REQUEST FOR PROPOSAL (RFP)
FOR
PROFESSIONAL SERVICES FOR
UNCONTROLLED CROSSWALKS EVALUATION AND PRIORITIZATION

March 23, 2018

Introduction
The City of San Rafael (City) hereby requests proposals from qualified Consultants for the evaluation and prioritization of uncontrolled crossings within City jurisdiction. The final product sought is a summary of ranked crosswalks in order of priority and recommendations with conceptual drawings for each location.

Proposals shall be submitted by firms that have a capable and demonstrable background in the type of work described in the section titled “Scope of Services” of this notice. In addition, all interested firms shall have sufficient, readily available resources, in the form of trained personnel, support services, specialized Consultants and financial resources, to carry out the work without delay or shortcomings.

Project Description
The City strives to improve pedestrian safety at uncontrolled crosswalks throughout the City by adopting a variety of pedestrian safety treatments and implementing improvements including, but not limited to, crosswalk visibility enhancements, street lighting, pavement markings, warning signage, curb extensions, pedestrian refuge islands, LED enhanced signage, and signalization. Due to the number of uncontrolled crosswalks in the City and limited construction funds available, the City is requesting that the uncontrolled crosswalk locations be analyzed utilizing the City-approved Uncontrolled Crosswalk Scoring Matrix (Attachment 2) and prioritized based on the total scores; the locations with the highest scores are reflective of highest priority locations.

Anticipated Schedule
| Proposals due to Public Works | Thursday March 29, 2018 at 5 PM |
| Consultant Selection | Monday April 2, 2018 |
| Consultant Recommendation to City Council | Monday, April 16, 2018 |
| Kick-off Meeting | Week of April 23, 2018 |
| Uncontrolled Crosswalk Selection and Data Collection (Task 2) | Week of May 14, 2018 |
| Crosswalk Evaluation and Prioritization (Task 3) | Week of June 4, 2018 |
| Recommendations (Task 4) | Week of June 18, 2018 |
| Conceptual Design Exhibits (Task 5) | Week of July 16, 2018 |
Scope of Work
The City is seeking consulting services for the following tasks:

Task 1: Project Management and Communication
- The Consultant shall be responsible for providing all contract management and quality control services throughout the duration of the project. The Consultant shall deliver a high-quality product within budget and on schedule.
- The Consultant shall schedule a kick-off meeting with City staff to discuss project goals and objectives. The City will provide available speed data, collision data, and public complaint history.
- Two (2) additional meetings, outside of kick-off meeting should be included as part of this scope of services
- The Consultant shall provide monthly schedule updates in conjunction with submittals of invoices.

Deliverables:
- Project Schedule and updates
- Meeting agendas and minutes for all meetings

Task 2: Uncontrolled Crosswalk Selection and Data Collection
- The Consultant shall conduct a preliminary assessment to identify the number of uncontrolled crosswalks in the City and will select up to fifty (50) uncontrolled crosswalk locations to include as part of this study. The City shall approve the selected fifty (50) locations.
- The Consultant shall prepare an exhibit with the proposed locations to include in the study and submit to the City for review and approval.
- After the City approves the list of locations, the Consultant shall complete field observations at each of the 50 project locations.
- The Consultant shall complete field observations at all chosen locations and collect data including: average daily traffic (ADT) counts for three days (Tuesday, Wednesday, Thursday) and turning movement counts (TMC) including bicycle and pedestrian volumes on a Tuesday, Wednesday, or Thursday from 7 to 9 AM and 4 to 6 PM.

Deliverables:
- Proposed list of up to fifty (50) uncontrolled crosswalk locations
- Existing condition photos
- Traffic Count Data Summary Sheets (ADT and TMC)

Task 3: Crosswalk Evaluation and Prioritization
- The Consultant shall review the data obtained in Task 2 and complete the Uncontrolled Crosswalk Scoring Matrix for each of the project locations.
- The Consultant shall organize one meeting with City staff to present the results of the evaluation and prioritized list of locations.

Deliverables:
- Uncontrolled Crosswalk Scoring Matrix, up to fifty (50) locations
- Prioritized list of uncontrolled crosswalks
Task 4: Recommendations
  o The Consultant shall develop a toolbox of uncontrolled crosswalk treatments based on industry standard practices and traffic calming resources.
  o The Consultant shall work with the City to classify the pedestrian treatments into three categories: basic, enhanced, and specialty.
  o The toolbox will include a one page infographic for each treatment up to fifteen (15) treatments and will include photos, renderings, purpose, typical applications, technical references, and additional design guidelines.
  o The Consultant shall provide a draft uncontrolled crosswalk toolbox to the City for review
  o After receipt of one set of comments from the City, the Consultant will submit a final uncontrolled crosswalk toolbox
  o The Consultant shall provide initial recommended treatments for each of the fifty (50) locations

Deliverables:
  ▪ Uncontrolled crosswalk treatments up to fifteen (15) typical applications
  ▪ List of initial recommended treatments for fifty (50) crosswalk locations

Task 5: Conceptual Design Exhibits
  o The Consultant shall develop draft crosswalk enhancement conceptual drawings illustrating the recommended improvements identified in Task 4
  o The Consultant shall organize one meeting with the City to present the draft conceptual design exhibits and receive feedback.
  o The Consultant shall address any comments from City staff before finalizing the conceptual design exhibits.

Deliverables:
  ▪ Conceptual Design Exhibits (Draft and Final) in PDF format and three (3) hardcopies

City Responsibility
The City shall provide the following:
  1. Collision data from SWITRS
  2. Speed data (from current E&TS or other resources)
  3. Public complaint history at uncontrolled crosswalk locations
  4. Answering non-technical questions during advertisement period of this RFP. Clarification offered by the City to one Consultant shall be distributed to all known participants at the City’s discretion.
  5. Reviewing all Consultants’ deliverables and providing comments in a timely manner.

Payment and Cost Estimate
The method of payment to the successful proposer shall be on a time and materials basis with a maximum “not to exceed” fee, as set by the proposer in his/her Proposal, as being the maximum cost to perform all work. This figure shall include direct costs, including labor, overhead, profit, and expenses, such as, but not limited to, transportation, communications, materials, and any subcontracted items of work. Progress payments will be based on actual hours, hourly costs and support service costs charged to the project on a monthly basis. Each invoice submitted to the City for payment shall contain a brief description of the work billed on that invoice, total billed to date, total paid to date, and amount remaining.
**Proposal**
The Proposal shall be concise, well organized, and demonstrate an understanding of the Scope of Work as outlined in this RFP. Proposals shall be limited to a project understanding, proposed scope of services and proposed timeline. Proposal submittals shall be in PDF format and electronically mailed.

Proposals shall be evaluated based on the Evaluation Criteria section of this RFP.

At a minimum, Proposals shall include:

1. Proposals must be received no later than 5:00 PM, local time, on March 29, 2018. Electronically mail to: lauren.davini@cityofsanrafael.org with subject line: “Proposal for Professional Services for the Evaluation of Uncontrolled Crossings”

2. Cover letter signed by the person authorized to negotiate a contract for proposed services with the City on behalf of the Proposal team. The cover letter must state that the sample Professional Services Agreement is acceptable as-is.

3. Project understanding outlining the Consultant’s basic understanding of the project and identifying key issues to be addressed during the project and any insights.

4. A detailed project approach and level of effort, in accordance with the section titled “Scope of Work” of this RFP.

5. A project schedule including at minimum, those tasks outlined in the section titled “Scope of Work” of this notice.

6. A statement of Qualification (SOQ) that includes:
   a. The proposer’s experience and history in performing this type of work, particularly those projects that have been successfully carried through construction.
   b. References of persons, firms, or agencies that the City may contact to verify the experience of the proposer; include phone numbers.
   c. An organization chart setting forth the project manager and the staff.
   d. Experience for each individual expected to perform responsible portions of the work. Do not submit resumes for individuals who do not have a high probability of actually leading or working on the project.
   e. Experience for each sub-consultant.

The Consultant shall be aware of the following:

- Proposals and/or modifications to Proposals received after the time and date specified in this RFP will be rejected.
- All Proposals shall be submitted according to the specifications set forth in the RFP. Failure to adhere to these specifications may be cause for rejection.
- Once submitted, Proposals, including the composition of the consulting staff, shall not be changed without prior written consent.
All requests for clarification for this RFP must be made in writing at least 48 hours prior to the due date as set forth in this RFP. Consultants shall contact Lauren Davini at lauren.davini@cityofsanrafael.org.

The City will only respond to written questions from Consultants. The City cannot respond to verbal questions submitted by telephone or in person. All addenda will be posted on the City’s Web site. By submitting a Proposal, the proposer affirms that they are aware of any addenda and have prepared their Proposal accordingly. No allowances will be made for a proposer’s failure to inform themselves of addenda content. A link to the addenda may be accessed at https://www.cityofsanrafael.org/uncontrolled-crosswalks-evaluation-and-prioritization-request-for-proposal/

The City reserves the right to revise the RFP prior to the indicated due date. The City may consider extending the due date for RFP due to significant revisions to Scope of Services.

**Evaluation Criteria**

A review and selection committee, made up of City staff and other professionals, will evaluate the Consultants based on the Proposals to determine which Consultant is best qualified to perform the work for this project. The committee will then determine a ranking of the Consultants at which time negotiations may begin with the most qualified Consultant. The Consultant fee will be evaluated to determine if the amount of the fee is considered a reasonable cost for the work outlined in the Proposal. If the top ranked Consultant has submitted a reasonable fee, the committee will make a recommendation to the Public Works Director that negotiations be opened to ensure that the top ranked Consultant has a full understanding of the expectations of the City, that the scope reflects all tasks anticipated and that the fee reflects completion of the project to the satisfaction of the City. In the event that the City and the top ranked Consultant are unable to come to an agreement as to scope and fee, the City reserves the right to close negotiations with the top ranked Consultant and open negotiations with the second-ranked Consultant. Once an agreement is reached involving the scope and fee, the Public Works Director will make a recommendation to the City Council to award the project to the selected Consultant and to authorize the Public Works Director to enter into an agreement with that Consultant. If the City Council is in agreement with the recommendation, City staff will proceed with the completion of the agreement and prepare the contract for execution.

Ranking of the Proposals will be based on the following point system (100 points maximum):

1. Inclusion of all required items and completeness of the Proposal (5 points)
2. Understanding of the work to be done (25 points)
3. Previous experience of similar projects completed on time and within budget (20 points)
4. Qualified and experienced personnel in the project team (15 points)
5. Capability of developing innovative or advanced techniques (5 points)
6. Familiarity with state and federal procedures (10 points)
7. Commitment to adhering to the project schedule and budget (5 points)
8. Clear description of the tasks and demonstrated technical ability (15 points)

The City will notify each Consultant regarding the outcome of the Proposal selection process.

The City may reject any or all of the Proposals if it deems such action are in the public interest.
**Special Conditions**
- **Professional Services Agreement**
  The Consultant selected to provide the scope of services shall use the City of San Rafael’s standard Professional Services Agreement. A copy of the template of this agreement is attached to this RFP. Submittal of a Proposal is acceptance of the Professional Services Agreement. Contractually required insurance coverage and endorsement information is shown in the body of the document.

- **Reservations**
  This RFP does not commit the City to award a contract, to defray any costs incurred in the preparation of a Proposal pursuant to this RFP, or to procure or contract for work.

- **RFP as a Public Record**
  All Proposals submitted in response to this RFP become the property of the City and thus become public records and, as such, may be subject to public review.

- **Right to Cancel**
  The City reserves the right to cancel or change, for any or no reason, in part or in its entirety, this RFP, including but not limited to: selection schedule, submittal date, and submittal requirements.

- **Additional Information**
  The City reserves the right to request additional information and/or clarification from any or all respondents to this RFP.

- **Public Information**
  Consultants who wish to release information regarding the Consultant selection process, contract award, or data provided by the City at any Public Hearing, must receive prior written approval from the City before disclosing such information to the public.

**Attachments**
1. City of San Rafael *Professional Services Agreement* Template (subject to change by the City Attorney’s office if necessary)
2. Uncontrolled Crosswalk Scoring Matrix

Thank you for your interest in contracting opportunities with the City of San Rafael.

Sincerely,

Charmine Solla, P.E., T.E.
Deputy Public Works Director/City Traffic Engineer
AGREEMENT FOR PROFESSIONAL SERVICES WITH

[NAME]

FOR ENGINEERING SERVICES

This Agreement is made and entered into this _____ day of __________, 2018, by and between the CITY OF SAN RAFAEL (hereinafter “CITY”), and [NAME], a California corporation (hereinafter "CONSULTANT").

RECITALS

WHEREAS, the CITY has determined that professional engineering services are required in connection with the CITY project entitled “Uncontrolled Crosswalks Evaluation and Prioritization,” in which 50 uncontrolled crosswalks throughout the CITY must be assessed and appropriate recommendations developed; and

WHEREAS, the CONSULTANT has agreed to render such services;

AGREEMENT

NOW, THEREFORE, the parties hereby agree as follows:

1. PROJECT COORDINATION.
   
   A. CITY’S Project Manager. The Director of Public Works is hereby designated the PROJECT MANAGER for the CITY, and said PROJECT MANAGER shall supervise all aspects of the progress and execution of this Agreement.

   B. CONSULTANT’S Project Director. CONSULTANT shall assign a single PROJECT DIRECTOR to have overall responsibility for the progress and execution of this Agreement for CONSULTANT. [PROJECT DIRECTOR’S NAME] is hereby designated as the PROJECT DIRECTOR for CONSULTANT. Should circumstances or conditions subsequent to the execution of this Agreement require a substitute PROJECT DIRECTOR, for any reason, the CONSULTANT shall notify the CITY within ten (10) business days of the substitution.

2. DUTIES OF CONSULTANT.

   CONSULTANT shall perform the duties and/or provide the services described in CONSULTANT’S Proposal dated [DATE], marked as Exhibit “A,” attached hereto, and incorporated herein.

3. DUTIES OF CITY.

   CITY shall compensate CONSULTANT as provided in Paragraph 4, and shall perform the duties as described in Exhibit "A" attached hereto and incorporated herein.

4. COMPENSATION.

   For the full performance of the services described herein by CONSULTANT, CITY shall pay CONSULTANT on a time and materials basis for services rendered at the hourly rates shown in the “Hourly Rate Schedule” included in Exhibit “A” attached hereto, with a total not-to-exceed amount of [COST] for costs and services of CONSULTANT provided under this Agreement.
Payment will be made monthly upon receipt by PROJECT MANAGER of itemized invoices submitted by CONSULTANT.

5. TERM OF AGREEMENT.

The term of this Agreement shall commence upon the date of execution of this Agreement and end [DATE], unless the parties agree to extend this Agreement for another 90 days, as approved in writing by City Manager.

6. TERMINATION.

A. Discretionary. Either party may terminate this Agreement without cause upon thirty (30) days written notice mailed or personally delivered to the other party.

B. Cause. Either party may terminate this Agreement for cause upon fifteen (15) days written notice mailed or personally delivered to the other party, and the notified party's failure to cure or correct the cause of the termination, to the reasonable satisfaction of the party giving such notice, within such fifteen (15) day time period.

C. Effect of Termination. Upon receipt of notice of termination, neither party shall incur additional obligations under any provision of this Agreement without the prior written consent of the other.

D. Return of Documents. Upon termination, any and all CITY documents or materials provided to CONSULTANT and any and all of CONSULTANT's documents and materials prepared for or relating to the performance of its duties under this Agreement, shall be delivered to CITY as soon as possible, but not later than thirty (30) days after termination.

7. OWNERSHIP OF DOCUMENTS.

Upon completion of all work under this Agreement, ownership and title to all reports, documents, plans, specifications, and estimates produced as part of this Agreement will automatically be vested in the CITY; and no further agreement will be necessary to transfer ownership to the CITY. CONSULTANT shall furnish to CITY all necessary copies of data needed to complete the review and approval process.

8. INSPECTION AND AUDIT.

Upon reasonable notice, CONSULTANT shall make available to CITY, or its agent, for inspection and audit, all documents and materials maintained by CONSULTANT in connection with its performance of its duties under this Agreement. CONSULTANT shall fully cooperate with CITY or its agent in any such audit or inspection.

9. ASSIGNABILITY.

The parties agree that they shall not assign or transfer any interest in this Agreement nor the performance of any of their respective obligations hereunder, without the prior written consent of the other party, and any attempt to so assign this Agreement or any rights, duties or obligations arising hereunder shall be void and of no effect.
10. **INSURANCE.**

A. **Scope of Coverage.** During the term of this Agreement, CONSULTANT shall maintain, at no expense to CITY, the following insurance policies:

1. A commercial general liability insurance policy in the minimum amount of one million dollars ($1,000,000) per occurrence/two million dollars ($2,000,000) aggregate, for death, bodily injury, personal injury, or property damage.

2. An automobile liability (owned, non-owned, and hired vehicles) insurance policy in the minimum amount of one million dollars ($1,000,000) dollars per occurrence.

3. If any licensed professional performs any of the services required to be performed under this Agreement, a professional liability insurance policy in the minimum amount of one million dollars ($1,000,000) per occurrence/two million dollars ($2,000,000) aggregate, to cover any claims arising out of the CONSULTANT’s performance of services under this Agreement. Where CONSULTANT is a professional not required to have a professional license, CITY reserves the right to require CONSULTANT to provide professional liability insurance pursuant to this section.

4. If it employs any person, CONSULTANT shall maintain worker's compensation insurance, as required by the State of California, with statutory limits, and employer’s liability insurance with limits of no less than one million dollars ($1,000,000) per accident for bodily injury or disease. CONSULTANT's worker's compensation insurance shall be specifically endorsed to waive any right of subrogation against CITY.

B. **Other Insurance Requirements.** The insurance coverage required of the CONSULTANT in subparagraph A of this section above shall also meet the following requirements:

1. Except for professional liability insurance, the insurance policies shall be specifically endorsed to include the CITY, its officers, agents, employees, and volunteers, as additionally named insureds under the policies.

2. The additional insured coverage under CONSULTANT'S insurance policies shall be primary with respect to any insurance or coverage maintained by CITY and shall not call upon CITY's insurance or self-insurance coverage for any contribution. The “primary and noncontributory” coverage in CONSULTANT'S policies shall be at least as broad as ISO form CG20 01 04 13.

3. Except for professional liability insurance, the insurance policies shall include, in their text or by endorsement, coverage for contractual liability and personal injury.

4. By execution of this Agreement, CONTRACTOR hereby grants to CITY a waiver of any right to subrogation which any insurer of CONTRACTOR may acquire against CITY by virtue of the payment of any loss under such insurance. CONTRACTOR agrees to obtain any endorsement that may be necessary to effect this waiver of subrogation, but this provision applies regardless of whether or not CITY has received a waiver of subrogation endorsement from the insurer.

5. If the insurance is written on a Claims Made Form, then, following termination of this Agreement, said insurance coverage shall survive for a period of not less than five years.

6. The insurance policies shall provide for a retroactive date of placement coinciding with the effective date of this Agreement.

7. The limits of insurance required in this Agreement may be satisfied by a combination of primary and umbrella or excess insurance. Any umbrella or excess insurance shall contain or be endorsed to contain a provision that such coverage shall also apply on a primary and noncontributory basis for the benefit of CITY (if agreed to in a written contract or agreement) before CITY’S own insurance or self-insurance shall be called upon to protect it as a named insured.
8. It shall be a requirement under this Agreement that any available insurance proceeds broader than or in excess of the specified minimum insurance coverage requirements and/or limits shall be available to CITY or any other additional insured party. Furthermore, the requirements for coverage and limits shall be: (1) the minimum coverage and limits specified in this Agreement; or (2) the broader coverage and maximum limits of coverage of any insurance policy or proceeds available to the named insured; whichever is greater.

C. Deductibles and SIR’s. Any deductibles or self-insured retentions in CONSULTANT’s insurance policies must be declared to and approved by the PROJECT MANAGER and City Attorney, and shall not reduce the limits of liability. Policies containing any self-insured retention (SIR) provision shall provide or be endorsed to provide that the SIR may be satisfied by either the named insured or CITY or other additional insured party. At CITY’s option, the deductibles or self-insured retentions with respect to CITY shall be reduced or eliminated to CITY’s satisfaction, or CONSULTANT shall procure a bond guaranteeing payment of losses and related investigations, claims administration, attorney’s fees and defense expenses.

D. Proof of Insurance. CONSULTANT shall provide to the PROJECT MANAGER or CITY’S City Attorney all of the following: (1) Certificates of Insurance evidencing the insurance coverage required in this Agreement; (2) a copy of the policy declaration page and/or endorsement page listing all policy endorsements for the commercial general liability policy, and (3) excerpts of policy language or specific endorsements evidencing the other insurance requirements set forth in this Agreement. CITY reserves the right to obtain a full certified copy of any insurance policy and endorsements from CONSULTANT. Failure to exercise this right shall not constitute a waiver of the right to exercise it later. The insurance shall be approved as to form and sufficiency by PROJECT MANAGER and the City Attorney.

11. **INDEMNIFICATION.**

A. Except as otherwise provided in Paragraph B., CONSULTANT shall, to the fullest extent permitted by law, indemnify, release, defend with counsel approved by CITY, and hold harmless CITY, its officers, agents, employees and volunteers (collectively, the “City Indemnites”), from and against any claim, demand, suit, judgment, loss, liability or expense of any kind, including but not limited to attorney’s fees, expert fees and all other costs and fees of litigation, (collectively “CLAIMS”), arising out of CONSULTANT’s performance of its obligations or conduct of its operations under this Agreement. The CONSULTANT’s obligations apply regardless of whether or not a liability is caused or contributed to by the active or passive negligence of the City Indemnites. However, to the extent that liability is caused by the active negligence or willful misconduct of the City Indemnites, the CONSULTANT’s indemnification obligation shall be reduced in proportion to the City Indemnites’ share of liability for the active negligence or willful misconduct. In addition, the acceptance or approval of the CONSULTANT’s work or work product by the CITY or any of its directors, officers or employees shall not relieve or reduce the CONSULTANT’s indemnification obligations. In the event the City Indemnites are made a party to any action, lawsuit, or other adversarial proceeding arising from CONSULTANT’s performance of or operations under this Agreement, CONSULTANT shall provide a defense to the City Indemnites or at CITY’S option reimburse the City Indemnites their costs of defense, including reasonable attorneys’ fees, incurred in defense of such claims.

B. Where the services to be provided by CONSULTANT under this Agreement are design professional services to be performed by a design professional as that term is defined under Civil Code Section 2782.8, CONSULTANT shall, to the fullest extent permitted by law, indemnify, release, defend and hold harmless the City Indemnites from and against any CLAIMS that arise out of, pertain to, or relate to the negligence, recklessness, or willful misconduct of CONSULTANT in the performance of its duties and obligations under this Agreement or its failure to comply with any of its obligations contained in this Agreement, except such CLAIM which is caused by the sole negligence or willful misconduct of
CITY. In no event shall the cost to defend charged to the design professional exceed the design professional’s proportionate percentage of fault.

C. The defense and indemnification obligations of this Agreement are undertaken in addition to, and shall not in any way be limited by, the insurance obligations contained in this Agreement, and shall survive the termination or completion of this Agreement for the full period of time allowed by law.

12. NONDISCRIMINATION.

CONSULTANT shall not discriminate, in any way, against any person on the basis of age, sex, race, color, religion, ancestry, national origin or disability in connection with or related to the performance of its duties and obligations under this Agreement.

13. COMPLIANCE WITH ALL LAWS.

CONSULTANT shall observe and comply with all applicable federal, state and local laws, ordinances, codes and regulations, in the performance of its duties and obligations under this Agreement. CONSULTANT shall perform all services under this Agreement in accordance with these laws, ordinances, codes and regulations. CONSULTANT shall release, defend, indemnify and hold harmless CITY, its officers, agents and employees from any and all damages, liabilities, penalties, fines and all other consequences from any noncompliance or violation of any laws, ordinances, codes or regulations.

14. NO THIRD PARTY BENEFICIARIES.

CITY and CONSULTANT do not intend, by any provision of this Agreement, to create in any third party, any benefit or right owed by one party, under the terms and conditions of this Agreement, to the other party.

15. NOTICES.

All notices and other communications required or permitted to be given under this Agreement, including any notice of change of address, shall be in writing and given by personal delivery, or deposited with the United States Postal Service, postage prepaid, addressed to the parties intended to be notified. Notice shall be deemed given as of the date of personal delivery, or if mailed, upon the date of deposit with the United States Postal Service. Notice shall be given as follows:

TO CITY’s Project Manager: Bill Guerin
Director of Public Works
City of San Rafael
111 Morphew Street
San Rafael, CA 94901

TO CONSULTANT’s Project Director:
16. **INDEPENDENT CONTRACTOR.**

   For the purposes, and for the duration, of this Agreement, CONSULTANT, its officers, agents and employees shall act in the capacity of an Independent Contractor, and not as employees of the CITY. CONSULTANT and CITY expressly intend and agree that the status of CONSULTANT, its officers, agents and employees be that of an Independent Contractor and not that of an employee of CITY.

17. **ENTIRE AGREEMENT -- AMENDMENTS.**

   A. The terms and conditions of this Agreement, all exhibits attached, and all documents expressly incorporated by reference, represent the entire Agreement of the parties with respect to the subject matter of this Agreement.

   B. This written Agreement shall supersede any and all prior agreements, oral or written, regarding the subject matter between the CONSULTANT and the CITY.

   C. No other agreement, promise or statement, written or oral, relating to the subject matter of this Agreement, shall be valid or binding, except by way of a written amendment to this Agreement.

   D. The terms and conditions of this Agreement shall not be altered or modified except by a written amendment to this Agreement signed by the CONSULTANT and the CITY.

   E. If any conflicts arise between the terms and conditions of this Agreement, and the terms and conditions of the attached exhibits or the documents expressly incorporated by reference, the terms and conditions of this Agreement shall control.

18. **SET-OFF AGAINST DEBTS.**

   CONSULTANT agrees that CITY may deduct from any payment due to CONSULTANT under this Agreement, any monies which CONSULTANT owes CITY under any ordinance, agreement, contract or resolution for any unpaid taxes, fees, licenses, assessments, unpaid checks or other amounts.

19. **WAIVERS.**

   The waiver by either party of any breach or violation of any term, covenant or condition of this Agreement, or of any ordinance, law or regulation, shall not be deemed to be a waiver of any other term, covenant, condition, ordinance, law or regulation, or of any subsequent breach or violation of the same or other term, covenant, condition, ordinance, law or regulation. The subsequent acceptance by either party of any fee, performance, or other consideration which may become due or owing under this Agreement, shall not be deemed to be a waiver of any preceding breach or violation by the other party of any term, condition, covenant of this Agreement or any applicable law, ordinance or regulation.

20. **COSTS AND ATTORNEY’S FEES.**

   The prevailing party in any action brought to enforce the terms and conditions of this Agreement, or arising out of the performance of this Agreement, may recover its reasonable costs (including claims administration) and attorney's fees expended in connection with such action.

21. **CITY BUSINESS LICENSE / OTHER TAXES.**

   CONSULTANT shall obtain and maintain during the duration of this Agreement, a CITY business license as required by the San Rafael Municipal Code CONSULTANT shall pay any and all state and federal taxes and any other applicable taxes. CITY shall not be required to pay for any work performed
under this Agreement, until CONSULTANT has provided CITY with a completed Internal Revenue Service Form W-9 (Request for Taxpayer Identification Number and Certification).

22. **APPLICABLE LAW.**

The laws of the State of California shall govern this Agreement.

**IN WITNESS WHEREOF**, the parties have executed this Agreement as of the day, month and year first above written.

**CITY OF SAN RAFAEL**

____________________________
JIM SCHUTZ, City Manager

By:_________________________
Name:_______________________
Title:_______________________

**CONSULTANT**

____________________________

ATTEST:_________________________

By:_________________________

LINDSAY LARA, City Clerk

Name:_______________________
Title:_______________________

APPROVED AS TO FORM:

____________________________

ROBERT F. EPSTEIN, City Attorney
<table>
<thead>
<tr>
<th>Scoring Criteria</th>
<th>Weight</th>
<th>Score</th>
<th>0</th>
<th>1</th>
<th>2</th>
<th>3</th>
<th>4</th>
<th>5</th>
<th>Suggested Scoring</th>
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| Crosswalk User Fatalities                           | 0.18   |       |   |   |   |   |   |   | 0 related pedestrian fatalities
| (due to collision in the last three years)            |        |       |   |   |   |   |   |   | 1 related pedestrian fatality
|                                                     |        |       |   |   |   |   |   |   | 2 related pedestrian fatalities
|                                                     |        |       |   |   |   |   |   |   | 3 related pedestrian fatalities
|                                                     |        |       |   |   |   |   |   |   | 4 related pedestrian fatalities
|                                                     |        |       |   |   |   |   |   |   | 5 or more related pedestrian fatalities
| Crosswalk User Injuries                             | 0.15   |       |   |   |   |   |   |   | 0 related pedestrian injuries
| (due to collision in the last three years)            |        |       |   |   |   |   |   |   | 1 related pedestrian injury
|                                                     |        |       |   |   |   |   |   |   | 2 related pedestrian injuries
|                                                     |        |       |   |   |   |   |   |   | 3 related pedestrian injuries
|                                                     |        |       |   |   |   |   |   |   | 4 related pedestrian injuries
|                                                     |        |       |   |   |   |   |   |   | 5 or more related pedestrian injuries
| Crosswalk User Collisions, Non-Injury/Fatality       | 0.12   |       |   |   |   |   |   |   | 0 related non-injury/fatality pedestrian collisions
| (due to collision in the last three years)            |        |       |   |   |   |   |   |   | 1 related non-injury/fatality pedestrian collisions
|                                                     |        |       |   |   |   |   |   |   | 2 related non-injury/fatality pedestrian collisions
|                                                     |        |       |   |   |   |   |   |   | 3 related non-injury/fatality pedestrian collisions
|                                                     |        |       |   |   |   |   |   |   | 4 related non-injury/fatality pedestrian collisions
|                                                     |        |       |   |   |   |   |   |   | 5 or more related non-injury/fatality pedestrian collisions
| Sight Distance Limitations                           | 0.12   |       |   |   |   |   |   |   | No sight distance limitation for speeds 21-25 mph over 85th% speed
| of pedestrians crossing or waiting to cross          |        |       |   |   |   |   |   |   | Sight distance limitation for speeds 16-20 mph over 85th% speed
| (Note: 85th percentile speed can be estimated as 7 mph in addition to the posted speed limit) |        |       |   |   |   |   |   |   | Sight distance limitation for speeds 11-15 mph over 85th% speed
|                                                     |        |       |   |   |   |   |   |   | Sight distance limitation for speeds 6-10 mph over 85th% speed
|                                                     |        |       |   |   |   |   |   |   | Sight distance limitation for speeds 1-5 mph over 85th% speed
|                                                     |        |       |   |   |   |   |   |   | Sight distance limitation for speeds at 85th% speed or below
| User Composition                                    | 0.1    |       |   |   |   |   |   |   | None of the listed conditions are true
|                                                     |        |       |   |   |   |   |   |   | One of the listed conditions are true
|                                                     |        |       |   |   |   |   |   |   | Both of the listed conditions are true
| 85th Precentile Speed (MPH)                         | 0.08   |       |   |   |   |   |   |   | 25 mph or below
| (Can be estimated as 7 mph in addition to the posted speed limit in lieu of 85th percentile speed data) |        |       |   |   |   |   |   |   | 26-30 mph
|                                                     |        |       |   |   |   |   |   |   | 31-35 mph
|                                                     |        |       |   |   |   |   |   |   | 36-40 mph
|                                                     |        |       |   |   |   |   |   |   | 41-45 mph
|                                                     |        |       |   |   |   |   |   |   | Over 45 mph
| Pedestrian Hourly Demand Volume                     | 0.08   |       |   |   |   |   |   |   | A) Speeds > 35 MPH: Volume ≤ 13; B) Speeds ≤ 35 MPH: Volume ≤ 19
| (Pedestrians per hour)                              |        |       |   |   |   |   |   |   | A) Speeds > 35 MPH: 13 < Volume < 30; B) Speeds ≤ 35 MPH: 19 > Volume < 30
|                                                     |        |       |   |   |   |   |   |   | 30 ≤ Volume < 40
|                                                     |        |       |   |   |   |   |   |   | 40 ≤ Volume < 70
|                                                     |        |       |   |   |   |   |   |   | 70 ≤ Volume < 100
|                                                     |        |       |   |   |   |   |   |   | Volume ≥ 100
| Delay Score                                         | 0.06   |       |   |   |   |   |   |   | Index < 1
|                                                     |        |       |   |   |   |   |   |   | 1 ≤ Index < 25
|                                                     |        |       |   |   |   |   |   |   | 25 ≤ Index < 50
|                                                     |        |       |   |   |   |   |   |   | 50 ≤ Index < 75
|                                                     |        |       |   |   |   |   |   |   | 75 ≤ Index < 150
|                                                     |        |       |   |   |   |   |   |   | Index ≥ 150
| Lighting                                            | 0.05   |       |   |   |   |   |   |   | Street lights present and minimum foot candle requirements met
|                                                     |        |       |   |   |   |   |   |   | Street lights present but minimum foot candle requirements not met
|                                                     |        |       |   |   |   |   |   |   | No Street Lighting
| Community Score                                     | 0.04   |       |   |   |   |   |   |   | Zero written requests
|                                                     |        |       |   |   |   |   |   |   | One written request
|                                                     |        |       |   |   |   |   |   |   | Two written requests
|                                                     |        |       |   |   |   |   |   |   | Three written requests
|                                                     |        |       |   |   |   |   |   |   | Four written requests
|                                                     |        |       |   |   |   |   |   |   | Five or more written requests
| Conflicting Bicycle Volume                          | 0.02   |       |   |   |   |   |   |   | No conflicting bike volume
| (Bicycles per hour)                                 |        |       |   |   |   |   |   |   | Volume ≤ 5
|                                                     |        |       |   |   |   |   |   |   | 5 < Volume ≤ 10
|                                                     |        |       |   |   |   |   |   |   | 10 < Volume ≤ 20
|                                                     |        |       |   |   |   |   |   |   | 20 < Volume ≤ 30
|                                                     |        |       |   |   |   |   |   |   | Volume > 30
| Total                                               | 1.000  | 0.00  |   |   |   |   |   |   | 0.00

San Rafael Uncontrolled Crosswalk Scoring Worksheet

(Can be estimated as 7 mph in addition to the posted speed limit in lieu of 85th percentile speed data)