



CITY OF SANTA ANA

2016 FEDERAL AND STATE LEGISLATIVE PLATFORM SCORECARD



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2017 FEDERAL AND STATE LEGISLATIVE PLATFORM

SANTA ANA CITY COUNCIL



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INTRODUCTION

The Legislative Scorecard provides a summary of actions taken to protect and promote the City of Santa Ana's interests on priority issues and legislative/regulatory matters which may impact the City. The Guiding Principles and Policy Statements below allowed City staff and legislative advocates to address 2016 legislative and regulatory issues in a timely and directed manner, without precluding the consideration of additional legislative and budget issues that arose during the year. This Platform and Scorecard supplement other City Council established policies reflected in other plans and policy documents and is consistent with the goals of the City's Strategic Plan.

GUIDING PRINCIPLES

I. PRESERVE LOCAL CONTROL

Preserve and protect the City's charter powers, duties and prerogatives to enact legislation and policy direction concerning local affairs, and oppose legislation that preempts local authority. Local agencies should preserve and enhance authority and accountability for revenues raised and services provided.

II. PROMOTE FISCAL STABILITY

Support measures that promote fiscal stability, predictability, and financial independence. Support measures that preserve the City's revenue base and local control over local government budgeting. Oppose measures that make cities more dependent on the County, State or Federal Governments for financial stability, such as mandated costs with no guarantee of local reimbursement or offsetting benefits. Oppose measures that shift local funds

to the County, State or Federal Governments, without offsetting benefits.

III. SUPPORT FUNDING OPPORTUNITIES

Support opportunities that allow the City to compete for its fair share of regional, state and federal funding, and that maintain funding streams. Opportunities may include competitive grant and funding programs. Opportunities could also include dedicated funding streams at the regional, state and federal levels that allow the City to maximize local revenues, offset and leverage capital expenditures, and maintain City goals and standards.

IV. REGIONAL COLLABORATION AND COOPERATION

Leverage the City's ability to preserve local control, promote fiscal stability, and support funding opportunities through collaboration with municipalities, local government agencies, special districts, regional government agencies / organizations and local, state and federal elected representatives. Share the City's Legislative Platform and municipal projects / programs with regional government agencies and local, state, and federal elected representatives to seek their support.

Note: Items are ordered within each goal to align City of Santa Ana priorities with Federal and State priorities.

GOAL 1: COMMUNITY SAFETY

A safe and secure community is essential to the quality of life and economic success for the City of Santa Ana. The City is committed to a high level of public safety and working in partnership with the community to maintain a safe and secure City.

Body Cameras / COPS Funding (Police Dept.)

Support legislation which continuously provides funding for local police agencies to operate body worn camera programs. Any supported legislation should take into account, data storage costs, personnel costs and equipment in support of the administration of justice in criminal cases.

- (PD) The Santa Ana Police Department is moving forward with the implementation of the Body Worn Camera program. A vendor has been selected and the implementation / training will begin in February 2017.
- (TPA) Townsend Public Affairs has been monitoring legislation related to body worn cameras. No funding has been made available since the last legislative cycle. California Police Chiefs Association recommends the creation of statewide minimum requirements for the use of body worn cameras.

- (H&K) The Santa Ana Police Department applied for the 2016 Community Oriented Policing Services grants and was awarded funding for the third consecutive year. The funding allocated will allow the Police Department to hire ten additional police officers. With the upcoming submission of the President’s FY 18 budget, we will continue to showcase, as we have in the past, with the City’s delegation and with appropriators, the success of the City of Santa Ana’s initiatives to demonstrate the value of the COPS programs.
- (H&K) The Santa Ana Police Department received Urban Areas Security Initiative funding totaling \$5.43 million.

Homelessness (Community Development Agency)

Reprioritize existing affordable housing resources allocated through the U.S. Department of Housing and Urban Development and the Low-Income Housing Tax Credit Program and seek increased funding to provide housing for homeless individuals that is consistent with local and regional priorities, including increased permanent housing options linked to a range of supportive services; improved access to emergency shelter and rapid rehousing opportunities; improved data systems to centralize and coordinate information on homeless individuals; and the development of systems and organizational structures to connect homeless individuals with employment-related supportive services.

- (CDA) The City declared a public health and safety crisis related to the homeless and urged the County of Orange to take immediate action to provide service at the Santa Ana Bus Terminal in order to

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improve access to emergency shelter and rapid rehousing opportunities.

- (CDA) Following a competitive RFP process, the City awarded a project with 71 project-based vouchers for Permanent Supportive Housing. The City also awarded \$1.2 million in HOME Investment Partnership Program funds to the project.
- (CDA) Working in conjunction with the Illumination Foundation and Mercy House the City has increased permanent housing options linked to a range of supportive services using Housing Choice Vouchers.
- (CDA) The City awarded \$45,510 to the Illumination Foundation to hire a Housing Navigator to increase permanent housing options linked to a range of supportive services using Housing Choice Vouchers.
- (CDA) The City provided \$99,750 to the County of Orange to improve access to emergency shelter by keeping the Santa Ana National Guard Armory Emergency Shelter open longer.
- (CDA) The City met all requirements to continue to receive funding from the U.S. Department of Housing and Urban Development for the Emergency Solutions Grant Program.
- (TPA) Townsend Public Affairs (TPA) worked with City staff on issues of homelessness, specifically as it relates to the potential relocation of the Orange County Needle Exchange Program. TPA has provided City staff with background information on the state legislation that allowed for the authorization of the

program, as well as potential recommendations for moving forward.

- (TPA) Townsend Public Affairs provided regular updates to the City's legislative delegation on issues related to homelessness in order for the City to be informed in the event that outreach with the Department of Public Health was needed.
- (H&K) Holland & Knight coordinated meetings with the Inter-Agency Council on Homelessness and Department of Housing and Urban Development leadership to highlight Santa Ana's efforts to address homelessness, including its project to provide permanent supportive housing using project based vouchers.

Medical Marijuana

(Planning and Building Agency / Police Department)

Support legislation which maintains local control, considers critical health and safety requirements, provides for community education opportunities, and increases assistance and/or funding opportunities to municipalities that have adopted medical marijuana regulations to support enforcement of adopted operational standards. In addition, increase assistance and collaboration from federal agencies in investigating marijuana operations that are found to be associated with international drug trafficking organizations and engage in money laundering activities.

- (PD) The Santa Ana Police Department has maintained relationships with federal and state partners in order to investigate any marijuana operations that are found to be in violation of the municipal code, and state and federal law.

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- (PD/PBA) The Medical Marijuana Task Force has closed all but approximately twenty of the illegal marijuana dispensaries. The remaining illegal dispensaries continue to be the focus of the Task Force enforcement efforts.
- (PD/PBA) In collaboration with the Planning and Building Agency, the Santa Ana Police Department has issued fifteen Regulatory Safety Permits related to Measure BB with an additional four in process. Since the program was established two years ago over \$3.8 million in fees and taxes have been generated to fund public safety efforts and program related costs.
- (PBA) The City's medical marijuana regulatory safety program task force continues to explore options to enhance or streamline the program. Round-table discussions were held with industry representatives during which participants shared feedback to City officials on methods for improving the existing program.
- (CAO) On April 19, 2016 the City of Santa Ana ammended Chapter 18 of the Santa Ana Municipal Code regarding unarmed guards at dispensaries; establishing regulatory safety permit application deadlins; and prohibiting issuance of regulatory safety permit applications to narcotic registrants.
- (TPA) Townsend Public Affairs provided ongoing information to the City on legislative activity to regulate medical marijuana. The Legislature ultimately passed a three-bill licensing framework for medical cannabis in California. TPA actively participated in the stakeholder process with legislative staff,

Administration staff, and key interested parties to help form the framework and ensure that local control and public safety was given the highest consideration.

- (TPA) Proposition 64 Adult Use of Marijuana Act passed on November 8, 2016. The Act provides for local control and defines limitations related to possession, cultivation and use related to recreational marijuana.
- (TPA) Townsend Public Affairs worked closely with the Brown Administration, the Bureau of Medical Cannabis Regulation, the Legislature, and industry stakeholders regarding the development of an integrated medical and adult-use regulatory framework to ensure that local control is preserved.
- (H&K) Holland & Knight monitored federal developments relating to medical marijuana. A bipartisan bill known as the Compassionate Access Act was re-introduced recently. The bill would remove cannabidiol (CDB) from the Controlled Substances Act so physicians, with state approval of its use, could prescribe CDB treatment, as in the case of epilepsy, cancer or glaucoma. Hearings on the bill have yet to be scheduled.

Gangs

(Police Department)

Support state legislation that would make theft of a firearm a grand theft and punishable by state prison.

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- (TPA) On November 8, 2016 Proposition 63 passed mandating that any theft of a firearm regardless of value is to be classified a felony.
- (H&K) In the Department of Justice, grant opportunities are available to support local efforts to address high levels of youth-related gun crime and gang violence, including its safe and thriving communities program. With the submission of the President's FY 18 budget, we will work with the City's delegation and appropriators to seek to sustain the COPS and juvenile justice programs.

Domestic Violence

(Police Department)

Support legislation that increases the efficiency and effectiveness of protective orders to enhance the safety of domestic violence victims.

- (PD) The Santa Ana Police Department partnered with local non-profit Human Options and has received a \$400,000 grant to provide enhanced resources for domestic violence victims.
- (TPA) On January 1, 2017 the California's Gun Violence Restraining Order Law passed. The law will help the Police Department in enhancing the safety of domestic violence victims.

Safe Mobility

(Police Department and Public Works Agency)

Increase local funding for infrastructure and programs that increase traffic and pedestrian safety in support of the City's Strategic Plan. While the City currently receives between \$300,000 and \$400,000 annually from the State

of California's Office of Traffic Safety, federal funds have not been secured.

The City is actively seeking funding to expand the installation and construction of safety infrastructure to protect pedestrians and bicyclists from motor vehicles on arterial and collector roadway corridors city-wide. The City has the fourth highest population density in the nation, and pedestrian and bicycle volumes are the highest in Orange County, and one of the highest in California. As a result, the City has one of the highest incidences of pedestrian and bicycle fatality and accident rates in California.

New funding would prepare projects for "shovel ready" delivery. Updated polices will be adopted to ensure all newly rehabilitated infrastructure meets new safety standards. Updated design standards will include new curb and roadway alignments that will elevate the priority of pedestrian and bicycle use on city streets, and will emphasize shared use of the public rights-of-way. Programs related to traffic and pedestrian safety, and enforcement and education are included. The estimated cost to construct the first city-wide phase of re-alignments is approximately \$5 Million.

- (PWA) The City adopted the Safe Mobility Santa Ana plan which analyzed 10 years of traffic collision data, identified priority corridors, and proposed projects for which to pursue grant funding.
- (PWA) All of the bicycle and pedestrian improvements identified in the Safe Mobility Santa Ana Plan are within the public right of way and support a safe shared use of the public space.
- (PWA) Through funding from the State of California Office of Traffic Safety, the Public Works Agency (PWA) conducted

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ten helmet and bike light distributions and ten bicycle safety skills classes. Further the PWA partnered with the Santa Ana Unified Police Department, Santa Ana Police Department, and Parks and Recreation - Youth Commission to promote and support bicycle safety initiatives by providing helmets and educational materials.

Veterans

(City Manager's Office)

Advocate for social policy and increased funding to ensure veterans have adequate access to job training, employment opportunities, medical care, affordable housing, and mental health services in a dignified manner that honors their service and commitment to our country.

- (CDA) Following a competitive application process, the City was awarded 75 U.S. Department of Housing and Urban Development Veterans Affairs Supportive Housing Project-Based Vouchers to provide affordable housing for homeless veterans.
- (CMO) Beginning in 2015, the City Manager's Office had coordinated with local organizations to host a monthly flag raising ceremony to honor local veterans from the community and to engage residents to increase their awareness of veterans' contributions. The monthly ceremony was held at the Santa Ana Public Library's flagpole, and regular contributors included the American Legion, VFW, the Santa Ana Public Library, the Santa Ana Police Department, the Employment Development Department, Heroes Elementary School, and the Main Place Christian Fellowship, among others.

- (H&K) As part of Holland & Knight's coalition advocacy efforts to reverse housing cuts in the President's FY 18 budget, they are working with the City's delegation to demonstrate the impact on the City's homeless veterans and ensure Department of Housing and Urban Development / Department of Veterans Affairs funds are sustained for homeless veterans.

Immigration Reform

(City Manager's Office)

Recognizing the liberty and civil rights of all individuals regardless of national origin or immigration status, and to protect the well-being and safety of all people residing in our community, the City supports comprehensive federal immigration reform that provides sensible and effective solutions to secure our borders, ensure economic strength, and promote stronger communities.

- (CMO) On April 9, 2016 the City of Santa Ana in collaboration with OCCORD, OC Labor Federation, Public Law Center, and several other partners, hosted a Citizenship Fair at the Southwest Senior Center. Over 800 people attended the Citizenship Fair, approximately 600 citizenship applications were processed, and another 200 people were provided with information. There were over 340 volunteers, which comprised of 110 legal volunteers that helped make the 12 hour event a success.
- (CMO) At the December 6, 2016 meeting, the City Council adopted Resolution No. 2016-086, declaring the City of Santa Ana a sanctuary for all its residents, regardless of their immigration status. This

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resolution outlined that the City would implement various policies called for by the resolution, including: protecting sensitive information; reaffirming the City's commitment to preventing biased-based policing and disallowing the use of City resources for immigration enforcement; exercising appropriate discretion in policing; providing additional training for all affected City employees, officials, and agents; and establishing a task force for oversight. An ordinance affirming these policies was later adopted in January 2017.

- (TPA) Townsend Public Affairs provided ongoing information on immigration and sanctuary city status discussions at the State level and the State's response to the President's Executive Orders on immigration.
- (TPA) Townsend Public Affairs (TPA) provided updates on legislation introduced in Sacramento to limit state and local law enforcement agencies' involvement with immigration enforcement and ensure that eligible individuals are able to seek state services without regard to their immigration status. TPA attended the Senate Public Safety Committee hearing with a City of Santa Ana Councilmember, who was one of the three primary witnesses to testify on the measure. TPA provided updates on this legislation as well as other issues occurring across the State that impact this discussion.
- (TPA) Townsend Public Affairs worked with the Office of Speaker Anthony Rendon to provide information regarding the City's sanctuary city ordinance.
- (H&K) Holland & Knight connected City staff with other localities working to proactively assist immigrant communities to identify best practices, including assisting the City in working with Los Angeles' Office of Immigrant Affairs.
- (H&K) In response to the President's efforts to implement his campaign promises to target sanctuary cities and increase interior immigration raids, Holland & Knight is working in coalition with other sanctuary cities to counter the Administration's current stance in seeking to punish sanctuary cities, meeting with both senators and House representative, including the senior counsels for the ranking member of the Senate Judiciary Committee; providing legislative analysis on sanctuary cities legislation; and providing information and analysis on the Administration's change in detention policies back to "safe communities" enforcement. We are also continuing to meet with congressional supporters of the Bridge Act legislation, working towards getting the President to sustain the Deferred Action for Childhood Arrivals program.

GOAL 2: YOUTH, EDUCATION, RECREATION

Santa Ana enjoys a young, vibrant population. The City is committed to working with other youth-oriented organizations to make a full range of opportunities available so our children and young adults can achieve success in their lives.

Parks

(Parks, Recreation and Community Services Agency)

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Work with local state representatives to support the proposed State park bond and to add a program for joint-use funding.

The City of Santa Ana has been awarded a \$1,030,800 grant to develop a half-acre park at Memory Lane and the Santa Ana River, adjacent to the Vista Del Rio Housing Project.

- (PRCSA) Construction on Memory Lane Park was completed on June 30, 2016 and a Ribbon Cutting ceremony was held on October 4, 2016. The project includes bike and equestrian rest stops, a shade structure, play equipment area, exercise equipment, and a passive rest area with drought tolerant planting.
- (PRCSA) The City was awarded \$5 million of Prop 84 state grant funds and \$2.1 million of Community Development Block Grant funding to construct a new Community Center and Park at the Roosevelt/Walker School site under a Joint Use agreement with Santa Ana Unified School District. A ground breaking event was held on December 16, 2016. Construction will begin in January 2017 and is expected to be completed within a year.
- (TPA) Townsend Public Affairs worked directly with members of the Orange County delegation, as well as the author and sponsors of AB 2444 (the proposed legislative park bond) throughout the legislative session, to ensure that any final park bond contained funding that would be accessible by the City. The final version of the bill included per capita funding for cities, competitive grant funding for park poor communities, as well as dedicated funding for the Santa Ana River Conservancy Program (with preference to projects in cities with high

populations), all which would be available to the City. While AB 2444 was unsuccessful, there is a commitment among the key stakeholders to work to place a bond on the ballot in 2018.

- (TPA) Townsend Public Affairs worked closely with the authors of AB 18 and SB 5, as well as the City's legislative delegation and other stakeholders to include dedicated parks and recreation funding for the City.

Library

(Parks, Recreation and Community Services Agency)

Advocate funding to address and support bridging the digital divide; adding art and culture exhibits at public libraries to engage the community to read, learn and appreciate art and culture; advancing literacy; providing career guidance for youth; and increasing library programming for teens.

- (PRCSA) The library has utilized a consultant to create the framework for a website devoted exclusively to career, job, and internship information and opportunities for Santa Ana youth. The site is expected to go live early in 2017.
- (PRCSA) The library coordinates its Workforce Investment Opportunity Act program with CTV-3 to engage youth in training in producing videos to interest, engage and inform youth.
- (PRCSA) In April of 2016, the Santa Ana Public Library hosted a Youth Services Provider Summit for the city's key stakeholders in youth development and education. Nearly one hundred attendees explored the subject under the

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aegis of Dr. Kenneth Ginsburg who is one of the country's best-known experts on the treatment of homeless and marginalized youth.

- (PRCSA) The library's Children's Services Department has committed itself to increasing early literacy among Santa Ana's young children by providing Early Literacy stations which contain games, books and tablets that promote academic development and enable parents to read to their children in an interactive environment.
- (PRCSA) The library continues to expand services to teens and young adults. With the help of volunteers, staff, and Youth Civic Engagement Interns, the Young Adult Department supports the City's Youth Commission, offers workshops on college choice, financial aid, FAFSA applications, provides tutoring, computer access and 12-15 programs weekly for teens. Staff also recruits and mentors youth volunteers, encouraging community service and engaging them with the library.
- (PRCSA) The library has hosted exhibits of traditional toys from Mexico provided by the Mexican Consulate and complex origami created by a nine-year old Orange County boy.

The Santa Ana Public Library was awarded a \$495,000 federal grant from the National Institute for Museum and Library Services for the Memories of Migration Program. Memories of Migration is a 3-year community memory program that builds on the Library's unique Teen Historian Program to jump start the development of cultural heritage collections around the shared stories of human migration in America.

- (PRCSA) The Memories of Migration Program grant is in its third and final year. The Teen Historians have developed and implemented techniques for gathering migration stories from local residents. The archive to date consists of oral histories, photos and media. The project can be found on Facebook, History Pin, and the library's website. The team has also provided training and support for similar projects at West Hartford, CN, Queens, NY, New Mexico Highlands University and the New Mexico Department of Cultural Affairs.

Seek joint-use and other funding opportunities to establish a community e-Library. The "Biblio Tech" leverages technology tools to help the public access library resources.

- (PRCSA) The e-Library has two components. The first is an enhancement to the number and kinds of e-resources the library provides to the community. The second will be a physical presence in the new Roosevelt / Walker Community Center, for which ground was broken in late 2016. These efforts are serving to narrow the digital divide in the community.

Collaborate with state and federal representatives to identify literacy program funding for collaborative efforts between the Library and the Santa Ana Unified School District.

- (PRCSA) The library has partnered with the Santa Ana Unified School District to provide all SAUSD students with a library card. So far, students at three Santa Ana high schools, four elementary schools and eight Head Start programs have received cards.

Collaborate with state and federal representatives to identify opportunities to add a new Public Library in the south part of Santa Ana.

- (PRCSA) In an effort to extend library services to residents located further away from the Main and Newhope Libraries, the library has placed satellite services in several Community Centers. Residents may visit teen centers in Garfield and Jerome Centers, get computer access and training at Garfield and El Salvador Centers, and find children's services at Garfield. Recently, the library has begun an after-school homework help program at the Delhi Center.

Santa Ana Zoo

(Parks, Recreation and Community Services Agency)

Work with state and federal representatives to identify funding for climate change education to be provided at the Santa Ana Zoo.

- (PRCSA) Worked with the U.S. Geological Survey's Western Ecological Research Center to develop and build a new exhibit and breeding center for the locally endangered Mountain Yellow-Legged Frog, a species located in the Santa Ana River drainage and directly affected by climate change. Exhibit signage will discuss effects of climate change on animals and people.
- (PRCSA) Two zoo education staff went through the National Network for Ocean and Climate Change Interpretation (sponsored by the National Science Foundation) training workshop learning best practices to communicate climate change to the general public through programs and signage. These climate

change education practices have been incorporated into existing education programs and will be integrated into the new Zoo Master Plan and signage for the new Giant River Otter exhibit.

GOAL 3: ECONOMIC DEVELOPMENT

Robust, successful businesses bring jobs and opportunity to the City and provide tax revenues for public services that benefit the entire community. The City of Santa Ana will work aggressively to encourage businesses to locate and invest in our community, providing good jobs, reducing unemployment and bolstering our City's tax base.

Affordable Housing

(Community Development Agency)

Seek increased funding for affordable rental housing, support homeownership programs, and improve the City's housing stock through funding from the Community Development Block Grant (CDBG) Program, the HOME Investment Partnership Program (HOME), and the City's Housing Opportunity Ordinance. These programs improve the City's housing stock while providing opportunities for affordable rental and ownership housing for residents within the City of Santa Ana.

- (CDA) To support homeownership, the City administered a down payment assistance program for first-time homebuyers with funding from the HOME Investment Partnership Program (HOME) and Community Development Block Grant (CDBG) Programs. A total of 105 applications were distributed, four were received and approved for this program. The City also provided a quarterly workshop for interested applicants in the community.

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- (CDA) To improve the City's housing stock, the City administered Residential Rehabilitation Programs for single-family homes, mobile homes, historic homes and multi-family properties. For the Single-Family Home Rehabilitation Program, a total of 73 applications were distributed, three were received, and one application was approved for this program. From applications that were approved a total of two (2) single-family homes were repaired through the City's program in 2016. For the Mobile Home Rehabilitation Program, a total of 57 applications were distributed, eight were received, and four applications were approved for this program. Three mobile home units were funded and the rehabilitation of one unit was completed in 2016.
 - (CDA) The City issued an RFP for \$1.2 million in HOME Investment Partnership Program funds and awarded the funds to a project which provides 71 units of permanent supportive housing for homeless individuals.
 - (CDA) For the City's Housing Opportunity Ordinance, the City executed a pre-commitment for \$2,600,000 of inclusionary housing in-lieu fees for a 69-unit affordable housing project. The City also executed a loan agreement for \$1,875,000 for a 57-unit affordable housing project.
 - (CDA) The City met all requirements to continue to receive funding from the U.S. Department of Housing and Urban Development for the Community Development Block Grant and HOME Investment Partnership Program.
 - (TPA) Townsend Public Affairs provided information to the City on various legislative and budget proposals related to affordable housing, including Governor Brown's "by-right" housing proposal.
- Economic Development Initiatives**
(Community Development Agency)
- Collaborate with the Governor's Office of Business and Economic Development in support of ongoing economic initiatives and programs that provide direct technical and financial assistance to businesses looking to locate or expand in the City of Santa Ana. Programs such as California Competes Tax Credit, Sales and Use Tax Exemption, New Employment Hiring Tax Credit, Industrial Development Bonds, and the Employment Training Panel.
- (CDA) On July 26, 2016, along with the Santa Ana Chamber of Commerce, the City co-hosted the Governor's Office of Business and Economic Development Go-Biz Workshop to inform businesses on the process for applying for the California Competes Tax Credit.
 - (H&K) With the expectation that Congress will seek to move forward on tax reform through the budget reconciliation process sometime later this year, Holland & Knight will again seek to include extension of the empowerment zone tax incentives as they did successfully in tax extender legislation. In addition, Holland & Knight has worked to mobilize an active coalition to support expansion of the Low Income Housing Tax Credit and will continue to advocate for its inclusion in tax reform.
- Goods Movement and Mobility**

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(Public Works Agency)

Legislation is sought which values the Economic Development from improved goods movement and mobility to core Santa Ana industries. Goods movement would be enhanced by improving roadway infrastructure in and around the city's industrial centers estimated to cost in the cost range of \$15 Million.

- (PWA) The street reconstruction within the Warner Industrial Community is planned to commence in April 2017 and be completed by the end of 2017.
- (TPA) Townsend Public Affairs (TPA) provided information to the City regarding legislative and administration proposals to generate funding for transportation infrastructure. TPA advocated with the authors of the measure, as well as the City's legislative delegation, to include significant funding for local streets and roads, as well as other programs that would be available to fund City projects.

Enhanced Infrastructure Financing Districts

(Community Development Agency)

Support and establish an Enhanced Infrastructure Financing District to issue bonds to fund infrastructure projects such as street improvements, highway interchanges, transit facilities, sewage treatment and water reclamation plants, low and moderate income housing, and transit priority projects, pursuant to the infrastructure financing plan and the agreement of affected taxing entities. This will help fill a gap left with the dissolution of redevelopment agencies.

- (CDA) The City continues to research eligibility to create a Community

Revitalization Investment Authority as authorized under AB 2492.

Housing Authority/Section 8 Voucher Program

(Community Development Agency)

Seek increased funding for the Family Self-Sufficiency Program. The Santa Ana Housing Authority administers the Housing Choice Voucher Program (*Section 8*). As part of the program, families have the opportunity to voluntarily participate in the Family Self-Sufficiency Program to become independent from housing assistance. Participation in this program reduces housing assistance costs per family for the Housing Authority and allows the agency to assist new families off of the Waiting List.

- (CDA) Following a competitive grant application process, the City was successful in its application and received an award of \$138,000 to administer the Family Self-Sufficiency Program for calendar year 2017.
- (H&K) Holland & Knight is working with the City's delegation and appropriators to counter drastic cuts in the Department of Housing and Urban Development programs. Please reference the Homelessness section.

Workforce Innovation and Opportunity Act

(Community Development Agency)

On July 22, 2014, President Barack Obama signed into law the Workforce Innovation and Opportunity Act (WIOA) – designed to promote a job-driven public workforce system helping to strengthen the partnerships between Workforce Boards, businesses, and education. The City will work with the Congressional delegation, and the Departments of Labor, Commerce, and

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Education to support and implement the Workforce Innovation and Opportunity Act (WIOA) with specific attention and emphasis on full funding for WIOA; support for local Workforce Boards and local control; a single set of common performance measures for adults, dislocated workers and youth programs authorized under WIOA; and continued work on alignment of all federal workforce programs in U.S. Department of Housing and Urban Development, Health and Human Services, and Department of Education.

- (CDA) To meet the requirements of the new legislation the City formed a Workforce Development Board to provide grant oversight and engage regionally on workforce issues. The State of California approved the new structure and the continuation of receipt of federal workforce funding.
- (CDA) The State of California announced that the City exceeded its Workforce Investment Act / Workforce Innovation and Opportunity Act performance measures for PY 2015-16.
- (CDA) The WORK Center was awarded a Sling Shot Grant funded by The Orange County Workforce Development Board. Sling Shot is an initiative of the State of California which encourages and supports regional partnerships across the state promoting engagement in new collective actions on workforce challenges.

U.S. Department of Housing and Urban Development – Reauthorization

(Public Works Agency)

Continue Community Development Block Grant (CDBG) to cover capital cost to improve city streets in economically disadvantaged areas. The

improvements would reduce blight and improve residential neighborhoods. The need is approximately \$5 Million.

- (CDA) Using the resources provided by the U.S. Department of Housing and Urban Development, the City allocated Community Development Block Grant funds in the amount of \$749,261, equivalent to 14% of the annual grant allocation, for residential street improvements in the Annual Action Plan.
- (H&K) In light of drastic cuts in the President’s proposed FY 18 budget for Department of Housing and Urban Development programs, we are organizing a concerted effort among key cities and mayors including the City of Santa Ana to build strong bipartisan support in Congress to sustain funding for CDBG.

GOAL 4: CITY FINANCIAL STABILITY

It is essential that the City maintain fiscal stability to be able to deliver high quality services. This requires an effective and transparent financial system, accurate and reliable forecasting of revenues, an enhanced tax base, and control of expenses.

Medical Marijuana Taxation

(Finance and Management Services Agency)

Monitor pending Assembly and Senate Bills:

- Medical Marijuana Excise Tax - Senate Bill 987 (Senator McGuire) seeking to establish a state excise tax of 15 percent on the consumption or use of medical marijuana purchased from any retailer in California. Revenue allocation: 30% to the General Fund;

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30% to the Bureau for grant program administration to distribute grants to local agencies that are affected by the regulation of medical marijuana activities pertaining to the cultivation of marijuana in violation of state law or local ordinance (upon appropriation by the Legislature); 20% to the Department of Parks and Recreation for the stewardship, operation, maintenance, and preservation of state park units, including units operated on behalf of the state by local or regional agencies or by nonprofit organizations (upon appropriation by the Legislature); 20% to counties for drug and alcohol treatment programs. Revenue impact: Annual revenue of \$251 million. With an operative date of January 1, 2018, this revenue would be reduced by half to \$125.5 million in fiscal year 2018-19.

- (FMSA) SB 987 passed the State Senate on June 1, 2016 and was ordered to the State Assembly. On June 20, 2016, however, it failed passage in the Revenue & Tax Committee and was subsequently returned to the Chief Clerk on Nov. 30, 2016 where it was left inactive.
- Marijuana Regulation and Safety Act (MMRSA) Amendment - Assembly Bill 1575 (Assembly Member Bonta) proposing term changes in the MMRSA requiring the Board of Equalization to create a working group to examine strategies including point-of-sale systems to improve financial monitoring of cannabis businesses and would create an enhanced financial monitoring certification for entities licensed under the MMRSA. Also, specifies a local ordinance that regulates cannabis or medical cannabis shall not require the consent of the Department of Food and Agriculture.

- (FMSA) AB 1575 was passed by the State Assembly on June 1, 2016 and ordered to the State Senate. On June 29, 2016 it was referred to the Government & Finance Committee. However, on August 8, 2016 it was referred to the Committee on Appropriations suspense file. It was held under submission in committee, reported from Senate committee without further action on November 30, 2016, and left inactive.
- Policing Authority for Medical Marijuana Cultivation - Senate Bill 435 (Senator Pan). An exemption from the medical marijuana licensing requirements; does not limit or prevent local government from exercising its police power authority.
- (FMSA) SB 435 (multi-year bill) passed the State Senate and was ordered to the State Assembly on June 3, 2015. It was referred to the Committee on Health and passed committee on August 31, 2015, but was classified inactive on request of Assembly Member Holden. On January 19, 2016 it was re-referred to the Committee on Health and subsequently reported both from committee and State Assembly without further action. On November 30, 2016 it was left inactive.

Renewable Energy Grants

(Finance and Management Services Agency)

Seek State of California and federal grants or already established funding streams for renewable energy opportunities for City facilities, fleet operations and citywide benefit where applicable:

- Solar Energy (photovoltaic arrays)
- Cogeneration within Civic Center facilities
- Ice Energy
- Chiller Replacement

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- Backup Generator / Emergency replacement
- Alternative fuels vehicle and infrastructure
- Cap-and-Trade (funding for public buildings and infrastructure, i.e. transportation)
- (FMSA) FMSA has evaluated and received approval from Southern California Edison (SCE) to establish light retrofitting projects at three City library facilities. The retrofit projects are scheduled to begin construction during calendar year 2017.

Receivership Actions

(Planning and Building Agency)

Support legislation which would amend the California Health and Safety Code regarding municipalities' use of receivership actions. Specifically, revise Section 17980.7 to make the recovery of attorney's fees unilateral, rather than to the prevailing party.

Support legislation which would amend the California Health and Safety Code Section 17980.7 to allow for first priority of receiver's liens and recovery of City's attorney fees and costs from the receivership estate.

Support legislation which would remove the 3-day notice requirement and/or reduce the noticing requirement to service by certified mail.

Support legislation which would clarify that unpaid administrative fines can be recovered as special assessments.

- (PBA) The Code Enforcement Division of the Planning and Building Agency continues efforts to uncover unsanitary conditions and life safety hazards for occupants of residential rental properties. Staff has continued working with property owners, or managers of rental properties to make repairs and

conduct preventative building maintenance. These efforts help to prevent deteriorated conditions in rental properties. City staff continues to coordinate with all governmental agencies to inspect and enforce city codes to remedy code violations and to expedite compliance. In 2015, city staff generated structural permits with a valuation of over \$1.5 million in improvements to rental properties. In 2016, City Council renewed the Proactive Rental Enforcement Program with support from the Orange County Rental Association.

Sales Tax

(Finance and Management Services Agency)

Monitor anticipated Professional Services Tax Bill (Senator Hertzberg) replacing previous Senate Bill 8 which would likewise seek to extend the California state sales tax to impose a tax on services to increase revenues. Local jurisdictions would not be authorized to increase sales tax on services, as they are currently able to do. The additional revenues would be collected by the state, and the funds allocated to local government. Health care services, education services and small businesses with under \$100,000 of gross sales would be exempt from the sales tax on services.

The intent of the legislation is to generate an estimated \$10 billion to be used for K-14 education, UC/CSU systems. The bill's other possible impacts are that it may provide additional revenues to local governments and possibly lower personal income tax rates.

- (FMSA) SB 1445 was introduced February 19, 2016 as a spot bill to carry forward the prior session's unsuccessful SB 8 sales tax restructuring bill. It was referred to the

Committee on Government & Finance and remained there in suspense until it was reported out from committee without further action on November 30, 2016.

Internet Tax Freedom Forever Act

(Finance and Management Services Agency)

On February 11, 2016 federal legislation, opposed by the City and California League of Cities, making the 18 year temporary moratorium on taxation of internet access permanent was appended to the Trade Facilitation and Trade Enforcement Act and passed.

To address defective definitional language incorporated in Permanent Internet Tax Freedom Act which could negatively impact the City's telecommunication services Utility Users' Tax (UUT), staff recommends the City adopt a comprehensive administrative ruling and interpretation of the City's UUT Code regarding the bundling of taxable and non-taxable telecommunication services, including internet access. Staff is currently working with the City's Professional UUT Consultants to arrive at a suitable administrative ruling and interpretation to be reviewed by the City Attorney and administratively adopted by the Executive Director of Finance and Management Services before August 31, 2016.

- (FMSA) To address defective definitional language incorporated into federal law with the passage of the Permanent Internet Tax Freedom Act (PIFA), City staff working together with the City's Professional Utility Users' tax Consultant, MuniServices, successfully developed a comprehensive administrative ruling and interpretation of the City's Utility Users' Tax Code regarding the bundling of

taxable and non-taxable telecommunication services, including internet access. Acting at the same time as over 60 California cities, Santa Ana's administrative ruling was approved by the City Attorney and administratively adopted by the Executive Director of Finance and Management Services on December 22, 2016.

GOAL 5: COMMUNITY HEALTH, LIVABILITY, ENGAGEMENT & SUSTAINABILITY

A vibrant community is full of energy and life, characterized by investment in its people, its culture, and its physical environment. Our built environment has a direct effect on the community's overall quality of life. The task of community planning includes envisioning new commercial areas and new neighborhoods that enhance quality of life, as well as improving the neighborhoods we already have in order to create a sense of place and community. Essential to a vibrant community is strong community involvement, the celebration of arts and cultural diversity, and a focus on resource conservation.

Water Conservation

(Public Works Agency)

Staff will continue to seek funding to facilitate water conservation efforts.

The State of California continues to experience severe drought conditions. Winter 2015 saw improved hydrologic conditions in parts of California. More rain and snow fell in Northern California as compared to Central and Southern California, yet, due to California's water conveyance systems, concerns over supply reliability have eased even in urban Southern California. Consequently, the City's 12% conservation standard has been adjusted by the

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State Water Resources Control Board and Governor Brown's May 9, 2016 Executive Order. The new order allows the City to define its individualized conservation standard based on its unique water supply and demand conditions. The City has evaluated its supply portfolio and although we have self-certified to the State a zero percent conservation target, because the drought is not over, the City has elected to reduce water usage by 3% and step down the Phase Two Water Supply Shortage to Phase One Water Supply Shortage allowing residents to water their lawns three days per week and keeping all permanent water conservation measures in full force.

In order to achieve the 3% water use reduction, the City will continue with its comprehensive drought outreach plan.

- (PWA) Moving to bolster California's climate and drought resilience, Governor Edmund G. Brown Jr. issued an executive order in May 2016 that builds on temporary statewide emergency water restrictions to establish longer-term water conservation measures, including permanent monthly water use reporting, new permanent water use standards in California communities and bans on clearly wasteful practices such as hosing off sidewalks, driveways and other hardscapes. In the latter part of 2016 the State Water Board stressed the need for continued conservation given that Central and Southern California remain in drought conditions despite recent storms. The water conservation target for City customers remains at 3% and all permanent water conservation measures are in full force.

Health

(Parks, Recreation and Community Services Agency)

Advocate for special grant monies for community outreach and education efforts to enhance the public awareness of preventing health issues such as obesity, diabetes, heart disease, and hypertension.

- (PRCSA) State and Federal funds were used to develop a new park at Roosevelt/Walker school. The new park includes a community garden, exercise equipment, basketball courts, jogging track and multi-purpose field which help address health issues and obesity.
- (TPA) Townsend Public Affairs monitored funding opportunities through Proposition 47 which provide funding for mental health services, substance use disorder treatment, diversion programs for people in the criminal justice system and other community based supportive services.

Mobility

(Public Works Agency and Parks, Recreation and Community Services Agency)

Support legislation which increases funding and legal support for improved bicycle and pedestrian facilities.

Seek special grant monies for outreach and education efforts to enhance walking and biking safety in our town.

- (PWA) In 2016, the City applied for over \$30 million in grant funding and expects to receive over \$25 Million in Active Transportation Program, Highway Safety Improvement Program, and Bicycle Improvement Program Grant funds.

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- (PRCSA) Parks and Recreation staff along with County of Orange staff worked together to develop another segment of a Class I bike trail along the Santa Ana Gardens Flood Control Channel. The project is being paid for by the County of Orange and maintained by the City.
- (PRCSA) A mural promoting the importance of sharing the road and pedestrian safety was created at the Corbin Community Center. Community volunteers participated in the mural concept development, design and production.

Residential Group Homes

(Planning and Building Agency)

To protect residential neighborhoods, support legislation which promotes local control of residential groups homes including sober living facilities.

- (TPA) Townsend Public Affairs provided information to the City regarding AB 2403 (Bloom), which would have required the Department of Health Care Services to deny applications for new sober living facilities in areas of over-concentration. The bill was ultimately held on the Suspense File in the Assembly Appropriations Committee.

Sustainable Development

(Planning and Building Agency)

Seek special grant monies for planning, outreach and education efforts to support sustainable development. Projects may include comprehensive planning efforts, zoning and building code updates and specific planning efforts.

- (PBA) The City received monies from Air Quality Management District to help fund sustainable planning programs such as the Metro East Specific Plan Expansion and the Santa Ana General Plan Update.

Engagement

(Parks, Recreation and Community Services Agency and Planning and Building Agency)

Seek special grant monies for community engagement. These grant monies may be used to support public outreach on a number of planning efforts including the City General Plan update, historic preservation programs and survey efforts as well as specific planning urban design projects. In addition, monies may be used to support the City's existing Neighborhood Improvement Program community engagement efforts.

- (PRCSA) The library has utilized volunteer assistance and staff expertise to begin creating a drought-tolerant demonstration garden adjacent to the library. The first phase was planted during the Día de los Niños celebration in 2016. The library plans to continue development of this community resource in 2017, adding plantings and explanatory signage, along with a specialized collection of books to assist residents with developing their own low-water-use gardens.
- (PBA) This past year the Santa Ana Public Library submitted a grant funding proposal, on behalf of the Santa Ana Civic Atlas to the Knight Foundation. The

proposal was not funded, but staff will continue to pursue funding for the Civic Atlas and community engagement in Santa Ana on an ongoing basis.

Discuss with state and federal legislature representatives the need to find a funding stream to help the Santa Ana Public Library provide a 5-year effort to increase voter registration.

- (PRCSA) In November 2016, the library's Young Adult Department and its Youth Civic Engagement Interns collaborated with the City Clerk in a city-wide project to outreach to Santa Ana youth, promoting increased voter participation among 18-24 year olds.

GOAL 6: COMMUNITY FACILITIES & INFRASTRUCTURE

The City of Santa Ana has the responsibility to install and maintain the basic facilities required for a community to operate including streets, sidewalks and bikeways, sanitary sewers, storm drains, water systems, public buildings and facilities, and collection of solid waste. The City also has an important advocacy role concerning mass transit and public utilities.

O.C. Streetcar (Public Works Agency)

Seek continued support for the OC Streetcar.

The project under consideration is a modern streetcar running from the Santa Ana Regional Transportation Center through Santa Ana's Downtown and Civic Center within mixed flow traffic in city streets and within the Pacific Electric right-of-way to Garden Grove. The OC Streetcar

may be extended to the east at the SARTC, and could potentially connect with a OC Streetcar being planned by the City of Anaheim via Harbor Boulevard in Garden Grove. The streetcar will expand regional transportation system benefitting mobility and goods movement as well as providing expanded regional and local economic development opportunities.

The OC Streetcar has received environmental clearance, and is ready to begin final design. The project environmental analysis was completed including a locally preferred alternative. The final environmental approval was received on January 20, 2015.

Orange County Transportation Authority (OCTA) has become the lead agency for the project. OCTA will manage the project's final design, construction, operations, and maintenance. The OC Streetcar has been accepted into project development phase in the new starts Federal grant program.

The OC Streetcar alternatives are approximately four miles long with about twelve station stops in each direction. The proposed fleet size is six to seven cars with headway running ten minutes in peak conditions and fifteen minutes off peak. The ridership is expected to reach 6,000 daily boardings during its initial operation, and would result in a reduction of 2,165 vehicle miles traveled per day. The OC Streetcar ridership capacity could respond to increased use and could also expand and extend service. The project serves Santa Ana which is the fourth most densely populated city in the United States, and serves the City's densely populated communities, many of whom (17.8%) do not own cars and currently use public transportation.

The estimated cost of the project is \$298 million. Potential Federal funding requests could be from a combination of Congestion Management and Air Quality (CMAQ) programs

or New Starts/Small Starts programs totaling over \$200 million. If construction begins in Federal Fiscal Year 2016/17, the OC Streetcar Project could be operating by 2020.

- (H&K) As the County of Orange/City of Santa Ana moves forward to secure a Full Funding Grant Agreement with the Federal Transit Administration, Holland & Knight has continued to work with the City's delegation to include funding in the FY 17 Transportation – Department of Housing and Urban Development Appropriations Bill. While funding in the Senate and House bills provides approximately \$75 Million in New Starts funding for the OC Streetcar Project, no final action has been taken on the bills. The Department of Transportation, along with most Federal departments and agencies, has been operating under a Continuing Resolution which expires April 28, pending either an extension of the CR until the end of this fiscal year or final House-Senate conference and passage of the Transportation and other appropriations bills. Getting final passage of the FY 17 Transportation bill is important in order to initiate funding for OC Streetcar Project. The City's delegation with key support from our Senate appropriator remains fully supportive of the Project. Once Congress disposes of the FY 17 appropriations, work on the President's FY 18 budget request will begin. Since his budget is expected to drastically cut the Federal Transit Administration programs including New Starts, the City's advocacy effort with the delegation, while coordinated closely with OCTA, will continue in high gear to gain House and Senate appropriations support for New Start funding of the OC Streetcar Project.

Santa Ana Regional Transportation Center
(Public Works Agency)

Seek funding to repair and upgrade the Santa Ana Regional Transit Center (SARTC). This regional rail facility serves to support an ever-increasing demand for inter - and intra - county rail services resulting from growth in population and employment in the surrounding areas. The SARTC station is the local passenger access location to the OCTA Metrolink Railroad and Amtrak connecting Orange County to other outlying areas of nearby regions, including Los Angeles, the Inland Empire, San Diego and beyond.

The SARTC facility is in dire need of bathroom expansion to support the increase station demands and upgrades to modernize them to today's American's with Disabilities Act standards. Other facility needs include improved access and pathways from the facility's perimeter and expanded passenger loading and unloading kiosks/stalls.

The estimated cost to complete these improvements is \$4 Million.

- (PBA) The Public Works Agency has identified approximately \$6 million in deferred maintenance and upgrades required at the Santa Ana Regional Transportation Center (SARTC). SARTC facility needs include the following: restroom upgrade and ADA compliance, a new roof, HVAC system replacement / upgrade, repair / resurfacing of parking lot, exterior and interior painting, electrical and plumbing upgrades, generator replacement, improved access and expanded passenger loading and unloading The Public Works Agency has

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begun project development for restroom upgrade and ADA compliance.

Santa Ana Regional Transportation Center First/Last Mile Connections

(Public Works Agency)

The need exists to provide regional rail and bus passengers via SARTC the ability to seamlessly travel to and from the Civic Center, Downtown, the Museum District and other employment, cultural, commercial and educational centers.

Seek funding to plan and construct first and last mile travel connections including bike lanes and infrastructure, safe and accessible pedestrian routes, and convenient transit facilities. Infrastructure may include protected bike lanes, bike lockers and racks, new sidewalk and access ramps, upgraded bus shelters. Programs and planning efforts could include educational campaigns, travel safety advertisements, and community based complete streets planning.

Support Federal, State and regional funding programs and policies which would facilitate first and last mile connections, such as Active Transportation Program, Highway Safety Improvement Program, and the Compass Blueprint Program.

- (PWA) New bicycle parking was installed at the Santa Ana Regional Transportation Center utilizing funding from the Orange County Transportation Authority's Bicycle Corridor Improvement Program.
- (PWA) Funded through the Affordable Housing and Sustainable Communities Program, the Bush Street Bicycle Boulevard extends connections from the SARTC north toward 17th Street.

- (PWA) Through funding from the Active Transportation Program, pedestrian improvements were made to enhance connectivity along First Street through Downtown Santa Ana.

- (PWA) Davis Elementary School's 'Safe Routes to School' program funded through the Active Transportation Program included the installation of pedestrian improvements throughout the neighborhood to the north of the Santa Ana Regional Transportation Center.

Grade Separations

(Public Works Agency)

Grade separation projects allow incompatible mobility modes to intersect without impeding with one another. These types of projects work with existing transportation systems to greatly improve multimodal mobility and goods movement, and also result in reduced congestion, improved air quality, and reduced dependence on fossil fuels.

Three separate grade separation projects are in or have completed the conceptual engineering and environmental analysis phase. The three projects are located on Santa Ana Boulevard, Grand Avenue, and 17th Street. The three currently intersect with railroad tracks carrying Amtrak and Metrolink commuter traffic, and Union Pacific Railroad freight cars.

- Daily rail traffic is now 75 trains per day and is expected to increase to 110 per day by the year 2035. The grade separation projects are essential to allow for future and current commuter and goods movement, and maintain and improve train, pedestrian and bicycle mobility, and safety.

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The City of Santa Ana is the lead for the Santa Ana Boulevard project. This is a unique Grade Separation Plaza because it allows and encourages mass pedestrian and bicyclist traffic to safely cross rail tracks adjacent to the Santa Ana Regional Transit Center (Amtrak and Metrolink station). It would also allow for the extension of the OC Streetcar across the rail tracks without any additional infrastructure but the streetcar line.

- The Santa Ana Boulevard Grade Separation Plaza is estimated to cost \$73.3 million and the environmental clearance was completed September 2014. The environmental clearance places this project in 18th place on the state's priority list. The roadway carries over 20,000 vehicles per day within a very congested segment of roadway adjacent to an interchange with I-5 freeway. In addition, 54 school buses and 309 passenger buses cross the rail tracks. Staff seeks Federal funding support either through the Orange County Transportation Authority or independently for 100% of the project construction cost through Regional Surface Transportation Program, CMAQ, Demonstration, and Federal Section 130 funds.

OCTA has been the lead agency for the planning and environmental studies of the other two grade separations at (2) Grand Avenue and (3) 17th Street. It's anticipated that they will seek funding to implement those two projects.

Automated Meter Infrastructure

(Public Works Agency)

The City supplies potable water to over 45,000 customer accounts which include all of the City's 324,000 plus residents, business, and institutions. All customer accounts are metered by traditional dummy meters which record water usage mechanically and are manually read every

two months. The City is committed to pursuing Automated Meter Infrastructure (AMI) and converting all meters to new smart meters capable of detecting leaks and allows customers to manage their water consumption on a daily basis. The proposed system will have customer engagement which will generate notifications such as excessive water use, irregular consumption patterns, and most importantly water leaks. The system is planned to be completely wireless and accessible through the Web. This is a key water conservation project. The City has awarded a contract to perform a feasibility study and implementation plan. Full AMI conversion and implementation costs are estimated to be in the range of \$14 million. Staff will continue to seek funding for automated meter infrastructure.

- (PWA) The Public Works Agency has been actively seeking funding for this project.

Replacement Water Wells

(Public Works Agency)

The City supplies up to 70% of water demand via a system of groundwater wells. A number of these wells are aging and no longer produce the quantity or quality of water they once did. In order to sustain the quantity and quality of water for the community at the lowest cost possible, it is essential to retain our groundwater pumping capacity. A need exists to drill and equip new replacement wells. As a regional aquifer, this project would also protect the integrity of the aquifer for other water producers. The City is in the process of acquiring a site and has prepared a preliminary feasibility study for up to two new replacement wells. The replacement well improvements are estimated to be in the cost range of \$7 million. Staff will continue to seek funding for the replacement of water wells.

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- (PWA) The Public Works Agency received funding for the purchase of replacement water wells and is awaiting approval from the City Council for the sale.
- (PWA) The site for a new replacement well has been located and the feasibility study has been completed. The Public Works Agency will seek the City Council's approval for the site location in 2017.

Reclaimed Water System Master Plan

(Public Works Agency)

The Orange County Water District (OCWD) owns and operates a reclaimed water system, a portion of which traverses through parts of Santa Ana. Santa Ana properties may connect to the reclaimed water system, where available. Currently only a limited number of parcels have access to the system as the reclaimed water pipelines only exists in a limited area. The City is considering commissioning a reclaimed water system master plan to identify opportunities to expand the system to serve reclaimed water demands. The OCWD has tentatively committed to supply additional reclaimed water but Santa Ana will have to fund construction costs associated with expanding the system. The reclaimed water master plan is estimated to cost \$100,000. The cost to construct additional reclaimed water pipeline is estimated to be \$1.25 million per mile. Staff will seek funding to develop a reclaimed water system master plan.

- (PWA) The Public Works Agency has actively applied for grant funds.

Bristol Street

(Public Works Agency)

The City of Santa Ana has been in the process of improving 3.9 miles of Bristol Street between Warner Avenue and Memory Lane in

conformance with the City's General Plan, and OCTA's Master Plan of Arterial Highways. The project adds one through lane in each direction, bike lanes, sidewalk, landscaping and medians, as well additional turn lanes and bus turnouts at major intersections. The completed or near completed portions of the project total over 2.5 miles.

OCTA has funded construction of the remaining segments between Warner Avenue and 17th Street. However, no funding sources exist for the portion between 17th Street and Elm Street (the north-most half mile), which handles an average of 48,000 vehicles per day. The estimated cost for this segment is \$40 million. Depending on future federal funding programs, the City would anticipate a request of up to one half, or \$20 million of total project cost.

- (PWA) Current Bristol Phases for improvements consist of three segments: 1) Bristol from Civic Center to Washington Street; 2) Bristol from Washington Street to 17th Street; 3) Bristol from Warner Avenue to St. Andrew Place.
- (PWA) The City acquired properties along Bristol St. and continued to make improvements. The upcoming construction schedule includes work from Civic Center to St. Andrew Place.

Alton Parkway

(Public Works Agency)

The City of Santa Ana has been the lead agency in coordinating the design and environmental clearance of the Alton Parkway Grade Separation. Alton is part of the Master Plan of Arterial Highways, and the proposal is to cross over SR-55. The roadway would expand regional connectivity, benefitting mobility and goods movement as well as providing expanded regional and local economic development

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opportunities, and significant benefits to local Santa Ana businesses located in the fringes of this project. Coordination with neighboring Irvine has been completed.

This project's design / environmental phases were previously done but need to be updated per the latest state requirements. This will take an estimated 8-12 months to update. \$55 million in construction and right-of-way funding is needed to implement this project. Half of this funding would be requested through the Measure M Regional Capacity Program with the remaining \$22.5 million from Federal or other sources.

- (PWA) Funding was not available through the Measure M Regional Capacity Program in 2016. The Public Works Agency will continue to seek grant funding for the right-of-way and construction phases of the project.

Grand Avenue

(Public Works Agency)

The City has a project to widen Grand Avenue between 1st Street and 17th Street. The project, similar to Bristol, adds one through lane in each direction, bike lanes, sidewalk, landscaping and medians, as well as additional turn lanes and bus turnouts at major intersections in conformance with OCTA and City plans. The initial 900-foot segment between 1st Street and 4th Street began construction earlier in 2014 and was completed in 2015. Except for design phase funding, no funding has been identified for the remaining 4,300 feet, estimated to cost \$49 million. A Federal \$24 million grant to match the anticipated future OCTA Measure M2 funding could cover construction and project delivery.

- (PWA) The initial 900-foot segment between 1st Street and 4th Street was completed in 2015. The remaining

segment from 4th Street to 17th Street is in the design phase and should be completed by the end of 2017.

Warner Avenue

(Public Works Agency)

The City finalized the Environmental Impact Report (EIR) in 2015 to widen Warner Avenue between Main Street and Grand Avenue. The project, similar to Bristol Street and Grand Avenue, adds one through lane in each direction, bike lanes, sidewalk, landscaping and medians, as well as additional turn lanes and bus turnouts at major intersections in conformance with OCTA and City plans. The project's cost is estimated at \$60 million for design, right-of-way, and construction phases. OCTA has funded the design phase and a portion of right-of-way for Phase I (Main Street to Oak Street). Staff seeks the remaining funding of \$53 million through federal support independently or via OCTA.

- (PWA) In October 2016, the Public Works Agency applied for the remaining balance of right-of-way funding for the segment from Main Street to Oak Street and design funding for the segment from Oak Street to Grand Avenue through the Orange County Transportation Authority's (OCTA) Regional Capacity Program (RCP). The OCTA Board of Director will review and approve the funding for RCP in March 2017.

Fairview Bridge

(Public Works Agency)

Fairview Street is planned for three lanes in each direction on the City's General Plan and OCTA's Master Plan of Arterial Highways. However, because the Fairview Bridge over Santa Ana River is only about 50 feet wide, the roadway can

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accommodate only two lanes in each direction. Further, the bridge lacks separated sidewalks and the barrier rail does not meet current standards. For a similar project (First Street Bridge), the City received Federal funding to cover half the cost to replace and widen the bridge. For the Fairview Bridge, the cost is conceptually estimated at about \$14 million, 88.53% of which could be requested through the Federal Highway Bridge Replacement and Rehabilitation program with matching funds requested through OCTA Measure M2. To receive federal funding, the segment would need to be cleared under the National Environmental Policy Act.

- (PWA) In 2016, City applied for additional Federal Highway Bridge Replacement and Rehabilitation funding (\$1.6 million) to replace the bridge. It is anticipated that the funding will be received by the spring of 2017.

GOAL 7: TEAM SANTA ANA

The City continues to face increasing demands for service with limited resources. This challenge provides an opportunity for the organization to become innovative and efficient in the delivery of City Services. Success in this effort requires that the City retain and attract experienced, motivated employees who are committed to engaging and serving the community. Additionally, improving interdepartmental and community lines of communication will ensure greater transparency and community engagement.

Transparency and Engagement

(City Manager's Office)

Support federal/state legislation that allows the City to promote greater transparency and community engagement.

- (CMO) the City has increased and improved transparency and engagement

throughout the community by adhering to the Sunshine Ordinance, publishing the Strategic Plan, providing open data platform on City's financial information & budget, conducting community budget meetings, leading meetings with the community to gain input on the General Plan Update, hosting neighborhood association meetings, agendaizing monthly updates on Public Works projects, sharing information to the community via Nixle and other social media platforms.

Open Data Platform

(Clerk of the Council)

Seek funding to implement an Open Data Platform (ODP) which will increase transparency, access to public information, and improve coordination and efficiency among City agencies and partner organizations. Through the implementation of the ODP, the public will be able to access meaningful data on one web page, create reports and download information including building permit activity, crime reports, budget information, and land use data. Allowing the public to access, visualize, and sync to public information promotes a new kind of civic engagement and allows them to provide valuable feedback on local issues. An Open Data Platform will promote government transparency and openness by giving residents, visitors, and business access to all City public records.

- (IT) Software demonstrations have been scheduled with five Open Data platform vendors in order to evaluate the functionality of their systems and obtain price quotes. Discussions have begun with City departments to identify specific data sets which can be made available.

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Technology

(Information Technology)

Support federal/state legislation which allows the City to promote innovation and efficiency through greater use of technology.

Protect local government franchise fees and core local functions such as the Public, Educational and Government Programs channels (PEG).

Protect local government's right of way use from unsightly and potentially hazardous equipment placement by telecommunications companies.

Legislative Agenda

(City Manager's Office)

The City will recommend an annual legislative agenda consistent with the Strategic Plan.

- (CMO) The City Council Legislative Council Committee met twice throughout 2016 in concurrence with State and Federal lobbyist to solidify the annual legislative agenda consistent with the Strategic Plan.