



SAN RAFAEL CITY COUNCIL AGENDA REPORT

Department: Finance

Prepared by:

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Recreation Director
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City Manager Approval:

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TOPIC: MEASURE A WORK PLAN AND PRELIMINARY CAPITAL IMPROVEMENT PROGRAM

SUBJECT: RESOLUTION APPROVING THE MEASURE A WORK PLAN FOR PROPOSED EXPENDITURE OF MEASURE A FUNDS FOR JULY 1, 2020 – JUNE 30, 2021; AND REPORT ON PRELIMINARY THREE-YEAR CAPITAL IMPROVEMENT PROGRAM

RECOMMENDATION:

1. Adopt a resolution approving the Measure A – Open Space Work Plan for Fiscal Year 2020-2021.
2. Accept informational report regarding the preliminary three-year Capital Improvement Program for FY 2020-21 through FY 2022-23 and provide direction to staff.

INTRODUCTION: The purpose of this report is to present the preliminary three-year Capital Improvement Program for Fiscal Year (FY) 2020-21 through FY 2022-23 for review, as well as to present the Measure A – Open Space Work Plan for approval. This presentation will provide the City Council and community members an opportunity to participate in reviewing and sharing feedback relating to the CIP and the Measure A – Open Space Work Plan. While the CIP will be formalized in a full, detailed report and incorporated into a final, proposed citywide budget for FY 2020-21 to be presented to the City Council for approval in June 2020, staff seeks City Council feedback of the preliminary CIP project list at this time. The Measure A – Open Space Work Plan will also be approved as part of the recommended action of this report.

The preliminary capital improvement program work plan was discussed at the City Council Finance Subcommittee meeting on April 14, 2020, and the Measure A – open space work plan was discussed at the City Council Finance Subcommittee meeting on May 12, 2020 at which time staff was directed to bring forth these items to the City Council.

FOR CITY CLERK ONLY

Council Meeting:

Disposition:

BACKGROUND:

Measure A

In November 2012, an ordinance of the County of Marin (“Measure A”) was approved by a two-thirds majority of the electors voting on the Measure. Measure A imposes a nine-year, one-quarter of one (0.025) percent retail transactions and use tax (TUT) that is administered by the County of Marin. The purpose of Measure A is to support the preservation of Marin County parks, open space preserves and farmland. The tax is estimated, at current collection levels, to generate approximately \$10 million per year. This level of revenue changes during the life of the Measure due to the variability in annual receipts.

Measure A’s expenditure plan outlines three (3) programs for spending the sales tax proceeds. Each program is described by its funding allocation, and types of projects and activities that the funding supports.

- County Parks and Open Space Program (65%)
 - 80% is to protect or restore natural resources and maintain existing county parks and open space preserves.
 - 20% is dedicated to the permanent preservation of land for public open space, community separators, wildlife corridors, greenbelts, and habitat.
- Farmland Preservation Program (20%)
 - To protect Marin County farmland at risk of subdivision and development and preserve Marin's working farms and ranches.
- City, Town, and Applicable Special District Program (15%)
 - Funding is allocated to cities, towns, and special districts to manage parks, open space preserves, nature preserves, recreation programs, and vegetation to promote biodiversity and reduce wildfire risk.

Of the 15% that is allocated to towns, cities and special districts (approximately \$2.12 million), the City of San Rafael receives 22.91% based on its population. The City uses this funding to support park maintenance, vegetation removal and management, protection of open space, and park-related capital improvement projects.

Though they go under the same name, Measure A Parks is not to be confused with Measure A Transportation Sales Tax, administered by the Transportation Authority of Marin (TAM).

Capital Improvement Program (CIP)

The CIP is a multi-year planning tool used to identify and implement the City’s capital needs over the upcoming 3-year period: FY 2020-21 through FY 2022-23. The CIP document summarizes the City’s planned capital and infrastructure improvement projects, including their funding sources, and prioritizes projects after analysis and coordination with other City departments in order to ensure that all department needs are represented. Project selection and priority is based on recommendations by a Working Group representing various City departments to accommodate high priority needs, which focused on life/safety, maintenance and repair, public and Council input, and other factors. The CIP is intended to provide a comprehensive three-year project list for the City’s known capital and infrastructure needs.

ANALYSIS:

Measure A

Since 2013, the City has received \$2,974,635 in Measure A funding, \$890,146 of which has been used for park-related capital improvement projects. Table A shows a year-by-year breakdown of the park improvement projects.

Table A: Measure A Funding of Park Capital Improvement Projects

Park Capital Improvement Projects	FY 2014 Expenses	FY 2015 Expenses	FY 2016 Expenses	FY 2017 Expenses	FY 2018 Expenses	FY 2019 Expenses	FY 2020 Projected Expenses	Total
Miscellaneous Park Repairs (pathways, sidewalks, etc.)	\$131,155	\$6,220						\$137,375
Miscellaneous Equipment (slides, tables, etc.)	\$5,246	\$58,598	\$10,621					\$74,465
Sun Valley Park Basketball Court			\$46,873					\$46,873
Albert Park Playground				\$37,761	\$50,618	\$221,957		\$310,336
Victor Jones Park Playground				\$80,275	\$19,725			\$100,000
Bret Harte Park Restroom					\$2,183	\$170,798		\$172,981
Pickleweed Park Field Conversion							\$6,523	\$6,523
Albert Park Stadium Field Fencing							\$41,593	\$41,593
	\$136,401	\$64,818	\$57,494	\$118,036	\$72,526	\$392,755	\$48,116	\$890,146

Historically the City has used Measure A funding to support four general activities: park maintenance, vegetation management, protection of open space and park improvements. In April, the City of San Rafael received notification that its allocation for FY 2020-21 was estimated at \$365,003. Due to the financial impacts COVID-19 has had and will continue to have on local sales tax, Marin County predicted a 25% reduction below last year’s Measure A allocation.

As a result of the reduced allocation, Measure A will be unable to absorb the same amount of activities and services as in years prior. Therefore, the funding to open space rangers and additional vegetation management will be removed. As the services are valuable to the City, Staff is looking for other eligible funding sources such as Measure C (Marin Wildfire Prevention).

- **Vegetation Management and Parks Maintenance:** Public Works utilizes \$155,000, or 42% of Measure A funding for a vegetation management and parks maintenance program that focuses on City parks and open space. The program relies on goats and vegetation “chipper days” to reduce invasive species and to control erosion.
- **Park Capital Improvements and Maintenance:** The City’s FY 2020-21 Capital Improvement program will rely on \$210,003, or 58% of Measure A funding, to support the following projects:
 - \$150,000 will be used to fund the development of a comprehensive, City-wide Parks and Recreation Master Plan that is intended to be integrated with the City’s General Plan. The Master Plan will provide a framework for directing City resources toward parks, facilities and programs, and for addressing current and future community recreational needs over the next ten (10) years.
 - \$60,003 will be allocated towards the highest priority parks projects at the outcome of the City-wide Parks and Recreation Plan.

These planned expenditures are summarized in the Measure A Work Plan for July 1, 2020 through June 30, 2021 (Attachment 2).

Capital Improvement Program (CIP)

Project List Development: Projects identified for the CIP are recommended by Public Works staff in the course of their work, studies and reports, including, but not limited to, the 2018 Bicycle and Pedestrian Master Plan (BPMP) or the Facility Assessment Study, other Department Directors or, may arise from direct community or Council input. Additionally, projects with specific discrete funding sources are included in the CIP.

While most street and transportation projects are informed by the General Plan, BPMP, or traffic studies and observations, improvement projects to City parks and buildings/facilities have historically been informed by Department Directors, the publicly appointed Parks and Recreation Commission, and the Facilities Maintenance division of Public Works.

New to the CIP development process this year was the creation of a working group consisting of staff from various City departments. The working group met to discuss proposed projects and rank them based on the following criteria: 1) health/safety/liability; 2) priority initiatives/City goals; 3) time sensitive funds; and 4) maintain/enhance functionality. Furthermore, these four criteria were all weighted, with the category of health/safety/liability worth 35% of the overall points available. Having a weighted system allows for the most important projects to rise to the surface and ensure they are a priority.

Another change to the CIP this year involves the use of a 15% contingency in which not all available funding is allocated to deliver CIP projects. Prior experience suggests that unanticipated needs arise mid-year and having a contingency fund to cover these ensures staff are not unnecessarily performing adjustments to the current CIP priority list. In some fund types, the number of projects exceeds available funding. In this case, these future projects are identified in the CIP as “unfunded.”

Major new projects identified in the FY 2020-21 to FY 2022-23 CIP include:

- Third Street Safety Improvements Project
- Francisco Blvd West Multi-use Pathway Phase II Project
- Schoen Park Modifications
- Canal Neighborhood Pedestrian Improvements
- Woodland Avenue Retaining Wall
- San Rafael High School Crosswalk Improvements
- Southern Heights Blvd at Courtright Rd Retaining Wall
- Park and Recreation Master Plan
- Fifth Avenue and Garden Parking Lot Resurfacing
- City Hall Council Chambers Accessibility and Security Improvements

Project Funding:

The five major annual funding sources for the CIP, including Measure A Parks, are:

Fund #	Fund Name (CIP Category)	Average Annual Revenues	Description
603	Building Maintenance	\$500,000	The Building Maintenance Fund supports both routine maintenance and capital improvement projects associated with the City’s buildings, parks and other facilities. The Building Fund is an internal revenue fund, which means General Fund monies are the sole

SAN RAFAEL CITY COUNCIL AGENDA REPORT / Page: 5

	<i>(City Owned Property, Parks)</i>		source of revenue for the fund. Historically, \$500,000 in General Fund monies has been contributed annually to the Building Fund.
241	Measure A <i>(Parks)</i>	\$210,003	Measure A is a nine-year ¼ percent transactions and use tax that was passed in 2012 and is managed by the County of Marin. The purpose of the tax is to care for existing parks and open spaces, support regional community parks, projects, and programs and to further farmland restoration. Library and Recreation, in concert with the Parks and Recreation Commission, provides input each year as to which Parks projects should be prioritized to receive Measure A funding.
205	Stormwater Fund <i>(Drainage)</i>	\$840,000	Established to fund Stormwater maintenance, programs, and improvements throughout the City—including maintenance and repair of the City’s 12 storm water pump stations. This fund receives annual revenues of approximately \$840,000 from the City’s Stormwater Activity fee (Municipal Code Chapter 9.40).
206	Gas Tax <i>(Streets/ Transportation)</i>	\$3,300,000	<p>The Gas Tax is a revenue distributed from the state based on a percentage tax on each gallon of gas purchased in San Rafael. Gasoline tax is collected and distributed to jurisdictions by the State on an annual basis and may be used for capital projects and maintenance to local streets, roads, traffic, and bicycle pedestrian facilities.</p> <p>Fund #206 also collects annual Measure A Transportation Sales Tax dollars (distributed by Transportation Authority of Marin). A ½-cent sales tax approved initially by voters in 2004 and reapproved in November 2018.</p> <p>Note: As a result of COVID-19 and the decrease in economic and fueling activity, the City has followed a generally accepted estimate in assuming a 30% decrease in gas tax revenue assumptions for FY 2020-21 in the CIP.</p>
246	Traffic Mitigation Fee <i>(Transportation)</i>	~\$600,000 (depends on development)	Traffic Mitigation Fees are charged to a developer in connection with the approval of a development project. The funds are used to support improvements to the traffic/transportation network. The City utilizes Traffic Mitigation Fees for circulation projects identified in Exhibit 21 of Policy 6A of General Plan 2020 and similar qualifying projects.

As has been noted in prior year CIPs, the long-term capital and infrastructure improvement needs for City-owned property, parks, and drainage far exceed the available revenues each year. Therefore, a considerable number of projects are identified as real capital and infrastructure needs (and maintained on the CIP project list) but are categorized as “Unfunded”.

Historically, staff transfers \$400,000 each year from the Gas Tax to the General Fund to support personnel costs of Streets Maintenance staff, which we propose to do again this year. Personnel costs of employees performing street and road maintenance and repairs total over \$2M annually in the General Fund and are an allowable use of State gas tax monies. Due to the economic uncertainty caused by the COVID-19 virus and need for additional General Fund support, staff propose an additional one-time transfer of \$1,246,000 to the General Fund to more fully support personnel costs for

street maintenance crews supporting Gas Tax projects above and beyond the annual \$400,000 contribution.

CIP Prior-Year Completed Projects: As a part of the annual CIP, the Department also recaps major projects completed in the prior fiscal year, including the following:

- Essential Facilities: Fire Station 57
- Essential Facilities: Public Safety Center (near completion)
- Francisco Blvd West Multi-use Pathway Phase I Project
- Quiet Zone Implementation for Larkspur Extension
- City Hall Solar Panel Installation
- Pickleweed Park Playground Improvements
- Street Restriping 2018/19
- Second and Third Street queue cutters
- Street Resurfacing FY 2018/19

FISCAL IMPACT:

Measure A

The impact of approving the Measure A – Work Plan is the authorization of \$365,003 in spending from restricted, Measure A tax proceeds. Projected FY 2020-21 Measure A revenues of \$365,003 are sufficient to support the proposed Work Plan. This Work Plan has no fiscal impact on the City's General Fund.

Capital Improvement Program (CIP)

There is no direct fiscal impact associated with the preliminary Capital Improvement Program because the information being provided is for the purpose of discussion, public input, and direction to staff. However, for planning purposes, the funding source by project phase and year is identified for each project in the CIP. The figures in the CIP are engineer's estimates and are not based on actual bids received. It is important to note that while the City Council is accepting an informational report relating to a preliminary list and prioritization of projects within the CIP, including which projects are funded vs. those that remain unfunded, all CIP projects are subject to the City's Purchasing Policy, including the City Council and City Manager contract thresholds at the time a contract is awarded. For example, when a construction contract is awarded for a project and the contract amount is above City Manager's award authority (\$175,000 for Public Works projects), the contract and project would be brought forth to the City Council for approval.

OPTIONS: The City Council has the following options to consider relating to this item:

1. Accept informational report regarding the preliminary Capital Improvement Program and provide direction to staff. Adopt a resolution approving the FY 2020-21 Measure A – Open Space Work Plan.
2. Accept informational report regarding the preliminary Capital Improvement Program and provide direction to staff. Adopt a resolution as amended, approving the FY 2020-21 Measure A – Open Space Work Plan.
3. Accept informational report regarding the preliminary Capital Improvement Program and provide direction to staff. Do not adopt a resolution approving the FY 2020-21 Measure A – Open Space Work Plan and provide direction to staff.

RECOMMENDATION:

1. Adopt a resolution approving the Measure A – Open Space Work Plan for Fiscal Year 2020-2021.

2. Accept informational report regarding the preliminary three-year Capital Improvement Program for FY 2020-21 through FY 2022-23 and provide direction to staff.

ATTACHMENTS:

1. Resolution – Measure A
2. Exhibit I to Resolution: Measure A Work Plan
3. Preliminary FY 2020-21 CIP Project Listing

RESOLUTION NO.

**RESOLUTION OF THE CITY COUNCIL OF THE CITY OF SAN RAFAEL
APPROVING THE MEASURE A WORK PLAN FOR PROPOSED EXPENDITURE OF
MEASURE A FUNDS FOR JULY 1, 2020 – JUNE 30, 2021**

WHEREAS, on November 6, 2012 Marin County voters passed Measure A, a one-quarter of one percent transactions and use tax, dedicated to parks and open space for the duration of nine years; and

WHEREAS, fifteen percent of the Measure A revenues is earmarked for Marin municipalities for the purpose of managing parks, open space preserves, recreation programs and vegetation; and

WHEREAS, the County of Marin is responsible for the administration of the Measure A funds, and has developed a form of agreement and program materials for use by Marin municipalities; and

WHEREAS, the City of San Rafael is eligible to receive Measure A funds, and entered into an agreement with the County of Marin in October of 2013, submitting a Work Plan of Expenditures for the first year of fund disbursement; and

WHEREAS, the City of San Rafael is projected to receive a total of \$365,003 for FY 2020-2021, to support the Work Plan; and

WHEREAS, the County of Marin requires a Work Plan for the proposed Expenditure of Measure A funds in the amount of \$365,003 for July 1, 2020 – June 30, 2021;

NOW, THEREFORE, BE IT RESOLVED that the San Rafael City Council approves the Measure A Work Plan for Proposed Expenditure of Measure A funds for July 1, 2020 - June 30, 2021, a copy of which is hereby attached and by this reference made a part hereof; and

BE IT FURTHER RESOLVED that the Finance Director is authorized to execute, on behalf of the City of San Rafael, the Work Plan for Proposed Expenditure of Measure A funds for July 1, 2020 to June 30, 2021.

I, LINDSAY LARA, Clerk of the City of San Rafael, hereby certify that the foregoing Resolution was duly and regularly introduced and adopted at a regular meeting of the City Council of said City held on Monday, the 18th day of May 2020, by the following vote, to wit:

AYES: COUNCILMEMBERS:

NOES: COUNCILMEMBERS:

ABSENT: COUNCILMEMBERS:

LINDSAY LARA, City Clerk



Work Plan

Measure A City, Town, and Applicable Special District Program Proposed Expenditure of Measure A Funds for July 1, 2020 to June 30, 2021

Timely and accurate completion of this report is a condition of receiving Measure A funds.

Instructions:

- This work plan must be completed by an authorized representative of the recipient.
- Please complete this work plan, then scan and e-mail it to Kevin Wright, Marin County Parks External Affairs Manager (kwright@marincounty.org), by June 1, 2020.
- Contact Mr. Wright by e-mail (kwright@marincounty.org) or phone (415) 497-3553 if you have any questions, or if you have suggestions to improve this form.
- Marin County Parks will review this plan within one month of its receipt to ensure that proposed expenditures are consistent with Marin County Ordinance 3586 (Measure A).
- Recipients must provide Marin County Parks with 30-days prior notice of any project additions or substitutions that are proposed while a work plan is in effect.
- Total actual project expenditures may not exceed recipient's actual Measure A funding for any given fiscal year, plus any balance remaining from previous years.

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A. Name of Recipient (city, town, or special district): City of San Rafael

B. Recipient's representative and contact information: (Please print all information)

Name: Nadine Atieh Hade
Title: Finance Director
Address: 1400 Fifth Avenue
City, Zip: San Rafael, CA 94901
Phone: (415) 485-3062
E-mail: Nadine.hade@cityofsanrafael.org

C. Total estimated funds for Fiscal Year 2020-21:

i. Estimated carry-over balance of recipient's Measure A funds from previous fiscal years	ii. Estimate of recipient's Measure A funds for FY 2020-21. (This information will be provided by Marin County Parks)	iii. Total estimated available funds for FY 20-21 (i + ii).
\$ 80,000	\$ 365,003	\$ 445,003

D. Recipient's Measure A Work Plan for Fiscal Year 2020-21:

Name of work or project:	Primary purpose of work or project. Select only one from list below. **	Description. Be as specific as possible. Include numbers related to square footage of facilities, acreage, etc. If Measure A funds were used for maintenance, use numbers to indicate change from pre-Measure A conditions.	Amount of Measure A funds estimated to be used:	Source(s) and amount(s) of matching funds projected for use. If none, enter "0"	Total expenditures projected for work or project in current reporting year
Contractual Vegetation Removal for Parks & Open Space; Invasive Species Removal	g	Contractual Services – Removal of Vegetation & Invasive Species in City Parks & Open Space	\$100,000		\$100,000
Contractual Parkette Maintenance	a	Contractual Services – Park Maintenance	\$55,000		\$55,000
Park Improvements	b	Park & Recreation Master Plan	\$210,003		\$210,003
Estimated Total					\$365,003

****Select work or project purpose only from the following menu:**

- a) Routine maintenance
- b) Renovation of existing recreational facility, including infrastructure (includes planning, environmental review, permitting, design development, etc.)
- c) Construction of new park or recreation facility (includes planning, environmental review, permitting, design development, etc.)
- d) Parkland acquisition
- e) Fuel reduction - all types of fuelbreaks, including primary, ridgeline, etc.
- f) Flashy fuel reduction (ROW, street ends, trail heads, etc.)
- g) Natural resource protection and restoration, and invasive plant control

- h) Maintaining vehicle access
- i) Sudden Oak Death
- j) Hazard tree removal
- k) Inventory and monitoring
- l) Wildlife management monitoring
- m) Vegetation and wildlife management - Other-

E. Certification

I certify that the information contained herein is true and accurate, to the best of my knowledge.

Signature

Title

Print Name

Date



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THE CITY WITH A MISSION

CAPITAL IMPROVEMENT PROGRAM

FY20/21 - 22/23

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SAN RAFAEL

THE CITY WITH A MISSION

Capital Improvement Program
FY 20/21 - 22/23

City Council

Gary O. Phillips, Mayor

Kate Colin, Vice Mayor

Maribeth Bushey, Councilmember

Andrew Cuyugan McCullough, Councilmember

John Gamblin, Councilmember

Table of Contents

Section I. Overview	5
Background	5
CIP Process and Project Selection	5
Section II. Project Funding.....	8
Fund Types	8
Fiscal Year 20/21 Funding	9
Section III. FY 19/20 Completed Projects.....	15
Section IV: Project Description and Budget Details	18
Section V: Rating Categories and Project Ratings	45
Section VI: Project Funding Tables	50

Section I. Overview

Background

Marin County's oldest City, San Rafael lies midway between San Francisco and California's famous wine country. The City is in central Marin County, and while serving as the County seat, is the economic, financial, cultural, and service center of the region. With a history dating back almost 150 years, the public infrastructure includes miles of streets and sidewalks, numerous public buildings, acres of medians and open space, and many other assets.

The City has a tradition of prudent financial management, including maintaining public assets in good condition to minimize lifecycle costs. Residents and business owners greatly value the beauty of the community's built and natural environment and have high expectations regarding the upkeep of public facilities. These factors have led the City to engage in active planning of capital improvements.

The City of San Rafael's Capital Improvement Program (CIP) is a comprehensive, multi-year planning tool used to guide the City's decision-making process for construction, repair, and replacement of City assets such as roadways, storm drain systems, parks, City buildings, and public safety facilities. The CIP document summarizes projects, including their funding sources, and prioritizes projects after analysis and coordination with other City departments to ensure a comprehensive and equitable approach is achieved. In the City of San Rafael, a new CIP budget is developed every year outlining proposed improvements for the next three years. When the City's annual budget is adopted, the CIP for that year is also adopted.

The CIP seeks to balance the need to repair and replace existing assets and to deliver new assets where they are most needed taking into account available resources. Beginning this fiscal year, the CIP reflects a new process to identify and prioritize community values and core principles of *Together San Rafael*. The City's previous CIP prioritization process established several years ago focused on infrastructural conditions, regulatory mandates, and project readiness. In contrast, the updated CIP development process utilized this year incorporated other factors such as equity, whether or not projects already have community support, and public health.

Incorporated in 1874, San Rafael has an aging infrastructure and backlog of deferred maintenance of City-owned facilities and assets. With the development of the CIP each year, more projects are identified and requested than available resources can accomplish. To this end, staff developed a model to prioritize and select projects to move forward for consideration.

CIP Process and Project Selection

Projects identified in the CIP are primarily driven by staff evaluation or engineering studies and/or reports such as the 2018 Bicycle and Pedestrian Master Plan (BPMP). City staff also receive input from community members, the City Council, Department Directors, and commissions such as the Parks and Recreation Commission.

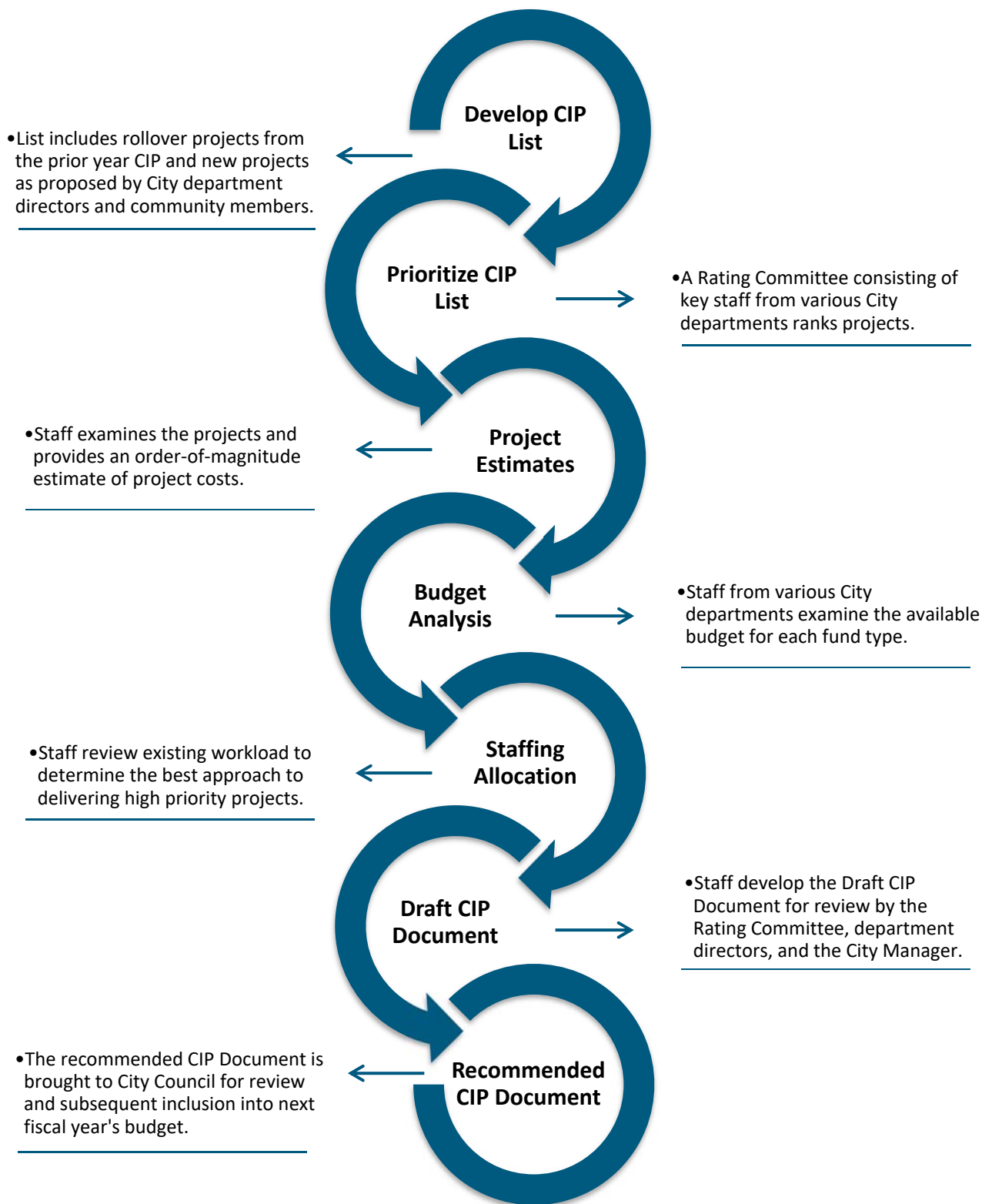
Project selection and priority is based on recommendations by a Rating Committee consisting of key staff from various City departments. When rating projects, the Committee considers

health/safety/liability, priority initiatives, time sensitivity of funds involved, and the ability of a project to maintain or enhance functionality. These four criteria, which are weighted factors shown as percentages, are further defined as follows:

1. Health/Safety/Liability (35%) – Projects that are critical to public health and safety or significantly reduce the City’s risk of liability will receive a higher rating.
2. Priority Initiatives (20%) – This category assigns priority to projects based on City’s goals, including the guiding principles of Together San Rafael, the General Plan, City Council/community supported projects, and that advance equity in the community.
3. Time Sensitive Funds (25%) – CIP projects funded by state or federal grants often have funding deadlines or project milestones. As such, grant funded projects will be rated higher to accommodate timely-use-of-fund requirements from the granting agency.
4. Maintain/Enhance Functionality (20%) – This category rates projects according to the importance and urgency of the proposed repair, rehabilitation, or replacement. Proposed maintenance that can be deferred will be rated lower than a pressing maintenance item associated with a critical City asset.

Once the Rating Committee has prioritized projects, staff reviews available funding and allocates an order-of-magnitude budget for the highest ranked projects from each category. New this year, staff recommends retaining a contingency budget in each category as opposed to allocating all available funding to projects. This will ensure that should an unanticipated project surface mid-year, staff have available funds to address this without impacting planned projects. Should contingency funds remain at the end of the fiscal year, they will be allocated to a project during the next fiscal year.

Section V of this document provides a table of the rating criteria above as well as a summary of the final ratings based on the Rating Committee’s ranking. The following flowchart outlines the process staff follow during the development of the CIP.



Section II. Project Funding

Fund Types

Capital Improvement Program projects are paid for through a variety of different funds. Each fund type has its own source of revenue as well as restrictions governing its use. The table below summarizes the primary funding sources.

Fund #	Fund Name	Description
205	Stormwater Fund	Established to fund storm water maintenance, programs, and improvements throughout the City. Fund #205 receives annual revenues from the City’s Stormwater Activity fee (Municipal Code Chapter 9.40).
206	Gas Tax; Measure AA; Senate Bill 1 Funds	The Gas Tax is revenue collected, and subsequently distributed, by the State of California based on a percentage tax on each gallon of gas purchased in San Rafael. Gas Tax may be used for capital projects or maintenance on local streets, roads, traffic, and bicycle/pedestrian facilities. Additionally, local sales tax, passed by voters in 2018 as Measure AA, contributes to a portion of this fund for roadway improvement projects.
208	Childcare Fund	Projects identified in the CIP as utilizing Childcare Funds are restricted to facility improvements at the City’s childcare centers.
235	Baypoint Lagoon Assessment District	The Baypoint Lagoons Lighting and Landscape District was formed to protect and enhance wildlife habitat and water quality in Baypoint (Spinnaker) Lagoon and the adjacent diked salt marsh.
236	Loch Lomond Assessment District	The Loch Lomond (Melo-Roos) Assessment District was established in 1992 to pay for the repair and maintenance of the Stormwater system infrastructure in the District.
240	Parkland Dedication	This fund was established to account for long-term developer deposits used to acquire and increase capacity of the City’s park infrastructure.
241	Measure A	Measure A is a nine-year ¼ percent transactions and use tax managed by the County of Marin. The tax is restricted to care for parks and open spaces. The Department of Library and Recreation, in consultation with the Parks and Recreation Commission, provides input each year as to which parks projects should be prioritized to receive Measure A funding.
246	Traffic Mitigation Fee	Traffic Mitigation Fees are an impact fee charged to a developer in connection with the approval of a private land development project with the purpose of offsetting or subsidizing public improvements made necessary by the private development. The City utilizes Traffic

		Mitigation Fees for circulation-related projects identified in the General Plan.
420	Measure E	Measure E was passed by the voters of San Rafael in November 2013 extending an existing 0.5% sales tax for 20 years and adding 0.25% (25 cents on a \$100 purchase). In February 2014, the City Council directed staff to set aside the revenues from the added quarter percent to fund public safety facilities improvements.
501	Parking Services	Projects identified in the CIP as utilizing Parking Services Funds are restricted to parking-related projects, including maintenance and upgrades at City parking garages and parking lots.
603	Building Maintenance	The Building Maintenance Fund supports routine maintenance and capital projects associated with the City’s buildings, parks and other facilities. The Building Maintenance Fund is an internal revenue fund, which means General Fund monies are the sole source of revenue.
	Grants (various)	The City actively seeks grant funding for capital projects and programs. Grant funding is available from regional, State, and Federal agencies for safety, transportation, emergency response, and other types of projects.

Fiscal Year 20/21 Funding and Revenue Reductions

While several CIP projects are grant funded, most are not and are paid for through Funds 205 (Stormwater), 206 (Gas Tax), 246 (Traffic Mitigation), and 603 (Building Maintenance). Within each fund type is an Operating Budget, which consists of expenses related to maintenance of infrastructure, equipment purchasing, miscellaneous contractual services, Annual Programs, and other non-project related work. Additionally, after deducting the Operating Budget from the total available funding in each fund type, staff allocated a 15-percent contingency of the remaining funds to provide a buffer for unanticipated expenses which may arise mid-year.

The public health state of emergency due to the COVID-19 pandemic has created severe financial burdens for the City, its residents and businesses. Inevitably, this economic downturn is resulting in a dramatic reduction of the City’s revenues impacting CIP funding revenues in Funds 206 (Gas Tax), 208 (Childcare), 241 (Measure A-Parks), and 501 (Parking Services). The proposed projects in this year’s CIP represent those projects staff can deliver based on revenue assumptions at this time, including known projected reductions. Staff plan to track revenues throughout the fiscal year to determine if additional reductions in project budgets are necessary.

Assumptions or comments for each of these funds includes:

Fund # and Type	Assumptions	Comments
206 (Gas Tax)	<ul style="list-style-type: none"> • FY 20/21 – 30% Reduction • FY 21/22 – 15% Reduction • FY 22/23 – 0% Reduction 	Reduced revenues have already been considered when determining which projects to pursue in the CIP.
208 (Childcare)		Unclear at this time how much funding decrease there may be. Previously started design contracts are being suspended until further notice.
241 (Measure A-Parks)	<ul style="list-style-type: none"> • FY 20/21 – 25% Reduction 	
501 (Parking Services)		Unclear at this time how much funding decrease there may be. Previously planned design contracts for FY 20/21 have been postponed. No planned projects to pursue in FY 20/21.

The following is a breakdown of these specific fund types for Fiscal Year 20/21 to illustrate how these funds are typically utilized.

Fund 205: Stormwater Fund

Fund 205 Total Available	\$840,000
Operating Budget	\$623,000
CIP Projects	\$185,000
CIP 15% Contingency	\$32,000



Total Available Funds

The 205 Stormwater Fund receives approximately \$840,000 in annual revenues from the City's Stormwater Activity Fee.

Operating Budget

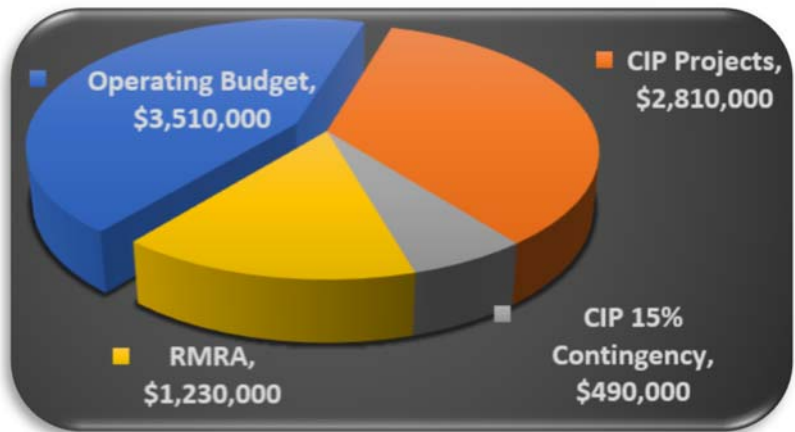
The Operating Budget for Fund 205 covers expenses incurred for the maintenance of the City's drainage system, and primarily its stormwater pump stations. Expenses include pump and motor replacement at various stations, generator rentals, utilities, etc.

CIP Projects and Contingency

The 205 Stormwater Fund pays for CIP projects that involve the improvement of the City's drainage infrastructure including storm drain pipes, drainage basins, levees, and pump stations. Fifteen percent of the non-operating budget funding is reserved to account for any small, unanticipated expenses not identified in the CIP document.

Fund 206: Gas Tax

Fund 206 Total Available	\$8,040,000
Operating Budget	\$3,510,000
CIP Projects	\$2,810,000
CIP 15% Contingency	\$490,000
RMRA	\$1,230,000



Total Available Funds

The 206 Gas Tax Fund receives annual revenues from a variety of sources, including the State Gas Tax, the City's Refuse Regulatory Fee, Construction Impact Fee, Senate Bill 1: Road Maintenance and Rehabilitation Account (RMRA), and local gas tax funds through voter approved initiatives such as Measures A and AA.

As a result of the anticipated loss of revenue stemming from the COVID-19 pandemic, staff estimate a 30% reduction in available Gas Tax Measure A, AA, and RMRA revenues for Fiscal Year 20/21. The \$8,040,000 shown in the table above reflects this 30% reduction and includes a \$2.3 million fund balance carried over from Fiscal Year 19/20.

Operating Budget

The Operating Budget for Fund 206 covers the costs of the City's CIP Annual Programs including Bridge Maintenance, MCSTOPP Implementation, Replacement of CMP Storm Drains, and Sidewalk Repair Program. Additionally, funds are also earmarked for the maintenance of local streets, traffic signals, miscellaneous contractual services, and partially cover the salaries of street maintenance staff.

CIP Projects and 15% Contingency

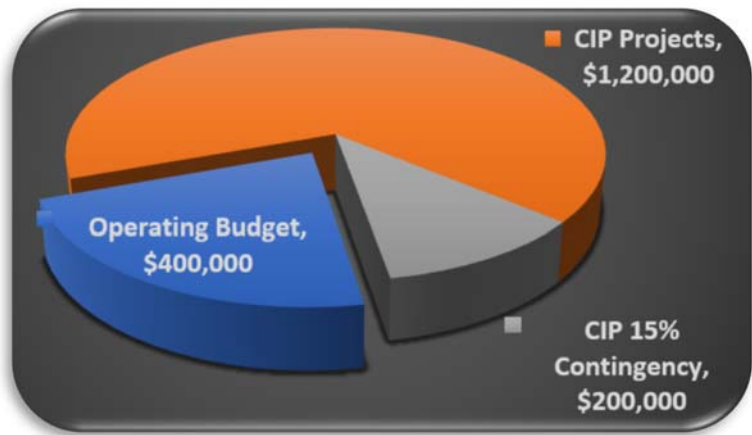
Eligible CIP projects for the 206 Gas Tax Fund include a variety of projects within the public right-of-way such as street resurfacing/restriping, curb ramp installation, pedestrian and bicycle improvements, bridge repair, storm drain improvements, etc. Fifteen percent of the non-operating budget funding is reserved to account for any small, unanticipated expenses not identified in the CIP document.

Senate Bill 1: Road Maintenance and Rehabilitation Account (RMRA)

Senate Bill 1 generates additional revenues that become part of the 206 Gas Tax Fund. These restricted funds are reserved for specific projects, and their use is audited at the end of every fiscal year. Project eligibility is the same as other 206-funded projects.

Fund 246: Traffic Mitigation

Fund 246 Total Available	\$1,800,000
Operating Budget	\$400,000
CIP Projects	\$1,200,000
CIP 15% Contingency	\$200,000



Total Available Funds

The Traffic Mitigation Fund (#246) receives revenues from the Traffic Mitigation Fee charged to developers in connection with the approval of a private land development project. Designed as an impact fee, revenues aim to offset additional vehicular trips associated with a development by providing funding high priority circulation improvements throughout the City identified in the General Plan. Since the fee is dependent on approved development, annual revenues vary widely from year to year, and future revenues are largely unpredictable during the development of the CIP each spring. Staff has estimated that \$600,000 in annual revenues are anticipated in the upcoming three-year period.

Operating Budget

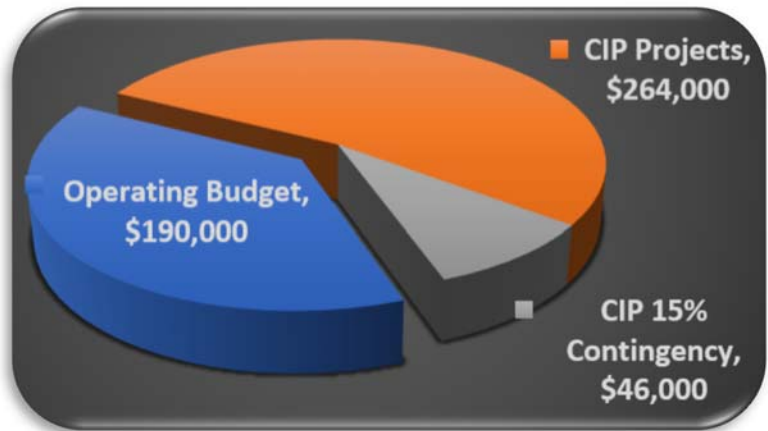
The Operating Budget for Fund 246 covers the cost of implementing the Bicycle Pedestrian Master Plan, Citywide Crosswalk Improvements, and miscellaneous contractual costs associated with citywide signalization improvements.

CIP Projects and 15% Contingency

Eligible projects for 246 funds are those specifically identified as circulation improvements in Exhibit 21A of the 2020 General Plan. etc. Fifteen percent of the non-operating budget funding is reserved to account for any small, unanticipated expenses not identified in the CIP document.

Fund 603: Building Maintenance

Fund 603 Total Available	\$500,000
Operating Budget	\$190,000
CIP Projects	\$264,000
CIP 15% Contingency	\$46,000



Total Available Funds

The 603 Building Maintenance Fund is an internal revenue fund supported by the City's General Fund. The budget for this fund is set at \$500,000 annually.

Operating Budget

The Operating Budget for Fund 603 covers the costs of various upkeep projects completed by the Building Maintenance staff. Smaller scale maintenance such as replacement of failed lighting fixtures, repairs to HVAC systems, and replacement of worn carpet are examples of operating budget expenses.

CIP Projects and 15% Contingency

The 603 Building Maintenance Fund pays for improvement projects to City-owned property, including the community centers, library, City Hall, City park infrastructure, etc. Fifteen percent of the non-operating budget funding is reserved to account for any small, unanticipated expenses not identified in the CIP document.

Section III. FY 19/20 Completed Projects



Essential Facilities – Fire Station 57

The new 9,855 square foot, two-story fire station now houses five on-duty fire fighters/paramedics and accommodates six on-duty personnel. The core elements of the new station include: three drive-through apparatus bays, apparatus support spaces, public lobby, accessible restrooms, office, kitchen, dining, dayroom, laundry room, private sleeping quarters, unisex restrooms, mechanical, electrical, communications rooms, and staff parking.

Pickleweed Park Playground Improvements

The Pickleweed Park Playground Improvements replaced the outdated playground with new play structures, slides, swings, and other assorted play features. This project was funded through a federal Community Development Block Grant (CDBG).



Building Better Neighborhoods



Street Restriping 2018-2019

The Restriping Project consisted of upgrading existing traffic striping, pavement markings, and markers along 12 miles of City streets to conform to new striping standards for roadways. The new thermoplastic striping will last many years longer than previously installed paint and be more visible to motorists.

City Hall Solar Panel Installation

During Spring 2020, new solar panel arrays were installed on the roof of City Hall as well as in the lower parking lot. This project assists the City in fulfilling its goal of being 'green' and sustainable.



Francisco Blvd West Multi-Use Pathway (Andersen Dr to Rice Dr) – Phase I

As a highly desired capital improvement, the City partnered with SMART to construct a 10-foot wide, ½-mile long multi-use path parallel to the railroad tracks between Andersen Drive and Rice Drive. Breaking ground in June 2018, the Pathway was opened for service in July 2019. Funding was a combination of local City funds as well as grants from the Transportation Authority of Marin, Measure A (HIP), Metropolitan Transportation Commission, State Local Partnership Program (LPP), BAAQMD, and County of Marin.



Quiet Zone Implementation for SMART's Larkspur Extension

In partnership with SMART, the City diligently worked to create a Quiet Zone from Downtown San Rafael to Larkspur such that the train horn is not sounded when a train crosses a street.



Other Completed Projects

- **Essential Facilities – Public Safety Center**
 - Construction of a new 44,000-square-foot Public Safety Center to co-locate fire, police, and emergency services. The project includes a subterranean garage, public plaza, and landscaping improvements.
- **Sea Level Rise Vulnerability Study**
 - This study focused on the ‘low hanging fruit’ in which recommendations are provided for small-scale improvements to reduce the impact of sea level rise. This study coincides with sea level rise work underway by the Community Development Department and the General Plan 2040.
- **B Street Community Center Restroom Remodel**
 - Project included full demolition of the existing restrooms and installation of new ADA-compliant restrooms for women and men.
- **Street Resurfacing 2018-2019 (annual project)**
 - Work included street resurfacing or rehabilitation on various street throughout the City. The project requires coordination with residents, businesses, utility companies, and transit operators to minimize disruption to the community.
- **Stormwater Operations and Maintenance (annual project)**
 - Maintenance of the City’s 12 pump stations
- **2nd and 3rd Street Signalization Improvements at the Railroad Tracks**
 - Installation of new traffic signal indications at the railroad tracks to increase public safety, keep motorists away from the tracks, and satisfy federal requirements for a Quiet Zone.
- **Andersen Drive Microseal**
 - Installation of a microseal street resurfacing product on Andersen Dr from Jacoby St south to the Central Marin Sanitation Agency wastewater treatment plant.
- **Merrydale North Promenade Study (i.e. Merrydale Pathway – North Connector)**
 - Preparation of various design alternatives working in concert with residents and members of the Bicycle and Pedestrian Advisory Committee.
- **Tivoli Lighting on 4th Street (Shaver Street to Tamalpais Avenue)**
 - Installation of decorative street lighting across 4th Street in the heart of Downtown San Rafael.
- **Sidewalk Repair Program 19-20**
 - Working hand in hand with community members, buckling sidewalks were replaced at many locations across the City. As necessary, trees were removed to accommodate installation of new sidewalk while reducing the possibility of future uplifting from tree roots.

Section IV: Upcoming Projects; Project Description and Budget Details

FUND 205: STORMWATER FUND

205.1 — Rotary Manor Culvert Replacement

Project Information

The damaged corrugated metal pipe (CMP) culvert located underground at Rotary Manor requires replacement and reestablishment of the community gardens above.



	Funding Source	Prior Funding	FY 2020-21	FY 2021-22	FY 2022-23
Planning/Design	205 Stormwater	\$164,000	\$15,000		
Construction	External T.B.D. Fund Type				\$750,000
	Subtotal	\$164,000	\$15,000		\$750,000
Total Cost Estimate		\$929,000			

205.2 — San Quentin Pump Station Reconstruction

Project Information

The San Quentin Pump Station Reconstruction project will construct a new station to convey storm drain runoff from low lying areas into the bay as well as rehabilitate the existing discharge pipe located between the station and the bay.



	Funding Source	Prior Funding	FY 2020-21	FY 2021-22	FY 2022-23
Planning/Design	205 Stormwater	\$375,000			
Construction	205 Stormwater Grant: FEMA (unsecured)				
	Subtotal	\$375,000			
Total Cost Estimate		\$375,000			

205.3 — Storm Drain Replacement at 2111 Francisco Blvd East

Project Information

The Bay Area Toll Authority (BATA) plans to construct a widened sidewalk on Francisco Blvd East from the Bay Park Center office complex to Grange Way. This work will complete a gap closure in the bicycle/pedestrian network connecting the Richmond San Rafael Bridge to the Andersen Dr flyover. Existing City storm drain pipes under the proposed sidewalk require replacement and should be performed concurrently with the sidewalk widening project or in advance in conjunction with sanitary sewer work.

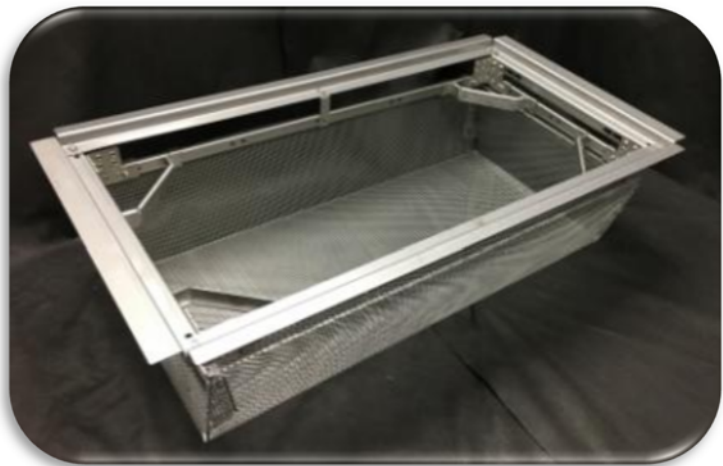


	Funding Source	Prior Funding	FY 2020-21	FY 2021-22	FY 2022-23
Planning/Design	205 Stormwater				
Construction	205 Stormwater		\$100,000		
	Subtotal		\$100,000		
Total Cost Estimate		\$100,000			

205.4 — MCSTOPPP – Catch Basin Trash Capture Feasibility Study

Project Information

Due to regulations imposed by the Marin County Stormwater Pollution Prevention Program, cities in Marin County will soon be required to implement devices to capture and remove trash from the storm drain system before water is conveyed to San Francisco Bay. This feasibility study will identify means and methods of how the City of San Rafael can comply with these requirements.

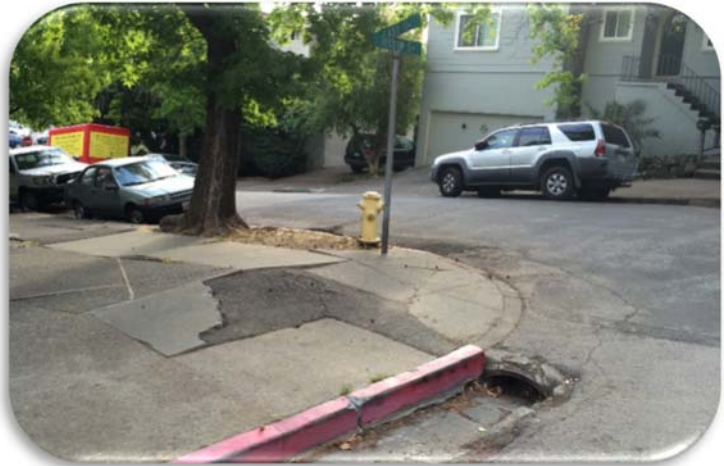


	Funding Source	Prior Funding	FY 2020-21	FY 2021-22	FY 2022-23
Planning/Design	205 Stormwater 206 Gas Tax		\$30,000 \$100,000		
Construction	205 Stormwater				
	Subtotal		\$130,000		
Total Cost Estimate		\$130,000			

205.5 — East and Jessup Storm Drain Improvements

Project Information

The neighborhood adjacent to East St at Jessup St is one of the older areas of San Rafael. Stormwater runoff is conveyed downhill utilizing surface features such as gutters and shallow storm drain pipes. The neighborhood has experienced flooding as a result of development reducing impervious areas and antiquated drainage facilities. This project proposes to install underground storm drain pipe on Jessup St between West and East Streets and connect to the City’s existing system at Second St and East St. At this time, only the design is proposed to be moved forward until additional funds can be identified for construction.



	Funding Source	Prior Funding	FY 2020-21	FY 2021-22	FY 2022-23
Planning/Design	205 Stormwater			\$45,000	
Construction	205 Stormwater				
	Subtotal			\$45,000	
Total Cost Estimate		\$45,000			

205.6— C St Storm Drain Improvements – First to Second

Project Information

The intersection of Second St at C St is subject to flooding as a result of settlement of storm drain pipes and the inability to adequately convey water to the downstream storm drain system. This project will make pipe repairs as well as install a new underground drainage system on C St from Second St to First St.



	Funding Source	Prior Funding	FY 2020-21	FY 2021-22	FY 2022-23
Planning/Design	205 Stormwater			\$40,000	
Construction	206 Gas Tax				
	Subtotal			\$40,000	
Total Cost Estimate		\$40,000			

205.7 — Los Gamos and Oleander Flood Warning System

Project Information

The intersection of Los Gamos Rd at Oleander Dr frequently floods during major rain events. After studying various drainage alternatives, all of which would require significant storm drain improvements both in the public right of way as well as on private property, this project proposes to install a warning system to inform motorists of possible flooding.



	Funding Source	Prior Funding	FY 2020-21	FY 2021-22	FY 2022-23
Planning/Design	205 Stormwater				
Construction	205 Stormwater			\$50,000	
	Subtotal			\$50,000	
Total Cost Estimate		\$50,000			

205.8 — First and D St Storm Drain Improvements

Project Information

The intersection of First St at D St has several storm drain pipes that feed into the San Rafael Creek. This project proposes to replace a corrugated metal pipe (CMP) storm drain pipe on D St between Frances St and First St.



	Funding Source	Prior Funding	FY 2020-21	FY 2021-22	FY 2022-23
Planning/Design	205 Stormwater				
Construction	205 Stormwater		\$65,000		
	206 Annual CMP Program		\$100,000		
	Subtotal		\$165,000		
Total Cost Estimate		\$165,000			

205.9 — Woodland Ave Storm Drain Improvements

Project Information

Built in the early 1900s, the neighborhood surrounding Woodland Ave is subject to occasional flooding as all rainwater is surface runoff utilizing existing gutters. This project proposes to install an underground drainage system on Woodland Ave between Eva St and Picnic Ave that connects to an open ditch behind 254 Woodland Ave via a drainage easement on private property.



	Funding Source	Prior Funding	FY 2020-21	FY 2021-22	FY 2022-23
Planning/Design	205 Stormwater				\$100,000
Construction	205 Stormwater				
	Subtotal				\$100,000
Total Cost Estimate		\$100,000			

FUND 206: GAS TAX

206.1 — Southern Heights Bridge Replacement

Project Information

The Southern Heights Bridge is a wood bridge constructed decades ago with its last significant renovation occurring in 1981. The bridge was subject to immediate closure in December 2017 upon inspection by Caltrans bridge inspectors. The City has completed design and construction is scheduled to begin in 2020.



	Funding Source	Prior Funding	FY 2020-21	FY 2021-22	FY 2022-23
Planning/Design	206 Gas Tax	\$3,000			
	Grant: Caltrans HBP	\$718,000			
Construction	Grant: Caltrans HBP		\$4,000,000		
	Subtotal	\$721,000	\$4,000,000		
Total Cost Estimate		\$4,721,000			

206.2 — Third Street at Hetherton Street Improvements

Project Information

The intersection of Third Street at Hetherton Street is one of the busiest in San Rafael with a large volume of not only vehicles but pedestrians as well. This project will replace traffic signal equipment, install one wheelchair ramp on the northeast corner, install a new crosswalk on the east leg, and eliminate the existing crosswalk on the south leg of the intersectin.



	Funding Source	Prior Funding	FY 2020-21	FY 2021-22	FY 2022-23
Planning/Design	206 Gas Tax	\$25,000			
	Grant: Caltrans HSIP	\$60,000			
Construction	Grant: Caltrans HSIP	\$500,000			
	Subtotal	\$585,000			
Total Cost Estimate		\$585,000			

206.3 — Smith Ranch Road and Lucas Valley Road Resurfacing

Project Information

Lucas Valley Road/Smith Ranch Road from Los Gamos Drive to Redwood Highway resides within State of California right of way. This project will remove the top layer of existing asphalt pavement and resurface the roadway with new asphalt. Additionally, new wheelchair ramps will be installed to comply with ADA requirements.



	Funding Source	Prior Funding	FY 2020-21	FY 2021-22	FY 2022-23
Planning/Design	206 Gas Tax	\$8,000			
Construction	206 Gas Tax (RMRA)	\$1,700,000			
	Subtotal	\$1,708,000			
Total Cost Estimate		\$1,708,000			

206.4 — Francisco Blvd West Multi-use Pathway Phase II

Project Information

In 2019, the City partnered with SMART to complete construction of a multi-use pathway between Andersen Dr and Rice Dr parallel to the railroad tracks as part of Phase I of this project. Phase II will install a bicycle pathway on Francisco Blvd West between Second St and Rice Dr by converting the roadway to a one-way southbound street allowing the City to repurpose the other travel lane on the roadway into a bicycle pathway. This project completes the regional bicycle facility from Larkspur to Downtown San Rafael.



	Funding Source	Prior Funding	FY 2020-21	FY 2021-22	FY 2022-23
Planning/Design	Grant: CNRC Urban Green	\$250,000			
Construction	Grant: TDA Article 3		\$568,000		
	Grant: CNRC Urban Green		\$950,000		
	Grant: TAM Measure AA		\$400,000		
	Grant: MUP Phase I		\$100,000		
	Rollover from BAAQMD				
	Subtotal	\$250,000	\$2,018,000		
Total Cost Estimate		\$2,268,000			

206.5 — Francisco Boulevard East Sidewalk Widening

Project Information

The existing sidewalk along Francisco Boulevard East is utilized daily by pedestrians and bicyclists that must navigate the congestion of fire hydrants and power poles. This project will install an 8-foot-wide sidewalk/bike pathway on Francisco Boulevard East between Vivian Street and Grand Avenue.



	Funding Source	Prior Funding	FY 2020-21	FY 2021-22	FY 2022-23
Planning/Design	206 Gas Tax	\$318,000			
Construction	Grant: Caltrans CMAQ		\$2,100,000		
	Grant: Caltrans ATP	\$4,025,000			
	Subtotal	\$4,343,000	\$2,100,000		
Total Cost Estimate		\$6,443,000			

206.6 — Northbound 101 Offramp – Second Right Turn Lane

Project Information

This project includes the installation of a second right-turn lane from the northbound Central San Rafael offramp onto Second Street. Construction for this improvement will be funded by Caltrans in conjunction with their bridge replacement project scheduled to start in late 2020.



	Funding Source	Prior Funding	FY 2020-21	FY 2021-22	FY 2022-23
Planning/Design	206 Gas Tax	\$41,000			
Construction	206 Gas Tax				
	Subtotal	\$41,000			
Total Cost Estimate		\$41,000			

206.7 — Third Street Safety Improvements: Lindaro Street to Union Street

Project Information

Funded in part by a Caltrans Highway Safety Improvement Program grant, this project will install new wheelchair ramps, modify traffic signals, install a new communications network, and rehabilitate the asphalt pavement.



	Funding Source	Prior Funding	FY 2020-21	FY 2021-22	FY 2022-23
Planning/Design	206 Gas Tax	\$31,000			
	Grant: Caltrans HSIP	\$280,000			
Construction	206 Gas Tax (RMRA)			\$1,000,000	
	Grant: TAM Measure A			\$1,000,000	
	Grant: Caltrans HSIP			\$1,295,000	
	246 Traffic Mitigation			\$800,000	
	Subtotal	\$311,000		\$4,095,000	
Total Cost Estimate		\$4,406,000			

206.8 – Third Street Rehabilitation: Miracle Mile to Lindaro Street

Project Information

The City received major allocation from the Transportation Authority of Marin through the Measure A program to rehabilitate Third Street. In 2019, the City completed a Feasibility Study for Third Street corridor, since then the corridor has been subdivided into two City projects with this project covering Miracle Mile to Lindaro St. The Third Street Safety Improvements project will make roadway improvements from Lindaro to Union. The intent of the improvements is to provide congestion relief and safety improvements along Third Street.



	Funding Source	Prior Funding	FY 2020-21	FY 2021-22	FY 2022-23
Planning/Design	Grant: TAM Measure A	\$1,300,000			
Construction	Grant: Local Partnership			\$1,500,000	
	Grant: TAM Measure A			\$8,700,000	
	Subtotal	\$1,300,000		\$10,200,000	
Total Cost Estimate		\$11,500,000			

206.9 — Canal Neighborhood Pedestrian Improvements

Project Information

The scope of work for this pedestrian improvement project includes installation of solar powered flashing beacons, additional warning signage in advance of crosswalks, and ADA-compliant wheelchair ramps at up to five intersections.



	Funding Source	Prior Funding	FY 2020-21	FY 2021-22	FY 2022-23
Planning/Design	206 Gas Tax	\$58,000			
Construction	206 Gas Tax Grant: Lifeline Phase 3		\$35,000 \$248,000		
	Subtotal	\$58,000	\$283,000		
Total Cost Estimate		\$341,000			

206.10 — Francisco Boulevard East Resurfacing

Project Information

This project includes removal of the existing asphalt and resurfacing Francisco Boulevard East from Vivian Way to Grand Avenue. Adjustment of utilities covers and installation of new striping is included in the scope of work.



	Funding Source	Prior Funding	FY 2020-21	FY 2021-22	FY 2022-23
Planning/Design	206 Gas Tax				
Construction	206 Gas Tax 206 Gas Tax (RMRA)		\$200,000 \$1,200,000	\$200,000	
	Subtotal		\$1,400,000	\$200,000	
Total Cost Estimate		\$1,600,000			

206.11 — B Street at Woodland Avenue: Box Culvert Ceiling Repairs

Project Information

Feeding into the upper reaches of San Rafael Creek is a reinforced concrete box culvert conveying water away from the Gerstle Park neighborhood. A small portion of the ceiling of the culvert requires rehabilitation to provide better structural stability of the system. This project will consider alternatives to replacing or repair the top slab as well as coordination with utility companies and regulatory environmental agencies.



	Funding Source	Prior Funding	FY 2020-21	FY 2021-22	FY 2022-23
Planning/Design	206 Gas Tax	\$10,000	\$30,000		
Construction	206 Gas Tax		\$300,000		
	Subtotal	\$10,000	\$330,000		
Total Cost Estimate		\$340,000			

206.12 — Public Safety Center Street Resurfacing

Project Information

With the new Public Safety Center (PSC) nearing completion and portions of the roadways surrounding the PSC to be converted to two-way traffic, this project will resurface C St (Mission to Fourth), D St (Fifth to Fourth), Fifth Ave (C to D), and Via Sessi.



	Funding Source	Prior Funding	FY 2020-21	FY 2021-22	FY 2022-23
Planning/Design	206 Gas Tax	\$15,000			
Construction	206 Gas Tax		\$245,000		
	Subtotal		\$245,000		
Total Cost Estimate		\$260,000			

206.13 — Woodland Avenue Retaining Wall

Project Information

Adjacent to 132 Woodland Avenue is a wood retaining wall that supports an asphalt pathway sidewalk. The retaining wall has deteriorated and needs rehabilitation or replacement. This project will review retaining wall alternatives, construct a concrete sidewalk, curb, gutter, and other safety improvements in this location.



	Funding Source	Prior Funding	FY 2020-21	FY 2021-22	FY 2022-23
Planning/Design	206 Gas Tax		\$75,000		
Construction	206 Gas Tax			\$420,000	
	Subtotal		\$75,000	\$420,000	
Total Cost Estimate		\$495,000			

206.14 — San Rafael Highschool Crosswalk Improvements

Project Information

San Rafael Highschool has secured grant funding to support the design and construction of a mid-block pedestrian crosswalk to safely allow students and the public to cross Third St east of Union St. The City, partnering with San Rafael City Schools District, will administer the construction contract and contribute to the construction budget.



	Funding Source	Prior Funding	FY 2020-21	FY 2021-22	FY 2022-23
Planning/Design	206 Gas Tax				
Construction	206 Gas Tax		\$100,000		
	Grant: TAM Measure A		\$100,000	\$300,000	
	Subtotal		\$200,000	\$300,000	
Total Cost Estimate		\$500,000			

206.15 — Lincoln Avenue Bridge Repair Study

Project Information

Recent Caltrans bridge inspection reports indicate that the Lincoln Avenue bridge over Mahon Creek needs repair. This project will evaluate what rehabilitation work is required to provide for continued use of the bridge long term. The City will also seek grant funding from Caltrans to perform any repairs to the bridge.



	Funding Source	Prior Funding	FY 2020-21	FY 2021-22	FY 2022-23
Planning/Design	206 Gas Tax	\$12,000			
Construction	Grant: Caltrans HBP Unsecured				
	Subtotal	\$12,000			
Total Cost Estimate		\$12,000			

206.16 — First Street at Mahon Creek Wall Repair

Project Information

During a winter storm, a small portion of an existing rock retaining wall washed out. This project includes the repair of the wall, which is located on First Street between D and E Streets.



	Funding Source	Prior Funding	FY 2020-21	FY 2021-22	FY 2022-23
Planning/Design	206 Gas Tax	\$15,500			
Construction	206 Gas Tax			\$250,000	
	Subtotal	\$15,500		\$250,000	
Total Cost Estimate		\$265,500			

206.17 — Bungalow Avenue Resurfacing

Project Information

Bungalow Avenue, which is an older street with a concrete road below, requires resurfacing. The project will include installation of wheelchair ramps, rehabilitation of the underground storm drain system, and improved drainage to mitigate flooding at Woodland Ave.



	Funding Source	Prior Funding	FY 2020-21	FY 2021-22	FY 2022-23
Planning/Design	206 Gas Tax				
Construction	206 Gas Tax		\$525,000		
	Subtotal				
Total Cost Estimate		\$525,000			

206.18 — Southern Heights Boulevard at Courtright Road Retaining Wall

Project Information

Southern Heights Boulevard at the intersection of the private driveway of Courtright Road shows signs of settlement. This project will install a retaining wall system to support the roadway.



	Funding Source	Prior Funding	FY 2020-21	FY 2021-22	FY 2022-23
Planning/Design	206 Gas Tax	\$148,000	\$30,000		
Construction	206 Gas Tax				\$600,000
	Subtotal	\$148,000	\$30,000		\$600,000
Total Cost Estimate		\$778,000			

206.19 — Schoen Park Modifications

Project Information

As a result of installing new playground amenities at the nearby Pickleweed Park, the City proposes to repurpose the existing area of Schoen Park to create additional on-street parking and help alleviate in part the demand for public parking in the Canal and Spinnaker Point neighborhoods.



	Funding Source	Prior Funding	FY 2020-21	FY 2021-22	FY 2022-23
Planning/Design	206 Gas Tax	\$73,000			
Construction	206 Gas Tax		\$610,000		
	Subtotal	\$73,000	\$610,000		
Total Cost Estimate		\$683,000			

206.20 — Fairhills Drive Slide Repair: Feasibility Study

Project Information

This study will study three separate locations on Fairhills Drive in which settlement of the roadway appears possible near 216, 407, and 447 Fairhills Drive.



	Funding Source	Prior Funding	FY 2020-21	FY 2021-22	FY 2022-23
Planning/Design	206 Gas Tax			\$40,000	
Construction	206 Gas Tax				
	Subtotal			\$40,000	
Total Cost Estimate		\$40,000			

206.21 — Center Street Resurfacing

Project Information

Center Street located in the Sun Valley neighborhood, which is an older street with a concrete road below, requires resurfacing. The project will include installation of wheelchair ramps and improvements to the storm drain system.



	Funding Source	Prior Funding	FY 2020-21	FY 2021-22	FY 2022-23
Planning/Design	206 Gas Tax				\$60,000
Construction	206 Gas Tax				
	Subtotal				\$60,000
Total Cost Estimate		\$60,000			

206.22 — Fourth Street Curb Ramp Replacement

Project Information

Fourth Street in Downtown San Rafael is the heart of the downtown business district with a large volume of pedestrians. This project will study and identify pedestrian improvements at intersections between E Street and Grand Avenue.



	Funding Source	Prior Funding	FY 2020-21	FY 2021-22	FY 2022-23
Planning/Design	206 Gas Tax				\$60,000
Construction	206 Gas Tax				
	Subtotal				\$60,000
Total Cost Estimate		\$60,000			

FUND 208: CHILDCARE FUND

208.1 — Childcare Portable Building Replacement

Project Information

The scope of work includes replacement of portable buildings used for childcare centers at the Mary Silveira and Lucas Valley school campuses as well as the Pickleweed Preschool adjacent to the Albert J. Boro Community Center.



	Funding Source	Prior Funding	FY 2020-21	FY 2021-22	FY 2022-23
Planning/Design	208 Childcare	\$166,000			
Construction	208 Childcare				
	Subtotal	\$166,000			
Total Cost Estimate		\$166,000			

FUND 235: BAYPOINT LAGOON ASSESSMENT DISTRICT

235.1 — Cayes Pump Station Control System

Project Information

The Cayes pump station was originally constructed in the 1960s and is operated manually with no remote access. The project will upgrade the pump station controls to allow for remote monitoring and control of equipment, include coordination with PG&E to upgrade the electrical service, and provide connection to the City’s existing SCADA system. More automated control of the water level will reduce the potential odors caused by hot weather and algae growth in the adjacent lagoon located within the Baypoint Lagoons Assessment District.



	Funding Source	Prior Funding	FY 2020-21	FY 2021-22	FY 2022-23
Planning/Design	235 Baypoint Lagoon AD	\$74,000			
	CIP Engineering Operating Budget	\$6,000			
Construction	Grant: CDBG		\$85,328		
	Grant: Unsecured Funds		\$324,672		
	Subtotal	\$80,000	\$410,000		
Total Cost Estimate		\$490,000			

FUND 241: MEASURE A – PARKS

241.1 — Park and Recreation Master Plan

Project Information

In consultation with the Parks and Recreation Commission, the City will review the conditions of all parks and playground structures to understand deficiencies and where future improvements should be focused to meet current codes and ADA regulations. This assessment will become part of a Park and Recreation Master Plan.



	Funding Source	Prior Funding	FY 2020-21	FY 2021-22	FY 2022-23
Planning/Design	241 Measure A- Parks		\$150,000		
Construction	241 Measure A- Parks				
	Subtotal		\$150,000		
Total Cost Estimate		\$150,000			

FUND 246: TRAFFIC MITIGATION FUND

246.1 — Bike Connection from Second/Tamalpais to Third/Tamalpais

Project Information

Beginning in Summer 2020, the City will install a bicycle cycle-track on Francisco Boulevard West between Rice Drive and Second Street. This project will consider improvements on Tamalpais Avenue between Second and Third Streets to receive cyclists exiting the cycle-track on the south side of Second Street.



	Funding Source	Prior Funding	FY 2020-21	FY 2021-22	FY 2022-23
Planning/Design	246 Traffic Mitigation	\$10,000			
Construction	246 Traffic Mitigation	\$30,000			
	Subtotal	\$40,000			
Total Cost Estimate		\$40,000			

246.2 — C and D Streets Conversion to 2-way Streets

Project Information

In conjunction with the opening of the new Public Safety Center, located on Fifth Avenue between C and D Streets, the City will convert C Street (First Street to Fifth Avenue) and D Street (Second Street to Fifth Avenue) to two-way traffic.



	Funding Source	Prior Funding	FY 2020-21	FY 2021-22	FY 2022-23
Planning/Design	246 Traffic Mitigation				
Construction	246 Traffic Mitigation	\$120,000			
	Subtotal	\$120,000			
Total Cost Estimate		\$40,000			

246.3 — Innovative Developments to Enhance Arterials (IDEA)

Project Information

The traffic signals in the Downtown San Rafael area play a critical role in keeping traffic moving. The Innovative Developments to Enhance Arterials, or IDEA, project is a grant funded project to improve traffic signal equipment throughout the downtown area.



	Funding Source	Prior Funding	FY 2020-21	FY 2021-22	FY 2022-23
Planning/Design	246 Traffic Mitigation				
Construction	246 Traffic Mitigation	\$380,000			
	Subtotal	\$380,000			
Total Cost Estimate		\$380,000			

246.4 – Fourth Street Signal System Improvements: B Street to Cijos Street

Project Information

Fourth Street is the heart of the Downtown Business District conveying pedestrians, bicyclists, and motorists through San Rafael. The existing traffic signal system needs to be updated to meet current design standards and ensure reliability of the system for all types of users.



	Funding Source	Prior Funding	FY 2020-21	FY 2021-22	FY 2022-23
Planning/Design	246 Traffic Mitigation		\$50,000		
Construction	246 Traffic Mitigation				\$300,000
	Subtotal		\$50,000		\$300,000
Total Cost Estimate		\$350,000			

246.5 – North San Rafael Traffic Signal Connections

Project Information

Coordination of traffic signals is a critical element to keeping traffic moving. This project includes upgrading existing communication equipment which allows signals to work in tandem. The area of focus is traffic signals near the Northgate Mall.



	Funding Source	Prior Funding	FY 2020-21	FY 2021-22	FY 2022-23
Planning/Design	246 Traffic Mitigation		\$50,000		
Construction	246 Traffic Mitigation				\$150,000
	Subtotal		\$50,000		\$150,000
Total Cost Estimate		\$200,000			

246.6 — Second Street Intersection Improvements

Project Information

Second Street is a major thoroughfare through downtown San Rafael. This project will rehabilitate critical intersections, and includes pavement resurfacing, wheelchair ramps, and traffic signal upgrades with new communication equipment.



	Funding Source	Prior Funding	FY 2020-21	FY 2021-22	FY 2022-23
Planning/Design	246 Traffic Mitigation	\$280,000	\$100,000		
Construction	246 Traffic Mitigation				\$620,000
	Subtotal	\$280,000	\$100,000		\$620,000
Total Cost Estimate		\$1,000,000			

FUND 420: MEASURE E – ESSENTIAL FACILITIES

420.1 — Fire Station 54 and 55 Remodel

Project Information

Work includes remodeling of the existing fire stations to meet current state and local codes for the safety of the fire fighters and the residents they serve. This is part of Phase II of the strategic plan approved in July 2015 for essential public safety facilities.



Fire Station 54



Fire Station 55

	Funding Source	Prior Funding	FY 2020-21	FY 2021-22	FY 2022-23
Planning/Design	420 Measure E	\$655,000			
Construction	420 Measure E		\$6,718,000		
	Subtotal	\$655,000	\$6,718,000		
Total Cost Estimate		\$7,373,000			

420.2 — Repurposing of Former City Hall Police Station

Project Information

This project includes re-examining the first-floor space at City Hall, which will be vacated as the Police Department occupies the new Public Safety Center. Reconfiguration of the space will be needed to house other City departments.



	Funding Source	Prior Funding	FY 2020-21	FY 2021-22	FY 2022-23
Planning/Design	420 Measure E				
Construction	420 Measure E		\$400,000		
	Subtotal		\$400,000		
Total Cost Estimate		\$400,000			

FUND 501: PARKING SERVICES

501.1 – Seismic Upgrades to Parking Structure – Fifth/C St

Project Information

The parking garage at Fifth/C St will be studied with improvements designed. This study will build upon previous work at this location.



	Funding Source	Prior Funding	FY 2020-21	FY 2021-22	FY 2022-23
Planning/Design	501 Parking Services			\$25,000	
Construction	501 Parking Services				
	Subtotal			\$25,000	
Total Cost Estimate		\$25,000			

501.2 – Seismic Upgrades to Parking Structure – Third/Lootens

Project Information

This project will consider the design for seismic upgrades to the parking structure if it is determined that development in this area does not result in the existing structure being removed and replaced.



	Funding Source	Prior Funding	FY 2020-21	FY 2021-22	FY 2022-23
Planning/Design	501 Parking Services				\$100,000
Construction	501 Parking Services				
	Subtotal				\$100,000
Total Cost Estimate		\$100,000			

FUND 603: BUILDING MAINTENANCE

603.1 – Albert Park Ball Field: ADA Wheelchair Ramp and Access Improvements

Albert Park Ball Field is utilized throughout the year for sporting events. This project includes ADA improvements, including a new wheelchair ramp adjacent to an existing staircase as well as improvements to the disabled parking stall and path of travel to the ball park field.



	Funding Source	Prior Funding	FY 2020-21	FY 2021-22	FY 2022-23
Planning/Design	603 Building Maintenance		\$40,000		
Construction	603 Building Maintenance			\$140,000	
	Subtotal		\$40,000	\$140,000	
Total Cost Estimate		\$180,000			

603.2 – Albert Park Ball Field: ADA Restrooms

This project will review alternatives and production of design documents for installation of an ADA compliant, prefabricated restroom.



	Funding Source	Prior Funding	FY 2020-21	FY 2021-22	FY 2022-23
Planning/Design	603 Building Maintenance		\$30,000		
Construction	603 Building Maintenance			\$130,000	\$90,000
	Subtotal			\$130,000	\$90,000
Total Cost Estimate		\$250,000			

603.3 – Gerstle Park Restroom Repair

Project Information

The Facility Assessment Study, which was completed in 2018, identified deficiencies within several City facilities. This project is based on the recommendations in the study and includes replacing the siding of an existing restroom at Gerstle Park.



	Funding Source	Prior Funding	FY 2020-21	FY 2021-22	FY 2022-23
Planning/Design	603 Building Maintenance				
Construction	603 Building Maintenance			\$30,000	
	Subtotal			\$30,000	
Total Cost Estimate		\$30,000			

603.4 – Shoreline Park Restroom

Project Information

The restroom has been non-operational and closed for several years. Repairs are necessary to restore proper functioning of the restroom. The new restroom installed will be built to meet the latest ADA standards.



	Funding Source	Prior Funding	FY 2020-21	FY 2021-22	FY 2022-23
Planning/Design	603 Building Maintenance				
Construction	603 Building Maintenance	\$140,000			
	Subtotal	\$140,000			
Total Cost Estimate		\$140,000			

603.5 – City Hall: Council Chambers Accessibility and Security Improvements

Project Information

The project also includes security upgrades to the Council Chambers for emergency access as well as installation of an ADA compliant wheelchair ramp within the Chambers.



	Funding Source	Prior Funding	FY 2020-21	FY 2021-22	FY 2022-23
Planning/Design	603 Building Maintenance	\$9,000			
Construction	603 Building Maintenance		\$175,000		
	Subtotal		\$175,000		
Total Cost Estimate		\$184,000			

603.6 – B Street Community Center: Stage Area Electrical Panel Upgrade

Project Information

The B Street Community Center stage has been well used over many decades. The electrical panel system for stage lighting requires replacement to meet current electrical codes.



	Funding Source	Prior Funding	FY 2020-21	FY 2021-22	FY 2022-23
Planning/Design	603 Building Maintenance				
Construction	603 Building Maintenance				\$160,000
	Subtotal				\$160,000
Total Cost Estimate		\$160,000			

Section V: Rating Categories and Project Ratings

RATING CATEGORIES	Health / Safety / Liability	Priority Initiative	Time-Sensitive Funds	Maintain/Enhance Functionality
WEIGHTING	35%	20%	25%	20%
RANK SCORING 1 to 10	7 - 10 strong contribution toward public health & safety and/or reduction of city liability	7 - 10 strong support from community/council aligns with city goals	10 grant funded, urgent	7 - 10 urgent repair/rehab/replacement of city asset necessary
	4 - 6 some improvement to public health & safety and/or reduction of city liability	4 - 6 some support from community/council meets city objectives	7 grant funded, upcoming timeline 3 grant funded, no timeline	4 - 6 repair/rehab/replacement of city asset should be completed eventually
	0 - 3 little improvement to public health & safety and/or reduction of city liability	0 - 3 little support from community/council little contribution toward city goals	0 not time sensitive	0 - 3 repair/rehab/replacement of city asset can be deferred

Health / Safety / Liability:

Projects that are critical to public health and safety or significantly reduce the City’s risk of liability will receive a higher rating. This category includes projects with may be the result of litigation.

Priority Initiative:

This category assigns priority to projects based on City’s goals including the guiding principles of Together San Rafael, the General Plan, community and/or City Council supported projects, and equity.

Time-Sensitive Funds:

CIP projects funded by state/federal grants often have funding deadlines. Grant-funded projects will be rated higher and consider timely-use-of-fund requirements from the granting agency.

Maintain Functionality:

This category rates projects according to the importance and urgency of the proposed repair, rehabilitation, or replacement. Proposed maintenance that can be deferred will be rated lower than pressing maintenance on a critical city asset.

Project Rating System

FUNDING SOURCE	PROJECT NAME	RANK SCORING 1 to 10	Health / Safety / Liability	Priority Initiative	Time- Sensitive Funds	Maintain / Enhance Functionality
			35%	20%	25%	20%
205 Stormwater	Rotary Manor Culvert Replacement	7.5	10	10	0	10
205 Stormwater	San Quentin Pump Station Reconstruction	7.1	10	8	0	10
205 Stormwater	Storm Drain Replacement at 2111 Francisco Blvd East	5.8	8	6	0	9
205 Stormwater	MCSTOPP: Catch Basin Trash Capture: Feasibility Study	5.7	7	8	0	8
205 Stormwater	East and Jessup Storm Improvements	5.4	8	5	0	8
205 Stormwater	C St Storm Drain Improvements - First to Second	5.1	6	6	0	9
205 Stormwater	Los Gamos and Oleander Flood Warning System	5.0	8	7	0	4
205 Stormwater	First and D St Storm Drain Improvements	4.6	5	5	0	9
205 Stormwater	Woodland Ave Storm Drain Improvements	4.4	5	5	0	8
205 Stormwater	Las Casas Drainage Basin Repair	4.2	5	5	0	7
205 Stormwater	Piombo Pump Station: Electrical Panel Replacement	4.0	4	5	0	8
205 Stormwater	Levee Analysis Inventory Study	3.1	3	8	0	2
205 Stormwater	Spinnaker Point Salt Marsh Remediation (Conceptual Design Only)	1.7	2	3	0	2
206 Gas Tax - RMRA						
206 Gas Tax - RMRA	Third Street Safety Improvements: Lindaro to Union	8.9	9	8	10	8
206 Gas Tax	Third Street Rehabilitation: Miracle Mile to Lindaro	7.8	8	8	7	8
206 Gas Tax	Canal Neighborhood Pedestrian Improvements	7.3	9	8	7	4
206 Gas Tax - RMRA	Francisco Blvd East Resurfacing	7.0	8	8	3	9
206 Gas Tax	B St at Woodland Ave: Box Culvert Ceiling Repairs	7.0	10	8	0	9
206 Gas Tax	Public Safety Center Street Resurfacing	7.0	9	10	0	9
206 Gas Tax	Woodland Ave Retaining Wall	6.8	9	9	0	9
206 Gas Tax	San Rafael Highschool Crosswalk Improvements	6.7	8	8	5	5
206 Gas Tax	Lincoln Avenue Bridge Repair Study	6.4	7	7	3	9
206 Gas Tax	First Street at Mahon Creek Wall Repair	6.4	9	8	0	8
206 Gas Tax - RMRA	Bungalow Avenue Resurfacing	6.3	6	9	3	8
206 Gas Tax	Southern Heights at Courtright Road Retaining Wall	6.2	9	7	0	8
206 Gas Tax	Schoen Park Modifications	5.7	6	10	0	8
206 Gas Tax	Fairhills Drive Slide Repair: Feasibility Study	5.6	8	7	0	7
206 Gas Tax - RMRA	Center Street Resurfacing	5.3	5	6	3	8
206 Gas Tax	Fourth Street Curb Ramp Replacement	5.3	7	7	0	7
206 Gas Tax - RMRA	Redwood Hwy Resurfacing (Civic Center to Smith Ranch)	4.9	5	5	3	7
206 Gas Tax	Mission Ave (Boyd Park) Sidewalk Gap Closure (front of Falkirk)	4.1	7	5	0	3
206 Gas Tax	Merrydale Pathway - North Connector Study	4.0	5	8	0	3
206 Gas Tax	121 Irwin St Headwall/Weir	3.3	3	4	0	7
206 Gas Tax	Lincoln Avenue Curb Ramps	3.2	4	4	0	5
206 Gas Tax	Riviera Drive Resurfacing - Phase 1	3.2	4	4	0	5
206 Gas Tax	Riviera Drive Resurfacing - Phase 2	3.2	4	4	0	5
206 Gas Tax	Manderly Road Medians	2.9	3	5	0	4
206 Gas Tax	Freitas Parkway and Montecillo Intersection (K-rail Only)	2.7	6	3	0	0

Project Rating System

FUNDING SOURCE	PROJECT NAME	RANK SCORING 1 to 10	Health / Safety / Liability	Priority Initiative	Time- Sensitive Funds	Maintain / Enhance Functionality
			35%	20%	25%	20%
208 Childcare Fund	Childcare Portable Building Replacement (Silveira, Pickleweed and Lucas)	7.5	10	10	0	10
208 Childcare Fund	Childcare Portable Building Replacement (Vallecito)	5.3	7	7	0	7
208 Childcare Fund	Parkside Preschool Playground Tent Replacement	5.3	7	6	0	8
235 Baypoint Lagoon Assessment Cayes Pump Station Control System						
235 Baypoint Lagoon Assessment	Cayes Pump Station Control System	6.1	6	7	3	9
241 Measure A: Parks						
241 Measure A: Parks	Park and Recreation Master Plan	6.2	8	9	0	8
241 Measure A: Parks	Bernard Hoffman Playground Improvements	6.0	8	6	0	10
241 Measure A: Parks	Gerstle Park Tennis Court Resurfacing and ADA Improvements	5.9	7	8	0	9
241 Measure A: Parks	Peacock Gap Tennis Court Resurfacing and ADA Improvements	5.9	7	8	0	9
241 Measure A: Parks	Boyd Park Tennis Court Resurfacing and ADA Improvements	5.9	7	8	0	9
241 Measure A: Parks	Santa Margarita Tennis/Basketball Court Resurfacing and ADA	5.9	7	8	0	9
241 Measure A: Parks	Sun Valley Park Playground Improvements	5.5	7	7	0	8
241 Measure A: Parks	Peacock Gap Park Playground Improvements	4.9	6	7	0	7
241 Measure A: Parks	Gerstle Park Playground Improvements	4.4	5	7	0	6
241 Measure A: Parks	Boyd Park Playground Improvements	4.0	5	5	0	6
241 Measure A: Parks	Pickleweed Park Field Renovation	3.2	1	10	0	4
241 Measure A: Parks	Terra Linda Community Center: Pool Shade Structure	3.1	3	4	0	6
241 Measure A: Parks	Terra Linda Community Center: Basketball Court Repaving	2.9	3	4	0	5
241 Measure A: Parks	Bernard Hoffman Drainage and Irrigation Improvements	2.0	1	3	0	5
241 Measure A: Parks	Starkweather Park Improvements	1.8	1	3	0	4
246 Traffic Mitigation						
246 Traffic Mitigation	Third Street Intersection Improvements: Grand to Lindaro	see 206	-	-	-	-
246 Traffic Mitigation	Fourth Street Signal System Improvements: B Street to Cijos Street	6.6	8	7	3	8
246 Traffic Mitigation	North San Rafael Traffic Signal Connections	6.0	7	7	3	7
246 Traffic Mitigation	Second Street Intersection Improvements	5.3	6	8	0	8
246 Traffic Mitigation	Fifth Avenue Signal System Improvements: Court to E Street	5.1	5	6	3	7
246 Traffic Mitigation	Freitas and Las Gallinas: Left turn signal head	5.1	6	5	3	6
246 Traffic Mitigation	Fourth Street at Miracle Mile Intersection Improvements	4.9	5	5	3	7
246 Traffic Mitigation	Safe Routes to School: Davidson Phase 2	4.7	5	5	3	6
246 Traffic Mitigation	Bellam Blvd and Andersen Dr Intersection Improvements	4.7	5	4	3	7
246 Traffic Mitigation	North San Pedro and Merrydale Intersection: Feasibility Study	3.7	6	3	0	5
420 Measure E: Essential						
420 Measure E: Essential	Fire Station 54 & 55 Remodel	7.5	10	10	0	10
420 Measure E: Essential	Repurposing of Former City Hall Police Station	5.1	3	10	0	10
501 Parking Services						
501 Parking Services	Seismic Upgrades to Parking Structures at Third/A Street and Third/C	6.9	10	9	0	8
501 Parking Services	Seismic Upgrades to Parking Structure at Fifth/C Street	6.9	10	9	0	8
501 Parking Services	Fifth Street and Garden Parking Lot Resurfacing	6.2	8	9	0	8
501 Parking Services	Seismic Upgrades to Parking Structure at Third/Lootens	4.7	10	0	0	6

Project Rating System

FUNDING SOURCE	PROJECT NAME	RANK SCORING 1 to 10	Health / Safety / Liability	Priority Initiative	Time- Sensitive Funds	Maintain / Enhance Functionality
			35%	20%	25%	20%
603 Building Maintenance	Albert Park Ball Field: ADA Wheelchair Ramp and Access Improvements	7.5	10	10	0	10
603 Building Maintenance	City Asset Condition Assessment Study	7.5	10	10	0	10
603 Building Maintenance	Albert Park Ball Field: ADA Restrooms	6.5	10	10	0	5
603 Building Maintenance	City Hall/Library Fire Sprinkler System (Study/Design Only)	6.5	10	8	0	7
603 Building Maintenance	Gerstle Park Restroom Repair	6.3	10	5	0	9
603 Building Maintenance	Shoreline Park Restroom	6.3	10	5	0	9
603 Building Maintenance	City Hall: Council Chambers Accessibility and Security Improvements	6.1	10	7	0	6
603 Building Maintenance	B Street Community Center: Stage Area Electrical Panel Upgrade	5.9	10	5	0	7
603 Building Maintenance	City Hall: Server Room Sewer Repair	5.1	7	7	0	6
603 Building Maintenance	Terra Linda Pool House Electrical Upgrades	4.9	7	5	0	7
603 Building Maintenance	B Street Community Center: Parking Lot Resurfacing	4.5	7	5	0	5
603 Building Maintenance	Pickleweed Park Resilience Hub	4.3	6	6	0	5
603 Building Maintenance	Terra Linda Community Center: HVAC Replacement	3.1	3	5	0	5
603 Building Maintenance	A.J. Boro Community Center: HVAC Repair	3.1	3	5	0	5
603 Building Maintenance	Resurface City Hall Parking Lots, Lower and Upper	2.9	3	4	0	5
603 Building Maintenance	Downtown Library: Reroof	2.7	3	3	0	5
603 Building Maintenance	Victor Jones Park Restroom Repair	2.7	3	3	0	5
603 Building Maintenance	Court Street Plaza Fountain Repair	2.1	2	2	0	5
603 Building Maintenance	Downtown Library: Children's Patio Enclosure	2.1	2	3	0	4
603 Building Maintenance	Terra Linda Recreation Center Hardscape Repair	2.1	2	2	0	5
603 Building Maintenance	A.J. Boro Community Center: Parking Lot Expansion (Schoen Park)	2.0	0	5	0	5
603 Building Maintenance	Downtown Library: Restroom Addition	0.8	0	2	0	2

Section VI: Project Funding Tables

Annual Programs									
Project Name	Funding Source	Prior Funding		FY 2020-21		FY 2021-22		FY 2022-23	
		Planning / Design	Construction	Planning / Design	Construction	Planning / Design	Construction	Planning / Design	Construction
Stormwater System Maintenance	205		\$705,300		\$623,000		\$623,000		\$623,000
MCSTOPP: Catch Basin Trash Capture	206				See 205 Fund Below				
Bridge Maintenance	206				\$100,000		\$100,000		\$100,000
Replace CMP Storm Drains	206				See 205 Fund Below		\$100,000		\$100,000
Sidewalk Repair Program	206		\$350,000		\$350,000		\$350,000		\$350,000
Pavement Management Program	206				\$500,000		\$500,000		\$1,200,000
Bike and Pedestrian Master Plan Implementation	246		\$100,000		\$100,000		\$100,000		\$100,000
Citywide Crosswalk Improvements	246		\$100,000		\$100,000		\$100,000		\$100,000
Facility Repairs	603				\$120,000		\$120,000		\$120,000

Fund 205 - Stormwater									
Project Name	Rank Scoring 1 to 10	Prior Funding		FY 2020-21		FY 2021-22		FY 2022-23	
		Planning / Design	Construction	Planning / Design	Construction	Planning / Design	Construction	Planning / Design	Construction
Rotary Manor Culvert Replacement	7.5	\$164,000		\$15,000					
External (Non-Stormwater Account) Fund									\$750,000
San Quentin Pump Station Reconstruction	7.1	\$375,000							
Grant: Unsecured									
Storm Drain Replacement at 2111 Francisco Blvd East	5.8				\$100,000				
MCSTOPP: Catch Basin Trash Capture: Feasibility Study	5.7			\$30,000					
Other Funds: Annual Program 'MCSTOPP: Catch Basin Trash Capture '				\$100,000					
East and Jessup Storm Improvements	5.4					\$45,000			
C St Storm Drain Improvements - First to Second	5.1					\$40,000			
Los Gamos and Oleander Flood Warning System	5						\$50,000		
First and D St Storm Drain Improvements	4.6				\$65,000				
Other Funds: Annual Program 'Replace CMP Storm Drains'					\$100,000				
Woodland Ave Storm Drain Improvements	4.4								\$100,000
Unfunded Projects Shown Below									
Las Casas Drainage Basin Repair	4.2								
Piombo Pump Station: Electrical Panel Replacement	4								
Levee Analysis Inventory Study	3.1								
Spinnaker Point Salt Marsh Remediation (Conceptual Design Only)	1.7								
Grant: Measure AA (Unsecured)									
Funded Project Total					\$210,000		\$135,000		\$100,000

Fund 206 - Gas Tax									
Project Name	Rank Scoring 1 to 10	Prior Funding		FY 2020-21		FY 2021-22		FY 2022-23	
		Planning / Design	Construction	Planning / Design	Construction	Planning / Design	Construction	Planning / Design	Construction
Southern Heights Bridge Replacement	In Progress	\$3,000							
Grant: Caltrans HBP		\$718,000			\$4,000,000				
Third Street at Hetherton Street Improvements	In Progress	\$25,000							
Grant: Caltrans HSIP		\$60,000	\$500,000						
Smith Ranch Road Resurfacing	In Progress	\$8,000							
SB1: Road Maintenance & Rehab Account (RMRA)			\$1,700,000						
Francisco Blvd West MUP Phase II	In Progress								
Grant: TDA Funds Article 3					\$568,000				
Grant: California Natural Resources Agency - Urban Greening Grant		\$250,000			\$950,000				
Grant: TAM Safe Pathways					\$400,000				
Grant: Air Quality Management District Grant (MUP Phase I rollover)					\$100,000				
Francisco Blvd East Sidewalk Widening	In Progress	\$318,000							
Grant: Caltrans ATP			\$4,025,000						
Grant: Caltrans CMAQ					\$2,100,000				
NB 101 Offramp - Second Right Turn Lane	In Progress	\$41,000							
Third Street Safety Improvements: Lindaro to Union	8.9	\$31,000							
SB1: Road Maintenance & Rehab Account (RMRA)							\$1,000,000		
Grant: Measure A Major Road Improvements							\$1,000,000		
Grant: Caltrans HSIP		\$280,000					\$1,295,000		
Transfer from Fund 246							\$800,000		
Third Street Rehabilitation: Miracle Mile to Lindaro	7.8								
Grant: State-Local Partnership Program							\$1,500,000		
Grant: Measure A Major Road Improvements		\$1,300,000					\$8,700,000		
Canal Neighborhood Pedestrian Improvements	7.3	\$58,000			\$35,000				
Grant: Lifeline Phase 3					\$248,000				
Francisco Blvd East Resurfacing	7				\$200,000		\$200,000		
SB1: Road Maintenance & Rehab Account (RMRA)					\$1,200,000				
B St at Woodland Ave: Box Culvert Ceiling Repairs	7	\$10,000		\$30,000	\$300,000				
Public Safety Center Street Resurfacing	7	\$15,000			\$245,000				
Woodland Ave Retaining Wall	6.8			\$75,000			\$420,000		
San Rafael Highschool Crosswalk Improvements	6.7				\$100,000				
Grant: TAM Safe Pathways					\$100,000		\$300,000		
Lincoln Avenue Bridge Repair Study	6.4	\$12,000							
Grant: Unsecured									
First Street at Mahon Creek Wall Repair	6.4	\$15,500					\$250,000		
Bungalow Avenue Resurfacing	6.3				\$525,000				
Southern Heights at Courtright Road Retaining Wall	6.2	\$148,000		\$30,000					\$600,000
Schoen Park Modifications	5.7	\$73,000			\$610,000				
Fairhills Drive Slide Repair: Feasibility Study	5.6					\$40,000			
Center Street Resurfacing	5.3							\$60,000	
Fourth Street Curb Ramp Replacement	5.3							\$60,000	
Grant: Unsecured									
Unfunded Projects Shown Below									
Redwood Hwy Resurfacing (Civic Center to Smith Ranch)	4.9								
SB1: Road Maintenance & Rehab Account (RMRA)									
Mission Ave (Boyd Park) Sidewalk Gap Closure (front of Falkirk)	4.1								
Merrydale Pathway - North Connector Study	4	\$181,244							
Grant: Unsecured									
121 Irwin St Headwall/Weir	3.3	\$6,200							
Lincoln Avenue Curb Ramps	3.2	\$195,000							
Riviera Drive Resurfacing - Phase 1	3.2	\$19,000							
Riviera Drive Resurfacing - Phase 2	3.2								
Manderly Road Medians	2.9								
Freitas Parkway and Montecillo Intersection (K-rail Only)	2.7								
206-Funded Project Total					\$2,150,000		\$910,000		\$720,000
RMRA Project Total					\$1,200,000		\$1,000,000		\$0

Fund 208 - Childcare									
Project Name	Rank Scoring 1 to 10	Prior Funding		FY 2020-21		FY 2021-22		FY 2022-23	
		Planning / Design	Construction	Planning / Design	Construction	Planning / Design	Construction	Planning / Design	Construction
Childcare Portable Building Replacement (Silveira, Pickleweed and Lucas Valley)	7.5	\$166,000							
Unfunded Projects Shown Below									
Parkside Preschool Playground Tent Replacement	5.3								
Childcare Portable Building Replacement (Vallecito)	5.3								
Funded Project Total					\$0		\$0		\$0

Fund 235 - Baypoint Lagoon Assessment District									
Project Name	Rank Scoring 1 to 10	Prior Funding		FY 2020-21		FY 2021-22		FY 2022-23	
		Planning / Design	Construction	Planning / Design	Construction	Planning / Design	Construction	Planning / Design	Construction
Cayes Pump Station Control System	6.1	\$74,000							
Transfer from CIP Engineering Operating Budget		\$6,000							
Grant: CDBG 2020-22					\$85,328				
Grant: Unsecured					\$324,672				
Funded Project Total					\$0		\$0		\$0

Fund 241 - Measure A: Parks									
Project Name	Rank Scoring 1 to 10	Prior Funding		FY 2020-21		FY 2021-22		FY 2022-23	
		Planning / Design	Construction	Planning / Design	Construction	Planning / Design	Construction	Planning / Design	Construction
Park and Recreation Master Plan	6.2			\$150,000					
Bernard Hoffman Playground Improvements	6								
Peacock Gap Tennis Court Resurfacing and ADA Improvements	5.9								
Grant: Prop 68 Per Capita									
Santa Margarita Tennis/Basketball Court Resurfacing and ADA Improvements	5.9								
Grant: Prop 68 (Unsecured)									
Gerstle Park Tennis Court Resurfacing and ADA Improvements	5.9								
Boyd Park Tennis Court Resurfacing and ADA Improvements	5.9								
Sun Valley Park Playground Improvements	5.5								
Peacock Gap Park Playground Improvements	4.9								
Gerstle Park Playground Improvements	4.4								
Boyd Park Playground Improvements	4								
Pickleweed Park Field Renovation	3.2	\$20,000							
Unfunded Projects Shown Below									
Terra Linda Community Center: Pool Shade Structure	3.1								
Terra Linda Community Center: Basketball Court Repaving	2.9								
Bernard Hoffman Drainage and Irrigation Improvements	2								
Starkweather Park Improvements	1.8								
Funded Project Total					\$150,000		\$0		\$0

Fund 246 - Traffic Mitigation									
Project Name	Rank Scoring 1 to 10	Prior Funding		FY 2020-21		FY 2021-22		FY 2022-23	
		Planning / Design	Construction	Planning / Design	Construction	Planning / Design	Construction	Planning / Design	Construction
Third Street Safety Improvements: Lindaro to Union (transfer to Fund 206)	See 206						\$300,000		\$500,000
Bike Connection from Second/Tamalpais to Third/Tamalpais	In Progress	\$10,000	\$30,000						
C and D Streets Conversion to 2-way Streets	In Progress		\$120,000						
Innovative Developments to Enhance Arterials (IDEA) Grant	In Progress		\$380,000						
Fourth Street Signal System Improvements: B Street to Cijos Street	6.6			\$50,000					\$300,000
North San Rafael Traffic Signal Connections	6			\$50,000					\$150,000
Second Street Intersection Improvements	5.3	\$280,000		\$100,000					\$620,000
Unfunded Projects Shown Below									
Fifth Avenue Signal System Improvements: Court to E Street	5.1								
Freitas and Las Gallinas: Left turn signal head	5.1								
Fourth Street at Miracle Mile Intersection Improvements	4.9								
Bellam Blvd and Andersen Dr Intersection Improvements	4.7								
Safe Routes to School: Davidson Phase 2	4.7								
North San Pedro and Merrydale Intersection: Feasibility Study	3.7								
Funded Project Total					\$200,000		\$300,000		\$1,570,000

Fund 420 - Essential Facilities									
Project Name	Rank Scoring 1 to 10	Prior Funding		FY 2020-21		FY 2021-22		FY 2022-23	
		Planning / Design	Construction	Planning / Design	Construction	Planning / Design	Construction	Planning / Design	Construction
Fire Station 54 & 55 Remodel	7.5	\$655,000			\$6,718,000				
Repurposing of Former City Hall Police Station	5.1				\$400,000				
Funded Project Total					\$7,118,000		\$0		\$0

Fund 501 - Parking Services									
Project Name	Rank Scoring 1 to 10	Prior Funding		FY 2020-21		FY 2021-22		FY 2022-23	
		Planning / Design	Construction	Planning / Design	Construction	Planning / Design	Construction	Planning / Design	Construction
Seismic Upgrades to Parking Structure at Fifth/C Street	6.9					\$25,000			
Seismic Upgrades to Parking Structure at Third/Lootens	4.7							\$100,000	
Unfunded Projects Shown Below									
Seismic Upgrades to Parking Structures at Third/A Street and Third/C Street	6.9								
Fifth Street and Garden Parking Lot Resurfacing	6.2								
Funded Project Total					\$0		\$25,000		\$100,000

Fund 603 - Building Maintenance									
Project Name	Rank Scoring 1 to 10	Prior Funding		FY 2020-21		FY 2021-22		FY 2022-23	
		Planning / Design	Construction	Planning / Design	Construction	Planning / Design	Construction	Planning / Design	Construction
Albert Park Ball Field: ADA Wheelchair Ramp and Access Improvements	7.5			\$40,000			\$140,000		
Albert Park Ball Field: ADA Restrooms	6.5			\$30,000			\$130,000		\$90,000
Gerstle Park Restroom Repair	6.3						\$30,000		
Shoreline Park Restroom	6.3		\$140,000						
City Hall: Council Chambers Accessibility and Security Improvements	6.1	\$9,000			\$175,000				
B Street Community Center: Stage Area Electrical Panel Upgrade	5.9								\$160,000
Unfunded Projects Shown Below									
Terra Linda Pool House Electrical Upgrades	4.9								
B Street Community Center: Parking Lot Resurfacing	4.5								
Pickleweed Park Resilience Hub	4.3								
A.J. Boro Community Center: HVAC Repair	3.1								
Terra Linda Community Center: HVAC Replacement	3.1								
Resurface City Hall Parking Lots, Lower and Upper	2.9								
Downtown Library: Reroof	2.7								
Victor Jones Park Restroom Repair	2.7								
Court Street Plaza Fountain Repair	2.1								
Downtown Library: Children's Patio Enclosure	2.1								
Terra Linda Recreation Center Hardscape Repair	2.1								
A.J. Boro Community Center: Parking Lot Expansion (Schoen Park)	2								
Downtown Library: Restroom Addition	0.8								
Funded Project Total					\$245,000		\$300,000		\$250,000