| REVENUES \& OTHER OPERATIONAL SOURCES |  |  |
| :---: | :---: | :---: |
| Taxes |  |  |
| Property Tax and related | \$ | 20,152,000 |
| Sales Tax |  | 21,194,000 |
| Sales Tax -Measure E |  | 12,027,000 |
| Franchise Tax |  | 3,839,000 |
| Business Tax |  | 2,833,000 |
| Transient Occupancy Tax |  | 3,193,000 |
| Cannabis |  | 250,000 |
| Other Aaencies |  |  |
| CSA \#19 Fire Service |  | 2,022,000 |
| VLF Backfill |  | 5,650,000 |
| Other Agencies (Prop 172, Owner Prop Tax, State Mandate, Other agencies) |  | 1,207,000 |
| Other Revenues |  |  |
| Permits \& Licenses (buildina, electrical, encroachment, use, alarm) |  | 2,937,000 |
| Fine \& Forfeitures (traffic, vehicle, etc.) |  | 375,000 |
| Interest \& Rents (investment earninas. rents. etc.) |  | 235,000 |
| Charges for Services (includes dev't fees and plan review) |  | 2,084,000 |
| Other Revenue (damage reimbursements misc incomel |  | 505,000 |
| Sub-total: Revenues | \$ | 78.503 .000 |
| TRANSFERS IN |  |  |
| from Gas Tax |  | 400,000 |
| from Development Fund-ED Initiatives |  | 100,000 |
| from Parking Services Fund - Admin. cost |  | 508,698 |
| from Employee Retirement Fund - POB debt payment |  | 678,213 |
| Sub-total: Transfers In | \$ | 1,686,211 |
| TOTAL SOURCES |  | 80,189.911. |
| EXPENDITURES AND OTHER OPERATIONAL USES |  |  |
| Expenditures bv Department |  |  |
| Finance |  | 2,448,084 |
| Non-Departmental |  | 3,098,621 |
| City Manager/City Council |  | 2,889,282 |
| City Clerk |  | 502,718 |
| Mgt Serv: Adm, HR |  | 959,480 |
| City Attorney |  | 1,199,858 |
| Community Development |  | 4,307,733 |
| Police |  | 24,983,044 |
| Fire |  | 18,667,817 |
| Public Works |  | 11,793,326 |
| Library |  | 3,327,559 |
| Economic Development |  | 1,011,114 |
| Sub-total; Expenditures | \$ | 75.188.636 |
| OPERATIONAL TRANSFERS OUT |  |  |
| to Pre-School Fund - Operating support |  | 50,000 |
| to Recreation Fund --Operating support |  | 1,800,000 |
| Sub-total;_Iransters_Out | \$ | 1,850.000 |
| Non-Operating Transfers (Measure E / San Rafael Essential Facilities) |  | 4,025,000 |
| Allocation to Emergency and Cash Flow Reserve |  | $(260,000)$ |
| TOTAL USES | \$ | 81.323 .636 |
| NET RESULTS | \$ | (1,133,725) |

