

City of Sonoma

Request for Proposals (RFP)

Title: Extreme Weather Warming Center/Shelter

Operator(s)

Estimated Contract Period: December 15, 2023, through April 30, 2024

Submit Proposal To: Attn: Lisa Janson

City of Sonoma No. 1 The Plaza Sonoma CA 95476

Or Email applications to Ljanson@sonomacity.org

Estimated Available Funding: \$33,000

Program Contact/Questions on RFP: Lisa Janson, Sr. Management Analyst

Ljanson@sonomacity.org

The City of Sonoma (City) is pleased to invite you to respond to this **Request for Proposals** (RFP) for the management and operation of **an Extreme Weather Warming Center.**

Release Date: November 20, 2023,

Responses Due: Friday, December 15 @ 4:30 p.m. PST

Eligible Applicants: Community-based organizations (CBOs) or for-profit service providers.

NOTE: If you are considering applying for funds from this RFP, we encourage you to discuss your concepts and proposals prior to submission with Lisa Janson of the City of Sonoma (ljanson@sonomacity.org)

I. Program Summary

1.0 Purpose of Request for Proposal RFP

The City of Sonoma, in cooperation with funding support from the County of Sonoma, seeks to contract with qualified providers for safe operation within Sonoma city limits a severe weather shelter offering overnight stay(s) when winter temperatures and weather conditions reach levels that would endanger the lives of those who do not have adequate shelter ("Severe Weather Shelter"). The City of Sonoma is seeking a service provider to manage and operate an Extreme Weather Warming Center located at the Haven shelter at 151 First Street West, in Sonoma, California.

2.0 Background

The 23-24 winter season is expected to have fewer options for winter shelter capacity than in past winter seasons. The City of Sonoma is interested in creating and funding added winter shelter capacity. This includes operation of a severe weather shelter opened when temperatures reach certain thresholds. In the event of dangerously severe weather in the forecast, as defined by the City of Sonoma's Extreme Weather Warming Center Guidelines (see Exhibit 2 – Severe Weather Shelter Guidelines), the City of Sonoma has committed to providing a nighttime low-barrier (as opposed to "no barrier") shelter option for those without homes and for those that are either restricted or not comfortable utilizing other shelter options.

The extreme weather warming center/ shelter will be in addition to other winter shelter options and is not intended to provide social services, however, it is anticipated that guests using the shelter space will have significant behavioral health needs. Additionally, these shelters are not expected to provide nutritional or medical support. The primary function of the shelter is to serve as a life-saving intervention in the event of dangerous weather conditions. Operators may partner with social service providers to collaborate on support and outreach for overnight guests, but there is not a requirement to provide social services during the overnight stay. This RFP is intended to identify an operator with the capacity and expertise to operate a nighttime severe weather warming center/shelter intervention.

In the fall/winter of 2022-2023 (October through March), a Severe Weather Shelter was opened about 8 nights over the course of the season. Historically, the expected duration of severe weather events ranges from two to seven nights per operational opening, and possibly as many days, depending on the severity. Severe Weather Shelters are expected to be opened when temperatures are extreme and weather is inclement, despite logistical challenges presented to staff or volunteers. Shelters might be asked to open over winter holidays if the weather conditions are met.

Please assume that the duration of the agreement for services and operations may be up to **two years**, with **one additional year** as an option.

3.0 Scope of Work

The operator will offer staff and/or trained volunteers to operate the shelter facility during the hours of operations for the duration of each Severe Weather Shelter event. The operator will offer

an onsite manager and supervise the operation of the shelter. The site manager is the primary point of contact for public safety and emergency services and shall address day-to-day operational issues as they arise. The operator will also set-up and demobilize the site for each operational event, as well as daily tidying and storage of leftover items.

In addition, the operator will:

- a) Develop processes and train staff and volunteers on:
 - i. the admission process and code of conduct [see attached Exhibit 3 Ground Rules and Shelter Shift Duties examples and Exhibit 4 – Shelter Shift Duties (example)].
 - ii. incident de-escalation and reporting processes.
 - iii. harm reduction applications (Narcan®, sharps containers).
 - iv. set up and shut down checklist.
 - v. security protocol.
 - vi. client resource referral process to outside service providers.
- b) Acquire necessary consumables: Items which aid in running an overnight shelter ear plugs, feminine hygiene items, sharps containers, sanitary consumables, PPE and infectious disease mitigation items. Some supplies will be available from the City of Sonoma.
- c) Coordinate staff and volunteers, including creation of initial staff and volunteer calendar schedule.
- d) Coordinate administrative tasks such as signage, resource material, check in logs, and infectious disease testing process (if necessary), set up of expense tracking and reporting.
- e) Ensure all staff and volunteers follow up-to-date health and safety protocol and guidelines.
- f) Record nightly guest data and report monthly data to the city. Reports will include the number of shelter guests, the time at which the shelter reached capacity (as applicable), the observed outside temperatures each night, the number of unique guests served each month, and a log of incidents requiring emergency response (as applicable). Data entry in the Homeless Management Information System (HMIS) may be needed based on funding requirements. A reporting template will be provided. And capture data for the Sonoma Valley By-Names-List (BNL).
- g) Payment for services will be on a reimbursement basis and tied to regular data entry and timely submission of invoices.

4.0 Service Guidelines and Expectations

The operator should have a commitment to working on issues of housing instability and have direct experience with the population being served. See Management Proposal in Section III.2.C. In the event of a multiday severe weather event or if the Sonoma County Library is closed for service, operators will be asked to extend their hours of operation into the daytime hours until outside temperatures reach safe levels.

5.0 Population to Be Served

Individuals experiencing homelessness who are restricted from or not comfortable utilizing other shelter options.

6.0 Period of Performance

While the contract is expected to remain in effect from December 20, 2023, to September 30, 2024, services are anticipated if/when a Severe Weather event occurs in the months of November, December, January, February, and March.

7.0 Funding Source and Availability

Approximately \$33,000 in funding is available for these services. The estimate of funding could increase if the number of activations is over a total of thirteen evenings. There is no guarantee of continued funding after September 30, 2024.

8.0 Anticipated Outcomes

The City of Sonoma has been asked to operate severe weather shelters in response to extreme temperatures that pose public health risks. There is also a need in the community for additional shelter beds during the winter months. Severe Weather Shelters are expected to serve up to 10 unique individuals over the course of each opening and abide by their established policies and procedures to maintain a safe environment.

9.0 Administrative and Program Requirements

Responses to this RFP will be accepted from any legally constituted entity that meets the following conditions:

- A. The applicant is incorporated as a non-profit corporation in the state of California and has been granted 501(c)(3) tax-exempt status by the United States Internal Revenue Service or is a sole proprietorship, general partnership, corporation, limited partnership, limited liability company, or limited liability partnership or is a commission or authority established pursuant to applicable California State law or, if a successful applicant, will be incorporated as such in California State.
- B. The applicant has demonstrated capacity to ensure adequate administrative and accounting procedures and controls necessary to safeguard all funds that may be awarded under the terms of this RFP.
- C. The applicant has a current Federal Tax ID number.
- D. The applicant demonstrates the capability to meet program expenses in advance of reimbursement.

Further, applicants must meet the following Program Requirements:

- A. Experience with vulnerable populations, to include training in areas such as crisis response, trauma-informed care, conflict mediation or de-escalation.
- B. Recent background checks on each staff member and volunteer.

II. Procurement Process

1.0 Procurement Timeline

_	r, outlines the tentative schedule for the RFP process. All are approximate and may be adjusted as necessary,
Request for Proposals Issued	Monday, November 20, 2023
Written Questions Submitted by	Wednesday, December 6, 2023, at 4:00 p.m. to (include all emails): ljanson@sonomacity.org and Jyankovich@sonomacity.org
Proposals Due	Friday, December 15, 2023, by 4:30 p.m.
Review Process by Application Evaluation	Begins Monday, December 18, 2023
Committee	
Estimated Award Notification	December 20, 2023
Estimated Contract Start Date	December 21, 2023

2.0 RFP Application Questions

Questions related to the RFP may be submitted in writing to ljanson@sonomacity.org and lyankovich@sonomacity.org (please include both emails) by 4:00 p.m. on Wednesday, December 6, 2023. Questions and answers will be written and distributed to all known perspective applicants by addendum. Only those questions/answers not already contained in the RFP will be included in the addendum. All applicants will be required to sign the Addendum Cover Sheet and submit it with their applications.

The City of Sonoma has no obligation to accept further inquiries after the December 6, 2023, deadline. However, if further inquiries are accepted, the questions and answers will be emailed to all known recipients of the RFP documents.

3.0 Deadline for Submittal

To be considered, applications must be received **no later than 4:30 p.m. on Friday, December 15, 2023,** at the following location and via email to Ljanson@sonomacity.org or Jyankovich@sonomacity.org:

Attn: Lisa Janson, Senior Management Analyst City of Sonoma No. 1 The Plaza Sonoma CA 95476

Late applications will not be considered.

4.0 Application Costs

The City is not liable for any costs incurred by the applicant before the issuance of a contract. All costs incurred in responding to this RFP, including, but not limited to, the Application Evaluation Committee meeting(s), any consultant fees, and any costs associated with contract negotiation sessions, are solely the responsibility of the applicant.

5.0 Ownership of Application Materials

Applications and other materials submitted in response to this request become the property of the City, are public record, and will not be returned. It is understood and agreed that applicant claims no proprietary rights to the ideas or approaches contained in its application.

6.0 Notice of Solicitation

Failure of the City to notify any party or parties directly regarding the availability of this RFP shall not void the process.

III. Proposal Preparation

1.0 Proposal Format

- A. Applications must be typewritten in black 12-point font on standard 8 ½ x 11-inch white paper with one-inch margins. Applications submitted on recycled paper and printed double-sided are encouraged. Applications submitted with binders or covers will be rejected. Page numbers are required. Extensive artwork, photographs, and printing should be avoided. Do not include any materials not requested in this RFP and its attachments.
- B. Applications must be limited to four (4) pages, not including the Letter of Interest, the Application Cover Sheet, the external financial audit or review, references, and cost proposal.
- C. Applicants must submit one (1) unbound original of the application in a sealed envelope, plainly marked on the outside with the applicant's name and address and the words "RFP Severe Weather Shelter Facility Operator."
- D. The original printed packet must have original signatures. Applications that do not contain an original signature will be deemed unacceptable and will not be considered.
- E. All responses must contain the information requested in Section III.2.A Section III.2.F below.

Please respond to each section in the same order in which it is asked. Any deviation from these specifications must be clearly addressed in writing. Failure to supply materials required will result in a rejection of the entire submittal.

2.0 Proposal Contents

- A. Letter of Interest (Maximum points: 5)
- B. Application Cover Sheet Attachment A (Maximum points: 5)
 Complete the attached Application Cover Sheet. An authorized signatory of the applicant's organization must sign the cover sheet.

C. Management Proposal – Limit to four (4) pages (Maximum points: 35)

Please provide a description of the following:

- I. Agency's history and organizational structure.
- II. Key staff, including subcontractors, will conduct work related to this program, including a description of their planned roles, qualifications, education and experience, and any licenses and/or certificates they hold.
- III. Agency's interest in operating a nighttime shelter.
- IV. Agency's experience related to this RFP.
- V. Agency's quality control measures and mechanisms for ensuring sound financial and accounting practices.
- VI. Include a description of any programming or services you may offer to guests while at a facility. Briefly describe the planned operational model to address intermittent opening based on severe weather thresholds.

D. **Cost Proposal** – (Maximum points: 40)

Please provide a Budget Summary which should include the Composite Hourly Billing Rate Calculation for each staff member.

Budget Summary Worksheet

This document should include a summary of costs, based on calculations and information from the RFP. The current funding projections are for a total of thirteen nights of activation for the winter of 23/24, if the number increases additional funding will be provided at the nightly rate included in your budget summary.

Composite Hourly Billing Rate Calculation:

Please determine the total hourly rate of compensation for program staff to be funded under contract with the City. This should be completed for each program staff member. The composite hourly rate can then be multiplied by the number of hours required to staff the extreme weather warming center for one evening.

Indirect Cost Rate

"Indirect program costs" are expenses associated with doing business and delivering the program or service that are not easily assigned to a particular service or activity under that program but are necessary to the general operation of the program (e.g., office supplies, phone, utilities, postage, etc.). The Program Indirect Cost Rate will not necessarily be the same as the agency's indirect cost rate.

E. Copy of most recent audit or external financial review – Please only submit one (1) copy of the audit (Maximum points: 5)

If no audit or review has been conducted in the past three years, provide a statement indicating that no current review is available to be submitted.

F. **References** (Maximum points: 10)

Include a list of at least three (3) individuals or entities who may be contacted to provide information regarding the applicant's ability to carry out the terms and purpose of this RFP.

Provide names of contacts, their organization name and address, telephone numbers, and e-mail addresses (if available).

IV. Proposal Evaluation and Selection

1.0 Evaluation Committee

An Application Evaluation Committee (AEC) comprised of City staff will evaluate eligible applications and make recommendations to the City Manager. The AEC will consist of at least three individuals who are knowledgeable about the specific professional services sought.

2.0 Role of the Application Evaluation Committee

A. Unacceptable Applications

The City of Sonoma staff will first determine which applications are not responsive to the RFP and must be deemed unacceptable. **Unacceptable applications are those which meet at least one of the following criteria:**

- I. Incomplete application
- II. Submission of a proposal that proposes services that deviate from the technical requirements set forth in this document.
- III. The applicant does not meet the administrative requirements of this RFP.
- IV. Failure to comply with any part of this RFP or any exhibit to this RFP, including, but not limited to, deadline for submittal and application format.
- V. Submission of incorrect, misleading, or false information.

B. AEC Evaluation

The AEC members will then independently evaluate and rate each application, awarding points up to the maximum points available for each section.

C. Additional Information by Request

Applicants may be asked to provide clarification or additional information.

D. Final Recommendation to the City Manager

The AEC will discuss the applications and perform any necessary review or verification of their content. Based on the evaluation of the application materials and any additional inquiry, the AEC will determine a cumulative score for the applications. The AEC will then present its recommendations to the City Manager.

The City of Sonoma reserves the right to consider past City contract performance and any other data or information that the County deems indicative of performance in making its funding decisions.

3.0 Evaluation Criteria

The maximum number of evaluation points available is 100 points, as detailed in Section III.2 above. The following maximum points will be assigned to the proposals for evaluation purposes:

- A. Letter of Interest (5 points)
- B. Application Cover Sheet (5 points)
- C. Management Proposal (35 points)
- D. Cost Proposal (40 points)
- E. Copy of most recent audit or external financial review (5 points)
- F. References (10 points)

In evaluating each proposal, the City of Sonoma reserves the right to consider past City contract performance and any other data or information that the City deems indicative of performance in making its funding decisions.

4.0 Contract Award/Notification to Selected Applicant(s)

The authority to enter into a contract rest with the City of Sonoma City Manager. Decisions regarding contract awards for services solicited by this RFP will be made in accordance with the "Procurement Timeline" as outlined above.

Any contract resulting from this RFP will be between the City of Sonoma and the applicant organization. Contractors will be required to comply with the terms and conditions of the City of Sonoma Contract for Services Agreement.

The successful applicant who enters into a contract with City of Sonoma subsequent to the RFP process will not be reimbursed for services provided prior to the final execution and signature of the contract by all parties.

Contractors will be required to maintain books, records, documents, and other evidence directly related to the performance of the work in accordance with Generally Acceptable Accounting Procedures. The City of Sonoma, or any of its duly authorized representatives, shall have access to such books, records, and documents for inspection and audit for a period of three years after completion of work. Contractors will document the use of City funds and will complete all required reports and billing documentation in a timely manner. Additional data may be required for audit or evaluation purposes. Contractors will additionally provide a certificate of general liability and property damage insurance naming the City of Sonoma as co-insured.

5.0 Acceptance of Terms

By submitting an application in response to this RFP, the applicant accepts all terms and conditions of this RFP, as well as all City, County and State regulations and requirements pertaining to the operation of the solicited services. If awarded a contract, the applicant's response will become part of the contract agreement. The applicant will be bound by the terms of the RFP, unless the City agrees otherwise. The City reserves the right to introduce additional terms and/or conditions during contract negotiations.

VI. Application Checklist

Please	e ensure that your completed application includes all the following:1. A Letter of Interest
	2. A completed Application Coversheet (Attachment A), including documentation of non-profit status.
	3. A completed Management Proposal, with answers to each of the bulleted items and/or providing all requested information.
	4. A completed Cost Proposal providing all requested information.
	5. A copy of the agency's most recent audit or external financial
	review.
	6. Three (3) references
	7. Signed Addendum cover Sheet(s), if applicable.
	ay be asked during the evaluation process to provide one or more of the listed in Exhibit 1, Additional Requirements Checklist.



Attachment A – Application Cover Sheet

Applicant Info	rmation Name and Ti	tle of Authorized Re	epresentative:	
Name of Orga	nization:			
Address:		City:		
State:	Zip Code:	Phone:	Fax:	
E-mail:				
Legal Require				
	he appropriate box be on of private or public	=	he information reques	ited:
	er Identification Numl	-		
	lifornia Business Licen			
	censure or Certificatio	` ,	ole:	
ŭ	oma Business License:	, , ,		
Other Inform	ation			
Please indicat	e the total amount of	funding requested:	\$	
Lunderstand t	the terms and condition	ons of the REP and (certify that the above-r	named agency will
			act award is made. All	0 ,
	tion is true and accura			information contained
cino applica	and the area decare		, monicage.	
Authorized Signature	gnature and Title			Date



Exhibit 1 – Additional Requirements Checklist

The following are additional items that may be requested to assist in the evaluation of your application for funding. Please do not provide this information at this time. Should additional information be requested, only a single copy of the requested items will be required.

Copy of current Business License				
Copy of IRS 501(c)(3) documentation				
Licensure/certification information:				
An organizational chart				
A list of applicant's Board of Directors, including names, addresses,				
occupation, officers, and meeting schedules.				
Job descriptions of key staff who will be involved in the program.				
Agency's strategic plan, including mission and vision statement.				
Board strategic planning documents, including mission and vision statement.				
A copy of agency by-laws				
Staff orientation, training, and qualification procedures				
Agency personnel policies				
Insurance certificate documenting proof of insurance coverage sufficient to				
satisfy the City:				
 City of Sonoma must be identified as the certificate holder. 				
2. Under the Description of Operations, language must include, "This				
insurance shall be considered primary and shall waive all rights of				
subrogation. The City insurance shall be noncontributory".				
3. Insurance must include the following minimum coverages:				
i. Property damage – \$500,000 per occurrence				
ii. General Liability & Property Damage for bodily injury –				
\$1,000,000 per occurrence with a minimum of \$2,000,000				
general aggregate				
iii. Workers Compensation – Employers liability with a minimum				
limit of \$1,000,000 per accident				
Copy of Cost Proposal in Excel format				
Program Policies and Procedures				



Exhibit 2 - City of Sonoma Emergency Warming Center Activation Guidelines for the 2023 – 2024 Winter Season

PURPOSE: To provide guidelines and procedures to open an "Extreme Weather Warming Center" in the City of Sonoma for the unsheltered population.

DEFINITIONS:

Extreme Cold Weather Event— For the purposes of these guidelines, an Extreme Cold Weather Event for the City of Sonoma is as follows:

- Three (3) consecutive days with overnight lows below 32 degrees Fahrenheit as forecasted by the <u>National Weather Service ("NWS") for the City of Sonoma</u>; or
- Forecast temperatures to drop below an <u>average</u> nighttime (7 PM to 7 AM) low of 37 degrees for two consecutive days with accompanying forecasted hazardous conditions during the overnight period (7 PM to 7 AM) that include one inch (1") or more of rain, a Flash Flood Warning or snowfall, as forecasted by the <u>National Weather Service ("NWS") for the City of Sonoma;</u>

and at least one of the following:

- NWS issues or is forecasting a cold-related Warning (Freeze, Cold, Frost or Wind Chill).
- Forecast overnight low temperatures are accompanied by daytime temperatures of 40°F or lower.
- Unanticipated or planned power outages are occurring or are forecasted to affect 200 or more customers within the City of Sonoma.
- Department of Health Services issues a Health Emergency related to cold weather and/or a Public Health Order related to cold weather.

Extreme Weather Warming Center – An indoor or outdoor location that provides heated space to seek temporary relief from the wet/cold when an Extreme Cold Weather Event occurs.

POLICY: The City of Sonoma recognizes that in the event of an Extreme Cold Weather Event unsheltered individuals may need assistance to stay warm. To meet this need, the City of

Sonoma may supplement existing Sonoma County's Winter Shelter operations by operating an Extreme Weather Warming Center at times as necessary.

PROCEDURES:

- 1. <u>Determination of Warming Center Opening.</u> The City Manager (or designee) will determine the need to open an Extreme Weather Warming Center during an Extreme Cold Weather Event or any combination of weather events and other extenuating circumstances which present extreme levels of risk to the public, including the unsheltered population. In making the determination to open an Extreme Weather Warming Center, the City Manager (or designee) may consult with the County of Sonoma Department of Health Services (DHS), County of Sonoma Department of Emergency Management (DEM), Sonoma Valley Fire District (SVFD) and Sonoma Police Department (SPD), or other agencies, or nongovernmental organizations (NGO's) as needed in the City Manager's discretion.
- 2. <u>Staffing</u>. The coordination and opening of an Extreme Weather Warming Center will be executed by City staff and contract personnel as assigned and directed by the City Manager. The City Manager will appoint a Warming Center Manager to oversee the establishment and management of the Warming Center operations. Warming Center staffing or work assignments may be necessary on any day and at any time of the day or night, including weekends and holidays.
- 3. <u>Warming Center Location</u>. The primary location for an Extreme Weather Warming Center is the City's Haven Building located at 151 First Street West, Sonoma. Other locations may be utilized as directed by the City Manager (or designee).
- 4. Operational hours for an Extreme Weather Warming Center will typically be between 7:00 p.m. to 7:00 a.m. but may vary based on weather conditions, space availability and other factors.
- 5. <u>Public Outreach.</u> The City Manager, the Warming Center Manager and the City's Public Information Officer will coordinate the issuance of public notifications including media releases, social media messaging, publication to City websites/news items and direct communication with community partners and service providers for unhoused individuals.
 - Information that is disseminated to the public and is vital to the health and safety of the community should be coordinated for translation into alternative language(s), as necessary, by the Communications Officer and made available to the City Council, Sonoma County Emergency Services, Sonoma County Public Health, Homeless Service Providers, and the Shelter Operator (when applicable) prior to the final media release to the public.

Note: In the event immediate translation is needed, and the services are unavailable, it is acceptable to utilize the translation feature on the public facing website (www.sonomacity.org) for translation purposes.

Individuals seeking an Extreme Weather Warming Center will be advised:

- a. The Extreme Weather Warming Center is a place to warm up and charge portable personal electronic devices (mobile phones, tablets, portable computers, etc.).
- b. Cots for sleeping will be provided.
- c. Light snacks and beverages may be provided.
- d. Food brought by registrants that is ready to eat and does not require refrigeration is permissible; cooking, meal service and kitchen access is not available.
- e. The City of Sonoma or its contractor(s) will not be responsible for lost or stolen items.
- f. Individuals utilizing the Warming Center must be previously listed or otherwise added to the "by-name list" system used by Sonoma Valley homeless providers and the City of Sonoma.
- g. Individuals utilizing the Warming Center must comply with the City's Warming Center -Standards of Behavior (see last page).
- h. Well behaved pets may be permitted at the Extreme Weather Warming Center at the sole discretion of the City's Warming Center Manager. Service animals are allowed. Additional pet restrictions or pet boarding requirements may apply and will be provided to registrants at the time of registration.
- 6. <u>Pet Crates / Kennel Space</u>. The Warming Center Manager will contact the Sonoma Police Department and Pets Lifeline to determine their availability of crates and/or kennel space, if needed.



Exhibit 3- City of Sonoma WARMING CENTER - STANDARDS OF BEHAVIOR

For the enjoyment and safety of everyone, the City of Sonoma expects all participants to treat the people and facilities connected with a Warming Center with respect and abide by all rules and direction from Warming Center staff. City staff, or the City's Warming Center operator, reserves the right to refuse services to anyone for failure to abide by these standards.

The following are examples of behavior that fail to meet the expectations of the Standards of Behavior policy:

- Disruptive, disrespectful, inappropriate behavior, acts of violent behavior or any behavior which interferes with the enjoyment or intent of the programs or facilities offered to the residents of Sonoma will not be tolerated.
- Unacceptable behaviors include but are not limited to:
 - o failure to abide by all rules,
 - o any form of harassment,
 - o offensive language,
 - o disobedience,
 - o disruptive behavior,
 - o physical harm to others or property,
 - o the threat of physical harm, or any behavior which may impact the safety of any employee or participant of activities offered, or
 - o any demonstration of behavior which interferes with the smooth operation of programs and facilities.
- Smoking is not permitted within City facilities or parks.

Exhibit 4 – Shelter Shift Duties (example)

6pm-11pm Shift

6:00 p.m. Arrive at the shelter and ensure it is in order to be opened.

7:00 p.m. Greet guests as they arrive.

Ask them to review the ground rules, and then sign in for the evening. Offer a mask if they don't have one (masks aren't mandatory, but this could change if public health departments make recommendations/requirements)
Show them a space to sleep. Space guests out as much as possible depending on the number of guests. There are blankets and pillows to set up sleeping space.
Offer them a snack/water if needed.

Lock the door after 11:00 p.m. If guests might come in after 11:00 p.m. and they can be admitted but we want to avoid coming and going from guests after 11:00 p.m.

This shift is mostly hospitality and helping folks to settle. There are some towels onsite for showers, but showers should only be an option if those working during this shift feel comfortable operating a shower schedule.

Aim for quiet time after 10:00 p.m.

to the next activation.

Update the overnight log with any information that would be helpful for the next shift. Including any pertinent information to be added to the Sonoma Valley BNL.

11:00 p.m. - 8:00 a.m. shift

The doors should be locked during this shift. It is up to the lead on the shift to open the doors for cigarette breaks if requested, but please note smoking is only permissible inside the guest's car.

Begin to wake folks up around 6:30 a.m. if they aren't already up. Offer a snack and
coffee.
Ask guests to pile any laundry they used at the end of their cots.
o Start the laundry and move items from washer to dryer.
Collect trash and tidy up for the next evening.
o This includes wiping the cots down with disinfected wipes.
Update the overnight log with any information that would be helpful for the next shift.
Lock the doors and turn off the heater of the shelter.
Contact City staff regarding any laundry services that may need to be completed before
the next shift.
Let City staff know if there are any issues with the shelter that need to be addressed prior

All guests should be out of the shelter by 7:00 a.m. The last hour is to provide time to close the shelter for the day.

Please call 911 – For any life-threatening emergency or safety concern.