

# Learning from Los Angeles

## LESSONS ON PROCESS

- Better to plan on three rounds of HCD review rather than two
- Make it easy for HCD to find your responses/changes
  - L.A. created a cheat sheet documenting each question and itemizing all their responses
- Work closely with them - L.A. had weekly phone calls by the end

Process wasn't too bad but HCD did surprise them at the end  
Sent in 1 draft to HCD ahead of time, got a thorough letter – thought they took care of the many requests for more analysis  
HCD asked for last-minute call, thought they walked through all the edits  
Still surprised with an additional issue that wasn't raised on the call

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## LESSONS ON CONTENT

- LA needed to provide more details on AFFH-related programs
  - Strong trackable metrics and milestones
  - Specific geographic focus
- Of note, LA was asked to provide more information on NON-housing programs related to AFFH (i.e. place based community revitalization efforts and investments in lower resource areas)
  - LA combed through the city budget to identify investments to which they could commit. Examples included the city's park equity plan, participatory budgeting, investments in mobility, infrastructure, and economic development/workforce programs. Search the below document for programs #133-136, added in response to HCD's comments (the main AFFH program is #124).
  - [https://planning.lacity.org/odocument/6fbfbbd0-a273-4bad-a3ad-9a75878c8ce3/Chapter\\_6 - Housing Goals, Objectives, Policies, and Programs \(Adopted\).pdf](https://planning.lacity.org/odocument/6fbfbbd0-a273-4bad-a3ad-9a75878c8ce3/Chapter_6_-_Housing_Goals,_Objectives,_Policies,_and_Programs_(Adopted).pdf)

Note HCD's AFFH guidance was published at the later end of process for SoCal

LA didn't have any curveballs at the local level, so going back through PC and CC was not an issue for them. Just adding details

Next steps:

Implementation!

Rezoning is the next focus

Plus some assorted ordinances – adaptive reuse, condos, SB 9

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## **PLACE-BASED NON-HOUSING OBJECTIVES** (See LA Housing Element Chapter 6 for more details)

**Program 133 Objective:** Have at least 75% of existing transportation investments (through Vision Zero, Great Streets, Active Transportation, Stress Free Connections, Safe Routes to Schools, Safe Routes for Seniors, and AHSC Programs) serve Mobility Equity Zones through 2030. Collaborate with community-based organizations to provide culturally relevant constituent engagement for major transportation investments. By 2025, implement a “Universal Basic Mobility Program” in a Disadvantaged Community, and expand public car-sharing in Disadvantaged Communities by at least 50 stations.

**Program 134 Objective:** Promote workforce development and economic revitalization in areas with high unemployment and poverty through the creation of at least 10 place-based initiatives by 2029, deploy at least \$100 million in grants and loans to small businesses targeting these high need areas and serve approximately 120,000 people annually through the City’s Worksource Centers in order to connect residents in high unemployment areas to jobs.

**Program 135 Objective:** Increase investment in areas most in need to improve community assets that support residents including transportation, infrastructure, community facilities, employment and workforce development, parks, schools, etc. annually. Change the way local funding decisions are made in a way that prioritizes equity and disadvantaged communities in decisions about infrastructure improvements by 2029.

**Program 136 Objective:** Provide comprehensive case management and housing stability services to 1,500 households at imminent risk or at risk of homelessness per year in partnership with 16 FamilySource Centers through the Community Investment For Families Department’s Solid Ground Program. Prevention services may be received as a “Brief Service” (one day) or “Full Service” (up to 12 months of case management).

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p. 130-136 in the PDF