Standards. Customer understands and accepts that such standards may impact parking layouts and reduce the number of non-accessible parking spaces available. Customer understands and accepts that changes to initial design representations may occur during the design, construction, and operational phases of the EVSE as may be dictated by design constraints, by law or regulation, or by local jurisdictional authorities.

Easement Requirement: An easement may be required to maintain PG&E owned facilities. PG&E will use existing easements when possible to minimize encumbrances on Customer property. If a new easement is required, access rights will follow standard utility requirements for providing electrical service. PG&E will determine if a new easement is required when Customer application is evaluated and will communicate that to Customer. If Customer does not wish to grant an easement for one or more Premises, PG&E may remove those Premises from the EV Fleet program. If Customer accepts easement requirements, Customer agrees to grant PG&E an easement for the installation of EV Service Connection and EV Supply Infrastructure. If the EV Service Connection must cross property owned by a third party to serve Customer, PG&E may, at its option, install such EV Service Connection after appropriate rights of way or easements, satisfactory to PG&E, are obtained without cost to PG&E. Customer is responsible for coordinating attainment of any easements. Customer agrees to sign and return easement to PG&E within 30 days of receipt. If the Customer does not respond within 30 days, PG&E reserves the right to rescind Customer's participation in the EV Fleet Program and recover all costs incurred. Upon termination of the Contract, PG&E shall upon written demand therefore execute and deliver to Customer a good and sufficient quitclaim of said easement and right of way or such portion thereof conveyed in this document, at Customer expense.

EVSE O&M: The Customer is required to maintain the EVSE for the Term. Customer will pay all O&M costs associated with the EVSE. Customer shall maintain a consistent uptime at the direction of PG&E for EVSE installed. Customer shall maintain the common area improvements immediately surrounding the EVSE in good condition, ordinary wear and tear excepted, and will promptly notify PG&E of any problems it is aware of related to the EVSE. Such maintenance by Customer of the immediately surrounding common areas shall include, but not be limited to, pavement maintenance and snow removal services, if applicable. Uninterrupted service is not guaranteed, and PG&E may interrupt service when necessary to ensure safety or to perform maintenance on PG&E owned infrastructure. PG&E will use reasonable efforts to notify Customer in advance of interruptions to service, planned maintenance, and physical access to Premises. Customer will immediately shut down chargers if there is a safety issue.

Billing: Customer will be the PG&E Customer and will be served according to the applicable Rate Plan. As the Customer, Customer will be responsible for paying the PG&E bill.

Compensation: Under no conditions shall Customer or EV Drivers receive compensation of any kind (including but not limited to: cash, in-kind services, or otherwise) for any duties or requirements provided for in this Contract or for participation in any way as part of the EV Fleet Program, including but not limited to: easements, use of data for lawful purposes, loss of business activity during construction or maintenance activities, or any other inconvenience or loss, without limitation, related to participation.

Changing Rate Plan: Customer may change Rate Plan during the Term but must remain on a retail PG&E rate for the duration of the Term. If Customer switches to a non-retail PG&E rate during the Term, Customer shall bear the full cost and sole expense, as circumstances may dictate, for losses incurred by PG&E on behalf of ratepayers, such as pro-rated costs of equipment, site design, and installation.

Reliability: PG&E does not guarantee uninterrupted service. Customer may pursue options to ensure that any impact to Customer operations from potential loss of power is sufficiently mitigated. Customer is responsible for the cost of any supplemental solutions to improve reliability.

Expansion of EVSE Installation: Customer may add more charging ports to their installation in the future, in accordance with the provisions of CPUC filed tariffs such as Electric Rule 16. Customer must coordinate with PG&E prior to any approved installation extension. Any installations or related work performed outside of EV Fleet program will be at Customer's expense and its liability.

EVSE Replacement: Customer may replace their EVSE during the Term. Customer must notify PG&E ahead of replacement to ensure infrastructure can accommodate the additional load and new EVSE complies with necessary CPUC requirements for the program. If adequate infrastructure does not exist, Customer must request increased capacity in

accordance with the provisions of CPUC filed tariffs such as Electric Rule 16. Any replacements will be at Customer's expense and its liability.

Vehicle Purchase Plans: PG&E will work with Customer to understand its fleet electrification plans and may install infrastructure to support future vehicle purchases. In Exhibit A, Customer will provide the number, type, and charging levels of electric vehicles that will be used at the Premises over time to justify the requested infrastructure. At PG&E discretion, during the Term PG&E may request evidence that Customer is operating these vehicles and associated charging in accordance with its electrification plan. If Customer is not operating vehicles consistent with its electrification plans, at PG&E discretion, Customer may be responsible for PG&E costs associated with installing the excess infrastructure. This includes costs, as circumstances may dictate, for losses incurred by PG&E on behalf of ratepayers, such as costs of equipment, site design and installation. Customer may, at any time within the Term request from PG&E projected and final costs associated with this. If Customer wishes to change its plan, Customer must provide a modified plan to PG&E. This modified plan must be mutually agreed upon by PG&E and Customer. Customer may opt to replace these vehicles with similar equipment but must operate the number and type of vehicles outlined in the electrification plan. Vehicles that are leased must be replaced with similar equipment upon termination of the lease duration.

If Customer is not the party responsible for purchasing or leasing the vehicles indicated in Exhibit A, they will acquire and provide such proof from the responsible party including the number, type, and charging levels of electric vehicles that will be used at the Premises over time to justify the requested infrastructure. Customer is responsible to provide evidence of vehicle operation and associated charging during this term in accordance with the indicated electrification plans. If vehicles are not operating consistent with the indicated electrification plans, at PG&E discretion, Customer may be responsible for PG&E costs associated with installing the excess infrastructure. This includes costs, as circumstances may dictate, for losses incurred by PG&E on behalf of ratepayers, such as costs of equipment, site design, and installation.

Project Scope: Customer acknowledges that:

- Customer agrees to the high-level project scope listed in Exhibit A;
- Upon execution of this Contract, PG&E will begin incurring design fees and costs as Customer project moves forward;
- If Customer withdraws from the program, then PG&E reserves the right to recover all fees and costs incurred by it and its subcontractors after the execution of this Contract including, but not limited to, design cost, site walk costs, etc.;
- PG&E will conduct a site walk;
- If the existing infrastructure or physical site or equipment is substantially different than anticipated or described, then PG&E will make reasonable effort to redesign the project in a manner acceptable to both parties, but reserves the right to cancel Customer participation in the program; and
- If Customer does not submit required documentation (e.g., signed easement if needed) in a timely manner, then PG&E may grant extensions by request but reserves the right to waitlist Customer application and/or cancel participation in the program.

External Funding Sources: Customer understands that the total infrastructure and EVSE rebate and incentive amounts the Customer receives from all sources, which may include but is not limited to, utilities, state programs, manufacturer, retailer, or otherwise, cannot exceed Customer's total cost of purchasing the EVSE, installing the EVSE, and constructing the EV Supply Infrastructure.

Customer agrees to keep records of all infrastructure and EVSE incentives and rebates received for Customer's EV Fleet project. Customer understands that PG&E may request and review said records up to one year after project completion date. If rebates and incentives received exceed incurred project cost, PG&E may inform all other funding sources, which may include but is not limited to, utilities, state programs, manufacturer, retailer, or other, of the violation, including the name of the Customer, a description of the project, and details regarding the excessive rebates and incentives.

Customer Owned EV Supply Infrastructure Section

EV Supply Infrastructure Incentive: Customer qualifies for an incentive towards the cost of EV Supply Infrastructure if they choose to own and maintain the EV Supply Infrastructure. Incentive amounts will vary in accordance with the CPUC requirements. Incentive will be paid after (1) Customer provides proof of actual EV Supply Infrastructure construction cost, (2) EV Supply Infrastructure construction is complete, (3) the EVSE is operational.

Installation of EV Service Connection: PG&E and/or its contractors shall design and construct the EV Service Connection in compliance with the terms of this Contract, as well as all applicable local, state, and federal laws and regulatory requirements. Customer is responsible for providing all disclosures, including but not limited to hazardous materials located at the site of the installation. If an easement is required, PG&E will provide a preliminary layout of proposed facilities to Customer prior to preparation of easement for Customer review and approval; such approval will not unreasonably be withheld. The easement will be executed and recorded in favor of PG&E so that PG&E may access the EV Service Connection as needed. It will be the Customer's responsibility to provide a preliminary design of the EV Supply Infrastructure and associated electrical loads so that PG&E can provide the associated EV Service Connection design. PG&E and Customer will approve final design prior to construction beginning. Once design is approved, no material changes will be made without approval from PG&E and Customer. After the EVSE is operational, Customer may request a copy of "as built" designs, which will be provided by PG&E.

Installation of EV Supply Infrastructure: The Customer and/or its contractors shall construct the EV Supply Infrastructure and install the EVSE in compliance with the terms of this Contract, as well as all applicable local, state, and federal laws and regulatory requirements, including PG&E requirements found at www.pge.com/greenbook. The Customer is responsible for (i) the costs to construct the EV Supply Infrastructure, (ii) the purchase of the EVSE Package, and (iii) installation of the EVSE. After the EVSE is operational, Customer receives incentive for EV Supply Infrastructure in accordance with terms of this Contract.

EV Supply Infrastructure O&M: If Customer owns the EV Supply Infrastructure, Customer is responsible for O&M of the EV Supply Infrastructure for the Term. Customer will pay all O&M costs associated with the EV Supply Infrastructure. Customer shall maintain the common area improvements immediately surrounding the EV Supply Infrastructure in good condition, ordinary wear and tear excepted, and will promptly notify PG&E of any problems it is aware of related to the EV Supply Infrastructure. Such maintenance by Customer of the immediately surrounding common areas shall include, but not be limited to, pavement maintenance and snow removal services, if applicable. Uninterrupted service is not guaranteed, and PG&E may interrupt service when necessary to ensure safety or to perform maintenance. PG&E will use reasonable efforts to notify Customer in advance of interruptions to service, planned maintenance, and physical access to Premises.

Access to Customers Premises: PG&E shall at all times have the right to enter and leave the Customer's Premises for any purpose connected with the furnishing of electric service to the EV Service Connection (meter reading, inspection, testing, routine repairs, replacement, maintenance, vegetation management, emergency work, etc.) and the exercise of any and all rights secured to it by law, or under PG&E's applicable tariff schedules. If Customer does not grant PG&E reasonable access to the Premises, then PG&E may deenergize the EV Service Connection until access is granted. PG&E will work closely with Customer to ensure this access does not unreasonably interfere with Customer's property or operations.

End of Term: At the end of the Term, the Customer will have the following options:

1. Continue operating EVSE and EV Supply Infrastructure
    - Customer has continued responsibility for O&M of EVSE and EV Supply Infrastructure.
    - If an easement was required for installation, easement remains in place.
    - PG&E continues to own EV Service Connection and will treat this under the standard provisions of CPUC filed tariffs such as Electric Rule 16.
2. Stop operating EVSE and EV Supply Infrastructure
    - Remove the EVSE and/or EV Supply Infrastructure at Customer's cost and expense.
    - If an easement was required for installation, PG&E will deliver a quitclaim for the easement and the easement will be removed.
    - PG&E will require access to any energized PG&E facilities. If EV Service Connection serves other load or assets, for example building load or solar, PG&E continues to own EV Service Connection and will treat this under the standard provisions of CPUC filed tariffs such as Electric Rule 16. If EV Service Connection serves only the EVSE installed under this Contract, PG&E will deenergize EV Service Connection and abandon facilities in place.

PG&E Owned EV Supply Infrastructure Section

Installation of Equipment: PG&E and/or its contractors shall design and construct the EV Service Connection and EV Supply Infrastructure in compliance with the terms of this Contract, as well as all applicable local, state, and federal laws and regulatory requirements. Customer is responsible for providing all disclosures, including but not limited to hazardous materials located at the site of the installation. If an easement is required, PG&E will provide a preliminary layout of proposed facilities to Customer prior to preparation of easement for Customer review and approval; such approval will not

unreasonably be withheld. The easement will be executed and recorded in favor of PG&E so that PG&E may access the EV Service Connection and EV Supply Infrastructure as needed. After Customer approval of the preliminary design, PG&E will coordinate with the Customer if there are any proposed material changes. A final design with no material changes from the agreed upon design will be provided by PG&E prior to any installation activities. PG&E and Customer will approve final design prior to construction beginning. Once design is approved, no material changes will be made without approval from PG&E and Customer. An estimated installation schedule shall be provided by PG&E after execution of required easement and timely selection of EVSE Package. Should the installation schedule require modification, PG&E shall notify Customer within a reasonable amount of time of such changes. PG&E is responsible for the costs to construct the EV Supply Infrastructure. The Customer is responsible for (i) the purchase of the EVSE Package and (ii) installation of the EVSE. Upon completion of installation of the EVSE, the Customer understands and acknowledges that it will be responsible for the O&M of the EVSE installed through the EV Fleet Program. After the EVSE is operational, Customer may request a copy of "as built" designs, which will be provided by PG&E.

EV Supply Infrastructure O&M: If PG&E owns the EV Supply Infrastructure, PG&E is responsible for O&M of the EV Supply Infrastructure for the Term. PG&E will pay all O&M costs associated with the EV Supply Infrastructure. Customer shall maintain the common area improvements immediately surrounding the EV Supply Infrastructure in good condition, ordinary wear and tear excepted, and will promptly notify PG&E of any problems it is aware of related to the EV Supply Infrastructure. Such maintenance by Customer of the immediately surrounding common areas shall include, but not be limited to, pavement maintenance and snow removal services, if applicable. Uninterrupted service is not guaranteed, and PG&E may interrupt service when necessary to ensure safety or to perform maintenance. PG&E will use reasonable efforts to notify Customer in advance of interruptions to service, planned maintenance, and physical access to Premises.

Access to Customers Premises: PG&E shall at all times have the right to enter and leave the Customer's Premises for any purpose connected with the furnishing of electric service to the EV Service Connection (meter reading, inspection, testing, routine repairs, replacement, maintenance, vegetation management, emergency work, etc.) and the exercise of any and all rights secured to it by law, or under PG&E's applicable tariff schedules. If Customer does not grant PG&E reasonable access to the Premises, then PG&E may deenergize the EV Service Connection until access is granted. PG&E will work closely with Customer to ensure this access does not unreasonably interfere with Customer's property or operations.

End of Term: At the end of the Term, the Customer will have the following options:

1. Continue operating EVSE
    - Customer has continued responsibility for O&M of EVSE.
    - If an easement was required for installation, easement remains in place.
    - PG&E continues to own EV Service Connection and EV Supply Infrastructure and will treat these under the standard provisions of CPUC filed tariffs such as Electric Rule 16.
2. Stop operating EVSE
    - Remove the EVSE at Customer's cost and expense.
    - If an easement was required for installation, PG&E will deliver a quitclaim for the easement and the easement will be removed.
    - PG&E will require access to any energized PG&E facilities. If EV Service Connection and/or EV Supply Infrastructure serves other load or assets, for example solar, PG&E continues to own EV Service Connection and/or EV Supply Infrastructure and will treat these under the standard provisions of CPUC filed tariffs such as Electric Rule 16. If EV Service Connection and/or EV Supply Infrastructure serves only the EVSE installed under this Contract, PG&E will deenergize EV Service Connection and EV Supply Infrastructure and abandon facilities in place.

General Terms

Permission to Use Data: Customer agrees to allow PG&E and its agents and representatives to use data gathered as part of the EV Fleet Program (including usage data from the EVSE and EVSE performance data supplied directly to PG&E from the EVSP) ("Usage Data") for use in regulatory reporting, ordinary business use, industry forums, case studies, or other similar activities, in accordance with applicable laws and regulations. Usage Data furnished to PG&E by the EVSP will not include any personal information as defined for the purposes of California privacy laws (including the California Privacy Rights Act, as amended("CPRA")). Any such personal data will be deidentified (as defined by CPRA) before it is provided to PG&E. Notwithstanding the foregoing, Customer acknowledges that PG&E is required to disclose location data at census tract or 5-digit zip code level as part of its regulatory obligations to report aggregate data. Although such locations will not be identified as Customer locations in the aggregated and anonymous data disclosed by PG&E, a third party could potentially associate Customer with disclosed locations by reference to other facts and data sources.

Representations: Customer understands that its participation in EV Fleet Program shall not be construed as creating any agency, partnership, or other form of joint enterprise between the Customer, PG&E, or their affiliates, contractors, vendors, representatives, or designees, nor create any obligations or responsibilities on their behalf except as may be expressly granted in writing, nor make any representations of any kind to this effect. Customer represents and warrants that it is either (i) the fee title owner and has the ability to grant an easement (if required), or (ii) it is the authorized manager of the proposed EV Fleet Program site working with the fee title owner, it has the power, authority, and capacity to bind itself to undertake the EV Fleet Program terms and conditions and to perform each and every obligation required of Customer, and such fee title owner has the ability to grant an easement (if needed).

Changes: PG&E may initiate changes to the EV Fleet Program as necessary to comply with CPUC directives. PG&E shall endeavor to provide Customer with advance notice of any such changes. Customer has the option to opt out of the Program subject to section "Customer Removal or Termination" below.

Compliance with Laws: All parties shall comply with all applicable federal, state, and local statutes, rules, regulations, laws, orders, and decisions that relate to or govern its participation in the EV Fleet Program and/or Customer's interactions with customers in connection with the EV Fleet Program.

Failure to Comply with Terms and Conditions: Without limitation, and to the greatest extent allowed by law, PG&E and Customer reserve the right to seek damages and recovery for losses incurred due to any breach of this Contract on the part of Customer or PG&E, whether intentional or unintentional.

Relocations: Should Customer request relocation of EVSE or parts thereof, such relocation shall be per mutually agreeable terms and shall be at sole expense of Customer and in accordance with any EV Fleet Program requirements, laws, regulations, or other applicable jurisdictional requirements. Additionally, if applicable and requested by PG&E, Customer shall either amend the easement to include the legal description of the new location or enter into a new easement with PG&E.

PG&E Termination or Suspension: PG&E may terminate, or for any duration suspend, Customer's participation in the EV Fleet Program, with or without cause, at any time, and for any reason, with reasonable advance notice. Such reasons may include but are not limited to failure to provide or maintain terms of easement, failure to abide by EV Fleet Program terms and conditions, permitting issues, exceptional installation costs, environmental concerns, or any other reason(s) not in the best interests of the EV Fleet Program or PG&E's ratepayers.

Customer Removal or Termination: Should Customer request removal or termination of EVSE or parts thereof prior to expiration of the Term, then Customer shall bear the full cost and sole expense of such removal as well as all fees and costs, as circumstances may dictate, for losses incurred by PG&E on behalf of ratepayers, such as pro-rated costs of equipment, site design, and installation. Customer may, at any time within the Term, request from PG&E projected and final costs associated with such a removal request. Such costs will include all amounts paid by PG&E, divided equally over a ten-year period (e.g., if amounts total $100k and Customer leaves after 1 year it is responsible for $90k). If the Customer wishes to assign its rights and obligations of this Contract to a new Customer prior to the expiration of the Term, the new Customer may assume all rights and obligations for the remaining Term with PG&E consent. Such consent not to be unreasonably withheld.

Indemnification: Customer shall indemnify, hold harmless, and defend PG&E, its affiliates, subsidiaries, parent company, officers, managers, directors, agents, and employees, from and against all claims, demands, losses, damages, costs, expenses, and liability (legal, contractual, or otherwise), which arise from or are in any way connected with any: (i) injury to or death of persons, including but not limited to employees of PG&E or Customer; (ii) injury to property or other interests of PG&E, Customer, or any third party; (iii) violation of a local, state, or federal common law, statute, or regulation, including but not limited to environmental laws or regulations; or (iv) strict liability imposed by any law or regulation; so long as such injury, violation, or strict liability (as set forth in (i) - (iv) above) arises from or is in any way connected with Customer's performance of, or failure to perform, this Contract. This indemnification obligation shall not apply to the extent that such injury, loss, or damage is caused by the negligence or willful misconduct of PG&E, its officers, managers, or employees.

Customer shall, on PG&E's request, defend any action, claim, or suit asserting a claim which might be covered by this indemnity, using counsel acceptable to PG&E. Customer shall pay all costs and expenses that may be incurred by PG&E in enforcing this indemnity, including reasonable attorney's fees. To the extent necessary, each Party was represented by counsel in the negotiation and execution of this Contract. PG&E represents and warrants that it has indemnification language in its contract with any third party who PG&E may send to perform work on Customer's physical site. PG&E

agrees to work closely with Customer on any concerns that may arise related to the party who will perform work on Customer's physical site.

Insurance Requirements: Customer shall procure, carry, and maintain the following insurance coverage, and Customer is also responsible for its Subcontractors maintaining sufficient limits of the appropriate insurance coverage:

A. Personal Liability

1. The limit shall not be less than One Million Dollars ($1,000,000) each occurrence for bodily injury, property damage and personal injury.
2. Coverage shall: a) By "Additional Insured" endorsement add as insureds PG&E, its directors, officers, agents, and employees with respect to liability arising out of work performed by or for the Customer; b) Be endorsed to specify that the Customer insurance is primary and that any insurance or self-insurance maintained by PG&E shall not contribute with it.

B. Workers' Compensation and Employers' Liability

1. Workers' Compensation insurance or self-insurance indicating compliance with any applicable labor codes, acts, laws, or statutes, state or federal, where Customer performs Work.
2. Employers' Liability insurance shall not be less than $1,000,000 for injury or death in each accident.

C. Commercial General Liability

1. Coverage shall be at least as broad as the Insurance Services Office (ISO) Commercial General Liability Coverage "occurrence" form, with no coverage deletions.
2. The limit shall not be less than $1,000,000 each occurrence for bodily injury, property damage and personal injury.
3. Coverage shall: a) by "Additional Insured" endorsement add as insureds PG&E, its affiliates, subsidiaries, and parent company, and PG&E's directors, officers, agents, and employees with respect to liability arising out of or connected with the Work performed by or for the Customer. (ISO Form CG2010 or equivalent is preferred.) In the event the Commercial General Liability policy includes a "blanket endorsement by contract," the following language added to the certificate of insurance will satisfy PG&E's additional insured requirement: "PG&E, its affiliates, subsidiaries, and parent company, and PG&E's directors, officers, agents, and employees with respect to liability arising out of the work performed by or for the Customer are additional insureds under a blanket endorsement."; b) be endorsed to specify that the Customer's insurance is primary and that any insurance or self-insurance maintained by PG&E shall not contribute with it.

D. Documentation Requirements

1. Customer shall have all insurance in place before beginning any Work. Upon request, Customer shall furnish PG&E with certificates of insurance, declaration pages and endorsements (collectively, "Documentation") of all required insurance. Documentation shall be signed and submitted by a person authorized by that insurer to issue certificates of insurance and endorsements on its behalf.
2. The insurer shall deliver notification to PG&E in accordance with the policy provisions if any of the above-described policies are cancelled before the stated expiration date.
3. PG&E may inspect the original policies in Sections A or B or require copies at any time. Customer/Owner may redact non-essential exposure information from copies.
4. The minimum liability insurance requirements established in this Contract are not a representation by PG&E that the insurance limits are sufficient, nor do these requirements in any way limit Customer's liability under this Contract.
5. Upon request, Customer shall furnish PG&E the same evidence of insurance for its Subcontractors as PG&E requires of Customer.

Dispute Resolution: After attempting in good faith to resolve a dispute, a party may request mediation by written notice to the other Party. The mediation shall be conducted by a mutually-agreeable mediator with appropriate experience. All negotiations and any mediation conducted pursuant to this provision are confidential and shall be treated as compromise and settlement negotiations, to which Section 1119 of the California Evidence Code shall apply, and Section 1119 is incorporated herein by reference.

No Partnership: This Contract shall not be construed as creating a partnership, joint venture, agency relationship, franchise, or association, nor shall this Contract render PG&E and Customer liable as partners, co-ventures, or principals.
Enforceability: If any of the provisions, or application of any of the provisions, of this Contract are held to be illegal or invalid by a court of competent jurisdiction, PG&E and Customer shall negotiate an equitable adjustment in the provisions of

this Contract with a view toward effectuating the purpose of this Contract. The illegality or invalidity of any of the provisions, or application of any of the provisions, of this Contract will not affect the legality or enforceability of the remaining provisions or application of any of the provisions of the Contract.

Integration: This Contract, including all items incorporated herein by reference, constitutes the entire agreement and understanding between the parties as to the subject matter of the Contract. It supersedes all prior or contemporaneous agreements, commitments, representations, writings, and discussions between parties, whether oral or written, express or implied, that relate in any way to the subject matter of this Contract. This Contract has been induced by no representations, statements, or agreements other than those expressed herein. Neither party shall be bound by any prior or contemporaneous obligations, conditions, warranties, or representations with respect to the subject matter of this Contract.

Survival: The provisions of this Contract, which by their nature should survive expiration, cancellation, or other termination of this Contract, including but not limited to provisions regarding warranty, indemnity, insurance, confidentiality, document retention, business ethics, and availability of information, shall survive such expiration, cancellation, or other termination.

Notice: Any and all notices shall be in writing and addressed to the parties at the addresses specified below or such other addresses as either party may direct by notice given in accordance with this section and shall be delivered in one of the following manners: (i) by personal delivery, in which case notice shall be deemed to have been duly given when delivered; (ii) by certified mail, return receipt requested, with postage prepaid, in which case notice shall be deemed to have been duly given on the date indicated on the return receipt; or (iii) by reputable delivery service (including by way of example and not limitation Federal Express, UPS and DHL) which makes a record of the date and time of delivery, in which case notice shall be deemed to have been duly given on the date indicated on the delivery service's record of delivery.

If to PG&E:

Pacific Gas and Electric Company
Attn: EV Fleet Program Manager
300 Lakeside Drive
Oakland, CA 94612
Email Address: EVChargeNetwork@pge.com

If to Customer:

_____ (Company Name)
_____ (Street Address)
_____ (City, Zip)
_____ (Name)

The Parties have executed this Contract on the dates indicated below, to be effective upon the later date.

City of San Rafael	**Pacific Gas and Electric Company**
Company Name	PG&E Company Name
Signature	Signature
Print	Print
Title	PG&E Contract Signer Title
Date	Date

Clean Energy Transportation
Pacific Gas and Electric Company
300 Lakeside Drive
Oakland, CA 94612

EXHIBIT A

PROJECT SCOPE

111 Morphew St, San Rafael, CA 94901

Vehicle Summary

Description	2025	2026	2027	2028	2029	Total
Medium Duty Vehicle	4	4	0	2	0	**10**

Charger (EVSE) Summary

Description	2025	2026	2027	2028	2029	Total
16.6 kW	4	2	0	0	0	**6 EVSEs**
196 kW	2	0	0	0	0	**2 EVSEs**
Anticipated Load (kW)	458.4 kW	33.2 kW	0 kW	0 kW	0 kW	**492 kW**

Please note that your project was scoped based on the make, model, and power level of your EV chargers, as described in the preliminary design. Changes to your EV charger selection may impact the charger load of your project. **If you would like to change your charger selection, please consult with your Project Manager before charger purchase so they can ensure the alternative chargers will be compatible with your project's design.** PG&E reserves the right to recover additional costs associated with any changes you request to your project scope.

Service Description	
Main Service Size (Amps)	2500 (over-sized)
Voltage and Phase	277/480V Three Phase

Clean Energy Transportation
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Oakland, CA 94612

Max Load Table

Customer must adhere to the load profile provided below. If the customer desires to increase their load or modify their hours of use, an application must be submitted to PG&E's Service Planning department. Failure to meet these guidelines may jeopardize reliable operation of the electric system. If EV charging exceeds these values and causes damage to PG&E facilities, the customer will be financially liable for the cost of repairs.

	2024	2025	2026	2027	2028
Cumulative # of Vehicles Deployed:	-	4x MD Vehicle	8x MD Vehicle	8x MD Vehicle	10x MD Vehicles
Cumulative # of Chargers Installed:	-	2x 196 kW 4x 16.6 kW	2x 196 kW 6x 16.6 kW	2x 196 kW 6x 16.6 kW	2x 196 kW 6x 16.6 kW
Cumulative Charging Equipment Load Installed (kW):	-	458	492	492	492
Hour Starting At (24 hours)	kW Max Load	kW Max Load	kW Max Load	kW Max Load	kW Max Load
0:00	0	458	492	492	492
1:00	0	458	492	492	492
2:00	0	458	492	492	492
3:00	0	458	492	492	492
4:00	0	458	492	492	492
5:00	0	458	492	492	492
6:00	0	458	492	492	492
7:00	0	458	492	492	492
8:00	0	458	492	492	492
9:00	0	458	492	492	492
10:00	0	458	492	492	492
11:00	0	458	492	492	492
12:00	0	458	492	492	492
13:00	0	458	492	492	492
14:00	0	458	492	492	492
15:00	0	458	492	492	492
16:00	0	458	492	492	492
17:00	0	458	492	492	492
18:00	0	458	492	492	492
19:00	0	458	492	492	492
20:00	0	458	492	492	492
21:00	0	458	492	492	492
22:00	0	458	492	492	492
23:00	0	458	492	492	492

Clean Energy Transportation
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Oakland, CA 94612

Appendix A

PG&E EV FLEET PROGRAM PARTICIPANT DATA REPORTING REQUIREMENTS

EV Fleet program participants are required to provide site, equipment, and utilization data for at least 5 years from the time chargers are operational. Sites are required to install chargers with Application Program Interface (API) communication capability.

Below are the data and metrics that may be collected by PG&E through the API. PG&E will contact EVSPs after EVSEs are activated to initiate API testing. Upon activation, Customer must give consent to their EVSP to provide API data to PG&E and its agents and representatives.

Customer agrees to receive and respond to customer surveys throughout the project lifecycle including post-installation, upon request of PG&E or an associated party.

Off-road vehicles: Sites with off-road vehicles are excluded from API requirements but must install a separate meter that is dedicated for EV charging. In addition, due to the need for PG&E to report charger usage data to the CPUC, no form of generation or distributed generation (including solar and battery storage) may be installed onto this meter panel until five years after the date of project activation.

Pacific Gas and Electric Company

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Table 1. Data collected from API

Category	Metrics
Site	• Pricing Structure ($/kWh, $/hour, subscription, free, flat fee, other) (for public charging stations only) • Street Address • City • State • Zip Code
Equipment	• EVSE Manufacturer • EVSE Model • EVSE Model number • EVSE Serial Number • EVSE ID (for public charging stations only) • Demand Max (Maximum rated kW for each EVSE) • Number of ports on associated EVSE • Gateway or non-gateway
Sessions Data for each charging session that occurs at the site	• Maximum rated kW of each port • Start date and time of session • End date and time of session • Equipment outages • Reason for outage • Date and time of when outage started • Date and time of when outage ended • Number of kWh consumed during the session • Average demand (kW) per session • Maximum demand (kW) per session • Total dollar amount charged to the driver for the charging session (for public charging stations only) • Demand charge ($/kW) (for public charging stations only) • Payment type (for public charging stations only) • Anonymous unique driver ID for each driver/user • Vehicle Make • Vehicle Model • Vehicle Year • Vehicle Type (BEV, PHEV)
Session Intervals 15-minute interval data for each charging session	• Start date and time of interval • End date and time of interval • Number of kWh consumed during the session interval • Average demand (kW) per session interval • Maximum demand (kW) per session interval
Port Intervals 15-minute interval data for each port each day (96 intervals/port/day)	• Start date and time of interval • End date and time of interval • Number of kWh consumed during the interval • Average demand (kW) per interval • Maximum demand (kW) per interval

Clean Energy Transportation
Pacific Gas and Electric Company
300 Lakeside Drive
Oakland, CA 94612

Appendix B

CPUC'S SAFETY REQUIREMENTS CHECKLIST FOR CPUC-APPROVED TRANSPORTATION ELECTRIFICATION PROGRAMS

SAFETY REQUIREMENTS CHECKLIST FOR CPUC-APPROVED TRANSPORTATION ELECTRIFICATION PROGRAMS

[Note: Each sponsoring utility must ensure that the following Pre-construction, Construction, and Operational standards are met and report on their compliance at quarterly Program Advisory Council meetings. These requirements are the minimum safety precautions the utilities should meet.]

Terminology Defined[1]

Acronym	Definition
EV	Electric Vehicle
UL	Underwriters Laboratory
EVSE	Electric Vehicle Supply Equipment safely connects the AC electricity grid at a site to the EV. Sometimes used more broadly to refer to the charging equipment, not including the make- ready infrastructure or other charging infrastructure. May include multiple connectors to charge several EVs or to serve EVs with different types of connectors (e.g., SAE CCS and CHAdeMO)
SAE	Society of Automotive Engineers
ADA	Americans with Disabilities Act
AHJ	Authority Having Jurisdiction, as defined by Article 100 of the 2017 National Electric Code: An organization, office, or individual responsible for enforcing the requirements of a code or standard, or for approving equipment, materials, an installation, or a procedure.[2]
J-1772 Standard	An SAE standard for electrical and physical interface to facilitate a safe connection from the EVSE for conductive charging

[1] *See* D.18-01-024 at Appendix A.

[2] 2017 NEC Article 100, Definitions, includes an informational note regarding AHJ: "The phrase 'authority having jurisdiction' or its acronym AHJ, is used in National Fire Protection Association (NFPA) documents in a broad manner, since jurisdictions and approval agencies vary, as do their responsibilities. Where public safety is primary, the authority having jurisdiction may be a federal, state, local, or other regional department or individual such as a fire chief; fire marshal; chief of a fire prevention bureau, labor department, or health department; building official; electrical inspector; or others having statutory authority. For insurance purposes, an insurance inspection department, rating bureau, or other insurance company representative may be the authority having jurisdiction. In many circumstances, the property owner or his or her designated agent assumes the role of the authority having jurisdiction; at government installations, the commanding officer or departmental official may be the authority having jurisdiction."

Acronym	Definition
Level 1 Charging	Charging via AC electrical connection at 120 volts and up to 16 amps, or 1.9 kW.
Level 2 Charging	Charging via AC electrical connection at 208 volts or 240 volts at up to 80 amps.
DC Fast Charging	Charging via DC electrical connection using off-board AC/DC equipment at a fast rate. Not all EVs have this connector.
CHAdeMO and/or CCS Charging Connector Standards	There are three types of standard charging connectors for Direct Current Fast Charging. Vehicles capable of DC fast charging will have one of these ports on the vehicle. Other nonstandard connectors include Tesla and BYD. Most public DCFC currently deployed in California includes standard CHAdeMO and/or CCS Type 1 charging connectors.
IOU(s)	Investor Owned Utility(ies)
EVITP Training	The Electric Vehicle Infrastructure Training Program provides electricians with training for the installation of EVSE. EVITP is a collaboration of industry stakeholders, including automakers, EVSE manufacturers, educational institutions, utility companies, and electric industry professionals. More information is available at https://evitp.org.
NRTL	Nationally Recognized Testing Lab

Pre-construction: These EV charging equipment safety requirements must be specified in procurement documents:

1. Charging equipment must be certified by a Nationally Recognized Testing Lab (NRTL).
2. Infrastructure must comply with applicable safety performance requirements associated with the type of TE infrastructure being installed.
   - For light-duty vehicles, compliance with the Society of Automotive Engineers (SAE) J-1772 Standard for Level 1 or Level 2 charging. Compliance with CHAdeMO and CCS for DC fast charging would be appropriate evidence of compliance with this requirement.
   - For other types of TE infrastructure, including any non-standardized EVSE, the following basic connector safety measures will be required:
   - A passing EVSE safety performance evaluation report performed by a Nationally Recognized Testing Lab (NRTL);
   - When not connected, the vehicle inlet and the EVSE connector must be designed to prevent direct contact with any live components;
   - The vehicle inlet and EVSE connector shall be free of sharp edges and potentially injurious protrusions;
   - The coupler between the vehicle and the EVSE should avoid or mitigate any potentially hazardous conditions such as fires, electrical shock to users, or other personal injuries.
3. Infrastructure and its planned installation must comply with California Electrical Code Article 625.[1]
4. Infrastructure and its planned installation must comply with the Americans with Disabilities Act (ADA), 42 U.S.C. § 12101 et seq., and California Building Code Chapter 11B, [2] if applicable, per the AHJ where the EVSE will be installed, unless the appropriate waiver is obtained from local authorities.

[2] California Electrical Code Article 625 covers Electric Vehicle Charging System safety and standards as installed in place. California Code of Regulations, Title 24, Article 625.

[3] California Building Code Chapter 2 includes definition associated with electric vehicle charging stations. CBC Chapter 11B defines requirements for 'Accessibility to Public Buildings, Public Accommodations, Commercial Buildings, and Public Housing.'

5. Outdoor-mounted EVSE must be rated to be installed for outdoor use.
6. For utility infrastructure work on the customer side of the meter, contractors must provide proof of EVITP Certification prior to construction.
7. Contractors must provide the utility proof of a full site assessment, including the appropriate load calculations to ensure existing infrastructure can accommodate additional EV load, or that appropriate infrastructure upgrades will be completed.

During Construction:

1. All utility infrastructure work on the customer side of the meter not performed by employees of the IOUs shall be performed by fully licensed electricians. For commercial installations, all electrical contractors should hold a valid C-10 contractor's license.
2. Installations will be designed per Article 625 of the California Electrical Code.

Operational Safety:

1. Overcurrent protection associated with utility transformers and distribution circuits that feed power to the charging stations.
2. Overcurrent protection in the meter pedestal/circuit breaker panel that feeds each of the charging stations.
3. Bollard equipment protection installed where appropriate as defined by utility design standards and AHJ requirements.
4. Concrete parking stops to protect equipment where appropriate as defined by utility design standards and AHJ requirements.

Clean Energy Transportation
Pacific Gas and Electric Company
77 Beale Street
San Francisco, CA 94105

December 12, 2024

PG&E's EV Fleet Program Oversized Switchgear Acknowledgement

PG&E's EV Fleet Program has agreed to allow **City of San Rafael (FLEET006994845)** to install a switchgear that exceeds the load outlined in Exhibit A of the EV Fleet Contract. PG&E will agree to adjust its EVSE Supply Infrastructure to accommodate the increased switchgear capacity, at PG&E's expense to be paid out of EV Fleet Program funds, on the terms set forth below.

By signing this document, **City of San Rafael (FLEET006994845)** acknowledges the following:

1. The additional switchgear capacity must solely be used for the purpose of supplying power to future electric vehicle charging load as dictated by the California Public Utilities Commission in Decision 18-05-040. If the Customer fails to comply with this guidance, PG&E in its sole discretion may require the Customer to reimburse PG&E for additional costs incurred by PG&E to accommodate the larger switchgear, such as costs of equipment and installation, that PG&E determines were not eligible for EV Fleet Program funding.

2. PG&E will only energize the capacity required to supply the charging load required for EV charging as outlined in Exhibit A of the Contract. Future service capacity expansion requests must be made directly to PG&E's Service Planning department. Such expansions are not funded by the EV Fleet Program, and consequently any additional service capacity equipment, installations or related work performed outside of the EV Fleet Program will be at the Customer's expense and its liability.

3. The cost of the switchgear is not eligible for EV Supply Infrastructure Incentives and will be excluded from any incentive calculations.

Signature	Company Name
Print Name	Date
Title	

Internal

Agenda Item No: 4.d

Meeting Date: June 2, 2025

SAN RAFAEL CITY COUNCIL AGENDA REPORT

Department: Finance / Library

Prepared by: Paul Navazio, Finance Director
Jinder Banwait, Administrative Analyst

City Manager Approval: _____

TOPIC: **LIBRARY PARCEL TAX RATE FOR FISCAL YEAR 2025-26**

SUBJECT: **REPORT ESTABLISHING THE ANNUAL RATE ADJUSTMENT FOR THE SPECIAL LIBRARY SERVICES PARCEL TAX FOR THE FISCAL YEAR 2025-26 AS AUTHORIZED BY SAN RAFAEL MUNICIPAL CODE CHAPTER 3.36 (VOTER-APPROVED MEASURE D)**

RECOMMENDATION:

Staff recommends that the City Council accept the report concerning the San Rafael Special Library Services Parcel Tax rate adjustment for Fiscal Year 2025-26, from July 1, 2025, through June 30, 2026, based upon the Consumer Price Index (CPI) in accordance with Section 3.36.030 of the San Rafael Municipal Code.

BACKGROUND:

On June 7, 2016, San Rafael voters approved Measure D, amending the San Rafael Municipal Code (SRMC) Chapter 3.36 by extending, revising, and increasing the existing Special Library Services Parcel Tax ("Tax"). The approved Measure D tax rates were first assessed for the Fiscal Year 2017-18 and levied for nine (9) years, expiring at the end of the upcoming fiscal year (FY 2025-26). The measure provides for an annual CPI adjustment commencing with the second year of the tax.

ANALYSIS:

SRMC section 3.36.030, "Imposition of the Tax," stipulates that an annual adjustment to the Tax rate shall be applied commencing in the second year based on the annual percentage increase, if any, in the previous fiscal year to the San Francisco-Oakland-Hayward Price Index for All Urban Consumers ("CPI"), not to exceed 3 percent annually.

Utilizing the Bureau of Labor Statistics - Western CPI Summaries (BLS-WS) for the San Francisco-Oakland-Hayward, CA, All Urban Consumers Index, the April 2023 Index was 351.247, and the April 2024 Index was 355.707, resulting in a year-over-year change of 1.27 percent.

Based on this result, the annual rate adjustment for the Library Parcel Tax is determined by the change in the San Francisco-Oakland-Hayward, CA, All Urban Consumers Index of 1.27 percent. Adjusting the Library Parcel Tax rate by 3 percent results in the following tax rate schedule:

FOR CITY CLERK ONLY

Council Meeting:

Disposition:

Section 3.36.030 Imposition of Tax:

Parcel Rate Types	FY 2024-25 Rates	FY 2025-26 Rates with CPI Adjustment
Single-family residential Parcel	$71.12	$73.20
Multi-Family Residential or Other Residential Parcel	$71.12 + $12.04 per Living unit, in excess of one, up to a maximum of $1,206.70 per year per parcel	$73.20 + $12.41 per Living unit, in excess of one, up to a maximum of $1,242.90 per year per parcel
Non-Residential Parcel	$71.12	$73.20

Any additional funds generated by this rate adjustment will be used in accordance with Measure D's language to "maintain library hours, equipment, materials, and services for children, teens, and adults." Additionally, any revenue increase will help offset the annual decrease in revenue due to the increasing number of senior exemptions filed for the Tax.

FISCAL IMPACT:
The current fiscal year 2024-25 tax revenues generated by this assessment are estimated at $1,196,757. Applying the 1.27 percent rate adjustment to FY 2025-26, tax revenues are estimated to be $1,211,956, representing an increase of $15,199. All revenues generated by this assessment are recorded in the Library Special Assessment Special Revenue Fund (215).

Absent future increases to the Library Parcel Tax rates assessed within the City, the Library Special Assessment Special Revenue Fund will not be able to sustain this level of support towards the cost of library services, which could lead to reductions in service levels, if an increase to the Library Parcel Tax is not supported by the voters.

OPTIONS: The City Council has the following options to consider on this matter:
1. Accept the report.
2. Direct staff to return with more information.
3. Take no action.

RECOMMENDED ACTION:
Staff recommends that the City Council accept the report concerning the San Rafael Special Library Services Parcel Tax rate adjustment for Fiscal Year 2025-26, from July 1, 2025, through June 30, 2026, based upon the Consumer Price Index (CPI) in accordance with Section 3.36.030 of the San Rafael Municipal Code.

SAN RAFAEL
THE CITY WITH A MISSION
established 1874

Agenda Item No: 4.e

Meeting Date: June 2, 2025

SAN RAFAEL CITY COUNCIL AGENDA REPORT

Department: Fire

Prepared by: Abe Roman, Fire Chief
Thomas Wong, Sr. Mgmt. Analyst II

City Manager Approval: _____

TOPIC: AMBULANCE SERVICE COST RECOVERY AGREEMENT

SUBJECT: RESOLUTION AUTHORIZING THE CITY MANAGER TO EXECUTE AGREEMENTS ALLOWING THE SAN RAFAEL FIRE DEPARTMENT TO PARTICIPATE IN A MEDI-CAL INTERGOVERNMENTAL TRANSFER (IGT) PROGRAM WITH THE CALIFORNIA DEPARTMENT OF HEALTH CARE SERVICES (DHCS) AND KAISER FOR THE SERVICE PERIOD OF JANUARY 1, 2024 THROUGH DECEMBER 31, 2024

EXECUTIVE SUMMARY:

The proposed agreement for participation in a Medi-Cal Intergovernmental Transfer (IGT) for the service period of January 1, 2024, through December 31, 2024, represents the 11th year of the City's participation in the IGT program. The IGT program is administered the following year to allow for statewide ambulance data to be calculated, which sets the IGT rate for each agency. The program assists the City in recovering costs associated with the provision of emergency medical services (EMS) to individuals who are covered by Medi-Cal. Participation in the IGT program provides an important opportunity for the City to collect ambulance transport fees that would not otherwise be available. Currently, the Medi-Cal program reimburses far less than the actual cost to provide the service.

RECOMMENDATION:

Staff recommends that the City Council adopt the resolution authorizing the City Manager to execute agreements allowing the San Rafael Fire Department to participate in a Medi-Cal Intergovernmental Transfer (IGT) program with the California Department of Health Care Services (DHCS) and Kaiser for the service period of January 1, 2024, through December 31, 2024.

BACKGROUND:

Since 2006, DHCS has offered public healthcare providers the opportunity to participate in a program that increases reimbursement for services provided to Medi-Cal Managed Care plan members. The DHCS Voluntary Rate Range Intergovernmental Transfer program (Welfare and Institutions Code §§14164, 14301.4) provides a way for Medi-Cal Managed Care Health Plan providers to access federal matching funds for Medi-Cal reimbursements. In 2015, this program was expanded to include public emergency medical services (EMS) providers like the San Rafael Fire Department, who provide health

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FOR CITY CLERK ONLY

Council Meeting:

Disposition:

care/ambulance services to Medi-Cal managed care enrollees. This made public EMS providers eligible for increased reimbursements from Medi-Cal Managed Care Health Plan providers.

Under the IGT program, counties and other governmental entities in the State may choose to transfer funds to the State to support the Medi-Cal program. These funds are used to match federal funds, which are eventually returned to the EMS providers through their respective Medi-Cal Managed Care Health Plan providers. In Marin County, the Medi-Cal Managed Care Health Plan provider is called the Partnership Health Plan of California.

Transport data is collected from each agency quarterly to calculate the program's total size and share of the reimbursement. Once collected, letters of interest are sent to each eligible agency to determine if they intend to participate. Using the letters of interest, DHCS then calculates each agency's share of the program based on the number of returned letters of interest. Since Q4 2024 transport data is not submitted until Q1 2025, the calendar year 2024 program is administered in 2025.

This year, for the first time, Kaiser is administering their own IGT with DHCS. Kaiser and DHCS are working together to collect the revenues concurrently and through DHCS, but separate agreements need to be signed to participate in each program.

ANALYSIS:

Overview of IGT Program*:* The IGT program requires the transfer of eligible local dollars from the City to DHCS. DHCS, in turn, uses transferred funds from local governments to increase monthly capitation rates it previously paid Medi-Cal Managed Care Health Plan providers in the prior fiscal year, thus allowing DHCS to receive additional federal funding from the Centers for Medicare and Medicaid Services (CMS) for payment to the Medi-Cal Managed Care Health Plan providers. The Medi-Cal Managed Care Health Plan providers then pay most of their IGT-funded rate increases to the local governments that transferred the funds. Ultimately, each participating in local government receives back the funding it provided to participate in the program, plus the federal match in return.

In February 2025, DHCS and Kaiser notified the City that non-binding letters of interest must be submitted to the City to participate in the program for the service period of January 1, 2024, through December 31, 2024. Since the IGT program is voluntary, the non-binding letter allows DHCS and Kaiser to better estimate how many agencies will participate, which sets the IGT contribution rate for each agency.

Staff submitted the non-binding letters of interest and have been working with DHCS and Kaiser to develop the necessary agreement for participation. In May 2025, DHCS provided an estimated transfer amount for both DHCS and Kaiser based on the returned letters of interest from participating agencies with a standard agreement that all participating agencies must sign (Attachment 1). DHCS is requesting the agreement be returned by August 1, 2025. Kaiser's agreement is forthcoming but must be signed around the same time.

Transfer from the City to the State: Once CMS has approved the entire IGT transaction, and the plan rate contracts have been signed by DHCS and the Medi-Cal Managed Care Health Plans throughout the State, DHCS will submit a request to participating agencies to transfer funds to the State. With the City Council's approval, the City will transfer an estimated $366,163 to DHCS. Additionally, the City will make a separate estimated payment of $73,228 (20%) to DHCS and Kaiser as authorized in Welfare and Institutions Code Section 14301.4, to cover the administrative costs (assessment fee) of operating the IGT program for the service period of January 1, 2024, through December 31, 2024. If the State is unable to use all the transferred funds to increase plan rates, it will return any used funds and the

associated 20% administrative fee.

Payment to the City: Federal matching funds received by the City will be used to promote the well-being of Partnership HealthPlan of California beneficiaries by maintaining the current service levels of the paramedic program. Although DHCS, Kaiser, and the Partnership HealthPlan of California cannot provide the City a revenue estimate until they receive all participants signed IGT Agreements. The Fire Department expects to net roughly $611,716 for the service period of January 1, 2024, through December 31, 2024, based on prior year revenues.

FISCAL IMPACT:
The IGT will support the Emergency Medical Services Fund by recovering a greater portion of its ambulance transport costs.

The DHCS agreement provides approximate transfer amounts based on information provided to the City by Kaiser and Partnership HealthPlan of California, the County's Medi-Cal Managed Health Care Plan provider. A summary of the amount the City expects to transfer to DHCS and receive back through participation in this program is outlined below.

Time Period	Funding Source	Transfer Amount to DHCS	Admin Fee to DHCS	Estimated Funds Returned to City	Estimated Net New Funds
2024 Calendar Year	Fund 210	$366,163	$73,228	$1,051,107	$611,716

The proposed funds to be transferred to the State will be allocated from the City's Paramedic Services Fund (210) and are expected to be transferred in November 2025.

OPTIONS:
1. Authorize the City Manager to execute agreements allowing the San Rafael Fire Department to participate in a Medi-Cal Intergovernmental Transfer (IGT) program with the California Department of Health Care Services (DHCS) and Kaiser for the service period of January 1, 2024, through December 31, 2024.
2. Direct staff to return with more information.
3. Take no action.

RECOMMENDED ACTION:
Staff recommends that the City Council adopt the resolution authorizing the City Manager to execute agreements allowing the San Rafael Fire Department to participate in a Medi-Cal Intergovernmental Transfer (IGT) program with the California Department of Health Care Services (DHCS) and Kaiser for the service period of January 1, 2024, through December 31, 2024.

ATTACHMENTS:
1. Resolution
2. IGT Agreement for 2024 Calendar Year with San Rafael Fire Department Allocation Estimates

RESOLUTION NO.

RESOLUTION OF THE SAN RAFAEL CITY COUNCIL AUTHORIZING THE CITY MANAGER TO EXECUTE AGREEMENTS ALLOWING THE SAN RAFAEL FIRE DEPARTMENT TO PARTICIPATE IN A MEDI-CAL INTERGOVERNMENTAL TRANSFER (IGT) PROGRAM WITH THE CALIFORNIA DEPARTMENT OF HEALTH CARE SERVICES (DHCS) AND KAISER FOR THE SERVICE PERIOD OF JANUARY 1, 2024, THROUGH DECEMBER 31, 2024

WHEREAS, the City of San Rafael, through its Fire Department, regularly provides emergency ambulance transport to persons who are Medi-Cal patients enrolled in managed care plans; and

WHEREAS, the City participates in various governmental programs that provide reimbursement of costs incurred in providing such emergency services to Medi-Cal patients; and

WHEREAS, pursuant to the authority of Welfare & Institutions Code sections 14164 and 14301.4, since 2006 the California Department of Health Care Services (DHCS) has been offering a voluntary rate range Intergovernmental Transfer Program to allow healthcare providers such as the City of San Rafael Fire Department to access federal matching funds for reimbursement through their Medi-Cal Managed Care Health Plan Providers; and

WHEREAS, the City may pursue an Intergovernmental Transfer to DHCS and Kaiser through its Medi-Cal Managed Care Health Plan Provider, Partnership Health Plan of California (PHC); and

WHEREAS, by participating in the Intergovernmental Transfer Program, the City will receive reimbursements for a larger proportion of its actual costs for providing emergency ambulance transport to Medi-Cal patients enrolled in managed care plans; and

WHEREAS, under the Intergovernmental Transfer Program, the funds shall be transferred in accordance with a mutually agreed-upon schedule between the City of San Rafael and DHCS;

NOW, THEREFORE, BE IT RESOLVED, by the San Rafael City Council as follows:

1. The San Rafael Fire Department is hereby authorized to participate in an Intergovernmental Transfer (IGT) with the California Department of Health Care Services (DHCS) in order to increase the Department's reimbursement for EMS ambulance transport services provided to Partnership Health Plan of California (PHC) members for the service period of January 1, 2024 through December 31, 2024.

2. The City Manager is authorized to execute two separate required Intergovernmental Agreements Regarding Transfer of Public Funds with DHCS and Kaiser subject to final approval as to form by the City Attorney.

3. The City Council hereby authorizes the transfer of funds to DHCS pursuant to such agreement, in an amount approved by the City Manager and in accordance with a mutually agreed upon schedule, to be used solely as a portion of the non-federal share of actuarially-sound Medi-Cal managed care capitation rate increases for the Partnership Health Care period of January 1, 2024 through December 31, 2024.

I, LINDSAY LARA, Clerk of the City of San Rafael, hereby certify that the foregoing Resolution was duly and regularly introduced and adopted at a regular meeting of the City Council of said City held on Monday, the 2nd day of June 2025 by the following vote, to wit:

AYES: COUNCILMEMBERS:
NOES: COUNCILMEMBERS:
ABSENT: COUNCILMEMBERS:

_____
Lindsay Lara, City Clerk

INTERGOVERNMENTAL AGREEMENT REGARDING TRANSFER OF PUBLIC FUNDS

This Agreement is entered into between the CALIFORNIA DEPARTMENT OF HEALTH CARE SERVICES ("DHCS") and CITY OF SAN RAFAEL ("GOVERNMENTAL FUNDING ENTITY") with respect to the matters set forth below.

The parties agree as follows:

AGREEMENT

1. Transfer of Public Funds

1.1 The GOVERNMENTAL FUNDING ENTITY agrees to make a transfer of funds to DHCS pursuant to sections 14164 and 14301.4 of the Welfare and Institutions Code. The amount transferred shall be based on the sum of the applicable rate category per member per month ("PMPM") contribution increments multiplied by member months, as reflected in Exhibit 1. The GOVERNMENTAL FUNDING ENTITY agrees to initially transfer amounts that are calculated using the Estimated Member Months in Exhibit 1, which will be reconciled to actual enrollment for the service period of January 1, 2024 through December 31, 2024 in accordance with Sub-Section 1.3 of this Agreement. The funds transferred shall be used as described in Sub-Section 2.2 of this Agreement. The funds shall be transferred in accordance with the terms and conditions, including schedule and amount, established by DHCS.

1.2 The GOVERNMENTAL FUNDING ENTITY shall certify that the funds transferred qualify for Federal Financial Participation pursuant to 42 C.F.R. part 433, subpart B, and are not derived from impermissible sources such as recycled Medicaid payments, Federal money excluded from use as State match, impermissible taxes, and non-bona fide provider-

related donations. Impermissible sources do not include patient care or other revenue received from programs such as Medicare or Medicaid to the extent that the program revenue is not obligated to the State as the source of funding.

1.3 DHCS shall reconcile the "Estimated Member Months," in Exhibit 1, to actual enrollment in HEALTH PLAN(S) for the service period of January 1, 2024 through December 31, 2024 using actual enrollment figures taken from DHCS records. Enrollment reconciliation will occur on an ongoing basis as updated enrollment figures become available. Actual enrollment figures will be considered final two years after December 31, 2024. If reconciliation results in an increase to the total amount necessary to fund the nonfederal share of the payments described in Sub-Section 2.2, the GOVERNMENTAL FUNDING ENTITY agrees to transfer any additional funds necessary to cover the difference. If reconciliation results in a decrease to the total amount necessary to fund the nonfederal share of the payments described in Sub-Section 2.2, DHCS agrees to return the unexpended funds to the GOVERNMENTAL FUNDING ENTITY. If DHCS and the GOVERNMENTAL FUNDING ENTITY mutually agree, amounts due to or owed by the GOVERNMENTAL FUNDING ENTITY may be offset against future transfers.

2. Acceptance and Use of Transferred Funds

2.1 DHCS shall exercise its authority under section 14164 of the Welfare and Institutions Code to accept funds transferred by the GOVERNMENTAL FUNDING ENTITY pursuant to this Agreement as Intergovernmental Transfer (IGTs), to use for the purpose set forth in Sub-Section 2.2.

2.2 The funds transferred by the GOVERNMENTAL FUNDING ENTITY pursuant to Section 1 and Exhibit 1 of this Agreement shall be used to fund the non-federal share

of Medi-Cal Managed Care actuarially sound capitation rates described in section 14301.4(b)(4) of the Welfare and Institutions Code as reflected in the contribution PMPM and rate categories reflected in Exhibit 1. The funds transferred shall be paid, together with the related Federal Financial Participation, by DHCS to HEALTH PLAN(S) as part of HEALTH PLAN(S)' capitation rates for the service period of January 1, 2024 through December 31, 2024, in accordance with section 14301.4 of the Welfare and Institutions Code.

2.3 DHCS shall seek Federal Financial Participation for the capitation rates specified in Sub-Section 2.2 to the full extent permitted by federal law.

2.4 The parties acknowledge that DHCS will obtain any necessary approvals from the Centers for Medicare and Medicaid Services.

2.5 DHCS shall not direct HEALTH PLAN(S)' expenditure of the payments received pursuant to Sub-Section 2.2.

3. Assessment Fee

3.1 DHCS shall exercise its authority under section 14301.4 of the Welfare and Institutions Code to assess a 20 percent fee related to the amounts transferred pursuant to Section 1 of this Agreement, except as provided in Sub-Section 3.2. GOVERNMENTAL FUNDING ENTITY agrees to pay the full amount of that assessment in addition to the funds transferred pursuant to Section 1 of this Agreement.

3.2 The 20-percent assessment fee shall not be applied to any portion of funds transferred pursuant to Section 1 that are exempt in accordance with sections 14301.4(d) or 14301.5(b)(4) of the Welfare and Institutions Code. DHCS shall have sole discretion to determine the amount of the funds transferred pursuant to Section 1 that will not be subject to a

20 percent fee. DHCS has determined that $0.00 of the transfer amounts will not be assessed a 20 percent fee, subject to Sub-Section 3.3.

3.3 The 20-percent assessment fee pursuant to this Agreement is non-refundable and shall be wired to DHCS simultaneously with the transfer amounts made under Section 1 of this Agreement. If at the time of the reconciliation performed pursuant to Sub-Section 1.3 of this Agreement, there is a change in the amount transferred that is subject to the 20-percent assessment in accordance with Sub-Section 3.1, then a proportional adjustment to the assessment fee will be made.

4. Amendments

4.1 No amendment or modification to this Agreement shall be binding on either party unless made in writing and executed by both parties.

4.2 The parties shall negotiate in good faith to amend this Agreement as necessary and appropriate to implement the requirements set forth in Section 2 of this Agreement.

5. Notices. Any and all notices required, permitted, or desired to be given hereunder by one party to the other shall either be sent via secure email or submitted in writing to the other party personally or by United States First Class, Certified or Registered mail with postage prepaid, addressed to the other party at the address as set forth below:

To the GOVERNMENTAL FUNDING ENTITY:

Thomas Wong, Sr. Mgmt Analyst II

1375 5th Ave.
San Rafael, CA 94901
(415) 458-5360
Thomas.wong@cityofsanrafael.org

With copies to:

Abraham Roman, Fire Chief
1375 5th Ave.
San Rafael, CA 94901
(415) 458-3306
abraham.roman@cityofsanrafael.org

Jason Hatfield, EMS Battalion Chief
1375 5th Ave.
San Rafael, CA 94901
(415) 458-3306
Jason.hatfield@cityofsanrafael.org

To DHCS:

Vivian Beeck
California Department of Health Care Services
Capitated Rates Development Division
1501 Capitol Ave., MS 4413
Sacramento, CA 95814
Vivian.Beeck@dhcs.ca.gov

6. Other Provisions

6.1 This Agreement contains the entire Agreement between the parties with respect to the Medi-Cal payments described in Sub-Section 2.2 of this Agreement that are funded by the GOVERNMENTAL FUNDING ENTITY, and supersedes any previous or contemporaneous oral or written proposals, statements, discussions, negotiations or other agreements between the GOVERNMENTAL FUNDING ENTITY and DHCS relating to the subject matter of this Agreement. This Agreement is not, however, intended to be the sole agreement between the parties on matters relating to the funding and administration of the Medi-

Cal program. This Agreement shall not modify the terms of any other agreement, existing or entered into in the future, between the parties.

6.2 The non-enforcement or other waiver of any provision of this Agreement shall not be construed as a continuing waiver or as a waiver of any other provision of this Agreement.

6.3 Sections 2 and 3 of this Agreement shall survive the expiration or termination of this Agreement.

6.4 Nothing in this Agreement is intended to confer any rights or remedies on any third party, including, without limitation, any provider(s) or groups of providers, or any right to medical services for any individual(s) or groups of individuals. Accordingly, there shall be no third party beneficiary of this Agreement.

6.5 Time is of the essence in this Agreement.

6.6 Each party hereby represents that the person(s) executing this Agreement on its behalf is duly authorized to do so. Any required signature(s) on any documents must be in compliance with California Government Code section 16.5 and any other applicable state or federal regulations.

7. State Authority. Except as expressly provided herein, nothing in this Agreement shall be construed to limit, restrict, or modify the DHCS' powers, authorities, and duties under Federal and State law and regulations.

8. Approval. This Agreement is of no force and effect until signed by the parties.

9. Term. This Agreement shall be effective as of January 1, 2024 and shall expire as of June 30, 2027 unless terminated earlier by mutual agreement of the parties.

SIGNATURES

IN WITNESS WHEREOF, the parties hereto have executed this Agreement, on the date of the last signature below.

CITY OF SAN RAFAEL:

By: _____ Date: _____

Cristine Alilovich, City Manager

THE STATE OF CALIFORNIA, DEPARTMENT OF HEALTH CARE SERVICES:

By: _____ Date: _____

Authorized Representative, Department of Health Care Services

Exhibit 1

Health Plan	Funding Entity	Rating Region	Service Period	Participation %
Partnership Health Plan of California	City of San Rafael	North Bay	1/2024 - 12/2024	0.68%

Category of Aid	SIS/UIS	Contribution PMPM	Estimated Member Months*	Estimated Contribution (Non-Federal Share)
Child	SIS	$ 0.03	1,183,773	$ 35,513
Child	UIS	$ 0.01	101,234	$ 1,012
Adult	SIS	$ 0.08	402,627	$ 32,210
Adult	UIS	$ 0.05	277,256	$ 13,863
Adult Expansion	SIS	$ 0.01	1,076,570	$ 10,766
Adult Expansion	UIS	$ 0.01	303,621	$ 3,036
SPD	SIS	$ 0.25	201,658	$ 50,415
SPD	UIS	$ 0.13	31,151	$ 4,050
SPD Dual	SIS	$ 0.10	433,986	$ 43,399
SPD Dual	UIS	$ 0.02	4,914	$ 98
LTC	SIS	$ 0.24	934	$ 224
LTC	UIS	$ 0.13	365	$ 47
LTC Dual	SIS	$ 0.10	16,535	$ 1,654
LTC Dual	UIS	$ 0.02	51	$ 1
WCM	SIS	$ 0.28	41,744	$ 11,688
WCM	UIS	$ 0.16	1,792	$ 287
Est. FE Total			4,078,211	$ 208,263

Health Plan	Funding Entity	Rating Region	Service Period	Participation %
Kaiser Foundation Health Plan	City of San Rafael	North Bay	1/2024 - 12/2024	2.71%

Category of Aid	SIS/UIS	Contribution PMPM	Estimated Member Months*	Estimated Contribution (Non-Federal Share)
Child	SIS	$ 0.12	385,112	$ 46,213
Child	UIS	$ 0.04	2,821	$ 113
Adult	SIS	$ 0.30	153,903	$ 46,171
Adult	UIS	$ 0.16	13,612	$ 2,178
Adult Expansion	SIS	$ -	281,499	$ -
Adult Expansion	UIS	$ -	15,737	$ -
SPD	SIS	$ 0.65	37,230	$ 24,200
SPD	UIS	$ 0.50	706	$ 353
SPD Dual	SIS	$ 0.17	88,064	$ 14,971
SPD Dual	UIS	$ 0.09	440	$ 40
LTC	SIS	$ 4.93	19	$ 94
LTC	UIS	$ -	-	$ -
LTC Dual	SIS	$ 4.05	999	$ 4,046
LTC Dual	UIS	$ 0.18	1	$ -
WCM	SIS	$ 1.14	17,014	$ 19,396
WCM	UIS	$ 0.71	138	$ 98
Est. FE Total			997,295	$ 157,873

* Note that Estimated Member Months are subject to variation, and the actual total Contribution (Non-Federal Share) may differ from the amount listed here.

* FMAP is a weighted blend of multiple FMAPs.

Agenda Item No: 4.f

Meeting Date: June 2, 2025

SAN RAFAEL CITY COUNCIL AGENDA REPORT

Department: Fire

From: **Abraham Roman, Fire Chief**
Thomas Wong, Senior Management Analyst

City Manager Approval: _____

TOPIC: **PARAMEDIC TAX RATE FOR FISCAL YEAR 2025-26**

SUBJECT: **RESOLUTION MAINTAINING PARAMEDIC SERVICE SPECIAL TAX RATES AT THEIR CURRENT LEVELS FOR FISCAL YEAR 2025-26**

RECOMMENDATION:
Staff recommend that the City Council adopt a resolution to maintain Paramedic Service Special Tax Rates at their current levels for Fiscal Year (FY) 2025-26.

BACKGROUND:
In 1979, the voters of San Rafael approved a "Paramedic Service Special Tax," adding Chapter 3.28 to the San Rafael Municipal Code (SRMC) to support a paramedic program. The original ordinance established the authority of the City Council to set the tax rates up to the maximum tax rate as approved by the voters, based upon a budget recommendation by the City Manager. The tax was applied at a flat rate per residential dwelling. At the same time, this tax was also approved by three separate jurisdictions that receive paramedic service through contract from the City of San Rafael, including the Marinwood Community Services District (CSD), County Service Area (CSA) No.13 (Upper Lucas Valley), and County Service Area (CSA) No. 19. There was no sunset provision included in the original tax.

In 1988, the voters approved an extension of the tax to improve non-residential structures, which was levied on a building square footage basis.

In November 2006, the voters of San Rafael passed Measure P, which increased the maximum tax rate to $85.00 per residential unit and to $0.11 per square foot of structures on non-residential property. The other service areas approved similar paramedic tax rates to align with San Rafael's measure.

In November 2010, the voters of San Rafael passed Measure I, which increased the maximum Paramedic Service Special Tax rate from $85.00 to $108.00 per residential unit and from $0.11 to $0.14 per square foot for the non-residential tax rate.

In November 2011, the voters of CSA No. 13 and CSA No. 19 passed Measures E and F, respectively. These measures increased the maximum residential tax rate from $85.00 to $95.00 per residential unit

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FOR CITY CLERK ONLY

Council Meeting:

Disposition:

and the non-residential tax rate from $0.11 to $0.132 per square foot for both service areas. Marinwood CSD continues under its Measure M rate of $85.00 for residential, and $0.11 per square foot for non-residential.

ANALYSIS:
SRMC section 3.28.060, "Annual Revision and Incidental Charges," stipulates that the City Council shall determine annually the basic tax rate reflect charges and costs. The current tax rates are set at their voter-approved maximums, and based upon projected expenditures, revenues will be insufficient to cover the operating expenses of the paramedic program for the upcoming fiscal year; however, there is adequate fund balance to fully fund the program. At the current rate, the fund balance may be exhausted in the near future, absent a voter-approved increase in the maximum tax rate in all jurisdictions.

As the current tax rate for San Rafael is at its maximum, staff recommend maintaining the current residential rate of $108 per living unit. For non-residential properties, staff recommend maintaining the current rate of $0.140 per square foot for the City (See Attachment 2).

The City will continue to collect 100% of the Paramedic Service Special Tax revenue that is generated in CSAs 13, 19, and Marinwood. These funds are collected by the County of Marin Assessor's Office and transferred to the City along with the revenues generated in San Rafael.

FISCAL IMPACT:
FY 2025-26, tax revenues are estimated to be $5,415,882. All revenues generated by this assessment are recorded in the Paramedic Service Special Tax Fund (210). Paramedic Tax revenues represent roughly 60% of the $9.55 million in total revenues projected for the Paramedic Services Special Tax Fund, which also includes $3.8 million in revenues from third-party billings related to ambulance transport.

Historically, the Paramedic Service Special Tax Fund covers approximately 27% of the cost of the fire and emergency medical service, with the balance funded from the City's General Fund. Absent future increases to the Paramedic Tax rates assessed within the City and across the entire Fire Department service area, the Paramedic Service Special Tax Fund will not be able to sustain this level of support towards the cost of fire and emergency medical services, which could lead to reductions in service levels, if an increase to the Paramedic Tax is not supported by the voters.

OPTIONS:
The City Council has the following options to consider in this matter:
1. Adopt the resolution.
2. Direct staff to return with more information.
3. Take no action.

RECOMMENDED ACTION:
Staff recommend that the City Council adopt a resolution to maintain Paramedic Service Special Tax Rates at their current levels for (FY) Fiscal Year 2025-26.

ATTACHMENTS:
1. Resolution
2. Paramedic Rate and Ratio History

RESOLUTION NO.

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF SAN RAFAEL MAINTAINING PARAMEDIC SERVICE SPECIAL TAX RATES AT THEIR CURRENT LEVELS FOR FISCAL YEAR 2025-26

WHEREAS, the electors of the City of San Rafael in 1979 and in 1988, adopted a Paramedic Service Special Tax (Chapter 3.28 of the San Rafael Municipal Code) to be imposed annually upon all residential units and non-residential structures within the City of San Rafael; and

WHEREAS, on November 2, 2010, the electors of the City of San Rafael approved Measure "I", subsequently designated as Ordinance No. 1891, increasing the ceiling on the Paramedic Service Special Tax rate to $108.00 per residential unit and to $0.14 per square foot of non-residential structures; and

WHEREAS, the current annual Paramedic Service Special Tax rates in the City limits of the City of San Rafael are $108.00 per residential unit and $0.140 per square foot of non-residential structures; and

WHEREAS, the City Council, after reviewing the proposed budget recommendation of the City Manager, finds that for the City of San Rafael, the basic rate is insufficient to cover the cost of providing the paramedic service to San Rafael residents; however, the current tax rate for San Rafael is at its maximum rate as approved by the voters.

NOW, THEREFORE, BE IT RESOLVED by the San Rafael City Council that:

The Paramedic Service Special Tax rates in the City of San Rafael shall be maintained at their current levels, at $108.00 per year for each residential unit and $0.140 per square foot for non-residential structures, for Fiscal Year 2025-26.

I, LINDSAY LARA, Clerk of the City of San Rafael, hereby certify that the foregoing resolution was duly and regularly introduced and adopted at a regular meeting of the City Council of said City on Monday, the 2nd day of June 2025, by the following vote, to wit:

AYES: COUNCILMEMBERS:

NOES: COUNCILMEMBERS:

ABSENT: COUNCILMEMBERS:

_____
LINDSAY LARA, City Clerk

HISTORY OF TAX RATES AND CAPS
City of San Rafael

Fiscal Year	Residential Tax Rate	Authorized Cap	Non-Residential Tax Rate	Authorized Cap
2016-17	$ 89.00	$ 108.00	$ 0.1200	$ 0.1400
2017-18	$ 92.00	$ 108.00	$ 0.1250	$ 0.1400
2018-19	$ 95.00	$ 108.00	$ 0.1320	$ 0.1400
2019-20	$ 95.00	$ 108.00	$ 0.1320	$ 0.1400
2020-21	$ 99.00	$ 108.00	$ 0.1400	$ 0.1400
2021-22	$ 99.00	$ 108.00	$ 0.1400	$ 0.1400
2022-23	$ 104.00	$ 108.00	$ 0.1400	$ 0.1400
2023-24	$ 108.00	$ 108.00	$ 0.1400	$ 0.1400
2024-25	$ 108.00	$ 108.00	$ 0.1400	$ 0.1400
2025-26 Proposed	$ 108.00	$ 108.00	$ 0.1400	$ 0.1400

CSA# 13, and CSA# 19

Fiscal Year	Residential Tax Rate	Authorized Cap	Non-Residential Tax Rate	Authorized Cap
2016-17	$ 89.00	$ 95.00	$ 0.1200	$ 0.1320
2017-18	$ 92.00	$ 95.00	$ 0.1250	$ 0.1320
2018-19	$ 95.00	$ 95.00	$ 0.1320	$ 0.1320
2019-20	$ 95.00	$ 95.00	$ 0.1320	$ 0.1320
2020-21	$ 95.00	$ 95.00	$ 0.1320	$ 0.1320
2021-22	$ 95.00	$ 95.00	$ 0.1320	$ 0.1320
2022-23	$ 95.00	$ 95.00	$ 0.1320	$ 0.1320
2023-24	$ 95.00	$ 95.00	$ 0.1320	$ 0.1320
2024-25	$ 95.00	$ 95.00	$ 0.1320	$ 0.1320
2025-26 Proposed	$ 95.00	$ 95.00	$ 0.1320	$ 0.1320

MARINWOOD (CSD)

Fiscal Year	Residential Tax Rate	Authorized Cap	Non-Residential Tax Rate	Authorized Cap
2016-17	$ 85.00	$ 85.00	$ 0.1100	$ 0.1100
2017-18	$ 85.00	$ 85.00	$ 0.1100	$ 0.1100
2018-19	$ 85.00	$ 85.00	$ 0.1100	$ 0.1100
2019-20	$ 85.00	$ 85.00	$ 0.1100	$ 0.1100
2020-21	$ 85.00	$ 85.00	$ 0.1100	$ 0.1100
2021-22	$ 85.00	$ 85.00	$ 0.1100	$ 0.1100
2022-23	$ 85.00	$ 85.00	$ 0.1100	$ 0.1100
2023-24	$ 85.00	$ 85.00	$ 0.1100	$ 0.1100
2024-25	$ 85.00	$ 85.00	$ 0.1100	$ 0.1100
2025-26 Proposed	$ 85.00	$ 85.00	$ 0.1100	$ 0.1100

Paramedic Tax Ratio

Fiscal Year	Residential	Non-Residential
2016-17	56.99%	43.01%
2017-18	53.97%	46.03%
2018-19	53.40%	46.60%
2019-20	53.35%	46.65%
2020-21	52.77%	47.23%
2021-22	52.79%	47.21%
2022-23	53.88%	46.12%
2023-24	54.76%	45.24%
2024-25	54.80%	45.20%
2025-26 Proposed	54.63%	45.37%

SAN RAFAEL
THE CITY WITH A MISSION
established 1874

Agenda Item No: 4.g

Meeting Date: June 2, 2025

SAN RAFAEL CITY COUNCIL AGENDA REPORT

Department: Fire

Prepared by: Abraham Roman, Fire Chief/Fire Marshal

City Manager Approval: _____

TOPIC: REPORT ON 2024 FIRE PREVENTION INSPECTIONS OF CERTAIN OCCUPANCIES

SUBJECT: RESOLUTION ACKNOWLEDGING RECEIPT OF A REPORT MADE BY THE FIRE CHIEF/FIRE MARSHAL REGARDING THE FIRE PREVENTION INSPECTIONS OF CERTAIN OCCUPANCIES PURSUANT TO SECTIONS 13146.2 AND 13146.3 OF THE CALIFORNIA HEALTH AND SAFETY CODE FOR CALENDAR YEAR 2024

RECOMMENDATION:

Staff recommends that the City Council adopt the resolution acknowledging receipt of a report made by the Fire Chief/Fire Marshal regarding the fire prevention inspections of certain occupancies pursuant to sections 13146.2 and 13146.3 of the California Health and Safety Code for calendar year (CY) 2024.

BACKGROUND:

On December 2, 2016, a fire broke out in a warehouse known as the Ghost Ship in Oakland, California. What became the deadliest fire in the history of the city took 36 lives that night. The deadliest fire since the Station nightclub fire in 2003 quickly caught the attention of media throughout California and the United States. Several articles, editorials, and social media postings were published, specifically around the Bay Area.

Media attention put a spotlight on fire and safety laws and inspections in California. In response, lawmakers passed SB 1205, which was authored to assist in preventing tragedies of this nature and magnitude. On September 27, 2018, SB 1205 became effective and added a new section to the California Health and Safety Code (CHSC), which affects every fire department or fire district in the State. This new bill requires every fire department or district to annually report to its administering authority their compliance with the annual inspection requirements of the California Health and Safety Code. The bill also requires the administering authority to formally acknowledge receipt of the compliance report in a resolution or a similar formal document.

ANALYSIS:

In addition to reporting requirements, SB 1205 requires every fire department or district providing fire protection services to inspect every building used as a public or private school annually. This same annual inspection requirement is applicable to hotels, motels, lodging houses, residential care facilities and apartment houses containing three or more living units. SB 1205 and the required reporting provides an

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FOR CITY CLERK ONLY

Council Meeting: _____

Disposition: _____

avenue for policy makers to understand the annual inspection requirements as well as compliance so they can understand full compliance or shortcomings.

During calendar year 2024, the Fire Department was able to complete all inspections in accordance with the mandate.

FISCAL IMPACT:
There is no direct fiscal impact associated with this report. The inspection program is funded through baseline appropriations within the Fire Department's approved budget.

OPTIONS:
The City Council has the following options to consider on this matter:

1. Adopt the resolution.
2. Adopt the resolution with modifications.
3. Direct staff to return with more information.
4. Take no action.

RECOMMENDED ACTION:
Staff recommends that the City Council adopt the resolution acknowledging receipt of a report made by the Fire Chief/Fire Marshal regarding the fire prevention inspections of certain occupancies pursuant to sections 13146.2 and 13146.3 of the California Health and Safety Code for calendar year 2024.

ATTACHMENTS:

1. Resolution

RESOLUTION NO.

RESOLUTION OF THE CITY COUNCIL OF THE CITY OF SAN RAFAEL ACKNOWLEDGING RECEIPT OF A REPORT MADE BY THE FIRE CHIEF/FIRE MARSHAL REGARDING THE FIRE PREVENTION INSPECTIONS OF CERTAIN OCCUPANCIES PURSUANT TO SECTIONS 13146.2 AND 13146.3 OF THE CALIFORNIA HEALTH AND SAFETY CODE FOR CALENDAR YEAR 2024

WHEREAS, California Health & Safety Code Section 13146.4 was added in 2018, and became effective on September 27, 2018; and

WHEREAS, California Health & Safety Code Sections 13146.2 and 13146.3 requires all fire departments, including the San Rafael Fire Department, that provide fire protection services to perform annual inspections in every building used as a public or private school, hotel, motel, lodging house, and apartment house compliance with building standards, as provided; and

WHEREAS, California Health & Safety Code Section 13146.2 requires all fire departments, including the San Rafael Fire Department, that provide fire protection services to report annually to its administering authority on its compliance with Sections 13146.2 and 13146.3; and

WHEREAS, the City Council of the City of San Rafael intends this Resolution to fulfill the requirements of the California Health & Safety Code regarding acknowledgment of the San Rafael Fire Department's compliance with California Health and Sections 13146.2 and 13146.3.

NOW, THEREFORE, THE CITY COUNCIL OF THE CITY OF SAN RAFAEL RESOLVES that it has received the annual inspection report required pursuant to Sections 13146.2 and 13146.3 of the California Health and Safety Code during calendar year 2024, as follows:

A. EDUCATIONAL GROUP E OCCUPANCIES:

Educational Group E occupancies are generally those public and private schools, used by more than six persons at any one time for educational purposes through the 12th grade.

During calendar year 2024, the San Rafael Fire Department completed the annual inspections of Group E occupancies, buildings, structures and/or facilities.

B. RESIDENTIAL GROUP R OCCUPANCIES:

Residential Group R occupancies, for the purposes of this resolution, are generally those occupancies containing sleeping units, and include hotels, motels, apartments (three

units or more), etc. as well as other residential occupancies (including several residential care facilities). These residential care facilities have a few different sub-classifications, and they may contain residents or clients that have a range of needs, including those related to custodial care, mobility impairments, cognitive disabilities, etc. The residents may also be non-ambulatory or bedridden.

During calendar year 2024, the San Rafael Fire Department completed the annual inspections of the Group R occupancies, buildings, structures and/or facilities.

I, Lindsay Lara, Clerk of the City of San Rafael, hereby certify that the foregoing Resolution was duly and regularly introduced and adopted at a regular meeting of the City Council of said City held on the 2nd day of June 2025 by the following vote, to wit:

AYES: COUNCILMEMBERS:
NOES: COUNCILMEMBERS:
ABSENT: COUNCILMEMBERS:

_____

LINDSAY LARA, City Clerk

SAN RAFAEL
THE CITY WITH A MISSION
established 1874

Agenda Item No: 4.h

Meeting Date: June 2, 2025

SAN RAFAEL CITY COUNCIL AGENDA REPORT

Department: Public Works

Prepared by: April Miller, Director of Public Works
Jonathan Schellin, Deputy Director of Public Works

City Manager Approval: _____

TOPIC: BAYPOINT LAGOONS ASSESSMENT DISTRICT

SUBJECT: BAYPOINT LAGOONS LANDSCAPING AND LIGHTING ASSESSMENT DISTRICT ANNUAL ASSESSMENT FY 2025-26

RECOMMENDATION:

Staff recommend that the City Council approve the following items:

1. Adopt a resolution directing the filing of the Engineer's FY 2025-26 Annual Report.
2. Adopt a resolution approving the Engineer's FY 2025-26 Annual Report.
3. Adopt a resolution of intention to order improvements and set up a public hearing on the annual assessment for the City Council meeting on June 23, 2025.

BACKGROUND:

To comply with provisions of the Landscaping and Lighting Act of 1972, which governs this type of assessment District, the City Council must approve an Engineer's report annually. Assessments to be collected by the District must be allocated and levied annually after an appropriate public hearing, to be held this year on June 23, 2025.

The Baypoint Lagoons Landscaping and Lighting District (Assessment District) was formed in 1990 to protect and enhance wildlife habitat and water quality in the Baypoint (Spinnaker) Lagoons, the adjacent ponds, and diked salt marsh. There are four total ponds/lagoons located within the Assessment District. Maintenance provided by this District has historically included mowing around the lagoon, replanting areas with native vegetation, and eradicating exotic plants such as cattails.



Assessment District boundaries (yellow)

Since the mid-2000s, the Baypoint Lagoons Homeowners Association (HOA) has taken a more active role in the landscaping of the lagoon areas. In recent years, the HOA, as opposed to the Assessment District, has funded landscaping and biannual mowing of the grass around the lagoon. In 2015,

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FOR CITY CLERK ONLY

Council Meeting:

Disposition:

the landscaping and eradication of non-native species moved to a manageable maintenance level. The HOA approached the City with two major concerns: the seasonal odor nuisance from the lagoons and the related need for improvements to the nearby Cayes Stormwater Pump Station. The homeowners agreed that Assessment District funds could be used toward these priorities.

Assessment District Funds Overview and Update

The Assessment District was originally structured with three dedicated funds, each serving a specific purpose in support of the environmental health and infrastructure needs of the lagoon and surrounding areas:

1. **Eradication of Exotic Plants Fund**
   This fund was established as the primary funding source to protect and enhance wildlife habitat in the lagoons, ponds, and diked salt marshes within the district boundaries. While the homeowners' association (HOA) assumed maintenance responsibilities for the waterfront and lagoon edges in the mid-2000s, the City has continued to perform periodic vegetation maintenance within the lagoon itself and on the islands.

2. **Environmental Monitoring Fund**
   This fund was created in response to residents' concerns about lagoon odors, especially during the summer months. Although the salt pond, believed to be the primary source of the odor, is located on private property, the proximity to residential areas prompted community members to request that District funds be used to study odor mitigation. In 2014, the City partnered with Siegel Environmental to complete a comprehensive study on lagoon health and odor control options. In recent years, manual gate adjustments by Public Works staff to regulate water levels have successfully minimized odor complaints and enhanced lagoon recharge.

3. **Cayes Stormwater Pump Station Improvements Fund**
   Although located just outside the District, the Cayes Stormwater Pump Station is a critical component of the lagoon system, providing essential drainage and odor control functions. Since 2006, the District has allocated funds annually to modernize the station's control systems. Upgrades to support more efficient and remote operations would help improve water level management and reduce odor risks caused by algae growth and hot weather.

In an effort to better reflect the District's long-term environmental goals and today's reality, the Eradication of Exotic Plants Fund and Phase II Environmental Monitoring Fund have been merged into a newly created Habitat Protection Fund. This change recognizes the overlap in purpose and desired outcomes of the two legacy funds and allows for a more strategic, flexible, and holistic approach to managing and improving the ecological health of the lagoon system.

The Habitat Protection Fund will support a broad range of environmental stewardship activities, including:

- Ongoing removal and control of invasive, non-native plant species that threaten the lagoon's biodiversity and surrounding marsh habitat.
- Support implementing the recently developed WRA landscape design plan, which includes introducing native and ecologically appropriate vegetation to enhance habitat value and improve visual aesthetics.
- Irrigation system updates and water management improvements, as recommended by the design plan, to support sustainable planting efforts.
- Continued monitoring of lagoon health, including water quality, vegetation growth, and wildlife habitat, to inform adaptive management practices.
- Manual and/or automated management of lagoon water levels to help mitigate odors, support native species, and maintain the ecological balance of the water body.

The merger recognizes that effective habitat protection and environmental quality management are interconnected efforts that benefit from a coordinated funding source. This consolidated fund will allow the City and the community to respond more nimbly to emerging needs, fund multi-purpose projects, and advance shared goals related to conservation, aesthetics, and odor mitigation.

ANALYSIS:

City staff have continued efforts to regulate lagoon water levels, which has minimized odor complaints and supported lagoon recharge. Maintenance included manual regulation of water levels for stormwater and odor control, and cleaning of pipes discharging into the lagoon and connecting it to the salt marsh. While effective, these manual operations underscore the need for an automated pump system that can be monitored by the Department of Public Works (DPW). Although the Pump Station Control Fund cannot fully cover the cost of such an upgrade, moderate contributions will continue, with the fund projected to have a balance of $100,470 on June 30, 2025. The District does not anticipate bearing the full cost of the system, recognizing broader regional benefits.

DPW also invested in a floating treatment island, to be installed in summer 2025, designed to enhance water quality through natural filtration. Floating islands support pollutant removal and aquatic habitat restoration, with research indicating reductions of up to 99% in ammonia and 95% in total suspended solids.

In response to resident concerns about vegetation and invasive species, the City engaged WRA to develop a landscape and irrigation plan. Ongoing collaboration with residents will guide any implementation efforts. Finding determinations for this work are pending. The Eradication of Exotic Plants Fund and the Phase II Environmental Monitoring Fund have been merged into a newly titled Habitat Protection Fund, expected to have a balance of $110,839 on June 30, 2025.

The activities for the Assessment District Fund during FY 2024-25 were as follows:

July 1, 2024 Fund Balance	**$235,419**
Revenues	
Assessments	$25,368
Interest	$8,838
Total Revenues	**$34,206**
Assessment District Expenditures through March 31:	
County fees	$290
Landscaping Improvements - Floating Islands	$7,852
Staff Time	$8,000
Contractual Services – WRA Landscape Design	$5,794
Estimated Assessment District Expenditures April 1 - June 30:	
Additional Floating Island Installation Costs	$3,000
Staff Time	$3,500
Contractual Services - WRA Landscape Design	$13,767
Total Expenditures (proj.)	**$42,203**
Projected June 30, 2024 Fund Balance	**$227,421**

The attached resolutions provide for filing and approval of the Engineer's 2025-26 Annual Report for the District and setting the public hearing on the assessments.

FISCAL IMPACT:
All revenues and expenses are generated by the Assessment District and are contained within the Baypoint Lagoons Assessment District Fund (Fund No. 235). The proposed FY 2025-26 assessment is $131.44 per parcel, which has remained unchanged since 1996. The City incurs indirect General Fund costs related to staff time spent managing the District, and monitoring and adjusting the lagoon water level, and managing the capital improvements at the Cayes Stormwater Pump Station. The District pays for all direct contracted costs.

ENVIRONMENTAL ANALYSIS:
Landscaping and lighting district assessments are exempt from the California Environmental Quality Act (CEQA) under Guidelines Section 15378 (b) (4), because government fiscal activities that do not involve any commitment to any specific project that may result in a potentially significant physical impact on the environment are not considered projects.

OPTIONS:
The City Council has the following options to consider relating to this item:

1. Adopt the three resolutions as presented.
2. Provide direction to staff to modify any or all the resolutions and return to the City Council with additional information.
3. Do not adopt the resolutions. If the Council does not adopt the resolutions, the public hearing will not take place, and the City will be unable to levy the annual assessment against property owners within the Assessment District.

RECOMMENDED ACTION:

Staff recommend that the City Council approve the following items:

1. Adopt a resolution directing the filing of the Engineer's FY 2025-26 Annual Report.
2. Adopt a resolution approving the Engineer's FY 2025-26 Annual Report.
3. Adopt a resolution of intention to order improvements and setting a public hearing on the annual assessment for the City Council meeting of June 23, 2025.

ATTACHMENTS:
1. Resolution directing the filing of Engineer's 2025-26 Annual Report.
2. Resolution approving the Engineer's 2025-26 Annual Report.
3. Resolution of intention to order improvements and setting a Public Hearing on the Annual Assessment for the City Council meeting of June 23, 2025.
4. City Engineer's 2025-26 Annual Report.
5. Engineer's Report Part C- Assessment Roll
6. Engineer's Report Part E- Property Owners List
7. Engineer's Report Part F- Diagram

RESOLUTION NO.

RESOLUTION OF THE SAN RAFAEL CITY COUNCIL DIRECTING FILING OF ENGINEER'S ANNUAL REPORT FY 2025-26

BAYPOINT LAGOONS LANDSCAPING AND LIGHTING DISTRICT (Pursuant to the Landscaping and Lighting Act of 1972)

THE CITY COUNCIL OF THE CITY OF SAN RAFAEL RESOLVES that:

1. Joanna Kwok, City Engineer for Baypoint Lagoons Landscaping and Lighting District, City of San Rafael, Marin County, California, and is hereby directed to file with the City Clerk an annual report for fiscal year 2025-26 in accordance with the provisions of the Landscaping and Lighting Act of 1972.

2. This resolution is adopted pursuant to Section 22622 of the Streets and Highways Code.

I, LINDSAY LARA, Clerk of the City of San Rafael, hereby certify that the foregoing resolution was duly and regularly introduced and adopted at a regular meeting of the Council of said City on the 2nd day of June 2025, by the following vote, to wit:

AYES: COUNCILMEMBERS:

NOES: COUNCILMEMBERS:

ABSENT: COUNCILMEMBERS:

LINDSAY LARA, City Clerk

RESOLUTION NO.

RESOLUTION OF THE SAN RAFAEL CITY COUNCIL APPROVING ENGINEER'S ANNUAL REPORT FY 2025-26

BAYPOINT LAGOONS LANDSCAPING AND LIGHTING DISTRICT (Pursuant to the Landscaping and Lighting Act of 1972)

THE CITY COUNCIL OF THE CITY OF SAN RAFAEL RESOLVES that:

1. Joanna Kwok, City Engineer for Baypoint Lagoons Landscaping and Lighting District has filed with the City Clerk an Engineer's Annual Report for fiscal year 2025-26 in accordance with the provisions of the Landscaping and Lighting Act of 1972.

2. The aforementioned Engineer's Annual Report, on file with the City Clerk, is approved as filed.

I, LINDSAY LARA, Clerk of the City of San Rafael, hereby certify that the foregoing resolution was duly and regularly introduced and adopted at a regular meeting of the Council of said City on the 2nd day of June 2025, by the following vote, to wit:

AYES: COUNCILMEMBERS:

NOES: COUNCILMEMBERS:

ABSENT: COUNCILMEMBERS:

LINDSAY LARA, City Clerk

RESOLUTION NO.

SAN RAFAEL CITY COUNCIL RESOLUTION OF INTENTION TO ORDER IMPROVEMENTS AND SETTING A PUBLIC HEARING ON THE ANNUAL ASSESSMENT FOR THE CITY COUNCIL MEETING OF JUNE 23, 2025

BAYPOINT LAGOONS LANDSCAPING AND LIGHTING DISTRICT (Pursuant to the Landscaping and Lighting Act of 1972)

WHEREAS, The City Council intends to levy and collect assessments within the Baypoint Lagoons Landscaping and Lighting District, City of San Rafael, Marin County, California, during the fiscal year 2025-26. The area of land to be assessed is located in the City of San Rafael, Marin County.

WHEREAS, In accordance with this Council's resolution directing the filing of an Engineer's Annual Report, Joanna Kwok, City Engineer, has filed with the City Clerk the report required by the Landscaping and Lighting Act of 1972. All interested persons are referred to that report for a full and detailed description of the improvements, the boundaries of the assessment district and the proposed assessments upon assessable lots and parcels of land within the assessment district.

WHEREAS, in accordance with this Council's resolution directing the filing of an Engineer's Annual Report, Joanna Kwok, City Engineer, has filed with the City Clerk the report required by Section 4 of Article XIII D of the California Constitution ("Proposition 218") and Article 4 of the "Landscaping and Lighting Act of 1972," being Division 15, Part 2 of the Streets and Highways Code of the State of California (the "Act," and together with Proposition 218, collectively, the "Assessment Law"). All interested persons are referred to that Report for a full and detailed description of the improvements, the boundaries of the District and the proposed assessments upon assessable lots and parcels of land within the District.

WHEREAS, the Engineer's Annual Report does not provide any increase in the assessment methodology or any formula or range of assessments which will increase the assessments, rather the assessment is proposed to increase based on the previously adopted methodology, and as such, under Government Code section 53753.5, the City need not further comply with the notice, protest and hearing requirements of section 53753.

NOW, THEREFORE, the City Council of the City of San Rafael, California **DOES HEREBY RESOLVE** as follows:

1. The foregoing recitals are true and correct.

2. This action is exempt from the California Environmental Quality Act (CEQA) under Guidelines Section 15378 (b) (4), because government fiscal activities which do not involve any commitment to any specific project which may result in a potentially significant physical impact on the environment are not considered a project.
3. On Tuesday, the 23rd of June 2025 at the hour of 6:00 o'clock P.M., the City Council will conduct a public hearing on the question of the levy of the proposed annual assessment. The hearing will be held in person at the City Council Chambers.
4. The City Clerk is authorized and directed to give the notice of hearing required by the Landscaping and Lighting Act of 1972 by publishing a copy of this resolution once in the Marin Independent Journal, publication to be completed not less than ten (10) days before June 23, 2025.

I, LINDSAY LARA, Clerk of the City of San Rafael, hereby certify that the foregoing resolution was duly and regularly introduced and adopted at a regular meeting of the Council of said City on the 2nd day of June 2025, by the following vote, to wit:

AYES: COUNCILMEMBERS:
NOES: COUNCILMEMBERS:
ABSENT: COUNCILMEMBERS:

LINDSAY LARA, City Clerk

ENGINEER'S ANNUAL REPORT

FOR

BAYPOINT LAGOONS LANDSCAPING AND LIGHTING DISTRICT

2025 - 2026

FOR THE CITY OF SAN RAFAEL

CALIFORNIA

COUNCIL MEETING

JUNE 2, 2025
First Meeting

June 23, 2025
Second Meeting

Prepared By:
City of San Rafael

ENGINEER'S ANNUAL REPORT
2025-2026

BAYPOINT LAGOONS LANDSCAPING AND LIGHTING DISTRICT
CITY OF SAN RAFAEL, MARIN COUNTY, CALIFORNIA
(Pursuant to the Landscaping and Lighting Act of 1972)

The undersigned respectfully submits the enclosed annual report as directed by the City Council.

DATED: _____

CITY OF SAN RAFAEL
Joanna Kwok, City of San Rafael, City Engineer

By _____

I HEREBY CERTIFY that the enclosed Engineer's Annual Report, together with Assessment and Assessment Diagram thereto attached, was filed with me on the _____ day of _____, 2025.

LINDSAY LARA, City Clerk, City of San Rafael, Marin County, California

By _____

I HEREBY CERTIFY that the enclosed Engineer's Annual Report, together with Assessment and Assessment Diagram thereto attached, was approved on _____, 2025 and confirmed by the City Council of the City of San Rafael, Marin County, California, on the _____ day of _____, 2025.

LINDSAY LARA, City Clerk, City of San Rafael, Marin County, California

By _____

I HEREBY CERTIFY that the enclosed Engineer's Annual Report, together with Assessment and Assessment Diagram thereto attached, was filed with the County Auditor of the County of Marin on the _____ day of _____, 2025.

LINDSAY LARA, City Clerk, City of San Rafael, Marin County, California

By _____

ENGINEER'S ANNUAL REPORT
2025-2026

BAYPOINT LAGOONS LANDSCAPING AND LIGHTING DISTRICT
CITY OF SAN RAFAEL, MARIN COUNTY, CALIFORNIA
(Pursuant to the Landscaping and Lighting Act of 1972)

City of San Rafael, Engineer of Work for Baypoint Lagoons Landscaping and Lighting District, City of San Rafael, Marin County, California, makes this annual report, as directed by the City Council, by its Resolution No. _____, adopted _____, 2025.

The improvements which are the subject of this report are briefly described as follows:

> Creating, maintaining, and monitoring open space habitat. Each year for the foreseeable future, cattail removal will be undertaken to enhance the habitat. After at least five years of cattail eradication, a monitoring assessment will be completed to document the effectiveness of the removal effort. The monitoring will be done in accordance with the proposal for SPINNAKER LAGOON MANAGEMENT, as prepared by Resource Management International, Inc. previously known as Western Ecological Services Company, Inc., dated February 25, 1998, and the letter dated November 28, 1999 by Wetlands Research Associates. The future Report will reflect anticipated costs to provide funds for the monitoring program necessary to demonstrate the contingent viability of the diked marsh area. Future monitoring is the best way to demonstrate to interested agencies the success of the mitigation program that is the responsibility of the district.

This report consists of six parts, as follows:

PART A - Plans (SPINNAKER LAGOON MANAGEMENT PLAN, WETLAND RESEARCH ASSOCIATES LETTER, and PACIFIC OPEN SPACE, INC. LETTER) for the improvements are filed with the City Clerk. Although separately bound, the plans and specifications are a part of this report and are included in it by reference.

PART B - An Amended Estimated Cost of the Assessment District.

PART C - Assessment Roll - An assessment of the estimated cost of the improvement on each benefited parcel of land within the assessment district.

PART D - Method of Apportionment of Assessment - A statement of the method by which the undersigned has determined the amount proposed to be assessed against each parcel.

PART E - List of Property Owners - A list of the names and addresses of the owners of real property within this assessment district, as shown on the last equalized assessment roll for taxes, or as known to the Clerk. The list is keyed to Exhibit "C" by assessment number.

PART F - Assessment Diagram - A diagram showing all of the parcels of real property within this assessment district. The diagram is keyed to Part "C" by assessment number.

Respectfully submitted,
City of San Rafael

By _____
Joanna Kwok, City of San Rafael, City Engineer

PART A

Background:

Plans for the maintenance and improvement of the lagoon are the monitoring portions of the report prepared by Western Ecological Services Company, Inc., dated May 31, 1996 and titled REVISED PROPOSAL FOR 1998 and 1999 BUDGET FOR SPINNAKER LAGOON MANAGEMENT, the Letter Report prepared November 28, 1999 by Wetlands Research Associates, Inc., the Letter Proposal prepared by Pacific OpenSpace dated August 9, 1999, and subsequent documents and contracts between Pacific OpenSpace and the City of San Rafael. These documents have been filed previously with the clerk of the legislative body and are incorporated in this report by reference.

The actual eradication of the cattails has been handled directly through a City contract. Several years ago, the City obtained a number of preliminary proposals to completely eliminate the cattails from the entire lagoon. At that time, the estimated cost to do this work was $90,000. Since the Assessment District was not able to fund the amount from a single annual assessment, the City developed a program to complete a portion of the eradication each year on an on-going basis, thereby arresting future expansion of the cattail area and slowly reclaiming the lagoon from the emerging cattail areas. In addition, the City also began replanting some areas with native vegetation. The fund to eradicate exotic plants has remained constant with no additional allocation. The fund value is currently $55,000.00.

In past years, additional weed abatement was performed by Pacific OpenSpace, Inc. under the direction of the City. The Pacific OpenSpace maintenance crew performed weed control in the form of mowing at Baypoint Lagoon during 2005. The major focus of their work was the eradication of broadleaf perennials, such as bristly ox-tongue (*Picris echioides*) and fennel (*Foeniculum vulgare*), as well as perennial weeds such as Harding grass (*Phalaris aquatica*). The most recent maintenance mowing by Pacific OpenSpace took place on March 21, 2006 followed by spraying of broadleaf weeds on May 15, 2006. In 2006 the contract between the City and Pacific OpenSpace lapsed, and the second mowing was not completed with Assessment District funds. No mowing using Assessment District funds occurred during the 2016-2017 fiscal year.

The Homeowners Association has continued to take an active role in managing and directing the Assessment District. Representatives from the Homeowners Association have met on numerous occasions with the District Engineer, the City's engineering staff and the City's maintenance staff regarding the management and operations of the lagoon and surrounding open area. These meetings started a number of years ago and have continued, allowing the homeowners to gain expertise and insight into the original intentions of the Assessment District and develop ideas and plans to make the best use of the Assessment District funds. The most recent discussion took place in 2023.

Based on the active role that the homeowners have taken, much of the annual landscape control maintenance work that had previously been completed by the District is being paid for directly by the Homeowners Association. This includes the annual or bi-annual mowing around the lagoon.

In early 2015, the Baypoint homeowners approached Nader Mansourian, then Director of Public Works, with two concerns relative to the assessment district. The first concern was the seemingly hopeless task of obtaining adequate funds to replace and upgrade the City of San Rafael's Cayes Storm Water Pump Station, and the second, the more immediate need, to address the odor nuisance from the Lagoon.

PART A

First Concern:

Since 2006, the Assessment District has set aside money every year to fund improvements to the Cayes Storm Water Pump Station. The amount of set aside started small, $5,000.00, and has increased to approximately $15,000.00 annually. However, in Fiscal Year 2018-2019 maintenance to clean the pump station and outfall was undertaken which reduced Cayes Pump Fund (see below). The amount set aside is designated to fund the control improvements to the pump station to bring the control system up to date and allow a more automated control of the water level to reduce the potential for hot weather odors and algae growth. The cost of the controls system has increased steadily over the years, and there has never been a formal assessment of the specific control system improvements needed to automate the system. The Homeowners Association would like to work with the City to use District funds to undertake a formal study to determine the feasibility, cost, and potential benefit of enhancing the control systems at the Cayes Storm Water Pump Station, with specific emphasis on alleviating the unpleasant odors which emanate from the lagoon. As noted below, this more pressing need (odor control) has been the focus of the homeowners, and the funds normally anticipated to be added to the fund from 2015-2016 and 2016-2017 assessments have been used for other benefits. Nevertheless, a minimum of an additional $10,000 allocation is suggested for the each of the coming years.

Second Concern:

In the summer of 2014, the odor complaints continued to get worse, and the funding for the improvements to the Cayes Storm Water Pump Station continued to be short of what was needed to fund the pump station improvements. Members of the Assessment District approached the City and requested that funds from the district be allocated to further study options to control the odor. In January, 2015, the City Council, acting on the request from the members of the Assessment District, authorized the Public Works Director to engage Siegel Environmental to study the problem and suggest solutions to the odor problems that might be accomplished without changing the controls at the pump station. The cost of the study was $35,485.00, and the members of the Assessment District agreed to fund this out of the set aside funds available in the district. The study was completed in February, 2016, and the District paid the appropriate invoices.

The result of this work reduced the overall funds available. Since the work was environmentally driven, the District paid for the study from the set-asides allocated as the Environmental Monitoring Fund. This reduced the Environmental monitoring fund to $31,515.00. For the subsequent two years the set-aside from the District has continued to grow this balance.

Cayes Storm Water Pump Station: The City and homeowners continue to desire to add motor controls to better regulate the level of the lagoon. This would require that additional control devices be integrated into the Cayes Storm Water Pump Station. The District is allocating $10,000.00 of next year's expenditures toward further analysis of the Cayes Storm Water Pump Station controls.

Eradication of Exotic Plants & Environmental Monitoring Funds: Over the past several years the Public Works staff have gained specialized knowledge on how to manage the lagoon water quality through manually controlling the water levels via charging and discharging storm and bay water. As a result of this work by staff, the prior concerns of exotic plants and environmental monitoring has dissipated and, in their place, a more holistic approach to the overall habitat of the District has taken root. To better align the funds being set aside for future needs of the District, both staff and

representatives of the Baypoint Lagoon HOA recommend combining the two outdated funds, Eradication of Exotic Plants Fund and Environmental Monitoring Fund, into a single fund titled Habitat Protection Fund. These changes are reflected in Part B – Estimate of Costs.

Previous Year's Activities

Consult previous year's Engineer Reports for activity details.

2024 – 2025 Activities

The City has continued to regulate the water levels in the lagoon, which has minimized the odor complaints in the area and facilitated the recharge of the lagoon levels. In addition to manually regulating water levels for both stormwater control and odor regulation, the City Staff again cleaned out both the pipe that discharge into the lagoon and the pipe that connects the salt marsh to the lagoon. As noted in previous years, this manual effort would ideally be replaced by an automatic pump control that could be monitored by the Department of Public Works (DPW). Additionally, DPW staff invested considerable time and resources into procuring a floating island of carefully selected plants that will further improve the quality of the lagoons.

Floating islands offer a sustainable and effective solution for improving water quality and enhancing aquatic habitats. These engineered floating wetlands mimic natural processes by providing a buoyant platform supporting plant growth and fostering microbial activity. The plant roots extend into the water column, creating a large surface area that facilitates the removal of pollutants through sedimentation and microbial uptake. This design effectively captures nutrients like nitrogen and phosphorus, which are common contributors to water pollution and algal blooms. Research has demonstrated the efficacy of floating treatment wetlands in a variety of settings. Staff research included work done in North Carolina where it was found that retrofitting stormwater detention ponds with floating islands led to significant reductions in pollutants, including up to 99% reduction in ammonia and 95% in total suspended solids. Additionally, these systems provide valuable habitat for wildlife, support biodiversity, and aid in restoring aquatic ecosystems.

The installation of the island and follow-up analysis and support are planned for the 2025 summer. While the District recognizes the Pump Station Control Fund is not capable of funding the requested pump station control upgrade on its own, it will continue to make moderate contributions to support this eventual upgrade. The District also recognizes others outside the District will benefit from the proposed pump station control and, therefore, is not planning to cover the entire cost of the pump station control upgrade. The Pump Station Control Fund is expected to have a balance of $100,470.00 on June 30, 2025.

Previously many residents of Baypoint Lagoons approached the City with concerns about vegetation and invasive species as well as water quality. This past year the City initiated a landscape design project for the District with the local firm WRA, resulting in newly proposed vegetation plan and potential irrigation updates for the surrounding area. The City expects to continue to work with the residents of the lagoon on any potential implementation of the design work from this landscape project. Future determinations on funding for any implementation of work is ongoing. The Eradication of Exotic Plants Fund has been combined with the Phase II Environmental Monitoring Fund, into a newly titled Habitat Protection Fund, which is expected to have a balance of $110,839 on June 30, 2025.

PART B
ESTIMATE OF COSTS

District Status:		
Total Estimated Fund Balance June 30, 2024 (per 2024-25 report)	$224,432	
Adjustment to match Estimated funds to Actual City Records	$10,987	
Actual Available Funds on July 1, 2024	**$235,419**	
ASSESSMENT DISTRICT ACTIVITY 2024-2025:		
Assessment District Revenues:		
Assessment District Proceeds		$25,368
Interest		$8,838
Total District Revenues:		**$34,206**
Assessment District Expenditures through March 31:		
County fees	$290	
Landscaping Improvements - Floating Islands	$7,852	
Staff Time	$8,000	
Contractual Services – WRA Landscape Design	$5,794	
Estimated Assessment District Expenditures April 1 - June 30:		
Additional Floating Island Installation Costs	$3,000	
Staff Time	$3,500	
Contractual Services - WRA Landscape Design	$13,767	
Total District Expenditures:	**$42,203**	
Total Projected Available Funds on July 1, 2025	**$227,421**	
PROJECTED ASSESSMENT DISTRICT ACTIVITY 2025-2026:		
Assessment District Revenues:		
Assessment District Proceeds		$25,368
Interest		$9,103
Total District Revenue:		**$34,471**
Assessment District Expenditures:		
Unallocated Assessments (2024-2025)	$1,268	
Buffer Zone Landscaping Design and Irrigation Project Continuation	$10,000	
County Administrative Fees	$290	
Staff Time	$8,000	
Maintenance of Island Installation	$1,500	
Total District Expenditures:	**$21,058**	

PART B
ESTIMATE OF COSTS

Assessment District Fund Balances:		
Pump Station Control Fund		$100,470
Pump Station Control Fund Contribution for FY 2025-26		$10,000
Habitat Protection Fund *(combined Monitoring and Plant Eradication funds)*		$110,839
Combined Fund Balance		**$221,309**
Unallocated Funds on July 1, 2024		$6,112
Unallocated Funds FY 2024-2025		$3,413
Estimated Unallocated Funds Balance June 30, 2025		**$9,525**
Total Projected Available Funds on June 30, 2026:	**$240,834**	

END OF PART B

PART C
ASSESSMENT ROLL

See attachment titled "Part C – Assessment Roll."

The lines and dimensions of each parcel are as shown on the maps of the County Assessor of the County of Marin.

Property descriptions are lot or parcel numbers as shown on the recorded final maps of Baypoint Lagoons, recorded: in Book 20 of Maps at Page 80, and Book 21 of Maps at Page 34, Book 21 of Maps at Page 55, and Record Maps Book 1998 at Page 99, Marin County Records.

PART D
METHOD OF APPORTIONMENT OF ASSESSMENT

There are 193 single family dwelling units existing within the Assessment District boundary.

(NOTE: This is a reduction from 207 originally included. The reduction is based on the actual number of lots recorded and is appropriate.)

Subdivision Phase I consists of 89 lots, of which lot 20 anticipates low cost housing (not single family) and lots 1 through 19 and 21 through 89 anticipates one single family dwelling unit each.

Subdivision Phase II consists of 41 lots and anticipates one single family dwelling unit each.

Subdivision IIIa consists of 22 lots and anticipates one single family dwelling unit each.

Subdivision IIIb consists of an additional 42 units, one single family dwelling unit each.

The "Remaining" 12 lots were not created and have been removed from the assessment.

The number of single family dwelling units is:

Phase I	88
Phase II	41
Phase IIIa	22
Phase IIIb	42
TOTAL:	193

Each of the single family dwelling unit lots are assessed for equal portions of the totala ssessment. The total assessment for Baypoint Lagoons was set at $25,367.92. The District formation documents did provide for any increase in this amount. Each residential parcel will be assessed 1/193 of the total assessment or $131.44 ($25,367.92/193).

This assessment is exempt from the procedures and requirements of the (recently enacted Proposition 218) California Constitution, Article 13D, Section 4 pursuant to the exemption contained in Article 13D, Section 5(d) *[previously majority voter approval or]* Section 5(b) *[petition signed by persons owning all the property]*. The benefits are entirely special benefits and there are no general benefits. Additionally, the proposed assessment is the same assessment as last year.

Assessment Parcels 1 through 19, 21 through 89, 104-3 through 104-11-1, 104-12 through 104-37, 104-39 through 104-47-1, 104-51-1 through 104-51-12, 104-51-14, 104-51-16, 104-51-18, 104-51-20, 104-51-22, 104-51-24, 104-51-26 through 104-51-28, 104-51-30, 104-51-34-1, 104-51-35-1, 104-51-36-1, 104-51-37-1, 104-51-38-1, 104-51-39-1, 104-51-41-1 through 104-51-77 are each assessed 1/193 of the total assessment.

Assessment Parcels 20-1 and 20-2, 90 through 104-1,104-38-1, 104-49, 104-51-13, 104-51-15-1, 104-51-31 through 104-51-33, 104-51-34-2, 104-51-35-2, 104-51-36-2, 104-51-37-2, 104-51-38-2, 104-51-39-2, 104-51-40-1, 105 and 106 each have zero ($0.00) assessment.

The following changes were made to the Assessment Rolls and Assessment Diagram in the 2004-2005 Baypoint Lagoons Annual Engineer's Report due to Mapping Changes at the Marin County Assessor's Office:

PART D
METHOD OF APPORTIONMENT OF ASSESSMENT

On May 6, 2005 our office contacted the Marin County Assessor's Office due to obvious changes to the Assessor's Parcel Maps for the Baypoint Lagoons development. According to information received from Mapping Department staff, in calendar year 2004 several Applications for Parcel Merger were received by the County of Marin from representatives of Baypoint Lagoons Homeowners Association. The following parcels were affected by the Parcel Merger Applications:

Assessment Numbers 91, 95, 101 and 102, all zero ($0.00) assessment parcels, were merged into a single parcel assigned APN 009-361-24 by the Marin County Assessor's Office. Assessment Number 91 has been changed to 91-1 and reflects the new APN. Assessment Numbers 95, 101 and 102 have been removed from Parts C and E of this Report.

Assessment Numbers 92, 107, 108, 109, 110, 111, 112, 113, 114, 115, 116, 117, 118 and 119, all zero ($0.00) assessment parcels, were merged into a single parcel assigned APN 009-362-49 by the Marin County Assessor's Office. Assessment Number 92 has been changed to 92-1 and reflects the new APN. Assessment Numbers 107, 108, 109, 110, 111, 112, 113, 114, 115, 116, 117, 118 and 119 have been removed from Parts C and E of this Report.

Assessment Numbers 96, 97, 98, 120, 121, 122, 123 and 124, all zero ($0.00) assessment parcels, were merged into a single parcel assigned APN 009-362-23 by the Marin County Assessor's Office. Assessment Number 96 has been changed to 96-1 and reflects the new APN. Assessment Numbers 97, 98, 120, 121, 122, 123 and 124 have been removed from Parts C and E of this Report.

Assessment Numbers 99, 100 and 104-2, all zero ($0.00) assessment parcels, were merged into a single parcel assigned APN 009-372-28 by the Marin County Assessor's Office. Assessment Number 99 has been changed to 99-1 and reflects the new APN. Assessment Numbers 100 and 104-2 have been removed from Parts C and E of this Report.

Assessment Numbers 104-38, 104-40, 104-44, 104-46, 104-47-2, 104-48, 104-48-1 and 104-50, all zero ($0.00) assessment parcels, were merged into a single parcel assigned APN 009-390-64 by the Marin County Assessor's Office. Assessment Number 104-38 has been changed to 104-38-1 and reflects the new APN. Assessment Numbers 104-40, 104-44, 104-46, 104-47-2, 104-48 and 104-50 have been removed from Parts C and E of this Report.

Assessment Numbers 104-51-15, 104-51-17, 104-51-19, 104-51-21, 104-51-23, 104-51-25 and 104-51-29, all zero ($0.00) assessment parcels, were merged into a single parcel assigned APN 009-412-20 by the Marin County Assessor's Office. Assessment Number 104-51-15 has been changed to 104-51-15-1 and reflects the new APN. Assessment Numbers 104-51-17, 104-51-19, 104-51-21, 104-51-23, 104-51-25 and 104-51-29 have been removed from Parts C and E of this Report.

Assessment Numbers 104-51-40, 104-51-41-2, 104-51-42-2, 104-51-45-2, 104-51-46-2, 104-51-47-2, 104-51-48-2, 104-51-49-2 and 104-51-50, all zero ($0.00) assessment parcels, were merged into a single parcel assigned APN 009-420-71 by the Marin County Assessor's Office. Assessment Number 104-51-40 has been changed to 104-51-40-1 and reflects the new APN. Assessment Numbers 104-51-41-2, 104-51-42-2, 104-51-45-2, 104-51-46-2, 104-51-47-2, 104-51-48-2, 104-51-49-2 and 104-51-50 have been removed from Parts C and E of this Report.

PART E
LIST OF PROPERTY OWNERS

See attachment titled "Part E – List of Property Owner."

PART F
ASSESSMENT DIAGRAM

See attachment titled "Part F – Assessment Diagram"

PART C
ASSESSMENT ROLL

SPECIAL ASSESSMENT NUMBER	AMOUNT OF ASSESSMENT	PROPERTY DESCRIPTION	ASSESSOR'S PARCEL NUMBER
1	$131.44	1	009-361-06
2	$131.44	2	009-361-05
3	$131.44	3	009-361-04
4	$131.44	4	009-361-03
5	$131.44	5	009-361-02
6	$131.44	6	009-361-08
7	$131.44	7	009-361-09
8	$131.44	8	009-361-10
9	$131.44	9	009-361-11
10	$131.44	10	009-361-12
11	$131.44	11	009-361-17
12	$131.44	12	009-361-16
13	$131.44	13	009-361-15
14	$131.44	14	009-361-14
15	$131.44	15	009-361-13
16	$131.44	16	009-361-19
17	$131.44	17	009-361-20
18	$131.44	18	009-361-21
19	$131.44	19	009-361-22
20-1	$0.00	20	009-371-02
20-2	$0.00	Portion of 20	009-371-03
21	$131.44	21	009-372-01
22	$131.44	22	009-372-02
23	$131.44	23	009-372-03
24	$131.44	24	009-372-04
25	$131.44	25	009-372-05
26	$131.44	26	009-372-06
27	$131.44	27	009-372-07
28	$131.44	28	009-372-08
29	$131.44	29	009-372-09
30	$131.44	30	009-372-10
31	$131.44	31	009-372-11
32	$131.44	32	009-372-12
33	$131.44	33	009-372-13
34	$131.44	34	009-372-14
35	$131.44	35	009-372-15
36	$131.44	36	009-372-26

SPECIAL ASSESSMENT NUMBER	AMOUNT OF ASSESSMENT	PROPERTY DESCRIPTION	ASSESSOR'S PARCEL NUMBER
37	$131.44	37	009-372-27
38	$131.44	38	009-372-25
39	$131.44	39	009-372-24
40	$131.44	40	009-372-23
41	$131.44	41	009-372-22
42	$131.44	42	009-372-21
43	$131.44	43	009-372-20
44	$131.44	44	009-372-18
45	$131.44	45	009-372-19
46	$131.44	46	009-362-03
47	$131.44	47	009-362-04
48	$131.44	48	009-362-05
49	$131.44	49	009-362-13
50	$131.44	50	009-362-12
51	$131.44	51	009-362-14
52	$131.44	52	009-362-15
53	$131.44	53	009-362-16
54	$131.44	54	009-362-17
55	$131.44	55	009-362-18
56	$131.44	56	009-362-19
57	$131.44	57	009-362-20
58	$131.44	58	009-362-21
59	$131.44	59	009-362-10
60	$131.44	60	009-362-09
61	$131.44	61	009-362-06
62	$131.44	62	009-362-22
63	$131.44	63	009-362-25
64	$131.44	64	009-362-26
65	$131.44	65	009-362-30
66	$131.44	66	009-362-31
67	$131.44	67	009-362-32
68	$131.44	68	009-362-33
69	$131.44	69	009-362-34
70	$131.44	70	009-362-29
71	$131.44	71	009-362-35
72	$131.44	72	009-362-38
73	$131.44	73	009-362-39
74	$131.44	74	009-362-42

SPECIAL ASSESSMENT NUMBER	AMOUNT OF ASSESSMENT	PROPERTY DESCRIPTION	ASSESSOR'S PARCEL NUMBER
75	$131.44	75	009-362-43
76	$131.44	76	009-362-46
77	$131.44	77	009-373-11
78	$131.44	78	009-373-14
79	$131.44	79	009-373-15
80	$131.44	80	009-373-18
81	$131.44	81	009-373-19
82	$131.44	82	009-373-01
83	$131.44	83	009-373-02
84	$131.44	84	009-373-03
85	$131.44	85	009-373-04
86	$131.44	86	009-373-08
87	$131.44	87	009-373-07
88	$131.44	88	009-373-06
89	$131.44	89	009-373-05
90	$0.00	Portion of Parcel A	009-010-34
		(Shoreline Park)	
91-1	$0.00	Parcels B, F, L & M	009-361-24
92-1	$0.00	Parcel C & Lots L46, L61, L60, L62, L63, L64, L70, L71, L72, L73, L74, L75 & L76	009-362-49
93	$0.00	Parcel D	009-362-11
94-1	$0.00	Parcel E	009-362-47
94-2	$0.00	Portion of Parcel E	009-373-22
96-1	$0.00	Parcels G, H & I & Lots L77, L78, L79, L80 & L81	009-373-23
99-1	$0.00	Parcels C, J & K	009-372-28
103	$0.00	Parcel N	009-010-31
104-1	$0.00	Parcel A	009-390-01
104-3	$131.44	94	009-390-03
104-4	$131.44	95	009-390-04
104-5	$131.44	96	009-390-05
104-6	$131.44	97	009-390-06
104-7	$131.44	98	009-390-07
104-8	$131.44	99	009-390-08
104-9	$131.44	100	009-390-09
104-10	$131.44	101	009-390-10
104-11-1	$131.44	102	009-390-66

SPECIAL ASSESSMENT NUMBER	AMOUNT OF ASSESSMENT	PROPERTY DESCRIPTION	ASSESSOR'S PARCEL NUMBER
104-12	$131.44	103	009-390-12
104-13	$131.44	104	009-390-13
104-14	$131.44	105	009-390-14
104-15	$131.44	106	009-390-15
104-16	$131.44	107	009-390-16
104-17	$131.44	108	009-390-17
104-18	$131.44	109	009-390-61
104-19	$131.44	110	009-390-19
104-20	$131.44	111	009-390-20
104-21	$131.44	112	009-390-21
104-22	$131.44	113	009-390-22
104-23	$131.44	114	009-390-23
104-24	$131.44	115	009-390-24
104-25	$131.44	116	009-390-25
104-26	$131.44	117	009-390-26
104-27	$131.44	118	009-390-27
104-28	$131.44	119	009-390-28
104-29	$131.44	120	009-390-29
104-30	$131.44	121	009-390-30
104-31	$131.44	122	009-390-31
104-32	$131.44	123	009-390-63
104-33	$131.44	124	009-390-51
104-34	$131.44	125	009-390-34
104-35	$131.44	126	009-390-35
104-36	$131.44	127	009-390-36
104-37	$131.44	128	009-390-37
104-38-1	$0.00	Parcel B & Lots 128E, 129E, 132E, 133E & 134E	009-390-64
104-39	$131.44	129	009-390-39
104-41	$131.44	130	009-390-41
104-42	$131.44	131	009-390-42
104-43	$131.44	132	009-390-43
104-45-1	$131.44	133	009-390-65
104-47-1	$131.44	134	009-390-59
104-49	$0.00	Parcel D	009-390-49
104-51-1	$131.44	135	009-411-01
104-51-2	$131.44	136	009-411-02
104-51-3	$131.44	137	009-411-03

SPECIAL ASSESSMENT NUMBER	AMOUNT OF ASSESSMENT	PROPERTY DESCRIPTION	ASSESSOR'S PARCEL NUMBER
104-51-4	$131.44	138	009-411-04
104-51-5	$131.44	139	009-411-05
104-51-6	$131.44	140	009-411-06
104-51-7	$131.44	141	009-411-07
104-51-8	$131.44	142	009-411-08
104-51-9	$131.44	143	009-411-09
104-51-10	$131.44	144	009-411-10
104-51-11	$131.44	145	009-411-11
104-51-12	$131.44	146	009-411-12
104-51-13	$0.00	Parcel F	009-411-13
104-51-14	$131.44	147	009-412-01
104-51-15-1	$0.00	Lots 147E, 148E, 149E, 150E, 151E, 152E & 155E	009-412-20
104-51-16	$131.44	148	009-412-03
104-51-18	$131.44	149	009-412-05
104-51-20	$131.44	150	009-412-07
104-51-22	$131.44	151	009-412-09
104-51-24	$131.44	152	009-412-11
104-51-26	$131.44	153	009-412-13
104-51-27	$131.44	154	009-412-14
104-51-28	$131.44	155	009-412-15
104-51-30	$131.44	156	009-412-17
104-51-31	$0.00	156E	009-412-18
104-51-32	$0.00	Parcel G	009-412-19
104-51-33	$0.00	Portion of Parcel O	009-400-03
104-51-34-1	$131.44	157	009-420-45
104-51-34-2	$0.00	157E	009-420-46
104-51-35-1	$131.44	158	009-420-47
104-51-35-2	$0.00	158E	009-420-48
104-51-36-1	$131.44	159	009-420-49
104-51-36-2	$0.00	159E	009-420-50
104-51-37-1	$131.44	160	009-420-51
104-51-37-2	$0.00	160E	009-420-52
104-51-38-1	$131.44	161	009-420-53
104-51-38-2	$0.00	161E	009-420-54
104-51-39-1	$131.44	162	009-420-55
104-51-39-2	$0.00	162E	009-420-56

SPECIAL ASSESSMENT NUMBER	AMOUNT OF ASSESSMENT	PROPERTY DESCRIPTION	ASSESSOR'S PARCEL NUMBER
104-51-40-1	$0.00	Parcels H & I & Lots 163E, 164E, 167E, 168E, 169E, 170E & 171E	009-420-71
104-51-41-1	$131.44	163	009-420-57
104-51-42-1	$131.44	164	009-420-59
104-51-43	$131.44	165	009-420-10
104-51-44	$131.44	166	009-420-11
104-51-45-1	$131.44	167	009-420-61
104-51-46-1	$131.44	168	009-420-63
104-51-47-1	$131.44	169	009-420-65
104-51-48-1	$131.44	170	009-420-67
104-51-49-1	$131.44	171	009-420-69
104-51-51	$131.44	172	009-420-17
104-51-52	$131.44	173	009-420-18
104-51-53	$131.44	174	009-420-19
104-51-54	$131.44	175	009-420-20
104-51-55	$131.44	176	009-420-21
104-51-56	$131.44	177	009-420-22
104-51-57	$131.44	178	009-420-23
104-51-58	$131.44	179	009-420-24
104-51-59	$131.44	180	009-420-25
104-51-60	$131.44	181	009-420-26
104-51-61	$131.44	182	009-420-27
104-51-62	$131.44	183	009-420-28
104-51-63	$131.44	184	009-420-29
104-51-64	$131.44	185	009-420-30
104-51-65	$131.44	186	009-420-31
104-51-66	$131.44	187	009-420-32
104-51-67	$131.44	188	009-420-33
104-51-68	$131.44	189	009-420-34
104-51-69	$131.44	190	009-420-35
104-51-70	$131.44	191	009-420-36
104-51-71	$131.44	192	009-420-37
104-51-72	$131.44	193	009-420-38
104-51-73	$131.44	194	009-420-39
104-51-74	$131.44	195	009-420-40
104-51-75	$131.44	196	009-420-41
104-51-76	$131.44	197	009-420-42
104-51-77	$131.44	198	009-420-43

SPECIAL ASSESSMENT NUMBER	AMOUNT OF ASSESSMENT	PROPERTY DESCRIPTION	ASSESSOR'S PARCEL NUMBER
105	$0.00	Parcel P	009-010-34
106	$0.00	Parcel Q	009-010-35
TOTAL ASSESSMENT	$25,367.92		

Part E - List of Property Owners

ASSESSMENT NUMBER	ASSESSOR'S PARCEL NUMBER	2024 NAME AND ADDRESS
1	[redacted]	
2		
3		
4		
5		
6		
7		
8		
9		
10		
11		
12		
13		
14		

Part E - List of Property Owners

ASSESSMENT NUMBER	ASSESSOR'S PARCEL NUMBER	2024 NAME AND ADDRESS
	[redacted]	
15		
16		
17		
18		
19		
20-1		
20-2		
21		
22		
23		
24		
25		
26		

Part E - List of Property Owners

ASSESSMENT NUMBER	ASSESSOR'S PARCEL NUMBER	2024 NAME AND ADDRESS
27	[redacted]	[redacted]
28		
29		
30		
31		
32		
33		
34		
35		
36		
37		
38		
39		
40		

Part E - List of Property Owners

ASSESSMENT NUMBER	ASSESSOR'S PARCEL NUMBER	2024 NAME AND ADDRESS
41	[redacted]	
42		
43		
44		
45		
46		
47		
48		
49		
50		
51		
52		
53		
54		

Part E - List of Property Owners

ASSESSMENT NUMBER	ASSESSOR'S PARCEL NUMBER	2024 NAME AND ADDRESS
	[redacted]	
55		
56		
57		
58		
59		
60		
61		
62		
63		
64		
65		
66		
67		

Part E - List of Property Owners

ASSESSMENT NUMBER	ASSESSOR'S PARCEL NUMBER	2024 NAME AND ADDRESS
68	[redacted]	[redacted]
69		
70		
71		
72		
73		
74		
75		
76		
77		
78		
79		
80		
81		

Part E - List of Property Owners

ASSESSMENT NUMBER	ASSESSOR'S PARCEL NUMBER	2024 NAME AND ADDRESS
82	[redacted]	
83		
84		
85		
86		
87		
88		
89		
90		
91-1		
92-1		
93		
94-1		
94-2		

Part E - List of Property Owners

ASSESSMENT NUMBER	ASSESSOR'S PARCEL NUMBER	2024 NAME AND ADDRESS
	[redacted]	
96-1		
99-1		
103		
104-1		
104-3		
104-4		
104-5		
104-6		
104-7		
104-8		
104-9		
104-10		
104-11-1		

Part E - List of Property Owners

ASSESSMENT NUMBER	ASSESSOR'S PARCEL NUMBER	2024 NAME AND ADDRESS
104-12	[redacted]	[redacted]
104-13		
104-14		
104-15		
104-16		
104-17		
104-18		
104-19		
104-20		
104-21		
104-22		
104-23		
104-24		
104-25		

Part E - List of Property Owners

ASSESSMENT NUMBER	ASSESSOR'S PARCEL NUMBER	2024 NAME AND ADDRESS
104-26	[redacted]	
104-27		
104-28		
104-29		
104-30		
104-31		
104-32		
104-33		
104-34		
104-35		
104-36		
104-37		
104-38-1		
104-39		

Part E - List of Property Owners

ASSESSMENT NUMBER	ASSESSOR'S PARCEL NUMBER	2024 NAME AND ADDRESS
	[redacted]	
104-41		
104-42		
104-43		
104-45-1		
104-47-1		
104-49		
104-51-1		
104-51-2		
104-51-3		
104-51-4		
104-51-5		
104-51-6		
104-51-7		

Part E - List of Property Owners

ASSESSMENT NUMBER	ASSESSOR'S PARCEL NUMBER	2024 NAME AND ADDRESS
104-51-8	[redacted]	
104-51-9		
104-51-10		
104-51-11		
104-51-12		
104-51-13		
104-51-14		
104-51-15-1		
104-51-16		
104-51-18		
104-51-20		
104-51-22		
104-51-24		
104-51-26		

Part E - List of Property Owners

ASSESSMENT NUMBER	ASSESSOR'S PARCEL NUMBER	2024 NAME AND ADDRESS
104-51-27	[redacted]	
104-51-28		
104-51-30		
104-51-31		
104-51-32		
104-51-33		
104-51-34-1		
104-51-34-2		
104-51-35-1		
104-51-35-2		
104-51-36-1		
104-51-36-2		
104-51-37-1		
104-51-37-2		

Part E - List of Property Owners

ASSESSMENT NUMBER	ASSESSOR'S PARCEL NUMBER	2024 NAME AND ADDRESS
	[redacted]	
104-51-38-1		
104-51-38-2		
104-51-39-1		
104-51-39-2		
104-51-40-1		
104-51-41-1		
104-51-42-1		
104-51-43		
104-51-44		
104-51-45-1		
104-51-46-1		
104-51-47-1		
104-51-48-1		

Part E - List of Property Owners

ASSESSMENT NUMBER	ASSESSOR'S PARCEL NUMBER	2024 NAME AND ADDRESS
104-51-49-1	[redacted]	[redacted]
104-51-51		
104-51-52		
104-51-53		
104-51-54		
104-51-55		
104-51-56		
104-51-57		
104-51-58		
104-51-59		
104-51-60		
104-51-61		
104-51-62		
104-51-63		

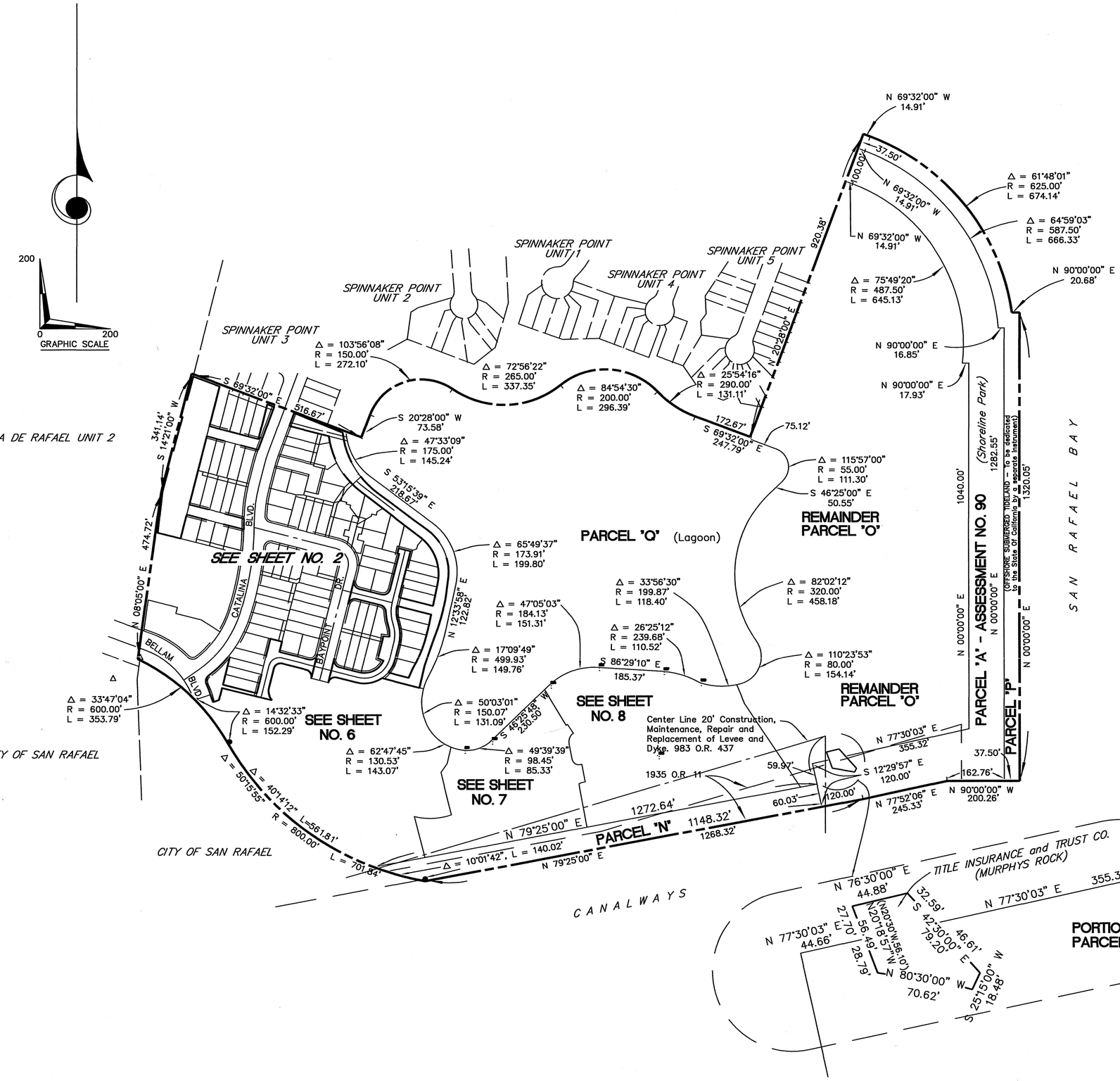
Part E - List of Property Owners

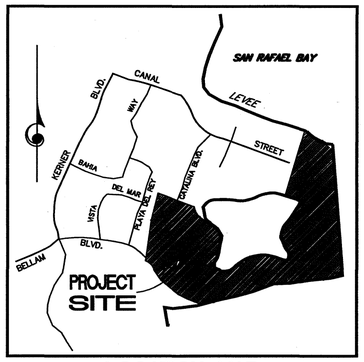
ASSESSMENT NUMBER	ASSESSOR'S PARCEL NUMBER	2024 NAME AND ADDRESS
104-51-64	[redacted]	
104-51-65		
104-51-66		
104-51-67		
104-51-68		
104-51-69		
104-51-70		
104-51-71		
104-51-72		
104-51-73		
104-51-74		
104-51-75		
104-51-76		
104-51-77		

Part E - List of Property Owners

ASSESSMENT NUMBER	ASSESSOR'S PARCEL NUMBER	2024 NAME AND ADDRESS
	[redacted]	
106		

Part F – Assessment Diagram





LOCATION MAP
NO SCALE

LEGEND :

ASSESSMENT DISTRICT BOUNDARY

REVISED 5/05: REVISIONS TO ASSESSOR'S MAP BOOK PAGES: 009–01, 009–36, 009–37, 009–39, 009–41 & 009–42

REVISED 6/99: SEGREGATION OF PORTION OF PARCEL "O" ADDED SHEET 8.

REVISED 6/97: SEGREGATION OF PORTION OF PARCEL "O" ADDED SHEET 7.

REVISED 6/95: SEGREGATION OF PORTION OF PARCEL "O" ADDED SHEET 6.

ASSESSMENT DIAGRAM
BAYPOINT LAGOONS
ASSESSMENT DISTRICT

LANDS OF SPINNAKER POINT DEVELOPMENT, INC.
A CALIFORNIA CORPORATION
DOCUMENT NO. 89–60702

CITY OF SAN RAFAEL

MARIN COUNTY CALIFORNIA
SCALE : 1" = 200' REVISED MAY 2005

CSW [St]² CSW/STUBER–STROEH ENGINEERING GROUP, INC.
CONSULTING ENGINEERS
790 DeLong Ave., Novato, CA. 94945–3246
(415) 892–4763 FAX (415) 892–4502

PACIFIC COAST TITLE COMPANY OF MARIN

B-1608.01 \490000\AD1

CURVE TABLE

CURVE	RADIUS	LENGTH	DELTA
1	40.00'	38.50'	55°09'00"
2	20.00'	31.42'	90°00'00"
3	20.00'	31.42'	90°00'00"
4	20.00'	31.42'	90°00'00"
5	640.00'	21.94'	01°57'52"

LEGEND :

ASSESSMENT DISTRICT BOUNDARY

LOT NUMBER 7

PARCEL LINE

NOTE: Common Area means those portions of the subdivision owned or controlled by the Bay Point Lagoons Association for the use and enjoyment of the owners.
Exclusive Use Common Area shall be for the exclusive use of the Owner of the designated Lot and shall be appurtenant to that Lot. Each owner shall have the exclusive right to use the Exclusive Use Common Areas that have been allocated to Owner's Lot in this Subdivision.

REVISED 5/05: REVISIONS TO ASSESSOR'S MAP BOOK PAGES: 009-01, 009-36, 009-37, 009-39, 009-41 & 009-42

REVISED 6/97: SEGREGATION OF PORTION OF PARCEL "O" ADDED SHEET 7.

REVISED 6/95: SEGREGATION OF PORTION OF PARCEL "O" ADDED SHEET 6.

ASSESSMENT DIAGRAM
BAYPOINT LAGOONS
ASSESSMENT DISTRICT

LANDS OF SPINNAKER POINT DEVELOPMENT, INC.
A CALIFORNIA CORPORATION
DOCUMENT NO. 89-60702

CITY OF SAN RAFAEL

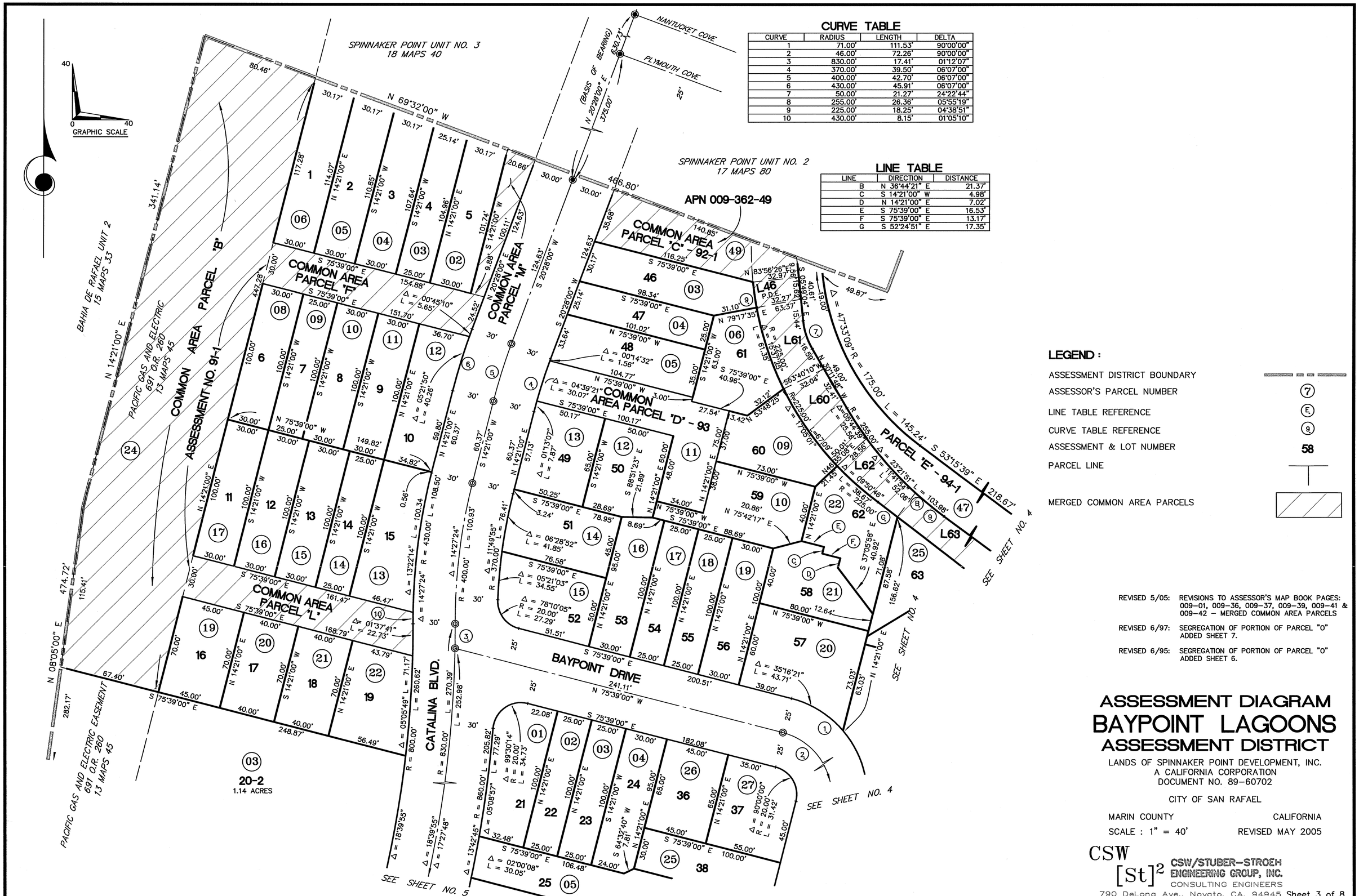
MARIN COUNTY CALIFORNIA

SCALE : 1" = 60' REVISED MAY 2005

CSW [St]² CSW/STUBER-STROEH ENGINEERING GROUP, INC.
CONSULTING ENGINEERS
790 DeLong Ave., Novato, CA. 94945

PACIFIC COAST TITLE COMPANY OF MARIN

B-1608.2 \490000\AD2



CURVE TABLE

CURVE	RADIUS	LENGTH	DELTA
1	71.00'	111.53'	90°00'00"
2	46.00'	72.26'	90°00'00"
3	830.00'	17.41'	01°12'07"
4	370.00'	39.50'	06°07'00"
5	400.00'	42.70'	06°07'00"
6	430.00'	45.91'	06°07'00"
7	50.00'	21.27'	24°22'44"
8	255.00'	26.36'	05°55'19"
9	225.00'	18.25'	04°38'51"
10	430.00'	8.15'	01°05'10"

LINE TABLE

LINE	DIRECTION	DISTANCE
B	N 36°44'21" E	21.37'
C	S 14°21'00" W	4.98'
D	N 14°21'00" E	7.02'
E	S 75°39'00" E	16.53'
F	S 75°39'00" E	13.17'
G	S 52°24'51" E	17.35'

LEGEND :

- ASSESSMENT DISTRICT BOUNDARY
- ASSESSOR'S PARCEL NUMBER — (7)
- LINE TABLE REFERENCE — (E.)
- CURVE TABLE REFERENCE — (9.)
- ASSESSMENT & LOT NUMBER — 58
- PARCEL LINE
- MERGED COMMON AREA PARCELS

REVISED 5/05: REVISIONS TO ASSESSOR'S MAP BOOK PAGES: 009-01, 009-36, 009-37, 009-39, 009-41 & 009-42 – MERGED COMMON AREA PARCELS

REVISED 6/97: SEGREGATION OF PORTION OF PARCEL "O" ADDED SHEET 7.

REVISED 6/95: SEGREGATION OF PORTION OF PARCEL "O" ADDED SHEET 6.

ASSESSMENT DIAGRAM
BAYPOINT LAGOONS
ASSESSMENT DISTRICT

LANDS OF SPINNAKER POINT DEVELOPMENT, INC.
A CALIFORNIA CORPORATION
DOCUMENT NO. 89-60702

CITY OF SAN RAFAEL

MARIN COUNTY — CALIFORNIA

SCALE : 1" = 40' — REVISED MAY 2005

CSW [St]² CSW/STUBER-STROEH ENGINEERING GROUP, INC.
CONSULTING ENGINEERS
790 DeLong Ave., Novato, CA. 94945 Sheet 3 of 8

PACIFIC COAST TITLE COMPANY OF MARIN

B-1608.3 \490000\AD3

\\0ds1\DATA\Civil\4\490000\Ad3.dwg, 6/3/2005 10:11:05 AM, frise, 1:40

PARCEL 'Q' - 106
APN 009-010-35

CURVE TABLE

CURVE	RADIUS	LENGTH	DELTA
1	100.00'	55.86'	32°00'17"
2	130.00'	39.21'	17°16'51"
3	115.00'	64.24'	32°00'17"
4	85.00'	32.26'	21°44'42"
5	67.00'	12.21'	10°26'27"
6	60.00'	82.89'	79°09'04"
7	46.00'	72.26'	90°00'00"
8	71.00'	111.53'	90°00'00"
9	115.00'	64.24'	32°00'17"
10	115.00'	61.11'	30°26'53"
11	115.00'	3.12'	01°33'24"
12	71.00'	51.68'	41°42'14"
13	255.00'	26.36'	05°55'19"
14	145.00'	8.01'	03°10'00"
15	130.95'	6.79'	02°58'13"
16	145.00'	27.21'	10°45'08"
17	615.00'	12.38'	01°09'11"
18	615.00'	25.22'	02°20'57"
19	615.00'	25.10'	02°20'19"
20	615.00'	30.03'	02°47'53"
21	615.00'	27.45'	02°33'25"
22	450.00'	3.68'	00°28'08"
23	450.00'	30.01'	03°49'14"
24	450.00'	45.16'	05°44'59"
25	450.00'	40.63'	05°10'21"
26	450.00'	16.04'	02°02'33"
27	150.00'	25.32'	09°40'14"
28	200.00'	29.92'	08°34'13"

LINE TABLE

LINE	DIRECTION	DISTANCE
A	N 14°21'00" E	6.50'
B	N 75°39'00" W	13.00'
C	N 14°21'00" E	10.00'
D	N 59°21'00" E	19.06'
E	S 69°06'33" W	18.78'
F	N 14°21'00" E	10.23'
G	S 75°39'00" E	5.00'
H	N 14°21'00" E	15.00'
I	S 75°39'00" E	6.83'
J	S 85°14'08" E	18.00'
K	N 65°45'22" W	17.18'
L	N 64°32'40" E	7.81'
M	S 52°24'51" E	28.87'
N	S 11°46'25" W	10.87'
O	S 11°46'25" W	30.03'
P	S 11°46'25" W	26.35'
Q	S 08°20'20" W	15.44'

GRAPHIC SCALE
40 0 40

LEGEND :

- ASSESSMENT DISTRICT BOUNDARY
- ASSESSOR'S PARCEL NUMBER (22)
- LINE TABLE REFERENCE (H)
- CURVE TABLE REFERENCE (19)
- ASSESSMENT & LOT NUMBER 66
- PARCEL LINE
- MERGED COMMON AREA PARCELS

REVISED 5/05: REVISIONS TO ASSESSOR'S MAP BOOK PAGES: 009-01, 009-36, 009-37, 009-39, 009-41 & 009-42 – MERGED COMMON AREA PARCELS

REVISED 6/97: SEGREGATION OF PORTION OF PARCEL "O" ADDED SHEET 7.

REVISED 6/95: SEGREGATION OF PORTION OF PARCEL "O" ADDED SHEET 6.

PARCEL 'Q' - 106
APN 009-010-35

ASSESSMENT DIAGRAM
BAYPOINT LAGOONS
ASSESSMENT DISTRICT

LANDS OF SPINNAKER POINT DEVELOPMENT, INC.
A CALIFORNIA CORPORATION
DOCUMENT NO. 89-60702

CITY OF SAN RAFAEL

MARIN COUNTY CALIFORNIA
SCALE : 1" = 40' REVISED MAY 2005

CSW [St]² CSW/STUBER-STROEH ENGINEERING GROUP, INC.
CONSULTING ENGINEERS
790 DeLong Ave., Novato, CA. 94945

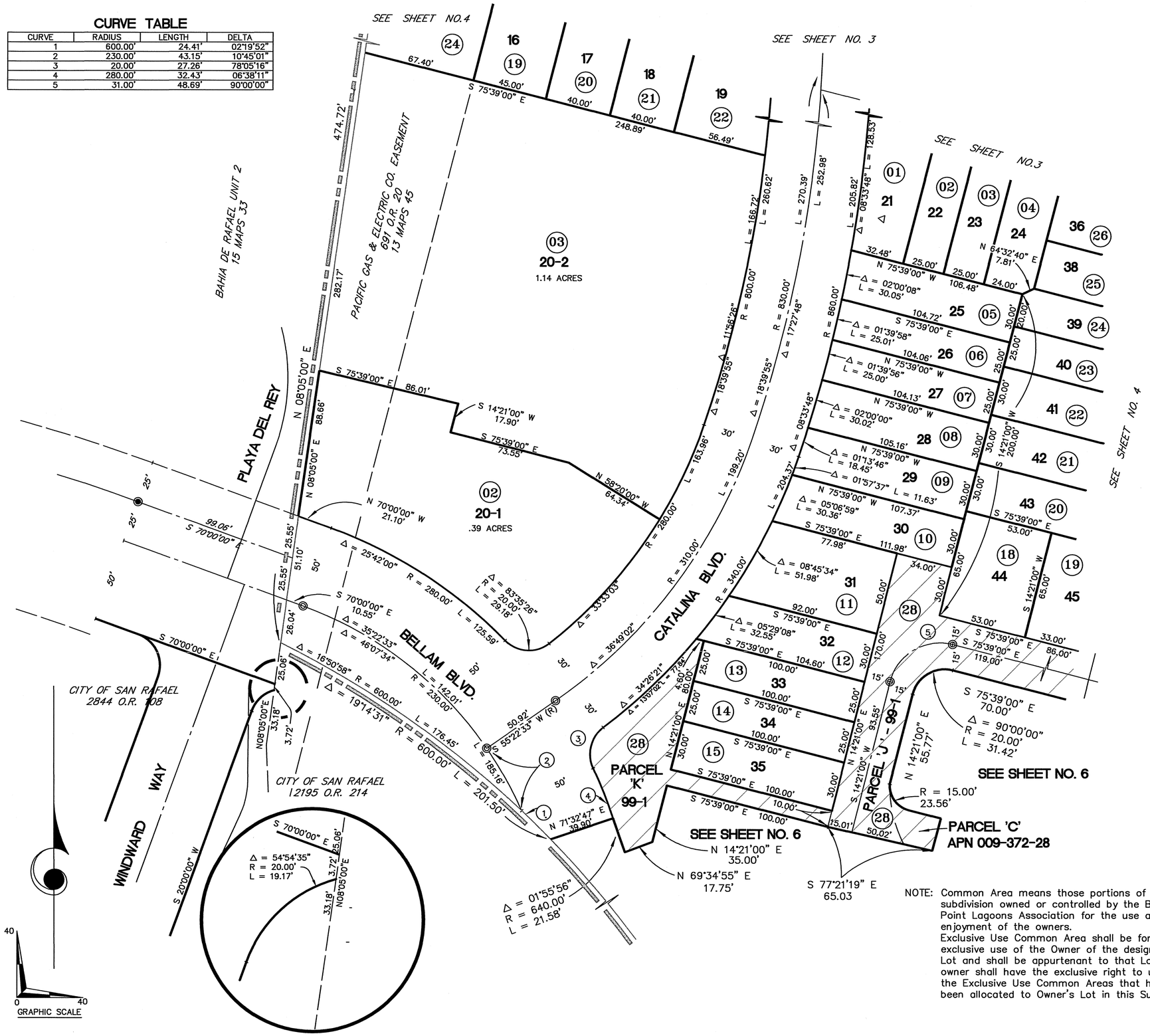
PACIFIC COAST TITLE COMPANY OF MARIN

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CURVE TABLE

CURVE	RADIUS	LENGTH	DELTA
1	600.00'	24.41'	02°19'52"
2	230.00'	43.15'	10°45'01"
3	20.00'	27.26'	78°05'16"
4	280.00'	32.43'	06°38'11"
5	31.00'	48.69'	90°00'00"


SEE SHEET NO.4
SEE SHEET NO. 3
SEE SHEET NO.3
SEE SHEET NO. 4
SEE SHEET NO. 6
BAHIA DE RAFAEL UNIT 2
15 MAPS 33
PACIFIC GAS & ELECTRIC CO. EASEMENT
691 O.R. 20
13 MAPS 45
PLAYA DEL REY
BELLAM BLVD.
CATALINA BLVD.
WINDWARD WAY
CITY OF SAN RAFAEL
2844 O.R. 108
CITY OF SAN RAFAEL
12195 O.R. 214
03
20-2
1.14 ACRES
02
20-1
.39 ACRES
PARCEL 'K'
99-1
PARCEL 'J' - 99-1
PARCEL 'C'
APN 009-372-28
N 08°05'00" E
S 75°39'00" E
N 70°00'00" W
21.10'
S 70°00'00" E
10.55'
S 14°21'00" W
17.90'
N 58°20'00" W
64.34'
N 71°32'47" E
39.90'
N 14°21'00" E
35.00'
N 69°34'55" E
17.75'
S 77°21'19" E
65.03
R = 600.00'
R = 280.00'
R = 310.00'
R = 340.00'
R = 830.00'
R = 860.00'
R = 800.00'
R = 230.00'
R = 640.00'
R = 20.00'
R = 15.00'
Δ = 25°42'00"
Δ = 16°50'58"
Δ = 19°14'31"
Δ = 35°22'33"
Δ = 46°07'34"
Δ = 83°35'26"
Δ = 33°33'03"
Δ = 36°49'02"
Δ = 34°28'21"
Δ = 150°02'1"
Δ = 18°39'55"
Δ = 17°27'48"
Δ = 08°33'48"
Δ = 02°00'08"
Δ = 01°39'58"
Δ = 01°39'56"
Δ = 02°00'00"
Δ = 01°13'46"
Δ = 01°57'37"
Δ = 05°06'59"
Δ = 08°45'34"
Δ = 05°29'08"
Δ = 01°55'56"
Δ = 54°54'35"
Δ = 90°00'00"
L = 185.16'
L = 201.50'
L = 125.59'
L = 142.01'
L = 176.45'
L = 199.20'
L = 163.86'
L = 166.72'
L = 260.62'
L = 270.39'
L = 252.98'
L = 204.37'
L = 205.82'
L = 128.53'
L = 30.05'
L = 25.01'
L = 30.02'
L = 18.45'
L = 11.63'
L = 30.36'
L = 51.98'
L = 32.55'
L = 21.58'
L = 19.17'
L = 31.42'
50.92' S 55°22'33" W (R)
N 64°32'40" E 7.81'
S 14°21'00" W 200.00'
N 14°21'00" E 55.77'
S 14°21'00" W 65.00'
474.72'
282.17'
67.40'
45.00'
40.00'
40.00'
248.89'
56.49'
98.06'
S 70°00'00" E
25'
25'
50'
50'
51.10'
25.55'
26.04'
25.06'
33.18'
3.72'
N08°05'00"E
S 20°00'00" W
88.66'
86.01'
73.55'
30'
30'
50'
50'
50'
50'
104.72'
104.06'
104.13'
105.16'
107.37'
77.98'
111.98'
92.00'
104.60'
100.00'
100.00'
100.00'
100.00'
100.00'
100.00'
10.00'
106.48'
32.48'
25.00'
25.00'
24.00'
30.00'
20.00'
25.00'
30.00'
30.00'
30.00'
30.00'
30.00'
30.00'
30.00'
34.00'
65.00'
53.00'
53.00'
33.00'
86.00'
119.00'
70.00'
55.77'
23.56'
50.02'
15.01'
93.55'
170.00'
80.00'
40.00'
15'
15'
15



REVISED 5/05: REVISIONS TO ASSESSOR'S MAP BOOK PAGES: 009-01, 009-36, 009-37, 009-39, 009-41 & 009-42

REVISED 6/97: SEGREGATION OF PORTION OF PARCEL "O" ADDED SHEET 7.

REVISED 6/95: SEGREGATION OF PORTION OF PARCEL "O" ADDED SHEET 6.

ASSESSMENT DIAGRAM
BAYPOINT LAGOONS
ASSESSMENT DISTRICT

LANDS OF SPINNAKER POINT DEVELOPMENT, INC.
A CALIFORNIA CORPORATION
DOCUMENT NO. 89-60702

CITY OF SAN RAFAEL

MARIN COUNTY CALIFORNIA

SCALE : 1" = 40' REVISED MAY 2005

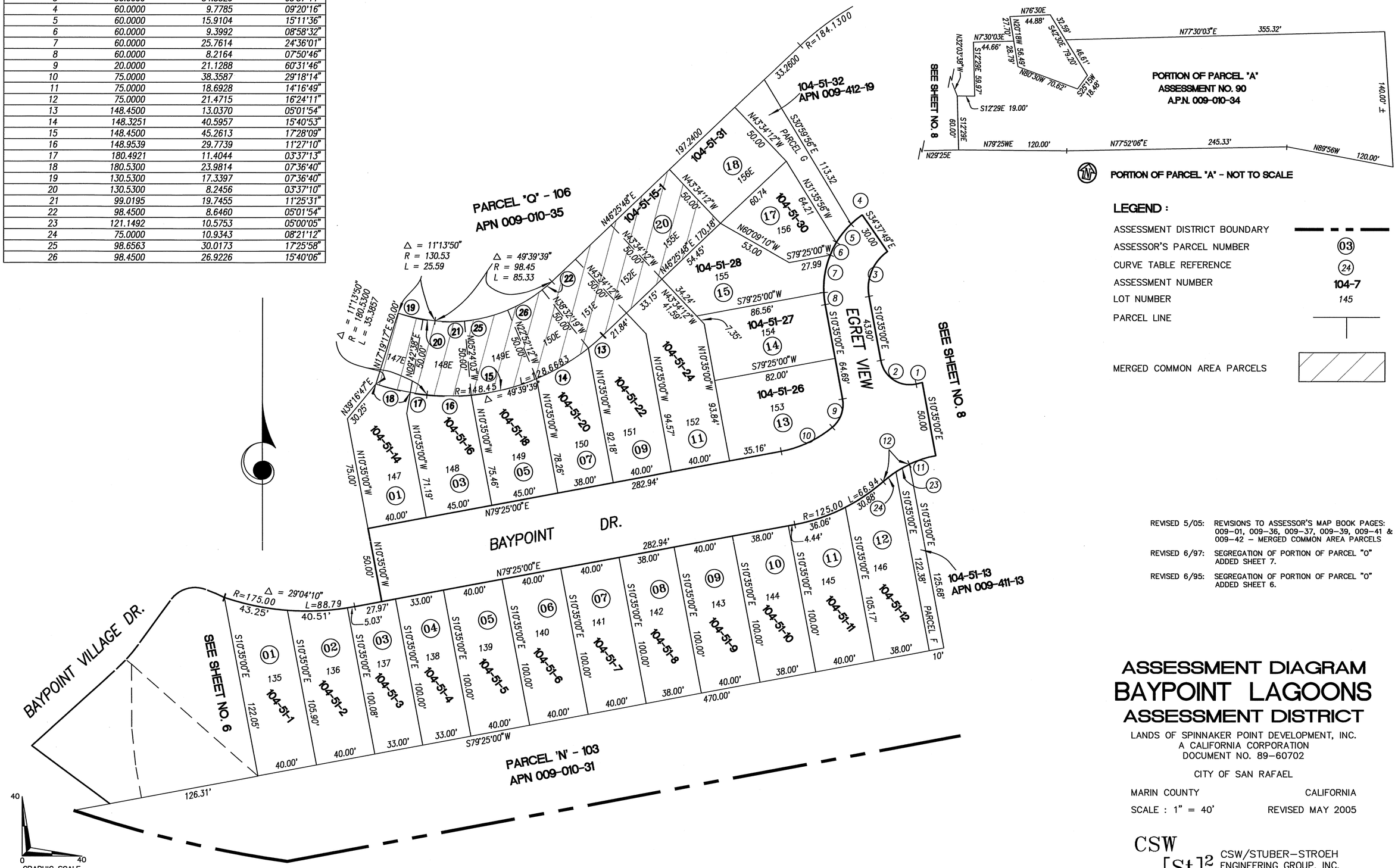
CSW [St]² CSW/STUBER-STROEH ENGINEERING GROUP, INC.
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PACIFIC COAST TITLE COMPANY OF MARIN

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CURVE	RADIUS	LENGTH	DELTA
1	125.0000	4.3112	01°58'34"
2	20.0000	32.1057	91°58'34"
3	30.0000	34.5329	65°57'11"
4	60.0000	9.7785	09°20'16"
5	60.0000	15.9104	15°11'36"
6	60.0000	9.3992	08°58'32"
7	60.0000	25.7614	24°36'01"
8	60.0000	8.2164	07°50'46"
9	20.0000	21.1288	60°31'46"
10	75.0000	38.3587	29°18'14"
11	75.0000	18.6928	14°16'49"
12	75.0000	21.4715	16°24'11"
13	148.4500	13.0370	05°01'54"
14	148.3251	40.5957	15°40'53"
15	148.4500	45.2613	17°28'09"
16	148.9539	29.7739	11°27'10"
17	180.4921	11.4044	03°37'13"
18	180.5300	23.9814	07°36'40"
19	130.5300	17.3397	07°36'40"
20	130.5300	8.2456	03°37'10"
21	99.0195	19.7455	11°25'31"
22	98.4500	8.6460	05°01'54"
23	121.1492	10.5753	05°00'05"
24	75.0000	10.9343	08°21'12"
25	98.6563	30.0173	17°25'58"
26	98.4500	26.9226	15°40'06"



PORTION OF PARCEL "A" - NOT TO SCALE

LEGEND :

- ASSESSMENT DISTRICT BOUNDARY
- ASSESSOR'S PARCEL NUMBER (03)
- CURVE TABLE REFERENCE (24)
- ASSESSMENT NUMBER 104-7
- LOT NUMBER 145
- PARCEL LINE
- MERGED COMMON AREA PARCELS

REVISED 5/05: REVISIONS TO ASSESSOR'S MAP BOOK PAGES: 009-01, 009-36, 009-37, 009-39, 009-41 & 009-42 – MERGED COMMON AREA PARCELS

REVISED 6/97: SEGREGATION OF PORTION OF PARCEL "O" ADDED SHEET 7.

REVISED 6/95: SEGREGATION OF PORTION OF PARCEL "O" ADDED SHEET 6.

ASSESSMENT DIAGRAM
BAYPOINT LAGOONS
ASSESSMENT DISTRICT

LANDS OF SPINNAKER POINT DEVELOPMENT, INC.
A CALIFORNIA CORPORATION
DOCUMENT NO. 89-60702

CITY OF SAN RAFAEL

MARIN COUNTY CALIFORNIA

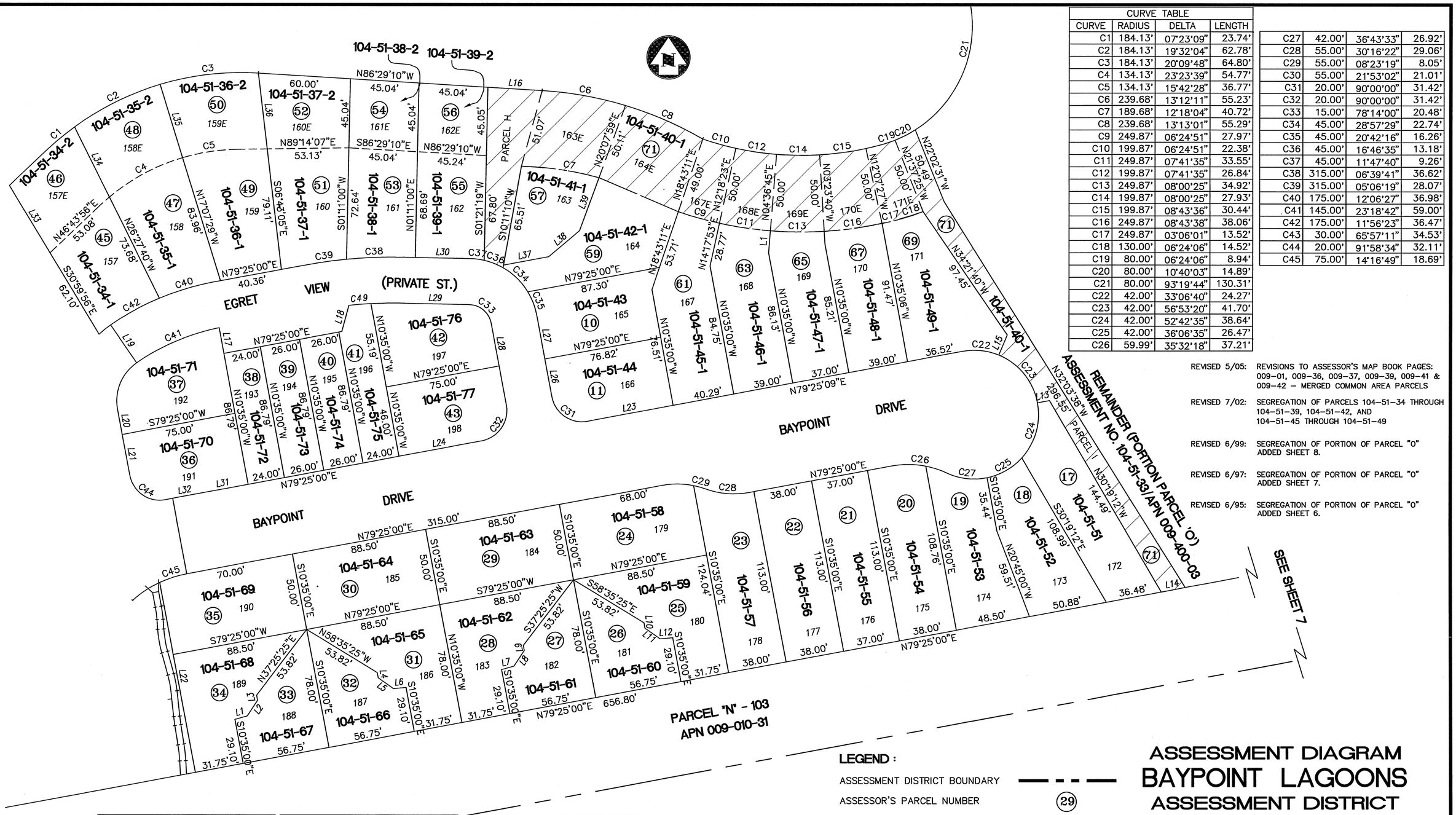
SCALE : 1" = 40' REVISED MAY 2005

CSW [St]² CSW/STUBER-STROEH ENGINEERING GROUP, INC.
CONSULTING ENGINEERS
790 DeLong Ave., Novato, CA. 94945

PACIFIC COAST TITLE COMPANY OF MARIN

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CURVE TABLE			
CURVE	RADIUS	DELTA	LENGTH
C1	184.13'	07°23'09"	23.74'
C2	184.13'	19°32'04"	62.78'
C3	184.13'	20°09'48"	64.80'
C4	134.13'	23°23'39"	54.77'
C5	134.13'	15°42'28"	36.77'
C6	239.68'	13°12'11"	55.23'
C7	189.68'	12°18'04"	40.72'
C8	239.68'	13°13'01"	55.29'
C9	249.87'	06°24'51"	27.97'
C10	199.87'	06°24'51"	22.38'
C11	249.87'	07°41'35"	33.55'
C12	199.87'	07°41'35"	26.84'
C13	249.87'	08°00'25"	34.92'
C14	199.87'	08°00'25"	27.93'
C15	199.87'	08°43'36"	30.44'
C16	249.87'	08°43'38"	38.06'
C17	249.87'	03°06'01"	13.52'
C18	130.00'	06°24'06"	14.52'
C19	80.00'	06°24'06"	8.94'
C20	80.00'	10°40'03"	14.89'
C21	80.00'	93°19'44"	130.31'
C22	42.00'	33°06'40"	24.27'
C23	42.00'	56°53'20"	41.70'
C24	42.00'	52°42'35"	38.64'
C25	42.00'	36°06'35"	26.47'
C26	59.99'	35°32'18"	37.21'
C27	42.00'	36°43'33"	26.92'
C28	55.00'	30°16'22"	29.06'
C29	55.00'	08°23'19"	8.05'
C30	55.00'	21°53'02"	21.01'
C31	20.00'	90°00'00"	31.42'
C32	20.00'	90°00'00"	31.42'
C33	15.00'	78°14'00"	20.48'
C34	45.00'	28°57'29"	22.74'
C35	45.00'	20°42'16"	16.26'
C36	45.00'	16°46'35"	13.18'
C37	45.00'	11°47'40"	9.26'
C38	315.00'	06°39'41"	36.62'
C39	315.00'	05°06'19"	28.07'
C40	175.00'	12°06'27"	36.98'
C41	145.00'	23°18'42"	59.00'
C42	175.00'	11°56'23"	36.47'
C43	30.00'	65°57'11"	34.53'
C44	20.00'	91°58'34"	32.11'
C45	75.00'	14°16'49"	18.69'

REVISED 5/05: REVISIONS TO ASSESSOR'S MAP BOOK PAGES: 009-01, 009-36, 009-37, 009-39, 009-41 & 009-42 – MERGED COMMON AREA PARCELS

REVISED 7/02: SEGREGATION OF PARCELS 104-51-34 THROUGH 104-51-39, 104-51-42, AND 104-51-45 THROUGH 104-51-49

REVISED 6/99: SEGREGATION OF PORTION OF PARCEL "O" ADDED SHEET 8.

REVISED 6/97: SEGREGATION OF PORTION OF PARCEL "O" ADDED SHEET 7.

REVISED 6/95: SEGREGATION OF PORTION OF PARCEL "O" ADDED SHEET 6.

LINE TABLE		
LINE	LENGTH	BEARING
L1	8.38	N74°10'43"E
L2	12.08	S33°32'01"W
L3	3.47	S10°35'00"E
L4	3.47	S10°35'00"E
L5	12.08	S54°42'01"E
L6	8.38	S84°39'17"W
L7	8.38	N74°10'43"E
L8	12.08	S33°32'01"W
L9	3.47	S10°35'00"E
L10	3.47	S10°35'00"E
L11	12.08	S54°42'01"E
L12	8.38	S84°39'17"W
L13	7.93	N79°25'00"E
L14	15.94	N79°25'00"E
L15	14.11	N22°31'40"E
L16	35.31	S86°29'10"E
L17	16.99	S10°35'00"E
L18	17.73	S15°06'13"W
L19	30.00	N34°37'49"W
L20	16.81	S10°35'00"E
L21	27.09	S10°35'00"E
L22	125.69	S10°35'00"E
L23	56.82	N79°25'00"E
L24	55.00	N79°25'00"E
L25	26.00	N10°35'00"W
L26	25.00	N10°35'00"W
L27	29.09	N10°35'00"W
L28	28.09	N10°35'00"W
L29	44.26	N88°49'00"W
L30	35.80	N88°49'00"W
L31	32.66	N79°25'00"E
L32	17.34	N79°25'00"E
L33	51.23	S30°59'56"E
L34	51.01	N26°27'40"W
L35	50.00	N17°07'29"W
L36	49.76	S06°43'05"E
L37	29.81	S79°25'00"W
L38	26.38	S49°40'00"W
L39	36.71	N20°07'59"E

LEGEND :

ASSESSMENT DISTRICT BOUNDARY	— - - —
ASSESSOR'S PARCEL NUMBER	(29)
LINE TABLE REFERENCE	L11
CURVE TABLE REFERENCE	C27
ASSESSMENT NUMBER	104-7
LOT NUMBER	163E
PARCEL LINE	
MERGED COMMON AREA PARCELS	

ASSESSMENT DIAGRAM
BAYPOINT LAGOONS
ASSESSMENT DISTRICT

LANDS OF SPINNAKER POINT DEVELOPMENT, INC.
A CALIFORNIA CORPORATION
DOCUMENT NO. 89-60702

CITY OF SAN RAFAEL

MARIN COUNTY CALIFORNIA

SCALE : 1" = 40' REVISED MAY 2005

CSW [St]² CSW/STUBER-STROEH ENGINEERING GROUP, INC.
CONSULTING ENGINEERS
790 DeLong Ave., Novato, CA. 94945 Sheet 8 of 8

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Agenda Item No: 4.i

Meeting Date: June 2, 2025

SAN RAFAEL CITY COUNCIL AGENDA REPORT

Department: Public Works

Prepared by: April Miller, Director of Public Works
Bernadette Sullivan, Senior Management Analyst

City Manager Approval: 

TOPIC: POINT SAN PEDRO ROAD MEDIAN LANDSCAPING ASSESSMENT DISTRICT

SUBJECT: POINT SAN PEDRO ROAD MEDIAN LANDSCAPING ASSESSMENT DISTRICT ANNUAL ASSESSMENT FY 2025-26

RECOMMENDATION:
Staff recommend that the City Council approve the following:

1. Adopt a resolution directing the filing of the Engineer's FY 2025-26 Annual Report.
2. Adopt a resolution approving the Engineer's FY 2025-26 Annual Report.
3. Adopt a resolution of intention to order improvement and set a public hearing on the annual assessment for the City Council meeting on June 23, 2025.

BACKGROUND:
In order to comply with the provisions of the Landscaping and Lighting Act of 1972, which governs this assessment District, the City Council must approve an Engineer's report for the Point San Pedro Median Landscaping Assessment District ("District") annually. The District will allocate and levy annual assessments after a public hearing to be held this year on June 23, 2025.

In 2011, the Point San Pedro Road Median Landscaping District was formed to generate revenue to reconstruct, repair, and maintain the 29 median islands along Point San Pedro Road, from Union Street to Biscayne Drive. While the medians are located within the San Rafael City limits, pockets of unincorporated County of Marin regions are served by Point San Pedro Road. Therefore, the City and the County have a vested interest in and responsibility for the medians. The original medians were constructed half a century ago, but over time, their infrastructure decayed to the point of needing replacement. Moreover, due to significant staffing and budgetary cutbacks, landscaping maintenance for the medians before the formation of the assessment District had been reduced to vegetation trimming to control overgrowth. Over time, existing plants and irrigation infrastructure deteriorated significantly so that little of the original landscaping remained, besides some of the trees and vegetation that survived with little water.

As a result, a group of property owners near Point San Pedro Road (both within the City limits of the City of San Rafael and in the immediate contiguous unincorporated area of the County of Marin) organized an effort to form an assessment District to fund the capital costs associated with reconstruction and restoration of the landscaping within the Point San Pedro Road medians, as well as the ongoing

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FOR CITY CLERK ONLY

Council Meeting:

Disposition: Resolutions

maintenance and operation of those improvements. As a part of the formation of the assessment District, the City of San Rafael and unincorporated portions of the County of Marin entered into a Memorandum of Understanding (MOU), which designated the City of San Rafael as the lead agency.

Since the formation of the District, the City has worked closely with several community members on the Point San Pedro Road Coalition's Roadway Committee, who have assisted not only in recommendations and oversight of the medians but have also served as key community liaisons between the City and the residents within the assessment District. These community members have served as the "citizen's oversight" committee for the District. Department of Public Works (DPW) staff routinely meet with these representatives, provide updates on the maintenance of the medians, and get feedback from the residents in the area. DPW staff also work closely with those community members on key decisions on financial planning for the assessment District.

The annual assessment has two components:

1. Capital debt service assessment

   This amount is to finance the debt service associated with the large capital costs of reconstructing the medians in 2014. The total project cost was $1,703,245, including expenditures for design, construction, and construction management. The total amount bonded for the capital portion of the District was $1,750,000.

   The 20-year debt service schedule in the Annual Engineer's Report outlines the annual debt service payment for the assessment District. The average annual debt service is $144,942. When the District was formed, residents were allowed to prepay the capital portion of the assessment, and some chose this option.

2. Operations and maintenance assessment

   This portion of the assessment is intended to fund the annual operations and maintenance portion of the assessment District. Operations and maintenance costs include:
   - Monthly contractual maintenance for all 29 medians
   - Landscaping repairs and plant replacement
   - Irrigation system maintenance and repairs
   - Utilities (water and electricity)
   - Financial services for the administration of the assessment District (Engineer's report)
   - Annual fee charged by the County of Marin Assessors' Office for the assessments

   Total operation and maintenance costs for FY 2025-26 are projected to be $180,132.

From FY 2013-14 to FY 2017-18, the total annual assessment remained flat at $79.48. While the assessment stayed flat, the revenue generated did not keep up with the actual operations and maintenance costs for the 29 medians. The revenue generated under the $79.48 assessment for operation and maintenance costs was $82,814, while the actual operational cost was closer to $110,150. Year after year, the difference was made up using a modest Operation and Maintenance Fund balance. Though there was the ability to increase the total assessment by 3% each year, the City did not elect to bring forward an increase in prior years due to input from the citizen's oversight committee ("committee"). The City and committee agreed to first understand the issues and full costs associated with maintaining the relatively new medians to a standard that meets the community's expectations before pursuing an increase in the assessment.

In recent years, the City and the committee have made considerable progress on resolving community concerns regarding maintenance expectations of the medians. Since FY 2018-19, the City and committee

have agreed on the need to raise the annual assessment up to the maximum allowable rate to bring the revenues generated from the annual assessment closer to the actual annual maintenance costs for the 29 medians.

The Assessment District, therefore, has two funds: An Operation and Maintenance Reserve Fund and a Capital & Debt Service Reserve Fund. The estimated year-end fund balances are as follows:

Fund	6-30-25 Fund Balance (Projected)
Operation and Maintenance Reserve Fund #234	$233,894
Capital & Debt Service Reserve Fund #714	$250,000

The Operations and Maintenance Reserve Fund #234 fund balance may be used for regular maintenance activities and broader improvements. The Capital and Debt Service Reserve Fund #714 is restricted for capital improvements related to the initial reconstruction of the medians.

Per the District formation documents, annual assessments can be increased up to 3% or the value of the Consumer Price Index (CPI), whichever is greater. The CPI as of February 2025 was 2.7% for the San Francisco-Oakland-Hayward region, which San Rafael uses to calculate inflation. Therefore, the City and committee are recommending a rate increase of 3% be applied for FY 2025-26, resulting in $117.70 per parcel per year (see chart below). This increase in revenue will offset the increased costs for maintenance and utilities (mostly water and electricity) for the District.

The assessment proposed for FY 2025-26 is the maximum allowable rate of $117.70. The assessment District does not need to return to the voters of the assessment District for approval of the increase per Proposition 218, as the increase is within the amount allowed for in the formation documents.

The FY 2024-25 assessment is composed of:

Debt Service Assessment (Not Prepaid)**	$58.70 per EBU*
Non-Bonded Assessment (annual Operation and Maintenance costs)	$59.00 per EBU*
Total FY 2025-26 Assessment	**$117.70 per EBU***

**EBU = Equivalent Benefit Unit method of assessment apportionment establishes a basic unit (base value) of benefit and then calculates the benefit derived by each assessed parcel as a multiple (or a fraction) of the basic unit. The Engineer's Report outlines the EBU applies to other land uses, such as apartments and businesses.*

When the assessment District was first established, property owners were allowed to make a pre-payment for the improvement cost. Parcels that have prepaid or paid off their full assessment lien (bonded obligation) are no longer levied for the Debt Service Assessment but will continue to pay their proportionate share of the Non-Bonded Operation and Maintenance Assessment.

Each year, about 4% of assessments are uncollected, and therefore, annual revenues are typically slightly lower than anticipated.

The total proposed increase per parcel per year over last year's rate is $1.72. The revenue generated from this increase will support the District's operation and maintenance costs, and any remaining funds will be set aside for a potential capital reserve fund.

Assessment District Operations Expenditures:	
Irrigation / Landscaping Repairs	$25,000
Landscaping Contract Services	$87,132
Utilities	$37,000
City Staff Time *(minus $16,726 contribution by City)*	$2,000
County Administrative Fees	$9,000
Planting Work	$10,000
Irrigation Renovation Assessment	$10,000
Total District Expenditures:	**$180,132**

This table and others can be found in the attached Engineer's report. All Point San Pedro Road Median Landscaping Assessment District fees collected are legally restricted for use on the Point San Pedro medians and cannot be used for any other purpose.

FISCAL IMPACT:
All operation and maintenance reserve fund revenues and expenses are contained within the Point San Pedro Road Median Assessment District Fund #234. All debt service revenues and expenses are contained within the Point San Pedro Road Median Assessment District Fund #714.

The Public Works Department incurs General Fund staff costs for personnel who execute and manage the landscaping maintenance contract. Staff costs are also associated with the budgetary and financial management of the assessment District and coordination with the consultant who prepares the annual Engineer's report. Per the MOU from 2011, the City has agreed to offset the City staff time associated with maintaining the assessment District as a City contribution to the District at an approximate cost of $16,239. The County makes an annual financial payment to the assessment District. For FY 2025-26, the County payment will be $9,537, which will be deposited into the District's fund.

COMMUNITY OUTREACH:
The City continues to work closely with several community representatives of the Point San Pedro Road Coalition Roadway Committee who have served as the Citizen's Oversight committee for the District.

The committee is in frequent and direct communication with the Public Works Department Parks Supervisor, who manages the median's landscaping contractor. The committee works with the City, serving as the liaison to the community in relaying concerns and reporting issues when they arise, as community members are often the first eyes on issues with the medians. The committee also receives a weekly report from the maintenance contractor on work done on the medians and utilizes it to respond to inquiries from residents.

Each spring, the City meets with committee members to review the District's financials and discuss various strategies to ensure that the District remains financially solvent over time.

After this meeting, the Committee members will post an annual note to the community updating residents on the District's financial situation and maintenance priorities.

ENVIRONMENTAL ANALYSIS:
Landscaping and lighting District assessments are exempt from the California Environmental Quality Act (CEQA) under Guidelines Section 15378 (b) (4) because government fiscal activities that do not involve any commitment to any specific project that may result in a potentially significant physical impact on the environment are not considered projects.

OPTIONS:

The City Council has the following options to consider relating to this item:

1. Adopt the three resolutions as presented.
2. Provide direction to staff to modify any or all of the resolutions.
3. Do not adopt the resolutions. If the City Council does not adopt the resolutions, the public hearing will not take place, and the City cannot levy the annual assessment against property owners within the Assessment District.

RECOMMENDED ACTION:

Staff recommend that the City Council approve the following:

1. Adopt a resolution directing the filing of the Engineer's FY 2025-26 Annual Report.
2. Adopt a resolution approving the Engineer's FY 2025-26 Annual Report.
3. Adopt a resolution of intention to order improvement and set a public hearing on the annual assessment for the City Council meeting on June 23, 2025.

ATTACHMENTS:

1. Resolution Directing the Filing of Engineer's Annual report FY 2025-26
2. Resolution Approving the Engineer's Annual Report FY 2025-26
3. Resolution of Intention to Order Improvements and Setting a Public Hearing on the Annual Assessment for the City Council meeting of June 23, 2025
4. Engineer's Annual Report FY 2025-26
5. Engineer's Report Part C
6. Engineer's Report Part E
7. Engineer's Report Diagram

RESOLUTION NO.

RESOLUTION OF THE SAN RAFAEL CITY COUNCIL DIRECTING FILING OF ENGINEER'S ANNUAL REPORT FY 2025-2026

POINT SAN PEDRO ROAD MEDIAN LANDSCAPING ASSESSMENT DISTRICT (Pursuant to the Landscaping and Lighting Act of 1972)

THE CITY COUNCIL OF THE CITY OF SAN RAFAEL RESOLVES that:

1. Joanna Kwok, City Engineer for the Point San Pedro Road Median Landscaping Assessment District, City of San Rafael, Marin County, California, and is hereby directed to file with the City Clerk an annual report for fiscal year 2025-26 in accordance with the provisions of the Landscaping and Lighting Act of 1972.

2. This resolution is adopted pursuant to Section 22622 of the Streets and Highways Code.

I, LINDSAY LARA, Clerk of the City of San Rafael, hereby certify that the foregoing resolution was duly and regularly introduced and adopted at a regular meeting of the Council of said City on the 2nd day of June 2025, by the following vote, to wit:

AYES: COUNCILMEMBERS:

NOES: COUNCILMEMBERS:

ABSENT: COUNCILMEMBERS:

LINDSAY LARA, City Clerk

RESOLUTION NO.

RESOLUTION OF THE SAN RAFAEL CITY COUNCIL APPROVING ENGINEER'S ANNUAL REPORT FY 2025-26

POINT SAN PEDRO ROAD MEDIAN LANDSCAPING ASSESSMENT DISTRICT (Pursuant to the Landscaping and Lighting Act of 1972)

THE CITY COUNCIL OF THE CITY OF SAN RAFAEL RESOLVES that:

1. Joanna Kwok, City Engineer for Point San Pedro Road Median Landscaping Assessment District, has filed with the City Clerk an Engineer's Annual Report for fiscal year 2025-26 in accordance with the provisions of the Landscaping and Lighting Act of 1972.

2. The aforementioned Engineer's Annual Report, on file with the City Clerk, is approved as filed.

I, LINDSAY LARA, Clerk of the City of San Rafael, hereby certify that the foregoing resolution was duly and regularly introduced and adopted at a regular meeting of the Council of said City on the 2nd day of June 2025, by the following vote, to wit:

AYES: COUNCILMEMBERS:

NOES: COUNCILMEMBERS:

ABSENT: COUNCILMEMBERS:

LINDSAY LARA, City Clerk

RESOLUTION NO.

SAN RAFAEL CITY COUNCIL RESOLUTION OF INTENTION TO ORDER IMPROVEMENTS AND SETTING A PUBLIC HEARING ON THE ANNUAL ASSESSMENT FOR THE CITY COUNCIL MEETING OF JUNE 23, 2025

POINT SAN PEDRO ROAD MEDIAN LANDSCAPING ASSESSMENT DISTRICT (Pursuant to the Landscaping and Lighting Act of 1972)

WHEREAS, on June 20, 2011, the City Council of the City of San Rafael (the "City Council") adopted its resolution forming the Point San Pedro Road Median Landscaping Assessment District (the "District") and the levy and collection of assessments therein for the special benefits received by properties therein from the improvements related thereto.

WHEREAS, the improvements within the existing District are generally described as including, but not limited to, median islands along Point San Pedro Road, which are appurtenant thereto within and benefit properties within the District. .

WHEREAS, pursuant to Government Code section 53753.5, a public agency that has complied with the notice, protest, and hearing requirements or is exempt from the procedures and approval process of section 53753 in establishing an assessment, need not follow those requirements in subsequent fiscal years where the assessment methodology is not changed to increase the assessment or the amount of the assessment proposed does not exceed an assessment formula or range of assessments adopted in accordance with Proposition 218 or section 53753.

WHEREAS, in accordance with this Council's resolution directing the filing of an Engineer's Annual Report, Joanna Kwok, City Engineer, has filed with the City Clerk the report required by Section 4 of Article XIII D of the California Constitution ("Proposition 218") and Article 4 of the "Landscaping and Lighting Act of 1972," being Division 15, Part 2 of the Streets and Highways Code of the State of California (the "Act," and together with Proposition 218, collectively, the "Assessment Law"). All interested persons are referred to that Report for a full and detailed description of the improvements, the boundaries of the District and the proposed assessments upon assessable lots and parcels of land within the District.

WHEREAS, the Engineer's Annual Report does not provide any increase in the assessment methodology or any formula or range of assessments which will increase the assessments, rather the assessment is proposed to increase based on the previously adopted methodology, and as such, under Government Code section 53753.5, the City need not further comply with the notice, protest and hearing requirements of section 53753.

NOW, THEREFORE, the City Council of the City of San Rafael, California **DOES HEREBY RESOLVE** as follows:

1. The foregoing recitals are true and correct.

2. This action is exempt from the California Environmental Quality Act (CEQA) under Guidelines Section 15378 (b) (4), because government fiscal activities which do not involve any commitment to any specific project which may result in a potentially significant physical impact on the environment are not considered a project.

3. The public interest and convenience require and it is the intention of the City Council to levy and collect assessments within the District during the fiscal year 2025-26. The proposed assessment increases the assessment by $1.72 from the previous fiscal year, from $115.98 to $117.70 per EBU (Equivalent Benefit Unit), which is the maximum allowable assessment amount for the fiscal year 2025-26.

4. The District shall provide for the installation, construction or maintenance of any authorized improvements under the Act, including, but not limited to, medians which are appurtenant thereto, as well as the debt service associated with the 2014 capital improvements of the medians. Reference is made to the Engineer's Report on file in the office of the City Clerk for a more detailed description of the work to be done, the boundaries of the assessment district, the amount of the proposed assessments and the method of assessment.

5. On Monday, the 23rd of June, 2025 at the hour of 6:00 o'clock P.M., the City Council will conduct a public hearing on the question of the levy of the proposed annual assessment. Any and all persons shall be afforded the opportunity to hear and be heard and the City Council shall consider all oral statements and written protests made or filed by any interested person regarding the work proposed to be done or carried out, or why said assessments should not be levied in accordance with this resolution of intention. Written protests must be filed with the City Clerk prior to the conclusion of the public hearing. The hearing will be held live at the San Rafael City Council Chambers and virtually through Zoom at the webinar location listed on the agenda online at https://www.cityofsanrafael.org/departments/public-meetings/, as well as streamed to YouTube at www.youtube.com/cityofsanrafael.

6. The City Clerk is authorized and directed to give the notice of hearing by publishing a copy of this resolution once in the Marin Independent Journal, publication to be completed not less than ten (10) days before June 23, 2025.

I, LINDSAY LARA, Clerk of the City of San Rafael, hereby certify that the foregoing resolution was duly and regularly introduced and adopted at a regular meeting of the Council of said City on the 2nd day of June 2025, by the following vote, to wit:

AYES: COUNCILMEMBERS:

NOES: COUNCILMEMBERS:

ABSENT: COUNCILMEMBERS:

LINDSAY LARA, City Clerk

ENGINEER'S ANNUAL REPORT

FOR

POINT SAN PEDRO MEDIAN ASSESSMENT DISTRICT

2025-2026

FOR THE CITY OF SAN RAFAEL

CALIFORNIA

CITY COUNCIL MEETING

JUNE 02, 2025
First Meeting

JULY 23, 2025
Second Meeting

Prepared By:
City of San Rafael

ENGINEER'S ANNUAL REPORT
2025-2026

POINT SAN PEDRO MEDIAN ASSESSMENT DISTRICT
CITY OF SAN RAFAEL, MARIN COUNTY, CALIFORNIA
(Pursuant to the Landscaping and Lighting Act of 1972)

The undersigned respectfully submits the enclosed annual report as directed by the City Council.

DATED: _____, 2025.

CITY OF SAN RAFAEL
Joanna Kwok, City of San Rafael, City Engineer

By _____

I HEREBY CERTIFY that the enclosed Engineer's Annual Report, together with Assessment and Assessment Diagram thereto attached, was filed with me on the _____ day of _____, 2025.

LINDSAY LARA, City Clerk, City of San Rafael, Marin County, California

By _____

I HEREBY CERTIFY that the enclosed Engineer's Annual Report, together with Assessment and Assessment Diagram thereto attached, was approved on _____, 2025 and confirmed by the City Council of the City of San Rafael, Marin County, California, on the _____ day of _____, 2025.

LINDSAY LARA, City Clerk, City of San Rafael, Marin County, California

By _____

I HEREBY CERTIFY that the enclosed Engineer's Annual Report, together with Assessment and Assessment Diagram thereto attached, was filed with the County Auditor of the County of Marin on the _____ day of _____, 2025.

LINDSAY LARA, City Clerk, City of San Rafael, Marin County, California

By _____

ENGINEER'S ANNUAL REPORT
2025-2026

POINT SAN PEDRO MEDIAN ASSESSMENT DISTRICT
CITY OF SAN RAFAEL, MARIN COUNTY, CALIFORNIA
(Pursuant to the Landscaping and Lighting Act of 1972)

The City of San Rafael has prepared this Annual Report to provide the Annual Engineer's Report for the Point San Pedro Median Assessment District (PSPMAD) in _____, 2025. The prior Engineers of Work, Wildan Financial Services (Wildan), had provided the formation report for PSPMAD and previous Annual Reports since PSPMAD's formation in 2011 and CSW/Stuber-Stroeh Engineering Group, Inc. As the Engineer of work for PSPMAD, San Rafael, Marin County, California, the City is submitting this annual report, as directed by the City Council, by its Resolution No. _____, adopted _____, 2025.

The prior Engineer of Work, Wildan, prepared detailed annual reports from the 2011-2012 year through 2018-2019 year. We have included the 2018-2019 report as an appendix and included in this report to maintain continuity for year-to-year annual reports. The improvements which are the subject of this report are briefly described as follows:

The original landscaping for the twenty-nine (29) median islands along Point San Pedro Road and Third Street (hereafter, referred to collectively as the "Pt. San Pedro Road Medians" or "Medians") were installed in connection with and for the benefit of the surrounding developments and properties that are directly adjacent to Point San Pedro Road and Third Street and/or serve as the primary access streets to those developments and properties. Pt. San Pedro Road traverses both within the City limits of the City of San Rafael and in the immediate contiguous unincorporated area of the County of Marin. No local funding source was established to ensure the ongoing maintenance of those improvements. Ultimately, without a direct source of revenue pledged for repair, reconstruction and maintenance of the landscaping within these medians, it was necessary for both the County and City to limit the servicing of what landscaping remained to occasional trimming to control over-growth and the landscaping fell into disrepair. The District was formed in 2011 to address the deteriorating condition and improve the medians.

This report consists of six parts and four appendices, as follows:

PART A – Introduction, purpose, current status and improvement Plans (POINT SAN PEDRO ROAD LANDSCAPING PLANS, consisting of 19 sheets of directional plans describing the planting to be done in the median islands along Third Street and Point San Pedro Road) for the improvements are filed with the City Clerk. Although separately bound, the plans and specifications are a part of this report and are included in it by reference. A reduced version is included with Appendix A, 2022-2023 Annual Engineers Report

PART B - An Amended Estimated Cost of the Assessment District.

PART C - Assessment Roll - An assessment of the estimated cost of the improvement on each benefited parcel of land within the assessment district.

PART D - Method of Apportionment of Assessment and Annual Maximum Increases allowed by the District - A statement of the method by which the undersigned has determined the amount proposed to be assessed against each parcel.

PART E - List of Property Owners - A list of the names and addresses of the owners of real property within this assessment district, as shown on the last equalized assessment roll for taxes, or as known to the Clerk. The list is keyed to Exhibit "C" by assessment number.

PART F - Assessment Diagram - A diagram showing all of the parcels of real property within this assessment district. The diagram is keyed to Part "C" by assessment number.

APPENDIX A 2018-2019 Wildan Engineer's Report

APPENDIX B Annual Calculations of Allowable Assessment Increase

APPENDIX C-1 Assessor's Parcel Maps of Merged Parcels

APPENDIX C-2 Assessor's Parcel Maps of Village at Loch Lomond Marina, a re-subdivision of Assessment Numbers 545, 546, 547, 548, 549 and 2626.

APPENDIX D Assessment Diagram

Respectfully submitted,
City of San Rafael

By _____
Joanna Kwok, City of San Rafael, City Engineer

PART A

INTRODUCTION

Due in part to a severe drought in 1976, and the subsequent deterioration of the irrigation system, the landscape improvements within the median islands along Point San Pedro Road and Third Street east of Union Street significantly declined to a point that very little of the original landscaping remained other than some of the trees and vegetation that were able to survive with little water. Although the original landscaping for the twenty-nine (29) median islands along Point San Pedro Road and Third Street (hereafter, referred to collectively as the "Pt. San Pedro Road Medians" or "Medians") were installed in connection with and for the benefit of the surrounding developments and properties that are directly adjacent to Point San Pedro Road and Third Street and/or serve as the primary access streets to those developments and properties, no local funding source was established to ensure the ongoing maintenance of those improvements. Ultimately, without a direct source of revenue pledged for repair, reconstruction and maintenance of the landscaping within these Medians (located, both within the City limits of the City of San Rafael and in the immediate contiguous unincorporated area of the County of Marin), it was necessary for both the County and City to limit the servicing of what landscaping remained to occasional trimming to control over-growth.

PURPOSE

As a result many property owners in close proximity to Point San Pedro Road both within the City limits of the City of San Rafael and in the immediate contiguous unincorporated area of the County of Marin, organized an effort to facilitate the formation of an assessment district in the area to fund the capital costs associated with construction and restoration of the landscaping within the Pt. San Pedro Road Medians, as well as the ongoing maintenance and operation of those improvements. Because these Medians and the properties that derive a direct and special benefit from those improvements (properties immediately adjacent to and/or directly access the streets where the medians are located), encompasses an area (territory) that includes properties and improvement areas within both the City of San Rafael and unincorporated portions of the County of Marin, in order to establish such an assessment district the two agencies entered into a Memorandum of Understanding (MOU) concerning the formation of an assessment district for the purpose of funding in whole or in part through annual assessments, the capital costs and ongoing maintenance and operation of the landscaping within the Pt. San Pedro Road Medians. Pursuant to the MOU between the City of San Rafael (hereafter, referred to as the "City") and the County of Marin (hereafter, referred to as the "County"), adopted by both the County Board of Supervisors and by the City Council, the City was designated as the lead agency with the City Council being the legislative body for the proposed assessment district.

Ultimately in 2011, the City Council initiated proceedings and declared their intention to establish a special benefit assessment district pursuant to the provisions of the Landscape and Lighting Act of 1972, being Part 2 of Division 15 of the California Streets and Highways Code commencing with §22500 (hereafter referred to as the "1972 Act"), and as applicable for the issuance of related bonds, pursuant to the Improvement Bond Act of 1915 Part 1 of Division 10 of the California Streets and Highways Code commencing with §8500 (hereafter referred to as the "1915 Act"), said district to be designated as the:

Pt. San Pedro Road Median Landscaping Assessment District

(hereafter referred to as "District"), for the purpose of providing a revenue source to fund the annual debt service obligation for bonds issued to finance the construction, installation, enhancement, renovation and rehabilitation of the landscaping and related facilities; as well as the annual costs and expenses for the ongoing operation, maintenance, and servicing of those improvements including administration and other incidental expenses.

In accordance with the 1972 Act and the requirements of the California Constitution, Article XIIID (hereafter referred to as the "Constitution"), the City Council called for an Engineer's Report to be prepared regarding the formation of the District and proposed assessments. As part of this District formation, in accordance with the Constitution Article XIIID Section 4 and the provisions of Government Code, Section 53753, the City conducted a property owner protest ballot proceeding for the proposed District special benefit assessments. In conjunction with this ballot proceeding, a noticed public hearing was held on June 20, 2011 to consider public testimonies, comments and written protests regarding the formation of the District and the levy of assessments. Upon conclusion of the public hearing, protest ballots received were opened and tabulated to determine whether majority protest existed (with ballots weighted based on proportional assessment amounts), and on June 22, 2011 the City Council confirmed the results of that ballot tabulation, with approximately 61.4% of the weighted ballots being in favor of the assessments and 38.61% being opposed. Finding that majority protest did not exist, the City Council approved and adopted the formation of the District and ordered the levy and collection of assessments for fiscal year 2011/2012 (first year's annual assessments).

The assessment rate, method of apportionment and assessments including the assessment range formula established in the Engineer's Report at the time of formation of the District and as described herein, became effective commencing in Fiscal Year 2011/2012 and may be levied annually pursuant to the provisions of the 1972 Act and as applicable to the provisions of the 1915 Act. The annual assessments each fiscal year shall be based on the estimated revenues needed to support the annual debt service obligation for bonds or other financing issued to fund the construction, installation, enhancement, renovation and rehabilitation of the landscaping and related facilities; as well as the annual costs and expenses for the ongoing operation, maintenance, and servicing of those improvements including administration and other incidental expenses as authorized pursuant to the 1972 Act and the 1915 Act.

This Engineer's Annual Report (hereafter referred to as "Report") has been prepared in connection with the annual levy and collection of assessments of said District to be collected on the County Tax Rolls for each fiscal year , pursuant to Chapter 3, beginning with §22,620 of the 1972 Act. The District includes all lots and parcels of land within a defined boundary as shown on the District Diagram included in this Report as Part IV and further identified by the Marin County Assessor's Office Assessor's Parcel Numbers (parcels), a listing of which along with the annual assessment amount for each is contained in Appendix C in this Report.

The word "parcel," for the purposes of this Report, refers to an individual property assigned its own Assessor's Parcel Number (APN) by the Marin County Assessor's Office. The Marin County Auditor/Controller uses Assessor's Parcel Numbers and a specific Fund Number to identify properties to be assessed on the tax roll for the special benefit assessments described herein.

This Report describes the District and identifies the improvements, including any proposed substantial changes to such improvements to be provided, the estimated expenditures, and the resulting special benefit assessments to be levied and collected on the County tax rolls for the fiscal year. The total District annual assessment presented herein is based on an estimated budget that reflects the revenues

required to fund, in whole or in part, the capital costs associated with construction and restoration of the landscaping within the Pt. San Pedro Road Medians, as well as the ongoing maintenance and operation of those improvements. While the proposed total annual assessment for each property will be comprised of two components, one for debt service on Bonds or other financing issued for the initial capital construction costs and the second for the annual operation and maintenance of the improvements, all annual assessment revenues, including those budgeted for operation and maintenance, shall be pledged first to the repayment of the capital improvement costs (debt service on bonds or other financing) with the remaining annual assessment revenues (not applied to debt service and associated administrative expenses) being applied to maintenance and authorized incidental expenses.

Each fiscal year, an Engineer's Report shall be prepared and presented to the City Council describing the District, any changes to the District or improvements, the proposed budget and assessments for that fiscal year, and the City Council shall hold a noticed public hearing regarding these matters prior to approving and adopting the annual levy of assessments. At the conclusion of the public hearing the City Council may, by resolution, adopt this Report (as submitted or amended) including the assessment diagram; any changes to the improvements to be made, and order the levy and collection of the assessments as described herein. In such case, the assessments (as provided herein or as amended) shall be submitted to the County Auditor/Controller for inclusion on the property tax roll for each fiscal year.

ACTIVITIES FOR PRIOR FISCAL YEARS

Consult the respective year's Engineer Reports for details.

ACTIVITIES FOR FISCAL YEAR 2024-2025

Maintenance of the Point San Pedro Road medians is ongoing, with routine tree planting planned for late spring to fill in open areas. The Parks Supervisor continues to oversee the landscaping contractor responsible for upkeep, which includes conducting weekly inspections, holding monthly check-in meetings, and providing regular updates to the Point San Pedro Road Coalition.

Gardeners' Guild holds the ongoing contract for median maintenance and manages the irrigation system. This system requires routine maintenance, and the District should anticipate annual costs to repair or replace broken components. Beginning in Fiscal Year 2024-2025, $10,000 has been added for landscape repairs, which occurs each spring as part of the irrigation system start-up.

At the Assessment District's request, a comprehensive approach is being taken to improve communication, understand current needs, and increase service levels to meet the board's expectations. This includes researching the district's original formation and reviewing historical documents, planting plans, and maintenance lists. The goal is to align future work with the intent and vision established at the time of formation, ensuring that every decision is well-informed and beneficial for the community.

In addition to contractor costs, the District pays for utility expenses related to irrigation, including water service charges billed by the Marin Municipal Water District.

The 2024-25 Engineer's Report estimated that total anticipated expenditures for FY 2024-25 were $155,286. Based on current projections, we anticipate meeting this amount once staff time is fully calculated.

To maintain the level of service, the Engineer recommends increasing the annual assessment. The District formation documents allow for a yearly increase of up to 3% or the Consumer Price Index (CPI), whichever is greater. As of February 2025, the CPI for the San Francisco area was 2.7%. Therefore, the maximum allowable 3% increase is recommended to help cover future projects and sustain service levels.

Applying a 3% Consumer Price Index (CPI) increase to the current Operations and Maintenance assessment results in a new assessment of $59.00. The Debt Service portion remains unchanged at $58.70. Therefore, the proposed updated total annual levy for Fiscal Year 2024–2025 is $117.70.

Future Capital Reserve for Point San Pedro Road Median Replacement Projects

Staff recommends that the City consider setting aside funds to begin exploring the establishment of a capital reserve specifically for future median projects beyond regular maintenance along Point San Pedro Road. Many of these medians are aging and will eventually require more than routine maintenance to remain safe, functional, and visually appealing. While actual conditions vary, the average lifespan of a landscaped median is approximately 25 to 30 years, depending on factors such as construction materials, irrigation systems, environmental exposure, and maintenance levels. As these medians continue to age, more significant curb, landscaping, and infrastructure repairs will be necessary. To prepare for these anticipated capital needs, staff recommends proactively allocating resources toward a dedicated reserve fund to support long-term planning and implementation of future replacement projects.

GENERAL BENEFITS

For the original formation of the District the Engineer's Report included a discussion of General Benefits. As noted in the discussion the County and City derive general benefits equivalent to 10% of the overall benefits of the District. However, as also noted, such general benefits did not extend to the landscaping itself, only to the traffic safety provided by the physical presence of the medians and other physical median improvements intended for traffic safety. At the time of formation the median islands had all been constructed and had been in place for many years. The median islands were in reasonable repair considering their age and very little repair, replacement or rehabilitation was necessary.

Since the District is comprised of properties that lie within both the County and the City, a Memorandum of Understanding (MOU) was executed by the County and the City stating their mutual intention to form the District and the obligations of each jurisdiction. The MOU identified each jurisdiction's share of the General Benefit: County, 37% and the City, 63%. However, the County's share was specifically capped at $25,000 initially and $6,000 for future annual contributions. The formation Engineer's report showed the County and the City initially contributing $16,835 and $28,665 respectively.

The original formation Engineer's Report did not anticipate a large need for median island replacement, repair or rehabilitation. In order to meet their respective obligations for general benefits, a general understanding developed that the County and the City would contribute their administrative

staff time or fees to the District as each jurisdiction's General Benefit contribution. While this was not explicitly stated in the original or subsequent annual Engineer's Reports it was implied and confirmed by previous City and County staff. This was also made clear in the "Estimated Annual Operation & Maintenance Costs" table in each year's Engineer's report: the *City Contribution for Annual Administration* was equal to Personnel & Staffing, Other Professional Fees, and Miscellaneous Administration Expenses. In the same section, the *County Contribution for Annual Administration* was equal to the County Collection Fee. Based on these figures, the understanding is that the City has accounted for the staff time necessary to administer the District and the County would waive the normal administrative assessment fees charged to assessment districts, limited by the 37% or $6,000 cap (adjusted for the CPI).

PLANS

The Plans showing the improvements to the medians are included in Appendix A.

PART B
ESTIMATE OF COSTS

District Status:		
Total Estimated Fund Balance June 30, 2024 (per 2024-25 report)	$189,610	
Adjustment to match Estimated funds to Actual City Records	$44,284	
Actual Available Funds on July 1, 2024	**$233,894**	
ASSESSMENT DISTRICT ACTIVITY 2024-2025:		
Assessment District Revenues:		
Assessment District Proceeds		$177,869
County Payment		$9,537
Interest		$5,025
Total District Revenues:		**$192,430**
Assessment District Expenditures through March 31:		
Irrigation / Landscaping Repairs	$6,467	
Landscaping Contract Services	$63,681	
Utilities	$26,800	
Estimated Assessment District Expenditures April 1 - June 30:		
Irrigation / Landscaping Repairs	$10,000	
Landscaping Contract Services	$21,783	
Utilities	$8,933	
City Staff Time *(minus $16,239 contribution by City)*	$1,800	
County Administrative Fees	$9,000	
Total District Expenditures:	**$148,464**	
Total Projected Available Funds on July 1, 2025	**$277,860**	
PROJECTED ASSESSMENT DISTRICT ACTIVITY 2025-2026:		
Assessment District Revenues:		
Assessment District Proceeds		$184,530
General Benefit Contribution—County (37%)		$9,823
Interest		$5,176
Total District Revenue:		**$199,529**
Assessment District Expenditures:		
Irrigation / Landscaping Repairs	$25,000	
Landscaping Contract Services	$87,132	
Utilities	$37,000	
City Staff Time *(minus $16,726 contribution by City)*	$2,000	
County Administrative Fees	$9,000	
Planting Work	$10,000	
Irrigation Renovation Assessment	$10,000	
Total District Expenditures:	**$180,132**	

PART B
ESTIMATE OF COSTS

FY 25-26 Unallocated Funds *(Future reserve and maintenance costs)*	**$19,397**
Total Projected Available Funds on June 30, 2026:	**$297,257**

End of Part B

PART C
ASSESSMENT ROLL

(Please refer to Part D – Method of Apportionment of Assessment for a Summary of Changes to Part C – Assessment Roll)

See attachment titled "Part C – Assessment Roll."

PART D
METHOD OF APPORTIONMENT OF ASSESSMENT

METHOD OF APPORTIONMENT

The 1972 Act permits the establishment of assessment districts by agencies for the purpose of providing certain public improvements including, the acquisition, construction, installation, maintenance and servicing of landscaping within public right-of-ways such as medians. The 1972 Act requires that the cost of these improvements be levied according to benefit rather than assessed value: "The net amount to be assessed upon lands within an assessment district may be apportioned by any formula or method which fairly distributes the net amount among all assessable lots or parcels in proportion to the estimated benefits to be received by each such lot or parcel from the improvements."

The method of apportionment described in this Report for allocation of special benefit assessments utilizes commonly accepted engineering practices and has been established pursuant to the provisions of the 1972 Act and California Constitution. The formulas used for calculating assessments reflect the composition of parcels within the District and the improvements and activities to be provided, and have been designed to fairly apportion costs based on a determination of the proportional special benefits to each parcel.

PROPOSITION 218 BENEFIT ANALYSIS

The estimated annual cost of the improvements have been identified and allocated to properties within the District based on special benefit. The improvements to be provided by this District and for which properties are assessed, have been identified as local amenities that provide a direct reflection and extension of the properties within the District and are considered by many property owners to be an essential component to the overall development and use of properties within the District.

This District was formed to provide and establish a local landscaping enhancement that affects the presentation of the surrounding properties and therefore directly benefit the parcels to be assessed within the District. The assessments and method of apportionment is based on the premise that the assessments will be used to construct and install landscape improvements within the existing Point San Pedro Road Medians as well as provide for the annual maintenance of those improvements, and the assessment revenues generated through the District will be used solely for such purposes.

In conjunction with the provisions of the 1972 Act, the California Constitution Article XIIID addresses several key criteria for the levy of assessments, notably:

Article XIIID Section 2d defines District as follows:

"District means an area determined by an agency to contain all parcels which will receive a special benefit from a proposed public improvement or property-related service";

Article XIIID Section 2i defines Special Benefit as follows:

"Special benefit" means a particular and distinct benefit over and above general benefits conferred on real property located in the district or to the public at large. General enhancement of property value does not constitute "special benefit".

Article XIIID Section 4a defines proportional special benefit assessments as follows:

PART D
METHOD OF APPORTIONMENT OF ASSESSMENT

"An agency which proposes to levy an assessment shall identify all parcels which will have a special benefit conferred upon them and upon which an assessment will be imposed. The proportionate special benefit derived by each identified parcel shall be determined in relationship to the entirety of the capital cost of a public improvement, the maintenance and operation expenses of a public improvement, or the cost of the property related service being provided. No assessment shall be imposed on any parcel which exceeds the reasonable cost of the proportional special benefit conferred on that parcel."

The method of apportionment (method of assessment) set forth in the Report is based on the premise that each assessed property receives special benefits from the median improvements to be funded by the assessments, and the assessment obligation for each parcel reflects that parcel's proportional special benefits as compared to other properties that receive special benefits.

To identify and determine the proportional special benefit to each parcel within the District, it is necessary to consider the entire scope of the improvements provided as well as the properties that benefit from those improvements. The improvements and the associated costs described in this Report have been identified and allocated based on a benefit rationale and calculations that proportionally allocate the net cost of only those improvements determined to be of special benefit to properties within the District. The various public improvements and the associated costs have been identified as either "general benefit" (not assessed) or "special benefit".

General Benefits

Assessments are established on the basis of calculated proportional special benefit to properties within a district. Because general benefits are not assessable, the general benefit costs are excluded from the assessment calculation. With respect to this District, although the various median improvements installed and maintained are located within the street right-of-way that serve as the primary access and entryway to the properties within the District and these improvements are entirely within the proposed boundaries of the District (extending the length of the District), it is also recognized that these medians are certainly visible to the general public and may even be in proximity to and occasionally accessed by properties outside the District boundaries that are not assessed. The fact that these streets are accessible to the general public and maybe in proximity to some properties outside the District boundaries (those properties being the China Camp State Park or other public open space and some residential developments located northwest of the District that could, but would not typically be accessed via Point San Pedro Road) would suggest that at least a portion of the overall cost of these medians is of "General Benefit", but not necessarily the proposed landscape improvements.

While Point San Pedro Road and Third Street are certainly accessible and may be used by the general public, various traffic circulation studies/evaluations conducted in conjunction with the developments in the area, collectively suggest that approximately ninety percent (90%) of the daily traffic circulation on these streets comes from the properties within the District, meaning that only about ten percent 10% would be considered traffic associated with the general public or properties outside the District. Per an August 2009 Average Daily Trip ("ADT") study along Point San Pedro Road, while the average daily trips on Point San Pedro Road varies at different locations between Union Street and Biscayne Drive, the ADT on Point San Pedro Road collectively totaled approximately 44,000 trips. Based on the District's residential density at the time of formation (single and multi-family residential) of approximately 2,743 units, and utilizing trip generation data as outlined by the Institute of Transportation Engineers Informational Report, Seventh Edition, the expected ADT for these residential properties is estimated to be 26,094 (approximately 60%) of the total ADT along Point San

Pedro Road. An additional 13,340 (approximately 30%) of the total ADT is estimated for the various non-residential properties within the District (commercial, church, non-exempt public owned property), which represent approximately 21% of the District's total acreage. The remaining estimated ADT along Point San Pedro Road (approximately 10%) is reasonably attributed to be generated from external sources. In addition to these studies and analysis, although Point San Pedro Road and Third Street may be considered primary circulation streets for the area, these streets and the associated medians are more isolated than most traditional arterial or collector streets found in the City and County. The north-easterly boundaries of the District abuts the China Camp State Park; the easterly and south-easterly boundaries are adjacent to the San Pablo Bay; and the south-westerly boundary is adjacent to the San Rafael Canal; all of which limits direct access to Point San Rafael Road. Although the western and north-western boundaries of the District are comprised of other developed properties (residential and non-residential), neither Point San Pedro Road or that portion of Third Street within the boundaries of the District would typically be used by these properties as their primary access and certainly not as a direct connection to Highway 101 or the rest of the City.

In review of these facts, it was determined that while the landscape improvements may be visually appealing to the occasional motorist and visitor to the area or the State Park, such benefits are not quantifiable and are considered neither special or general benefit. However, it has also recognized that median islands are constructed for traffic mitigation reasons and as such, there is a measurable general benefit to the public at large and to properties outside the District afforded by the physical existence of these medians, but that benefit is not related to nor extends to the enhancement of those medians by the landscaping within those medians. Therefore, it has been determined that the general benefit to the public at large and properties outside the District is limited to those costs related to and associated with the repair, replacement, rehabilitation and maintenance of the physical median structure and traffic control devices (i.e. curbs, gutters, retaining walls, signage, striping and pavement), but not the actual landscape improvements. Furthermore, it has been determined that only about ten percent 10% of these costs are consider a general benefit to the public at large and properties outside the District.

In addition to the general benefit to properties outside the District and to the public at large noted above, it is reasonable to conclude that the physical medians also provide a general benefit to properties in the District. However, it must also be recognized that these medians were originally constructed and facilitated by the development and planned development of the properties within the District and would otherwise not have been necessary or required for traffic mitigation, and as such these physical medians certainly provide more than just a general benefit to those properties which routinely access Point San Pedro Road and Third Street and these medians, landscaped or not, clearly provide a direct and special benefit to those properties.

Based on the preceding discussion, it has been determined that the general benefit from the medians is limited to those costs related to and associated with the repair, replacement, rehabilitation and maintenance of the physical median structure and traffic control devices within or associated with the medians and not the proposed landscape improvements and amenities themselves. However, it is also recognized that not all costs associated with the renovation and maintenance of these physical medians are considered a general benefit, and although the City and County intend to fund the initial cost of the repair, replacement and rehabilitation of the median islands (curbs, gutters, retaining walls, signage, striping and pavement) in connection with the construction and installation of the landscape improvements, the need for such repairs, replacements, or rehabilitation and the ongoing maintenance of those median islands shall be addressed as part of the ongoing maintenance budgets, which will be addressed as a combination of City, County and assessment funding.

PART D
METHOD OF APPORTIONMENT OF ASSESSMENT

Special Benefits

The proposed Point San Pedro Road Median landscaping will expand and extend the aesthetic presentation of each property within the District by providing enhanced level of landscaping that is directly associated with each property and development along Point San Pedro Road/Third Street. The proposed landscape improvements will provide a physical extension of each private property's front yard or business frontage and creates an aesthetic continuity and cohesion between the various residential and non-residential properties within the District that could not be accomplished individually. These landscape improvements will create both a visual and physical local beautification and unification of the properties that will directly and proportionately benefit the properties to be assessed. The location and extent of the improvements in relationship to each of the properties in the proposed District clearly makes these improvements a direct and special benefit to these parcels. It has therefore been determined that the proposed improvements and the related cost and expenses to construct and maintain these landscape improvements (excluding those general benefit costs noted above) are entirely special benefits to the properties within the boundaries of the proposed District and the net annual cost to fund such improvements shall be proportionately shared by those properties receiving such special benefits.

METHOD OF ASSESSMENT

The method of apportionment (method of assessment) developed for this District is based on the premise that each of the property to be assessed receives a direct and special benefit from the improvements to be financed by the District assessments.

The total assessment amount for each parcel in the District shall consist of two parts: Each parcel's proportional share of the annual bond debt service that will be established each fiscal year, based on the amount of 1915 Act Bonds issued for the District ("Debt Service - Assessment"); and the parcel's proportional share of additional funding for operation & maintenance and other incidental expenses which have not been financed through the bond issuance ("Non-Bonded-Assessments") that will be collected in annual installments pursuant to the 1972 Act. The combined Debt Service Assessment and Non-Bonded Assessment for each parcel represent the parcel's Maximum Annual Assessment and obligation for the District. Once Bonds are issued, the Debt Service Obligation for a parcel will not change even if the land use of the property changes, and their portion of the annual debt service will be calculated based on the established debt service schedule for the bonds (fixed lien amount). The amount that may be collected for the non-bonded projects and incidental expenses shall not exceed the revenues that maybe levied at the approved Maximum Assessment Rate established in this Report (including the allowable annual inflationary adjustment), less the debt service payment. This calculation will establish the Non-Bonded Assessment Rate for that fiscal year.

The proportionate share and benefit for Non-Bonded Projects are calculated annually for each parcel based on current parcel development. The bonded debt service obligation for each parcel is based on the unpaid lien established at the time the bonds are issued. Parcels that have prepaid or paid off their full assessment lien (bonded obligation) are no longer levied for the Debt Service Assessment, but will continue to pay their proportionate share of the Non-Bonded Assessment at the assessment rate established each fiscal year and the method of apportionment described herein.

Equivalent Benefit Units

PART D
METHOD OF APPORTIONMENT OF ASSESSMENT

The method of apportionment for this District calculates the receipt of special benefit from the respective improvements based on the actual or proposed land use of the parcels within the District. The special benefit received by each lot or parcel is equated to the overall land use of parcels within the District based on the parcel's actual land use or proposed development. All costs associated with the improvements are distributed among the parcels based upon a calculation of the proportional special benefit received by each parcel. The benefit formula used to determine the assessment obligation is therefore based upon both the improvements that benefit the parcels within the District as well as the use and relative characteristics of each property as compared to other parcels that benefit from those specific improvements.

The Equivalent Benefit Unit ("EBU") method of assessment apportionment establishes a basic unit (base value) of benefit and then calculates the benefit derived by each assessed parcel as a multiple (or a fraction) of the basic unit.

For the purposes of this Engineer's Report and proportional annual assessment obligation, an EBU is the quantum of benefit derived from the funded improvements, programs and services by a single-family residential parcel (residential unit). Thus, the "benchmark" property (the single-family residential parcel/unit) derives one (1.0) EBU of benefit. All other land uses are proportionately weighted (assigned an EBU) based on an assessment formula that equates the property's specific development to that of the benchmark property (single-family residential unit). This proportional weighting may be based on several factors that may include, but are not limited to: the various land uses associated with properties in the District; the estimated daily trips generated associated with these land uses; and the relative size (units or acreage) of each parcel. The following provides a discussion and summary of the EBU calculation and determination of proportional special benefit applicable to the various properties and land uses in the District.

Equivalent Benefit Unit Summary	
Total O&M Equivalent Benefit Units	
Paid Public Property EBU for O&M	44.44
Total EBU Assessed on Tax Rolls for O&M	3,100.48
Total Equivalent Benefit Units ("EBU") for O&M	**3,144.92**
Total Debt Service Equivalent Benefit Units	
Prepaid Public Property EBU for Debt Service	44.44
Prepaid Cash Collection EBU for Debt Service	354.40
Total EBU Applied to Tax Roll for Debt Service	2,746.10
Total Equivalent Benefit Units ("EBU") for Debt Service	**3,144.94**

Trip Generation Factors

Utilizing trip generation data outlined by the Institute of Transportation Engineers Informational Report ("ITEIR"), Seventh Edition; an initial (baseline) benefit comparison (trip generation ratio) can be established between the various types of land use classifications that are associated with the parcels in this District. While this data provides an overall comparison of typical traffic flow generated by different types of land uses and is certainly a reflection of the direct exposure the property owners, residents, tenants, and patrons of those properties would typically have to the median landscaping, as

noted above, trip generation is only one indicator considered in developing each property's proportional benefits. The following table summarizes the average daily weekday trip generation data outlined in the ITEIR and provides a trip ratio using the average trips generated by single-family residential as the base unit:

Land Use	Average Daily Trips	Trip Ratio
Single Family Residential	9.57	1.0
Multi-Family Residential	6.72	0.7
Non-Residential (General Commercial Use)	44.32	4.6

Development Density Factors

Single-family residential properties comprise almost ninety percent (90%) of the parcels within the District (2,727 parcels), with a median development density of approximately three and half (3.5) units per acre, representing approximately forty-nine percent (49%) of the total acreage of the parcels to be assessed. While the specific acreage of an individual residential parcel is not a relevant factor for establishing proportional benefit within this land use (the proportional special benefit to each single-family residential property is considered the same regardless of the size of the parcel), the average number of single-family residential units developed per acre, provides another proportional comparison (nexus) to other land uses including multi-family residential properties, developed non-residential properties and vacant-undeveloped properties. If such properties were developed as single-family residential developments rather than as multi-family residential or non-residential, their proportional benefit would have been between three and four units per acre.

Equivalent Benefit Units by Land Use

Utilizing a combination of trip ratio data, development densities and other property specific factors such as acreage; number of residential units; and development status (developed versus vacant) a fair and reasonable representation of each parcel's proportional special benefit and Equivalent Benefit Unit (EBU) can be established and ultimately each parcel's proportional share of the net cost to provide the improvements (assessment amount).

The following outlines the EBU calculations to be applied to each of the various land use classifications identified for this District:

Single-Family Residential Property

A single-family residential property is defined as any lot or property identified by the Marin County Assessor's Office with a residential land use or known by the City to have a residential land use that has been developed or may be developed as a single-family dwelling unit. This land use includes all developed single-family residential detached homes, mobile homes, condominiums/townhouses, residential estates, single-family residential attached homes on separate parcels and subdivided single-family residential lots within an approved residential subdivision whether that parcel is developed or vacant. For purposes of establishing equivalent benefit units for all other land uses in this District, the single-family residential land use is designated as the basic unit of assessment and shall be assigned 1.000 EBU per parcel (unit).

Single-family residential properties that are comprised of two or more individual parcels, but are in actuality a single lot (cannot be developed independently) are identified as either Bifurcated lots and/or Contiguous lots and shall collectively be treated and assessed as one single-family residential property.

- A Bifurcated lot is defined as one residential lot split into two or more separate parcels by a tax rate area code. For purposes of calculating the assessment obligation, Bifurcated parcels are treated

as one residential property, and the entire assessment obligation is apportioned to only one of the parcels (the un-assessed parcel would be identified as exempt).

- A Contiguous lot is defined as two or more adjacent residential parcels with the same owner that together may only be developed as one residential lot due to certain development restrictions such as zoning or topography. For purposes of calculating the assessment obligation, parcels identified as Contiguous properties are treated as one residential property, and the entire assessment obligation is apportioned to only one of the parcels (the un-assessed parcel or parcels would be identified as exempt).

Multi-Family Residential Property

A multi-family residential property is defined as a fully subdivided residential parcel that has more than one residential unit developed on the parcel. (This land use includes apartments, duplexes, triplexes, etc., but does not include condominiums and town-homes which are typically assigned individual Assessor's Parcel Numbers and designated as single-family residential property). This multi-family residential property land use designation may also include properties identified by the County Assessor's Office as mixed use property for which there is more than one residential unit (known number of residential units) associated with the property and for which the parcel's primary use is residential, but may also include a non-residential component or unit.

Although multi-family residential properties receive similar special benefits to that of single-family residential property and an appropriate and comparative calculation of proportional special benefits is reasonably reflected by the parcel's total number of residential units, it would not be reasonable to conclude that on a per unit basis, the benefits are equal. Studies have consistently shown that multi-family units impact public infrastructure at reduced levels compared to a single-family residence, which is reflective of their reduced structure size, development density and trip generation. Furthermore, as the density (number of units per parcel) increase, the average number of vehicular trips generated, tend to decline because the population density per unit tend to decrease (largely because of reduced unit sizes). Based collectively on these considerations, it has been determined that an appropriate weighting of the proportional special benefit per unit for multi-family residential properties as compared to a single-family residential is best represented by the following sliding scale: 0.750 EBU per unit for the first 5 units; plus 0.625 EBU per unit for units 6 through 25; plus 0.500 EBU per unit for units 26 through 50; plus 0.375 EBU per unit for units 51 through 100; plus 0.250 EBU per unit for units 101 and greater.

Developed Non-Residential Property (Commercial/Industrial):

This land use is defined as a developed property with structures or facilities that are used or may be used for commercial or industrial purposes, whether those structures or facilities are occupied or not. This land use designation includes all developed commercial/industrial properties (such as commercial retail; food services; banks; shopping centers; recreational facilities; office buildings; professional buildings; service centers; warehousing and manufacturing); and properties with specific commercial or recreational use, including but not limited to golf courses, marinas and quarries. Based on the trip generation information, these non-residential properties generate approximately 4.6 times more traffic activity than a single-family residential property; and using the median density of single-family residential properties of 3.5 units per acre as an indicator of the potential residential development per acre, non-residential properties would reasonably be assigned 4.00 EBU per Acre.

Although an apportionment of 4.00 EBU per acre is an appropriate representation of the proportional; special benefit for most non-residential properties, because commercial/industrial parcels typically represent a separate and independent commercial enterprise or business, it has been determined that

the proportional special benefit for any individual non-residential parcel is at least equal to that of a single-family residential property. Therefore, a non-residential parcel that is less than one-quarter of an acre in size shall be assigned 1.00 EBU (minimum EBU). Likewise, it is reasonable to conclude that the special benefit to a non-residential parcel does not proportionately increase as the acreage of that parcel increases. Therefore, non-residential Property is assigned EBU on a decreasing scale, with 4.00 EBU for the first four (4) acres; 3.00 EBU per Acre for the next four (4) acres (acreage between 4 and 8 acres); 2.00 EBU per Acre for the following four (4) acres (acreage between 8 and 12 acres), 1.00 EBU per Acre for the next four (4) acres (acreage between 12 and 16 acres), and 0.00 for acreage above sixteen (16) acres. The tiered EBU assignment reflects the expected decreased benefit derived by the property from the improvements in relation to the property's increase in size, as well as account for decreased development density (such as parking areas, private landscaped areas, outdoor storage, areas with development restrictions etc.) over larger properties. Therefore, a maximum number of assessable acres (benefiting acres) for any given land use has been limited to sixteen (16) acres. Thus, for any one non-residential Property the maximum EBU assigned would be 40.0 EBU

Lastly, for commercial properties consisting of large private recreational areas, such as golf properties, the acreage of outdoor recreation space (such as the golf course itself) will be excluded from the calculation of assessable acreage and the acreage will be limited to the clubhouse area. For mixed-used property (consisting of both residential and non-residential components), the non-residential EBU assignment discussed in the preceding paragraph will be applied for parcels with less than three (3) residential units, as these properties are assumed to function primarily as non-residential property, and the multi-family property EBU assignment (discussed in multi-family residential property section), will be applied for mixed-use properties with three (3) or more residential units as these property are reasonably assumed to be primarily used for residential purposes.

Private Institutional Property

Private institutional properties include those properties identified by the Marin County Assessor's Office or known by the City to be developed properties used for private institutional purposes, such as churches, hospitals, etc. Similar to non-residential properties, the special benefits these properties receive from the improvements are equated to the residential based upon parcel size (net-acreage), however, it is reasonable to conclude that private institutional properties receive less proportional special benefit from the improvements than typical non-residential properties. This conclusion is based on the fewer weekly trip generations and general lower average density of development per acre. Similar to non-residential properties, the maximum number of assessable acres (benefiting acres) for any given parcel has been limited to sixteen (16) acres. Private Institutional Property will be assigned 2.00 EBU for the first four (4) acres with a minimum of 1.00 EBU assignment; 1.50 EBU per Acre for the next four (4) acres (acreage between 4 and 8 acres); 1.00 EBU per Acre for the following four (4) acres (acreage between 8 and 12 acres), 0.50 EBU per Acre for the next four (4) acres (acreage between 12 and 16 acres), and 0.00 for acreage above sixteen (16) acres. Thus, for private institutional properties the maximum EBU assigned to any one parcel is 20.0 EBU.

Developed Public Properties (Public Institutions)

Non-Exempt Public properties are defined as any property identified by the Marin County Assessor's Office which is owned by a public entity and which is not designated as an open space, common area, utility, and/or right-of-way property. Non-exempt public properties include, but are not limited to, schools, fire stations, etc.

While these developed public properties still generate traffic along the improvement roads, they can reasonably be expected to benefit to a lesser extent than other developed properties. Public schools in particular consist of large open space/recreational area, with only a portion of the property actually

consisting of structures. To account for the reduced development density and/or reduced direct trip generation associated with these properties as well as the use of such properties by the general public, the proportional special benefit assigned to this property type is 1.00 EBU per Acre (with a maximum of 16.0 acres assessed).

Most parcels identified as non-exempt public properties are also identified by the County Assessor's Office as non-taxable and the proposed assessments for such properties cannot generally be collected on the tax rolls. Therefore, the proportional capital projects assessment obligation calculate for each of these properties will be prepaid by contributions from the City and County in proportion to the cost sharing agreement identified in the MOU. In addition, the City and County have agreed to contribute funds for some of the costs associated with the annual operation and maintenance the improvements of which a portion is for the calculated annual assessments for these non-exempt public properties.

Vacant-Undeveloped Property

Vacant-undeveloped properties are defined as any property identified by the Marin County Assessor's Office as vacant property with no structural improvements associated with a parcel or known by the City to be vacant, which may be developed for either residential or non-residential use. All vacant-undeveloped land uses are equated to the residential property based upon parcel size (net-acreage). Since the properties are not developed, their special benefit from the improvements is clearly less than that of developed properties and it has been determined that the proportional special benefit to such properties compared to other property uses is reflected by an assignment of 0.5 EBU per acre or fraction thereof, with a minimum of 1.0 EBU per parcel and a maximum of 8.0 EBU per parcel (utilizing the same 16.0 acreage maximum applied to other land uses).

A parcel that is solely considered a parking lot (no commercial structure) that may be used by the general public at no charge is not considered a developed non-residential property, but shall be classified as vacant property.

Exempt Property

Pursuant to the California Constitution Article XIIID non-taxable properties (government owned) are not exempt from the assessments unless they derive no special benefit. This land use identifies parcels that for various reasons, it has been determined that the parcel does not and will not receive special benefits from District improvements. This land use classification may include but is not limited to:

- Lots or parcels identified as public streets and other roadways (typically not assigned an APN by the County);
- Dedicated public easements including open space areas, utility rights-of-way, greenbelts, parkways, or other publicly-owned or utility-owned land that serves the community or general public and are not considered or classified as developed public properties;
- Parcels of land that are privately owned, but cannot be developed independently from an adjacent property or is part of a shared interest with other properties, such as common areas, sliver parcels, bifurcated lots or properties with very restrictive development potential or use.

Therefore these parcels shall be exempt from assessment and are assigned 0.00 EBU. However, these properties shall be reviewed annually by the assessment engineer to confirm the parcel's use and/or development status has not changed.

A summary list of the various land use classifications discussed in the preceding paragraphs and their corresponding EBU calculations are shown in the following table.

PART D
METHOD OF APPORTIONMENT OF ASSESSMENT

Land Use	Equivalent Benefit Unit Formula
Single Family Residential	1.000 EBU per Dwelling Unit or Parcel
Multi-Family Residential	0.750 EBU per Unit for first 5 units (units 1 through 5) 0.625 EBU per Unit for next 20 units (units 6 through 25) 0.500 EBU per Unit for next 25 units (units 26 through 50) 0.375 EBU per Unit for next 50 units (units 51 through 100) 0.250 EBU per Unit for remaing units (units 101 and greater)
Private Institutional	2.000 EBU per Acre for first 4 acres (minimum 1.0 EBU per parcel) 1.500 EBU per Acre for next 4 acres (between 4 and 8 acres) 1.000 EBU per Acre for next 4 acres (between 8 and 12 acres) 0.500 EBU per Acre for next 4 acres (between 12 and 16 acres) 0.000 EBU for remaining Acres (acreage greater than 16 acres)
Developed Non-Residential	4.000 EBU per Acre for first 4 acres (minimum 1.0 EBU per parcel) 3.000 EBU per Acre for next 4 acres (between 4 and 8 acres) 2.000 EBU per Acre for next 4 acres (between 8 and 12 acres) 1.500 EBU per Acre for next 4 acres (between 12 and 16 acres) 0.000 EBU for remaining Acres (acreage greater than 16 acres)
Vacant/Undeveloped	0.500 EBU per Acre (minimum 1.0 EBU per parcel (maximum 16.0 assessed acres)
Public Agency Property	1.000 EBU per Acre (maximum 16.0 assessed acres)

A summary table of the total proportional EBU and assessment revenue for the various land use classifications represented above, is included in Part V (Assessment Roll).

Assessment Calculations

Applying the method of apportionment outlined in Part D of this Report and the budget estimates above results in the following calculation of assessments:

Debt Service Assessment (Not Prepaid):

2,728.81 x 58.70/EBU's = $160,181

Non-Bonded Assessment:

3,127.64 x 59.00/EBU = $184,530

Therefore, a single benefit unit or the Annual Assessment Rate (Applicable to a typical Single-family Dwelling Unit) would be:

$58.70 + $59.00= $117.70 per EBU

(1) To account for normal inflationary increases in the cost of goods and services related to the operation of the improvements and District, the combined annual assessment rate (debt service rate plus non-bonded rate) includes an annual adjustment that is equal to the percentage increase the Consumer Price Index (San Francisco/Oakland Urban Area) or three percent (3%), whichever is greater. The index for February, 2025, is two point seven percent (2.7%) from the prior year. Therefore 3% will be used to adjust the rates of assessment for the fiscal year 2025-

2026. This results in a maximum rate of $117.70 for Fiscal Year 2024/2025. The City Council proposes to levy and adopt an assessment rate of $117.70 for Fiscal Year 2024/2025.

Since the formation of the District two events have occurred which could trigger the Assessment Diagram to be altered. The first is actually a series of events where individual property owners have requested merging of two individual assessor's parcels. The second is the re-subdivision of the Village at Loch Lomond (Assessment Nos. 545, 546, 547, 548, 549, and 2629). While these events have been recognized in prior annual reports, the Assessment Diagrams have not been updated. This report includes Appendix C-1 and C-2, which provide information on the parcels that have been merged and the re-subdivision of the Village at Loch Lomond.

PART E
LIST OF PROPERTY OWNERS

See attachment titled "Part E – List of Property Owner."

PART F
ASSESSMENT DIAGRAM

See sheets 1 through 35 in attachment titled "Part F – Assessment Diagram"

Part C - Assessment Roll

Assessor's Parcel Number	Assessment #	Sheet #	Operations & Maintenance EBU	Operations & Maintenance Assessment	Debt Service EBU	Debt Service Assessment	Total Assessments
008-010-04	1	3	1	$59.00	1	$58.70	$117.70
008-010-05	2	3	1	$59.00	1	$58.70	$117.70
008-010-14	5	3	1	$59.00	1	$58.70	$1,088.14
008-010-16	6	3	9.24	$545.16	9.25	$542.98	$176.58
008-010-19	7	3	1.5	$88.52	1.5	$88.06	$176.54
008-010-20	8	3	1.5	$88.50	1.5	$88.04	$176.54
008-010-21	9	3	1.5	$88.50	1.5	$88.04	$117.70
008-010-22	10	3	1	$59.00	1	$58.70	$117.70
008-010-26	11	2	1	$59.00	1	$58.70	$117.70
008-010-27	12	2	1	$59.00	1	$58.70	$176.56
008-010-28	13	2	1.5	$88.50	1.5	$88.06	$264.84
008-010-31	14	2	2.25	$132.75	2.25	$132.08	$2,066.82
008-010-34	15	3	17.56	$1,036.03	17.56	$1,030.78	$117.70
008-010-35	16	3	1	$59.00	1	$58.70	$117.70
008-010-36	17	3	1	$59.00	1	$58.70	$117.70
008-010-57	18M	2	1	$59.00	1	$58.70	$117.70
008-010-43	21	3	1	$59.00	1	$58.70	$88.50
008-010-46	23	3	1.5	$88.50	0	$0.00	$176.54
008-010-47	24	3	1.5	$88.50	1.5	$88.04	$117.70
008-010-48	25	3	1.5	$88.50	1.5	$88.04	$117.70
008-010-49	26	3	1	$59.00	1	$58.70	$117.70
008-010-50	27	3	1	$59.00	1	$58.70	$117.70
008-010-51	28	3	1	$59.00	1	$58.70	$117.70
008-010-52	29	3	1	$59.00	1	$58.70	$117.70
008-010-53	30	3	1	$59.00	1	$58.70	$117.70
008-010-55	31	3	1	$59.00	1	$58.70	$117.70
008-010-56	32	3	1	$59.00	1	$58.70	$117.70
008-140-01	33	2	1	$59.00	1	$58.70	$117.70
008-140-02	34	2	1	$59.00	1	$58.70	$117.70
008-140-03	35	2	1	$59.00	1	$58.70	$117.70
008-140-04	36	2	1	$59.00	1	$58.70	$117.70

008-140-05	37	2	1	$59.00	1	$58.70	$626.16
008-140-06	38	2	1	$59.00	1	$58.70	$4,022.38
009-031-09	39	6	5.32	$313.88	5.32	$312.28	$117.70
009-031-12	41	6	34.18	$2,016.60	34.17	$2,005.78	$117.70
009-041-04	45	6	1	$59.00	1	$58.70	$117.70
009-041-06	46	6	1	$59.00	1	$58.70	$59.00
009-041-07	47	6	1	$59.00	1	$58.70	$117.70
009-041-08	48	6	1	$59.00	1	$58.70	$117.70
009-042-01	49	6	1	$59.00	0	$0.00	$117.70
009-042-02	50	6	1	$59.00	1	$58.70	$117.70
009-042-03	51	6	1	$59.00	1	$58.70	$117.70
009-042-08	53	6	1	$59.00	0	$0.00	$117.70
009-042-09	54	6	1	$59.00	1	$58.70	$59.00
009-042-10	55	6	1	$59.00	1	$58.70	$117.70
009-042-11	56	6	1	$59.00	1	$58.70	$117.70
009-042-12	57	6	1	$59.00	1	$58.70	$117.70
009-042-13	58	6	1	$59.00	1	$58.70	$117.70
009-042-14	59	6	1	$59.00	1	$58.70	$117.70
009-042-15	60	6	1	$59.00	1	$58.70	$59.00
009-042-16	61	6	1	$59.00	0	$0.00	$117.70
009-042-17	62	6	1	$59.00	1	$58.70	$117.70
009-042-18	63	6	1	$59.00	1	$58.70	$117.70
009-042-21	65M	6	1	$59.00	1	$58.70	$117.70
009-051-01	66	6	1	$59.00	1	$58.70	$117.70
009-051-02	67	6	1	$59.00	1	$58.70	$117.70
009-051-08	73	6	1	$59.00	0	$0.00	$117.70
009-052-01	74	6	1	$59.00	1	$58.70	$117.70
009-052-02	75	6	1	$59.00	1	$58.70	$117.70
009-052-03	76	6	1	$59.00	1	$58.70	$117.70
009-052-04	77	6	1	$59.00	1	$58.70	$117.70
009-052-05	78	6	1	$59.00	1	$58.70	$117.70
009-052-06	79	6	1	$59.00	1	$58.70	$117.70
009-052-07	80	6	1	$59.00	1	$58.70	$117.70
009-052-09	82	6	1	$59.00	1	$58.70	$117.70
009-052-10	83	6	1	$59.00	0	$0.00	$117.70

009-052-11	84	6	1	$59.00	1	$58.70	$117.70
009-052-12	85	6	1	$59.00	0	$0.00	$117.70
009-052-13	86	6	1	$59.00	1	$58.70	$117.70
009-052-14	87	6	1	$59.00	1	$58.70	$117.70
009-052-15	88	6	1	$59.00	1	$58.70	$117.70
009-052-16	89	6	1	$59.00	1	$58.70	$117.70
009-061-01	90	3	1	$59.00	1	$58.70	$117.70
009-061-02	91	3	1	$59.00	1	$58.70	$117.70
009-061-03	92	3	1	$59.00	1	$58.70	$117.70
009-061-04	93	3	1	$59.00	1	$58.70	$117.70
009-061-05	94	3	1	$59.00	1	$58.70	$117.70
009-061-06	95	3	1	$59.00	1	$58.70	$59.00
009-061-07	96	3	1	$59.00	1	$58.70	$117.70
009-061-08	97	3	1	$59.00	1	$58.70	$117.70
009-061-09	98	3	1	$59.00	1	$58.70	$117.70
009-061-10	99	3	1	$59.00	1	$58.70	$117.70
009-061-11	100	3	1	$59.00	1	$58.70	$117.70
009-061-12	101	3	1	$59.00	1	$58.70	$117.70
009-061-13	102	3	1	$59.00	1	$58.70	$59.00
009-061-14	103	3	1	$59.00	1	$58.70	$117.70
009-061-15	104	3	1	$59.00	1	$58.70	$117.70
009-061-16	105	3	1	$59.00	1	$58.70	$59.00
009-061-17	106	3	1	$59.00	1	$58.70	$117.70
009-061-18	107	3	1	$59.00	1	$58.70	$117.70
009-061-19	108	3	1	$59.00	0	$0.00	$117.70
009-061-20	109	3	1	$59.00	1	$58.70	$117.70
009-061-21	110	3	1	$59.00	1	$58.70	$117.70
009-061-22	111	3	1	$59.00	1	$58.70	$117.70
009-061-23	112	3	1	$59.00	1	$58.70	$117.70
009-061-24	113	3	1	$59.00	1	$58.70	$117.70
009-061-25	114	3	1	$59.00	1	$58.70	$117.70
009-061-26	115	3	1	$59.00	0	$0.00	$117.70
009-061-27	116	3	1	$59.00	1	$58.70	$117.70
009-061-28	117	3	1	$59.00	1	$58.70	$117.70
009-061-29	118	3	1	$59.00	0	$0.00	$117.70

009-061-30	119	3	1	$59.00	1	$58.70	$117.70
009-061-31	120	3	1	$59.00	1	$58.70	$59.00
009-061-32	121	3	1	$59.00	1	$58.70	$117.70
009-061-33	122	3	1	$59.00	1	$58.70	$117.70
009-061-34	123	3	1	$59.00	1	$58.70	$117.70
009-181-01	124	3	1	$59.00	1	$58.70	$117.70
009-181-02	125	3	1	$59.00	1	$58.70	$117.70
009-181-03	126	3	1	$59.00	1	$58.70	$117.70
009-181-04	127	3	1	$59.00	1	$58.70	$117.70
009-181-05	128	3	1	$59.00	1	$58.70	$117.70
009-181-06	129	3	1	$59.00	1	$58.70	$117.70
009-181-07	130	3	1	$59.00	1	$58.70	$117.70
009-181-08	131	3	1	$59.00	1	$58.70	$117.70
009-181-09	132	3	1	$59.00	1	$58.70	$117.70
009-181-10	133	3	1	$59.00	0	$0.00	$117.70
009-181-11	134	3	1	$59.00	1	$58.70	$117.70
009-181-12	135	3	1	$59.00	1	$58.70	$117.70
009-181-13	136	3	1	$59.00	1	$58.70	$117.70
009-181-14	137	3	1	$59.00	1	$58.70	$117.70
009-181-15	138	3	1	$59.00	1	$58.70	$117.70
009-181-16	139	3	1	$59.00	1	$58.70	$117.70
009-181-17	140	3	1	$59.00	1	$58.70	$117.70
009-181-18	141	3	1	$59.00	1	$58.70	$944.00
014-042-05	143	5	1	$59.00	1	$58.70	$117.70
014-042-18	146	4	1	$59.00	1	$58.70	$117.70
014-042-20	148	4	1	$59.00	1	$58.70	$117.70
014-042-22	149	4	1	$59.00	1	$58.70	$117.70
014-042-26	150	4	1	$59.00	1	$58.70	$117.70
014-072-04	152	4	1	$59.00	1	$58.70	$2,356.34
014-072-20	153	4	1	$59.00	1	$58.70	$608.54
014-072-21	154	2	1	$59.00	1	$58.70	$117.70
014-072-33	155	4	1	$59.00	1	$58.70	$88.50
014-073-05	157	4	1	$59.00	1	$58.70	$184.20
014-073-07	159	4	1	$59.00	1	$58.70	$384.90
014-073-09	161	4	1	$59.00	1	$58.70	$479.64

014-101-09	163	2	16	$943.99	0	$0.00	$117.70
014-101-11	164	2	0.76	$44.85	0	$0.00	$117.70
014-111-01	165	2	1	$59.00	1	$58.70	$117.70
014-111-02	166	2	1	$59.00	1	$58.70	$117.70
014-111-03	167	2	1	$59.00	1	$58.70	$117.70
014-111-14	168	2	1	$59.00	1	$58.70	$117.70
014-111-15	169	2	1	$59.00	1	$58.70	$515.24
014-111-17	170	2	1	$59.00	1	$58.70	$176.56
014-111-21	171	2	1	$59.00	1	$58.70	$117.70
014-111-34	172	2	1	$59.00	1	$58.70	$117.70
014-151-11	174	2	1	$59.00	1	$58.70	$117.70
014-151-17	176	2	20.02	$1,181.16	20.02	$1,175.18	$117.70
014-161-02	177	2	5.16	$304.45	5.18	$304.08	$117.70
014-161-07	178	2	1	$59.00	1	$58.70	$117.70
014-161-34	179M	2	1.5	$88.50	0	$0.00	$117.70
014-161-19	181	2	1.5	$88.50	0	$0.00	$117.70
014-161-20	182	2	1.56	$92.04	1.57	$92.16	$117.70
014-161-21	183	2	1.5	$88.50	1.5	$88.06	$117.70
014-161-28	184	2	3.28	$193.53	3.26	$191.36	$117.70
014-161-30	185	2	5	$294.99	5	$293.50	$117.70
014-161-32	186	2	4.08	$240.71	4.07	$238.92	$117.70
014-161-33	187	2	1	$59.00	1	$58.70	$117.70
014-171-01	188	2	1	$59.00	1	$58.70	$117.70
014-171-02	189	2	1	$59.00	1	$58.70	$59.00
014-171-03	190	2	1	$59.00	1	$58.70	$117.70
014-171-04	191	2	1	$59.00	1	$58.70	$117.70
014-171-19	192	2	1	$59.00	1	$58.70	$117.70
014-171-37	193M	2	1	$59.00	1	$58.70	$117.70
014-171-27	195	2	4.375	$258.12	4.38	$257.12	$117.70
014-171-28	196	2	1.5	$88.50	1.5	$88.06	$117.70
014-171-29	197	2	1	$59.00	1	$58.70	$117.70
014-171-30	198	2	1	$59.00	1	$58.70	$117.70
014-171-32	199	2	1	$59.00	1	$58.70	$117.70
014-171-33	200	2	1	$59.00	1	$58.70	$117.70
014-171-36	201	2	1	$59.00	1	$58.70	$117.70

014-172-04	202	2	1	$59.00	1	$58.70	$117.70
014-172-05	203	2	1	$59.00	1	$58.70	$117.70
014-172-06	204	2	1	$59.00	1	$58.70	$117.70
014-172-07	205	2	1	$59.00	1	$58.70	$117.70
014-172-08	206	2	1	$59.00	1	$58.70	$117.70
014-172-09	207	2	1	$59.00	1	$58.70	$117.70
014-172-10	208	2	1	$59.00	1	$58.70	$117.70
014-172-11	209	2	1	$59.00	1	$58.70	$117.70
014-172-13	211	2	1	$59.00	1	$58.70	$117.70
014-172-19	212M	2	1	$59.00	1	$58.70	$117.70
014-172-16	214	2	1	$59.00	1	$58.70	$117.70
014-172-17	215	2	1	$59.00	0	$0.00	$59.00
014-172-18	216	2	1	$59.00	1	$58.70	$59.00
014-173-01	217	2	1	$59.00	1	$58.70	$59.00
014-173-02	218	2	1	$59.00	1	$58.70	$117.70
014-173-03	219	2	1	$59.00	1	$58.70	$59.00
014-173-04	220	2	1	$59.00	1	$58.70	$117.70
014-173-05	221	2	1	$59.00	1	$58.70	$117.70
014-173-16	223	2	1	$59.00	1	$58.70	$117.70
014-173-17	224	2	1	$59.00	1	$58.70	$117.70
014-173-18	225	2	1	$59.00	1	$58.70	$117.70
015-231-12	226	5	1	$59.00	1	$58.70	$117.70
015-231-13	227	5	1	$59.00	1	$58.70	$59.00
015-231-18	228	5	1	$59.00	1	$58.70	$117.70
015-231-19	229	5	1	$59.00	1	$58.70	$117.70
015-241-01	230	9	1	$59.00	1	$58.70	$117.70
015-241-02	231	9	1	$59.00	1	$58.70	$117.70
015-241-04	233	9	1	$59.00	1	$58.70	$59.00
015-241-21	235M	#N/A	1	$59.00	1	$58.70	$117.70
015-241-07	236	9	1	$59.00	1	$58.70	$117.70
015-241-12	237	9	1	$59.00	1	$58.70	$117.70
015-241-22	239M	#N/A	1	$59.00	1	$58.70	$117.70
015-241-17	241	9	1	$59.00	1	$58.70	$117.70
015-241-18	242	9	1	$59.00	1	$58.70	$59.00
016-011-01	243	9	1	$59.00	1	$58.70	$117.70

016-011-05	244	9	1	$59.00	0	$0.00	$117.70
016-011-08	245	10	1	$59.00	0	$0.00	$117.70
016-011-10	246	9	1	$59.00	0	$0.00	$117.70
016-011-11	247	9	1	$59.00	1	$58.70	$117.70
016-011-12	248	9	1	$59.00	0	$0.00	$117.70
016-011-13	249	9	1	$59.00	1	$58.70	$117.70
016-011-14	250	9	1	$59.00	1	$58.70	$117.70
016-011-15	251	9	1	$59.00	0	$0.00	$117.70
016-011-18	252	9	1	$59.00	1	$58.70	$117.70
016-011-19	253	9	1	$59.00	1	$58.70	$59.00
016-011-20	254	9	1	$59.00	1	$58.70	$59.00
016-011-21	255	10	1	$59.00	1	$58.70	$117.70
016-011-23	256	9	1	$59.00	0	$0.00	$117.70
016-011-24	257	10	1	$59.00	1	$58.70	$117.70
016-011-28	258	10	1	$59.00	1	$58.70	$117.70
016-011-29	259	10	1	$59.00	1	$58.70	$117.70
016-011-30	260	9	1	$59.00	1	$58.70	$59.00
016-012-03	261	9	1	$59.00	1	$58.70	$117.70
016-012-05	262	10	1	$59.00	0	$0.00	$117.70
016-012-12	263	10	1	$59.00	0	$0.00	$117.70
016-012-13	264	10	1	$59.00	1	$58.70	$117.70
016-012-16	266	12	1	$59.00	1	$58.70	$117.70
016-012-17	267	12	1	$59.00	1	$58.70	$117.70
016-012-18	268	12	1	$59.00	1	$58.70	$117.70
016-012-19	269	12	1	$59.00	1	$58.70	$117.70
016-012-23	270	10	1	$59.00	1	$58.70	$117.70
016-012-26	271	10	1	$59.00	0	$0.00	$117.70
016-012-27	272	12	1	$59.00	1	$58.70	$59.00
016-012-32	273	10	1	$59.00	1	$58.70	$117.70
016-012-33	274	10	1	$59.00	1	$58.70	$117.70
016-012-37	276	12	1	$59.00	1	$58.70	$117.70
016-012-38	277	12	1	$59.00	1	$58.70	$117.70
016-012-46	278	10	1	$59.00	1	$58.70	$117.70
016-012-54	279	10	1	$59.00	1	$58.70	$59.00
016-012-55	280	10	1	$59.00	1	$58.70	$117.70

016-012-59	281	10	1	$59.00	1	$58.70	$117.70
016-012-64	282	9	1	$59.00	1	$58.70	$59.00
016-012-65	283	9	1	$59.00	0	$0.00	$117.70
016-012-67	284	10	1	$59.00	0	$0.00	$117.70
016-012-68	285	10	1	$59.00	1	$58.70	$117.70
016-021-01	286	5	1	$59.00	1	$58.70	$59.00
016-021-02	287	9	1	$59.00	1	$58.70	$59.00
016-021-80	288M	9	1	$59.00	1	$58.70	$59.00
016-021-10	289	9	1	$59.00	1	$58.70	$117.70
016-021-11	290	9	1	$59.00	0	$0.00	$117.70
016-021-79	291	5	1	$59.00	1	$58.70	$117.70
016-021-15	292	5	1	$59.00	1	$58.70	$117.70
016-021-16	293	5	1	$59.00	1	$58.70	$117.70
016-021-20	294	5	1	$59.00	1	$58.70	$117.70
016-021-22	295	5	1	$59.00	1	$58.70	$117.70
016-021-25	296	9	1	$59.00	1	$58.70	$59.00
016-021-35	298	5	1	$59.00	1	$58.70	$59.00
016-021-36	299	5	1	$59.00	1	$58.70	$117.70
016-021-37	300	5	1	$59.00	1	$58.70	$117.70
016-021-77	301M	9	1	$59.00	1	$58.70	$117.70
016-021-46	302	9	1	$59.00	1	$58.70	$117.70
016-021-49	303	9	1	$59.00	0	$0.00	$117.70
016-021-50	304	9	1	$59.00	1	$58.70	$117.70
016-021-51	305	9	1	$59.00	1	$58.70	$59.00
016-021-52	306	5	1	$59.00	1	$58.70	$117.70
016-021-54	308	9	1	$59.00	1	$58.70	$117.70
016-021-58	310	9	1	$59.00	1	$58.70	$117.70
016-021-61	311	9	1	$59.00	1	$58.70	$117.70
016-021-64	312	9	1	$59.00	0	$0.00	$88.50
016-021-65	313	9	1	$59.00	1	$58.70	$117.70
016-021-73	314	5	1	$59.00	1	$58.70	$59.00
016-021-74	315	5	1	$59.00	0	$0.00	$117.70
016-021-75	316	5	1	$59.00	1	$58.70	$59.00
016-031-01	317	5	1	$59.00	1	$58.70	$59.00
016-031-02	318	5	1	$59.00	1	$58.70	$117.70

016-031-03	319	5	1	$59.00	0	$0.00	$117.70
016-031-04	320	5	1	$59.00	0	$0.00	$117.70
016-031-05	321	5	1	$59.00	0	$0.00	$176.58
016-031-06	322	5	1	$59.00	1	$58.70	$117.70
016-031-07	323	5	1	$59.00	1	$58.70	$117.70
016-031-08	324	5	1	$59.00	1	$58.70	$117.70
016-031-09	325	5	1	$59.00	1	$58.70	$117.70
016-031-10	326	5	1	$59.00	1	$58.70	$117.70
016-031-11	327	5	1	$59.00	1	$58.70	$117.70
016-031-12	328	5	1	$59.00	1	$58.70	$117.70
016-031-13	329	5	1	$59.00	0	$0.00	$117.70
016-031-14	330	5	1	$59.00	0	$0.00	$117.70
016-031-15	331	5	1	$59.00	1	$58.70	$117.70
016-031-16	332	5	1	$59.00	1	$58.70	$117.70
016-031-17	333	5	1	$59.00	1	$58.70	$117.70
016-031-18	334	5	1	$59.00	1	$58.70	$117.70
016-031-19	335	5	1	$59.00	1	$58.70	$117.70
016-031-20	336	5	1	$59.00	1	$58.70	$117.70
016-031-21	337	5	1	$59.00	0	$0.00	$117.70
016-031-22	338	12	1	$59.00	1	$58.70	$117.70
016-031-23	339	5	1	$59.00	1	$58.70	$117.70
016-031-25	340	12	1	$59.00	1	$58.70	$117.70
016-031-26	341	12	1	$59.00	1	$58.70	$117.70
016-031-27	342	12	1	$59.00	1	$58.70	$117.70
016-031-28	343	12	1	$59.00	1	$58.70	$117.70
016-031-29	344	6	1.5	$88.50	0	$0.00	$117.70
016-031-30	345	5	1	$59.00	1	$58.70	$117.70
016-031-31	346	5	1	$59.00	0	$0.00	$117.70
016-031-32	347	5	1	$59.00	1	$58.70	$117.70
016-031-33	348	5	1	$59.00	0	$0.00	$117.70
016-031-34	349	5	1	$59.00	0	$0.00	$59.00
016-031-35	350	5	1	$59.00	1	$58.70	$117.70
016-031-41	351M	5	1	$59.00	1	$58.70	$117.70
016-031-38	353	5	1	$59.00	1	$58.70	$117.70
016-031-39	354	12	1.5	$88.52	1.5	$88.06	$117.70

016-032-02	356	12	1	$59.00	1	$58.70	$117.70
016-032-03	357	12	1	$59.00	1	$58.70	$117.70
016-032-05	358	12	1	$59.00	1	$58.70	$117.70
016-032-06	359	12	1	$59.00	1	$58.70	$59.00
016-032-09	360	12	1	$59.00	1	$58.70	$117.70
016-032-10	361	12	1	$59.00	1	$58.70	$117.70
016-032-11	362	12	1	$59.00	1	$58.70	$117.70
016-033-01	363	6	1	$59.00	1	$58.70	$117.70
016-033-02	364	6	1	$59.00	1	$58.70	$59.00
016-033-03	365	6	1	$59.00	1	$58.70	$117.70
016-033-04	366	6	1	$59.00	1	$58.70	$117.70
016-033-05	367	12	1	$59.00	1	$58.70	$117.70
016-033-06	368	12	1	$59.00	1	$58.70	$117.70
016-033-07	369	12	1	$59.00	1	$58.70	$117.70
016-033-15	370	6	1	$59.00	1	$58.70	$117.70
016-033-16	371	6	1	$59.00	1	$58.70	$59.00
016-033-17	372	6	1	$59.00	1	$58.70	$117.70
016-033-18	373	6	1	$59.00	1	$58.70	$117.70
016-033-19	374	6	1	$59.00	1	$58.70	$117.70
016-033-20	375	12	1	$59.00	1	$58.70	$117.70
016-041-01	376	5	1	$59.00	1	$58.70	$117.70
016-041-02	377	5	1	$59.00	1	$58.70	$59.00
016-041-03	378	5	1	$59.00	1	$58.70	$117.70
016-041-04	379	5	1	$59.00	1	$58.70	$117.70
016-041-05	380	5	1	$59.00	1	$58.70	$117.70
016-041-06	381	4	1	$59.00	1	$58.70	$117.70
016-041-07	382M	5	1	$59.00	1	$58.70	$117.70
016-041-96	383M	4	1	$59.00	0	$0.00	$117.70
016-041-10	384	4	1	$59.00	1	$58.70	$59.00
016-041-11	385	4	1	$59.00	1	$58.70	$117.70
016-041-12	386	4	1	$59.00	1	$58.70	$117.70
016-041-13	387	4	1	$59.00	1	$58.70	$117.70
016-041-16	388	4	1	$59.00	1	$58.70	$117.70
016-041-17	389	4	1	$59.00	1	$58.70	$59.00
016-041-20	390	4	1	$59.00	1	$58.70	$117.70

016-041-21	391	4	1	$59.00	1	$58.70	$117.70
016-041-22	392	4	1	$59.00	0	$0.00	$117.70
016-041-23	393	4	1	$59.00	1	$58.70	$117.70
016-041-24	394	4	1	$59.00	1	$58.70	$117.70
016-041-25	395	5	1	$59.00	1	$58.70	$117.70
016-041-26	396	5	1	$59.00	1	$58.70	$117.70
016-041-27	397	5	1	$59.00	0	$0.00	$117.70
016-041-28	398	5	1	$59.00	1	$58.70	$117.70
016-041-29	399	5	1	$59.00	1	$58.70	$117.70
016-041-31	400	4	1	$59.00	1	$58.70	$117.70
016-041-33	401	4	1	$59.00	1	$58.70	$117.70
016-041-34	402	4	1	$59.00	1	$58.70	$117.70
016-041-46	403	4	1	$59.00	1	$58.70	$117.70
016-041-52	405	4	1	$59.00	0	$0.00	$117.70
016-041-61	406	4	1	$59.00	1	$58.70	$117.70
016-041-62	407	4	1	$59.00	1	$58.70	$117.70
016-041-63	408	4	1	$59.00	1	$58.70	$117.70
016-041-64	409	4	1	$59.00	1	$58.70	$117.70
016-041-67	411	4	1	$59.00	1	$58.70	$117.70
016-041-70	414	4	1	$59.00	0	$0.00	$59.00
016-041-72	415	4	1	$59.00	1	$58.70	$117.70
016-041-77	420	6	1	$59.00	1	$58.70	$117.70
016-041-95	421M	4	1	$59.00	1	$58.70	$117.70
016-041-79	422	4	1	$59.00	1	$58.70	$117.70
016-041-80	423	4	1	$59.00	1	$58.70	$117.70
016-041-81	424	4	1	$59.00	1	$58.70	$59.00
016-041-82	425	4	1	$59.00	0	$0.00	$117.70
016-041-83	426	6	1	$59.00	1	$58.70	$117.70
016-041-84	427	6	1	$59.00	1	$58.70	$117.70
016-041-85	428	4	1	$59.00	1	$58.70	$117.70
016-041-86	429	4	1	$59.00	1	$58.70	$117.70
016-041-97	433M	4	1	$59.00	0	$0.00	$117.70
016-041-93	435	4	1	$59.00	1	$58.70	$117.70
016-052-02	439	4	1	$59.00	1	$58.70	$117.70
016-052-04	441	4	1	$59.00	1	$58.70	$117.70

016-052-05	442	4	1	$59.00	1	$58.70	$117.70
016-052-06	443	4	1	$59.00	1	$58.70	$59.00
016-052-07	444	4	1	$59.00	1	$58.70	$117.70
016-052-08	445	4	1	$59.00	1	$58.70	$117.70
016-052-09	446	4	1	$59.00	1	$58.70	$117.70
016-052-13	447	3	1	$59.00	1	$58.70	$117.70
016-052-15	448	4	1	$59.00	1	$58.70	$117.70
016-052-18	449	4	1	$59.00	1	$58.70	$117.70
016-052-20	450	4	1	$59.00	1	$58.70	$117.70
016-052-21	451	3	1	$59.00	1	$58.70	$59.00
016-052-22	452	3	1	$59.00	1	$58.70	$59.00
016-052-23	453	4	1	$59.00	1	$58.70	$117.70
016-052-24	454	4	1	$59.00	1	$58.70	$59.00
016-052-25	455	4	1	$59.00	1	$58.70	$117.70
016-052-26	456	4	1	$59.00	1	$58.70	$117.70
016-052-27	457	3	1	$59.00	1	$58.70	$117.70
016-052-28	458	4	1	$59.00	1	$58.70	$117.70
016-052-29	459	4	1	$59.00	1	$58.70	$117.70
016-053-01	460	4	1	$59.00	1	$58.70	$117.70
016-053-02	461	4	1	$59.00	1	$58.70	$117.70
016-053-03	462	4	1	$59.00	1	$58.70	$59.00
016-053-06	463	4	1	$59.00	0	$0.00	$59.00
016-053-07	464	4	1	$59.00	1	$58.70	$59.00
016-053-08	465	4	1	$59.00	1	$58.70	$117.70
016-053-09	466	3	1	$59.00	1	$58.70	$117.70
016-053-10	467	3	1	$59.00	1	$58.70	$117.70
016-053-12	468	3	1	$59.00	1	$58.70	$117.70
016-054-02	469	4	1	$59.00	1	$58.70	$117.70
016-054-08	470	4	1	$59.00	1	$58.70	$59.00
016-054-10	471	4	1	$59.00	1	$58.70	$117.70
016-054-12	472	4	1	$59.00	0	$0.00	$117.70
016-054-13	473	4	1	$59.00	1	$58.70	$117.70
016-054-15	475	4	1	$59.00	1	$58.70	$117.70
016-054-16	476	4	1	$59.00	1	$58.70	$117.70
016-054-17	477	4	1	$59.00	1	$58.70	$117.70

016-054-18	478	4	1	$59.00	1	$58.70	$117.70
016-054-19	479	4	1	$59.00	1	$58.70	$117.70
016-054-25	481	3	1	$59.00	1	$58.70	$117.70
016-061-01	482	2	1	$59.00	1	$58.70	$117.70
016-062-01	483	2	1	$59.00	1	$58.70	$117.70
016-062-02	484	2	1	$59.00	1	$58.70	$117.70
016-062-03	485	2	1	$59.00	1	$58.70	$117.70
016-064-01	486	3	1	$59.00	1	$58.70	$117.70
016-064-02	487	3	1	$59.00	1	$58.70	$117.70
016-064-03	488	3	1	$59.00	1	$58.70	$117.70
016-064-04	489	3	1	$59.00	1	$58.70	$59.00
016-064-08	490	2	1	$59.00	1	$58.70	$117.70
016-064-09	491	2	1	$59.00	0	$0.00	$117.70
016-064-10	492	2	1	$59.00	1	$58.70	$117.70
016-064-13	493	2	1	$59.00	1	$58.70	$117.70
016-064-14	494	3	1	$59.00	1	$58.70	$117.70
016-064-15	495	3	1	$59.00	1	$58.70	$117.70
016-064-16	496	3	1	$59.00	1	$58.70	$117.70
016-064-17	497	3	1	$59.00	1	$58.70	$117.70
016-064-18	498	3	1	$59.00	1	$58.70	$117.70
016-064-19	499	3	1	$59.00	0	$0.00	$117.70
016-064-20	500	3	1	$59.00	0	$0.00	$117.70
016-064-21	501	3	1	$59.00	1	$58.70	$117.70
016-064-22	502	3	1	$59.00	0	$0.00	$117.70
016-064-23	503	3	1	$59.00	1	$58.70	$117.70
016-064-24	504	3	1	$59.00	1	$58.70	$117.70
016-064-25	505	3	1	$59.00	1	$58.70	$117.70
016-064-26	506	2	1	$59.00	1	$58.70	$117.70
016-064-27	507	2	1	$59.00	1	$58.70	$117.70
016-064-28	508	2	1	$59.00	1	$58.70	$117.70
016-064-29	509	2	1	$59.00	1	$58.70	$117.70
016-064-30	510	2	1	$59.00	0	$0.00	$117.70
016-064-31	511	2	1	$59.00	0	$0.00	$117.70
016-064-32	512	2	1	$59.00	0	$0.00	$117.70
016-064-33	513	2	1	$59.00	1	$58.70	$117.70

016-064-34	514	2	1	$59.00	1	$58.70	$117.70
016-064-36	516	2	1	$59.00	1	$58.70	$117.70
016-064-37	517	2	1	$59.00	1	$58.70	$117.70
016-064-38	518	2	1	$59.00	1	$58.70	$117.70
016-064-39	519	2	1	$59.00	0	$0.00	$117.70
016-064-40	520	2	1	$59.00	1	$58.70	$117.70
016-064-41	521	2	1	$59.00	1	$58.70	$117.70
016-064-42	522	2	1	$59.00	1	$58.70	$117.70
016-064-43	523	2	1	$59.00	1	$58.70	$59.00
016-064-44	524	2	1	$59.00	1	$58.70	$117.70
016-064-45	525	2	1	$59.00	1	$58.70	$117.70
016-064-46	526	2	1	$59.00	1	$58.70	$117.70
016-064-47	527	2	1	$59.00	1	$58.70	$117.70
016-064-48	528	2	1	$59.00	1	$58.70	$117.70
016-064-49	529	2	1	$59.00	1	$58.70	$117.70
016-064-50	530	2	1	$59.00	1	$58.70	$117.70
016-064-51	531	2	1	$59.00	1	$58.70	$117.70
016-064-52	532	3	1	$59.00	1	$58.70	$117.70
016-064-53	533	3	1	$59.00	1	$58.70	$117.70
016-064-54	534	3	1	$59.00	1	$58.70	$117.70
016-064-55	535	3	1	$59.00	1	$58.70	$117.70
016-064-56	536	3	1	$59.00	1	$58.70	$117.70
016-064-57	537	3	1	$59.00	1	$58.70	$117.70
016-064-58	538	2	1	$59.00	0	$0.00	$117.70
016-064-59	539	2	1	$59.00	1	$58.70	$117.70
016-064-60	540	2	1	$59.00	1	$58.70	$117.70
016-064-61	541	2	1	$59.00	1	$58.70	$117.70
016-064-68	542	3	1	$59.00	1	$58.70	$59.00
016-064-69	543	3	1	$59.00	1	$58.70	$117.70
016-064-70	544	2	1	$59.00	1	$58.70	$117.70
016-091-12	550	13	1	$59.00	1	$58.70	$59.00
016-091-13	551	13	1	$59.00	1	$58.70	$117.70
016-091-14	552	13	1	$59.00	1	$58.70	$117.70
016-091-15	553	13	1	$59.00	1	$58.70	$117.70
016-091-16	554	13	1	$59.00	1	$58.70	$117.70

016-091-17	555	13	1	$59.00	1	$58.70	$59.00
016-091-18	556	13	1	$59.00	1	$58.70	$117.70
016-091-23	557	13	1	$59.00	1	$58.70	$117.70
016-091-25	558	13	1	$59.00	1	$58.70	$59.00
016-091-26	559	13	1	$59.00	1	$58.70	$117.70
016-091-27	560	13	1	$59.00	1	$58.70	$117.70
016-091-34	561	13	1	$59.00	1	$58.70	$117.70
016-091-36	563	13	1	$59.00	1	$58.70	$59.00
016-091-37	564	13	1	$59.00	1	$58.70	$117.70
016-091-38	565	13	1	$59.00	1	$58.70	$117.70
016-091-39	566	13	1	$59.00	1	$58.70	$117.70
016-091-40	567	13	1	$59.00	1	$58.70	$59.00
016-091-41	568	13	1	$59.00	1	$58.70	$117.70
016-091-63	569M	13	1	$59.00	1	$58.70	$117.70
016-091-47	570	13	1	$59.00	1	$58.70	$117.70
016-091-48	571	13	1	$59.00	1	$58.70	$117.70
016-091-52	574	13	1	$59.00	1	$58.70	$117.70
016-091-54	575	13	1	$59.00	1	$58.70	$117.70
016-091-58	577	13	1	$59.00	1	$58.70	$117.70
016-091-60	578	13	1	$59.00	1	$58.70	$117.70
016-091-62	580	13	1	$59.00	1	$58.70	$117.70
016-092-01	581	13	1	$59.00	1	$58.70	$117.70
016-092-02	582	13	1	$59.00	0	$0.00	$117.70
016-093-01	583	13	1	$59.00	1	$58.70	$59.00
016-093-02	584	13	1	$59.00	1	$58.70	$117.70
016-093-05	586	13	1	$59.00	1	$58.70	$117.70
016-094-01	587	8	1	$59.00	1	$58.70	$59.00
016-094-02	588	8	1	$59.00	1	$58.70	$117.70
016-094-04	589	13	1	$59.00	1	$58.70	$117.70
016-094-05	590	13	1	$59.00	1	$58.70	$117.70
016-101-12	591	12	1	$59.00	1	$58.70	$117.70
016-101-13	592	11	1	$59.00	1	$58.70	$117.70
016-101-16	594	11	1	$59.00	1	$58.70	$117.70
016-101-23	595	10	1	$59.00	1	$58.70	$59.00
016-101-28	596	11	1	$59.00	1	$58.70	$117.70

016-101-30	597	10	1	$59.00	1	$58.70	$117.70
016-101-32	598	10	1	$59.00	1	$58.70	$117.70
016-101-33	599	10	1	$59.00	1	$58.70	$59.00
016-101-34	600	11	1	$59.00	1	$58.70	$117.70
016-101-36	602	12	1	$59.00	1	$58.70	$59.00
016-102-02	603	11	1	$59.00	1	$58.70	$59.00
016-102-03	604	11	1	$59.00	0	$0.00	$117.70
016-102-04	605	12	1	$59.00	1	$58.70	$117.70
016-102-05	606	12	1	$59.00	1	$58.70	$117.70
016-102-06	607	12	1	$59.00	0	$0.00	$117.70
016-102-07	608	12	1	$59.00	1	$58.70	$117.70
016-102-09	609	12	1	$59.00	1	$58.70	$117.70
016-102-10	610	12	1	$59.00	1	$58.70	$59.00
016-102-13	612	12	1	$59.00	1	$58.70	$117.70
016-102-17	614	12	1	$59.00	0	$0.00	$59.00
016-102-18	615	11	1	$59.00	1	$58.70	$117.70
016-111-29	616M	12	1	$59.00	1	$58.70	$117.70
016-111-04	618	12	1	$59.00	0	$0.00	$117.70
016-111-07	619	12	1	$59.00	1	$58.70	$117.70
016-111-08	620	11	1	$59.00	1	$58.70	$117.70
016-111-09	621	11	1	$59.00	1	$58.70	$117.70
016-111-11	623	11	1	$59.00	1	$58.70	$117.70
016-111-14	624	12	1	$59.00	0	$0.00	$117.70
016-111-15	625	12	1	$59.00	1	$58.70	$59.00
016-111-16	626	11	1	$59.00	1	$58.70	$117.70
016-111-18	627	11	1	$59.00	1	$58.70	$59.00
016-111-24	629	12	1	$59.00	0	$0.00	$117.70
016-111-30	630M	12	1	$59.00	1	$58.70	$117.70
016-111-26	631	12	1	$59.00	1	$58.70	$117.70
016-111-28	633	12	1	$59.00	1	$58.70	$117.70
016-112-01	634	12	1	$59.00	1	$58.70	$117.70
016-112-02	635	12	1	$59.00	1	$58.70	$117.70
016-112-03	636	12	1	$59.00	0	$0.00	$117.70
016-112-04	637	12	1	$59.00	1	$58.70	$117.70
016-112-05	638	12	1	$59.00	1	$58.70	$117.70

016-112-06	639	12	1	$59.00	1	$58.70	$117.70
016-112-07	640	12	1	$59.00	1	$58.70	$117.70
016-112-09	641	12	1	$59.00	1	$58.70	$117.70
016-112-11	642	12	1	$59.00	1	$58.70	$117.70
016-112-18	644M	13	1	$59.00	1	$58.70	$59.00
016-113-01	645	12	1	$59.00	1	$58.70	$59.00
016-113-02	646	12	1	$59.00	0	$0.00	$117.70
016-113-03	647	12	1	$59.00	1	$58.70	$117.70
016-113-04	648	11	1	$59.00	1	$58.70	$117.70
016-113-05	649	11	1	$59.00	1	$58.70	$117.70
016-113-06	650	11	1	$59.00	0	$0.00	$117.70
016-113-07	651	11	1	$59.00	1	$58.70	$117.70
016-113-11	652	12	1	$59.00	1	$58.70	$117.70
016-113-12	653	12	1	$59.00	1	$58.70	$117.70
016-113-13	654	12	1	$59.00	1	$58.70	$117.70
016-113-14	655	12	1	$59.00	1	$58.70	$117.70
016-113-15	656	12	1	$59.00	1	$58.70	$117.70
016-113-20	657	11	1	$59.00	1	$58.70	$117.70
016-114-01	658	12	1	$59.00	0	$0.00	$59.00
016-121-04	659	13	1	$59.00	1	$58.70	$59.00
016-121-06	660	12	1	$59.00	1	$58.70	$59.00
016-121-07	661	12	1	$59.00	1	$58.70	$117.70
016-121-08	662	13	1	$59.00	0	$0.00	$117.70
016-121-10	663	13	1	$59.00	1	$58.70	$117.70
016-121-11	664	13	1	$59.00	1	$58.70	$117.70
016-121-12	665	12	1	$59.00	0	$0.00	$117.70
016-121-17	666	13	1	$59.00	0	$0.00	$117.70
016-121-18	667	13	1	$59.00	1	$58.70	$117.70
016-122-01	668	8	1	$59.00	1	$58.70	$117.70
016-122-02	669	8	1	$59.00	1	$58.70	$117.70
016-122-03	670	8	1	$59.00	1	$58.70	$117.70
016-122-04	671	13	1	$59.00	1	$58.70	$117.70
016-122-05	672	13	1	$59.00	1	$58.70	$117.70
016-122-06	673	13	1	$59.00	0	$0.00	$117.70
016-122-07	674	13	1	$59.00	1	$58.70	$117.70

016-122-08	675	13	1	$59.00	1	$58.70	$117.70
016-122-09	676	13	1	$59.00	1	$58.70	$59.00
016-122-11	677	13	1	$59.00	0	$0.00	$117.70
016-131-02	678	12	1	$59.00	1	$58.70	$117.70
016-131-03	679	12	1	$59.00	1	$58.70	$117.70
016-131-04	680	12	1	$59.00	1	$58.70	$117.70
016-131-10	682	12	1	$59.00	1	$58.70	$117.70
016-131-11	683	12	1	$59.00	1	$58.70	$117.70
016-131-14	685	12	1	$59.00	1	$58.70	$117.70
016-132-01	686	12	1	$59.00	1	$58.70	$117.70
016-132-02	687	12	1	$59.00	1	$58.70	$117.70
016-132-03	688	12	1	$59.00	1	$58.70	$117.70
016-132-04	689	12	1	$59.00	0	$0.00	$117.70
016-132-09	690	12	1	$59.00	1	$58.70	$117.70
016-132-10	691	12	1	$59.00	0	$0.00	$117.70
016-132-11	692	12	1	$59.00	0	$0.00	$117.70
016-132-13	693	12	1	$59.00	1	$58.70	$117.70
016-132-14	694	12	1	$59.00	1	$58.70	$117.70
016-132-15	695	12	1	$59.00	1	$58.70	$117.70
016-133-01	696	12	1	$59.00	1	$58.70	$117.70
016-133-02	697	12	1	$59.00	1	$58.70	$117.70
016-133-03	698	12	1	$59.00	1	$58.70	$117.70
016-133-04	699	12	1	$59.00	1	$58.70	$117.70
016-133-05	700	12	1	$59.00	1	$58.70	$117.70
016-133-06	701	12	1	$59.00	1	$58.70	$117.70
016-133-07	702	12	1	$59.00	1	$58.70	$117.70
016-133-08	703	12	1	$59.00	1	$58.70	$117.70
016-134-02	704	12	1	$59.00	1	$58.70	$117.70
016-134-03	705	12	1	$59.00	1	$58.70	$117.70
016-134-04	706	12	1	$59.00	0	$0.00	$117.70
016-134-05	707	12	1	$59.00	0	$0.00	$117.70
016-134-06	708	12	1	$59.00	1	$58.70	$117.70
016-134-07	709	12	1	$59.00	1	$58.70	$117.70
016-134-09	710	12	1	$59.00	1	$58.70	$117.70
016-134-12	711	12	1	$59.00	1	$58.70	$117.70

016-141-01	712	12	1	$59.00	1	$58.70	$117.70
016-141-02	713	12	1	$59.00	1	$58.70	$117.70
016-141-03	714	12	1	$59.00	1	$58.70	$117.70
016-141-04	715	12	1	$59.00	1	$58.70	$59.00
016-141-05	716	12	1	$59.00	1	$58.70	$117.70
016-141-09	717	8	1	$59.00	1	$58.70	$117.70
016-141-10	718	8	1	$59.00	1	$58.70	$59.00
016-141-11	719	8	1	$59.00	1	$58.70	$117.70
016-141-12	720	12	1	$59.00	0	$0.00	$117.70
016-141-13	721	12	1	$59.00	0	$0.00	$117.70
016-141-14	722	12	1	$59.00	0	$0.00	$117.70
016-141-15	723	12	1	$59.00	1	$58.70	$117.70
016-141-18	724	8	1	$59.00	1	$58.70	$117.70
016-141-21	725	8	1	$59.00	1	$58.70	$117.70
016-141-22	726	8	1	$59.00	1	$58.70	$59.00
016-141-24	727	8	1	$59.00	1	$58.70	$117.70
016-142-03	728	8	1	$59.00	1	$58.70	$117.70
016-142-04	729	8	1	$59.00	1	$58.70	$117.70
016-142-05	730	12	1	$59.00	1	$58.70	$117.70
016-142-11	731	12	1	$59.00	1	$58.70	$117.70
016-142-12	732	12	1	$59.00	1	$58.70	$117.70
016-142-13	733	12	1	$59.00	1	$58.70	$117.70
016-142-15	734	8	1	$59.00	1	$58.70	$117.70
016-142-16	735	8	1	$59.00	1	$58.70	$117.70
016-142-17	736	12	1	$59.00	1	$58.70	$117.70
016-142-18	737	12	1	$59.00	1	$58.70	$117.70
016-142-19	738	12	1	$59.00	0	$0.00	$117.70
016-142-20	739	12	1	$59.00	1	$58.70	$117.70
016-142-25	740M	12	1	$59.00	1	$58.70	$117.70
016-142-23	741	12	1	$59.00	1	$58.70	$117.70
016-151-01	743	8	1	$59.00	1	$58.70	$117.70
016-151-03	744	8	1	$59.00	1	$58.70	$117.70
016-151-04	745	8	1	$59.00	1	$58.70	$117.70
016-151-05	746	8	1	$59.00	1	$58.70	$117.70
016-151-06	747	8	1	$59.00	0	$0.00	$117.70

016-151-07	748	8	1	$59.00	1	$58.70	$117.70
016-151-08	749	8	1	$59.00	1	$58.70	$117.70
016-152-01	750	8	1	$59.00	1	$58.70	$117.70
016-152-02	751	8	1	$59.00	1	$58.70	$117.70
016-152-03	752	8	1	$59.00	1	$58.70	$117.70
016-152-04	753	8	1	$59.00	1	$58.70	$117.70
016-152-05	754	8	1	$59.00	1	$58.70	$117.70
016-152-06	755	8	1	$59.00	1	$58.70	$117.70
016-152-07	756	8	1	$59.00	1	$58.70	$117.70
016-152-08	757	8	1	$59.00	1	$58.70	$59.00
016-152-09	758	8	1	$59.00	1	$58.70	$59.00
016-152-10	759	8	1	$59.00	1	$58.70	$117.70
016-152-13	760	8	1	$59.00	1	$58.70	$117.70
016-152-14	761	8	1	$59.00	1	$58.70	$59.00
016-152-15	762	8	1	$59.00	1	$58.70	$117.70
016-152-16	763	8	1	$59.00	1	$58.70	$59.00
016-152-17	764	8	1	$59.00	1	$58.70	$117.70
016-152-18	765	8	1	$59.00	1	$58.70	$117.70
016-152-19	766	8	1	$59.00	1	$58.70	$59.00
016-152-20	767	8	1	$59.00	1	$58.70	$117.70
016-152-21	768	8	1	$59.00	1	$58.70	$59.00
016-152-22	769	8	1	$59.00	1	$58.70	$117.70
016-152-23	770	8	1	$59.00	1	$58.70	$117.70
016-153-01	771	8	1	$59.00	1	$58.70	$117.70
016-153-02	772	8	1	$59.00	1	$58.70	$117.70
016-153-03	773	8	1	$59.00	1	$58.70	$117.70
016-153-04	774	8	1	$59.00	1	$58.70	$117.70
016-153-05	775	8	1	$59.00	1	$58.70	$59.00
016-153-06	776	8	1	$59.00	1	$58.70	$117.70
016-153-07	777	8	1	$59.00	1	$58.70	$117.70
016-153-08	778	8	1	$59.00	0	$0.00	$117.70
016-153-09	779	8	1	$59.00	1	$58.70	$117.70
016-153-10	780	8	1	$59.00	1	$58.70	$117.70
016-153-11	781	8	1	$59.00	0	$0.00	$117.70
016-154-04	782	8	1	$59.00	1	$58.70	$117.70

016-154-05	783	8	1	$59.00	1	$58.70	$117.70
016-154-06	784	8	1	$59.00	1	$58.70	$117.70
016-154-07	785	8	1	$59.00	1	$58.70	$117.70
016-154-08	786	8	1	$59.00	1	$58.70	$117.70
016-161-01	787	8	1	$59.00	1	$58.70	$117.70
016-161-55	788M	8	1	$59.00	1	$58.70	$59.00
016-161-07	789	12	1	$59.00	0	$0.00	$117.70
016-161-15	790	12	1	$59.00	1	$58.70	$117.70
016-161-16	791	12	1	$59.00	1	$58.70	$117.70
016-161-17	792	12	1	$59.00	1	$58.70	$117.70
016-161-18	793	12	1	$59.00	1	$58.70	$117.70
016-161-19	794	12	1	$59.00	1	$58.70	$117.70
016-161-20	795	12	1	$59.00	1	$58.70	$117.70
016-161-21	796	12	1	$59.00	1	$58.70	$117.70
016-161-22	797	8	1	$59.00	1	$58.70	$117.70
016-161-27	798	12	1	$59.00	1	$58.70	$59.00
016-161-28	799	12	1	$59.00	1	$58.70	$117.70
016-161-29	800	12	1	$59.00	1	$58.70	$117.70
016-161-42	805	12	1	$59.00	1	$58.70	$117.70
016-161-48	807	12	1	$59.00	1	$58.70	$117.70
016-161-49	808	12	1	$59.00	1	$58.70	$117.70
016-161-50	809	12	1	$59.00	1	$58.70	$117.70
016-161-51	810	12	1	$59.00	1	$58.70	$117.70
016-161-52	811	12	1	$59.00	1	$58.70	$117.70
016-161-53	812	12	1	$59.00	1	$58.70	$117.70
016-161-54	813	12	1	$59.00	1	$58.70	$117.70
016-162-02	815	12	1	$59.00	1	$58.70	$117.70
016-163-01	816	12	1	$59.00	1	$58.70	$59.00
016-163-02	817	12	1	$59.00	1	$58.70	$117.70
016-163-03	818	12	1	$59.00	1	$58.70	$117.70
016-163-04	819	12	1	$59.00	1	$58.70	$117.70
016-163-05	820	12	1	$59.00	1	$58.70	$117.70
016-163-06	821	12	1	$59.00	1	$58.70	$117.70
016-163-07	822	12	1	$59.00	1	$58.70	$117.70
016-163-08	823	12	1	$59.00	1	$58.70	$59.00

016-163-09	824	12	1	$59.00	1	$58.70	$117.70
016-163-10	825	12	1	$59.00	0	$0.00	$117.70
016-163-11	826	12	1	$59.00	0	$0.00	$117.70
016-163-12	827	12	1	$59.00	1	$58.70	$117.70
016-163-13	828	12	1	$59.00	1	$58.70	$59.00
016-172-01	829	8	1	$59.00	0	$0.00	$117.70
016-173-01	831	8	1	$59.00	1	$58.70	$117.70
016-173-02	832	8	1	$59.00	0	$0.00	$117.70
016-173-03	833	8	1	$59.00	1	$58.70	$117.70
016-173-04	834	8	1	$59.00	1	$58.70	$117.70
016-173-05	835	8	1	$59.00	0	$0.00	$117.70
016-173-06	836	8	1	$59.00	1	$58.70	$117.70
016-173-07	837	8	1	$59.00	0	$0.00	$117.70
016-173-08	838	8	1	$59.00	1	$58.70	$117.70
016-173-09	839	8	1	$59.00	1	$58.70	$117.70
016-173-10	840	8	1	$59.00	1	$58.70	$117.70
016-173-11	841	8	1	$59.00	1	$58.70	$117.70
016-173-12	842	8	1	$59.00	1	$58.70	$59.00
016-173-13	843	8	1	$59.00	1	$58.70	$117.70
016-173-14	844	8	1	$59.00	0	$0.00	$59.00
016-174-01	846	8	1	$59.00	1	$58.70	$59.00
016-174-02	847	8	1	$59.00	1	$58.70	$117.70
016-174-03	848	8	1	$59.00	1	$58.70	$117.70
016-174-04	849	8	1	$59.00	1	$58.70	$117.70
016-174-05	850	8	1	$59.00	1	$58.70	$117.70
016-174-06	851	8	1	$59.00	1	$58.70	$117.70
016-174-07	852	8	1	$59.00	1	$58.70	$117.70
016-174-08	853	8	1	$59.00	1	$58.70	$117.70
016-174-09	854	8	1	$59.00	1	$58.70	$117.70
016-174-10	855	8	1	$59.00	1	$58.70	$117.70
016-174-11	856	8	1	$59.00	1	$58.70	$117.70
016-174-12	857	8	1	$59.00	1	$58.70	$117.70
016-174-13	858	8	1	$59.00	0	$0.00	$117.70
016-174-14	859	8	1	$59.00	1	$58.70	$59.00
016-174-15	860	8	1	$59.00	1	$58.70	$117.70

016-174-16	861	8	1	$59.00	1	$58.70	$59.00
016-174-17	862	8	1	$59.00	1	$58.70	$117.70
016-174-18	863	8	1	$59.00	1	$58.70	$117.70
016-174-19	864	8	1	$59.00	1	$58.70	$117.70
016-174-20	865	8	1	$59.00	1	$58.70	$349.86
016-175-01	866	8	1	$59.00	1	$58.70	$444.88
016-175-02	867	8	1	$59.00	1	$58.70	$59.00
016-175-03	868	8	1	$59.00	0	$0.00	$117.70
016-181-01	869	13	1	$59.00	1	$58.70	$117.70
016-181-02	870	13	1	$59.00	1	$58.70	$117.70
016-181-06	871	8	1	$59.00	1	$58.70	$117.70
016-181-10	872	13	1	$59.00	1	$58.70	$117.70
016-181-12	873	8	1	$59.00	1	$58.70	$117.70
016-181-15	874	8	1	$59.00	1	$58.70	$117.70
016-181-16	875	8	1	$59.00	1	$58.70	$117.70
016-181-17	876	8	1	$59.00	1	$58.70	$117.70
016-181-18	877	13	1	$59.00	1	$58.70	$117.70
016-181-19	878	13	1	$59.00	1	$58.70	$117.70
016-181-21	880	8	1	$59.00	1	$58.70	$117.70
016-181-22	881	8	1	$59.00	1	$58.70	$176.58
016-181-23	882	8	1	$59.00	1	$58.70	$117.70
016-181-25	883	13	1	$59.00	1	$58.70	$117.70
016-182-01	884	8	1	$59.00	1	$58.70	$117.70
016-182-02	885	8	1	$59.00	1	$58.70	$117.70
016-182-03	886	8	1	$59.00	0	$0.00	$117.70
016-182-04	887	8	1	$59.00	1	$58.70	$59.00
016-182-05	888	8	1	$59.00	1	$58.70	$117.70
016-182-06	889	8	1	$59.00	1	$58.70	$117.70
016-182-07	890	8	1	$59.00	1	$58.70	$117.70
016-182-08	891	8	1	$59.00	1	$58.70	$117.70
016-183-01	893	8	1	$59.00	1	$58.70	$117.70
016-183-02	894	8	1	$59.00	0	$0.00	$117.70
016-191-09	895	8	1	$59.00	1	$58.70	$117.70
016-191-10	896	8	1	$59.00	1	$58.70	$59.00
016-191-13	897	8	1	$59.00	1	$58.70	$117.70

016-191-14	898	8	1	$59.00	1	$58.70	$117.70
016-191-15	899	8	1	$59.00	0	$0.00	$117.70
016-191-16	900	8	1	$59.00	1	$58.70	$117.70
016-191-17	901	8	1	$59.00	1	$58.70	$117.70
016-191-18	902	8	1	$59.00	1	$58.70	$117.70
016-191-19	903	8	1	$59.00	1	$58.70	$117.70
016-191-20	904	8	1	$59.00	1	$58.70	$117.70
016-191-21	905	8	1	$59.00	1	$58.70	$117.70
016-191-22	906	8	1	$59.00	1	$58.70	$117.70
016-191-24	907	8	1	$59.00	1	$58.70	$59.00
016-201-01	908	8	1	$59.00	1	$58.70	$117.70
016-201-02	909	8	1	$59.00	1	$58.70	$117.70
016-201-03	910	8	1	$59.00	1	$58.70	$59.00
016-201-13	911	8	1	$59.00	1	$58.70	$117.70
016-201-22	912M	8	1	$59.00	1	$58.70	$117.70
016-201-15	913	8	1	$59.00	0	$0.00	$117.70
016-201-16	914	8	1	$59.00	1	$58.70	$117.70
016-201-20	916	8	1	$59.00	0	$0.00	$117.70
016-201-21	917	8	1	$59.00	1	$58.70	$117.70
016-202-01	918	8	1	$59.00	0	$0.00	$117.70
016-202-02	919	8	1	$59.00	1	$58.70	$59.00
016-202-03	920	8	1	$59.00	1	$58.70	$117.70
016-203-01	921	8	1	$59.00	1	$58.70	$117.70
016-203-08	922	8	1	$59.00	1	$58.70	$117.70
016-203-10	924	8	1	$59.00	1	$58.70	$117.70
016-203-11	925	8	1	$59.00	1	$58.70	$117.70
016-203-12	926	8	1	$59.00	1	$58.70	$117.70
016-203-13	927	8	1	$59.00	1	$58.70	$117.70
016-203-14	928	8	1	$59.00	1	$58.70	$117.70
016-203-15	929	8	1	$59.00	1	$58.70	$117.70
016-203-16	930	8	1	$59.00	1	$58.70	$117.70
016-203-18	931	8	1	$59.00	1	$58.70	$117.70
016-213-03	932	6	1	$59.00	0	$0.00	$117.70
016-213-05	933	6	1	$59.00	1	$58.70	$117.70
016-213-06	934	6	1	$59.00	0	$0.00	$117.70

016-213-07	935	6	1	$59.00	1	$58.70	$117.70
016-213-08	936	6	1	$59.00	1	$58.70	$117.70
016-213-09	937	6	1	$59.00	1	$58.70	$117.70
016-213-12	938	7	2.975	$175.51	2.97	$174.34	$117.70
016-213-13	939	7	7.54	$444.88	0	$0.00	$59.00
016-213-14	940	6	1	$59.00	0	$0.00	$117.70
016-241-06	943	7	1	$59.00	1	$58.70	$117.70
016-241-22	944M	6	1	$59.00	1	$58.70	$117.70
016-241-09	945	6	1	$59.00	1	$58.70	$117.70
016-241-23	947M	6	1	$59.00	1	$58.70	$59.00
016-241-21	949	6	1	$59.00	1	$58.70	$117.70
016-242-08	950	7	1	$59.00	1	$58.70	$117.70
016-242-12	952	7	1	$59.00	1	$58.70	$117.70
016-242-32	955M	6	1	$59.00	1	$58.70	$59.00
016-242-25	956	6	1	$59.00	1	$58.70	$117.70
016-242-32	957	6	1	$59.00	1	$58.70	$117.70
016-242-27	958	6	1	$59.00	1	$58.70	$117.70
016-242-28	959	6	1	$59.00	1	$58.70	$59.00
016-242-30	960	6	1	$59.00	1	$58.70	$117.70
016-242-31	961	6	1.5	$88.52	1.5	$88.06	$117.70
016-261-02	962	6	1	$59.00	1	$58.70	$59.00
016-261-03	963	7	1	$59.00	1	$58.70	$117.70
016-261-10	967	7	1	$59.00	1	$58.70	$117.70
016-261-11	968	7	1	$59.00	1	$58.70	$117.70
016-271-10	969	7	1	$59.00	1	$58.70	$117.70
016-281-01	972	3	1	$59.00	0	$0.00	$117.70
016-281-02	973	3	1	$59.00	1	$58.70	$117.70
016-281-03	974	3	1	$59.00	1	$58.70	$59.00
016-281-04	975	3	1	$59.00	1	$58.70	$117.70
016-281-05	976	3	1	$59.00	1	$58.70	$117.70
016-281-06	977	3	1	$59.00	1	$58.70	$117.70
016-281-07	978	3	1	$59.00	1	$58.70	$117.70
016-281-08	979	3	1	$59.00	1	$58.70	$117.70
016-281-09	980	3	1	$59.00	1	$58.70	$117.70
016-281-10	981	3	1	$59.00	0	$0.00	$117.70

016-281-11	982	4	1	$59.00	1	$58.70	$59.00
016-281-12	983	4	1	$59.00	1	$58.70	$59.00
016-281-13	984	4	1	$59.00	1	$58.70	$117.70
016-281-14	985	4	1	$59.00	1	$58.70	$117.70
016-281-15	986	4	1	$59.00	1	$58.70	$117.70
016-281-16	987	3	1	$59.00	1	$58.70	$117.70
016-281-17	988	3	1	$59.00	1	$58.70	$117.70
016-281-18	989	3	1	$59.00	1	$58.70	$117.70
016-281-19	990	3	1	$59.00	1	$58.70	$117.70
016-281-20	991	3	1	$59.00	1	$58.70	$117.70
016-281-21	992	3	1	$59.00	0	$0.00	$117.70
016-281-22	993	3	1	$59.00	1	$58.70	$117.70
016-281-23	994	3	1	$59.00	1	$58.70	$117.70
016-281-24	995	4	1	$59.00	0	$0.00	$117.70
016-281-25	996	4	1	$59.00	1	$58.70	$59.00
016-281-26	997	3	1	$59.00	1	$58.70	$117.70
016-281-27	998	3	1	$59.00	1	$58.70	$117.70
016-281-28	999	3	1	$59.00	1	$58.70	$117.70
016-281-29	1000	3	1	$59.00	1	$58.70	$117.70
016-281-30	1001	3	1	$59.00	1	$58.70	$117.70
016-281-31	1002	3	1	$59.00	1	$58.70	$117.70
016-281-32	1003	3	1	$59.00	0	$0.00	$117.70
016-282-01	1004	3	1	$59.00	1	$58.70	$117.70
016-282-02	1005	3	1	$59.00	1	$58.70	$59.00
016-282-03	1006	3	1	$59.00	1	$58.70	$117.70
016-282-04	1007	3	1	$59.00	1	$58.70	$117.70
016-282-05	1008	3	1	$59.00	1	$58.70	$117.70
016-282-06	1009	3	1	$59.00	1	$58.70	$117.70
016-282-07	1010	3	1	$59.00	1	$58.70	$117.70
016-282-08	1011	3	1	$59.00	1	$58.70	$117.70
016-283-01	1012	3	1	$59.00	1	$58.70	$117.70
016-283-02	1013	3	1	$59.00	1	$58.70	$117.70
016-283-03	1014	3	1	$59.00	1	$58.70	$117.70
016-283-04	1015	3	1	$59.00	1	$58.70	$117.70
016-283-05	1016	3	1	$59.00	1	$58.70	$117.70

016-283-06	1017	3	1	$59.00	1	$58.70	$59.00
016-283-07	1018	3	1	$59.00	1	$58.70	$117.70
016-283-08	1019	3	1	$59.00	1	$58.70	$117.70
016-283-09	1020	3	1	$59.00	1	$58.70	$59.00
016-283-10	1021	3	1	$59.00	1	$58.70	$117.70
016-283-11	1022	3	1	$59.00	1	$58.70	$117.70
016-291-06	1023	7	1	$59.00	0	$0.00	$117.70
016-291-07	1024	7	1	$59.00	1	$58.70	$59.00
016-291-08	1025	7	1	$59.00	1	$58.70	$117.70
016-291-09	1026	7	1	$59.00	1	$58.70	$117.70
016-291-10	1027	7	1	$59.00	1	$58.70	$117.70
016-291-11	1028	7	1	$59.00	1	$58.70	$117.70
016-291-12	1029	7	1	$59.00	1	$58.70	$117.70
016-291-13	1030	7	1	$59.00	0	$0.00	$117.70
016-291-14	1031	7	1	$59.00	1	$58.70	$117.70
016-291-16	1032	7	1	$59.00	1	$58.70	$117.70
016-291-17	1033	7	1	$59.00	1	$58.70	$117.70
016-291-18	1034	7	1	$59.00	1	$58.70	$117.70
016-291-19	1035	7	1	$59.00	1	$58.70	$117.70
016-291-20	1036	7	1	$59.00	1	$58.70	$117.70
016-291-21	1037	7	1	$59.00	0	$0.00	$59.00
016-291-22	1038	7	1	$59.00	1	$58.70	$117.70
016-291-23	1039	7	1	$59.00	1	$58.70	$117.70
016-291-24	1040	7	1	$59.00	1	$58.70	$117.70
016-291-25	1041	7	1	$59.00	0	$0.00	$117.70
016-291-29	1042	7	1	$59.00	1	$58.70	$117.70
016-291-40	1043	7	1	$59.00	1	$58.70	$117.70
016-291-41	1044	7	1	$59.00	0	$0.00	$117.70
016-291-43	1045	7	1	$59.00	1	$58.70	$117.70
016-291-52	1047	7	1	$59.00	1	$58.70	$117.70
016-291-54	1048	7	1	$59.00	0	$0.00	$117.70
016-301-01	1049	6	1	$59.00	1	$58.70	$117.70
016-301-02	1050	6	1	$59.00	1	$58.70	$117.70
016-301-03	1051	6	1	$59.00	1	$58.70	$117.70
016-301-04	1052	6	1	$59.00	1	$58.70	$117.70

016-301-05	1053	6	1	$59.00	1	$58.70	$117.70
016-301-06	1054	6	1	$59.00	1	$58.70	$117.70
016-301-07	1055	6	1	$59.00	1	$58.70	$117.70
016-301-08	1056	6	1	$59.00	1	$58.70	$117.70
016-301-09	1057	6	1	$59.00	0	$0.00	$117.70
016-301-10	1058	6	1	$59.00	1	$58.70	$59.00
016-301-11	1059	6	1	$59.00	1	$58.70	$117.70
016-301-12	1060	6	1	$59.00	1	$58.70	$117.70
016-301-13	1061	6	1	$59.00	1	$58.70	$117.70
016-301-14	1062	6	1	$59.00	1	$58.70	$117.70
016-301-15	1063	6	1	$59.00	1	$58.70	$117.70
016-301-16	1064	6	1	$59.00	1	$58.70	$117.70
016-301-17	1065	6	1	$59.00	0	$0.00	$117.70
016-301-19	1067	6	1	$59.00	0	$0.00	$117.70
016-301-22	1069	6	1	$59.00	1	$58.70	$4,943.36
016-302-01	1071	6	1	$59.00	1	$58.70	$117.70
016-302-02	1072	6	1	$59.00	1	$58.70	$117.70
016-302-03	1073	6	1	$59.00	1	$58.70	$59.00
016-302-05	1075	6	1	$59.00	1	$58.70	$117.70
016-302-07	1077	6	1	$59.00	1	$58.70	$59.00
016-302-08	1078	6	1	$59.00	1	$58.70	$117.70
016-302-09	1079	6	1	$59.00	1	$58.70	$117.70
016-302-10	1080	6	1	$59.00	1	$58.70	$59.00
016-302-31	1082M	6	1	$59.00	1	$58.70	$117.70
016-302-14	1084	6	1	$59.00	1	$58.70	$117.70
016-302-15	1085	6	1	$59.00	1	$58.70	$117.70
016-302-20	1086	6	1	$59.00	0	$0.00	$117.70
016-302-21	1087	6	1	$59.00	1	$58.70	$117.70
016-302-32	1088M	6	1	$59.00	1	$58.70	$117.70
016-302-24	1090	6	1	$59.00	1	$58.70	$117.70
016-302-27	1093	6	1	$59.00	1	$58.70	$117.70
016-302-29	1095	6	1	$59.00	1	$58.70	$59.00
016-302-30	1096	6	1	$59.00	1	$58.70	$117.70
016-310-01	1097	7	1	$59.00	1	$58.70	$117.70
016-310-02	1098	7	1	$59.00	1	$58.70	$117.70

016-310-03	1099	7	1	$59.00	0	$0.00	$117.70
016-310-04	1100	7	1	$59.00	1	$58.70	$117.70
016-310-05	1101	7	1	$59.00	1	$58.70	$117.70
016-310-06	1102	7	1	$59.00	1	$58.70	$117.70
016-310-07	1103	7	1	$59.00	1	$58.70	$59.00
016-310-08	1104	7	1	$59.00	1	$58.70	$117.70
016-310-09	1105	7	1	$59.00	1	$58.70	$117.70
016-310-10	1106	7	1	$59.00	1	$58.70	$117.70
016-310-11	1107	7	1	$59.00	1	$58.70	$117.70
016-310-12	1108	7	1	$59.00	1	$58.70	$117.70
016-310-13	1109	7	1	$59.00	1	$58.70	$117.70
016-310-14	1110	7	1	$59.00	1	$58.70	$117.70
016-310-15	1111	7	1	$59.00	0	$0.00	$59.00
016-310-18	1112	7	1	$59.00	1	$58.70	$117.70
016-310-19	1113	7	1	$59.00	1	$58.70	$117.70
016-310-20	1114	7	1	$59.00	0	$0.00	$117.70
016-310-33	1124	7	1	$59.00	1	$58.70	$117.70
016-310-34	1125	7	1	$59.00	1	$58.70	$117.70
016-321-01	1126	13	1	$59.00	1	$58.70	$117.70
016-321-02	1127	13	1	$59.00	0	$0.00	$117.70
016-321-03	1128	13	1	$59.00	1	$58.70	$117.70
016-321-04	1129	10	1	$59.00	1	$58.70	$117.70
016-321-05	1130	10	1	$59.00	1	$58.70	$117.70
016-321-06	1131	10	1	$59.00	1	$58.70	$117.70
016-321-07	1132	13	1	$59.00	1	$58.70	$117.70
016-321-08	1133	13	1	$59.00	1	$58.70	$117.70
016-321-09	1134	10	1	$59.00	1	$58.70	$117.70
016-321-10	1135	10	1	$59.00	1	$58.70	$117.70
016-322-01	1136	13	1	$59.00	1	$58.70	$117.70
016-322-02	1137	13	1	$59.00	1	$58.70	$117.70
016-322-03	1138	13	1	$59.00	1	$58.70	$117.70
016-322-04	1139	13	1	$59.00	1	$58.70	$117.70
016-322-05	1140	13	1	$59.00	0	$0.00	$117.70
016-322-06	1141	13	1	$59.00	1	$58.70	$117.70
016-322-07	1142	13	1	$59.00	1	$58.70	$117.70

016-330-01	1143	11	1	$59.00	1	$58.70	$117.70
016-330-02	1144	11	1	$59.00	1	$58.70	$117.70
016-330-03	1145	11	1	$59.00	1	$58.70	$117.70
016-330-04	1146	11	1	$59.00	1	$58.70	$117.70
016-330-05	1147	11	1	$59.00	1	$58.70	$117.70
016-330-06	1148	10	1	$59.00	1	$58.70	$117.70
016-330-07	1149	10	1	$59.00	1	$58.70	$117.70
016-330-08	1150	10	1	$59.00	1	$58.70	$117.70
016-330-10	1151	10	1	$59.00	1	$58.70	$117.70
016-330-11	1152	10	1	$59.00	1	$58.70	$117.70
016-330-12	1153	11	1	$59.00	1	$58.70	$117.70
016-330-13	1154	11	1	$59.00	1	$58.70	$117.70
016-330-14	1155	11	1	$59.00	1	$58.70	$117.70
017-181-09	1158	3	1	$59.00	1	$58.70	$117.70
017-181-10	1159	3	1	$59.00	1	$58.70	$59.00
017-181-11	1160	3	1	$59.00	1	$58.70	$117.70
017-181-12	1161	3	1	$59.00	1	$58.70	$117.70
017-181-16	1162	3	1	$59.00	1	$58.70	$117.70
017-181-34	1163	3	1	$59.00	0	$0.00	$59.00
017-181-35	1164	3	1	$59.00	1	$58.70	$117.70
017-181-46	1165M	3	1	$59.00	1	$58.70	$117.70
017-181-45	1166M	3	1	$59.00	1	$58.70	$117.70
017-181-40	1168	3	1	$59.00	1	$58.70	$117.70
017-181-41	1169	3	1	$59.00	1	$58.70	$117.70
017-181-42	1170	3	1	$59.00	1	$58.70	$117.70
017-181-44	1172	3	1	$59.00	1	$58.70	$117.70
184-010-15	1174	18	2.25	$132.75	2.25	$132.08	$117.70
184-010-16	1175	18	1	$59.00	1	$58.70	$117.70
184-010-51	1178	18	7.51	$443.10	7.51	$440.84	$59.00
184-010-52	1179	18	42	$2,477.95	42	$2,465.40	$117.70
184-020-06	1184	21	1	$59.00	1	$58.70	$117.70
184-020-07	1185	19	1	$59.00	1	$58.70	$117.70
184-030-01	1186	19	1	$59.00	1	$58.70	$117.70
184-030-04	1187	19	1	$59.00	0	$0.00	$117.70
184-041-01	1191	21	1	$59.00	1	$58.70	$117.70

184-041-02	1192	21	1	$59.00	1	$58.70	$117.70
184-041-03	1193	21	1	$59.00	1	$58.70	$117.70
184-041-04	1194	21	1	$59.00	0	$0.00	$117.70
184-041-05	1195	21	1	$59.00	1	$58.70	$117.70
184-041-06	1196	21	1	$59.00	1	$58.70	$117.70
184-041-07	1197	21	1	$59.00	0	$0.00	$117.70
184-041-08	1198	21	1	$59.00	1	$58.70	$117.70
184-041-09	1199	21	1	$59.00	1	$58.70	$117.70
184-041-12	1200	21	1	$59.00	1	$58.70	$117.70
184-041-13	1201	21	1	$59.00	1	$58.70	$59.00
184-041-14	1202	21	1	$59.00	1	$58.70	$117.70
184-041-15	1203	21	1	$59.00	1	$58.70	$117.70
184-041-16	1204	21	1	$59.00	1	$58.70	$117.70
184-041-17	1205	16	1	$59.00	1	$58.70	$117.70
184-041-18	1206	16	1	$59.00	1	$58.70	$117.70
184-041-20	1207	21	1	$59.00	1	$58.70	$117.70
184-041-21	1208	21	1	$59.00	1	$58.70	$117.70
184-042-01	1209	21	1	$59.00	0	$0.00	$117.70
184-043-01	1214	21	1	$59.00	0	$0.00	$117.70
184-043-02	1215	21	1	$59.00	1	$58.70	$117.70
184-043-03	1216	21	1	$59.00	1	$58.70	$117.70
184-043-04	1217	21	1	$59.00	1	$58.70	$117.70
184-043-18	1219M	#N/A	1	$59.00	1	$58.70	$117.70
184-043-07	1220	21	1	$59.00	1	$58.70	$117.70
184-043-08	1221	21	1	$59.00	1	$58.70	$59.00
184-043-09	1222	21	1	$59.00	1	$58.70	$117.70
184-043-10	1223	21	1	$59.00	0	$0.00	$117.70
184-043-11	1224	21	1	$59.00	1	$58.70	$117.70
184-043-12	1225	21	1	$59.00	1	$58.70	$59.00
184-043-13	1226	21	1	$59.00	1	$58.70	$117.70
184-043-16	1228	21	1	$59.00	1	$58.70	$117.70
184-051-01	1230	21	1	$59.00	1	$58.70	$117.70
184-051-02	1231	21	1	$59.00	1	$58.70	$117.70
184-051-03	1232	21	1	$59.00	1	$58.70	$117.70
184-051-04	1233	21	1	$59.00	0	$0.00	$117.70

184-051-05	1234	21	1	$59.00	1	$58.70	$117.70
184-051-06	1235	21	1	$59.00	1	$58.70	$117.70
184-051-07	1236	21	1	$59.00	1	$58.70	$117.70
184-052-01	1237	21	1	$59.00	1	$58.70	$117.70
184-052-02	1238	21	1	$59.00	1	$58.70	$117.70
184-052-03	1239	21	1	$59.00	0	$0.00	$117.70
184-052-04	1240	21	1	$59.00	1	$58.70	$117.70
184-052-05	1241	21	1	$59.00	1	$58.70	$59.00
184-052-06	1242	21	1	$59.00	1	$58.70	$117.70
184-052-07	1243	21	1	$59.00	1	$58.70	$117.70
184-121-01	1244	20	1	$59.00	1	$58.70	$59.00
184-121-02	1245	20	1	$59.00	1	$58.70	$59.00
184-121-03	1246	23	1	$59.00	1	$58.70	$59.00
184-121-04	1247	23	1	$59.00	1	$58.70	$117.70
184-121-05	1248	23	1	$59.00	1	$58.70	$117.70
184-121-06	1249	23	1	$59.00	1	$58.70	$117.70
184-121-07	1250	23	1	$59.00	1	$58.70	$59.00
184-131-01	1251	20	1	$59.00	1	$58.70	$117.70
184-131-02	1252	20	1	$59.00	1	$58.70	$117.70
184-131-03	1253	20	1	$59.00	1	$58.70	$117.70
184-131-04	1254	20	1	$59.00	1	$58.70	$59.00
184-131-05	1255	20	1	$59.00	1	$58.70	$117.70
184-131-06	1256	20	1	$59.00	1	$58.70	$117.70
184-131-07	1257	20	1	$59.00	1	$58.70	$117.70
184-131-08	1258	20	1	$59.00	1	$58.70	$117.70
184-132-09	1264	20	1	$59.00	1	$58.70	$117.70
184-132-10	1265	20	1	$59.00	1	$58.70	$117.70
184-132-11	1266	20	1	$59.00	1	$58.70	$117.70
184-132-12	1267	20	1	$59.00	1	$58.70	$59.00
184-132-13	1268	20	1	$59.00	1	$58.70	$117.70
184-132-14	1269	20	1	$59.00	1	$58.70	$117.70
184-132-15	1270	20	1	$59.00	1	$58.70	$117.70
184-132-16	1271	20	1	$59.00	1	$58.70	$117.70
184-132-17	1272	20	1	$59.00	1	$58.70	$117.70
184-132-18	1273	20	1	$59.00	1	$58.70	$117.70

184-132-19	1274	20	1	$59.00	1	$58.70	$117.70
184-132-20	1275	20	1	$59.00	1	$58.70	$117.70
184-132-21	1276	20	1	$59.00	1	$58.70	$117.70
184-132-22	1277	20	1	$59.00	1	$58.70	$117.70
184-132-23	1278	20	1	$59.00	1	$58.70	$117.70
184-132-24	1279	20	1	$59.00	1	$58.70	$59.00
184-132-25	1280	20	1	$59.00	1	$58.70	$117.70
184-132-26	1281	20	1	$59.00	1	$58.70	$117.70
184-132-27	1282	20	1	$59.00	1	$58.70	$117.70
184-132-28	1283	20	1	$59.00	1	$58.70	$117.70
184-133-01	1284	20	1	$59.00	1	$58.70	$117.70
184-133-02	1285	20	1	$59.00	1	$58.70	$117.70
184-133-03	1286	20	1	$59.00	0	$0.00	$117.70
184-133-05	1288	20	1	$59.00	1	$58.70	$117.70
184-133-06	1289	20	1	$59.00	1	$58.70	$117.70
184-141-01	1290	23	1	$59.00	1	$58.70	$117.70
184-141-02	1291	23	1	$59.00	0	$0.00	$117.70
184-141-03	1292	23	1	$59.00	1	$58.70	$117.70
184-141-04	1293	23	1	$59.00	1	$58.70	$117.70
184-141-05	1294	23	1	$59.00	1	$58.70	$117.70
184-141-06	1295	23	1	$59.00	1	$58.70	$117.70
184-141-07	1296	23	1	$59.00	1	$58.70	$117.70
184-141-08	1297	20	1	$59.00	1	$58.70	$117.70
184-141-09	1298	20	1	$59.00	1	$58.70	$59.00
184-142-01	1299	23	1	$59.00	1	$58.70	$117.70
184-142-02	1300	23	1	$59.00	1	$58.70	$117.70
184-142-03	1301	23	1	$59.00	1	$58.70	$117.70
184-142-04	1302	23	1	$59.00	1	$58.70	$117.70
184-142-05	1303	23	1	$59.00	1	$58.70	$117.70
184-142-06	1304	23	1	$59.00	0	$0.00	$117.70
184-142-07	1305	23	1	$59.00	1	$58.70	$117.70
184-142-08	1306	23	1	$59.00	1	$58.70	$117.70
184-142-09	1307	23	1	$59.00	1	$58.70	$117.70
184-142-10	1308	23	1	$59.00	1	$58.70	$117.70
184-142-11	1309	23	1	$59.00	1	$58.70	$117.70

184-142-12	1310	23	1	$59.00	1	$58.70	$117.70
184-142-13	1311	23	1	$59.00	1	$58.70	$117.70
184-142-14	1312	23	1	$59.00	1	$58.70	$117.70
184-142-15	1313	23	1	$59.00	1	$58.70	$117.70
184-142-16	1314	23	1	$59.00	1	$58.70	$117.70
184-142-17	1315	23	1	$59.00	1	$58.70	$117.70
184-142-18	1316	23	1	$59.00	1	$58.70	$117.70
184-142-19	1317	23	1	$59.00	1	$58.70	$117.70
184-142-20	1318	23	1	$59.00	1	$58.70	$117.70
184-142-21	1319	20	1	$59.00	1	$58.70	$117.70
184-142-22	1320	23	1	$59.00	1	$58.70	$117.70
184-142-23	1321	23	1	$59.00	1	$58.70	$117.70
184-142-24	1322	23	1	$59.00	1	$58.70	$117.70
184-142-25	1323	23	1	$59.00	1	$58.70	$117.70
184-142-26	1324	23	1	$59.00	1	$58.70	$117.70
184-142-27	1325	23	1	$59.00	1	$58.70	$117.70
184-142-28	1326	23	1	$59.00	1	$58.70	$117.70
184-142-29	1327	23	1	$59.00	0	$0.00	$117.70
184-142-30	1328	23	1	$59.00	1	$58.70	$117.70
184-142-31	1329	23	1	$59.00	1	$58.70	$117.70
184-142-32	1330	23	1	$59.00	1	$58.70	$117.70
184-142-33	1331	23	1	$59.00	1	$58.70	$117.70
184-143-02	1333	23	1	$59.00	1	$58.70	$117.70
184-143-03	1334	23	1	$59.00	1	$58.70	$117.70
184-143-04	1335	23	1	$59.00	1	$58.70	$117.70
184-143-07	1336M	#N/A	1	$59.00	1	$58.70	$117.70
184-144-01	1338	23	1	$59.00	1	$58.70	$59.00
184-144-03	1339	23	1	$59.00	1	$58.70	$117.70
184-144-04	1340	23	1	$59.00	1	$58.70	$117.70
184-144-12	1341M	23	1	$59.00	1	$58.70	$117.70
184-144-06	1342	23	1	$59.00	1	$58.70	$117.70
184-144-11	1346	23	1	$59.00	1	$58.70	$117.70
184-151-01	1347	23	1	$59.00	1	$58.70	$117.70
184-151-02	1348	23	1	$59.00	1	$58.70	$117.70
184-151-03	1349	23	1	$59.00	1	$58.70	$117.70

184-151-04	1350	23	1	$59.00	1	$58.70	$117.70
184-151-05	1351	23	1	$59.00	1	$58.70	$117.70
184-151-06	1352	23	1	$59.00	0	$0.00	$117.70
184-151-07	1353	23	1	$59.00	1	$58.70	$117.70
184-151-08	1354	21	1	$59.00	1	$58.70	$117.70
184-151-09	1355	21	1	$59.00	1	$58.70	$117.70
184-151-10	1356	21	1	$59.00	0	$0.00	$117.70
184-151-11	1357	21	1	$59.00	1	$58.70	$117.70
184-151-12	1358	21	1	$59.00	1	$58.70	$117.70
184-151-13	1359	21	1	$59.00	1	$58.70	$59.00
184-151-14	1360	21	1	$59.00	1	$58.70	$117.70
184-151-15	1361	21	1	$59.00	1	$58.70	$117.70
184-151-16	1362	21	1	$59.00	1	$58.70	$117.70
184-151-17	1363	21	1	$59.00	1	$58.70	$117.70
184-151-18	1364	21	1	$59.00	1	$58.70	$117.70
184-151-19	1365	21	1	$59.00	1	$58.70	$117.70
184-151-22	1366	21	1	$59.00	1	$58.70	$117.70
184-151-23	1367	21	1	$59.00	1	$58.70	$117.70
184-151-24	1368	21	1	$59.00	1	$58.70	$117.70
184-151-26	1369	21	1	$59.00	1	$58.70	$117.70
184-151-27	1370	21	1	$59.00	1	$58.70	$117.70
184-152-01	1371	21	1	$59.00	0	$0.00	$117.70
184-152-02	1372	21	1	$59.00	1	$58.70	$117.70
184-152-03	1373	21	1	$59.00	1	$58.70	$117.70
184-152-04	1374	21	1	$59.00	0	$0.00	$59.00
184-152-05	1375	21	1	$59.00	0	$0.00	$117.70
184-152-06	1376	21	1	$59.00	0	$0.00	$117.70
184-152-07	1377	21	1	$59.00	1	$58.70	$117.70
184-152-08	1378	21	1	$59.00	1	$58.70	$117.70
184-152-09	1379	21	1	$59.00	1	$58.70	$117.70
184-152-10	1380	21	1	$59.00	0	$0.00	$117.70
184-152-11	1381	21	1	$59.00	1	$58.70	$117.70
184-152-13	1382	21	1	$59.00	1	$58.70	$59.00
184-152-15	1383	21	1	$59.00	1	$58.70	$117.70
184-152-16	1384	23	1	$59.00	0	$0.00	$117.70

184-152-38	1385M	#N/A	1	$59.00	1	$58.70	$117.70
184-152-37	1386M	#N/A	1	$59.00	1	$58.70	$59.00
184-152-21	1387	23	1	$59.00	1	$58.70	$117.70
184-152-22	1388	23	1	$59.00	1	$58.70	$117.70
184-152-33	1395	21	1	$59.00	1	$58.70	$117.70
184-152-34	1396	23	1	$59.00	0	$0.00	$117.70
184-152-35	1397	23	1	$59.00	1	$58.70	$117.70
184-152-36	1398	21	1	$59.00	1	$58.70	$117.70
184-161-01	1399	21	1	$59.00	1	$58.70	$117.70
184-161-02	1400	21	1	$59.00	1	$58.70	$117.70
184-161-03	1401	21	1	$59.00	1	$58.70	$117.70
184-161-04	1402	21	1	$59.00	1	$58.70	$117.70
184-161-05	1403	21	1	$59.00	0	$0.00	$117.70
184-161-06	1404	21	1	$59.00	1	$58.70	$117.70
184-161-07	1405	21	1	$59.00	1	$58.70	$117.70
184-161-08	1406	21	1	$59.00	1	$58.70	$59.00
184-161-09	1407	21	1	$59.00	1	$58.70	$117.70
184-161-10	1408	21	1	$59.00	1	$58.70	$59.00
184-161-11	1409	21	1	$59.00	1	$58.70	$117.70
184-161-12	1410	21	1	$59.00	1	$58.70	$117.70
184-162-01	1411	21	1	$59.00	1	$58.70	$117.70
184-162-02	1412	21	1	$59.00	1	$58.70	$117.70
184-162-03	1413	21	1	$59.00	1	$58.70	$59.00
184-162-04	1414	21	1	$59.00	1	$58.70	$117.70
184-162-05	1415	21	1	$59.00	0	$0.00	$117.70
184-162-06	1416	21	1	$59.00	1	$58.70	$117.70
184-162-07	1417	21	1	$59.00	1	$58.70	$117.70
184-162-08	1418	21	1	$59.00	1	$58.70	$117.70
184-162-09	1419	21	1	$59.00	1	$58.70	$117.70
184-162-10	1420	21	1	$59.00	1	$58.70	$117.70
184-162-11	1421	21	1	$59.00	1	$58.70	$117.70
184-162-12	1422	21	1	$59.00	1	$58.70	$117.70
184-162-13	1423	21	1	$59.00	1	$58.70	$117.70
184-162-14	1424	21	1	$59.00	1	$58.70	$117.70
184-162-15	1425	21	1	$59.00	1	$58.70	$117.70

184-162-16	1426	21	1	$59.00	1	$58.70	$117.70
184-162-17	1427	21	1	$59.00	1	$58.70	$117.70
184-162-18	1428	21	1	$59.00	1	$58.70	$1,209.50
184-162-19	1429	21	1	$59.00	1	$58.70	$117.70
184-162-20	1430	21	1	$59.00	1	$58.70	$117.70
184-162-21	1431	21	1	$59.00	1	$58.70	$117.70
184-163-01	1432	21	1	$59.00	1	$58.70	$117.70
184-163-02	1433	21	1	$59.00	1	$58.70	$117.70
184-163-03	1434	21	1	$59.00	0	$0.00	$117.70
184-163-04	1435	21	1	$59.00	1	$58.70	$117.70
184-163-05	1436	21	1	$59.00	1	$58.70	$117.70
184-163-06	1437	21	1	$59.00	1	$58.70	$117.70
184-163-07	1438	21	1	$59.00	1	$58.70	$117.70
184-163-08	1439	21	1	$59.00	1	$58.70	$117.70
184-163-09	1440	21	1	$59.00	1	$58.70	$117.70
184-163-10	1441	21	1	$59.00	1	$58.70	$117.70
184-163-11	1442	21	1	$59.00	1	$58.70	$117.70
184-163-12	1443	21	1	$59.00	1	$58.70	$59.00
184-163-13	1444	21	1	$59.00	1	$58.70	$117.70
184-163-14	1445	21	1	$59.00	1	$58.70	$117.70
184-164-02	1446	21	1	$59.00	1	$58.70	$117.70
184-164-03	1447	21	1	$59.00	1	$58.70	$117.70
184-164-04	1448	21	1	$59.00	1	$58.70	$117.70
184-164-10	1449	21	1	$59.00	1	$58.70	$117.70
184-171-01	1451	23	1	$59.00	1	$58.70	$117.70
184-171-02	1452	23	1	$59.00	1	$58.70	$117.70
184-171-03	1453	23	1	$59.00	1	$58.70	$117.70
184-171-04	1454	23	1	$59.00	1	$58.70	$117.70
184-171-05	1455	23	1	$59.00	1	$58.70	$117.70
184-171-06	1456	23	1	$59.00	1	$58.70	$117.70
184-171-07	1457	23	1	$59.00	1	$58.70	$117.70
184-171-08	1458	23	1	$59.00	1	$58.70	$117.70
184-171-09	1459	23	1	$59.00	1	$58.70	$117.70
184-171-11	1461	23	1	$59.00	1	$58.70	$117.70
184-171-12	1462	23	1	$59.00	1	$58.70	$117.70

184-171-13	1463	23	1	$59.00	1	$58.70	$117.70
184-171-14	1464	23	1	$59.00	1	$58.70	$117.70
184-171-15	1465	23	1	$59.00	1	$58.70	$117.70
184-171-16	1466	23	1	$59.00	1	$58.70	$117.70
184-171-17	1467	21	1	$59.00	1	$58.70	$117.70
184-171-18	1468	21	1	$59.00	1	$58.70	$117.70
184-172-01	1469	21	1	$59.00	1	$58.70	$117.70
184-172-02	1470	21	1	$59.00	0	$0.00	$59.00
184-172-03	1471	21	1	$59.00	1	$58.70	$117.70
184-172-04	1472	21	1	$59.00	1	$58.70	$117.70
184-172-05	1473	21	1	$59.00	1	$58.70	$117.70
184-172-06	1474	21	1	$59.00	1	$58.70	$117.70
184-172-07	1475	21	1	$59.00	0	$0.00	$117.70
184-172-08	1476	21	1	$59.00	1	$58.70	$59.00
184-172-09	1477	21	1	$59.00	1	$58.70	$117.70
184-172-10	1478	21	1	$59.00	1	$58.70	$117.70
184-172-11	1479	21	1	$59.00	1	$58.70	$117.70
184-172-12	1480	21	1	$59.00	1	$58.70	$117.70
184-172-13	1481	21	1	$59.00	1	$58.70	$117.70
184-172-14	1482	21	1	$59.00	1	$58.70	$117.70
184-172-15	1483	21	1	$59.00	1	$58.70	$117.70
184-172-16	1484	21	1	$59.00	1	$58.70	$117.70
184-172-17	1485	21	1	$59.00	1	$58.70	$117.70
184-172-18	1486	21	1	$59.00	1	$58.70	$117.70
184-172-19	1487	21	1	$59.00	1	$58.70	$117.70
184-172-22	1488	23	1	$59.00	1	$58.70	$117.70
184-172-23	1489	23	1	$59.00	1	$58.70	$117.70
184-172-24	1490	23	1	$59.00	1	$58.70	$117.70
184-172-25	1491	23	1	$59.00	1	$58.70	$117.70
184-172-26	1492	23	1	$59.00	1	$58.70	$117.70
184-172-27	1493	23	1	$59.00	1	$58.70	$117.70
184-172-28	1494	23	1	$59.00	1	$58.70	$117.70
184-172-29	1495	23	1	$59.00	0	$0.00	$59.00
184-172-30	1496	23	1	$59.00	1	$58.70	$117.70
184-172-31	1497	23	1	$59.00	1	$58.70	$117.70

184-172-32	1498	23	1	$59.00	1	$58.70	$117.70
184-172-33	1499	23	1	$59.00	1	$58.70	$59.00
184-172-34	1500	23	1	$59.00	1	$58.70	$117.70
184-172-35	1501	23	1	$59.00	1	$58.70	$117.70
184-180-01	1502	20	1	$59.00	1	$58.70	$117.70
184-180-02	1503	20	1	$59.00	1	$58.70	$117.70
184-180-03	1504	20	1	$59.00	1	$58.70	$117.70
184-180-04	1505	20	1	$59.00	1	$58.70	$117.70
184-180-05	1506	20	1	$59.00	1	$58.70	$117.70
184-180-06	1507	20	1	$59.00	1	$58.70	$117.70
184-180-07	1508	20	1	$59.00	1	$58.70	$117.70
184-180-08	1509	20	1	$59.00	1	$58.70	$117.70
184-180-09	1510	20	1	$59.00	0	$0.00	$117.70
184-180-10	1511	20	1	$59.00	1	$58.70	$117.70
184-180-11	1512	20	1	$59.00	1	$58.70	$117.70
184-180-12	1513	20	1	$59.00	1	$58.70	$117.70
184-180-13	1514	20	1	$59.00	1	$58.70	$117.70
184-180-14	1515	20	1	$59.00	1	$58.70	$59.00
184-190-01	1516	20	1	$59.00	1	$58.70	$59.00
184-190-02	1517	20	1	$59.00	1	$58.70	$117.70
184-190-03	1518	20	1	$59.00	0	$0.00	$117.70
184-190-04	1519	20	1	$59.00	1	$58.70	$117.70
184-190-05	1520	20	1	$59.00	1	$58.70	$117.70
184-190-06	1521	20	1	$59.00	1	$58.70	$117.70
184-190-07	1522	20	1	$59.00	0	$0.00	$117.70
184-190-08	1523	20	1	$59.00	1	$58.70	$117.70
184-190-09	1524	20	1	$59.00	1	$58.70	$117.70
184-190-10	1525	20	1	$59.00	1	$58.70	$117.70
184-190-11	1526	20	1	$59.00	1	$58.70	$117.70
184-190-12	1527	20	1	$59.00	1	$58.70	$117.70
184-190-13	1528	20	1	$59.00	1	$58.70	$117.70
184-190-14	1529	20	1	$59.00	1	$58.70	$117.70
184-190-15	1530	20	1	$59.00	1	$58.70	$59.00
184-190-16	1531	20	1	$59.00	1	$58.70	$117.70
184-200-01	1532	20	1	$59.00	1	$58.70	$117.70

184-200-02	1533	20	1	$59.00	1	$58.70	$117.70
184-200-03	1534	20	1	$59.00	1	$58.70	$117.70
184-200-04	1535	20	1	$59.00	1	$58.70	$117.70
184-200-05	1536	20	1	$59.00	1	$58.70	$117.70
184-200-06	1537	20	1	$59.00	1	$58.70	$117.70
184-200-07	1538	20	1	$59.00	1	$58.70	$117.70
184-200-08	1539	20	1	$59.00	1	$58.70	$117.70
184-200-09	1540	20	1	$59.00	0	$0.00	$117.70
184-200-10	1541	20	1	$59.00	1	$58.70	$117.70
184-200-11	1542	20	1	$59.00	0	$0.00	$117.70
184-200-12	1543	20	1	$59.00	1	$58.70	$117.70
184-200-13	1544	20	1	$59.00	1	$58.70	$117.70
184-200-14	1545	20	1	$59.00	1	$58.70	$117.70
184-200-15	1546	20	1	$59.00	1	$58.70	$117.70
184-200-16	1547	20	1	$59.00	0	$0.00	$117.70
184-200-17	1548	20	1	$59.00	1	$58.70	$117.70
184-200-18	1549	20	1	$59.00	1	$58.70	$117.70
184-200-19	1550	20	1	$59.00	1	$58.70	$117.70
184-200-20	1551	20	1	$59.00	1	$58.70	$117.70
184-200-21	1552	20	1	$59.00	1	$58.70	$117.70
184-200-22	1553	20	1	$59.00	1	$58.70	$117.70
184-200-23	1554	20	1	$59.00	1	$58.70	$117.70
184-200-24	1555	20	1	$59.00	1	$58.70	$117.70
184-200-25	1556	20	1	$59.00	1	$58.70	$117.70
184-200-26	1557	20	1	$59.00	1	$58.70	$59.00
184-200-27	1558	20	1	$59.00	1	$58.70	$117.70
184-200-28	1559	20	1	$59.00	1	$58.70	$117.70
184-200-29	1560	20	1	$59.00	1	$58.70	$117.70
184-200-30	1561	20	1	$59.00	1	$58.70	$117.70
184-210-01	1563	19	20.5	$1,209.49	0	$0.00	$117.70
184-220-01	1564	20	1	$59.00	1	$58.70	$117.70
184-220-02	1565	20	1	$59.00	1	$58.70	$117.70
184-220-03	1566	20	1	$59.00	1	$58.70	$117.70
184-220-04	1567	20	1	$59.00	1	$58.70	$124.18
184-220-05	1568	20	1	$59.00	1	$58.70	$117.70

184-220-06	1569	20	1	$59.00	1	$58.70	$117.70
184-220-07	1570	20	1	$59.00	1	$58.70	$117.70
184-220-08	1571	20	1	$59.00	1	$58.70	$117.70
184-220-09	1572	20	1	$59.00	1	$58.70	$117.70
184-220-10	1573	20	1	$59.00	1	$58.70	$117.70
184-220-11	1574	20	1	$59.00	1	$58.70	$117.70
184-220-12	1575	20	1	$59.00	1	$58.70	$117.70
184-220-13	1576	20	1	$59.00	1	$58.70	$117.70
184-220-14	1577	20	1	$59.00	1	$58.70	$117.70
184-220-15	1578	20	1	$59.00	0	$0.00	$117.70
184-220-16	1579	20	1	$59.00	1	$58.70	$117.70
184-220-17	1580	20	1	$59.00	1	$58.70	$117.70
184-220-18	1581	20	1	$59.00	1	$58.70	$117.70
184-220-19	1582	20	1	$59.00	1	$58.70	$117.70
184-220-20	1583	20	1	$59.00	1	$58.70	$117.70
184-220-21	1584	20	1	$59.00	1	$58.70	$59.00
184-220-22	1585	20	1	$59.00	1	$58.70	$59.00
184-220-23	1586	20	1	$59.00	1	$58.70	$117.70
184-220-24	1587	20	1	$59.00	1	$58.70	$117.70
184-220-25	1588	20	1	$59.00	1	$58.70	$117.70
184-220-26	1589	20	1	$59.00	1	$58.70	$117.70
184-220-27	1590	20	1	$59.00	1	$58.70	$117.70
184-220-28	1591	20	1	$59.00	1	$58.70	$117.70
184-220-29	1592	20	1	$59.00	1	$58.70	$117.70
184-220-30	1593	20	1	$59.00	1	$58.70	$117.70
184-220-31	1594	20	1	$59.00	1	$58.70	$944.00
184-220-32	1595	20	1	$59.00	0	$0.00	$5.32
184-220-33	1596	20	1	$59.00	1	$58.70	$178.80
184-220-34	1597	20	1	$59.00	1	$58.70	$117.70
184-220-35	1598	20	1	$59.00	1	$58.70	$117.70
184-220-36	1599	20	1	$59.00	1	$58.70	$117.70
184-220-37	1600	20	1	$59.00	1	$58.70	$117.70
184-220-38	1601	20	1	$59.00	1	$58.70	$59.00
184-220-39	1602	20	1	$59.00	1	$58.70	$117.70
184-220-40	1603	20	1	$59.00	1	$58.70	$117.70

184-220-41	1604	20	1	$59.00	1	$58.70	$117.70
184-220-42	1605	20	1	$59.00	0	$0.00	$59.00
184-220-43	1606	20	1	$59.00	1	$58.70	$117.70
184-220-44	1607	20	1	$59.00	1	$58.70	$117.70
184-220-45	1608	20	1	$59.00	1	$58.70	$117.70
184-220-46	1609	20	1	$59.00	1	$58.70	$117.70
184-220-47	1610	20	1	$59.00	1	$58.70	$117.70
184-220-48	1611	20	1	$59.00	0	$0.00	$117.70
184-220-49	1612	20	1	$59.00	1	$58.70	$117.70
184-220-50	1613	20	1	$59.00	1	$58.70	$117.70
184-220-51	1614	20	1	$59.00	1	$58.70	$117.70
184-220-52	1615	20	1	$59.00	1	$58.70	$117.70
184-230-01	1616	19	1	$59.00	1	$58.70	$117.70
184-230-02	1617	19	1	$59.00	1	$58.70	$117.70
184-230-03	1618	19	1	$59.00	1	$58.70	$117.70
184-230-04	1619	19	1	$59.00	1	$58.70	$59.00
184-230-05	1620	19	1	$59.00	1	$58.70	$117.70
184-230-06	1621	19	1	$59.00	1	$58.70	$117.70
184-230-07	1622	19	1	$59.00	1	$58.70	$117.70
184-230-08	1623	19	1	$59.00	1	$58.70	$117.70
184-230-09	1624	19	1	$59.00	1	$58.70	$117.70
184-230-10	1625	19	1	$59.00	1	$58.70	$117.70
184-230-11	1626	19	1	$59.00	1	$58.70	$117.70
184-230-12	1627	19	1	$59.00	1	$58.70	$117.70
184-230-13	1628	19	1	$59.00	1	$58.70	$117.70
184-230-14	1629	19	1	$59.00	1	$58.70	$117.70
184-230-15	1630	19	1	$59.00	0	$0.00	$117.70
184-240-03	1635	19	1	$59.00	1	$58.70	$117.70
184-240-04	1636	19	1	$59.00	1	$58.70	$117.70
184-240-05	1637	19	1	$59.00	1	$58.70	$117.70
184-240-06	1638	19	1	$59.00	0	$0.00	$117.70
184-240-07	1639	19	1	$59.00	1	$58.70	$117.70
184-240-08	1640	19	1	$59.00	1	$58.70	$117.70
184-240-09	1641	19	1	$59.00	1	$58.70	$117.70
184-240-10	1642	19	1	$59.00	1	$58.70	$117.70

184-240-11	1643	19	1	$59.00	1	$58.70	$117.70
184-240-12	1644	19	1	$59.00	1	$58.70	$117.70
184-240-15	1646	19	1	$59.00	1	$58.70	$117.70
184-250-01	1647	24	1	$59.00	1	$58.70	$117.70
184-250-02	1648	24	1	$59.00	1	$58.70	$117.70
184-250-03	1649	24	1	$59.00	1	$58.70	$117.70
184-250-04	1650	24	1	$59.00	1	$58.70	$117.70
184-250-05	1651	24	1	$59.00	1	$58.70	$117.70
184-250-06	1652	24	1	$59.00	1	$58.70	$117.70
184-250-07	1653	24	1	$59.00	1	$58.70	$117.70
184-250-08	1654	24	1	$59.00	1	$58.70	$117.70
184-250-09	1655	24	1	$59.00	0	$0.00	$117.70
184-250-10	1656	24	1	$59.00	0	$0.00	$117.70
184-250-11	1657	24	1	$59.00	1	$58.70	$117.70
184-250-12	1658	24	1	$59.00	1	$58.70	$117.70
184-250-13	1659	24	1	$59.00	1	$58.70	$117.70
184-250-14	1660	24	1	$59.00	1	$58.70	$59.00
184-250-15	1661	24	1	$59.00	1	$58.70	$117.70
184-250-16	1662	24	1	$59.00	1	$58.70	$117.70
184-250-17	1663	24	1	$59.00	1	$58.70	$117.70
184-250-18	1664	24	1	$59.00	1	$58.70	$59.00
184-250-19	1665	24	1	$59.00	1	$58.70	$117.70
184-250-20	1666	24	1	$59.00	1	$58.70	$117.70
184-250-21	1667	24	1	$59.00	1	$58.70	$117.70
184-250-22	1668	24	1	$59.00	1	$58.70	$117.70
184-250-23	1669	24	1	$59.00	1	$58.70	$59.00
184-250-24	1670	24	1	$59.00	0	$0.00	$59.00
184-250-25	1671	24	1	$59.00	1	$58.70	$117.70
184-250-26	1672	24	1	$59.00	1	$58.70	$117.70
184-250-27	1673	24	1	$59.00	1	$58.70	$117.70
184-250-28	1674	24	1	$59.00	1	$58.70	$117.70
184-250-29	1675	24	1	$59.00	1	$58.70	$117.70
184-250-30	1676	24	1	$59.00	1	$58.70	$117.70
184-250-31	1677	24	1	$59.00	1	$58.70	$59.00
184-250-32	1678	24	1	$59.00	1	$58.70	$117.70

184-250-33	1679	24	1	$59.00	1	$58.70	$117.70
184-250-34	1680	24	1	$59.00	1	$58.70	$117.70
184-250-35	1681	24	1	$59.00	1	$58.70	$117.70
184-250-36	1682	24	1	$59.00	1	$58.70	$117.70
184-250-37	1683	24	1	$59.00	1	$58.70	$59.00
184-250-38	1684	24	1	$59.00	1	$58.70	$38.36
184-250-39	1685	24	1	$59.00	1	$58.70	$13.58
184-250-40	1686	24	1	$59.00	1	$58.70	$8.26
184-250-41	1687	24	1	$59.00	1	$58.70	$117.70
184-250-42	1688	24	1	$59.00	1	$58.70	$117.70
184-250-43	1689	24	1	$59.00	1	$58.70	$117.70
184-250-44	1690	24	1	$59.00	1	$58.70	$117.70
184-250-45	1691	24	1	$59.00	1	$58.70	$117.70
184-250-46	1692	24	1	$59.00	1	$58.70	$117.70
184-250-47	1693	24	1	$59.00	1	$58.70	$59.00
184-250-48	1694	24	1	$59.00	1	$58.70	$59.00
184-250-49	1695	24	1	$59.00	1	$58.70	$117.70
184-250-50	1696	24	1	$59.00	1	$58.70	$117.70
184-250-51	1697	24	1	$59.00	0	$0.00	$117.70
184-250-52	1698	24	1	$59.00	1	$58.70	$59.00
184-250-53	1699	24	1	$59.00	1	$58.70	$117.70
184-250-54	1700	24	1	$59.00	1	$58.70	$117.70
184-250-55	1701	24	1	$59.00	1	$58.70	$117.70
184-250-56	1702	24	1	$59.00	1	$58.70	$117.70
184-250-57	1703	24	1	$59.00	1	$58.70	$117.70
184-250-58	1704	24	1	$59.00	1	$58.70	$117.70
184-250-59	1705	24	1	$59.00	1	$58.70	$117.70
184-250-60	1706	24	1	$59.00	1	$58.70	$117.70
184-260-01	1709	21	1.06	$62.54	1.05	$61.64	$117.70
184-260-02	1710	21	1	$59.00	1	$58.70	$117.70
184-260-04	1711	21	1	$59.00	1	$58.70	$117.70
184-260-05	1712	21	1	$59.00	1	$58.70	$117.70
184-260-06	1713	21	1	$59.00	1	$58.70	$117.70
184-260-07	1714	21	1	$59.00	1	$58.70	$117.70
184-260-08	1715	21	1	$59.00	1	$58.70	$117.70

184-260-10	1717	21	1	$59.00	1	$58.70	$117.70
184-260-11	1718	21	1	$59.00	1	$58.70	$117.70
184-260-13	1720	21	1	$59.00	1	$58.70	$117.70
184-260-14	1721	21	1	$59.00	1	$58.70	$117.70
184-260-15	1722	21	1	$59.00	1	$58.70	$117.70
184-260-16	1723	21	1	$59.00	1	$58.70	$117.70
184-260-17	1724	21	1	$59.00	1	$58.70	$117.70
184-260-19	1725	21	1	$59.00	1	$58.70	$117.70
184-260-20	1726	21	1	$59.00	1	$58.70	$117.70
184-260-21	1727	21	1	$59.00	1	$58.70	$117.70
185-010-11	1732	26	1	$59.00	0	$0.00	$59.00
185-010-12	1733	26	1	$59.00	0	$0.00	$117.70
185-010-13	1734	26	1	$59.00	1	$58.70	$117.70
185-010-14	1735	26	1	$59.00	1	$58.70	$117.70
185-010-15	1736	26	1	$59.00	1	$58.70	$117.70
185-010-16	1737	26	1	$59.00	1	$58.70	$117.70
185-010-17	1738	26	1	$59.00	1	$58.70	$117.70
185-010-18	1739	26	1	$59.00	1	$58.70	$117.70
185-010-19	1740	26	1	$59.00	1	$58.70	$117.70
185-010-20	1741	26	1	$59.00	1	$58.70	$117.70
185-020-02	1742	10	16	$943.99	0	$0.00	$117.70
185-020-03	1743	16	0.09	$5.31	0	$0.00	$117.70
185-020-04	1744	16	3.03	$178.79	0	$0.00	$117.70
185-030-02	1745	16	1	$59.00	1	$58.70	$117.70
185-030-04	1746	16	1	$59.00	1	$58.70	$117.70
185-030-05	1747	16	1	$59.00	1	$58.70	$117.70
185-030-06	1748	17	1	$59.00	1	$58.70	$117.70
185-030-07	1749	17	1	$59.00	0	$0.00	$117.70
185-030-08	1750	16	1	$59.00	1	$58.70	$117.70
185-030-09	1751	17	1	$59.00	1	$58.70	$117.70
185-041-01	1752	15	1	$59.00	1	$58.70	$117.70
185-041-02	1753	15	1	$59.00	0	$0.00	$306.62
185-041-03	1754	15	1	$59.00	1	$58.70	$117.70
185-041-04	1755	15	1	$59.00	1	$58.70	$117.70
185-041-05	1756	15	1	$59.00	1	$58.70	$117.70

185-041-06	1757	15	1	$59.00	1	$58.70	$117.70
185-041-07	1758	15	1	$59.00	1	$58.70	$117.70
185-041-08	1759	15	1	$59.00	1	$58.70	$117.70
185-041-09	1760	15	1	$59.00	1	$58.70	$117.70
185-041-10	1761	15	1	$59.00	1	$58.70	$117.70
185-041-11	1762	15	1	$59.00	1	$58.70	$117.70
185-041-12	1763	15	1	$59.00	1	$58.70	$117.70
185-041-13	1764	15	1	$59.00	1	$58.70	$117.70
185-041-14	1765	15	1	$59.00	1	$58.70	$117.70
185-041-15	1766	15	1	$59.00	1	$58.70	$117.70
185-041-16	1767	15	1	$59.00	0	$0.00	$117.70
185-041-17	1768	15	1	$59.00	1	$58.70	$59.00
185-041-18	1769	15	1	$59.00	1	$58.70	$117.70
185-041-19	1770	15	1	$59.00	1	$58.70	$117.70
185-041-20	1771	15	1	$59.00	1	$58.70	$117.70
185-041-21	1772	15	1	$59.00	1	$58.70	$117.70
185-041-22	1773	15	1	$59.00	1	$58.70	$117.70
185-041-23	1774	15	1	$59.00	1	$58.70	$117.70
185-041-24	1775	15	1	$59.00	1	$58.70	$117.70
185-041-25	1776	15	1	$59.00	1	$58.70	$117.70
185-041-26	1777	15	1	$59.00	1	$58.70	$117.70
185-041-27	1778	15	1	$59.00	1	$58.70	$117.70
185-041-28	1779	15	1	$59.00	1	$58.70	$117.70
185-041-29	1780	15	1	$59.00	1	$58.70	$117.70
185-041-34	1783	15	1	$59.00	0	$0.00	$117.70
185-041-35	1784	15	1	$59.00	1	$58.70	$117.70
185-042-01	1785	15	1	$59.00	1	$58.70	$117.70
185-042-02	1786	15	1	$59.00	1	$58.70	$117.70
185-042-03	1787	15	1	$59.00	1	$58.70	$59.00
185-042-04	1788	15	1	$59.00	1	$58.70	$117.70
185-042-05	1789	15	1	$59.00	1	$58.70	$117.70
185-042-06	1790	15	1	$59.00	1	$58.70	$117.70
185-042-07	1791	15	1	$59.00	1	$58.70	$117.70
185-042-08	1792	15	1	$59.00	1	$58.70	$117.70
185-042-09	1793	15	1	$59.00	1	$58.70	$117.70

185-042-10	1794	15	1	$59.00	1	$58.70	$117.70
185-051-01	1795	16	1	$59.00	1	$58.70	$117.70
185-051-02	1796	16	1	$59.00	1	$58.70	$117.70
185-051-03	1797	16	1	$59.00	1	$58.70	$117.70
185-051-04	1798	16	1	$59.00	1	$58.70	$117.70
185-051-05	1799	16	1	$59.00	1	$58.70	$117.70
185-051-06	1800	16	1	$59.00	1	$58.70	$59.00
185-051-07	1801	16	1	$59.00	1	$58.70	$117.70
185-051-08	1802	16	1	$59.00	1	$58.70	$117.70
185-051-09	1803	16	1	$59.00	1	$58.70	$117.70
185-051-10	1804	16	1	$59.00	1	$58.70	$59.00
185-051-11	1805	16	1	$59.00	1	$58.70	$117.70
185-051-12	1806	16	1	$59.00	1	$58.70	$117.70
185-052-02	1807	16	1	$59.00	1	$58.70	$117.70
185-052-03	1808	16	1	$59.00	1	$58.70	$117.70
185-052-04	1809	16	1	$59.00	1	$58.70	$117.70
185-052-05	1810	16	1	$59.00	0	$0.00	$117.70
185-052-06	1811	16	1	$59.00	1	$58.70	$117.70
185-052-07	1812	16	1	$59.00	1	$58.70	$117.70
185-052-08	1813	16	1	$59.00	1	$58.70	$117.70
185-052-09	1814	16	1	$59.00	0	$0.00	$117.70
185-052-10	1815	16	1	$59.00	1	$58.70	$117.70
185-052-11	1816	16	1	$59.00	1	$58.70	$117.70
185-052-12	1817	16	1	$59.00	1	$58.70	$117.70
185-052-13	1818	16	1	$59.00	1	$58.70	$59.00
185-052-14	1819	16	1	$59.00	0	$0.00	$117.70
185-052-15	1820	16	1	$59.00	0	$0.00	$59.00
185-052-16	1821	16	1	$59.00	1	$58.70	$117.70
185-052-17	1822	16	1	$59.00	1	$58.70	$117.70
185-052-18	1823	16	1	$59.00	1	$58.70	$117.70
185-053-01	1824	16	1	$59.00	1	$58.70	$117.70
185-053-02	1825	16	1	$59.00	1	$58.70	$117.70
185-053-03	1826	16	1	$59.00	1	$58.70	$59.00
185-053-04	1827	16	1	$59.00	0	$0.00	$117.70
185-053-05	1828	16	1	$59.00	1	$58.70	$117.70

185-053-06	1829	16	1	$59.00	1	$58.70	$117.70
185-053-07	1830	16	1	$59.00	1	$58.70	$117.70
185-053-08	1831	16	1	$59.00	1	$58.70	$117.70
185-053-09	1832	16	1	$59.00	1	$58.70	$117.70
185-061-03	1833	16	1	$59.00	0	$0.00	$117.70
185-061-04	1834	16	0.65	$38.36	0	$0.00	$117.70
185-061-05	1835	16	0.23	$13.58	0	$0.00	$59.00
185-061-06	1836	16	0.14	$8.26	0	$0.00	$59.00
185-061-07	1837	16	1	$59.00	1	$58.70	$117.70
185-061-08	1838	16	1	$59.00	1	$58.70	$117.70
185-061-09	1839	16	1	$59.00	1	$58.70	$117.70
185-061-10	1840	16	1	$59.00	1	$58.70	$59.00
185-061-11	1841	16	1	$59.00	1	$58.70	$59.00
185-061-12	1842	16	1	$59.00	1	$58.70	$59.00
185-061-13	1843	16	1	$59.00	0	$0.00	$59.00
185-061-14	1844	16	1	$59.00	0	$0.00	$117.70
185-061-15	1845	16	1	$59.00	1	$58.70	$117.70
185-061-16	1846	16	1	$59.00	1	$58.70	$117.70
185-061-17	1847	16	1	$59.00	1	$58.70	$117.70
185-061-18	1848	16	1	$59.00	0	$0.00	$117.70
185-061-19	1849	16	1	$59.00	1	$58.70	$117.70
185-061-20	1850	16	1	$59.00	1	$58.70	$117.70
185-061-22	1851	16	1	$59.00	1	$58.70	$117.70
185-061-23	1852	16	1	$59.00	1	$58.70	$117.70
185-062-01	1853	16	1	$59.00	1	$58.70	$117.70
185-062-02	1854	16	1	$59.00	1	$58.70	$59.00
185-062-03	1855	16	1	$59.00	1	$58.70	$117.70
185-062-04	1856	16	1	$59.00	1	$58.70	$117.70
185-062-05	1857	16	1	$59.00	1	$58.70	$117.70
185-062-06	1858	16	1	$59.00	1	$58.70	$117.70
185-062-07	1859	16	1	$59.00	1	$58.70	$117.70
185-063-01	1860	16	1	$59.00	1	$58.70	$117.70
185-071-01	1861	16	1	$59.00	1	$58.70	$59.00
185-071-02	1862	16	1	$59.00	1	$58.70	$117.70
185-071-03	1863	16	1	$59.00	1	$58.70	$59.00

185-071-04	1864	16	1	$59.00	1	$58.70	$117.70
185-071-05	1865	16	1	$59.00	1	$58.70	$117.70
185-071-06	1866	16	1	$59.00	0	$0.00	$117.70
185-071-07	1867	16	1	$59.00	1	$58.70	$59.00
185-071-08	1868	16	1	$59.00	1	$58.70	$117.70
185-071-09	1869	16	1	$59.00	1	$58.70	$117.70
185-072-01	1872	16	1	$59.00	1	$58.70	$117.70
185-072-02	1873	16	1	$59.00	1	$58.70	$117.70
185-072-03	1874	16	1	$59.00	1	$58.70	$117.70
185-072-04	1875	16	1	$59.00	1	$58.70	$117.70
185-072-05	1876	16	1	$59.00	1	$58.70	$59.00
185-072-06	1877	16	1	$59.00	1	$58.70	$59.00
185-072-07	1878	16	1	$59.00	1	$58.70	$117.70
185-072-08	1879	16	1	$59.00	1	$58.70	$117.70
185-072-09	1880	16	1	$59.00	1	$58.70	$117.70
185-072-10	1881	16	1	$59.00	1	$58.70	$117.70
185-072-11	1882	16	1	$59.00	1	$58.70	$117.70
185-072-12	1883	16	1	$59.00	1	$58.70	$117.70
185-072-13	1884	16	1	$59.00	0	$0.00	$117.70
185-072-14	1885	16	1	$59.00	1	$58.70	$117.70
185-072-15	1886	16	1	$59.00	1	$58.70	$117.70
185-072-16	1887	16	1	$59.00	1	$58.70	$117.70
185-072-17	1888	16	1	$59.00	1	$58.70	$117.70
185-072-18	1889	16	1	$59.00	1	$58.70	$117.70
185-073-01	1890	16	1	$59.00	1	$58.70	$117.70
185-073-02	1891	16	1	$59.00	1	$58.70	$117.70
185-073-03	1892	16	1	$59.00	1	$58.70	$117.70
185-073-04	1893	16	1	$59.00	1	$58.70	$117.70
185-073-05	1894	16	1	$59.00	1	$58.70	$117.70
185-073-06	1895	16	1	$59.00	1	$58.70	$117.70
185-073-07	1896	16	1	$59.00	1	$58.70	$117.70
185-081-01	1897	10	1	$59.00	1	$58.70	$59.00
185-081-02	1898	10	1	$59.00	1	$58.70	$117.70
185-081-03	1899	10	1	$59.00	1	$58.70	$117.70
185-081-04	1900	10	1	$59.00	1	$58.70	$117.70

185-081-05	1901	10	1	$59.00	1	$58.70	$117.70
185-082-03	1902	16	1	$59.00	1	$58.70	$117.70
185-082-04	1903	16	1	$59.00	1	$58.70	$117.70
185-082-05	1904	16	1	$59.00	1	$58.70	$117.70
185-082-06	1905	17	2.6	$153.39	2.61	$153.22	$117.70
185-082-07	1906	16	1	$59.00	1	$58.70	$117.70
185-083-01	1907	16	1	$59.00	1	$58.70	$117.70
185-083-02	1908	16	1	$59.00	1	$58.70	$117.70
185-083-03	1909	16	1	$59.00	1	$58.70	$117.70
185-084-01	1910	16	1	$59.00	1	$58.70	$117.70
185-084-02	1911	16	1	$59.00	1	$58.70	$117.70
185-085-01	1912	17	1	$59.00	1	$58.70	$117.70
185-085-02	1913	17	1	$59.00	1	$58.70	$117.70
185-085-03	1914	17	1	$59.00	1	$58.70	$117.70
185-085-04	1915	16	1	$59.00	1	$58.70	$117.70
185-085-05	1916	16	1	$59.00	1	$58.70	$117.70
185-086-01	1917	16	1	$59.00	1	$58.70	$117.70
185-086-02	1918	16	1	$59.00	1	$58.70	$117.70
185-086-03	1919	16	1	$59.00	1	$58.70	$117.70
185-087-01	1920	16	1	$59.00	0	$0.00	$117.70
185-087-02	1921	16	1	$59.00	1	$58.70	$117.70
185-087-03	1922	16	1	$59.00	1	$58.70	$117.70
185-087-04	1923	16	1	$59.00	1	$58.70	$117.70
185-087-05	1924	16	1	$59.00	1	$58.70	$117.70
185-087-06	1925	16	1	$59.00	1	$58.70	$117.70
185-091-01	1926	17	1	$59.00	1	$58.70	$117.70
185-092-01	1927	17	1	$59.00	1	$58.70	$117.70
185-092-02	1928	16	1	$59.00	1	$58.70	$117.70
185-092-03	1929	16	1	$59.00	1	$58.70	$117.70
185-093-01	1930	17	1	$59.00	1	$58.70	$117.70
185-093-02	1931	17	1	$59.00	1	$58.70	$117.70
185-093-03	1932	17	1	$59.00	1	$58.70	$117.70
185-093-04	1933	17	1	$59.00	1	$58.70	$117.70
185-093-05	1934	17	1	$59.00	1	$58.70	$117.70
185-093-06	1935	17	1	$59.00	1	$58.70	$117.70

185-093-07	1936	17	1	$59.00	1	$58.70	$59.00
185-093-09	1938	17	1	$59.00	1	$58.70	$117.70
185-093-10	1939	17	1	$59.00	1	$58.70	$117.70
185-093-11	1940	17	1	$59.00	0	$0.00	$117.70
185-094-01	1941	17	1	$59.00	1	$58.70	$117.70
185-094-02	1942	17	1	$59.00	1	$58.70	$117.70
185-094-03	1943	17	1	$59.00	1	$58.70	$117.70
185-094-04	1944	17	1	$59.00	1	$58.70	$117.70
185-094-05	1945	17	1	$59.00	1	$58.70	$117.70
185-094-06	1946	17	1	$59.00	1	$58.70	$117.70
185-094-07	1947	16	1	$59.00	1	$58.70	$117.70
185-094-08	1948	16	1	$59.00	1	$58.70	$117.70
185-094-09	1949	16	1	$59.00	1	$58.70	$117.70
185-094-10	1950	16	1	$59.00	1	$58.70	$117.70
185-094-11	1951	16	1	$59.00	1	$58.70	$117.70
185-095-01	1952	17	1	$59.00	1	$58.70	$117.70
185-095-02	1953	17	1	$59.00	0	$0.00	$117.70
185-095-03	1954	17	1	$59.00	1	$58.70	$117.70
185-101-01	1955	21	1	$59.00	1	$58.70	$117.70
185-101-02	1956	21	1	$59.00	1	$58.70	$117.70
185-101-03	1957	21	1	$59.00	0	$0.00	$117.70
185-101-04	1958	21	1	$59.00	1	$58.70	$117.70
185-101-05	1959	21	1	$59.00	1	$58.70	$117.70
185-101-06	1960	21	1	$59.00	1	$58.70	$117.70
185-101-07	1961	21	1	$59.00	1	$58.70	$117.70
185-101-08	1962	21	1	$59.00	1	$58.70	$117.70
185-101-09	1963	21	1	$59.00	1	$58.70	$117.70
185-101-10	1964	21	1	$59.00	1	$58.70	$117.70
185-101-11	1965	21	1	$59.00	1	$58.70	$117.70
185-101-12	1966	21	1	$59.00	1	$58.70	$117.70
185-101-13	1967	21	1	$59.00	1	$58.70	$117.70
185-101-14	1968	21	1	$59.00	1	$58.70	$117.70
185-101-15	1969	21	1	$59.00	1	$58.70	$117.70
185-101-16	1970	21	1	$59.00	1	$58.70	$117.70
185-101-17	1971	21	1	$59.00	0	$0.00	$117.70

185-101-18	1972	21	1	$59.00	1	$58.70	$117.70
185-101-19	1973	21	1	$59.00	0	$0.00	$117.70
185-101-20	1974	21	1	$59.00	1	$58.70	$117.70
185-101-21	1975	21	1	$59.00	1	$58.70	$117.70
185-101-22	1976	21	1	$59.00	1	$58.70	$117.70
185-101-23	1977	21	1	$59.00	1	$58.70	$117.70
185-101-24	1978	21	1	$59.00	1	$58.70	$117.70
185-102-01	1979	21	1	$59.00	0	$0.00	$117.70
185-102-02	1980	21	1	$59.00	1	$58.70	$117.70
185-102-03	1981	21	1	$59.00	1	$58.70	$117.70
185-102-04	1982	21	1	$59.00	1	$58.70	$117.70
185-102-05	1983	21	1	$59.00	1	$58.70	$117.70
185-102-06	1984	21	1	$59.00	1	$58.70	$117.70
185-102-07	1985	21	1	$59.00	1	$58.70	$117.70
185-102-08	1986	21	1	$59.00	1	$58.70	$117.70
185-102-09	1987	21	1	$59.00	1	$58.70	$59.00
185-102-10	1988	21	1	$59.00	0	$0.00	$117.70
185-102-11	1989	21	1	$59.00	0	$0.00	$117.70
185-111-01	1990	21	1	$59.00	1	$58.70	$117.70
185-111-02	1991	21	1	$59.00	1	$58.70	$117.70
185-111-03	1992	21	1	$59.00	1	$58.70	$117.70
185-111-04	1993	21	1	$59.00	0	$0.00	$117.70
185-111-05	1994	21	1	$59.00	0	$0.00	$117.70
185-111-06	1995	21	1	$59.00	0	$0.00	$117.70
185-111-07	1996	21	1	$59.00	0	$0.00	$117.70
185-111-08	1997	21	1	$59.00	1	$58.70	$117.70
185-111-09	1998	21	1	$59.00	1	$58.70	$117.70
185-111-12	1999	21	1	$59.00	1	$58.70	$117.70
185-111-13	2000	21	1	$59.00	1	$58.70	$117.70
185-111-14	2001	21	1	$59.00	1	$58.70	$117.70
185-111-15	2002	21	1	$59.00	1	$58.70	$117.70
185-111-16	2003	21	1	$59.00	1	$58.70	$117.70
185-111-17	2004	21	1	$59.00	1	$58.70	$117.70
185-111-18	2005	21	1	$59.00	1	$58.70	$117.70
185-111-19	2006	21	1	$59.00	1	$58.70	$117.70

185-111-20	2007	21	1	$59.00	0	$0.00	$117.70
185-111-21	2008	21	1	$59.00	1	$58.70	$117.70
185-111-22	2009	21	1	$59.00	1	$58.70	$117.70
185-111-23	2010	21	1	$59.00	1	$58.70	$117.70
185-111-24	2011	21	1	$59.00	1	$58.70	$117.70
185-111-25	2012	21	1	$59.00	1	$58.70	$117.70
185-111-26	2013	21	1	$59.00	1	$58.70	$117.70
185-111-27	2014	21	1	$59.00	0	$0.00	$117.70
185-111-28	2015	21	1	$59.00	1	$58.70	$117.70
185-111-29	2016	21	1	$59.00	0	$0.00	$117.70
185-111-30	2017	21	1	$59.00	1	$58.70	$59.00
185-111-31	2018	21	1	$59.00	1	$58.70	$59.00
185-111-32	2019	21	1	$59.00	1	$58.70	$117.70
185-111-33	2020	21	1	$59.00	0	$0.00	$117.70
185-111-36	2021	21	1	$59.00	1	$58.70	$117.70
185-111-37	2022	21	1	$59.00	1	$58.70	$117.70
185-111-38	2023	21	1	$59.00	0	$0.00	$117.70
185-111-39	2024	21	1	$59.00	1	$58.70	$117.70
185-111-40	2025	21	1	$59.00	1	$58.70	$59.00
185-111-41	2026	21	1	$59.00	1	$58.70	$117.70
185-111-42	2027	21	1	$59.00	1	$58.70	$117.70
185-111-43	2028	21	1	$59.00	1	$58.70	$117.70
185-111-44	2029	21	1	$59.00	0	$0.00	$117.70
185-111-45	2030	21	1	$59.00	0	$0.00	$117.70
185-112-01	2031	21	1	$59.00	1	$58.70	$117.70
185-112-02	2032	21	1	$59.00	1	$58.70	$117.70
185-112-03	2033	21	1	$59.00	1	$58.70	$59.00
185-112-04	2034	21	1	$59.00	1	$58.70	$117.70
185-112-05	2035	21	1	$59.00	1	$58.70	$117.70
185-112-06	2036	21	1	$59.00	1	$58.70	$117.70
185-112-07	2037	21	1	$59.00	1	$58.70	$59.00
185-112-08	2038	21	1	$59.00	1	$58.70	$59.00
185-121-02	2041	21	1	$59.00	1	$58.70	$117.70
185-121-03	2042	21	1	$59.00	1	$58.70	$117.70
185-121-04	2043	21	1	$59.00	1	$58.70	$117.70

185-121-05	2044	21	1	$59.00	1	$58.70	$59.00
185-121-06	2045	21	1	$59.00	1	$58.70	$117.70
185-121-07	2046	21	1	$59.00	1	$58.70	$117.70
185-121-08	2047	21	1	$59.00	1	$58.70	$117.70
185-121-09	2048	21	1	$59.00	1	$58.70	$117.70
185-121-10	2049	21	1	$59.00	1	$58.70	$117.70
185-121-11	2050	21	1	$59.00	1	$58.70	$117.70
185-121-12	2051	21	1	$59.00	1	$58.70	$117.70
185-121-13	2052	21	1	$59.00	0	$0.00	$117.70
185-131-01	2054	21	1	$59.00	1	$58.70	$117.70
185-131-02	2055	21	1	$59.00	1	$58.70	$117.70
185-131-03	2056	21	1	$59.00	1	$58.70	$117.70
185-131-04	2057	21	1	$59.00	1	$58.70	$117.70
185-131-05	2058	21	1	$59.00	1	$58.70	$117.70
185-131-06	2059	21	1	$59.00	1	$58.70	$117.70
185-131-07	2060	21	1	$59.00	1	$58.70	$117.70
185-131-08	2061	21	1	$59.00	1	$58.70	$117.70
185-131-09	2062	21	1	$59.00	1	$58.70	$117.70
185-131-10	2063	21	1	$59.00	1	$58.70	$59.00
185-131-11	2064	21	1	$59.00	1	$58.70	$59.00
185-131-12	2065	21	1	$59.00	1	$58.70	$117.70
185-131-13	2066	21	1	$59.00	1	$58.70	$117.70
185-131-14	2067	21	1	$59.00	1	$58.70	$117.70
185-131-15	2068	21	1	$59.00	1	$58.70	$117.70
185-132-01	2069	21	1	$59.00	1	$58.70	$117.70
185-132-02	2070	21	1	$59.00	1	$58.70	$117.70
185-132-03	2071	21	1	$59.00	1	$58.70	$59.00
185-132-04	2072	21	1	$59.00	1	$58.70	$59.00
185-132-05	2073	21	1	$59.00	1	$58.70	$59.00
185-132-06	2074	21	1	$59.00	1	$58.70	$117.70
185-132-07	2075	21	1	$59.00	1	$58.70	$59.00
185-132-08	2076	21	1	$59.00	1	$58.70	$117.70
185-132-09	2077	21	1	$59.00	1	$58.70	$117.70
185-132-10	2078	21	1	$59.00	1	$58.70	$117.70
185-132-11	2079	21	1	$59.00	1	$58.70	$117.70

185-132-12	2080	21	1	$59.00	1	$58.70	$117.70
185-132-13	2081	21	1	$59.00	1	$58.70	$117.70
185-132-14	2082	21	1	$59.00	1	$58.70	$59.00
185-132-15	2083	21	1	$59.00	1	$58.70	$59.00
185-132-16	2084	21	1	$59.00	1	$58.70	$117.70
185-132-17	2085	21	1	$59.00	1	$58.70	$117.70
185-132-18	2086	21	1	$59.00	1	$58.70	$117.70
185-132-19	2087	21	1	$59.00	1	$58.70	$117.70
185-132-20	2088	21	1	$59.00	1	$58.70	$117.70
185-132-21	2089	21	1	$59.00	1	$58.70	$117.70
185-133-02	2090	21	1	$59.00	1	$58.70	$117.70
185-133-03	2091	21	1	$59.00	1	$58.70	$117.70
185-133-04	2092	21	1	$59.00	0	$0.00	$117.70
185-133-05	2093	21	1	$59.00	0	$0.00	$117.70
185-133-06	2094	21	1	$59.00	1	$58.70	$117.70
185-133-07	2095	21	1	$59.00	1	$58.70	$117.70
185-133-08	2096	21	1	$59.00	1	$58.70	$117.70
185-133-09	2097	21	1	$59.00	1	$58.70	$117.70
185-133-10	2098	21	1	$59.00	1	$58.70	$59.00
185-133-11	2099	21	1	$59.00	1	$58.70	$59.00
185-133-12	2100	21	1	$59.00	1	$58.70	$59.00
185-133-13	2101	21	1	$59.00	1	$58.70	$117.70
185-133-14	2102	21	1	$59.00	1	$58.70	$117.70
185-141-01	2103	21	1	$59.00	1	$58.70	$117.70
185-141-02	2104	21	1	$59.00	1	$58.70	$59.00
185-142-01	2105	21	1	$59.00	1	$58.70	$117.70
185-142-02	2106	21	1	$59.00	1	$58.70	$117.70
185-142-03	2107	21	1	$59.00	1	$58.70	$117.70
185-142-04	2108	21	1	$59.00	1	$58.70	$117.70
185-142-05	2109	21	1	$59.00	1	$58.70	$117.70
185-142-06	2110	21	1	$59.00	1	$58.70	$117.70
185-142-07	2111	21	1	$59.00	1	$58.70	$117.70
185-142-08	2112	21	1	$59.00	1	$58.70	$117.70
185-142-09	2113	21	1	$59.00	1	$58.70	$59.00
185-142-10	2114	21	1	$59.00	1	$58.70	$117.70

185-143-01	2115	21	1	$59.00	1	$58.70	$117.70
185-143-02	2116	21	1	$59.00	1	$58.70	$59.00
185-143-03	2117	21	1	$59.00	1	$58.70	$117.70
185-143-04	2118	21	1	$59.00	1	$58.70	$117.70
185-143-05	2119	21	1	$59.00	1	$58.70	$117.70
185-143-06	2120	21	1	$59.00	1	$58.70	$117.70
185-143-07	2121	21	1	$59.00	1	$58.70	$117.70
185-143-08	2122	21	1	$59.00	1	$58.70	$59.00
185-143-09	2123	21	1	$59.00	1	$58.70	$117.70
185-143-10	2124	21	1	$59.00	1	$58.70	$117.70
185-143-11	2125	21	1	$59.00	1	$58.70	$117.70
185-143-12	2126	21	1	$59.00	1	$58.70	$117.70
185-143-13	2127	21	1	$59.00	1	$58.70	$117.70
185-143-14	2128	21	1	$59.00	1	$58.70	$117.70
185-143-15	2129	21	1	$59.00	1	$58.70	$117.70
185-143-16	2130	21	1	$59.00	1	$58.70	$117.70
185-143-17	2131	21	1	$59.00	1	$58.70	$117.70
185-143-18	2132	21	1	$59.00	1	$58.70	$117.70
185-143-19	2133	21	1	$59.00	1	$58.70	$117.70
185-143-20	2134	21	1	$59.00	1	$58.70	$117.70
185-143-21	2135	21	1	$59.00	1	$58.70	$117.70
185-143-22	2136	21	1	$59.00	1	$58.70	$117.70
185-143-23	2137	21	1	$59.00	1	$58.70	$117.70
185-143-24	2138	21	1	$59.00	1	$58.70	$117.70
185-143-25	2139	21	1	$59.00	1	$58.70	$117.70
185-144-01	2140	21	1	$59.00	1	$58.70	$117.70
185-144-02	2141	21	1	$59.00	1	$58.70	$117.70
185-144-03	2142	21	1	$59.00	1	$58.70	$117.70
185-144-04	2143	21	1	$59.00	0	$0.00	$117.70
185-144-05	2144	21	1	$59.00	1	$58.70	$117.70
185-144-06	2145	21	1	$59.00	1	$58.70	$117.70
185-144-07	2146	21	1	$59.00	1	$58.70	$117.70
185-144-08	2147	21	1	$59.00	1	$58.70	$117.70
185-144-09	2148	21	1	$59.00	1	$58.70	$117.70
185-144-10	2149	21	1	$59.00	1	$58.70	$117.70

185-144-11	2150	21	1	$59.00	1	$58.70	$59.00
185-144-12	2151	21	1	$59.00	1	$58.70	$59.00
185-144-13	2152	21	1	$59.00	1	$58.70	$117.70
185-144-14	2153	21	1	$59.00	1	$58.70	$117.70
185-144-15	2154	21	1	$59.00	1	$58.70	$117.70
185-145-01	2155	21	1	$59.00	1	$58.70	$117.70
185-145-02	2156	21	1	$59.00	1	$58.70	$59.00
185-145-03	2157	21	1	$59.00	1	$58.70	$117.70
185-145-04	2158	21	1	$59.00	1	$58.70	$117.70
185-145-05	2159	21	1	$59.00	1	$58.70	$117.70
185-145-06	2160	21	1	$59.00	1	$58.70	$117.70
185-145-07	2161	21	1	$59.00	1	$58.70	$59.00
185-145-08	2162	21	1	$59.00	1	$58.70	$59.00
185-145-09	2163	21	1	$59.00	1	$58.70	$117.70
185-145-10	2164	21	1	$59.00	1	$58.70	$117.70
185-145-11	2165	21	1	$59.00	1	$58.70	$59.00
185-146-01	2166	21	1	$59.00	1	$58.70	$117.70
185-146-02	2167	21	1	$59.00	1	$58.70	$59.00
185-146-03	2168	21	1	$59.00	1	$58.70	$117.70
185-146-04	2169	21	1	$59.00	1	$58.70	$59.00
185-146-05	2170	21	1	$59.00	1	$58.70	$117.70
185-146-06	2171	21	1	$59.00	1	$58.70	$117.70
185-146-07	2172	21	1	$59.00	1	$58.70	$117.70
185-146-08	2173	21	1	$59.00	0	$0.00	$117.70
185-146-09	2174	21	1	$59.00	0	$0.00	$117.70
185-151-01	2175	21	1	$59.00	1	$58.70	$117.70
185-151-02	2176	21	1	$59.00	1	$58.70	$117.70
185-152-01	2177	21	1	$59.00	1	$58.70	$117.70
185-152-04	2178	21	1	$59.00	1	$58.70	$117.70
185-153-01	2179	21	1	$59.00	1	$58.70	$117.70
185-153-02	2180	21	1	$59.00	1	$58.70	$59.00
185-153-03	2181	21	1	$59.00	0	$0.00	$117.70
185-153-04	2182	21	1	$59.00	1	$58.70	$117.70
185-153-05	2183	21	1	$59.00	1	$58.70	$117.70
185-153-06	2184	21	1	$59.00	1	$58.70	$59.00

185-153-07	2185	21	1	$59.00	1	$58.70	$117.70
185-153-08	2186	21	1	$59.00	1	$58.70	$117.70
185-153-09	2187	21	1	$59.00	1	$58.70	$117.70
185-153-10	2188	21	1	$59.00	1	$58.70	$117.70
185-153-11	2189	21	1	$59.00	0	$0.00	$117.70
185-153-12	2190	21	1	$59.00	1	$58.70	$117.70
185-153-13	2191	21	1	$59.00	1	$58.70	$59.00
185-153-14	2192	21	1	$59.00	1	$58.70	$117.70
185-153-15	2193	21	1	$59.00	0	$0.00	$117.70
185-153-16	2194	21	1	$59.00	0	$0.00	$117.70
185-153-17	2195	21	1	$59.00	1	$58.70	$117.70
185-153-18	2196	21	1	$59.00	1	$58.70	$117.70
185-153-19	2197	21	1	$59.00	1	$58.70	$117.70
185-153-20	2198	21	1	$59.00	1	$58.70	$117.70
185-153-21	2199	21	1	$59.00	1	$58.70	$117.70
185-154-01	2200	21	1	$59.00	0	$0.00	$117.70
185-154-02	2201	21	1	$59.00	1	$58.70	$117.70
185-154-03	2202	21	1	$59.00	1	$58.70	$117.70
185-154-04	2203	21	1	$59.00	1	$58.70	$117.70
185-154-05	2204	21	1	$59.00	1	$58.70	$117.70
185-154-06	2205	21	1	$59.00	1	$58.70	$117.70
185-154-07	2206	21	1	$59.00	1	$58.70	$117.70
185-154-08	2207	21	1	$59.00	1	$58.70	$117.70
185-154-11	2208	21	1	$59.00	1	$58.70	$117.70
185-154-12	2209	21	1	$59.00	1	$58.70	$117.70
185-154-13	2210	21	1	$59.00	1	$58.70	$117.70
185-154-14	2211	21	1	$59.00	1	$58.70	$117.70
185-154-15	2212	21	1	$59.00	1	$58.70	$117.70
185-154-16	2213	21	1	$59.00	1	$58.70	$117.70
185-154-17	2214	21	1	$59.00	1	$58.70	$117.70
185-154-18	2215	21	1	$59.00	1	$58.70	$117.70
185-154-19	2216	21	1	$59.00	1	$58.70	$117.70
185-154-20	2217	21	1	$59.00	1	$58.70	$117.70
185-154-21	2218	21	1	$59.00	1	$58.70	$117.70
185-154-23	2219	21	1	$59.00	0	$0.00	$117.70

185-155-01	2220	21	1	$59.00	0	$0.00	$117.70
185-155-02	2221	21	1	$59.00	1	$58.70	$117.70
185-155-03	2222	21	1	$59.00	1	$58.70	$59.00
185-156-01	2223	21	1	$59.00	1	$58.70	$117.70
185-156-02	2224	21	1	$59.00	1	$58.70	$117.70
185-156-03	2225	21	1	$59.00	1	$58.70	$117.70
185-156-04	2226	21	1	$59.00	1	$58.70	$117.70
185-156-05	2227	21	1	$59.00	0	$0.00	$117.70
185-156-06	2228	21	1	$59.00	0	$0.00	$117.70
185-157-01	2229	21	1	$59.00	0	$0.00	$117.70
185-157-02	2230	21	1	$59.00	1	$58.70	$117.70
185-157-03	2231	21	1	$59.00	0	$0.00	$117.70
185-157-04	2232	21	1	$59.00	1	$58.70	$117.70
185-157-05	2233	21	1	$59.00	1	$58.70	$117.70
185-157-06	2234	21	1	$59.00	1	$58.70	$117.70
185-157-07	2235	21	1	$59.00	1	$58.70	$117.70
185-157-08	2236	21	1	$59.00	1	$58.70	$117.70
185-158-01	2237	21	1	$59.00	1	$58.70	$117.70
185-158-02	2238	21	1	$59.00	0	$0.00	$117.70
185-161-01	2239	21	1	$59.00	0	$0.00	$59.00
185-161-02	2240	21	1	$59.00	1	$58.70	$117.70
185-161-03	2241	21	1	$59.00	1	$58.70	$117.70
185-161-04	2242	21	1	$59.00	1	$58.70	$117.70
185-161-05	2243	21	1	$59.00	1	$58.70	$117.70
185-161-06	2244	21	1	$59.00	1	$58.70	$117.70
185-161-07	2245	21	1	$59.00	1	$58.70	$117.70
185-161-08	2246	21	1	$59.00	1	$58.70	$117.70
185-161-09	2247	21	1	$59.00	1	$58.70	$117.70
185-161-10	2248	21	1	$59.00	1	$58.70	$117.70
185-161-11	2249	21	1	$59.00	1	$58.70	$59.00
185-161-12	2250	21	1	$59.00	1	$58.70	$59.00
185-161-13	2251	21	1	$59.00	1	$58.70	$117.70
185-161-14	2252	21	1	$59.00	1	$58.70	$117.70
185-161-15	2253	21	1	$59.00	1	$58.70	$117.70
185-161-16	2254	21	1	$59.00	0	$0.00	$117.70

185-161-17	2255	21	1	$59.00	0	$0.00	$117.70
185-161-18	2256	21	1	$59.00	0	$0.00	$59.00
185-162-01	2257	21	1	$59.00	1	$58.70	$117.70
185-162-02	2258	21	1	$59.00	1	$58.70	$59.00
185-162-03	2259	21	1	$59.00	1	$58.70	$117.70
185-162-04	2260	21	1	$59.00	0	$0.00	$117.70
185-162-05	2261	21	1	$59.00	1	$58.70	$117.70
185-162-06	2262	21	1	$59.00	1	$58.70	$117.70
185-162-07	2263	21	1	$59.00	1	$58.70	$117.70
185-162-08	2264	21	1	$59.00	1	$58.70	$117.70
185-163-01	2265	21	1	$59.00	1	$58.70	$117.70
185-163-02	2266	21	1	$59.00	1	$58.70	$117.70
185-163-03	2267	21	1	$59.00	1	$58.70	$117.70
185-163-04	2268	21	1	$59.00	1	$58.70	$117.70
185-163-05	2269	21	1	$59.00	0	$0.00	$117.70
185-163-06	2270	21	1	$59.00	1	$58.70	$117.70
185-163-07	2271	21	1	$59.00	1	$58.70	$117.70
185-163-08	2272	21	1	$59.00	0	$0.00	$117.70
185-163-09	2273	21	1	$59.00	1	$58.70	$59.00
185-163-10	2274	21	1	$59.00	1	$58.70	$117.70
185-163-11	2275	21	1	$59.00	1	$58.70	$117.70
185-163-12	2276	21	1	$59.00	1	$58.70	$117.70
185-163-13	2277	21	1	$59.00	1	$58.70	$59.00
185-163-16	2278	21	1	$59.00	0	$0.00	$59.00
185-163-17	2279	21	1	$59.00	1	$58.70	$117.70
185-163-18	2280	21	1	$59.00	1	$58.70	$117.70
185-163-19	2281	26	1	$59.00	1	$58.70	$117.70
185-163-20	2282	26	1	$59.00	1	$58.70	$59.00
185-164-01	2283	26	1	$59.00	1	$58.70	$117.70
185-171-01	2285	26	1	$59.00	1	$58.70	$117.70
185-171-02	2286	26	1	$59.00	1	$58.70	$117.70
185-171-03	2287	26	1	$59.00	1	$58.70	$117.70
185-171-04	2288	26	1	$59.00	1	$58.70	$117.70
185-171-05	2289	26	1	$59.00	1	$58.70	$117.70
185-171-06	2290	26	1	$59.00	1	$58.70	$117.70

185-172-01	2291	26	1	$59.00	1	$58.70	$117.70
185-172-02	2292	26	1	$59.00	1	$58.70	$117.70
185-172-03	2293	26	1	$59.00	1	$58.70	$117.70
185-172-04	2294	26	1	$59.00	1	$58.70	$117.70
185-172-05	2295	26	1	$59.00	1	$58.70	$117.70
185-173-01	2296	26	1	$59.00	1	$58.70	$117.70
185-173-02	2297	26	1	$59.00	1	$58.70	$117.70
185-173-03	2298	26	1	$59.00	1	$58.70	$117.70
185-173-04	2299	26	1	$59.00	1	$58.70	$117.70
185-173-05	2300	26	1	$59.00	1	$58.70	$117.70
185-173-06	2301	26	1	$59.00	1	$58.70	$117.70
185-173-07	2302	26	1	$59.00	1	$58.70	$117.70
185-173-08	2303	26	1	$59.00	1	$58.70	$117.70
185-173-09	2304	26	1	$59.00	1	$58.70	$117.70
185-173-10	2305	26	1	$59.00	1	$58.70	$117.70
185-173-14	2306	26	1	$59.00	1	$58.70	$117.70
185-173-18	2307	26	1	$59.00	0	$0.00	$117.70
185-173-19	2308	26	1	$59.00	0	$0.00	$117.70
185-174-01	2309	26	1	$59.00	1	$58.70	$117.70
185-174-02	2310	26	1	$59.00	1	$58.70	$59.00
185-174-03	2311	26	1	$59.00	1	$58.70	$117.70
185-174-04	2312	26	1	$59.00	1	$58.70	$59.00
185-191-01	2313	22	1	$59.00	0	$0.00	$117.70
185-191-02	2314	22	1	$59.00	1	$58.70	$117.70
185-192-01	2315	22	1	$59.00	1	$58.70	$59.00
185-192-02	2316	22	1	$59.00	1	$58.70	$117.70
185-192-03	2317	22	1	$59.00	1	$58.70	$59.00
185-192-04	2318	22	1	$59.00	0	$0.00	$117.70
185-192-05	2319	22	1	$59.00	0	$0.00	$59.00
185-193-01	2320	22	1	$59.00	1	$58.70	$117.70
185-193-02	2321	22	1	$59.00	1	$58.70	$117.70
185-193-03	2322	22	1	$59.00	0	$0.00	$117.70
185-193-04	2323	22	1	$59.00	1	$58.70	$117.70
185-193-05	2324	22	1	$59.00	0	$0.00	$117.70
185-193-06	2325	22	1	$59.00	1	$58.70	$117.70

185-193-07	2326	22	1	$59.00	0	$0.00	$117.70
185-193-08	2327	22	1	$59.00	1	$58.70	$117.70
185-193-09	2328	22	1	$59.00	1	$58.70	$117.70
185-193-10	2329	22	1	$59.00	1	$58.70	$117.70
185-193-11	2330	22	1	$59.00	1	$58.70	$117.70
185-193-14	2331	22	1	$59.00	1	$58.70	$170.96
185-193-15	2332	22	1	$59.00	1	$58.70	$224.52
185-193-16	2333	22	1	$59.00	1	$58.70	$117.70
185-193-17	2334	22	1	$59.00	1	$58.70	$117.70
185-193-19	2335	22	1	$59.00	1	$58.70	$117.70
185-194-01	2336	22	1	$59.00	1	$58.70	$117.70
185-194-02	2337	22	1	$59.00	0	$0.00	$117.70
185-194-03	2338	22	1	$59.00	1	$58.70	$117.70
185-194-04	2339	22	1	$59.00	1	$58.70	$59.00
185-194-05	2340	22	1	$59.00	1	$58.70	$117.70
185-194-06	2341	22	1	$59.00	0	$0.00	$117.70
185-194-07	2342	22	1	$59.00	1	$58.70	$117.70
185-194-08	2343	22	1	$59.00	1	$58.70	$117.70
185-194-09	2344	22	1	$59.00	1	$58.70	$171.54
185-194-10	2345	22	1	$59.00	1	$58.70	$117.70
185-194-11	2346	22	1	$59.00	1	$58.70	$117.70
185-194-12	2347	22	1	$59.00	1	$58.70	$59.00
185-194-13	2348	22	1	$59.00	0	$0.00	$117.70
185-194-14	2349	22	1	$59.00	1	$58.70	$117.70
185-195-01	2350	22	1	$59.00	1	$58.70	$117.70
185-195-02	2351	22	1	$59.00	1	$58.70	$59.00
185-195-03	2352	22	1	$59.00	1	$58.70	$117.70
185-195-04	2353	22	1	$59.00	1	$58.70	$117.70
185-195-05	2354	22	1	$59.00	1	$58.70	$59.00
185-195-06	2355	22	1	$59.00	1	$58.70	$117.70
185-195-07	2356	22	1	$59.00	1	$58.70	$117.70
185-195-08	2357	22	1	$59.00	1	$58.70	$117.70
185-195-09	2358	22	1	$59.00	1	$58.70	$117.70
185-195-10	2359	22	1	$59.00	1	$58.70	$117.70
185-195-11	2360	22	1	$59.00	1	$58.70	$117.70

185-195-12	2361	22	1	$59.00	1	$58.70	$117.70
185-195-13	2362	22	1	$59.00	1	$58.70	$59.00
185-195-14	2363	22	1	$59.00	1	$58.70	$117.70
185-195-15	2364	22	1	$59.00	1	$58.70	$59.00
185-195-16	2365	22	1	$59.00	1	$58.70	$59.00
185-195-17	2366	22	1	$59.00	1	$58.70	$117.70
185-195-18	2367	22	1	$59.00	1	$58.70	$59.00
185-195-19	2368	22	1	$59.00	1	$58.70	$117.70
185-196-01	2369	22	1	$59.00	1	$58.70	$176.58
185-196-02	2370	22	1	$59.00	1	$58.70	$117.70
185-196-03	2371	22	1	$59.00	1	$58.70	$117.70
185-196-06	2372	22	1	$59.00	1	$58.70	$117.70
185-196-07	2373	22	1	$59.00	1	$58.70	$117.70
185-196-08	2374	22	1	$59.00	1	$58.70	$117.70
185-196-09	2375	22	1	$59.00	1	$58.70	$59.00
185-196-10	2376	22	1	$59.00	1	$58.70	$59.00
185-197-01	2377	22	1	$59.00	1	$58.70	$117.70
185-197-02	2378	22	1	$59.00	1	$58.70	$117.70
185-197-03	2379	22	1	$59.00	0	$0.00	$117.70
185-197-04	2380	22	1	$59.00	1	$58.70	$117.70
185-201-01	2381	22	1	$59.00	1	$58.70	$117.70
185-201-02	2382	22	1	$59.00	1	$58.70	$117.70
185-201-04	2383	22	1	$59.00	1	$58.70	$117.70
185-201-06	2384	22	1	$59.00	1	$58.70	$117.70
185-201-07	2385	22	1	$59.00	1	$58.70	$117.70
185-201-08	2386	22	1	$59.00	1	$58.70	$117.70
185-201-09	2387	22	1	$59.00	1	$58.70	$117.70
185-201-10	2388	22	1	$59.00	1	$58.70	$117.70
185-201-11	2389	22	1	$59.00	1	$58.70	$117.70
185-201-12	2390	22	1	$59.00	1	$58.70	$117.70
185-201-13	2391	22	1	$59.00	1	$58.70	$117.70
185-201-15	2393	22	1	$59.00	1	$58.70	$176.58
185-201-16	2394	22	1	$59.00	1	$58.70	$117.70
185-201-17	2395	22	1	$59.00	1	$58.70	$117.70
185-221-01	2396	22	1	$59.00	1	$58.70	$117.70

185-221-02	2397	22	1	$59.00	0	$0.00	$117.70
185-221-03	2398	22	1	$59.00	1	$58.70	$117.70
185-221-04	2399	22	1	$59.00	1	$58.70	$117.70
185-221-05	2400	22	1	$59.00	1	$58.70	$117.70
185-221-06	2401	22	1	$59.00	1	$58.70	$117.70
185-221-07	2402	22	1	$59.00	1	$58.70	$318.60
185-221-09	2403	22	1	$59.00	1	$58.70	$117.70
185-221-10	2404	22	1	$59.00	1	$58.70	$59.00
185-221-13	2405	22	1	$59.00	1	$58.70	$117.70
185-221-15	2406	22	1	$59.00	1	$58.70	$117.70
185-221-16	2407	22	1	$59.00	0	$0.00	$59.00
185-221-17	2408	22	1	$59.00	0	$0.00	$117.70
185-221-18	2409	22	1	$59.00	1	$58.70	$117.70
185-221-19	2410	22	1	$59.00	1	$58.70	$117.70
185-221-20	2411	22	1	$59.00	1	$58.70	$117.70
185-221-21	2412	22	1	$59.00	1	$58.70	$117.70
185-221-22	2413	22	1	$59.00	1	$58.70	$117.70
185-221-23	2414	22	1	$59.00	0	$0.00	$117.70
185-221-25	2415	22	1	$59.00	1	$58.70	$117.70
185-221-28	2416	22	1	$59.00	0	$0.00	$117.70
185-221-30	2417	22	1	$59.00	1	$58.70	$117.70
185-221-31	2418	22	1	$59.00	1	$58.70	$117.70
185-222-01	2419	22	1	$59.00	1	$58.70	$59.00
185-222-02	2420	22	1	$59.00	1	$58.70	$59.00
185-222-03	2421	22	1	$59.00	1	$58.70	$117.70
185-222-04	2422	22	1	$59.00	1	$58.70	$59.00
185-222-05	2423	22	1	$59.00	1	$58.70	$117.70
185-222-06	2424	22	1	$59.00	1	$58.70	$563.20
185-222-07	2425	22	1	$59.00	1	$58.70	$117.70
185-222-08	2426	22	1	$59.00	1	$58.70	$117.70
185-251-01	2428	22	1	$59.00	1	$58.70	$59.00
185-251-02	2429	22	1	$59.00	1	$58.70	$117.70
185-251-03	2430	22	1	$59.00	1	$58.70	$117.70
185-251-04	2431	22	1	$59.00	1	$58.70	$59.00
185-251-05	2432	22	1	$59.00	0	$0.00	$117.70

185-251-06	2433	22	1	$59.00	1	$58.70	$117.70
185-252-01	2434	22	1	$59.00	1	$58.70	$117.70
185-252-02	2435	22	1	$59.00	1	$58.70	$117.70
185-253-01	2436	22	1	$59.00	0	$0.00	$59.00
185-253-02	2437	22	1	$59.00	0	$0.00	$117.70
185-253-03	2438	22	1	$59.00	1	$58.70	$59.00
185-253-04	2439	22	1	$59.00	1	$58.70	$117.70
185-253-05	2440	22	1	$59.00	1	$58.70	$117.70
185-253-06	2441	22	1	$59.00	0	$0.00	$117.70
185-253-07	2442	22	1	$59.00	1	$58.70	$117.70
185-254-01	2443	22	1	$59.00	1	$58.70	$117.70
185-254-02	2444	22	1	$59.00	1	$58.70	$117.70
185-254-03	2445	22	1	$59.00	1	$58.70	$117.70
185-254-04	2446	22	1	$59.00	1	$58.70	$117.70
185-254-05	2447	22	1	$59.00	1	$58.70	$117.70
185-255-01	2448	22	1	$59.00	1	$58.70	$117.70
185-255-02	2449	22	1	$59.00	1	$58.70	$117.70
185-255-03	2450	22	1	$59.00	1	$58.70	$117.70
185-255-04	2451	22	1	$59.00	1	$58.70	$117.70
185-255-05	2452	22	1	$59.00	1	$58.70	$117.70
185-255-06	2453	22	1	$59.00	1	$58.70	$59.00
185-255-07	2454	22	1	$59.00	1	$58.70	$117.70
185-255-08	2455	22	1	$59.00	1	$58.70	$117.70
185-255-09	2456	22	1	$59.00	1	$58.70	$117.70
185-255-10	2457	22	1	$59.00	1	$58.70	$117.70
185-255-11	2458	22	1	$59.00	1	$58.70	$117.70
185-255-12	2459	22	1	$59.00	1	$58.70	$59.00
185-255-13	2460	22	1	$59.00	1	$58.70	$59.00
185-256-01	2461	22	1	$59.00	1	$58.70	$117.70
185-256-02	2462	22	1	$59.00	1	$58.70	$117.70
185-256-03	2463	22	1	$59.00	1	$58.70	$117.70
185-256-04	2464	22	1	$59.00	1	$58.70	$117.70
185-256-05	2465	22	1	$59.00	1	$58.70	$117.70
185-271-01	2466	22	1	$59.00	1	$58.70	$117.70
185-271-02	2467	22	1	$59.00	1	$58.70	$117.70

185-271-03	2468	22	1	$59.00	1	$58.70	$117.70
185-271-04	2469	22	1	$59.00	0	$0.00	$117.70
185-271-05	2470	22	1	$59.00	1	$58.70	$117.70
185-271-06	2471	22	1	$59.00	0	$0.00	$117.70
185-271-07	2472	22	1	$59.00	1	$58.70	$59.00
185-271-08	2473	22	1	$59.00	1	$58.70	$117.70
185-271-09	2474	22	1	$59.00	0	$0.00	$117.70
185-271-10	2475	22	1	$59.00	1	$58.70	$117.70
185-271-11	2476	22	1	$59.00	0	$0.00	$117.70
185-271-12	2477	22	1	$59.00	1	$58.70	$176.56
185-271-13	2478	22	1	$59.00	0	$0.00	$117.70
185-271-14	2479	22	1	$59.00	1	$58.70	$117.70
185-271-15	2480	22	1	$59.00	1	$58.70	$117.70
185-272-01	2482	22	1	$59.00	1	$58.70	$117.70
185-272-02	2483	22	1	$59.00	1	$58.70	$117.70
185-272-03	2484	22	1	$59.00	1	$58.70	$59.00
185-272-04	2485	22	1	$59.00	1	$58.70	$117.70
185-272-05	2486	22	1	$59.00	1	$58.70	$117.70
185-272-06	2487	22	1	$59.00	1	$58.70	$117.70
185-272-07	2488	22	1	$59.00	1	$58.70	$117.70
185-273-01	2489	22	1	$59.00	1	$58.70	$117.70
185-273-02	2490	22	1	$59.00	1	$58.70	$117.70
186-041-02	2491	10	1.455	$85.84	1.45	$85.12	$117.70
186-041-03	2492	10	1.905	$112.39	1.91	$112.12	$117.70
186-042-02	2493	10	1	$59.00	1	$58.70	$117.70
186-042-03	2494	10	1	$59.00	1	$58.70	$117.70
186-051-05	2495	10	1	$59.00	1	$58.70	$117.70
186-051-06	2496	10	1	$59.00	1	$58.70	$117.70
186-051-07	2497	10	1	$59.00	1	$58.70	$117.70
186-051-08	2498	10	1	$59.00	1	$58.70	$117.70
186-051-09	2499	10	1	$59.00	0	$0.00	$117.70
186-051-11	2501	10	1	$59.00	1	$58.70	$117.70
186-051-12	2502	10	1	$59.00	1	$58.70	$117.70
186-051-13	2503	10	1	$59.00	1	$58.70	$117.70
186-071-03	2504	13	1	$59.00	1	$58.70	$117.70

186-071-04	2505	10	1.455	$85.84	1.46	$85.70	$117.70
186-071-05	2506	10	1	$59.00	1	$58.70	$117.70
186-071-09	2507	10	1	$59.00	1	$58.70	$117.70
186-072-01	2508	10	1	$59.00	0	$0.00	$117.70
186-072-10	2510	10	1	$59.00	1	$58.70	$117.70
186-072-16	2511	10	1	$59.00	1	$58.70	$117.70
186-072-17	2512	10	1	$59.00	1	$58.70	$117.70
186-081-05	2513	10	1	$59.00	0	$0.00	$117.70
186-081-07	2514	10	1	$59.00	1	$58.70	$117.70
186-081-08	2515	10	1	$59.00	1	$58.70	$117.70
186-081-09	2516	10	1	$59.00	0	$0.00	$117.70
186-081-10	2517	10	1	$59.00	1	$58.70	$117.70
186-081-15	2518	10	1	$59.00	1	$58.70	$117.70
186-081-16	2519	10	1	$59.00	1	$58.70	$117.70
186-081-17	2520	10	1	$59.00	1	$58.70	$117.70
186-081-18	2521	10	1	$59.00	1	$58.70	$117.70
186-081-19	2522	10	1	$59.00	1	$58.70	$117.70
186-081-20	2523	10	1	$59.00	1	$58.70	$117.70
186-081-21	2524	10	1	$59.00	0	$0.00	$117.70
186-082-01	2525	10	1	$59.00	1	$58.70	$117.70
186-082-02	2526	10	1	$59.00	0	$0.00	$117.70
186-091-01	2527	13	1	$59.00	0	$0.00	$117.70
186-091-02	2528	13	1	$59.00	1	$58.70	$117.70
186-091-08	2529	13	1	$59.00	0	$0.00	$117.70
186-091-10	2530	13	1	$59.00	1	$58.70	$117.70
186-092-01	2531	10	1.5	$88.52	1.5	$88.06	$117.70
186-092-02	2532	10	1	$59.00	1	$58.70	$117.70
186-092-04	2533	10	1	$59.00	1	$58.70	$117.70
186-092-05	2534	10	1	$59.00	1	$58.70	$117.70
186-092-06	2535	10	1	$59.00	1	$58.70	$117.70
186-092-08	2536	10	1	$59.00	1	$58.70	$117.70
186-092-09	2537	10	1	$59.00	0	$0.00	$117.70
186-092-10	2538	10	1	$59.00	0	$0.00	$117.70
186-092-11	2539	10	1	$59.00	1	$58.70	$117.70
186-092-12	2540	10	1	$59.00	1	$58.70	$117.70

186-092-14	2541	10	1	$59.00	1	$58.70	$59.00
186-101-02	2542	10	1	$59.00	1	$58.70	$117.70
186-101-03	2543	10	1	$59.00	1	$58.70	$117.70
186-101-04	2544	10	1	$59.00	1	$58.70	$117.70
186-101-05	2545	10	1	$59.00	1	$58.70	$117.70
186-101-06	2546	15	1	$59.00	1	$58.70	$117.70
186-101-08	2547	15	1	$59.00	1	$58.70	$117.70
186-101-10	2549	15	1	$59.00	1	$58.70	$117.70
186-101-13	2550	10	1	$59.00	1	$58.70	$117.70
186-101-14	2551	10	1	$59.00	1	$58.70	$117.70
186-101-15	2552	10	1	$59.00	1	$58.70	$117.70
186-101-16	2553	10	1	$59.00	1	$58.70	$117.70
186-111-01	2555	13	1	$59.00	1	$58.70	$117.70
186-111-02	2556	13	1	$59.00	0	$0.00	$117.70
186-112-01	2557	13	1.5	$88.52	1.5	$88.06	$117.70
186-112-02	2558	13	1	$59.00	1	$58.70	$117.70
186-112-23	2559M	8	1	$59.00	1	$58.70	$117.70
186-112-07	2560	15	1	$59.00	1	$58.70	$59.00
186-112-08	2561	15	1	$59.00	1	$58.70	$117.70
186-112-14	2562	14	1	$59.00	1	$58.70	$117.70
186-112-15	2563	15	1	$59.00	1	$58.70	$117.70
186-112-16	2564	14	1	$59.00	1	$58.70	$117.70
186-112-18	2565	15	1	$59.00	1	$58.70	$59.00
186-112-21	2568	15	5.4	$318.60	0	$0.00	$117.70
186-112-22	2569	15	1	$59.00	1	$58.70	$117.70
186-121-14	2570	15	1	$59.00	0	$0.00	$117.70
186-121-17	2571	15	1	$59.00	1	$58.70	$59.00
186-121-18	2572	15	1	$59.00	1	$58.70	$117.70
186-121-21	2573	15	1	$59.00	0	$0.00	$117.70
186-121-24	2574	14	1	$59.00	1	$58.70	$117.70
186-121-25	2575	14	1	$59.00	1	$58.70	$117.70
186-121-28	2576	14	1	$59.00	1	$58.70	$117.70
186-121-29	2577	14	1	$59.00	1	$58.70	$117.70
186-121-31	2579	14	1	$59.00	1	$58.70	$59.00
186-121-37	2580M	14	1	$59.00	1	$58.70	$117.70

186-121-36	2582	14	1	$59.00	1	$58.70	$117.70
186-122-08	2584	14	1	$59.00	1	$58.70	$117.70
186-131-03	2585	8	1	$59.00	1	$58.70	$117.70
186-131-04	2586	8	1	$59.00	1	$58.70	$117.70
186-132-14	2588	14	1	$59.00	1	$58.70	$117.70
186-132-15	2589	14	1	$59.00	0	$0.00	$117.70
186-132-22	2591	14	1	$59.00	0	$0.00	$117.70
186-132-23	2592	14	1	$59.00	1	$58.70	$117.70
186-132-24	2593	14	1	$59.00	0	$0.00	$117.70
186-132-25	2594	14	1	$59.00	1	$58.70	$117.70
186-132-26	2595	14	4.78	$282.01	4.79	$281.18	$117.70
186-132-27	2596	14	1	$59.00	1	$58.70	$117.70
186-132-40	2597	14	1	$59.00	1	$58.70	$117.70
186-132-41	2598	14	1	$59.00	1	$58.70	$117.70
186-132-42	2599	14	1	$59.00	0	$0.00	$59.00
186-141-02	2601	27	1	$59.00	1	$58.70	$117.70
186-141-03	2602	27	1	$59.00	1	$58.70	$117.70
186-141-04	2603	27	1	$59.00	0	$0.00	$117.70
186-141-05	2604	27	1	$59.00	1	$58.70	$117.70
186-141-06	2605	27	1	$59.00	1	$58.70	$117.70
186-141-07	2606	27	1	$59.00	1	$58.70	$117.70
186-141-09	2607	27	1	$59.00	1	$58.70	$472.02
186-141-10	2608	27	1	$59.00	0	$0.00	$88.50
186-141-11	2609	27	1	$59.00	1	$58.70	$472.02
186-141-15	2610	27	1	$59.00	0	$0.00	$117.70
186-141-16	2611	27	1	$59.00	1	$58.70	$117.70
186-141-17	2612	27	1	$59.00	1	$58.70	$59.00
186-141-22	2614	27	1	$59.00	1	$58.70	$117.70
186-141-23	2615	27	1	$59.00	1	$58.70	$117.70
186-141-24	2616	27	1	$59.00	1	$58.70	$117.70
186-141-26	2617	27	1	$59.00	1	$58.70	$117.70
186-141-33	2621	27	1	$59.00	1	$58.70	$117.70
186-141-34	2622	27	1	$59.00	1	$58.70	$117.70
186-142-01	2623	27	1	$59.00	1	$58.70	$117.70
186-142-02	2624	27	1	$59.00	1	$58.70	$117.70

186-142-37	2625M	27	1	$59.00	1	$58.70	$117.70
186-142-05	2626	27	1	$59.00	1	$58.70	$117.70
186-142-06	2627	27	1	$59.00	1	$58.70	$117.70
186-142-07	2628	27	1	$59.00	1	$58.70	$117.70
186-142-14	2630	27	1	$59.00	0	$0.00	$117.70
186-142-16	2632	27	1	$59.00	1	$58.70	$117.70
186-142-17	2633	27	1	$59.00	1	$58.70	$117.70
186-142-18	2634	27	1	$59.00	1	$58.70	$117.70
186-142-19	2635	27	1	$59.00	1	$58.70	$117.70
186-142-20	2636	27	1	$59.00	1	$58.70	$59.00
186-142-25	2637	27	1	$59.00	0	$0.00	$117.70
186-142-26	2638	27	1	$59.00	0	$0.00	$117.70
186-142-27	2639	27	1	$59.00	1	$58.70	$117.70
186-142-32	2642	27	1	$59.00	1	$58.70	$117.70
186-142-34	2644	27	1	$59.00	1	$58.70	$117.70
186-142-35	2645	27	1	$59.00	1	$58.70	$117.70
186-142-36	2646	27	1	$59.00	1	$58.70	$117.70
186-152-02	2647	14	1	$59.00	1	$58.70	$117.70
186-152-03	2648	14	1	$59.00	1	$58.70	$117.70
186-152-10	2649	14	1	$59.00	1	$58.70	$117.70
186-152-11	2650	14	1	$59.00	1	$58.70	$117.70
186-153-01	2651	27	1	$59.00	1	$58.70	$117.70
186-153-02	2652	27	1	$59.00	1	$58.70	$117.70
186-153-03	2653	27	1	$59.00	0	$0.00	$117.70
186-153-04	2654	27	1	$59.00	1	$58.70	$117.70
186-153-05	2655	14	1	$59.00	1	$58.70	$117.70
186-153-06	2656	14	1	$59.00	1	$58.70	$117.70
186-153-71	2657M	14	1	$59.00	1	$58.70	$117.70
186-153-21	2658	14	1.5	$88.50	1.5	$88.06	$117.70
186-153-22	2659	14	1	$59.00	1	$58.70	$59.00
186-153-23	2660	14	1	$59.00	1	$58.70	$117.70
186-153-26	2662	14	1	$59.00	1	$58.70	$59.00
186-153-35	2663	14	1	$59.00	1	$58.70	$117.70
186-153-36	2664	14	1	$59.00	1	$58.70	$117.70
186-153-37	2665	14	1	$59.00	1	$58.70	$117.70

186-153-44	2667	14	1	$59.00	0	$0.00	$117.70
186-153-45	2668	14	1	$59.00	1	$58.70	$117.70
186-153-48	2669	14	1	$59.00	1	$58.70	$117.70
186-153-51	2671	14	1	$59.00	1	$58.70	$117.70
186-153-52	2672	14	1	$59.00	1	$58.70	$117.70
186-153-53	2673	14	1	$59.00	1	$58.70	$117.70
186-153-55	2674	14	1	$59.00	1	$58.70	$117.70
186-153-56	2675	14	1	$59.00	1	$58.70	$117.70
186-153-57	2676	14	1	$59.00	1	$58.70	$117.70
186-153-58	2677	14	1	$59.00	1	$58.70	$117.70
186-153-59	2678	14	1	$59.00	1	$58.70	$117.70
186-153-60	2679	14	1	$59.00	1	$58.70	$117.70
186-153-61	2680	14	1	$59.00	1	$58.70	$117.70
186-153-62	2681	14	1	$59.00	1	$58.70	$117.70
186-153-69	2683	14	1	$59.00	1	$58.70	$117.70
186-153-70	2684	14	1	$59.00	1	$58.70	$117.70
186-470-85	2688	22	1	$59.00	1	$58.70	$117.70
186-470-87	2689	22	1	$59.00	1	$58.70	$117.70
186-470-99	2693	17	1	$59.00	1	$58.70	$117.70
186-491-01	2694	22	1	$59.00	1	$58.70	$117.70
186-491-02	2695	22	1	$59.00	1	$58.70	$117.70
186-491-03	2696	22	1	$59.00	1	$58.70	$117.70
186-491-04	2697	22	1	$59.00	1	$58.70	$117.70
186-491-05	2698	22	1	$59.00	1	$58.70	$117.70
186-491-06	2699	22	1	$59.00	1	$58.70	$117.70
186-491-07	2700	22	1	$59.00	1	$58.70	$59.00
186-492-01	2701	26	1	$59.00	1	$58.70	$59.00
186-492-02	2702	26	1	$59.00	1	$58.70	$117.70
186-492-03	2703	22	1	$59.00	1	$58.70	$117.70
186-492-04	2704	22	1	$59.00	1	$58.70	$117.70
186-492-05	2705	22	1	$59.00	1	$58.70	$117.70
186-492-06	2706	22	1	$59.00	1	$58.70	$117.70
186-492-07	2707	22	1	$59.00	1	$58.70	$59.00
186-492-08	2708	22	1	$59.00	1	$58.70	$117.70
186-492-09	2709	22	1	$59.00	1	$58.70	$117.70

186-492-10	2710	22	1	$59.00	1	$58.70	$117.70
186-492-11	2711	22	1	$59.00	1	$58.70	$59.00
186-492-12	2712	26	1	$59.00	1	$58.70	$117.70
186-492-13	2713	26	1	$59.00	1	$58.70	$117.70
186-492-14	2714	26	1	$59.00	1	$58.70	$117.70
186-493-01	2715	26	1	$59.00	1	$58.70	$117.70
186-493-02	2716	26	1	$59.00	1	$58.70	$117.70
186-493-03	2717	26	1	$59.00	1	$58.70	$117.70
186-493-05	2718	26	1	$59.00	1	$58.70	$117.70
186-493-06	2719	26	1	$59.00	1	$58.70	$117.70
186-493-07	2720	26	1	$59.00	1	$58.70	$117.70
186-493-08	2721	22	1	$59.00	1	$58.70	$117.70
186-493-09	2722	22	1	$59.00	1	$58.70	$117.70
186-493-10	2723	22	1	$59.00	1	$58.70	$117.70
186-493-11	2724	22	1	$59.00	1	$58.70	$117.70
186-493-12	2725	22	1	$59.00	1	$58.70	$117.70
186-493-13	2726	22	1	$59.00	1	$58.70	$117.70
186-493-14	2727	22	1	$59.00	1	$58.70	$117.70
186-493-15	2728	22	1	$59.00	1	$58.70	$117.70
186-493-16	2729	22	1	$59.00	1	$58.70	$117.70
186-493-17	2730	22	1	$59.00	1	$58.70	$117.70
186-493-18	2731	22	1	$59.00	1	$58.70	$59.00
186-493-19	2732	22	1	$59.00	0	$0.00	$117.70
186-493-21	2733	26	1	$59.00	1	$58.70	$117.70
186-493-22	2734	26	1	$59.00	1	$58.70	$117.70
186-493-23	2735	26	1	$59.00	1	$58.70	$117.70
186-493-24	2736	26	1	$59.00	1	$58.70	$117.70
186-493-25	2737	26	1	$59.00	1	$58.70	$117.70
186-493-26	2738	26	1	$59.00	1	$58.70	$59.00
186-493-27	2739	26	1	$59.00	1	$58.70	$117.70
186-493-28	2740	26	1	$59.00	1	$58.70	$59.00
186-493-30	2742	26	1	$59.00	1	$58.70	$117.70
186-494-01	2743	26	1	$59.00	1	$58.70	$117.70
186-494-02	2744	26	1	$59.00	1	$58.70	$117.70
186-494-03	2745	26	1	$59.00	1	$58.70	$59.00

186-494-04	2746	26	1	$59.00	1	$58.70	$117.70
186-494-05	2747	26	1	$59.00	1	$58.70	$117.70
186-495-01	2748	26	1	$59.00	1	$58.70	$117.70
186-495-02	2749	26	1	$59.00	1	$58.70	$117.70
186-495-03	2750	22	1	$59.00	1	$58.70	$117.70
186-495-04	2751	22	1	$59.00	1	$58.70	$59.00
186-495-05	2752	22	1	$59.00	0	$0.00	$117.70
186-501-01	2753	22	1	$59.00	1	$58.70	$59.00
186-501-02	2754	22	1	$59.00	1	$58.70	$117.70
186-502-01	2755	22	1	$59.00	1	$58.70	$59.00
186-502-02	2756	22	1	$59.00	1	$58.70	$59.00
186-502-03	2757	22	1	$59.00	0	$0.00	$117.70
186-502-06	2758	22	1	$59.00	1	$58.70	$117.70
186-502-08	2759	22	1	$59.00	1	$58.70	$117.70
186-502-09	2760	22	1	$59.00	1	$58.70	$117.70
186-502-10	2761	22	1	$59.00	0	$0.00	$117.70
186-502-11	2762	22	1	$59.00	1	$58.70	$117.70
186-502-12	2763	22	1	$59.00	1	$58.70	$117.70
186-502-13	2764	22	1	$59.00	1	$58.70	$117.70
186-502-14	2765	22	1	$59.00	1	$58.70	$117.70
186-502-15	2766	22	1	$59.00	1	$58.70	$117.70
186-502-16	2767	22	1	$59.00	1	$58.70	$117.70
186-502-17	2768	22	1	$59.00	1	$58.70	$117.70
186-502-18	2769	22	1	$59.00	0	$0.00	$117.70
186-502-19	2770	22	1	$59.00	1	$58.70	$117.70
186-502-20	2771	22	1	$59.00	1	$58.70	$117.70
186-502-22	2772	22	1	$59.00	1	$58.70	$59.00
186-502-23	2773	22	1	$59.00	1	$58.70	$117.70
186-502-25	2774	22	1	$59.00	1	$58.70	$117.70
186-503-01	2775	22	1	$59.00	1	$58.70	$59.00
186-503-02	2776	22	1	$59.00	1	$58.70	$117.70
186-503-03	2777	22	1	$59.00	1	$58.70	$117.70
186-503-04	2778	22	1	$59.00	1	$58.70	$117.70
186-503-05	2779	22	1	$59.00	1	$58.70	$117.70
186-503-06	2780	22	1	$59.00	1	$58.70	$117.70

186-503-07	2781	22	1	$59.00	1	$58.70	$117.70
186-504-02	2782	22	1	$59.00	1	$58.70	$117.70
186-504-03	2783	22	1	$59.00	1	$58.70	$117.70
186-504-04	2784	22	1	$59.00	1	$58.70	$117.70
186-504-05	2785	22	1	$59.00	1	$58.70	$117.70
186-504-06	2786	22	1	$59.00	1	$58.70	$117.70
186-504-08	2787	22	1	$59.00	1	$58.70	$117.70
186-510-01	2788	22	1	$59.00	0	$0.00	$117.70
186-510-02	2789	22	1	$59.00	0	$0.00	$117.70
186-510-03	2790	22	1	$59.00	1	$58.70	$117.70
186-510-04	2791	22	1	$59.00	1	$58.70	$117.70
186-510-05	2792	22	1	$59.00	1	$58.70	$117.70
186-520-01	2793	9	1	$59.00	1	$58.70	$117.70
186-520-02	2794	9	1	$59.00	1	$58.70	$117.70
186-520-03	2795	10	1	$59.00	1	$58.70	$117.70
186-520-06	2796	10	8	$472.01	0	$0.00	$117.70
186-520-09	2797	10	1.5	$88.50	0	$0.00	$117.70
186-520-11	2799	10	8	$472.01	0	$0.00	$117.70
186-520-12	2800	10	1	$59.00	1	$58.70	$117.70
186-520-13	2801	10	1	$59.00	1	$58.70	$117.70
186-520-14	2802	10	1	$59.00	0	$0.00	$117.70
186-530-01	2807	22	1	$59.00	1	$58.70	$4,943.36
186-530-02	2808	22	1	$59.00	1	$58.70	$249.52
186-530-03	2809	22	1	$59.00	1	$58.70	$254.24
186-530-06	2810	22	1	$59.00	1	$58.70	$117.70
186-530-07	2811	22	1	$59.00	1	$58.70	$117.70
186-530-08	2812	22	1	$59.00	1	$58.70	$117.70
186-530-09	2813	22	1	$59.00	1	$58.70	$117.70
186-530-10	2814	22	1	$59.00	1	$58.70	$117.70
186-530-11	2815	22	1	$59.00	1	$58.70	$117.70
186-530-12	2816	22	1	$59.00	1	$58.70	$117.70
186-530-13	2817	22	1	$59.00	1	$58.70	$117.70
186-530-14	2818	22	1	$59.00	1	$58.70	$117.70
186-530-15	2819	22	1	$59.00	1	$58.70	$117.70
186-530-16	2820	22	1	$59.00	1	$58.70	$117.70

186-530-17	2821	22	1	$59.00	1	$58.70	$117.70
186-530-18	2822	22	1	$59.00	1	$58.70	$117.70
186-530-19	2823	22	1	$59.00	1	$58.70	$117.70
186-530-20	2824	22	1	$59.00	1	$58.70	$117.70
186-530-21	2825	22	1	$59.00	1	$58.70	$117.70
186-530-22	2826	22	1	$59.00	1	$58.70	$117.70
186-530-23	2827	22	1	$59.00	1	$58.70	$117.70
186-530-24	2828	22	1	$59.00	1	$58.70	$117.70
186-530-25	2829	22	1	$59.00	0	$0.00	$117.70
186-530-26	2830	22	1	$59.00	1	$58.70	$117.70
186-530-27	2831	22	1	$59.00	1	$58.70	$117.70
186-530-28	2832	22	1	$59.00	1	$58.70	$117.70
186-530-29	2833	22	1	$59.00	1	$58.70	$117.70
186-530-30	2834	22	1	$59.00	1	$58.70	$117.70
186-530-31	2835	22	1	$59.00	1	$58.70	$117.70
186-530-32	2836	22	1	$59.00	1	$58.70	$117.70
186-530-33	2837	22	1	$59.00	1	$58.70	$117.70
186-530-34	2838	22	1	$59.00	1	$58.70	$117.70
186-530-35	2839	22	1	$59.00	1	$58.70	$117.70
186-530-36	2840	22	1	$59.00	1	$58.70	$117.70
186-530-37	2841	22	1	$59.00	1	$58.70	$117.70
186-530-38	2842	22	1	$59.00	1	$58.70	$117.70
186-530-39	2843	22	1	$59.00	1	$58.70	$117.70
186-530-40	2844	21	1	$59.00	1	$58.70	$117.70
186-530-41	2845	21	1	$59.00	1	$58.70	$117.70
186-530-42	2846	22	1	$59.00	1	$58.70	$117.70
186-530-43	2847	22	1	$59.00	1	$58.70	$117.70
186-530-44	2848	22	1	$59.00	1	$58.70	$117.70
186-530-45	2849	22	1	$59.00	1	$58.70	$117.70
186-530-46	2850	21	1	$59.00	1	$58.70	$117.70
186-530-47	2851	21	1	$59.00	0	$0.00	$117.70
186-530-48	2852	21	1	$59.00	1	$58.70	$117.70
186-530-49	2853	21	1	$59.00	1	$58.70	$117.70
186-530-50	2854	21	1	$59.00	0	$0.00	$117.70
186-530-51	2855	21	1	$59.00	1	$58.70	$117.70

186-530-52	2856	22	1	$59.00	1	$58.70	$117.70
186-530-53	2857	22	1	$59.00	1	$58.70	$117.70
186-530-54	2858	22	1	$59.00	1	$58.70	$117.70
186-530-55	2859	22	1	$59.00	1	$58.70	$117.70
186-530-56	2860	22	1	$59.00	1	$58.70	$117.70
186-530-57	2861	22	1	$59.00	1	$58.70	$117.70
186-530-58	2862	22	1	$59.00	1	$58.70	$117.70
186-530-59	2863	22	1	$59.00	1	$58.70	$117.70
186-530-60	2864	22	1	$59.00	1	$58.70	$117.70
186-530-61	2865	22	1	$59.00	1	$58.70	$117.70
186-530-66	2867	22	1	$59.00	1	$58.70	$117.70
186-530-67	2868	22	1	$59.00	1	$58.70	$117.70
186-540-01	2870	25	1	$59.00	1	$58.70	$117.70
186-540-02	2871	25	1	$59.00	1	$58.70	$117.70
186-540-03	2872	25	1	$59.00	1	$58.70	$117.70
186-540-04	2873	25	1	$59.00	1	$58.70	$117.70
186-540-05	2874	25	1	$59.00	1	$58.70	$117.70
186-540-06	2875	25	1	$59.00	1	$58.70	$117.70
186-540-07	2876	25	1	$59.00	1	$58.70	$117.70
186-540-08	2877	25	1	$59.00	1	$58.70	$117.70
186-540-09	2878	25	1	$59.00	1	$58.70	$117.70
186-540-10	2879	25	1	$59.00	1	$58.70	$117.70
186-540-11	2880	25	1	$59.00	0	$0.00	$117.70
186-540-12	2881	25	1	$59.00	1	$58.70	$117.70
186-540-13	2882	25	1	$59.00	1	$58.70	$117.70
186-540-14	2883	25	1	$59.00	1	$58.70	$117.70
186-540-15	2884	25	1	$59.00	1	$58.70	$117.70
186-540-16	2885	25	1	$59.00	1	$58.70	$117.70
186-540-17	2886	25	1	$59.00	1	$58.70	$117.70
186-540-18	2887	25	1	$59.00	1	$58.70	$117.70
186-540-19	2888	25	1	$59.00	1	$58.70	$117.70
186-540-20	2889	25	1	$59.00	1	$58.70	$117.70
186-540-21	2890	25	1	$59.00	1	$58.70	$117.70
186-540-22	2891	25	1	$59.00	1	$58.70	$117.70
186-540-23	2892	25	1	$59.00	1	$58.70	$117.70

186-540-24	2893	25	1	$59.00	0	$0.00	$59.00
186-540-25	2894	25	1	$59.00	0	$0.00	$59.00
186-540-26	2895	25	1	$59.00	1	$58.70	$117.70
186-540-27	2896	25	1	$59.00	1	$58.70	$117.70
186-540-28	2897	25	1	$59.00	1	$58.70	$117.70
186-540-29	2898	25	1	$59.00	1	$58.70	$117.70
186-540-30	2899	25	1	$59.00	1	$58.70	$117.70
186-540-31	2900	25	1	$59.00	0	$0.00	$59.00
186-540-32	2901	25	1	$59.00	1	$58.70	$117.70
186-540-33	2902	25	1	$59.00	1	$58.70	$117.70
186-540-34	2903	25	1	$59.00	1	$58.70	$117.70
186-540-35	2904	25	1	$59.00	0	$0.00	$59.00
186-540-36	2905	25	1	$59.00	1	$58.70	$117.70
186-540-37	2906	25	1	$59.00	1	$58.70	$117.70
186-540-38	2907	25	1	$59.00	1	$58.70	$117.70
186-540-39	2908	25	1	$59.00	1	$58.70	$117.70
186-540-40	2909	25	1	$59.00	1	$58.70	$117.70
186-540-41	2910	25	1	$59.00	1	$58.70	$117.70
186-540-42	2911	25	1	$59.00	1	$58.70	$117.70
186-540-43	2912	25	1	$59.00	1	$58.70	$117.70
186-540-44	2913	25	1	$59.00	1	$58.70	$117.70
186-540-45	2914	25	1	$59.00	1	$58.70	$117.70
186-540-46	2915	25	1	$59.00	1	$58.70	$117.70
186-540-47	2916	25	1	$59.00	1	$58.70	$117.70
186-540-48	2917	25	1	$59.00	1	$58.70	$117.70
186-540-49	2918	25	1	$59.00	1	$58.70	$117.70
186-540-50	2919	25	1	$59.00	1	$58.70	$117.70
186-551-01	2922	25	1	$59.00	1	$58.70	$117.70
186-551-02	2923	25	1	$59.00	1	$58.70	$117.70
186-551-03	2924	25	1	$59.00	1	$58.70	$117.70
186-551-04	2925	25	1	$59.00	1	$58.70	$117.70
186-551-05	2926	25	1	$59.00	0	$0.00	$59.00
186-551-08	2927	25	1	$59.00	1	$58.70	$117.70
186-551-09	2928	25	1	$59.00	1	$58.70	$117.70
186-551-10	2929	25	1	$59.00	1	$58.70	$117.70

186-551-12	2930	25	1	$59.00	1	$58.70	$117.70
186-551-14	2931	25	1	$59.00	1	$58.70	$117.70
186-551-15	2932	25	1	$59.00	1	$58.70	$117.70
186-551-16	2933	25	1	$59.00	0	$0.00	$59.00
186-551-20	2934	19	1	$59.00	1	$58.70	$117.70
186-551-21	2935	19	1	$59.00	0	$0.00	$59.00
186-551-22	2936	19	1	$59.00	1	$58.70	$117.70
186-551-23	2937	19	1	$59.00	1	$58.70	$117.70
186-551-24	2938	25	1	$59.00	1	$58.70	$117.70
186-551-25	2939	25	1	$59.00	1	$58.70	$117.70
186-551-26	2940	25	1	$59.00	0	$0.00	$59.00
186-551-27	2941	25	1	$59.00	1	$58.70	$117.70
186-551-28	2942	25	1	$59.00	1	$58.70	$117.70
186-551-29	2943	25	1	$59.00	1	$58.70	$117.70
186-551-30	2944	25	1	$59.00	1	$58.70	$117.70
186-551-31	2945	25	1	$59.00	1	$58.70	$117.70
186-551-32	2946	25	1	$59.00	0	$0.00	$59.00
186-551-33	2947	25	1	$59.00	1	$58.70	$117.70
186-551-34	2948	25	1	$59.00	0	$0.00	$59.00
186-551-35	2949	25	1	$59.00	1	$58.70	$117.70
186-551-36	2950	25	1	$59.00	0	$0.00	$59.00
186-551-38	2952	19	1	$59.00	0	$0.00	$59.00
186-551-42	2953	19	1	$59.00	1	$58.70	$117.70
186-551-43	2954	19	1	$59.00	1	$58.70	$117.70
186-551-45	2955	25	1	$59.00	1	$58.70	$117.70
186-551-47	2956	25	1	$59.00	1	$58.70	$117.70
186-551-48	2957	25	1	$59.00	1	$58.70	$117.70
186-551-49	2958	25	1	$59.00	1	$58.70	$117.70
186-552-02	2960	25	1	$59.00	1	$58.70	$117.70
186-552-05	2962	25	1	$59.00	1	$58.70	$117.70
186-552-06	2963	25	1	$59.00	1	$58.70	$117.70
186-552-07	2964	25	1	$59.00	1	$58.70	$117.70
186-552-08	2965	25	1	$59.00	1	$58.70	$117.70
186-560-01	2966	20	1	$59.00	1	$58.70	$117.70
186-560-02	2967	20	1	$59.00	1	$58.70	$117.70

186-560-03	2968	20	1	$59.00	1	$58.70	$117.70
186-560-04	2969	20	1	$59.00	1	$58.70	$117.70
186-560-05	2970	20	1	$59.00	0	$0.00	$59.00
186-560-06	2971	20	1	$59.00	1	$58.70	$117.70
186-560-07	2972	20	1	$59.00	1	$58.70	$117.70
186-560-08	2973	20	1	$59.00	0	$0.00	$59.00
186-560-09	2974	20	1	$59.00	1	$58.70	$117.70
186-560-10	2975	20	1	$59.00	1	$58.70	$117.70
186-560-11	2976	20	1	$59.00	1	$58.70	$117.70
186-560-12	2977	20	1	$59.00	1	$58.70	$117.70
186-560-13	2978	20	1	$59.00	1	$58.70	$117.70
186-560-14	2979	20	1	$59.00	1	$58.70	$117.70
186-560-15	2980	20	1	$59.00	1	$58.70	$117.70
186-560-16	2981	20	1	$59.00	1	$58.70	$117.70
186-560-17	2982	20	1	$59.00	1	$58.70	$117.70
186-560-18	2983	20	1	$59.00	1	$58.70	$117.70
186-560-19	2984	20	1	$59.00	1	$58.70	$117.70
186-560-20	2985	20	1	$59.00	1	$58.70	$117.70
186-560-21	2986	20	1	$59.00	1	$58.70	$117.70
186-560-22	2987	20	1	$59.00	1	$58.70	$117.70
186-560-23	2988	20	1	$59.00	1	$58.70	$117.70
186-560-24	2989	20	1	$59.00	1	$58.70	$117.70
186-560-25	2990	20	1	$59.00	1	$58.70	$117.70
186-560-26	2991	20	1	$59.00	1	$58.70	$117.70
186-560-27	2992	20	1	$59.00	1	$58.70	$117.70
186-571-01	2994	25	1	$59.00	1	$58.70	$117.70
186-571-02	2995	25	1	$59.00	1	$58.70	$117.70
186-571-03	2996	25	1	$59.00	1	$58.70	$117.70
186-571-04	2997	25	1	$59.00	0	$0.00	$59.00
186-571-09	2998	25	1	$59.00	1	$58.70	$117.70
186-571-10	2999	25	1	$59.00	1	$58.70	$117.70
186-571-11	3000	25	1	$59.00	1	$58.70	$117.70
186-571-12	3001	25	1	$59.00	1	$58.70	$117.70
186-571-23	3003	25	1	$59.00	1	$58.70	$117.70
186-571-24	3004	25	1	$59.00	1	$58.70	$117.70

186-571-25	3005	25	1	$59.00	1	$58.70	$117.70
186-571-26	3006	25	1	$59.00	1	$58.70	$117.70
016-070-09	545-09	28	42	$2,477.95	42	$2,465.40	$4,943.35
016-070-14	545-14	28	2.12	$125.07	2.12	$124.44	$249.51
016-070-16	545-16	28	2.16	$127.44	2.16	$126.80	$254.24
016-070-15	545-15	28	1	$59.00	1	$58.70	$117.70
016-070-17	545-17	28	1	$59.00	1	$58.70	$117.70
016-341-01	549-01	28	1	$59.00	1	$58.70	$117.70
016-341-02	549-02	28	1	$59.00	1	$58.70	$117.70
016-341-03	549-03	28	1	$59.00	1	$58.70	$117.70
016-341-04	549-04	28	1	$59.00	1	$58.70	$117.70
016-341-05	549-05	28	1	$59.00	1	$58.70	$117.70
016-341-06	549-06	28	1	$59.00	1	$58.70	$117.70
016-341-07	549-07	28	1	$59.00	1	$58.70	$117.70
016-341-08	549-08	28	1	$59.00	1	$58.70	$117.70
016-341-09	549-09	28	1	$59.00	1	$58.70	$117.70
016-341-10	549-10	28	1	$59.00	1	$58.70	$117.70
016-341-11	549-11	28	1	$59.00	1	$58.70	$117.70
016-341-12	549-12	28	1	$59.00	1	$58.70	$117.70
016-341-13	549-13	28	1	$59.00	1	$58.70	$117.70
016-341-14	549-14	28	1	$59.00	1	$58.70	$117.70
016-341-15	549-15	28	1	$59.00	1	$58.70	$117.70
016-341-16	549-16	28	1	$59.00	1	$58.70	$117.70
016-341-17	549-17	28	1	$59.00	1	$58.70	$117.70
016-341-18	549-18	28	1	$59.00	1	$58.70	$117.70
016-341-19	549-19	28	1	$59.00	1	$58.70	$117.70
016-341-20	549-20	28	1	$59.00	1	$58.70	$117.70
016-341-21	549-21	28	1	$59.00	1	$58.70	$117.70
016-341-22	549-22	28	1	$59.00	1	$58.70	$117.70
016-341-23	549-23	28	1	$59.00	1	$58.70	$117.70
016-341-24	549-24	28	1	$59.00	1	$58.70	$117.70
016-341-25	549-25	28	1	$59.00	1	$58.70	$117.70
016-341-26	549-26	28	1	$59.00	1	$58.70	$117.70
016-341-27	549-27	28	1	$59.00	1	$58.70	$117.70
016-341-28	549-28	28	1	$59.00	1	$58.70	$117.70

016-341-29	549-29	28	1	$59.00	1	$58.70	$117.70
016-341-30	549-30	28	1	$59.00	1	$58.70	$117.70
016-341-31	549-31	28	1	$59.00	1	$58.70	$117.70
016-341-32	549-32	28	1	$59.00	1	$58.70	$117.70
016-341-33	549-33	28	1	$59.00	1	$58.70	$117.70
016-341-34	549-34	28	1	$59.00	1	$58.70	$117.70
016-341-35	549-35	28	1	$59.00	1	$58.70	$117.70
016-341-36	549-36	28	1	$59.00	1	$58.70	$117.70
016-341-37	549-37	28	1	$59.00	1	$58.70	$117.70
016-341-38	549-38	28	1	$59.00	1	$58.70	$117.70
016-341-39	549-39	28	1	$59.00	1	$58.70	$117.70
016-341-40	549-40	28	1	$59.00	1	$58.70	$117.70
016-341-41	549-41	28	1	$59.00	1	$58.70	$117.70
016-341-42	549-42	28	1	$59.00	1	$58.70	$117.70
016-341-43	549-43	28	1	$59.00	1	$58.70	$117.70
016-341-44	549-44	28	1	$59.00	1	$58.70	$117.70
016-341-45	549-45	28	1	$59.00	1	$58.70	$117.70
016-341-46	549-46	28	1	$59.00	1	$58.70	$117.70
016-341-47	549-47	28	1	$59.00	1	$58.70	$117.70
016-341-48	549-48	28	1	$59.00	1	$58.70	$117.70
016-341-49	549-49	28	1	$59.00	1	$58.70	$117.70
016-341-50	549-50	28	1	$59.00	1	$58.70	$117.70
016-341-51	549-51	28	1	$59.00	1	$58.70	$117.70
016-341-52	549-52	28	1	$59.00	1	$58.70	$117.70
016-341-53	549-53	28	1	$59.00	1	$58.70	$117.70
016-341-54	549-54	28	1	$59.00	1	$58.70	$117.70
016-341-55	549-55	28	1	$59.00	1	$58.70	$117.70
016-341-56	549-56	28	1	$59.00	1	$58.70	$117.70
016-341-57	549-57	28	1	$59.00	1	$58.70	$117.70
016-341-58	549-58	28	1	$59.00	1	$58.70	$117.70
016-341-59	549-59	28	1	$59.00	1	$58.70	$117.70
016-341-60	549-60	28	1	$59.00	1	$58.70	$117.70
016-341-61	549-61	28	1	$59.00	1	$58.70	$117.70
016-341-62	549-62	28	1	$59.00	1	$58.70	$117.70
016-341-63	549-63	28	1	$59.00	1	$58.70	$117.70

016-341-64	549-64	28	1	$59.00	1	$58.70	$117.70
016-341-65	549-65	28	1	$59.00	1	$58.70	$117.70
016-341-66	549-66	28	1	$59.00	1	$58.70	$117.70
016-341-67	549-67	28	1	$59.00	1	$58.70	$117.70
016-341-68	549-68	28	1	$59.00	1	$58.70	$117.70
016-341-69	549-69	28	1	$59.00	1	$58.70	$117.70
016-341-70	549-70	28	1	$59.00	1	$58.70	$117.70
016-341-71	549-71	28	1	$59.00	1	$58.70	$117.70
016-341-72	549-72	28	1	$59.00	1	$58.70	$117.70
016-341-73	549-73	28	1	$59.00	1	$58.70	$117.70
016-341-74	549-74	28	1	$59.00	1	$58.70	$117.70
016-341-75	549-75	28	1	$59.00	1	$58.70	$117.70
016-341-76	549-76	28	1	$59.00	1	$58.70	$117.70

Part E - List of Property Owners

Assessment Number	Assessor's Parcel Number	Mail to	Mailing Address	City	State	Zip
1	008-010-04	[redacted]	[redacted]	SAN RAFAEL	CA	94901
2	008-010-05			SAN RAFAEL	CA	949014211
5	008-010-14			SAN RAFAEL	CA	94901
6	008-010-16			SAN RAFAEL	CA	949014206
7	008-010-19			SAN RAFAEL	CA	94901
8	008-010-20			SAN RAFAEL	CA	949013515
9	008-010-21			SAN RAFAEL	CA	94901
10	008-010-22			SAN RAFAEL	CA	949013515
11	008-010-26			SAN RAFAEL	CA	94901
12	008-010-27			SAN RAFAEL	CA	94901
13	008-010-28			SONOMA	CA	954762088
14	008-010-31			SAN RAFAEL	CA	94903
15	008-010-34			SAN RAFAEL	CA	949014206
16	008-010-35			SAN RAFAEL	CA	94901
17	008-010-36			SAN RAFAEL	CA	94901
21	008-010-43			SAN RAFAEL	CA	94901
22	008-010-45			SAN RAFAEL	CA	949013515
23	008-010-46			SAN RAFAEL	CA	94901
24	008-010-47			CARMEL	CA	939212426
25	008-010-48			SAN RAFAEL	CA	94901
26	008-010-49			SAN RAFAEL	CA	94901
27	008-010-50			SAN RAFAEL	CA	94901
28	008-010-51			SAN RAFAEL	CA	94901
29	008-010-52			SAN RAFAEL	CA	949014210
30	008-010-53			SAN RAFAEL	CA	94901

Assessment Number	Assessor's Parcel Number	Mail to	Mailing Address	City	State	Zip
31	008-010-55	[redacted]	[redacted]	MILL VALLEY	CA	949413110
32	008-010-56			SAN RAFAEL	CA	94901
33	008-140-01			SAN RAFAEL	CA	94901
34	008-140-02			NOVATO	CA	94949
35	008-140-03			LINCOLN	CA	95648
36	008-140-04			SAN RAFAEL	CA	949014290
37	008-140-05			SAN RAFAEL	CA	949012448
38	008-140-06			SAN RAFAEL	CA	94901
39	009-031-09			SAN RAFAEL	CA	94901
40	009-031-11			SAN RAFAEL	CA	94901
41	009-031-12			SAN RAFAEL	CA	949012411
42	009-031-13			SAN RAFAEL	CA	94901
43	009-031-14			SAN RAFAEL	CA	94901
44	009-041-03			SANTA ROSA	CA	95403
45	009-041-04			SANTA CRUZ	CA	95060
46	009-041-06			SAN RAFAEL	CA	94901
47	009-041-07			SAN RAFAEL	CA	94901
48	009-041-08			SAN RAFAEL	CA	949012408
49	009-042-01			SAN RAFAEL	CA	949012410
50	009-042-02			INCLINE VILLAGE	NV	894505090
51	009-042-03			SAN RAFAEL	CA	94901
52	009-042-07			SAN RAFAEL	CA	94901
53	009-042-08			STINSON BEACH	CA	94970
54	009-042-09			SAN RAFAEL	CA	949012409
55	009-042-10			SAN RAFAEL	CA	949012409
56	009-042-11			SAN RAFAEL	CA	94901

Assessment Number	Assessor's Parcel Number	Mail to	Mailing Address	City	State	Zip
57	009-042-12	[redacted]	[redacted]	SAN RAFAEL	CA	94901
58	009-042-13			SAN RAFAEL	CA	94901
59	009-042-14			SAN RAFAEL	CA	94901
60	009-042-15			SAN RAFAEL	CA	94901
61	009-042-16			SAN RAFAEL	CA	94901
62	009-042-17			SAN RAFAEL	CA	949012433
63	009-042-18			SAN RAFAEL	CA	949012433
66	009-051-01			SAN RAFAEL	CA	94901
67	009-051-02			SAN RAFAEL	CA	94901
68	009-051-03			SAN RAFAEL	CA	94901
69	009-051-04			SAN RAFAEL	CA	94901
70	009-051-05			SAN RAFAEL	CA	94901
71	009-051-06			SAN RAFAEL	CA	94901
72	009-051-07			SAN RAFAEL	CA	94901
73	009-051-08			SAN RAFAEL	CA	94901
74	009-052-01			SAN RAFAEL	CA	94901
75	009-052-02			SAN RAFAEL	CA	94901
76	009-052-03			DANVILLE	CA	945265125
77	009-052-04			SAN RAFAEL	CA	94901
78	009-052-05			SAN RAFAEL	CA	94901
79	009-052-06			SAN RAFAEL	CA	94901
80	009-052-07			SAN RAFAEL	CA	94901
81	009-052-08			SAN RAFAEL	CA	94901
82	009-052-09			SAN RAFAEL	CA	94901
83	009-052-10			SAN RAFAEL	CA	949012437
84	009-052-11			SAN RAFAEL	CA	94901

Assessment Number	Assessor's Parcel Number	Mail to	Mailing Address	City	State	Zip
85	009-052-12	[redacted]	[redacted]	SAN RAFAEL	CA	94901
86	009-052-13			SAN RAFAEL	CA	94901
87	009-052-14			SAN RAFAEL	CA	94901
88	009-052-15			SAN RAFAEL	CA	94901
89	009-052-16			SAN RAFAEL	CA	94901
90	009-061-01			SAN RAFAEL	CA	94901
91	009-061-02			SAN RAFAEL	CA	949014227
92	009-061-03			KENTFIELD	CA	94914
93	009-061-04			TIBURON	CA	94920
94	009-061-05			SAN RAFAEL	CA	949014227
95	009-061-06			SAN RAFAEL	CA	94901
96	009-061-07			SAN RAFAEL	CA	94901
97	009-061-08			SAN FRANCISCO	CA	94117
98	009-061-09			SAN ANSELMO	CA	94960
99	009-061-10			SAN RAFAEL	CA	94901
100	009-061-11			ANACORTES	WA	982211632
101	009-061-12			SAN RAFAEL	CA	94901
102	009-061-13			SAN RAFAEL	CA	949014227
103	009-061-14			SAN RAFAEL	CA	94901
104	009-061-15			SAN RAFAEL	CA	94901
105	009-061-16			SAN RAFAEL	CA	94901
106	009-061-17			SAN RAFAEL	CA	94901
107	009-061-18			SAN RAFAEL	CA	949014227
108	009-061-19			BELLINGHAM	WA	982296819
109	009-061-20			SAN RAFAEL	CA	949014227
110	009-061-21			DAVIS	CA	956165730
111	009-061-22			SAN BRUNO	CA	94066
112	009-061-23			SAN RAFAEL	CA	94901
113	009-061-24			SAN RAFAEL	CA	94901
114	009-061-25			SAN RAFAEL	CA	94901

Assessment Number	Assessor's Parcel Number	Mail to	Mailing Address	City	State	Zip
115	009-061-26	[redacted]		SAN RAFAEL	CA	94901
116	009-061-27			SAN ANSELMO	CA	949602744
117	009-061-28			SAN RAFAEL	CA	94903
118	009-061-29			SAN RAFAEL	CA	94901
119	009-061-30			SAN RAFAEL	CA	94901
120	009-061-31			SAN RAFAEL	CA	94901
121	009-061-32			SAN RAFAEL	CA	949011652
122	009-061-33			SAN RAFAEL	CA	94901
123	009-061-34			SAN RAFAEL	CA	94901
124	009-181-01			SAN RAFAEL	CA	94901
125	009-181-02			SAN RAFAEL	CA	94901
126	009-181-03			SAN RAFAEL	CA	94901
127	009-181-04			SAN RAFAEL	CA	949014221
128	009-181-05			SAN FRANCISCO	CA	941181347
129	009-181-06			SAN ANSELMO	CA	949601133
130	009-181-07			SAN RAFAEL	CA	94901
131	009-181-08			SAN RAFAEL	CA	94901
132	009-181-09			SAN RAFAEL	CA	949014220
133	009-181-10			SAN RAFAEL	CA	94901
134	009-181-11			SAN RAFAEL	CA	94901
135	009-181-12			SAN RAFAEL	CA	94901
136	009-181-13			SAN RAFAEL	CA	94901
137	009-181-14			SAN FRANCISCO	CA	94118
138	009-181-15			SAN RAFAEL	CA	94901
139	009-181-16			SAN RAFAEL	CA	94901
140	009-181-17			SAN RAFAEL	CA	94901
141	009-181-18			SAN RAFAEL	CA	94901

Assessment Number	Assessor's Parcel Number	Mail to	Mailing Address	City	State	Zip
142	009-181-19	[redacted]	[redacted]	SAN RAFAEL	CA	949014220
143	014-042-05			SAN RAFAEL	CA	94901
144	014-042-06			SAN RAFAEL	CA	94901
145	014-042-17			LARKSPUR	CA	94939
146	014-042-18			LARKSPUR	CA	94939
147	014-042-19			SAN RAFAEL	CA	94901
148	014-042-20			SAN RAFAEL	CA	94901
149	014-042-22			SAN RAFAEL	CA	94901
150	014-042-26			SAN RAFAEL	CA	949012351
151	014-042-27			SAN RAFAEL	CA	949012351
152	014-072-04			SAN RAFAEL	CA	949012353
153	014-072-20			SAN RAFAEL	CA	949012353
154	014-072-21			DOYLESTOWN	PA	189012715
155	014-072-33			SAN RAFAEL	CA	94901
156	014-072-34			SAN RAFAEL	CA	94901
157	014-073-05			SAN RAFAEL	CA	949012362
158	014-073-06			SAN RAFAEL	CA	949012362
159	014-073-07			SAN RAFAEL	CA	949012362
160	014-073-08			SAN RAFAEL	CA	949012362
161	014-073-09			SIOUX FALLS	SD	57186
162	014-073-10			SAN RAFAEL	CA	949012362
163	014-101-09			SAN RAFAEL	CA	94901
164	014-101-11			SAN RAFAEL	CA	94901
165	014-111-01			SAN RAFAEL	CA	94901
166	014-111-02			SAN RAFAEL	CA	94901
167	014-111-03			SAN RAFAEL	CA	94901
168	014-111-14			SAN RAFAEL	CA	949012344
169	014-111-15			SAN RAFAEL	CA	94901
170	014-111-17			SAN RAFAEL	CA	94901
171	014-111-21			SAN RAFAEL	CA	94901
172	014-111-34			SAN RAFAEL	CA	94901

Assessment Number	Assessor's Parcel Number	Mail to	Mailing Address	City	State	Zip
174	014-151-11	[redacted]		SAN RAFAEL	CA	949016105
175	014-151-12			SAN RAFAEL	CA	94901
176	014-151-17			SAN RAFAEL	CA	949016105
177	014-161-02			SAN FRANCISCO	CA	941231047
178	014-161-07			SAN RAFAEL	CA	94901
181	014-161-19			SAN FRANCISCO	CA	94134
182	014-161-20			SAN RAFAEL	CA	94901
183	014-161-21			SAN RAFAEL	CA	94901
184	014-161-28			SAN RAFAEL	CA	94901
185	014-161-30			MILL VALLEY	CA	94941
186	014-161-32			KENTFIELD	CA	949140875
187	014-161-33			KENTFIELD	CA	949140875
188	014-171-01			LARKSPUR	CA	949392034
189	014-171-02			SAN RAFAEL	CA	949013519
190	014-171-03			SAN RAFAEL	CA	94901
191	014-171-04			SAN RAFAEL	CA	94901
192	014-171-19			SAN RAFAEL	CA	94901
195	014-171-27			PLEASANTON	CA	94566
196	014-171-28			MENLO PARK	CA	94025
197	014-171-29			SAN RAFAEL	CA	94901
198	014-171-30			SAN RAFAEL	CA	94901
199	014-171-32			SAN RAFAEL	CA	949014205
200	014-171-33			NEWPORT BEACH	CA	92658
201	014-171-36			SAN RAFAEL	CA	94901
202	014-172-04			SAN RAFAEL	CA	94901

Assessment Number	Assessor's Parcel Number	Mail to	Mailing Address	City	State	Zip
203	014-172-05	[redacted]		SAN RAFAEL	CA	94901
204	014-172-06			SAN RAFAEL	CA	94901
205	014-172-07			SAN RAFAEL	CA	94901
206	014-172-08			SAN RAFAEL	CA	94901
207	014-172-09			SAN RAFAEL	CA	94901
208	014-172-10			SAN RAFAEL	CA	949013516
209	014-172-11			SAN RAFAEL	CA	94901
210	014-172-12			SAN RAFAEL	CA	94901
211	014-172-13			SAN RAFAEL	CA	94901
214	014-172-16			SAN RAFAEL	CA	94901
215	014-172-17			SAN RAFAEL	CA	949014205
216	014-172-18			SAN RAFAEL	CA	94901
217	014-173-01			SAN RAFAEL	CA	94901
218	014-173-02			SAN RAFAEL	CA	949013517
219	014-173-03			SAN RAFAEL	CA	94901
220	014-173-04			SAN RAFAEL	CA	94901
221	014-173-05			SAN RAFAEL	CA	94901
222	014-173-15			SAN RAFAEL	CA	94901
223	014-173-16			SAN RAFAEL	CA	94901
224	014-173-17			SAN RAFAEL	CA	94901
225	014-173-18			SAN RAFAEL	CA	94901
226	015-231-12			SAN RAFAEL	CA	94901
227	015-231-13			SAN RAFAEL	CA	94901
228	015-231-18			SAN RAFAEL	CA	94901
229	015-231-19			SAN RAFAEL	CA	94901
230	015-241-01			SAN RAFAEL	CA	94901

Assessment Number	Assessor's Parcel Number	Mail to	Mailing Address	City	State	Zip
231	015-241-02	[redacted]		SAN RAFAEL	CA	94901
232	015-241-03			SAN RAFAEL	CA	94901
233	015-241-04			SAN RAFAEL	CA	94901
234	015-241-05			SAN RAFAEL	CA	94901
236	015-241-07			SAN RAFAEL	CA	949012376
237	015-241-12			SAN RAFAEL	CA	94901
238	015-241-14			SAN RAFAEL	CA	94901
241	015-241-17			SAN FRANCISCO	CA	94147
242	015-241-18			SAN RAFAEL	CA	94901
243	016-011-01			SAN RAFAEL	CA	94901
244	016-011-05			SAN RAFAEL	CA	94901
245	016-011-08			SAN RAFAEL	CA	94901
246	016-011-10			SAN RAFAEL	CA	949012329
247	016-011-11			SAN RAFAEL	CA	94901
248	016-011-12			SAN RAFAEL	CA	94901
249	016-011-13			SAN RAFAEL	CA	94901
250	016-011-14			SAN RAFAEL	CA	94901
251	016-011-15			SAN RAFAEL	CA	94901
252	016-011-18			SAN RAFAEL	CA	949151418
253	016-011-19			SAN RAFAEL	CA	949012376
254	016-011-20			KENTFIELD	CA	949041013
255	016-011-21			MILL VALLEY	CA	94941
256	016-011-23			SAN RAFAEL	CA	949012376
257	016-011-24			SAN RAFAEL	CA	94901
258	016-011-28			SAN RAFAEL	CA	94901
259	016-011-29			SAN RAFAEL	CA	949012329

Assessment Number	Assessor's Parcel Number	Mail to	Mailing Address	City	State	Zip
260	016-011-30	[redacted]	[redacted]	SAN RAFAEL	CA	94901
261	016-012-03			SAN RAFAEL	CA	94901
262	016-012-05			SAN RAFAEL	CA	94901
263	016-012-12			SAN RAFAEL	CA	94901
264	016-012-13			SAN RAFAEL	CA	94901
265	016-012-14			SAN RAFAEL	CA	94901
266	016-012-16			EL CERRITO	CA	945306135
267	016-012-17			SAN RAFAEL	CA	94901
268	016-012-18			SAN RAFAEL	CA	94901
269	016-012-19			SAN RAFAEL	CA	94901
270	016-012-23			SAN RAFAEL	CA	949012374
271	016-012-26			SAN RAFAEL	CA	94901
272	016-012-27			SAN RAFAEL	CA	94901
273	016-012-32			SAN RAFAEL	CA	94901
274	016-012-33			SAN RAFAEL	CA	94901
275	016-012-34			SAN RAFAEL	CA	949012374
276	016-012-37			SAN RAFAEL	CA	94901
277	016-012-38			SAN RAFAEL	CA	94901
278	016-012-46			SAN RAFAEL	CA	949012374
279	016-012-54			SAN RAFAEL	CA	949012300
280	016-012-55			SAN RAFAEL	CA	94901
281	016-012-59			SAN RAFAEL	CA	94901
282	016-012-64			SAN RAFAEL	CA	94901
283	016-012-65			SAN RAFAEL	CA	94901

Assessment Number	Assessor's Parcel Number	Mail to	Mailing Address	City	State	Zip
284	016-012-67	[redacted]		SAN RAFAEL	CA	94901
285	016-012-68			SAN RAFAEL	CA	94915
286	016-021-01			INCLINE VILLAGE	NV	894519352
287	016-021-02			INCLINE VILLAGE	NV	894519352
289	016-021-10			SAN RAFAEL	CA	94901
290	016-021-11			SAN RAFAEL	CA	949012378
291	016-021-79			SAN RAFAEL	CA	94901
292	016-021-15			SAN RAFAEL	CA	94901
293	016-021-16			SAN RAFAEL	CA	94901
294	016-021-20			SAN RAFAEL	CA	94901
295	016-021-22			SAN RAFAEL	CA	94901
296	016-021-25			SAN RAFAEL	CA	94901
298	016-021-35			SAN RAFAEL	CA	94912
299	016-021-36			SAN RAFAEL	CA	949012343
300	016-021-37			SAN RAFAEL	CA	949012343
302	016-021-46			SAN RAFAEL	CA	94901
303	016-021-49			SAN RAFAEL	CA	94901
304	016-021-50			SAN RAFAEL	CA	94901
305	016-021-51			SAN RAFAEL	CA	94901
306	016-021-52			SAN RAFAEL	CA	949012314
307	016-021-53			SAN RAFAEL	CA	94901
308	016-021-54			SAN RAFAEL	CA	949012314
309	016-021-55			SAN RAFAEL	CA	94901
310	016-021-58			SAN RAFAEL	CA	94901
311	016-021-61			SAN RAFAEL	CA	94901

Assessment Number	Assessor's Parcel Number	Mail to	Mailing Address	City	State	Zip
312	016-021-64	[redacted]	[redacted]	SAN RAFAEL	CA	94901
313	016-021-65			SAN RAFAEL	CA	94901
314	016-021-73			CHICAGO	IL	60611
315	016-021-74			SAN RAFAEL	CA	949012343
316	016-021-75			SAN RAFAEL	CA	94901
317	016-031-01			SAN RAFAEL	CA	94901
318	016-031-02			SAN RAFAEL	CA	94901
319	016-031-03			SAN RAFAEL	CA	94901
320	016-031-04			SAN RAFAEL	CA	94901
321	016-031-05			CORTE MADERA	CA	94925
322	016-031-06			SAN RAFAEL	CA	94901
323	016-031-07			SAN RAFAEL	CA	94901
324	016-031-08			SAN RAFAEL	CA	94901
325	016-031-09			SAN RAFAEL	CA	94901
326	016-031-10			SAN RAFAEL	CA	94901
327	016-031-11			SAN RAFAEL	CA	94901
328	016-031-12			SAN RAFAEL	CA	94901
329	016-031-13			SAN RAFAEL	CA	94901
330	016-031-14			SAN RAFAEL	CA	94901
331	016-031-15			SAN RAFAEL	CA	949012333
332	016-031-16			SAN RAFAEL	CA	949012332
333	016-031-17			SAN RAFAEL	CA	949150033
334	016-031-18			SAN RAFAEL	CA	94901
335	016-031-19			SAN RAFAEL	CA	94901
336	016-031-20			SAN RAFAEL	CA	94901
337	016-031-21			SAN RAFAEL	CA	94901
338	016-031-22			SAN RAFAEL	CA	949012332
339	016-031-23			SAN RAFAEL	CA	94901

Assessment Number	Assessor's Parcel Number	Mail to	Mailing Address	City	State	Zip
340	016-031-25	[redacted]	[redacted]	SAN FRANCISCO	CA	94123
341	016-031-26			SAN RAFAEL	CA	94901
342	016-031-27			SAN RAFAEL	CA	94901
343	016-031-28			SAN RAFAEL	CA	94901
344	016-031-29			SAN RAFAEL	CA	94901
345	016-031-30			SAN RAFAEL	CA	94901
346	016-031-31			SAN RAFAEL	CA	94901
347	016-031-32			SAN RAFAEL	CA	94901
348	016-031-33			SAN RAFAEL	CA	949012341
349	016-031-34			SAN RAFAEL	CA	949012341
350	016-031-35			SAN FRANCISCO	CA	941234447
353	016-031-38			SAN RAFAEL	CA	949012373
354	016-031-39			SAN RAFAEL	CA	94901
355	016-031-40			BELVEDERE	CA	94920
356	016-032-02			SAUSALITO	CA	94965
357	016-032-03			SAN RAFAEL	CA	94901
358	016-032-05			SAN RAFAEL	CA	949012452
359	016-032-06			SAN RAFAEL	CA	94903
360	016-032-09			SAN RAFAEL	CA	949012324
361	016-032-10			SAN RAFAEL	CA	94901
362	016-032-11			TIBURON	CA	94920
363	016-033-01			SAN RAFAEL	CA	94901
364	016-033-02			SAN RAFAEL	CA	94901
365	016-033-03			SAN RAFAEL	CA	94901
366	016-033-04			SAN RAFAEL	CA	94901
367	016-033-05			SAN RAFAEL	CA	94901
368	016-033-06			SAN RAFAEL	CA	94901
369	016-033-07			SAN RAFAEL	CA	94901
370	016-033-15			SAN RAFAEL	CA	94901

Assessment Number	Assessor's Parcel Number	Mail to	Mailing Address	City	State	Zip
371	016-033-16	[redacted]		SAN RAFAEL	CA	94901
372	016-033-17			SAN RAFAEL	CA	94901
373	016-033-18			SAN RAFAEL	CA	949012432
374	016-033-19			SAN RAFAEL	CA	949012432
375	016-033-20			SAN RAFAEL	CA	94901
376	016-041-01			CORAL GABLES	FL	331462023
377	016-041-02			SAN RAFAEL	CA	949012364
378	016-041-03			SAN RAFAEL	CA	94901
379	016-041-04			SAN FRANCISCO	CA	94118
380	016-041-05			SAN RAFAEL	CA	94901
384	016-041-10			SAN RAFAEL	CA	949012340
385	016-041-11			SAN RAFAEL	CA	94901
386	016-041-12			SAN FRANCISCO	CA	941234447
387	016-041-13			SAN RAFAEL	CA	94901
388	016-041-16			SAN RAFAEL	CA	949012346
389	016-041-17			SAN RAFAEL	CA	949012346
390	016-041-20			SAN RAFAEL	CA	949012345
391	016-041-21			SAN RAFAEL	CA	94901
392	016-041-22			SAN RAFAEL	CA	94901
393	016-041-23			SAN RAFAEL	CA	94901
394	016-041-24			SAN RAFAEL	CA	94901
395	016-041-25			SAN RAFAEL	CA	94901
396	016-041-26			SAN RAFAEL	CA	94901

Assessment Number	Assessor's Parcel Number	Mail to	Mailing Address	City	State	Zip
397	016-041-27	[redacted]		SAN RAFAEL	CA	94901
398	016-041-28			SAN RAFAEL	CA	94901
399	016-041-29			WINDSOR	CA	95492
400	016-041-31			SAN RAFAEL	CA	949012340
401	016-041-33			SAN RAFAEL	CA	94901
402	016-041-34			SAN RAFAEL	CA	949012340
403	016-041-46			SAN RAFAEL	CA	94901
405	016-041-52			SAN RAFAEL	CA	94901
406	016-041-61			SAN RAFAEL	CA	94901
407	016-041-62			SAN RAFAEL	CA	949012361
408	016-041-63			SAN RAFAEL	CA	94901
409	016-041-64			SAN RAFAEL	CA	94901
410	016-041-65			SAUSALITO	CA	94965
411	016-041-67			SAN RAFAEL	CA	949012361
412	016-041-68			SAN RAFAEL	CA	94901
413	016-041-69			SAN RAFAEL	CA	94901
414	016-041-70			SAN RAFAEL	CA	94901
415	016-041-72			SAN RAFAEL	CA	94901
416	016-041-73			SAN RAFAEL	CA	94901
417	016-041-74			SAN RAFAEL	CA	94901
418	016-041-75			SAN RAFAEL	CA	94901
420	016-041-77			SAN RAFAEL	CA	94901
422	016-041-79			SAN RAFAEL	CA	94901
423	016-041-80			NAPA	CA	94559
424	016-041-81			SAN RAFAEL	CA	94901
425	016-041-82			SAN RAFAEL	CA	949012430

Assessment Number	Assessor's Parcel Number	Mail to	Mailing Address	City	State	Zip
426	016-041-83			SAN RAFAEL	CA	94901
427	016-041-84			SAN RAFAEL	CA	94901
428	016-041-85			SAN RAFAEL	CA	949012430
429	016-041-86			SAN RAFAEL	CA	949012430
431	016-041-88			SAN RAFAEL	CA	94901
432	016-041-89			SAN RAFAEL	CA	94901
435	016-041-93			SAN RAFAEL	CA	949012340
436	016-041-94			SAN RAFAEL	CA	94901
437	016-051-05			SAN RAFAEL	CA	949015508
438	016-051-06			SAN RAFAEL	CA	949015508
439	016-052-02			SAN RAFAEL	CA	94901
440	016-052-03			SAN RAFAEL	CA	94901
441	016-052-04			SAN RAFAEL	CA	94901
442	016-052-05			LA CANADA	CA	91011
443	016-052-06			SAN RAFAEL	CA	949012345
444	016-052-07			SAN RAFAEL	CA	94901
445	016-052-08			SAN RAFAEL	CA	94901
446	016-052-09			SAN RAFAEL	CA	94901
447	016-052-13			SAN RAFAEL	CA	94901
448	016-052-15			SAN RAFAEL	CA	949012349
449	016-052-18			SAN RAFAEL	CA	94901
450	016-052-20			SAN RAFAEL	CA	94901
451	016-052-21			REDWOOD CITY	CA	94065
452	016-052-22			SAN RAFAEL	CA	949012349
453	016-052-23			SAN RAFAEL	CA	949011575
454	016-052-24			SAN RAFAEL	CA	94901
455	016-052-25			SAN RAFAEL	CA	94901
456	016-052-26			SAN RAFAEL	CA	94901

Assessment Number	Assessor's Parcel Number	Mail to	Mailing Address	City	State	Zip
457	016-052-27	[redacted]	[redacted]	SANTA ROSA	CA	954049628
458	016-052-28			SAN RAFAEL	CA	94901
459	016-052-29			SAN RAFAEL	CA	94901
460	016-053-01			SAN RAFAEL	CA	94901
461	016-053-02			SAN RAFAEL	CA	94901
462	016-053-03			SAN RAFAEL	CA	94901
463	016-053-06			SAN RAFAEL	CA	94901
464	016-053-07			CALABASAS	CA	91302
465	016-053-08			SAN RAFAEL	CA	94901
466	016-053-09			SAN RAFAEL	CA	94901
467	016-053-10			SAN RAFAEL	CA	94901
468	016-053-12			SAN RAFAEL	CA	94912
469	016-054-02			SAN RAFAEL	CA	94901
470	016-054-08			NOVATO	CA	949485369
471	016-054-10			SAN RAFAEL	CA	94901
472	016-054-12			SAN RAFAEL	CA	94901
473	016-054-13			SAN RAFAEL	CA	94901
474	016-054-14			SAN RAFAEL	CA	94901
475	016-054-15			SAN RAFAEL	CA	94901
476	016-054-16			SAN RAFAEL	CA	94901
477	016-054-17			SAN RAFAEL	CA	94901
478	016-054-18			SAN RAFAEL	CA	94901
479	016-054-19			SAN RAFAEL	CA	94901
480	016-054-24			NOVATO	CA	949485369
481	016-054-25			SAN RAFAEL	CA	94901

Assessment Number	Assessor's Parcel Number	Mail to	Mailing Address	City	State	Zip
482	016-061-01	[redacted]		SAN RAFAEL	CA	949013517
483	016-062-01			SAN RAFAEL	CA	94901
484	016-062-02			SAN RAFAEL	CA	94901
485	016-062-03			SAN RAFAEL	CA	94901
486	016-064-01			SAN RAFAEL	CA	94901
487	016-064-02			SAN RAFAEL	CA	94901
488	016-064-03			SAN RAFAEL	CA	94901
489	016-064-04			NOVATO	CA	94949
490	016-064-08			NEW YORK	NY	10038
491	016-064-09			SAN RAFAEL	CA	94901
492	016-064-10			SAN RAFAEL	CA	94901
493	016-064-13			SAN RAFAEL	CA	94901
494	016-064-14			SAN RAFAEL	CA	94901
495	016-064-15			SAN RAFAEL	CA	94901
496	016-064-16			SAN RAFAEL	CA	94901
497	016-064-17			SAN RAFAEL	CA	949014216
498	016-064-18			SAN RAFAEL	CA	94901
499	016-064-19			SAN RAFAEL	CA	94901
500	016-064-20			SAN RAFAEL	CA	949014216
501	016-064-21			SAN RAFAEL	CA	949014216
502	016-064-22			SAN RAFAEL	CA	94901
503	016-064-23			SAN RAFAEL	CA	949014205
504	016-064-24			SAN RAFAEL	CA	949014205
505	016-064-25			SAN RAFAEL	CA	949014205
506	016-064-26			SAN RAFAEL	CA	949014205
507	016-064-27			SAN RAFAEL	CA	949014205
508	016-064-28			SAN RAFAEL	CA	94901
509	016-064-29			SAN RAFAEL	CA	949014205
510	016-064-30			SAN RAFAEL	CA	949014205

Assessment Number	Assessor's Parcel Number	Mail to	Mailing Address	City	State	Zip
511	016-064-31	[redacted]	[redacted]	SAN RAFAEL	CA	949015608
512	016-064-32			SAN RAFAEL	CA	949015608
513	016-064-33			SAN RAFAEL	CA	94901
514	016-064-34			SAN RAFAEL	CA	94901
515	016-064-35			SAN RAFAEL	CA	94901
516	016-064-36			SAN RAFAEL	CA	94901
517	016-064-37			SAN RAFAEL	CA	949014205
518	016-064-38			SAN RAFAEL	CA	94901
519	016-064-39			SAN RAFAEL	CA	94901
520	016-064-40			SAN RAFAEL	CA	94901
521	016-064-41			SAN RAFAEL	CA	94915
522	016-064-42			SAN RAFAEL	CA	94901
523	016-064-43			SAN RAFAEL	CA	94901
524	016-064-44			SAN RAFAEL	CA	94901
525	016-064-45			SAN RAFAEL	CA	94901
526	016-064-46			SAN RAFAEL	CA	94901
527	016-064-47			VINEBURG	CA	954870200
528	016-064-48			SAN RAFAEL	CA	94901
529	016-064-49			SAN RAFAEL	CA	94901
530	016-064-50			SAN RAFAEL	CA	949013519
531	016-064-51			SAN RAFAEL	CA	949013519
532	016-064-52			SAN RAFAEL	CA	94901
533	016-064-53			SAN RAFAEL	CA	94901
534	016-064-54			SAN RAFAEL	CA	94901
535	016-064-55			SAN RAFAEL	CA	94901
536	016-064-56			SAN RAFAEL	CA	94901
537	016-064-57			SAN RAFAEL	CA	94901
538	016-064-58			SAN RAFAEL	CA	949015608
539	016-064-59			SAN RAFAEL	CA	94901

Assessment Number	Assessor's Parcel Number	Mail to	Mailing Address	City	State	Zip
540	016-064-60	[redacted]		SAN RAFAEL	CA	94901
541	016-064-61			SAN RAFAEL	CA	94901
542	016-064-68			MILL VALLEY	CA	94941
543	016-064-69			SAN RAFAEL	CA	94901
544	016-064-70			SAN RAFAEL	CA	94901
550	016-091-12			SAN RAFAEL	CA	94901
551	016-091-13			SAN RAFAEL	CA	94901
552	016-091-14			SAN RAFAEL	CA	94901
553	016-091-15			SAN RAFAEL	CA	94901
554	016-091-16			SAN RAFAEL	CA	94901
555	016-091-17			SAN RAFAEL	CA	94901
556	016-091-18			SAN RAFAEL	CA	94901
557	016-091-23			SAN RAFAEL	CA	94901
558	016-091-25			SAN RAFAEL	CA	94901
559	016-091-26			SAN RAFAEL	CA	949013573
560	016-091-27			SAN RAFAEL	CA	94901
561	016-091-34			SAN RAFAEL	CA	94901
562	016-091-35			SAN RAFAEL	CA	94901
563	016-091-36			SAN RAFAEL	CA	94901
564	016-091-37			SAN RAFAEL	CA	94901
565	016-091-38			PALM DESERT	CA	92260
566	016-091-39			SAN RAFAEL	CA	94901
567	016-091-40			SAN RAFAEL	CA	94901
568	016-091-41			SAN RAFAEL	CA	949012435
570	016-091-47			SAN RAFAEL	CA	94901
571	016-091-48			SAN RAFAEL	CA	94901
572	016-091-50			SAN RAFAEL	CA	94901
573	016-091-51			SAN RAFAEL	CA	94901

Assessment Number	Assessor's Parcel Number	Mail to	Mailing Address	City	State	Zip
574	016-091-52	[redacted]		SAN RAFAEL	CA	949012435
575	016-091-54			SAN RAFAEL	CA	94901
576	016-091-55			SAN RAFAEL	CA	94901
577	016-091-58			SAN RAFAEL	CA	94901
578	016-091-60			SAN RAFAEL	CA	949012435
580	016-091-62			SAN RAFAEL	CA	94901
581	016-092-01			SAN RAFAEL	CA	94901
582	016-092-02			SAN RAFAEL	CA	94901
583	016-093-01			SAN RAFAEL	CA	94901
584	016-093-02			SAN RAFAEL	CA	94901
585	016-093-04			CORTE MADERA	CA	94925
586	016-093-05			SAN RAFAEL	CA	94901
587	016-094-01			SAN RAFAEL	CA	94901
588	016-094-02			SAN RAFAEL	CA	949012425
589	016-094-04			SAN RAFAEL	CA	94901
590	016-094-05			SAN RAFAEL	CA	94901
591	016-101-12			SAN RAFAEL	CA	94901
592	016-101-13			SAN RAFAEL	CA	949012357
593	016-101-15			SAN RAFAEL	CA	94901
594	016-101-16			SAN RAFAEL	CA	94901
595	016-101-23			SAN RAFAEL	CA	949012319
596	016-101-28			SAN RAFAEL	CA	949012319
597	016-101-30			SAN RAFAEL	CA	94901
598	016-101-32			SAN RAFAEL	CA	94901
599	016-101-33			SAN RAFAEL	CA	94901
600	016-101-34			SAN RAFAEL	CA	94901
601	016-101-35			SAN RAFAEL	CA	94901
602	016-101-36			SAN RAFAEL	CA	94901
603	016-102-02			SAN RAFAEL	CA	94901
604	016-102-03			SAN RAFAEL	CA	94901
605	016-102-04			SAN RAFAEL	CA	94901
606	016-102-05			SAN RAFAEL	CA	949032328

Assessment Number	Assessor's Parcel Number	Mail to	Mailing Address	City	State	Zip
607	016-102-06	[redacted]	[redacted]	SAN RAFAEL	CA	949012355
608	016-102-07			SAN RAFAEL	CA	94901
609	016-102-09			SAN RAFAEL	CA	94901
610	016-102-10			LARKSPUR	CA	94977
611	016-102-12			SAN RAFAEL	CA	94901
612	016-102-13			SAN RAFAEL	CA	949012320
613	016-102-16			SAN RAFAEL	CA	94901
614	016-102-17			SAN RAFAEL	CA	94901
615	016-102-18			SAN RAFAEL	CA	949012320
618	016-111-04			SAN RAFAEL	CA	94901
619	016-111-07			SAN RAFAEL	CA	94901
620	016-111-08			SAN RAFAEL	CA	94901
621	016-111-09			SAN RAFAEL	CA	949012406
622	016-111-10			CORTE MADERA	CA	94925
623	016-111-11			SAN RAFAEL	CA	94901
624	016-111-14			SAN RAFAEL	CA	949012406
625	016-111-15			SAN RAFAEL	CA	94901
626	016-111-16			SAN RAFAEL	CA	94901
627	016-111-18			SAN RAFAEL	CA	94901
628	016-111-19			SAN RAFAEL	CA	94901
629	016-111-24			SAN RAFAEL	CA	94901
631	016-111-26			SAN RAFAEL	CA	94901
633	016-111-28			SAN RAFAEL	CA	94901
634	016-112-01			SAN RAFAEL	CA	94901
635	016-112-02			SAN RAFAEL	CA	94901
636	016-112-03			SAN RAFAEL	CA	94901
637	016-112-04			SAN RAFAEL	CA	94901
638	016-112-05			SAN RAFAEL	CA	94901

Assessment Number	Assessor's Parcel Number	Mail to	Mailing Address	City	State	Zip
639	016-112-06	[redacted]	[redacted]	SAN RAFAEL	CA	94901
640	016-112-07			SAN RAFAEL	CA	94901
641	016-112-09			SAN RAFAEL	CA	94901
642	016-112-11			SAN FRANCISCO	CA	94122
645	016-113-01			SAN RAFAEL	CA	94901
646	016-113-02			SAN RAFAEL	CA	949012405
647	016-113-03			SAN RAFAEL	CA	949012405
648	016-113-04			SAN RAFAEL	CA	94901
649	016-113-05			SAN RAFAEL	CA	94901
650	016-113-06			SAN RAFAEL	CA	949150629
651	016-113-07			SAN ANSELMO	CA	94960
652	016-113-11			SAN RAFAEL	CA	94901
653	016-113-12			SAN RAFAEL	CA	949012417
654	016-113-13			SAN RAFAEL	CA	94901
655	016-113-14			SAN RAFAEL	CA	94901
656	016-113-15			SAN RAFAEL	CA	94901
657	016-113-20			SAN RAFAEL	CA	94901
658	016-114-01			SAN RAFAEL	CA	94901
659	016-121-04			SAN RAFAEL	CA	94901
660	016-121-06			SAN RAFAEL	CA	94901
661	016-121-07			SAN RAFAEL	CA	949012424
662	016-121-08			SAN RAFAEL	CA	94901
663	016-121-10			SAN RAFAEL	CA	94901
664	016-121-11			SAN RAFAEL	CA	94901

Assessment Number	Assessor's Parcel Number	Mail to	Mailing Address	City	State	Zip
665	016-121-12	[redacted]		SAN RAFAEL	CA	94901
666	016-121-17			SAN RAFAEL	CA	94901
667	016-121-18			SAN RAFAEL	CA	949012451
668	016-122-01			SAN RAFAEL	CA	949012443
669	016-122-02			SAN RAFAEL	CA	94901
670	016-122-03			SAN RAFAEL	CA	949012443
671	016-122-04			SAN RAFAEL	CA	94901
672	016-122-05			SAN RAFAEL	CA	94901
673	016-122-06			SAN RAFAEL	CA	94901
674	016-122-07			SAN RAFAEL	CA	94901
675	016-122-08			SAN RAFAEL	CA	94901
676	016-122-09			SAN RAFAEL	CA	949012459
677	016-122-11			SAN RAFAEL	CA	94901
678	016-131-02			SAN RAFAEL	CA	949012319
679	016-131-03			SAN RAFAEL	CA	949012319
680	016-131-04			SAN RAFAEL	CA	94901
681	016-131-09			SAN RAFAEL	CA	94901
682	016-131-10			SAN RAFAEL	CA	949012319
683	016-131-11			SAN RAFAEL	CA	94901
684	016-131-13			CORTE MADERA	CA	94925
685	016-131-14			SAN RAFAEL	CA	94901
686	016-132-01			SAN RAFAEL	CA	949012320
687	016-132-02			SAN RAFAEL	CA	94901
688	016-132-03			SAN RAFAEL	CA	94901
689	016-132-04			SAN RAFAEL	CA	949012355
690	016-132-09			SAN RAFAEL	CA	94901
691	016-132-10			SAN RAFAEL	CA	94901

Assessment Number	Assessor's Parcel Number	Mail to	Mailing Address	City	State	Zip
692	016-132-11	[redacted]	[redacted]	SAN RAFAEL	CA	94901
693	016-132-13			LOS ANGELES	CA	900643402
694	016-132-14			SAN FRANCISCO	CA	941142906
695	016-132-15			SAN RAFAEL	CA	949012555
696	016-133-01			LINCOLN	CA	956487947
697	016-133-02			SAN RAFAEL	CA	94901
698	016-133-03			SAN RAFAEL	CA	949012321
699	016-133-04			SAN RAFAEL	CA	949012321
700	016-133-05			SAN RAFAEL	CA	94901
701	016-133-06			SAN RAFAEL	CA	94901
702	016-133-07			SAN RAFAEL	CA	94901
703	016-133-08			SAN RAFAEL	CA	94901
704	016-134-02			SAN RAFAEL	CA	949012322
705	016-134-03			SAN RAFAEL	CA	94901
706	016-134-04			SAN RAFAEL	CA	94901
707	016-134-05			SAN RAFAEL	CA	94901
708	016-134-06			SAN RAFAEL	CA	94901
709	016-134-07			SAN RAFAEL	CA	94901
710	016-134-09			SAN RAFAEL	CA	94901
711	016-134-12			SAN RAFAEL	CA	94901
712	016-141-01			SAN RAFAEL	CA	94901
713	016-141-02			SAN RAFAEL	CA	94901
714	016-141-03			GREENBRAE	CA	94904
715	016-141-04			SAN RAFAEL	CA	94901
716	016-141-05			SAN RAFAEL	CA	94901
717	016-141-09			SAN RAFAEL	CA	94901
718	016-141-10			SAN RAFAEL	CA	94901
719	016-141-11			SAN RAFAEL	CA	94901

Assessment Number	Assessor's Parcel Number	Mail to	Mailing Address	City	State	Zip
720	016-141-12	[redacted]	[redacted]	PETALUMA	CA	949529789
721	016-141-13			SAN RAFAEL	CA	94903
722	016-141-14			SAN RAFAEL	CA	94901
723	016-141-15			SAN RAFAEL	CA	94901
724	016-141-18			SAN RAFAEL	CA	94901
725	016-141-21			SAN RAFAEL	CA	94901
726	016-141-22			SAN RAFAEL	CA	94901
727	016-141-24			SAN RAFAEL	CA	94901
728	016-142-03			SAN RAFAEL	CA	94901
729	016-142-04			SAN RAFAEL	CA	94901
730	016-142-05			SAN RAFAEL	CA	94901
731	016-142-11			SAN RAFAEL	CA	94901
732	016-142-12			SAN RAFAEL	CA	94901
733	016-142-13			SAN RAFAEL	CA	949012447
734	016-142-15			SAN RAFAEL	CA	94901
735	016-142-16			SAN RAFAEL	CA	94901
736	016-142-17			SAN RAFAEL	CA	94901
737	016-142-18			SAN RAFAEL	CA	94901
738	016-142-19			SAN RAFAEL	CA	94901
739	016-142-20			SAN RAFAEL	CA	94901
741	016-142-23			SAN RAFAEL	CA	949012442
743	016-151-01			SAN RAFAEL	CA	94901
744	016-151-03			SAN RAFAEL	CA	94901
745	016-151-04			SAN RAFAEL	CA	94901
746	016-151-05			SAN RAFAEL	CA	94901
747	016-151-06			SAN RAFAEL	CA	94901
748	016-151-07			SAN RAFAEL	CA	94901

Assessment Number	Assessor's Parcel Number	Mail to	Mailing Address	City	State	Zip
749	016-151-08	[redacted]	[redacted]	SAN RAFAEL	CA	949012477
750	016-152-01			SAN RAFAEL	CA	94901
751	016-152-02			SAN RAFAEL	CA	94901
752	016-152-03			SAN RAFAEL	CA	949012446
753	016-152-04			SAN RAFAEL	CA	94901
754	016-152-05			SAN RAFAEL	CA	94901
755	016-152-06			SAN RAFAEL	CA	949012446
756	016-152-07			SAN RAFAEL	CA	949012446
757	016-152-08			SAN RAFAEL	CA	94901
758	016-152-09			SAN RAFAEL	CA	94901
759	016-152-10			SAN RAFAEL	CA	94901
760	016-152-13			SAN RAFAEL	CA	94901
761	016-152-14			SAN RAFAEL	CA	94901
762	016-152-15			SAN RAFAEL	CA	94901
763	016-152-16			SAN RAFAEL	CA	94901
764	016-152-17			SAN RAFAEL	CA	94901
765	016-152-18			SAN RAFAEL	CA	94901
766	016-152-19			SAN RAFAEL	CA	94901
767	016-152-20			SAN RAFAEL	CA	94901
768	016-152-21			ROSS	CA	94957
769	016-152-22			SAN RAFAEL	CA	94901
770	016-152-23			SAN RAFAEL	CA	94901
771	016-153-01			SAN RAFAEL	CA	94901
772	016-153-02			SAN RAFAEL	CA	94901
773	016-153-03			SAN RAFAEL	CA	949012427
774	016-153-04			SAN RAFAEL	CA	94901
775	016-153-05			SAN RAFAEL	CA	94901

Assessment Number	Assessor's Parcel Number	Mail to	Mailing Address	City	State	Zip
776	016-153-06	[redacted]		SAN RAFAEL	CA	94901
777	016-153-07			SAN RAFAEL	CA	94901
778	016-153-08			SAN RAFAEL	CA	949012419
779	016-153-09			SAN RAFAEL	CA	94901
780	016-153-10			SAN RAFAEL	CA	94901
781	016-153-11			SAN RAFAEL	CA	94901
782	016-154-04			MILLBRAE	CA	94030
783	016-154-05			SAN RAFAEL	CA	94901
784	016-154-06			SAN RAFAEL	CA	949012426
785	016-154-07			SAN RAFAEL	CA	94901
786	016-154-08			SAN RAFAEL	CA	94901
787	016-161-01			SAN RAFAEL	CA	94901
789	016-161-07			SAN RAFAEL	CA	94901
790	016-161-15			SAN RAFAEL	CA	94901
791	016-161-16			SAN RAFAEL	CA	949012402
792	016-161-17			SAN RAFAEL	CA	94901
793	016-161-18			SAN RAFAEL	CA	949012402
794	016-161-19			SAN RAFAEL	CA	949033618
795	016-161-20			SAN RAFAEL	CA	94901
796	016-161-21			SAN RAFAEL	CA	94901
797	016-161-22			SAN RAFAEL	CA	94901
798	016-161-27			MILL VALLEY	CA	94941
799	016-161-28			SAN RAFAEL	CA	94901
800	016-161-29			SAN RAFAEL	CA	94901
801	016-161-34			SAN RAFAEL	CA	94901
802	016-161-36			SAN RAFAEL	CA	94901
803	016-161-39			SPRING VALLEY	CA	91977
805	016-161-42			SAN RAFAEL	CA	94901
806	016-161-46			SAN RAFAEL	CA	94901

Assessment Number	Assessor's Parcel Number	Mail to	Mailing Address	City	State	Zip
807	016-161-48	[redacted]		SAN RAFAEL	CA	94901
808	016-161-49			SAN RAFAEL	CA	94901
809	016-161-50			SAN RAFAEL	CA	94901
810	016-161-51			SAN RAFAEL	CA	94901
811	016-161-52			SAN RAFAEL	CA	94901
812	016-161-53			SAN RAFAEL	CA	94901
813	016-161-54			MILL VALLEY	CA	94941
814	016-162-01			SAN RAFAEL	CA	94901
815	016-162-02			SAN RAFAEL	CA	94901
816	016-163-01			SAN RAFAEL	CA	94901
817	016-163-02			SAN RAFAEL	CA	94901
818	016-163-03			SAN RAFAEL	CA	94901
819	016-163-04			SAN RAFAEL	CA	94901
820	016-163-05			SAN RAFAEL	CA	94901
821	016-163-06			SAN RAFAEL	CA	949012401
822	016-163-07			TRUCKEE	CA	961616103
823	016-163-08			SAN RAFAEL	CA	94901
824	016-163-09			SAN RAFAEL	CA	94901
825	016-163-10			SAN RAFAEL	CA	94901
826	016-163-11			SAN RAFAEL	CA	94901
827	016-163-12			SAN RAFAEL	CA	94901
828	016-163-13			SAN RAFAEL	CA	94901
829	016-172-01			SAN FRANCISCO	CA	94133
830	016-172-02			SAN RAFAEL	CA	94901
831	016-173-01			SAN RAFAEL	CA	94901
832	016-173-02			SAN RAFAEL	CA	94901
833	016-173-03			SAN RAFAEL	CA	94901
834	016-173-04			SAN RAFAEL	CA	94901
835	016-173-05			SAN RAFAEL	CA	94901

Assessment Number	Assessor's Parcel Number	Mail to	Mailing Address	City	State	Zip
836	016-173-06	[redacted]		SAN RAFAEL	CA	949012426
837	016-173-07			SAN RAFAEL	CA	94901
838	016-173-08			SAN RAFAEL	CA	94901
839	016-173-09			SAN RAFAEL	CA	94901
840	016-173-10			SAN RAFAEL	CA	94901
841	016-173-11			SAN RAFAEL	CA	94901
842	016-173-12			SAN RAFAEL	CA	94901
843	016-173-13			SAN RAFAEL	CA	94901
844	016-173-14			SAN RAFAEL	CA	94901
845	016-173-15			SAN RAFAEL	CA	949015508
846	016-174-01			SAN RAFAEL	CA	94901
847	016-174-02			SAN RAFAEL	CA	94901
848	016-174-03			SAN RAFAEL	CA	94901
849	016-174-04			SAN RAFAEL	CA	94901
850	016-174-05			SAN RAFAEL	CA	94901
851	016-174-06			SAN RAFAEL	CA	949012427
852	016-174-07			SAN RAFAEL	CA	94901
853	016-174-08			NOVATO	CA	949473601
854	016-174-09			SAN RAFAEL	CA	94901
855	016-174-10			SAN RAFAEL	CA	94901
856	016-174-11			SAN RAFAEL	CA	949012427
857	016-174-12			SAN RAFAEL	CA	94901
858	016-174-13			SAN RAFAEL	CA	94901
859	016-174-14			SAN RAFAEL	CA	94901
860	016-174-15			SAN RAFAEL	CA	94901
861	016-174-16			SAN RAFAEL	CA	94901
862	016-174-17			SAN RAFAEL	CA	94901
863	016-174-18			SAN RAFAEL	CA	94901

Assessment Number	Assessor's Parcel Number	Mail to	Mailing Address	City	State	Zip
864	016-174-19	[redacted]		SAN RAFAEL	CA	94901
865	016-174-20			SAN RAFAEL	CA	949012445
866	016-175-01			SAN RAFAEL	CA	94901
867	016-175-02			SAN RAFAEL	CA	94901
868	016-175-03			SAN RAFAEL	CA	94901
869	016-181-01			SAN RAFAEL	CA	94901
870	016-181-02			SAN RAFAEL	CA	94901
871	016-181-06			SAN RAFAEL	CA	949012415
872	016-181-10			SAN RAFAEL	CA	94901
873	016-181-12			SAN RAFAEL	CA	949151374
874	016-181-15			SAN RAFAEL	CA	94901
875	016-181-16			SAN RAFAEL	CA	94901
876	016-181-17			SAN RAFAEL	CA	94901
877	016-181-18			SAN RAFAEL	CA	94901
878	016-181-19			SAN RAFAEL	CA	94901
879	016-181-20			SAN RAFAEL	CA	94901
880	016-181-21			SAN RAFAEL	CA	94901
881	016-181-22			SAN RAFAEL	CA	94901
882	016-181-23			CORTE MADERA	CA	94976
883	016-181-25			SAN RAFAEL	CA	949012415
884	016-182-01			SAN RAFAEL	CA	94901
885	016-182-02			SAN RAFAEL	CA	94901
886	016-182-03			SAN RAFAEL	CA	94901
887	016-182-04			SAN RAFAEL	CA	94901
888	016-182-05			SAN RAFAEL	CA	94901
889	016-182-06			FOSTER CITY	CA	94404

Assessment Number	Assessor's Parcel Number	Mail to	Mailing Address	City	State	Zip
890	016-182-07	[redacted]	[redacted]	SAN RAFAEL	CA	949012416
891	016-182-08			SAN RAFAEL	CA	94901
892	016-182-10			SAN RAFAEL	CA	94901
893	016-183-01			SAN FRANCISCO	CA	94109
894	016-183-02			SAN RAFAEL	CA	94901
895	016-191-09			SAN RAFAEL	CA	94901
896	016-191-10			SAN RAFAEL	CA	94901
897	016-191-13			SAN RAFAEL	CA	949012415
898	016-191-14			SAN RAFAEL	CA	94901
899	016-191-15			SAN RAFAEL	CA	94901
900	016-191-16			SANTA BARBARA	CA	931091860
901	016-191-17			SAN RAFAEL	CA	94901
902	016-191-18			SAN RAFAEL	CA	94901
903	016-191-19			SAN RAFAEL	CA	94901
904	016-191-20			SAN RAFAEL	CA	94901
905	016-191-21			SAN RAFAEL	CA	949012439
906	016-191-22			SAN RAFAEL	CA	94901
907	016-191-24			SAN RAFAEL	CA	949033667
908	016-201-01			SAN RAFAEL	CA	94901
909	016-201-02			STATELINE	NV	894494947
910	016-201-03			SAN RAFAEL	CA	94901
911	016-201-13			SAN RAFAEL	CA	94901
913	016-201-15			SAN RAFAEL	CA	94901
914	016-201-16			SAN RAFAEL	CA	94901
916	016-201-20			SAN RAFAEL	CA	94901

Assessment Number	Assessor's Parcel Number	Mail to	Mailing Address	City	State	Zip
917	016-201-21	[redacted]	[redacted]	SAN RAFAEL	CA	94901
918	016-202-01			SAN RAFAEL	CA	94901
919	016-202-02			SAN RAFAEL	CA	94901
920	016-202-03			SAN RAFAEL	CA	94901
921	016-203-01			SAN RAFAEL	CA	94901
922	016-203-08			SAN RAFAEL	CA	94901
923	016-203-09			SAN RAFAEL	CA	94901
924	016-203-10			LAGUNA NIGUEL	CA	92677
925	016-203-11			SAN RAFAEL	CA	94901
926	016-203-12			SAN RAFAEL	CA	949012414
927	016-203-13			SAN RAFAEL	CA	94901
928	016-203-14			SAN RAFAEL	CA	94901
929	016-203-15			SAN RAFAEL	CA	949012414
930	016-203-16			SAN RAFAEL	CA	94901
931	016-203-18			SAN RAFAEL	CA	94901
932	016-213-03			SAN RAFAEL	CA	94901
934	016-213-06			SAN RAFAEL	CA	94901
935	016-213-07			SAN RAFAEL	CA	94901
938	016-213-12			NOVATO	CA	949452469
939	016-213-13			SAN RAFAEL	CA	94901
940	016-213-14			SAN RAFAEL	CA	94901
942	016-231-05			SAN RAFAEL	CA	94901
943	016-241-06			SAN RAFAEL	CA	94901
945	016-241-09			SAN RAFAEL	CA	949012403
949	016-241-21			SAN RAFAEL	CA	94901
950	016-242-08			SAN FRANCISCO	CA	94115

Assessment Number	Assessor's Parcel Number	Mail to	Mailing Address	City	State	Zip
951	016-242-09	[redacted]		SAN FRANCISCO	CA	941153120
952	016-242-12			SAN FRANCISCO	CA	941153120
953	016-242-13			SAN FRANCISCO	CA	94115
954	016-242-23			SAN RAFAEL	CA	94901
956	014-042-01			SAN RAFAEL	CA	94901
3007	016-242-25			SAN RAFAEL	CA	94901
957	014-042-02			SAN RAFAEL	CA	949012312
958	014-042-11			SAN RAFAEL	CA	94901
3008	016-242-27			SAN RAFAEL	CA	94901
959	014-042-28			SAN RAFAEL	CA	94901
3009	016-242-28			SAN RAFAEL	CA	94901
960	014-042-30			SAN RAFAEL	CA	94901
3010	016-242-30			ROSS	CA	949570118
961	014-072-01			SAN RAFAEL	CA	94901
3011	016-242-31			SAN RAFAEL	CA	94901
962	014-072-22			TIBURON	CA	94920
3012	016-261-02			SAN RAFAEL	CA	94901
963	014-072-29			SAN FRANCISCO	CA	94107
3013	016-261-03			SAN RAFAEL	CA	94901
964	015-231-08			SAN RAFAEL	CA	94901
3014	016-261-05			SAN RAFAEL	CA	94901
965	015-231-16			SAN RAFAEL	CA	949012310

Assessment Number	Assessor's Parcel Number	Mail to	Mailing Address	City	State	Zip
3015	016-261-06	[redacted]	[redacted]	SAN RAFAEL	CA	94901
966	015-231-20			SAN RAFAEL	CA	94901
3016	016-261-09			SAN RAFAEL	CA	94901
967	015-231-21			SAN RAFAEL	CA	949012310
3017	016-261-10			SAN RAFAEL	CA	94901
968	015-231-22			SAN RAFAEL	CA	94901
3018	016-261-11			SAN RAFAEL	CA	94901
969	016-041-98			SAN RAFAEL	CA	94901
3019	016-271-10			SAN FRANCISCO	CA	941153120
970	016-041-98			SAN RAFAEL	CA	94901
3020	016-271-11			SAN FRANCISCO	CA	941153120
971	016-213-20			SAN RAFAEL	CA	94901
3021	016-271-16			SAN RAFAEL	CA	94901
972	016-213-20			SAN RAFAEL	CA	94901
3022	016-281-01			SAN RAFAEL	CA	94901
973	016-281-02			SAN RAFAEL	CA	949014223
3023	016-321-11			SAUSALITO	CA	94965
974	016-281-03			SAN RAFAEL	CA	94901
3024	185-071-12			SAN RAFAEL	CA	94901
975	016-281-04			SAN RAFAEL	CA	94901
3025	185-071-12			SAN RAFAEL	CA	94901
976	016-281-05			SAN RAFAEL	CA	94901
3026	186-470-74			SAN FRANCISCO	CA	94127
977	016-281-06			SAN RAFAEL	CA	949014223
3027	186-470-75			CORTE MADERA	CA	94925

Assessment Number	Assessor's Parcel Number	Mail to	Mailing Address	City	State	Zip
978	016-281-07	[redacted]	[redacted]	SAN RAFAEL	CA	94901
3028	186-470-77			SAN RAFAEL	CA	94901
979	016-281-08			SAN RAFAEL	CA	94901
3029	186-470-78			SAN FRANCISCO	CA	94127
980	016-281-09			SAN RAFAEL	CA	94901
3030	186-470-98			DALLAS	TX	753702748
981	016-281-10			SAN ANSELMO	CA	94979
982	016-281-11			SAN RAFAEL	CA	949014223
983	016-281-12			SAN RAFAEL	CA	94901
984	016-281-13			SAN RAFAEL	CA	94901
985	016-281-14			SAN RAFAEL	CA	94901
986	016-281-15			SAN RAFAEL	CA	949014215
987	016-281-16			SAN RAFAEL	CA	94901
988	016-281-17			SAN RAFAEL	CA	94901
989	016-281-18			CORTE MADERA	CA	94925
990	016-281-19			SAN RAFAEL	CA	94901
991	016-281-20			SAN RAFAEL	CA	94901
992	016-281-21			SAN RAFAEL	CA	94901
993	016-281-22			SAN RAFAEL	CA	94901
994	016-281-23			SAN RAFAEL	CA	94901
995	016-281-24			SAN RAFAEL	CA	94901
996	016-281-25			SAN FRANCISCO	CA	94122
997	016-281-26			SAN RAFAEL	CA	94901
998	016-281-27			SAN RAFAEL	CA	94901
999	016-281-28			SAN RAFAEL	CA	94901
1000	016-281-29			SAN RAFAEL	CA	94901
1001	016-281-30			SAN RAFAEL	CA	94901

Assessment Number	Assessor's Parcel Number	Mail to	Mailing Address	City	State	Zip
1002	016-281-31	[redacted]		OAKLAND	CA	94618
1003	016-281-32			SAN RAFAEL	CA	94901
1004	016-282-01			SAN RAFAEL	CA	94901
1005	016-282-02			SAN RAFAEL	CA	94901
1006	016-282-03			MORGAN HILL	CA	950379606
1007	016-282-04			SAN RAFAEL	CA	94901
1008	016-282-05			SAN FRANCISCO	CA	941291186
1009	016-282-06			SAN RAFAEL	CA	94901
1010	016-282-07			SAN RAFAEL	CA	949014214
1011	016-282-08			WALNUT CREEK	CA	94598
1012	016-283-01			WINSTON	OR	97496
1013	016-283-02			SAN RAFAEL	CA	94901
1014	016-283-03			SAN RAFAEL	CA	94901
1015	016-283-04			SAN RAFAEL	CA	94901
1016	016-283-05			GREENBRAE	CA	94904
1017	016-283-06			SAN RAFAEL	CA	94901
1018	016-283-07			SAN RAFAEL	CA	949014215
1019	016-283-08			SAN RAFAEL	CA	94901
1020	016-283-09			SAN RAFAEL	CA	94901
1021	016-283-10			SAN RAFAEL	CA	94901
1022	016-283-11			SAN RAFAEL	CA	94901
1023	016-291-06			HEALDSBURG	CA	95448
1024	016-291-07			SAN RAFAEL	CA	94901
1025	016-291-08			SAN RAFAEL	CA	94901
1026	016-291-09			SAN RAFAEL	CA	94901
1027	016-291-10			SAN RAFAEL	CA	949012478
1028	016-291-11			SAN RAFAEL	CA	94901

Assessment Number	Assessor's Parcel Number	Mail to	Mailing Address	City	State	Zip
1029	016-291-12	[redacted]		SAN RAFAEL	CA	94901
1030	016-291-13			SAN RAFAEL	CA	94901
1031	016-291-14			SAN RAFAEL	CA	94901
1032	016-291-16			SAN RAFAEL	CA	94901
1033	016-291-17			SAN RAFAEL	CA	94901
1034	016-291-18			SAN RAFAEL	CA	94901
1035	016-291-19			SAN RAFAEL	CA	94901
1036	016-291-20			SAN RAFAEL	CA	94901
1037	016-291-21			SAN RAFAEL	CA	94901
1038	016-291-22			SAN RAFAEL	CA	94912
1039	016-291-23			WESTLAKE	TX	76262
1040	016-291-24			SAN RAFAEL	CA	94901
1041	016-291-25			SAN RAFAEL	CA	94901
1042	016-291-29			CALABASAS	CA	91302
1043	016-291-40			MILL VALLEY	CA	949412288
1044	016-291-41			SAN RAFAEL	CA	94901
1045	016-291-43			SAN RAFAEL	CA	949012434
1046	016-291-46			ROHNERT PARK	CA	94928
1047	016-291-52			SAN RAFAEL	CA	94901
1048	016-291-54			SAN RAFAEL	CA	94901
1049	016-301-01			VANCOUVER	WA	986862631
1050	016-301-02			SAN RAFAEL	CA	94901
1051	016-301-03			SAN RAFAEL	CA	94901
1052	016-301-04			SAN RAFAEL	CA	94901
1053	016-301-05			SAN RAFAEL	CA	94901
1054	016-301-06			SAN RAFAEL	CA	94901

Assessment Number	Assessor's Parcel Number	Mail to	Mailing Address	City	State	Zip
1055	016-301-07	[redacted]	[redacted]	SAN RAFAEL	CA	94901
1056	016-301-08			SAN RAFAEL	CA	94901
1057	016-301-09			SAN RAFAEL	CA	94901
1058	016-301-10			SAN RAFAEL	CA	94901
1059	016-301-11			SAN RAFAEL	CA	94901
1060	016-301-12			SAN RAFAEL	CA	94901
1061	016-301-13			SAN RAFAEL	CA	94901
1062	016-301-14			NOVATO	CA	949474509
1063	016-301-15			SAN RAFAEL	CA	94901
1064	016-301-16			SAN RAFAEL	CA	94901
1065	016-301-17			SAN RAFAEL	CA	94901
1066	016-301-18			SAN RAFAEL	CA	94901
1067	016-301-19			SAN RAFAEL	CA	94901
1068	016-301-20			SAN RAFAEL	CA	94901
1069	016-301-22			SAN RAFAEL	CA	94901
1070	016-301-23			SAN RAFAEL	CA	94901
1071	016-302-01			SAN RAFAEL	CA	949032268
1072	016-302-02			LA CANADA FLINTRIDGE	CA	910111536
1073	016-302-03			SAN RAFAEL	CA	949012476
1074	016-302-04			SAN RAFAEL	CA	949012476
1075	016-302-05			SAN RAFAEL	CA	94912
1076	016-302-06			SAN RAFAEL	CA	94912
1077	016-302-07			SAN RAFAEL	CA	949012474
1078	016-302-08			SAN RAFAEL	CA	949012474
1079	016-302-09			SAN RAFAEL	CA	94901
1080	016-302-10			SAN MATEO	CA	94401

Assessment Number	Assessor's Parcel Number	Mail to	Mailing Address	City	State	Zip
1081	016-302-11	[redacted]	[redacted]	SAN MATEO	CA	94401
1084	016-302-14			SAN RAFAEL	CA	949012474
1085	016-302-15			SAN RAFAEL	CA	94901
1086	016-302-20			SAN RAFAEL	CA	94901
1087	016-302-21			SAN RAFAEL	CA	94901
1090	016-302-24			SAN RAFAEL	CA	94901
1091	016-302-25			SAN RAFAEL	CA	94901
1092	016-302-26			SAN RAFAEL	CA	94901
1093	016-302-27			SAN FRANCISCO	CA	94123
1094	016-302-28			SAN FRANCISCO	CA	94123
1095	016-302-29			SAN RAFAEL	CA	94901
1096	016-302-30			SAN RAFAEL	CA	94901
1097	016-310-01			SAN RAFAEL	CA	949012478
1098	016-310-02			SAN RAFAEL	CA	949012478
1099	016-310-03			SAN RAFAEL	CA	94901
1100	016-310-04			SAN RAFAEL	CA	94901
1101	016-310-05			SAN RAFAEL	CA	949012478
1102	016-310-06			SAN RAFAEL	CA	94901
1103	016-310-07			SAN RAFAEL	CA	94901
1104	016-310-08			SAN RAFAEL	CA	949012478
1105	016-310-09			SAN RAFAEL	CA	949012478
1106	016-310-10			SAN RAFAEL	CA	949012478
1107	016-310-11			SAN RAFAEL	CA	94901
1108	016-310-12			SAN RAFAEL	CA	94901

Assessment Number	Assessor's Parcel Number	Mail to	Mailing Address	City	State	Zip
1109	016-310-13	[redacted]		AN RAFAEL	CA	94901
1110	016-310-14			AN RAFAEL	CA	949012478
1111	016-310-15			AN RAFAEL	CA	94901
1112	016-310-18			AN RAFAEL	CA	94901
1113	016-310-19			AN RAFAEL	CA	949012434
1114	016-310-20			AN RAFAEL	CA	94901
1115	016-310-24			OHNERT PARK	CA	94928
1116	016-310-25			OHNERT PARK	CA	94928
1117	016-310-26			OHNERT PARK	CA	94928
1118	016-310-27			OHNERT PARK	CA	94928
1119	016-310-28			AN RAFAEL	CA	949012478
1120	016-310-29			AN RAFAEL	CA	949012478
1121	016-310-30			OHNERT PARK	CA	94928
1122	016-310-31			OHNERT PARK	CA	94928
1123	016-310-32			OHNERT PARK	CA	94928
1124	016-310-33			AN RAFAEL	CA	94901
1125	016-310-34			AN RAFAEL	CA	94901
1126	016-321-01			AN RAFAEL	CA	94901
1127	016-321-02			AN RAFAEL	CA	949012453
1128	016-321-03			AN RAFAEL	CA	94901
1129	016-321-04			AN RAFAEL	CA	94901
1130	016-321-05			AN RAFAEL	CA	94901
1131	016-321-06			AN RAFAEL	CA	949012453
1132	016-321-07			AN RAFAEL	CA	94901

Assessment Number	Assessor's Parcel Number	Mail to	Mailing Address	City	State	Zip
1133	016-321-08	[redacted]		SAN RAFAEL	CA	94901
1134	016-321-09			SAN RAFAEL	CA	949012453
1135	016-321-10			SAN RAFAEL	CA	94901
1136	016-322-01			SAN RAFAEL	CA	94901
1137	016-322-02			SAN RAFAEL	CA	94901
1138	016-322-03			SAN RAFAEL	CA	94901
1139	016-322-04			SAN RAFAEL	CA	949012418
1140	016-322-05			SAN RAFAEL	CA	94901
1141	016-322-06			SAN RAFAEL	CA	949012418
1142	016-322-07			SAN FRANCISCO	CA	94118
1143	016-330-01			SAN RAFAEL	CA	94901
1144	016-330-02			SAN RAFAEL	CA	94901
1145	016-330-03			SAN RAFAEL	CA	949012358
1146	016-330-04			SAN RAFAEL	CA	949012358
1147	016-330-05			SAN RAFAEL	CA	94901
1148	016-330-06			SAN RAFAEL	CA	94901
1149	016-330-07			SAN RAFAEL	CA	94901
1150	016-330-08			SAN RAFAEL	CA	949012357
1151	016-330-10			SAN RAFAEL	CA	94901
1152	016-330-11			SAN RAFAEL	CA	949012357
1153	016-330-12			SAN RAFAEL	CA	94901
1154	016-330-13			SAN RAFAEL	CA	94901
1155	016-330-14			SAN RAFAEL	CA	949012357
1156	017-181-01			SAN RAFAEL	CA	94901
1157	017-181-08			SAN FRANCISCO	CA	94123
1158	017-181-09			SAN RAFAEL	CA	94901
1159	017-181-10			SAN RAFAEL	CA	94901

Assessment Number	Assessor's Parcel Number	Mail to	Mailing Address	City	State	Zip
1160	017-181-11	[redacted]	[redacted]	SAN RAFAEL	CA	949014207
1161	017-181-12			SAN RAFAEL	CA	94901
1162	017-181-16			SAN RAFAEL	CA	94901
1163	017-181-34			SAN RAFAEL	CA	94901
1164	017-181-35			SAN RAFAEL	CA	94901
1168	017-181-40			SAN RAFAEL	CA	94901
1169	017-181-41			SAN RAFAEL	CA	94901
1170	017-181-42			SAN RAFAEL	CA	94901
1172	017-181-44			SAN FRANCISCO	CA	94123
1173	184-010-09			SAN RAFAEL	CA	94901
1174	184-010-15			SAN RAFAEL	CA	94901
1175	184-010-16			SAN RAFAEL	CA	94901
1176	184-010-49			SAN RAFAEL	CA	94901
1177	184-010-50			SAN RAFAEL	CA	94901
1178	184-010-51			SAN RAFAEL	CA	949018312
1179	184-010-52			SAN RAFAEL	CA	94901
1180	184-010-53			SAN RAFAEL	CA	94901
1181	184-020-03			SAN RAFAEL	CA	94901
1182	184-020-04			SAN RAFAEL	CA	94901
1183	184-020-05			SAN RAFAEL	CA	94901
1184	184-020-06			SAN RAFAEL	CA	949013209
1185	184-020-07			SAN RAFAEL	CA	94901
1186	184-030-01			SAN RAFAEL	CA	949018320
1187	184-030-04			TUMWATER	WA	985016336
1188	184-030-05			TUMWATER	WA	985016336
1189	184-030-16			SAN RAFAEL	CA	94901
1190	184-030-17			SAN RAFAEL	CA	94901
1191	184-041-01			SAN RAFAEL	CA	94901

Assessment Number	Assessor's Parcel Number	Mail to	Mailing Address	City	State	Zip
1192	184-041-02	[redacted]	[redacted]	SAN RAFAEL	CA	949011521
1193	184-041-03			SAN RAFAEL	CA	949011521
1194	184-041-04			SAN RAFAEL	CA	949011521
1195	184-041-05			SAN RAFAEL	CA	949011521
1196	184-041-06			SAN RAFAEL	CA	94901
1197	184-041-07			SAN RAFAEL	CA	94901
1198	184-041-08			SAN RAFAEL	CA	94901
1199	184-041-09			SAN RAFAEL	CA	949011565
1200	184-041-12			SAN RAFAEL	CA	94901
1201	184-041-13			CAPE ELIZABETH	ME	041072939
1202	184-041-14			SAN RAFAEL	CA	949011522
1203	184-041-15			FAIRFAX	CA	949301521
1204	184-041-16			SAN RAFAEL	CA	94901
1205	184-041-17			SAN RAFAEL	CA	949011522
1206	184-041-18			KENTFIELD	CA	949042645
1207	184-041-20			SAN RAFAEL	CA	94901
1208	184-041-21			SAN RAFAEL	CA	949011565
1209	184-042-01			SAN RAFAEL	CA	94901
1210	184-042-02			SAN RAFAEL	CA	949015508
1211	184-042-03			SAN RAFAEL	CA	94901
1212	184-042-04			SAN RAFAEL	CA	94901
1213	184-042-05			SAN RAFAEL	CA	94901
1214	184-043-01			SAN RAFAEL	CA	94901
1215	184-043-02			SAN RAFAEL	CA	94901
1216	184-043-03			SAN RAFAEL	CA	94901

Assessment Number	Assessor's Parcel Number	Mail to	Mailing Address	City	State	Zip
1217	184-043-04			SAN RAFAEL	CA	94912
1218	184-043-05			SAN RAFAEL	CA	94912
1220	184-043-07			SAN RAFAEL	CA	949011541
1221	184-043-08			SAN RAFAEL	CA	94901
1222	184-043-09			SAN RAFAEL	CA	949129125
1223	184-043-10			SAN RAFAEL	CA	94901
1224	184-043-11			SAN RAFAEL	CA	94901
1225	184-043-12			SAN RAFAEL	CA	94901
1226	184-043-13			SAN RAFAEL	CA	94901
1228	184-043-16			SAN RAFAEL	CA	94901
1229	184-043-17			SAN RAFAEL	CA	94901
1230	184-051-01			SAN RAFAEL	CA	94901
1231	184-051-02			SAN RAFAEL	CA	94901
1232	184-051-03			SAN RAFAEL	CA	949019492
1233	184-051-04			SAN RAFAEL	CA	949011525
1234	184-051-05			SAN RAFAEL	CA	94901
1235	184-051-06			SAN RAFAEL	CA	94901
1236	184-051-07			SAN RAFAEL	CA	94901
1237	184-052-01			SAN RAFAEL	CA	94901
1238	184-052-02			SAN RAFAEL	CA	94901
1239	184-052-03			SAN RAFAEL	CA	94901
1240	184-052-04			SAN RAFAEL	CA	94901
1241	184-052-05			SAN RAFAEL	CA	94901

Assessment Number	Assessor's Parcel Number	Mail to	Mailing Address	City	State	Zip
1242	184-052-06	[redacted]		SAN RAFAEL	CA	94901
1243	184-052-07			SAN RAFAEL	CA	94901
1244	184-121-01			SAN RAFAEL	CA	949011535
1245	184-121-02			SAN RAFAEL	CA	94901
1246	184-121-03			SAN RAFAEL	CA	94901
1247	184-121-04			NOVATO	CA	94945
1248	184-121-05			SAN RAFAEL	CA	949011534
1249	184-121-06			SAN RAFAEL	CA	94901
1250	184-121-07			WAYZATA	MN	55391
1251	184-131-01			SAN RAFAEL	CA	94901
1252	184-131-02			SAN RAFAEL	CA	94901
1253	184-131-03			SAN RAFAEL	CA	94901
1254	184-131-04			SAN RAFAEL	CA	94901
1255	184-131-05			SAN RAFAEL	CA	94901
1256	184-131-06			SAN RAFAEL	CA	94901
1257	184-131-07			CORTE MADERA	CA	94976
1258	184-131-08			SAN RAFAEL	CA	949011530
1259	184-131-09			SAN RAFAEL	CA	94901
1260	184-132-01			SAN RAFAEL	CA	94901
1261	184-132-02			SAN RAFAEL	CA	94901
1262	184-132-05			SAN RAFAEL	CA	949150600
1263	184-132-06			SAN RAFAEL	CA	949150600
1264	184-132-09			SAN RAFAEL	CA	94901
1265	184-132-10			SAN RAFAEL	CA	94901
1266	184-132-11			SAN RAFAEL	CA	949011559
1267	184-132-12			SAN RAFAEL	CA	94901
1268	184-132-13			SAN RAFAEL	CA	94901
1269	184-132-14			SAN RAFAEL	CA	94901
1270	184-132-15			SAN RAFAEL	CA	94901

Assessment Number	Assessor's Parcel Number	Mail to	Mailing Address	City	State	Zip
1271	184-132-16	[redacted]	[redacted]	SAN RAFAEL	CA	94901
1272	184-132-17			SAN RAFAEL	CA	949011597
1273	184-132-18			SAN RAFAEL	CA	94901
1274	184-132-19			SAN RAFAEL	CA	94901
1275	184-132-20			SAN RAFAEL	CA	94901
1276	184-132-21			SAN RAFAEL	CA	94901
1277	184-132-22			SAN RAFAEL	CA	94901
1278	184-132-23			SAN RAFAEL	CA	949011597
1279	184-132-24			SAN RAFAEL	CA	94901
1280	184-132-25			SAN RAFAEL	CA	94901
1281	184-132-26			SAN RAFAEL	CA	94901
1282	184-132-27			SAN RAFAEL	CA	94901
1283	184-132-28			SAN RAFAEL	CA	94901
1284	184-133-01			BOULDER	CO	80304
1285	184-133-02			SAN RAFAEL	CA	94901
1286	184-133-03			SAN RAFAEL	CA	94901
1287	184-133-04			SAN RAFAEL	CA	94901
1288	184-133-05			SAN RAFAEL	CA	94901
1289	184-133-06			SAN RAFAEL	CA	94901
1290	184-141-01			SAN RAFAEL	CA	94901
1291	184-141-02			SAN RAFAEL	CA	94901
1292	184-141-03			SAN RAFAEL	CA	94901
1293	184-141-04			SAN RAFAEL	CA	949011528
1294	184-141-05			SAN RAFAEL	CA	94901
1295	184-141-06			SAUSALITO	CA	949659900
1296	184-141-07			SAN RAFAEL	CA	94901
1297	184-141-08			SAN RAFAEL	CA	94901
1298	184-141-09			SAN RAFAEL	CA	94901

Assessment Number	Assessor's Parcel Number	Mail to	Mailing Address	City	State	Zip
1299	184-142-01	[redacted]		SAN RAFAEL	CA	94901
1300	184-142-02			SAN RAFAEL	CA	94901
1301	184-142-03			SAN RAFAEL	CA	94901
1302	184-142-04			SAN RAFAEL	CA	94901
1303	184-142-05			SAN RAFAEL	CA	94901
1304	184-142-06			SAN RAFAEL	CA	94901
1305	184-142-07			SAN RAFAEL	CA	94901
1306	184-142-08			SAN RAFAEL	CA	94901
1307	184-142-09			SAN RAFAEL	CA	94901
1308	184-142-10			SAN RAFAEL	CA	94901
1309	184-142-11			SAN RAFAEL	CA	94901
1310	184-142-12			SAN RAFAEL	CA	949011581
1311	184-142-13			SAN RAFAEL	CA	94901
1312	184-142-14			SAN RAFAEL	CA	949011581
1313	184-142-15			SAN RAFAEL	CA	94901
1314	184-142-16			SAN RAFAEL	CA	94901
1315	184-142-17			SAN RAFAEL	CA	949011537
1316	184-142-18			SAN RAFAEL	CA	94901
1317	184-142-19			SAN RAFAEL	CA	94901
1318	184-142-20			SAN RAFAEL	CA	94901
1319	184-142-21			SAN RAFAEL	CA	949013944
1320	184-142-22			SAN RAFAEL	CA	94901
1321	184-142-23			SAN RAFAEL	CA	94901
1322	184-142-24			SAN RAFAEL	CA	949011583
1323	184-142-25			SAN RAFAEL	CA	94901
1324	184-142-26			SAN RAFAEL	CA	94903
1325	184-142-27			SAN RAFAEL	CA	94901
1326	184-142-28			SAN RAFAEL	CA	94901

Assessment Number	Assessor's Parcel Number	Mail to	Mailing Address	City	State	Zip
1327	184-142-29	[redacted]	[redacted]	AN RAFAEL	CA	94901
1328	184-142-30			AN RAFAEL	CA	94901
1329	184-142-31			AN ANSELMO	CA	949011537
1330	184-142-32			AN RAFAEL	CA	94901
1331	184-142-33			AN RAFAEL	CA	949030536
1332	184-143-01			AN RAFAEL	CA	94901
1333	184-143-02			AN RAFAEL	CA	949011582
1334	184-143-03			AUSALITO	CA	94965
1335	184-143-04			AN RAFAEL	CA	94901
1338	184-144-01			AN RAFAEL	CA	94901
1339	184-144-03			AN RAFAEL	CA	94901
1340	184-144-04			AN RAFAEL	CA	94901
1342	184-144-06			AN RAFAEL	CA	94901
1343	184-144-07			AN RAFAEL	CA	94901
1345	184-144-10			AN RAFAEL	CA	94901
1346	184-144-11			AN RAFAEL	CA	94901
1347	184-151-01			AN RAFAEL	CA	94901
1348	184-151-02			AN RAFAEL	CA	94901
1349	184-151-03			AN RAFAEL	CA	94901
1350	184-151-04			AN RAFAEL	CA	94901
1351	184-151-05			AN RAFAEL	CA	94901
1352	184-151-06			AN RAFAEL	CA	94901
1353	184-151-07			ES MOINES	IA	503284603
1354	184-151-08			AN RAFAEL	CA	94901
1355	184-151-09			AN RAFAEL	CA	94901
1356	184-151-10			AN RAFAEL	CA	94901

Assessment Number	Assessor's Parcel Number	Mail to	Mailing Address	City	State	Zip
1357	184-151-11	[redacted]	[redacted]	SAN RAFAEL	CA	94901
1358	184-151-12			SAN RAFAEL	CA	949011537
1359	184-151-13			SAN RAFAEL	CA	94901
1360	184-151-14			SAN RAFAEL	CA	949011537
1361	184-151-15			SAN RAFAEL	CA	94901
1362	184-151-16			SAN RAFAEL	CA	94901
1363	184-151-17			SAN RAFAEL	CA	94901
1364	184-151-18			SAN RAFAEL	CA	94901
1365	184-151-19			SAN RAFAEL	CA	94901
1366	184-151-22			SAN RAFAEL	CA	94901
1367	184-151-23			SAN RAFAEL	CA	94901
1368	184-151-24			SAN RAFAEL	CA	949011558
1369	184-151-26			NOVATO	CA	949453181
1370	184-151-27			SAN RAFAEL	CA	94901
1371	184-152-01			SAN RAFAEL	CA	94901
1372	184-152-02			LOS ALTOS	CA	94024
1373	184-152-03			SAN RAFAEL	CA	94901
1374	184-152-04			SAN RAFAEL	CA	94901
1375	184-152-05			OAKLAND	CA	94619
1376	184-152-06			SAN RAFAEL	CA	94901
1377	184-152-07			SAN RAFAEL	CA	94901
1378	184-152-08			SAN RAFAEL	CA	94901
1379	184-152-09			SAN RAFAEL	CA	949011557
1380	184-152-10			SAN RAFAEL	CA	94901
1381	184-152-11			SAN RAFAEL	CA	949011538
1382	184-152-13			PETALUMA	CA	94952
1383	184-152-15			SAN RAFAEL	CA	94901

Assessment Number	Assessor's Parcel Number	Mail to	Mailing Address	City	State	Zip
1384	184-152-16			SAN RAFAEL	CA	949011538
1387	184-152-21			NOVATO	CA	949473775
1388	184-152-22			SAN RAFAEL	CA	949011538
1389	184-152-23			SAN RAFAEL	CA	949011538
1390	184-152-24			NOVATO	CA	949473775
1393	184-152-29			SAN RAFAEL	CA	94901
1394	184-152-31			PETALUMA	CA	94952
1395	184-152-33			SAN RAFAEL	CA	94901
1396	184-152-34			SAN RAFAEL	CA	94901
1397	184-152-35			SAN RAFAEL	CA	94901
1398	184-152-36			SAN RAFAEL	CA	94901
1399	184-161-01			SAN RAFAEL	CA	94901
1400	184-161-02			SAN RAFAEL	CA	94901
1401	184-161-03			SAN RAFAEL	CA	94901
1402	184-161-04			SAN RAFAEL	CA	949011515
1403	184-161-05			SAN RAFAEL	CA	94901
1404	184-161-06			SAN RAFAEL	CA	94901
1405	184-161-07			SAN RAFAEL	CA	94523
1406	184-161-08			SAN RAFAEL	CA	94901
1407	184-161-09			SAN RAFAEL	CA	94901
1408	184-161-10			SAN RAFAEL	CA	94901
1409	184-161-11			SAN RAFAEL	CA	94901
1410	184-161-12			SAN RAFAEL	CA	94901
1411	184-162-01			SAN RAFAEL	CA	949011558
1412	184-162-02			SAN ANSELMO	CA	94960
1413	184-162-03			SAN RAFAEL	CA	94901
1414	184-162-04			SAN RAFAEL	CA	949011535

Assessment Number	Assessor's Parcel Number	Mail to	Mailing Address	City	State	Zip
1415	184-162-05	[redacted]		SAN RAFAEL	CA	94901
1416	184-162-06			SAN RAFAEL	CA	94901
1417	184-162-07			SAN RAFAEL	CA	94901
1418	184-162-08			SAN RAFAEL	CA	94901
1419	184-162-09			SAN RAFAEL	CA	94901
1420	184-162-10			SAN RAFAEL	CA	94901
1421	184-162-11			SAN RAFAEL	CA	94901
1422	184-162-12			MILL VALLEY	CA	94904
1423	184-162-13			SAN RAFAEL	CA	94901
1424	184-162-14			SAN RAFAEL	CA	949011524
1425	184-162-15			SAN RAFAEL	CA	94901
1426	184-162-16			SAN RAFAEL	CA	949011524
1427	184-162-17			SAN RAFAEL	CA	94901
1428	184-162-18			SAN RAFAEL	CA	94901
1429	184-162-19			SAN RAFAEL	CA	94901
1430	184-162-20			SAN RAFAEL	CA	94901
1431	184-162-21			SAN RAFAEL	CA	94901
1432	184-163-01			SAN RAFAEL	CA	94901
1433	184-163-02			SAN RAFAEL	CA	94901
1434	184-163-03			SAN RAFAEL	CA	94901
1435	184-163-04			SAN RAFAEL	CA	94901
1436	184-163-05			SAN RAFAEL	CA	94901
1437	184-163-06			SAN RAFAEL	CA	94901
1438	184-163-07			SAN RAFAEL	CA	94901
1439	184-163-08			SAN RAFAEL	CA	949011536
1440	184-163-09			SAN RAFAEL	CA	94901
1441	184-163-10			SAN RAFAEL	CA	94901
1442	184-163-11			SAN RAFAEL	CA	94901
1443	184-163-12			SAN RAFAEL	CA	94901

Assessment Number	Assessor's Parcel Number	Mail to	Mailing Address	City	State	Zip
1444	184-163-13	[redacted]	[redacted]	SAN RAFAEL	CA	94903
1445	184-163-14			SAN RAFAEL	CA	94901
1446	184-164-02			SAN RAFAEL	CA	94901
1447	184-164-03			SAN RAFAEL	CA	94901
1448	184-164-04			NOVATO	CA	94947
1449	184-164-10			SAN RAFAEL	CA	94901
1450	184-164-11			CORTE MADERA	CA	94925
1451	184-171-01			SAN RAFAEL	CA	94901
1452	184-171-02			SAN RAFAEL	CA	94901
1453	184-171-03			SAN RAFAEL	CA	94901
1454	184-171-04			SAN RAFAEL	CA	94901
1455	184-171-05			SAN RAFAEL	CA	949011528
1456	184-171-06			SAN RAFAEL	CA	94901
1457	184-171-07			SAN RAFAEL	CA	94104
1458	184-171-08			SAN RAFAEL	CA	94901
1459	184-171-09			SAN RAFAEL	CA	94901
1460	184-171-10			SAN RAFAEL	CA	949015508
1461	184-171-11			SAN RAFAEL	CA	94901
1462	184-171-12			ELK GROVE	CA	95758
1463	184-171-13			SAN RAFAEL	CA	94901
1464	184-171-14			SAN RAFAEL	CA	94901
1465	184-171-15			SAN RAFAEL	CA	949011515
1466	184-171-16			SAN RAFAEL	CA	94901
1467	184-171-17			SAN FRANCISCO	CA	94131
1468	184-171-18			SAN RAFAEL	CA	949012402
1469	184-172-01			SAN RAFAEL	CA	94901
1470	184-172-02			SAN RAFAEL	CA	94901
1471	184-172-03			SAN RAFAEL	CA	94901
1472	184-172-04			SAN RAFAEL	CA	94901

Assessment Number	Assessor's Parcel Number	Mail to	Mailing Address	City	State	Zip
1473	184-172-05	[redacted]		SAN RAFAEL	CA	949011556
1474	184-172-06			SAN RAFAEL	CA	94901
1475	184-172-07			SAN RAFAEL	CA	94901
1476	184-172-08			SAN RAFAEL	CA	94901
1477	184-172-09			SAN RAFAEL	CA	949011556
1478	184-172-10			SAN RAFAEL	CA	94901
1479	184-172-11			SAN RAFAEL	CA	94901
1480	184-172-12			SAUSALITO	CA	949659900
1481	184-172-13			SAN RAFAEL	CA	94901
1482	184-172-14			SAN RAFAEL	CA	94901
1483	184-172-15			SAN RAFAEL	CA	94901
1484	184-172-16			SAN RAFAEL	CA	94901
1485	184-172-17			SAN RAFAEL	CA	94901
1486	184-172-18			SAN RAFAEL	CA	94901
1487	184-172-19			SAN RAFAEL	CA	94901
1488	184-172-22			SAN RAFAEL	CA	94901
1489	184-172-23			SAN RAFAEL	CA	949011529
1490	184-172-24			OLD SAYBROOK	CT	06475
1491	184-172-25			SAN RAFAEL	CA	94901
1492	184-172-26			SAN RAFAEL	CA	949011529
1493	184-172-27			SAN RAFAEL	CA	94901
1494	184-172-28			SAN FRANCISCO	CA	941161439
1495	184-172-29			SAN RAFAEL	CA	94901
1496	184-172-30			SAN RAFAEL	CA	94901
1497	184-172-31			SAN RAFAEL	CA	94901
1498	184-172-32			SAN RAFAEL	CA	949011529

Assessment Number	Assessor's Parcel Number	Mail to	Mailing Address	City	State	Zip
1499	184-172-33	[redacted]	[redacted]	LOS OSOS	CA	94901
1500	184-172-34			SAN RAFAEL	CA	94901
1501	184-172-35			SAN RAFAEL	CA	94949
1502	184-180-01			SAN RAFAEL	CA	94901
1503	184-180-02			SAN RAFAEL	CA	94901
1504	184-180-03			SAN RAFAEL	CA	94901
1505	184-180-04			SAN RAFAEL	CA	94901
1506	184-180-05			SAN RAFAEL	CA	94901
1507	184-180-06			SAN RAFAEL	CA	94901
1508	184-180-07			SAN RAFAEL	CA	949011561
1509	184-180-08			SAN RAFAEL	CA	94901
1510	184-180-09			SAN RAFAEL	CA	94901
1511	184-180-10			SAN RAFAEL	CA	949011561
1512	184-180-11			SAN RAFAEL	CA	94901
1513	184-180-12			PORTOLA VALLEY	CA	94028
1514	184-180-13			CARMEL	CA	93921
1515	184-180-14			SAN RAFAEL	CA	94901
1516	184-190-01			SAN RAFAEL	CA	94901
1517	184-190-02			SAN RAFAEL	CA	94901
1518	184-190-03			SAN RAFAEL	CA	94901
1519	184-190-04			SAN RAFAEL	CA	94901
1520	184-190-05			SAN RAFAEL	CA	949011510
1521	184-190-06			SAN RAFAEL	CA	94901
1522	184-190-07			SAN RAFAEL	CA	949011510
1523	184-190-08			SAN RAFAEL	CA	94901
1524	184-190-09			SAN RAFAEL	CA	94901

Assessment Number	Assessor's Parcel Number	Mail to	Mailing Address	City	State	Zip
1525	184-190-10	[redacted]	[redacted]	TIBURON	CA	94920
1526	184-190-11			SAN RAFAEL	CA	94901
1527	184-190-12			SAN RAFAEL	CA	949011508
1528	184-190-13			SAN RAFAEL	CA	949011508
1529	184-190-14			BELMONT	CA	94002
1530	184-190-15			SAN RAFAEL	CA	949011508
1531	184-190-16			SAN RAFAEL	CA	94901
1532	184-200-01			SAN RAFAEL	CA	94901
1533	184-200-02			SAN RAFAEL	CA	949011527
1534	184-200-03			SAN RAFAEL	CA	94901
1535	184-200-04			SAN RAFAEL	CA	94901
1536	184-200-05			SAN DIEGO	CA	94549
1537	184-200-06			SAN RAFAEL	CA	94901
1538	184-200-07			SAN RAFAEL	CA	94901
1539	184-200-08			SAN RAFAEL	CA	949011542
1540	184-200-09			SAN RAFAEL	CA	94901
1541	184-200-10			SAN RAFAEL	CA	94901
1542	184-200-11			SAN RAFAEL	CA	94901
1543	184-200-12			SAN RAFAEL	CA	94901
1544	184-200-13			SAN RAFAEL	CA	94901
1545	184-200-14			SAN RAFAEL	CA	94901
1546	184-200-15			SAN RAFAEL	CA	94901
1547	184-200-16			SAN RAFAEL	CA	94901
1548	184-200-17			SAN RAFAEL	CA	94901
1549	184-200-18			SAN RAFAEL	CA	94901
1550	184-200-19			SAN FRANCISCO	CA	94901
1551	184-200-20			SAN RAFAEL	CA	94901
1552	184-200-21			SAN RAFAEL	CA	94901
1553	184-200-22			SAN RAFAEL	CA	94901

Assessment Number	Assessor's Parcel Number	Mail to	Mailing Address	City	State	Zip
1554	184-200-23	[redacted]	[redacted]	SAN RAFAEL	CA	94901
1555	184-200-24			SAN RAFAEL	CA	94901
1556	184-200-25			SAN RAFAEL	CA	94901
1557	184-200-26			SAN RAFAEL	CA	94901
1558	184-200-27			SAN RAFAEL	CA	949011527
1559	184-200-28			SAN RAFAEL	CA	94901
1560	184-200-29			SAN RAFAEL	CA	94901
1561	184-200-30			SAN RAFAEL	CA	94901
1562	184-200-31			CITRUS HEIGHTS	CA	956107063
1563	184-210-01			SAN RAFAEL	CA	94901
1564	184-220-01			SAN RAFAEL	CA	94901
1565	184-220-02			SAN RAFAEL	CA	94901
1566	184-220-03			SAN RAFAEL	CA	94901
1567	184-220-04			SAN RAFAEL	CA	94901
1568	184-220-05			SAN RAFAEL	CA	94901
1569	184-220-06			SAN RAFAEL	CA	94901
1570	184-220-07			SAN RAFAEL	CA	94901
1571	184-220-08			SAN RAFAEL	CA	94901
1572	184-220-09			SAN RAFAEL	CA	94901
1573	184-220-10			FAIRFAX	CA	949301103
1574	184-220-11			SAN RAFAEL	CA	94901
1575	184-220-12			SAN RAFAEL	CA	94901
1576	184-220-13			SAN RAFAEL	CA	94901
1577	184-220-14			SAN RAFAEL	CA	94901
1578	184-220-15			ARROYO GRANDE	CA	93420
1579	184-220-16			SAN RAFAEL	CA	949033712
1580	184-220-17			SAN RAFAEL	CA	94901

Assessment Number	Assessor's Parcel Number	Mail to	Mailing Address	City	State	Zip
1581	184-220-18	[redacted]		SAN RAFAEL	CA	949011514
1582	184-220-19			SAN RAFAEL	CA	949011514
1583	184-220-20			SAN RAFAEL	CA	94901
1584	184-220-21			SAN RAFAEL	CA	94901
1585	184-220-22			SAN RAFAEL	CA	94901
1586	184-220-23			SAN RAFAEL	CA	949013006
1587	184-220-24			SAN RAFAEL	CA	94901
1588	184-220-25			SAN RAFAEL	CA	94901
1589	184-220-26			TIBURON	CA	94920
1590	184-220-27			SAN RAFAEL	CA	949011518
1591	184-220-28			SAN RAFAEL	CA	94901
1592	184-220-29			SAN RAFAEL	CA	94117
1593	184-220-30			SAN RAFAEL	CA	94901
1594	184-220-31			SAN RAFAEL	CA	94901
1595	184-220-32			SAN RAFAEL	CA	94901
1596	184-220-33			SAN RAFAEL	CA	94901
1597	184-220-34			SAN RAFAEL	CA	94901
1598	184-220-35			SAN RAFAEL	CA	949011518
1599	184-220-36			SAN RAFAEL	CA	94901
1600	184-220-37			SAN RAFAEL	CA	94901
1601	184-220-38			SAN RAFAEL	CA	94901
1602	184-220-39			SAN RAFAEL	CA	94901
1603	184-220-40			SAN RAFAEL	CA	94901
1604	184-220-41			PLEASANTON	CA	94588
1605	184-220-42			SAN RAFAEL	CA	94901
1606	184-220-43			SAN RAFAEL	CA	94901
1607	184-220-44			SAN RAFAEL	CA	94901
1608	184-220-45			SAN RAFAEL	CA	94901
1609	184-220-46			SAN RAFAEL	CA	949011518
1610	184-220-47			NOVATO	CA	94901

Assessment Number	Assessor's Parcel Number	Mail to	Mailing Address	City	State	Zip
1611	184-220-48	[redacted]		AN RAFAEL	CA	94901
1612	184-220-49			AN RAFAEL	CA	94901
1613	184-220-50			AN RAFAEL	CA	94901
1614	184-220-51			AN RAFAEL	CA	949011518
1615	184-220-52			AN RAFAEL	CA	94901
1616	184-230-01			AN RAFAEL	CA	94901
1617	184-230-02			AN RAFAEL	CA	949018304
1618	184-230-03			AN RAFAEL	CA	949018304
1619	184-230-04			AN RAFAEL	CA	94901
1620	184-230-05			AN RAFAEL	CA	94901
1621	184-230-06			AN RAFAEL	CA	94901
1622	184-230-07			AN RAFAEL	CA	94901
1623	184-230-08			AN JUAN APISTRANO	CA	92675
1624	184-230-09			AN RAFAEL	CA	94901
1625	184-230-10			AN RAFAEL	CA	94901
1626	184-230-11			AN RAFAEL	CA	949018304
1627	184-230-12			AN RAFAEL	CA	94901
1628	184-230-13			MOUNTAIN VIEW	CA	949018305
1629	184-230-14			AN RAFAEL	CA	949018305
1630	184-230-15			AN RAFAEL	CA	94901
1631	184-230-16			ORTE MADERA	CA	949251169
1632	184-230-17			OHNERT PARK	CA	94928
1633	184-230-18			OHNERT PARK	CA	94928
1634	184-240-02			AN RAFAEL	CA	949018304
1635	184-240-03			AN RAFAEL	CA	94901
1636	184-240-04			AN RAFAEL	CA	94901
1637	184-240-05			AN RAFAEL	CA	94901
1638	184-240-06			AN RAFAEL	CA	949018304

Assessment Number	Assessor's Parcel Number	Mail to	Mailing Address	City	State	Zip
1639	184-240-07	[redacted]	[redacted]	SAN RAFAEL	CA	94901
1640	184-240-08			SAN RAFAEL	CA	949018305
1641	184-240-09			SAN RAFAEL	CA	94901
1642	184-240-10			SAN RAFAEL	CA	94901
1643	184-240-11			SAN RAFAEL	CA	94901
1644	184-240-12			SAN RAFAEL	CA	94901
1645	184-240-14			SAN RAFAEL	CA	949018304
1646	184-240-15			SAN RAFAEL	CA	949018304
1647	184-250-01			ANN ARBOR	MI	481061549
1648	184-250-02			SAN RAFAEL	CA	94901
1649	184-250-03			SAN RAFAEL	CA	94901
1650	184-250-04			SAN RAFAEL	CA	94901
1651	184-250-05			SAN RAFAEL	CA	94901
1652	184-250-06			SAN RAFAEL	CA	949018309
1653	184-250-07			SAN RAFAEL	CA	94901
1654	184-250-08			SAN RAFAEL	CA	949018309
1655	184-250-09			SAN RAFAEL	CA	949018309
1656	184-250-10			SAN RAFAEL	CA	94901
1657	184-250-11			SAN RAFAEL	CA	949018309
1658	184-250-12			SAN RAFAEL	CA	94901
1659	184-250-13			SAN RAFAEL	CA	94901
1660	184-250-14			SAN RAFAEL	CA	94901
1661	184-250-15			SAN RAFAEL	CA	94901
1662	184-250-16			SAN RAFAEL	CA	94930
1663	184-250-17			LARKSPUR	CA	94939
1664	184-250-18			SAN RAFAEL	CA	94901
1665	184-250-19			SAN RAFAEL	CA	94901
1666	184-250-20			NOVATO	CA	91104

Assessment Number	Assessor's Parcel Number	Mail to	Mailing Address	City	State	Zip
1667	184-250-21	[redacted]		SAN RAFAEL	CA	94901
1668	184-250-22			SAN RAFAEL	CA	94901
1669	184-250-23			SAN RAFAEL	CA	94901
1670	184-250-24			SAN RAFAEL	CA	94901
1671	184-250-25			SAN RAFAEL	CA	94901
1672	184-250-26			SANTA ROSA	CA	94901
1673	184-250-27			SAN RAFAEL	CA	94901
1674	184-250-28			SAN RAFAEL	CA	94901
1675	184-250-29			SAN RAFAEL	CA	949018308
1676	184-250-30			INCLINE VILLAGE	NV	94901
1677	184-250-31			SAN RAFAEL	CA	94901
1678	184-250-32			SAN RAFAEL	CA	94901
1679	184-250-33			SAN RAFAEL	CA	949018308
1680	184-250-34			SAN RAFAEL	CA	94901
1681	184-250-35			SAN RAFAEL	CA	94901
1682	184-250-36			SAN RAFAEL	CA	949018308
1683	184-250-37			SAN RAFAEL	CA	949018308
1684	184-250-38			SAN RAFAEL	CA	94901
1685	184-250-39			SAN RAFAEL	CA	949033433
1686	184-250-40			SAN RAFAEL	CA	94901
1687	184-250-41			SAN RAFAEL	CA	94901
1688	184-250-42			SAN RAFAEL	CA	94901
1689	184-250-43			SAN RAFAEL	CA	94901
1690	184-250-44			SAN RAFAEL	CA	94901

Assessment Number	Assessor's Parcel Number	Mail to	Mailing Address	City	State	Zip
1691	184-250-45	[redacted]		SAN RAFAEL	CA	94901
1692	184-250-46			SAN RAFAEL	CA	949018308
1693	184-250-47			SAN ANSELMO	CA	949601449
1694	184-250-48			SAN RAFAEL	CA	94901
1695	184-250-49			SAN RAFAEL	CA	94901
1696	184-250-50			SAN RAFAEL	CA	949018308
1697	184-250-51			SAN RAFAEL	CA	94901
1698	184-250-52			SAN RAFAEL	CA	94901
1699	184-250-53			SAN RAFAEL	CA	949018308
1700	184-250-54			SAN RAFAEL	CA	949018308
1701	184-250-55			GREENBRAE	CA	94904
1702	184-250-56			SAN RAFAEL	CA	94901
1703	184-250-57			SAN RAFAEL	CA	94901
1704	184-250-58			SAN RAFAEL	CA	94915
1705	184-250-59			SAN RAFAEL	CA	949018308
1706	184-250-60			SAN RAFAEL	CA	94901
1707	184-250-62			SAN FRANCISCO	CA	941092918
1708	184-250-64			SAN FRANCISCO	CA	941092918
1709	184-260-01			SAN FRANCISCO	CA	94109
1710	184-260-02			SAN FRANCISCO	CA	94109
1711	184-260-04			SAN RAFAEL	CA	949011548
1712	184-260-05			SAN RAFAEL	CA	94901
1713	184-260-06			SAN RAFAEL	CA	94901
1714	184-260-07			SAN RAFAEL	CA	94901
1715	184-260-08			SAN RAFAEL	CA	94901
1716	184-260-09			FREMONT	CA	945383135

Assessment Number	Assessor's Parcel Number	Mail to	Mailing Address	City	State	Zip
1717	184-260-10	[redacted]		SAN RAFAEL	CA	94901
1718	184-260-11			SAN RAFAEL	CA	949011548
1719	184-260-12			FREMONT	CA	945383135
1720	184-260-13			SAN FRANCISCO	CA	94118
1721	184-260-14			SAN RAFAEL	CA	949011547
1722	184-260-15			DALLAS	TX	75225
1723	184-260-16			SAN RAFAEL	CA	94901
1724	184-260-17			SAN RAFAEL	CA	94901
1725	184-260-19			SAN RAFAEL	CA	94901
1726	184-260-20			SAN RAFAEL	CA	94901
1727	184-260-21			SAN RAFAEL	CA	94901
1728	184-260-22			SAN RAFAEL	CA	94901
1729	185-010-01			CORTE MADERA	CA	94925
1730	185-010-04			CORTE MADERA	CA	94925
1731	185-010-10			SAN RAFAEL	CA	94901
1732	185-010-11			SAN RAFAEL	CA	94901
1733	185-010-12			SAN RAFAEL	CA	94901
1734	185-010-13			SAN RAFAEL	CA	94901
1735	185-010-14			PALO ALTO	CA	94301
1736	185-010-15			SAN RAFAEL	CA	94901
1737	185-010-16			SAN RAFAEL	CA	94901
1738	185-010-17			SAN RAFAEL	CA	94901
1739	185-010-18			SAN RAFAEL	CA	949011408
1740	185-010-19			SAN RAFAEL	CA	94901
1741	185-010-20			SAN RAFAEL	CA	94901
1742	185-020-02			SAN RAFAEL	CA	94901
1743	185-020-03			SAN RAFAEL	CA	94901
1744	185-020-04			SAN RAFAEL	CA	94901

Assessment Number	Assessor's Parcel Number	Mail to	Mailing Address	City	State	Zip
1745	185-030-02	[redacted]	[redacted]	AN RAFAEL	CA	94901
1746	185-030-04			AN RAFAEL	CA	94901
1747	185-030-05			AN RAFAEL	CA	949012528
1748	185-030-06			AN RAFAEL	CA	949011533
1749	185-030-07			AN RAFAEL	CA	94901
1750	185-030-08			AN RAFAEL	CA	94901
1751	185-030-09			AN RAFAEL	CA	94901
1752	185-041-01			AN RAFAEL	CA	94901
1753	185-041-02			AN RAFAEL	CA	895119285
1754	185-041-03			AN RAFAEL	CA	949012516
1755	185-041-04			AN RAFAEL	CA	949012516
1756	185-041-05			AN RAFAEL	CA	94901
1757	185-041-06			AN RAFAEL	CA	949012516
1758	185-041-07			AN RAFAEL	CA	94901
1759	185-041-08			AN RAFAEL	CA	94901
1760	185-041-09			AN RAFAEL	CA	94901
1761	185-041-10			AN RAFAEL	CA	94901
1762	185-041-11			AN RAFAEL	CA	94901
1763	185-041-12			AN RAFAEL	CA	94901
1764	185-041-13			AN RAFAEL	CA	94901
1765	185-041-14			AN RAFAEL	CA	94901
1766	185-041-15			AN RAFAEL	CA	94901
1767	185-041-16			AN RAFAEL	CA	94901
1768	185-041-17			AN RAFAEL	CA	94901
1769	185-041-18			AN RAFAEL	CA	94901
1770	185-041-19			AN RAFAEL	CA	94901
1771	185-041-20			AN RAFAEL	CA	94901
1772	185-041-21			AN RAFAEL	CA	94901
1773	185-041-22			AN RAFAEL	CA	94901

Assessment Number	Assessor's Parcel Number	Mail to	Mailing Address	City	State	Zip
1774	185-041-23	[redacted]	[redacted]	SAN RAFAEL	CA	94901
1775	185-041-24			SAN RAFAEL	CA	94901
1776	185-041-25			SAN RAFAEL	CA	94901
1777	185-041-26			SAN RAFAEL	CA	94901
1778	185-041-27			SAN RAFAEL	CA	94901
1779	185-041-28			HAYWARD	CA	949032570
1780	185-041-29			NOVATO	CA	94901
1781	185-041-32			SAN RAFAEL	CA	94901
1782	185-041-33			SAN RAFAEL	CA	94901
1783	185-041-34			SAN RAFAEL	CA	949012516
1784	185-041-35			SAN RAFAEL	CA	949012575
1785	185-042-01			SAN RAFAEL	CA	94901
1786	185-042-02			SAN RAFAEL	CA	949012515
1787	185-042-03			SAN RAFAEL	CA	94901
1788	185-042-04			SAN RAFAEL	CA	94901
1789	185-042-05			SAN RAFAEL	CA	94901
1790	185-042-06			SAN RAFAEL	CA	94901
1791	185-042-07			SAN RAFAEL	CA	94901
1792	185-042-08			SAN RAFAEL	CA	94901
1793	185-042-09			SAN RAFAEL	CA	94901
1794	185-042-10			SAN RAFAEL	CA	949012515
1795	185-051-01			SAN RAFAEL	CA	94901
1796	185-051-02			SAN RAFAEL	CA	94901
1797	185-051-03			SAN RAFAEL	CA	94901
1798	185-051-04			SAN RAFAEL	CA	94901
1799	185-051-05			SAN RAFAEL	CA	94901
1800	185-051-06			SAN RAFAEL	CA	94901
1801	185-051-07			SAN RAFAEL	CA	94901
1802	185-051-08			SAN RAFAEL	CA	94901

Assessment Number	Assessor's Parcel Number	Mail to	Mailing Address	City	State	Zip
1803	185-051-09	[redacted]		SAN RAFAEL	CA	94901
1804	185-051-10			SAN RAFAEL	CA	94901
1805	185-051-11			SAN RAFAEL	CA	94901
1806	185-051-12			SAN RAFAEL	CA	949012530
1807	185-052-02			SAN RAFAEL	CA	94901
1808	185-052-03			SAN RAFAEL	CA	94901
1809	185-052-04			SAN RAFAEL	CA	949012536
1810	185-052-05			SAN RAFAEL	CA	94901
1811	185-052-06			SAN RAFAEL	CA	949012529
1812	185-052-07			SAN RAFAEL	CA	94901
1813	185-052-08			SAN RAFAEL	CA	949012542
1814	185-052-09			SAN RAFAEL	CA	949012542
1815	185-052-10			SAN RAFAEL	CA	94901
1816	185-052-11			SAN RAFAEL	CA	94912
1817	185-052-12			SAN RAFAEL	CA	94901
1818	185-052-13			SAN RAFAEL	CA	949012542
1819	185-052-14			SAN RAFAEL	CA	949012526
1820	185-052-15			SAN RAFAEL	CA	94901
1821	185-052-16			SAN RAFAEL	CA	949012526
1822	185-052-17			SAN RAFAEL	CA	94901
1823	185-052-18			SAN RAFAEL	CA	94901
1824	185-053-01			SAN RAFAEL	CA	94941
1825	185-053-02			SAN RAFAEL	CA	94901
1826	185-053-03			SAN RAFAEL	CA	94901
1827	185-053-04			SAN RAFAEL	CA	94901
1828	185-053-05			SAN RAFAEL	CA	949012415
1829	185-053-06			SAN RAFAEL	CA	94901
1830	185-053-07			SAN RAFAEL	CA	94901
1831	185-053-08			SAN RAFAEL	CA	94901
1832	185-053-09			SAN RAFAEL	CA	949012527
1833	185-061-03			SAN RAFAEL	CA	94901

Assessment Number	Assessor's Parcel Number	Mail to	Mailing Address	City	State	Zip
1834	185-061-04	[redacted]	[redacted]	SAN RAFAEL	CA	94901
1835	185-061-05			SAN RAFAEL	CA	94901
1836	185-061-06			SAN RAFAEL	CA	94901
1837	185-061-07			SAN RAFAEL	CA	94901
1838	185-061-08			SAN RAFAEL	CA	94901
1839	185-061-09			SAN RAFAEL	CA	94901
1840	185-061-10			SAN RAFAEL	CA	94901
1841	185-061-11			SAN RAFAEL	CA	94901
1842	185-061-12			SAN RAFAEL	CA	94901
1843	185-061-13			SAN RAFAEL	CA	94901
1844	185-061-14			SAN RAFAEL	CA	94901
1845	185-061-15			SAN RAFAEL	CA	94901
1846	185-061-16			SAN RAFAEL	CA	949032305
1847	185-061-17			SAN RAFAEL	CA	949011507
1848	185-061-18			SAN RAFAEL	CA	94901
1849	185-061-19			MIRAMAR BEACH	FL	94901
1850	185-061-20			SAN RAFAEL	CA	94901
1851	185-061-22			NAPA	CA	94558
1852	185-061-23			SAN RAFAEL	CA	94901
1853	185-062-01			SAN RAFAEL	CA	949011588
1854	185-062-02			SAN RAFAEL	CA	94901
1855	185-062-03			SAN RAFAEL	CA	94901
1856	185-062-04			SAN RAFAEL	CA	94901
1857	185-062-05			SAN RAFAEL	CA	94901
1858	185-062-06			SAN RAFAEL	CA	94901
1859	185-062-07			SAN RAFAEL	CA	94901
1860	185-063-01			SAN RAFAEL	CA	94901

Assessment Number	Assessor's Parcel Number	Mail to	Mailing Address	City	State	Zip
1861	185-071-01			SAN RAFAEL	CA	94901
1862	185-071-02			SAN RAFAEL	CA	94901
1863	185-071-03			SAN RAFAEL	CA	94901
1864	185-071-04			SAN RAFAEL	CA	94901
1865	185-071-05			SAN RAFAEL	CA	949012530
1866	185-071-06			SAN RAFAEL	CA	94901
1867	185-071-07			SAN RAFAEL	CA	94901
1868	185-071-08			SAN RAFAEL	CA	94901
1871	185-071-11			N/A	N/A	N/A
1872	185-072-01			SAN RAFAEL	CA	94901
1873	185-072-02			SAN RAFAEL	CA	94901
1874	185-072-03			SAN RAFAEL	CA	949012544
1875	185-072-04			SAN RAFAEL	CA	94901
1876	185-072-05			SAN RAFAEL	CA	94901
1877	185-072-06			SAN RAFAEL	CA	949012537
1878	185-072-07			SAN RAFAEL	CA	94901
1879	185-072-08			SAN RAFAEL	CA	94901
1880	185-072-09			SAN RAFAEL	CA	94901
1881	185-072-10			SAN RAFAEL	CA	94901
1882	185-072-11			SAN RAFAEL	CA	94901
1883	185-072-12			SAN RAFAEL	CA	949012528
1884	185-072-13			SAN RAFAEL	CA	94901
1885	185-072-14			SAN RAFAEL	CA	94901
1886	185-072-15			SAN RAFAEL	CA	949012434
1887	185-072-16			SAN RAFAEL	CA	94901
1888	185-072-17			SAN RAFAEL	CA	94901
1889	185-072-18			CORTE MADERA	CA	94925
1890	185-073-01			SAN RAFAEL	CA	94901

Assessment Number	Assessor's Parcel Number	Mail to	Mailing Address	City	State	Zip
1891	185-073-02	[redacted]	[redacted]	SAN RAFAEL	CA	94901
1892	185-073-03			SAN RAFAEL	CA	94901
1893	185-073-04			SAN RAFAEL	CA	949012541
1894	185-073-05			SAN FRANCISCO	CA	941231219
1895	185-073-06			SAN RAFAEL	CA	94901
1896	185-073-07			CORTE MADERA	CA	94925
1897	185-081-01			SAN RAFAEL	CA	94901
1898	185-081-02			SAN RAFAEL	CA	94901
1899	185-081-03			SAN RAFAEL	CA	94901
1900	185-081-04			SAN RAFAEL	CA	94901
1901	185-081-05			SAN RAFAEL	CA	94901
1902	185-082-03			SAN RAFAEL	CA	94901
1903	185-082-04			SAN RAFAEL	CA	949011427
1904	185-082-05			SAN RAFAEL	CA	949011427
1905	185-082-06			SAN FRANCISCO	CA	94108
1906	185-082-07			SAN RAFAEL	CA	94901
1907	185-083-01			SAN RAFAEL	CA	949012539
1908	185-083-02			SAN RAFAEL	CA	94901
1909	185-083-03			SAN RAFAEL	CA	94901
1910	185-084-01			SAN RAFAEL	CA	94901
1911	185-084-02			SAN RAFAEL	CA	94901
1912	185-085-01			SAN RAFAEL	CA	949032103
1913	185-085-02			SAN RAFAEL	CA	94901
1914	185-085-03			SAN RAFAEL	CA	94901
1915	185-085-04			SAN RAFAEL	CA	94901
1916	185-085-05			SAN RAFAEL	CA	94901
1917	185-086-01			SAN RAFAEL	CA	94901

Assessment Number	Assessor's Parcel Number	Mail to	Mailing Address	City	State	Zip
1918	185-086-02	[redacted]	[redacted]	AN RAFAEL	CA	94901
1919	185-086-03			AN RAFAEL	CA	94901
1920	185-087-01			AN RAFAEL	CA	94901
1921	185-087-02			AN RAFAEL	CA	94901
1922	185-087-03			AN RAFAEL	CA	94901
1923	185-087-04			AN RAFAEL	CA	94901
1924	185-087-05			AN RAFAEL	CA	94901
1925	185-087-06			AN RAFAEL	CA	94901
1926	185-091-01			AN RAFAEL	CA	94901
1927	185-092-01			ELVEDERE IBURON	CA	94920
1928	185-092-02			AN RAFAEL	CA	94901
1929	185-092-03			AN RAFAEL	CA	94901
1930	185-093-01			AN RAFAEL	CA	949012434
1931	185-093-02			AN RAFAEL	CA	949011448
1932	185-093-03			AN RAFAEL	CA	94901
1933	185-093-04			AN RAFAEL	CA	94901
1934	185-093-05			AN RAFAEL	CA	94901
1935	185-093-06			AN RAFAEL	CA	94901
1936	185-093-07			AN RAFAEL	CA	94901
1937	185-093-08			ORTE MADERA	CA	94925
1938	185-093-09			AN RAFAEL	CA	94901
1939	185-093-10			AN RAFAEL	CA	94901
1940	185-093-11			AN RAFAEL	CA	94901
1941	185-094-01			AN RAFAEL	CA	94901
1942	185-094-02			AN RAFAEL	CA	94901
1943	185-094-03			OMPTCHE	CA	95427
1944	185-094-04			AN RAFAEL	CA	94901

Assessment Number	Assessor's Parcel Number	Mail to	Mailing Address	City	State	Zip
1945	185-094-05	[redacted]	[redacted]	SAN RAFAEL	CA	94901
1946	185-094-06			SAN RAFAEL	CA	94901
1947	185-094-07			SAN RAFAEL	CA	94901
1948	185-094-08			SAN RAFAEL	CA	94901
1949	185-094-09			SAN RAFAEL	CA	94901
1950	185-094-10			SAN DIEGO	CA	92121
1951	185-094-11			SAN RAFAEL	CA	94901
1952	185-095-01			SAN RAFAEL	CA	949011544
1953	185-095-02			SAN RAFAEL	CA	94901
1954	185-095-03			SAN RAFAEL	CA	94901
1955	185-101-01			SAN RAFAEL	CA	949033667
1956	185-101-02			SAN RAFAEL	CA	94901
1957	185-101-03			SAN RAFAEL	CA	94901
1958	185-101-04			SAN RAFAEL	CA	94901
1959	185-101-05			SAN RAFAEL	CA	94901
1960	185-101-06			SAN RAFAEL	CA	94901
1961	185-101-07			SAN RAFAEL	CA	94901
1962	185-101-08			SAN RAFAEL	CA	94901
1963	185-101-09			SAN RAFAEL	CA	94901
1964	185-101-10			SAN RAFAEL	CA	94901
1965	185-101-11			SAN RAFAEL	CA	94901
1966	185-101-12			SAN RAFAEL	CA	94901
1967	185-101-13			SAN RAFAEL	CA	94901
1968	185-101-14			SAN RAFAEL	CA	94901
1969	185-101-15			SAN RAFAEL	CA	949011550
1970	185-101-16			SAN RAFAEL	CA	94901
1971	185-101-17			SAN RAFAEL	CA	94901

Assessment Number	Assessor's Parcel Number	Mail to	Mailing Address	City	State	Zip
1972	185-101-18	[redacted]	[redacted]	AN RAFAEL	CA	94901
1973	185-101-19			AN RAFAEL	CA	94901
1974	185-101-20			AN RAFAEL	CA	94901
1975	185-101-21			AN RAFAEL	CA	94901
1976	185-101-22			AN RAFAEL	CA	94901
1977	185-101-23			AN RAFAEL	CA	94901
1978	185-101-24			AN RAFAEL	CA	94901
1979	185-102-01			AN RAFAEL	CA	949011505
1980	185-102-02			AN RAFAEL	CA	94901
1981	185-102-03			AN RAFAEL	CA	94901
1982	185-102-04			AN FRANCISCO	CA	94131
1983	185-102-05			AN RAFAEL	CA	94901
1984	185-102-06			AN RAFAEL	CA	949018326
1985	185-102-07			OVATO	CA	94949
1986	185-102-08			AN RAFAEL	CA	94901
1987	185-102-09			AN RAFAEL	CA	94901
1988	185-102-10			AN RAFAEL	CA	94901
1989	185-102-11			AN RAFAEL	CA	949011505
1990	185-111-01			AN RAFAEL	CA	94901
1991	185-111-02			AN RAFAEL	CA	94901
1992	185-111-03			AN RAFAEL	CA	94912
1993	185-111-04			EBASTOPOL	CA	954725538
1994	185-111-05			AN RAFAEL	CA	94901
1995	185-111-06			AN RAFAEL	CA	94901
1996	185-111-07			AN RAFAEL	CA	94901
1997	185-111-08			AN RAFAEL	CA	94901

Assessment Number	Assessor's Parcel Number	Mail to	Mailing Address	City	State	Zip
1998	185-111-09	[redacted]	[redacted]	SAN RAFAEL	CA	94901
1999	185-111-12			SAN RAFAEL	CA	94901
2000	185-111-13			SAN RAFAEL	CA	94901
2001	185-111-14			REDWOOD CITY	CA	94063
2002	185-111-15			SAN RAFAEL	CA	94901
2003	185-111-16			SAN RAFAEL	CA	94901
2004	185-111-17			SAN RAFAEL	CA	94901
2005	185-111-18			CARNELIAN BAY	CA	961401149
2006	185-111-19			SAN RAFAEL	CA	94901
2007	185-111-20			SAN ANSELMO	CA	949791807
2008	185-111-21			SAN RAFAEL	CA	94901
2009	185-111-22			CORTE MADERA	CA	94925
2010	185-111-23			SAN RAFAEL	CA	949011545
2011	185-111-24			SAN RAFAEL	CA	94901
2012	185-111-25			SAN RAFAEL	CA	94901
2013	185-111-26			SAN RAFAEL	CA	94901
2014	185-111-27			SAN RAFAEL	CA	94901
2015	185-111-28			SAN RAFAEL	CA	94901
2016	185-111-29			SAN RAFAEL	CA	94901
2017	185-111-30			SAN RAFAEL	CA	949011501
2018	185-111-31			SAN RAFAEL	CA	94901
2019	185-111-32			SAN RAFAEL	CA	94901
2020	185-111-33			NOVATO	CA	94947
2021	185-111-36			SAN RAFAEL	CA	94901
2022	185-111-37			SAN RAFAEL	CA	94901
2023	185-111-38			SAN RAFAEL	CA	94901
2024	185-111-39			SAN RAFAEL	CA	94901
2025	185-111-40			SAN RAFAEL	CA	94901
2026	185-111-41			SAN RAFAEL	CA	94901

Assessment Number	Assessor's Parcel Number	Mail to	Mailing Address	City	State	Zip
2027	185-111-42	[redacted]	[redacted]	AN RAFAEL	CA	949011551
2028	185-111-43			AN RAFAEL	CA	949011545
2029	185-111-44			ORTE MADERA	CA	949760609
2030	185-111-45			AN RAFAEL	CA	94901
2031	185-112-01			AN RAFAEL	CA	949011505
2032	185-112-02			AN RAFAEL	CA	94901
2033	185-112-03			AN RAFAEL	CA	94901
2034	185-112-04			AN RAFAEL	CA	949011506
2035	185-112-05			AN RAFAEL	CA	94901
2036	185-112-06			AN RAFAEL	CA	94901
2037	185-112-07			AN RAFAEL	CA	94901
2038	185-112-08			AN RAFAEL	CA	94901
2039	185-112-09			ORTE MADERA	CA	94925
2040	185-121-01			ORTE MADERA	CA	94925
2041	185-121-02			AN RAFAEL	CA	949011575
2042	185-121-03			AN RAFAEL	CA	94901
2043	185-121-04			AN RAFAEL	CA	94901
2044	185-121-05			AN RAFAEL	CA	94901
2045	185-121-06			AN RAFAEL	CA	94901
2046	185-121-07			AN RAFAEL	CA	94901
2047	185-121-08			AN RAFAEL	CA	94901
2048	185-121-09			AN RAFAEL	CA	94901
2049	185-121-10			AN RAFAEL	CA	94901
2050	185-121-11			AN RAFAEL	CA	94901
2051	185-121-12			AN RAFAEL	CA	94901
2052	185-121-13			AN RAFAEL	CA	94901
2053	185-121-14			ORTE MADERA	CA	94925

Assessment Number	Assessor's Parcel Number	Mail to	Mailing Address	City	State	Zip
2054	185-131-01	[redacted]	[redacted]	SAN RAFAEL	CA	94901
2055	185-131-02			SAN RAFAEL	CA	94901
2056	185-131-03			SAN RAFAEL	CA	94901
2057	185-131-04			SAN RAFAEL	CA	94901
2058	185-131-05			SAN RAFAEL	CA	94901
2059	185-131-06			SAN RAFAEL	CA	94901
2060	185-131-07			MILL VALLEY	CA	949413822
2061	185-131-08			SAN RAFAEL	CA	94901
2062	185-131-09			SAN RAFAEL	CA	94901
2063	185-131-10			SAN RAFAEL	CA	94901
2064	185-131-11			SAN RAFAEL	CA	94901
2065	185-131-12			SAN RAFAEL	CA	94901
2066	185-131-13			SAN RAFAEL	CA	94901
2067	185-131-14			SAN RAFAEL	CA	94901
2068	185-131-15			SAN RAFAEL	CA	94901
2069	185-132-01			SAN RAFAEL	CA	94901
2070	185-132-02			SAN RAFAEL	CA	94901
2071	185-132-03			SAN RAFAEL	CA	94901
2072	185-132-04			SAN RAFAEL	CA	94901
2073	185-132-05			SAN RAFAEL	CA	949011467
2074	185-132-06			SAN RAFAEL	CA	94901
2075	185-132-07			SAN RAFAEL	CA	94901
2076	185-132-08			SAN RAFAEL	CA	94901
2077	185-132-09			SAN RAFAEL	CA	94901
2078	185-132-10			SAN RAFAEL	CA	94901
2079	185-132-11			SAN RAFAEL	CA	94901
2080	185-132-12			SAN RAFAEL	CA	949030357

Assessment Number	Assessor's Parcel Number	Mail to	Mailing Address	City	State	Zip
2081	185-132-13	[redacted]	[redacted]	SAN RAFAEL	CA	94901
2082	185-132-14			SAN RAFAEL	CA	94901
2083	185-132-15			SAN RAFAEL	CA	949011424
2084	185-132-16			SAN RAFAEL	CA	949011424
2085	185-132-17			SAN RAFAEL	CA	949011424
2086	185-132-18			SAN RAFAEL	CA	94901
2087	185-132-19			SAN RAFAEL	CA	94901
2088	185-132-20			SAN RAFAEL	CA	94901
2089	185-132-21			SAN RAFAEL	CA	94901
2090	185-133-02			SAN RAFAEL	CA	94901
2091	185-133-03			SAN RAFAEL	CA	94901
2092	185-133-04			SAN RAFAEL	CA	94901
2093	185-133-05			SAN RAFAEL	CA	94901
2094	185-133-06			SAN RAFAEL	CA	94901
2095	185-133-07			SAN RAFAEL	CA	94901
2096	185-133-08			SAN RAFAEL	CA	949011425
2097	185-133-09			SAN RAFAEL	CA	94901
2098	185-133-10			SAN RAFAEL	CA	94901
2099	185-133-11			PETALUMA	CA	94954
2100	185-133-12			SAN RAFAEL	CA	94901
2101	185-133-13			CORTE MADERA	CA	949251912
2102	185-133-14			SAN RAFAEL	CA	94901
2103	185-141-01			PALO ALTO	CA	94306
2104	185-141-02			SAN RAFAEL	CA	94901
2105	185-142-01			SAN RAFAEL	CA	94901
2106	185-142-02			SAN RAFAEL	CA	94901
2107	185-142-03			SAN RAFAEL	CA	94901
2108	185-142-04			SAN RAFAEL	CA	94901
2109	185-142-05			SAN RAFAEL	CA	949011457

Assessment Number	Assessor's Parcel Number	Mail to	Mailing Address	City	State	Zip
2110	185-142-06	[redacted]	[redacted]	SAN RAFAEL	CA	94901
2111	185-142-07			SAN RAFAEL	CA	94901
2112	185-142-08			SAN RAFAEL	CA	94901
2113	185-142-09			SAN RAFAEL	CA	94915
2114	185-142-10			SAN RAFAEL	CA	94901
2115	185-143-01			SAN RAFAEL	CA	94901
2116	185-143-02			SAN RAFAEL	CA	94901
2117	185-143-03			SAN RAFAEL	CA	94901
2118	185-143-04			SAN RAFAEL	CA	94901
2119	185-143-05			SAN RAFAEL	CA	94901
2120	185-143-06			SAN RAFAEL	CA	94901
2121	185-143-07			SAN RAFAEL	CA	94901
2122	185-143-08			SAN RAFAEL	CA	94901
2123	185-143-09			SAN RAFAEL	CA	94901
2124	185-143-10			SAN RAFAEL	CA	949011417
2125	185-143-11			SAN RAFAEL	CA	94901
2126	185-143-12			SAN RAFAEL	CA	94901
2127	185-143-13			SAN RAFAEL	CA	94901
2128	185-143-14			SAN RAFAEL	CA	94901
2129	185-143-15			SWAMPSCOTT	MA	019072819
2130	185-143-16			SAN RAFAEL	CA	949018325
2131	185-143-17			SAN RAFAEL	CA	94901
2132	185-143-18			SAN RAFAEL	CA	94901
2133	185-143-19			SAN RAFAEL	CA	94901
2134	185-143-20			SAN RAFAEL	CA	94901
2135	185-143-21			SAN RAFAEL	CA	94901
2136	185-143-22			SAN RAFAEL	CA	94901
2137	185-143-23			VALLEY GLEN	CA	914013009
2138	185-143-24			SAN RAFAEL	CA	94901

Assessment Number	Assessor's Parcel Number	Mail to	Mailing Address	City	State	Zip
2139	185-143-25			SAN RAFAEL	CA	94901
2140	185-144-01			SAN RAFAEL	CA	94901
2141	185-144-02			SAN RAFAEL	CA	94901
2142	185-144-03			SAN RAFAEL	CA	94901
2143	185-144-04			MOSS BEACH	CA	940389703
2144	185-144-05			SAN RAFAEL	CA	94901
2145	185-144-06			SAN RAFAEL	CA	94901
2146	185-144-07			SAN RAFAEL	CA	94901
2147	185-144-08			SAN RAFAEL	CA	94901
2148	185-144-09			SAN RAFAEL	CA	949011420
2149	185-144-10			SAN RAFAEL	CA	94901
2150	185-144-11			SAN RAFAEL	CA	94901
2151	185-144-12			SAN RAFAEL	CA	949011420
2152	185-144-13			SAN RAFAEL	CA	94901
2153	185-144-14			SAN RAFAEL	CA	94901
2154	185-144-15			OAKLAND	CA	94619
2155	185-145-01			SAN RAFAEL	CA	94901
2156	185-145-02			FAIRFAX	CA	94930
2157	185-145-03			SAN RAFAEL	CA	94901
2158	185-145-04			SAN RAFAEL	CA	94901
2159	185-145-05			SAN RAFAEL	CA	94901
2160	185-145-06			SAN RAFAEL	CA	94901
2161	185-145-07			SAN RAFAEL	CA	94901
2162	185-145-08			SAN RAFAEL	CA	949011405
2163	185-145-09			SAN RAFAEL	CA	94901
2164	185-145-10			SAN RAFAEL	CA	94901
2165	185-145-11			SAN RAFAEL	CA	94901
2166	185-146-01			SANTA ROSA	CA	95407

Assessment Number	Assessor's Parcel Number	Mail to	Mailing Address	City	State	Zip
2167	185-146-02	[redacted]	[redacted]	SAN RAFAEL	CA	949011428
2168	185-146-03			SAN RAFAEL	CA	94901
2169	185-146-04			SAN RAFAEL	CA	94901
2170	185-146-05			SAN RAFAEL	CA	94901
2171	185-146-06			SAN RAFAEL	CA	94901
2172	185-146-07			SAN RAFAEL	CA	94901
2173	185-146-08			SAN RAFAEL	CA	94901
2174	185-146-09			BONNY DOON	CA	95060
2175	185-151-01			SAN RAFAEL	CA	94901
2176	185-151-02			SAN RAFAEL	CA	949011413
2177	185-152-01			SAN RAFAEL	CA	94901
2178	185-152-04			SAN RAFAEL	CA	94901
2179	185-153-01			SAN RAFAEL	CA	94901
2180	185-153-02			SAN RAFAEL	CA	94901
2181	185-153-03			SAN RAFAEL	CA	94901
2182	185-153-04			SAN RAFAEL	CA	949011462
2183	185-153-05			SAN RAFAEL	CA	94901
2184	185-153-06			SAN RAFAEL	CA	94901
2185	185-153-07			KENTFIELD	CA	949041527
2186	185-153-08			CARLSBAD	CA	92009
2187	185-153-09			SAN RAFAEL	CA	94901
2188	185-153-10			SAN RAFAEL	CA	949011460
2189	185-153-11			SAN RAFAEL	CA	94901
2190	185-153-12			SAN RAFAEL	CA	94901
2191	185-153-13			SAN RAFAEL	CA	94901
2192	185-153-14			SAN RAFAEL	CA	94901
2193	185-153-15			SAN RAFAEL	CA	94901
2194	185-153-16			SAN RAFAEL	CA	94901
2195	185-153-17			SAN RAFAEL	CA	94901
2196	185-153-18			SAN RAFAEL	CA	94901

Assessment Number	Assessor's Parcel Number	Mail to	Mailing Address	City	State	Zip
2197	185-153-19			SAN RAFAEL	CA	94901
2198	185-153-20			SAN RAFAEL	CA	949011452
2199	185-153-21			SAN RAFAEL	CA	94901
2200	185-154-01			SAN FRANCISCO	CA	941124428
2201	185-154-02			SAN RAFAEL	CA	94901
2202	185-154-03			SAN RAFAEL	CA	94901
2203	185-154-04			SAN RAFAEL	CA	94901
2204	185-154-05			SAN RAFAEL	CA	949011452
2205	185-154-06			SAN RAFAEL	CA	94901
2206	185-154-07			SAN RAFAEL	CA	94901
2207	185-154-08			SAN RAFAEL	CA	94901
2208	185-154-11			SAN RAFAEL	CA	949011411
2209	185-154-12			SAN RAFAEL	CA	949012419
2210	185-154-13			SAN RAFAEL	CA	94901
2211	185-154-14			SAN RAFAEL	CA	949011468
2212	185-154-15			SAN RAFAEL	CA	94901
2213	185-154-16			SAN RAFAEL	CA	94901
2214	185-154-17			SAN RAFAEL	CA	94901
2215	185-154-18			SAN RAFAEL	CA	94901
2216	185-154-19			SAN RAFAEL	CA	94901
2217	185-154-20			SAN RAFAEL	CA	94901
2218	185-154-21			SAN RAFAEL	CA	94901
2219	185-154-23			SAN RAFAEL	CA	94915
2220	185-155-01			SAN RAFAEL	CA	949011472
2221	185-155-02			SAN RAFAEL	CA	94901
2222	185-155-03			SAN RAFAEL	CA	94901
2223	185-156-01			SAN RAFAEL	CA	94901
2224	185-156-02			SAN RAFAEL	CA	94901

Assessment Number	Assessor's Parcel Number	Mail to	Mailing Address	City	State	Zip
2225	185-156-03	[redacted]	[redacted]	SAN RAFAEL	CA	949011469
2226	185-156-04			SAN RAFAEL	CA	94901
2227	185-156-05			SAN RAFAEL	CA	94901
2228	185-156-06			SAN RAFAEL	CA	94901
2229	185-157-01			SAN RAFAEL	CA	94901
2230	185-157-02			SAN RAFAEL	CA	94901
2231	185-157-03			SAN RAFAEL	CA	94901
2232	185-157-04			SAN RAFAEL	CA	94901
2233	185-157-05			SAN RAFAEL	CA	94901
2234	185-157-06			SAN RAFAEL	CA	949011406
2235	185-157-07			SAN RAFAEL	CA	949013142
2236	185-157-08			SAN RAFAEL	CA	94901
2237	185-158-01			SAN RAFAEL	CA	94901
2238	185-158-02			SAN RAFAEL	CA	94901
2239	185-161-01			SAN RAFAEL	CA	94901
2240	185-161-02			SAN RAFAEL	CA	94901
2241	185-161-03			SAN RAFAEL	CA	949011449
2242	185-161-04			SAN RAFAEL	CA	94901
2243	185-161-05			SAN RAFAEL	CA	949011449
2244	185-161-06			SAN RAFAEL	CA	94901
2245	185-161-07			SAN RAFAEL	CA	94901
2246	185-161-08			SAN RAFAEL	CA	94901
2247	185-161-09			SAN RAFAEL	CA	94901
2248	185-161-10			SAN RAFAEL	CA	94901
2249	185-161-11			SAN RAFAEL	CA	94901
2250	185-161-12			SAN RAFAEL	CA	94901
2251	185-161-13			MILL VALLEY	CA	94941
2252	185-161-14			KENTFIELD	CA	949041513

Assessment Number	Assessor's Parcel Number	Mail to	Mailing Address	City	State	Zip
2253	185-161-15	[redacted]		SAN RAFAEL	CA	94901
2254	185-161-16			SAN RAFAEL	CA	94901
2255	185-161-17			SAN RAFAEL	CA	94901
2256	185-161-18			SAN RAFAEL	CA	94901
2257	185-162-01			SAN RAFAEL	CA	94901
2258	185-162-02			SAN RAFAEL	CA	94901
2259	185-162-03			SAN RAFAEL	CA	94901
2260	185-162-04			SAN RAFAEL	CA	949012415
2261	185-162-05			SAN RAFAEL	CA	94901
2262	185-162-06			SAN RAFAEL	CA	94901
2263	185-162-07			SAN RAFAEL	CA	94901
2264	185-162-08			SAN RAFAEL	CA	94901
2265	185-163-01			SAN RAFAEL	CA	94901
2266	185-163-02			MEDFORD	OR	97504
2267	185-163-03			SAN RAFAEL	CA	94901
2268	185-163-04			SAN RAFAEL	CA	94901
2269	185-163-05			SAN RAFAEL	CA	94915
2270	185-163-06			SAN RAFAEL	CA	94901
2271	185-163-07			SAN RAFAEL	CA	94901
2272	185-163-08			SAN RAFAEL	CA	94901
2273	185-163-09			NOVATO	CA	949451747
2274	185-163-10			SAN RAFAEL	CA	94901
2275	185-163-11			SAN RAFAEL	CA	94901
2276	185-163-12			SAN RAFAEL	CA	94901
2277	185-163-13			SAN RAFAEL	CA	94901
2278	185-163-16			SAN RAFAEL	CA	94901

Assessment Number	Assessor's Parcel Number	Mail to	Mailing Address	City	State	Zip
2279	185-163-17			SAN RAFAEL	CA	94901
2280	185-163-18			SAN RAFAEL	CA	94901
2281	185-163-19			SAN RAFAEL	CA	94901
2282	185-163-20			SAN RAFAEL	CA	949011453
2283	185-164-01			SAN RAFAEL	CA	94901
2284	185-164-02			SAN RAFAEL	CA	94901
2285	185-171-01			SAN RAFAEL	CA	949011451
2286	185-171-02			SAN RAFAEL	CA	949011451
2287	185-171-03			SAN RAFAEL	CA	94901
2288	185-171-04			SAN RAFAEL	CA	94901
2289	185-171-05			SAN RAFAEL	CA	94901
2290	185-171-06			SAN RAFAEL	CA	94901
2291	185-172-01			SAN RAFAEL	CA	94901
2292	185-172-02			SAN RAFAEL	CA	94901
2293	185-172-03			SAN RAFAEL	CA	94901
2294	185-172-04			SAN RAFAEL	CA	94901
2295	185-172-05			SAN RAFAEL	CA	94901
2296	185-173-01			SAN RAFAEL	CA	94901
2297	185-173-02			SAN RAFAEL	CA	94901
2298	185-173-03			SAN RAFAEL	CA	949011419
2299	185-173-04			SAN RAFAEL	CA	94901
2300	185-173-05			SAN RAFAEL	CA	949011419
2301	185-173-06			SAN RAFAEL	CA	94901
2302	185-173-07			SAN RAFAEL	CA	94901
2303	185-173-08			SAN RAFAEL	CA	94901
2304	185-173-09			SAN RAFAEL	CA	94901
2305	185-173-10			SAN RAFAEL	CA	94901
2306	185-173-14			SAN RAFAEL	CA	94901
2307	185-173-18			SAN RAFAEL	CA	94901

Assessment Number	Assessor's Parcel Number	Mail to	Mailing Address	City	State	Zip
2308	185-173-19			SAN RAFAEL	CA	94901
2309	185-174-01			SAN RAFAEL	CA	94901
2310	185-174-02			SAN RAFAEL	CA	94901
2311	185-174-03			SAN RAFAEL	CA	949011463
2312	185-174-04			SAN RAFAEL	CA	94901
2313	185-191-01			SAN RAFAEL	CA	94901
2314	185-191-02			SAN RAMON	CA	945833533
2315	185-192-01			SAN RAFAEL	CA	949011512
2316	185-192-02			SAN RAFAEL	CA	94901
2317	185-192-03			SANTA ROSA	CA	954048550
2318	185-192-04			SAN RAFAEL	CA	94901
2319	185-192-05			SAN RAFAEL	CA	94901
2320	185-193-01			SAN RAFAEL	CA	949011471
2321	185-193-02			SAN RAFAEL	CA	949011471
2322	185-193-03			SAN RAFAEL	CA	94901
2323	185-193-04			SAN RAFAEL	CA	94901
2324	185-193-05			NOVATO	CA	94945
2325	185-193-06			SAN RAFAEL	CA	94901
2326	185-193-07			SAN RAFAEL	CA	94901
2327	185-193-08			SAN RAFAEL	CA	949011406
2328	185-193-09			SAN RAFAEL	CA	94901
2329	185-193-10			SAN RAFAEL	CA	94901
2330	185-193-11			REDWOOD CITY	CA	94061
2331	185-193-14			SAN RAFAEL	CA	94901
2332	185-193-15			SAN RAFAEL	CA	94901

Assessment Number	Assessor's Parcel Number	Mail to	Mailing Address	City	State	Zip
2333	185-193-16	[redacted]	[redacted]	SAN RAFAEL	CA	94901
2334	185-193-17			SAN RAFAEL	CA	94901
2335	185-193-19			SAN RAFAEL	CA	94901
2336	185-194-01			SAN RAFAEL	CA	94901
2337	185-194-02			SAN RAFAEL	CA	94901
2338	185-194-03			SAN RAFAEL	CA	94901
2339	185-194-04			SAN RAFAEL	CA	94901
2340	185-194-05			SAN RAFAEL	CA	94901
2341	185-194-06			SAN RAFAEL	CA	94901
2342	185-194-07			SAN RAFAEL	CA	94901
2343	185-194-08			SAN RAFAEL	CA	949011407
2344	185-194-09			SAN RAFAEL	CA	94901
2345	185-194-10			SAN RAFAEL	CA	94901
2346	185-194-11			SAN RAFAEL	CA	94901
2347	185-194-12			SAN RAFAEL	CA	94901
2348	185-194-13			SAN RAFAEL	CA	94901
2349	185-194-14			SAN RAFAEL	CA	949011407
2350	185-195-01			SAN RAFAEL	CA	94901
2351	185-195-02			SAN RAFAEL	CA	949011429
2352	185-195-03			SAN RAFAEL	CA	94901
2353	185-195-04			SAN RAFAEL	CA	94901
2354	185-195-05			SAN RAFAEL	CA	94901
2355	185-195-06			SAN RAFAEL	CA	949011429
2356	185-195-07			SANTA ROSA	CA	95409
2357	185-195-08			SAN RAFAEL	CA	949011429
2358	185-195-09			SAN RAFAEL	CA	94901
2359	185-195-10			SAN RAFAEL	CA	94901
2360	185-195-11			SAN RAFAEL	CA	94901

Assessment Number	Assessor's Parcel Number	Mail to	Mailing Address	City	State	Zip
2361	185-195-12	[redacted]	[redacted]	SAN RAFAEL	CA	94901
2362	185-195-13			SAN RAFAEL	CA	94901
2363	185-195-14			SAN RAFAEL	CA	94901
2364	185-195-15			SAN RAFAEL	CA	94901
2365	185-195-16			SAN RAFAEL	CA	94901
2366	185-195-17			SAN RAFAEL	CA	94901
2367	185-195-18			SAN RAFAEL	CA	94901
2368	185-195-19			SAN RAFAEL	CA	949011405
2369	185-196-01			SAN RAFAEL	CA	94901
2370	185-196-02			SAN RAFAEL	CA	94901
2371	185-196-03			SAN RAFAEL	CA	94901
2372	185-196-06			SAN RAFAEL	CA	94901
2373	185-196-07			SAN RAFAEL	CA	94901
2374	185-196-08			SAN RAFAEL	CA	94901
2375	185-196-09			SAN RAFAEL	CA	94901
2376	185-196-10			SAN RAFAEL	CA	94901
2377	185-197-01			SAN RAFAEL	CA	94901
2378	185-197-02			SAN RAFAEL	CA	94901
2379	185-197-03			SAN RAFAEL	CA	94901
2380	185-197-04			SAN RAFAEL	CA	94901
2381	185-201-01			SAN RAFAEL	CA	94901
2382	185-201-02			SAN RAFAEL	CA	94901
2383	185-201-04			SAN RAFAEL	CA	94901
2384	185-201-06			SAN RAFAEL	CA	94901
2385	185-201-07			SAN RAFAEL	CA	94901
2386	185-201-08			SAN RAFAEL	CA	94901

Assessment Number	Assessor's Parcel Number	Mail to	Mailing Address	City	State	Zip
2387	185-201-09	[redacted]		SAN RAFAEL	CA	94901
2388	185-201-10			SAN RAFAEL	CA	94901
2389	185-201-11			SAN RAFAEL	CA	94901
2390	185-201-12			PETALUMA	CA	949523726
2391	185-201-13			SAN RAFAEL	CA	94901
2392	185-201-14			SAN RAFAEL	CA	94901
2393	185-201-15			SAN RAFAEL	CA	94901
2394	185-201-16			SAN RAFAEL	CA	94901
2395	185-201-17			SAN RAFAEL	CA	94901
2396	185-221-01			SAN RAFAEL	CA	94901
2397	185-221-02			SAN RAFAEL	CA	949011553
2398	185-221-03			MILL VALLEY	CA	949413593
2399	185-221-04			SAN RAFAEL	CA	94901
2400	185-221-05			SAN RAFAEL	CA	94901
2401	185-221-06			SAN RAFAEL	CA	94901
2402	185-221-07			SAN RAFAEL	CA	94901
2403	185-221-09			SAN RAFAEL	CA	94901
2404	185-221-10			SAN RAFAEL	CA	94901
2405	185-221-13			SAN RAFAEL	CA	94901
2406	185-221-15			SAN RAFAEL	CA	949011546
2407	185-221-16			SAN RAFAEL	CA	94901
2408	185-221-17			SAN RAFAEL	CA	94901
2409	185-221-18			SAN RAFAEL	CA	94901
2410	185-221-19			SAN RAFAEL	CA	94901
2411	185-221-20			SAN RAFAEL	CA	94901

Assessment Number	Assessor's Parcel Number	Mail to	Mailing Address	City	State	Zip
2412	185-221-21	[redacted]		SAN RAFAEL	CA	94901
2413	185-221-22			SAN RAFAEL	CA	94901
2414	185-221-23			SAN RAFAEL	CA	94901
2415	185-221-25			SAN RAFAEL	CA	94901
2416	185-221-28			SAN RAFAEL	CA	94901
2417	185-221-30			SAN RAFAEL	CA	94901
2418	185-221-31			SAN RAFAEL	CA	94901
2419	185-222-01			SAN RAFAEL	CA	94901
2420	185-222-02			SAN RAFAEL	CA	94901
2421	185-222-03			SAN RAFAEL	CA	949011506
2422	185-222-04			SAN RAFAEL	CA	949011506
2423	185-222-05			SAN RAFAEL	CA	94901
2424	185-222-06			SAN RAFAEL	CA	94901
2425	185-222-07			SAN RAFAEL	CA	949011506
2426	185-222-08			SAN RAFAEL	CA	94901
2427	185-222-09			SAN RAFAEL	CA	94901
2428	185-251-01			SAN RAFAEL	CA	949011402
2429	185-251-02			SAN RAFAEL	CA	94901
2430	185-251-03			SAN RAFAEL	CA	94901
2431	185-251-04			SAN RAFAEL	CA	949011456
2432	185-251-05			SAN RAFAEL	CA	94901
2433	185-251-06			SAN RAFAEL	CA	94901
2434	185-252-01			SAN RAFAEL	CA	94901
2435	185-252-02			CAPITOLA	CA	950102722
2436	185-253-01			SAN RAFAEL	CA	94901
2437	185-253-02			SAN RAFAEL	CA	949011471
2438	185-253-03			SAN RAFAEL	CA	94901
2439	185-253-04			SAN RAFAEL	CA	94901

Assessment Number	Assessor's Parcel Number	Mail to	Mailing Address	City	State	Zip
2440	185-253-05			SAN RAFAEL	CA	94901
2441	185-253-06			SAN RAFAEL	CA	94901
2442	185-253-07			SAN RAFAEL	CA	949011455
2443	185-254-01			SAN RAFAEL	CA	949011454
2444	185-254-02			SAN RAFAEL	CA	94901
2445	185-254-03			SAN RAFAEL	CA	94901
2446	185-254-04			SAN RAFAEL	CA	94901
2447	185-254-05			SAN RAFAEL	CA	94901
2448	185-255-01			SAN RAFAEL	CA	94901
2449	185-255-02			SAN RAFAEL	CA	94901
2450	185-255-03			SAN RAFAEL	CA	94901
2451	185-255-04			GRANITE BAY	CA	957468821
2452	185-255-05			SAN RAFAEL	CA	94901
2453	185-255-06			SAN RAFAEL	CA	949011405
2454	185-255-07			SAN RAFAEL	CA	94901
2455	185-255-08			SAN RAFAEL	CA	949011405
2456	185-255-09			SAN RAFAEL	CA	94901
2457	185-255-10			SAN RAFAEL	CA	94901
2458	185-255-11			SAN RAFAEL	CA	94901
2459	185-255-12			SAN RAFAEL	CA	94901
2460	185-255-13			SAN RAFAEL	CA	94901
2461	185-256-01			SAN RAFAEL	CA	949011430
2462	185-256-02			SAN RAFAEL	CA	94901
2463	185-256-03			SAN RAFAEL	CA	94901
2464	185-256-04			SAN RAFAEL	CA	94901
2465	185-256-05			SAN RAFAEL	CA	94901
2466	185-271-01			SAN RAFAEL	CA	94901

Assessment Number	Assessor's Parcel Number	Mail to	Mailing Address	City	State	Zip
2467	185-271-02	[redacted]	[redacted]	SAN RAFAEL	CA	94901
2468	185-271-03			SAN RAFAEL	CA	94901
2469	185-271-04			SAN RAFAEL	CA	94901
2470	185-271-05			SAN RAFAEL	CA	94901
2471	185-271-06			SAN RAFAEL	CA	94901
2472	185-271-07			SAN RAFAEL	CA	94901
2473	185-271-08			SAN RAFAEL	CA	94901
2474	185-271-09			SAN RAFAEL	CA	94901
2475	185-271-10			SAN RAFAEL	CA	94901
2476	185-271-11			SARATOGA	CA	95070
2477	185-271-12			MILL VALLEY	CA	949413533
2478	185-271-13			SAN RAFAEL	CA	94901
2479	185-271-14			SAN RAFAEL	CA	94901
2480	185-271-15			SAN RAFAEL	CA	94901
2481	185-271-16			SAN RAFAEL	CA	94901
2482	185-272-01			SAN RAFAEL	CA	94901
2483	185-272-02			SAN RAFAEL	CA	94901
2484	185-272-03			SAN RAFAEL	CA	94901
2485	185-272-04			SAN RAFAEL	CA	94901
2486	185-272-05			SAN RAFAEL	CA	94901
2487	185-272-06			SAN RAFAEL	CA	94901
2488	185-272-07			SAN RAFAEL	CA	94901
2489	185-273-01			SAN RAFAEL	CA	94901
2490	185-273-02			SAN RAFAEL	CA	94901
2491	186-041-02			TIBURON	CA	94920
2492	186-041-03			TIBURON	CA	94920
2493	186-042-02			SAN RAFAEL	CA	94901
2494	186-042-03			SAN RAFAEL	CA	94901
2495	186-051-05			SAN RAFAEL	CA	94901

Assessment Number	Assessor's Parcel Number	Mail to	Mailing Address	City	State	Zip
2496	186-051-06			SAN RAFAEL	CA	94901
2497	186-051-07			SAN RAFAEL	CA	94901
2498	186-051-08			SAN RAFAEL	CA	94901
2499	186-051-09			SAN RAFAEL	CA	94901
2500	186-051-10			SAN RAFAEL	CA	94915
2501	186-051-11			SAN RAFAEL	CA	94901
2502	186-051-12			SAN RAFAEL	CA	94901
2503	186-051-13			SAN RAFAEL	CA	949012520
2504	186-071-03			SAN RAFAEL	CA	949012553
2505	186-071-04			SAN RAFAEL	CA	94901
2506	186-071-05			SAN RAFAEL	CA	94901
2507	186-071-09			SAN RAFAEL	CA	94901
2508	186-072-01			SAN RAFAEL	CA	94901
2509	186-072-09			SAN RAFAEL	CA	94901
2510	186-072-10			SAN RAFAEL	CA	94901
2511	186-072-16			SAN RAFAEL	CA	94901
2512	186-072-17			SAN RAFAEL	CA	94901
2513	186-081-05			SAN RAFAEL	CA	94901
2514	186-081-07			SAN RAFAEL	CA	94901
2515	186-081-08			SAN RAFAEL	CA	949012522
2516	186-081-09			SAN RAFAEL	CA	94901
2517	186-081-10			SAN RAFAEL	CA	94901
2518	186-081-15			NOVATO	CA	94945
2519	186-081-16			SAN RAFAEL	CA	94901
2520	186-081-17			SAN RAFAEL	CA	94901

Assessment Number	Assessor's Parcel Number	Mail to	Mailing Address	City	State	Zip
2521	186-081-18			SAN RAFAEL	CA	94901
2522	186-081-19			SAN RAFAEL	CA	94901
2523	186-081-20			SAN RAFAEL	CA	949012522
2524	186-081-21			SAN RAFAEL	CA	94901
2525	186-082-01			SAN RAFAEL	CA	94901
2526	186-082-02			SAN RAFAEL	CA	94901
2527	186-091-01			SAN RAFAEL	CA	94901
2528	186-091-02			SAN RAFAEL	CA	94901
2529	186-091-08			SAN RAFAEL	CA	94901
2530	186-091-10			SAN RAFAEL	CA	94901
2531	186-092-01			SAN RAFAEL	CA	94901
2532	186-092-02			SAN RAFAEL	CA	949012521
2533	186-092-04			SAN RAFAEL	CA	949012521
2534	186-092-05			SAN RAFAEL	CA	94901
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2545	186-101-05			SAN RAFAEL	CA	94901
2546	186-101-06			MILL VALLEY	CA	94941
2547	186-101-08			SAN RAFAEL	CA	94901

Assessment Number	Assessor's Parcel Number	Mail to	Mailing Address	City	State	Zip
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2553	186-101-16			SAN RAFAEL	CA	94901
2554	186-101-17			SAN RAFAEL	CA	94901
2555	186-111-01			BERKELEY	CA	947090266
2556	186-111-02			SAN RAFAEL	CA	94901
2557	186-112-01			SAN RAFAEL	CA	94901
2558	186-112-02			SAN RAFAEL	CA	94901
2560	186-112-07			SAN RAFAEL	CA	94901
2561	186-112-08			CASTRO VALLEY	CA	94546
2562	186-112-14			SAN RAFAEL	CA	94901
2563	186-112-15			SAN RAFAEL	CA	94901
2564	186-112-16			SAN RAFAEL	CA	949012558
2565	186-112-18			SAN RAFAEL	CA	949012558
2568	186-112-21			SAN FRANCISCO	CA	94123
2569	186-112-22			SAN RAFAEL	CA	94901
2570	186-121-14			SAN RAFAEL	CA	94901
2571	186-121-17			SAN RAFAEL	CA	94901
2572	186-121-18			HUNTINGTON BEACH	CA	92648
2573	186-121-21			SAN RAFAEL	CA	94901
2574	186-121-24			SAN RAFAEL	CA	94901
2575	186-121-25			SAN RAFAEL	CA	949012502
2576	186-121-28			OAKLAND	CA	94618

Assessment Number	Assessor's Parcel Number	Mail to	Mailing Address	City	State	Zip
2577	186-121-29	[redacted]	[redacted]	OAKLAND	CA	94618
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2584	186-122-08	[redacted]	[redacted]	SAN RAFAEL	CA	94901
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2586	186-131-04	[redacted]	[redacted]	SAN RAFAEL	CA	94901
2587	186-132-04	[redacted]	[redacted]	SAN RAFAEL	CA	94901
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2589	186-132-15	[redacted]	[redacted]	SAN RAFAEL	CA	94901
2590	186-132-18	[redacted]	[redacted]	SAN RAFAEL	CA	94901
2591	186-132-22	[redacted]	[redacted]	SAN RAFAEL	CA	94901
2592	186-132-23	[redacted]	[redacted]	SAN RAFAEL	CA	94901
2593	186-132-24	[redacted]	[redacted]	SAN RAFAEL	CA	94901
2594	186-132-25	[redacted]	[redacted]	SAN RAFAEL	CA	94901
2595	186-132-26	[redacted]	[redacted]	SAN RAFAEL	CA	94901
2596	186-132-27	[redacted]	[redacted]	SAN RAFAEL	CA	94901
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2598	186-132-41	[redacted]	[redacted]	SAN RAFAEL	CA	94901
2599	186-132-42	[redacted]	[redacted]	SAN RAFAEL	CA	94901
2600	186-141-01	[redacted]	[redacted]	SAN DIEGO	CA	92109
2601	186-141-02	[redacted]	[redacted]	SAN DIEGO	CA	92109
2602	186-141-03	[redacted]	[redacted]	SAN ANSELMO	CA	94960
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2606	186-141-07	[redacted]	[redacted]	SAN RAFAEL	CA	949012533

Assessment Number	Assessor's Parcel Number	Mail to	Mailing Address	City	State	Zip
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2611	186-141-16			SAN RAFAEL	CA	94915
2612	186-141-17			SAN RAFAEL	CA	94901
2613	186-141-20			SAN RAFAEL	CA	94901
2614	186-141-22			SAN RAFAEL	CA	94901
2615	186-141-23			MILL VALLEY	CA	94941
2616	186-141-24			SAN RAFAEL	CA	94901
2617	186-141-26			SAN RAFAEL	CA	94901
2618	186-141-30			SAN FRANCISCO	CA	94127
2619	186-141-31			SAN RAFAEL	CA	949151560
2620	186-141-32			SAN FRANCISCO	CA	94127
2621	186-141-33			SAN RAFAEL	CA	94901
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2623	186-142-01			SAN RAFAEL	CA	949012581
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2627	186-142-06			SAN RAFAEL	CA	94901
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2632	186-142-16			SAN RAFAEL	CA	94901
2633	186-142-17			SAN RAFAEL	CA	94901
2634	186-142-18			SAN RAFAEL	CA	94901

Assessment Number	Assessor's Parcel Number	Mail to	Mailing Address	City	State	Zip
2635	186-142-19	[redacted]	[redacted]	SAN RAFAEL	CA	94901
2636	186-142-20			SAN RAFAEL	CA	94901
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2643	186-142-33			SACRAMENTO	CA	95811
2644	186-142-34			TIBURON	CA	94920
2645	186-142-35			TIBURON	CA	94920
2646	186-142-36			TIBURON	CA	94920
2647	186-152-02			SAN RAFAEL	CA	94901
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2650	186-152-11			SAN RAFAEL	CA	94901
2651	186-153-01			SAN RAFAEL	CA	94901
2652	186-153-02			SAN RAFAEL	CA	94901
2653	186-153-03			SAN RAFAEL	CA	94901
2654	186-153-04			SAN RAFAEL	CA	94908
2655	186-153-05			TUCSON	AZ	857498392
2656	186-153-06			TUCSON	AZ	857498392
2658	186-153-21			SAN RAFAEL	CA	94901
2659	186-153-22			SAN RAFAEL	CA	94901
2660	186-153-23			EL DORADO HILLS	CA	95762
2661	186-153-24			EL DORADO HILLS	CA	95762
2662	186-153-26			SAN RAFAEL	CA	94901

Assessment Number	Assessor's Parcel Number	Mail to	Mailing Address	City	State	Zip
2663	186-153-35	[redacted]	[redacted]	SAN RAFAEL	CA	94901
2664	186-153-36			SAN RAFAEL	CA	94901
2665	186-153-37			SAN RAFAEL	CA	94901
2666	186-153-38			SAN FRANCISCO	CA	94105
2667	186-153-44			SAN RAFAEL	CA	949012547
2668	186-153-45			SAN RAFAEL	CA	94901
2669	186-153-48			SAN RAFAEL	CA	94901
2670	186-153-49			SAN RAFAEL	CA	94901
2671	186-153-51			SAN RAFAEL	CA	94901
2672	186-153-52			SAN RAFAEL	CA	94901
2673	186-153-53			LIVONIA	MI	48154
2674	186-153-55			MILL VALLEY	CA	94941
2675	186-153-56			SAN RAFAEL	CA	94901
2676	186-153-57			SAN RAFAEL	CA	94901
2677	186-153-58			SAN RAFAEL	CA	94901
2678	186-153-59			SAN RAFAEL	CA	94901
2679	186-153-60			SAN RAFAEL	CA	94901
2680	186-153-61			SAN RAFAEL	CA	94901
2681	186-153-62			SAN RAFAEL	CA	94901
2683	186-153-69			PETALUMA	CA	94952
2684	186-153-70			BOULDER	CO	80301
2685	186-470-65			SAN RAFAEL	CA	94901
2686	186-470-66			SAN FRANCISCO	CA	94127
2687	186-470-81			SAN RAFAEL	CA	94901
2688	186-470-85			SAN RAFAEL	CA	94901
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2690	186-470-90			SAN RAFAEL	CA	94901
2691	186-470-91			ROHNERT PARK	CA	94928

Assessment Number	Assessor's Parcel Number	Mail to	Mailing Address	City	State	Zip
2692	186-470-93	[redacted]	[redacted]	DANVILLE	CA	94526
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2694	186-491-01			SAN RAFAEL	CA	94901
2695	186-491-02			SAN RAFAEL	CA	94901
2696	186-491-03			SAN RAFAEL	CA	94901
2697	186-491-04			SAN RAFAEL	CA	949011432
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2699	186-491-06			SAN RAFAEL	CA	94901
2700	186-491-07			SAN RAFAEL	CA	94901
2701	186-492-01			SAN RAFAEL	CA	94901
2702	186-492-02			SAN FRANCISCO	CA	94118
2703	186-492-03			SAN RAFAEL	CA	949011433
2704	186-492-04			GREENBRAE	CA	949041345
2705	186-492-05			SAN RAFAEL	CA	94901
2706	186-492-06			SAN RAFAEL	CA	94901
2707	186-492-07			SAN RAFAEL	CA	94901
2708	186-492-08			SAN RAFAEL	CA	94912
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2714	186-492-14			SAN RAFAEL	CA	94901
2715	186-493-01			SAN RAFAEL	CA	94901
2716	186-493-02			CORTE MADERA	CA	94925
2717	186-493-03			SAN RAFAEL	CA	94901

Assessment Number	Assessor's Parcel Number	Mail to	Mailing Address	City	State	Zip
2718	186-493-05	[redacted]	[redacted]	SAN RAFAEL	CA	94901
2719	186-493-06			FRANCE		
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2741	186-493-29			CORTE MADERA	CA	94925
2742	186-493-30			SAN RAFAEL	CA	94901

Assessment Number	Assessor's Parcel Number	Mail to	Mailing Address	City	State	Zip
2743	186-494-01	[redacted]	[redacted]	LOS ANGELES	CA	90046
2744	186-494-02	[redacted]	[redacted]	SAN RAFAEL	CA	94901
2745	186-494-03	[redacted]	[redacted]	SAN RAFAEL	CA	949011437
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2747	186-494-05	[redacted]	[redacted]	LARKSPUR	CA	949775111
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2752	186-495-05	[redacted]	[redacted]	SAN RAFAEL	CA	94901
2753	186-501-01	[redacted]	[redacted]	SAN RAFAEL	CA	94901
2754	186-501-02	[redacted]	[redacted]	SAN RAFAEL	CA	94901
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2757	186-502-03	[redacted]	[redacted]	SAN RAFAEL	CA	94901
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2759	186-502-08	[redacted]	[redacted]	SAN RAFAEL	CA	94901
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2761	186-502-10	[redacted]	[redacted]	SAN RAFAEL	CA	94901
2762	186-502-11	[redacted]	[redacted]	SAN RAFAEL	CA	94901
2763	186-502-12	[redacted]	[redacted]	SAN RAFAEL	CA	94901
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2765	186-502-14	[redacted]	[redacted]	SAN RAFAEL	CA	94901
2766	186-502-15	[redacted]	[redacted]	SAN RAFAEL	CA	94901
2767	186-502-16	[redacted]	[redacted]	BELMONT	CA	940021757
2768	186-502-17	[redacted]	[redacted]	SAN RAFAEL	CA	94901
2769	186-502-18	[redacted]	[redacted]	SAN RAFAEL	CA	949011446
2770	186-502-19	[redacted]	[redacted]	SAN RAFAEL	CA	94901
2771	186-502-20	[redacted]	[redacted]	SAN RAFAEL	CA	94901

ASSESSMENT DIAGRAM
PT. SAN PEDRO ROAD MEDIAN LANDSCAPING ASSESSMENT DISTRICT

CITY OF SAN RAFAEL
COUNTY OF MARIN
STATE OF CALIFORNIA

FILED IN OFFICE OF THE CITY CLERK OF THE CITY OF SAN RAFAEL, THIS _____ DAY OF _____, 2011.

_____
CITY CLERK
CITY OF SAN RAFAEL

AN ASSESSMENT WAS LEVIED BY THE CITY COUNCIL OF SAN RAFAEL ON THE LOTS, PIECES, AND PARCELS OF LAND SHOWN IN THIS ASSESSMENT DIAGRAM. SAIDASSESSMENT WAS LEVIED ON THE _____ DAY OF _____, 2011. SAID ASSESSMENT DIAGRAM AND ASSESSMENT ROLL WERE RECORDED IN THE OFFICE OF THE SUPERINTENDENT OF STREETS OF THAT CITY ON THE _____ DAY OF _____, 2011.REFERENCE IS MADE TO THE ASSESSMENT ROLL RECORDED IN THE OFFICE OF THE SUPERINTENDENT OF STREETS FOR THE EXACT AMOUNT OF EACH ASSESSMENT LEVIED AGAINST EACH PARCEL SHOWN ON THE ASSESSMENT DIAGRAM.

_____
CITY CLERK
CITY OF SAN RAFAEL

RECORDED IN THE OFFICE OF THE SUPERINTENDENT OF STREETS, CITY OF SAN RAFAEL, THIS _____ DAY OF _____, 2011.

_____
SUPERINTENDENT OF STREETS
CITY OF SAN RAFAEL

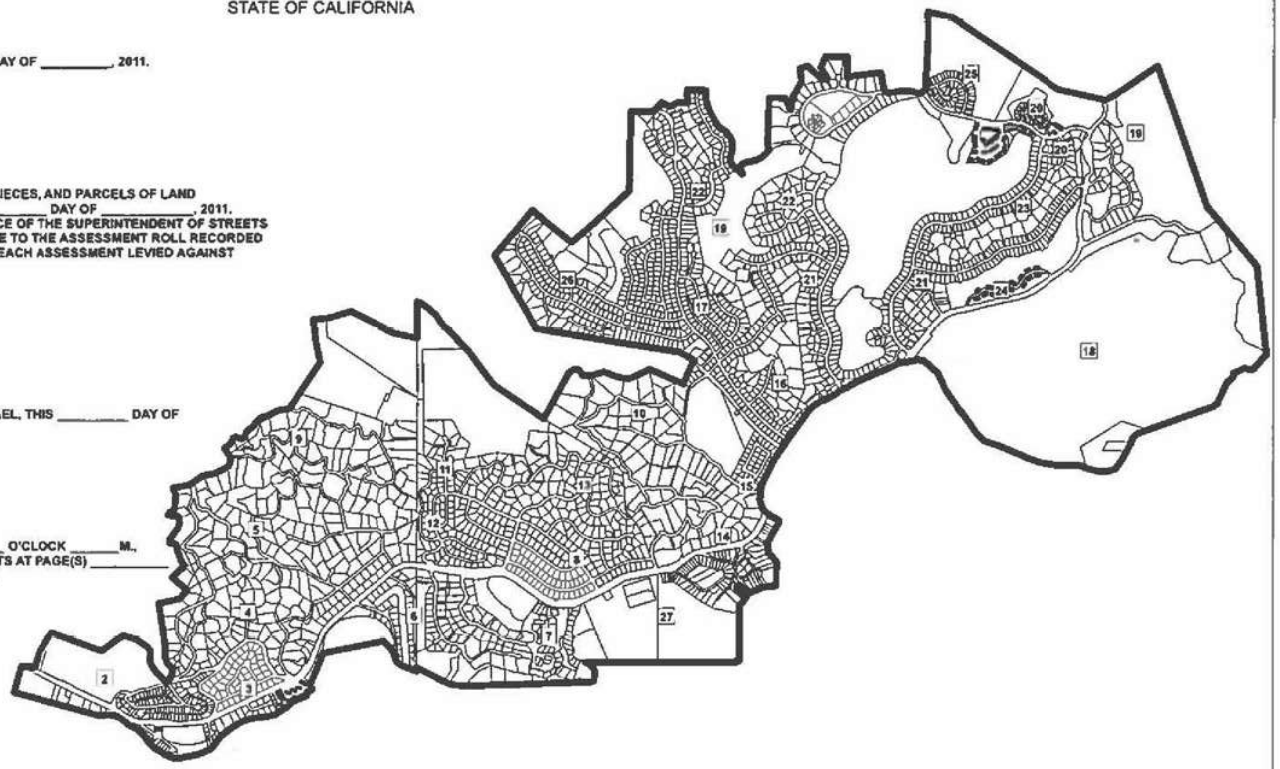
FILED THIS _____ DAY OF _____, 2011, AT THE HOUR OF_____ O'CLOCK _____M., BOOK _____ OF MAPS OF ASSESSMENT AND COMMUNITY FACILITIES DISTRICTS AT PAGE(S) _____ IN THE OFFICE OFTHE RECORDER OF THE COUNTY OF MARIN, STATE OF CALIFORNIA.

_____
BY DEPUTY,
COUNTY RECORDER
COUNTY OF MARIN

DOCUMENT NO.:_____

FEE:_____

NOTE:
THE LINES AND DIMENSIONS OF EACH LOT OR PARCEL SHOWN ON THIS DIAGRAM SHALL BE THOSE LINES AND DIMENSIONS WITHIN THE MARIN COUNTY ASSESSOR'S MAPS AND SHALL BE GOVERNED BY THE MARIN COUNTY ASSESSOR'S MAPS FOR THOSE PARCELS LISTED.



Legend

District Boundary

Sheet Number

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WILLDAN Financial Services

ASSESSMENT DIAGRAM
PT. SAN PEDRO ROAD MEDIAN LANDSCAPING ASSESSMENT DISTRICT

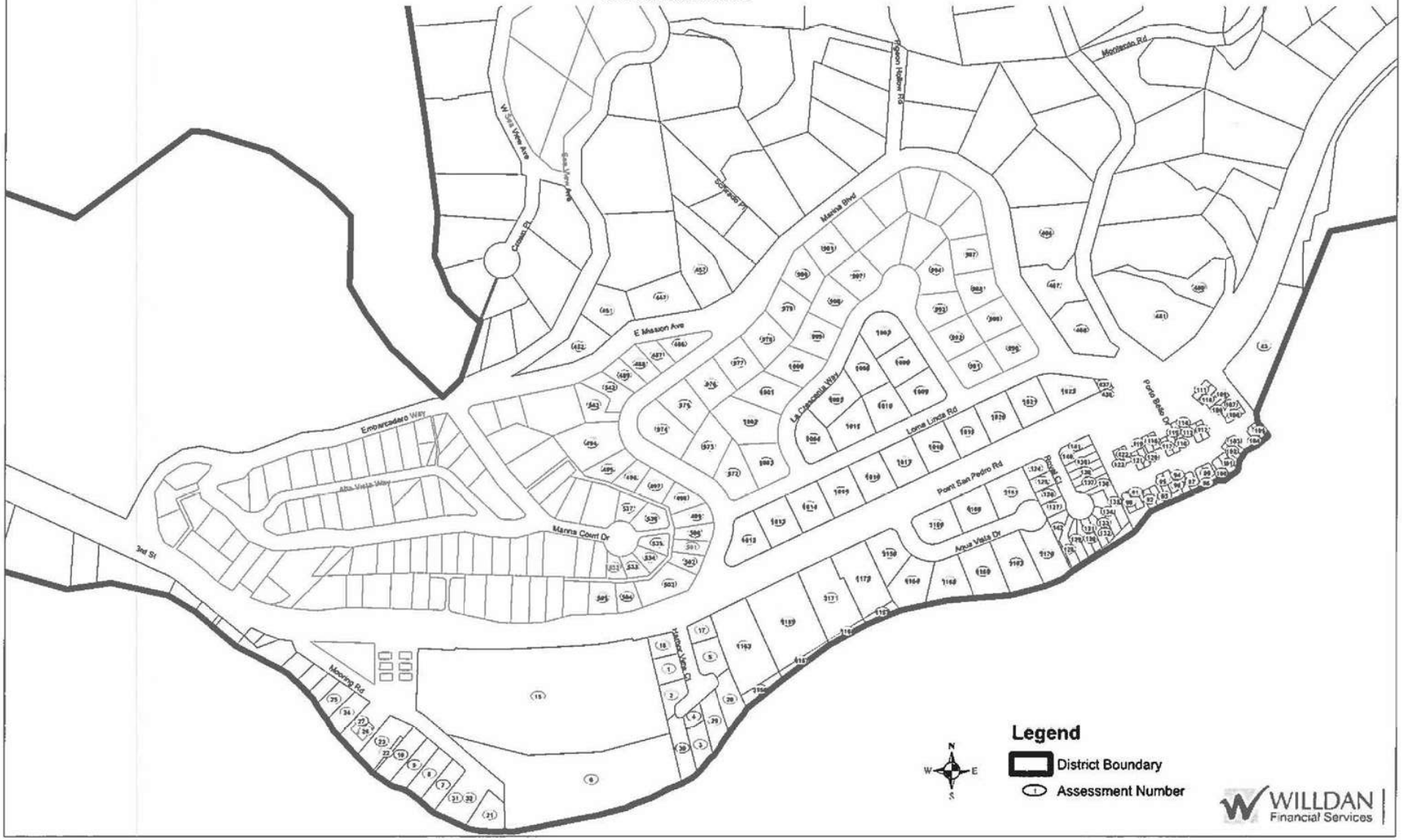
CITY OF SAN RAFAEL
COUNTY OF MARIN
STATE OF CALIFORNIA



ASSESSMENT DIAGRAM
PT. SAN PEDRO ROAD MEDIAN LANDSCAPING ASSESSMENT DISTRICT

CITY OF SAN RAFAEL
COUNTY OF MARIN
STATE OF CALIFORNIA

SHEET 3 OF 34



ASSESSMENT DIAGRAM
PT. SAN PEDRO ROAD MEDIAN LANDSCAPING ASSESSMENT DISTRICT

CITY OF SAN RAFAEL
COUNTY OF MARIN
STATE OF CALIFORNIA

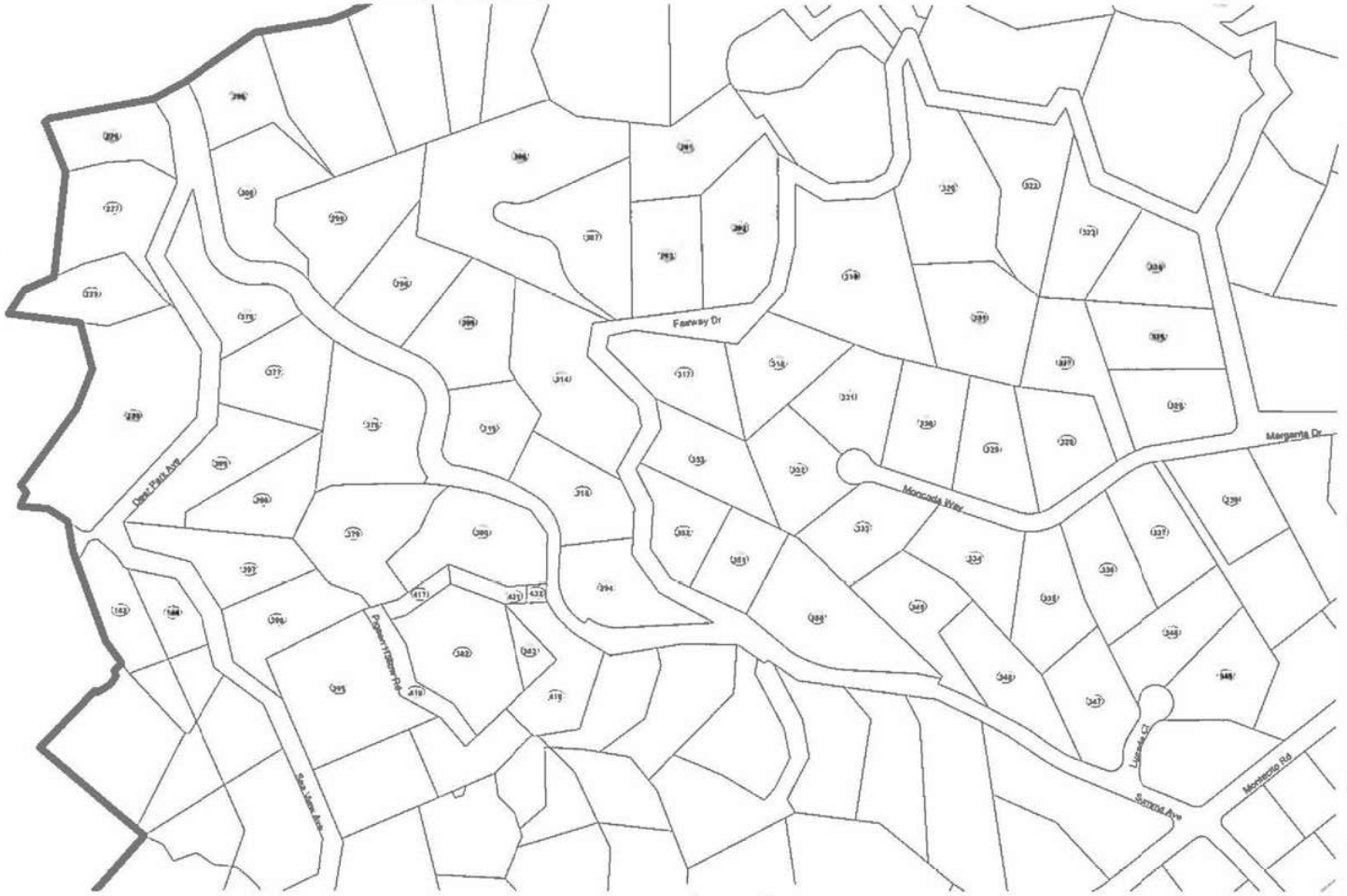
SHEET 4 OF 34



ASSESSMENT DIAGRAM
PT. SAN PEDRO ROAD MEDIAN LANDSCAPING ASSESSMENT DISTRICT

CITY OF SAN RAFAEL
COUNTY OF MARIN
STATE OF CALIFORNIA

SHEET 5 OF 34



WILLDAN Financial Services

ASSESSMENT DIAGRAM
PT. SAN PEDRO ROAD MEDIAN LANDSCAPING ASSESSMENT DISTRICT

CITY OF SAN RAFAEL
COUNTY OF MARIN
STATE OF CALIFORNIA



WILLDAN Financial Services

ASSESSMENT DIAGRAM
PT. SAN PEDRO ROAD MEDIAN LANDSCAPING ASSESSMENT DISTRICT

CITY OF SAN RAFAEL
COUNTY OF MARIN
STATE OF CALIFORNIA

SHEET 7 OF 34



ASSESSMENT DIAGRAM
PT. SAN PEDRO ROAD MEDIAN LANDSCAPING ASSESSMENT DISTRICT

CITY OF SAN RAFAEL
COUNTY OF MARIN
STATE OF CALIFORNIA

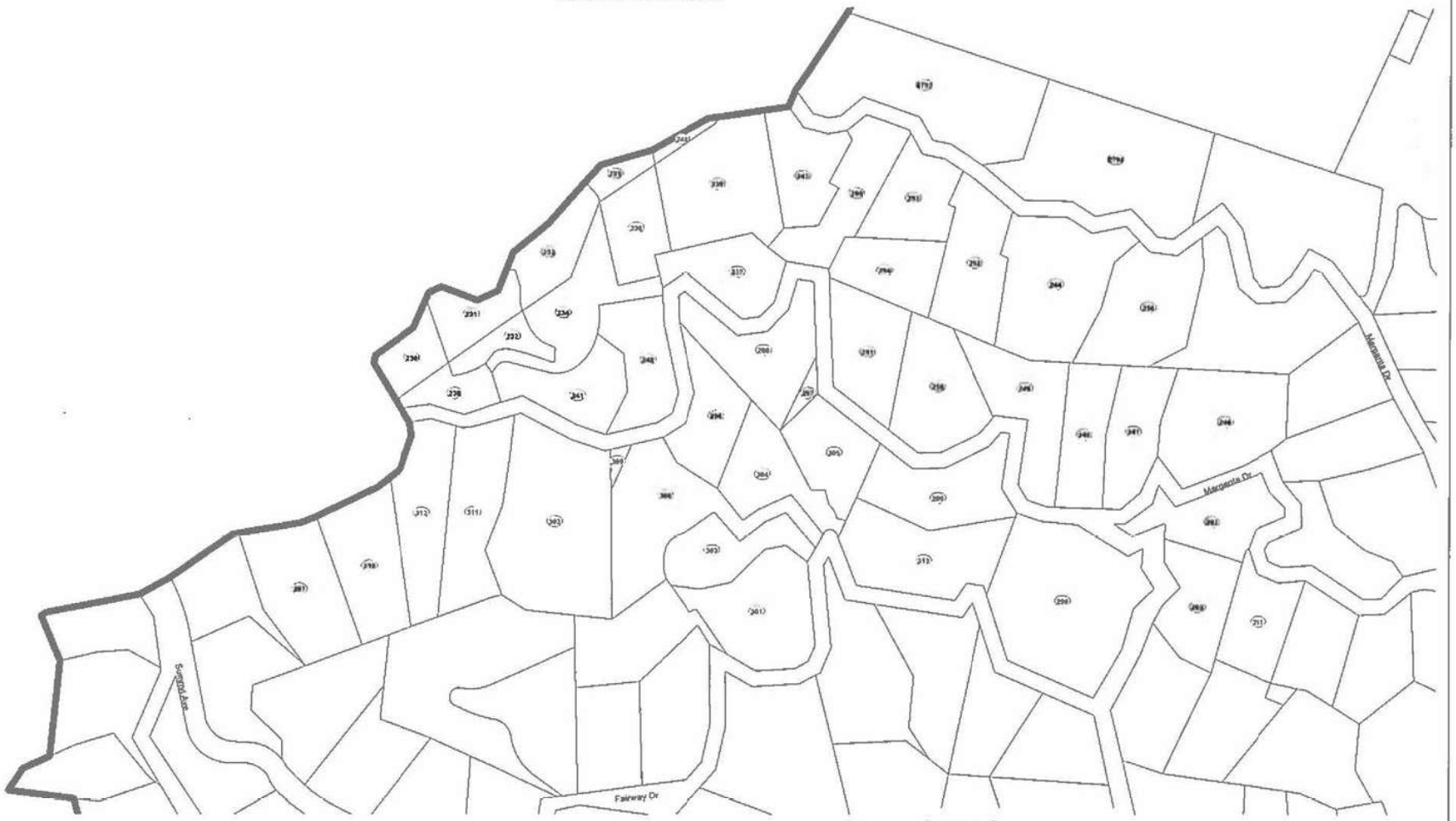
SHEET 8 OF 34



ASSESSMENT DIAGRAM
PT. SAN PEDRO ROAD MEDIAN LANDSCAPING ASSESSMENT DISTRICT

CITY OF SAN RAFAEL
COUNTY OF MARIN
STATE OF CALIFORNIA

SHEET 9 OF 34

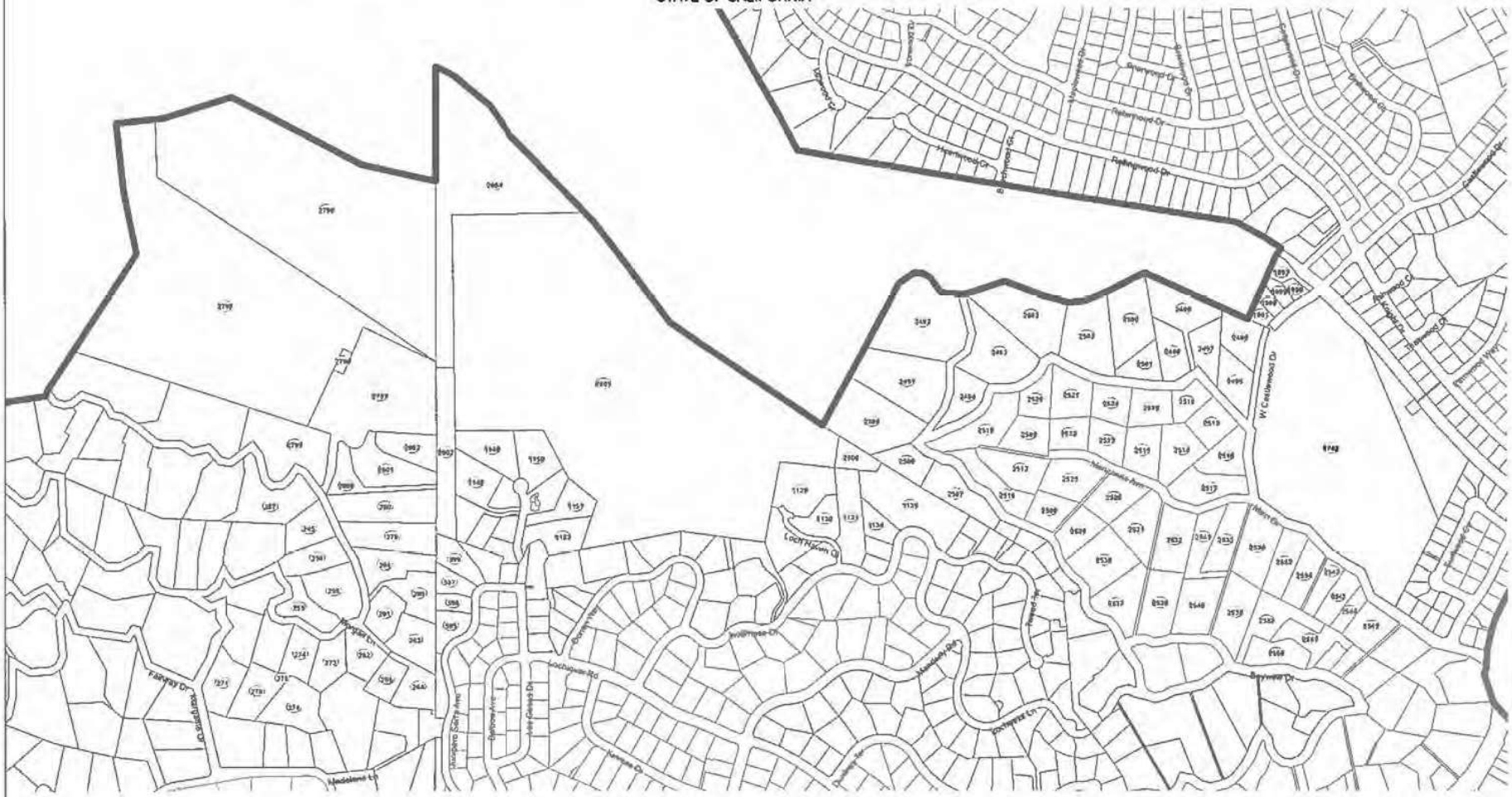


WILLDAN Financial Services

ASSESSMENT DIAGRAM
PT. SAN PEDRO ROAD MEDIAN LANDSCAPING ASSESSMENT DISTRICT

CITY OF SAN RAFAEL
COUNTY OF MARIN
STATE OF CALIFORNIA

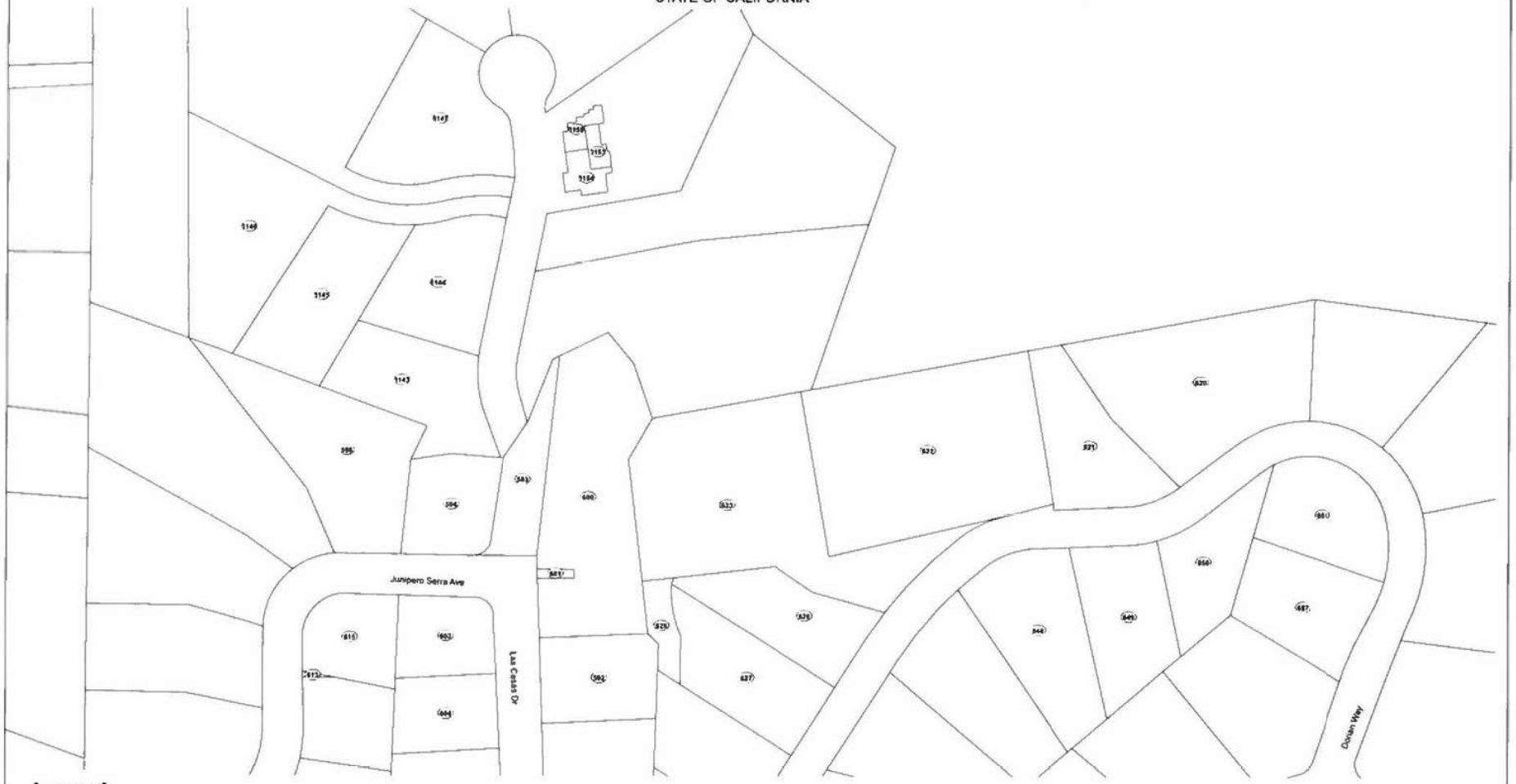
SHEET 10 OF 34



ASSESSMENT DIAGRAM
PT. SAN PEDRO ROAD MEDIAN LANDSCAPING ASSESSMENT DISTRICT

CITY OF SAN RAFAEL
COUNTY OF MARIN
STATE OF CALIFORNIA

SHEET 11 OF 34



Legend

District Boundary

1 Assessment Number

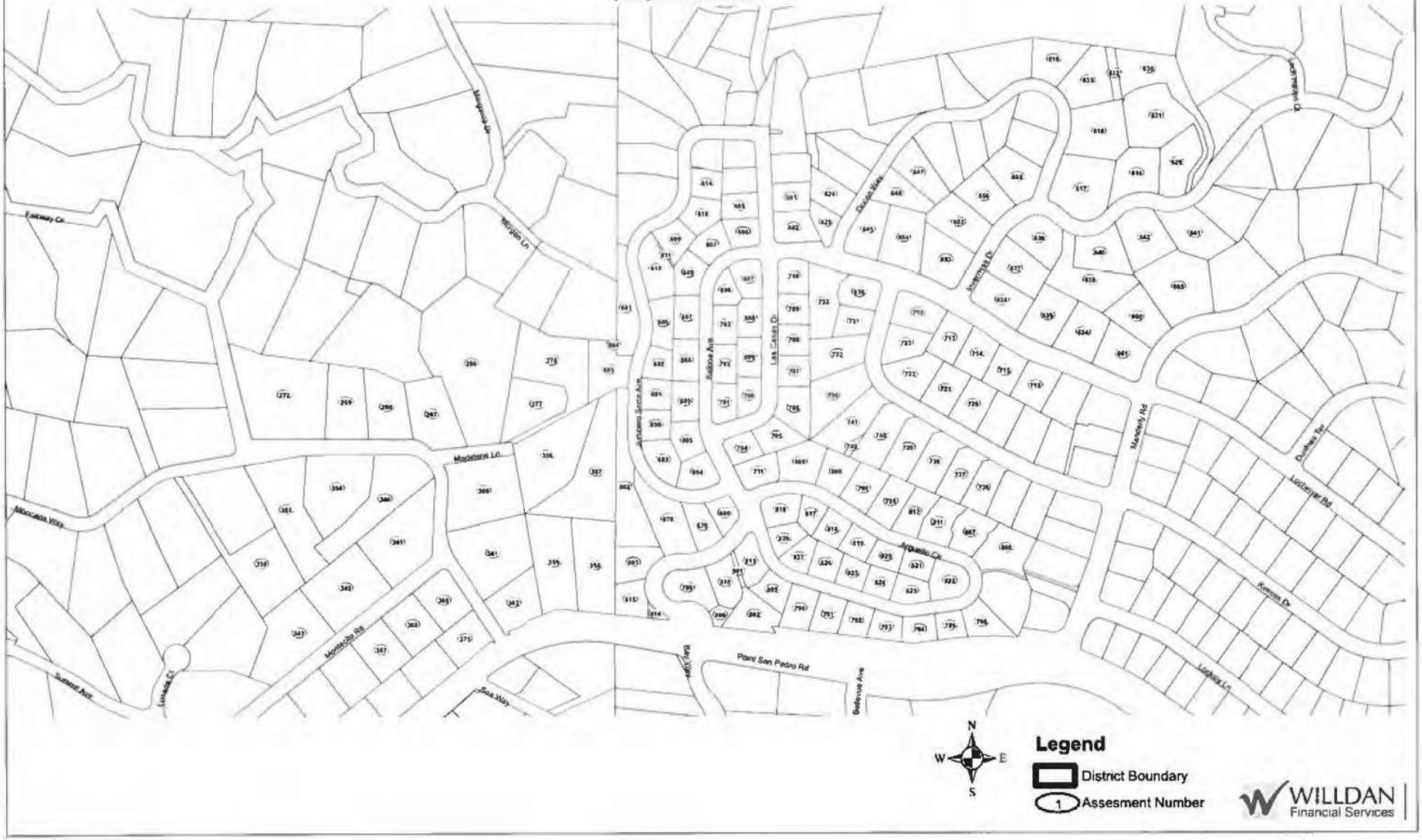
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WILLDAN Financial Services

ASSESSMENT DIAGRAM
PT. SAN PEDRO ROAD MEDIAN LANDSCAPING ASSESSMENT DISTRICT

CITY OF SAN RAFAEL
COUNTY OF MARIN
STATE OF CALIFORNIA

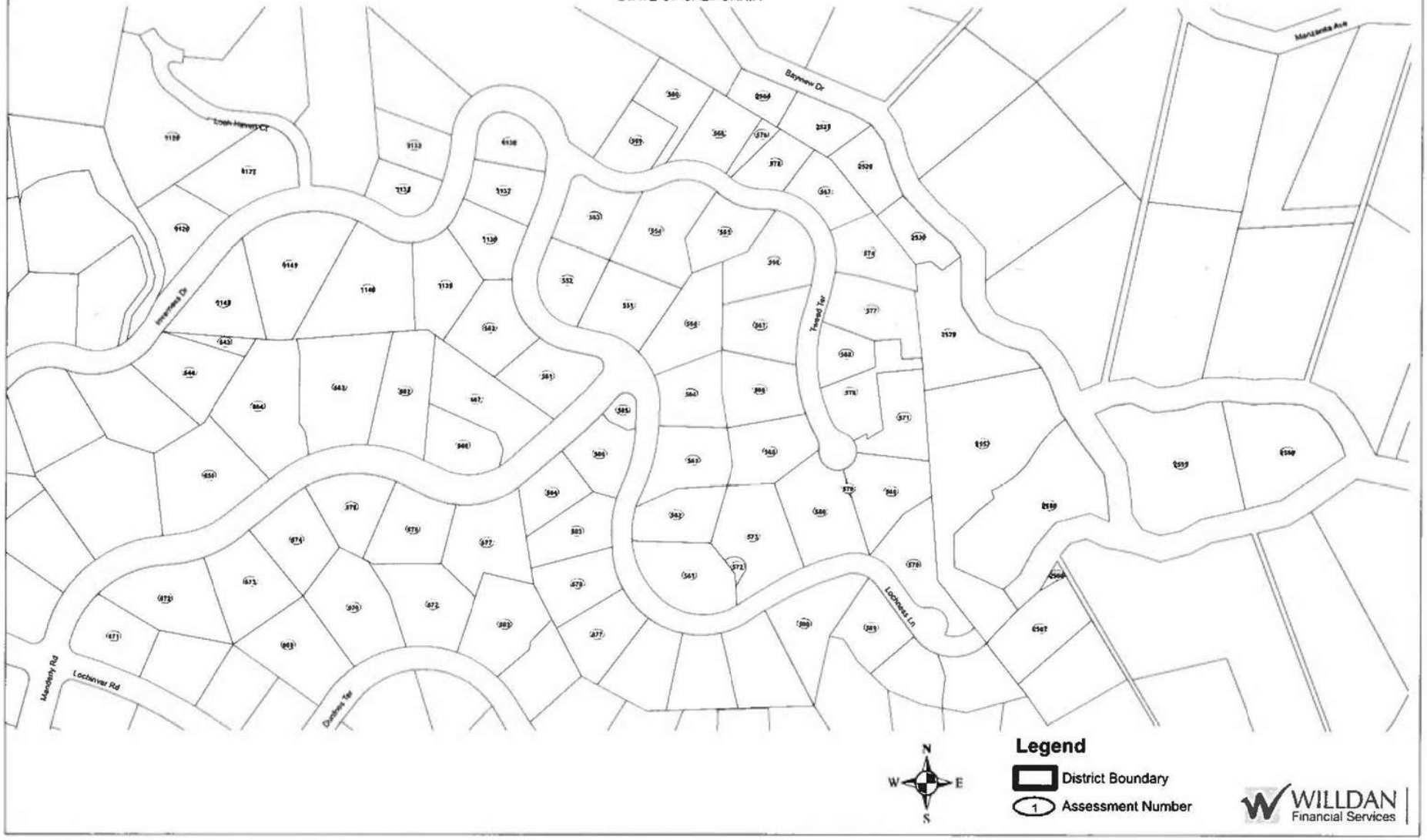
SHEET 12 OF 34



ASSESSMENT DIAGRAM
PT. SAN PEDRO ROAD MEDIAN LANDSCAPING ASSESSMENT DISTRICT

CITY OF SAN RAFAEL
COUNTY OF MARIN
STATE OF CALIFORNIA

SHEET 13 OF 34



ASSESSMENT DIAGRAM
PT. SAN PEDRO ROAD MEDIAN LANDSCAPING ASSESSMENT DISTRICT

CITY OF SAN RAFAEL
COUNTY OF MARIN
STATE OF CALIFORNIA

SHEET 14 OF 34



WILLDAN Financial Services

ASSESSMENT DIAGRAM
PT. SAN PEDRO ROAD MEDIAN LANDSCAPING ASSESSMENT DISTRICT

CITY OF SAN RAFAEL
COUNTY OF MARIN
STATE OF CALIFORNIA

SHEET 15 OF 34



ASSESSMENT DIAGRAM
PT. SAN PEDRO ROAD MEDIAN LANDSCAPING ASSESSMENT DISTRICT

CITY OF SAN RAFAEL
COUNTY OF MARIN
STATE OF CALIFORNIA

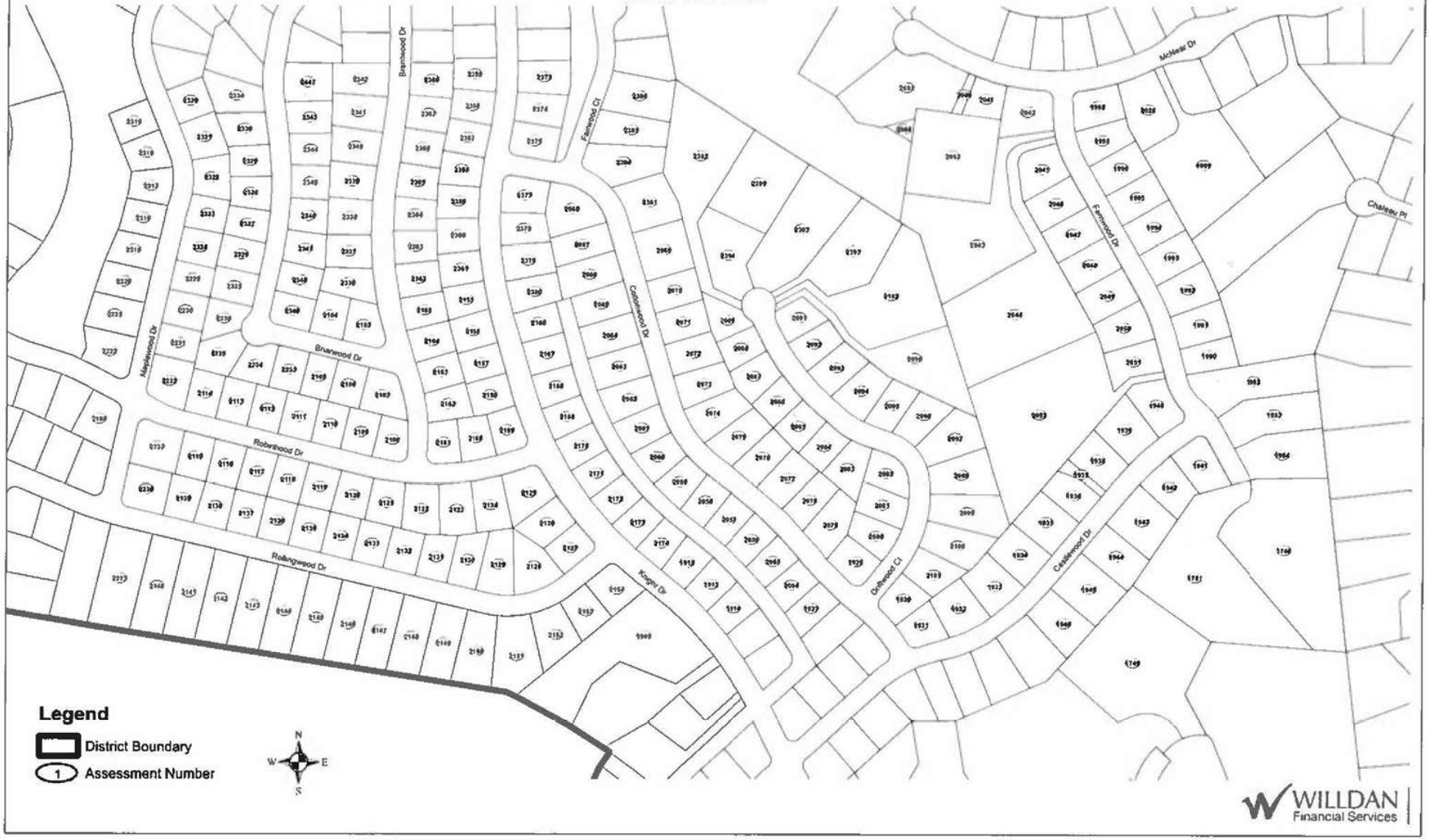
SHEET 16 OF 34



ASSESSMENT DIAGRAM
PT. SAN PEDRO ROAD MEDIAN LANDSCAPING ASSESSMENT DISTRICT

CITY OF SAN RAFAEL
COUNTY OF MARIN
STATE OF CALIFORNIA

SHEET 17 OF 34



ASSESSMENT DIAGRAM
PT. SAN PEDRO ROAD MEDIAN LANDSCAPING ASSESSMENT DISTRICT

CITY OF SAN RAFAEL
COUNTY OF MARIN
STATE OF CALIFORNIA



ASSESSMENT DIAGRAM
PT. SAN PEDRO ROAD MEDIAN LANDSCAPING ASSESSMENT DISTRICT

CITY OF SAN RAFAEL
COUNTY OF MARIN
STATE OF CALIFORNIA

SHEET 19 OF 34



ASSESSMENT DIAGRAM
PT. SAN PEDRO ROAD MEDIAN LANDSCAPING ASSESSMENT DISTRICT

CITY OF SAN RAFAEL
COUNTY OF MARIN
STATE OF CALIFORNIA

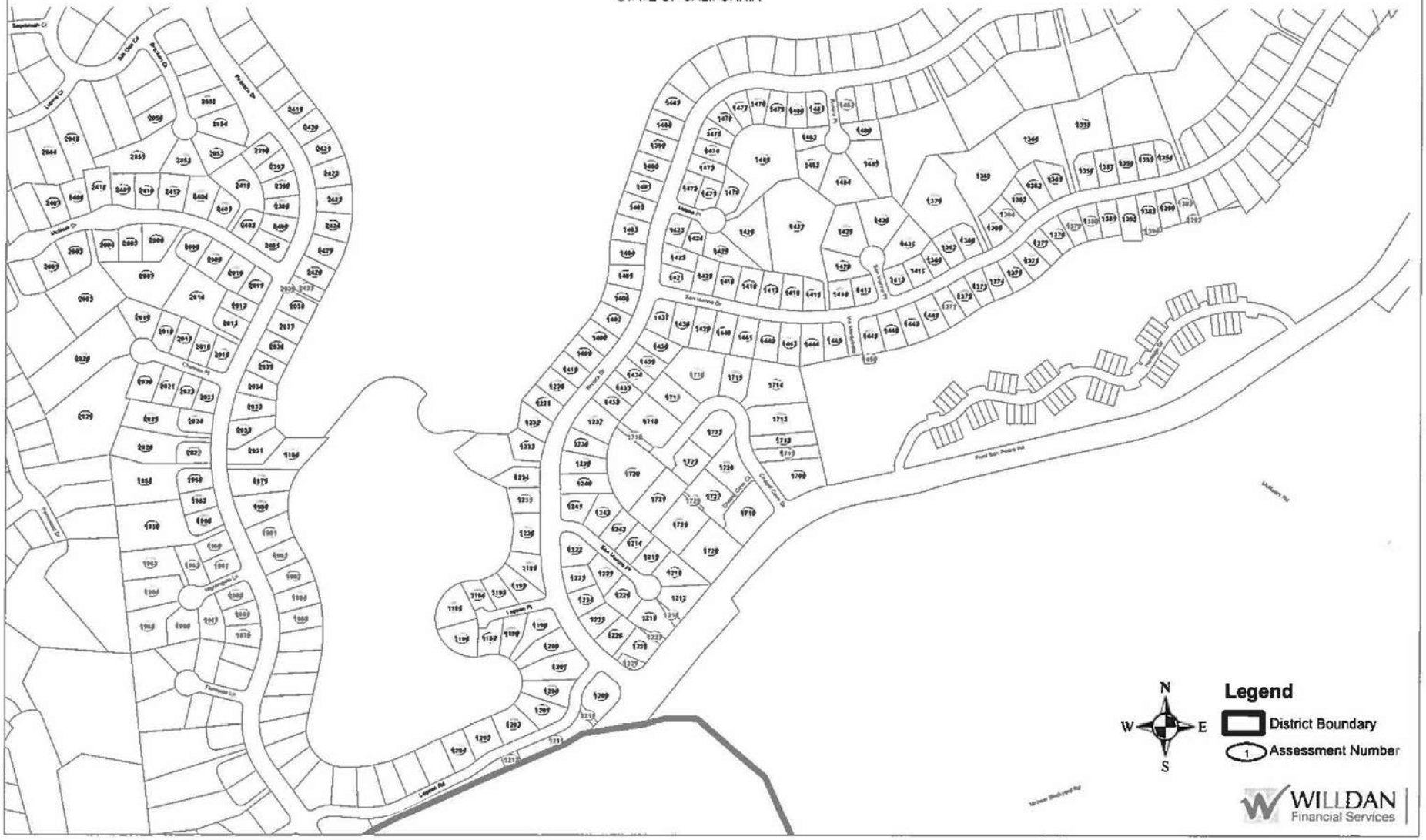
SHEET 20 OF 34



ASSESSMENT DIAGRAM
PT. SAN PEDRO ROAD MEDIAN LANDSCAPING ASSESSMENT DISTRICT

CITY OF SAN RAFAEL
COUNTY OF MARIN
STATE OF CALIFORNIA

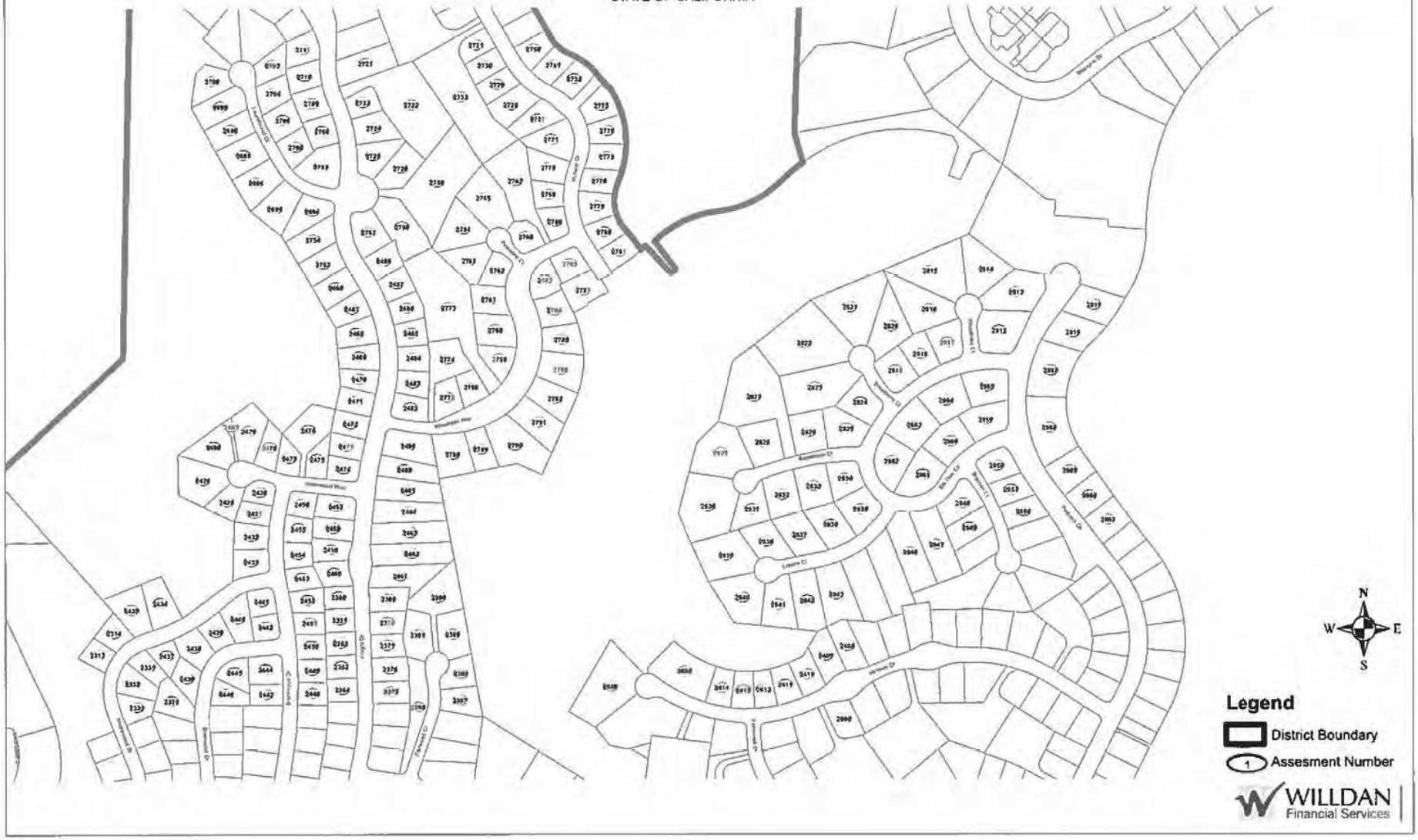
SHEET 21 OF 34



ASSESSMENT DIAGRAM
PT. SAN PEDRO ROAD MEDIAN LANDSCAPING ASSESSMENT DISTRICT

CITY OF SAN RAFAEL
COUNTY OF MARIN
STATE OF CALIFORNIA

SHEET 22 OF 34



ASSESSMENT DIAGRAM
PT. SAN PEDRO ROAD MEDIAN LANDSCAPING ASSESSMENT DISTRICT

CITY OF SAN RAFAEL
COUNTY OF MARIN
STATE OF CALIFORNIA

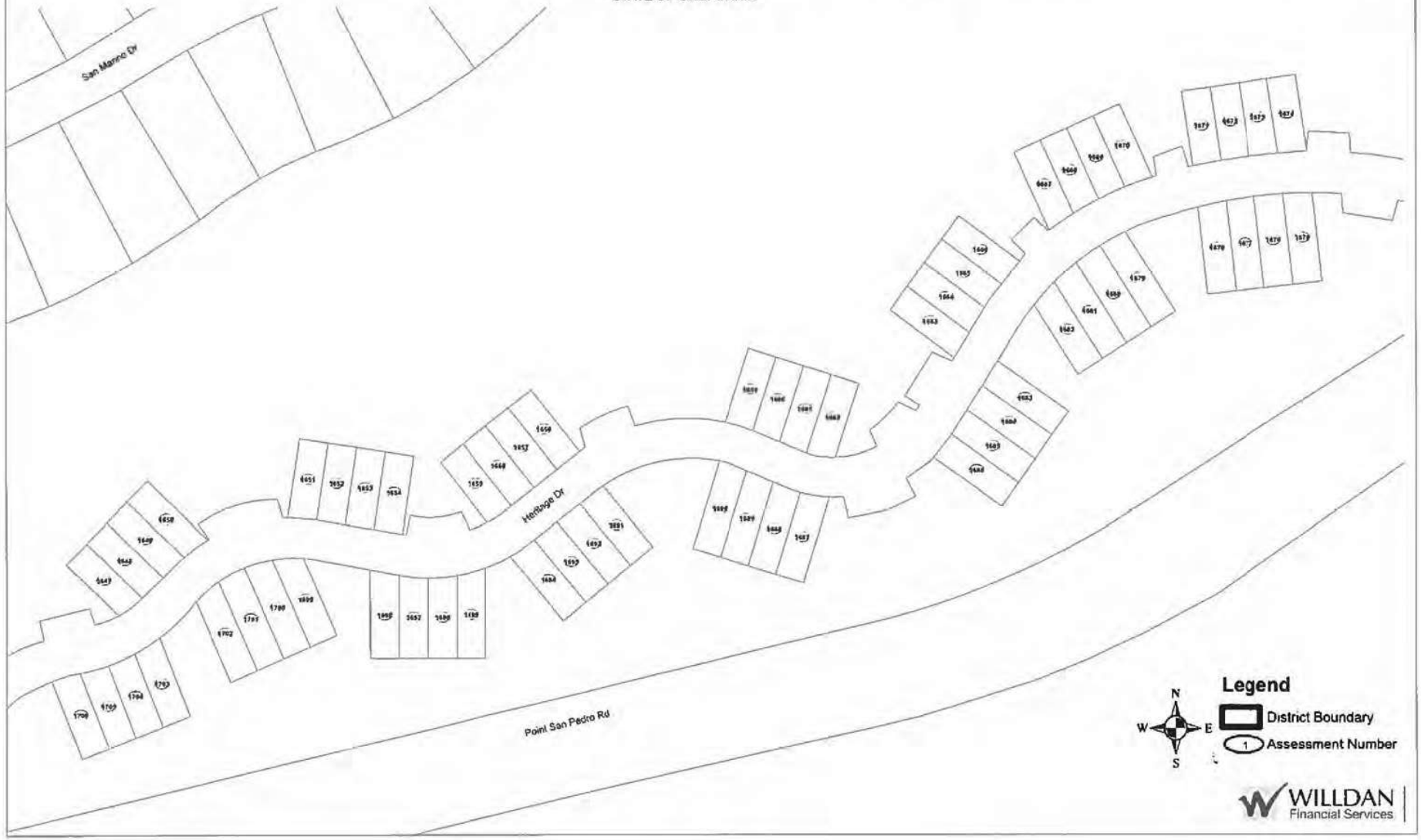
SHEET 23 OF 34



ASSESSMENT DIAGRAM
PT. SAN PEDRO ROAD MEDIAN LANDSCAPING ASSESSMENT DISTRICT

CITY OF SAN RAFAEL
COUNTY OF MARIN
STATE OF CALIFORNIA

SHEET 24 OF 34



ASSESSMENT DIAGRAM
PT. SAN PEDRO ROAD MEDIAN LANDSCAPING ASSESSMENT DISTRICT

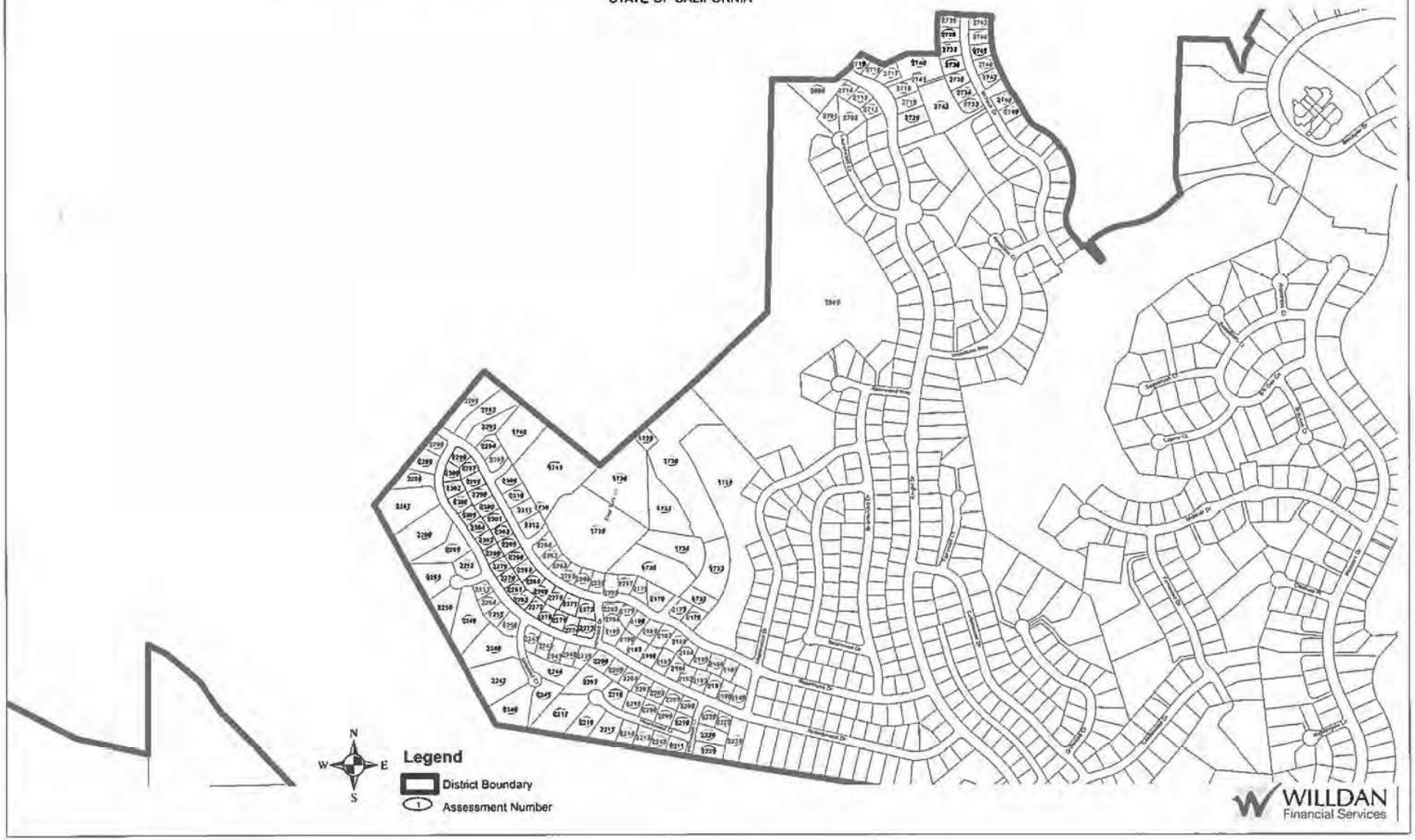
CITY OF SAN RAFAEL
COUNTY OF MARIN
STATE OF CALIFORNIA

SHEET 25 OF 34



ASSESSMENT DIAGRAM
PT. SAN PEDRO ROAD MEDIAN LANDSCAPING ASSESSMENT DISTRICT

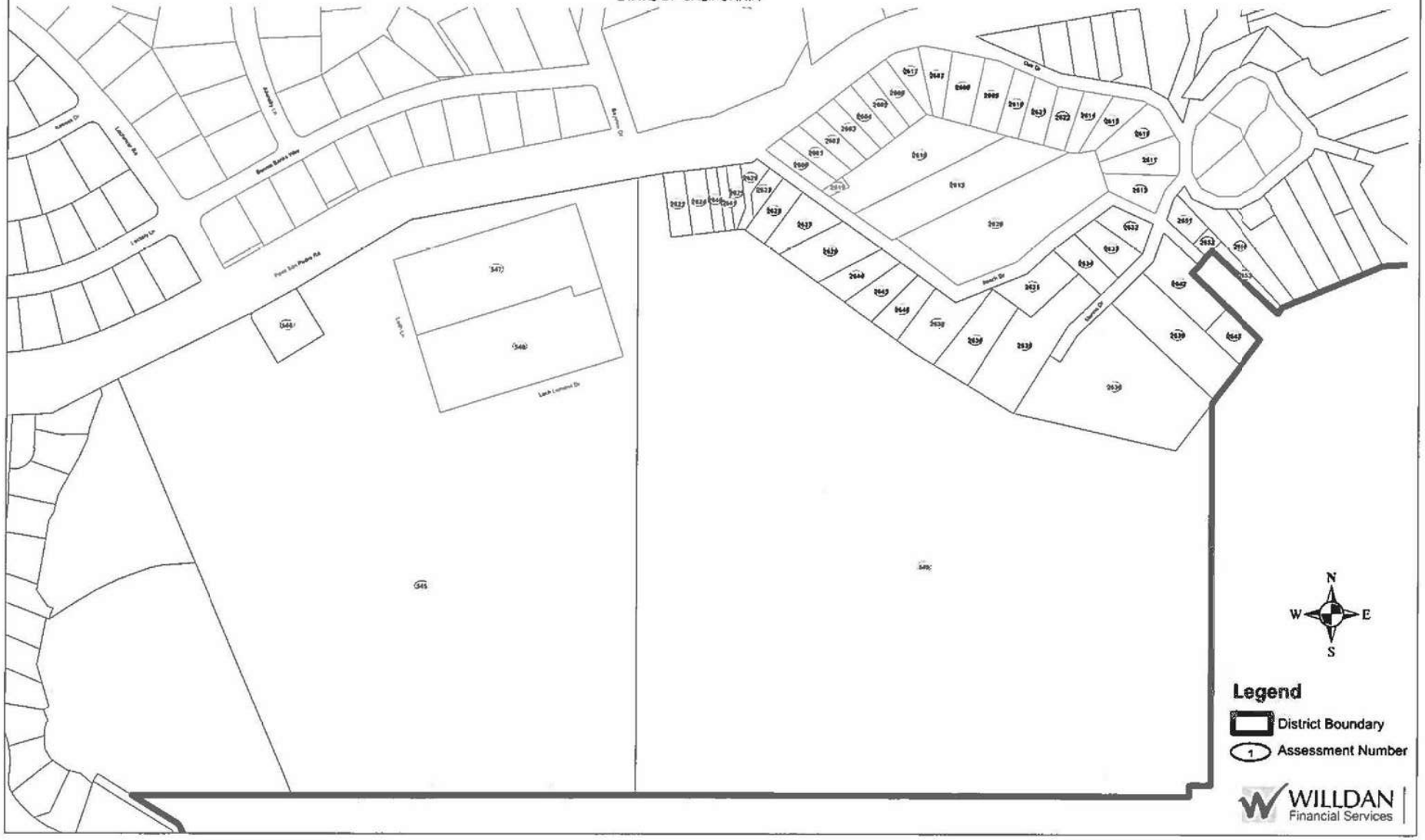
CITY OF SAN RAFAEL
COUNTY OF MARIN
STATE OF CALIFORNIA



ASSESSMENT DIAGRAM
PT. SAN PEDRO ROAD MEDIAN LANDSCAPING ASSESSMENT DISTRICT

CITY OF SAN RAFAEL
COUNTY OF MARIN
STATE OF CALIFORNIA

SHEET 27 OF 34



SAN RAFAEL
THE CITY WITH A MISSION
established 1874

Agenda Item No: 4.j

Meeting Date: June 2, 2025

SAN RAFAEL CITY COUNCIL AGENDA REPORT

Department: Public Works

Prepared by: Jonathan Schellin
Deputy Director, Public Works

City Manager Approval:

TOPIC: DESIGN AND UTILITY COORDINATION FOR ELECTRIC VEHICLE CHARGING INSTALLATIONS

SUBJECT: RESOLUTION AUTHORIZING THE CITY MANAGER TO ENTER INTO A PROFESSIONAL SERVICES AGREEMENT WITH NV5 CONSULTANTS, INC. TO ASSIST WITH THE DESIGN AND UTILITY COORDINATION FOR ELECTRIC VEHICLE CHARGING INSTALLATIONS IN AN AMOUNT NOT TO EXCEED $70,000 FOR THE PUBLIC WORKS FACILITY

RECOMMENDATION:
Staff recommend that the City Council adopt a resolution authorizing the City Manager to enter into a professional services agreement with NV5 Consultants, Inc., to assist with the design and utility coordination for electric vehicle charging installations in an amount not to exceed $70,000 for the Public Works facility.

BACKGROUND:
San Rafael's Climate Change Action Plan (CCAP) includes measure LCT-M1, directing the City to purchase or lease zero-emission vehicles for the City fleet whenever possible, and setting a target of 50% reduction of fuel use by 2030. Measure LCT-M1 is the most significant area of greenhouse gas reduction in the CCAP because vehicle emissions are the largest source of greenhouse gas emissions in our greenhouse gas inventory. In 2023, the California Air Resources Board adopted the Advanced Clean Fleets Regulation California Code of Regulations Title 13, Division 3, Chapter 1, Article 3.2). As part of those regulations, beginning January 1, 2024, the City must ensure that 50 percent of their annual vehicle purchases for medium and heavy-duty vehicles are zero-emissions, and beginning January 1, 2027, 100 percent of vehicle purchases are zero-emissions (public safety vehicles exempted).

Staff have been working on the transition of the City fleet for the past two years. This work includes securing Federal Energy Efficiency Conservation Block Grant funds, technical assistance from Marin Clean Energy (MCE) and the Metropolitan Transportation Commission and contracting with NV5 as the City's technical consultant to plan the transition. The most recent activity conducted by staff was to apply for and get accepted into the Pacific Gas and Electric Company's (PG&E) EV Fleet Electrification program, which commits PG&E to install additional infrastructure to serve electric vehicle loads at City facilities. This includes complete design costs, fully funding PG&E's side of the meter upgrades,

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FOR CITY CLERK ONLY

Council Meeting:

Disposition:

incentives for the City's side of the meter work, and additional incentives for City vehicle purchases. Participation in this program will help the City comply with the Advanced Clean Fleets Regulation and save significant funds for expanding transformer and electrical capacity. The City Council will be considering entering into contracts with PG&E for this program earlier on tonight's agenda.

The City currently has an existing contract for $63,430 with NV5 Consultants, Inc. (NV5). The services provided under the existing contract include design work, engineering cost estimates, and coordination with the PG&E EV Fleet Program. While this proposed contract is within the City Manager's contracting authority, when combined, these two contracts exceed the City Manager's delegated purchasing authority; therefore, it is recommended that the Council approve the execution of this contract.

ANALYSIS:
NV5 has done other PG&E EV Fleet Electrification Program projects around the State. They are well-positioned to help the City through final design, utility coordination, and request for proposal development for the projects at its facilities. NV5 has acquired extensive knowledge through this process, and it is highly favorable to the City to leverage that knowledge on the proposed design and construction phase of work. NV5 is also familiar with the various incentives available to the City and has been guiding it in securing them. Finally, NV5 can guide the City on service contracts, pricing, terms, and technical analysis to help the City assess proposals. To date, staff have been pleased with NV5's work and recommends contracting with them for continued help in facilitating the City's PG&E EV Fleet program. In line with the City's Purchasing Policy and SRMC 2.55.100(d), this contract for professional services is exempt from bidding.

As noted previously, the City Council is also considering a resolution authorizing the City Manager to enter into contracts with PG&E to participate in the EV Fleet Electrification program. The City Manager will only execute an agreement with NV5 (based on the proposal in Attachment 2) if the City Council adopts resolutions authorizing the City Manager to execute agreements with both NV5 and PG&E.

FISCAL IMPACT:
The cost of this agreement is a not-to-exceed amount of $70,000. The cost will be partially eligible for reimbursement through the incentive programs by PG&E and other incentives the City will be applying for; exact amounts are unknown at this time. Any remaining funding would come from the Capital Projects Fund 401 and are appropriated in the final Fiscal Year 2025-26 budget.

OPTIONS:
The City Council has the following options to consider relating to this item:

1. Adopt the resolution as presented.
2. Adopt the resolution with amendments.
3. Do not adopt the resolution.

RECOMMENDED ACTION:
Staff recommend that the City Council adopt a resolution authorizing the City Manager to enter into a professional services agreement with NV5 Consultants, Inc., to assist with the design and utility coordination for electric vehicle charging installations in an amount not to exceed $70,000 for the Public Works facility.

ATTACHMENTS:
1. Resolution
2. NV5 Proposal – Public Works Design Task Order

RESOLUTION NO.

RESOLUTION AUTHORIZING THE CITY MANAGER TO ENTER INTO A PROFESSIONAL SERVICES AGREEMENT WITH NV5 CONSULTANTS, INC. TO ASSIST WITH THE DESIGN AND UTILITY COORDINATION FOR ELECTRIC VEHICLE CHARGING INSTALLATIONS IN AN AMOUNT NOT TO EXCEED $70,000 FOR THE PUBLIC WORKS FACILITY

WHEREAS, the City of San Rafael is required to comply with the Advanced Clean Fleets regulations of the California Air Resources Board; and

WHEREAS, the Advanced Clean Fleet regulations (Title 13, Division 3, Chapter 1, Article 3.2) require transitioning the City fleet to electric or zero emissions vehicles in phases starting in 2024 with a requirement for 50% of fleet purchases to be Zero Emission Vehicles starting in 2024, and 100% of fleet purchases to be Zero Emission Vehicles starting in 2027 with some exceptions; and

WHEREAS, the City of San Rafael has applied for and been accepted into the Pacific Gas and Electric Company's EV Fleet Electrification program to upgrade utility infrastructure and install electric vehicle chargers at the City's Public Works facility; and

WHEREAS, the City of San Rafael has utilized the services of NV5 Consultants, Inc. for technical assistance and guidance to secure the Pacific Gas and Electric Company's EV Fleet Electrification program and wishes to continue using their services to complete the program; and

WHEREAS, the City Council of the City of San Rafael has adopted a resolution approving the City Manager to enter into contracts with Pacific Gas and Electric Company to participate in the EV Fleet Electrification program;

NOW, THEREFORE, BE IT RESOLVED, that the City Council of the City of San Rafael hereby authorizes the City Manager to execute a professional services agreement between the City and NV5 Consultants, Inc. pursuant to specific conditions approved by the City Council of the City of San Rafael in an amount not to exceed $70,000 for the Public Works facility.

I, LINDSAY LARA, Clerk of the City of San Rafael, hereby certify that the foregoing Resolution was duly and regularly introduced and adopted at a regular meeting of the City Council of the City of San Rafael, held on Monday, the 2nd day of June 2025, by the following vote, to wit:

AYES:

NOES:

ABSENT:

LINDSAY LARA, City Clerk

Task Order EVSE Design Services – City Hall

Project # 5980824-2306603.00

This Task Order is pursuant to the Master Services Agreement ("MSA") between NV5 Consultants, Inc. ("NV5") and the City of San Rafael ("CITY") dated August 26, 2024.

This Task Order must be mutually executed before work is commenced.

Project Name	EVSE Design Services – City Hall
Client	City of San Rafael
Project Location	San Rafael, CA
Estimated Start Date	April 2025
Estimated End Date	December 2025
Estimated Fees	**Time & Materials, NTE: $56,100**

PROJECT CONTACTS

NV5		CITY	
Name:	Brent Johnson, PE	Name:	Jonathan Schellin
Title:	Vice President, Clean Transportation	Title:	Deputy Director of Public Works
Email:	brent.johnson@nv5.com	Email:	jonathan.schellin@cityofsanrafael.org
Phone:	(415) 851-9076	Phone:	(415) 485-3354
Address:	101 Lucas Valley Road, Suite 302 San Rafael, CA 94903	Address:	111 Morphew Street San Rafael, CA 94901

SUMMARY OF WORK

This task order outlines full civil, electrical, and structural EVSE design services for an electric vehicle supply equipment (EVSE) project at 1 CITY site. The charging equipment and locations will be based on the preliminary designs provided with the applications to the PG&E EV Fleet program. A preliminary basis of design (BOD) was established utilizing Zerova chargers for the purposes of initiating the EV Fleet process. NV5 will work with the CITY to assist with making a final BOD selection prior to finalizing design.

Charging equipment will be located at the following location:

Location	Address
1. City Hall	1400 5th Avenue, San Rafael, CA 94901

The following is an outline of the tasks NV5 will perform to support CITY with their EV transition. A detailed Scope of Work follows, outlining our efforts under each of these tasks:

Task	General Scope
1. EVSE Design Services – City Hall	– Develop CD30, CD90 and CD100/IFP EVSE Drawings. – Ongoing Utility coordination. – Respond to AHJ questions and assist CITY with permitting. – Develop IFC Design sets.

SCOPE OF WORK

Task 1 EVSE Design Services – City Hall

This task includes detailed progress design of charging infrastructure at 1 CITY site. Design work includes electrical, civil, and structural disciplines with engineering stamps sufficient to achieve permitted design set approved by the relevant Authority Having Jurisdiction (AHJ), assumed to be the City of San Rafael.

1.1 CD30, Schematic Design (SD) Drawings

- Perform site visit to further review existing site conditions and CD10 concepts with site personnel.
- Review existing infrastructure and any available as-built drawings. Identify new EVSE service requirements and preliminary siting.
- Coordinate with CITY's survey consultant to identify boundaries and scope of survey.
- Develop SD drawings consisting of a site plan, single line, and initial basis of design electrical equipment. Include reserved footprint for future electrical service, EVSE equipment power levels and siting, and initial phasing plans.
- Submit SD set to CITY and utility for review.

1.2 CD90, Draft Construction Drawings

- Review SD comments with CITY. Address review comments from stakeholders.
- Develop IFP design set to include additional detail on site plan and single line sheets, additional electrical design (wire/conduit sizing), phasing details, details of service upgrade/new service, structural design of pads, design element details (pedestal foundations, bollards, curb stops, civil details, etc.), and equipment cut sheets.
- Submit Draft IFP set to CITY and utility for review.

1.3 CD100 (IFP), Final Construction Drawings

- Review Draft IFP comments with CITY. Address review comments from stakeholders.
- Finalize IFP and provide engineering stamps to advance drawings to IFP status.

1.4 Permitting Support and Issued for Construction (IFC) Drawings

- Provide initial outreach to AHJ to review project scope and identify any unique or specific permitting requirements, design standards, or submittal processes.
- Prepare and submit IFP drawings to AHJ.
- Respond to questions/feedback. Assumes AHJ will have limited comments/revision requests to the drawing set.
- Incorporate any AHJ required updates and finalize Issued for Construction (IFC) Drawings to resubmit to AHJ for issuance and permit approval.

SITE VISITS: One for site/electrical inspection.

SCHEDULE AND DELIVERABLES

The schedule below is inclusive of an extended design schedule due to added coordination time and effort with Utility design engineers (i.e., PG&E EV Fleet).

Task	Start Date	End Date	Deliverables
1 EVSE Design Services – City Hall			
Progress Designs – City Hall	Apr. 2025	Dec. 2025	– CD30 Drawings – CD90 Drawings – CD100/IFP Drawings – CD100/IFC Drawings
Ongoing Utility Coordination	Apr. 2025	Dec. 2025	– Design set coordination/correspondence with Utility

PROJECT ASSUMPTIONS & EXCLUSIONS

KEY ASSUMPTIONS

1. Authorization to proceed with a signed contract or work order to follow.
2. Topographic, Ground Penetrating Radar, and/or Title Review to be provided by CITY via separate subcontract. Survey drawings with topographic, easement and boundary details to be provided in CAD format to NV5.
3. Travel to CITY site per site visit assumptions outlined in Scope of Services. Project travel generally assumes one representative per visit unless otherwise noted. Additional travel beyond the trips listed may require additional budget.
4. On-site review will be limited to visual inspections of potential component locations, electrical services and existing site conditions. Services will not include new or invasive site investigations (e.g., geotechnical studies, structural investigation, geotechnical investigation, shutdown/inspection of electrical services, etc.) unless specifically contracted with NV5.
5. Assumes schedule listed above. Delays or extension of more than 10% of the assumed schedule by others (Utility, Contractor, CITY, etc.) or circumstances beyond NV5's control may require additional budget.
6. All deliverables will be provided in electronic PDF format.
7. NV5 will not create any drawings, sheets, or documents (e.g., architectural, electrical, structural, civil, fire drawings, etc.) other than those specifically listed in the preceding Scope of Work.
8. Drawings will utilize NV5 templates/title blocks/drawing standards.
9. Site information/data, including as-builts and survey maps (sufficient for permitting), will be made available to NV5 as needed. Onsite review will be limited to visual inspections of potential component locations, electrical services, and existing site conditions.

10. Scope of work excludes a detailed EV transition plan for CITY.
11. EVSE Design assumed to be supplied from new electrical service implemented under the PG&E EV Fleet Program.
12. Assumes new EVSE-dedicated Utility service to be designed and installed to the meter by Utility under make-ready program. NV5 scope is for Behind-the-Meter (BTM) design only.
13. No major redesign or adjustment of equipment siting or sizing after CITY has provided comments on the Draft IFP drawings.
14. CITY will provide necessary staff support for timely response to questions, reviews, decisions, and data requests.
15. CITY will provide access to all sites under consideration for site walks, including access to electrical services at each site.
16. CITY to procure charge management system, hardware and O&M agreements under same procurement as the installation contract or via cooperative procurement.
17. Construction and commissioning of project will be performed by others. NV5 can provide owner's representative services under a separate task order.
18. NV5 will provide technical review of AHJ comments during permitting with a maximum of 4-hours of total engineer permitting support time assumed for the project.
19. Assumes Contractor will be responsible for any design, engineering and permitting efforts resulting from Contractor or CITY requested changes. NV5 can provide additional design, engineering, and/or permitting support under a separate or amended agreement.
20. If multiple permits are required to be submitted in-person, they will be submitted at the same time.
21. CITY will self-perform or separately contract procurement, construction management, and commissioning and be available for required AHJ inspections.
22. Project scope assumes the AHJ will be the City of San Rafael. Project scope does not include any permitting support for any additional AHJ(s).
23. NV5's scope excludes any Solar PV, Battery Energy Storage System (BESS), genset, or microgrid design work. Solar PV or BESS design can be provided under a separate or amended scope.

EXCLUSIONS

The following work is excluded unless specifically contracted with NV5. Where needed/requested, NV5 can provide this additional scope.

1. New or substantially revised PG&E EV Fleet application.
2. Engineering of corrections for unforeseen conditions.
3. Analysis of telematics data.
4. Permitting fees. Permitting fees can be processed by NV5 but will be submitted for reimbursement on a site-by-site basis.
5. Load studies.
6. To-the-Meter (TTM) design (assumed to be designed by the Utility make-ready program)
7. Design of ancillary electrical systems, such as upgrades to existing electrical service, solar, stationary battery, microgrid, back-up generation, lighting systems, etc.
8. Accessibility/Path-of-Travel review or design (not typically required for fleet applications).
9. Mobility studies or parking lot reconfiguration.
10. Traffic studies.
11. Public-facing EVSE.
12. Environmental impact reports or studies.

13. Geotechnical investigations or pavement reports.
14. Procurement Support, Construction Management, or Commissioning.
15. Due Diligence Exclusions
    a. Topographical Survey.
    b. Ground Penetrating Radar (GPR).
    c. Underground Utility Locating.
    d. Title Reports.
    e. X-ray or other studies of prestressed concrete.
16. Other Exclusions
    a. Grading design (e.g. upgrade existing pavement surface for accessibility standards).
    b. Earthwork and formal landscaping.
    c. Floodplain evaluation.
    d. Environmental Impact Studies or Reports.
    e. Services associated with project re-zoning or revising the FDP.
    f. FEMA support services.
    g. Design, boundary, or construction staking.
    h. Setting or restoring lost property corners.
    i. CLOMR/LOMR.
    j. Preparation of lease exhibits, or other similar documents.
    k. Research or copies of deeds, easements, subdivisions, or survey plats.
    l. Construction Stormwater Quality Discharge Permit and Stormwater Management Plan & Report.
    m. Stormwater Inspections and Maintenance Plan, which includes a Stormwater Maintenance Agreement, to cover inspection and maintenance of any permanent stormwater best management practices.

FEE AND PAYMENT SCHEDULES

The Task fees listed in this section are based on anticipated workload for the scope set forth in this Task Order. For all tasks performed under this Task Order, NV5 has set a Time and Materials (T&M) Not to Exceed (NTE) cost as shown in the table below. NV5 will not exceed project NTE limits without written consent of CITY.

FEE TASK TABLE

	Task	T&M NTE
1	EVSE Design Services – City Hall	$56,100
	TOTAL	**$56,100**

HOURLY FEE SCHEDULE

T&M work is billed at the hourly rates listed in Exhibit A for project work completed through December 31, 2027. Updated hourly fees will be provided by NV5 as necessary prior to each new calendar year.

BILLING AND PAYMENT TERMS

NV5 invoices monthly with terms of Net 30.

If the project schedule is extended because of CITY, regulatory, Developer or other reasons beyond the control of NV5, NV5 will consult with CITY on utilizing contingency funds (if available) or extending the budget as needed.

REIMBURSABLE EXPENSES

Fees assume all deliverable materials for the project will be provided digitally. Printed copies of documents and any reprographic fees will be billed at cost plus 10%. For time and materials fee structure projects, all reasonable and ordinary expenses are reimbursable at cost plus 10%.

TRAVEL COSTS

Site visits will utilize local staff from our San Rafael office wherever possible and no travel expenses are anticipated. Should travel by remote staff become necessary, NV5 will notify CITY beforehand. When air travel is required, coach class airfare will be used for domestic air travel and business class airfare will be used for international travel. Personnel travel time from our office to project location is billable at the full hourly rate. Meals and lodging will be billed at cost. Vehicle driving mileage will be billed at the current IRS mileage rate.

SUBCONSULTANT FEES

Subconsultant fees will be passed through at cost plus 15%.

IN WITNESS WHEREOF, authorized representatives of both NV5 and CITY have executed this agreement as of the date set forth below.

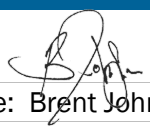
NV5	CITY
	
Name: Brent Johnson, PE, LEED AP	Name:
Title: Principal	Title:
Date: 3/26/2025	Date:

EXHIBIT A: HOURLY FEE TABLE

Billing Category	2025	2026	2027
Subject Matter Expert	$450	$455	$460
Principal	$340	$345	$350
Associate Principal	$305	$310	$315
Project Manager IV	$285	$290	$295
Construction Manager III	$280	$285	$290
Design Engineer (PE) III	$275	$280	$285
Engineer/Data Scientist III	$270	$275	$280
Project Manager III	$265	$270	$275
Design Engineer (PE) II	$255	$260	$270
Construction Manager II	$250	$255	$265
Project Manager II	$245	$250	$260
Project Engineer/Specialist V	$235	$240	$245
Engineer/Data Scientist II	$230	$235	$240
Project Manager I	$225	$230	$235
Construction Manager I	$220	$225	$230
Project Engineer/Specialist IV	$215	$220	$225
Associate Project Manager	$215	$215	$220
Sr. Analyst/Technician	$205	$210	$215
Design Engineer (PE) I	$205	$210	$215
Engineer/Data Scientist I	$195	$205	$210
Designer III	$195	$200	$205
Project Engineer/Specialist III	$195	$195	$200
Assistant Project Manager	$185	$190	$195
Analyst/Technician	$175	$185	$190
Designer II	$170	$180	$185
Project Engineer/Specialist II	$170	$175	$180
Senior Project Coordinator	$165	$170	$175
Project Engineer/Specialist I	$155	$160	$165
Project Coordinator	$150	$155	$160
Designer I	$145	$150	$155
Drafter II	$130	$140	$145
Intern	$130	$135	$140
Project Administrator	$105	$115	$120
Drafter I	$110	$115	$120
Sr. CADD Operator	$105	$110	$115
CADD Operator	$90	$95	$100

Task Order EVSE Design Services – DPW

Project # 5980824-2306603.00

This Task Order is pursuant to the Master Services Agreement ("MSA") between NV5 Consultants, Inc. ("NV5") and the City of San Rafael ("CITY") dated August 26, 2024.

This Task Order must be mutually executed before work is commenced.

Project Name	EVSE Design Services – DPW
Client	City of San Rafael
Project Location	San Rafael, CA
Estimated Start Date	April 2025
Estimated End Date	December 2025
Estimated Fees	**Time & Materials, NTE: $57,900**

PROJECT CONTACTS

NV5		CITY	
Name:	Brent Johnson, PE	Name:	Jonathan Schellin
Title:	Vice President, Clean Transportation	Title:	Deputy Director of Public Works
Email:	brent.johnson@nv5.com	Email:	jonathan.schellin@cityofsanrafael.org
Phone:	(415) 851-9076	Phone:	(415) 485-3354
Address:	101 Lucas Valley Road, Suite 302 San Rafael, CA 94903	Address:	111 Morphew Street San Rafael, CA 94901

SUMMARY OF WORK

This task order outlines full civil, electrical, and structural EVSE design services for an electric vehicle supply equipment (EVSE) project at 1 CITY site. The charging equipment and locations will be based on the preliminary designs provided with the applications to the PG&E EV Fleet program. A preliminary basis of design (BOD) was established utilizing Zerova chargers for the purposes of initiating the EV Fleet process. NV5 will work with the CITY to assist with making a final BOD selection prior to finalizing design.

Charging equipment will be located at the following location:

Location	Address
1. Department of Public Works (DPW)	111 Morphew St., San Rafael, CA 94901

The following is an outline of the tasks NV5 will perform to support CITY with their EV transition. A detailed Scope of Work follows, outlining our efforts under each of these tasks:

Task	General Scope
1. EVSE Design Services – DPW	– Develop CD30, CD90 and CD100/IFP EVSE Drawings. – Ongoing Utility coordination. – Respond to AHJ questions and assist CITY with permitting. – Develop IFC Design sets.

SCOPE OF WORK

Task 1 EVSE Design Services – DPW

This task includes detailed progress design of charging infrastructure at 1 CITY site. Design work includes electrical, civil, and structural disciplines with engineering stamps sufficient to achieve permitted design set approved by the relevant Authority Having Jurisdiction (AHJ), assumed to be the City of San Rafael.

1.1 CD30, Schematic Design (SD) Drawings

- Perform site visit to further review existing site conditions and CD10 concepts with site personnel.
- Review existing infrastructure and any available as-built drawings. Identify new EVSE service requirements and preliminary siting.
- Coordinate with CITY's survey consultant to identify boundaries and scope of survey.
- Develop SD drawings consisting of a site plan, single line, and initial basis of design electrical equipment. Include reserved footprint for future electrical service, EVSE equipment power levels and siting, and initial phasing plans.
- Submit SD set to CITY and utility for review.

1.2 CD90, Draft Construction Drawings

- Review SD comments with CITY. Address review comments from stakeholders.
- Develop IFP design set to include additional detail on site plan and single line sheets, additional electrical design (wire/conduit sizing), phasing details, details of service upgrade/new service, structural design of pads, design element details (pedestal foundations, bollards, curb stops, civil details, etc.), and equipment cut sheets.
- Submit Draft IFP set to CITY and utility for review.

1.3 CD100 (IFP), Final Construction Drawings

- Review Draft IFP comments with CITY. Address review comments from stakeholders.
- Finalize IFP and provide engineering stamps to advance drawings to IFP status.

1.4 Permitting Support and Issued for Construction (IFC) Drawings

- Provide initial outreach to AHJ to review project scope and identify any unique or specific permitting requirements, design standards, or submittal processes.
- Prepare and submit IFP drawings to AHJ.
- Respond to questions/feedback. Assumes AHJ will have limited comments/revision requests to the drawing set.
- Incorporate any AHJ required updates and finalize Issued for Construction (IFC) Drawings to resubmit to AHJ for issuance and permit approval.

SITE VISITS: One for site/electrical inspection.

SCHEDULE AND DELIVERABLES

The schedule below is inclusive of an extended design schedule due to added coordination time and effort with Utility design engineers (i.e., PG&E EV Fleet).

Task	Start Date	End Date	Deliverables
1 EVSE Design Services – DPW			
Progress Designs – DPW	Apr. 2025	Dec. 2025	– CD30 Drawings – CD90 Drawings – CD100/IFP Drawings – CD100/IFC Drawings
Ongoing Utility Coordination	Apr. 2025	Dec. 2025	– Design set coordination/correspondence with Utility

PROJECT ASSUMPTIONS & EXCLUSIONS

KEY ASSUMPTIONS

1. Authorization to proceed with a signed contract or work order to follow.
2. Topographic, Ground Penetrating Radar, and/or Title Review to be provided by CITY via separate subcontract. Survey drawings with topographic, easement and boundary details to be provided in CAD format to NV5.
3. Travel to CITY site per site visit assumptions outlined in Scope of Services. Project travel generally assumes one representative per visit unless otherwise noted. Additional travel beyond the trips listed may require additional budget.
4. On-site review will be limited to visual inspections of potential component locations, electrical services and existing site conditions. Services will not include new or invasive site investigations (e.g., geotechnical studies, structural investigation, geotechnical investigation, shutdown/inspection of electrical services, etc.) unless specifically contracted with NV5.
5. Assumes schedule listed above. Delays or extension of more than 10% of the assumed schedule by others (Utility, Contractor, CITY, etc.) or circumstances beyond NV5's control may require additional budget.
6. All deliverables will be provided in electronic PDF format.
7. NV5 will not create any drawings, sheets, or documents (e.g., architectural, electrical, structural, civil, fire drawings, etc.) other than those specifically listed in the preceding Scope of Work.
8. Drawings will utilize NV5 templates/title blocks/drawing standards.
9. Site information/data, including as-builts and survey maps (sufficient for permitting), will be made available to NV5 as needed. Onsite review will be limited to visual inspections of potential component locations, electrical services, and existing site conditions.

10. Scope of work excludes a detailed EV transition plan for the CITY.
11. EVSE Design assumed to be supplied from new electrical service implemented under the PG&E EV Fleet Program.
12. Assumes new EVSE-dedicated Utility service to be designed and installed to the meter by Utility under make-ready program. NV5 scope is for Behind-the-Meter (BTM) design only.
13. City has indicated that the DPW site contains adverse soil conditions. City to provide soils information sufficient to inform design and sample notes from previous work at the site to include on drawings. Base design assumes standard below-grade EVSE conduits and standard equipment foundations. If City requests extensive above grade infrastructure or other unique elements to minimize below grade construction, additional design effort and budget may be required.
14. No major redesign or adjustment of equipment siting or sizing after CITY has provided comments on the Draft IFP drawings.
15. CITY will provide necessary staff support for timely response to questions, reviews, decisions, and data requests.
16. CITY will provide access to all sites under consideration for site walks, including access to electrical services at each site.
17. CITY to procure charge management system, hardware and O&M agreements under same procurement as the installation contract or via cooperative procurement.
18. Construction and commissioning of project will be performed by others. NV5 can provide owner's representative services under a separate task order.
19. NV5 will provide technical review of AHJ comments during permitting with a maximum of 4-hours of total engineer permitting support time assumed for the project.
20. Assumes Contractor will be responsible for any design, engineering and permitting efforts resulting from Contractor or CITY requested changes. NV5 can provide additional design, engineering, and/or permitting support under a separate or amended agreement.
21. If multiple permits are required to be submitted in-person, they will be submitted at the same time.
22. CITY will self-perform or separately contract procurement, construction management, and commissioning and be available for required AHJ inspections.
23. Project scope assumes the AHJ will be the City of San Rafael. Project scope does not include any permitting support for any additional AHJ(s).
24. NV5's scope excludes any Solar PV, Battery Energy Storage System (BESS), genset, or microgrid design work. Solar PV or BESS design can be provided under a separate or amended scope.

EXCLUSIONS

The following work is excluded unless specifically contracted with NV5. Where needed/requested, NV5 can provide this additional scope.

1. New or substantially revised PG&E EV Fleet application.
2. Engineering of corrections for unforeseen conditions.
3. Analysis of telematics data.
4. Permitting fees. Permitting fees can be processed by NV5 but will be submitted for reimbursement on a site-by-site basis.
5. Load studies.
6. To-the-Meter (TTM) design (assumed to be designed by the Utility make-ready program)

7. Design of ancillary electrical systems, such as upgrades to existing electrical service, solar, stationary battery, microgrid, back-up generation, lighting systems, etc.
8. Accessibility/Path-of-Travel review or design (not typically required for fleet applications).
9. Mobility studies or parking lot reconfiguration.
10. Traffic studies.
11. Public-facing EVSE.
12. Environmental impact reports or studies.
13. Geotechnical investigations or pavement reports.
14. Procurement Support, Construction Management, or Commissioning.
15. Due Diligence Exclusions
    a. Topographical Survey.
    b. Ground Penetrating Radar (GPR).
    c. Underground Utility Locating.
    d. Title Reports.
    e. X-ray or other studies of prestressed concrete.
16. Other Exclusions
    a. Grading design (e.g. upgrade existing pavement surface for accessibility standards).
    b. Earthwork and formal landscaping.
    c. Floodplain evaluation.
    d. Environmental Impact Studies or Reports.
    e. Services associated with project re-zoning or revising the FDP.
    f. FEMA support services.
    g. Design, boundary, or construction staking.
    h. Setting or restoring lost property corners.
    i. CLOMR/LOMR.
    j. Preparation of lease exhibits, or other similar documents.
    k. Research or copies of deeds, easements, subdivisions, or survey plats.
    l. Construction Stormwater Quality Discharge Permit and Stormwater Management Plan & Report.
    m. Stormwater Inspections and Maintenance Plan, which includes a Stormwater Maintenance Agreement, to cover inspection and maintenance of any permanent stormwater best management practices.

FEE AND PAYMENT SCHEDULES

The Task fees listed in this section are based on anticipated workload for the scope set forth in this Task Order. For all tasks performed under this Task Order, NV5 has set a Time and Materials (T&M) Not to Exceed (NTE) cost as shown in the table below. NV5 will not exceed project NTE limits without written consent of CITY.

FEE TASK TABLE

	Task	T&M NTE
1	EVSE Design Services – DPW	$57,900
	TOTAL	**$57,900**

HOURLY FEE SCHEDULE

T&M work is billed at the hourly rates listed in Exhibit A for project work completed through December 31, 2027. Updated hourly fees will be provided by NV5 as necessary prior to each new calendar year.

BILLING AND PAYMENT TERMS

NV5 invoices monthly with terms of Net 30.

If the project schedule is extended because of CITY, regulatory, Developer or other reasons beyond the control of NV5, NV5 will consult with CITY on utilizing contingency funds (if available) or extending the budget as needed.

REIMBURSABLE EXPENSES

Fees assume all deliverable materials for the project will be provided digitally. Printed copies of documents and any reprographic fees will be billed at cost plus 10%. For time and materials fee structure projects, all reasonable and ordinary expenses are reimbursable at cost plus 10%.

TRAVEL COSTS

Site visits will utilize local staff from our San Rafael office wherever possible and no travel expenses are anticipated. Should travel by remote staff become necessary, NV5 will notify CITY beforehand. When air travel is required, coach class airfare will be used for domestic air travel and business class airfare will be used for international travel. Personnel travel time from our office to project location is billable at the full hourly rate. Meals and lodging will be billed at cost. Vehicle driving mileage will be billed at the current IRS mileage rate.

SUBCONSULTANT FEES

Subconsultant fees will be passed through at cost plus 15%.

IN WITNESS WHEREOF, authorized representatives of both NV5 and CITY have executed this

agreement as of the date set forth below.

NV5	CITY
	
Name: Brent Johnson, PE, LEED AP	Name:
Title: Principal	Title:
Date: 3/26/2025	Date:

EXHIBIT A: HOURLY FEE TABLE

Billing Category	2025	2026	2027
Subject Matter Expert	$450	$455	$460
Principal	$340	$345	$350
Associate Principal	$305	$310	$315
Project Manager IV	$285	$290	$295
Construction Manager III	$280	$285	$290
Design Engineer (PE) III	$275	$280	$285
Engineer/Data Scientist III	$270	$275	$280
Project Manager III	$265	$270	$275
Design Engineer (PE) II	$255	$260	$270
Construction Manager II	$250	$255	$265
Project Manager II	$245	$250	$260
Project Engineer/Specialist V	$235	$240	$245
Engineer/Data Scientist II	$230	$235	$240
Project Manager I	$225	$230	$235
Construction Manager I	$220	$225	$230
Project Engineer/Specialist IV	$215	$220	$225
Associate Project Manager	$215	$215	$220
Sr. Analyst/Technician	$205	$210	$215
Design Engineer (PE) I	$205	$210	$215
Engineer/Data Scientist I	$195	$205	$210
Designer III	$195	$200	$205
Project Engineer/Specialist III	$195	$195	$200
Assistant Project Manager	$185	$190	$195
Analyst/Technician	$175	$185	$190
Designer II	$170	$180	$185
Project Engineer/Specialist II	$170	$175	$180
Senior Project Coordinator	$165	$170	$175
Project Engineer/Specialist I	$155	$160	$165
Project Coordinator	$150	$155	$160
Designer I	$145	$150	$155
Drafter II	$130	$140	$145
Intern	$130	$135	$140
Project Administrator	$105	$115	$120
Drafter I	$110	$115	$120
Sr. CADD Operator	$105	$110	$115
CADD Operator	$90	$95	$100

SAN RAFAEL
THE CITY WITH A MISSION
established 1874

Agenda Item No: 6.a

Meeting Date: June 2, 2025

SAN RAFAEL CITY COUNCIL AGENDA REPORT

Department: Police Department

Prepared by: Scott Eberle, Lieutenant

City Manager Approval: _____

TOPIC: **MILITARY EQUIPMENT USE**

SUBJECT: **RESOLUTION RENEWING THE ORDINANCE ADOPTING SAN RAFAEL POLICE DEPARTMENT MILITARY EQUIPMENT USE POLICY 706; ADDING TWO DRONES FOR USE AS FIRST RESPONDERS; AND AUTHORIZING THE CITY MANAGER TO EXECUTE A PURCHASE ORDER WITH FLOCK GROUP, INC. IN AN AMOUNT NOT TO EXCEED $500,000, SUBJECT TO COUNCIL APPROPRIATION**

RECOMMENDATION:
Staff recommends that the City Council adopt a resolution renewing the ordinance approving the San Rafael Police Department Military Equipment Use Policy 706 and authorize the City Manager to execute an agreement with Flock Group Inc. for the lease and installation of two Unmanned Aerial Systems (UAS) or Drone as First Responder (DFR) for a 36-month term in an amount not to exceed $500,000.

BACKGROUND:
The California Legislature passed Assembly Bill 481 (AB 481) in 2021, codified as Government Code Section 7020, et seq., which requires the applicable governing body to adopt an ordinance approving a military equipment use policy for the funding, acquisition, and use of military equipment by a law enforcement agency. The law enforcement agency must also hold one community engagement meeting, during which the department should discuss the report and respond to public questions regarding the funding, acquisition, or use of military equipment.

In May 2022, the City Council adopted Ordinance 2007, adding Chapter 2.52 to the San Rafael Municipal Code, to establish the requirements for approval and annual review of a military equipment policy. In Division 3 of Ordinance 2007, the City Council also approved Policy 706 - Military Equipment Funding, Acquisition and Use Policy, and a Military Equipment Inventory List dated March 7, 2022.

Government Code Section 7071(e)(1) requires the City Council to review Ordinance 2007 annually Department's current annual Military Equipment Report and find and determine whether each type of Military Equipment identified in that report has complied with the standards for approval set forth in SRMC Section 2.52.020(D) and the Military Equipment Use Policy.

FOR CITY CLERK ONLY

Council Meeting: _____

Disposition: _____

ANALYSIS:

AB 481 Military Equipment Annual Report

The San Rafael Police Department (SRPD) AB 481 2024 Military Equipment Annual Report is provided as Attachment 1 to this staff report and includes the following:

- A summary of how the military equipment was used and the purpose of its use.
- A summary of any complaints or concerns concerning the military equipment.
    - The SRPD received no complaints or concerns about the use of Military Equipment during the 2024 calendar year.
- The results of any internal audits, information about violations of the military equipment use policy, and any actions taken in response.
    - As a result of an internal audit, there were no military equipment use policy violations.

As described in the 2024 Military Equipment Annual Report, the SRPD, in most instances, only deployed military equipment for training. However, SRPD did have cause to deploy some equipment in the course of their duties. As described, this included:

- The use of the Marin County Sheriff's Office UAS (Thirteen (13) call outs, but in seven (7) cases the UAS was unavailable)
- The use of the Armored Rescue Vehicle (Two Call outs)
- The use of the Less-Than-Lethal Impact Device. (Three Deployments)

AB 481 2024 Military Equipment Inventory List

The SRPD AB 481 2024 Military Equipment Inventory List is provided as Attachment 2 to this staff report and includes the following:

- The total annual cost for each type of military equipment includes acquisition, personnel, training, transportation, maintenance, storage, upgrades, and other ongoing costs. Additionally, it specifies the source of funding for the military equipment in the calendar year following the submission of the annual military equipment report.
- The quantity possessed for each type of military equipment.
- If the law enforcement agency intends to acquire additional military equipment in the next year, the quantity sought for each type of military equipment.

The SRPD has not obtained, nor does it utilize, any equipment procured from the United States Department of Defense through the Law Enforcement Support Program (also known as the 1028 or 1033 program).

Review of the Military Equipment Use Policy

Staff has concluded that Military Equipment Use Policy 706 is effective, and no circumstances have changed that would require an update.

Unmanned Aerial System (UAS) – Drone as a First Responder (DFR)

The SRPD requests authorization to purchase and use an Unmanned Aerial System (UAS) – Drone as

a First Responder (DFR) program in 2025. The SRPD has analyzed this purchase as required under AB 481. The complete AB 481 analysis is contained in Attachment 2. The quote for the cost of the equipment is in Attachment 5.

DFR Benefits: DFRs provide many benefits, including enhanced situational awareness and reduced liability. Drones offer real-time aerial video footage, allowing officers to better prepare and strategize before arriving on the scene. This capability enhances officer safety and operational effectiveness. Drones can verify the validity of a call for service and potentially mitigate those calls without requiring officer response if unnecessary.

Drones can also perform tasks that are not safe or possible for personnel, such as entering hazardous environments, capturing high-definition video and images, providing thermal imaging capabilities, transporting external loads, and monitoring areas that may pose potential risks in a natural disaster.

Local Policies: SRPD's UAS Policy (Attachment 5) includes clear and strict limitations to address surveillance-related concerns. Per the UAS Policy, drones will not be used for random surveillance or to target, harass, intimidate, or discriminate against any individual or group. Furthermore, drones will not be used for any personal business, and they will not be equipped with any form of weaponry. These safeguards are in place to ensure UAS operations are carried out with integrity, transparency, and public trust.

Similar to piloted aerial vehicles, UASs may pass over areas such as backyards that residents may consider private. The SRPD has implemented specific operational protocols to minimize these intrusions and help alleviate public apprehension.

While in flight, drone operators will ensure the camera remains angled horizontally rather than pointing directly downward, unless necessary for a specific public safety function. Additionally, SRPD policy requires UAS operators to take reasonable precautions to avoid capturing imagery of areas where individuals have a reasonable expectation of privacy.

Finally, UAS deployment will be limited in scope and purpose. SRPD will only launch drones in response to calls for service that would ordinarily justify the presence of a police officer or for documenting crime scenes. These limitations are designed to ensure that UAS technology enhances public safety without compromising community rights or expectations of privacy.

COMMUNITY OUTREACH:
The April 16, 2025, Police Advisory and Accountability Committee (PAAC) served as the public forum for community engagement on the AB 481 Military Equipment Annual Report.

During the PAAC meeting, questions were raised regarding the AB 481 Annual Report and the proposed acquisition of an Unmanned Aerial System (UAS). This section briefly summarizes the questions and the staff's responses.

- **Deployment History**: Attendees asked where military equipment has been deployed in San Rafael over the past five years. Staff noted that AB 481 was enacted in 2022, and all deployment data—including usage, location, and event summaries—is available online on the SRPD website's transparency page under "Military Equipment Funding, Acquisition, and Use."

- **After-Action Reports**: In response to an inquiry regarding the availability of after-action reports on military equipment deployments, staff clarifies the following: While independent, publicly available after-action reports are not produced, each deployment is formally documented within

a corresponding police report prepared by the SRPD. The case numbers associated with these reports are included in the Military Equipment Annual Report, which is available to the public. It is important to note that, under Government Code §7920–7931, certain information in these reports may be exempt from public disclosure due to statutory limitations.

- **Facial Recognition and Demographic Accuracy**: A meeting attendee raised a concern about the potential use of facial recognition technology and the accuracy of demographic identification. Staff confirmed that facial recognition is not a component of the current proposal. The Unmanned Aerial System (UAS) transmits live video footage to a monitor for pilots to interpret in real-time. The system has a high-resolution camera featuring 400x blended zoom capability. There are no automated features for demographic, facial, or gender recognition incorporated into this equipment.

- **Legal Standards**: Questions were asked about legal standards governing UAS and Drones as First Responder (DFR) technology. Locally, SRPD Policy 606 governs UAS use. Federally, UAS operations are regulated by the Federal Aviation Administration (FAA), with details available at FAA UAS Public Safety.

- **PAAC Involvement in Policy Development**: At its April 16, 2025, meeting, the PAAC was advised of the opportunity to review and comment on the draft policy. The PAAC recommended that the policy be finalized and formally adopted before its implementation.

- **Bias Audits**: A question was raised about independent bias audits. While no specific audit mechanism is in place, all UAS flight data will be publicly accessible through the SRPD.org Transparency Portal.

- **Privacy and Data Collection**: A speaker asked about the ability to opt out of the program and the potential for the collection of personal data. Staff affirm that the Drone as First Responder (DFR) program does not collect personal data. Any personally identifiable information (PII) that may be incidentally captured is subject to the protections outlined in the California Public Records Act (CPRA) and other applicable privacy laws and regulations. Additionally, all data is retained and managed in accordance with the City's data retention policies, and any incidental PII is reviewed, redacted, or restricted from disclosure as required by law.

- **Community Engagement**: Attendees asked how impacted communities are being engaged. SRPD presented the draft UAS policy to the public via the PAAC meeting on April 16, 2025, as a means of community outreach and engagement.

- **Reparations**: A speaker asked about the possibility of reparations for impacted communities. Staff responded that there are no current plans or initiatives under consideration related to reparations at this time.

- **RIPA Data**: A speaker asked SRPD to include Racial and Identity Profiling Act (RIPA) data in reports related to drone or military equipment deployments. RIPA data is available online on the SRPD Transparency webpage.

- **Complaints from Other Agencies**: The PAAC inquired about complaints from other departments using drones. SRPD consulted with Chula Vista PD, Elk Grove PD, Novato PD, and the Marin County Sheriff's Office. None of the agencies contacted reported any sustained complaints related to drone use.

- **Drone-Related Incidents**: A speaker raised concerns about any adverse outcomes from drone operations. SRPD is not aware of any incidents involving physical or emotional harm resulting from drone usage.

Ultimately, twelve community members provided public comments. Ten of the twelve speakers, including individuals who identified as victims of crime, expressed support for the Police Department's implementation of a Drone as First Responder (DFR) program. Following public comment and discussion, the PAAC voted unanimously (7–0) to support SRPD's implementation of a DFR program. A video of the meeting may be found here: https://www.cityofsanrafael.org/meetings/policeadvisory-accountability-committee-april-16-2025/.

FISCAL IMPACT:
The proposed three-year contract for the Drones as First Responders (DFR) program totals $500,000, distributed as follows:

- Year One: $150,000 (FY2025-26)
- Year Two: $150,000 (FY2026-27)
- Year Three: $200,000 (FY2027-28)

In the first two years, the City will acquire two drones and associated infrastructure:
- Drone 1: An advanced drone with a battery-swapping dock valued at $150,000.
- Drone 2: A less advanced but functional drone with a contact charging dock, provided free of charge by the vendor for the first two years of the program.

In the third year, the City will incur $200,000, reflecting operational and maintenance expenses as well as potential upgrades to the equipment and infrastructure.

Funding for this program has been included in the Police Department's FY 2025-26 budget, from recurring General Fund appropriations, to cover program costs.

OPTIONS:
The City Council has the following options to consider in this matter:

1. Adopt the resolution.
2. Adopt a revised resolution with changes.
3. Do not adopt the resolution.

RECOMMENDED ACTION:
Staff recommend that the City Council adopt a resolution renewing the ordinance approving the San Rafael Police Department Military Equipment Use Policy 706 and authorize the City Manager to execute an agreement with Flock Group Inc. for the lease and installation of two Unmanned Aerial Systems (UAS) or Drone as First Responder (DFR) for a 36-month term in an amount not to exceed $500,000.

ATTACHMENTS:
1. Resolution
2. 2024 Military Equipment Annual Report
3. 2024 Military Equipment Inventory
4. UAS Policy
5. Flock Aerodome DFR Order Form

RESOLUTION NO.

RESOLUTION OF THE CITY COUNCIL OF THE CITY OF SAN RAFAEL RENEWING THE ORDINANCE ADOPTING SAN RAFAEL POLICE DEPARTMENT MILITARY EQUIPMENT USE POLICY 706; ADDING TWO DRONES FOR USE AS FIRST RESPONDERS; AND AUTHORIZING THE CITY MANAGER TO EXECUTE A PURCHASE ORDER WITH FLOCK GROUP, INC. IN AN AMOUNT NOT TO EXCEED $500,000, SUBJECT TO COUNCIL APPROPRIATION

WHEREAS, Government Code sections 7071 *et. seq*. codifies Assembly Bill 481 (effective January 1, 2022) and requires legislative bodies to adopt ordinances approving military equipment use policies before law enforcement agencies can continue to engage in activities related to the funding, acquisition, or use of military equipment; and

WHEREAS, the San Rafael Police Department ("SRPD") has military equipment in its inventory and engages in critical public safety activities in coordination with other jurisdictions on law enforcement-related matters, including safeguarding the public's welfare and safety, working on regional task forces, conducting training exercises, providing mutual aid, and responding to emergencies; and

WHEREAS, in May 2022, the City Council of the City of San Rafael adopted Ordinance No. 2007, adding Chapter 2.52 to the San Rafael Municipal Code, to establish the requirements for approval and annual review of a military equipment policy; and

WHEREAS, in Division 3 of Ordinance No. 2007, the City Council also approved Policy 706 - Military Equipment Funding, Acquisition and Use Policy; and

WHEREAS, the SRPD Military Equipment Use Policy 706, posted on SRPD's website since its adoption, sets forth a military equipment funding, acquisition, and use policy that is consistent with the SRPD's current practices, complies with all requirements of the Government Code and the San Rafael Municipal Code, will continue to ensure ongoing regulation and compliance with the law going forward and will continue to provide a means of community engagement and transparency regarding use of military equipment by the SRPD; and

WHEREAS, the SRPD has posted to is website and submitted to the City Council, its AB 481 Military Equipment Annual Report for calendar year 2024, describing how its military equipment was used and its purpose, a summary of complaints or concerns, the results of any audits or violations of the policy, the total annual cost of each type of military equipment, the quantity possessed, and the intention to acquire any additional equipment in the next year; and

WHEREAS, the Government Code and the San Rafael Municipal Code require that, following receipt of the annual report, the City Council conduct an annual review of the ordinance

adopting the Military Equipment Use Policy and vote on whether to the renew the ordinance; and

WHEREAS, the City Council of the City of San Rafael has reviewed the San Rafael Police Department's plan for acquiring and utilizing the Drone as First Responder (DFR) program and finds that the proposed use is consistent with the City's commitment to enhancing public safety, transparency, and responsible technology use. The DFR program will provide critical real-time situational awareness, improve officer and community safety, and enable more efficient responses to emergencies; and

WHEREAS, the City Council has received and reviewed the annual report and accompanying inventory list, has reviewed Ordinance No. 2007 approving San Rafael Police Department Military Equipment Use Policy 706, and has considered the requirements contained in section 7071(d) of the Government Code, and now desires to renew Division 3 of Ordinance No. 2007, approving the San Rafael Police Department Military Equipment Use Policy 706, without modification; and

WHEREAS, the City Council held a noticed public hearing at its regular City Council meeting on June 2nd, 2025, concerning this resolution.

NOW, THEREFORE, BE IT RESOLVED, by the San Rafael City Council as follows:

1. The City Council has received and reviewed San Rafael Police Department AB 481 Military Equipment Annual Report for calendar year 2024 and the Inventory List, and reviewed Ordinance No. 2007 approving the San Rafael Police Department's "Policy 706 – Military Equipment Funding, Acquisition and Use Policy".

2. Based on the staff report and the oral and written comments received for the public hearing, the City Council hereby finds and determines, pursuant to Government Code Section 7071(d)(1), as follows:

    a. The military equipment is necessary because there is no reasonable alternative that can achieve the same objective of officer and civilian safety. The acquisition and use of this equipment is part of the San Rafael Police Department's overall approach to Critical Incident Management, Use of Force, De-Escalation and public safety. The equipment will enable department members to properly respond to both planned and unplanned events efficiently and effectively.

    b. The Policy will safeguard the public's welfare, safety, civil rights, and civil liberties by ensuring required reporting, the opportunity for community engagement and

feedback, and transparency and oversight regarding the acquisition and use of specified military equipment in the City of San Rafael.

c. The purchasing of equipment is reasonably cost effective compared to available alternatives that can achieve the same objective of officer and civilian safety.

d. Prior military equipment use complied with the policy that was in effect at the time of the use.

3. Based upon these findings, the City Council hereby renews Ordinance No. 2007, Division 3, approving “Policy 706 – Military Equipment Funding, Acquisition and Use Policy” and adds two drones as first responders as detailed in the accompanying staff report.
4. Authorizes the City Manager to enter into a purchase order with Flock Group Inc for drones as first responders in an amount not to exceed $150,000 for the first year, $150,000 for the second year, and $200,000 for the third year, subject to Council appropriation.

I, LINDSAY LARA, Clerk of the City of San Rafael, hereby certify that the foregoing resolution was duly and regularly introduced and adopted at a regular meeting of the City Council of said City on the 2nd day of June 2025, by the following vote, to wit:

AYES: COUNCILMEMBERS:
NOES: COUNCILMEMBERS:
ABSENT: COUNCILMEMBERS:

LINDSAY LARA, City Clerk

ATTACHMENTS:

2. 2024 Military Equipment Annual Report
3. 2024 Military Equipment Inventory
4. UAS Policy

Flock Safety + CA - San Rafael PD

Flock Group Inc.
1170 Howell Mill Rd, Suite 210
Atlanta, GA 30318

MAIN CONTACT:
Jeff Lents
jeff.lents@flocksafety.com
480 621 2406

flock safety

ORDER FORM

This order form ("**Order Form**") hereby incorporates and includes the terms of the previously executed agreement dated June 22, 2023 (the "**Terms**") which describe and set forth the general legal terms governing the relationship (collectively, the "**Agreement**"). The Terms contain, among other things, warranty disclaimers, liability limitations and use limitations.

This additional services Agreement will be effective when this Order Form is executed by both Parties (the "**Effective Date**")

Customer:	CA - San Rafael PD	Initial Term:	36 Months
Legal Entity Name:	CA - San Rafael PD	Renewal Term:	12 Months
Accounts Payable Email:	475@srpd.org	Payment Terms:	Net 30
Address:	1375 Fifth Avenue San Rafael, California 94901	Billing Frequency:	Annual Plan - First Year Invoiced at Signing.
		Retention Period:	30 Days

Hardware and Software Products

Annual recurring amounts over subscription term

Item	Cost	Quantity	Total
Flock Safety Platform			**$200,000.00**
Flock Safety Drone Hardware and Services			
Flock Safety DFR 2.0 - 200ft	Included	1	Included
Flock Aerodome DFR - M4D + Dock 2	Included	1	Included
Flock911 for Aerodome	Included	1	Included

Professional Services and One Time Purchases

Item	Cost	Quantity	Total
One Time Fees			

Subtotal Year 1:	$150,000.00
Annual Recurring Subtotal:	$200,000.00
Discounts:	$50,000.00
Estimated Tax:	$0.00
Contract Total:	$500,000.00

*Taxes shown above are provided as an estimate. Actual taxes are the responsibility of the Customer. Subject to Customer appropriating funds each fiscal year for the Hardware and Software Products, this Agreement will automatically renew for successive renewal terms of the greater of one year or the length set forth on the Order Form (each, a "**Renewal Term**") unless either Party gives the other Party notice of non-renewal at least thirty (30) days prior to the end of the then-current term. During the Initial Term, Customer may terminate this Agreement after the first 12 months if the Customer's City Council fails to appropriate funds for this Agreement in its budget and provides written notice of the termination for lack of appropriated funds.*

The Term for Flock Hardware shall commence upon first installation and validation, except that the Term for any Flock Hardware that requires self-installation shall commence upon execution of the Agreement. In the event a Customer purchases more than one type of Flock Hardware, the earliest Term start date shall control. In the event a Customer purchases software only, the Term shall commence upon execution of the Agreement.

Billing Schedule

Billing Schedule	Amount (USD)
Year 1	
At Contract Signing	$150,000.00
Year 2	$150,000.00
Annual Recurring after Year 2	$200,000.00
Contract Total	$500,000.00

*Tax not included

Discounts

Discounts Applied	Amount (USD)
Flock Safety Platform	$0.00
Flock Safety Add-ons	$0.00
Flock Safety Professional Services	$0.00
Flock Safety Drone Hardware and Services	$100,000.00

Product and Services Description

Flock Safety Platform Items	Product Description
Flock Safety DFR 2.0 - 200ft	Drone as First Responder (DFR) 2.0 system, including hardware, software, and services. Hardware includes drone, camera, batteries, battery-swapping dock, 200ft ceiling with ADS-B. Software includes remote piloting, air traffic awareness, spectator view, mobile app, and community engagement dashboard. Services include FAA regulatory services, SOP development, training, and ongoing support.
Flock Aerodome DFR - M4D + Dock 3	Drone as First Responder (DFR) 2.0 system, including hardware, software, and services. Hardware includes M4D series drone, camera, batteries, and contact-charging Dock 3. Software includes remote piloting, air traffic awareness, spectator view, mobile app, flight logging, mission reporting, and community engagement dashboard. Services include FAA regulatory services, SOP development, training, and ongoing support.
Flock911 for Aerodome	Flock911 enables users to access live 911 calls directly within the FlockOS™ software, delivering real-time situational context that ensures faster, safer, and more efficient responses to calls for service.

FlockOS Features & Description

FlockOS Features	Description

SAN RAFAEL
THE CITY WITH A MISSION
established 1874

Agenda Item No: 7.a

Meeting Date: June 2, 2025

SAN RAFAEL CITY COUNCIL AGENDA REPORT

Department: City Manager's Office

Prepared by:
Cristine Alilovich, City Manager
John Stefanski, Assistant City Manager
Vedika Ahuja, Product Manager

City Manager Approval: _____

TOPIC: CITY COUNCIL'S THREE-YEAR STRATEGIC PLAN FOR FISCAL YEARS 2025-2028 AND PERFORMANCE METRICS

SUBJECT: RESOLUTION ADOPTING THE CITY COUNCIL'S THREE-YEAR STRATEGIC PLAN FOR FISCAL YEARS 2025-2028

RECOMMENDATION:
Staff recommends that the City Council approve a resolution adopting the City Council's Three-Year Strategic Plan for Fiscal Years 2025-2028.

BACKGROUND:
As it is considered best practice, the City Council has historically established goals and objectives that provide direction for what the City will accomplish in the year to come. Over the last two years, the City has been operating under the City Council's Fiscal Year (FY) 2023-2025 Goals and Objectives, which were initially adopted on June 5, 2023. The City Council received a mid-point status update on these goals and objectives on May 20, 2024.

The City Manager proposed a new three-year strategic planning approach for FY 2025-28 at the City Council's annual retreat last December, which the Council approved. The new strategic planning approach is outlined below.

Three-Year Strategic Plan Approach Overview
In recognition of the new strategic planning framework, the prior goals and key policy focus areas have been re-categorized into the following seven City Council priority areas:

A. **Economic Development and Neighborhood Vitality:** Strengthen local business growth, revitalize neighborhoods, and create vibrant community spaces that foster economic prosperity and enhance quality of life.

B. **Mobility and Infrastructure:** Enhance and maintain the City's infrastructure, streets, and facilities through the Capital Improvement Program.

FOR CITY CLERK ONLY

Council Meeting: _____

Disposition: _____

C. **Sustainability and Resilience:** Foster a resilient community through climate adaptation, sustainability, hazard mitigation, and emergency preparedness efforts.

D. **Housing and Homelessness:** Facilitate new housing development, assist in ensuring housing stability, support a "Housing First" model, and implement strategies that reduce homelessness.

E. **Quality of Life: Safety and Wellbeing:** Foster a safe, healthy, and thriving community.

F. **High Performing Government – Innovative, Inclusive, Efficient, and Accessible:** Innovate by implementing forward-thinking solutions, delivering exceptional services that meet community needs equitably, transparently, and efficiently.

G. **Equity, Access, Belonging, and Opportunity for All:** Our City strives to create equitable outcomes and address systemic injustices.

The Three-Year Strategic Plan targets advancement in seven priority areas through specific, measurable goals and objectives. For each of the priority areas, there will be a detailed workplan document developed over the next few months that will be brought to the City Council for adoption in the Fall 2025. By integrating strategic initiatives and essential core services into a unified framework, the strategic plan creates powerful alignment that accelerates progress in areas most valued by our community. This holistic approach ensures every action the City takes contributes to a more vibrant, resilient, and inclusive San Rafael.

The purpose of the new three-year strategic planning approach is to focus City resources on the top priorities, as defined in the annual workplans for each priority focus area which are being created for the following purposes:

- **Prioritization and Re-Prioritization:** Clear direction and commitment from the City Council to support the City's efforts to accomplish its objectives in the face of emerging or competing priorities; or provide clear direction on what other objectives will be deferred, in order to make way for a new, emerging priority.
- **Alignment**: Improve alignment between the City Council, the community and city staff, and with the budget and resources available to accomplish the City's goals. In addition, the strategic plan aims to better integrate the work already set by existing plans, such as the General Plan 2040 and the Housing Element.
- **Transparency and accountability**: Improves the City's ability to measure progress and report out progress towards specific goals and objectives.

An important consideration in the creation of this plan was balancing the ability for City staff to successfully achieve these goals while maintaining excellence in the delivery of core services.

ANALYSIS:

Inclusive strategic planning is essential for effective governance and delivering innovative services. The planning process must center the community's voice. This document reflects the City's commitment to a community-first approach, where goals and objectives are informed by the people that we serve. It creates vital alignment between the City Council, who establishes high-level policy direction, and City staff, who implement those policies and programs, all in collaboration with the community. By grounding the City's work in community input, we ensure that our efforts are responsive, inclusive, and impactful. This framework connects the City's day-to-day operations with a longer-term vision.

Three-Year Strategic Plan Development Process & Community Engagement

The Three-Year Strategic Plan was developed as follows:

1. **Initial Three-Year Strategic Plan Development:** Executive and mid-management staff participated in workshops for each priority area to collectively identify and co-create the priority areas, goals and objectives. Staff also used these workshops to ensure proposed goals and objectives aligned with already approved planning documents, such as the General Plan 2040 and the Housing Element. Staff then reviewed this information and developed it into a draft document for the City Council and the community to review and provide feedback.

2. **March 3, 2025**, **City Council Study Session:** The City Council held a study session on March 3, 2025, to discuss the updated framework and preliminary presentation of the Three-year Strategic Plan 2025-2028.

3. **Three-Year Strategic Plan Refinement:** Following the City Council Study Session, staff refined the document to incorporate feedback. The updated Three-Year Strategic Plan information was reviewed by the executive team and the mid-manager group at their March meeting.

4. **May 5, 2025**, **City Council Study Session:** Staff led the City Council through a review of the proposed draft Three-Year Strategic Plan for final feedback and concurrence prior to bringing the document for adoption at this City Council meeting.

Additionally, the Three-Year Strategic Plan has been shaped by extensive community input gathered through public meetings, community engagement events, and surveys associated with the City's ongoing work. Community voices are centered in the development of these goals and objectives.

The proposed Three-Year Strategic Plan document (Attachment 2) includes the City's mission, a message from Mayor Kate about the plan, the City Manager's vision statement, seven priority areas with goals and objectives, performance metrics, and a summary of fiscal years 2023-25 key accomplishments.

Performance metrics have been prepared for each priority area and its objectives to track progress toward defined goals (Attachment 3). This data is publicly available on the City's online performance management dashboard and will be updated annually. Additionally, the Performance Measurement Dashboard will be updated with the latest performance metrics data for fiscal year2023-25.

Next Steps
Staff will return to the City Council with seven priority area-specific annual work plans, also for City Council adoption, in the Fall.

FISCAL IMPACT:
There is no fiscal impact associated with this report. However, the Three-Year Strategic Plan was utilized to guide the development of the Fiscal Year 2025-26 Annual Budget.

OPTIONS:
The City Council has the following options to consider:
1. Adopt the resolution as presented.
2. Adopt resolution with modifications.
3. Direct staff to return to the City Council with more information.
4. Take no action.

RECOMMENDED ACTION:
Staff recommends that the City Council approve a resolution adopting the City Council's Three-Year Strategic Plan for Fiscal Years 2025-2028.

ATTACHMENTS:
1. Resolution
2. Proposed Three-Year Strategic Plan for Fiscal Years 2025-28
3. 2023 – 2025 Performance Metrics
4. Draft Fiscal Year 2025 – 2028 Performance Metrics

RESOLUTION NO. _____

RESOLUTION OF THE SAN RAFAEL CITY COUNCIL ADOPTING THE CITY COUNCIL'S THREE-YEAR STRATEGIC PLAN FOR FISCAL YEARS 2025-2028

WHEREAS, strategic planning is essential for effective governance and service delivery, and the City Council has regularly established Goals and Objectives to prioritize efforts, align resources with community needs, and provide clarity for what the City will accomplish; and

WHEREAS, the City has been operating under the Fiscal Year (FY) 2023-2025 Goals and Objectives, which were initially adopted on June 5, 2023, and the City Council received a mid-point status update on these Goals and Objectives on May 20, 2024; and

WHEREAS, at the City Council's retreat in December 2024, the City Council approved a new approach to strategic planning by developing a Three-Year Strategic Plan, which establishes a three-year plan horizon to accomplish several important objectives, including greater prioritization, alignment, transparency and accountability; and

WHEREAS, the proposed Three-Year Strategic Plan for Fiscal Years 2025-2028 has been developed through a comprehensive process involving executive and mid-management staff workshops, City Council study sessions, and guided by community input gathered through various public meetings, community events, and surveys associated with the City's ongoing work; and

WHEREAS, the Three-Year Strategic Plan includes seven Priority Areas: Economic Development and Neighborhood Vitality, Mobility and Infrastructure, Sustainability and Resilience, Housing and Homelessness, Quality of Life: Safety and Wellbeing, High Performing Government – Innovative, Inclusive, Efficient, and Accessible, and Equity, Access, Belonging, and Opportunity for All; and

WHEREAS, each Priority Area has specific goals and objectives outlining key projects, programs, and initiatives to achieve them, and performance metrics have been prepared to track progress toward defined goals; and

WHEREAS, the Three-Year Strategic Plan represents an evolution of the City's prior years' Goals and Objectives, and staff recommend the City Council adopt the newly formatted Goals and Objectives, included in the Three-Year Strategic Plan document via Resolution to ensure alignment and progress toward achieving shared priorities.

NOW, THEREFORE BE IT RESOLVED, that the City Council adopts the Three-Year Strategic Plan for Fiscal Years 2025-2028, including the Goals and Objectives and Performance Metrics as provided in the accompanying staff report.

I, LINDSAY LARA, Clerk of the City of San Rafael, hereby certify that the foregoing Resolution was duly and regularly introduced and adopted at a regular meeting of the City Council of the City of San Rafael, held on Monday, the 2nd day of June 2025, by the following vote, to wit:

AYES: Councilmembers:
NOES: Councilmembers:
ABSENT: Councilmembers:

_____
Lindsay Lara, City Clerk



CITY OF SAN RAFAEL

CITY COUNCIL'S THREE YEAR STRATEGIC PLAN

Fiscal Year 2025-2028

www.cityofsanrafael.org/strategic-plan

SAN RAFAEL
THE CITY WITH A MISSION



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www.cityofsanrafael.org/strategic-plan
www.cityofsanrafael.org/performance-metrics

MESSAGE FROM THE MAYOR OF SAN RAFAEL



I'm proud to share San Rafael's Three-Year Strategic Plan for Fiscal Years 2025–2028, which outlines our citywide priorities, goals, and objectives. This plan reflects a shared vision for our community and serves as a roadmap to guide the City's work over the next three years.

At our annual retreat in December 2024, the City Council adopted a new three-year strategic planning approach focused on setting clear policy direction, while empowering staff to bring those goals to life. Through public study sessions in March and May 2025, Council identified key areas of focus for the upcoming fiscal year. These priorities will shape our annual workplans and ensure alignment and collaboration between the City Council, the community, and City staff, helping us build a city that is responsive, inclusive, and delivers effective services.

At the heart of this plan is a commitment to putting the community first. Your input has shaped the goals and objectives in this document, and your voice will continue to guide how we deliver services, programs, and projects.

Staying focused on these priorities is critical. While we know new needs will arise, the City Council will thoughtfully consider any necessary changes, balancing new priorities with existing commitments. Any adjustments will be made transparently through public meetings and reflected in updated workplans.

This strategic plan is also a key part of our budgeting process. As we allocate our limited resources, this framework ensures our investments align with both Council direction and community priorities—enhancing transparency and accountability. With over one hundred objectives across seven priority areas, this is an ambitious plan. It represents meaningful progress on urgent issues while making long-term investments that will shape San Rafael for generations. It also builds on the foundation of San Rafael's General Plan 2040, a community-informed vision for our City's future. To bring this plan to life, City staff will develop detailed workplans for each of the seven priority areas for Fiscal Year 2025–26, which the Council will adopt this Fall. These will include specific initiatives, projects and timelines to help us measure progress and report back to the community.

This document is the result of thoughtful collaboration and dedicated effort. I want to thank Vice Mayor Bushey and Councilmembers Hill, Kertz, and Llorens Gulati for their leadership and commitment to San Rafael. I also deeply appreciate the hard work of our City staff, whose expertise and dedication to public service will be key to our success.

Together, we are building a more vibrant and resilient San Rafael for all.

Sincerely,

Kate Colin

Mayor Kate Colin

CITY MANAGER VISION STATEMENT

From City Manager Cristine Alilovich



As the City Manager of San Rafael, I envision a vibrant, resilient, and inclusive city that embraces innovation and collaboration to enhance the quality of life of all our residents, while addressing pressing challenges. Together, we will cultivate a city that honors its heritage while embracing a future of growth and opportunity; one where everyone has access to the resources, support, and pathways they need to thrive.

With a human-centered design approach, we will ensure that community voices shape our policies and programs. By centering the community in decision-making, we will build a local government that prioritizes transparency and accountability, engaging key partners, stakeholders, and the community to co-create effective solutions.

We aim to revitalize all neighborhoods by supporting local businesses, strengthening community connections, and investing in placemaking that transforms San Rafael into a lively and welcoming destination. Our efforts to reinvigorate downtown will focus on creating a vibrant city center that celebrates our unique character and serves as a gathering place for all. Citywide beautification efforts, including the integration of public art which will foster civic pride, reflect the diversity of our community, and elevate the cultural identity of our public spaces. Through these initiatives, we will promote broad-based economic growth and ensure that all residents—no matter their circumstances or where they live in San Rafael, can fully participate in and benefit from the vitality of our city.

As we imagine the future of San Rafael's infrastructure, we see a connected, modern city that meets the evolving needs of our diverse community. We will invest in resilient, climate-adaptive systems; prioritizing green infrastructure, sustainable mobility options, and smart technologies that enhance public safety and service delivery. Our streets, bridges, utilities, and public spaces will reflect our values of equity, accessibility, and environmental stewardship. Through strategic planning and collaboration with community partners, we will transform aging infrastructure into assets that support economic vitality, reduce our carbon footprint, and ensure every neighborhood thrives, now and into the future. Guided by a Vision Zero approach, we will design our streets and roads to eliminate traffic-related fatalities and serious injuries, ensuring safety for all who travel through San Rafael.

We are dedicated to addressing climate change through sustainable practices, and emergency management planning for wildfires and sea-level rise. Our focus on community safety will involve enhanced policing efforts and improved 911 response times, fostering a secure environment where all feel valued and protected.

Together, we will tackle homelessness through compassionate solutions, ensuring that all public spaces are accessible for everyone to enjoy; and that everyone has a place to call home. We will partner with the County of Marin and our non-profit services provider to deliver coordinated, person-centered care that connects individuals with housing, health services, and long-term support. And we will foster the development of all types of housing to ensure that our residents can afford and relish their homes in San Rafael for generations to come.

Additionally, we will cultivate a supportive organizational culture that promotes employee wellness and enhances quality of life through benefits such as remote work, flexible schedules, and robust professional development opportunities. This commitment to our employees will empower them to thrive, ultimately benefiting our community.

We will implement strong communications and community engagement plans, ensuring we communicate early and often with the community. By fostering trust and encouraging active participation, we will create a responsive local government that demonstrably values its community members.



SAN RAFAEL CITY COUNCIL
MISSION AND VISION

The mission of the City of San Rafael is to enhance the quality of life and provide for a safe, healthy, prosperous and livable environment in partnership with the community. Our vision for San Rafael is to be a vibrant economic and cultural center reflective of our diversity, with unique and distinct neighborhoods in a beautiful natural environment, sustained by active and informed residents and a responsible innovative local government.

Pictured left to right:
Coucilmember Rachel Kertz (District 4),
Coucilmember Maika Llorens Gulati (District 1),
Mayor Kate Colin (at-large)
Coucilmember Eli Hill (District 2),
Coucilmember Maribeth Bushey (District 3)



ABOUT THIS STRATEGIC PLAN

The purpose of the City Council's Three-Year Strategic Plan for fiscal years 2025-2028 is to focus resources on the City's top priorities, as defined in the annual workplans for each priority focus area and was created for the following purposes:

- **Prioritization and Re-Prioritization:** Clear direction and commitment from the City Council to support the City's efforts to accomplish its objectives in the face of emerging or competing priorities; **or provide clear direction on what other objectives will be deferred, in order to make way for a new, emerging priority.**
- **Alignment**: Improve alignment between City Council, the community and city staff, and with the budget and resources available to accomplish the City's goals., In addition, the strategic plan aims to better integrate the work already set by existing plans, such as the General Plan 2040 and the Housing Element.
- **Transparency and accountability:** Improve the City's ability to measure progress and report out progress towards specific goals and objectives.

An important consideration in the creation of this plan was balancing the ability for City teams to successfully achieve these goals while maintaining excellence in the delivery of core services. The goals outlined within this plan require the coordination and collaboration of cross-departmental resources and community partners to achieve success.

The City of San Rafael provides a comprehensive range of municipal services in-house, making it a "full service" City. Since our services are primarily provided by people, 75% of our overall expenditure goes towards City staff. Our employees perform a wide variety of tasks, including emergency response, community programming, streets and parks maintenance, safety inspections, and more.

The City's primary limitation is financial resources. Sales and property taxes are our biggest revenue source. However, the bulk of these taxes are allocated to entities such as the State of California, the County of Marin, schools, and transit agencies. As a result, our goals and aspirations must be balanced against our duty for responsible fiscal stewardship of public funds.

The City recognizes that these goals cannot be achieved in a vacuum. The City will continue to partner and engage with residents, business owners, community groups, and other stakeholders to ensure that its priorities reflect the needs and aspirations of the community.

SAN RAFAEL PRIORITY AREAS

San Rafael is guided by seven priority areas. While each of these areas represents a distinct policy focus, they are interrelated and affect each other in significant ways, so although we have categorized them, some goals have the potential to fall into several areas.

ECONOMIC DEVELOPMENT AND NEIGHBORHOOD VITALITY

Strengthen local business growth, revitalize neighborhoods, and create vibrant community spaces that foster economic prosperity and enhance quality of life.

MOBILITY AND INFRASTRUCTURE

Enhance and maintain the City's infrastructure, streets and facilities through the Capital Improvement Program.

SUSTAINABILITY AND RESILIENCE

Foster a resilient community through climate adaptation, sustainability, hazard mitigation, and emergency preparedness efforts

HOUSING AND HOMELESSNESS

Facilitate new housing development, assist in ensuring housing stability, support a "Housing First" model, and implement strategies that reduce homelessness.

QUALITY OF LIFE: SAFETY AND WELLBEING

Foster a safe, healthy, and thriving community.

EQUITY, ACCESS, BELONGING AND OPPORTUNITY FOR ALL

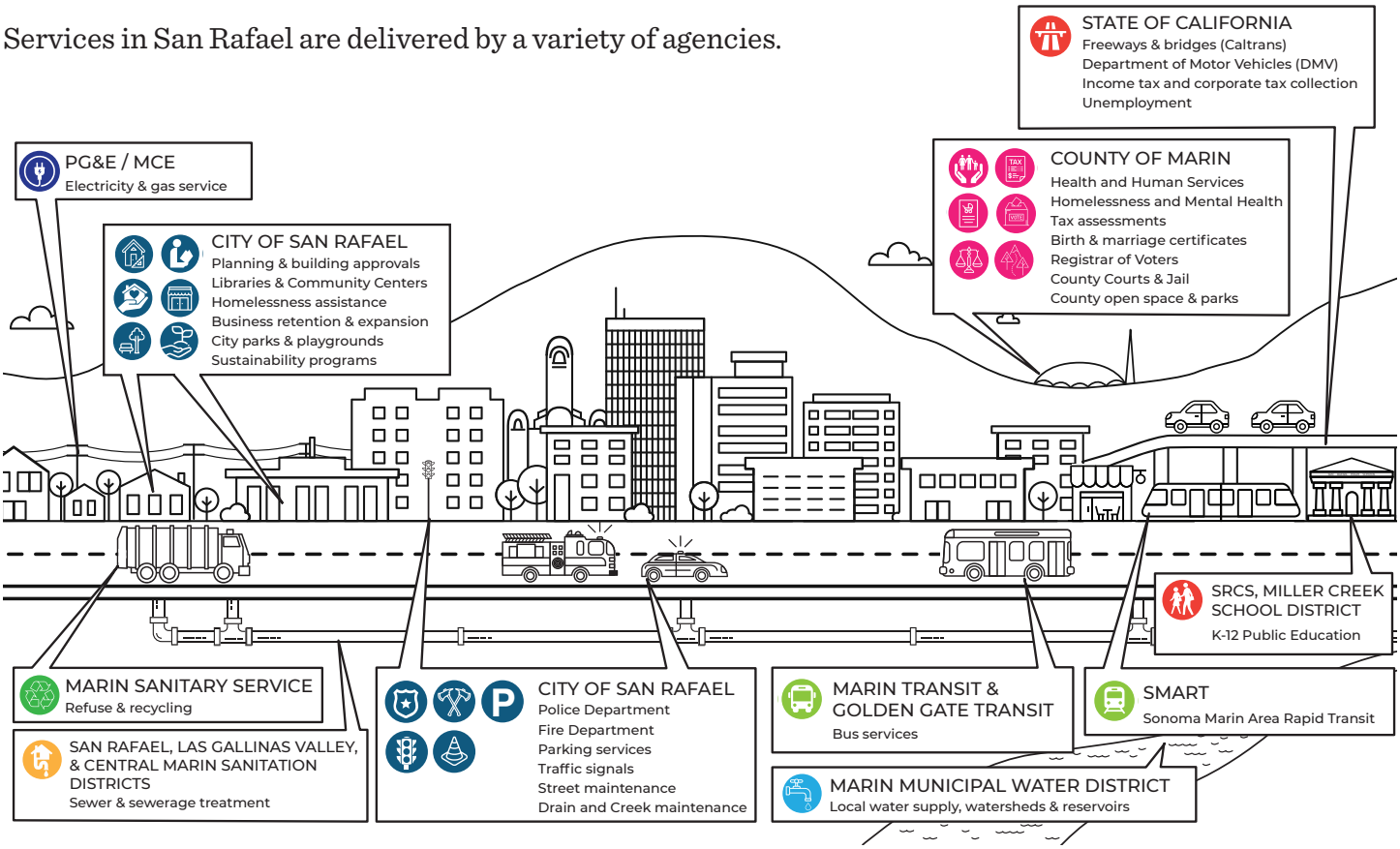
Focus on creating equitable outcomes and address systemic conditions of injustices.

HIGH PERFORMING GOVERNMENT: INNOVATIVE, INCLUSIVE, EFFICIENT, AND ACCESSIBLE

Innovate by implementing forward-thinking solutions, delivering exceptional services that meet community needs equitably, transparently and efficiently.

HOW DO YOU GET YOUR SERVICES?

Services in San Rafael are delivered by a variety of agencies.



CORE SERVICES

San Rafael thrives through the dedication of its workforce—professionals who deliver essential municipal services with excellence every day. While our strategic priorities guide our future direction, it's the unwavering commitment to exceptional core services that forms the foundation of our community's quality of life and represents most of our annual budget investment.

This commitment to excellence ensures residents and visitors enjoy vibrant neighborhoods, well-maintained infrastructure, engaging cultural spaces, and the security of living in a safe community. Without our dedicated team's steadfast focus on providing quality services, San Rafael simply wouldn't be the special place we all treasure.

Our three-year strategic plan targets advancement in seven priority areas through specific, measurable goals and objectives. By integrating both our strategic initiatives and essential core services into a unified framework, we create powerful alignment that accelerates progress in areas most valued by our community. This holistic approach ensures every action we take contributes to a more vibrant, resilient, and inclusive San Rafael.

PRIORITY AREA A:

ECONOMIC DEVELOPMENT AND NEIGHBORHOOD VITALITY

Strengthen local business growth, revitalize neighborhoods, and create vibrant community spaces that foster economic prosperity and enhance quality of life.

CORE SERVICES

PROCESS PERMITS FOR MAJOR PLANNING PROJECTS
Process permits efficiently and ensure new projects align with the vision of the community and comply with state and local laws..

MAINTAIN SAFETY
Ensure the safety and upkeep of buildings, properties, and neighborhoods through effective code enforcement and public education.

PROVIDE BUSINESS SUPPORT
Provide current and prospective businesses with resources and customer support to enhance business success.

PROCESS BUSINESS LICENSES
Process business licenses for new and existing businesses.

FACILITATE COMMUNITY ENGAGEMENT
Build partnerships with community members to increase involvement in neighborhood development.

PRESERVE NEIGHBORHOOD CLEANLINESS
Clear graffiti, reduce illegal dumping, sweep streets, and maintain public open spaces.



GOALS

STRENGTHEN THE LOCAL ECONOMY BY SUPPORTING EXISTING BUSINESSES AND ATTRACTING NEW ENTERPRISES. - A.1

- **A.1.1** Reduce commercial vacancies through business expansion, attraction, and retention efforts and enhanced customer support via the San Rafael GO Program.
- **A.1.2** Explore the creation of new revenue streams to fund economic growth and vitality through partnerships to identify mutually beneficial investments.
- **A.1.3** Drive local economic activity through promotion of destination tourism, enhancing special events, and optimizing City-owned assets by leveraging targeted marketing initiatives.
- **A.1.4** Evaluate the Cannabis Program and determine if changes are needed to support a well-regulated, transparent, and sustainable cannabis industry while balancing community concerns and benefits.
- **A.1.5** Assess the existing tourism funding model to determine if alternative models would enhance tourism sector growth for San Rafael.

TRANSFORM CITY GATEWAYS AND PUBLIC SPACES TO BE MORE INVITING AND ENHANCE CIVIC PRIDE. - A.2

- **A.2.1** Create and implement a gateway beautification program with enhanced signage, landscaping, and public art that reflects the City's identity and vibrancy.
- **A.2.2** Develop and implement a program for enhancing and maintaining high visibility public spaces that signals thoughtful investment and care for the places people see and use every day.
- **A.2.3** Continue implementation of a comprehensive, citywide illegal dumping program.







ENHANCE NEIGHBORHOODS TO BE THE MOST RESILIENT, DIVERSE, AND VIBRANT PLACES TO LIVE, WORK, AND VISIT. - A.3

- **A.3.1** Deliver placemaking elements through funded public art projects in the Downtown San Rafael Art District.
- **A.3.2** In partnership with the downtown business owners and stakeholders, continue evaluating the development of a community benefit district that would expand services downtown.
- **A.3.3** Update the special event permit program to streamline the special events process and identity opportunities for partnerships with the City to facilitate more special events.
- **A.3.4** Develop the North San Rafael Priority Development Area Plan.
- **A.3.5** Develop an East San Rafael Specific Plan using the City's inclusive resident engagement philosophy; collaborate with the community and Canal Alliance to ensure alignment with their community vision plan (Nuestro Canal, Nuestro Futuro).
- **A.3.6** Complete a feasibility assessment and phased implementation plan for the Tree Ordinance revision that prioritizes high-impact, low resource requirements aligned with General Plan 2040 policies. Phase 1 will focus on integrating existing LIDAR inventory data, establishing basic tree protection standards, and developing a multi-year roadmap for expanding the program as resources become available.

STREAMLINE AND MODERNIZE THE CITY'S LAND USE REGULATORY FRAMEWORK TO FACILITATE DEVELOPMENT AND GROWTH. - A.4

- **A.4.1** Update the City's Objective Design Standards.
- **A.4.2** Update the Citywide Zoning Ordinance to align with the General Plan 2040.

ACHIEVEMENTS & HIGHLIGHTS

from 2023-2025 Goals & Objectives

- Advanced Year One and Year Two action items from the City's 2023–2028 Economic Development Strategic Plan, strengthening local businesses, creating job opportunities, adding bilingual staff to serve a larger constituency, and enhancing downtown vitality to build a more resilient and prosperous San Rafael.

- Received and programmed a $709,890 grant from the California Arts Council to promote economic vitality through arts Downtown. Funded new murals for the Canal Alliance building at 1001 4th Street and the downtown temporary library; sponsored seasonal storefront window painting, provided stipends to artists, and expanded community access to downtown cultural events, including the Mill Valley Film Festival.

- Entitled 1,422 residential units and 225,100 square feet of commercial retail through the Northgate Town Square Redevelopment.

- Established the San Rafael Go Program, which has provided technical support to over 50 businesses since November 2023. The program attracted a national housing developer, leading to a $6M land deal and 125 potential new housing units.

- Supported the Marin Small Business Development Center with $30,000 to provide multi-lingual business support and resources to 211 San Rafael business owners and 810 hours of direct 1:1 advising support. 60% served were women, 41% were persons of color, and 59% low income.

- Approved a comprehensive plan in November 2024 to address illegal dumping in San Rafael. Concluded extensive pilot projects demonstrating effective, data-driven interventions to reduce dumping and extended on-site bulky waste pick-up services to multifamily units.

- Initiated an audit of twenty-five City and other agency regional plans, projects, and studies impacting Southeast San Rafael to assess community asks, accomplishments to date, and what is still outstanding, to report back to the community. This initiative is aligned with the Canal Alliance's Nuestro Canal, Nuestro Futuro (NCNF) community planning and capacity-building program.

CALENDAR YEAR 2024 BY THE NUMBERS

6,878

Inspections for building permits

3,742

Building permits issued

882

Illegal dumping complaints responded to

6,195

Business licenses processed

PRIORITY AREA B:

MOBILITY AND INFRASTRUCTURE

Enhance and maintain the City's infrastructure, streets and facilities through the Capital Improvement Program.

CORE SERVICES

IMPLEMENT MAJOR INFRASTRUCTURE IMPROVEMENT PROJECTS

Implement Capital Improvement Program (CIP) projects to improve City infrastructure, including streets, parks stormwater systems, parks and playgrounds.

MAINTAIN STREET QUALITY

Manage 173 miles of road network, primarily through pavement preservation while supporting incremental restoration efforts.

MAINTAIN KEY CITY INFRASTRUCTURE

Maintain streets, sidewalks, stormwater systems, and city facilities.

RESPOND TO RESIDENTS' SERVICE REQUESTS

Address resident service requests for public right-of-way maintenance, such as potholes, sidewalk repairs, street lighting, and related concerns.

MAINTAIN THE CITY FLEET

The garage maintenance team manages 300 City vehicles.

PROCESS PERMITS AND PROVIDE TECHNICAL ASSISTANCE

Support open counter hours, performs mapping and other survey-related reviews, conducts inspections, and processes construction, grading, transportation, and permits.



GOALS

DEVELOP AND MAINTAIN AN INTEGRATED, MULTI-MODAL TRANSPORTATION NETWORK THAT SERVES USERS EFFECTIVELY AND SAFELY. - B.1

- **B.1.1** Develop and adopt an updated Citywide Bicycle and Pedestrian Plan.
- **B.1.2** Design and begin work on the Canal Neighborhood Active Transportation Enhancement project improvements
- **B.1.3** Conduct East San Rafael Canal Crossing feasibility study and pursue partnerships and funding sources for possible construction of a swing bridge.
- **B.1.4** Design and construct Second Street and Fourth Street improvements.
- **B.1.5** Revise the City's current residential parking permit program.
- **B.1.6** Execute a comprehensive pavement management program to maintain road quality at a "Fair" Pavement Condition Index (PCI) rating across the City's roadway network.

ENHANCE TRANSPORTATION SAFETY POLICIES AND TRAFFIC MANAGEMENT SYSTEMS. - B2

- **B.2.1** Develop and adopt a Vision Zero Action Plan, in alignment with the City adopted Local Road Safety Plan.
- **B.2.2** Launch and evaluate pilot projects for traffic calming measures to improve neighborhood safety.
- **B.2.3** Implement projects as required due to recent legislation; AB413 (day lighting) and AB43 (speed limits).
- **B.2.4** Modernize and upgrade traffic signal systems to enhance capabilities for managing traffic flow based on the 2040 General Plan.



IMPLEMENT SYSTEMS AND PROGRAMS THAT ADDRESS DEFERRED MAINTENANCE OF PUBLIC ASSETS AND INFRASTRUCTURE TO IMPROVE SERVICES TO THE COMMUNITY. - B3

- **B.3.1** Develop a Citywide Buildings and Facilities Plan to assess, identify and track the condition of City assets, deferred maintenance, and unmet facility and infrastructure needs.
- **B.3.2** Assess and track the condition of the City's assets through the asset management program.
- **B.3.3** Enhance infrastructure quality through the development of design standards for work within the public right of way.

ASSESS AND IMPROVE STORMWATER INFRASTRUCTURE AND MANAGEMENT PROGRAM. - B4

- **B.4.1** Implement trash capture projects to reduce pollutants in local waterways to meet State mandated trash reduction requirements.
- **B.4.2** Develop a comprehensive Citywide Storm Drain Plan to assess, identify and track storm drain system condition, deferred maintenance, and needed system improvements. The plan will also clarify the City's standards for storm drain infrastructure, develop maintenance schedules, and evaluate sea level rise impacts to the system.

ACHIEVEMENTS & HIGHLIGHTS

from 2023-2025 Goals & Objectives

- Secured transportation grants in 2023, which include $3 million in funding for the 2nd/4th intersection, $1.6 million from the Metropolitan Transportation Commission to study and draft a preliminary design of a pedestrian bridge and Canal Area improvements, rapid rectangular flashing beacons for crosswalks surrounding schools, and a mid-block crossing with bulb-outs along Francisco Blvd.
- Received state funding through the Active Transportation Project (ATP) grant program ($1.1 million) to design and implement various aspects of the Canal Community Based Transportation Program which includes, but is not limited to, improvements to bicycle and pedestrian access, sidewalks, and transit bus stops.
- Performed engineering and traffic surveys and applied Assembly Bill (AB) 43 to update speed limits, which resulted in speed limit reductions on 24 roadway segments, 19 are located in the downtown area, and the remaining segments are located along Andersen Dr, Francisco Blvd West, Redwood Highway, Smith Ranch Rd, Civic Center Dr, and Du Bois St.
- Completed the safe crosswalk projects across the City.
- Received over $13.8 million in grant funding in FY 2024-25, including a $4.3 million ATP Cycle 7 grant, a $2.5 million Highway Safety Improvement Program (HSIP) Cycle 12 grant, and $6.8 million in Reconnecting Communities and Neighborhood (RCN)/ Regional Measure 3 (RM3) grants for various safety improvements across the City.
- Completed Sun Valley Park Playground Improvements project.
- City began work on the development of the Citywide Storm Drain Plan and have started consultants conducting field investigations to update the City's storm drain asset inventory, which will be used to develop project recommendations and maintenance and inspection plan.
- Initiated the Road Safety Implementation Program, which includes developing quick-build improvements and policies to work towards a Vision Zero Action Plan. software.
- Completed Third St Rehabilitation and Safety Improvements projects

CALENDAR YEAR 2024 BY THE NUMBERS

173

Miles of road network maintained

3,999

Service requests submitted

3,700

Permit inspections conducted

1,000+

Construction, grading, transportation, and sewer permits processeed.

PRIORITY AREA C:

SUSTAINABILITY AND RESILIENCE

Foster a resilient community through climate adaptation, sustainability, hazard mitigation, and emergency preparedness efforts.

CORE SERVICES

CLIMATE ADAPTATION PLANNING
Engage the community and develop long-term plans to mitigate for the impacts of sea-level rise in San Rafael.

SUSTAINABILITY INITIATIVES
Guide Citywide sustainability efforts and programs aimed at reducing greenhouse gas emissions across the City and community.

EMERGENCY MANAGEMENT
Enhance the safety and resilience of the community, and the City's ability to respond to emergencies.

HAZARD MITIGATION
Identify hazards that threaten the community, determine their likely impacts, set mitigation goals, and prioritize strategies to lessen these impacts.

PROTECTS AGAINST WILDFIRE
Create and implement vegetation standards for residential properties. Conduct inspections to ensure compliance, provides public education on wildfire prevention, gives grants to aid in compliance, and conducts inspections to ensure compliance.

EMERGENCY PREPAREDNESS
Engage the community through education and training initiatives to enhance emergency preparedness.



GOALS

REDUCE GREENHOUSE GAS EMISSIONS FROM BOTH COMMUNITY AND MUNICIPAL SOURCES. - C.1

- **C.1.1** Develop and implement a plan to expand the facility electric vehicle charging infrastructure and begin transitioning the City's fleet to zero emission vehicles.

- **C.1.2** Work with transportation partners to implement the Electric Vehicle Acceleration Strategy and reduce community vehicle miles traveled.

- **C.1.3** Expand community composting, revise purchasing policies, and collaborate with Zero Waste Marin and Marin Sanitary Service to continue the implementation of SB 1383, the Short-Lived Climate Pollutant Law.

- **C.1.4** Reduce community building energy use through incentive programs, community education, and engagement tools as outlined in the County Building Electrification Roadmap.

STRENGTHEN COMMUNITY PREPAREDNESS AND RESILIENCY FOR EARTHQUAKES, WILDFIRES, FLOODING, AND SEA LEVEL RISE THROUGH COMPREHENSIVE HAZARD MITIGATION, RISK MITIGATION, AND CLIMATE ADAPTATION EFFORTS. - C.2

- **C.2.1** Identify funding for Local Hazard Mitigation Plan projects and begin implementation of the highest priority projects.

- **C.2.2** Continue implementing the Wildfire Action Plan and evaluate the need for revisions including focusing on zone zero (0-5 feet from homes and structures).

- **C.2.3** Implement existing policy and program commitments in the General Plan 2040, and implement building code policies to support community resiliency, specifically to address the potential hazards listed in Goal C.2.

- **C.2.4** Develop a Sea Level Rise Adaptation Plan that complies with SB 272.



- **C.2.5** Explore governance models and a formal collaborative public-private-philanthropic partnership as a foundation for climate adaptation work.

ENHANCE THE COMMUNITY'S CAPACITY TO PREPARE FOR AND RESPOND TO EMERGENCIES AND NATURAL DISASTERS. - C.3

- **C.3.1** Improve Citywide readiness and resilience for disasters and evacuations through outreach and training.
- **C.3.2** Coordinate and support Community Emergency Response Teams (CERT), Neighborhood Resources Groups (NRG), Firewise, and similar grassroot groups with training, drills, and resources.
- **C.3.3** Increase the number of San Rafael residents signed up for AlertMarin.

ENHANCE STAFF CAPACITY TO PREPARE FOR AND RESPOND TO EMERGENCIES AND NATURAL DISASTERS. - C.4

- **C.4.1** Develop and implement a multi-year training and exercise plan for Disaster Service Workers and Emergency Operations Center staff in collaboration with other agencies in the County.
- **C.4.2** Review, update and provide continued training for staff on the City's Emergency Operations Plan.
- **C.4.3** Develop and train employees on a Continuity of Government Plan.
- **C.4.4** Research and invest in technology to support staff's ability to respond to an emergency or natural disaster.

ACHIEVEMENTS & HIGHLIGHTS

from 2023-2025 Goals & Objectives

- Supported Marin Sanitary Service's in enforcing and monitoring SB 1383 progress. In 2024, 98% of commercial properties and 95% of multifamily properties were in compliance based on the number of composting green carts that were distributed.
- Secured over $1.5 million in grants to support a community-led sea level rise feasibility study in partnership with Canal Alliance, County of Marin, and Multicultural Center of Marin. Convened a resident-led steering committee hosted in Spanish and English, presented to community, youth, and business groups, and media channels.
- Created an Electric Vehicle Acceleration Strategy workplan based on the Marin Countywide EV Acceleration Strategy, and developed by the Marin Climate and Energy Partnership.
- The City hired a Waste Management Coordinator to oversee the implementation of SB 1383 as well as the Illegal Dumping Program.
- City staff continue to work with Marin Sanitary Services to aid in their efforts to enforce and monitor SB 1383 progress. In 2024, 98% of commercial properties and 95% of multi-family properties were in compliance, a 4-percentage point and 3-percentage point increase, respectively, since 2023.
- Secured $123,900 of funding through the Energy Efficiency Conservation Block Grant program for City electric vehicle charging infrastructure.
- Secured technical assistance from the Metropolitan Transportation Commission to develop a fleet transition plan.
- Provided input and support for Marin Community Energy's Charged by Public Power equitable electric vehicle access project.

CALENDAR YEAR 2024 BY THE NUMBERS

27,331

Households are signed up for Nixle emergency alerts

5,173

Houses inspected for compliance with vegetation management standards

2,661

Residents attending sea level rise workshops or events.

281M

KWh Electricity reduction

98%, 95%

Percent of commercial properties and multi-family properties respectively composting in compliance with SB 1383

PRIORITY AREA D:

HOUSING AND HOMELESSNESS

Facilitate new housing development, assist in ensuring housing stability, support a "Housing First" model, and implement strategies that reduce homelessness.

CORE SERVICES

EVALUATES AND IMPROVES HOUSING POLICY
Critically evaluate existing housing programs, policies and constraints, and make recommendations for improvements.

PROVIDES FUNDING OPPORTUNITIES FOR AFFORDABLE HOUSING
Review applications and allocate housing funds to support affordable housing developers.

MAINTAIN SAFETY AND UPKEEP OF RESIDENTIAL RENTAL PROPERTIES
Ensure the safety and upkeep of housing units by effective code enforcement and public education.

IMPLEMENTS AND UPDATES THE HOUSING ELEMENT
Implement programs and policies outlined in the City's Housing Element, provide annual updates, and prepare a new Housing Element as required by stare law, informed by community needs.

COORDINATES WITH PARTNERS ON HOMELESSNESS RESPONSE
Partner with the County of Marin on high utilizer case management programs and outreach efforts to unhoused individuals.

OVERSEES PROGRAMS AND ALLOCATES FUNDS TO SUPPORT HOMELESSNESS INITIATIVES
Promote and provide long-term funding for innovative programming to reduce homelessness in San Rafael, such as work training programs, mental health services, alternative policing like the SAFE team, and others.



GOALS

COLLABORATE WITH THE COUNTY OF MARIN AND OTHER COMMUNITY PARTNERS TO IMPLEMENT COMPREHENSIVE STRATEGIES THAT PREVENT AND REDUCE HOMELESSNESS. - D.1

- **D.1.1** In collaboration with the County of Marin, explore the implementation of a housing-focused interim shelter program, supported by robust case management services to assist in transitioning unhoused community members into permanent supportive housing, or other permanent housing solutions.

- **D.1.2** Develop a Homelessness Strategic Action Plan, including community engagement and communications strategies, to guide future work relating to solving homelessness.

- **D.1.3** Evaluate the City's camping ordinance as the legal framework changes and make revisions as needed that align with the City's goals to reduce homelessness.

- **D.1.4** Strategically increase and secure additional funding sources by leveraging key partnerships that will support additional programs that reduce homelessness.

ADVANCE THE DEVELOPMENT OF NEW HOUSING ACROSS ALL AFFORDABILITY LEVELS TO MEET THE STATE'S REGIONAL HOUSING NEEDS ALLOCATION (RHNA) REQUIREMENTS AS OUTLINED IN THE CITY'S HOUSING ELEMENT, ENSURING DIVERSE, SUSTAINABLE, AND EQUITABLE HOUSING OPPORTUNITIES FOR ALL RESIDENTS. - D.2

- **D.2.1** Analyze state housing laws and relevant case laws to streamline policies, remove barriers, and support the development of new housing in alignment with legal requirements and community needs.

- **D.2.2** Evaluate the Below Market Rate program model and identify opportunities to better leverage affordable housing assets and increase impact.

- **D.2.3** Explore policy options regarding fee waivers or deferrals that would support the development of affordable housing projects.





EVALUATE AND CONSIDER IMPLEMENTATION OF SPECIFIC HOUSING POLICIES AND PROGRAMS THAT PROMOTE FAIR HOUSING PRACTICES, ENSURE HOUSING HABITABILITY, AND FOSTER DIVERSE HOUSING COMMUNITIES THAT ACCOMMODATE ALL INCOME LEVELS. - D.3

- **D.3.1** Evaluate the effectiveness of existing tenant protection policies and consider revisions as needed.

- **D.3.2** Explore policies that protect renters and low-income earners from rising housing costs and economic instability and prevent displacement and preserve housing while ensuring fair returns and sustainability for property owners

- **D.3.3** Analyze data from the Housing Inspection Program and residential complaints to identify properties with sub-standard housing conditions and develop a systematic approach that improves the quality of existing housing stock.

ACHIEVEMENTS & HIGHLIGHTS

from 2023-2025 Goals & Objectives

- Established a joint City-County partnership to enhance collaboration on homelessness funding and strategy, with a focus on effectively servicing precariously housed and unhoused residents.

- Secured $6M in Encampment Resolution Fund Round 3 funding in partnership with the County of Marin to establish a 50-person Sanctioned Camping Area (SCA) along the northern section of the Mahon Creek Path.

- Launched the Sanctioned Camping Area in 2024, providing weatherproof tents, case management, site security, and operational support. The program improves quality of life and supports pathways to housing and employment. Since opening, incidents and calls for service at encampments have significantly decreased.

- Integrated the City's Notice of Funding Availability (NOFA) for the Affordable Housing Trust Fund into the County of Marin's annual "SuperNOFA" in 2025, providing a more streamlined process for applicants seeking multiple funding sources. To date, three applications have been received and are under review.

- Collaborated with the County of Marin and other cities and towns on Rooted in Marin, a community-centered engagement and education process to understand displacement in Marin. The project culminated in a feasibility report released in May 2025 that includes information on a variety of anti-displacement policies and case studies from other jurisdictions.

- Hosted a series of seven workshops in Spanish with a cohort of 14 Spanish-speaking community members to increase community members' awareness of housing laws, programs, and resources provided by the City and partner organizations and gathered feedback to inform City policies and practices related to housing and community engagement.

- Adopted Ordinance 2034, an urgency ordinance in effect through December 2026 in the Canal Opportunity Zone that, requires landlords to provide temporary relocation assistance and offer tenants the right to return to their unit after substantial repairs are completed.

CALENDAR YEAR 2024 BY THE NUMBERS

1,364

Units inspected through Housing Inspection Program

202

Code Enforcement complaints investigated

1,660

Housing units entitled

38

Housing units permitted

54

Tent sites supported at Sanctioned Camping Area

PRIORITY AREA E:

QUALITY OF LIFE: SAFETY AND WELLBEING

Foster a safe, healthy, and thriving community.

CORE SERVICES

PROVIDE ALL-HAZARD EMERGENCY SERVICES

Provide a suite of emergency services including structural firefighting, emergency medical care, technical rescue, and hazardous materials response.

PROTECT AGAINST WILDFIRE

Create and implement vegetation standards for residential properties. Conduct inspections to ensure compliance, provide public education on wildfire prevention, award grants to aid in compliance with safety standards, and conduct inspections to ensure compliance.

PROTECT AGAINST STRUCTURAL FIRES

Inspects the life safety components of new building construction, building remodels, fire sprinkler and fire alarm systems to ensure compliance with the San Rafael Fire Code.

MAINTAIN PUBLIC SAFETY

Respond to emergency and non-emergency calls, investigate crimes, enforce laws, and collaborate with the community to address concerns and improve public safety.

MANAGES PUBLIC LIBRARIES

Oversee and enhance the operations of our three public libraries, while providing enriching programs that expand the community's access to knowledge, culture, and learning opportunities.

OFFER RECREATIONAL PROGRAMS

Offer a wide array of recreational programs, classes, and activities for all ages, focusing on promoting health and wellness.



GOALS

ENSURE POLICE, FIRE AND EMERGENCY MEDICAL SERVICES MEET EVOLVING COMMUNITY NEEDS THROUGH INCREASED ENGAGEMENT, INNOVATION, TRAINING, AND OPERATIONAL EXCELLENCE. - E.1

- **E.1.1** Develop strategies to ensure public safety response times and services can meet the needs of future development and increased population growth.
- **E.1.2** Implement data-driven deployment models to enhance emergency medical services and improve Fire Department response times.
- **E.1.3** Implement an enhanced fire code compliance program, emphasizing education before enforcement.
- **E.1.4** Identify and implement strategies to foster more community involvement to increase trust between law enforcement and the community.

ENHANCE COMMUNITY SAFETY THROUGH INNOVATIVE PROGRAMS THAT STRENGTHEN NEIGHBORHOOD SECURITY AND PUBLIC SAFETY. - E.2

- **E.2.1** Reduce emergency response times of Priority 1 police calls.
- **E.2.2** Identify funding to ensure sustainability and expansion of the Specialized Assistance for Everyone (SAFE) program.
- **E.2.3** Integrate safety and crime prevention through environmental design (CPTED) elements in all infrastructure development and improvement plans/projects.
- **E.2.4** Reduce dangerous driving behavior and the number of collisions resulting in injury through education and enforcement efforts.
- **E.2.5** Assess and utilize technology solutions to improve public safety systems and response times.

DEVELOP AND IMPLEMENT A COMMUNITY ENGAGEMENT, DESIGN, AND PLANNING PROCESS FOR MEASURE P IMPLEMENTATION THAT WILL RESULT IN A NEW LIBRARY AND COMMUNITY CENTER AT ALBERT PARK AND WILL MEET THE NEEDS OF SAN RAFAEL RESIDENTS NOW AND INTO THE FUTURE AND WILL IDENTIFY ADAPTIVE REUSE OPTIONS FOR THE HISTORIC CARNEGIE LIBRARY. - E.3

- **E.3.1** Establish a project team, including specialists in building and landscape architecture, design, engineering, environmental, community engagement, project management, construction management, and regulatory compliance, to ensure the City has the capacity and expertise to successfully complete the Albert Park Library and Community Center project.

- **E.3.2** Based on robust community engagement, develop a preferred site plan for the Albert Park Library and Community Center that includes the proposed building location, surrounding site layout, recommended programmatic elements, and a preliminary cost estimate.

- **E.3.3** Develop and select final conceptual design/architectural rendering, building floor plan, and cost estimate the Albert Park Library and Community Center, and begin the creation of detailed design and construction documents, due diligence, and permit applications.

- **E.3.4** Initiate a public planning process related to the preservation of the historic Carnegie Library for ongoing civic, community, or community-serving commercial uses.

MAINTAIN AND IMPROVE PARKS, LIBRARIES, RECREATION FACILITIES, AND OUTDOOR SPACES TO ENSURE THEY ARE CLEAN, SAFE, AND ACCESSIBLE FOR ALL COMMUNITY MEMBERS. - E.4

- **E.4.1** Complete the Pickleweed Library and Pickleweed Preschool renovation.

- **E.4.2** Utilize the Terra Linda Park and Community Center Enhancement Plan to guide future site improvements, seek funding, and enhance the park and community center's role as a community resource.

- **E.4.3** Initiate the planning process to renovate the play area and make pathway improvements at Gerstle Park.







DELIVER DIVERSE RECREATIONAL, CULTURAL, AND LITERARY PROGRAMS AND SERVICES THAT ENGAGE RESIDENTS AND RESPOND TO EVOLVING COMMUNITY INTERESTS. - E.5

- **E.5.1** Evaluate library and recreation programs to identify opportunities for improvements in service delivery and enhanced program offerings.
- **E.5.2** Evaluate options for providing enhanced library services in North San Rafael.

IMPROVE NEIGHBORHOOD SAFETY AND REDUCE NUISANCES BY DEVELOPING NEW POLICIES AND STRENGTHENING THE CODE ENFORCEMENT PROGRAM. - E.6

- **E.6.1** Revise the Street Food Vending Ordinance and develop an implementation, enforcement, and communications plan.
- **E.6.2** Pursue regulation changes and increase public education and enforcement efforts to curb illegal fireworks, illegal hemp/cannabis, illegal food vending, and illegal massage establishments.
- **E.6.3** Collaborate with state agencies to ensure ongoing enforcement of illegal hemp/cannabis products.
- **E.6.4** Evaluate policies and enforcement mechanisms to address businesses that are not in compliance with the City's municipal code.

ACHIEVEMENTS & HIGHLIGHTS

from 2023-2025 Goals & Objectives

- Planted 140 trees on city-owned land and hired a Climate Action Corps Fellow to conduct tree inventories and identify new planting locations.
- Completed the initial phase of tree inventory work, collecting the location, species, and condition of over 22,000 trees within 15 feet of a roadway. Inventory data can be found on the City's Open Data Portal.
- Adopted a Citywide Parks & Recreation Master Plan in April 2023.
- Secured a $4.24 million National Park Service Land & Water Conservation Grant for the Pickleweed Park Enhancement Project. Completed community engagement and design in 2023, with construction expected to finish in the Summer of 2025.
- Completed design and construction for the Downtown Library renovation project to improve critical life safety infrastructure and enhance the user experience.
- Completed design and construction for the Downtown Library renovation project, which will improve the critical and life safety infrastructure as well as improve the user experience
- Since the program's launch, the SAFE Team has responded to a total of 6,819 calls; 3,025 calls for service in 2024 and 3,152 calls in 2023. These account for over 8% and 7% of total service calls, respectively, many of which would have otherwise required patrol officer response. These efforts resulted in 68 Emergency Department diversions, 42 jail diversions, and 103 ambulance diversions.
- Decreased response time for priority one calls for service to 5:39 in 2024, a 2.87% decrease (10 seconds) compared to 2023.
- Installed 21 strategically placed fixed-location Automated License Plate Recognition (ALPR) cameras across the City. As a result, vehicle thefts in San Rafael decreased by over 47% in 2024, dropping from 371 in 2023 to 196.
- Established the Police Advisory and Accountability Committee (PAAC) following extensive community outreach and coordinated listening sessions with community, held in Spanish and in English.

CALENDAR YEAR 2024 BY THE NUMBERS

5:39

Police response time to Priority 1 calls

44,473

Total calls for service the police department managed including 35,942 community initiated calls and 8,531 Officer initiated incidents

3,025

Calls for Service responded to by SAFE Team

7,150

Emergency Medical Service (EMS) Calls

90,289

Items maintained in the library collection

32% Reduction

In use of force incidents by the police department

PRIORITY AREA F:

HIGH PERFORMING GOVERNMENT – INNOVATIVE, INCLUSIVE, EFFICIENT & ACCESSIBLE

Innovate by implementing forward-thinking solutions, delivering exceptional services that meet community needs equitably, transparently and efficiently.

CORE SERVICES

MANAGE CITY FINANCES
Ensure fiscally responsible management of City finances by monitoring the budget, delivering regular financial reports to the Council and offering guidance to Council and City departments, promoting the sensible use of public funds in alignment with the City's priorities and responsibilities.

SUPPORT IMPLEMENTATION OF COUNCIL DIRECTION
Implement the Council's strategic plan, advocate for the City's interest at the state and federal levels and work to strengthen the City's overall influence and impact.

PUBLIC RECORDS REQUESTS AND OTHER RESIDENT REQUESTS, AND INQUIRIES
Respond to and address maintenance requests and inquiries about policies and programs made by phone, email, Customer Relations Management solutions, such as SeeClickFix, Microsoft Teams, and in-person.

COMMUNICATIONS AND CIVIC ENGAGEMENT
Manage communications with all community members through newsletters, the City website, social media, and in-person events.

IT OPERATIONS AND CYBERSECURITY
Maintains City IT infrastructure, broadband and telephone services, and cyber security, and supports enterprise software implementation.

HUMAN RESOURCES
Attract, recruit, and retain top talent, and handle employee-related functions including onboarding, employee relations, workplace safety, and training.



GOALS

ESTABLISH METRICS FOR DATA-DRIVEN DECISION MAKING ACROSS DEPARTMENTS AND IMPLEMENT PROCESS IMPROVEMENTS USING HUMAN CENTERED DESIGN TO IMPROVE SERVICE DELIVERY AND PROGRAM OUTCOMES. - F.1

- **F.1.1** Create annual work plans for each City Council Priority Area to track progress and revise as necessary when reprioritization is needed.
- **F.1.2** Enhance the performance management system that supports tracking progress towards City Council's Goals and Objectives.
- **F.1.3** Implement a Citywide community relationship management (CRM) solution to improve tracking and responsiveness to community questions, code enforcement complaints, and requests for service.

INNOVATE CITY SYSTEMS AND OPERATIONS TO IMPROVE SERVICE DELIVERY, CUSTOMER EXPERIENCE, RESPONSIVENESS AND TRANSPARENCY. - F.2

- **F.2.1** Evaluate, identify, and implement technology solutions, including artificial intelligence, which streamline and improve internal and external processes (i.e., enterprise resource planning, virtual permitting systems, records and information management, website).
- **F.2.2** Create and implement a citywide strategic communications plan that improves public messaging, combats misinformation, enhances two-way engagement, and establishes consistent communication practices both within the organization and with the community.
- **F.2.3** Update the City's website to enhance content, functionality, accessibility and customer experience.
- **F.2.4** Update and implement city-wide records retention schedules and Public Records Act related policies and systems.



- **F.2.5** Support and explore regional partnerships and intergovernmental collaborations to seek efficiencies in service delivery.

- **F.2.6** Analyze and identify revisions to the municipal code and City Charter to make them more accessible, understandable, and gender inclusive.

- **F.2.7** Evaluate placing the City Charter on the ballot to facilitate revisions identified in Objective F.2.6.

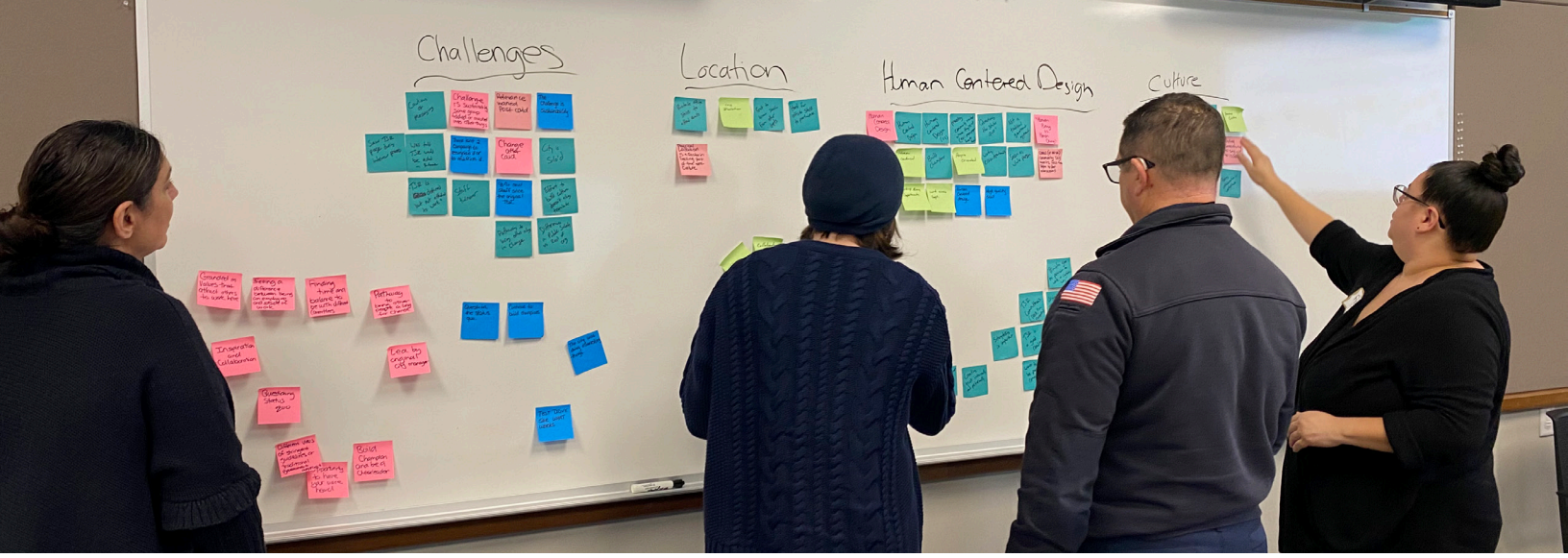
IMPLEMENT COMPREHENSIVE FINANCIAL STRATEGIES AND PLANS THAT ENSURE FISCAL SUSTAINABILITY THROUGH BALANCED BUDGETS; EXPLORE NEW REVENUE STREAMS AND RENEW EXISTING TAX MEASURES. - F.3

- **F.3.1** Develop a timeline and take steps to renew existing tax measures requiring voter approval.

- **F.3.2** Explore strategies and initiatives aimed at increasing overall sales tax revenues by attracting new sales tax generating entities, diversifying the City's current sales tax base and capturing sales tax "leakage" in targeted sectors.

- **F.3.3** Identify and secure new revenue sources to address the insufficient funding available to address services needs for growing population and to address deferred maintenance of the city's infrastructure, ensuring long-term sustainability, safety, reduction of flood risk, and reliability of public assets, including storm water system, park and facility enhancement plans, etc.

- **F.3.4** Continue to evaluate and update the master fee schedule, development impact fees, and other fees as necessary to ensure full cost recovery and address increased demand for public services and facilities.



DEVELOP AND IMPLEMENT PROGRAMS TO ENHANCE THE DIVERSITY OF THE WORKFORCE; AND IMPROVE EMPLOYEE ENGAGEMENT, PROFESSIONAL DEVELOPMENT, RETENTION, AND SUCCESSION PLANNING. - F.4

- **F.4.1** Dedicate resources toward continuous culture building through enhanced employee recognition, comprehensive onboarding, and mentorship programs.
- **F.4.2** Develop and implement innovative recruitment and retention strategies that address recruitment, retention, and advancement of a diverse workforce and which keeps the City competitive and recognized as a top local government workplace.
- **F.4.3** Develop and implement an enhanced professional development and training program that includes learning management, innovation, human centered design, emotional intelligence, and competency building.
- **F.4.4** Promote holistic employee wellbeing through work-life balance initiatives and supportive workplace policies.
- **F.4.5** Evaluate policies and enforcement mechanisms to address businesses that are not in compliance with the City's municipal code.

ACHIEVEMENTS & HIGHLIGHTS

from 2023-2025 Goals & Objectives

- Launched the Together San Rafael Academy innovation program where participants were trained in human-centered design and worked to develop solutions to cross-departmental challenges, including Illegal food vending, employee onboarding, and the City's organizational Together San Rafael Guiding Principles.
- Selected Tyler MUNIS as the City's new enterprise resource planning (ERP) system for financial and human resource management and started implementation, staff training, and integrations of core functions to enhance operational efficiency.
- Launched the NextRequest public records software to enhance transparency, streamline tracking, and improve workflows for public records requests.
- Digital Service and CivicMakers hosted the Together San Rafael Academy, in which 20 participants work to tackle cross-departmental issues including Illegal food vending, employee onboarding, and the Together San Rafael values.
- Secured millions of dollars in grant funding to support a range of projects. In FY 2023–24, received just over $17 million in grants. In FY 2024–25, the Department of Public Works alone secured four grants totaling approximately $14.8 million in additional funding, the Fire Department received $905,000 for a new Fire Boat, Library and Recreation received $4.24M from the National Park Service Land & Water Conservation Grant to support the Pickleweed Park Enhancement project. for the National Park Service Land & Water Conservation Grant.

CALENDAR YEAR 2024 BY THE NUMBERS

348,237

Website visitors in 2024

300

Average monthly Public Records Requests handled (62% increase from 2023)

114

Personnel hired and onboarded

AA+

Credit Rating
Fitch Ratings Issuer Default (IDR) Rating

124

Number of Brown Act Public Meetings Held

8%

Personnel Vacancy Rate

PRIORITY AREA G:

EQUITY, ACCESS, BELONGING AND OPPORTUNITY FOR ALL

Create equitable outcomes and address systemic conditions of injustice

CORE SERVICES

OFFER INTERPRETATION SERVICES IN PUBLIC MEETINGS AND COMMUNICATIONS

Provide Spanish language access services at City meetings and facilitate the translation of citywide communications to Spanish.

ADVANCE EQUITY THROUGH IMPLEMENTATION OF CITY PLANS

Implement the General Plan's *2040 Equity, Diversity, and Inclusion Element* and the *Housing Element* to enhance socioeconomic prosperity and housing security for underserved communities.

RECRUIT A DIVERSE WORKFORCE AND MAINTAIN AN INCLUSIVE WORK ENVIRONMENT

Recruit, hire, and retain a diverse workforce, and support equity and inclusion efforts through internal trainings.

PARTNER WITH COMMUNITY GROUPS TO AMPLIFY VOICES OF HISTORICALLY UNDERSERVED RESIDENTS

Engage with community members and organizations to gather input to incorporate into City plans, programs and policies to increase resident engagement in local governance.



GOALS

DEVELOP ACCESSIBILITY STANDARDS ACROSS ALL CITY OPERATION TO ENHANCE DIGITAL, PHYSICAL, AND PROGRAMMATIC ACCESS FOR COMMUNITY MEMBERS OF ALL ABILITIES AND IDENTITIES. - G.1

- **G.1.1** Evaluate and revise the Americans with Disabilities Act program and policies as necessary.

INCREASE THE INVOLVEMENT OF THE COMMUNITY IN LOCAL GOVERNANCE AND POLICYMAKING BY FOSTERING INCLUSIVE ENGAGEMENT, REMOVING BARRIERS TO PARTICIPATION, BUILDING CAPACITY, AND AMPLIFYING DIVERSE VOICES. - G.2

- **G.2.1** Develop an inclusive, resident led community engagement program to bring all members of the community into the decision-making process for policies, programs, major projects and initiatives.

- **G.2.2** Establish a Citywide stipend policy to ensure that all community members can participate in civic life and are compensated for providing their expertise, lived experience, and valuable feedback to the City.

- **G.2.3** Develop and implement the City's Language Resource Access Plan to improve multilingual engagement practices.

- **G.2.4** Evaluate new programs which comprehensively address the needs of San Rafael's vulnerable populations (i.e., immigrant, disabled, unhoused, older adults, etc.) through collaboration with community-based partners and other government agencies.



ENSURE THAT ALL PLANNING EFFORTS AND PUBLIC INVESTMENTS ARE INCLUSIVE, COMMUNITY-INFORMED, AND DESIGNED TO EXPAND ACCESS TO OPPORTUNITY AND ADDRESS PAST AND PRESENT DISPARITIES. - G.3

- **G.3.1** Develop and implement a strategic roadmap to guide the City's work to achieve equitable outcomes for all community members.
- **G.3.2** Develop and implement a policy that ensure equitable distribution of public resources and infrastructure improvements across all areas of San Rafael.
- **G.3.3** Expand on the City's strategic approach to ensure diversity of candidate pools when recruiting candidates for boards, commissions, and committees.
- **G.3.4** Expand employee, appointed, and elected officials training related to policies that ensure equitable outcomes for the community.
- **G.3.5** Develop guidance and train staff in methods for incorporating equity and climate justice lens into the development of programs, policies, and projects to ensure no unintended harm occurs and to ensure historical injustices are reversed, and not repeated.

ACHIEVEMENTS & HIGHLIGHTS

from 2023-2025 Goals & Objectives

- Initiated the development of a Language Access Plan, to be completed in FY 2025-26, to improve access to City services and increase participation in civic life.

- Provided unconscious bias, equity, and inclusion training to 326 staff, including Public Safety, covering systemic inequalities, individual biases, the government's role in advancing racial equity, cultural competency, awareness-building strategies, best practices, and key terminology.

- Implemented a stipend program for San Rafael's Boards, Commissions, and Committees, reducing barriers to civic participation and compensating community members for their lived experience.

- Secured a $300,000 grant from Marin Community Foundation to hire a two-year Climate Justice and Engagement Manager to coordinate equitable engagement and incorporate climate justice into City plans and processes.

- In 2024, there were 36 Use-of-force incidents, making up 0.08% of all police incidents for the year and 2.32% of all arrests. This marks a 32% decrease from 2023, which had 53 Use of Force incidents. Both arrests and Use-of-Force incidents decreased in 2024, while police incidents remained virtually unchanged, with a 1.02% increase.

CALENDAR YEAR 2024 BY THE NUMBERS

38%

Of regular employees identify as people of color

90%+

Staff have received inclusive and equitable policy and practices training

TRANSPARENCY, ACCOUNTABILITY, AND PERFORMANCE METRICS

The City will track and measure progress toward the City Council's Three-Year Strategic Plan. The following will ensure transparency and accountability to the community:



ANNUAL BUDGET AND WORKPLAN PROCESS:

City staff will propose a work plan and budget each fiscal year that focuses on the seven priority areas of the Council's 3-Year Strategic Plan. During the annual budget process, the City Council will have an opportunity to review the plan's progress and provide direction on any adjustments and refinements desired, keeping in mind the importance of remaining focused and building momentum around the goals and objectives identified in the plan.



GOAL VISIBILITY:

City staff will highlight strategic plan goals in staff reports and presentations to the City Council and its boards, commissions and committees. This will help reinforce alignment between the day-to-day work and the Three-Year Strategic Plan and demonstrate to the public how City resources are supporting implementation of the plan.



PUBLIC PERFORMANCE METRICS DASHBOARD:

City staff will continue to maintain a public dashboard to track and display progress on performance metrics related to the seven priority areas. The dashboard will be updated throughout the year and highlighted during the annual budget process.

www.cityofsanrafael.org/performance-metrics

PERFORMANCE METRICS

These performance metrics are meant to align with the new 2025-2028 City Council's Three-Year Strategic Plan and demonstrate progress towards the goals and objectives in each priority area. Data about these metrics will be presented to the City Council annually, and displayed for the public on the performance management dashboard.

ECONOMIC DEVELOPMENT AND NEIGHBORHOOD VITALITY

- Hotel tax receipts*
- Number of businesses
- Taxable sales
- Vacancy rates
- Foot traffic

MOBILITY AND INFRASTRUCTURE

- Number of miles paved*
- Citywide average Pavement Condition Index (PCI)*
- Average Daily Traffic (ADT) on selected corridors*
- Linear feet of sidewalks and bikeways constructed and maintained*

SUSTAINABILITY AND RESILIENCE

- Percent of city fleet that are zero emission vehicles*
- Percent of multi-family properties and businesses composting organics
- Greenhouse Gas Emissions
- Number of residents that have attended emergency preparedness trainings/ presentations
- Number of community members signed up for emergency alerts
- Percent of properties in compliance with Citywide standards to reduce wildfire risk

HOUSING AND HOMELESSNESS

- Point in Time Count
- Total clients receiving case management services
- Total case management clients transitioned to transitional or permanent housing
- Number of interim shelter beds*
- Number of clients served at sanctioned camping area*
- Number of tons of encampment debris removed *
- Housing Units Entitled (by income level)
- Housing Units Permitted
- Housing Units Built
- Number of Deed-restricted affordable housing unit
- Total code enforcement cases, opened by type

QUALITY OF LIFE: SAFETY AND WELLBEING

- EMS Response Times
- Police Calls for Service
- Response times to Priority 1 police calls
- Group A offenses reported in San Rafael (including theft, assault, narcotic violations, destruction of property, motor vehicle theft, fraud, sex offenses)
- Specialized Assistance for Everyone (SAFE) statistics – calls for service, outcomes
- Number of recreation classes held and number of participants*
- Number of library programs held and number of participants*
- Total item circulation from San Rafael Public Library Branches*

EQUITY, ACCESS, BELONGING AND OPPORTUNITY FOR ALL

- Percent of staff receiving training equity and inclusion related topics*
- Number of employees receiving bilingual pay*
- City Workforce Diversity

HIGH PERFORMING GOVERNMENT: INNOVATIVE, INCLUSIVE, EFFICIENT, AND ACCESSIBLE

- Percent of maintenance SeeClickFix requests responded to within Service Level Agreements*
- Number of personnel vacancies*
- Number of sSubscribers and open rate for Snapshot newsletter*
- Total website visitors*

* = New Metric

EXHIBIT A: CITY COUNCIL FISCAL YEAR 2023-2025 GOALS AND OBJECTIVES UPDATE

MAPPED TO NEW 2025-2028 PRIORITY AREAS

Below is a comprehensive list of accomplishments from the City including some of the key highlights listed in the priority area sections above.

PRIORITY A: ECONOMIC DEVELOPMENT AND NEIGHBORHOOD VITALITY FISCAL YEAR 2023-2025 ACCOMPLISHMENTS

- Advanced Year One and Year Two action items from the City's 2023–2028 Economic Development Strategic Plan, strengthening local businesses, creating job opportunities, adding bilingual staff to serve a larger constituency, and enhancing downtown vitality to build a more resilient and prosperous San Rafael
- Established the San Rafael Go Program, which has provided technical support to over 50 businesses since November 2023. The program attracted a national housing developer, leading to a $6M land deal and 125 potential new housing units.
- Completed an Enhanced Infrastructure Financing District (EIFD) report, which evaluated strategies to support future infrastructure needs.
- Supported the Marin Small Business Development Center with $30,000 to provide multi-lingual business support and resources to 211 San Rafael business owners and 810 hours of direct 1:1 advising support. 60% served were women, 41% were persons of color, and 59% low income.
- Received and programmed a $709,890 grant from the California Arts Council to promote economic vitality through Arts in Downtown. Funded new murals for the Canal Alliance building at 1001 4th Street and the downtown temporary library; sponsored seasonal storefront window painting, provided stipends to artists, and expanded community access to downtown cultural events, including the Mill Valley Film Festival. Issued a Request for Proposals to complete the Southeast San Rafael Specific Plan in March 2025, with the goal of City Council contract approval this summer.
- Entitled 1,422 residential units and 225,100 square feet of commercial retail through the Northgate Town Square Redevelopment.
- Initiated an Audit of twenty-five City and other agency regional plans, projects, and studies impacting Southeast San Rafael to assess community asks, accomplishments to date, and what is still outstanding, to report back to the community. This initiative is aligned with the Canal Alliance's Nuestro Canal, Nuestro Futuro (NCNF) community planning and capacity-building program.
- Reduced annual gross receipts tax for cannabis delivery businesses to support the sustainability of their businesses.
- Approved a comprehensive plan in November 2024 to address illegal dumping in San Rafael. Concluded extensive pilot projects demonstrating effective, data-driven interventions to reduce dumping and extended on-site bulky waste pick-up services to multifamily units.

PRIORITY B:
MOBILITY AND INFRASTRUCTURE
FISCAL YEAR 2023-2025 ACCOMPLISHMENTS

- Converted B Street into two-way traffic to facilitate improved response time for emergency vehicles and improve retail access and visibility.
- Secured transportation grants in 2023, which include $3 million in funding
- for the 2nd/4th intersection, $1.6 million from the Metropolitan Transportation Commission to study and draft a preliminary design of a pedestrian bridge and Canal Area improvements, rapid rectangular flashing beacons for crosswalks surrounding schools, and a mid-block crossing with bulb-outs along Francisco Blvd.
- Received state funding through the Active Transportation Project (ATP) grant program ($1.1 million) to design and implement various aspects of the Canal Community Based Transportation Program, which includes but is not limited to improvements to bicycle and pedestrian access, sidewalk, and transit bus stops.
- Performed engineering and traffic surveys and applied Assembly Bill (AB) 43 to update speed limits, which resulted in speed limit reduction in 24 roadway segments in San Rafael, nineteen are located in the downtown area, and the remaining segments are located along Anderson Dr, Francisco Blvd West, Redwood Highway, Smith Ranch Rd, Civic Center Dr, and Du Bois St.
- Initiated the traffic calming pilot project along Spinnaker Point Drive.
- Completed installation of rectangular rapid flashing beacons at four uncontrolled intersections as part of the safe crosswalk projects across the City.
- Applied for and secured TAM Safe Pathways funding ($1.1 Million) for pedestrian and bike improvements across the City to help enhance the Safe Routes to School initiative.
- Received over $13.8 million in grant funding in FY 2024-25, including a $4.3 million ATP Cycle 7 grant, a $2.5 million Highway Safety Improvement Program (HSIP) Cycle 12 grant, and $6.8 million in Reconnecting Communities and Neighborhood (RCN)/ Regional Measure 3(RM3) grants for various safety improvements across the City.
- Completed Sun Valley Park Playground Improvements project.
- Adopted the Marin County Local Road Safety Plan.
- Initiated Road Safety Implementation Program, which includes developing quick-build improvements and policies to work towards a Vision Zero Action Plan.
- Completed the following capital projects:
  - Major Pavement Maintenance project in the North San Rafael area
  - Rotary Manor Culvert Replacement project
  - Replaced 560 lineal feet of corrugated metal pipe (CMP)
  - Southern Heights/Courtright & Pearce Retaining Walls project
  - Grand Ave Cycle Track project
  - Third St Rehabilitation and Safety Improvements projects
  - Albert Park Fence Replacement project
  - B St Culvert Replacement & Resurfacing project
  - Fremont Rd and Marquard Ave Minor Concrete Repairs
  - Major Pavement Maintenance project in the West San Rafael area
  - Installed new backup battery systems at 15 signalized intersections to provide temporary power during power outages
  - Upgraded eleven curb ramps along Center Street to prepare for future pavement maintenance project

PRIORITY C:
SUSTAINABILITY AND RESILIENCE
FISCAL YEAR 2023-2025 ACCOMPLISHMENTS

- Adopted an updated Emergency Operations Plan, along with an EOC Handbook, Storm Response Playbook, and Wildfire Response Playbook. Continue to develop and deliver training for community members and City employees on disaster preparedness, response, and recovery.
- Expanded disaster preparedness access for Spanish-speaking communities by offering classes and printed materials in Spanish and developing a peer-to-peer outreach program.
- Participated in the Countywide updates of the Local Hazard Mitigation Plan.
- Supported the County's efforts to register residents to AlertMarin. 28% of adults in San Rafael are opted into AlertMarin.
- Supported Marin Sanitary Service in enforcing and monitoring SB 1383 progress. In 2024, 98% of commercial properties and 95% of multifamily properties were in compliance based on the number of composting green carts that were distributed.
- Secured over $1.5 million in grants to support a community-led sea level rise feasibility study in partnership with Canal Alliance, County of Marin, and Multicultural Center of Marin. Convened a resident-led steering committee hosted in Spanish and English, presented to community, youth, and business groups, and media channels. reviewed
- Hired a Waste Management Coordinator to oversee the implementation of SB 1383 and the Illegal Dumping Program.
- Created an Electric Vehicle Acceleration Strategy workplan based on the Marin Countywide EV Acceleration Strategy, and developed by the Marin Climate and Energy Partnership.
- Secured $123,900 of funding through the Energy Efficiency Conservation Block Grant program for City electric vehicle charging infrastructure and technical assistance grants for planning and design.
- Secured technical assistance from the Metropolitan Transportation Commission to develop a fleet transition plan.
- Provided input and support for Marin Community Energy's Charged by Public Power equitable electric vehicle access project.

PRIORITY D:
HOUSING AND HOMELESSNESS
FISCAL YEAR 2023-2025 ACCOMPLISHMENTS

- In July 2023 the City Council adopted Ordinance 2040 setting new spacing and density rules and other restrictions for camping on public property. In May 2024, August 2024 and most recently in April 2025, the City Council amended these regulations in response to Boyd v. City of San Rafael, the Supreme Court ruling in Grants Pass, and to prohibit camping in all City parks.

- Established a joint City-County partnership to enhance collaboration on homelessness funding and strategy, with a focus on effectively servicing precariously housed and unhoused residents.

- Secured $6M in Encampment Resolution Fund Round 3 funding in partnership with the County of Marin to establish a 50-person Sanctioned Camping Area (SCA) along the northern section of the Mahon Creek Path.

- Launched the Sanctioned Camping Area in 2024, providing weatherproof tents, case management, site security, and operational support. The program improves quality of life and supports pathways to housing and employment. Since opening, incidents and calls for service at encampments have significantly decreased.

- Held a series of three Homelessness Solutions Working Group workshops with community volunteers to provide a space to better understand the complexities of homelessness and explore potential solutions with the community.

- Integrated the City's Notice of Funding Availability (NOFA) for the Affordable Housing Trust Fund into the County of Marin's annual "SuperNOFA" in 2025, providing a more streamlined process for applicants seeking multiple funding sources. To date, three applications have been received and are under review.

- Implemented a rolling application process for the City's Affordable Housing Trust Fund to fund the acquisition of unsubsidized housing for preservation as deed-restricted affordable housing. This enables the City to respond to opportunities that arise outside of the periodic Notices of Funding Availability.

- Awarded $250,000 to the non-profit Canal Alliance for the acquisition of a 9-unit apartment building at 1400 Lincoln Ave for preservation as deed-restricted affordable housing.

- Collaborated with the County of Marin and other cities and towns on Rooted in Marin, a community-centered engagement and education process to understand displacement in Marin. The project culminated in a feasibility report released in May 2025 that includes information on a variety of anti-displacement policies and case studies from other jurisdictions.

- Hosted a series of seven workshops in Spanish with a cohort of 14 Spanish-speaking community members to increase community members' awareness of housing laws, programs, and resources provided by the City and partner organizations and gathered feedback to inform City policies and practices related to housing and community engagement.

- Enforced the City's Mobile Home Rent Stabilization Policy, correcting fees and rent increase calculations at multiple mobile home parks.

- Collaborated with the County of Marin and other Marin jurisdictions to expand the Napa-Sonoma Accessory Dwelling Unit (ADU) Center services into Marin as of April 1, 2024, providing additional support and resources for homeowners interested in constructing ADUs.

- Issued a Request for Proposals for the development of affordable housing on City-owned property at 519 4th St, selected Abode Housing Development (Abode) as a development partner, and entered an exclusive negotiating agreement currently in progress.

- Adopted Ordinance 2034, an urgency ordinance in effect through December 2026 in the Canal Opportunity Zone that requires landlords to provide temporary relocation assistance and offer tenants the right to return to their unit after substantial repairs are completed.

PRIORITY E:
QUALITY OF LIFE: SAFETY AND WELLBEING
FISCAL YEAR 2023-2025 ACCOMPLISHMENTS

- Planted 140 trees on city-owned land and hired a Climate Action Corps Fellow to conduct tree inventories and identify new planting locations.
- Completed the initial phase of tree inventory work, collecting the location, species, and condition of over 22,000 trees within 15 feet of a roadway. Inventory data can be found on the City's Open Data Portal.
- Adopted a Citywide Parks & Recreation Master Plan in April 2023.
- Placed on the ballot the Citizen's Initiative, Measure P, which was approved by voters in November 2024 to to fund a new Library and Community Center at Albert Park.
- Secured a $4.24 million National Park Service Land & Water Conservation Grant for the Pickleweed Park Enhancement Project. Completed community engagement and design in 2023, with construction expected to finish in the Summer of 2025.
- Completed design and construction for the Downtown Library renovation project to improve critical life safety infrastructure and enhance the user experience.
- Completed the design and community engagement for a full interior renovation of the Pickleweed Library, with construction expected to begin in the Fall of 2025.
- Since the program's launch, the SAFE Team has responded to a total of 6,819 calls; 3,025 calls for service in 2024 and 3,152 calls in 2023. These account for over 8% and 7% of total service calls, respectively, many of which would have otherwise required patrol officer response. These efforts resulted in 68 Emergency Department diversions, 42 jail diversions, and 103 ambulance diversions.
- Decreased response time for priority one calls for service to 5:39 in 2024, a 2.87% decrease (10 seconds) compared to 2023.
- Installed 21 strategically placed fixed-location Automated License Plate Recognition (ALPR) cameras across the City. As a result, vehicle thefts in San Rafael decreased by over 47% in 2024, dropping from 371 in 2023 to 196.
- Reported 36 use-of-force incidents in 2024, making up 0.08% of all police incidents for the year and 2.32% of all arrests. A 32% decrease from 2023, which had 53 Use of Force incidents. Both arrests and use-of-force incidents declined in 2024, while police incidents remained stable, with a 1.02% increase.
- Established the Police Advisory and Accountability Committee (PAAC) following extensive community outreach and coordinated listening sessions with community, held in Spanish and in English. The committee meets monthly to review police policies, practices, and training and provides an annual report, including recommendations to the City Council. This committee was created to represent the diversity of San Rafael, including a representative from each Council District, a youth member, and non-English speaking members. For each public meeting, Spanish interpretation is provided so all members of the committee can equitably participate. During their inaugural year, the committee co-created of the committee bylaws and the strategic training and orientation plan.

PRIORITY F:
HIGH PERFORMING GOVERNMENT – INNOVATIVE, INCLUSIVE, EFFICIENT, AND ACCESSIBLE

FISCAL YEAR 2023-2025 ACCOMPLISHMENTS

- Appointed a Civic Engagement Manager to lead and coordinate all engagement initiatives, including the development of a comprehensive Civic Engagement Strategy.
- Re-established the Communication Team with representatives from all departments that meet weekly to address communication priorities, develop messaging on hot topics, and identify opportunities for improvement.
- Created various major project specific webpages to provide the community with real-time detailed updates.
- Organized several initiatives under the Together San Rafael culture program to enhance employee engagement, including Employee and Team of the Quarter and Year recognitions, as well as "Lunch and Learn" sessions, Policing in San Rafael, Planning a More Equitable Government in the Canal Neighborhood, Creating Resilient Green Spaces and others.
- Hosted the Together San Rafael Academy in partnership with CivicMakers, a strategic consultancy firm specializing in inclusive, collaborative design for the public sector. Participants were trained in human-centered design, which focuses on understanding the needs and experiences of the individuals most affected to tailor more effective, inclusive, and sustainable solutions. This cohort worked to solve cross-departmental challenges, including Illegal food vending, employee onboarding, and the City's organizational Together San Rafael Guiding Principles.
- Piloted improvements for Public Works permit processing from eTrakit to OpenGov to streamline application processing and user experience.
- Selected Tyler MUNIS as the City's new enterprise resource planning (ERP) system for financial and human resource management and started implementation, staff training, and integrations of core functions to enhance operational efficiency.
- Migrated City Department productivity files and documents to the Microsoft Teams and SharePoint cloud enhance and support collaboration.
- Launched the NextRequest public records software to enhance transparency, streamline tracking, and improve workflows for public records requests.
- Conducted feasibility study for Canal broadband network, including community engagement, benchmark testing, and a network design for the neighborhood
- Secured millions of dollars in grant funding to support a range of projects. In FY 2023–24, received just over $17 million in grants. In FY 2024–25, the Department of Public Works alone secured four grants totaling approximately $14.8 million in additional funding, the Fire Department received $905,000 for a new Fire Boat, Library and Recreation received $4.24M from the National Park Service Land & Water Conservation Grant to support the Pickleweed Park Enhancement project.

PRIORITY G:
EQUITY, ACCESS, BELONGING, AND OPPORTUNITY FOR ALL
FISCAL YEAR 2023-2025 ACCOMPLISHMENTS

- Hosted 10 "Lunch and Learn" anti-hate discussions on topics including United Against Hate Week, Combating Islamophobia, Combating Ageism, Disability Awareness, Planning a More Equitable Government in the Canal Neighborhood, Black History, Asian American History, Policing in San Rafael, Disability Employment Awareness, and Immigration Enforcement. Each event averaged an attendance of approximately fifty 50 employees.
- Formed the Diversity Equity Inclusion and Belonging Committee and established a charter to guide their work.
- Initiated the development of a Language Access Plan, to be completed in FY 2025-26, to improve access to City services and increase participation in civic life.
- Provided unconscious bias, equity, and inclusion training to 326 staff, including Public Safety, covering systemic inequalities, individual biases, the government's role in advancing racial equity, cultural competency, awareness-building strategies, best practices, and key terminology.
- Implemented a stipend program for San Rafael's Boards, Commissions, and Committees, reducing barriers to civic participation and compensating community members for their lived experience.
- Started the development of an equitable engagement guide to enhance community participation, better engage underrepresented groups, and ensure a consistent approach for all City staff to follow.
- Improved accessibility and diversity in recruitment by translating applications, accepting year-round submissions, tracking geographic representation, and offering interpretation requests — to better reflect San Rafael's full community. To reduce bias in the hiring practice, Human Resources is redacting the phone number, address, email, LinkedIn/Social accounts from applicant resumes.
- Secured a $300,000 grant from Marin Community Foundation to hire a two-year Climate Justice and Engagement Manager to coordinate equitable engagement and incorporate climate justice into City plans and processes.

Economic Growth

Building back our economy stronger and more resilient than before

Home

[View the goals and objectives for the City's Economic Growth Policy Focus Area]

[View the Economic Development Strategic Plan]

Directions: Click on the Policy Focus Area to be taken to the menu of citywide performance measures aligned to that goal. Use the arrows and menu at the bottom to navigate through the menus.

Number of Businesses	**Taxable Sales of Businesses**
Vacancy rate	**Foot Traffic Downtown**
Hotel Tax	**Labor Force and Employment**

For an interactive experience with the performance metrics visit: https://www.cityofsanrafael.org/performance-metrics

Economic Growth: Number of Active Businesses in San Rafael

Home

Definition: Number of open businesses operating in San Rafael with an approved business license by 12/31 of a given year.

Most Recent Metric (2024 Data):

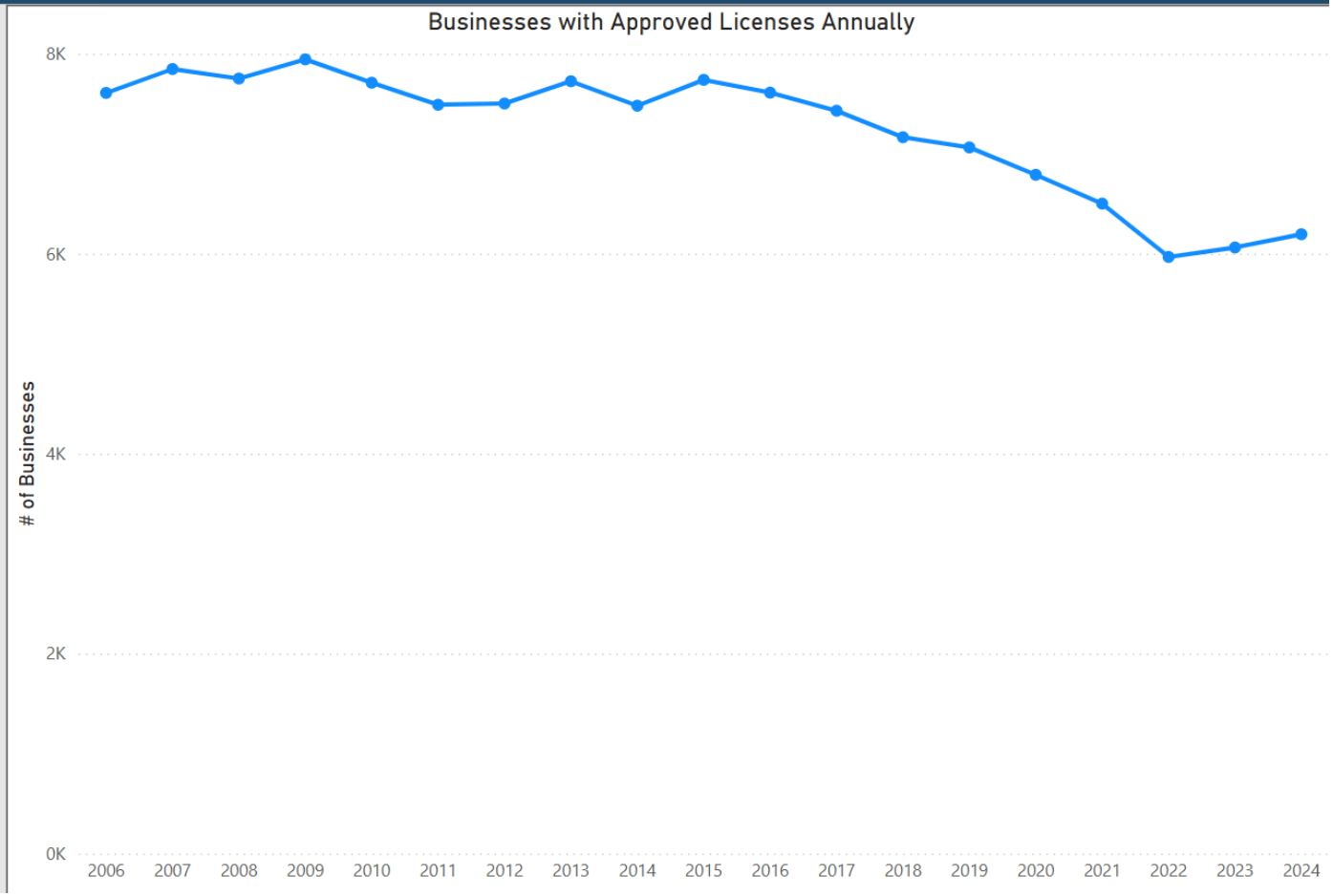
Number of businesses: 6195
Percent Change since 2019: -12.3%
Percent Change since 2023: **2.2%**

Summary: The total number of businesses operating in San Rafael has decreased by 12.3% since the pandemic started. The number of businesses have steadily increased since 2022.

There are a few caveats to keep in mind about this data. The data shows the number of business operating in San Rafael with an approved business license. This number does not capture the businesses that may be operating with an expired business license, or no license at all.

Data source: Finance Business License Tax Data

Data last updated: 3/20/2025



Economic Growth: Taxable Sales of Businesses Operating in San Rafael

Home

Definition: Total taxable sales by businesses operating in San Rafael by calendar year.

Most Recent Metric (2024 Q4 Data)

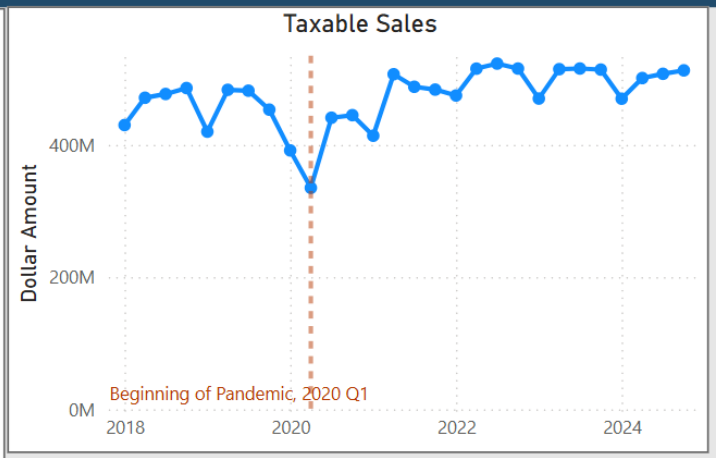
- **Most Recent Taxable Sales: $512.8 mil**
- **Percent Change since 2019 Q4: +13%**
- **% Change since 2023: -1.0%**

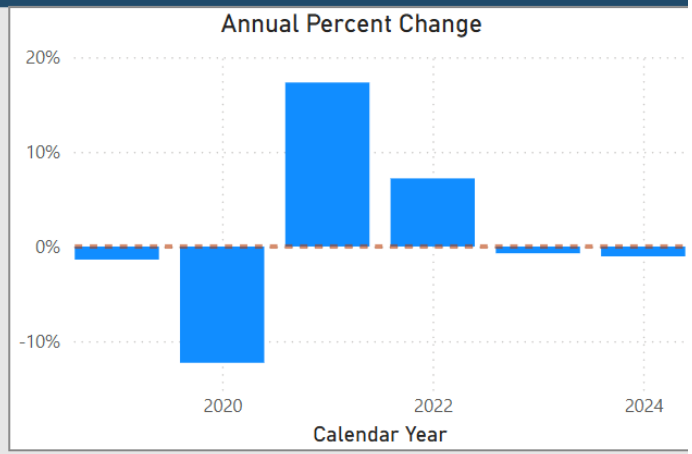
Summary: Taxable sales of businesses dipped at the beginning of the pandemic, but quickly recovered and was 13% more in 2024 Q4 than in 2019 Q4 . Taxable sales in 2024 decreased very slightly compared to 2023, by 1.0%. Sales of motor vehicles and parts make up the the largest portion of taxable sales, 27%, in San Rafael.

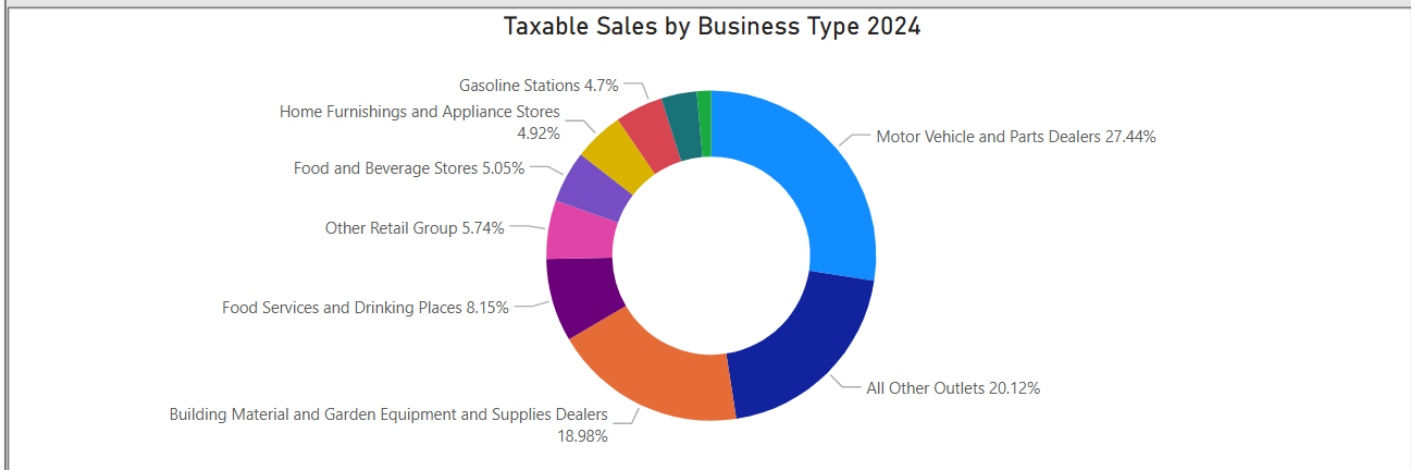
Notes: Taxable sales include all retail sales of goods and merchandise in San Rafael. Transactions by service providers are not included in this figure.

Data Source: California Department of Tax and Fee Administration

Data last updated: 4/7/2025 with 2024 data







Economic Growth: Vacancy Rate of Retail, Office, and Industrial Space

Home

Definition: Vacancy rate is the percent of space in the City that is currently vacant. It is the inverse of occupancy rate. Vacancy rate is the total square footage of new, relet, and sublet space available divided by the existing total rentable building area in square feet in San Rafael (as a percentage).

Current Metric (2024 Q4 Data):

- **Office: 14%**
- **Retail: 2.9%**
- **Industrial: 4%**

Summary: The office space vacancy rate has been increasing since 2017, and has increased significantly since the beginning of the pandemic, from 9% to 14%.

The vacancy rate of retail space has remained consistently low for the last decade. It temporarily increased in 2020 and 2021, but fell to pre-pandemic rates by 2023 and currently sits at 2.9%.

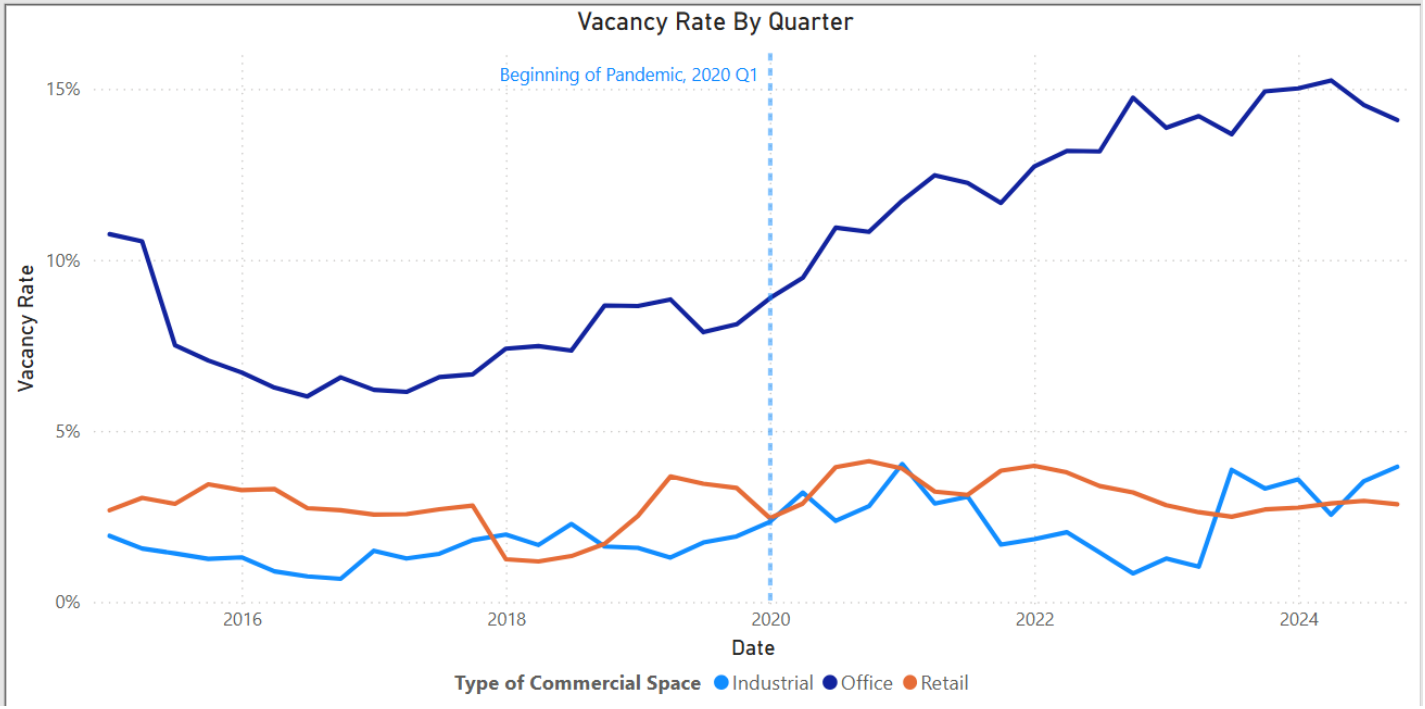
Data Source: Costar

Data last updated: 4/3/2025

Type of Commercial Space

- [ ] Industrial
- [ ] Office
- [ ] Retail

Commercial Space Type	2020 Q1 Vacancy Rate	2024 Q4 Vacancy Rate	Percentage Point Difference
Industrial	2.34	3.95	1.61
Office	8.88	14.09	5.21
Retail	2.45	2.86	0.41



Economic Growth: Visits to Downtown San Rafael

Home

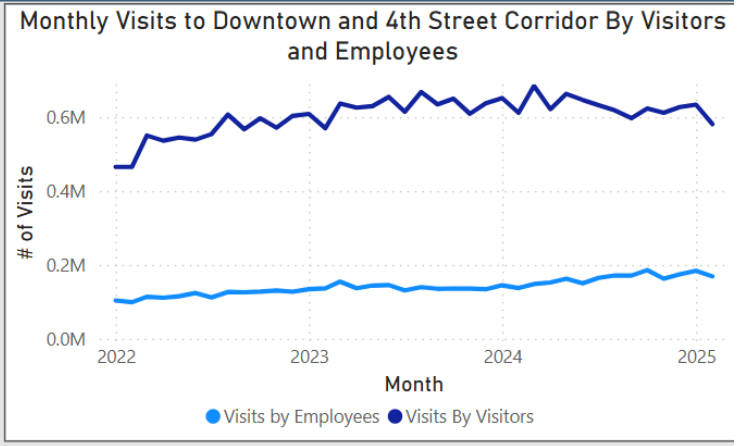
Definition: Number of estimated monthly unique visits to the San Rafael Downtown district as a whole. The Downtown District is defined in the General Plan and extends West to include Montecito Plaza. A visit is included in the dataset when someone spends more than 30 minutes Downtown.

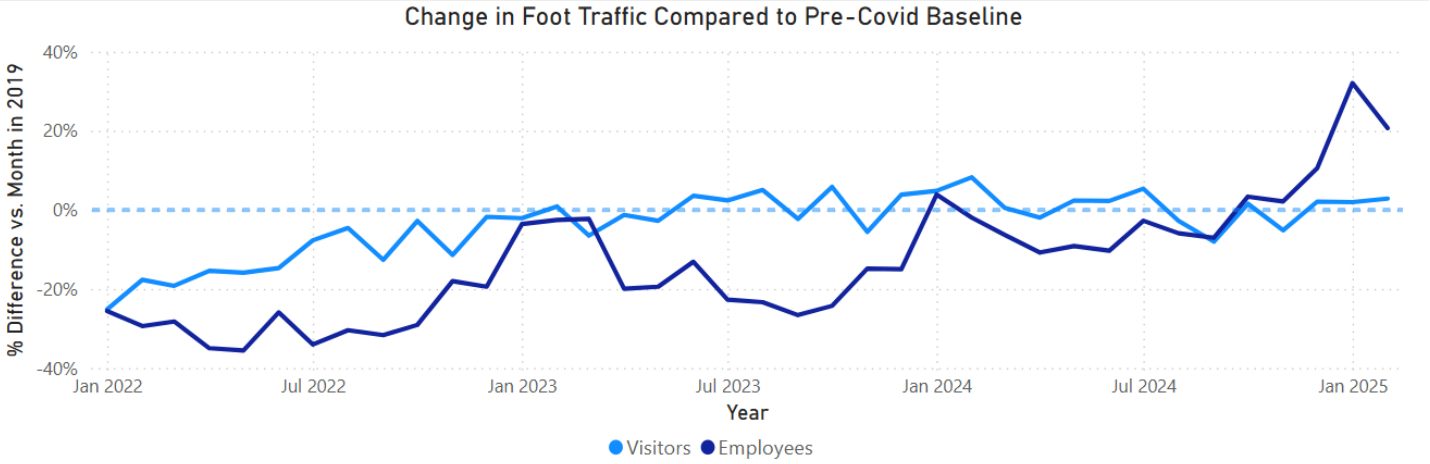
Metric:

- **Visits by Visitors:**
  +X compared to 2023 levels,
  +X compared to 2019 levels
- **Visits by Employees:**
  +Y compared to 2023 levels
  Y compared to 2023 levels

Summary: Employee visits in 2024 saw a significant increase compared to 2023, and were 15.8% higher than pre-pandemic levels. Visitor visits remained unchanged in 2024 compared to 2023, hovering around the pre-pandemic foot traffic levels.

Category	2024 Average Monthly Unique Visits	Change in Foot Traffic : 2019-2024	Change in Foot Traffic 2023-2024
Employees	160,343.25	-3.11%	15.76%
Visitors	632,335.42	0.66%	0.66%





Data Source: Visits are estimated by Placer.AI, using anonymized mobile phone app data.

Target: Increase

Data last updated: 5/10/24

Economic Growth: Visits to Downtown San Rafael

Home

Definition: Number of estimated monthly unique visits to the San Rafael Downtown district as a whole. The Downtown District is defined in the General Plan and extends West to include Montecito Plaza. A visit is included in the dataset when someone spends more than 30 minutes Downtown.

Metric:

- **Visits by Visitors:**
  +X compared to 2023 levels,
  +X compared to 2019 levels

- **Visits by Employees:**
  +Y compared to 2023 levels
  Y compared to 2023 levels

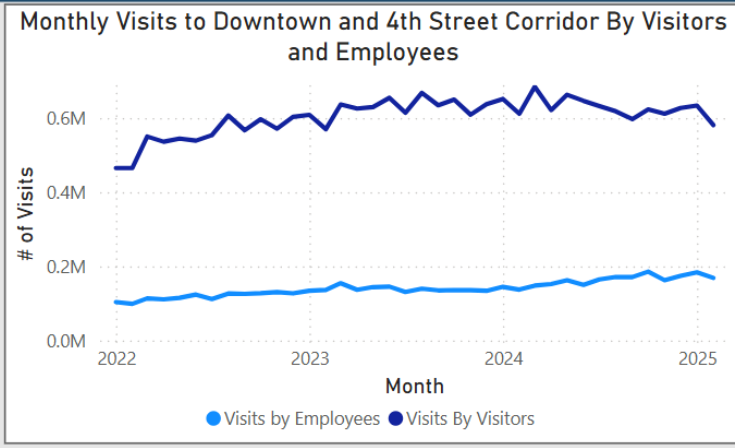
Summary: Employee visits in 2024 saw a significant increase compared to 2023, and were 15.8% higher than pre-pandemic levels. Visitor visits remained unchanged in 2024 compared to 2023, hovering around the pre-pandemic foot traffic levels.

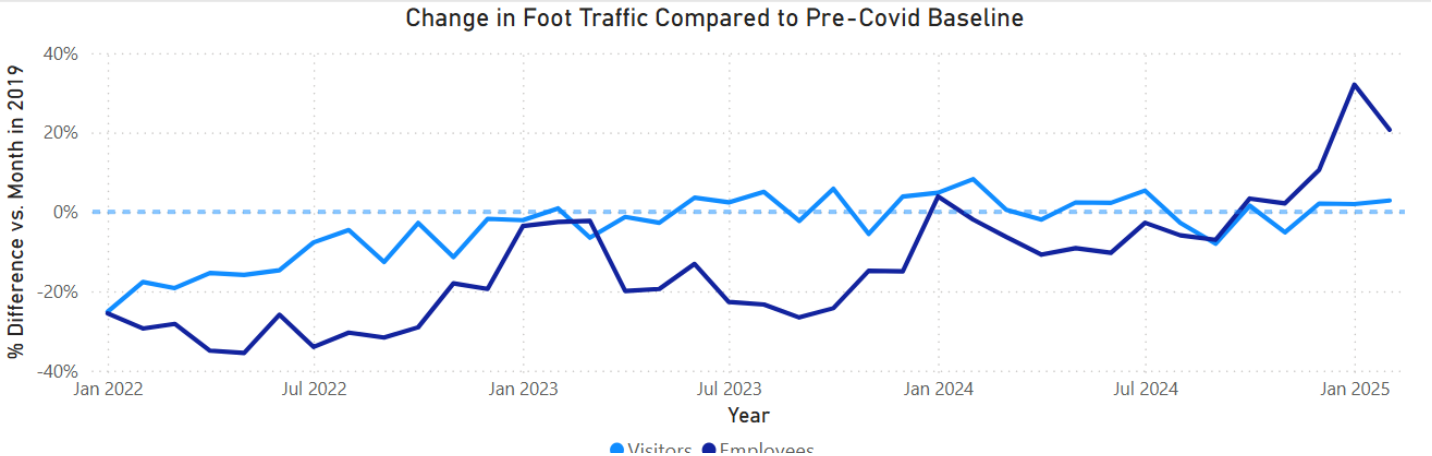
Data Source: Visits are estimated by Placer.AI, using anonymized mobile phone app data.

Target: Increase

Data last updated: 5/10/24

Category	2024 Average Monthly Unique Visits	Change in Foot Traffic : 2019-2024	Change in Foot Traffic 2023-2024
Employees	160,343.25	-3.11%	15.76%
Visitors	632,335.42	0.66%	0.66%





Economic Growth: Transient Occupancy Tax/Hotel Tax

Home

Definition: Transient Occupancy Tax (T.O.T., also known as "Hotel Tax") revenue received by the City of San Rafael per fiscal year

Most Recent Metric (2024)

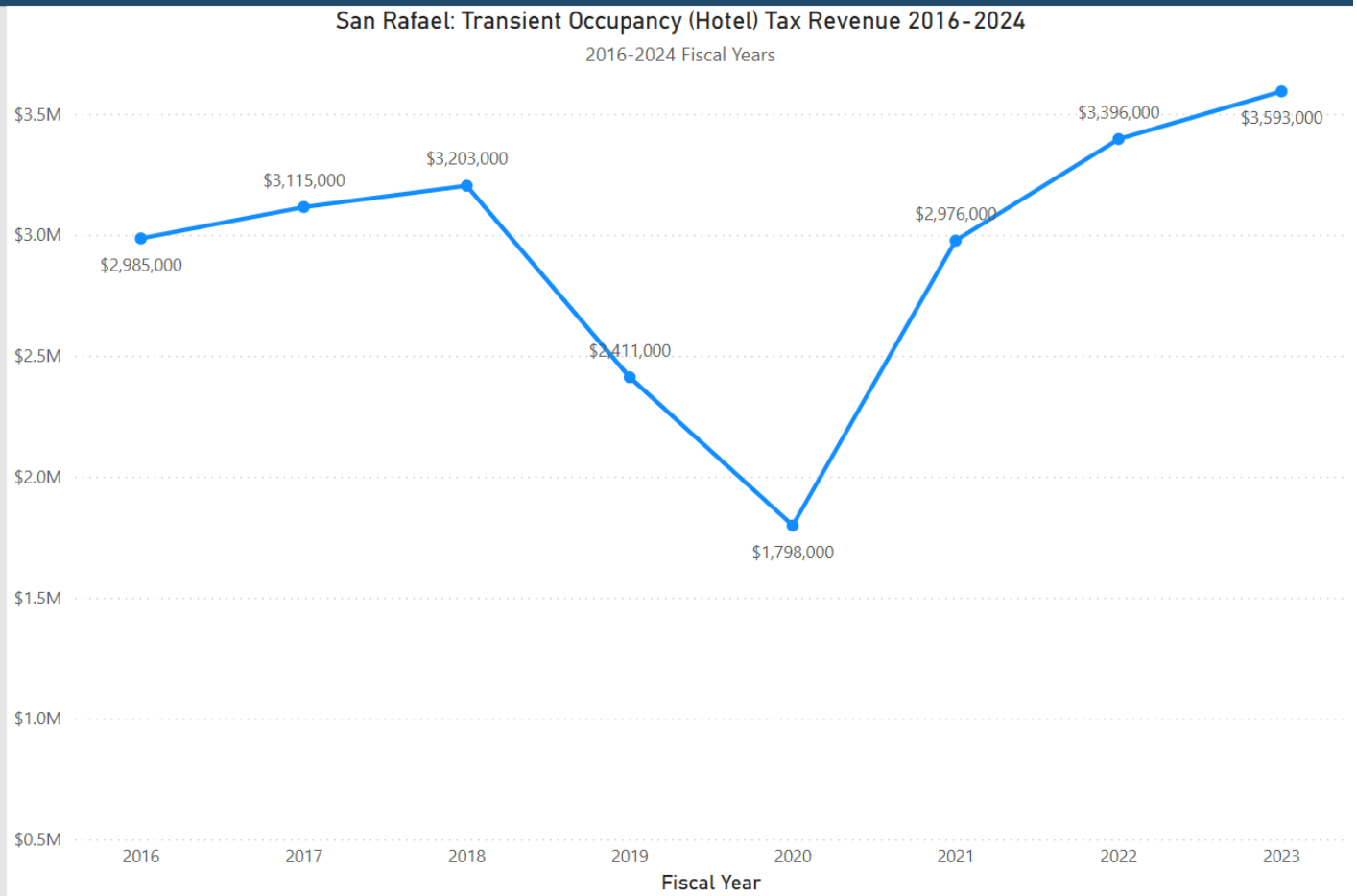
T.O.T Revenue: $3,593,000

Summary: Revenue from this tax shrank significantly during the early stages of the pandemic, but starting in FY 2022-23 revenues exceeded pre-pandemic levels. During the 202

Notes: See this page for more information about the Transient Occupancy Tax.

Data Source: Annual Finance Department Comprehensive Report

Data last updated: 3/10/2025



Economic Growth: Labor Force and Employement

Home

Definition: Labor force indicates the number of San Rafael residents who are able to work, while Employment indicates the number of San Rafael residents who have jobs. The Unemployment rate represents the portion of San Rafael residents who are **not** working but **are** looking for work.

Most Recent Metric (2024)

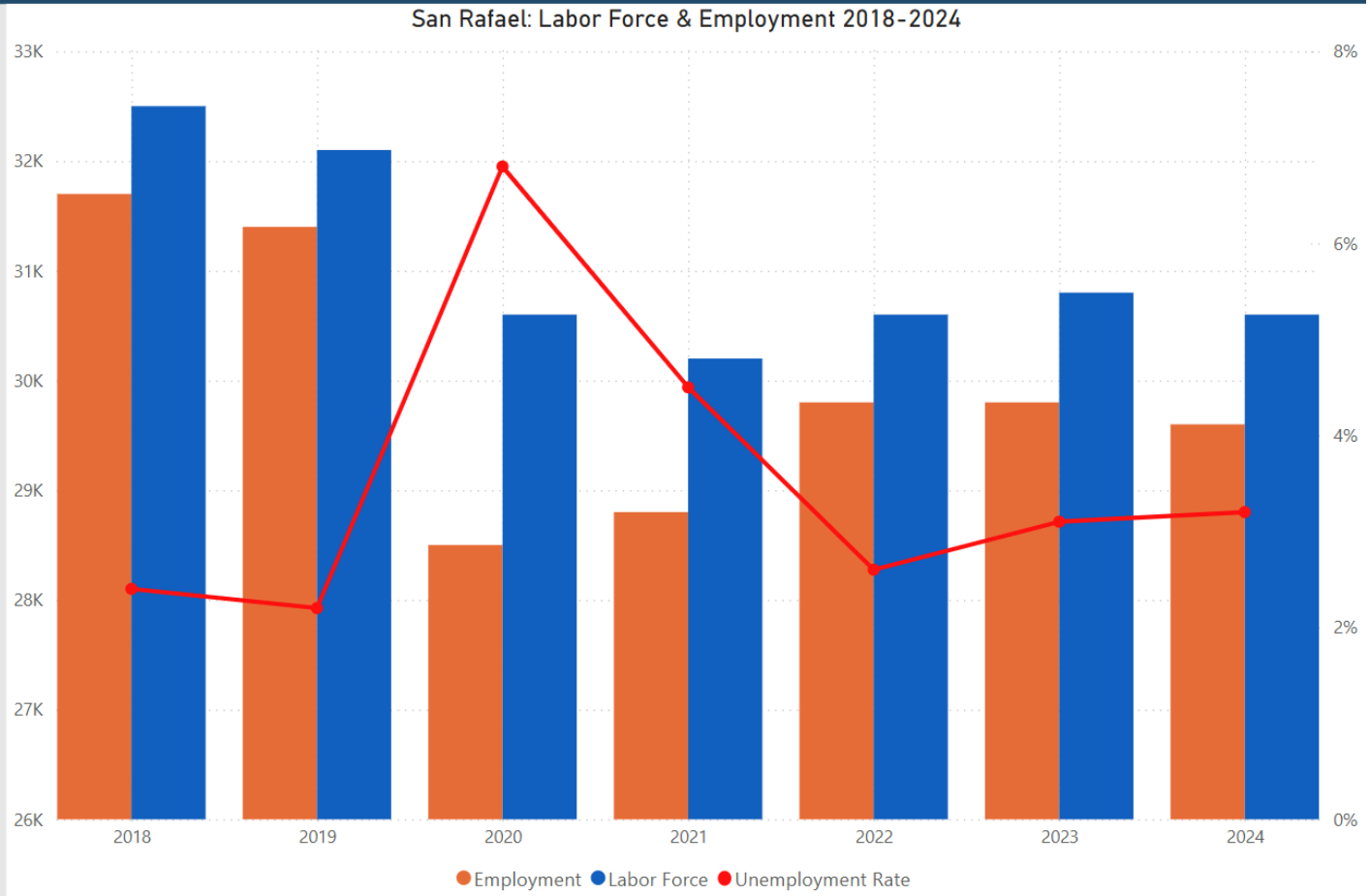
- **Labor Force: 30,600**
- **Employment: 29,600**
- **Unemployment Rate: 3.2%**

Summary: Since an initial reduction in the labor force in 2020, San Rafael labor numbers have remained relatively stable, with modest gains in 2022 and 2023. The City's unemployment rate has increased marginally since 2022, but remains one of the lowest in Marin County.

NOTE: Monthly city labor force data are derived by multiplying current estimates of county employment and unemployment by the relative employment and unemployment shares (ratios) of each city at the time of the 2018-2022 American Community Survey. Ratios for cities were developed from special tabulations based on ACS employment, unemployment, and population and Census population from the Bureau of Labor Statistics

Data Source: [Labor Market Info]

Data last updated: 3/7/2025



Diversity, Equity, Inclusion, and Belonging (DEIB)

Working to achieve racial equity and advance opportunities for all

Home

[View the goals and objectives for Diversity, Equity, Inclusion, and Belonging]

Directions: Click on the Policy Focus Area to be taken to the menu of citywide performance measures aligned to that goal. Use the arrows and menu at the bottom to navigate through the menus.

Workforce Diversity

City and Workforce Comparison

View details by Race/Ethnicity

Community Resilience Indicators by Census Tracts

Diversity, Equity, Inclusion, & Belonging: Workforce Diversity

Workforce demographics

Home

Definition: The percentage and numerical breakdown of race, ethnicity, and gender of regular employees of the City of San Rafael. Employees voluntarily indicate their race, ethnicity, and gender to HR after getting hired. People of Color (POC) employees are all non-white employees at the City of San Rafael. Employees that identify as Black, Hispanic, Asian, Two or More Races, American Indian or Alaska Native, or Native Hawaiian or other Pacific Islander are considered a POC for this analysis.

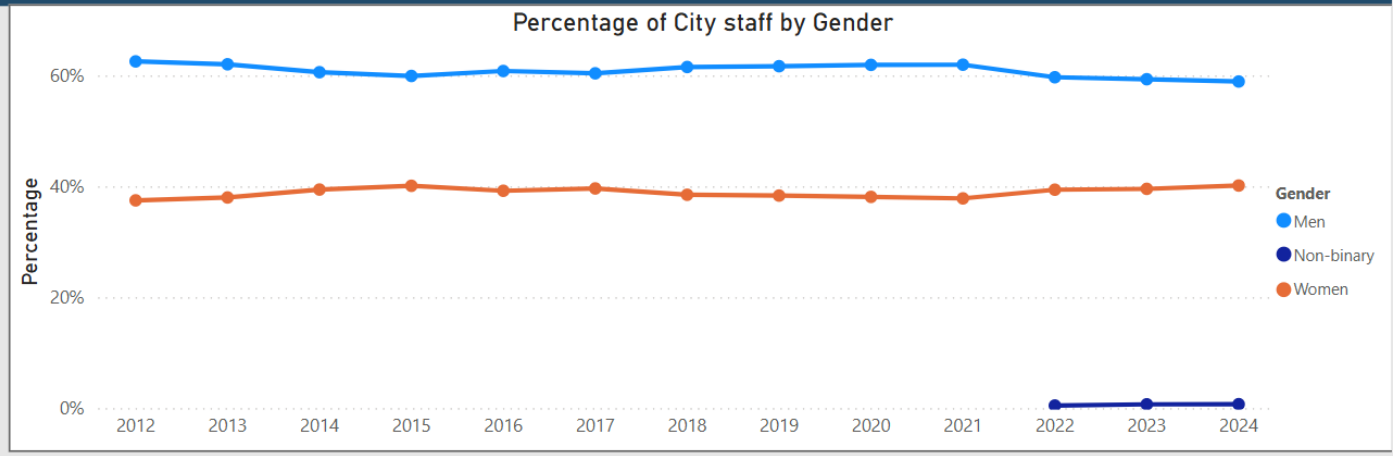
Most Recent Metric (2023 Data):

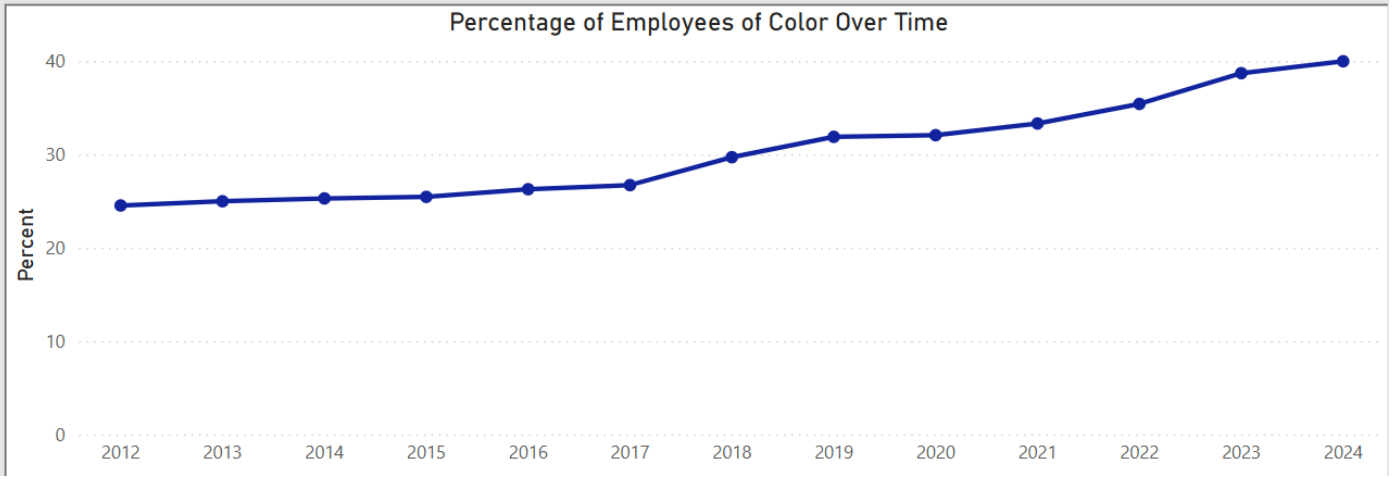
- **175 out of 437 (40.0%) regular employees identify as women**
- **165 out of 437 (37.8%) regular employees identify as POC**

Summary: The percentage of regular employees who are people of color has increased significantly since 2012, from 24.5% to 40.0%. The percentage of employees who are women has staved constant near 40%

Compare to City Demographics

View details by race/ethnicity





Diversity, Equity, Inclusion, and Belonging: Workforce Diversity

Employee Demographics compared to City Demographics

Home

Summary: The City workforce in 2024 has a higher percentage of White, Asian, and Black employees compared to the City population. The City workforce has a smaller percentage of Hispanic employees (24%) compared to the City population (35%). Employee demographics have changed to better reflect the City's demographics since 2012.

Data Source: HR Database, American Community Survey (ACS) 2023 5-year Estimates.

Directions: The data on this dashboard changes depending on the filters chosen below. This page allows users to see the racial/ethnic breakdown of employees at the City compared to the demographics of the City population, by year since 2010. Users can further breakdown City employees by department and employment status.

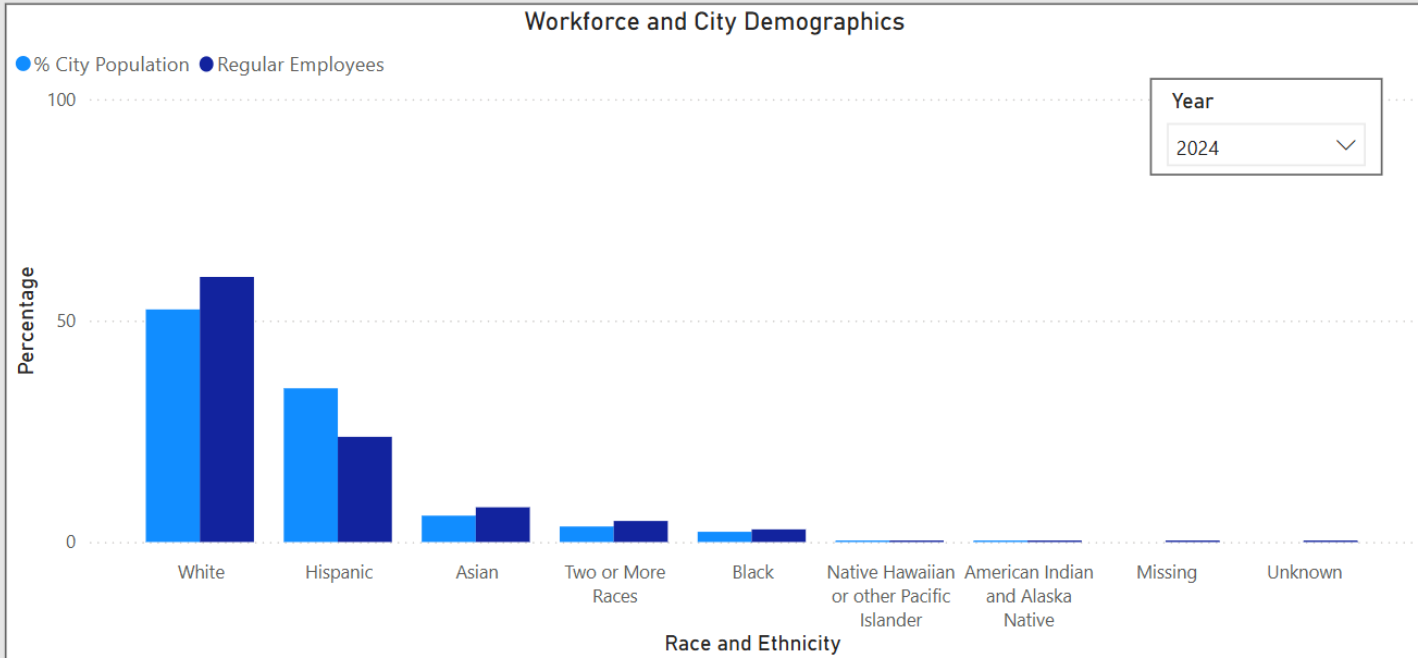
Race	Regular Employees	% of City Population	Difference
Hispanic	23.75	34.71	-10.96
Native Hawaiian or other Pacific Islander	0.24	0.29	-0.05
American Indian and Alaska Native	0.24	0.13	0.11
Missing	0.24		0.24
Unknown	0.24		0.24

City Workforce

- ○ All Employees
- ○ Temp/Seasonal Employees
- ◉ Regular Employees

Department Type

- ■ Entire Workforce
- ☐ Fire or Police
- ☐ Non Fire or Police



Diversity, Equity, Inclusion, & Belonging: Workforce Diversity

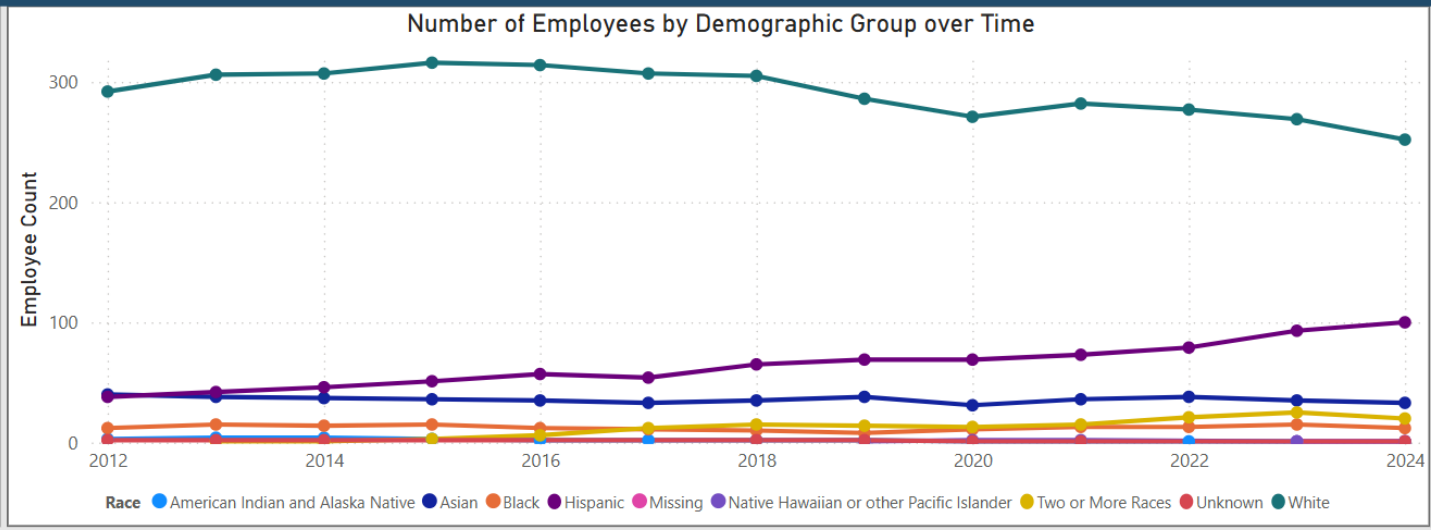
By Race and Ethnicity, Employee Type and Department Type

Home

Directions: The data on this dashboard changes based on the filters chosen below.

Metrics (2024 Data):
Regular Staff: 60% white, 24% Hispanic, 8% Asian, 5% two or more races, 3% Black, .2% American Indian or Alaska Native

Summary: The number of Hispanic employees has consistently increased among regular employees since 2020. The Fire and Police Departments have a higher percentage of white employees and male employees compared to the other departments. 51% of the regular workforce in non-public safety departments are

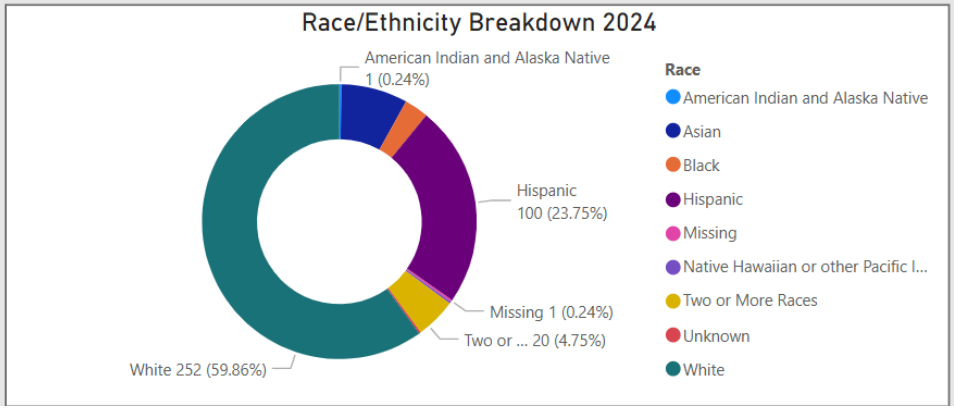


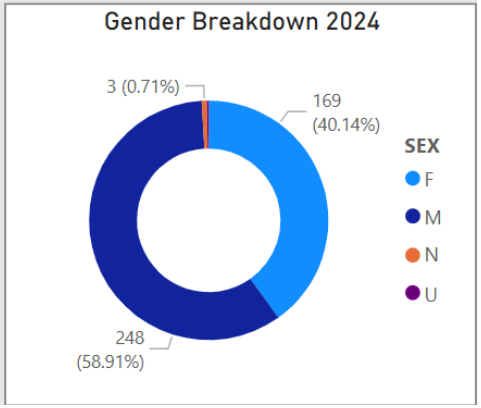
Employment Type

- [x] Select all
- [x] Regular
- [ ] Temp/Seasonal

Department Type

- [x] Select all
- [x] Fire and Police
- [x] Non Fire and Police





Diversity, Equity, Inclusion, and Belonging:
Community Resilience Estimates by Census Tract

Home

Definition: Community Resilience is a Census metric that combines 10 socio-economic data-points, such as Income to Poverty Ratio, access to broadband, employment, etc. The Census uses the indicator to estimate the percentage of people in each Census Tract who are most at-risk to the impacts of disasters, such as hurricanes, floods, earthquakes, wildfires, and pandemics such as COVID-19. The Census considers individuals high risk if they have 3 or more risk factors out of 10*. Read a more in-depth description of this Census indicator here.

Metric (2024 Data):

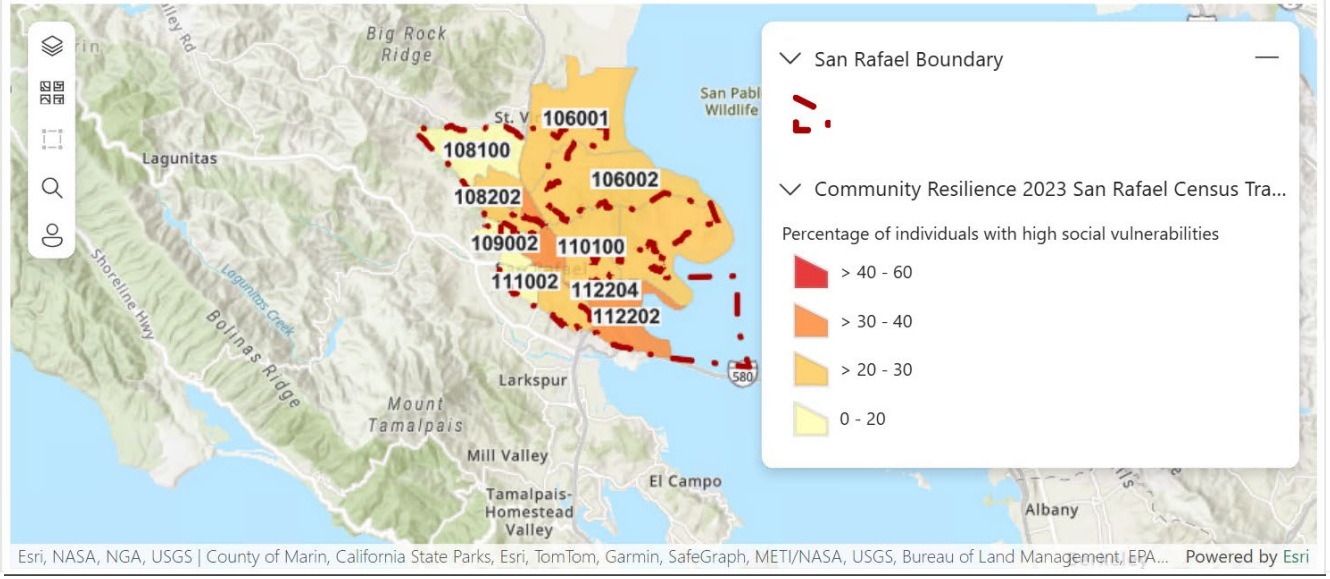
- **Citywide: 24% of individuals in San Rafael have 3+ Risk Factors**
- **Census Tract with Greatest Number of People at Risk: 1122.03 - Canal**
- **Census Tract with the highest percentage of people at risk: 1122.03 - Canal**

More about the Community Resilience Estimates:

Risk factors from the 2023 ACS include:

- Income to Poverty Ratio
- Single or Zero Caregiver Household

Census Tract	Percent of Tract in Neighborhood	Percentage of Individuals with High Social Vulnerability	Estimated Number of Individuals with High Social Vulnerability
1122.03	Canal (100.0%)	56.44	1673
1122.02	Southeast San Rafael (43.35%)	36.61	1626
1090.01	Lincoln/San Rafael Hill (48.04%), Fairhills (46.79%)	30.90	1351
1082.01	Rafael Meadows/Merrydale (54.48%), Terra Linda (20.74%), North San Rafael Town Center (19.05%)	30.38	764
1122.04	Canal (88.0%)	27.46	1376
1110.01	Downtown (93.2%)	25.34	301



Sustainability, Climate Change & Disaster Preparedness

Home

Our Goal: Reducing greenhouse gas emissions while mitigating and adapting to climate change

View the goals and objectives for Sustainability, Climate Change, and Disaster Preparedness

View the City of San Rafael's Climate Change Action Plan

Learn about the Wildfire Prevention and Protection Action Plan

Directions: Click on the Policy Focus Area to be taken to the menu of citywide performance measures aligned to that goal. Use the arrows and menu at the bottom to navigate through the menus.

Greenhouse Gas Emissions

Percent of residents and businesses composting organics

Progress on Defensible Space and Home Hardening

Percent of residents signed up for emergency alerts

Sustainability, Climate Change & Disaster Preparedness:
Percentage Change in Greenhouse Gas Emissions

Home

Definition: Percentage reduction in carbon dioxide equivalents (MTCO2e) emissions in San Rafael compared to MTCO2e emissions in 1990.

2030 Target: Reduce Emissions to 40% below 1990 levels to 241,455 $MTCO_2e$

2050 Target: Reduce Emissions to 80% below 1990 levels to 80,485 $MTCO_2e$

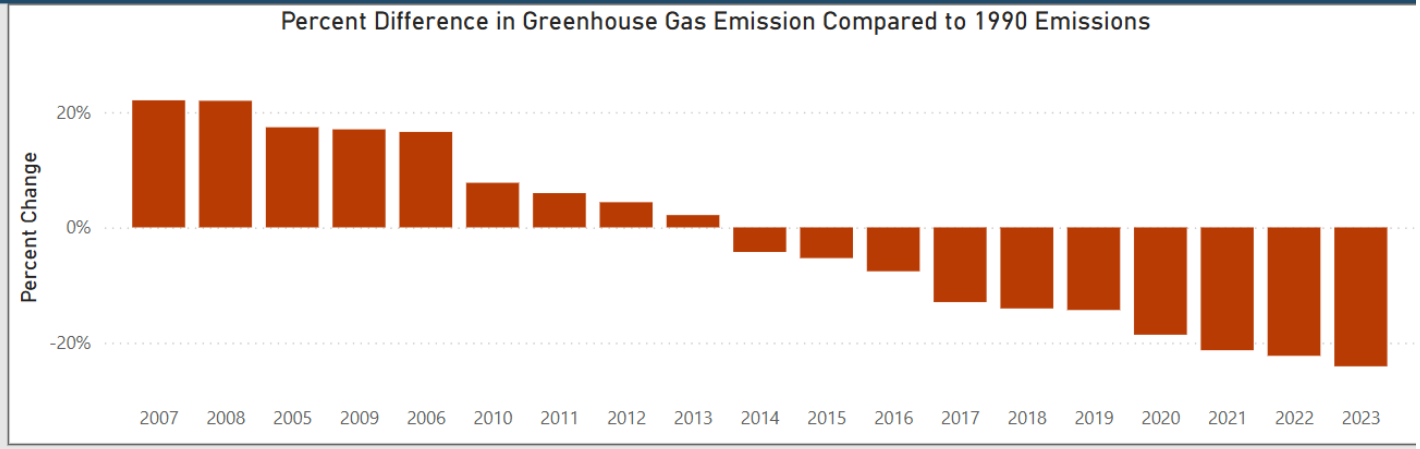
Most Recent Metric (2023 Data):

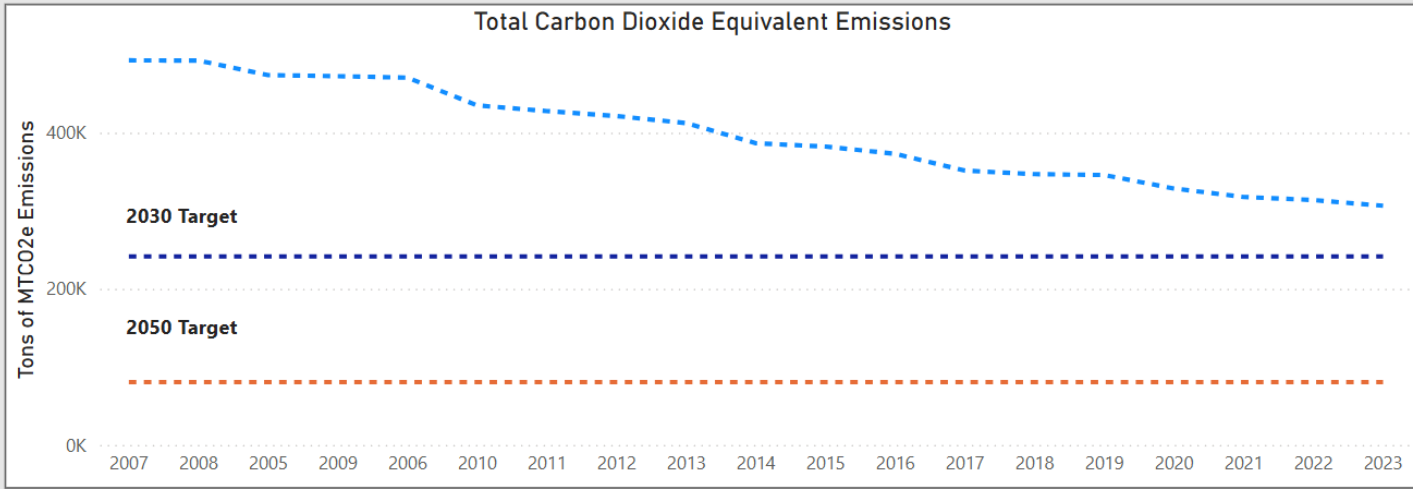
Reduction in emissions below 1990 levels: 24.1%

For more information: View the City of San Rafael's Climate Change Action Plan

Data source: Marin Climate and Energy Partnership

Data last updated: 4/7/2025





Sustainability, Climate Change & Disaster Preparedness:
Commercial and Multi-family commercial composting

Home

Definition: The number of commercial properties and multi-family properties composting organics divided by the number of properties subject to compliance of SB 1383, reported as a percent.

Metric (2025 Data):

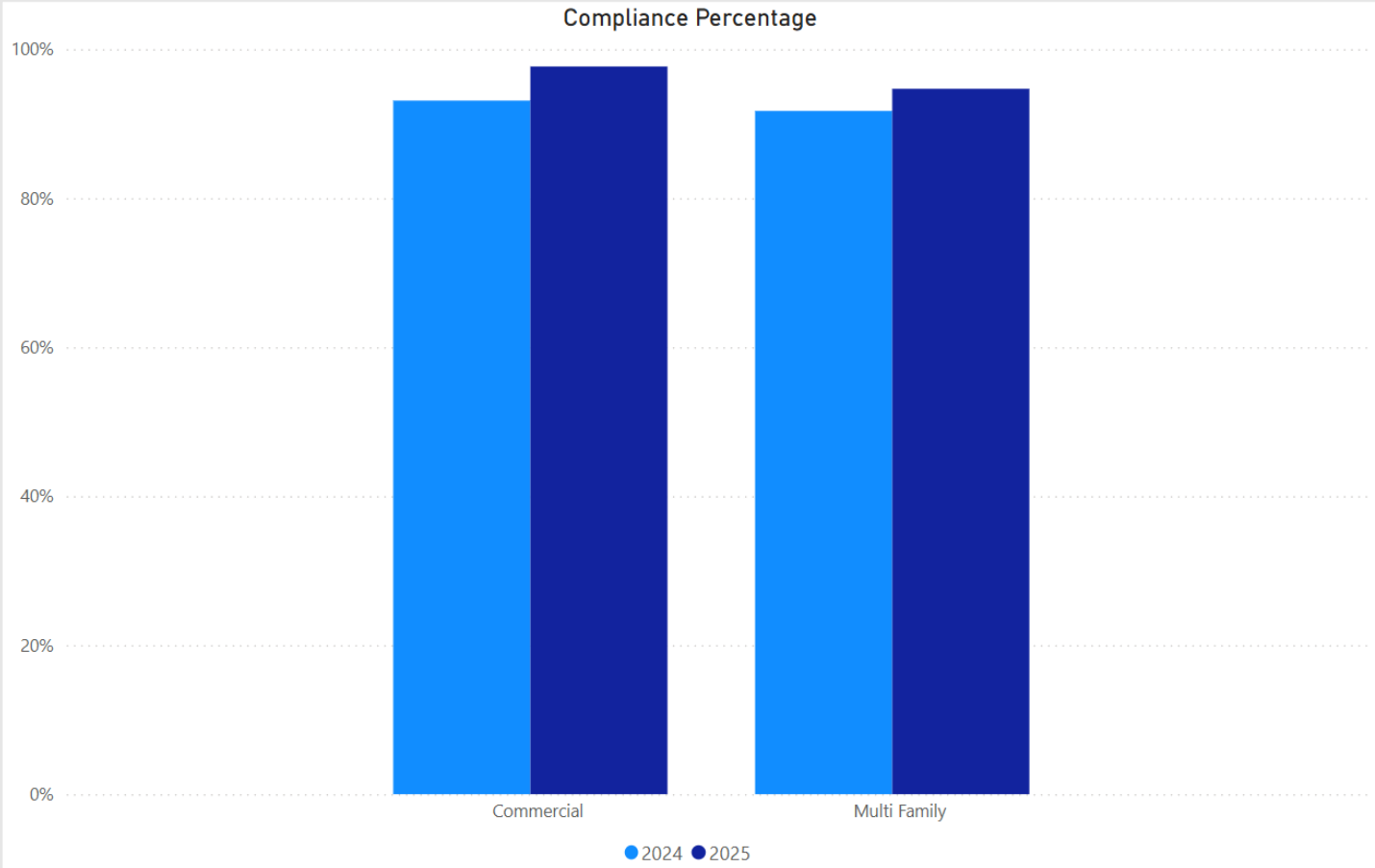
- **Commercial properties that compost: 97.7%**
- **Multi-family properties that compost: 94.7%**

Summary: The percentage of commercial properties and multi-family homes that compost in compliance with SB 1383 has increased since last year. Out of the 778 commercial properties subject to SB 1383, 98% are compliant, and out of the 339 multi-family properties subject, 95% are compliant.

Target: 100% Compliance

Data Source: Recyclist and Marin Sanitary Services

Data last updated: 4/15/2025



Note: SB 1383 went into effect on January 1, 2022. Due to changes in data collection methods in 2022 and 2023, we are only showing data from 2024 and 2025.

Sustainability, Climate Change & Disaster Preparedness: Progress on Defensible Space and Home Hardening

Home

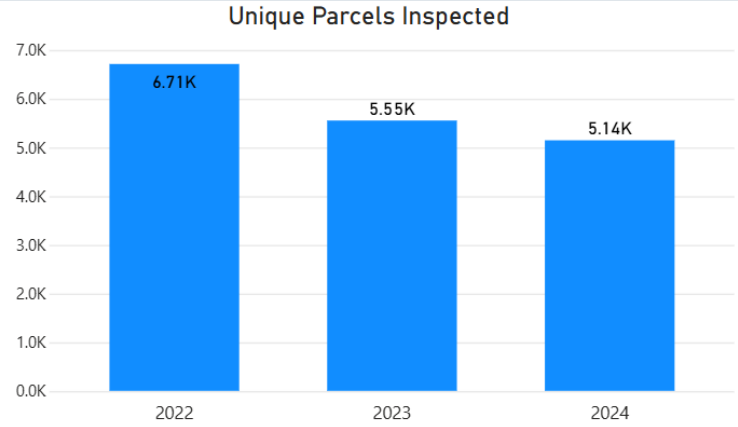
Metrics (2024):

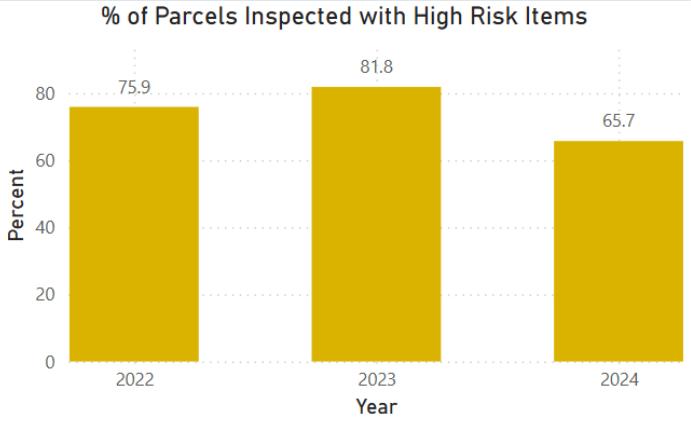
- **Unique properties inspected in 2024: 5,173**
- **Total unique properties inspected (cumulatively): 17,448**
- **Total Properties with High Risk Items: 11,466** (65.7% of properties)
- **Properties with High-Flame Length Items: 3,502** (20.1% of parcels)
- **Properties that have resolved a High Risk or High Flame Item in 2024:** 274

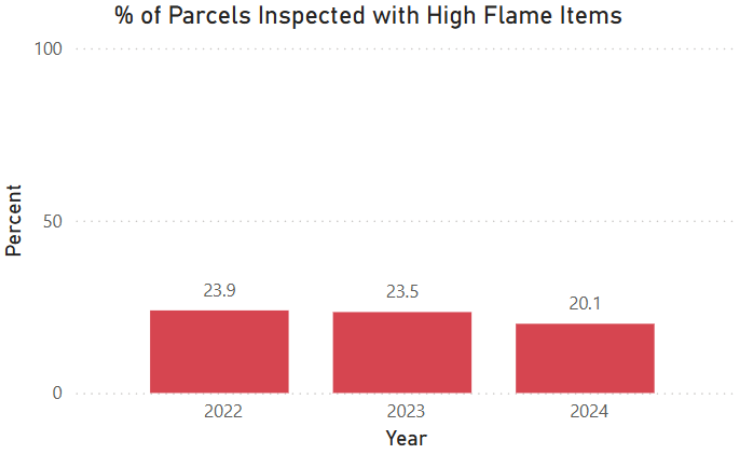
Summary: The vegetation management team inspected an additional 5,173 properties this year, and found an additional 1,396 parcels with high risk items, and 615 additional parcels with high-flame length items.

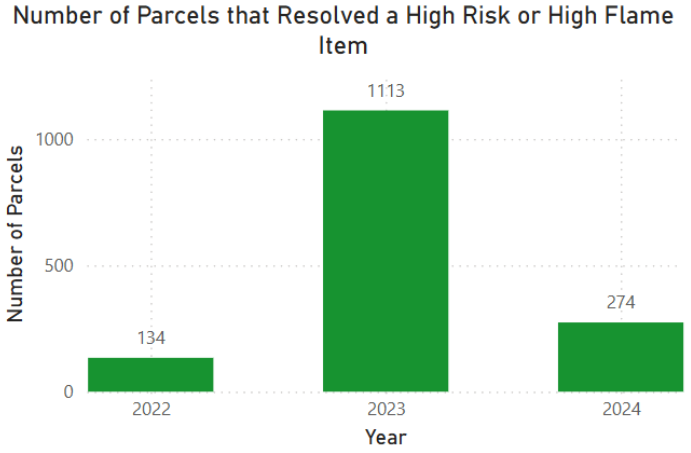
Definitions:
The metrics displayed here are key indicators towards the creation of defensible space and home hardening, and the associated reduced risk and flame length.

Unique Parcels Inspected: Evaluation and the identification of fire hazards is the first step towards fire adaptation.









Sustainability, Climate Change & Disaster Preparedness:

Estimated number of unique subscribers to emergency alerts per household

Home

Definition: Total number of SMS or email subscribers to Nixle and Alert Marin in San Rafael.

Current Metric (April 2025 Data):

Nixle:

- **Total Subscribers: 27,331**
- **Estimated Subscribers per household: 1.16 per household**

Alert Marin:

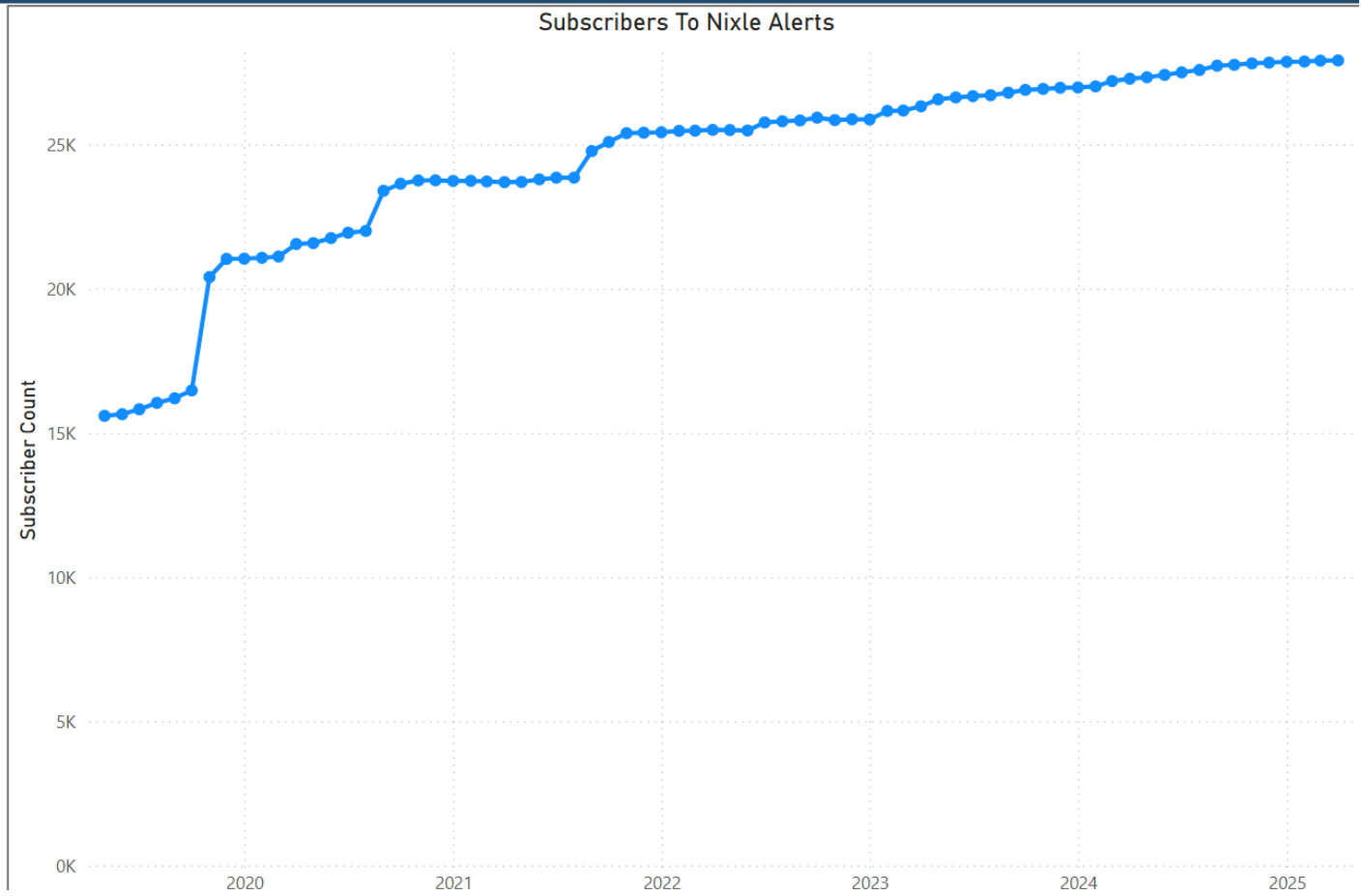
28% of adults are opted into AlertMarin

Summary: Nixle subscribers have increased by 3.3% since January 2024, to approximately 1.16 subscribers per household. 28% of adults in Marin have opted to receive AlertMarin notifications, a 4 percentage point increase over the last year.

Data Source: Nixle, Alert Marin, ACS 2021 5-year estimates

Data Last Updated: 4/10/2025

Notes: The overall percentage of people subscribed to emergency alerts may be imprecise because the dataset includes individuals that have signed up multiple times with different phone numbers or email addresses.



Housing and Homelessness

Creating new housing, keeping people in their homes, and using a "housing first" model

Home

[View the goals and objectives for Housing and Homelessness]

Directions: Click on the Policy Focus Area to be taken to the menu of citywide performance measures aligned to that goal. Use the arrows and menu at the bottom to navigate through the menus.

Point in Time Count

Case Management Clients Transitioned to Permanent Supportive Housing

Housing Units Permitted

Deed-Restricted Affordable Units

Housing and Homelessness:
Point in Time Count

Home

Definition: The point in time count is a count of sheltered and unsheltered people experiencing homelessness on a single night on February 17, 2022 in San Rafael.

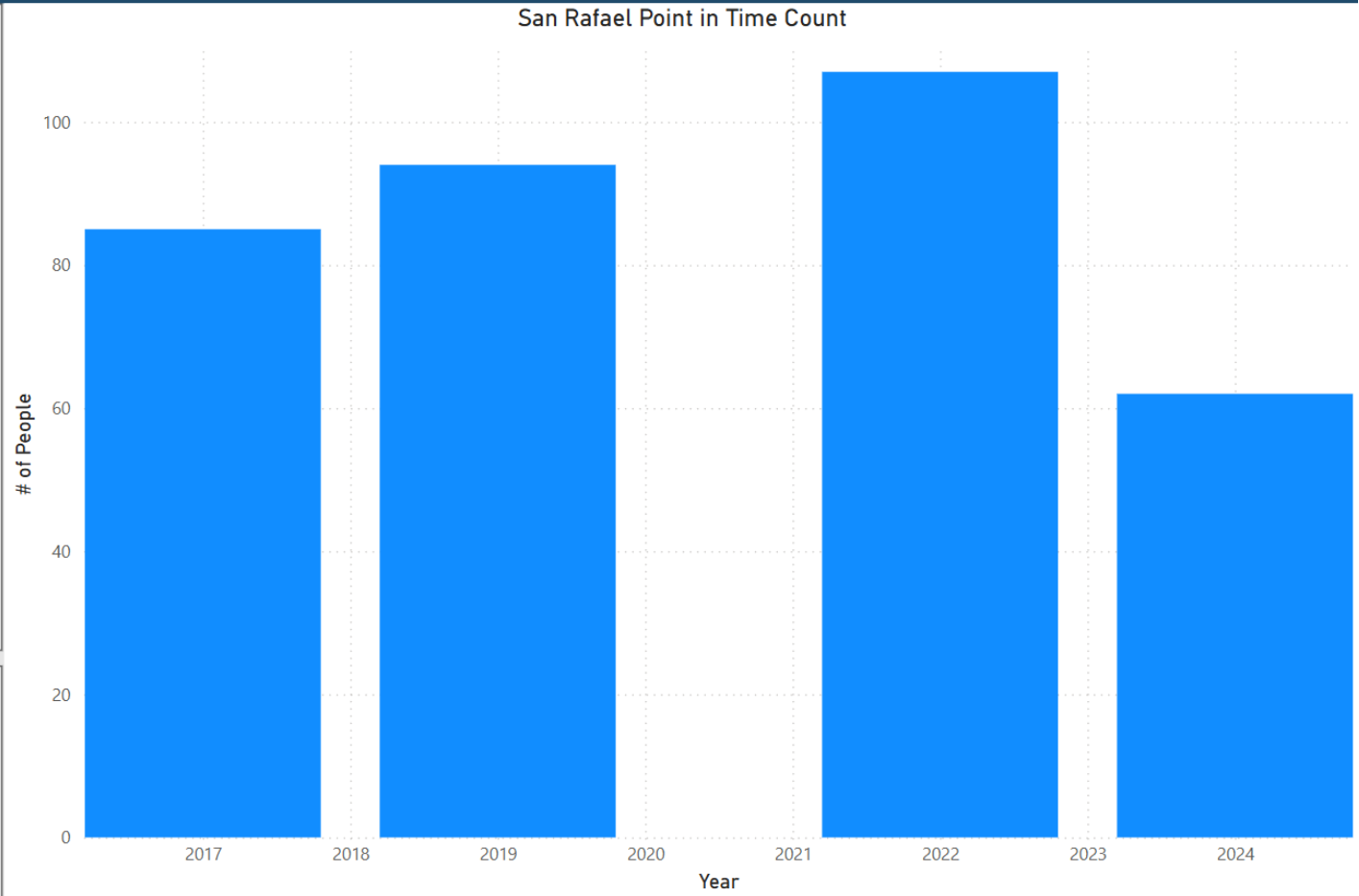
Metric (2024 Data):

- **328 People were experiencing homelessness in 2024**
- **22 fewer people were homeless in 2024 compared to 22 (-6%)**
- **71 more people were homeless in 2024 compared to 2019 (+28% since 2019)**

Summary: The number of people experiencing homelessness fell between 2017 and 2019, but increased after Covid. In 2024 the number of people experiencing homelessness fell compared to 2022. The 2024 Point in Time count occurred on

Shelter Status

- (●) San Rafael Sheltered
- ( ) San Rafael Total
- ( ) San Rafael Unsheltered



Housing and Homelessness:

Case Management Clients Transitioned to Permanent Supportive Housing (Still in progress - Wait...g for

Home

Definition: The number of case management clients in the two City's two grant-funded programs, broken down by steps in their pathway to housing. The two programs, the Encampment Resolution Case Management Program, and the High Utilizer Program, engage unserved people living in encampments. Case management staff work to build trust, asses for housing assistance eligibility, obtain identification and other documents required for housing, address credit-related barriers, search for apartments, and support clients in maintaining housing.

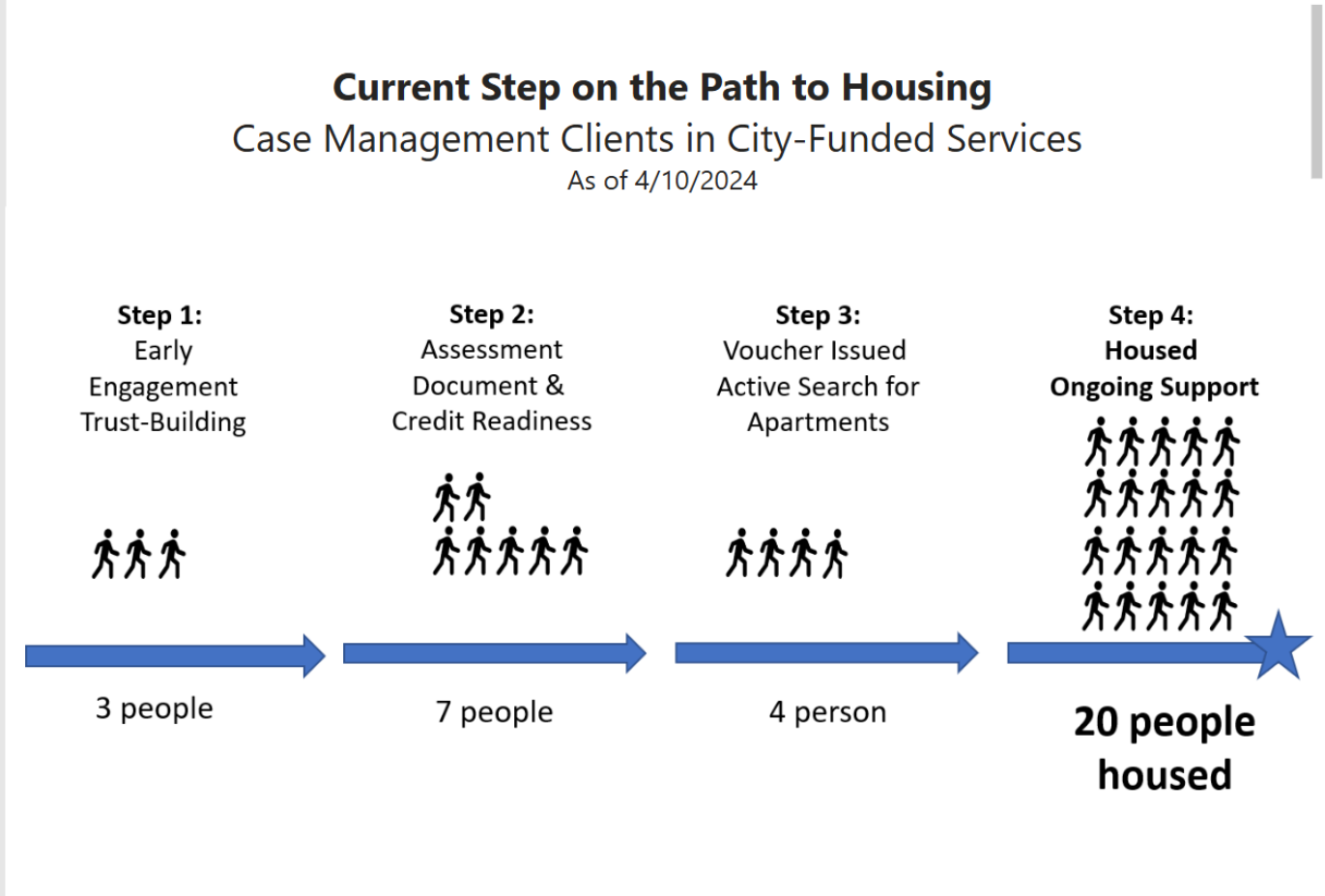
The graphic displays the number of people currently in each step of the process before getting housing.

Metric:

20 out of 34 participants have been housed
9 people were housed since April 2023

Summary: Twenty individuals from the two programs have successfully secured housing and are receiving ongoing support to maintain stability. Currently, four individuals are actively searching and are close to securing permanent housing. Once the latter group is housed, approximately 30% of clients across the two programs will continue in the engagement building and document readiness phases as they continue on the path to permanent housing.

Over the next year, the client pool will be expanding with the City and County's joint ERF-3 award, providing



This.metric.is.awaiting.data.from.the.County.of.Marin.to.be.updated¡

Housing and Homelessness:
Number of Housing Units Permitted by Income Level

Home

Definition: Number of housing units within housing developments or projects that have received all the required land use approvals or entitlements necessary from the issuance of a building permit by unit income level, and the number of units that receive a final inspection/certificate of occupancy by unit income level

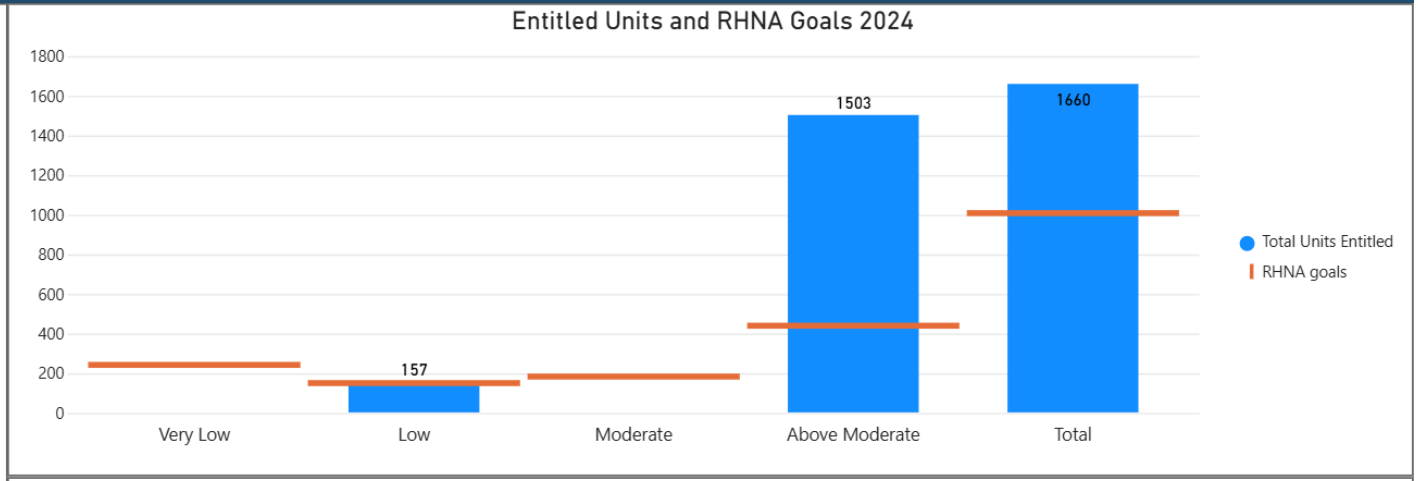
Metric (2024 Data): The City entitled the following units at each income level:

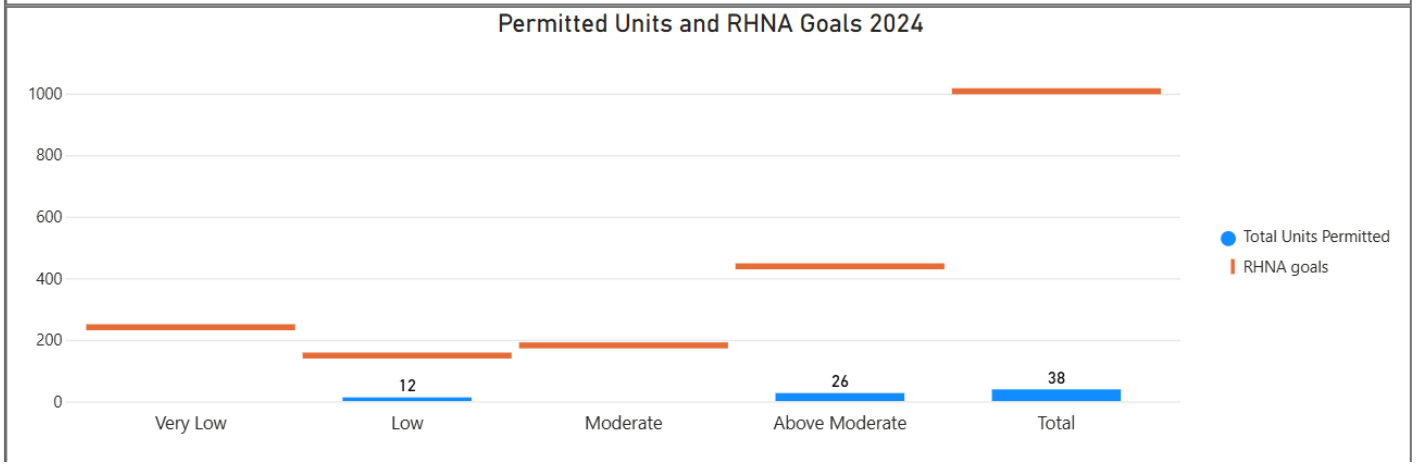
Very Low: 0 units (0% of RHNA)
Low: 157 units (106% of RHNA)
Moderate: 0 units (0% of RHNA)
Above Moderate: 1503 units (343% of RHNA)
All Income Levels: 1660 units (165% of RHNA)

Summary: The City has entitled a total of 1,660 units this year, 165% of the Regional Housing Needs Allocation for the City. 1,422 units were approved as part of the Northgate Town Square project. This year 38 units were permitted, which means construction could begin on those units.

Data source: San Rafael 2023-2031 Housing Element, San Rafael Annual Progress Report, California Department of Housing and Community Development

Date last updated: 4/21/2025





Housing and Homelessness:
Number of deed restricted affordable units

Home

Definition: Number of units that have a use-restriction limiting the rental price and requiring occupancy by low-income renters for a period of time

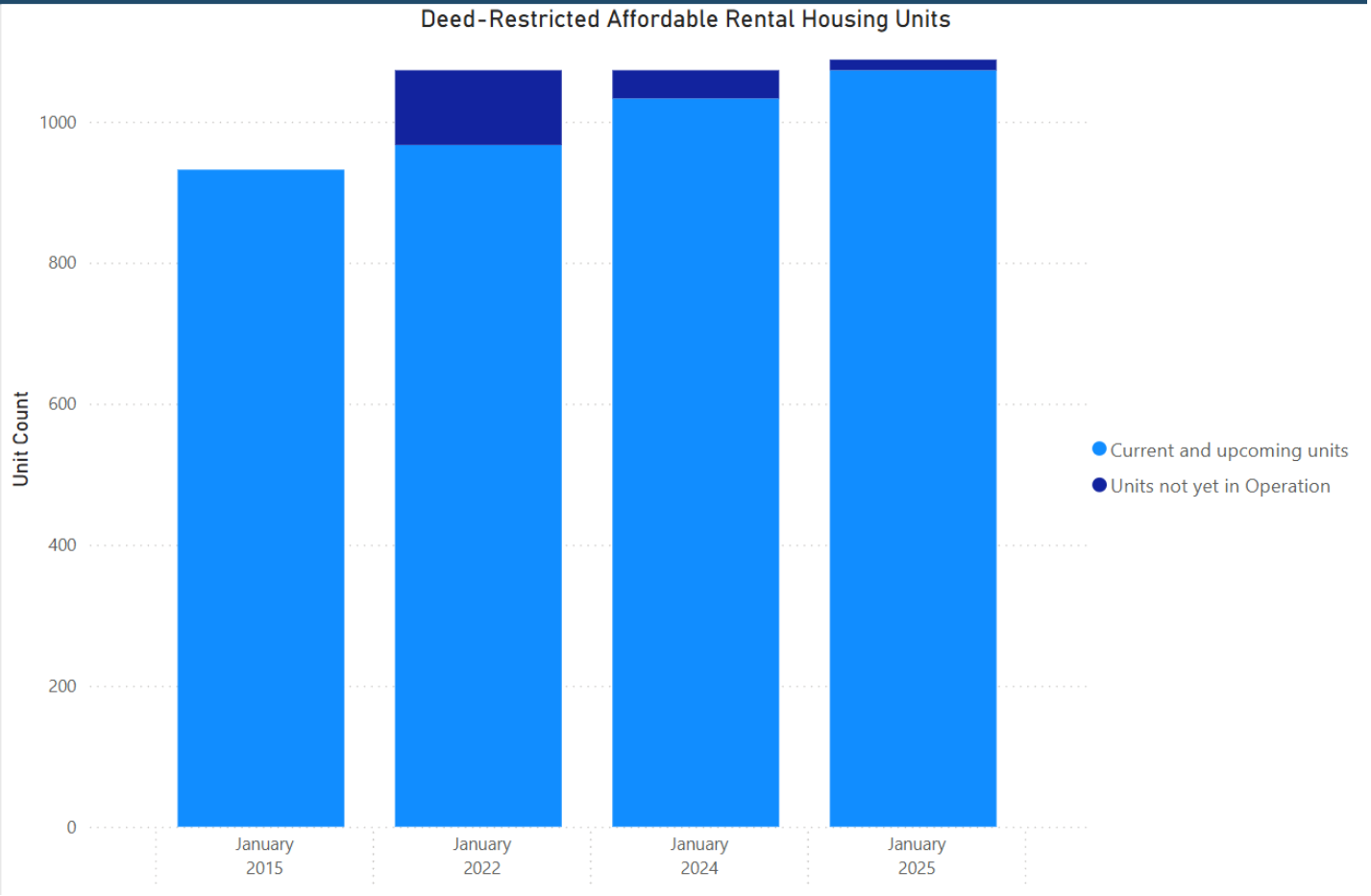
Metric (2025 Data):

1073 Units are Deed-restricted
+40 units since 2023
+15% since 2015

Data source: San Rafael 2015-2023 Housing Element, San Rafael 2023-2031 Housing Element, Community Development Department

Summary: 3301 Kerner received a final inspection in April, which will increase the number of deed-restricted units available by 40.

Data Last Updated: 5/19/2024



Operational Metrics

Home

Directions: Click on metric to be taken to the performance data for that measure. For some measures, you'll be able to explore up to 10 years of data. For other, data collection has only begun recently.

Click the home button in the top right corner from any page to return to this page

Click the back button in the top right corner of any page to return to the previous page

Fire and Emergency Medical Services

Crime Levels

PD Calls for Service

SAFE Statistics

Department of Public Works Maintenance Requests

Permits Issued

Code Enforcement Cases Opened

Operational Metrics:

Number of Fire and Emergency Medical Services Calls for Service

Home

Definition:

A Fire Operations Call for Service is an occurrence that requires action or support by the San Rafael Fire Department to prevent or minimize loss of life or damage to property. "Fire Operations" include calls about structure fires, rescues, downed trees, and traffic accidents.

An Emergency Medical Services (EMS) Call for Service is any request for emergency medical service which generates a distinct entry in the computer aided dispatch (CAD) system.

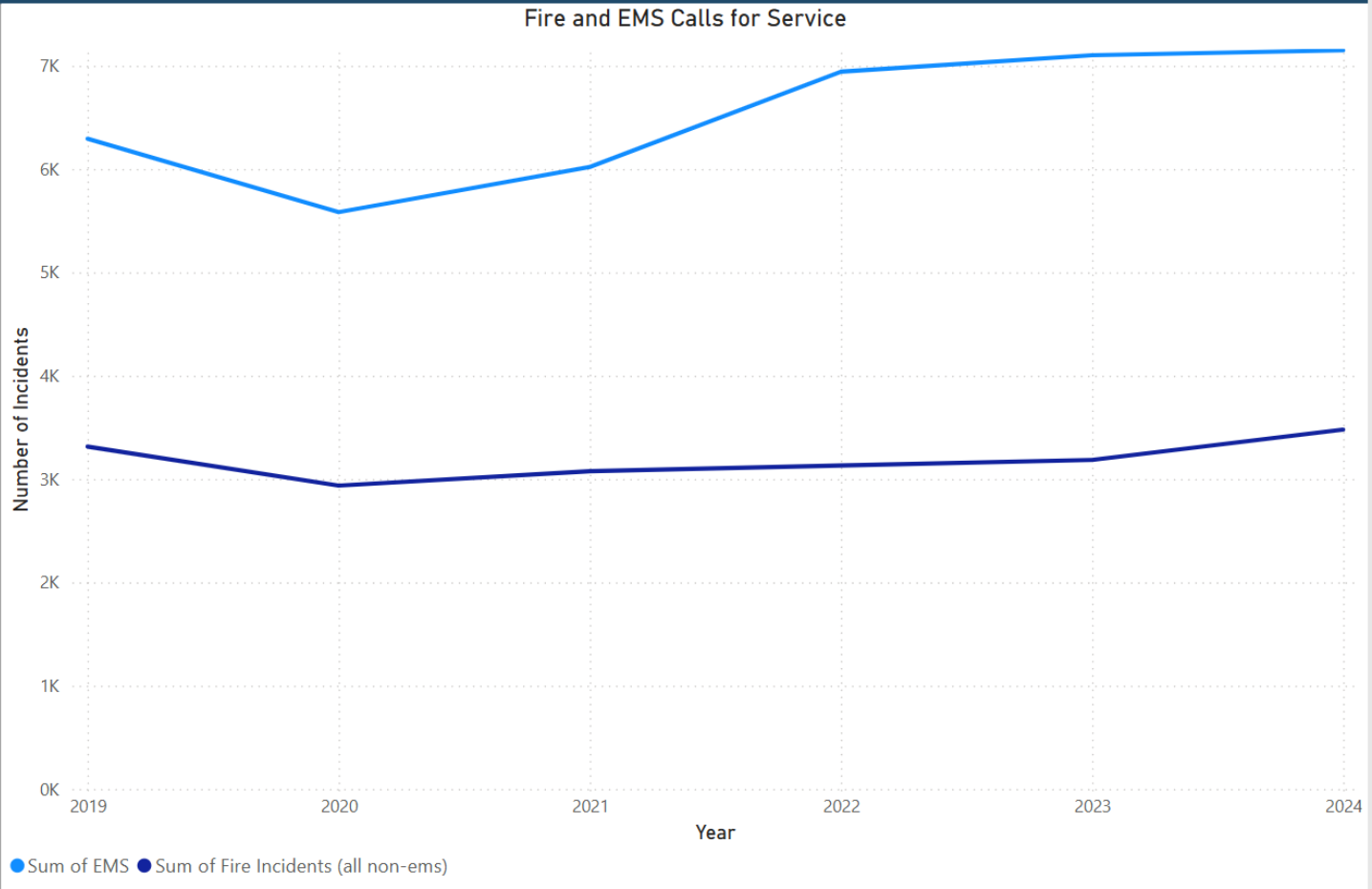
Metric (2024 Data):

7150 EMS Calls
+.7% since 2023
+13.6% since 2019

3185 Fire Operation Calls
+9.2% since 2023
+4.9% since 2019

Data source: San Rafael Fire Department

Date Last Updated: 5/19/24



Operational Metrics: Crime

Group A Offenses Reported in San Rafael

Home

Definition: This dataset includes all Group A offenses reported within the San Rafael jurisdiction. Offenses are categorized as Group A offenses by the National Incident-Based Reporting System (NIBRS) based on the seriousness, frequency, and prevalence of the offense.

Crimes Against Persons include murder, rape and assault. Crimes Against Property include robbery, bribery and burglary. Crimes against Society include gambling, prostitution, and drug violations. All Group A offenses are defined here.

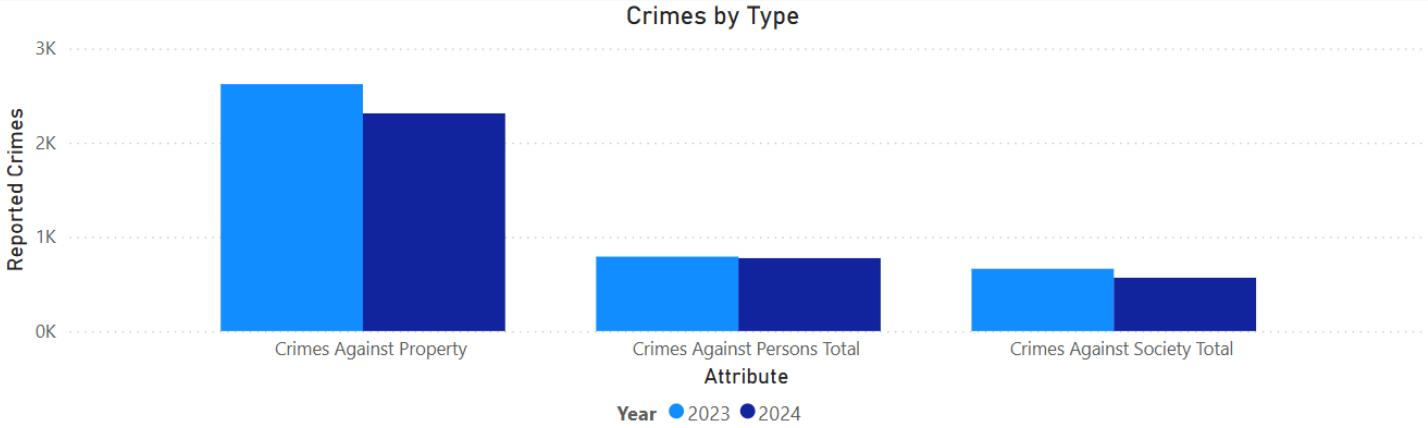
Metrics (2024 Data):

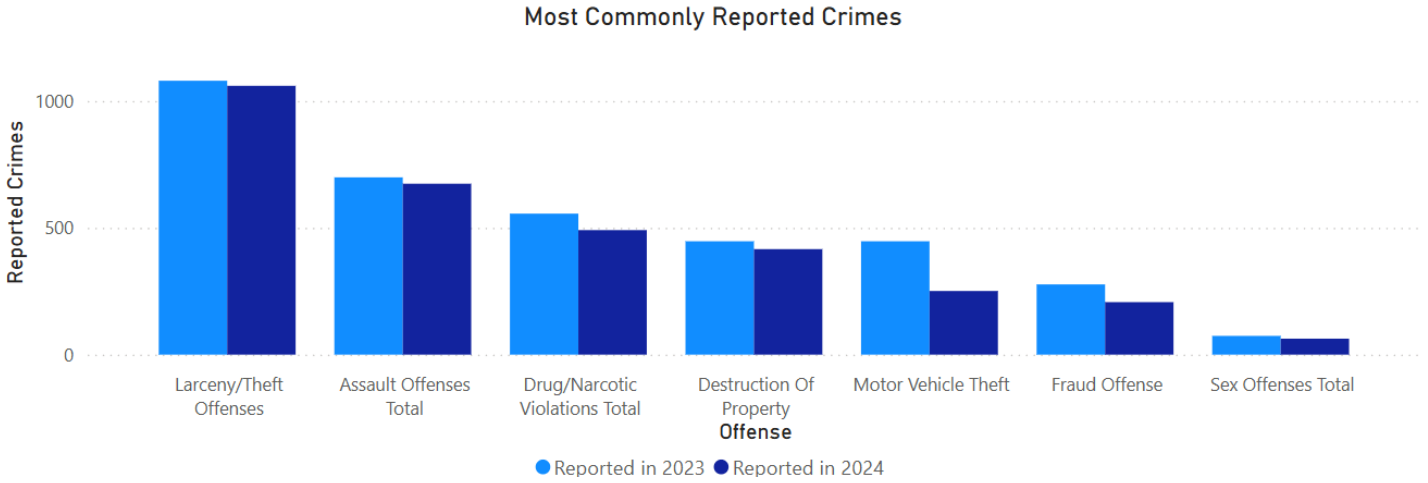
2,311 Crimes Against Property Total -11.8% since 2023

774 Crimes Against Persons -2.0% since 2023

566 Crimes Against Society -14.4% since 2023

3,651 Total Group A Offenses -10.3% since 2023





Summary: Total Group A offenses and almost every category of Group A offenses dropped in 2024 compared to 2023.

Data source: San Rafael Police Department NIBRS Data

Data Last Updated: 4/20/2023

Operational Metrics: PD Calls for Service and Response

Group A Offenses Reported in San Rafael (Still in progress - Waiting for 2024 Data)

Home

Definition: A call for service is an incident that the police department is assigned to resolve, handle, or assist with.

Metrics:

Total number of calls for service in 2024: 44,473

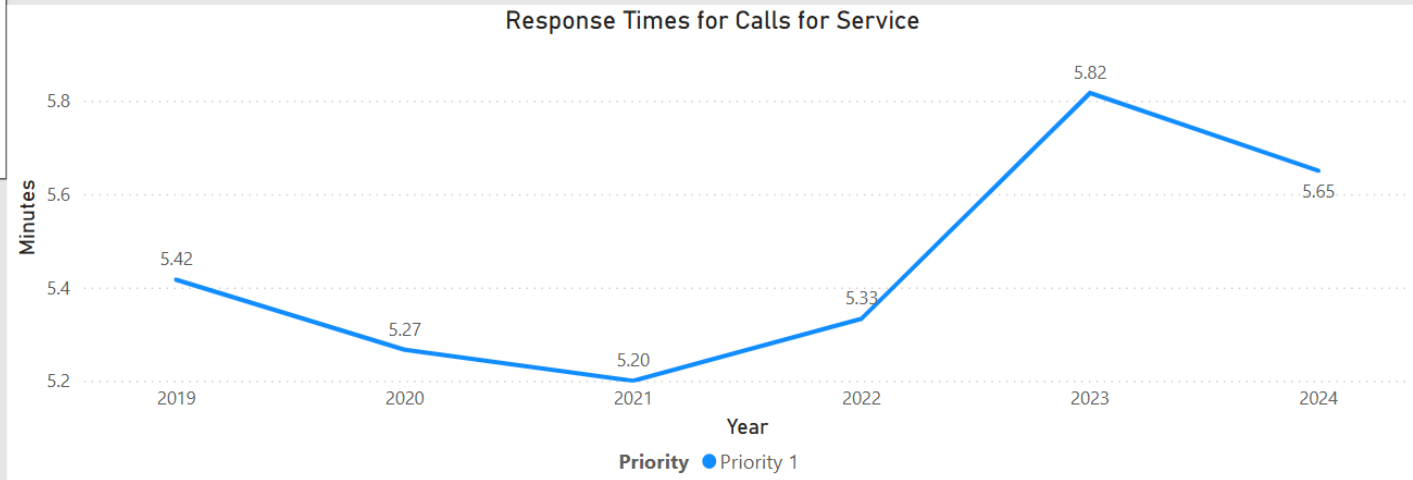
Response time for Priority 1 Calls: 5 minutes 39 seconds

Summary: Total calls for service increased between 2022 and 2023. Response time to Priority 1 calls declined to 5 minutes in 2023 from 7 minutes in 2022. Response times for Priority 2 and 3 calls have increased slightly over the same period.

Priority

- [x] Priority 1
- [ ] Priority 2
- [ ] Priority 3





Operational Metrics:
Specialized Assistance for Everyone (SAFE) Statistics

Home

Definitions: This page details the results and data for The SAFE Team's (Specialized Assistance for Everyone) first year in San Rafael. Please scroll to the bottom of this panel for a full glossary of terms used on this page. More information on the SAFE team can be found here.

Metrics (2024 Data):

3,025 Total Calls for Service

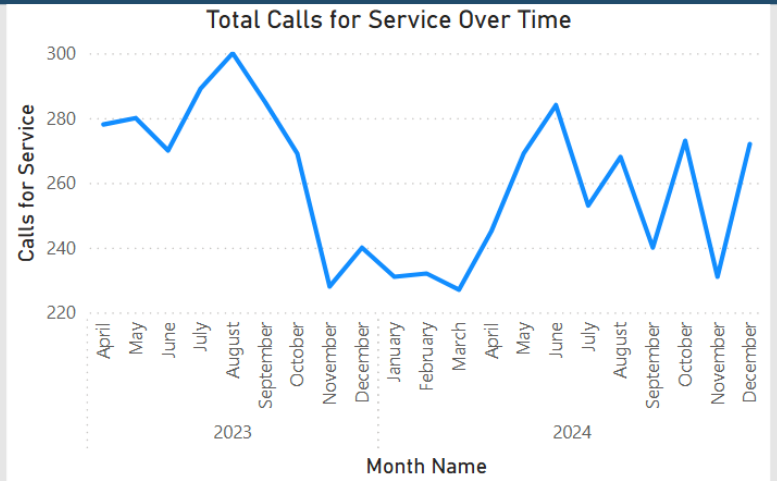
90% of calls are managed by the SAFE Team Alone

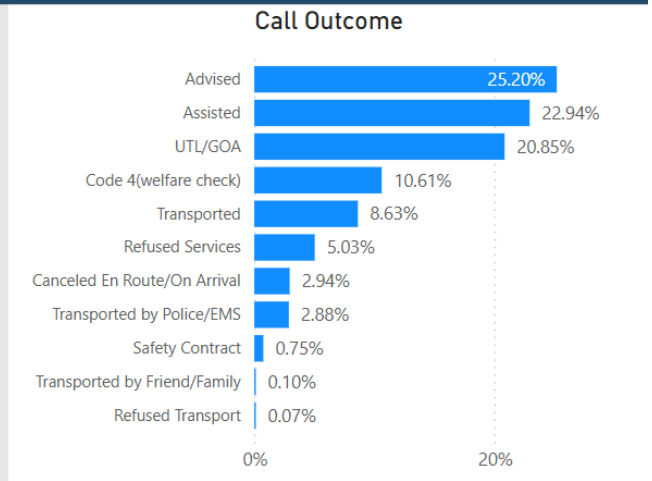
The SAFE Team Diverted:

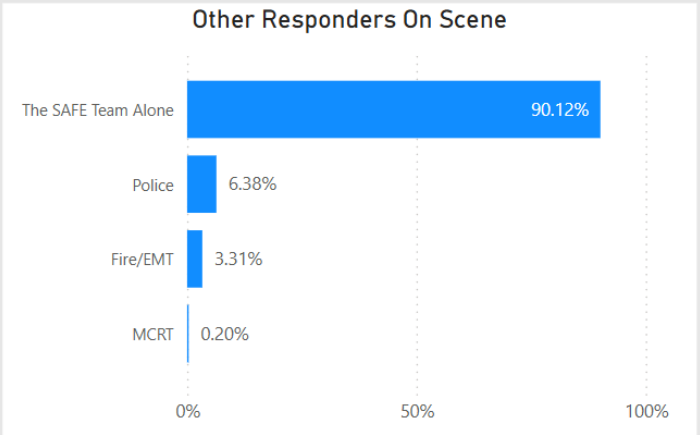
- 68 individuals from the ER
- 103 ambulance transports
- 125 people from Jail

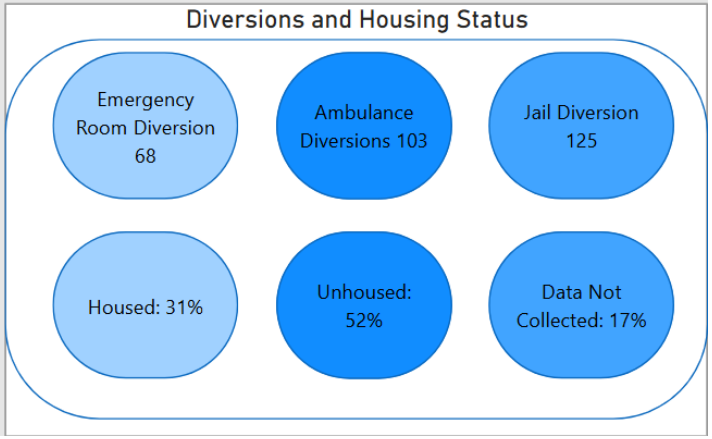
Data source: SAFE

Data Last Updated: April 2025









Operational Metrics: Department of Public Works

SeeClickFix Requests

Home

Definition: SeeClickFix requests include all requests logged by residents or staff on behalf of residents.

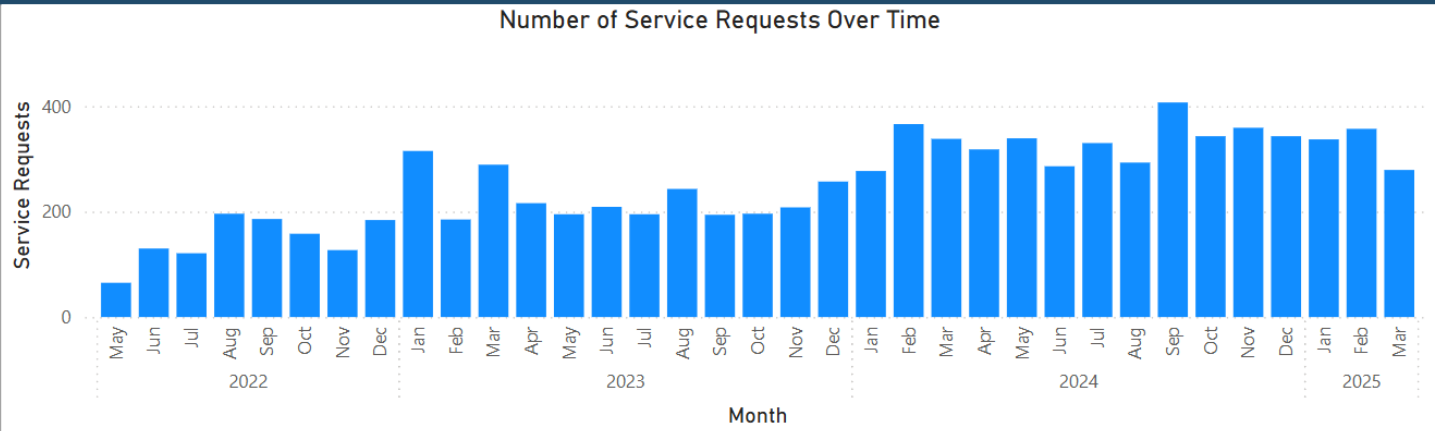
Metric Data:

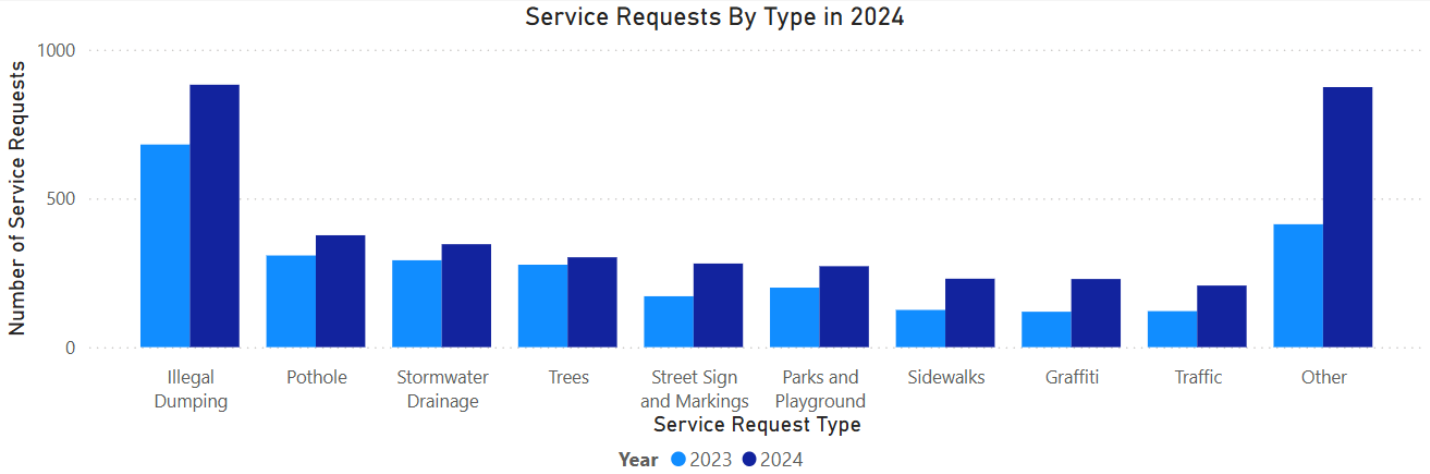
3,999 Requests submitted in 2024

Summary: The Department of Public Works manages almost all SeeClickFix requests. The department handled on average 333 requests per month in 2024. In 2024, residents submitted the most requests about illegal dumping, potholes, storm drain maintenance, and trees.

In 2024, the total number of requests increased by 48% when compared to 2023. In addition, requests related to graffiti had the largest increase (92%)

The large increase in SeeClickFix requests could be in part due to the change in DPW practices. In 2024 staff started to drive all requests to the website, including calls, walk-ins, and emails. In the past staff would deal with many requests without recording them in SeeClickFix.





Operational Metrics:
Number of Code Enforcement Cases Opened

Home

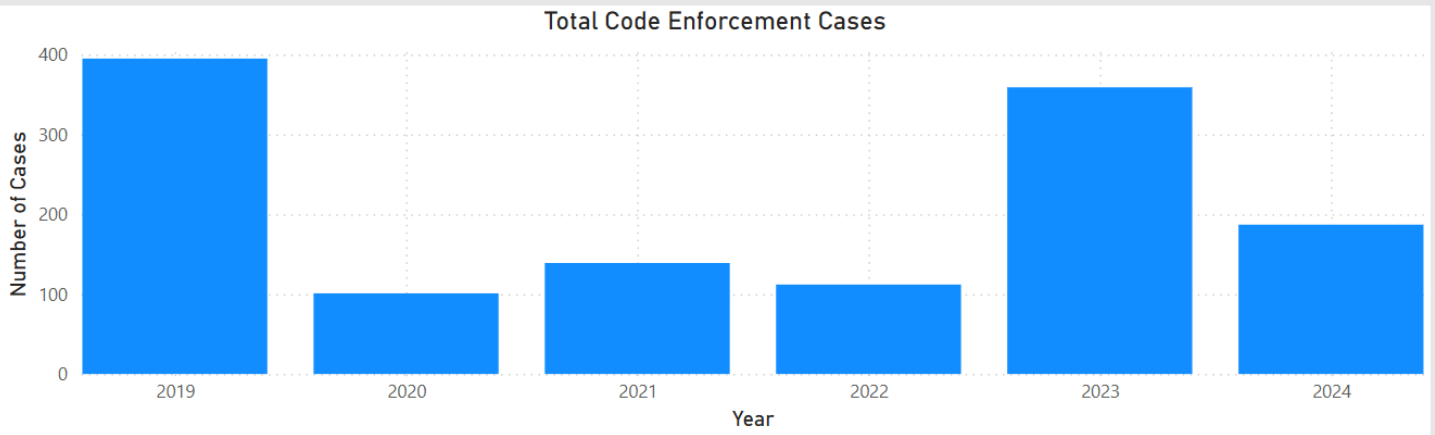
Definition: The City of San Rafael Code Enforcement Division is the enforcement arm of the Community Development Department. Code Enforcement Officers work with the other city departments as well as the City Attorney's Office to investigate and enforce violations of city and state code. A code enforcement case can open in a few ways:

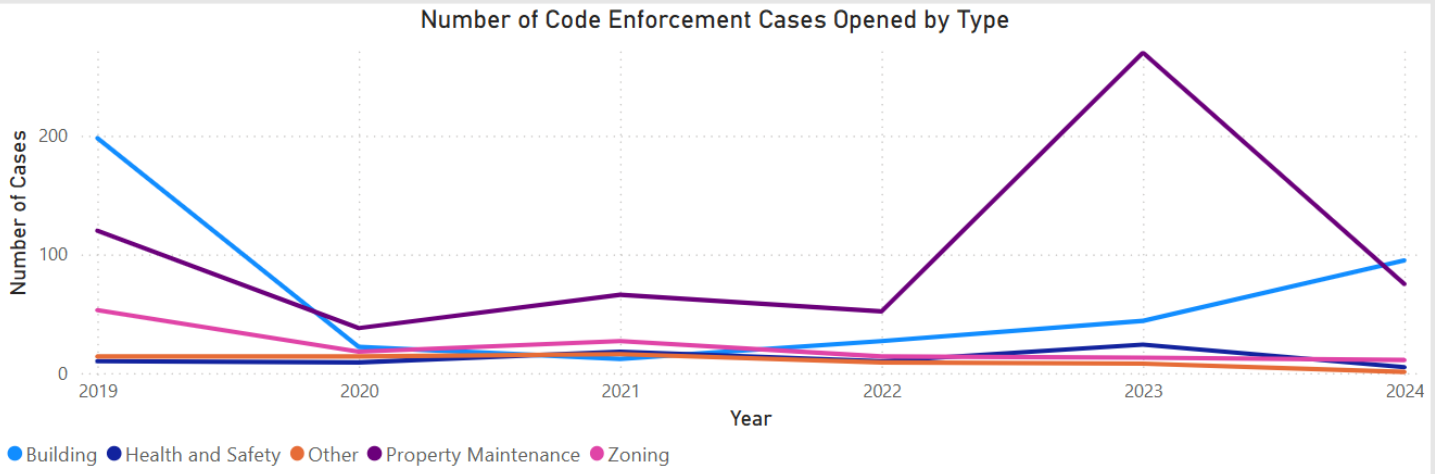
- City staff or other government agencies observe a violation.
- As part of a pro-active program, such as our Housing Inspection program.
- In response to a complaint by an individual.

Metric (2024 Data):

187 Code Enforcement Complaints Addressed

Summary: The number of code enforcement complaints dropped by almost 50% since 2023, primarily due to the huge decline in complaints about gas leaf blowers.





2025-2028 Performance Metrics

These performance metrics are meant to align with the new 2025-2028 City Council's Three-Year Strategic Plan and demonstrate progress towards the goals and objectives in each priority area. Data about these metrics will be presented to the City Council annually, and displayed for the public on the performance management dashboard.

Priority Area	2025-2028 Performance Metrics
Economic Development and Neighborhood Vitality	Hotel tax receipts (new metric)
	Number of businesses
	Taxable sales
	Vacancy rates
	Foot traffic
Housing and Homelessness	Point in Time Count
	Total clients receiving case management services
	Total case management clients transitioned to transitional or permanent housing
	Number of interim shelter beds (new metric)
	Number of clients served at sanctioned camping area (new metric)
	Number of tons of encampment debris removed (new metric)
	Housing Units Entitled (by income level)
	Housing Units Permitted
	Housing Units Built
	Number of Deed-restricted affordable housing unit
	Total code enforcement cases, opened by type

Sustainability and Resilience	Percent of city fleet that are zero emission vehicles (new metric)
	Percent of multi-family properties and businesses composting organics
	Greenhouse Gas Emissions
	Number of residents that have attended emergency preparedness trainings/presentations (new metric)
	Number of community members signed up for emergency alerts
	Percent of properties in compliance with Citywide standards to reduce wildfire risk
Mobility and Infrastructure	Number of miles paved (new metric)
	Citywide average Pavement Condition Index (PCI) (new metric)
	Average Daily Traffic (ADT) on selected corridors
	Linear feet of sidewalks and bikeways constructed and maintained (new metric)
Quality of Life: Safety and Wellbeing	EMS Response Times
	Police Calls for Service
	Response times to Priority 1 police calls
	Group A offenses reported in San Rafael (including theft, assault, narcotic violations, destruction of property, motor vehicle theft, fraud, sex offenses)
	Specialized Assistance for Everyone (SAFE) statistics – calls for service, outcomes
	Number of recreation classes held and number of participants
	Number of library programs held and number of participants
	Total item circulation from San Rafael Public Library Branches
High Performing Government	Percent of maintenance SeeClickFix requests responded to within Service Level Agreements (new metric)
	Number of personnel vacancies (new metric)
	Number of subscribers and open rate for Snapshot newsletter

	Total website visitors
Equity, Access, Belonging and Opportunity for All	Percent of staff receiving training equity and inclusion related topics (new metric)
	Number of employees receiving bilingual pay (new metric)
	City Workforce Diversity

SAN RAFAEL
THE CITY WITH A MISSION
established 1874

Agenda Item No: 8.a

Meeting Date: June 2, 2025

SAN RAFAEL CITY COUNCIL AGENDA REPORT

Department: FINANCE

Prepared by: Paul Navazio, Finance Director **City Manager Approval:** _____

TOPIC: PROPOSED UPDATE TO MASTER FEE SCHEDULE FOR FISCAL YEAR 2025-26

SUBJECT: RESOLUTION UPDATING THE CITY'S MASTER FEE SCHEDULE FOR FISCAL YEAR 2025-26

EXECUTIVE SUMMARY:

This report has been prepared for the City Council to consider fee increases above the automatic CPI-based adjustment for selected programs and services, as required to meet target cost recovery levels (primarily in Building and Planning services and Recreation programming). The target cost recovery level (primarily related to ambulance transport fees) is also recommended to be increased. Other adjustments to the Master Fee Schedule are proposed to align fee structures with current program and service offerings and eliminate outdated and obsolete fees.

This report summarizes the changes incorporated through the proposed update to the City's Master Fee Schedule. Attachment 4 provides a redline version of the proposed revisions to the Master Fee Schedule document. Exhibit A (Attachment 2) and Exhibit B (Attachment 3) provide "clean copies" of the FY 2025-26 Master Fee Schedule, consistent with the recommendations included in this report.

RECOMMENDATION:

Staff recommend that the City Council adopt a resolution authorizing an update to the City's Master Fee Schedule for fiscal year (FY) 2025-26 to adjust fees for selected programs and services where fee increases beyond previously approved increases based on specified Consumer Price Index (CPI) are required to meet and maintain target cost recovery levels.

BACKGROUND:

In December 2022, following a comprehensive rate study, the City Council adopted a resolution authorizing updates to its Master Fee Schedule, with approved fees becoming effective July 1, 2023. Furthermore, the adopted resolution authorizes annual fee increases, based on annual increases in the San Francisco-Oakland-Hayward All Urban Consumers' Price Index (CPI-U), not to exceed 3.0% per year. These automatic (CPI-based) fee increases were established to take effect as follows:

FOR CITY CLERK ONLY

Council Meeting:

Disposition:

- Childcare Fees – August 2025 (Concurrent with the start of the 2025-26 school year)
- Recreation Fees – January 1, 2026
- All Other Fees – July 1, 2025

Fee schedule updates ensure that the City operates sustainably and recovers costs for programs and services, including plan review, building and fire inspections, and use of the public right-of-way. State law, including Propositions 26 and 218, provides explicit guidance and restrictions on allowable rates, which are capped at 100% cost recovery for most fees. Some fees in the Master Fee Schedule are set below the level required for full cost recovery, typically when the program or services are deemed a public benefit.

As part of developing the FY 2025-26 budget, staff have reviewed the fees included in the Master Fee Schedule to identify fees where built-in CPI-based annual increases were insufficient to maintain target cost recovery levels. Specifically, the February-to-February increase in the referenced CPI was 2.70%. By comparison, costs associated with selected City programs increased by more than the rate of inflation, largely due to personnel cost increases resulting from negotiated labor agreements with the City's represented and unrepresented bargaining groups.

Revisions to the Master Fee Schedule fall within specific categories.

- Master Fee Schedule revisions requiring City Council action:
  - Proposed fee increases that exceed the authorized CPI-based adjustment
  - New fees recommended to be added to the Master Fee Schedule

- Master Fee Schedule revisions that do not require City Council action:
  - Fees where no change is proposed
  - Fees being increased consistent with the pre-approved CPI-based adjustment (2.70%, rounded to the nearest dollar)
  - Fees being eliminated (where the City no longer provides a specific service)

While formal City Council action is only required in cases where a) a proposed increase to an existing fee exceeds the authorized CPI-based increase and b) a new fee is being proposed, other changes are highlighted in this report for maximum transparency.

Among the items clarified in this update to the City's Master Fee Schedule is the inclusion of the explanation, where applicable, to how the City calculates Fully Burdened Hourly Rates (FBHR) for fees recovering staff costs. Specifically, the Master Fee Schedule provides that FBHR's are based on average base pay for applicable classifications, plus the citywide fringe benefit rate, plus citywide 10% overhead rate.

ANALYSIS:
This section of the report summarizes changes being proposed for the FY 2025-26 update to the City's Master Fee Schedule.

1. General Service Fees

Master Fee Schedule revisions within the General Services category include fees where no change is proposed and proposed increases are consistent with CPI-based adjustments (2.70%, rounded to the nearest dollar).

Please refer to Attachment 2, page 1, for proposed revisions to this section.

2. Police Service Fees

Master Fee Schedule revisions within the category of Police Services include fees where no change is proposed, and the establishment of a new fee category.

The new fees are being proposed as part of the FY 2025-26 Master Fee Schedule Update and include the addition of the Rotation Towing Services category pursuant to City Council Resolution 14206 (adopted October 2016), with proposed fee adjustments that align with current Marin County/California Highway Patrol (CHP) rates.

Please refer to Attachment 2, page 2, for proposed revisions to this section.

3. Library Service Fees

No changes are proposed for fees within Library Services.

4. Fire Service Fees

Master Fee Schedule revisions within the category of Fire Services include fees where increases are proposed, across-the-board, consistent with CPI-based adjustments (2.70%, rounded to the nearest dollar), and eliminating one fee where service is no longer provided.

In addition, the Fire Department recommends increasing the fees charged for Emergency Medical Services to reflect, a) increased costs related to personnel salary and benefits and b) increasing the target cost recovery level to full cost recovery (100%) from 75% based on comparative rates charged within the market.

Please refer to Attachment 2, pages 4-6, for proposed revisions to this section.

5. Building and Safety Service Fees

Master Fee Schedule revisions within the category of Building and Safety Services include fees where no change is proposed, proposed increases are consistent with CPI-based adjustments, modifications to fee descriptions, and the addition of fees. The latter primarily includes fees related to Massage Establishment Operator Permits.

In addition, City staff recommends increases to certain fees above CPI of 2.70%. A comparison of recommended fee adjustments is included in Attachment 4 to this report. In general, the proposed fee adjustments are summarized as follows:

- Valuation-Based Fees 3% increase
- Software Integration & Support Fee 3% increase
- Massage Establishment (Sole Proprietor) 3% increase
- Hourly Inspection Fees 3.5% increase
- Residential Building Reports 7% increase
- Massage Establishment (4+ Employees) 237% increase

Fees for massage establishments with four or more employees are proposed to increase this significantly in order to achieve full cost recovery (100%); therefore, the fee increase of $703 have been calculated to reflect the costs associated with increasing inspections and enforcement of Chapter 10.90 of the San Rafael Municipal Code. Currently the fees are woefully inadequate to conduct the code enforcement operations needed to ensure compliance.

Please refer to Attachment 2, pages 7-8, for proposed revisions to this section.

6. Planning Service Fees

Master Fee Schedule revisions within the category of Planning Services include fees where no change is proposed, modifications to fee descriptions, and the addition of fees. The latter includes the addition of fees that are specific to cost recovery of staff time for reviews and entitlements performed.

In addition, City staff is recommending a 5.00% increase to all fees based on a review of program costs in relation to cost recovery targets and an analysis of comparable rates charged within the market.

Please refer to Attachment 2, pages 9-10, for proposed revisions to this section.

7. Mechanical, Electrical, and Plumbing Permit Fees

In prior years, the Master Fee Schedule separated the Mechanical, Electrical, and Plumbing permit fee categories. The proposed revisions include combining these categories into one exhibit and consolidating individual permit fees (e.g., cost per electrical outlet) with the established minimum permit fee. In addition, Master Fee Schedule revisions within this revised category include modifications to fee descriptions and the elimination of fees where the specific service is no longer provided.

Please refer to Attachment 2, pages 11-17, for proposed revisions to this section.

8. Recreation Program Fees

Recreation program fee increases are based on a review of program costs in relation to cost recovery targets, along with an analysis of comparable rates charged within the market. In 2024, the Council authorized annual fee adjustments based on the Feb-to-Feb All Urban Consumer Index (CPI-U) for San Francisco/Oakland/Hayward. After reviewing market rates and the desired cost recovery targets, staff recommend a 5% increase effective January 1, 2026. Recreation fees are rounded to the nearest whole dollar for administrative efficiency. Since certain Recreation Division Fees would remain unchanged due to rounding, some fees have been rounded to the next highest whole dollar (e.g., pool drop-in fees).

Consistent with past direction from the City Council, selected fees for programs and facilities provided at Pickleweed Park and Boro Community Center are set at 50% of the rates of other facilities.

Please refer to Attachment 2, pages 18-20, for proposed revisions to this section.

9. Child Care Fees

Childcare fee increases are based on a review of program costs in relation to cost recovery targets, along with an analysis of comparable rates charged within the market. While the Childcare Fund generally achieves less than full cost recovery, personnel costs for FY 2025-26 are expected to exceed the program revenues. For FY 2025-26, the Childcare Fund is proposed to include expenditure appropriations of $3.52

million and revenues of $3.34 million. The Childcare Fund will require $176,000 in available fund balance to cover the shortfall.

Program Area	Proposed Change	Effective Date
Childcare - Afterschool Programs	5% increase	August 1, 2025
Childcare – Parkside Preschool Tuition and Summer Kids Camp	10% increase	August 1, 2025

A 5% fee increase is proposed to address rising program costs for Afterschool Program Fees, day use, and registration fees. A 10% increase is proposed for Parkside Preschool Tuition and Summer Kids Camp program fees. Despite these fee increases, City of San Rafael Childcare program fees are expected to remain lower than those of most regional providers for similar services. Pickleweed Preschool is a State-subsidized, part-day program, so it is not affected by these fee updates.

Another change reflected in the Fee Schedule is the consolidation of Afterschool Program Fees to a standard fee schedule. In recent years, the Miller Creek School District (MCSD) and San Rafael City School District (SRCS) changed their bell release schedules and offerings for Transitional Kindergarten and Kindergarten programs.

Historically, the program maintained slightly different fees due to significant differences in the daily, weekly, and annual number of program hours offered at each school district. However, those differences no longer exist due to changes to school hours of operation. This change would standardize the Childcare Afterschool Program Fees across school districts. This change will lead to a simpler fee schedule, more consistency across program sites, and reduced administrative complexity.

Please refer to Attachment 2, page 20, for proposed revisions to this section.

10. Public Works Service Fees

Master Fee Schedule revisions within the category of Public Works Services include fees where no change is proposed, and increases are proposed consistent with CPI-based adjustments.
Please refer to Attachment 2, pages 21-22, for proposed revisions to this section.

This section includes fees for the City's Streetaries program. City staff will propose an economic vitality incentive program at the June 23, 2025, City Council meeting to support local businesses by offsetting some of the costs associated with maintaining a compliant streetary.

11. Administrative Citation Fees

Master Fee Schedule revisions within the category of Administration Citation Fees include fees where no change is proposed and the addition of fees. The latter is the addition of an Administrative Citation Fee pursuant of our Municipal Code Chapter 8.19, “Social Host Ordinance,” and cost aligns with other established public nuisance citation fees.

Please refer to Attachment 2, pages 23-25, for proposed revisions to this section.

12. Sewer and Drainage Fees

There are no changes proposed for fees within Sewer and Drainage Fees.

Please refer to Attachment 2, page 26, for proposed revisions to this section.

PUBLIC NOTICE:
The City provided notice of this public hearing and the proposed update to the Master Fee Schedule, and information was made available to the public in advance of the hearing in accordance with Government Code Sections 66016 through 66018.

ENVIRONMENTAL DETERMINATION:
The proposed action is exempt from the California Environmental Quality Act (CEQA) per CEQA Guideline 15061(b)(3) in that it does not have the potential to significantly affect the environment.

NEXT STEPS:
Following adoption of the City's Master Fee Schedule for FY 2025-26, staff will continue to evaluate fees across all program areas to achieve cost-recovery, as appropriate, as well as identify areas where fees can be established to reduce the burden of general fund tax revenues supporting programs and services benefiting specific users. This work includes undertaking a comprehensive review of Recreation Program Fees and related cost-recovery targets as well as updating the City's development impact fee program.

FISCAL IMPACT:
The proposed changes to the Master Fee Schedule will increase revenue for the City; however, most CPI-based adjustments and increases aimed at maintaining existing cost recovery targets have been factored into the revenue estimates used to develop the FY 2025-26 budget.

The proposed fee increases for the City's Emergency Medical Services, which includes increasing the overall cost recovery level for this program, would result in an estimated $450,000 in additional revenues on an annualized basis and have been included in the Paramedic Fund revenues for FY 2025-26.

OPTIONS:
The City Council has the following options to consider on each of the resolutions:

1. Adopt the resolution as presented.
2. Adopt resolution with modifications.
3. Direct staff to return to the City Council with more information.
4. Take no action.

RECOMMENDED ACTION:
Staff recommend that the City Council adopt a resolution authorizing an update to the City's Master Fee Schedule for fiscal year (FY) 2025-26 to adjust fees for selected programs and services where fee increases beyond previously approved increases based on specified Consumer Price Index (CPI) are required to meet and maintain target cost recovery levels.

ATTACHMENTS:

1. Resolution and Exhibit A to the Resolution – Proposed Adjustments to Master Fee Schedule (for publication) – Clean copy
2. Redline Copy of FY 2025-26 Master Fee Schedule Update, reflecting revisions

RESOLUTION NO.

A RESOLUTION OF THE CITY COUNCIL UPDATING THE CITY'S MASTER FEE SCHEDULE FOR FISCAL YEAR 2025-26

WHEREAS, in December 2022, following a comprehensive rate study, the City Council adopted Resolution 15178, a resolution authorizing updates to its Master Fee Schedule; and

WHEREAS, the Resolution No. 15178 authorizes annual fee increases, based on annual increases in the San Francisco-Oakland-Hayward All Urban Consumers' Price Index (CPI-U), not to exceed 3.0% per year; and

WHEREAS, an increase in fees for various City programs and services in excess of CPI is required to in order to maintain target cost-recovery levels based on FY 2025-26 program costs; and

WHEREAS, additional revisions to fee categories, descriptions and fee structures are proposed as part of the FY 2025-26 Master Fee Schedule Update; and

WHEREAS, the addition of new fees are proposed to be included in the FY 2025-26 Master Fee Schedule Update; and

WHEREAS, the City has calculated the fee amounts identified on Exhibit A (and described in the staff report accompanying this resolution) in accordance with the requirements of State law; and, particularly, the fees are exempt from the definition of "tax" as set forth in Proposition 26 (California Constitution Article XIII C, Section 1(e)) since the fee amounts: (a) do not exceed the proportionate reasonable cost to the City in providing the service or program to the person paying the fee, and (b) do not exceed the value of City property used by the person paying the fee.

NOW, THEREFORE, BE IT RESOLVED, that the City Council of the City of San Rafael does hereby approve and authorize the fees in the Master Fee Schedule, as reflected in Exhibit A attached hereto, to be effective July 1, 2025, unless otherwise noted in Exhibit A.

I, LINDSAY LARA, Clerk of the City of San Rafael, hereby certify that the foregoing resolution was duly and regularly introduced and adopted at a regular meeting of the City Council of said City on Monday, the 2nd of June 2025, by the following vote, to wit:

AYES: COUNCILMEMBERS:
NOES: COUNCILMEMBERS:
ABSENT: COUNCILMEMBERS:

_____
LINDSAY LARA, City Clerk

City of San Rafael
General Services

Service Name	Fee Description	Fee
Bad Check Charges		
NSF Check Processing	Flat Fee	$ 25
Business Licenses		
Business Application Review - Home Occupation	Flat Fee	$ 88
Business Application Review - Commercial Location	Flat Fee	$ 118
Business Application Review - In Town Moving Fee (to Commercial)	Flat Fee	$ 98
Business Application Review - In Town Moving Fee (to Residential)	Flat Fee	$ 68
Business Application Review - Change of Ownership	Flat Fee	$ 10
Regulatory License Processing - Gun Sales - Police Permit	Flat Fee	$ 99
Regulatory License Processing - Gun Sales - Police Permit Renewal	Flat Fee	$ 99
Payment Plan Processing	Flat Fee	$ 36
Reproduction Work		
Photocopies - FPPC	Per Page	$ 0.10
Photocopies - Other Public Documents	Per Page	$ 0.15
Copies from Microfilming - Large Format Drawings (plans) - 1st Sheet	Flat Fee	$ 4.50
Copies from Microfilming - Large Format Drawings (plans) - Additional Sheets	Each	$ 1.50
Copies from Microfilming - Small Sheets (8 1/2 x 11)- 1st Sheet	Flat Fee	$ 3
Copies from Microfilming - Small Sheets (8 1/2 x 11)- Additional Sheets	Each	$ 0.15
City Clerk Documents		
City of San Rafael Municipal Code	Flat Fee	Cost per City Clerk
Certificate of Documents	Flat Fee	$ 8
Certificate of Documents -- Copy Fees	Per Page	$ 0.15
Special Services		
Public Use - Council Chambers - Including Sound	Flat Fee	$ 210
RDA - Application Processing Special Events Permit - Non-Profits & BID	Flat Fee	$ 42
RDA - Application Processing Special Events Permit - All Others	Flat Fee	$ 84
RDA - Special Events Application Deposit - Refundable (Conditions Apply) - One Block or Plaza	Flat Fee	$ 210
RDA - Special Events Application Deposit - Refundable (Conditions Apply) - Two or More Blocks	Flat Fee	$ 378
RDA - Scouting of Film Location	Hourly	FBHR
Event Planning & Coordination	Hourly	FBHR

Footnotes

FBHR = Fully Burdened Hourly Rate For Staff Positions (Applicable Average Salary + Fringe Benefits + 10% Overhead Rate)

City of San Rafael
Police Services

Service Name	Fee Description	Fee
Fingerprinting		
Fingerprinting - Non-criminal	Flat Fee Listed + Applicable State & Federal Fees as Needed	$ 12
Concealed Weapons		
Concealed Weapon Application Review - Subject to State Limitation	Flat Fee	$ 100
Concealed Weapon Renewal Renew - Subject to State Limitation	Flat Fee	$ 25
Response Services		
Alarm Permits - Registration / Renewal	Flat Fee	$ 20
Failure to Register Alarm	Flat Fee	$ 100
False Alarm Permits - 1st Response	Per Alarm in 12 Month Period	$ 50
False Alarm Permits - 2nd Response	Per Alarm in 12 Month Period	$ 100
False Alarm Permits - 3rd Response	Per Alarm in 12 Month Period	$ 150
False Alarm Permits - 4th Response	Per Alarm in 12 Month Period	$ 200
False Alarm Permits - 5th or More Response	Per Alarm in 12 Month Period	$ 250
DUI Fees		
DUI Collision Restitution	Flat Fee	3rd Party Cost + Hourly (FBHR) - Max of $12,000
Towing Services		
Towing Operator Investigations	Flat Fee Listed + Applicable State Fees	$ 740
Administrative Tow Fee - Suspended	Flat Fee	$ 327
Rotation Towing Services		
Class A/B Vehicles	Per Hour*	$ 330
Vehicle Storage	Per Day (24 Hours)	$ 120
Gate Release Fee**	Each	$ 165
Drop Fee	Per Hour*	$ 165
Permits		
Parade Permits	Flat Fee	$ 74
Special Events Permits	Flat Fee	Costs for Services Rendered
Billable Events		
Marin County Fair Support	Flat Fee	Overtime Costs of Police Personnel
Outside Event Billing	Flat Fee	Overtime Costs of Police Personnel Plus Cost of Traffic Control Setup
Police Support Services Fees		
Clearance Letter	Flat Fee	$ 27
Subpoenas Duces Team		
Subpeona Processing (Civil & Deposition)	Flat Fee	$ 15

Footnotes

FBHR = Fully Burdened Hourly Rate For Staff Positions (Applicable Average Salary + Fringe Benefits + 10% Overhead Rate)

**One Hour Minimum With Additional Time Charged in Fifteen Minute Increments*

***Applies When Outside The Normal Hours of Monday - Friday 8:00am to 5:00pm*

City of San Rafael
Library Services

Service Name	Fee Description	Fee
Late Fines		
Adult Fines	No Fine	$ -
Children's Fines	No Fine	$ -
Reserves - ILL (Inter Library Loan)		
Reserve*	Each	$ 0.50
ILL - MARINet Consortium		Included in Reserve Fee
ILL - North Bay Cooperative Library System (NBCLS)		Included in Reserve Fee
ILL - Outside Marin & NBCLS		Included in Reserve Fee
Lost/Damaged Items		
Adult Books, Videos, Audio Tapes, Compact Discs	Flat Fee Listed + Cost	$ 8
Children's Books, Videos, Audio Tapes, Compact Discs	Flat Fee Listed + Cost	$ 8
Replacement Library Card	No Fee	$ -
Magazines	Each	Cover Price of Magazine(s)

Footnotes

FBHR = Fully Burdened Hourly Rate For Staff Positions (Applicable Average Salary + Fringe Benefits + 10% Overhead Rate)

** Compared to the fee approved by MARINet, pay wichever is less*

City of San Rafael
Fire Prevention & Inspection Services

Service Name	Fee Description	Fee	Recovery %
Fire Inspections			
Nuisance Alarm Fee	Engine Company FBHR, 2 Hr. Min.	$ 434	100%
Short-Term Rental Inspection	Flat Fee	$ 132	100%
Excessive Public Assist Calls	Flat Fee	$ 434	100%
Fire Inspections - Operational Permits			
Aerosol Products	Flat Fee	$ 264	100%
Amusement Buildings	Flat Fee	$ 264	100%
Aviation Facilities	Flat Fee	$ 264	100%
Carnivals and Fairs	Flat Fee	$ 264	100%
Cellulose Nitrate Film	Flat Fee	$ 264	100%
Combustible Dust-Producing Operations	Flat Fee	$ 264	100%
Combustible Fibers	Flat Fee	$ 264	100%
Compressed Gases	Flat Fee	$ 264	100%
Covered Mall Buildings	Flat Fee	$ 264	100%
Cryogenic Fluids	Flat Fee	$ 264	100%
Cutting and Welding	Flat Fee	$ 264	100%
Dry Cleaning Plants	Flat Fee	$ 264	100%
Exhibits and Trade Shows	Flat Fee	$ 264	100%
Explosives	Flat Fee	$ 264	100%
Blasting - First	Flat Fee	$ 264	100%
Blasting - Each Additional	Each	$ 132	100%
Fire Hydrants and Valves	Flat Fee	$ 264	100%
Flammable and Combustible Liquids	Flat Fee	$ 264	100%
Floor Finishing	Flat Fee	$ 264	100%
Fruit and Crop Ripening	Flat Fee	$ 264	100%
Fumigation and Thermal Insecticidal Fogging	Flat Fee	$ 264	100%
Hazardous Materials	Flat Fee	$ 264	100%
HPM Facilities	Flat Fee	$ 264	100%
High-piled Storage	Flat Fee	$ 264	100%
Hot Work Operations	Flat Fee	$ 264	100%
Industrial Ovens	Flat Fee	$ 264	100%
Lumber Yards and Woodworking Plants	Flat Fee	$ 264	100%
Liquid-or Gas-fueled Vehicles or Equipment in Assembly Buildings	Flat Fee	$ 264	100%
LP-Gas	Flat Fee	$ 264	100%
Magnesium	Flat Fee	$ 264	100%
Miscellaneous Combustible Storage	Flat Fee	$ 264	100%
Open Burnings	Flat Fee	$ 264	100%
Open Flames and Torches	Flat Fee	$ 264	100%
Open Flames and Candles	Flat Fee	$ 264	100%
Organic Coatings	Flat Fee	$ 264	100%
Places of Assembly	Flat Fee	$ 264	100%
Private Fire Hydrants	Flat Fee	$ 264	100%
Pyrotechnic Special Effects Material	Flat Fee	$ 264	100%
Public Fireworks Displays	Flat Fee	$ 2,247	100%
Pyroxylin Plastics	Flat Fee	$ 264	100%
Refrigeration Equipment	Flat Fee	$ 264	100%
Repair Garages and Motor Fuel-Dispensing Facilities	Flat Fee	$ 264	100%
Rooftop Heliports	Flat Fee	$ 264	100%
Spraying or Dipping	Flat Fee	$ 264	100%
Storage of Scrap Tires and Tire Byproducts	Flat Fee	$ 264	100%
Temporary Membrane Structures and Tents	Flat Fee	$ 264	100%
Tire-Rebuilding Plants	Flat Fee	$ 264	100%
Waste Handling	Flat Fee	$ 264	100%
Wood Products	Flat Fee	$ 264	100%
Other Special Hazard Operations or Use	Flat Fee	$ 264	100%
*Multiple Operational Permits	First permit at full price, each additional at 50% of schedule above	$ -	100%
Fire Inspections - Construction Permits			
Automatic Fire-Extinguishing Systems	Flat Fee	$ 331	100%
Fire Sprinkler System Single Family Dwelling	Base Fee Listed + $4 per sprinkler	$ 331	100%
Fire Sprinkler Systems With 10 Sprinklers or Less	Base Fee Listed + $4 per sprinkler	$ 331	100%
Fire Sprinkler Systems With 11 Sprinklers or More	Base Fee Listed + $4 per sprinkler	$ 331	100%
Backflow Preventer Assembly	Flat Fee	$ 132	100%
Battery Systems	Flat Fee	$ 331	100%
Compressed Gases	Flat Fee	$ 331	100%
Emergency Response Radio Coverage System	Flat Fee	$ 331	100%
Fire Alarm and Detection Systems and Related Equipment	Base Fee Listed + $4 per sprinkler	$ 331	100%
Fire Pumps and Related Equipment	Flat Fee	$ 331	100%

City of San Rafael
Fire Prevention & Inspection Services

Service Name	Fee Description	Fee	Recovery %
Flammable and Combustible Liquids - 1st Tank	Flat Fee	$ 331	100%
Flammable and Combustible Liquids - Each Addt'l Tank	Each	$ 165	100%
Hazardous Materials	Flat Fee	$ 331	100%
Industrial Ovens	Flat Fee	$ 331	100%
LP-Gas	Flat Fee	$ 331	100%
Private Fire Hydrant	Flat Fee	$ 331	100%
Spraying or Dipping Process	Flat Fee	$ 331	100%
Standpipe System	Flat Fee	$ 331	100%
Temporary Membrane Structures and Tents	Flat Fee	$ 331	100%
Underground Fireline	Flat Fee	$ 331	100%
Vegetation Management Fire Protection Plan	Flat Fee	$ 397	100%
Work (repair, replacement, relocation)	Flat Fee	$ 165	100%
Fire Inspections - Other Fire Prevention Fees			
Consultation	Flat Fee -2 hour min	$ 264	100%
Plans review	Flat Fee -2 hour min	$ 264	100%
Inspection	Flat Fee -2 hour min	$ 264	100%
Reinspection	Flat Fee -2 hour min	$ 264	100%
Investigation Fee for Performing Work Without an Approved Permit	Flat Fee	2x Normal Permit Fee + Permit Fee	100%
Inspections Outside Normal Work Hours - Early or Late Inspections on Normal Work Days	Flat Fee	$ 377	100%
Inspections Outside Normal Work Hours - Call Back or Weekend Inspections	Flat Fee	$ 754	100%
Fire hydrant flow test and report	Flat Fee	$ 264	100%
Exemption from the Vegetation Ordinance	Flat Fee	$ 132	100%
Multi-Family dwelling inspections	Flat Fee	$ 161	100%
Fire Inspections - SFM Fire Clearance Inspections			
Fire clearance inspection	Flat Fee	$ 198	100%
Commercial Life Safety Inspections			
Business type I	Per Year	$ 33	100%
Business type 2	Per Year	$ 66	100%
Business type 3	Per Year	$ 132	100%
Business type 4	Per Year	$ 264	100%
Reinspection (After 2nd Reinspection)	Each	$ 132	100%
Fire and Life Safety Plan Checks			
Fire Code Review of Building Permit	% of Building Plan Check Fee	50%	100%
Fire Services - Fire Inspections			
Liability for Persons Causing Emergencies	Flat Fee	Actual Cost	100%
Fire Watch	Flat Fee	Actual Cost	100%
Fire Services - Hazardous Materials			
Fire Code Related Hazardous Materials Inspections	Flat Fee	$ -	100%
Hazardous Materials – Residential	Flat Fee	Actual Cost	100%
Consultative Services – Hazardous Materials	Flat Fee	$ -	100%
Fire Services - Fire Reports			
Fire Reports	Each	$ 41	100%
Fire Services - Emergency Medical Services			
ALS Bundled Base Rate*	Flat Fee	$ 4,263	100%
BLS Bundled Base Rate*	Flat Fee	$ 4,263	100%
Oxygen*	Flat Fee	$ 215	100%
Mileage*	Per Mile	$ 67	100%
Treat No Transport*	Flat Fee	$ 577	100%
Fire Services			
Fire/EMS Training and Education	Flat Fee	Hourly (FBHR) + Cost of Supplies/Materials	100%
Fire Protection Services - CSA #19**	Flat Fee	Per Contract	100%
Wet Chem Hood System	Flat Fee	$ 314	100%

Footnotes

FBHR = Fully Burdened Hourly Rate For Staff Positions (Applicable Average Salary + Fringe Benefits + 10% Overhead Rate)

** Emergency Medical Services - Fees may include ambulance dispatch and fuel surcharge (mileage) component.*

*** Based on an agreement with County Service Area 19 (unincorporated San Rafael)*

City of San Rafael
Planning Services

Service Name	Fee Description	Fee	Recovery %
Streamlined Housing Development			
SB 330 Application	Deposit + Hourly	$ 2,242	100%
SB 9 Housing Development Application	Deposit + Hourly	$ 6,061	100%
SB 9 Lot Split	Flat Fee	$ 14,465	100%
SB 35 Housing Development Application	Deposit + Hourly	$ 15,910	100%
Subdivision			
Lot Line Adjustment & Merger	Flat Fee	$ 6,530	100%
Small Subdivision	Flat Fee	$ 14,465	100%
Tentative Map / Subdivision Map	Deposit + Hourly	$ 18,905	100%
Map Amendment and Extensions	Flat Fee	$ 8,420	100%
Certificates of Compliance	Flat Fee	$ 6,065	100%
Exception (Subdivision Ordinance)	Flat Fee	$ 7,266	100%
Planning Policy			
General Plan Amendment	Deposit + Hourly	$ 19,229	100%
Development Agreement	Deposit + Hourly	$ 30,748	100%
Rezoning/Pre-Zoning/Preannexation	Deposit + Hourly	$ 19,229	100%
Planned Development District	Deposit + Hourly	$ 20,292	100%
Use Permit			
Use Permit – Administrative/Temporary	Flat Fee	$ 1,977	100%
Use Permit - Zoning Administrator	Deposit + Hourly	$ 2,910	60%
Use Permit - Planning Commission	Deposit + Hourly	$ 9,475	100%
Variances			
Minor Variance - Zoning Administrator	Flat Fee	$ 4,556	100%
Variance - Planning Commission	Flat Fee	$ 9,475	100%
Reasonable Accommodation Request	Flat Fee	$ 1,036	26%
Exception (Zoning)	Flat Fee	$ 1,977	100%
Exception (Hillside)	Flat Fee	$ 2,948	100%
Environmental and Design Review			
Environmental and Design Review (Administrative)	Deposit + Hourly	$ 3,158	100%
Environmental and Design Review - Zoning Administrator	Deposit + Hourly	$ 6,061	100%
Environmental and Design Review – Planning Commission	Deposit + Hourly	$ 16,287	100%
Sign Review			
Sign Review – Staff	Flat Fee	$ 268	100%
Sign Program – Minor (Staff)	Flat Fee	$ 1,503	100%
Sign Program – Major (Planning Commission)	Flat Fee	$ 8,640	100%
Sign Review – Minor Exception	Flat Fee	$ 1,503	100%
Sign Review – Major Exception	Flat Fee	$ 8,640	100%
Temporary Banner Permit	Flat Fee	$ 201	100%
Appeal Fees			
Appeal to Planning Commission Filing Fee	Flat Fee	$ 376	5%
Appeals Planning Commission	Deposit + Hourly	$ 5,374	65%
Appeal to City Council Filing Fee	Flat Fee	$ 376	4%
Appeals to City Council	Deposit + Hourly	$ 5,374	57%
California Environmental Quality Act Review			
Negative Declaration	Deposit + Hourly	$ 18,980	100%
Environmental Impact Report	Deposit + Hourly	Consultant Cost +25%	100%
Monitoring of Mitigation Measures And Conditions of Approval	Deposit + Hourly	$ 6,956	100%
Other Planning Services			
Misc. Staff Time Hourly Rate / Planning Manager[3]	FBHR	$ 272	100%
Misc. Staff Time Hourly Rate / Principal Planner[3]	FBHR	$ 215	100%
Misc. Staff Time Hourly Rate / Associate Planner[3]	FBHR	$ 172	100%
Misc. Staff Time Hourly Rate / Assistant Planner[3]	FBHR	$ 172	100%
Pre Application Meeting/Letter	Flat Fee	$ 2,241	30%
Licensing Agreement (Outdoor Dining)	Flat Fee	$ 1,845	100%
Certificate of Appropriateness for Alteration of Historic Structure	Deposit + Hourly	$ 10,269	100%
Certificate of Public Convenience and Necessity for Alcoholic Beverage License	Deposit + Hourly	$ 3,216	100%
Neighborhood Meeting	Deposit + Hourly	$ 3,005	100%
Contract Planner/Consultant Administration	Deposit + Hourly	Consultant Cost +10%	100%
Building Permit - Plan Checks	% of Permit Fee	20%	100%
Planning/Zoning Research	Per Hour	$ 169	100%
General Plan Mainteance Fee	% of Permit Fee	35%	100%
Planning Review of Building Permits - Multi-Family	% of Permit Fee	10%	50%
Planning Review of Building permits - All Others	% of Permit Fee	20%	100%
Specialized Consultant - Including Archaeology Referral	Deposit + Hourly	Consultant Cost +10%	100%
Zoning Verification Letter	Per 1.5 Hours	$ 252	100%
Small Wireless Facilities	Deposit + Hourly	$ 5,342	100%
Wireless Communication Facilities	Flat Fee	$ 1,075	100%

Footnotes

FBHR = Fully Burdened Hourly Rate For Staff Positions (Applicable Average Salary + Fringe Benefits + 10% Overhead Rate)

City of San Rafael
Planning Services

Service Name	Fee Description	Fee	Recovery %
Deposit + Hourly = Applicant is to pay all City costs, including FBHR based on the time staff spends on the project, 100% of consultant costs, which include but not limited to environmental conultants, archaeologists, outside legal councel, contract planners, etc. and materials. The initial deposit is listed in the Fee Column.			

Note: *Multiple application discount: when multiple applications are filed simultaneously, a 25% discount on each deposit-based application type will apply.*

City of San Rafael
Building & Safety Services

Service Name	Fee Description	Fee	Recovery %	Incremental Fees to Add to Base Fee	
Valuation-Based Building Permit Fees					
Up to $2,000.00	Flat Fee	$ 261.00	100%		
$2,000.01 to $25,000	Base Fee	$ 261.00	100%	$ 24.72	per each additional $1,000 above $2,000
$25,000.01 to $50,000.00	Base Fee	$ 829.15	100%	$ 11.90	per each additional $1,000 above $25,000
$50,000.01 to $100,000.00	Base Fee	$ 1,126.56	100%	$ 16.55	per each additional $1,000 above $50,000
$100,000.01 to $500,000.00	Base Fee	$ 1,954.14	100%	$ 7.58	per each additional $1,000 above $100,000
$500,000.01 to $1,000,000.00	Base Fee	$ 4,985.53	100%	$ 13.96	per each additional $1,000 above $500,000
$1,000,000.01 to $5,000,000.00	Base Fee	$ 11,967.39	100%	$ 4.32	per each additional $1,000 above $1M
Greater than $5,000,000.00	Base Fee	$ 29,230.19	100%	$ 4.32	per each additional $1,000 above $5M
Valuation-Based Plan Check Fees					
Building/Structural	% of Bldg Pmt	65%	100%		
Energy	% of Bldg Pmt	10%	100%		
Additional Plan Review	Hourly, 1/2 hr. min.	$ 190	100%		
Renewables*					
Photovoltaic Residential System - 15kW or less	Base Fee	$ 450	n/a		
Photovoltaic Residential System - Larger than 15kW	Base Fee + Rate/kW	$450 + $15 per kW above 15kW	n/a		
Photovoltaic Commercial System - 50kW or less	Base Fee	$ 1,000	n/a		
Photovoltaic Commercial System - 51kW - 250kW	Base Fee + Rate/kW	$1,000 + $7 per kW above 50kW	n/a		
Photovoltaic Commercial System - Larger than 250kW	Base Fee + Rate/kW	$2,400 + $5 per kW above 250kW	n/a		
Solar Thermal Residential System - 10kW or less	Base Fee	$ 450	n/a		
Solar Thermal Residential System - Larger than 10kW	Base Fee + Rate/kW	$450 + $15 per kW above 10kW	n/a		
Solar Thermal Commercial System - 30kW or less	Base Fee	$ 1,000	n/a		
Solar Thermal Commercial System - 31kW - 260kW	Base Fee + Rate/kW	$1,000 + $7 per kW above 30kW	n/a		
Solar Thermal Commercial System - Larger than 260kW	Base Fee + Rate/kW	$2,610 + $5 per kW above 260kW	n/a		
Mechanical, Electrical and Plumbing Permits					
See Exhibit A					
Residential Building Reports (Non-Refundable)					
Appeal	Flat Fee	$ 110	50%		
Single Family, Duplex (per unit)	Flat Fee	$ 383	75%		
Multi-Family - First Unit	Flat Fee	$ 361	71%		
Multi-Family - Each Additional Unit	Each	$ 44	100%		
Condominiums	Flat Fee	$ 383	75%		
Other Fees					
Inspections Outside Normal Hours - After Hours	Hourly, 2 hr min.	$ 285	100%		
Inspections Outside Normal Hours - Weekends/Holidays	Hourly, 2 hr min.	$ 380	100%		
Reinspection Fee	Hourly, 1 hr. min.	$ 190	100%		
Administrative Review***	Hourly, 1/2 hr. min.	$ 205	100%		
Permit Renewal Fee (for expired permits) - 2 year permit	% of Permit	15%	75%		
Board of Appeals Fee	Flat Fee	$ 1,054	17%		
Software Integration and Support fee**	% Applied Against All Permit Fees	5%	100%		
Building Investigation Fee	Flat Fee	3x Building Permit Fee	100%		
Massage Establishment Operator Permits					
Certified Massage Establishment - Sole Proprietorship Registration (No Employees)	Flat Annual Fee Per Location	$ 215	100%		
Certified Massage Establishment - Registration with 1-3 Employees	Flat Annual Fee Per Location	$ 300	100%		
Certified Massage Establishment - Registration with 4+ Employees	Flat Annual Fee Per Location	$ 1,000	100%		
Certified Massage Establishment -Changes to File/Business	Each	$ 26	100%		
Certified Massage Establishment -Time Extension	% of Original Fee	50%	100%		
Short Term Rentals					
Short Term Rental Registration - First Year	Flat Fee	$ 186	100%		
Short Term Rental - Renewal	Flate Fee	$ 148	100%		

Footnotes

FBHR = Fully Burdened Hourly Rate For Staff Positions (Applicable Average Salary + Fringe Benefits + 10% Overhead Rate)

** Fee and Rate set by the Sate*

*** New fee to fund new and routine upgrades to Permit Management System, Electronic Plan Review Software, Digital Inspection Software, Record Digitalization, Software integrations, and Enterprise Resource Planning System.*

**** All planning and building permit submissions may be referred to third-party review by an external consultant or the City Surveyor at the discretion of CD staff. The applicant is responsible for reimbursement of any fees accrued by external consultants to be charged at $194/hr*

Note: *State mandated charges will be added to the building permit fees pursuant to state law as follows, or as state law may hereafter be amended:*

CA Green Building Fund:

$4 for every $100,000 valuation (minimum of $1 regardless of valuation).

10% of surcharge retained by City for administrative costs, code enforcement education, etc., per statute Health & Safety Code Section 18931.6)

S.M.I.P.:

0.013% ($13 per $100,000) of valuation for residential occupancies of no more than 3 stories

0.028% ($28 per $100,000) of valuation for all other occupancies

5% of surcharge retained by the City for data utilization, seismic mapping, etc.; per statute.

(Public Resources Code Section 2705)

EXHIBIT A
City of San Rafael
Mechanical, Electrical, & Plumbing (MEP) Permit Fees

Service Name	Fee Description	Fee
Mechanical [1,2,3]		
Heatpumps/Mini Splits - Alteration, Addition, or Replacement	Flat Fee	$ 138
Furnace/AC Alteration, Addition, or Replacement (Up to Two Units)	Flat Fee	$ 138
Pool Furnaces or Heatpumps	Each	$ 138
Minor Ductwork - Alteration, Replacement or Extention	Flat Fee	$ 138
Minor Mechanical Work, Addition, or Replacement (Hoods, Boilers, Air Handlers, Coolers)	Each	$ 138
Major or All Other Mechanical Work (As Determined by CBO)	Valuation-Based Building Permit Fee	Use Valuation Table in 'Building & Safety Service' Section
Plumbing [2,3]		
Plumbing Fixtures - Addition or Replacement (Up to Two Fixtures)	Flat Fee	$ 138
Water Heaters - Alternation, Addition or Replacement (Up to Two Units)	Flat Fee	$ 138
Gas Piping - Alteration or Extension (Up to Two Outlets)	Flat Fee	$ 138
Minor Plumbing Work, Addition, or Replacement (Boilers, Backflows, Grease Traps, Ejectors)	Each	$ 138
Major or All Other Plumbing Work (As Determined by CBO)	Valuation-Based Building Permit Fee	Use Valuation Table in 'Building & Safety Service' Section
Electrical [2,3]		
Service Panel/ Meter - Addition or Replacement (600V, Up to 200A)	Flat Fee	$ 138
Service Panel/ Meter - Addition or Replacement (600V, 200A to 1000A)	Flat Fee	$ 207
Service Panel/ Meter - Addition or Replacement (600A, Over 1000A)	Flat Fee	$ 276
Other Sevice Panels (Up to Two)	Flat Fee	$ 138
Outlets - Plugs, Fixutures and Switches (Up to 20 Outlets, No More Than Two Circuits)	Flat Fee	$ 138
Generator, Residential[1]	Flat Fee	$ 276
Generator - Commerical	15% of Valuation-Based Building Permit Fee	Use Valuation Table in 'Building & Safety Service' Section
EV Chargers - Residential - (Up to Two)	Flat Fee	$ 138
EV Chargers - Commerical	15% of Valuation-Based Building Permit Fee	Use Valuation Table in 'Building & Safety Service' Section
EES Batery Storage - Residential - (Up to Two)	Flat Fee	$ 138
Minor Electrical Work, Addition, or Replacement (Hoods, Boilers, Air Handlers or Coolers)	Each	$ 138
Major or all other Electrical Work (As determined by CBO)	Valuation-Based Building Permit Fee	Use Valuation Table in 'Building & Safety Service' Section
Backflow Prevention		
2" or Less	Flat Fee	$ 10
Over 2"	Flat Fee	$ 21
Other Fees		
MEP Plan Review - Non-Valuation Permits	Flat Fee	$ 95
MEP Plan Review - Major Valuation Permits	% of Permit	65%
Permit Renewal Fee - Expired MEP Permits	Flat Fee	$ 100
Permit Renewal Fee - Expired Major MEP Permits	% of Permit	65%

Footnotes

FBHR = Fully Burdened Hourly Rate For Staff Positions (Applicable Average Salary + Fringe Benefits + 10% Overhead Rate)

CBO = Chief Building Official

City of San Rafael
Recreation Services

Service Name	Fee Description	Fee
Recreation Programs		
Contract Programs & Classes	Variable	City Retains Between 20 and 40% of Cost of Program Provider as fee - Subject to Individual Negotiation
Facilities Reservations Fees	See Exhibit H	
Falkirk Reservation Fees	See Exhibit H	
Aquatics Fees	See Exhibit H	
Misc. Fees	See Exhibit H	
Child Care Programs		
Child Care Programs (Non-Grant)	See Exhibit K	

Footnotes

FBHR = Fully Burdened Hourly Rate For Staff Positions (Applicable Average Salary + Fringe Benefits + 10% Overhead Rate)

City of San Rafael
Public Works Services

Service Name	Fee Description	Fee
Document/Information Services		
8.5" x 11"	Per Page	$ 0.15
11" x 17"	Per Page	$ 0.20
Public Records Request [1]	Per Page	$ 0.15
Property Information Request	Per Request	$ 219
Flood Plain Letter Response	Per Response	$ 238
Custom Map/ Document Production	FBHR	True Hourly
Transportation Services		
Oversize Load Review - Single Trip*	Flat Fee	$ 17
Oversize Load Review - Annual*	Flat Fee	$ 97
Oversize Load Review - Repetitive (6 Month Max)*	Flat Fee	$ 97
Police Escort Services	Base Fee Listed + FBHR, 2 hrs. min.	$ 366
Utility/Special District Encroachment Permits		
Encroachment Permit - Includes Review of 1 Traffic Control Plan (TCP)	Flat Fee	$ 1,036
Each Additional Review of TCP	Each	$ 432
Temporary Encroachment Permit [2]		
Small - Debris or Moving Boxes and Parking Changes	Flat Fee	$ 53
Standard - All Other (Up to $20K of improvements/Infrastructure. Greater than $20k See Right-Of-Way Improvements Section)	Flat Fee	$ 376
Other Encroachment Permits		
Minor Continuing Encroachment Permits	Flat Fee	$ 518
Revocable License Agreements for Major Continuing Encroachment	Flat Fee	$ 2,560
PW Review of Building and Planning Permit [3]		
Full Review [4]	Per Review	$ 477
Over the Counter Review	Per Review	$ 119
Construction Inspection - Onsite Improvements	When Required, Per Inspection	$ 172
Flood Zone Project	Flat Fee	$ 358
E.12 Regulated Project/Stormwater Control Plan	Flat Fee	$ 1,193
Consultant 3rd Party Review	Flat Fee	Actual Cost + 20% Admin. Fee
City Surveyor Review	Flat Fee	Consultant Actual Cost + 20% Admin. Fee
Parcel Map Plan Check (Minor Subdivision)	Deposit + Hourly	$ 1,193
Final Map Plan Check (Major Subdivision)	Deposit + Hourly	$ 1,908
Lot Line Adjustment Review	Deposit + Hourly	$ 1,193
Tentative Map Review	Deposit + Hourly	$ 1,908
Easement Review	Deposit + Hourly	$ 1,193
Right-of-Way Improvements/Infrastructure - Plan Checking and Inspection		
$0 - $20k Cost of Improvements	Flat Fee	See Temp. Encroachment Permits Section
$20k - $50k Cost of Improvements	Flat Fee	$ 649
$50k - $100k Cost of Improvements	Flat Fee	$ 1,299
$100k+ Cost of Improvements	Deposit + Hourly	$ 5,195
Grading Permits - Plan Check and Inspections (includes NPDES)		
Permit and Plan Check	Flat Fee	$ 822
Seasonal Grading Inspections (Rain Seasons)	Per Rainy Season (Oct 15 - Apr 15)	$ 1,643
Water Use Permits		
Water Course Permits	Flat Fee	$ 477
Tide Land Permits - Dredged Material	Flat Fee	$ 649
Tide Land Permits - Other Tidelands Permits	Deposit + Hourly	$ 649
Streetary Permits		
Application Fee	Flat Fee	$ 2,103
Annual Encroachment Lease Fee	Flat Annual Fee	$ 3,785
Deposit	Flat Fee	$ 2,103
Special Studies		
Special Studies (Reimbursement)	Flat Fee	Actual Cost + 20% Surcharge

City of San Rafael
Public Works Services

Service Name	Fee Description	Fee
Other Fees		
Special Event Setup	Flat Fee	Actual Cost of Labor & Materials
Special Event Traffic Control Plan	Flat Fee	Staff Time Actual Cost

Footnotes

FBHR = Fully Burdened Hourly Rate For Staff Positions (Applicable Average Salary + Fringe Benefits + 10% Overhead Rate)

Deposit + Hourly = Applicant is to pay all City costs, including FBHR based on the time staff spends on the project, 100% of consultant costs, which include but not limited to environmental conultants, archaeologists, outside legal councel, contract planners, etc. and materials. The initial deposit is listed in the Fee Column.

** Set by the State*

1 *. Public Records Request fees may be waived at the City's sole discretion for requests totaling fewer than 50 pages per request.*

2. *Temporary Encroachment Permit Fees: there is no charge for debris boxes if placed on private property.*

3. *PW Review of Building & Planning Permit - All planning and building permit submissions may be referred to third-party review by an external consultant or the City Surveyor at the discretion of Department of Public Works staff. The applicant is responsible for reimbursement of any fees accrued by external consultants or City Surveyor.*

4. *Fee is per review. Fee may be charged several times if there are multiple reviews of the project.*

EXHIBIT H
City of San Rafael
Recreation Fees

		Effective 1/1/26	
Fee Category	**Unit of Measure**	**Resident Fee**	**Non-Resident Fee**
08.00.02 - Facility Reservation Fees			
Miscellaneous Facility Fees			
Refundable reservation/damage deposit for San Rafael Auditorium	Flat Rate	$1,000	$1,000
Refundable reservation/damage deposit for San Rafael Clubrooms	Per room	$100	$100
Refundable reservation/damage deposit for Boro Auditorium/Gym	Flat Rate	$500	$1,000 (commercial use, non-resident private groups, and outside nonprofits)
Refundable reservation/damage deposit for Boro Classrooms	Per room	$100	$100
Refundable reservation/damage deposit for Terra Linda Clubrooms	Per room	$100	$100
Staff attendant fee	Per Hour	$34	$37
San Rafael Community Center			
Auditorium			
Non-profit organizations	Per Hour (4 hr min Sat & Sun)	$112	$124
Private use & non-profit fundraising events	Per Hour (4 hr min Sat & Sun)	$136	$150
Commercial groups	Per Hour (4 hr min Sat & Sun)	$162	$178
Clubroom, Lounge			
Non-profit organizations	Per room, per hour	$34	$38
Private use & non-profit fundraising events	Per room, per hour	$45	$50
Commercial groups	Per room, per hour	$63	$69
Kitchen with Facility Rental			
Non-profit organizations	Flat Rate	$137	$150
Private use & non-profit fundraising events	Flat Rate	$171	$188
Commercial groups	Flat Rate	$204	$224
Lonatese Garden (fees apply if not in conjunction with Auditorium Rental)			
Non-profit organizations	Per Hour	$29	$32
Private use & non-profit fundraising events	Per Hour	$40	$44
Commercial groups	Per Hour	$51	$56
Albert J Boro Community Center			
Auditorium/Multi-Purpose Room			
Non-profit organizations	Per Hour (4 hr min Sat & Sun)	$56	$62
Resident private use & non-profit fundraising events	Per Hour (4 hr min Sat & Sun)	$68	NA
Non-Resident private use & outside non-profit fundraising events	Per Hour (4 hr min Sat & Sun)	NA	$130
Commercial groups	Per Hour (4 hr min Sat & Sun)	$148	$163
Classroom			
Non-profit organizations	Per room, per hour	$18	$20
Resident private use & non-profit fundraising events	Per room, per hour	$23	NA
Non-Resident private use & outside non-profit fundraising events	Per room, per hour	NA	$49
Commercial groups	Per room, per hour	$63	$69
Kitchen with Facility Rental			
Non-profit organizations	Flat Rate	$68	$75
Resident private use & non-profit fundraising events	Flat Rate	$85	NA
Non-Resident private use & outside non-profit fundraising events		NA	$182
Commercial groups	Flat Rate	$204	$224
Gymnasium			
Non-profit organizations	Per Hour (4 hr min Sat & Sun)	$45	$50
Private use & non-profit fundraising events	Per Hour (4 hr min Sat & Sun)	$57	$63
Commercial groups	Per Hour (4 hr min Sat & Sun)	$85	$93
Terra Linda Community Center			
Clubroom			
Non-profit organizations	Per room, per hour	$34	$38
Private use & non-profit fundraising events	Per room, per hour	$45	$50
Commercial groups	Per room, per hour	$63	$69
Kitchen			
Non-profit organizations	Flat Rate	$57	$63
Private use & non-profit fundraising events	Flat Rate	$68	$75
Commercial groups	Flat Rate	$79	$87

EXHIBIT H
City of San Rafael
Recreation Fees

Fee Category	Unit of Measure	Effective 1/1/26 Resident Fee	Non-Resident Fee

Fee Category	Unit of Measure	Resident Fee	Non-Resident Fee
08.00.03 - Falkirk Cultural Center Reservation Fees			
Monday - Thursday Reservations			
Non-profit organizations	Per Hour (2 hour minimum)	$136	$150
Private use & non-profit fundraising	Per Hour (2 hour minimum)	$205	$225
Commercial groups	Per Hour (2 hour minimum)	$272	$300
Refundable reservation/damage deposit	Flat Rate	$1,000	$1,000
Friday or Sunday Reservations			
Non-profit organizations	6 hours	$1,226	$1,349
Private use & non-profit fundraising	6 hours	$1,840	$2,024
Commercial groups	6 hours	$2,452	$2,697
Refundable reservation/damage deposit	Flat Rate	$1,000	$1,000
Saturday Reservations			
Non-profit organizations	10 hours	$2,043	$2,248
Private use & non-profit fundraising	10 hours	$3,066	$3,372
Commercial groups	10 hours	$4,087	$4,495
Refundable reservation/damage deposit	Flat Rate	$1,000	$1,000
Long-Term Rentals			
Non-profit organizations	Per Hour	$136	$212
Private use & non-profit fundraising	Per Hour	$205	$305
Commercial groups	Per Hour	$272	$399
Refundable reservation/damage deposit	Flat Rate	$100	$100
Falkirk Estate Extra Hours - Fridays, Saturdays, or Sundays			
Non-profit organizations	Per Hour	$178	$193
Commercial groups	Per Hour	$409	$450
Private use & non-profit fundraising	Per Hour	$307	$338

Fee Category	Unit of Measure	Resident Fee	Non-Resident Fee
08.00.04 - Aquatics Program Fees			
Regular Season Pool Passes			
Adult (18 - 61 years)	Memorial Day - Labor Day Season Pass	$174	$191
Youth (1 - 17 years) & Seniors (62+ years)	Memorial Day - Labor Day Season Pass	$125	$138
Under 1 year old	Memorial Day - Labor Day Season Pass	Free	Free
Regular Season Daily Admission Drop-in (Lap & Rec Swim)			
Adult (18 - 61 years)	Daily Drop-In Admission	$10	$13
Youth (1 - 17 years) & Seniors (62+ years)	Daily Drop-In Admission	$8	$11
Under 1 year old	Daily Drop-In Admission	Free	Free
Regular Season Punch Pass (15 admissions)			
Adults (Age 18-61)	15-admissions	$120	$161
Youth (age 1-17) & Seniors (62+ years)	15-admissions	$94	$134
Regular Season Pool Area Rentals			
Rental of Terra Linda Community Pool facility	Per hour (2 hour minimum; includes 2 lifeguards)	$150	NA
San Rafael non-profit group rental of Terra Linda Community Pool Facility	Per hour (2 hour minimum; includes 2 lifeguards)	$150	NA
Outside non-profit rental of Terra Linda Community Pool Facility	Per hour (2 hour minimum; includes 2 lifeguards)	NA	$178
Commercial Group rental of Terra Linda Community Pool Facility	Per hour (2 hour minimum; includes 2 lifeguards)	NA	$237
Lifeguard fee (group rentals of more than 50 participants)	Per additional guard required at 1:25 ratio	$31	$30
Water Inflatable Fee	Per hour	$50	$57
Picnic Tables (2 hr minimum, attendees will be charged at Resident rates for pool entry)	Per hour	$52	$54
Indoor Party Room (3 hr block, includes 30 entries)	Flat Rate	$436	$437
Regular Season Lane Rental Fees			
Lane Fee for Local Swim Teams - standard practice	Per Lane Per Hour	$8	$9
Lane Fee for Local Swim Teams - swim meets or practices for novice swimmers	Per Lane Per Hour	$12	$12
Lane Fee for Commercial Groups	Per Lane Per Hour	$18	$22
Swim Lesson Fees* (see note)			
Group Lessons - 30 minute	30 minute lesson	$18	$21

EXHIBIT H
City of San Rafael
Recreation Fees

		Effective 1/1/26	
Fee Category	**Unit of Measure**	**Resident Fee**	**Non-Resident Fee**
Group Lessons - 40 minute	40 minute lesson	$21	$24
Private Lessons - 30 minute	30 minute lesson	$42	$45
Private Lessons - Additional Child	Per additional child per lesson	$18	$21
Fall/Winter Season Daily Admission Drop-in (Lap & Rec Swim)			
Lap Swim (Adult)	Per visit (drop-in)	$14	$17
Lap Swim (Senior/Youth)	Per visit (drop-in)	$10	$13
Fall/Winter Season Lane Rental Fees			
Lane Fee for Local Swim Teams - standard practice	Per Lane Per Hour	$15	$16
Lane Fee for Local Swim Teams - swim meets or practices for novice swimmers	Per Lane Per Hour	$20	$21
Lane Fee for Commercial Groups	Per Lane Per Hour	$32	$35
Fall/Winter Season Punch Pass (10-Admissions)			
Adult (10% discount)	10-punch	$127	$153
Senior/Youth (10% discount)	10-punch	$92	$117

Fee Category	**Unit of Measure**	**Resident Fee**	**Non-Resident Fee**
08.00.05 - Park & Field Fees			
Athletic Field Fees			
Albert Park Stadium All Field			
Non-profit organizations	Per Hour	$51	$56
Private use & non-profit fundraising	Per Hour	$63	$69
Commercial groups	Per Hour	$74	$81
Game Field Prep	Flat Rate	$34	$38
Refundable reservation/damage deposit	Flat Rate	$300	$300
Lights (evening uses)	Per Hour	$47	$52
Pickleweed Field (per soccer field)			
Non-profit organizations	Per Hour	$45	$49
Private use & non-profit fundraising	Per Hour	$37	$41
Commercial groups	Per Hour	$51	$56
Refundable reservation/damage deposit	Flat Rate	$300	$300
Bernard Hoffman Field			
Non-profit organizations	Per Hour	$23	$25
Private use & non-profit fundraising	Per Hour	$34	$38
Commercial groups	Per Hour	$45	$50
Refundable reservation/damage deposit	Flat Rate	$100	$100
Victor Jones Field			
Non-profit organizations	Per Hour	$23	$25
Private use & non-profit fundraising	Per Hour	$34	$38
Commercial groups	Per Hour	$45	$50
Refundable reservation/damage deposit	Flat Rate	$100	$100
Park Facilities Fees			
Redwood Grove - Gerstle Park Picnic Area (3hr minimum)			
Non-profit organizations	Per Hour	$34	$38
Private use & non-profit fundraising	Per Hour	$45	$50
Commercial groups	Per Hour	$57	$63
Pickleweed Park Picnic Area (3hr min)			
Non-profit organizations	Per Hour	$17	$19
Resident private use & non-profit fundraising events	Per Hour	$23	NA
Non-Resident private use & non-profit fundraising events		NA	$50
Commercial groups	Per Hour	$57	$63
Small Group Picnic Areas (Gerstle Park 1 & 2; Sun Valley, Victor Jones - Upper & Lower; Terra Linda; Santa Margarita; Frietas) (3hr min)			
Non-profit organizations	Per Hour	$23	$25
Private use & non-profit fundraising	Per Hour	$34	$38
Commercial groups	Per Hour	$45	$50
Turf/Black Top Areas			
Non-profit organizations	Per Hour	$23	$25
Private use & non-profit fundraising	Per Hour	$34	$38
Commercial groups	Per Hour	$45	$50
Park Rental for Special Event - Use of a full park for a special event; will create list of parks where this is allowed. (Daily Rate - additional facility attendant of trash pick up fees may be applied)			
Non-profit organizations	Per Day	$568	$625
Private use & non-profit fundraising	Per Day	$681	$749
Commercial groups	Per Day	$795	$874
Staff attendant fee	Per Hour	$34	$37

EXHIBIT H
City of San Rafael
Recreation Fees

		Effective 1/1/26	
Fee Category	**Unit of Measure**	**Resident Fee**	**Non-Resident Fee**
Tennis Court Fees			
Tennis Courts (Leagues/Tournament Play)			
Non-profit organizations	Per Court Per Hour	$18	$19
Private use & non-profit fundraising	Per Court Per Hour	$23	$25
Commercial groups	Per Court Per Hour	$29	$32
Lights (evening uses)	Per Hour	$23	$25
Tennis Keys			
Tennis keys - Adult (18+ years)	Per Year	$57	$63
Tennis keys - Youth (under 18)	Per Year	$57	$63
Tennis keys - seniors (60 and over)	Per Year	$57	$63
Community Garden Fees			
Community Garden annual fee (Terra Linda)			See Note for NR fee eligibility
Full Plot = 450' sq. ft.	Per Plot Per Year	$151	$166
Half-Plot = 225' sq. ft.	Per Plot Per Year	$75	$82
Community Garden annual fee (Canal)			
Full Plot = 50' sq. ft.	Per Plot Per Year	$85	$93
Half-Plot = 25' sq. ft.	Per Plot Per Year	$43	$47
Note: San Rafael Community Gardens are for use by San Rafael residents only. Beginning 1/1/22, gardeners that moved out of San Rafael are no longer eligible to participate in this program. Current gardeners who moved out of San Rafael prior to January 1, 2022 were allowed to retain their garden plot.			

Fee Category	**Unit of Measure**	**Resident Fee**	**Non-Resident Fee**
08.00.06 - Miscellaneous Fees			
Vertical Bannner	3-weeks	$75	NA
Horizontal Banner - Cross Street	3-weeks	$448	NA

EXHIBIT K
City of San Rafael
Childcare Fees

Fee Category	Unit of Measure	Fee Type	REGULAR FEE
08.06.10 - Childcare Program Fees			
Childcare Regular Fees	**Effective 8/1/25**		
Full Day Program	Day	Regular Rate	$69
Preschool Tuition	Month	Regular Rate	$1,913
Registration Fee	Annual	Regular Rate	$88
Summer Kid's Camp	Week	Regular Rate	$438
Childcare Afterschool Program Fees	**Effective 8/1/25**		
5 Days/wk	Month	Regular Rate	$626
3 Days/wk	Month	Regular Rate	$345
3 days/wk incl. Wed	Month	Regular Rate	$411
Kindergarten Part Day (3 Days/Wk)	Month	Regular Rate	$217
Kindergarten Part Day (4 Days/Wk)	Month	Regular Rate	$277
Kindergarten Full Day (3 Days/Wk)	Month	Regular Rate	$473
Kindergarten Full Day (5 Days/Wk)	Month	Regular Rate	$821

City of San Rafael
Administrative Citation Fees

Muni	Service Name	Fee Description	Fee
	Chapter 4 Muni Code Regulations		
04.08.020	Uniform Fire Code Violation - Sections 103.43.2, 103.43.3, 103.43.4	Flat Fee	$ 500
05.34.010	**Riding Skateboard, Roller-Skates or EPAMD on Posted Sidewalk, Street, or Other Public Place**		
	First Offense	Flat Fee	$ 50
	Second Offense	Flat Fee	$ 100
	Third & Additional Offense	Each	$ 250
05.24.030	**Riding Bicycle, Roller-Skates, Skateboard, or EPAMD on Sidewalk or Public Place In Violation of Vehicle/Pedestrian Right of Way**		
	First Offense	Flat Fee	$ 50
	Second Offense	Flat Fee	$ 100
	Third & Additional Offense	Each	$ 250
05.36.020	**Pedestrian Failing to Use Crosswalk**		
	First Offense	Flat Fee	$ 50
	Second Offense	Flat Fee	$ 100
	Third & Additional Offense	Each	$ 250
05.36.030	**Crossing Roadway at Other than Right Angles**		
	First Offense	Flat Fee	$ 50
	Second Offense	Flat Fee	$ 100
	Third & Additional Offense	Each	$ 250
05.36.040	**Standing in Roadway**		
	First Offense	Flat Fee	$ 50
	Second Offense	Flat Fee	$ 100
	Third & Additional Offense	Each	$ 250
	Other Chapter 5 Muni Code Regulations		
05.12.050	Unauthorized Person Directing Traffic	Flat Fee	$ 275
05.32.030	Vehicle Driven on Sidealk	Flat Fee	$ 275
06.10.010	**Marin County Animal Code - 8.04.179, 8.04.240, & 8.04.245**		
	First Offense	Flat Fee	$ 50
	Second Offense	Flat Fee	$ 100
	Third & Additional Offense	Each	$ 250
06.10.010	**Marin County Animal Code**		
	8.04.180	Flat Fee	$ 325
	8.04.181	Flat Fee	$ 325
	8.12.010	Flat Fee	$ 325
	8.12.020	Flat Fee	$ 325
06.10.030	**Leash Violation**		
	First Offense	Flat Fee	$ 50
	Second & Additional Offense	Flat Fee	$ 100
06.10.040	**Dogs Prohibited at Downtown Farmer's Market & Other Special Events**		
	First Offense	Flat Fee	$ 50
	Regulations for Parks, etc.		
08.10.100 (F & I)	Destruction/Removal of Plants or Other Public Property	Flat Fee	$ 500
08.10.090.E	Guns & Dangerous Instruments	Flat Fee	$ 500
08.10.020-.050 & .080-.170	All Other - First Offense	Flat Fee	$ 50
	All Other - Second Offense	Flat Fee	$ 100
	All Other - Third & Additional Offense	Each	$ 250
08.12.210	**Trespassing Upon Private Property Prohibited**		
	First Offense	Flat Fee	$ 275
	Second & Additional Offense	Each	$ 500
08.14.110	**Smoking Ordinance Violation**		
	First Offense	Flat Fee	$ 100
	Second Offense	Flat Fee	$ 200
	Third & Additional Offense	Each	$ 500
08.19.020	**Social Host Ordinance**		
	First Offense	Flat Fee	$ 275
	Second & Additional Offense*	Each	$ 500
08.30.020	**Human Habitation of a Vehicle**		
	First Offense	Flat Fee	$ 50
	Second & Additional Offense	Each	$ 200
	Other Chapter 8 Muni Code Regulations		
08.12.080	Bill Posting & Political Signs on Public Property Prohibited	Flat Fee	$ 325
08.12.110	Unlawful to Place Obstructions on Sidewalks	Flat Fee	$ 325

City of San Rafael
Administrative Citation Fees

Muni	Service Name	Fee Description	Fee
08.12.120	Duty to Trim Sidewalk Trees & Hedges	Flat Fee	$ 275
08.12.170	Discharge of Gun, Pistols, & Other Weapons Prohibited	Flat Fee	$ 500
08.13.030	Loud or Unusual Noise	Flat Fee	$ 275
08.13.040	General Noise Limit	Flat Fee	$ 275
08.35.030	Graffiti Ordinance	Flat Fee	$ 250
09.12.030	**Deposit/Maintenance of Offensive Substances**		
	First Offense	Flat Fee	$ 275
	Second & Additional Offense	Each	$ 500
09.12.034	**Littering in Public Places**		
	First Offense	Flat Fee	$ 50
	Second Offense	Flat Fee	$ 100
	Third & Additional Offense	Each	$ 250
	Other Chapter 9 Muni Code Regulations		
09.12.036	Merchant's Duty to Keep Sidewalks Free of Litter	Flat Fee	$ 275
09.12.040	Maintenance of Weeds/Deleterious Growth Prohibited	Flat Fee	$ 325
09.19.050	Dumping/Burying of Solid Waste Prohibited	Flat Fee	$ 325
09.19.060	Accumulation of Solid Waste Prohibited	Flat Fee	$ 325
09.19.070	Buring of Solid Waste Prohibited	Flat Fee	$ 325
09.19.190	Weekly Garbage Service Required	Flat Fee	$ 325
09.20.020	Dumping of Pollutants into Water Control System Prohibited	Flat Fee	$ 500
09.22.050	Refusal to Pay Household Hazardous Waste Fee	Flat Fee	$ 275
	Falsification of Household Hazardous Waste	Flat Fee	$ 275
09.23.050	Falsification of Conditionally Exempt Small Quantity Generator Waste	Flat Fee	$ 275
09.30.060	Discharge of Pollutants Prohibited	Flat Fee	$ 500
	Chapter 10 Muni Code Regulations		
10.04.210	Business License Required	Flat Fee	$ 325
	Chapter 12 Muni Code Regulations		
12.12 - 12.38	Building Regulations	Flat Fee	$ 500
	Land Use Regulations		
14.04.020	Residential	Flat Fee	$ 325
14.05.020 - .022	Commercial	Flat Fee	$ 325
14.06.020	Industrial	Flat Fee	$ 325
14.08.020	Marine Related	Flat Fee	$ 325
14.09.020	Public/Quasi	Flat Fee	$ 325
14.10.020	Parks/Open Space	Flat Fee	$ 325
14.11.020	Water	Flat Fee	$ 325
14.13.030	Wetland Overlay	Flat Fee	$ 325
	Signs		
14.19.041	Permit Required	Flat Fee	$ 325
14.19.053	Location, Placement, & Design	Flat Fee	$ 325
14.19.070	Temporary Sign Standards	Flat Fee	$ 325
14.19.080	Prohibited Signs	Flat Fee	$ 325
	Other Chapter 14 Muni Code Regulations		
14.16.020	Accessory Structures	Flat Fee	$ 500
14.16.140	Fences	Flat Fee	$ 300
14.16.220	Home Occupation Ordinance	Flat Fee	$ 325
14.16.250	Motor Vehicle Maintenance & Storage in Residential Districts	Flat Fee	$ 275
14.16.285	Second Dwelling Unit Standards	Flat Fee	$ 500
14.17.020	Animal Keeping	Flat Fee	$ 325
14.22.070	Use Permits - Conditions of Approval	Flat Fee	$ 325
14.23.060	Variances - Conditions of Approval	Flat Fee	$ 325
14.24.050	Exceptions - Conditions of Approval	Flat Fee	$ 325
14.25.020	Environmental Design Review Permits	Flat Fee	$ 325
14.25.040	Improvements Subject to Review	Flat Fee	$ 325
14.25.080	Environmental Design Review - Conditions of Approval	Flat Fee	$ 325
14.30.040	Failure to Comply with Conditions of any Permit or Approval	Flat Fee	$ 325
17.20.060	**Obstruction in Water & Sunken Vessels**		
	First Offense	Flat Fee	$ 275
	Second & Additional Offense	Each	$ 500
17.20.070	**Dangerous & Disabled Vessels**		
	First Offense	Flat Fee	$ 275
	Second & Additional Offense	Each	$ 500
17.30.010	**Vessel Speed Restrictions**	0	0
	First Offense	Flat Fee	$ 50
	Second & Additional Offense	Each	$ 100
	Other Chapter 17 Muni Code Regulations	0	0
17.10.030	Dredging, Dumping, Excavating, Constructing without a City Tidelands Permit	Flat Fee	$ 500

City of San Rafael
Administrative Citation Fees

Muni	Service Name	Fee Description	Fee
17.20.050	Anchoring & Mooring Prohibited	Flat Fee	$ 275
	Open Space Lands	0	0
19.10.060(10)	Destruction of Property	Flat Fee	$ 500
19.10.060(18)	Hunting & Dangerous Weapons	Flat Fee	$ 500
19.10.060(1-9)(11-17)(19-30)	Other Regulations - First Offense	Flat Fee	$ 50
	Other Regulations - Second Offense	Flat Fee	$ 100
	Other Regulations - Third & Additional Offense	Each	$ 250

Footnotes

FBHR = Fully Burdened Hourly Rate For Staff Positions (Applicable Average Salary + Fringe Benefits + 10% Overhead Rate)

**Repeat violations by the same person within 36-months from the date of administrative citation.*

City of San Rafael
Maintenance Services
Sewer & Drainage

Service Name	Fee Description	Fee
Maintenance Services		
Sewer Service - San Rafael Sanitation District*		Full Cost Recovery Using Business Cost Study Data
Drainage - Storm Water**	Per EDU	$ 29

Footnotes

FBHR = Fully Burdened Hourly Rate For Staff Positions (Applicable Average Salary + Fringe Benefits + 10% Overhead Rate)

** Subject to Negotiations with SRSD Board*

*** Subject to Proposition 218 Requirements*

City of San Rafael
General Services

Service Name	Fee Description	Current Fee	Proposed Fee			Notes
		Fee	No Change	CPI 2.70%	Other	
Bad Check Charges						
NSF Check Processing	Flat Fee	$ 25	$ 25			state limit, use "other" column to enter value if
Business Licenses						
Business Application Review - Home Occupation	Flat Fee	$ 88	$ 88			
Business Application Review - Commercial Location	Flat Fee	$ 118	$ 118			
Business Application Review - In Town Moving Fee (to Commercial)	Flat Fee	$ 98	$ 98			
Business Application Review - In Town Moving Fee (to Residential)	Flat Fee	$ 68	$ 68			
Business Application Review - Change of Ownership	Flat Fee	$ 10	$ 10			
Regulatory License Processing - Gun Sales - Police Permit	Flat Fee	$ 99	$ 99			
Regulatory License Processing - Gun Sales - Police Permit Renewal	Flat Fee	$ 99	$ 99			
Payment Plan Processing	Flat Fee	$ 35	$ 35			
Reproduction Work						
Photocopies - FPPC	Per Page	$ 0.10	$ 0.10			industry standard as is
Photocopies - Other Public Documents	Per Page	$ 0.15	$ 0.15			industry standard as is
Copies from Microfilming - Large Format Drawings (plans) - 1st Sheet	Flat Fee	$ 4.50	$ 4.50			industry standard as is
Copies from Microfilming - Large Format Drawings (plans) - Additional Sheets	Each	$ 1.50	$ 1.50			industry standard as is
Copies from Microfilming - Small Sheets (8 1/2 x 11)- 1st Sheet	Flat Fee	$ 3	$ 3			industry standard as is
Copies from Microfilming - Small Sheets (8 1/2 x 11)- Additional Sheets	Each	$ 0.15	$ 0.15			industry standard as is
City Clerk Documents						
City of San Rafael Municipal Code	Flat Fee	Cost per City Clerk	Cost per City Clerk			
Certificate of Documents	Flat Fee	$ 8	$ 8			
Certificate of Documents -- Copy Fees	Per Page	$ 0.15	$ 0.15			industry standard as is
Special Services						
Public Use - Council Chambers - Including Sound	Flat Fee	$ 205		$ 210		
RDA - Application Processing Special Events Permit - Non-Profits & BID	Flat Fee	$ 41		$ 42		
RDA - Application Processing Special Events Permit - All Others	Flat Fee	$ 82		$ 84		
RDA - Special Events Application Deposit - Refundable (Conditions Apply) - One Block or Plaza	Flat Fee	$ 205		$ 210		
RDA - Special Events Application Deposit - Refundable (Conditions Apply) - Two or More Blocks	Flat Fee	$ 369		$ 378		
RDA - Scouting of Film Location	Hourly	FBHR	FBHR			
Event Planning & Coordination	Hourly	FBHR	FBHR			

Footnotes

FBHR = Fully Burdened Hourly Rate For Staff Positions (Applicable Average Salary + Fringe Benefits + 10% Overhead Rate)

City of San Rafael
Police Services

Service Name	Fee Description	Current Fee	Proposed Fee: No Change	Proposed Fee: CPI 2.70%	Proposed Fee: Other	Notes
Fingerprinting						
Fingerprinting - Non-criminal	Flat Fee Listed + Applicable State & Federal Fees as Needed	$ 12	$ 12			
Concealed Weapons						
Concealed Weapon Application Review - Subject to State Limitation	Flat Fee	$ 100	$ 100			state limit, use "other" column to enter value if changed
Concealed Weapon Renewal Renew - Subject to State Limitation	Flat Fee	$ 25	$ 25			state limit, use "other" column to enter value if changed
Response Services						
Alarm Permits - Registration / Renewal	Flat Fee	$ 20	$ 20			updated program @ 3rd Party rates, use "other" column to enter value if changed
Failure to Register Alarm	Flat Fee	$ 100	$ 100			
False Alarm Permits - 1st Response	Per Alarm in 12 Month Period	$ 50	$ 50			
False Alarm Permits - 2nd Response	Per Alarm in 12 Month Period	$ 100	$ 100			
False Alarm Permits - 3rd Response	Per Alarm in 12 Month Period	$ 150	$ 150			
False Alarm Permits - 4th Response	Per Alarm in 12 Month Period	$ 200	$ 200			
False Alarm Permits - 5th or more	Per Alarm in 12 Month Period	$ 250	$ 250			
DUI Fees						
DUI Collision Restitution	Flat Fee	3rd Party Cost + Hourly (FBHR) - (Max of $12,000)	3rd Party Cost + Hourly (FBHR) - (Max of $12,000)			Government Code 53155 now at max of $12k, check to see if changed
Towing Services						
Towing Operator Investigations	Flat Fee Listed + Applicable State Fees	$ 740	$ 740			
Administrative Tow Fee - Suspended	Flat Fee	$ 327	$ 327			
Rotation Towing Services						Municipal Code 10.85.110: Current Fee approved by Reso 14206 but never put in MFS. Adding for FY26
Class A/B Vehicles	Per Hour*	$ 240			$ 330	Last update in 2016 so large increase needed. Aligns with 2025 Marin County CHP rates
Vehicle Storage	Per Day (24 Hours)	$ 75			$ 120	
Gate Release Fee**	Each	$ 100			$ 165	
Drop Fee	Per Hour*	$ 120			$ 165	
Permits						
Parade Permits	Flat Fee	$ 74	$ 74			
Special Events Permits	Flat Fee	Costs for Services Rendered	Costs for Services Rendered			
Billable Events						
Marin County Fair Support	Flat Fee	Overtime Costs of Police Personnel	Overtime Costs of Police Personnel			
Outside Event Billing	Flat Fee	Overtime Costs of Police Personnel Plus Cost of Traffic Control Setup	Overtime Costs of Police Personnel Plus Cost of Traffic Control Setup			
Police Support Services Fees						
Clearance Letter	Flat Fee	$ 27	$ 27			
Subpoenas Duces Team						
Subpeona Processing (Civil & Deposition)	Flat Fee	$ 15	$ 15			

Footnotes

FBHR = Fully Burdened Hourly Rate For Staff Positions (Applicable Average Salary + Fringe Benefits + 10% Overhead Rate)

* One Hour Minimum With Additional Time Charged in Fifteen Minute Increments

** Applies When Outside The Normal Hours of Monday - Friday 8:00am to 5:00pm

City of San Rafael
Library

Muni	Service Name	Fee Description	Current Fee	Proposed			Notes
			Fee	No Change	CPI 2.70%	Other	
	Late Fines						
	Adult Fines	No Fine	$ -	$ -			
	Children's Fines	No Fine	$ -	$ -			
	Reserves - ILL (Inter Library Loan)		0 0			0	
	Reserve*	Each	$ 0.50	$ 0.50			
	ILL - MARINet Consortium		Included in Reserve Fee	Included in Reserve Fee			
	ILL - North Bay Cooperative Library System (NBCLS)		Included in Reserve Fee	Included in Reserve Fee			
	ILL - Outside Marin & NBCLS		Included in Reserve Fee	Included in Reserve Fee			
	Lost/Damaged Items		0 0		0	0	
	Adult Books, Videos, Audio Tapes, Compact Discs	Flat Fee Listed + Cost	$ 8	$ 8			
	Children's Books, Videos, Audio Tapes, Compact Discs	Flat Fee Listed + Cost	$ 8	$ 8			
	Replacement Library Card	No Fine	$ -	$ -			
	Magazines	Each	Cover Price of Magazine(s)	Cover Price of Magazine(s)			

Footnotes

FBHR = Fully Burdened Hourly Rate For Staff Positions *(Applicable Average Salary + Fringe Benefits + 10% Overhead Rate)*

* compared to the fee approved by MARINet, pay whichever is less

City of San Rafael
Fire

Service Name	Fee Description	Current Fee		Proposed Fee			Notes
		Fee	Recovery %	No Change	CPI 2.70%	Other	
Fire Inspections							
Nuisance Alarm Fee	Engine Company FBHR, 2 Hr. Min.	$ 422	100%		$ 434		
Short-Term Rental Inspection	Flat Fee	$ 129	100%		$ 132		
Excessive Public Assist Calls	Flat Fee	$ 422	100%		$ 434		
Fire Inspections - Operational Permits							
Aerosol Products	Flat Fee	$ 257	100%		$ 264		
Amusement Buildings	Flat Fee	$ 257	100%		$ 264		
Aviation Facilities	Flat Fee	$ 257	100%		$ 264		
Carnivals and Fairs	Flat Fee	$ 257	100%		$ 264		
Cellulose Nitrate Film	Flat Fee	$ 257	100%		$ 264		
Combustible Dust-Producing Operations	Flat Fee	$ 257	100%		$ 264		
Combustible Fibers	Flat Fee	$ 257	100%		$ 264		
Compressed Gases	Flat Fee	$ 257	100%		$ 264		
Covered Mall Buildings	Flat Fee	$ 257	100%		$ 264		
Cryogenic Fluids	Flat Fee	$ 257	100%		$ 264		
Cutting and Welding	Flat Fee	$ 257	100%		$ 264		
Dry Cleaning Plants	Flat Fee	$ 257	100%		$ 264		
Exhibits and Trade Shows	Flat Fee	$ 257	100%		$ 264		
Explosives	Flat Fee	$ 257	100%		$ 264		
Blasting - First	Flat Fee	$ 257	100%		$ 264		
Blasting - Each Additional	Each	$ 129	100%		$ 132		
Fire Hydrants and Valves	Flat Fee	$ 257	100%		$ 264		
Flammable and Combustible Liquids	Flat Fee	$ 257	100%		$ 264		
Floor Finishing	Flat Fee	$ 257	100%		$ 264		
Fruit and Crop Ripening	Flat Fee	$ 257	100%		$ 264		
Fumigation and Thermal Insecticidal Fogging	Flat Fee	$ 257	100%		$ 264		
Hazardous Materials	Flat Fee	$ 257	100%		$ 264		
HPM Facilities	Flat Fee	$ 257	100%		$ 264		
High-piled Storage	Flat Fee	$ 257	100%		$ 264		
Hot Work Operations	Flat Fee	$ 257	100%		$ 264		
Industrial Ovens	Flat Fee	$ 257	100%		$ 264		
Lumber Yards and Woodworking Plants	Flat Fee	$ 257	100%		$ 264		
Liquid-or Gas-fueled Vehicles or Equipment in Assembly Buildings	Flat Fee	$ 257	100%		$ 264		
LP-Gas	Flat Fee	$ 257	100%		$ 264		
Magnesium	Flat Fee	$ 257	100%		$ 264		
Miscellaneous Combustible Storage	Flat Fee	$ 257	100%		$ 264		
Open Burnings	Flat Fee	$ 257	100%		$ 264		
Open Flames and Torches	Flat Fee	$ 257	100%		$ 264		
Open Flames and Candles	Flat Fee	$ 257	100%		$ 264		
Organic Coatings	Flat Fee	$ 257	100%		$ 264		
Places of Assembly	Flat Fee	$ 257	100%		$ 264		
Private Fire Hydrants	Flat Fee	$ 257	100%		$ 264		
Pyrotechnic Special Effects Material	Flat Fee	$ 257	100%		$ 264		
Public Fireworks Displays	Flat Fee	$ 2,188	100%		$ 2,247		
Pyroxylin Plastics	Flat Fee	$ 257	100%		$ 264		
Refrigeration Equipment	Flat Fee	$ 257	100%		$ 264		
Repair Garages and Motor Fuel-Dispensing Facilities	Flat Fee	$ 257	100%		$ 264		
Rooftop Heliports	Flat Fee	$ 257	100%		$ 264		
Spraying or Dipping	Flat Fee	$ 257	100%		$ 264		
Storage of Scrap Tires and Tire Byproducts	Flat Fee	$ 257	100%		$ 264		

City of San Rafael
Fire

Service Name	Fee Description	Current Fee		Proposed Fee			Notes
		Fee	Recovery %	No Change	CPI	Other	
Temporary Membrane Structures and Tents	Flat Fee	$ 257	100%		$ 264		
Tire-Rebuilding Plants	Flat Fee	$ 257	100%		$ 264		
Waste Handling	Flat Fee	$ 257	100%		$ 264		
Wood Products	Flat Fee	$ 257	100%		$ 264		
Other Special Hazard Operations or Use	Flat Fee	$ 257	100%		$ 264		
*Multiple Operational Permits	First permit at full price, each additional at 50% of schedule above	$ -	100%	First permit at full price, each additional at 50% of schedule above			
Fire Inspections - Construction Permits							
Automatic Fire-Extinguishing Systems	Flat Fee	$ 322	100%		$ 331		
Fire Sprinkler System Single Family Dwelling	Base Fee Listed + $4 per sprinkler	$ 322	100%		$ 331		
Fire Sprinkler Systems With 10 Sprinklers or Less	Base Fee Listed + $4 per sprinkler	$ 322	100%		$ 331		
Fire Sprinkler Systems With 11 Sprinklers or More	Base Fee Listed + $4 per sprinkler	$ 322	100%		$ 331		
Backflow Preventer Assembly	Flat Fee	$ 129	100%		$ 132		
Battery Systems	Flat Fee	$ 322	100%		$ 331		
Compressed Gases	Flat Fee	$ 322	100%		$ 331		
Emergency Response Radio Coverage System	Flat Fee	$ 322	100%		$ 331		
Fire Alarm and Detection Systems and Related Equipment	Base Fee Listed + $4 per sprinkler	$ 322	100%		$ 331		
Fire Pumps and Related Equipment	Flat Fee	$ 322	100%		$ 331		
Flammable and Combustible Liquids - 1st Tank	Flat Fee	$ 322	100%		$ 331		
Flammable and Combustible Liquids - Each Addt'l Tank	Each	$ 161	100%		$ 165		
Hazardous Materials	Flat Fee	$ 322	100%		$ 331		
Industrial Ovens	Flat Fee	$ 322	100%		$ 331		
LP-Gas	Flat Fee	$ 322	100%		$ 331		
Private Fire Hydrant	Flat Fee	$ 322	100%		$ 331		
Spraying or Dipping Process	Flat Fee	$ 322	100%		$ 331		
Standpipe System	Flat Fee	$ 322	100%		$ 331		
Temporary Membrane Structures and Tents	Flat Fee	$ 322	100%		$ 331		
Underground Fireline	Flat Fee	$ 322	100%		$ 331		
Vegetation Management Fire Protection Plan	Flat Fee	$ 386	100%		$ 397		
Work (repair, replacement, relocation)	Flat Fee	$ 161	100%		$ 165		
Fire Inspections - Other Fire Prevention Fees							
Consultation	Flat Fee -2 hour min	$ 257	100%		$ 264		
Plans review	Flat Fee -2 hour min	$ 257	100%		$ 264		
Inspection	Flat Fee -2 hour min	$ 257	100%		$ 264		
Reinspection	Flat Fee -2 hour min	$ 257	100%		$ 264		
Investigation Fee for Performing Work Without an Approved Permit	Flat Fee	2x Normal Permit Fee + Permit Fee	100%	2x Normal Permit Fee + Permit Fee			
Inspections Outside Normal Work Hours - Early or Late Inspections on Normal Work Days	Flat Fee	$ 367	100%		$ 377		
Inspections Outside Normal Work Hours - Call Back or Weekend Inspections	Flat Fee	$ 734	100%		$ 754		
Fire hydrant flow test and report	Flat Fee	$ 257	100%		$ 264		
Exemption from the Vegetation Ordinance	Flat Fee	$ 129	100%		$ 132		
Multi-Family dwelling inspections	Flat Fee	$ 157	100%		$ 161		
Fire Inspections - SFM Fire Clearance Inspections							
Fire clearance inspection	Flat Fee	$ 193	100%		$ 198		
Commercial Life Safety Inspections							
Business type I	Per Year	$ 32	100%		$ 33		
Business type 2	Per Year	$ 64	100%		$ 66		
Business type 3	Per Year	$ 129	100%		$ 132		
Business type 4	Per Year	$ 257	100%		$ 264		
Reinspection (After 2nd Reinspection)	Each	$ 129	100%		$ 132		
Fire and Life Safety Plan Checks							
Fire Code Review of Building Permit	% of Building Plan Check Fee	50%	100%	50%			

City of San Rafael

Fire

		Current Fee		Proposed Fee			
Service Name	**Fee Description**	**Fee**	**Recovery %**	**No Change**	**CPI**	**Other**	**Notes**
Fire Services - Fire Inspections							
Liability for Persons Causing Emergencies	Flat Fee	Actual Cost	100%	Actual Cost			
Fire Watch	Flat Fee	Actual Cost	100%	Actual Cost			
Fire Services - Hazardous Materials							
Fire Code Related Hazardous Materials Inspections	No Fee	$ -	100%	$ -			
Hazardous Materials – Residential	Flat Fee	Actual Cost	100%	Actual Cost			
Consultative Services – Hazardous Materials	No Fee	$ -	100%	$ -			
Fire Services - Fire Reports							
Fire Reports	Each	$ 40	100%		$ 41		
Fire Services - Emergency Medical Services							FBHR per MOU aregeements & contracts
ALS Bundled Base Rate*	Flat Fee	$ 2,830	~~75%~~ 100%			$ 4,263	Bundling with first responder fee and using 100% cost recovery
BLS Bundled Base Rate*	Flat Fee	$ 2,830	~~75%~~ 100%			$ 4,263	Bundling with first responder fee and using 100% cost recovery
~~First Responder Fee*~~	~~Flat Fee~~	~~$ 367~~	~~75%~~				This fee is being combined into the ALS and BLS Bundled Fees
Oxygen*	Flat Fee	$ 161	~~75%~~ 100%			$ 215	100% cost recovery
Mileage*	Per Mile	$ 50	~~75%~~ 100%			$ 67	100% cost recovery
Treat No Transport*	Flat Fee	$ 433	~~75%~~ 100%			$ 577	100% cost recovery

Footnotes

FBHR = Fully Burdened Hourly Rate For Staff Positions (Applicable Average Salary + Fringe Benefits + 10% Overhead Rate)

*Emergency Medical Services - Fees may include ambulance dispatch and fuel surcharge (mileage) component.

** Based on an agreement with County Service Area 19 (unincorporated San Rafael)

City of San Rafael
Planning Fees

Service Name	Fee Description	Current Fee		Proposed Fee				Notes
		Fee	Recovery %	No Change	CPI 2.70%	Other 5.00%	Other	
Streamlined Housing Development								
SB 330 ~~Preliminary~~ Application	Deposit + Hourly	$ 2,135	100%			$ 2,242		
SB 9 Housing Development Application	Deposit + Hourly	$ 5,773	100%			$ 6,061		
SB 9 Lot Split	Flat Fee	$ 13,776	100%			$ 14,465		
SB 35 Housing Development Application	Deposit + Hourly	$ 15,152	100%			$ 15,910		
Subdivision								
Lot Line Adjustments & Merger	Flat Fee	$ 6,219	100%			$ 6,530		
Small Subdivision	Flat Fee	$ 13,776	100%			$ 14,465		
Tentative Map/Subdivision Map	Deposit* + Hourly	$ 18,004	100%			$ 18,905		
Map Amendment and Extensions	Flat Fee	$ 8,019	100%			$ 8,420		
Certificates of Compliance	Flat Fee	$ 5,776	100%			$ 6,065		
Exception (Subdivision Ordinance)	Flat Fee	$ 6,920	100%			$ 7,266		
Planning Policy								
General Plan Amendment	Deposit* + Hourly	$ 18,313	100%			$ 19,229		
Development Agreement	Deposit* + Hourly	$ 29,284	100%			$ 30,748		
Rezoning/Pre-Zoning/Preannexation	Deposit* + Hourly	$ 18,313	100%			$ 19,229		
Planned Development District	Deposit* + Hourly	$ 19,326	100%			$ 20,292		
Use Permit								
Use Permit – Administrative /Temporary	Flat Fee	$ 1,883	100%			$ 1,977		
Use Permit - Zoning Administrator	~~Flat Fee~~ Deposit + Hourly	$ 2,771	60%			$ 2,910		Deposit to allow for $ to be returned to taxpayer if applicable
Use Permit - Planning Commission	~~Flat Fee~~ Deposit + Hourly	$ 9,024	100%			$ 9,475		Deposit to allow for $ to be returned to taxpayer if applicable
Variances & Exceptions								
Minor Variance - Zoning Administrator	Flat Fee	$ 4,339	100%			$ 4,556		
Variance - Planning Commission	Flat Fee	$ 9,024	100%			$ 9,475		
Reasonable Accommodation Request	Flat Fee	$ 987	26%			$ 1,036		
Exception (Zoning)	Flat Fee	$ 1,883	100%			$ 1,977		
Exception (Hillside)	Flat Fee	$ 2,807	100%			$ 2,948		
Environmental and Design Review								Adding "environmental" to accomidate for the general environmental review in design reviews. Separate from the specific CA Environmental Quality Act. reviews (see 3 sections down)
Environmental and Design Review (Administrative)	~~Flat Fee~~ Deposit + Hourly	$ 3,008	100%			$ 3,158		Deposit to allow for $ to be returned to taxpayer if applicable
Environmental and Design Review - Zoning Administrator	~~Flat Fee~~ Deposit + Hourly	$ 5,773	100%			$ 6,061		Deposit to allow for $ to be returned to taxpayer if applicable
Environmental and Design Review – Planning Commission	~~Flat Fee~~ Deposit + Hourly	$ 15,511	100%			$ 16,287		Deposit to allow for $ to be returned to taxpayer if applicable
Sign Review								
Sign Review – Staff	Flat Fee	$ 255	100%			$ 268		
Sign Program – Minor (Staff)	Flat Fee	$ 1,431	100%			$ 1,503		
Sign Program – Major (Planning Commission)	Flat Fee	$ 8,229	100%			$ 8,640		
Sign Review – Minor Exception	Flat Fee	$ 1,431	100%			$ 1,503		
Sign Review – Major Exception	Flat Fee	$ 8,229	100%			$ 8,640		
Temporary Banner Permit	Flat Fee	$ 191	100%			$ 201		
Appeal Fees								
Appeals to Planning Commission ~~- Non-Applicant (Resident)~~ Filing Fee	Flat Fee	$ 358	5%			$ 376		
Appeals to Planning Commission ~~- Applicant or Non-Resident~~	Deposit* + Hourly	$ 5,119	65%			$ 5,374		
Appeals to City Council ~~- Non-Applicant (Resident)~~ Filing Fee	Flat Fee	$ 358	4%			$ 376		
Appeals to City Council ~~- Applicant or Non-Resident~~	Deposit* + Hourly	$ 5,119	57%			$ 5,374		
California Environmental Quality Act Review								Fees are specifcally related to CEQA Reviews. Updating title name to reflect this.
Negative Declaration	Deposit* + Hourly	$ 18,076	100%			$ 18,980		
Environmental Impact Report	~~Flat Fee~~ Deposit + Hourly	Consultant Cost +25%	100%	Consultant Cost +25%				Deposit to align with current fees associated with consultant work
Monitoring of Mitigation Measures And Conditions of Approval	Deposit* + Hourly	$ 6,625	100%			$ 6,956		
Other Planning Services								
Misc. Staff Time Hourly Rate / Planning Manager	FBHR		100%				$ 272	For development projects where staff time can be billed.
Misc. Staff Time Hourly Rate / Principal Planner	FBHR		100%				$ 215	For development projects where staff time can be billed.
Misc. Staff Time Hourly Rate / Associate Planner	FBHR		100%				$ 172	For development projects where staff time can be billed.
Misc. Staff Time Hourly Rate / Assistant Planner	FBHR		100%				$ 172	For development projects where staff time can be billed.
Pre Application Meeting/Letter	Flat Fee	$ 2,134	30%			$ 2,241		
Licensing Agreement (Outdoor Dining)	Flat Fee	$ 1,758	100%			$ 1,845		
Certificate of Appropriateness for Alteration of Historic Structure	Deposit* + Hourly	$ 9,780	100%			$ 10,269		
Certificate of Public Convenience and Necessity for Alcoholic Beverage License	Deposit* + Hourly	$ 3,063	100%			$ 3,216		
Neighborhood Meeting	Deposit* + Hourly	$ 2,862	100%			$ 3,005		
Contract Planner/Consultant Administration	~~Flat Fee~~ Deposit + Hourly	Consultant Cost +10%	100%	Consultant Cost +10%				Deposit to align with current fees associated with consultant work
Building Permit - Plan Checks	% of Permit Fee	20%	100%	20%				

City of San Rafael
Planning Fees

		Current Fee		Proposed Fee				
Service Name	Fee Description	Fee	Recovery %	No Change	CPI	Other	Other	Notes
Planning/Zoning Research	~~Deposit*~~ Per Hour	$ 161	100%			$ 169		
General Plan Maintenance Fee	% of Permit Fee	35%	100%	35%				
Planning Review of Building Permits - Multi-Family	% of Permit Fee	10%	50%	10%				
Planning Review of Building permits - All Others	% of Permit Fee	20%	100%	20%				
Specialized Consultant - Including Archaeology Referral	~~Flat Fee~~ Deposit + Hourly	$ 82	100%				Consultant Cost +10%	MuniCode 2.19 - Archeological Resources Protection. 2.19.010(d) appropriate advisory is contacted and consulted. Name change to align with 2.19 plus any other specialty consulting needed. 'Deposit/Consultant +10%' changes to align with standard consultant fee recovery.
Zoning Verification Letter	Per 1.5 Hours	$ 240	100%			$ 252		
Small Wireless Facilities Permit	Deposit** + Hourly	$ 5,088	100%			$ 5,342		
Wireless Communication Facilities	Flat Fee	$ 1,024	100%			$ 1,075		

Footnotes

FBHR = Fully Burdened Hourly Rate For Staff Positions (Applicable Average Salary + Fringe Benefits + 10% Overhead Rate)

Deposit + Hourly = Applicant is to pay all City costs, including FBHR based on the time staff spends on the project, 100% of consultant costs, which include but not limited to environmental conultants, archaeologists, outside legal councel, contract planners, etc. and materials. The initial deposit is listed in the Fee Column.

~~* Consultant costs will be charged to the deposit account plus 25% to cover contract administration and review of consultant work product.~~

~~** Deposit to be charged on an hourly basis.~~

Note: Multiple application discount: when multiple applications are filed simultaneously, a 25% discount on each deposit-based application type will apply.

City of San Rafael
Community Development - Building & Safety Services

Service Name	Fee Description	Current Fee	Recovery %	Incremental Fees to Add to Base Fee	Proposed Fees: No Change	CPI 2.70%	Incremental Fee Table Adj. (3%)	Other	Notes
Valuation-Based Building Permit Fees	Valuation								
Up to $2,000.00	Flat Fee	$ 253.00	100%					$ 261	3% Increase Reccommendation for Both Increment. Fee Table & Flat Fee
$2,000.01 to $25,000	Base Fee	$ 253.00	100%	~~$ 24.00~~ per each additional $1,000 above $2,000			$ 24.72	$ 261	Auto calculated fees based on the flat fee + incremental
$25,000.01 to $50,000.00	Base Fee	$ 805.00	100%	~~$ 11.55~~ per each additional $1,000 above $25,000			$ 11.90	$ 829.15	
$50,000.01 to $100,000.00	Base Fee	$ 1,093.75	100%	~~$ 16.07~~ per each additional $1,000 above $50,000			$ 16.55	$ 1,126.56	
$100,000.01 to $500,000.00	Base Fee	$ 1,897.25	100%	~~$ 7.36~~ per each additional $1,000 above $100,000			$ 7.58	$ 1,954.14	
$500,000.01 to $1,000,000.00	Base Fee	$ 4,841.25	100%	~~$ 13.56~~ per each additional $1,000 above $500,000			$ 13.96	$ 4,985.53	
$1,000,000.01 to $5,000,000.00	Base Fee	$ 11,621.25	100%	~~$ 4.19~~ per each additional $1,000 above $1M			$ 4.32	$ 11,967.39	
Greater than $5,000,000.00	Base Fee	$ 28,381.25	100%	~~$ 4.19~~ per each additional $1,000 above $5M			$ 4.32	$ 29,230.19	
Valuation-Based Plan Check Fees									
Building/Structural	% of Bldg Pmt	65%	100%		65%				
Energy	% of Bldg Pmt	10%	100%		10%				
Additional Plan Review	Hourly, 1/2 hr. min.	$ 184	100%					$ 190	3% Increase Reccommendation
Renewables*									set by State
Photovoltaic Residential System - 15kW or less	Base Fee	$ 450	n/a		$ 450				
Photovoltaic Residential System - Larger than 15kW	Base Fee + Rate/kW	$450 + $15 per kW above 15kW	n/a		$450 + $15 per kW above 15kW				
Photovoltaic Commercial System - 50kW or less	Base Fee	$ 1,000	n/a		$ 1,000				
Photovoltaic Commercial System - 51kW - 250kW	Base Fee + Rate/kW	$1,000 + $7 per kW above 50kW	n/a		$1,000 + $7 per kW above 50kW				
Photovoltaic Commercial System - Larger than 250kW	Base Fee + Rate/kW	$2,400 + $5 per kW above 250kW	n/a		$2,400 + $5 per kW above 250kW				
Solar Thermal Residential System - 10kW or less	Base Fee	$ 450	n/a		$ 450				
Solar Thermal Residential System - Larger than 10kW	Base Fee + Rate/kW	$450 + $15 per kW above 10kW	n/a		$450 + $15 per kW above 10kW				
Solar Thermal Commercial System - 30kW or less	Base Fee	$ 1,000	n/a		$ 1,000				
Solar Thermal Commercial System - 31kW - 260kW	Base Fee + Rate/kW	$1,000 + $7 per kW above 30kW	n/a		$1,000 + $7 per kW above 30kW				
Solar Thermal Commercial System - Larger than 260kW	Base Fee + Rate/kW	$2,610 + $5 per kW above 260kW	n/a		$2,610 + $5 per kW above 260kW				
Mechanical, Electrical and Plumbing Permits									
~~See Exhibits A2, A3 and A4~~ See Exhibit A									
Residential Building Reports (Non-Refundable)									
Appeal	Flat Fee	$ 102	50%					$ 110	7% Increase Reccommendation
Single Family, Duplex (per unit)	Flat Fee	$ 358	75%					$ 383	7% Increase Reccommendation
Multi-Family - First Unit	Flat Fee	$ 338	71%					$ 361	7% Increase Reccommendation
Multi-Family - Each Additional Unit	Each	$ 41	100%					$ 44	7% Increase Reccommendation
Condominiums	Flat Fee	$ 358	75%					$ 383	7% Increase Reccommendation
Other Fees									
Inspections Outside Normal Hours - After Hours	Hourly, 2 hr min.	$ 275	100%					$ 285	3.5% Increase Reccommendation
Inspections Outside Normal Hours - Weekends/Holidays	Hourly, 2 hr min.	$ 367	100%					$ 380	3.5% Increase Reccommendation
Reinspection Fee	Hourly, 1 hr. min.	$ 184	100%					$ 190	3.5% Increase Reccommendation
Administrative Review***	Hourly, 1/2 hr. min.	$ 198	100%					$ 205	3.5% Increase Reccommendation
Permit Renewal Fee (for expired permits) - 2 year permit	% of Permit	15%	75%		15%				
Board of Appeals Fee	Flat Fee	$ 1,024	17%					$ 1,054	3% Increase Reccommendation
Software Integration and Support fee**	% Applied Against All Permit Fees	5%	100%		5%				
Building Investigation Fee	Flat Fee	3x Building Permit Fee	100%		3x Building Permit Fee				
Massage Establishments Operator Permits									
Certified Massage Establishment - Sole Proprietorship Registration (No Employees)	Flat Annual Fee Per Location	$ 208	100%					$ 215	3% Increase Reccommendation
Certified Massage Establishment - Registration with 1-3 Employees	Flat Annual Fee Per Location		100%					$ 300	New classification
Certified Massage Establishment - Registration with 4+ Employees	Flat Annual Fee Per Location	$ 297	100%					$ 1,000	237% Increase Reccommendation
Certified Massage Establishment -Changes to File/Business	Each	$ 26	100%		$ 26				
Certified Massage Establishment -Time Extension	% of Original Fee	50%	n/a		50%				
Short Term Rentals									

City of San Rafael
Community Development - Building & Safety Services

Service Name	Fee Description	Current Fee: Fee	Current Fee: Recovery %	Proposed Fees: No Change	Proposed Fees: CPI	Proposed Fees: Incremental Fee Table Adj. (x%)	Proposed Fees: Other	Notes
Short Term Rental Registration - First Year	Flat Fee	$ 174	100%				$ 186	7% Increase Reccommendation, Software Pricing Increased 25%
Short Term Rental - Renewal	Flat Fee	$ 138	100%				$ 148	7% Increase Reccommendation, Software Pricing Increased 25%

Footnotes

FBHR = Fully Burdened Hourly Rate For Staff Positions *(Applicable Average Salary + Fringe Benefits + 10% Overhead Rate)*

* Fee and Rate set by the Sate

** New fee to fund new and routine upgrades to Permit Management System, Electronic Plan Review Software, Digital Inspection Software, Record Digitalization, Software integrations, and Enterprise Resource Planning System.

*** All planning and building permit submissions may be referred to third-party review by an external consultant or the City Surveyor at the discretion of CD staff. The applicant is responsible for reimbursement of any fees accrued by external consultants to be charged at $194/hr

Note: State mandated charges will be added to the building permit fees pursuant to state law as follows, or as state law may hereafter be amended:

CA Green Building Fund:

$4 for every $100,000 valuation (minimum of $1 regardless of valuation).

10% of surcharge retained by City for administrative costs, code enforcement education, etc., per statute Health & Safety Code Section 18931.6)

S.M.I.P.:

0.013% ($13 per $100,000) of valuation for residential occupancies of no more than 3 stories

0.028% ($28 per $100,000) of valuation for all other occupancies

5% of surcharge retained by the City for data utilization, seismic mapping, etc.; per statute.

(Public Resources Code Section 2705)

EXHIBIT A
City of San Rafael
Mechanical, Electrical, & Plumbing (MEP) Permit Fees

Service Name	Fee Description	Current Fee	Proposed Fee			Notes
		Fee	No Change	CPI 2.70%	Other	
Mechanical[1,2,3]						
Heatpumps/Mini Splits - Alteration, Addition, or Replacement	Flat Fee	$ -			$ 138	
Furnace/AC Alteration, Addition, or Replacement (Up to Two Units)	Flat Fee	$ -			$ 138	
Pool Furnaces or Heatpumps	Each	$ -			$ 138	
Minor Ductwork - Alteration, Replacement or Extention	Flat Fee	$ -			$ 138	
Minor Mechanical Work, Addition, or Replacement (Hoods, Boilers, Air Handlers, Coolers)	Each	$ -			$ 138	
Major or All Other Mechanical Work (As Determined by CBO)	Valuation-Based Building Permit Fee	$ -			Use Valuation Table in 'Building & Safety Service' Section	
Plumbing[2,3]						
Plumbing Fixtures - Addition or Replacement (Up to Two Fixtures)	Flat Fee	$ -			$ 138	
Water Heaters - Alternation, Addition or Replacement (Up to Two Units)	Flat Fee	$ -			$ 138	
Gas Piping - Alteration or Extension (Up to Two Outlets)	Flat Fee	$ -			$ 138	
Minor Plumbing Work, Addition, or Replacement (Boilers, Backflows, Grease Traps, Ejectors)	Each	$ -			$ 138	
Major or All Other Plumbing Work (As Determined by CBO)	Valuation-Based Building Permit Fee	$ -			Use Valuation Table in 'Building & Safety Service' Section	
Electrical[2,3]						
Service Panel/ Meter - Addition or Replacement (600V, Up to 200A)	Flat Fee	$ -			$ 138	New Fee includes minimum permit fee of $128, Would have been $128 + $38 = $166
Service Panel/ Meter - Addition or Replacement (600V, 200A to 1000A)	Flat Fee	$ -			$ 207	New Fee includes minimum permit fee of $128, Would have been $128 + $77 = $205
Service Panel/ Meter - Addition or Replacement (600A, Over 1000A)	Flat Fee	$ -			$ 276	New Fee includes minimum permit fee of $128, Would have been $128 + $155 = $283
Other Sevice Panels (Up to Two)	Flat Fee	$ -			$ 138	New Fee includes minimum permit fee of $128, Would have been $128 + $10 = $138
Outlets - Plugs, Fixutures and Switches (Up to 20 Outlets, No More Than Two Circuits)	Flat Fee	$ -			$ 138	
Generator, Residential[1]	Flat Fee	$ -			$ 276	
Generator - Commerical	15% of Valuation-Based Building Permit Fee	$ -			Use Valuation Table in 'Building & Safety Service' Section	
EV Chargers - Residential - (Up to Two)	Flat Fee	$ -			$ 138	
EV Chargers - Commerical	15% of Valuation-Based Building Permit Fee	$ -			Use Valuation Table in 'Building & Safety Service' Section	
EES Batery Storage - Residential - (Up to Two)	Flat Fee	$ -			$ 138	
Minor Electrical Work, Addition, or Replacement (Hoods, Boilers, Air Handlers or Coolers)	Each	$ -			$ 138	
Major or all other Electrical Work (As determined by CBO)	Valuation-Based Building Permit Fee	$ -			Use Valuation Table in 'Building & Safety Service' Section	
Backflow Prevention						
2" or less	Flat Fee	$ 10	$ 10			
Over 2"	Flat Fee	$ 21	$ 21			
Other Fees						
MEP Plan Review - Non-Valuation Permits	Flat Fee	$ -			$ 95	
MEP Plan Review - Major Valuation Permits	% of Permit	$ -			65%	
Permit Renewal Fee - Expired MEP Permits	Flat Fee	$ -			$ 100	
Permit Renewal Fee - Expired Major MEP Permits	% of Permit	$ -			65%	

Footnotes

FBHR = Fully Burdened Hourly Rate For Staff Positions *(Applicable Average Salary + Fringe Benefits + 10% Overhead Rate)*

CBO = Chief Building Official

1 Includes related gas or electrical work.

2 Work within the same unit.

3 When accumalative flat fees exceed the valuation, use valuation table for permit fees and plan review if applicable.

~~EXHIBIT A2~~

~~City of San Rafael~~

~~Mechanical Permit Fees~~

		Current Fee	Proposed Fee			
Service Name	Fee Description	Fee	No Change	CPI 2.70%	Other	Notes
~~Furnace or Heater~~						
~~Up to 100,000 BTU~~	~~Flat Fee~~	~~$ 20~~				see new MEP Exhibit A
~~Over 100,000 BTU~~	~~Flat Fee~~	~~$ 25~~				
~~Floor Furnace~~	~~Flat Fee~~	~~$ 19~~				
~~Wall Furnace, Unit Heater~~	~~Flat Fee~~	~~$ 19~~				
~~Furnace/AC Alteration or Repair~~	~~Flat Fee~~	~~$ 19~~				
~~Diffuser~~	~~Each~~	~~$ 2~~				
~~Gas Piping~~		0		0	0	
~~Up to 4 outlets~~	~~Flat Fee~~	~~$ 6.45~~				
~~Additional Outlets~~	~~Each~~	~~$ 2~~				
~~Boiler, Compressor, Refrigeration~~		0		0	0	
~~0-3 Hp 100M BTU~~	~~Flat Fee~~	~~$ 20~~				
~~4-15 Hp 100-500M BTU~~	~~Flat Fee~~	~~$ 38~~				
~~16-30 Hp 500-1000M BTU~~	~~Flat Fee~~	~~$ 52~~				
~~31-50 Hp 1000-1750M BTU~~	~~Flat Fee~~	~~$ 77~~				
~~Over 50Hp or 1750M BTU~~	~~Flat Fee~~	~~$ 129~~				
~~Air Handlers~~		0		0	0	
~~Under 10,000 CFM~~	~~Flat Fee~~	~~$ 15~~				
~~Over 10,000 CFM~~	~~Flat Fee~~	~~$ 25~~				
~~Other~~		0			0	
~~Evaporative Coolers~~	~~Flat Fee~~	~~$ 15~~				
~~Ventilation Hoods~~	~~Flat Fee~~	~~$ 15~~				
~~Appliance Vent or Fan~~	~~Flat Fee~~	~~$ 10~~				
~~Ventilation System - Not Part of Furnace~~	~~Flat Fee~~	~~$ 15~~				
~~Other Not Listed~~	~~Flat Fee~~	~~$ 15~~				
~~Special Inspection (Initial or Reinspection)~~	~~Flat Fee~~	~~$ 69~~				
~~Permit Fee~~		0			0	
~~Normal~~	~~Flat Fee~~	~~$ 33~~				
~~Supplemental~~	~~Flat Fee~~	~~$ 10~~				

~~EXHIBIT A2~~

~~City of San Rafael~~

~~Mechanical Permit Fees~~

			Current Fee		Proposed Fee			
	Service Name	Fee Description	Fee		No Change	CPI	Other	Notes
	~~Minimum~~	~~Flat Fee~~	~~$ 128~~					

Footnotes

~~*FBHR = Fully Burdened Hourly Rate For Staff Positions*~~

~~EXHIBIT A3~~

~~City of San Rafael~~

~~Electrical Permit Fees~~

		Current Fee	Proposed Fee			
Service Name	Fee Description	Fee	No Change	CPI 2.70%	Other	Notes
New Residential Construction/Addition						
Multi Family	Per SQFT	$ 0.070				see new MEP Exhibit A
Single Fmaily	Per SQFT	$ 0.079				
Photovoltaic Systems		0				
Residential	Flat Fee	$ 174				
Commercial	Flat Fee	$ 992				
Carnivals & Circuses		0				
Generators, Electric Slides	Flat Fee	$ 33				
Booths	Each	$ 10				
Outlets: Plugs & Switches		0				
First 20	Each	$ 2				
Each Additional	Each	$ 1.05				
Fixtures		0				
First 20	Each	$ 2				
Each Additional	Each	$ 1.05				
Pole Lights	Each	$ 2				
Appliances < 1 (Hp) (KW) (KVA)		0 12340.67578				
Residential	Each	$ 6.45				
Non-Residential	Each	$ 6.45				
Power Apparatus (Hp or KW)		0				
Up to 1	Each	$ 6.45				
Over 1 but Not Over 10	Each	$ 17				
Over 10 but Not Over 50	Each	$ 34				
Over 50 but Not Over 100	Each	$ 69				
Over 100	Each	$ 104				
Signs, One Circuit		0 12340.67578				
Circuit or Subfeed	Each	$ 25				
Services		0				
< 600V, up to 200A	Flat Fee	$ 38				
< 600V, 200A to 1000A	Flat Fee	$ 77				

EXHIBIT A3

City of San Rafael

Electrical Permit Fees

		Current Fee	Proposed Fee			
Service Name	Fee Description	Fee	No Change	CPI	Other	Notes
> 600V or over 1000A	Flat Fee	$ 155				
Additional Meters	Each	$ 10				
Other		0				0
Busways 100 ft of fraction	Each	$ 10				
Swimming Pools	Flat Fee	$ 69				
Temporary Power Pole	Flat Fee	$ 33				
Temporary Lighting, Christmas Tree Lots	Flat Fee	$ 17				
Miscellaneous Apparatus/Panels	Flat Fee	$ 25				
Special Inspection (Initial or Reinspection)	Hourly	FBHR				
Permit Fee		0				0
Normal	Flat Fee	$ 33				
Supplemental	Flat Fee	$ 10				
Minimum	Flat Fee	$ 128				

Footnotes

FBHR = Fully Burdened Hourly Rate For Staff Positions

~~EXHIBIT A4~~

~~City of San Rafael~~

~~Plumbing Permit Fees~~

		Current Fee	Proposed Fee			
Service Name	Fee Description	Fee	No Change	CPI 2.70%	Other	Notes
~~Gas Piping~~						
~~1 to 5 Outlets~~	~~Flat Fee~~	~~$ 7~~				see new MEP Exhibit A
~~Additional Outlets~~	~~Each~~	~~$ 2~~				
~~Backflow Prevention~~		0 $ -			0	
~~2" or less~~	~~Flat Fee~~	~~$ 10~~				
~~Over 2"~~	~~Flat Fee~~	~~$ 21~~				
~~Medical Gas System~~		0 $ -			0	
~~1 to 5 Outlets~~	~~Flat Fee~~	~~$ 70~~				
~~Additional Outlets~~	~~Each~~	~~$ 7~~				
~~Other~~		0 $ -			0	
~~Water Closets~~	~~Flat Fee~~	~~$ 10~~				
~~Wash Basins~~	~~Flat Fee~~	~~$ 10~~				
~~Tubs/Showers~~	~~Flat Fee~~	~~$ 10~~				
~~Sinks~~	~~Flat Fee~~	~~$ 10~~				
~~Floor Drains~~	~~Flat Fee~~	~~$ 10~~				
~~Grease Trap~~	~~Flat Fee~~	~~$ 10~~				
~~Other Fixtures or Traps~~	~~Flat Fee~~	~~$ 10~~				
~~Sewage Ejector~~	~~Flat Fee~~	~~$ 56~~				
~~Building Sewer~~	~~Flat Fee~~	~~$ 21~~				
~~Private Sewage System~~	~~Flat Fee~~	~~$ 56~~				
~~Water Heater~~	~~Flat Fee~~	~~$ 10~~				
~~Water Piping~~	~~Flat Fee~~	~~$ 10~~				
~~Repair, Waste & Vents~~	~~Flat Fee~~	~~$ 10~~				
~~Vacuum Breaker 1 - 2~~	~~Flat Fee~~	~~$ 7~~				
~~Rainwater System (inside)~~	~~Per Drain~~	~~$ 10~~				
~~Graywater System~~	~~Flat Fee~~	~~$ 56~~				
~~Lawn Sprinkler System~~	~~Flat Fee~~	~~$ 10~~				
~~Special Inspection (Initial or Reinspection)~~	~~Hourly~~	~~FBHR~~				

~~EXHIBIT A4~~

~~City of San Rafael~~

~~Plumbing Permit Fees~~

Service Name	Fee Description	Current Fee	Proposed Fee			Notes
		Fee	No Change	CPI	Other	
~~Permit Fee~~		~~0~~			~~0~~	
~~Normal~~	~~Flat Fee~~	~~$ 33~~				
~~Supplemental~~	~~Flat Fee~~	~~$ 10~~				
~~Minimum~~	~~Flat Fee~~	~~$ 128~~				

Footnotes

~~*FBHR = Fully Burdened Hourly Rate For Staff Positions*~~

City of San Rafael
Public Works

Service Name	Fee Description	Current Fee		Proposed Fee			Notes
		Fee	Recovery %	No Change	CPI 2.70%	Other	
Document/Information Services							
8.5" x 11"	Per Page	$ 0.15	100%	$ 0.15			
11" x 17"	Per Page	$ 0.20	100%	$ 0.20			
Public Records Request [1]	Per Page	$ 0.15	100%	$ 0.15			
Property Information Request	Per Request	$ 213	100%		$ 219		
Flood Plain Letter Response	Per Response	$ 232	100%		$ 238		
Custom Map/ Document Production	Per Hour	~~True Hourly~~ FBHR	100%	~~True Hourly~~ FBHR			
Transportation Services							
Oversize Load Review - Single Trip*	Flat Fee	$ 16	19%		$ 17		
Oversize Load Review - Annual*	Flat Fee	$ 94	36%		$ 97		
Oversize Load Review - Repetitive (6 Month Max)*	Flat Fee	$ 94	36%		$ 97		
Police Escort Services	Base Fee Listed + ~~Hourly~~ FBHR, 2 hrs. min.	$ 356	100%		$ 366		
Utility/Special District Encroachment Permits							
Encroachment Permit - Includes Review of 1 Traffic Control Plan (TCP)	Flat Fee	$ 1,009	100%		$ 1,036		
Each Additional Review of TCP	Each	$ 421	100%		$ 432		
Temporary Encroachment Permit [2]							
Small - Debris or Moving Boxes and Parking Changes	Flat Fee	$ 51	29%		$ 53		
Standard - All Other (Up to $20K of improvements/Infrastructure. Greater than $20k See Right-Of-Way Improvements Section)	Flat Fee	$ 367	100%		$ 376		
Other Encroachment Permits							
Minor Continuing Encroachment Permits	Flat Fee	$ 505	100%		$ 518		
Revocable License Agreements for Major Continuing Encroachment	Flat Fee	$ 2,493	100%		$ 2,560		
PW Review of Building and Planning Permit [3]							
Full Review [4]	Per Review	$ 465	100%		$ 477		
Over the Counter Review	Per Review	$ 116	100%		$ 119		
Construction Inspection - Onsite Improvements	When Required, Per Inspection	$ 168	100%		$ 172		
Flood Zone Project	Flat Fee	$ 348	100%		$ 358		
E.12 Regulated Project/Stormwater Control Plan	Flat Fee	$ 1,161	100%		$ 1,193		
Consultant 3rd Party Review	Flat Fee	Actual Cost + 20% Admin. Fee	100%	Actual Cost + 20% Admin. Fee			
City Surveyor Review	Flat Fee	Consultant Actual Cost + 20% Admin. Fee	100%	Consultant Actual Cost + 20% Admin. Fee			
Parcel Map Plan Check (Minor Subdivision)	Deposit + Hourly	$ 1,161	100%		$ 1,193		
Final Map Plan Check (Major Subdivision)	Deposit + Hourly	$ 1,858	100%		$ 1,908		
Lot Line Adjustment Review	Deposit + Hourly	$ 1,161	100%		$ 1,193		
Tentative Map Review	Deposit + Hourly	$ 1,858	100%		$ 1,908		
Easement Review	Deposit + Hourly	$ 1,161	100%		$ 1,193		
Right-of-Way Improvements/Infrastructure - Plan Checking and Inspection							
$0 - $20k Cost of Improvements	Flat Fee	See Temp. Encroachment Permits Section		See Temp. Encroachment Permits Section			
$20k - $50k Cost of Improvements	Flat Fee	$ 632	100%		$ 649		
$50k - $100k Cost of Improvements	Flat Fee	$ 1,265	100%		$ 1,299		
$100k+ Cost of Improvements	Deposit + Hourly	$ 5,059	100%		$ 5,195		
Grading Permits - Plan Check and Inspections (includes NPDES)							
Permit and Plan Check	Flat Fee	$ 800	100%		$ 822		
Seasonal Grading Inspections (Rain Seasons)	Per Rainy Season (Oct 15 - Apr 15)	$ 1,600	100%		$ 1,643		
Water Use Permits							
Water Course Permits	Flat Fee	$ 465	100%		$ 477		

City of San Rafael
Public Works

	Service Name	Fee Description	Current Fee: Fee	Current Fee: Recovery %	Proposed Fee: No Change	Proposed Fee: CPI	Proposed Fee: Other	Notes
	Tide Land Permits - Dredged Material	Flat Fee	$ 632	100%		$ 649		
	Tide Land Permits - Other Tidelands Permits	Deposit ~~Listed~~ + Hourly	$ 632	100%		$ 649		
	Streetary Permits							
	Application Fee	Flat Fee	$ 2,047	100%		$ 2,103		
	Annual Encroachment Lease Fee	Flat Annual Fee	$ 3,685	n/a		$ 3,785		
	Deposit	Flat Fee	$ 2,047	n/a		$ 2,103		
	Special Studies							
	Special Studies (Reimbursement)	Flat Fee	Actual Cost + 20% Surcharge	100%	Actual Cost + 20% Surcharge			
	Other Fees							
	Special Event Setup	Flat Fee	Actual Cost of Labor & Materials	100%	Actual Cost of Labor & Materials			
	Special Event Traffic Control Plan	Flat Fee	Staff Time Actual Cost	100%	Staff Time Actual Cost			

Footnotes

FBHR = Fully Burdened Hourly Rate For Staff Positions (Applicable Average Salary + Fringe Benefits + Overhead Rate)

Deposit + Hourly = Applicant is to pay all City costs, including FBHR based on the time staff spends on the project, 100% of consultant costs, which include but not limited to environmental conultants, archaeologists, outside legal councel, contract planners, etc. and materials. The initial deposit is listed in the Fee Column.

* Set by the State

1 Public Records Request fees may be waived at the City's sole discretion for requests totaling fewer than 50 pages per request.

2 Temporary Encroachment Permit Fees: there is no charge for debris boxes if placed on private property.

3 PW Review of Building & Planning Permit - All planning and building permit submissions may be referred to third-party review by an external consultant or the City Surveyor at the discretion of Department of Public Works staff. The applicant is responsible for reimbursement of any fees accrued by external consultants or City Surveyor.

4 Fee is per review. Fee may be charged several times if there are multiple reviews of the project.

Recreation & Childcare Fee Schedules - Current vs. Proposed effective 1/1/2025		2025 Fees		Proposed 2026 Fees (Recreation Effective 1/1/26; Childcare Effective 8/1/2025)		
Fee Category	**Unit of Measure**	**Resident Fee**	**Non-Resident Fee**	**Resident Fee**	**Non-Resident Fee**	**Rationale for change**
08.00.01 - Contract Programs and Classes	Variable	City retains between 20% to 40% of cost of program provider as fee - subject to individual negotiation		City retains between 20% to 40% of cost of program provider as fee - subject to individual negotiation		No Change
Fee Category	**Unit of Measure**	**Resident Fee**	**Non-Resident Fee**	**Resident Fee**	**Non-Resident Fee**	**Rationale for change**
08.00.02 - Facility Reservation Fees				**Proposed Fee - Effective 1/1/26**	**Proposed Fee - Effective 1/1/26**	
Miscellaneous Facility Fees						
Refundable reservation/damage deposit for San Rafael Auditorium	Flat Rate	$1,000	$1,000	$1,000	$1,000	No Change
Refundable reservation/damage deposit for San Rafael Clubrooms	Per room	$100	$100	$100	$100	No Change
Refundable reservation/damage deposit for Boro Auditorium/Gym	Flat Rate	$500	$1,000 (commercial use, non-resident private groups, and outside nonprofits)	$500	$1,000 (commercial use, non-resident private groups, and outside nonprofits)	No Change
Refundable reservation/damage deposit for Boro Classrooms	Per room	$100	$100	$100	$100	No Change
Refundable reservation/damage deposit for Terra Linda Clubrooms	Per room	$100	$100	$100	$100	No Change
Staff attendant fee	Per Hour	$32	$32	$34	$37	5% Increase based on market rate analysis
San Rafael Community Center						
Auditorium						
Non-profit organizations	Per Hour (4 hr min Sat & Sun)	$107	$118	$112	$124	5% Increase based on market rate analysis
Private use & non-profit fundraising events	Per Hour (4 hr min Sat & Sun)	$130	$143	$136	$150	5% Increase based on market rate analysis
Commercial groups	Per Hour (4 hr min Sat & Sun)	$154	$170	$162	$178	5% Increase based on market rate analysis
Clubroom, Lounge						
Non-profit organizations	Per room, per hour	$33	$36	$34	$38	5% Increase based on market rate analysis
Private use & non-profit fundraising events	Per room, per hour	$43	$47	$45	$50	5% Increase based on market rate analysis
Commercial groups	Per room, per hour	$60	$66	$63	$69	5% Increase based on market rate analysis
Kitchen with Facility Rental						
Non-profit organizations	Flat Rate	$130	$143	$137	$150	5% Increase based on market rate analysis
Private use & non-profit fundraising events	Flat Rate	$163	$179	$171	$188	5% Increase based on market rate analysis
Commercial groups	Flat Rate	$194	$214	$204	$224	5% Increase based on market rate analysis
Lonatese Garden (fees apply if not in conjunction with Auditorium Rental)						
Non-profit organizations	Per Hour	$27	$30	$29	$32	5% Increase based on market rate analysis
Private use & non-profit fundraising events	Per Hour	$38	$42	$40	$44	5% Increase based on market rate analysis
Commercial groups	Per Hour	$48	$53	$51	$56	5% Increase based on market rate analysis
Albert J Boro Community Center						
Auditorium/Multi-Purpose Room						
Non-profit organizations	Per Hour (4 hr min Sat & Sun)	$53	$59	$56	$62	5% Increase based on market rate analysis
Resident private use & non-profit fundraising events	Per Hour (4 hr min Sat & Sun)	$65	NA	$68	NA	5% Increase based on market rate analysis
Non-Resident private use & outside non-profit fundraising events	Per Hour (4 hr min Sat & Sun)	NA	$124	NA	$130	5% Increase based on market rate analysis
Commercial groups	Per Hour (4 hr min Sat & Sun)	$141	$155	$148	$163	5% Increase based on market rate analysis
Classroom						
Non-profit organizations	Per room, per hour	$17	$19	$18	$20	5% Increase based on market rate analysis
Resident private use & non-profit fundraising events	Per room, per hour	$22	NA	$23	NA	5% Increase based on market rate analysis
Non-Resident private use & outside non-profit fundraising events	Per room, per hour	NA	$47	NA	$49	5% Increase based on market rate analysis
Commercial groups	Per room, per hour	$60	$66	$63	$69	5% Increase based on market rate analysis
Kitchen with Facility Rental						
Non-profit organizations	Flat Rate	$65	$72	$68	$75	5% Increase based on market rate analysis
Resident private use & non-profit fundraising events	Flat Rate	$81	NA	$85	NA	5% Increase based on market rate analysis
Non-Resident private use & outside non-profit fundraising events		NA	$173	NA	$182	5% Increase based on market rate analysis
Commercial groups	Flat Rate	$194	$214	$204	$224	5% Increase based on market rate analysis
Gymnasium						
Non-profit organizations	Per Hour (4 hr min Sat & Sun)	$43	$47	$45	$50	5% Increase based on market rate analysis
Private use & non-profit fundraising events	Per Hour (4 hr min Sat & Sun)	$55	$60	$57	$63	5% Increase based on market rate analysis
Commercial groups	Per Hour (4 hr min Sat & Sun)	$81	$89	$85	$93	5% Increase based on market rate analysis
Terra Linda Community Center						
Clubroom						
Non-profit organizations	Per room, per hour	$33	$36	$34	$38	5% Increase based on market rate analysis
Private use & non-profit fundraising events	Per room, per hour	$43	$47	$45	$50	5% Increase based on market rate analysis
Commercial groups	Per room, per hour	$60	$66	$63	$69	5% Increase based on market rate analysis
Kitchen						
Non-profit organizations	Flat Rate	$55	$60	$57	$63	5% Increase based on market rate analysis
Private use & non-profit fundraising events	Flat Rate	$65	$72	$68	$75	5% Increase based on market rate analysis
Commercial groups	Flat Rate	$76	$83	$79	$87	5% Increase based on market rate analysis

Fee Category	**Unit of Measure**	**Resident Fee**	**Non-Resident Fee**	**Resident Fee**	**Non-Resident Fee**	**Rationale for change**
08.00.03 - Falkirk Cultural Center Reservation Fees				**Proposed Fee - Effective 1/1/26**	**Proposed Fee - Effective 1/1/26**	
Monday - Thursday Reservations						
Non-profit organizations	Per Hour (2 hour minimum)	$118	$130	$136	$150	5% Increase based on market rate analysis
Private use & non-profit fundraising	Per Hour (2 hour minimum)	$178	$196	$205	$225	5% Increase based on market rate analysis
Commercial groups	Per Hour (2 hour minimum)	$237	$261	$272	$300	5% Increase based on market rate analysis
Refundable reservation/damage deposit	Flat Rate	$1,000	$1,000	$1,000	$1,000	No Change
Friday or Sunday Reservations						
Non-profit organizations	6 hours	$1,066	$1,173	$1,226	$1,349	5% Increase based on market rate analysis
Private use & non-profit fundraising	6 hours	$1,600	$1,760	$1,840	$2,024	5% Increase based on market rate analysis
Commercial groups	6 hours	$2,132	$2,345	$2,452	$2,697	5% Increase based on market rate analysis
Refundable reservation/damage deposit	Flat Rate	$1,000	$1,000	$1,000	$1,000	No Change
Saturday Reservations						
Non-profit organizations	10 hours	$1,777	$1,954	$2,043	$2,248	5% Increase based on market rate analysis
Private use & non-profit fundraising	10 hours	$2,666	$2,932	$3,066	$3,372	5% Increase based on market rate analysis
Commercial groups	10 hours	$3,554	$3,909	$4,087	$4,495	5% Increase based on market rate analysis
Refundable reservation/damage deposit	Flat Rate	$1,000	$1,000	$1,000	$1,000	No Change
Long-Term Rentals						
Non-profit organizations	Per Hour	$118	$193	$136	$212	5% Increase based on market rate analysis
Private use & non-profit fundraising	Per Hour	$178	$277	$205	$305	5% Increase based on market rate analysis
Commercial groups	Per Hour	$237	$363	$272	$399	5% Increase based on market rate analysis
Refundable reservation/damage deposit	Flat Rate	$100	$100	$100	$100	No Change
Falkirk Estate Extra Hours - Fridays, Saturdays, or Sundays						
Non-profit organizations	Per Hour	$178	$193	$178	$193	5% Increase based on market rate analysis
Commercial groups	Per Hour	$355	$391	$409	$450	5% Increase based on market rate analysis
Private use & non-profit fundraising	Per Hour	$267	$293	$307	$338	5% Increase based on market rate analysis

Fee Category	Unit of Measure	Resident Fee	Non-Resident Fee	Resident Fee	Non-Resident Fee	Rationale for change
08.00.04 - Aquatics Program Fees				Proposed Fee - Effective 1/1/26	Proposed Fee - Effective 1/1/26	
Regular Season Pool Passes						
Adult (18 - 61 years)	Memorial Day - Labor Day Season Pass	$166	$182	$174	$191	5% Increase based on market rate analysis
Youth (1 - 17 years) & Seniors (62+ years)	Memorial Day - Labor Day Season Pass	$118	$130	$125	$138	5% Increase based on market rate analysis
Under 1 year old	Memorial Day - Labor Day Season Pass	Free	Free	Free	Free	No Change
Regular Season Daily Admission Drop-in (Lap & Rec Swim)						
Adult (18 - 61 years)	Daily Drop-In Admission	$9	$12	$10	$13	5% Increase based on market rate analysis
Youth (1 - 17 years) & Seniors (62+ years)	Daily Drop-In Admission	$7	$10	$8	$11	5% Increase based on market rate analysis
Under 1 year old	Daily Drop-In Admission	Free	Free	Free	Free	No Change
Regular Season Punch Pass (15 admissions)						
Adults (Age 18-61)	15-admissions	$115	$153	$120	$161	5% Increase based on market rate analysis
Youth (age 1-17) & Seniors (62+ years)	15-admissions	$89	$128	$94	$134	5% Increase based on market rate analysis
Regular Season Pool Area Rentals						
Rental of Terra Linda Community Pool facility	Per hour (2 hour minimum; includes 2 lifeguards)	$143	NA	$150	NA	5% Increase based on market rate analysis
San Rafael non-profit group rental of Terra Linda Community Pool Facility	Per hour (2 hour minimum; includes 2 lifeguards)	$143	NA	$150	NA	5% Increase based on market rate analysis
Outside non-profit rental of Terra Linda Community Pool Facility	Per hour (2 hour minimum; includes 2 lifeguards)	NA	$178	NA	$187	5% Increase based on market rate analysis
Commercial Group rental of Terra Linda Community Pool Facility	Per hour (2 hour minimum; includes 2 lifeguards)	NA	$237	NA	$249	5% Increase based on market rate analysis
Lifeguard fee (group rentals of more than 50 participants)	Per additional guard required at 1:25 ratio	$30	$30	$31	$35	5% Increase based on market rate analysis
Water Inflatable Fee	Per hour	$47	$57	$50	$57	5% Increase based on market rate analysis
Picnic Tables (2 hr minimum, attendees will be charged at Resident rates for pool entry)	Per hour	$49	$54	$52	$57	5% Increase based on market rate analysis
Indoor Party Room (3 hr block, includes 30 entries)	Flat Rate	$415	$437	$436	$479	5% Increase based on market rate analysis
Regular Season Lane Rental Fees						
Lane Fee for Local Swim Teams - standard practice	Per Lane Per Hour	$8	$9	$8	$9	5% Increase based on market rate analysis
Lane Fee for Local Swim Teams - swim meets or practices for novice swimmers	Per Lane Per Hour	$11	$12	$12	$13	5% Increase based on market rate analysis
Lane Fee for Commercial Groups	Per Lane Per Hour	$17	$22	$18	$22	5% Increase based on market rate analysis
Swim Lesson Fees* (see note)						
Group Lessons - 30 minute	30 minute lesson	$17	$21	$18	$22	5% Increase based on market rate analysis
Group Lessons - 40 minute	40 minute lesson	$20	$23	$21	$23	5% Increase based on market rate analysis
Private Lessons - 30 minute	30 minute lesson	$40	$45	$42	$46	5% Increase based on market rate analysis
Private Lessons - Additional Child	Per additional child per lesson	$17	$21	$18	$21	5% Increase based on market rate analysis
Fall/Winter Season Daily Admission Drop-in (Lap & Rec Swim)						
Lap Swim (Adult)	Per visit (drop-in)	$13	$16	$14	$17	5% Increase based on market rate analysis
Lap Swim (Senior/Youth)	Per visit (drop-in)	$10	$13	$10	$13	5% Increase based on market rate analysis
Fall/Winter Season Lane Rental Fees						
Lane Fee for Local Swim Teams - standard practice	Per Lane Per Hour	$14	$16	$15	$16	5% Increase based on market rate analysis
Lane Fee for Local Swim Teams - swim meets or practices for novice swimmers	Per Lane Per Hour	$19	$21	$20	$21	5% Increase based on market rate analysis
Lane Fee for Commercial Groups	Per Lane Per Hour	$31	$35	$32	$35	5% Increase based on market rate analysis
Fall/Winter Season Punch Pass (10-Admissions)						
Adult (10% discount)	10-punch	$121	$144	$127	$153	5% Increase based on market rate analysis
Senior/Youth (10% discount)	10-punch	$88	$117	$92	$117	5% Increase based on market rate analysis

Fee Category	Unit of Measure	Resident Fee	Non-Resident Fee	Resident Fee	Non-Resident Fee	Rationale for change
08.00.05 - Park & Field Fees				Proposed Fee - Effective 1/1/26	Proposed Fee - Effective 1/1/26	
Athletic Field Fees						
Albert Park Stadium All Field						
Non-profit organizations	Per Hour	$48	$53	$51	$56	5% Increase based on market rate analysis
Private use & non-profit fundraising	Per Hour	$60	$66	$63	$69	5% Increase based on market rate analysis
Commercial groups	Per Hour	$70	$77	$74	$81	5% Increase based on market rate analysis
Game Field Prep	Flat Rate	$33	$36	$34	$38	5% Increase based on market rate analysis
Refundable reservation/damage deposit	Flat Rate	$300	$300	$300	$300	No Change
Lights (evening uses)	Per Hour	$45	$50	$47	$52	5% Increase based on market rate analysis
Pickleweed Field (per soccer field)						
Non-profit organizations	Per Hour	$31	$34	$45	$49	5% Increase based on market rate analysis
Private use & non-profit fundraising	Per Hour	$37	$41	$37	$41	5% Increase based on market rate analysis
Commercial groups	Per Hour	$51	$56	$51	$56	5% Increase based on market rate analysis
Refundable reservation/damage deposit	Flat Rate	$300	$300	$300	$300	No Change
Bernard Hoffman Field						
Non-profit organizations	Per Hour	$22	$24	$23	$25	5% Increase based on market rate analysis
Private use & non-profit fundraising	Per Hour	$33	$36	$34	$38	5% Increase based on market rate analysis
Commercial groups	Per Hour	$43	$47	$45	$50	5% Increase based on market rate analysis
Refundable reservation/damage deposit	Flat Rate	$100	$100	$100	$100	No Change
Victor Jones Field						
Non-profit organizations	Per Hour	$22	$24	$23	$25	5% Increase based on market rate analysis
Private use & non-profit fundraising	Per Hour	$33	$36	$34	$38	5% Increase based on market rate analysis
Commercial groups	Per Hour	$43	$47	$45	$50	5% Increase based on market rate analysis
Refundable reservation/damage deposit	Flat Rate	$100	$100	$100	$100	No Change
Park Facilities Fees						
Redwood Grove - Gerstle Park Picnic Area (3hr minimum)						
Non-profit organizations	Per Hour	$33	$36	$34	$38	5% Increase based on market rate analysis
Private use & non-profit fundraising	Per Hour	$43	$47	$45	$50	5% Increase based on market rate analysis
Commercial groups	Per Hour	$55	$60	$57	$63	5% Increase based on market rate analysis
Pickleweed Park Picnic Area (3hr min)						
Non-profit organizations	Per Hour	$17	$19	$17	$19	5% Increase based on market rate analysis
Resident private use & non-profit fundraising events	Per Hour	$22	NA	$23	NA	5% Increase based on market rate analysis
Non-Resident private use & non-profit fundraising events		NA	$47	NA	$50	5% Increase based on market rate analysis
Commercial groups	Per Hour	$55	$60	$57	$63	5% Increase based on market rate analysis
Small Group Picnic Areas (Gerstle Park 1 & 2; Sun Valley, Victor Jones - Upper & Lower; Terra Linda; Santa Margarita; Frietas) (3hr min)						
Non-profit organizations	Per Hour	$22	$24	$23	$25	5% Increase based on market rate analysis
Private use & non-profit fundraising	Per Hour	$33	$36	$34	$38	5% Increase based on market rate analysis
Commercial groups	Per Hour	$43	$47	$45	$50	5% Increase based on market rate analysis
Turf/Black Top Areas						
Non-profit organizations	Per Hour	$22	$24	$23	$25	5% Increase based on market rate analysis
Private use & non-profit fundraising	Per Hour	$33	$36	$34	$38	5% Increase based on market rate analysis
Commercial groups	Per Hour	$43	$47	$45	$50	5% Increase based on market rate analysis
Park Rental for Special Event - Use of a full park for a special event; will create list of parks where this is allowed. (Daily Rate - additional facility attendant of trash pick up fees may be applied)						

Non-profit organizations	Per Day	$541	$595	$568	$625	5% Increase based on market rate analysis
Private use & non-profit fundraising	Per Day	$649	$714	$681	$749	5% Increase based on market rate analysis
Commercial groups	Per Day	$757	$833	$795	$874	5% Increase based on market rate analysis
Staff attendant fee	Per Hour	$32	$32	$34	$37	5% Increase based on market rate analysis
Tennis Court Fees						
Tennis Courts (Leagues/Tournament Play)						
Non-profit organizations	Per Court Per Hour	$17	$18	$18	$19	5% Increase based on market rate analysis
Private use & non-profit fundraising	Per Court Per Hour	$22	$24	$23	$25	5% Increase based on market rate analysis
Commercial groups	Per Court Per Hour	$27	$30	$29	$32	5% Increase based on market rate analysis
Lights (evening uses)	Per Hour	$22	$24	$23	$25	5% Increase based on market rate analysis
Tennis Keys						
Tennis keys - Adult (18+ years)	Per Year	$55	$60	$57	$63	5% Increase based on market rate analysis
Tennis keys - Youth (under 18)	Per Year	$55	$60	$57	$63	5% Increase based on market rate analysis
Tennis keys - seniors (60 and over)	Per Year	$55	$60	$57	$63	5% Increase based on market rate analysis
Community Garden Fees						
Community Garden annual fee (Terra Linda)			See Note for NR fee eligibility		See Note for NR fee eligibility	
Full Plot = 450' sq. ft.	Per Plot Per Year	$144	$158	$151	$166	5% Increase based on market rate analysis
Half-Plot = 225' sq. ft.	Per Plot Per Year	$71	$79	$75	$82	5% Increase based on market rate analysis
Community Garden annual fee (Canal)						
Full Plot = 50' sq. ft.	Per Plot Per Year	$81	$89	$85	$93	5% Increase based on market rate analysis
Half-Plot = 25' sq. ft.	Per Plot Per Year	$41	$45	$43	$47	5% Increase based on market rate analysis

Note: San Rafael Community Gardens are for use by San Rafael residents only. Beginning 1/1/22, gardeners that moved out of San Rafael are no longer eligible to participate in this program. Current gardeners who moved out of San Rafael prior to January 1, 2022 were allowed to retain their garden plot.

Fee Category	Unit of Measure	Resident Fee	Non-Resident Fee	Resident Fee	Non-Resident Fee	Rationale for change
08.00.06 - Miscellaneous Fees				Proposed Fee - Effective 1/1/26		
Vertical Bannner	3-weeks	$71	NA	$75	NA	5% Increase based on market rate analysis
Horizontal Banner - Cross Street	3-weeks	$427	NA	$448	NA	5% Increase based on market rate analysis

Fee Category	Unit of Measure	Resident Fee	Non-Resident Fee	Resident Fee	Non-Resident Fee	Rationale for change
08.06.10 - Childcare Program Fees						
Childcare Regular Fees		Resident Fee	Non-Resident Fee	Proposed Resident Fee - Effective 8/1/25	Non-Resident Fee	
Full Day Program	Day	$66	NA	$69	NA	5% Increase based on market rate analysis
Preschool Tuition	Month	$1,739	NA	$1,913	NA	10% Increase based on market rate analysis
Registration Fee	Annual	$84	NA	$88	NA	5% Increase based on market rate analysis
Summer Kid's Camp	Week	$398	NA	$438	NA	10% Increase based on market rate analysis
Childcare Afterschool Program Fees						
5 Days/wk	Month	$596	NA	$626	NA	5% Increase based on market rate analysis
3 Days/wk	Month	$329	NA	$345	NA	5% Increase based on market rate analysis
3 days/wk incl. Wed	Month	$391	NA	$411	NA	5% Increase based on market rate analysis
Kindergarten Part Day (3 Days/Wk)	Month	$207	NA	$217	NA	5% Increase based on market rate analysis
Kindergarten Part Day (4 Days/Wk)	Month	$264	NA	$277	NA	5% Increase based on market rate analysis
Kindergarten Full Day (3 Days/Wk)	Month	$456	NA	$479	NA	5% Increase based on market rate analysis
Kindergarten Full Day (5 Days/Wk)	Month	$782	NA	$821	NA	5% Increase based on market rate analysis

**Due to school district schedule changes, MCSD and SRCS program sites will now utilize a standard Childcare Afterschool Program Fee. Historically, we have maintained different fees for MCSD due to significant differences in days and program hours which no longer exist due to changes to MCSD release schedules and days of operation. This proposal will align district fees, reducing administrative complexity.*

City of San Rafael
Admin Citations

Muni	Service Name	Fee Description	Current Fee	Proposed Fee			Notes
			Fee	No Change	CPI 2.70%	Other	
	Chapter 4 Muni Code Regulations						
04.08.020	Uniform Fire Code Violation - Sections 103.43.2, 103.43.3, 103.43.4	Flat Fee	$ 500	$ 500			
	Riding Skateboard, Roller-Skates or EPAMD on Posted Sidewalk, Street, or Other Public Place						
05.34.010	First Offense	Flat Fee	$ 50	$ 50			
	Second Offense	Flat Fee	$ 100	$ 100			
	Thrid & Additional Offense	Each	$ 250	$ 250			
	Riding Bicycle, Roller-Skates, Skateboard, or EPAMD on Sidewalk or Public Place In Violation of Vehicle/Pedestrian Right of Way						
05.24.030	First Offense	Flat Fee	$ 50	$ 50			
	Second Offense	Flat Fee	$ 100	$ 100			
	Thrid & Additional Offense	Each	$ 250	$ 250			
	Pedestrian Failing to Use Crosswalk						
05.36.020	First Offense	Flat Fee	$ 50	$ 50			
	Second Offense	Flat Fee	$ 100	$ 100			
	Thrid & Additional Offense	Each	$ 250	$ 250			
05.36.030	**Crossing Roadway at Other than Rigt Angles**						
	First Offense	Flat Fee	$ 50	$ 50			
	Second Offense	Flat Fee	$ 100	$ 100			
	Thrid & Additional Offense	Each	$ 250	$ 250			
05.36.040	**Standing in Roadway**						
	First Offense	Flat Fee	$ 50	$ 50			
	Second Offense	Flat Fee	$ 100	$ 100			
	Thrid & Additional Offense	Each	$ 250	$ 250			
	Other Chapter 5 Muni Code Regulations						
05.12.050	Unauthorized Person Directing Traffic	Flat Fee	$ 275	$ 275			
05.32.030	Vehicle Driven on Sidealk	Flat Fee	$ 275	$ 275			
06.10.010	**Marin County Animal Code - 8.04.179, 8.04.240, & 8.04.245**						
	First Offense	Flat Fee	$ 50	$ 50			
	Second Offense	Flat Fee	$ 100	$ 100			
	Thrid & Additional Offense	Each	$ 250	$ 250			
06.10.010	**Marin County Animal Code**						
	8.04.180	Flat Fee	$ 325	$ 325			
	8.04.181	Flat Fee	$ 325	$ 325			
	8.12.010	Flat Fee	$ 325	$ 325			
	8.12.020	Flat Fee	$ 325	$ 325			
06.10.030	**Leash Violation**						
	First Offense	Flat Fee	$ 50	$ 50			
	Second & Additional Offense	Flat Fee	$ 100	$ 100			
06.10.040	**Dogs Prohibited at Downtown Farmer's Market & Other Special Events**						
	First Offense	Flat Fee	$ 50	$ 50			
	Regulations for Parks, etc.						
08.10.100 (F & I)	Destruction/Removal of Plants or Other Public Property	Flat Fee	$ 500	$ 500			
08.10.090.E	Guns & Dangerous Instruments	Flat Fee	$ 500	$ 500			
08.10.020-.050 & .080-.170	All Other - First Offense	Flat Fee	$ 50	$ 50			
	All Other - Second Offense	Flat Fee	$ 100	$ 100			
	All Other - Thrid & Additional Offense	Each	$ 250	$ 250			
08.12.210	**Trespassing Upon Private Property Prohibited**						
	First Offense	Flat Fee	$ 275	$ 275			
	Second & Additional Offense	Each	$ 500	$ 500			
08.14.110	**Smoking Ordinance Violation**						
	First Offense	Flat Fee	$ 100	$ 100			
	Second Offense	Flat Fee	$ 200	$ 200			
	Thrid & Additional Offense	Each	$ 500	$ 500			
08.19.020	**Social Host Ordinance**						Police Department request to have this MuniCode Chapter Admin Citation set up as permitted under Chapter 08.19
	First Offense	Flat Fee				$ 275	Aligns with similar offenses
	Second & Additional Offense*	Each				$ 500	Aligns with similar offenses
08.30.020	**Human Habitation of a Vehicle**						
	First Offense	Flat Fee	$ 50	$ 50			

City of San Rafael
Admin Citations

Muni	Service Name	Fee Description	Current Fee	Proposed Fee			Notes
			Fee	No Change	CPI	Other	
	Second & Additional Offense	Each	$ 200	$ 200			
	Other Chapter 8 Muni Code Regulations						
08.12.080	Bill Posting & Political Signs on Public Property Prohibited	Flat Fee	$ 325	$ 325			
08.12.110	Unlawful to Place Obstructions on Sidewalks	Flat Fee	$ 325	$ 325			
08.12.120	Duty to Trim Sidewalk Trees & Hedges	Flat Fee	$ 275	$ 275			
08.12.170	Discharge of Gun, Pistols, & Other Weapons Prohibited	Flat Fee	$ 500	$ 500			
08.13.030	Loud or Unusual Noise	Flat Fee	$ 275	$ 275			
08.13.040	General Noise Limit	Flat Fee	$ 275	$ 275			
08.35.030	Graffiti Ordinance	Flat Fee	$ 250	$ 250			
09.12.030	**Deposit/Maintenance of Offensive Substances**						
	First Offense	Flat Fee	$ 275	$ 275			
	Second & Additional Offense	Each	$ 500	$ 500			
09.12.034	**Littering in Public Places**						
	First Offense	Flat Fee	$ 50	$ 50			
	Second Offense	Flat Fee	$ 100	$ 100			
	Thrid & Additional Offense	Each	$ 250	$ 250			
	Other Chapter 9 Muni Code Regulations						
09.12.036	Merchant's Duty to Keep Sidewalks Free of Litter	Flat Fee	$ 275	$ 275			
09.12.040	Maintenance of Weeds/Deleterious Growth Prohibited	Flat Fee	$ 325	$ 325			
09.19.050	Dumping/Burying of Solid Waste Prohibited	Flat Fee	$ 325	$ 325			
09.19.060	Accumulation of Solid Waste Prohibited	Flat Fee	$ 325	$ 325			
09.19.070	Buring of Solid Waste Prohibited	Flat Fee	$ 325	$ 325			
09.19.190	Weekly Garbage Service Required	Flat Fee	$ 325	$ 325			
09.20.020	Dumping of Pollutants into Water Control System Prohibited	Flat Fee	$ 500	$ 500			
09.22.050	Refusal to Pay Household Hazardous Waste Fee	Flat Fee	$ 275	$ 275			
	Falsification of Household Hazardous Waste	Flat Fee	$ 275	$ 275			
09.23.050	Falsification of Conditionally Exempt Small Quantity Generator Waste	Flat Fee	$ 275	$ 275			
09.30.060	Discharge of Pollutants Prohibited	Flat Fee	$ 500	$ 500			
	Chapter 10 Muni Code Regulations						
10.04.210	Business License Required	Flat Fee	$ 325	$ 325			
	Chapter 12 Muni Code Regulations						
12.12 - 12.38	Building Regulations	Flat Fee	$ 500	$ 500			
	Land Use Regulations						
14.04.020	Residential	Flat Fee	$ 325	$ 325			
14.05.020 - .022	Commercial	Flat Fee	$ 325	$ 325			
14.06.020	Industrial	Flat Fee	$ 325	$ 325			
14.08.020	Marine Related	Flat Fee	$ 325	$ 325			
14.09.020	Public/Quasi	Flat Fee	$ 325	$ 325			
14.10.020	Parks/Open Space	Flat Fee	$ 325	$ 325			
14.11.020	Water	Flat Fee	$ 325	$ 325			
14.13.030	Wetland Overlay	Flat Fee	$ 325	$ 325			
	Signs						
14.19.041	Permit Required	Flat Fee	$ 325	$ 325			
14.19.053	Location, Placement, & Design	Flat Fee	$ 325	$ 325			
14.19.070	Temporary Sign Standards	Flat Fee	$ 325	$ 325			
14.19.080	Prohibited Signs	Flat Fee	$ 325	$ 325			
	Other Chapter 14 Muni Code Regulations						
14.16.020	Accessory Structures	Flat Fee	$ 500	$ 500			
14.16.140	Fences	Flat Fee	$ 300	$ 300			
14.16.220	Home Occupation Ordinance	Flat Fee	$ 325	$ 325			
14.16.250	Motor Vehicle Maintenance & Storage in Residential Districts	Flat Fee	$ 275	$ 275			
14.16.285	Second Dwelling Unit Standards	Flat Fee	$ 500	$ 500			
14.17.020	Animal Keeping	Flat Fee	$ 325	$ 325			
14.22.070	Use Permits - Conditions of Approval	Flat Fee	$ 325	$ 325			
14.23.060	Variances - Conditions of Approval	Flat Fee	$ 325	$ 325			
14.24.050	Exceptions - Conditions of Approval	Flat Fee	$ 325	$ 325			
14.25.020	Environmental Design Review Permits	Flat Fee	$ 325	$ 325			
14.25.040	Improvements Subject to Review	Flat Fee	$ 325	$ 325			
14.25.080	Environmental Design Review - Conditions of Approval	Flat Fee	$ 325	$ 325			
14.30.040	Failure to Comply with Conditions of any Permit or Approval	Flat Fee	$ 325	$ 325			
17.20.060	**Obstruction in Water & Sunken Vessels**						

City of San Rafael
Admin Citations

			Current Fee	Proposed Fee			
Muni	Service Name	Fee Description	Fee	No Change	CPI	Other	Notes
	First Offense	Flat Fee	$ 275	$ 275			
	Second & Additional Offense	Each	$ 500	$ 500			
17.20.070	**Dangerous & Disabled Vessels**						
	First Offense	Flat Fee	$ 275	$ 275			
	Second & Additional Offense	Each	$ 500	$ 500			
17.30.010	**Vessel Speed Restrictions**						
	First Offense	Flat Fee	$ 50	$ 50			
	Second & Additional Offense	Each	$ 100	$ 100			
	Other Chapter 17 Muni Code Regulations						
17.10.030	Dredging, Dumping, Excavating, Constructing without a City Tidelands Permit	Flat Fee	$ 500	$ 500			
17.20.050	Anchoring & Mooring Prohibited	Flat Fee	$ 275	$ 275			
	Open Space Lands						
19.10.060(10)	Destruction of Property	Flat Fee	$ 500	$ 500			
19.10.060(18)	Hunting & Dangerous Weapons	Flat Fee	$ 500	$ 500			
19.10.060(1-9)(11-17)(19-30)	Other Regulations - First Offense	Flat Fee	$ 50	$ 50			
	Other Regulations - Second Offense	Flat Fee	$ 100	$ 100			
	Other Regulations - Third & Additional Offense	Each	$ 250	$ 250			

Footnotes

FBHR = Fully Burdened Hourly Rate For Staff Positions (Applicable Average Salary + Fringe Benefits + 10% Overhead Rate)

* Repeat violations by the same person within 36-months from the date of administrative citation.

City of San Rafael
Maintenance Services - Sewer & Drainage

Muni	Service Name	Fee Description	Current Fee	Proposed Fee			Notes
			Fee	No Change	CPI 2.70%	Other	
	Maintenance Services						
	Sewer Service - San Rafael Sanitation District*		Full Cost Recovery Using Business Cost Study Data	Full Cost Recovery Using Business Cost Study Data			
	Drainage - Storm Water**	Per EDU	$ 28		$ 29		

Footnotes

FBHR = Fully Burdened Hourly Rate For Staff Positions *(Applicable Average Salary + Fringe Benefits + 10% Overhead Rate)*

* Subject to Negotiations with SRSD Board

** Subject to Proposition 218 Requirements

SAN RAFAEL
THE CITY WITH A MISSION
established 1874

Agenda Item No: 9.a

Meeting Date: June 2, 2025

SAN RAFAEL CITY COUNCIL AGENDA REPORT

Department: Finance

Prepared by: Paul Navazio, Finance Director
Shawn Plate, Finance Manager
Van Bach, Accounting Manager

City Manager Approval: _____

TOPIC: **FINAL CITYWIDE BUDGET FOR FISCAL YEAR 2025-26, GANN LEGAL SPENDING LIMIT, MEASURE A WORKPLAN, AND CAPITAL IMPROVEMENT PROGRAM**

SUBJECT:

1. **RESOLUTION APPROVING THE CITYWIDE BUDGET AND CAPITAL IMPROVEMENT PROGRAM BUDGET FOR THE FISCAL YEAR 2025-26, PROVIDING FOR THE APPROPRIATIONS AND EXPENDITURE OF ALL SUMS SET FORTH IN THE BUDGET IN THE AMOUNT OF $192,282,438, WITH NET APPROPRIATIONS OF $163,777,889.**

2. **RESOLUTION APPROVING FISCAL YEAR 2025-26 GANN APPROPRIATIONS LIMIT AT $197,230,566.**

3. **RESOLUTION APPROVING THE MEASURE A WORK PLAN FOR PROPOSED EXPENDITURE OF MEASURE A FUNDS FOR FY 2025-26**

4. **APPROVAL OF THE CAPITAL IMPROVEMENT PROGRAM FOR FY 2025-26 THROUGH FY 2027-28.**

RECOMMENDATION:

1. Adopt a resolution approving the Citywide Budget and Capital Improvement Program for the Fiscal Year 2025-26, providing for the appropriations and expenditure of all sums set forth in the budget in the amount of $192,282,438 with net appropriations of $163,777,889. (Attachment 1)

2. Adopt a resolution approving the Fiscal Year 2025-26 Gann Appropriations Limit. (Attachment 2).

3. Adopt a resolution approving the Measure A Work Plan for Fiscal Year 2025-26 (Attachment 3).

4. Approval of the Capital Improvement Program – FY 2025-26 through FY 2027-28 (Attachment 4).

FOR CITY CLERK ONLY

Council Meeting:

Disposition:

EXECUTIVE SUMMARY:
This report presents the final proposed Fiscal Year (FY) 2025-26 Budget. This item represents the culmination of the budget development process, including considerable cross-departmental collaboration and City Council input. The Budget presented herein has been informed by the first-year work plan supporting the updated City Council 3-year Strategic Plan, which is being presented for consideration and adoption via a separate agenda item. The Preliminary Proposed FY 2025-26 Budget was presented and discussed at the City Council meeting on May 19. This agenda item incorporates feedback from the City Council and minor revisions to the FY 2025-26 Budget and is presented for City Council consideration and adoption.

BACKGROUND:
A budget is a spending plan for the City's available financial resources and the legal authority for City departments to spend these resources for public purposes. Through these resources, programs and services are provided, and capital investments are made to meet the community's needs. As a result, in addition to considering the constraints imposed by current and projected resources available to meet these needs, the annual budget and multi-year capital plan align with the existing fiscal policies approved by the City Council. Additionally, the proposed FY 2025-26 Budget aligns with the proposed City Council Three-year (FY 2025-28) Strategic Plan, which includes the Council's goals and objectives, which will be presented at June 2, 2025, City Council meeting.

To balance these objectives, the budget supporting ongoing operations and service levels must be funded largely through recurring revenues. In contrast, non-recurring expenditures, one-time projects, and capital investments are funded through a combination of recurring and one-time funding sources, as well as available fund balances identified for specific projects and initiatives. Another guiding objective of the annual budget development process is to ensure the sustainability of City programs and services through the three to five-year planning horizon to ensure that service levels and community needs can continue to be met in the future and that the FY 2025-26 Budget does not compromise the City's long-term fiscal condition.

The overall Budget has also been prepared in the context of increasing uncertainty regarding the general economic outlook for FY 2025-26 and potential impacts from federal funding policy that may directly impact access to and availability of federal grants supporting City programs and capital infrastructure investments.

The Final Proposed FY 2025-26 All Funds Budget reflects expenditure appropriations of $192,282,438, including operations ($165,148,324), capital ($15,958,204) and transfers ($11,175,910). This level of expenditure appropriations represents a decrease of 8.8% over the original FY 2024-25 Adopted Budget and is supported through a combination of FY 2025-26 revenues ($178,077,494), transfers ($11,175,910), and available fund balances.

The Final Proposed FY 2025-26 Budget supports an authorized staffing level of 416.15 full-time equivalent positions, representing an increase of 0.44 FTE from the level authorized in the Mid-Year Budget Update and a net reduction of 0.19 from the level authorized via the adoption of FY 2024-25 Final Budget.

The Final Proposed FY 2025-26 General Fund Budget reflects recommended appropriations of $113,248,847, supporting ongoing General Fund operational expenditures and selected one-time funding

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FOR CITY CLERK ONLY

Council Meeting:

Disposition:

needs and transfers. This level of appropriations is supported through projected FY 2025-26 revenues of $106,390,855, as well as the use of available one-time assigned fund balance of $6,857,992. Total General Fund expenditure appropriations are proposed to increase by $0.96 million (0.9%) over the FY 2024-25 Adopted Budget. Expenditures for City programs and services supported by the General Fund (exclusive of transfers) are proposed to increase by $2.51 million, or 2.5%. Transfers from the General Fund are proposed, totaling $8.71 million, compared to $10.3 million approved with the FY 2024-25 Budget.

Overall, the appropriations included in the Final Proposed FY 2025-26 Budget are well within the City's constitutional GANN spending limit, as presented herein.

Three-Year Strategic Plan

The City Manager proposed a new three-year strategic planning approach to the City Council goals & objectives process for FY 2025-28 at the City Council's annual retreat last December, which the Council approved. The proposed seven Council priority focus areas are as follows:

A. Economic and Neighborhood Vitality
B. Mobility and Infrastructure
C. Sustainability and Resilience
D. Housing and Homelessness
E. Quality of Life: Safety, Wellness & Belonging
F. High Performing Government – Innovative, Inclusive, Efficient and Accessible
G. Equity, Access, Belonging, and Opportunity for All

The City Council held a Study Session on March 3, 2025, to discuss the updated framework and preliminary presentation of the Three-year Strategic Plan 2025-2028. This framework replaces and updates the prior City Council *Goals and Objectives*. A second City Council Study Session was held on May 5, 2025, to inform the refinement of the City Council's Three-year Strategic Plan. The City Council is scheduled to consider the adoption of the Three-Year Strategic Plan on June 2. Concurrently, staff are developing FY 2025-26 work plans that support implementing the Council's goals and objectives. The funding recommendations included in the Preliminary Proposed FY 2025-26 Budget are intended to ensure that available resources are allocated to support key initiatives and projects aligned with the City Council's stated priorities while maintaining service levels for baseline City programs, services, and operations.

Staff Report Outline

This staff report will focus on the following key areas:

1) Update on FY 2024-25 revenues and expenditures through Q3 (March 31, 2025)
2) Final Proposed Budget for FY 2025-26
    a) All Funds Citywide Budget Summary
    b) General Fund Budget Summary
    c) Summary of Funding Recommendations
3) Final Proposed FY2025-26 Capital Improvement Program (CIP) Budget
4) Funding Status of Pension Obligations
5) General Fund Reserves and Fund Balance
6) GANN Appropriations Limit
7) Staffing Level / Job Classification Changes

FOR CITY CLERK ONLY

Council Meeting:

Disposition:

ANALYSIS:

CURRENT BUDGET - FISCAL YEAR 2024-25 THIRD QUARTER UPDATE

All Funds

Table 1 provides the current year (FY 2024-25) revenue and expenditure results through the third quarter of the fiscal year ending March 31, 2025.

- All Funds revenues through the third quarter were recorded at $117.89 million, representing 60.3% of the Amended Budget of $195.60 million.

- All Funds expenditures and encumbrances for the same period were recorded at $163.50 million, or 70.3% of the FY 2023-24 Amended Budget of $232.46 million.

Table 1: All Funds Revenue and Expenditure Results (through 3/31/25)

All Funds	Adopted Budget FY 2024-25	Amended Budget FY 2024-25	Actual Results Through 3/31/25	% of Amended FY2024-25 Budget
Revenues	$ 177,317,039	$ 182,367,444	$ 106,936,060	58.6%
Transfers in	13,211,806	13,228,386	10,956,147	82.8%
Total Resources	**$ 190,528,845**	**$ 195,595,830**	**$ 117,892,207**	**60.3%**
Expenditures	$ 210,813,072	$ 219,232,828	$ 152,542,186	69.6%
Transfers out	13,211,806	13,228,386	10,956,147	82.8%
Total Appropriations	**$ 210,813,072**	**$ 232,461,214**	**$ 163,498,333**	**70.3%**
Net Results	**$ (20,284,227)**	**$ (36,865,384)**		

General Fund

Revenues: The original FY 2024-25 Budget, adopted on June 17, 2024, projected $103.79 million in revenues. The Mid-Year Budget Update presented on February 18, 2025, projected year-end General Fund revenues of $105.11 million.

- Revenue results through the third quarter of the fiscal year were recorded at $62.31 million, or 60.0% of the Amended Budget.

- Based on results through the third quarter, year-end General Fund revenue projections have been updated to $104.29 million, or 0.5% above the FY 2024-25 Amended Budget.

- Current year revenues show favorable variances in property tax, interest earnings, and transient occupancy (hotel) tax receipts, while sales tax and transfer tax revenues are slightly below budgeted.

Expenditures: The FY 2024-25 Adopted Budget provided expenditure appropriations of $112.29 million. The FY 2024-25 Amended General Fund Budget is $112.86 million, reflecting supplemental appropriations for capital projects approved by the City Council, primarily matching funds for the Pickleweed Park Improvement Project grant.

- Expenditures and encumbrances through the third quarter of the fiscal year were recorded at $83.99 million, or 74.4% of the Amended Budget.

- Based on these results, General Fund expenditures are projected to end the fiscal year at $111.80 million, or $1.06 million (0.9%) below the Amended Budget.

- Compared to the Mid-Year Budget Update, projected personnel expenditures are projected to be largely within budget, while non-personnel expenditures (supplies and services) contribute to the projected year-end expenditures coming in under budget.

Operating results: The projected year-end General Fund revenue and expenditure results combine to yield a net $7.51 million draw-down of fund balance as of June 30, 2025. This represents a slight decrease ($1.3 million) over the year-end projections presented in the Mid-Year Budget Update. This stems from a decrease in the year-end General Fund revenue estimate of $820,000 (primarily a downgrade of sales tax revenue estimates) and an increase in the year-end expenditures estimate of $500,000.

Table 2: FY 2024-25 General Fund Results (through 3/31/25) and Year-End Projections

General Fund	Adopted Budget FY 2024-25	Amended Budget FY 2024-25	Actual Results Through 3/31/25	% of Amended FY2024-25 Budget	Projected Year-End Results	Variance	
Revenues	$ 101,282,204	$ 101,282,204	$ 60,955,921	60.2%	$ 102,382,517	$ 1,100,313	1.1%
Transfers in	2,508,306	2,508,306	1,356,229	54.1%	1,908,306	(600,000)	-23.9%
Total Resources	**$ 103,790,510**	**$ 103,790,510**	**$ 62,312,150**	**60.0%**	**$ 104,290,823**	**$ 500,313**	**0.5%**
Expenditures	$ 102,033,257	$ 102,606,344	$ 74,735,598	72.8%	$ 101,542,034	$ (1,064,310)	-1.0%
Operating Transfer out	10,258,500	10,258,500	9,252,625	90.2%	10,258,500	-	0.0%
Total Appropriations	**$ 112,291,757**	**$ 112,864,844**	**$ 83,988,223**	**74.4%**	**$ 111,800,534**	$ (1,064,310)	-0.9%
Net Result	**$ (8,501,247)**	**$ (9,074,334)**			**$ (7,509,711)**	**$ 1,564,623**	

Projected year-end fund balances above reserve levels established by City Council policy represent resources available for re-appropriation to address priority one-time funding needs and represent a significant portion of the available budget flexibility within the context of the FY 2025-26 Budget and updated multi-year Capital Improvement Plan.

Specific funding recommendations related to the use of available fund balances are contained in the discussion of the Preliminary Proposed FY 2025-26 Budget.

FINAL PROPOSED FISCAL YEAR 2025-26 CITYWIDE BUDGET

FY 2025-26 Budget Highlights

- **Citywide Budget*:*** The total proposed FY 2025-26 expenditure budget for the City is $192,282,438. These appropriations are supported by FY 2025-26 revenue and other sources projected at $189,253,404 and by fund balances retained from previous periods for capital projects and priority initiatives (Exhibit I). The proposed FY 2025-26 appropriations reflect all new funding appropriations proposed for operations, capital projects, and debt service. These appropriations do not include current-year funding that is anticipated to be carried forward to FY 2025-26 through roll-over of year-end encumbrances, as well as carry-over of unencumbered capital project funding that will require separate City Council action early in the new fiscal year.

- **General Fund Budget**: The proposed FY 2025-26 General Fund Budget includes recommended appropriations of $113,248,847, representing an increase of $0.96 million over the FY 2025-25 Adopted Budget. The proposed FY 2025-26 Budget is supported by estimated General Fund revenues ($104,030,062), transfers in ($2,360,493), and available fund balance ($6,857,992).

Summary of Funding Recommendations

General Fund

The City's General Fund supports most major services to residents and businesses (such as police, fire suppression and prevention, planning, building, library, parks, streets, engineering, traffic enforcement, cultural programs, and administration). The General Fund appropriations for FY 2025-26 total approximately $113.25 million. These appropriations comprise $104.54 million of operating expenditures and $8.71 million in transfers to other funds.

Table 3 summarizes the information provided in Exhibit II and presents the proposed FY 2025-26 Budget compared to the projected FY 2024-25 Budget. The table also presents the year-over-year change in revenues and expenses, as these are key metrics.

Table 3: Comparison of FY 2024-25 Adopted and FY 2025-26 Proposed General Fund Budget

General Fund	Adopted FY 2024-25	Proposed FY 2025-26	Change from Previous Year $	Change from Previous Year %
Revenues	$ 101,282,204	$104,030,362	$ 2,748,158	2.7%
Transfers-In	2,508,306	2,360,493	(147,813)	
Total Resources	**$ 103,790,510**	**$106,390,855**	**$ 2,600,345**	**2.5%**
Expenditures	$ 102,033,257	$104,538,430	$ 2,505,173	2.5%
Transfers-Out	10,258,500	8,710,417	(1,548,083)	
Total Uses	**$ 112,291,757**	**$113,248,847**	**$ 957,090**	**0.9%**
Net Results	**$ (8,501,247)**	**$ (6,857,992)**		
Use of Prior Period Funds				
Liability Fund - Premiums/Claims	*2,000,000*	*2,500,000*		
Capital Fund - Future CIP Projects	*2,000,000*	*1,500,000*		
Capital Fund - Paving Streets/Roads	*1,000,000*	*1,000,000*		
Vehicle Replacement - Replenish Fund	*1,000,000*	*1,000,000*		
Public Safety Equipment Replacement	*500,000*			
Stromwater Fund - SQPS/Master Plan	*985,000*			
Enterprise Resource Planning Project	*1,000,000*			
Racial Equity Initiatives	*500,000*			
	$ 8,985,000	**$ 6,000,000**		
Net of Use of Prior Period Funds	**$ 483,753**	**$ (857,992)**		

Revenues and transfers available to support the FY 2025-26 General Fund Budget are projected to be $2.70 million (2.6%) higher than the FY 2024-25 Adopted Budget. This is mainly due to conservative projected growth in major revenue items such as property tax and transient

occupancy tax, flat revenue growth within sales and use taxes, and one-time revenues included in the current year budget.

The Final Proposed FY 2025-26 Budget operating expenditures within the General Fund represent an increase of $2.51 million (2.5%) over the FY 2024-25 Adopted Budget. Most of this increase is due to personnel costs consistent with terms of collective bargaining agreements with the City's represented and unrepresented bargaining groups. General Fund personnel costs are anticipated to increase by approximately $4.4 million, offset by $1.9 million in reduced non-personnel costs (largely one-time funding provided within the FY 2024-25 Budget). The FY 2025-26 Proposed Budget also includes an estimated $2.79 million in salary savings, based on a 3.5% vacancy factor being built into the FY 2025-26 General Fund operating budget.

The FY 2025-26 Proposed Budget includes a limited amount of new expenses, which are listed below. Many of these expenses are related to the increasing cost of providing services, including increased costs of water, power, fleet management, dispatch services, and technology upgrades, most of which are not within the City's control.

General Fund FY 25-26 New Expenditure Recommendations

Recurring:		
Sustainability Program - staffing adjustments		18,000
Emergency Response PD -Technology (Software Licensing)		150,000
Fire Emergency Communications Contract		31,621
County Admin Fee and General Services Contracts		250,000
Total Recurring Augmentations	***$***	***449,621***
One-Time;		
Records Management System	$	87,000
Elections - Increased cost (June 2026)		13,000
Organizational Development and Training		75,000
ADA Transition Plan (Phase 1)		100,000
Contract Services - Outside Legal Counsel		150,000
Public Safety (PD) - Bilingual Incentive		40,000
Citywide Utility, Fuel and Maintenance Costs		250,000
Library Consortium - One-time Assessment (Liability)		34,000
Total One-Time Augmentations	***$***	***749,000***
Capital Fund (401)		
Gateway Beautification Project	**$**	**165,000**

In addition, the FY 2025-26 Proposed Budget includes recommended transfers out of the General Fund totaling $8.7 million to support other funds (i.e., liability, capital, vehicle/equipment replacement funds) that have been historically underfunded. This includes operating transfers of $2.71 million supporting programs and projects and $6.0 million from assigned fund balance to augment funds with significant unfunded liabilities. In the coming years, additional funding will be required to support unfunded liabilities, deferred maintenance, capital replacements, and fleet and equipment replacement needs.

Operating Transfers (from General Fund operating revenues):

- Recreation Revolving Fund $2,420,000
- Measure E – Essential Facilities Project Fund 290,000

Use of Prior Period Funds (from available Fund Balance):

- Liability / Self-Insurance Fund $2,500,000
- Capital Projects Fund 1,500,000
- Capital Fund – Paving Streets/Roads 1,000,000
- Vehicle Replacement Fund 1,000,000

The appropriations are supported by $106.4 million in projected revenues as well as transfers from other funds. The $2.36 million of transfers include:

- $650,000 from the Gas Tax Fund to reimburse street maintenance personnel costs.
- $477,993 from the Parking Services Fund to cover administrative support costs.
- $682,500 from the Employee Benefits Fund for Pension Obligation Bond debt service.
- $550,000 from the Cannabis Fund to support costs associated with the City's SAFE Team program.

Revenue Trends and Assumptions:

Property Tax:
Property-related taxes are projected to increase by 4.1 percent over the original FY 2024-25 Budget to a total of $34.2 million. The increase is primarily due to growth in the overall property tax roll and an increase in the excess Educational Revenue Augmentation Fund (ERAF) payments. Property tax-related revenues account for 32 percent of the City's General Fund revenues.

Sales and Transaction & Use Tax:
Overall sales and transaction and use taxes are expected to remain flat (less than 1.0% growth) in comparison to levels assumed in the FY 2024-25 Budget. Previous projections assumed 3%-4% annual increases, however recent results and economic forecasts point to a leveling-off of sales tax revenues in both the local and regional context. Staff are projecting recurring sales tax revenues (Bradley-Burns) to remain flat at $25.41 million. Sales taxes account for approximately 24 percent of the City's General Fund revenues.

Revenues from the Measure E Transactions & Use Tax, which applies to most local retail sales, are estimated to increase by 0.6% to $14.61 million. Consistent with the direction provided by the City Council in May of 2014, the additional one-quarter percent sales tax revenues provided by Measure E, effective April 1, 2014, through March 31, 2034, are dedicated to funding major construction and improvements to essential facilities (also referred to as the San Rafael Essential Facilities project). Measure E revenues account for about 14 percent of the City's General Fund revenues.

Revenues from the Measure R Transactions & Use Tax are projected to generate $4.9 million and represent about 5 percent of the City's General Fund revenues. Altogether, sales and use taxes comprise 46 percent of the City's General Fund revenues.

Other General Fund Revenues:
Other revenues (including Business Tax, Transient Occupancy Tax, development fees, permits, and charges for services) are projected to show an increase of 6.9 percent when compared to the FY 2024-25 Budget. The major contributors to this increase in year-over-year revenues are franchise fees, business licenses, and interest earnings. While permit and development-related fees are being conservatively estimated, staff anticipate the potential for increases in these revenue sources given the number and scope of projects in the development pipeline. As these projects move forward, fee revenues are anticipated to support increased costs of plan review, inspections, legal fees, and other development support services.

Expenditure Trends and Assumptions:
The expenditure growth reflected in the FY 2025-26 Proposed Budget stems primarily from increased personnel costs consistent with the terms of the three-year collective bargaining agreements entered into at the start of FY 2024-25. These increases are a direct result of a concerted effort to enhance the City's recruitment and retention efforts in an exceptionally competitive labor market. General Fund personnel costs are projected to increase by $4.5 million (6.2%) over the level provided for in the FY 2024-25 Budget. This increase, while outpacing General Fund revenue growth, is accommodated by reductions in contract services and a continuation of incorporating salary savings from vacancies as part of the FY 2025-26 Budget.
General Fund budgeted contributions to the Marin County Employees Retirement Association (MCERA) are projected to increase by $1.2 million, or 3.8 percent, compared to the previous year. Overall, a slight decrease in employer contribution rates for FY 2025-26 is offset by increases in pensionable compensation resulting from collective bargaining agreements. In FY 2022-23, the City Council approved a one-time transfer of $1.1 million to the Employee Retirement Internal Service Fund to ensure the continuity of programs over the long term. The fund is adequately supported at this time, and staff are not proposing an additional transfer for FY 2025-26. Pension expenses across all funds are budgeted at $25.97 million, representing approximately 23 percent of the citywide personnel budget.

Other Funds Highlights

Special Revenue Funds
These funds have restricted uses based on their respective sources. While several special revenue funds are generally entirely self-supporting, many also require varying levels of contribution from the City's General Fund to support programs, services, and projects. The following section presents the FY 2025-26 Proposed Budget highlights:

EMS/Paramedic Fund
The Emergency Medical Services/Paramedic Fund plans to spend $10.2 million in the upcoming fiscal year, supported by $9.6 million in revenues, of which $5.4 million, or 56 percent, comes from the Paramedic Tax. The balance of the funding for this activity comes primarily from third-party recovery for emergency medical response and transport services. As of April 17, 2023, tax rates have reached their tax ceiling for all participating areas impacted by the Paramedic Services Special Tax.

The FY 2025-26 Proposed Budget reflects a portion of the incremental year-two costs of the new consolidated Marin County Fire Dispatch model ($64,260) and increased costs of third-party ambulance billing services ($60,000).

The EMS/Paramedic Fund is projected to retain $1.5 million in unallocated fund balance as of June 30, 2026. This balance serves as an operational reserve. Funds not needed for the

operations reserve are used to fund capital improvements that directly support the delivery of emergency medical transport services. This fund balance is expected to be exhausted within the next two years as annual operational costs exceed current Paramedic Tax revenues; therefore, additional revenue sources will be needed to maintain service levels.

Cannabis Business Tax Fund

The City's Cannabis Business Tax is also reported in a special revenue fund. San Rafael has several licensees in active commerce. The City anticipates receiving $110,000 in cannabis business tax revenues for the FY 2025-26. This represents a decrease of $115,000 from the level assumed in the FY 2024-25 Budget due to Council action (February 18, 2025) to further reduce the tax rate applied to retail delivery licenses. The FY 2025-26 Proposed Budget provides for $195,553 in expenses supporting the administration of the City's Cannabis License program. The fund has historically carried a fund balance of prior year savings to allocate to new projects. On January 17, 2023, the City Council approved using cannabis tax revenues to support the pilot mobile mental health crisis team, Specialized Assistance for Everyone (SAFE). A transfer of $500,000 from the Cannabis Fund to the General Fund is included in the FY 2025-26 Proposed Budget to cover most contract costs for SAFE.

Measure A - Open Space

Voters renewed the Measure A Open Space Program in June 2022. Funding for this program is primarily provided by a nine-year, county-wide sales tax managed by the County of Marin, with the City providing discretionary contributions as needed. A total of $450,000 is being proposed in the FY 2025-26 Budget to be expended during the year, and an additional $130,000 is programmed in year 2 (FY26-27) of the Capital Improvement Plan to fund project initiatives, which would include the following projects:

- Peacock Gap Park & Freitas Park Tennis Court Resurfacing - $400,000
- Albert Field Condition Assessment - $50,000
- Boyd Park Water System Repair - $130,000 (FY2026-27)

Measure D – Library Parcel Tax

Measure D, the successor library parcel tax to Measure C, is entering its eighth year. This special revenue source has successfully expanded service levels relative to those established under Measure C (the previous library parcel tax). The purpose of the tax is to "augment the capacity of the City of San Rafael to provide quality library services to its residents." Measure D provides for expanded book and periodical purchases, including e-books, fun events and classes for all ages, and provides supplementary technology supplies. Capital reserves were established under Measure C (previous library parcel tax) for facility-related uses.

The FY 2025-26 Proposed Budget includes $340,000 in funding augmentations in Measure D funding for Library services. These augmentations support costs associated with the work being completed at the Main Downtown Branch Library and the planned renovation at the Pickleweed Branch Library.

Recreation Revolving Fund

The FY 2025-26 Proposed Budget includes appropriations totaling $4.96 million, which is supported through recreation program revenues of $2.25 million and an operating transfer from the General Fund of $2.42 million. General Fund support for the Recreation Revolving Fund is projected to remain at the level of support provided in the FY 2024-25 Budget. Staff is proposing adjustments to selected recreation program fees to ensure program revenues meet the current

cost-recovery level. Funding is proposed within the FY 2025-26 Budget ($45,000) to undertake a comprehensive Recreation program fee study and establish a formal policy on cost-recovery for recreation programs.

Childcare Fund

The Childcare Fund is proposed to include expenditure appropriations of $3.52 million for FY 2025-26, supported by program revenues of $3.34 million and the use of $176,000 in available fund balance. While the Childcare Fund generally operates under full cost recovery, personnel costs for FY 2025-26 are expected to exceed the program revenues. A modest fee increase is required to maintain full cost recovery for the fee-supported Childcare program.

Measure C – Marin Wildfire Prevention

Activities supported by the Measure C – Wildfire Prevention Fund are funded by a ten-year parcel tax managed by the Marin Wildfire Prevention Authority, a Joint Powers Authority (MWPA). The City of San Rafael expects to receive $3.91 million in revenues to support coordinated wildfire prevention, including early detection, warning, and alerts; reducing vegetation; ensuring defensible space around homes, neighborhoods, and critical infrastructure; and improving disaster evacuation routes/procedures. This funding allocation includes $1.77 million, representing core MWPA programs administered by the City of San Rafael and reimbursed by the MWPA.

Other significant funds within the Special Revenue category include Gas Tax and Storm Water Funds. The spending plans for these funds were developed in conjunction with the Capital Improvement Program. Without a dedicated funding source to support Storm Water Fund maintenance and capital needs, the General Fund has been required to support these activities, totaling $500,000 in the FY 2025-26 Proposed Budget. Appropriations for new CIP projects are included in the Proposed Budget and discussed in the Capital Improvement Plan section of this report.

Capital Funds

Measure P – Library and Community Center

The FY 2025-26 Proposed Budget includes establishing a new Capital Fund to account for revenues and expenditures related to Measure P, a new parcel tax approved by the voters at the November 2024 general election. Measure P is restricted to funding the planning, design, and construction of a new Main Library and Community Center as well as the renovation and expansion of branch libraries. The FY 2025-26 Proposed Budget reflects estimated revenues of $6.32 million and initial appropriations of $1.63 million in support of the project.

A discussion of Capital Fund appropriations included in the FY 2025-26 Proposed Budget is included in the Capital Improvement Program section of this report.

Enterprise Funds

Parking Fund

The Parking Fund is a self-sustaining enterprise fund whose revenues are dedicated to parking services. Currently, parking operations are funded via parking fees and fines, and the fund balance is the only resource to cover capital improvements. The FY 2025-26 Proposed Budget for this fund is $4.79 million, including operating transfers, supported by $4.80 million in revenues. The Parking Fund has generally rebounded from the negative effects of the pandemic and reflects a slightly positive fund balance for the new fiscal year. However, the fund lacks sufficient funding to support program expansion and deferred maintenance needs.

Internal Service / Capital Equipment Replacement Fund

These funds are used to manage services that are delivered within the organization. For example, computer replacement, employee benefits, workers' compensation, general liability, capital replacement, technology replacement, and vehicle replacement are funded via internal charges to the funds that utilize these respective services. The following reflects highlights of the FY 2025-26 Proposed Budget within selected Internal Service Funds:

Building Maintenance Fund

- Engineering support for EV Charging Station Project $163,000

Vehicle Replacement Fund

- Vehicle Replacements per Replacement Schedule $430,000

Technology Fund

- Implementation of new Technology Projects $295,000
- Enterprise Infrastructure 495,000
- Enterprise Software Projects 285,000

Fire Equipment Replacement Fund

- Hoses / nozzles $325,000
- Turnouts 50,000

Liability / Self-Insurance Fund

- Increased funding for Insurance Premiums and Insurance Pool contributions $500,000
- Increased funding to support legal and risk management staff costs 113,000

Capital Improvement Program (CIP)

The CIP is a multi-year planning tool used to identify and implement the City's capital needs over three years. As part of the annual budget process, staff updated the multi-year CIP for FY 2025-26 through FY 2027-28. The first year, FY 2025-26, of the updated plan, informs the new capital budget appropriations to be included as part of the FY 2025-26 Adopted Budget. See Exhibit V. In addition, as part of the fiscal year-end process, which concludes in early Fall, staff will be seeking City Council authorization to carry forward capital project appropriations for projects funded in the current fiscal year 2024-25, to the extent that these funds are required to complete projects currently in process. Funding approved for carry-over into the new fiscal year will supplement the capital project funding approved with the FY 2025-26 Adopted Budget.

The annual update of the multi-year Capital Improvement Plan involves several steps:

1) A review of the latest Council-approved multi-year capital plan for currently active and previously planned projects, and updating project cost estimates and funding sources, as appropriate.

2) The capital plan is then updated to reflect new projects. These may include projects previously identified as "unfunded," projects identified through various master plans, projects supporting infrastructure projects being undertaken by other agencies, and projects requested by the broader community.

3) The updated list of capital improvement projects is then evaluated based on established ranking criteria. The highest-ranked projects are included in the multi-year plan within the constraints of funding availability and staff capacity.

4) Projects that are not reflected in the updated multi-year capital plan are retained on the list of infrastructure needs as either “future year” or “unfunded” projects.

The resulting CIP planning document summarizes the City's planned capital and infrastructure improvement projects, including estimated cost, funding sources, and ranking scores following analysis and coordination with other City departments to ensure all department needs are considered and represented.

Project selection and priority are based on recommendations by a working group representing various City departments and existing planning documents to accommodate high-priority needs, which focus on life/safety, maintenance and repair, equity, community, and City Council input, among other factors. The CIP is intended to provide a comprehensive three-year project list for the City’s known capital and infrastructure needs.

The general categories within the CIP are as follows:

- **Annual Programs:** Annual programs are comprised of a variety of activities, including implementing smaller projects and small budget projects that need immediate attention, routine projects to maintain City infrastructure, developing concept designs to support the pursuit of grant funding, implementing pilot projects, and low—to medium-level planning efforts.
- **Building/Facilities:** City-owned properties include buildings (e.g., City Hall, libraries, recreation centers, etc.) and facilities (e.g., parking garages and lots).
- **Parks:** Park infrastructure and facilities, including playgrounds, sports fields and courts, recreation equipment, and restrooms.
- **Storm Drain:** Storm drain systems include conveyance of storm drainage, catch basins, manholes, and the City’s twelve stormwater pump stations.
- **Transportation:** Street improvements, including construction, resurfacing, and maintenance of existing roadways, intersections, connections to transit, and bicycle and pedestrian facilities, such as bike lanes and sidewalks. This category also includes streetlight, traffic-related, and traffic signal improvements, which include enhancements that increase traffic flow and capacity, improve circulation, and expand bicycle and/or pedestrian thoroughfare beyond the existing facilities in place (e.g., new multi-use pathways and the expansion of existing sidewalks).

Proposed FY 2025-26 Capital Improvement Project Highlights

The Capital Improvement projects listed below are included in the capital improvement program budget to be adopted in conjunction with the Final proposed FY2025-26 Budget.

1. A.J. Boro Community Center: Police Department Substation Upgrade
2. City Hall Building Envelope Maintenance Upgrades
3. Citywide Building and Facilities Plan
4. Fire Station 54 & 44 Technology / Radio Upgrades
5. Fire Station 56 Building Envelope Improvements
6. Lincoln Ave from Second St to Paloma Ave Safety Improvements

7. Los Ranchitos Park Sewer Line Replacement
8. Public Safety Center Evidence Storage
9. Second St Utility Undergrounding (Phase 2)
10. Welcome Gateways
11. Electric Vehicle (EV) Charging Station Project

The following table summarizes the funds that provide the majority of resources available to support the City's Capital Improvement Program (CIP):

Table 3: CIP Funding Sources

Fund #	Fund Name	Description
205	**Stormwater Fund**	Established to fund stormwater maintenance, programs, and improvements throughout the City. Fund 205 receives annual revenues from the City's Stormwater Activity Fee (Municipal Code Chapter 9.40).
206	**Gas Tax Fund**	The Gas Tax fund includes revenues from the following sources: • Senate Bill 1 [SB 1, Highway Users Tax Account (HUTA) and Road Maintenance and Rehabilitation Account (RMRA)] • Construction Impact Fee • Refuse Impact Fee • Transportation Authority of Marin (TAM) Measure AA, A, and B SB1 revenue is collected and subsequently distributed by the State of California based on a percentage tax on each gallon of gas purchased in San Rafael.
214	**Library Revolving Fund**	The Library Revolving Fund consists of donations and grants received to support Library operations, programs, services, and infrastructure. In FY 2025-2026, the Fund 214 budget is primarily the California State Library Building Forward Grant and associated City match from Library Memorial Funds for the renovation of the Pickleweed Branch Library.
241	**Park Measure A Fund**	Measure A is a nine-year, ¼ percent Transactions and Use Tax managed by the County of Marin and re-approved by voters in June 2022. The Tax is restricted to the care of parks and open spaces. The Department of Library and Recreation prepared the Measure A work plan for FY 2024-25 based on the recommendations provided in the 2023 Citywide Parks and Recreation Master Plan and through consultation with the Parks and Recreation Commission.
246	**Traffic Mitigation Fee Fund**	Traffic Mitigation Fees are charged to a developer in connection with the approval of a private land development project to offset or subside public improvements made necessary by the private development. The City utilizes Traffic Mitigation Fees for circulation-related projects identified in the General Plan.
401	**Capital Improvement Fund**	The Capital Improvement Fund is funded primarily through the City's General Fund and provides discretionary funding support for capital projects that lack a dedicated funding source, as well as projects where either a local match or supplemental funding is required. Transfers from the General Fund to the Capital Improvement Fund stem primarily from available year-end fund balances in excess of the City's reserve policy requirement.
420	**Essential Facilities Fund**	The Essential Facilities Fund was established by the City Council to allocate one-third ($0.25) of the City's Measure E ($0.75) Transaction and Use Tax receipts to support capital investments in replacing or renovating essential facilities supporting public safety operations.
430	**Measure P Fund**	In November 2024, San Rafael voters passed Measure P, an initiative to fund a new main library and community center at Albert Park. Measure P established a non-ad valorem parcel tax to build these facilities, representing a significant investment in the City's cultural and civic institutions. In addition to a downtown library and community center, the proceeds from Measure P can also be used for improvements and expansion at San Rafael's branch libraries.
603	**Building Maintenance Fund**	The Building Maintenance Fund supports routine maintenance and capital projects associated with the City's buildings, parks, and other facilities. It is an internal revenue fund, which means General Fund monies are the sole source of revenue.

While a portion of the FY 2025-26 CIP Budget is grant-funded (approximately $3.4 million), the

respective grant match and non-grant funded projects are paid for through Funds 205 (Stormwater), 206 (Gas Tax), 241 (Parks Measure A), 246 (Traffic Mitigation Fee), 420 (Essential Facilities), 430 (Measure P) and 603 (Building Maintenance). Funds 205, 206, and 603 also have their respective operating budget, which consists of expenses related to infrastructure maintenance, equipment purchasing, miscellaneous contractual services, and other non-project related work.

The long-term capital and infrastructure operational, maintenance, and improvement needs for City-owned property, parks, roads, and drainage far exceed the available revenues each year. Therefore, several projects are identified as real capital and infrastructure needs (and maintained on the CIP project list) but are categorized as "unfunded ."City staff continue actively pursuing grant funding, congressional earmarks, and other infrastructure funding sources. Many of these funding sources require a local funding match. If the City's effort to obtain grant funding is successful, the projects with secured funding will be re-evaluated for their ranking on the CIP projects list.

As a part of the annual CIP, the Department of Public Works also recapitulates major projects completed in the prior fiscal years, including but not limited to:

1. A.J. Boro Community Center: Fire System Backflow Prevention Device Installations
2. B Street Culvert Replacement & Resurfacing
3. Center Street Curb Ramps
4. Fremont Rd and Marquard Ave Minor Concrete Repairs
5. FY 2023-24 & FY 2024-25 Traffic Signal System Backup Battery Installations and Replacements
6. FY 2024-25 Corrugated Metal Pipe Replacement
7. FY 2024-25 (West San Rafael) Pavement Maintenance project

Projects pending completion include:

1. Downtown Library Modernization
2. Los Gamos Dr. Bicycle & Pedestrian Enhancements
3. Peacock Gap Park Playground Improvements
4. Pickleweed Park Enhancement & Field Renovation
5. San Quentin Pump Station Reconstruction

Summary of FY 2025/26 Proposed Capital Improvement Program Budget

Category	**FY 2025-26**
Annual Programs – Capital	
Stormwater	*$100,000*
Transportation	*$4,650,000*
Sub-Total Annual Programs	$4,750,000
Buildings / Facilities	
Buildings	*$939,000*
Essential Facilities	*$880,000*
Recreation	*$3,525,000*
Sub-Total Buildings / Facilities	$5,344,000
Parks	$615,000
Stormwater	$1,135,000
Transportation	$4,114,204
***TOTAL**	**$15,958,204**

Funding Sources	FY 2025-26
Stormwater Fund (205)	*$685,000*
Grant Funds	*$585,000*
Sub-Total Stormwater Fund (205)	$1,235,000
Gas Tax Fund (206)	*$6,908,294*
Grant Funds	*$2,755,910*
Sub-Total Gas Tax Fund (206)	$8,764,204
Measure A (241)	$400,000
Capital Improvement Fund (401)	$704,000
Essential Facilities Fund (420)	$880,000
Measure P (430)	$1,500,000
Building Maintenance Fund (603)	$2,475,000
TOTAL	**$15,958,204**

**Figures exclude operations and maintenance costs.*

Status of Pension Funding

The City's Pension Funding Policy requires that the Finance Director and City Manager report on pension funding status as part of the annual budget adoption process.

The most recent pension actuarial valuation was prepared as of June 30, 2024, and approved by the Marin County Employee's Retirement Association (MCERA) Board in February 2024. This valuation was used to determine the contribution rates for FY 2025-26. The composite rate for the City will be 55.83 percent, a 0.93 percent decrease from the current rate of 56.76 percent. The budgeted pension contribution for FY 2025-26 provides full funding for the required contribution. The rate for public safety employees decreased from 69.44 percent to 68.90 percent, a decrease of 0.54 percent. The rate for miscellaneous employees decreased from 44.37 percent to 43.08 percent, a decrease of 1.29 percent. The valuation also reported an unfunded actuarial liability of $115 million for the City, representing a funded ratio of 83.1 percent.

MCERA's investment target (discount rate) remained at 6.75 percent during the measurement period. The City has dedicated a portion of its employee retirement reserve to buffer the impact of any unexpected increases. This reserve, which is projected to total $1.7 million at the end of FY 2024-25, is also used to accumulate payments for debt service on the $4.5 million pension obligation bonds issued in 2010 and for optional, supplementary payments to MCERA.

Status of Other Postemployment Benefit (OPEB) Funding (Retiree Healthcare)

The City Council adopted the OPEB Funding Policy on September 18, 2017. The policy cites the City's goal of fully funding the Actuarially Determined Contribution (ADC) each year. The budgeted OPEB contribution for FY 2025-26 provides full funding for the required contribution. The contribution is based on an investment target (discount rate) of 6.25 percent. The most recent actuarial valuation, as of June 30, 2024, reports $27 million in plan assets offset by $ 47.8 million in actuarially accrued liabilities, leaving an unfunded actuarial liability of $20.8 million. The City's ADC for FY 2025-26 is $2.8 million.

General Fund Balance and Reserves

The FY 2025-26 Proposed Budget would maintain General Fund reserve levels consistent with the updated reserve policy approved by the City Council concurrent with the adoption of the FY 2024-25 Budget. The current policy target reserve level includes 10% for emergencies ($10,637,000) and 5% for economic uncertainties ($5,318,500) as of June 30, 2026. In addition,

the City's capital reserve is maintained at $1,000,000, consistent with the reserve policy. This reserve is a buffer against unanticipated capital projects that may require supplemental support from the General Fund.

The FY 2025-26 Proposed Budget includes recommendations for allocations of projected excess fund balance expected to be available as of June 30, 2025, consistent with the policy guidelines established in the reserve policy, as follows:

- Payments toward unfunded liabilities, deferred maintenance, and asset replacement.
- Transfers to other funds, as appropriate, to offset year-end deficits within those funds.
- Allocations to capital projects with shortfalls in funding sources and/or to provide matching funds for grant awards.
- Re-appropriation within the subsequent year's operating budget to provide for one-time, non-recurring needs.

Based on the projections and recommendations in the FY 2025-26 Proposed Budget, the General Fund budget is effectively balanced with ongoing revenues supporting ongoing appropriations. As noted in this report, a significant allocation of available fund balances ($8.71 million) is proposed to be transferred to various special revenue and capital project funds or appropriated in the budget year for priority one-time projects and expenses.

GANN APPROPRIATIONS LIMIT

The Appropriations Limit for each year is based on the prior year's Appropriations Limit, adjusted by factors that incorporate changes in the cost of living and population. For FY 2025-26, the City uses a 1.03 percent increase in San Rafael's assessment roll for nonresidential construction (the County of Marin provides this figure). For the population change, the City is using negative 0.05 percent – representing the change in population for San Rafael, which is higher than Marin County's figure of positive 0.14 percent for the period January 1, 2024, to January 1, 2025 (provided by the State of California Department of Finance).

Attachment 2, Exhibit A establishes the new Appropriations Limit for FY 2025-26, which has been calculated to be $197,230,566. The actual budget subject to the limitation excludes self-supporting funds, capital improvement funds, capital outlay grant funds, and specific exclusions such as the Gas Tax Fund. The FY 2025-26 appropriations subject to the Gann Limit are $108,014,557 (Attachment 2, Exhibit B). Therefore, the portion of the City's budget appropriation that is restricted by the Gann Limit is $89,216,009 under the legal limit.

STAFFING

The Final Proposed FY 2025-26 Budget supports an authorized staffing level of 416.15 full-time equivalent positions, representing an increase of 0.44 FTE from the level authorized in the Mid-Year Budget Update, and a net reduction of 0.19 from the level authorized via adoption of FY 2024-25 Final Budget. (This level of staffing represents a net reduction of 9.91 FTE when compared to the FY 2023-24 Adopted Budget).

During the development of the Proposed 2025-26 Budget, the Human Resources Department implemented the following classification adjustments as warranted to provide for effective management and delivery of City services. This results in a net increase in permanent full-time equivalent (FTE) positions of 0.44. The City notified impacted labor organizations of these proposed changes and offered to meet and confer with these groups to discuss these changes before bringing the FY 2025-26 Budget to the City Council for adoption.

1) Community & Economic Development (-1.0 FTE)
    a. The Permit Technician position is being transferred from Community & Economic Development to the City Clerk's office.
2) City Clerk (+1.0 FTE)
    a. The City Clerk's Office will add a new position using the position transferred from Community & Economic Development following an organizational assessment that was completed. The assessment identified a need for an additional resource to assist with the increased workload related to Public Records Act requests.
3) Public Works (+1.0 FTE)
    a. Convert the existing Senior Project Manager position to Senior Management Analyst II to provide more administrative support to the overall Public Works operation.
    b. Create a Senior Project Manager—Capital Projects classification, establish a salary range, and create a position in Public Works to be partly funded by Measure P.
    c. Flexible staff change of an Associate Engineer to a Senior Civil Engineer to balance project workloads and supervision.
    d. Convert the existing Street Maintenance Worker II to Sweeper Operator.
4) Sustainability (-0.56 FTE)
    a. Create a Climate Adaptation & Resilience Planner classification and establish a salary range.
    b. Better internal alignment of the Sustainability Manager salary range
    c. Elimination of vacant Volunteer Coordinator (0.56 FTE)
5) Digital Services and Open Government
    a. Convert one Advanced Professional Temp position to a Data Analyst III.

FISCAL IMPACT:
The preliminary Fiscal Year 2025-26 Budget has been prepared for all funds. Funding sources are sufficient to support the preliminary spending plans presented. There is no fiscal impact associated with the acceptance of this report.

RECOMMENDATION:

1. Adopt a resolution approving the Citywide Budget and Capital Improvement Program for the Fiscal Year 2025-26, providing for the appropriations and expenditure of all sums set forth in the budget in the amount of $192,282,438 with net appropriations of $163,777,889. (Attachment 1)

2. Adopt a resolution approving the Fiscal Year 2025-26 Gann Appropriations Limit. (Attachment 2)

3. Adopt a resolution approving the Measure A Work Plan for Fiscal Year 2025-26 (Attachment 3).

4. Approval of the Capital Improvement Program – FY 2025-26 through FY 2027-28 (Attachment 4).

ATTACHMENTS:

1. Resolution Approving the Citywide Budget for Fiscal Year 2025-26 and Providing for the Appropriations and Expenditures of All Sums Set Forth in the budget of $192,282,438.

a. Exhibit I – FY 2025-26 Final Budget - Revenues and Expenditures by Fund
b. Exhibit II – FY 2025-26 Final All Funds Budget (Revenues and Expenditures) with comparison to FY 2024-25 Adopted Budget
c. Exhibit III – FY 2025-26 Final General Fund Budget (Revenues and Expenditures) with comparison to FY 2024-25 Adopted Budget
d. Exhibit IV – Summary of FY 2025-26 Authorized Staffing (Full-Time Equivalents)
e. Exhibit V – Staffing Trends: 20-Year History
f. Exhibit VI – San Rafael Unrepresented Executive Salary Schedule(s)
g. Exhibit VII – San Rafael Mid-Management Employee Association Salary Schedule(s)

2. Resolution Approving Fiscal Year 2025-26 Gann Appropriations Limit
    a. Exhibit A – Gann Limit Calculation
    b. Exhibit B – Gann Appropriation Limit Analysis

3. Resolution Approving the Measure A Work Plan for Proposed Expenditures of Measure A Funds for FY 2025-26
    a. Exhibit 1 – Measure A Workplan for FY 2025-26

4. Capital Improvement Program FY 2025-26 through FY 2027-28

RESOLUTION NO.

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF SAN RAFAEL APPROVING THE CITYWIDE BUDGET AND CAPITAL IMPROVEMENT PROGRAM FOR THE FISCAL YEAR 2025-26 AND PROVIDING FOR THE APPROPRIATIONS AND EXPENDITURE OF ALL SUMS SET FORTH IN THE BUDGET IN THE AMOUNT OF $192,282,438, WITH NET APPROPRIATIONS OF $163,777,889

WHEREAS, on May 19, 2025, City staff presented to the San Rafael City Council at its regular meeting the proposed City-wide Operating budget and a Capital Improvement Program for the fiscal year July 1, 2025 – June 30, 2026; and

WHEREAS, after examination, deliberation and due consideration of the Goals and Objectives, Capital Improvement Program, City-wide Operating Budget and corresponding staff recommendations, the San Rafael City Council provided direction to the City Manager, and the City Manager has submitted a Final Proposed Budget; and

WHEREAS, it is the intention of this Council to adopt the Proposed Budget submitted by the City Manager as the approved budget for the fiscal year 2025-2026; and

WHEREAS, it is the intention of this Council to carry forward unspent capital projects resources funded in fiscal year 2024-2025 to complete the balance of these projects in the 2025-2026 fiscal year; and

WHEREAS, it is the intention of this Council to carry forward unspent operational funds from fiscal year 2024-2025 encumbered through approved, active purchase orders to complete the balance of these purchases in the 2025-2026 fiscal year;

NOW, THEREFORE, BE IT RESOLVED by the San Rafael City Council that:

1. The City Manager's Proposed Budget for the City of San Rafael for the fiscal year July 1, 2025 through June 30, 2026, is hereby adopted, with total appropriations of $192,282,438 and net appropriations of $163,777,889 across all funds, as presented in Exhibit I attached hereto and incorporated herein.

2. General Fund appropriations total $113,248,847 as presented in Exhibit I attached hereto and incorporated herein. A total of $783,451 is appropriated for General Plan support, $42,967,373 is appropriated for special revenue and grant activities, $4,701,164 is appropriated for the parking enterprise fund, $3559,000 is appropriated from capital project funds, and $26,867,601 for internal service funds and asset replacement and $155,022 is appropriated in trust and agency funds as presented in Exhibit I attached hereto and incorporated herein.

3. The sums of money therein set forth are hereby appropriated from the revenues of the City to the departments, functions, programs and funds therein set forth for expenditure during the fiscal year 2025-2026.

4. The Capital Improvement Program and projects presented for implementation in fiscal year 2025-2026 are hereby approved.

5. The budget authorizes a staffing level of 416.15 full-time equivalent authorized positions, as presented in Exhibit IV, attached hereto and incorporated herein, as well as modifications to the Unrepresented Executive Management Salary Schedule (Exhibit VI) and the Mid-Management Employee Association Salary Schedule to reflect new classification titles (Exhibit VII).

6. The City of San Rafael will carry-forward unspent encumbered capital project and operating funds from fiscal year 2024-2025 and reappropriate these funds in fiscal year 2025-2026 to be used solely to pay for the remaining portion of executed contracts and purchase orders, as of June 30, 2025. Unencumbered funds from fiscal year 2024-2025 supporting City Council authorized expenditures for street, facility, storm drain, traffic mitigation, park and other long-term capital projects started in the 2024-2025 or prior fiscal years will require re-appropriation through future City Council action.

7. Transfers totaling $11,175,910 as reflected in Exhibit I are hereby authorized. This includes General Fund transfers totaling $8,710,417 from the General Fund to the Recreation Revolving Fund ($2,420,000), Essential Facilities Fund ($290,417), Liability Fund ($2,500,000, Capital Improvement Fund ($1,500,000), Gas Tax Fund ($1,000,000), and Vehicle Replacement Fund ($1,000,000).

I, LINDSAY LARA, Clerk of the City of San Rafael, hereby certify that the foregoing resolution was duly and regularly introduced and adopted at a regular meeting of the Council of said City on Monday, the 2nd day of June 2025, by the following vote, to wit:

AYES: COUNCILMEMBERS:

NOES: COUNCILMEMBERS:

ABSENT: COUNCILMEMBERS:

LINDSAY LARA, City Clerk

FY2025-26 PROPOSED BUDGET
REVENUES AND APPROPRIATIONS BY FUND

EXHIBIT I

CITY OF SAN RAFAEL
CONSOLIDATED FUNDS

	FY 2024-25 PROJECTED BUDGET FUND NAME	Est.Actual June 30, 2025 Balance	Total Operating and Capital Revenue	Transfers In	Total Resources	Total Operating Budget	Total Capital Budget	Transfers to Other Funds	Total Appropriations	June 30, 2026 Projected Balance
GENERAL OPERATING FUNDS:										
001	**General Fund Available Balance**	**$24,982,043**	**$104,030,362**	**$2,360,493**	**$106,390,855**	**104,538,430**	**-**	**8,710,417**	**113,248,847**	**$18,124,051**
218	General Plan Special Revenue Fund	1,904,449	659,391	-	659,391	783,451	-	-	783,451	1,780,389
SPECIAL REVENUE & GRANT FUNDS:										
205	Storm Water Fund	659,165	1,539,010	-	1,539,010	703,992	1,235,000	-	1,938,992	259,183
206	Gas Tax	1,711,754	9,946,300	1,000,000	10,946,300	1,475,000	8,764,204	650,000	10,889,204	1,768,850
207	Development Services	3,282	-	-	-	-	-	-	-	3,282
208	Child Care	484,708	3,339,986	-	3,339,986	3,516,641	-	-	3,516,641	308,053
210	Paramedic/EMS	2,044,762	9,599,809	-	9,599,809	10,155,208	-	-	10,155,208	1,489,363
216	Cannabis	736,430	142,199	-	142,199	145,375	-	550,000	695,375	183,254
217	State Lands Fund	505,831	54,819	-	54,819	-	-	-	-	560,650
222	Recreation Revolving	177,423	2,406,578	2,420,000	4,826,578	5,002,010	-	-	5,002,010	1,991
228	Hazardous Materials Fund	55,251	-	-	-	-	-	-	-	55,251
234	Pt. San Pedro A.D. Maintenance Portion	230,310	127,037	-	127,037	183,186	-	-	183,186	174,161
235	Baypoint Lagoons L & L Assessment District	48,420	32,693	-	32,693	34,700	-	-	34,700	46,413
236	Loch Lomond CFD #10	857,463	57,887	-	57,887	28,855	-	-	28,855	886,495
237	Loch Lomond Marina CFD #2	1,098,869	332,841	-	332,841	150,030	-	-	150,030	1,281,680
240	Parkland Dedication	381,323	11,390	-	11,390	375,000	-	-	375,000	17,713
241	Measure A Open Space	390,154	609,392	-	609,392	50,000	400,000	-	450,000	549,546
242	Measure C Wildfire Prevention	116,077	3,945,872	-	3,945,872	3,946,920	-	-	3,946,920	115,029
495	Low and moderate Income Housing Fund	1,844,639	3,266	-	3,266	85,770	-	-	85,770	1,762,135
LIBRARY AND FALKIRK:										
214	Library Revolving	501,882	104,376	-	104,376	192,392	-	-	192,392	413,866
215	Library Special Assessment Fund	394,636	1,259,143	-	1,259,143	1,599,342	-	-	1,599,342	54,437
	Library Fund	896,518	1,363,519	-	1,363,519	1,791,734	-	-	1,791,734	468,303
PUBLIC SAFETY:										
200	Abandoned Vehicle	2,429	85,000	105,000	190,000	190,505	-	-	190,505	1,924
202	Asset Seizure	3,704	-	-	-	-	-	-	-	3,704
204	Crime Prevention	8,573	-	-	-	-	-	-	-	8,573
230	Youth Services - Police	61,721	15,000	-	15,000	40,043	-	-	40,043	36,678
	Public Safety Fund	76,427	100,000	105,000	205,000	230,548	-	-	230,548	50,879
TRAFFIC AND HOUSING:										
243	Affordable Housing in lieu	2,952,204	1,070,529	-	1,070,529	-	-	-	-	4,022,733
245	Housing & Parking In-lieu	389,545	10,849	-	10,849	-	-	-	-	400,394
246	East S.R. Traffic Mitigation	332,339	390,619	-	390,619	400,000	-	-	400,000	322,958
	Traffic & Housing Mitigation Funds	3,674,088	1,471,997	-	1,471,997	400,000	-	-	400,000	4,746,085
GRANT:										
201	A.D.A.. Access Projects	-	-	-	-	-	-	-	-	-
260	Pickleweed Childcare Grant	626,294	597,962	-	597,962	704,824	-	-	704,824	519,432
281	Public Safety Grants	395,013	300,000	-	300,000	577,811	-	-	577,811	117,202
283	Grant-Other	2,094,459	3,218,897	-	3,218,897	1,810,565	-	-	1,810,565	3,502,791
	Grant Funds	3,115,766	4,116,859	-	4,116,859	3,093,200	-	-	3,093,200	4,139,425
SPECIAL REVENUE & GRANT FUND TOTAL		**19,108,659**	**39,201,454**	**3,525,000**	**42,726,454**	**31,368,169**	**10,399,204**	**1,200,000**	**42,967,373**	**18,867,740**

FY2025-26 PROPOSED BUDGET
REVENUES AND APPROPRIATIONS BY FUND

EXHIBIT I

CITY OF SAN RAFAEL
CONSOLIDATED FUNDS

FY 2024-25 PROJECTED BUDGET FUND NAME	Est.Actual June 30, 2025 Balance	Total Operating and Capital Revenue	Transfers In	Total Resources	Total Operating Budget	Total Capital Budget	Transfers to Other Funds	Total Appropriations	June 30, 2026 Projected Balance
ASSESSMENT DISTRICTS:									
Var. Assessment District Projects	302,104	-	-	-	-	-	-	-	302,104
ASSESSMENT DISTRICT TOTAL	**302,104**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**302,104**
CAPITAL PROJECT FUNDS:									
401 Capital Improvement	4,626,761	599,211	1,500,000	2,099,211	350,000	704,000	-	1,054,000	5,671,972
405 Open Space Acquisition	126,329	3,773	-	3,773	-	-	-	-	130,102
406 Bedroom Tax	156,172	4,698	-	4,698	-	-	-	-	160,870
407 Parks Capital Projects	21,861	-	-	-	-	-	-	-	21,861
420 Measure E - Public Safety Facilities	3,210,286	106,402	290,417	396,819	-	880,000	-	880,000	2,727,105
430 Measure P - Library Project	-	6,320,000	-	6,320,000	125,000	1,500,000	-	1,625,000	4,695,000
CAPITAL PROJECT FUND TOTAL	**8,141,409**	**7,034,084**	**1,790,417**	**8,824,501**	**475,000**	**3,084,000**	**-**	**3,559,000**	**13,406,910**
ENTERPRISE FUND:									
501 Parking Services	22,730	4,797,474	-	4,797,474	4,118,171	-	582,993	4,701,164	119,040
ENTERPRISE FUND TOTAL	**22,730**	**4,797,474**	**-**	**4,797,474**	**4,118,171**	**-**	**582,993**	**4,701,164**	**119,040**
INTERNAL SERVICE FUNDS:									
227 Sewer Maintenance	-	3,773,508	-	3,773,508	3,773,508	-	-	3,773,508	-
600 Vehicle Replacement	6,645,630	1,459,633	1,000,000	2,459,633	430,000	-	-	430,000	8,675,263
601 Technology Replacement	2,263,662	2,733,504	-	2,733,504	3,489,856	-	-	3,489,856	1,507,310
602 Fire Equipment Replacement	1,255,089	167,985	-	167,985	506,000	-	-	506,000	917,074
603 Building Improvement	6,945,698	1,208,543	-	1,208,543	363,000	2,475,000	-	2,838,000	5,316,241
604 Employee Benefits	498,427	734,049	-	734,049	822,754	-	-	822,754	409,722
605 Liability Insurance	2,151,078	2,926,177	2,500,000	5,426,177	5,110,857	-	-	5,110,857	2,466,398
606 Workers Compensation Insurance	2,038,178	3,397,762	-	3,397,762	3,680,586	-	-	3,680,586	1,755,354
607 Dental Insurance	1,014,580	529,622	-	529,622	495,000	-	-	495,000	1,049,202
608 Radio Replacement	374,824	462,105	-	462,105	550,000	-	-	550,000	286,929
609 Telephone/Internet	467,688	613,797	-	613,797	694,540	-	-	694,540	386,945
611 Employee Retirement	758,937	52,148	-	52,148	4,000	-	682,500	686,500	124,585
612 Retiree Health Benefit OPEB	1,385,179	4,221,281	-	4,221,281	3,660,000	-	-	3,660,000	1,946,460
613 Police Equipment Replacement	448,919	56,906	-	56,906	130,000	-	-	130,000	375,825
INTERNAL SERVICE FUND TOTAL	**26,247,889**	**22,337,020**	**3,500,000**	**25,837,020**	**23,710,101**	**2,475,000**	**682,500**	**26,867,601**	**25,217,308**
TRUST AND AGENCY FUNDS:									
712 Library Fiduciary	671,258	17,709	-	17,709	-	-	-	-	688,967
714 Pt. San Pedro Assessment District	235,001	-	-	-	155,002	-	-	155,002	79,999
TRUST & AGENCY FUND TOTAL	**671,258**	**17,709**	**-**	**17,709**	**155,002**	**-**	**-**	**155,002**	**768,966**
									-
COMBINED FUNDS TOTAL	**81,615,542**	**178,077,494**	**11,175,910**	**189,253,404**	**165,148,324**	**15,958,204**	**11,175,910**	**192,282,438**	**78,586,508**
LESS: INTERFUND TRANSFER			**(11,175,910)**	**(11,175,910)**			**(11,175,910)**	**(11,175,910)**	
LESS: INTERNAL SERVICE CHARGES		**(17,328,639)**		**(17,328,639)**	**(17,328,639)**			**(17,328,639)**	
NET TOTALS FY 2024-25	**81,615,542**	**160,748,855**	**-**	**160,748,855**	**147,819,685**	**15,958,204**	**-**	**163,777,889**	**78,586,508**

EXHIBIT II

ALL FUNDS
PROPOSED BUDGET FY 2025-26
Revenues and Expenditures

	FY24-25 Adopted Budget	FY25-26 Proposed Budget	% Change	$ Change
REVENUES & OTHER SOURCES				
Taxes	$ 92,203,844	$ 100,627,907	9.1%	$ 8,424,063
Licenses and Permits	2,950,488	3,118,196	5.7%	167,708
Fines and Forfeitures	2,703,400	2,734,000	1.1%	30,600
Use of Money	4,316,047	4,391,369	1.7%	75,322
Intergovernmental	34,257,592	25,429,289	-25.8%	(8,828,303)
Charges for Services	21,895,413	22,909,953	4.6%	1,014,540
Other Revenues	18,990,255	18,866,779	-0.7%	(123,476)
Transfers In	13,211,806	11,175,910	-15.4%	(2,035,896)
TOTAL SOURCES	**$ 190,528,845**	**$ 189,253,404**	**-0.7%**	**$ (1,275,441)**
EXPENDITURES AND OTHER USES				
Expenditures by Department				
Finance	4,106,626	3,463,858	-15.7%	(642,768)
Non-Departmental	11,971,375	7,879,210	-34.2%	(4,092,165)
City Manager/City Council	4,925,600	6,679,835	35.6%	1,754,235
City Clerk	783,037	1,029,218	31.4%	246,181
Digital Service	7,293,970	6,602,845	-9.5%	(691,125)
Human Resources	15,447,709	14,521,747	-6.0%	(925,962)
Parking	4,207,107	4,153,415	-1.3%	(53,692)
City Attorney	1,452,736	1,646,060	13.3%	193,324
Community Development	8,671,825	8,513,344	-1.8%	(158,481)
Police	29,611,936	32,051,847	8.2%	2,439,911
Fire	38,515,080	40,102,812	4.1%	1,587,732
Public Works	49,769,988	39,465,156	-20.7%	(10,304,832)
Library	9,763,573	5,323,707	-45.5%	(4,439,866)
Recreation	9,855,741	9,673,475	-1.8%	(182,266)
Economic Development	1,224,963	-	-100.0%	(1,224,963)
Transfers out	13,211,806	11,175,910	-15.4%	(2,035,896)
TOTAL USES	**$ 210,813,072**	**$ 192,282,438**	**-8.8%**	**$ (18,530,633)**
NET OPERATING RESULTS	**$ (20,284,227)**	**$ (3,029,034)**	**-85.1%**	**$ 17,255,192**

Expenditure Category	FY24-25 Adopted Budget	FY25-26 Proposed Budget	% Change	
Salaries	$ 56,841,038	$ 59,342,173		
Fringe Benefits	42,928,249	46,436,787		
Sub-Total Personnel	*$ 99,769,287*	*$ 105,778,960*	*6.0%*	*$ 6,009,673*
Services	56,284,093	38,756,307	*-31.1%*	(17,527,786)
Supplies	4,150,738	4,025,434	*-3.0%*	(125,304)
Utilities/Communications	3,077,950	2,766,790	*-10.1%*	(311,160)
Other	4,203,810	4,144,033	*-1.4%*	(59,777)
Debt Service	5,603,882	5,707,156	*1.8%*	103,274
Assets Purchased	14,522,998	11,028,204	*-24.1%*	(3,494,794)
Internal Service Charges	9,988,508	8,899,645	*-10.9%*	(1,088,863)
Transfers	13,211,806	11,175,910	*-15.4%*	(2,035,896)
Total Appropriations	**$ 210,813,072**	**$ 192,282,438**	**-8.8%**	**$ (18,530,633)**

GENERAL FUND
FY 2025-26 PROPOSED BUDGET
Revenues and Expenditures

EXHIBIT III

	FY24-25 Adopted Budget	FY25-26 Proposed Budget	% Change	$ Change
REVENUES & OTHER OPERATIONAL SOURCES				
Taxes				
Property Tax and related	$ 26,698,822	$ 27,808,576	4.2%	1,109,754
Sales Tax	25,253,524	25,409,165	0.6%	155,641
Sales Tax -Measure E	14,520,000	14,609,000	0.6%	89,000
Sales Tax -Measure R	4,840,000	4,870,000	0.6%	30,000
Franchise Tax	4,700,000	4,951,000	5.3%	251,000
Business Tax	2,600,000	2,800,000	7.7%	200,000
Transient Occupancy Tax	3,900,000	3,900,000	0.0%	-
Other Agencies				
CSA #19 Fire Service	2,591,262	2,881,425	11.2%	290,163
VLF Backfill	7,560,009	7,786,809	3.0%	226,800
Other Agencies (Prop 172, Owner Prop Tax, State Mandate, Other agencies)	1,557,133	1,245,565	-20.0%	(311,568)
Other Revenues				
Permits & Licenses (building, electrical, encroachment, use, alarm)	2,950,488	3,118,196	5.7%	167,708
Fine & Forfeitures (traffic, vehicle, etc.)	203,400	234,000	15.0%	30,600
Interest & Rents (investment earnings, rents, etc.)	1,069,558	1,464,558	36.9%	395,000
Charges for Services (includes dev't fees and plan review)	2,480,008	2,496,953	0.7%	16,945
Other Revenue (damage reimbursements, misc income)	358,000	455,115	27.1%	97,115
Sub-total: Revenues	$ 101,282,204	$ 104,030,362	2.7%	$ 2,748,158
TRANSFERS IN				
Assessment District reimbursements				
from Gas Tax	650,000	650,000	0.0%	-
from Parking Services Fund - Admin. cost	477,993	477,993	0.0%	-
from Cannabis Fund - SAFE Team	700,000	550,000	-21.4%	(150,000)
from Employee Retirement Fund - POB debt payment	680,313	682,500	0.3%	2,187
Sub-total: Transfers In	$ 2,508,306	$ 2,360,493	-5.9%	$ (147,813)
TOTAL SOURCES	$ 103,790,510	$ 106,390,855	2.5%	$ 2,600,345
EXPENDITURES AND OTHER OPERATIONAL USES				
Expenditures by Department				
Finance	2,628,380	2,522,312	-4.0%	(106,068)
Non-Departmental	11,843,287	7,761,848	-34.5%	(4,081,439)
City Manager/City Council	3,945,027	5,264,286	33.4%	1,319,259
City Clerk	783,037	1,029,218	31.4%	246,181
Digital Service	2,209,402	2,418,449	9.5%	209,047
Human Resources	720,095	1,044,641	45.1%	324,546
City Attorney	1,330,633	1,353,983	1.8%	23,350
Community and Economic Development	6,436,280	6,644,754	3.2%	208,474
Police	28,207,683	30,870,956	9.4%	2,663,273
Fire	24,372,630	25,981,329	6.6%	1,608,699
Public Works	15,399,570	16,114,681	4.6%	715,111
Library	3,494,392	3,531,973	1.1%	37,581
Economic Development	662,841	-	-100.0%	(662,841)
Sub-total: Expenditures	$ 102,033,257	$ 104,538,430	2.5%	$ 2,505,173
OPERATIONAL TRANSFERS OUT				
to Recreation Fund - Operating support	2,420,000	2,420,000	0.0%	-
to Essential Facilities Fund - Measure E	353,500	290,417	-17.8%	(63,083)
to Liability Fund	2,000,000	2,500,000	25.0%	500,000
to Capital Improvement Fund	2,000,000	1,500,000	-25.0%	(500,000)
to Stormwater	985,000		-100.0%	(985,000)
to Gas Tax	1,000,000	1,000,000	0.0%	-
to Vehicle Replacement Fund	1,000,000	1,000,000	0.0%	-
to Police Equipment Replacement Fund	250,000		-100.0%	(250,000)
to Fire Equipment Replacement Fund	250,000		-100.0%	(250,000)
Sub-total: Transfers Out	$ 10,258,500	$ 8,710,417	-15.1%	$ (1,548,083)
TOTAL USES	$ 112,291,757	$ 113,248,847	0.9%	$ 957,090
NET OPERATING RESULTS	$ (8,501,247)	$ (6,857,992)		$ 1,643,255

Expenditure Category	**FY24-25 Adopted Budget**	**FY25-26 Proposed Budget**	**% Change**	
Salaries	$ 41,305,774	$ 42,957,026		
Fringe Benefits	29,790,481	32,533,126		
Sub-Total Personnel	*$ 71,096,255*	*$ 75,490,152*	*6.2%*	*$ 4,393,897*
Services	11,849,929	10,965,383	*-7.5%*	*(884,546)*
Supplies	1,451,992	1,523,480	*4.9%*	*71,488*
Utilities/Communications	1,888,650	1,603,150	*-15.1%*	*(285,500)*
Other	1,505,815	1,665,055	*10.6%*	*159,240*
Debt Service	5,326,792	5,440,792	*2.1%*	*114,000*
Assets Purchased	-	-	*0.0%*	-
Internal Service Charges	8,913,824	7,850,418	*-11.9%*	*(1,063,406)*
Transfers	10,258,500	8,710,417	*-15.1%*	*(1,548,083)*
Total Appropriations	**$ 112,291,757**	**$ 113,248,847**	**0.9%**	**957,090**

CITY OF SAN RAFAEL
Authorized Positions

EXHIBIT IV

Departments	Adopted 2023-2024	Final 2023-2024	Adopted 2024-2025	Mid-Yr 2024-2025	Proposed Changes 2025-2026	Proposed Budget 2025-2026
Regular						
Community Development	23.00	24.00	26.00	(1.00)	(1.00)	24.00
Community Services	56.90	43.98	43.98	(1.70)		42.28
City Attorney	3.50	3.50	3.50			3.50
City Clerk	2.00	2.00	2.00	-	1.00	3.00
City Manager/Council	10.56	12.56	12.56	3.00		15.56
Sustainability Division	1.00	1.00	1.00	(0.28)	0.44	1.16
Economic Development (Move to CDD)	1.00	2.00	-			-
Finance	11.00	10.00	10.00			10.00
Fire	82.00	82.00	82.00	1.00		83.00
Library	21.96	21.96	21.96	(0.65)		21.31
Management Services	28.63	27.63	27.63	4.00	1.00	32.63
Police	93.00	93.00	93.00			93.00
Public Works	49.00	49.00	49.00		1.00	50.00
SRSD	17.00	17.00	17.00			17.00
Sub - Total Regular Positions	400.55	389.63	389.63	4.37	2.44	396.44
Change from previous year						
Fixed Term						
Community Development	1.00	1.00	1.00	(1.00)		-
City Manager/Council	1.00	1.00	1.00		(1.00)	-
Community Services	1.51	0.71	0.71			0.71
Economic Development (former RDA)	1.00	-	-			-
Finance	1.00	1.00	1.00	(1.00)		-
Fire	11.00	11.00	11.00	(1.00)		10.00
Management Services	4.00	5.00	5.00	(2.00)	(1.00)	2.00
Police	-	1.00	1.00			1.00
Public Works	4.00	4.00	4.00			4.00
SRSD	1.00	2.00	2.00	-		2.00
Sub - Total Fixed-Term Positions	25.51	26.71	26.71	(5.00)	(2.00)	19.71
Total Budgeted Positions	426.06	416.34	416.34	(0.63)	0.44	416.15
Authorized, unbudgeted - extended absence/no cost	-	-	-	-	-	-
Total Authorized Positions	426.06	416.34	416.34	(0.63)	0.44	416.15

General Notes:
The above-authorized positions are presented as full-time equivalent employees (FTE's) based on various workweek hours as negotiated in employee agreements. The totals by department reflect a combination of full-time or permanent part-time, or fixed term positions that are entitled to all or pro-rated benefits in accordance with the negotiated agreements for employees or individuals who are under contract. The totals reflected above, or in the detail department program sections, do not include temporary or seasonal employees that are utilized for short-term or specific reasons during the year.

SAN RAFAEL
THE CITY WITH A MISSION

Exhibit V

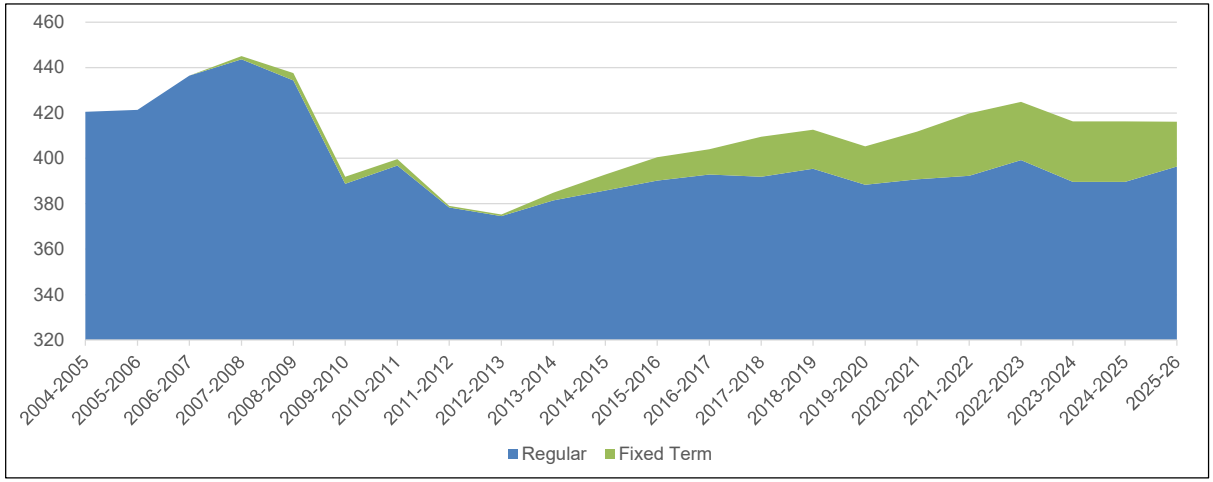
City of San Rafael
Authorized Positions

Departments	Final 2015-2016	Final 2016-2017	Final 2017-2018	Final 2018-2019	Final 2019-2020	Final 2020-2021	Final 2021-2022	Final 2022-2023	Final 2023-2024	Final 2024-2025	Proposed 2025-2026
Community Development	19.80	20.00	21.00	21.00	20.75	20.75	22.00	23.00	24.00	24.00	24.00
Community Services	59.33	59.43	59.43	60.90	54.90	54.90	54.90	56.90	43.98	43.98	42.28
City Attorney	3.50	3.50	3.50	3.50	3.50	3.50	3.50	3.50	3.50	3.50	3.50
City Clerk	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	3.00
City Manager/Council	14.56	14.56	15.56	11.56	11.56	11.56	10.56	11.56	13.56	13.56	16.74
Economic Development (former RDA)	-	-	-	2.00	2.00	2.00	1.00	1.00	2.00	2.00	
Finance	11.72	11.72	9.72	9.72	9.72	9.72	11.00	11.00	10.00	10.00	10.00
Fire	79.00	79.00	78.00	78.00	78.00	78.00	80.00	82.00	82.00	82.00	83.00
Library	23.41	23.41	23.41	23.41	21.66	21.66	21.66	21.66	21.96	21.96	21.31
Human Resources	3.50	4.00	4.00	4.00	4.00	4.00	3.00	4.00	4.00	4.00	15.98
Digital Services (Formerly IT)	5.70	6.70	6.70	9.70	8.70	8.00	8.00	8.00	7.00	7.00	
Parking Services	16.63	16.63	16.63	16.63	16.63	16.63	16.63	16.63	16.63	16.63	16.63
Police	89.00	90.00	90.00	92.00	92.00	94.00	93.00	93.00	93.00	93.00	93.00
Public Works	62.00	62.00	62.00	61.00	63.00	64.00	65.00	65.00	49.00	49.00	50.00
SRSD									17.00	17.00	17.00
Fixed-Term	12.26	13.06	18.53	17.16	16.81	21.01	27.51	25.51	26.71	26.71	19.71
Citywide Positions	**402.41**	**406.01**	**410.48**	**412.58**	**405.23**	**411.73**	**419.76**	**424.76**	**416.34**	**416.34**	**416.15**

General Notes:

The above-authorized positions are presented as full-time equivalent employees (FTE's) based on various workweek hours as negotiated in employee agreements. The totals by department reflect a combination of full-time or permanent part-time, or fixed term positions that are entitled to all or pro-rated benefits in accordance with the negotiated agreements for employees or individuals who are under contract. The totals reflected above, or in the detail department program sections, do not include temporary or seasonal employees that are utilized for short-term or specific reasons during the year.

Figure 1: Graph of Regular and Fixed-Term Staff, 2004 to 2026



Note: Growth in Fixed-Term employees largely due to new Fire Department staff supported by Measure C funding.

EXHIBIT VI

SAN RAFAEL UNREPRESENTED EXECUTIVE MANAGEMENT
SALARY SCHEDULE
Effective July 1, 2024

Grade	Position	A	B	C	D	E
2501	Assistant City Attorney	$ 14,908	$ 15,654	$ 16,436	$ 17,258	$ 18,121
2001	Assistant City Manager	$ 20,829	$ 21,871	$ 22,964	$ 24,112	$ 25,318
2502	Chief Assistant City Attorney	$ 17,145	$ 18,002	$ 18,902	$ 19,847	$ 20,839
2300	Director of Community & Economic Development	$ 15,770	$ 16,559	$ 17,387	$ 18,256	$ 19,169
4205	Director of Digital Service & Open Government	$ 14,977	$ 15,726	$ 16,512	$ 17,337	$ 18,204
2205	District Manager/Engineer (SRSD)	$ 16,413	$ 17,234	$ 18,095	$ 19,000	$ 19,950
2140	Finance Director	$ 14,772	$ 15,510	$ 16,286	$ 17,100	$ 17,955
7101	Fire Chief	$ 20,623	$ 21,654	$ 22,737	$ 23,873	$ 25,067
1106	Human Resources Director	$ 14,908	$ 15,654	$ 16,436	$ 17,258	$ 18,121
2406	Library and Recreation Director	$ 15,516	$ 16,292	$ 17,106	$ 17,961	$ 18,859
6101	Police Chief	$ 20,623	$ 21,654	$ 22,737	$ 23,873	$ 25,067
2201	Public Works Director	$ 16,075	$ 16,879	$ 17,723	$ 18,609	$ 19,540

Position	Monthly Salary
City Manager (per Agreement)	$ 26,238

EXHIBIT A

SAN RAFAEL UNREPRESENTED EXECUTIVE MANAGEMENT
SALARY SCHEDULE
Effective January 1, 2025

Grade	Position	A	B	C	D	E
2501	Assistant City Attorney	$ 14,908	$ 15,654	$ 16,436	$ 17,258	$ 18,121
2001	Assistant City Manager	$ 20,829	$ 21,871	$ 22,964	$ 24,112	$ 25,318
2502	Chief Assistant City Attorney	$ 17,145	$ 18,002	$ 18,902	$ 19,847	$ 20,839
2300	Director of Community & Economic Development	$ 15,770	$ 16,559	$ 17,387	$ 18,256	$ 19,169
4205	Director of Digital Service & Open Government	$ 14,977	$ 15,726	$ 16,512	$ 17,337	$ 18,204
2205	District Manager/Engineer (SRSD)	$ 16,413	$ 17,234	$ 18,095	$ 19,000	$ 19,950
2140	Finance Director	$ 14,772	$ 15,510	$ 16,286	$ 17,100	$ 17,955
7101	Fire Chief	$ 20,623	$ 21,654	$ 22,737	$ 23,873	$ 25,067
1106	Human Resources Director	$ 14,908	$ 15,654	$ 16,436	$ 17,258	$ 18,121
2406	Library and Recreation Director	$ 15,516	$ 16,292	$ 17,106	$ 17,961	$ 18,859
6101	Police Chief	$ 20,623	$ 21,654	$ 22,737	$ 23,873	$ 25,067
2201	Public Works Director	$ 16,075	$ 16,879	$ 17,723	$ 18,609	$ 19,540

Position	Monthly Salary
City Manager (per Agreement)	$ 27,812

EXHIBIT A

SAN RAFAEL UNREPRESENTED EXECUTIVE MANAGEMENT
SALARY SCHEDULE
Effective July 1, 2025

Grade	Position	A	B	C	D	E
2501	Assistant City Attorney	$ 15,952	$ 16,750	$ 17,587	$ 18,466	$ 19,390
2001	Assistant City Manager	$ 21,454	$ 22,527	$ 23,653	$ 24,836	$ 26,078
2502	Chief Assistant City Attorney	$ 18,345	$ 19,262	$ 20,225	$ 21,236	$ 22,298
2300	Director of Community & Economic Development	$ 16,716	$ 17,552	$ 18,430	$ 19,351	$ 20,319
4205	Director of Digital Service & Open Government	$ 16,325	$ 17,141	$ 17,998	$ 18,898	$ 19,843
2205	District Manager/Engineer (SRSD)	$ 16,905	$ 17,751	$ 18,638	$ 19,570	$ 20,548
2140	Finance Director	$ 15,953	$ 16,751	$ 17,589	$ 18,468	$ 19,391
7101	Fire Chief	$ 21,241	$ 22,303	$ 23,419	$ 24,590	$ 25,819
1106	Human Resources Director	$ 16,250	$ 17,063	$ 17,916	$ 18,812	$ 19,752
2406	Library and Recreation Director	$ 16,602	$ 17,432	$ 18,304	$ 19,219	$ 20,180
6101	Police Chief	$ 21,241	$ 22,303	$ 23,419	$ 24,590	$ 25,819
2201	Public Works Director	$ 17,120	$ 17,976	$ 18,875	$ 19,819	$ 20,810

Position	Monthly Salary
City Manager (per Agreement)	$ 28,646

EXHIBIT A

SAN RAFAEL UNREPRESENTED EXECUTIVE MANAGEMENT
SALARY SCHEDULE
Effective July 1, 2026

Grade	Position	A	B	C	D	E
2501	Assistant City Attorney	$ 16,431	$ 17,252	$ 18,115	$ 19,020	$ 19,971
2001	Assistant City Manager	$ 22,098	$ 23,203	$ 24,363	$ 25,581	$ 26,860
2502	Chief Assistant City Attorney	$ 18,895	$ 19,840	$ 20,832	$ 21,873	$ 22,967
2300	Director of Community & Economic Development	$ 17,218	$ 18,079	$ 18,983	$ 19,932	$ 20,929
4205	Director of Digital Service & Open Government	$ 17,794	$ 18,684	$ 19,618	$ 20,599	$ 21,629
2205	District Manager/Engineer (SRSD)	$ 17,412	$ 18,283	$ 19,197	$ 20,157	$ 21,165
2140	Finance Director	$ 17,230	$ 18,091	$ 18,996	$ 19,945	$ 20,943
7101	Fire Chief	$ 21,879	$ 22,973	$ 24,121	$ 25,327	$ 26,594
1106	Human Resources Director	$ 17,550	$ 18,428	$ 19,349	$ 20,316	$ 21,332
2406	Library and Recreation Director	$ 17,598	$ 18,478	$ 19,402	$ 20,372	$ 21,390
6101	Police Chief	$ 21,879	$ 22,973	$ 24,121	$ 25,327	$ 26,594
2201	Public Works Director	$ 17,634	$ 18,516	$ 19,441	$ 20,413	$ 21,434

Position	Monthly Salary
City Manager (per Agreement)	$ 29,506

SAN RAFAEL MID-MANAGEMENT EMPLOYEE ASSOCIATION

SALARY SCHEDULE

Effective July 1, 2025

Grade	Position	A	B	C	D	E
2304	Assistant Community & Economic Development Director	$ 14,086	$ 14,791	$ 15,530	$ 16,307	$ 17,122
2400	Assistant Library and Recreation Director	$ 12,698	$ 13,333	$ 14,000	$ 14,700	$ 15,435
2202	Assistant Public Works Director	$ 14,139	$ 14,846	$ 15,588	$ 16,368	$ 17,186
2302	Chief Building Official	$ 13,140	$ 13,797	$ 14,486	$ 15,211	$ 15,971
4203	Civic Engagement Manager	$ 11,440	$ 12,012	$ 12,612	$ 13,243	$ 13,905
TBD	Climate Adaptation & Resilience Planner	$ 11,440	$ 12,012	$ 12,612	$ 13,243	$ 13,905
2122	Code Enforcement Supervisor	$ 8,555	$ 8,982	$ 9,431	$ 9,903	$ 10,398
4204	Data & Infrastructure Manager	$ 12,017	$ 12,618	$ 13,249	$ 13,912	$ 14,607
4213	Deputy Building Official	$ 11,434	$ 12,006	$ 12,606	$ 13,236	$ 13,898
7125	Deputy Director of Emergency Management	$ 14,139	$ 14,846	$ 15,589	$ 16,368	$ 17,187
2120	Deputy Fire Marshall	$ 11,184	$ 11,743	$ 12,330	$ 12,947	$ 13,594
2135	Deputy PW Administrative Services Director	$ 12,845	$ 13,488	$ 14,162	$ 14,870	$ 15,614
2135	Deputy Public Works Director	$ 12,845	$ 13,488	$ 14,162	$ 14,870	$ 15,614
7117	Emergency Services Manager	$ 10,180	$ 10,688	$ 11,223	$ 11,784	$ 12,373
2137	Housing Manager	$ 12,495	$ 13,120	$ 13,776	$ 14,465	$ 15,188
2303	Community Services Division Director	$ 13,416	$ 14,086	$ 14,791	$ 15,530	$ 16,307
7140	Library Services Supervisor	$ 8,335	$ 8,752	$ 9,190	$ 9,649	$ 10,131
2208	Operations and Maintenance Manager	$ 11,922	$ 12,518	$ 13,144	$ 13,801	$ 14,491
2208	Operations and Maintenance Manager (SRSD)	$ 11,922	$ 12,518	$ 13,144	$ 13,801	$ 14,491
7318	Operations & Maintenance Superintendent	$ 10,529	$ 11,056	$ 11,609	$ 12,189	$ 12,798
2703	Parking Services Manager	$ 10,791	$ 11,330	$ 11,897	$ 12,492	$ 13,116
7312	Parks Superintendent	$ 10,529	$ 11,056	$ 11,609	$ 12,189	$ 12,798
2116	Planning Manager	$ 12,495	$ 13,120	$ 13,776	$ 14,465	$ 15,188
2206	Principal Civil Engineer (SRSD)	$ 14,221	$ 14,932	$ 15,678	$ 16,462	$ 17,285
4206	Product Manager	$ 11,440	$ 12,012	$ 12,612	$ 13,243	$ 13,905
8103	Recreation Supervisor	$ 8,829	$ 9,271	$ 9,734	$ 10,221	$ 10,732
9511	Risk Manager	$ 11,854	$ 12,446	$ 13,069	$ 13,722	$ 14,408
7317	Senior Code Enforcement Supervisor	$ 9,442	$ 9,914	$ 10,410	$ 10,931	$ 11,477
2101	Senior Management Analyst I	$ 8,761	$ 9,199	$ 9,659	$ 10,142	$ 10,649
2105	Senior Management Analyst II	$ 10,431	$ 10,953	$ 11,500	$ 12,075	$ 12,679
2203	Senior Project Manager	$ 10,322	$ 10,838	$ 11,380	$ 11,949	$ 12,546
TBD	Senior Project Manager - Capital Projects	$ 10,529	$ 11,056	$ 11,609	$ 12,189	$ 12,798
8102	Senior Recreation Supervisor	$ 10,173	$ 10,682	$ 11,216	$ 11,777	$ 12,366
7310	Sewer Maintenance Superintendent	$ 10,529	$ 11,056	$ 11,609	$ 12,189	$ 12,798
7311	Street Maintenance Superintendent	$ 10,529	$ 11,056	$ 11,609	$ 12,189	$ 12,798
7245	Supervising Librarian	$ 9,261	$ 9,724	$ 10,210	$ 10,721	$ 11,257
2150	Sustainability Program Manager	$ 11,922	$ 12,518	$ 13,144	$ 13,801	$ 14,491
2145	Wildfire Program Mitigation Manager	$ 10,180	$ 10,688	$ 11,223	$ 11,784	$ 12,373

SAN RAFAEL MID-MANAGEMENT EMPLOYEE ASSOCIATION

SALARY SCHEDULE

Effective July 1, 2026

Grade	Position	A	B	C	D	E
2304	Assistant Community & Economic Development Director	$ 14,509	$ 15,235	$ 15,996	$ 16,796	$ 17,636
2400	Assistant Library and Recreation Director	$ 13,333	$ 14,000	$ 14,700	$ 15,435	$ 16,206
2202	Assistant Public Works Director	$ 14,705	$ 15,440	$ 16,212	$ 17,022	$ 17,874
2302	Chief Building Official	$ 13,665	$ 14,348	$ 15,066	$ 15,819	$ 16,610
4203	Civic Engagement Manager	$ 12,012	$ 12,612	$ 13,243	$ 13,905	$ 14,600
TBD	Climate Adaptation & Resilience Planner	$ 11,783	$ 12,372	$ 12,990	$ 13,640	$ 14,322
2122	Code Enforcement Supervisor	$ 8,897	$ 9,342	$ 9,809	$ 10,299	$ 10,814
4204	Data & Infrastructure Manager	$ 12,378	$ 12,997	$ 13,647	$ 14,329	$ 15,045
4213	Deputy Building Official	$ 11,777	$ 12,366	$ 12,984	$ 13,633	$ 14,315
7125	Deputy Director of Emergency Management	$ 14,705	$ 15,440	$ 16,212	$ 17,023	$ 17,874
2120	Deputy Fire Marshall	$ 11,631	$ 12,213	$ 12,824	$ 13,465	$ 14,138
2135	Deputy PW Administrative Services Director	$ 13,359	$ 14,027	$ 14,729	$ 15,465	$ 16,238
2135	Deputy Public Works Director	$ 13,359	$ 14,027	$ 14,729	$ 15,465	$ 16,238
7117	Emergency Services Manager	$ 10,485	$ 11,009	$ 11,560	$ 12,138	$ 12,744
2137	Housing Manager	$ 13,120	$ 13,776	$ 14,465	$ 15,188	$ 15,947
2303	Community Services Division Director	$ 13,818	$ 14,509	$ 15,235	$ 15,996	$ 16,796
7140	Library Services Supervisor	$ 8,669	$ 9,102	$ 9,557	$ 10,035	$ 10,537
2208	Operations and Maintenance Manager	$ 12,518	$ 13,144	$ 13,801	$ 14,491	$ 15,216
2208	Operations and Maintenance Manager (SRSD)	$ 12,518	$ 13,144	$ 13,801	$ 14,491	$ 15,216
7318	Operations & Maintenance Superintendent	$ 10,950	$ 11,498	$ 12,073	$ 12,676	$ 13,310
2703	Parking Services Manager	$ 11,222	$ 11,784	$ 12,373	$ 12,991	$ 13,641
7312	Parks Superintendent	$ 10,950	$ 11,498	$ 12,073	$ 12,676	$ 13,310
2116	Planning Manager	$ 13,120	$ 13,776	$ 14,465	$ 15,188	$ 15,947
2206	Principal Civil Engineer (SRSD)	$ 14,647	$ 15,380	$ 16,149	$ 16,956	$ 17,804
4206	Product Manager	$ 12,012	$ 12,612	$ 13,243	$ 13,905	$ 14,600
8103	Recreation Supervisor	$ 9,138	$ 9,595	$ 10,075	$ 10,579	$ 11,108
9511	Risk Manager	$ 12,209	$ 12,820	$ 13,461	$ 14,134	$ 14,840
7317	Senior Code Enforcement Supervisor	$ 9,820	$ 10,311	$ 10,827	$ 11,368	$ 11,936
2101	Senior Management Analyst I	$ 9,112	$ 9,567	$ 10,045	$ 10,548	$ 11,075
2105	Senior Management Analyst II	$ 10,848	$ 11,391	$ 11,960	$ 12,558	$ 13,186
2203	Senior Project Manager	$ 10,734	$ 11,271	$ 11,835	$ 12,426	$ 13,048
TBD	Senior Project Manager - Capital Projects	$ 10,950	$ 11,498	$ 12,073	$ 12,676	$ 13,310
8102	Senior Recreation Supervisor	$ 10,682	$ 11,216	$ 11,777	$ 12,366	$ 12,984
7310	Sewer Maintenance Superintendent	$ 10,950	$ 11,498	$ 12,073	$ 12,676	$ 13,310
7311	Street Maintenance Superintendent	$ 10,950	$ 11,498	$ 12,073	$ 12,676	$ 13,310
7245	Supervising Librarian	$ 9,817	$ 10,308	$ 10,823	$ 11,364	$ 11,932
2150	Sustainability Program Manager	$ 12,280	$ 12,894	$ 13,538	$ 14,215	$ 14,926
2145	Wildfire Program Mitigation Manager	$ 10,485	$ 11,009	$ 11,560	$ 12,138	$ 12,744

City of San Rafael
Job Class Specification

Job Title: Climate Adaptation & Resilience Planner

SUMMARY:

This Climate Adaptation & Resilience Planner is a highly responsible professional position committed to developing, implementing, and managing the City's climate adaptation and resilience strategies and initiatives. The Climate Adaptation & Resilience Planner will lead efforts to assess vulnerability to climate change impacts such as flooding, subsidence, drought, extreme heat, and sea level rise; developing and implementing adaptation plans and policies, engaging the community, and integrating resilience measures across City departments and into all aspects of municipal planning. This position plays a key role in ensuring the City is prepared for the challenges of a changing climate, fostering cross-departmental collaboration, securing funding for resilience projects, and championing equitable adaptation solutions. This position may supervise interns or support staff, manage contracts and consultants, and perform a variety of management and complex planning functions related to climate adaptation and resilience.

ESSENTIAL DUTIES AND RESPONSIBILITIES include the following. This list is meant to be representative, not exhaustive. Some incumbents may not perform all the duties listed while in other cases related duties may also be assigned.

- Plans, organizes, directs, and coordinates the City's climate adaptation and resilience programs, including the development and implementation of climate vulnerability assessments, adaptation strategies, and resilience action plans.
- Oversees the review and analysis of development proposals, City projects, and long-range plans for consistency with climate adaptation goals, policies, and applicable environmental regulations.
- Manages complex climate-related planning projects; conducts research, and analyzes data on climate change impacts, risks, and adaptation options; prepares technical reports, environmental review documents (e.g., for CEQA compliance related to climate change), and policy recommendations.
- Leads the integration of climate resilience and adaptation considerations into the General Plan, Local Hazard Mitigation Plan, zoning codes, capital improvement programs, and other relevant City policies and operational procedures.
- Develops and manages Requests for Proposals, contracts and project management of consultants for climate adaptation planning and projects.
- Makes presentations on climate adaptation and resilience background, data, and recommendations before boards, commissions, City Council, community groups, and other organizations.
- Works collaboratively with other City departments (e.g., Public Works, Community and Economic Development, Emergency Services, Library and Recreation, Administration), regional agencies, state and federal agencies, and community-based organizations to coordinate and lead climate adaptation efforts.
- Conducts research and analysis of land use, environmental, social, and economic factors related to climate vulnerability and adaptation. Prepares written reports and manages consultant contracts for specialized studies.

- Develops and implements community outreach and engagement strategies to foster public awareness, understanding, and participation in climate resilience planning, with a particular focus on engaging and supporting vulnerable populations.
- Identifies, prepares applications for, and manages grant funding opportunities from federal, state, regional, and private sources to support climate adaptation and resilience projects.
- Assists with budget preparation for climate resilience programs and manages allocated budgets for specific projects or program areas.
- Monitors emerging climate science, adaptation best practices, policy trends, and regulatory changes; advises City leadership and staff accordingly.
- Serves as a key advisor on climate resilience to various City boards and commissions as assigned. Coordinates agendas and provides staff support for climate-related committees or task forces as needed.
- Performs related duties as required.

KNOWLEDGE OF:

- Principles, methods and practices of urban planning and zoning administration particularly as they relate to climate change adaptation and hazard mitigation.
- California Planning Law, California Environmental Quality Act (CEQA) and Subdivision Map Act
- Current climate science, models, and projections, including specific climate change impacts.
- Climate vulnerability assessment methodologies, tools, and best practices.
- Sea level rise assessment, planning, science, and best practices.
- A wide range of climate adaptation and resilience strategies, including policy-based, nature-based, engineered, land use based and community-based solutions.
- Principles and practices of effective project management, program management, project development, consultant management, and contract administration.
- Principles of supervision, training, and performance evaluation (if supervisory duties are assigned).
- Grant writing, funding sources, and financial mechanisms for climate resilience projects.
- Effective community engagement techniques, particularly for reaching diverse and vulnerable populations, and principles of environmental justice and equitable adaptation.
- Data collection, analysis, and interpretation methods, including the use of GIS and other planning-related software.
- Current and long-range climate adaptation planning principles and practices.

ABILITY TO:

- Plan, organize and manage section personnel, programs and projects.
- Manage consultants and requests for proposals processes.
- Formulate and implement administrative procedures.
- Collect, analyze, interpret and apply complex climate science data.
- Make effective decisions regarding climate adaptation planning and policy.
- Communicate effectively, orally and in writing.
- Plan for and facilitate effective community meetings.
- Work effectively with the public, community groups, boards and commissions, other City personnel and governmental jurisdictions.
- Ability to attend evening meetings and occasional weekend events.

EDUCATION AND/OR EXPERIENCE:

Any combination of education and experience that demonstrates possession of the requisite

knowledges, skill and abilities. A typical way to obtain these would be:

- Bachelor's degree with major coursework in urban or regional planning, environmental science, climate change policy, engineering, or a closely related field
- Five (5) years of progressively responsible professional experience, preferably with a municipal organization, in environmental planning, climate adaptation planning, or sustainability program management, including a minimum of two (2) years of experience involving significant project management, policy development, and community engagement responsibilities
- Preferred Qualifications:
    - Master's degree in one of the areas of study listed above
    - American Institute of Certified Planners (AICP) Certification

PHYSICAL DEMANDS:

The physical demands described here are representative of those that must be met by an employee to successfully perform the essential functions of this job. Reasonable accommodations may be made to enable individuals with disabilities to perform the essential functions. While performing the duties of this job, the employee is regularly required to stand, walk, sit, and talk or hear. The employee frequently is required to use hands to finger coordination, handle, or feel and reach with hands and arms. The employee is occasionally required to climb or balance and stoop, kneel, crouch, or crawl. The employee must regularly lift and/or move up to 10 pounds and occasionally lift and/or move up to 25 pounds. Specific vision abilities required by this job include close vision, distance vision, color vision, peripheral vision, depth perception, and ability to adjust focus.

WORK ENVIRONMENT:

The work environment characteristics described here are representative of those an employee encounters while performing the essential functions of this job. Reasonable accommodations may be made to enable individuals with disabilities to perform the essential functions. While performing the duties of this job, the employee is regularly exposed to video display and regularly works in inside environmental conditions. The employee is occasionally exposed to outdoor weather conditions and occasionally works in evenings or weekends and occasionally works with use of personal vehicle. The noise level in the work environment is usually quiet.

FLSA Status: Exempt
Prepared By: Nick Biss, HR Manager
Prepared Date: May 2025
Approved Date:

City of San Rafael
Job Class Specification

Job Title: Senior Project Manager

SUMMARY

Under the general direction of the Director of Public Works and Assistant Public Works Director, the Senior Project Manager – Capital Projects leads the planning, design, and delivery of complex capital infrastructure and facility projects for the City of San Rafael. This role focuses on high-value construction and modernization projects, including buildings, utilities, and public infrastructure. The position serves as a critical liaison between City departments, consultants, contractors, regulatory agencies, and community stakeholders to ensure successful execution of capital projects within scope, schedule, and budget.

DISTINGUISHING CHARACTERISTICS:

This is a senior-level, mid-management position requiring substantial independent judgment, technical expertise, and leadership in managing capital improvement projects. The position reports to the Director of Public Works or designee and may supervise professional and technical staff. This role requires a deep understanding of project delivery, procurement, and public sector processes related to large-scale infrastructure.

ESSENTIAL DUTIES AND RESPONSIBILITIES:

This list is intended to be illustrative and does not represent an exhaustive list of duties and responsibilities. Incumbents may not perform all duties and responsibilities listed. Other duties may be assigned.

- Plans, organizes, directs and controls all parts of projects from concept through design, permitting, bidding, and construction to the closeout for a portfolio of complex capital improvement projects.
- Prepares and monitors project budgets, including support for obtaining funding.
- Coordinates work of a multi-disciplinary development team across organizational boundaries, including design architects and construction professionals.
- Develops and maintains detailed project schedules and budgets, tracks expenditures, and recommends cost control strategies.
- Reviews and processes change orders, ensures quality control, and oversees contractor compliance with plans, specifications, and safety standards.
- Prepares reports, presentations, and communications to inform internal and external stakeholders, including City Council.
- Ensures that contractors are maintaining safe work sites and that the needs of the staff at each project are being protected.
- Coordinates final project closeout including punch list items, documentation, and transfer to operations.
- Manages consultant contracts and coordinates with engineers, architects, construction managers, and inspectors.
- Facilitates cross-departmental coordination and public outreach related to project scope, impacts, and progress.

- Supports grant application processes and ensures compliance with local, state, and federal funding requirements.

Knowledge of:

- Technical aspects of architectural, civil, mechanical, electrical, structural and geotechnical engineering design and specifications.
- Financing, estimating and budgeting, including planning and estimating, calculating overhead, design and construction costs. General knowledge of various funding sources and restrictions.
- Regulations and regulatory agencies and commissions affecting planning, zoning, design and construction.
- Requirements of final bid packages.
- Construction management techniques and practices.
- Knowledge of move management and purchase of furniture, fixtures and equipment.
- Americans with Disabilities Act Accessibilities Guidelines (ADAAG), and California accessibility requirements that are in Title 24 of California Code of Regulations.
- Principles and practices of capital project delivery, including public procurement and contract management.
- Public works design and construction standards, codes, regulations, and funding programs.
- Construction methods and materials across civil, structural, electrical, and mechanical disciplines.
- CEQA and permitting processes at local and state levels.
- Knowledge of planning and building department review process for capital improvement projects.

Ability to:

- Schedule and budget capital projects; monitor and track project progress and expenditures and implement cost controls.
- Use computer-based scheduling software, documentation management, and project management systems.
- Work effectively in a team environment; negotiate and resolve contract disputes; maintain client contractor relationships; and communicate effectively with the public, community groups, other City departments, stakeholders, agencies, and private contractors.
- Supervise, prepare, or participate in the design and production of final architectural contract documents for a wide variety of small construction and maintenance projects.
- Plan and organize; analyze and solve problems; make judgment on all decisions; and deal effectively with government officials.
- Strong verbal and written communication skills.
- Ability to work as part of a City-wide team.
- Manage multiple high-value, high-impact projects simultaneously.
- Prepare and interpret construction documents and technical specifications.
- Lead teams and coordinate with diverse stakeholders.
- Prepare clear reports, presentations, and correspondence.
- Negotiate and administer consultant and construction contracts.
- Communicate clearly and professionally with a wide range of audiences.

EDUCATION AND EXPERIENCE REQUIREMENTS:

Any combination of education and experience that provides the knowledge and abilities listed. Typically, equivalent to a bachelor's degree from an accredited college or university with major coursework in construction management, project management, civil, structural or mechanical engineering, facilities planning, design management, architecture, business, economics, planning or a related field AND five years of progressively responsible experience in project management related to the area of assignment.

The required education is interchangeable with project management experience related to the area of assignment on a year-for-year basis up to a maximum of two years.
Possession of a master's degree in a field noted above, professional registration or licensure, or Project Management Institute (PMI) / Construction Management Institute (CMI). Either may be substituted for one year of required experience

CERTIFICATES, LICENSES, REGISTRATIONS:

Valid CA driver's license required. Registration as a licensed architect or engineer in the State of California is desirable. Project Management Institute (PMI) / Construction Management Institute (CMI) certification is desired.

LANGUAGE SKILLS:

Ability to read and interpret documents such as rules, operating and maintenance instructions and procedure manuals. Ability to prepare clear and comprehensive written reports and correspondence. Ability to communicate effectively, both verbally and in writing.

MATHEMATICAL SKILLS:

Ability to calculate figures and amounts such as discounts, interest, proportions, and percentages.

REASONING ABILITY:

Ability to deal with problems involving several variables in construction related situations. Ability to interpret a variety of instructions and reports furnished in written, oral, diagram, or schedule form.

PHYSICAL DEMANDS:

The physical demands described here are representative of those that must be met by an employee to successfully perform the essential functions of this job. Reasonable accommodations may be made to enable individuals with disabilities to perform the essential functions. While performing the duties of this job, the employee is regularly required to stand; walk; use hands to finger, handle, or feel; reach with hands and arms; and talk or hear. The employee must be able to frequently travel to project sites and navigate construction areas. The employee must be able to work in indoor and outdoor environments, sometimes in inclement weather or noisy conditions. The employee is occasionally required to sit; climb or balance; walk on uneven surfaces; stoop, kneel or crouch. The employee may regularly lift and/or move up to 25 pounds and occasionally lift and/or move up to 50 pounds. Specific vision abilities required by this job include close vision, distance vision, color vision, peripheral vision, depth perception, and ability to adjust focus.

WORK ENVIRONMENT:

The work environment characteristics described here are representative of those an employee encounters while performing the essential functions of this job. Reasonable accommodations may be made to enable individuals with disabilities to perform the essential functions.

While performing the duties of this job, the employee is regularly exposed to outdoor weather conditions and regularly works in inside environmental conditions. The employee is occasionally exposed to moving mechanical parts. The noise level in the work environment is usually moderate but occasionally loud.

FLSA Status:	Exempt
Prepared By:	Marissa Sanchez, Human Resources Director
Prepared Date:	February 2019
Revised Date:	April 2025
Approved By:	City of San Rafael
Approved Date:	July 15, 2019

RESOLUTION NO. _____

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF SAN RAFAEL APPROVING FISCAL YEAR 2025-26 GANN APPROPRIATIONS LIMIT AT $197,230,566

WHEREAS, California Constitution Article XIIIB, which was approved as Proposition 4 by the voters of the State of California on November 6, 1979, imposes on the state and on each local jurisdiction a limitation on the amount of budget appropriations they are permitted to make annually (the "Appropriations Limit", sometimes referred to as the "Gann Appropriations Limit") and limits changes in the Appropriations Limit to an annual adjustment for the change in the cost of living and the change in population; and

WHEREAS, California Government Code Section 7910, which implements Article XIIIB, requires that the governing body of each local jurisdiction shall establish its Appropriations Limit at a regularly scheduled meeting or noticed special meeting; and

WHEREAS, as permitted by Proposition 111, adopted by the voters in 1990, the City has elected to use the percent change in the population of San Rafael from January 1, 2024, to January 1, 2025, and the percent change in California's per capita personal income, for the calculation of the annual adjustment to the City's Appropriations Limit; and

WHEREAS, documentation used in the determination of the City's Appropriations Limit has been available to the public in the Finance Department as provided by Government Code Section 7910;

NOW, THEREFORE, BE IT RESOLVED that the City Council of San Rafael, pursuant to the provisions of Article XIIIB and Government Code Sections 7901 through 7914, does hereby establish the Appropriations Limit for fiscal year 2024-2025 for the City of San Rafael at $197,230,566 as documented in Exhibit A, and further establishes the 2024-2025 Appropriations Subject to the Gann Appropriations Limit at $108,014,557 as documented in Exhibit B, which Exhibits are attached hereto and incorporated herein by reference as though fully set forth.

I, LINDSAY LARA, Clerk of the City of San Rafael, hereby certify that the foregoing resolution was duly and regularly introduced and adopted at a regular meeting on the City Council of said City held on Monday, the 2nd day of June 2025, by the following vote to wit:

AYES: COUNCILMEMBERS:

NOES: COUNCILMEMBERS:

ABSENT: COUNCILMEMBERS:

_____

LINDSAY LARA, City Clerk

EXHIBIT A

GANN LIMITATION CALCULATION

Fiscal Year 2025-26

Fiscal Year		(A) Cost of Living: California Per Capita Personal Income (Source: State)	Or	(A) Cost of Living: Change in Assessment Roll for Nonresidential Construction (Source: County)	(B) Change in Population: Change in Population for San Rafael (Source: State)	Or	(B) Change in Population: Change in Population for Marin County (Source: State)	Factor (Highest B X Highest A)	Prior Year Limitation	Current Year Limitation	Subject to Gann Limit	Variance Gann 'gap'
94/95										$ 24,635,128		
95/96		4.72			0.60		1.22	1.060000	x $ 24,635,128 =	$ 26,113,235		
96/97		4.67		5.50	1.37		1.43	1.070000	x $ 26,113,235 =	$ 27,941,557		
97/98		4.67		5.40	2.17		1.64	1.080000	x $ 27,941,557 =	$ 30,176,882		
98/99		4.15		6.80	1.42		1.56	1.080000	x $ 30,176,882 =	$ 32,591,032		
99/00		4.53		6.26	1.47		1.62	1.079800	x $ 32,591,032 =	$ 35,192,257		
00/01		4.91		9.27	1.50		1.82	1.112600	X $ 35,192,257 =	$ 39,154,905		
01/02		7.82		6.67	0.53		0.72	1.086000	X $ 39,154,905 =	$ 42,522,227		
02/03		-1.27		5.15	0.69		0.81	1.060000	X $ 42,522,227 =	$ 45,073,561		
03/04		2.31		2.43	1.45		0.77	1.039152	X $ 45,073,561 =	$ 46,838,297		
04/05		3.28		2.06	-0.16		2.53	1.058900	X $ 46,838,297 =	$ 49,597,072	$ 39,274,542	$ 10,322,530
05/06		5.26		1.59	0.07		0.33	1.056100	X $ 49,597,072 =	$ 52,379,468	$ 43,215,534	$ 9,163,934
06/07		3.96		0.57	0.49		0.74	1.047300	X $ 52,379,468 =	$ 54,857,017	$ 47,167,477	$ 7,689,540
07/08	a	4.42		2.09	0.97		0.97	1.054300	X $ 54,857,017 =	$ 58,867,753	$ 53,279,474	$ 5,588,279
08/09		4.29		2.63	0.68		0.93	1.052600	X $ 58,867,753 =	$ 61,964,197	$ 54,394,753	$ 7,569,444
09/10		0.62		6.65	0.57		0.81	1.075100	X $ 61,964,197 =	$ 66,617,708	$ 51,368,817	$ 15,248,891
10/11		-2.54		39.62	0.79		0.93	1.409200	X $ 66,617,708 =	$ 93,877,675	$ 48,469,424	$ 45,408,251
11/12	b	2.51		-34.13	0.81		0.90	1.034300	X $ 93,877,675 =	$ 100,987,679	$ 50,180,413	$ 50,807,266
12/13		3.77		0.12	0.92		1.05	1.048600	X $ 100,987,679 =	$ 105,895,680	$ 51,825,702	$ 54,069,978
13/14	c	5.12		2.09	0.34		0.42	1.055600	X $ 105,895,680 =	$ 110,641,157	$ 54,313,859	$ 56,327,297
14/15		-0.23		0.85	0.39		0.42	1.012700	X $ 110,641,157 =	$ 112,046,300	$ 56,717,201	$ 55,329,098
15/16	d	3.82		7.99	0.60		0.73	1.087800	X $ 112,046,300 =	$ 117,140,576	$ 65,177,999	$ 51,962,576
16/17		5.37		0.68	0.12		0.33	1.057200	X $ 117,140,576 =	$ 123,841,017	$ 71,967,785	$ 51,873,231
17/18		3.69		0.11	0.25		0.18	1.039500	X $ 123,841,017 =	$ 128,732,737	$ 74,893,075	$ 53,839,661
18/19		3.67		0.06	-0.02		0.17	1.038500	X $ 128,732,737 =	$ 133,688,947	$ 77,599,200	$ 56,089,748
19/20		3.85		0.26	0.04		-0.01	1.038900	X $ 133,688,947 =	$ 138,889,447	$ 82,867,376	$ 56,022,071
20/21	e	3.73		1.91	-0.66		-0.60	1.031100	X $ 138,889,447 =	$ 143,208,909	$ 73,554,079	$ 69,654,830
21/22		5.73		1.00	-0.62		-0.43	1.052800	X $ 143,208,909 =	$ 150,770,339	$ 82,522,271	$ 68,248,068
22/23		7.55		14.41	-1.01		-1.11	1.132600	X $ 150,770,339 =	$ 170,762,486	$ 91,883,786	$ 78,878,700
23/24		4.44		6.02	-0.92		-1.06	1.050500	X $ 170,762,486 =	$ 179,385,992	$ 102,494,532	$ 76,891,460
24/25		3.62		1.70	-0.45		-0.53	1.031500	X $ 179,385,992 =	$ 185,036,651	$ 113,649,863	$ 71,386,788
25/26		6.44		1.03	-0.05		0.14	1.065900	X $ 185,036,651 =	$ 197,230,566	$ 108,014,557	$ 89,216,009

= Value selected for Factor calculation

(a) Includes increase for Paramedic Tax Revenue Generated by Measure P
(b) Includes increase for Paramedic Tax Revenue Generated by Measure I
(c) Reduce the limit by $1,142,323 to reflect the amount associated with Measure P at the time the limit was increased in fiscal year 2011-2012 for Measure I
(d) 2015-16 - The Limit is reduced by $4,743,389 for the Paramedic Tax - Measure I for the increase of $3,890,000 added in 2011 - 2012 that "Sunset" or Expired after 4 years at the end of 2015.
(e) 2020-21 - Appropriations subject to the limit declined due to both the reduction in budgeted revenues as a result of the COVID-19 pandemic as well as the exclusion of debt service on the 2018 bonds beginning in FY21.

Note: County assessment roll factor for FY10/11 is an outlier. Recalculated using State per capita income factor for FY10/11 to ensure that the city falls below the Gann limit under each scenario for conservatism.

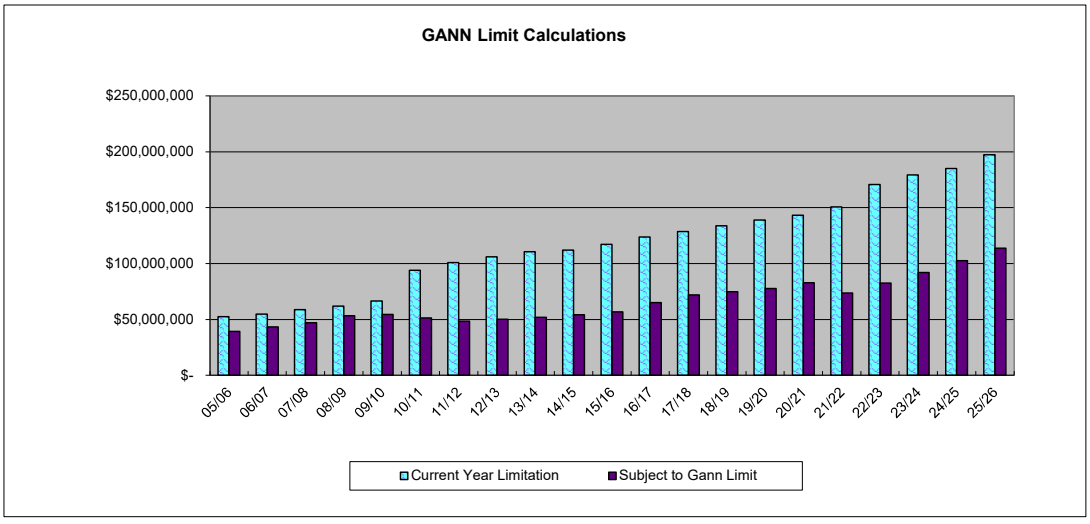


EXHIBIT B

City of San Rafael
Appropriation Limit Analysis
FY 2025-26

Total Appropriations	Fund #	2025-2026 Proposed Budget	Less Exempt Expenditures	Less Non-Tax Revenues	2025-2026 Appropriations Subject to Gann Limit
General Fund	001	$ 107,921,031	$ 1,077,317	$ 14,636,278	$ 92,207,436
Abandoned Vehicle Abatement Fund	200	190,505	1,583	190,000	-
Storm Water Fund	205	1,938,992	-	1,539,010	399,982
Emergency Medical Services Fund	210	10,105,208	208,197	4,136,792	5,760,219
Library Fund	214	192,392	-	104,376	88,016
Library Special Assessment Fund	215	1,599,341	9,128	-	1,590,213
Measure G - Cannabis	216	695,373	1,076	-	694,297
General Plan Special Revenue Fund	218	783,450	3,079	659,391	120,980
Recreation Revolving Fund	222	5,001,007	47,318	2,406,578	2,547,111
Police Youth Service fund	230	40,043	3	15,000	25,040
Measure A Open Space Fund	241	400,000	-	579,977	-
Measure C Wildfire Prevention Parcel Tax	242	3,946,917	45,654	-	3,901,263
Open Space Fund	405	-	-	-	-
LongTerm Capital Outlay (Excess of $100K & 10yr Life)	N/A	-	-	-	-
General Fund Debt Service - Capital Outlays	N/A	5,435,792	4,755,792	-	680,000
Total Appropriations		$ 138,250,051	$ 6,149,147	$ 24,267,402	$ 108,014,557
		Appropriation Limit from Revised Growth Limit			**$ 197,230,566**
		Available Room Under Appropriation Limit			$ 89,216,009

RESOLUTION NO. _____

RESOLUTION OF THE CITY COUNCIL OF THE CITY OF SAN RAFAEL APPROVING THE MEASURE A WORK PLAN FOR PROPOSED EXPENDITURE OF MEASURE A FUNDS FOR FISCAL YEAR 2025-26

WHEREAS, on June 7, 2022, Marin County voters re-approved Measure A, a one-quarter of one percent transactions and use tax, dedicated to parks and open space for the duration of nine years; and

WHEREAS, fifteen percent of the Measure A revenues is earmarked for Marin Cities, Towns, and Applicable Special Districts for the purpose of managing parks, open space preserves, nature preserves, recreation programs and vegetation to promote biodiversity and reduce wildfire risk; and

WHEREAS, the County of Marin is responsible for the administration of the Measure A funds, and has developed a form of agreement and program materials for use by Marin municipalities; and

WHEREAS, the City of San Rafael is eligible to receive Measure A funds, and entered into an agreement with the County of Marin in October of 2013, submitting a Work Plan of Expenditures for the first year of fund disbursement; and

WHEREAS, upon voter reapproval of the Measure in June 2022, the City of San Rafael entered into a new agreement with the County of Marin in October 2022 for disbursement of Measure A Tax Proceeds; and

WHEREAS, the City of San Rafael is projected to receive a total of $579,977 for FY 2025-2026, to support the Work Plan; and

WHEREAS, the County of Marin requires a Work Plan for the proposed Expenditure of Measure A funds in the amount of $580,000 for July 1, 2025 – June 30, 2026;

NOW, THEREFORE, BE IT RESOLVED that the San Rafael City Council approves the Measure A Work Plan for Proposed Expenditure of Measure A funds for July 1, 2025 - June 30, 2026, a copy of which is hereby attached and by this reference made a part hereof; and

BE IT FURTHER RESOLVED that the Finance Director is authorized to execute, on behalf of the City of San Rafael, the Work Plan for Proposed Expenditure of Measure A funds for July 1, 2025 to June 30, 2026.

I, LINDSAY LARA, Clerk of the City of San Rafael, hereby certify that the foregoing Resolution was duly and regularly introduced and adopted at a regular meeting of the City Council of said City held on June 2, 2025, by the following vote, to wit:

AYES: COUNCILMEMBERS:

NOES: COUNCILMEMBERS:

ABSENT: COUNCILMEMBERS:

_____

LINDSAY LARA, City Clerk

Work Plan

Measure A City, Town, and Applicable Special District Program
Proposed Expenditure of Measure A Funds for July 1, 2025 to June 30, 2026

Timely and accurate completion of this report is a condition of receiving Measure A funds.

Instructions:

- This work plan must be completed by an authorized representative of the recipient.
- Please complete this work plan, then scan and e-mail it to Kevin Wright, Marin County Parks External Affairs Manager (kwright@marincounty.org), by July 1, 2025.
- Contact Mr. Wright by e-mail (kwright@marincounty.org) or phone (415) 497-3553 if you have any questions, or if you have suggestions to improve this form.
- Marin County Parks will review this plan within one month of its receipt to ensure that proposed expenditures are consistent with Marin County Ordinance 3586 (Measure A).
- Recipients must provide Marin County Parks with 30-days prior notice of any project additions or substitutions that are proposed while a work plan is in effect.
- Total actual project expenditures may not exceed recipient's actual Measure A funding for any given fiscal year, plus any balance remaining from previous years.

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A. Name of Recipient (city, town, or special district): __City of San Rafael_____

B. Recipient's representative and contact information: (Please print all information)

Name: Van Bach

Title: Accounting Manager

Address: 1400 Fifth Avenue, Suite 204

City, Zip: San Rafael, CA 94901

Phone:

E-mail:

C. Total estimated funds for Fiscal Year 2025-26:

i. Estimated carry-over balance of recipient's Measure A funds from previous fiscal years	**ii. Estimate of recipient's Measure A funds for FY 2025-26. (This information will be provided by Marin County Parks)**	**iii. Total estimated available funds for FY 25-26 (i + ii).**
$ 121,116	$ 579,977	$ 701,093

D. Recipient's Measure A Work Plan for Fiscal Year 2025-26:

Name of work or project:	Primary purpose of work or project. Select only one from list below. **	Description. Be as specific as possible. Include numbers related to square footage of facilities, acreage, etc. If Measure A funds were used for maintenance, use numbers to indicate change from pre-Measure A conditions.	Amount of Measure A funds estimated to be used:	Source(s) and amount(s) of matching funds projected for use. If none, enter "0"	Total expenditures projected for work or project in current reporting year
Routine Maintenance	A	Peacock Gap Park & Freitas Park Tennis Court Resurfacing	$400,000	0	$ 400,000
Routine Maintenance	A	Boyd Park Water System Repair	$130,000	0	$130,000
Park Planning	B	Albert Field Condition Assessment	$50,000	0	$ 50,000
Estimated Total					**$580,000**

****Select work or project purpose only from the following menu**:

a) Routine maintenance
b) Renovation of existing recreational facility, including infrastructure (includes planning, environmental review, permitting, design development, etc.)
c) Construction of new park or recreation facility (includes planning, environmental review, permitting, design development, etc.)
d) Parkland acquisition
e) Fuel reduction - all types of fuel breaks, including primary, ridgeline, etc.
f) Flashy fuel reduction (ROW, street ends, trail heads, etc.)
g) Natural resource protection and restoration, and invasive plant control
h) Maintaining vehicle access
i) Sudden Oak Death
j) Hazard tree removal
k) Inventory and monitoring
l) Wildlife management monitoring
m) Vegetation and wildlife management - Other-

E. Certification

I certify that the information contained herein is true and accurate, to the best of my knowledge.

Signature	Title
Print Name	Date

Link to Attachment 4:

Capital Improvement Program FY 2025-26 through FY 2027-28