

KAISER PERMANENTE

March 5, 2021

City of San Rafael Planning Commission
c/o Paul Jensen, Community Development Director
San Rafael City Hall
1400 Fifth Avenue
San Rafael, CA 94901

Dear Paul,

Before the General Plan update is completed, we felt it important to be respectful of the planning process and share the status of our Kaiser Permanente Medical Center Campus on 99 Montecillo. We first "moved in" when Dr. Raphael Duffcey sold Kaiser Permanente the A-Frame hospital in the early 1960's. It was our foundation and where we have provided services for 60 years to our members and the community.

While our long-term plans are sensitive to market forces and organizational priorities, we cherish our commitment to our continued presence in Marin County, San Rafael and most especially 99 Montecillo Road. Our buildings will need investment in this decade and into the next. We would like to assure the Commission that our plans will be mindful of the General Plan goals including our height exemption. As we further define our direction, details will be shared early with the Planning staff for the most cooperative approach to ensure the success of our projects, the City, and our services here in San Rafael.

We very much appreciated the call with Alicia to introduce our San Rafael campus to the new team. We know in time you will be retiring and are grateful to you and your team for the collaboration over the years.

Thank you for your partnership. Your role was essential in providing exceptional medical care and experiences at Kaiser Permanente. We congratulate you. Please make the best of every day and travel safe through life.

Sincerely,



Tarek Salaway
Senior VP / Area Manager



Jodie Clay
Capital Projects Team Manager



Naveen Kumar, MD
Physician-in-Chief



Patricia Kendall
Medical Group Administrator