

## Preventing Medical Errors Part Two: Devices

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This Presentation is Approved for  
1 CRCE Credit Hour

## Learning Objectives

- Identify the responsibilities of respiratory care managers & practitioners in preventing errors associated with medical devices
- Discuss examples of medical device errors & how they could have been prevented

## Medical Devices

- Number of devices at bedside has increased from 7 to 26 over previous 20 years
- Human error contributes to 90% of accidents associated with medical devices
- Respiratory care devices
  - ❖ Greater variety
  - ❖ Greater capabilities
  - ❖ Greater complexity

See links below for illustration of devices at bedside

## Terminology

## Definitions

- Error: failure of planned action or use of a wrong plan to achieve a goal
  - ❖ Latent errors: set the stage for future errors & usually are committed by the system
  - ❖ Active errors: have immediate consequences
    - Slips: performing a correct action incorrectly (performance)
    - Mistake: performing an incorrect action (decision-making)

## Definitions

- Adverse event: an injury that was caused by medical management & that resulted in measurable disability. These may be either
  - ❖ Unpreventable, e.g. due to patient characteristic, or
  - ❖ Preventable - due to error

## Definitions

- > **Sentinel event (Joint Commission)**
  - ❖ An unexpected occurrence involving death or serious physical or psychological injury, or the risk thereof. Serious injury specifically includes loss of limb or function.
  - ❖ Not all sentinel events occur because of an error & not all errors result in sentinel events.

FYI see links below to subscribe to Joint Commission Sentinel Alerts

## Causes Of Device - Associated Adverse Events

## Multifactorial View

- > **Factors**
  - ❖ Personal attributes of practitioner
  - ❖ Attributes of the system, e.g. the hospital
  - ❖ Patient attributes

## Interplay of Contributing Factors

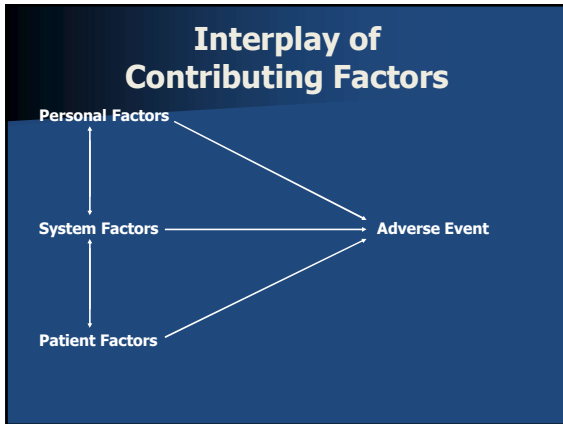
- > **Personal Factors**
  - ❖ Health
  - ❖ Cognitive state
  - ❖ Competency
  - ❖ Professional commitment

## Interplay of Contributing Factors

- > **System Factors**
  - ❖ Device design & construction
  - ❖ Physical facilities
  - ❖ Management & supervision
  - ❖ Organization culture
  - ❖ Commitment to safety

## Interplay of Contributing Factors

- > **Patient Factors**
  - ❖ Physical constitution
  - ❖ Psychological constitution
  - ❖ Illness acuity - necessity of life support
  - ❖ Comorbidities (all present conditions)



### Analysis of Adverse Events

- > Root cause analysis (RCA)
  - ❖ Identifies all contributing factors
  - ❖ Aims at problem-solving, NOT reactive measures & finger-pointing
  - ❖ Aims at performance improvement by eliminating root causes
  - ❖ Eliminating root causes will prevent recurrence of event

FYI see links below for more information on root cause analysis

### Medical Device Event Causes

- > Device defect
  - ❖ Design defects
  - ❖ Product defects
- > Device misuse
  - ❖ Error
  - ❖ Intentional
- > Other system failure

### Design Defects

- > Design defect
  - ❖ The device meets manufacturer's specifications, but
  - ❖ The device is not safe for all reasonably foreseeable uses OR
  - ❖ The design has deficient human factor engineering

### Design Defects

- > Design defect
  - ❖ Examples
    - A ventilator that operates everywhere except during air transport, because of electromagnetic interference
    - An ECG monitor that displays ventricular tachycardia when the patient also has an electronic urine output monitor

### Design Defects

- > Design defect
  - ❖ Examples (human factor defects)
    - A ventilator that requires navigation through layers of menus to change modes
    - A monitor display that is difficult to see
    - An alarm that is easy to ignore
    - A ventilator port that permits easy misconnection

## Design Defects

- > Product defect
  - ❖ Device does not meet manufacturer's specifications or governmental standards
  - ❖ Device was defective when it left the manufacturer

## Design Defects

- > Product defect
  - ❖ Examples
    - Nebulizer that fails to nebulize
    - Oxygen fuel cell that fails within its life expectancy
    - Ventilator cabinet wheels that fail to lock

## Device Misuse

- > Device is operational
- > Use of device is not reasonably foreseeable (by manufacturer)
- > Device instruction manual should describe & limit reasonable use
- > Implication - liability is assumed by the user (misuser)

## Device Misuse

- > Examples
  - ❖ Using a nebulizer intended for a 50 PSIG source for a home compressor unit
    - Ineffective nebulization
    - Could prevent relief from exacerbations of asthma, COPD

## Device Misuse

- > Examples
  - ❖ Using a critical care ventilator in the home care setting
    - User manuals specify users as trained healthcare professionals
    - Home users must be informed & required to sign a waiver

## Device Misuse

- > Examples
  - ❖ Using a blender & flowmeter to adjust oxygenation to a nasal cannula
    - Some blenders deliver 21% at low flows (check manuals for recommended flow ranges)
    - At best, FiO<sub>2</sub> is unknown

## Potential System Failures

- Gas sources
- Electrical power source
- Purchasing decisions
- Management
- Inadequate training

## Medical Device Regulations

### Safe Medical Device Act of 1990

- Administered by Federal Drug Administration, Center for Devices & Radiologic Health (CDRH)
- Functions
  - ❖ Defines & classifies medical devices
  - ❖ Provides rules & regulations for safety (including human factors)
  - ❖ Medical device failure reporting
  - ❖ Mandates device recalls

### Safe Medical Device Act of 2009

- Supreme court ruling (*Riegel vs. Medtronic*)
  - ❖ Manufacturer cannot be sued under state law for harm caused by a device with marketing approval by the FDA
  - ❖ There are efforts underway to change the law

FYI see links below for editorial on Device Act of 2009

## Medical Device Classification

- Category I - General controls
  - ❖ Least regulatory control
  - ❖ Minimal potential for harm due to malfunction
  - ❖ Examples: bandages, gloves, handheld instruments

FYI see links below for FDA medical device safety web page

## Medical Device Classification

- Category II - Special controls
  - ❖ Devices for which general controls are insufficient
  - ❖ Regulations on labeling, mandatory performance, post market surveillance
  - ❖ Examples: anesthesia devices, which include respiratory care devices

FYI see links below for CDRH list of anesthesia devices

## Medical Device Classification

- **Category III** - Devices requiring premarket approval
  - ❖ Regulated as new devices
  - ❖ Not equivalent to existing devices
  - ❖ Examples: pacemakers, implants, some ventilators

## Human Factor Engineering (HFE)

- **Definition:** study of the interactions between humans, machines, & complex systems
- **Specific goals of HFE**
  - ❖ Reduced risk of device user error
  - ❖ Easier to use (or more intuitive)
  - ❖ Reduced need for training
  - ❖ Reduced reliance on user manuals

## Human Factor Engineering (HFE)

- **Specific goals of HFE**
  - ❖ Reduced risk of device user error
  - ❖ Easier to use (or more intuitive)
  - ❖ Reduced need for training
  - ❖ Reduced reliance on user manuals
  - ❖ Easier to read controls & displays
  - ❖ Safer connections between devices
  - ❖ More effective alarms
  - ❖ Easier repair & maintenance

FYI see links below for AHQR's human factors & medical devices

## CDRH Recalls

- **Device recall categories**
  - ❖ **Class I** High risk
  - ❖ **Class II** Less-serious risk
  - ❖ **Class III** Low risk

## CDRH Recalls

- **Possible device recall actions**
  - ❖ Inspect the device for problems
  - ❖ Repair the device
  - ❖ Adjust settings on the device, e.g. software upgrade
  - ❖ Re-label the device
  - ❖ Notify patients of a problem
  - ❖ Monitor patients for health issues
  - ❖ Destroy the device

## Medical Device Reporting

- **Deaths due to devices reported within 10 days**
- **Adverse events reported to Medwatch**

See links below for Medwatch healthcare professional voluntary reporting

## Medical Device Reporting

- Emergency Care Research Institute (ECRI)
  - ❖ Nonprofit medical research institute
  - ❖ Voluntary device reporting
  - ❖ Medical device safety resources

FYI see links below for ECRI medical safety resources

## Medical Device Reporting

- Steps when a medical device has been found to be defective
  - ❖ Take the device from service
  - ❖ Put the device & all its parts back in its packaging & write down its number
  - ❖ Must put some kind of notification on the device

## Medical Device Reporting

- Steps when a medical device has been found to be defective
  - ❖ Notify the patient's physician
  - ❖ If an employee was injured in the incident, the employee should be referred to Occupational Health

## Medical Device Reporting

- Steps when a medical device has been found to be defective
  - ❖ Complete an incident report & deliver it to Risk Management within 24 hours
  - ❖ Notify whichever department is appropriate for handling the device

FYI see links below for FDA patient safety video updates

## Adverse Events With Respiratory Care Devices

## Nasal Cannula

- Event: increased liter flow does not improve SPO<sub>2</sub>
- Cause: nasopharynx obstructed with surgical gauze
- Contributing factors
  - ❖ Inadequate communication
  - ❖ Inadequate documentation
  - ❖ Inadequate patient assessment

## Nasal Cannula

- > Prevention
  - ❖ Comprehensive report on transfer
  - ❖ Documentation of nasal packing
  - ❖ Physical assessment of the patient

## Oxygen Cylinder

- > Event: pediatric patient struck in head by oxygen cylinder in MRI
- > Cause: steel cylinder in MRI
- > Contributing factors
  - ❖ MRI area unsecured
  - ❖ Inadequate signage
  - ❖ Inadequate staff training
  - ❖ Absence of piped-in O<sub>2</sub>
  - ❖ Absence of nonferrous cylinders

## Oxygen Cylinder

- > Prevention
  - ❖ Monitoring by MRI personnel
  - ❖ Prominent signage
  - ❖ Comprehensive staff training
  - ❖ Nonferrous transport cylinders
  - ❖ Medical gas wall outlets
  - ❖ MRI - compatible devices

Up next: Video of O<sub>2</sub> cylinder in MRI laboratory (2 min)

## Manual Resuscitation Bag

- > Event: bagging worsens hypoxemia
- > Cause: the manual resuscitator was connected to an air flowmeter
- > Contributing factors
  - ❖ Air flowmeter attached to wall
  - ❖ Spaghetti at bedside
  - ❖ Panic mode in unit

## Manual Resuscitation Bag

- > Prevention
  - ❖ Air flowmeters disconnected & stored when not in use
  - ❖ All gas tubing should be labeled for applications
  - ❖ Trace tubing to source before use
  - ❖ Flow restriction device instead of air flowmeter for treatments

## Manual Resuscitation Bag

- > Patient exhaled during bag squeeze
- > Cause: left-hander using right-handed bag
- > Contributing factors
  - ❖ Purchasing failed to order left-handed bags
  - ❖ Manager hired left-handed therapist



## Manual Resuscitation Bag

- > Prevention
  - ❖ Hire all left-handed caregivers (equal opportunity litigation?)
  - ❖ Train left-handers to bag right-handed
  - ❖ Supply & label left-handed resuscitation bags

## Endotracheal Tubes

- > Event: bronchoscopy required because closed-system suction catheter tip remained in the trachea when the ETT was shortened
- > Cause: catheter was in ETT when it was cut to reduce its length

## Endotracheal Tubes

- > Contributing factors
  - ❖ Catheter not withdrawn after suctioning
  - ❖ Visibility of catheter was minimal

## Endotracheal Tubes

- > Prevention
  - ❖ Catheters should be withdrawn completely after suctioning
  - ❖ Increased vigilance before cutting tube
  - ❖ Colored catheter would improve visibility

## Tracheostomy Tubes

- > Patient coughed & tube relocated into mediastinum - patient expired
- > Cause: tube anchoring tie secured with slip knot

## Tracheostomy Tubes

- > Contributing factors
  - ❖ Inadequate procedure for postoperative tracheostomy care
  - ❖ Inadequate training & supervision for caregiver & residents
  - ❖ Delay in surgical intervention

## Tracheostomy Tubes

- > **Prevention**
  - ❖ Suturing new tracheostomy tubes in place
  - ❖ Strict, clear procedure for tracheostomy tube anchors
  - ❖ Comprehensive clinical training & supervision on tracheostomy procedures

## Speaking Valves

- > **Event:** patient develops respiratory failure after placement of speaking valve
- > **Cause:** failure to deflate cuff
- > **Contributing factors**
  - ❖ Cuffed tube in place
  - ❖ No visible indication of cuff inflation

## Speaking Valves

- > **Prevention**
  - ❖ Speaking valves should be used only with uncuffed or fenestrated tubes
  - ❖ Cuff deflation must be double-checked with syringe

## Suctioning Devices

- > **ICU ventilator patients developed mucus retention**
- > **Cause:** patients were not suctioned
- > **Contributing factors**
  - ❖ Hospital ran out of vacuum
  - ❖ Purchasing neglected to order vacuum cylinders
- > **Prevention:** increase supply of vacuum (outer space?)

## Bite Block

- > **Laryngoscopy** done because caregivers suspected aspiration of portion of oropharyngeal airway
- > **Cause:** bite-block created by cutting oropharyngeal airway

## Bite Block

- > **Contributing factors**
  - ❖ Inadequate shift report
  - ❖ Tribalism - RCP was not consulted
- > **Prevention**
  - ❖ Improved shift report
  - ❖ Communication among tribes

### Oximetry

- > **Event:** patient requires multiple punctures due to disagreement of blood gas & pulse oximeter
- > **Cause:** inaccurate oximetry because sensor was misused
- > **Contributing factors**
  - ❖ Inadequate instruction & supervision of caregivers
  - ❖ Tribalism - MD & RN did not believe RCP

### Oximetry

- > **Prevention**
  - ❖ Oximeter sensors should be used in accordance with recommendations
  - ❖ Physician & RN should trust RCP
  - ❖ Strong medical direction to support RCP

### Adverse Events With Mechanical Ventilators

### Sentinel Events - Contributing Factors

- > **Staffing**
  - ❖ Inadequate orientation/training process (87%)
  - ❖ Insufficient staffing levels (35%)
- > **Communication breakdown**
  - ❖ Among staff members (70%)
  - ❖ With patient/family (9%)

FYI see links below for ventilator sentinel event alert

### Sentinel Events - Contributing Factors

- > **Incomplete patient assessment**
  - ❖ Room design limits observation (30%)
  - ❖ Delayed or no response to alarm (22%)
  - ❖ Monitor change not recognized (13%)

### Sentinel Events - Contributing Factors

- > **Equipment**
  - ❖ Alarm off or set incorrectly (22%)
  - ❖ No alarm for certain disconnects (22%)
  - ❖ Alarm not audible in all areas (22%)
  - ❖ No testing of alarms (13%)

### Sentinel Events - Contributing Factors

- > Restraint failure (13%)
- > Distraction (22%)
- > Cultural (13%)
  - ❖ Hierarchy
  - ❖ Intimidation

### Current Ventilator Issues

- > Alarms
  - ❖ Discerning among alternative devices
  - ❖ Excessive activations - 'crying wolf'
- > Displays, e.g. visibility
- > Layers of menus to adjust controls
- > Modes that self-adjust ventilation parameters

### Mechanical Ventilation

- > Event: patient in intermediate unit disconnected from ventilator & expired
  - ❖ Alarms were adjusted & functioning
  - ❖ ECG technician notified caregivers of dysrhythmias

### Mechanical Ventilation

- > Cause: disconnect (cough?)
- > Contributing factors
  - ❖ Patient was located in corner room, distant from station
  - ❖ Patient was in a unit where RCP was not assigned full-time

### Mechanical Ventilation

- > Contributing factors
  - ❖ Patient was located in corner room, distant from station
  - ❖ Patient was in a unit where RCP was not assigned full-time
  - ❖ Caregivers were unfamiliar with mechanical ventilation
  - ❖ Ventilator had alarmed frequently
  - ❖ Tribalism - caregivers did not believe ECG technician

### Mechanical Ventilation

- > Prevention
  - ❖ Continuous ventilation only in unit with dedicated RCP
  - ❖ Clinical training on mechanical ventilation for caregivers
  - ❖ Immediate response to alarms & monitors
  - ❖ Improved communication, including listening

## Mechanical Ventilation

- > **Event:** ventilator patient with severe COPD developed respiratory distress due to air-trapping
- > **Cause:** physician increased the control rate on a ventilator & did not decrease the inspiratory time or notify RCP

## Mechanical Ventilation

- > **Contributing factors**
  - ❖ Unfamiliarity of physician with interactions of ventilator controls
  - ❖ Inadequate communication
  - ❖ Tribalism - chiefs do whatever
  - ❖ Inadequate medical direction

## Mechanical Ventilation

- > **Prevention**
  - ❖ Ventilator adjustments only by RCPs
  - ❖ Training for physicians on interactions of ventilator controls
  - ❖ Prompt communication to RCPs for all ventilator adjustments
  - ❖ Medical director to enforce policies

## Accidents Waiting to Happen

- > Poorly located ventilator patients
- > Untrained personnel adjusting ventilators (too many chefs)
- > Other equipment located in front of ventilators
- > Procedures, unwritten, unclear, uncommunicated
- > Variety of ventilators, monitors

## Accidents Waiting to Happen

- > Inadequate RCP competency assurance
- > Inadequate respiratory care orientation for other caregivers
- > Air flowmeters in wall outlets
- > Spaghetti at the bedside
  - ❖ Medical gas tubing
  - ❖ Suction tubing
- > Any others at your place?

## General Preventive Measures

## Strategies to Minimize Accidents

- Adopt safe devices
  - ❖ Homework - research on devices
  - ❖ Safest, rather than cheapest
- Standardization of devices
- Comprehensive trial evaluations with structured input from staff
- Comprehensive competency assurance

## Responsibilities of RCPs

- Management
  - ❖ Evaluate equipment before acquisition - structured staff evaluation
  - ❖ Ensure staff competency on all equipment & applications, e.g. ventilator modes
    - Training
    - Monitoring (supervision)
  - ❖ Documented preventive maintenance

## Responsibilities of RCPs

- Management
  - ❖ Report adverse events
  - ❖ Root cause analysis of adverse events

## Responsibilities of RCPs

- RC staff
  - ❖ Assure competency on all devices
  - ❖ Preventative maintenance & documentation
  - ❖ Routine monitoring of device function
  - ❖ Removing malfunctioning equipment from service (includes labeling)
  - ❖ Document & report adverse events to management
  - ❖ Report any potential risks

## Summary & Review

## Summary & Review

- Definitions
  - ❖ Errors - active & latent
  - ❖ Sentinel events
- Multifactorial event factors
  - ❖ System factors, including devices
  - ❖ Personal factors
  - ❖ Patient factors
- Root cause analysis - solve the problems

## Summary & Review

- Causes of device incidents
  - ❖ Device defects
    - Product defects
    - Design defects, including HFE
  - ❖ Device misuse - examples
  - ❖ System factors

## Summary & Review

- Medical device regulations
  - ❖ CDRH device classifications & recalls
  - ❖ Goals of human factor engineering
  - ❖ Medical device reporting

## Summary & Review

- Examples of adverse events with respiratory care devices
- Sentinel events with ventilators & contributing factors
- Examples of ventilator events
- General preventive measures
  - ❖ Respiratory care management
  - ❖ Respiratory care staff

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