

## Continuous Feedback Loops

To keep reciprocal mentorship dynamic, relevant, and impactful, feedback must be more than a one-time evaluation—it should be a *living process* woven into every stage of the program. This framework outlines methods for capturing feedback at two levels: partner-to-partner (where the exchange happens directly between participants to foster mutual growth) and program-level (where stakeholders track patterns, address challenges, and adapt the program in real time). These approaches ensure that insights are not only gathered but acted upon, enabling immediate course corrections, deepened relationships, and long-term organizational learning.

### A. Partner-to-Partner Feedback Loops (Participants)

These methods are designed to be used directly by the Legacy and Growth Partners to give and receive feedback within their mentorship.

#### 1. Structured Reflection Cycles:

- **Application:** At the start of the program, provide a “Reflection Prompts” document. Every 2–4 weeks, partners use a simple template to answer questions like, “*What is one thing I taught my partner this cycle?*” and “*What is one thing my partner taught me?*” The completed template is stored in a shared space (offer suggestion — e.g., Google Doc, shared folder, or the organization’s preferred platform) that both participants and program facilitators can access. One person acts as the “reflection custodian” each cycle, responsible for recording both partners’ responses, with the role alternating each round. This keeps the process participant-to-participant while ensuring a complete record for program learning.
- **Why it works:** This formalizes reciprocity and ensures both partners are actively reflecting on their two-way learning.

#### 2. Feedback Embedded in Action Projects:

- **Application:** For project-based pairings, create an “After-Action Review” template. After each project milestone, partners spend 15 minutes documenting what went well, what could be improved, and what they learned from each other.
- **Why it works:** It connects feedback directly to a tangible outcome, making it more practical and less abstract.

#### 3. Visual Feedback Mapping:

- **Application:** Provide a digital whiteboard or a simple mind map template. Periodically, partners collaboratively fill out the mind map with sticky notes representing “Wins,” “Challenges,” and “Ideas.” The program coordinator can review these for trends.
- **Why it works:** It’s a low-pressure, creative way to surface issues and celebrate successes visually.

#### 4. Feedback as Part of Role Rotation:

- **Application:** Midway through the program, suggest a “Reverse-Shadowing Week” where the Growth Partner takes the lead on a specific task or meeting agenda, and the Legacy Partner acts as the primary learner. Afterward, they debrief on the experience and exchange feedback on each other’s roles.
- **Why it works:** This builds empathy and forces a new perspective, leading to richer, more insightful feedback.

### B. Program-Level Feedback Loops (Stakeholders)

These methods involve the entire ecosystem of your program to ensure it's meeting strategic goals and operational needs.

1. **Layered Feedback Channels:**
  - **Application:** The Program Coordinator deploys a mix of feedback channels:
    - **Anonymous Pulse Surveys:** Short, simple questions sent to all participants every 4-6 weeks to quickly gauge sentiment.
    - **Liaison Check-ins:** The Program Coordinator meets bi-weekly with the Growth and Legacy Partner Liaisons to discuss common themes, recurring issues, and success stories they've heard.
    - **Executive Sponsor Debrief:** Every 2 or 3 months, the Program Coordinator presents data and impact stories to the Executive Sponsor, who provides high-level strategic feedback.
  - **Why it works:** It ensures no single feedback channel is a bottleneck, and feedback from different levels (partners, liaisons, leadership) can be cross-referenced.
2. **Continuous Participatory Evaluation:**
  - **Application:** The Program Coordinator, alongside the Liaisons, hosts a "Mid-Program Check-in Session." This is a working session where a small group of participants and stakeholders review early data and collaboratively brainstorm program adjustments for the second half.
  - **Why it works:** This moves beyond "feedback for the sake of feedback" and empowers participants to be co-creators of the program's success.
3. **Culturally Responsive Feedback Models:**
  - **Application:** The Program Coordinator includes a short training module on giving and receiving feedback in the initial "Liaison Playbooks." This training should cover how to address power dynamics, active listening, and the importance of psychological safety. Liaisons are then equipped to help struggling pairs have difficult conversations.
  - **Why it works:** It preemptively addresses potential issues by giving participants and liaisons the tools to navigate sensitive topics effectively and respectfully.
4. **Double-Loop Learning Frameworks for Leadership:**
  - **Application:** The Data Analyst prepares a report for the Executive Sponsor that goes beyond raw numbers. Instead of just "X% of participants are satisfied," the report includes insights that challenge assumptions. For example, "Participants are struggling with scheduling due to an organizational norm of back-to-back meetings. What could we do to challenge this norm?" This leads to a discussion not just about the program, but about systemic issues it's uncovering.
  - **Why it works:** It elevates the conversation from tactical problem-solving to strategic, organizational change, ensuring the program's feedback can influence broader company policies.