Financial Statements December 31, 2020

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#### Management's Responsibility

The municipality's management is responsible for the preparation and presentation of the accompanying financial statements in accordance with Canadian public sector accounting standards (PSAS). The preparation of the statements necessarily includes selecting appropriate accounting policies and methods, and making decisions affecting the measurement of transactions in which objective judgments and estimates by management is required.

In discharging its responsibilities for the integrity and fair presentation of the financial statements, management designs and maintains the necessary accounting, budget and other related internal controls to provide reasonable assurance that transactions are appropriately authorized and accurately recorded, that assets are properly accounted for and safeguarded, and that financial records are properly maintained to provide reliable information for the preparation of financial statements.

The Council is composed of elected officials who are not employees of the municipality. The Council is responsible for overseeing management in the performance of its financial reporting responsibilities. The Council fulfils these responsibilities by reviewing the financial information prepared by management and discussing relevant matters with external auditors. The Council is also responsible for recommending the appointment of the municipality's external auditors.

Dudley & Company LLP, an independent firm of Chartered Professional Accountants, is appointed by the Council to audit the financial statements and report directly to them; their report is attached to the financial statements. The external auditors have full and free access to both the Council and management to communicate their audit findings.

Council

Administration

#### INDEPENDENT AUDITORS' REPORT

To the Mayor and Councillors Village of Avonlea

# Qualified Opinion

We have audited the financial statements of the **VILLAGE OF AVONLEA**, which comprise the statement of financial position as at December 31, 2020 and the statements of operations, changes in net financial assets for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, except for the matter described in the Basis for Qualified Opinion section of our report, the financial statements present fairly, in all material respects, the financial position of the municipality as at December 31, 2020, and its financial performance and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

#### Basis for Qualified Opinion

Canadian public sector accounting standards require the reporting entity of the village to include all organizations that are owned or controlled by the municipality and are therefore accountable to the Council for the administration of their resources. The operations, assets and liabilities of the recreation boards, which are controlled entities of the village, have not been included in these financial statements. Separate audited financial statements have been prepared for these entities. Had the village's financial statement included the recreation boards, as disclosed in Note 13, the 2020 revenues would have increased by \$118,708 (2019 - \$63,610), the 2020 expenses would have increased by \$151,769 (2019 - \$57,573), and the 2020 unappropriated surplus would have decreased by \$33,061 (2019 - increased by \$6,037).

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditors' Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the municipality in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements
Management is responsible for the preparation and fair presentation of the financial statements
in accordance with Canadian public sector accounting standards, and for such internal control as
management determines is necessary to enable the preparation of financial statements that are free
from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the municipality's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management intends to dissolve the municipality or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the municipality's financial reporting process.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due
  to fraud or error, design and perform audit procedures responsive to those risks, and obtain
  audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of
  not detecting a material misstatement resulting from fraud is higher than for one resulting from
  error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the
  over-ride of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit
  procedures that are appropriate in the circumstances, but not for the purpose of expressing an
  opinion on the effectiveness of the municipality's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the municipality's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the municipality to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Dudley & Company LLP

Undles + Compan

**Chartered Professional Accountants** 

Regina, Saskatchewan March 22, 2021

Statement of Financial Position As at December 31, 2020

Statement 1

|  | 2020         | 2019         |
|--|--------------|--------------|
| ASSETS                                     |              |              |
| Financial Assets                           |              |              |
| Cash & Temporary Investments (Note 2)      | \$ 572,323   | \$ 202,591   |
| Taxes Receivable - Municipal (Note 3)      | 76,221       | 51,928       |
| Other Accounts Receivable (Note 4)         | 117,492      | 129,131      |
| Land for Resale (Note 5)                   | 671,163      | 671,163      |
| Other Investments (Note 6)                 | 1            | 1            |
| Other                                      | -            | -            |
| Local Improvement Levy Receivable          | 45,279       | 67,919       |
| Total Financial Assets                     | 1,482,479    | 1,122,733    |
|  |              | · ·          |
|  |              |              |
| LIABILITIES                                |              |              |
| Bank Indebtedness                          | -            | -            |
| Accounts Payable (Note 7)                  | 65,198       | 91,593       |
| Accrued Liabilities Payable                | -            | -            |
| Deposits                                   | 22,043       | 21,893       |
| Deferred Revenue (Note 8)                  | 10,126       | 14,060       |
| Accrued Landfill Costs (Note 9)            | 275,000      | 47,146       |
| Other Liabilities                          | -            | -            |
| Long-Term Debt (Note 10)                   | 95,319       | 146,776      |
| Lease Obligations                          | -            | -            |
| Total Liabilities                          | 467,686      | 321,468      |
|  |              |              |
| NET FINANCIAL ASSETS                       | 1,014,793    | 801,265      |
|  |              |              |
| Tangible Capital Assets (Schedules 6, 7)   | 6,424,559    | 6,684,261    |
| Prepayment and Deferred Charges            | 111          | 311          |
| Stock and Supplies                         | 8,091        | 3,265        |
| Other                                      | - '          |              |
| Total Non-Financial Assets                 | 6,432,761    | 6,687,837    |
|  |              |              |
| Accumulated Surplus (Deficit) (Schedule 8) | \$ 7,447,554 | \$ 7,489,102 |
| Accumulated Carpins (Denote) (Contentie of | Ψ 7,117,004  | 7,100,102    |

# Statement of Operations For the year ended December 31, 2020

Revenues

2020 Budget

2020

Statement 2

2019

| Taxes and Other Unconditional Revenue                        | (Schedule 1)                 | \$<br>548,095<br>407,903 | \$ | 575,946<br>425,969 | \$ | 539,192<br>391,712 |
|--|------------------------------|--------------------------|----|--------------------|----|--------------------|
| Fees and Charges Conditional Grants                          | (Schedule 4, 5)              | 132,684                  |    | 249,311            |    | 150,053            |
| Conditional Grants<br>  Tangible Capital Assets Sales - Gain | (Schedule 4, 5)              | 132,004                  |    | 249,511            |    | 150,055            |
| (Loss)   | (Schedule 4, 5)              | -                        |    | -                  |    | -                  |
| Land Sales - Gain  | (Schedule 4, 5)              | -                        |    | -                  |    | 22,426             |
| Investment Income and Commissions                            | (Schedule 4, 5)              | 14,969                   |    | 5,423              |    | 18,106             |
| Other Revenues   | (Schedule 4, 5)              | 36,000                   |    | 28,196             |    | 44,026             |
| otal Revenues  |                              | 1,139,651                |    | 1,284,845          |    | 1,165,515          |
| kpenses  |                              |                          |    |                    |    |                    |
|  | (2 1 1 1 2)                  | <br>114 660              | _  | 110,530            | _  | 108,803            |
| General Government Services                                  | (Schedule 3)                 | 114,660<br>54,266        |    | 93,271             |    | 52,725             |
| Protective Services Transportation Services                  | (Schedule 3)                 | 199,775                  |    | 196,777            |    | 188,337            |
| Environmental and Public Health Services                     | (Schedule 3)<br>(Schedule 3) | 136,525                  |    | 358,870            |    | 79,597             |
| Planning and Development Services                            | (Schedule 3)                 | 600                      |    | 2,810              |    | 627                |
| Recreation and Cultural Services                             | (Schedule 3)                 | 275,700                  |    | 256,164            |    | 290,010            |
| Utility Services   | (Schedule 3)                 | 354,984                  |    | 342,752            |    | 349,053            |
| otal Expenses  |                              | 1,136,510                |    | 1,361,174          |    | 1,069,152          |
| rplus (Deficit) before Other Capital Contribution            | ns                           | 3,141                    |    | (76,329)           |    | 96,363             |
| ovincial/Federal Capital Grants and Contributions (          | Schedule 4, 5)               | <br>23,187               |    | 34,781             |    | 49,364             |
| rplus (Deficit) of Revenues over Expenses                    |                              | 26,328                   |    | (41,548)           |    | 145,727            |
|  |                              | 7,489,102                |    | 7,489,102          |    | 7,343,375          |
| cumulated Surplus (Deficit), Beginning of Year               |                              | <br>7,403,102            |    | 7,100,102          |    | 7,010,070          |

# Statement of Changes in Net Financial Assets For the year ended December 31, 2020

Statement 3

|  | 20  | 20 Budget | 2020         | 2019       |
|--|-----|-----------|--------------|------------|
| Surplus (Deficit)  | \$  | 26,328    | \$ (41,548)  | \$ 145,727 |
| (Acquisition) of tangible capital assets                               | Т   | (25,200)  | (16,514)     | (109,168)  |
| Amortization of tangible capital assets                                |     | 279,700   | 276,216      | 270,895    |
| Proceeds on disposal of tangible capital assets                        |     | -         | -            | -          |
| Loss (gain) on disposal of tangible capital assets                     |     | -         | _            | -          |
| Surplus (Deficit) of capital expenses over expenditures                |     | 254,500   | 259,702      | 161,727    |
| (Acquisition) of supplies inventories                                  | T   | -         | (4,826)      | (1,076)    |
| (Acquisition) of prepaid expense                                       |     | -         | -            | (86)       |
| Consumption of supplies inventory                                      |     | -         | -            | -          |
| Use of prepaid expense   |     | -         | 200          | -          |
| Surplus (Deficit) of expenses of other non-financial over expenditures |     | •         | (4,626)      | (1,162)    |
| ncrease/Decrease in Net Financial Assets                               |     | 280,828   | 213,528      | 306,292    |
| Net Financial Assets - Beginning of Year                               |     | 801,265   | 801,265      | 494,973    |
| Net Financial Assets - End of Year                                     | _\$ | 1,082,093 | \$ 1,014,793 | \$ 801,265 |

# Statement of Cash Flows

For the year ended December 31, 2020

Statement 4

|  |   | 2020                |          | 2019               |
|--|---|---------------------|----------|--------------------|
| Cash provided by (used for) the following activities       |   |                     |          |                    |
| Operating:   | Φ.  | (44.540)            | <b>c</b> | 145 707            |
| Surplus (Deficit) Amortization                             | \$  | (41,548)<br>276,216 | \$       | 145,727<br>270,895 |
| Loss (gain) on disposal of tangible capital assets         |   | -                   |          | -                  |
| (gam/)   |   | 234,668             |          | 416,622            |
| Changes in assets / liabilities                            |   |                     |          |                    |
| Taxes Receivable - Municipal                               |   | (24,293)            |          | (18,422)           |
| Other Receivables  |   | 11,639              |          | (6,820)            |
| Land for Resale Other Financial Assets                     |   | -                   |          | (299,618)          |
| Accounts and Accrued Liabilities Payable                   |   | 201,459             |          | 25,739             |
| Deposits   |   | 150                 |          | 225                |
| Deferred Revenues  |   | (3,934)             |          | (5,049)            |
| Other Liabilities  |   | -                   |          | -                  |
| Stock and Supplies for Use                                 |   | (4,826)             |          | (1,076)            |
| Prepayments and Deferred Charges                           |   | 200                 |          | (86)               |
| Other  |   | 22,640              |          | 22,640             |
| Net cash from (used for) operations                        |   | 437,703             |          | 134,155            |
|  |   |                     |          |                    |
| Capital:   |   |                     |          | (100 100)          |
| Acquisition of Capital Assets                              |   | (16,514)            |          | (109,168)          |
| Proceeds from the Disposal of Capital Assets Other Capital |   | -                   |          |                    |
| Other Capital  |   |                     |          |                    |
| Net cash from (used for) capital                           |   | (16,514)            |          | (109,168)          |
| Investing:   |   |                     |          |                    |
| Long-Term Investments                                      | T   | -                   | T        | -                  |
| Other Investments  |   | -                   |          | -                  |
| Net cash from (used for) investing                         |   |                     |          |                    |
| Net cash from (used for) myesting                          |   |                     |          |                    |
| Financing:   |   |                     |          |                    |
| Long-Term Debt Issued                                      |   | -                   |          | - (1-0.0-0)        |
| Long-Term Debt Repaid                                      |   | (51,457)            |          | (178,672)          |
| Other Financing  |   | -                   |          | -                  |
| Net cash from (used for) financing                         | V 12 17 12 17 12 17 12 17 12 17 12 17 12 17 12 17 12 17 17 17 17 17 17 17 17 17 17 17 17 17 | (51,457)            |          | (178,672)          |
| Increase (Decrease) in cash resources                      |   | 369,732             |          | (153,685)          |
|  |   | 200 504             |          | 050.070            |
| Cash and Investments - Beginning of Year                   |   | 202,591             |          | 356,276            |
| Cash and Investments - End of Year                         | \$  | 572,323             | \$       | 202,591            |

Notes to the Financial Statements For the year ended December 31, 2020

#### 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The financial statements of the municipality have been prepared by management in accordance with Canadian public sector accounting standards (PSAS) as recommended by the Chartered Professional Accountants of Canada (CPA Canada).

Significant aspects of the accounting policies adopted by the municipality are as follows:

#### **Basis of Accounting:**

The financial statements are prepared using the accrual basis of accounting. The accrual basis of accounting requires revenues to be recognized as they become available and measurable and expenses are recognized as they are incurred and measurable as a result of the receipt of goods and services and the creation of a legal obligation to pay.

#### (a) Collection of Funds for Other Authorities:

Collection of funds by the municipality for the school board are collected and remitted in accordance with relevant legislation.

### (b) Government Transfers:

Government transfers are the transfer of assets from senior levels of government that are not the result of an exchange transaction, are not expected to be repaid in the future, or the result of a direct financial return. Government transfers are recognized as either expenses or revenues in the period that the events giving rise to the transfer occurred, as long as:

- a) the transfer is authorized;
- b) eligibility criteria have been met by the recipient; and
- c) a reasonable estimate of the amount can be made.

Unearned government transfer amounts received but not earned will be recorded as deferred revenue.

Earned government transfer amounts not received will be recorded as an amount receivable.

#### (c) Deferred Revenue:

Fees and charges: Certain user charges and fees are collected for which the related services have yet to be performed. Revenue is recognized in the period when the related expenses are incurred or services performed.

#### (d) Net Financial Assets:

Net Financial Assets at the end of an accounting period are the net amounts of financial assets less liabilities outstanding. Financial assets represent items such as cash and those other assets on hand which could provide resources to discharge existing liabilities or finance future operations. These include realizable assets which are convertible to cash and not intended for consumption in the normal course of operations.

#### (e) Non-Financial Assets:

Tangible Capital and other Non-Financial Assets are accounted for as assets by the government because they can be used to provide government services in future periods. These assets do not normally provide resources to discharge the liabilities of the government unless they are sold.

Notes to the Financial Statements For the year ended December 31, 2020

#### (f) Appropriated Reserves:

Reserves are established at the discretion of Council to designate surplus for future operating and capital transactions. Amounts so designated are described on Schedule 8.

# (g) Property Tax Revenue:

Property tax revenue is based on assessments determined in accordance with Saskatchewan Legislation and the formulas, principles, and rules in the Saskatchewan Assessment Manual. Tax mill rates are established annually by Council following the guidance of the Government of Saskatchewan. Tax revenues are recognized when the tax has been authorized by bylaw and the taxable event has occurred. Requisition from other taxing authorities operate as a flow through and are excluded from municipal revenue.

#### (h) Investments:

Portfolio investments are valued at cost, less any provision for other than temporary impairment. Investments with terms longer than one year have been classified as other long-term investments concurrent with the nature of the investment.

#### (i) Inventories:

Inventories of materials and supplies expected to be used by the municipality are valued at the lower of cost or replacement cost. Inventories of land, materials and supplies held for resale are valued at the lower of cost and net realizable value. Cost is determined by the average cost method. Net realizable value is the estimated selling price in the ordinary course of business.

Notes to the Financial Statements For the year ended December 31, 2020

# (j) Tangible Capital Assets:

All tangible capital asset acquisitions or betterments made throughout the year are recorded at their acquisition cost. Initial costs for tangible capital assets that were acquired and developed prior to 2009 were obtained via historical cost information or using current fair market values discounted by a relevant deflation factor back to the point of acquisition. Donated tangible capital assets received are recorded at their fair market value at the date of contribution; these, and the tangible capital assets that are recognized at a nominal value, are disclosed on Schedule 6. The cost of tangible capital assets less any estimated residual value are amortized over the asset's estimated useful life using the straight-line method of amortization. The municipality's tangible capital asset useful lives are estimated as follows:

| <u>Assets</u>           | <u>Useful Life</u> |
|-------------------------|--------------------|
| General Assets          |                    |
| Land                    | Indefinite         |
| Land Improvements       | 15 years           |
| Buildings               | 40 years           |
| Vehicles and Equipment  | •                  |
| Vehicles                | 20 years           |
| Machinery and Equipment | 5 to 10 years      |
| Infrastructure Assets   |                    |
| Infrastructure Assets   | 40 years           |
| Water and Sewer         | 40 years           |
| Road Network Assets     | 40 years           |

**Government Contributions:** Government contributions for the acquisition of capital assets are reported as capital revenue and do not reduce the cost of the related asset.

**Works of Art**: Assets that have a historical or cultural significance, which include works of art, monuments and other cultural artifacts are not recognized as tangible capital assets because a reasonable estimate of future benefits associated with this property cannot be made.

**Capitalization of Interest:** The municipality does not capitalize interest incurred while a tangible capital asset is under construction.

Leases: All leases are recorded on the financial statement as either a capital or operating lease. Any lease that transfers the majority of benefits and risk associated with the leased asset is classified as a capital lease. At the inception of a capital lease, an asset and a payment obligation are recorded at an amount equal to the lesser of the present value of the minimum lease payments and the asset's fair market value. Assets under capital lease are amortized on a straight line basis, over their estimated useful lives. Any other lease not meeting the before mentioned criteria is classified as an operating lease and rental payments are expensed as incurred.

#### (k) Landfill Liability:

The municipality of **VILLAGE OF AVONLEA** maintains a waste disposal site that is an operating landfill. The annual provision is reported as an expense and the accumulated provision is reported on the statement of financial position.

Notes to the Financial Statements For the year ended December 31, 2020

#### (I) Employee Benefit Plans:

Contributions to the municipality's defined benefit plans are expensed when contributions are due and payable. Under the defined benefit multiemployer plans, the municipality's obligations are limited to their contributions.

#### (m) Measurement Uncertainty:

The preparation of financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amount of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenue and expenses during the period. Accounts receivable are stated after evaluation as to their collectability and an appropriate allowance for doubtful accounts is provided where considered necessary.

The measurement of materials and supplies are based on estimates of volume and quality.

The "Opening Assets Costs" of tangible capital assets have been estimated where actual costs were not available.

These estimates and assumptions are reviewed periodically and, as adjustments become necessary, they are reported in earnings in the periods in which they become known.

#### (n) Basis of Segmentation / Segment Report:

Municipal services have been segmented by grouping activities that have similar service objectives (by function). Revenues that are directly related to the costs of the function have been attributed to each segment. Interest is allocated to functions based on the purpose of specific borrowings.

The segments (functions) are as follows:

General Government: The General Government segment provides for the administration of the municipality.

Protective Services: The Protective Services segment is comprised of expenses for police and fire protection.

Transportation Services: The Transportation Services segment is responsible for the delivery of public works services related to the development and maintenance of roadway systems and street lighting.

Environmental and Public Health: The Environmental segment provides waste disposal and other environmental services. The Public Health segment provides for items relating to public health services in the municipality.

Planning and Development: The Planning and Development segment provides for neighbourhood development and sustainability.

Recreation and Culture: The Recreation and Culture segment provides for community services through the provision of recreation and leisure services.

Utility Services: The Utility Services segment provides for delivery of water, collecting and treating of wastewater and providing collection and disposal of solid waste.

# (o) Budget Information:

Budget information is presented on a basis consistent with that used for actual results. The budget was approved by Council on May 4, 2020.

Notes to the Financial Statements For the year ended December 31, 2020

### (p) New Accounting Standards: Effective for Fiscal Years Beginning On or After April 1, 2022:

**PS 1201 Financial Statement Presentation**, replaces PS 1200 with revised general reporting principles and standards of presentation and disclosure in government financial statements. Requires a new statement of re-measurement gains and losses separate from the statement of operations arising from the re-measurement of financial instruments and items denominated in foreign currencies, as well as the government's proportionate share of other comprehensive income that arises when a government includes the results of government business enterprises and partnerships. Effective in the period PS 3450 and PS 2601 are adopted.

**PS 2601 Foreign Currency Translation**, replaces PS 2600 with revised guidance on the recognition, presentation and disclosure of transactions that are denominated in a foreign currency. Requires that monetary assets and liabilities denominated in a foreign currency and non-monetary items included in the fair value category, denominated in a foreign currency, be adjusted to reflect the exchange rates in effect at the financial statement date. Unrealized gains and losses are to be presented in the statement of re-measurement gains and losses.

**PS 3041 Portfolio Investments**, replaces PS 3040 with revised guidance on accounting for, and presentation and disclosure of, portfolio investments. Removes the distinction between temporary and portfolio investments. Upon adoption of PS 3450 and PS3041, PS 3030, Temporary Investments, will no longer apply. Effective in the period PS3450, PS 2601, and PS 1201 are adopted.

**PS 3450 Financial Instruments**, a new standard establishing guidance on the recognition, measurement, presentation and disclosure of financial instruments, including derivatives. The standard requires fair value measurement of derivatives and equity instruments that are quoted in an active market; all other financial instruments can be measured at cost/amortized cost or fair value at the election of the government. Unrealized gains and losses are presented in a new statement of re-measurement gains and losses. There is the requirement to disclose the nature and extent of risks from financial instruments and clarification is given for the derecognition of financial liabilities.

**PS 3280 Asset Retirement Obligations**, a new standard establishing guidance on the accounting and reporting of legal obligations associated with the retirement of tangible capital assets controlled by a government or government organization. A liability for a retirement obligation can apply to tangible capital assets either in productive use or no longer in productive use. As this standard includes solid waste landfill sites' active and post-closing obligations, upon adoption of this new standard, existing Solid Waste Landfill Closure and Post-Closure Liability section PS 3270 will be withdrawn.

#### Effective for Fiscal Years Beginning On or After April 1, 2023:

**PS 3400, Revenue**, a new standard establishing guidance on how to account for and report on revenue. The standard provides a framework for recognizing, measuring, and reporting revenues that arise from transactions that include performance obligations and transactions that do not have performance obligagations. Performance obligations are enforceable promises to provide specific goods or services to a specific payer.

The full extent of the impact on adoption of these future standards is not known at this time.

Notes to the Financial Statements For the year ended December 31, 2020

|    |         |            | 2019          |
|----|---------|------------|---------------|
| \$ | 572,323 | \$         | 202,591       |
| ¢. | 572 323 | <b>.</b>   | 202,591       |
|    | \$      | \$ 572,323 | \$ 572,323 \$ |

Cash and temporary investments include balances with banks, term deposits, marketable securities and short-term investments with maturities of three months or less.

| 3. | Taxes and Grant    | s in Lieu Receivable                         | 2020         | 2019         |
|----|--------------------|--|--------------|--------------|
|    | Municipal          | - Current                                    | \$<br>27,727 | \$<br>27,693 |
|    |                    | - Arrears                                    | 49,679       | 24,235       |
|    |                    |  | 77,406       | 51,928       |
|    |                    | - Less Allowance for Uncollectables          | (1,185)      | -            |
|    | Total Municipal Ta | axes Receivable                              | 76,221       | 51,928       |
|    |                    |  |              |              |
|    | School             | - Current                                    | 2,135        | 2,265        |
|    |                    | - Arrears                                    | 262          | 360          |
|    | Total School Taxe  | es Receivable                                | 2,397        | 2,625        |
|    |                    |  |              |              |
|    | Other              |  | -            | -            |
|    | Total Taxes and (  | Grants in Lieu Receivable                    | 78,618       | 54,553       |
|    | Deduct taxes to b  | e collected on behalf of other organizations | (2,397)      | (2,625)      |
|    | Total Taxes and    | Grants in Lieu Receivable                    | \$<br>76,221 | \$<br>51,928 |

| . Other Accounts Receivable       | 2020       | 2019       |
|-----------------------------------|------------|------------|
| Trade receivables                 | \$ 3,220   | \$ 1,440   |
| Provincial government             | 4,781      | 3,913      |
| GST receivable                    | 21,951     | 39,686     |
| Local government                  | 68,182     | 70,075     |
| Environmental fee receivable      | 881        | 383        |
| Utility accounts receivable       | 18,779     | 13,116     |
| Due from school division          | 518        | 518        |
| Total Other Accounts Receivable   | 118,312    | 129,131    |
| Less Allowance for Uncollectables | 820        |            |
| Net Other Accounts Receivable     | \$ 117,492 | \$ 129,131 |

# Notes to the Financial Statements For the year ended December 31, 2020

| 5. Land for Resale  |           | 2020  |    | 2019                                       |
|---|-----------|---|----|--|
| Tax title property  | \$        | -   | \$ | -  |
| Allowance for market value adjustment   |           | -   |    | _  |
| Net Tax Title Property  |           | -   |    | _  |
| Other land  |           | 671,163   | Τ  | 671,163                                    |
| Allowance for market value adjustment   |           | -   | -  | -  |
| Net Other Land  |           | 671,163   |    | 671,163                                    |
| Total Land for Resale   | <u>\$</u> | 671,163   | \$ | 671,163                                    |
| 6. Other Investments  |           | 2020  |    | 2019                                       |
| Blue Hills Ventures Ltd at cost   | \$        | 1   | \$ | 1  |
| Total Other Investments   | <u>\$</u> | 1   | \$ | 1  |
|   |           |   |    |  |
|   |           | 2020  |    | 2019                                       |
| Trade payables  | \$        | 9,686   | \$ | 26,369                                     |
| Trade payables Accrued interest   | \$        | 9,686<br>219  | \$ | 26,369<br>338                              |
| Trade payables Accrued interest Accrued vacation pay  | \$        | 9,686<br>219<br>4,610   | \$ | 26,369<br>338<br>4,644                     |
| Trade payables Accrued interest   | \$        | 9,686<br>219  | \$ | 26,369<br>338                              |
| Trade payables Accrued interest Accrued vacation pay  | \$        | 9,686<br>219<br>4,610   | \$ | 26,369<br>338<br>4,644                     |
| Trade payables Accrued interest Accrued vacation pay Local government  Total Accounts Payable                                 |           | 9,686<br>219<br>4,610<br>50,683<br>65,198                         |    | 26,369<br>338<br>4,644<br>60,242<br>91,593 |
| Trade payables Accrued interest Accrued vacation pay Local government  Total Accounts Payable  8. Deferred Revenue            | \$        | 9,686<br>219<br>4,610<br>50,683<br>65,198                         | \$ | 26,369<br>338<br>4,644<br>60,242<br>91,593 |
| Accrued interest Accrued vacation pay Local government  Total Accounts Payable  8. Deferred Revenue Avonlea Rink skating fees |           | 9,686<br>219<br>4,610<br>50,683<br>65,198<br><b>2020</b><br>4,743 |    | 26,369<br>338<br>4,644<br>60,242<br>91,593 |
| Trade payables Accrued interest Accrued vacation pay Local government  Total Accounts Payable  8. Deferred Revenue            | \$        | 9,686<br>219<br>4,610<br>50,683<br>65,198                         | \$ | 26,369<br>338<br>4,644<br>60,242<br>91,593 |

Notes to the Financial Statements For the year ended December 31, 2020

# 9. Accrued Landfill Costs Environmental Liabilities 2020 2019 \$ 275,000 \$ 47,146

In 2020 the municipality has accrued a liability for landfill closure and post-closure care expenses in the amount of \$265,049 (2019 - \$1,324) which represents management's best estimate of this liability. The estimated liability for these expenses is recognized as the landfill site's capacity is used and the reported liability represents the portion of the estimated total expenses recognized as at December 31, 2020 based on the cumulative capacity used at that date, compared to the total estimated landfill capacity. Estimated total expenses represent the sum of the discounted future cash flows for closure and post-closure care activities discounted at the municipality's average long-term borrowing rate. By their nature, these estimates are subject to measurement uncertainty and the effect on the consolidated financial statements of changes in such estimates in future periods could be significant.

Landfill closure and post-closure care requirements have been defined in accordance with The Environmental Management and Protection Act and include final covering and landscaping of the landfill, pumping of ground water, methane gas and leachate management, and ongoing environmental monitoring, site inspection and maintenance. The reported liability is based on estimates and assumptions with respect to events extending over a 2-year period using the best information available to management. Future events may result in significant changes to the estimated total expense, capacity used or total capacity and the estimated liability, and would be recognized prospectively, as a change in estimate, when applicable.

# 10. Long-Term Debt

a) The debt limit of the municipality is \$831,780. The debt limit for a municipality is the total amount of the municipality's own source revenues for the preceding year (The Municipalities Act section 161(1)).

#### b) Long Term Liability:

Radius Credit Union - Wastewater system upgrades loan, payable in monthly installments of \$4,828 with interest at 5.25%. Loan matures August 15, 2022. Secured by a general security agreement.

Future principal and interest payments are as follows:

| Year       | Principal | Interest | Current Total | Prior Year Total |
|------------|-----------|----------|---------------|------------------|
| 2020       | \$ -      | \$ -     | \$ -          | \$ 57,938        |
| 2021       | 54,226    | 3,712    | 57,938        | 57,938           |
| 2022       | 41,093    | 877      | 41,970        | 41,970           |
| 2023       | -         | -        | -             | -                |
| 2024       | -         |          | -             | -                |
| Thereafter | -         | -        | -             | -                |
| Balance    | \$ 95,319 | \$ 4,589 | \$ 99,908     | \$ 157,846       |

Notes to the Financial Statements For the year ended December 31, 2020

#### 11. Pension Plan

The municipality is an employer member of the Municipal Employee Pension Plan (MEPP), which is a multiemployer defined benefit pension plan. The Commission of MEPP, representing plan member employers, is responsible for overseeing the management of the pension plan, including investment of assets and administration of benefits. The municipality's pension expense in 2020 was \$18,105 (2019 - \$16,944). The benefits accrued to the municipality's employees from MEPP are calculated using the following: pensionable years of service, highest average salary, and the plan accrual rate.

#### 12. Related Parties

The financial statements include transactions with related parties. The municipality is related to key management personnel (council and senior management) and their close family members. Transactions with these related parties are in the normal course of operations and are settled on normal trade terms

#### 13. Non-Consolidated Entities

The following table discloses the entities which have not been consolidated into the municipality's financial statements. Separate audited financial statements have been prepared for these non-consolidated entities.

| Entity:                  | Year End Date: | Revenue:      | Expenses:     | appropriated rplus/Deficit: |
|--------------------------|----------------|---------------|---------------|-----------------------------|
| Avonlea Heritage Museum  | 2020-12-31     | \$<br>111,083 | \$<br>144,398 | \$<br>(33,315)              |
| Avonlea Recreation Board | 2020-12-31     | 7,625         | 7,371         | 254                         |
| Totals                   |                | \$<br>118,708 | \$<br>151,769 | \$<br>(33,061)              |

As of January 1, 2017 the Village took direct control of the Avonlea Memorial Rink and the revenue and expenses have been consolidated into the financial statements for 2017 and beyond.

#### 14. Fair Value

The fair value of the financial assets and liabilities approximates their carrying value due to their short term nature except for the investment in Blue Hills Ventures Ltd. It is not practicable to determine fair value with sufficient reliability for this asset because of the limited market for the investment. The terms and conditions of the investment are disclosed in Note 6. The fair value of the municipality's long term debt approximates the carrying value as the terms and conditions are comparable to current market conditions, or they are due in a relatively short period of time.

#### 15. Interest Rate Risk

The village is not exposed to significant interest rate risk of its monetary current assets and current liabilities due to their short term maturity. The municipality is exposed to interest rate price risk on its long term debt that has a fixed interest rate. The interest rate and maturity date of the debt is disclosed in Note 10.

#### 16. Credit Risk

The municipality is exposed to credit risk on the accounts receivable. The municipality does not have significant exposure to any individual creditor.

Notes to the Financial Statements For the year ended December 31, 2020

#### 17. Guarantees

The municipality has provided a limited guarantee of \$90,000 on a \$450,000 loan taken out by the Couteau Range Manor Inc. The Couteau Range Manor Inc. is a non-profit corporation incorporated under the laws of Saskatchewan and has obtained the loan in order to purchase a personal care home facility located in Avonlea, Saskatchewan. As at December 31, 2020 the loan balance amounted to approximately \$124,550 (2019 - \$145,600). The municipality has guaranteed that they will make 20% of the monthly loan payments by providing a grant to Couteau Range Manor Inc. only if the manor does not have the financial means to make payment. It is not possible to determine the amount of the liability, if any, that may result from the guarantee. No liability has been accrued as no payments are expected to be made. Any losses resulting from these guarantees will be charged against earnings in the year incurred. The municipality does not have any recourse if this loan guarantee is exercised, however, if the manor becomes insolvent the ownership of the building will become property of the VILLAGE OF AVONLEA.

#### 18. COVID-19 Pandemic

The COVID-19 pandemic is complex and continues to evolve. It has caused material disruption to businesses and has resulted in an economic slowdown. The municipality continues to assess and monitor the impact of COVID-19 on its financial condition. The magnitude and duration of COVID-19 is uncertain and, accordingly, it is difficult to reliably measure the potential future impact on the municipality's financial position and operations.

# Schedule of Taxes and Other Unconditional Revenue For the year ended December 31, 2020

|   | 2020 Budget | 2020       | 2019       |
|---|-------------|------------|------------|
| TAXES                                       | _           |            |            |
| General municipal tax levy                  | \$ 398,040  | \$ 398,040 | \$ 397,494 |
| Abatements and adjustments                  | - (47.500   | - (47.004) | - (47.050) |
| Discount on current year taxes              | (17,500     |            |            |
| Net Municipal Taxes Potash tax share        | 380,540     | 380,376    | 380,236    |
| Trailer license fees                        |             |            |            |
| Penalties on tax arrears                    | 3,000       | 5,653      | 3,176      |
| Special tax levy                            | 15,660      | 1          | 15,600     |
| Other -                                     | -           |            | -          |
| Total Taxes                                 | 399,200     | 401,689    | 399,012    |
|   |             | 1          |            |
| Equalization (Revenue Sharing)              | 90,998      | 90,998     | 82,212     |
| Organized Hamlet                            | - 30,330    | -          | - 02,212   |
| Other - Safe Restart                        | -           | 23,444     | -          |
| Total Unconditional Grants                  | 90,998      | 114,442    | 82,212     |
|   |             |            |            |
| GRANTS IN LIEU OF TAXES                     | 0.054       | 1 0.000    | 0.054      |
| Federal Provincial                          | 3,954       | 3,886      | 3,954      |
| Provincial S.P.C. Electrical                | T _         | T          |            |
| SaskEnergy Gas                              |             | _          | _          |
| TransGas                                    | _           | _          | _          |
| Central Services                            | 971         | 972        | 971        |
| SaskTel                                     | 600         | 600        | 600        |
| Other -                                     | -           | -          | -          |
| Local/Other                                 |             |            |            |
| Housing Authority                           | 2,372       | 2,372      | 2,372      |
| C.P.R. Mainline                             |             | -          | -          |
| Treaty Land Entitlement                     | -           | -          | -          |
| Other -                                     | -           |            | -          |
| Other Government Transfers                  | T 00.000    | 700.007    | 07,000     |
| S.P.C. Surcharges                           | 38,000      |            | 37,920     |
| SaskEnergy Surcharge Other -                | 12,000      | 12,378     | 12,151     |
| Other -                                     |             |            |            |
| Total Grants in Lieu of Taxes               | 57,897      | 59,815     | 57,968     |
| TOTAL TAXES AND OTHER UNCONDITIONAL REVENUE | \$ 548,095  | \$ 575,946 | \$ 539,192 |

Schedule of Operating and Capital Revenue by Function For the year ended December 31, 2020

|   | 202 | 20 Budget   | 202 | 20     |  | 2019        |
|---|-----|-------------|-----|--------|--|-------------|
| GENERAL GOVERNMENT SERVICES   |     |             |     |        |  |             |
| Operating   |     |             |     |        |  |             |
| Other Segmented Revenue   |     | *           |     |        |  |             |
| Fees and Charges  |     |             |     |        |  |             |
| <ul> <li>Office services and boardroom rental</li> </ul>  | \$  | 4,080       | \$  | 4,128  | \$   | 3,630       |
| - WCB distribution  |     | -           |     |        | 1  |             |
| - Other - Licences and permits  |     | 1,100       |     | 2,020  |  | 2,078       |
| Total Fees and Charges  |     | 5,180       |     | 6,148  |  | 5,708       |
| - Tangible capital asset sales - gain (loss)  |     | -           |     |        |  | -           |
| Land sales - gain     Investment income and commissions   |     | 14.000      |     |        |  | 22,426      |
| - Other - Allowance recovery  |     | 14,969      |     | 5,423  |  | 18,106      |
| Total Other Segmented Revenue   |     | 20,149      | ļ   | 11,571 | -  | 46,240      |
| Conditional Grants  | +   | 20,149      |     | 11,571 | ├──  | 40,240      |
| - Student Employment  |     |             |     |        |  |             |
| - Other - Accessibility Grant   |     | -           |     |        |  |             |
| Total Conditional Grants  |     |             |     |        | +  |             |
| Total Operating   | -   | 20,149      | ļ   | 11,571 | <del>                                     </del> | 46,240      |
| Capital   |     | 20,149      | L   | 11,571 | <u> </u>   | 40,240      |
| Conditional Grants  |     |             | Γ   |        | Т  |             |
| - Gas Tax   |     |             |     |        |  |             |
| - Can/Sask Municipal Rural Infrastructure   |     | _           |     |        |  | _           |
|   |     | _           |     |        |  | _           |
|   |     |             |     |        |  |             |
| - Provincial Disaster Assistance  |     | _           |     |        | 1  |             |
| <ul><li>Provincial Disaster Assistance</li><li>Other - Accessibility Grant</li></ul>  |     | -           |     |        |  |             |
| - Provincial Disaster Assistance  | \$  | 20,149      | \$  | 11,571 | \$   | 46,240      |
| - Provincial Disaster Assistance - Other - Accessibility Grant  Total Capital  Total General Government Services  PROTECTIVE SERVICES Operating   | \$  | 20,149      | \$  | 11,571 | \$   | 46,240      |
| - Provincial Disaster Assistance - Other - Accessibility Grant  Total Capital  Total General Government Services  PROTECTIVE SERVICES Operating Other Segmented Revenue   | \$  | 20,149      | \$  | 11,571 | \$   | 46,240      |
| - Provincial Disaster Assistance - Other - Accessibility Grant  Total Capital  Total General Government Services  PROTECTIVE SERVICES Operating  Other Segmented Revenue Fees and Charges   |     | 20,149      |     | 11,571 |  | 46,240      |
| - Provincial Disaster Assistance - Other - Accessibility Grant  Total Capital  Total General Government Services  PROTECTIVE SERVICES Operating  Other Segmented Revenue Fees and Charges - Other -   | \$  | 20,149      | \$  | 11,571 | \$   | 46,240      |
| - Provincial Disaster Assistance - Other - Accessibility Grant  Total Capital  Total General Government Services  PROTECTIVE SERVICES Operating  Other Segmented Revenue Fees and Charges - Other -  Total Fees and Charges   |     | 20,149      |     | 11,571 |  | 46,240      |
| - Provincial Disaster Assistance - Other - Accessibility Grant  Total Capital  Total General Government Services  PROTECTIVE SERVICES Operating  Other Segmented Revenue Fees and Charges - Other -  Total Fees and Charges - Tangible capital asset sales - gain (loss)  |     | 20,149      |     | 11,571 |  | 46,240      |
| - Provincial Disaster Assistance - Other - Accessibility Grant  Total Capital  Total General Government Services  PROTECTIVE SERVICES Operating  Other Segmented Revenue Fees and Charges - Other -  Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other -  |     | -<br>20,149 |     | 11,571 |  | -<br>46,240 |
| - Provincial Disaster Assistance - Other - Accessibility Grant  Total Capital  Total General Government Services  PROTECTIVE SERVICES Operating  Other Segmented Revenue Fees and Charges - Other -  Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other -  Total Other Segmented Revenue   |     | -<br>20,149 |     | 11,571 |  | -<br>46,240 |
| - Provincial Disaster Assistance - Other - Accessibility Grant  Total Capital  Total General Government Services  PROTECTIVE SERVICES  Operating  Other Segmented Revenue Fees and Charges - Other -  Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other -  Total Other Segmented Revenue  Conditional Grants  |     | -<br>20,149 |     |        |  | -<br>46,240 |
| - Provincial Disaster Assistance - Other - Accessibility Grant  Total Capital  Total General Government Services  PROTECTIVE SERVICES Operating  Other Segmented Revenue Fees and Charges - Other -  Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other -  Total Other Segmented Revenue  Conditional Grants - MEEP  |     | -<br>20,149 |     | 11,571 |  | -<br>46,240 |
| - Provincial Disaster Assistance - Other - Accessibility Grant  Total Capital  Total General Government Services  PROTECTIVE SERVICES  Operating  Other Segmented Revenue Fees and Charges - Other -  Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other -  Total Other Segmented Revenue  Conditional Grants - MEEP - Local Government  |     | -<br>20,149 |     |        |  | -<br>46,240 |
| - Provincial Disaster Assistance - Other - Accessibility Grant  Total Capital  Total General Government Services  PROTECTIVE SERVICES Operating  Other Segmented Revenue Fees and Charges - Other -  Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other -  Total Other Segmented Revenue  Conditional Grants - MEEP - Local Government - Other - Donations   |     | -<br>20,149 |     | 11,348 |  | -<br>46,240 |
| - Provincial Disaster Assistance - Other - Accessibility Grant  Total Capital  Total General Government Services  PROTECTIVE SERVICES Operating  Other Segmented Revenue Fees and Charges - Other -  Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other -  Total Other Segmented Revenue  Conditional Grants - MEEP - Local Government - Other - Donations  Total Conditional Grants   |     | -<br>20,149 |     | 11,348 |  | -<br>46,240 |
| - Provincial Disaster Assistance - Other - Accessibility Grant  Total Capital  Total General Government Services  PROTECTIVE SERVICES Operating  Other Segmented Revenue Fees and Charges - Other -  Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other -  Total Other Segmented Revenue  Conditional Grants - MEEP - Local Government - Other - Donations  Total Conditional Grants  Total Operating  |     | -<br>20,149 |     | 11,348 |  | - 46,240    |
| - Provincial Disaster Assistance - Other - Accessibility Grant  Total Capital  Total General Government Services  PROTECTIVE SERVICES Operating  Other Segmented Revenue Fees and Charges - Other -  Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other -  Total Other Segmented Revenue  Conditional Grants - MEEP - Local Government - Other - Donations  Total Conditional Grants  Total Operating Capital  |     | -<br>20,149 |     | 11,348 |  | -<br>46,240 |
| - Provincial Disaster Assistance - Other - Accessibility Grant  Total Capital  Total General Government Services  PROTECTIVE SERVICES Operating  Other Segmented Revenue Fees and Charges - Other -  Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other -  Total Other Segmented Revenue  Conditional Grants - MEEP - Local Government - Other - Donations  Total Conditional Grants  Total Operating  |     | -<br>20,149 |     | 11,348 |  | - 46,240    |
| - Provincial Disaster Assistance - Other - Accessibility Grant  Total Capital  Total General Government Services  PROTECTIVE SERVICES Operating  Other Segmented Revenue Fees and Charges - Other -  Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other -  Total Other Segmented Revenue  Conditional Grants - MEEP - Local Government - Other - Donations  Total Conditional Grants  Total Operating Capital  Conditional Grants - Gas Tax  |     | -<br>20,149 |     | 11,348 |  | - 46,240    |
| - Provincial Disaster Assistance - Other - Accessibility Grant  Total Capital  Total General Government Services  PROTECTIVE SERVICES Operating  Other Segmented Revenue Fees and Charges - Other -  Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other -  Total Other Segmented Revenue  Conditional Grants - MEEP - Local Government - Other - Donations  Total Operating Capital  Conditional Grants  |     | -<br>20,149 |     | 11,348 |  | - 46,240    |
| - Provincial Disaster Assistance - Other - Accessibility Grant  Total Capital  Total General Government Services  PROTECTIVE SERVICES Operating  Other Segmented Revenue Fees and Charges - Other -  Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other -  Total Other Segmented Revenue  Conditional Grants - MEEP - Local Government - Other - Donations  Total Conditional Grants  Total Operating Capital  Conditional Grants - Gas Tax - Can/Sask Municipal Rural Infrastructure                                  |     | -<br>20,149 |     | 11,348 |  | - 46,240    |
| - Provincial Disaster Assistance - Other - Accessibility Grant  Total Capital  Total General Government Services  PROTECTIVE SERVICES Operating  Other Segmented Revenue Fees and Charges - Other -  Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other -  Total Other Segmented Revenue  Conditional Grants - MEEP - Local Government - Other - Donations  Total Conditional Grants  Total Operating Capital  Conditional Grants - Gas Tax - Can/Sask Municipal Rural Infrastructure - Provincial Disaster Assistance |     | -<br>20,149 |     | 11,348 |  | - 46,240    |

Schedule of Operating and Capital Revenue by Function For the year ended December 31, 2020

| TRANSPORTATION SERVICES  |  | 2020 Budg   | et 2   | 020  | 201          | 9   |
|--|--|---|--|--|--------------|---|
| Control Revenue   Fees and Charges   Custom work   S 1,500   S 990   S 2,300   S 2,3   |  |   |  |  |              |   |
| Fees and Charges   |  |   |  |  |              |   |
| - Custom work - Sales of supplies - Road maintenance agreements - Frontage - Coher - Dumping scrap - Total Fees and Charges - Total Capital Coher - Co |  |   |  |  |              |   |
| - Sales of supplies - Road maintenance agreements - Frontage - Other - Dumping scrap  Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other - Conditional Grants - Sask Highways Alternate Truck Route - Student Employment - Other - Conditional Grants - Sask Highways Alternate Truck Route - Student Employment - Other - Conditional Grants - Total Conditional Grants - Total Orditional Grants - Total Orditional Grants - Other - Conditional Grants - Other - Conditional Grants - Total Conditional Grants - Total Conditional Grants - Gas Tax - Can/Sask Municipal Route Infrastructure - Sask Highways Alternate Truck Route - Designated Municipal Route Infrastructure - Sask Highways Alternate Truck Route - Designated Municipal Route Infrastructure - Sask Highways Alternate Truck Route - Designated Municipal Route Infrastructure - Sask Highways Alternate Truck Route - Designated Municipal Route Infrastructure - Sask Highways Alternate Truck Route - Other - Conditional Grants - Total Tansportation Services  ENVIRONMENTAL AND PUBLIC HEALTH SERVICES  Operating  Other Segmented Revenue - Fees and Charges - Environmental fee - Other - Conditional Grants - Conditional Grants - SUMA recycling grant - Local Government - Other - Housing surplus(loss) - Other - Total Charges - Conditional Grants - Gas Tax - Can/Sask Municipal Rural Infrastructure - Total Charles Grants - Gas Tax - Can/Sask Municipal Rural Infrastructure - Transific or Disabled - Provincial Disabler Assistance - Other - Transific for Disabled - Provincial Disabler Assistance - Other - Transific for Disabled - Provincial Disabler Assistance - Other - Transific for Disabled - Other - Transific  |  |   |  |  |              |   |
| Road maintenance agreements  |  | \$ 1,50   | 00   \$                                      | 990  | \$           | 2,300   |
| - Frontage - Other - Dumping scrap - Total Fees and Charges - Tanjble capital asset sales - gain (loss) - Other - Total Other Segmented Revenue - Sask Highways Alternate Truck Route - Stak Highways Alternate Truck Route - Student Employment - Other - Total Conditional Grants - Can Sask Highways Alternate Truck Route - Student Employment - Other - Total Conditional Grants - Can Sask Municipal Rural Infrastructure - Sask Highways Alternate Truck Route - Designated Municipal Rural Infrastructure - Sask Highways Alternate Truck Route - Designated Municipal Roads and Bridges - Provincial Disaster Assistance - Other - Total Capital - Total Capital - Total Capital - Total Capital - Student Employment - Other Segmented Revenue - Ses and Charges - Environmental fee - Other - Clinic rental - Local Government - Other - Conditional Grants - Total Cher Segmented Revenue - SulMA recycling grant - Local Government - Other - Housing surplus(loss) - Other - Housing surplus(loss) - Other - Housing surplus(loss) - Can Sask Municipal Rural Infrastructure - Transit for Disabled - Provincial Disaster Assistance - Other - Transit for Disabled - Provincial Disaster Assistance - Other - Transit for Disabled - Provincial Disaster Assistance - Other - Transit for Disabled - Provincial Disaster Assistance - Other - Transit for Disabled - Provincial Disaster Assistance - Other - Transit for Disabled - Provincial Disaster Assistance - Other - Transit for Disabled - Provincial Disaster Assistance - Other - Transit for Disabled - Provincial Disaster Assistance - Other - Transit for Disabled - Provincial Disaster Assistance - Other - Transit for Disabled - Other - Transit for Disab |  | -   |  | -  | -            |   |
| - Other - Dumping scrap Total Fees and Charges - Tangible capital asset sales - gain (loss) - Total Cher Segmented Revenue - Sask Highways Alternate Truck Route - Student Employment - Other - Total Chers - Can/Sask Municipal Rural Infrastructure - Conditional Grants - Cother - Total Capital - Other - Total Capital - Conditional Grants - Can/Sask Municipal Rural Infrastructure - Conditional Grants - Can/Sask Municipal Rural Infrastructure - Can/Sask Municipal Rural Infrastructure - Conditional Grants - Cother - Total Capital - Conditional Grants - Cother - Total Capital - Cother - Total Capital - Conditional Grants - Can/Sask Municipal Rural Infrastructure - Can Sask Highways Alternate Truck Route - Designated Municipal Rural Infrastructure - Sask Highways Alternate Truck Route - Designated Municipal Rural Infrastructure - Other - Total Capital - Cother -  |  | )   · · · · · · · · · · · · · · · · · ·   |  | -  | -            |   |
| Total Fees and Charges   |  | -   |  | -  | -            |   |
| Tangible capital asset sales - gain (loss)   |  |   |  | -  | -            | 0.000   |
| Other -   -   -   -   -  |  | 1,50  | 00   | 990  |              | 2,300   |
| Total Other Segmented Revenue  |  | -   |  | -  | -            |   |
| Conditional Grants   |  |   | 20   | -  | -            | 0.000   |
| Sask Highways Alternate Truck Route  |  | 1,50  | 00   | 990  | -            | 2,300   |
| - Student Employment   |  |   |  | 0.047  |              | 0.404   |
| Other  |  |   |  |  |              | 2,184   |
| Total Conditional Grants   5,684   5,417   2,184   Total Operating   7,184   6,407   4,484   Capital   |  | 3,50  | 00   | 3,170  | -            |   |
| Total Operating  |  |   | 24   |  | -            | 0.101   |
| Conditional Grants   |  |   |  |  |              |   |
| Conditional Grants   |  | /,18  | 34   | 6,407  |              | 4,484   |
| - Gas Tax - Can/Sask Municipal Rural Infrastructure - Sask Highways Alternate Truck Route - Designated Municipal Roads and Bridges - Provincial Disaster Assistance - Other -  Total Capital - Capital  ENVIRONMENTAL AND PUBLIC HEALTH SERVICES Operating  Other Segmented Revenue Fees and Charges - Environmental fee - Other - Clinic rental - Tangible capital asset sales - gain (loss) - Total Other Segmented Revenue - Total Other Segmented Revenue - Environmental fee - Other - Clinic rental - Tangible capital asset sales - gain (loss) - Total Other Segmented Revenue - SuMA recycling grant - Local Government - Ucher - Chine - Chi |  |   |  |  |              |   |
| - Can/Sask Municipal Rural Infrastructure - Sask Highways Alternate Truck Route - Designated Municipal Roads and Bridges - Provincial Disaster Assistance - Other  |  |   |  |  |              |   |
| - Sask Highways Alternate Truck Route - Designated Municipal Roads and Bridges - Provincial Disaster Assistance - Other -  Total Capital - Total Transportation Services  Synthematics - Total Capital  ENVIRONMENTAL AND PUBLIC HEALTH SERVICES Operating  Other Segmented Revenue - Fees and Charges - Environmental fee - Other - Clinic rental - Total Fees and Charges - Tangible capital asset sales - gain (loss) - Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other - Total Other Segmented Revenue - Total Other Segmented Revenue - Synthematics - SuMA recycling grant - Local Government - Local Government - Cother - Housing surplus(loss) - Total Conditional Grants - Gas Tax - Capital  Conditional Grants - Gas Tax - Can/Sask Municipal Rural Infrastructure - Transit for Disabled - Provincial Disaster Assistance - Other - Cother - C |  | -   |  | -  | -            |   |
| - Designated Municipal Roads and Bridges - Provincial Disaster Assistance - Other  |  | -   |  | -  | -            |   |
| - Provincial Disaster Assistance - Other   |  | -   |  | -  | -            |   |
| Other -   -   -   -   -     -  |  |   |  | -  | -            |   |
| Total Capital   -   -   -   -  | r rominal Broadist r todicianos  | -   |  | -  | -            |   |
| Total Transportation Services   \$ 7,184   \$ 6,407   \$ 4,484   |  | <u> </u>  |  |  | <del>-</del> |   |
| ENVIRONMENTAL AND PUBLIC HEALTH SERVICES   | i olai Capilai   |   |  | -  |              |   |
| Other Segmented Revenue   Fees and Charges   S   |  | ¢ 7.10  | 2/ 6   | 6 407  | ¢            | 1 101   |
| Other Segmented Revenue   Fees and Charges   S   |  | \$ 7,18   | 34 \$  | 6,407  | \$           | 4,484   |
| Other Segmented Revenue<br>Fees and Charges  | Total Transportation Services  | \$ 7,18   | 34 \$  | 6,407  | \$           | 4,484   |
| Fees and Charges   | Total Transportation Services  ENVIRONMENTAL AND PUBLIC HEALTH SERVICES  | \$ 7,18   | 34 \$  | 6,407  | \$           | 4,484   |
| Environmental fee  | Total Transportation Services  ENVIRONMENTAL AND PUBLIC HEALTH SERVICES Operating  | \$ 7,18   | 34 \$  | 6,407  | \$           | 4,484   |
| Other - Clinic rental  | Total Transportation Services  ENVIRONMENTAL AND PUBLIC HEALTH SERVICES Operating Other Segmented Revenue  | \$ 7,18   | 34 \$  | 6,407  | \$           | 4,484   |
| Total Fees and Charges   | Total Transportation Services  ENVIRONMENTAL AND PUBLIC HEALTH SERVICES Operating  Other Segmented Revenue Fees and Charges  |   |  |  |              |   |
| - Tangible capital asset sales - gain (loss) - Other   | Total Transportation Services  ENVIRONMENTAL AND PUBLIC HEALTH SERVICES Operating  Other Segmented Revenue Fees and Charges - Environmental fee  | \$ 50,64  | 40 \$  | 51,140   |              | 50,616  |
| Other -   -   -   -   -     -  | Total Transportation Services  ENVIRONMENTAL AND PUBLIC HEALTH SERVICES Operating  Other Segmented Revenue Fees and Charges - Environmental fee - Other - Clinic rental  | \$ 50,64<br>4,80  | 40 \$  | 51,140<br>4,200  | \$           | 50,616<br>4,800                                       |
| Total Other Segmented Revenue   55,440   55,340   55,416     Conditional Grants   -  | Total Transportation Services  ENVIRONMENTAL AND PUBLIC HEALTH SERVICES Operating  Other Segmented Revenue Fees and Charges - Environmental fee - Other - Clinic rental  Total Fees and Charges  | \$ 50,64<br>4,80  | 40 \$  | 51,140<br>4,200  | \$           | 50,616<br>4,800                                       |
| Conditional Grants         - SUMA recycling grant  | Total Transportation Services  ENVIRONMENTAL AND PUBLIC HEALTH SERVICES Operating  Other Segmented Revenue Fees and Charges - Environmental fee - Other - Clinic rental  Total Fees and Charges - Tangible capital asset sales - gain (loss)   | \$ 50,64<br>4,80  | 40 \$  | 51,140<br>4,200  | \$           | 50,616<br>4,800                                       |
| - SUMA recycling grant - Local Government - Other - Housing surplus(loss)  Total Conditional Grants  - (768) (535)  Total Operating  Capital  Conditional Grants - Gas Tax - Can/Sask Municipal Rural Infrastructure - Transit for Disabled - Provincial Disaster Assistance - Other -  Total Capital  - (768) (535)  55,440 54,572 54,881  - (768) (535)  - (768) (768)  - (7 | Total Transportation Services  ENVIRONMENTAL AND PUBLIC HEALTH SERVICES Operating  Other Segmented Revenue Fees and Charges - Environmental fee - Other - Clinic rental  Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other -   | \$ 50,64<br>4,80<br>55,44<br>-  | 40 \$<br>00 40                               | 51,140<br>4,200<br>55,340  | \$           | 50,616<br>4,800<br>55,416                             |
| - Local Government - Other - Housing surplus(loss) - (768) (535)  Total Conditional Grants - (768) (535)  Total Operating - (768) (535)  | Total Transportation Services  ENVIRONMENTAL AND PUBLIC HEALTH SERVICES Operating  Other Segmented Revenue Fees and Charges - Environmental fee - Other - Clinic rental  Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other -  Total Other Segmented Revenue  | \$ 50,64<br>4,80<br>55,44<br>-  | 40 \$<br>00 40                               | 51,140<br>4,200<br>55,340  | \$           | 50,616<br>4,800<br>55,416                             |
| Other - Housing surplus(loss)  | Total Transportation Services  ENVIRONMENTAL AND PUBLIC HEALTH SERVICES Operating  Other Segmented Revenue Fees and Charges - Environmental fee - Other - Clinic rental  Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other -  Total Other Segmented Revenue  Conditional Grants  | \$ 50,64<br>4,80<br>55,44<br>-  | 40 \$<br>00 40                               | 51,140<br>4,200<br>55,340  | \$           | 50,616<br>4,800<br>55,416                             |
| Total Conditional Grants   - (768) (535)   | Total Transportation Services  ENVIRONMENTAL AND PUBLIC HEALTH SERVICES Operating  Other Segmented Revenue Fees and Charges - Environmental fee - Other - Clinic rental  Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other -  Total Other Segmented Revenue  Conditional Grants - SUMA recycling grant   | \$ 50,64<br>4,80<br>55,44<br>-  | 40 \$<br>00 40                               | 51,140<br>4,200<br>55,340  | \$           | 50,616<br>4,800<br>55,416                             |
| Total Operating         55,440         54,572         54,881           Capital         Conditional Grants         34,781         -           - Gas Tax         23,187         34,781         -           - Can/Sask Municipal Rural Infrastructure         -         -         -           - Transit for Disabled         -         -         -           - Provincial Disaster Assistance         -         -         -           - Other -         -         -         -           Total Capital         23,187         34,781         -   | Total Transportation Services  ENVIRONMENTAL AND PUBLIC HEALTH SERVICES Operating  Other Segmented Revenue Fees and Charges - Environmental fee - Other - Clinic rental  Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other -  Total Other Segmented Revenue  Conditional Grants - SUMA recycling grant - Local Government  | \$ 50,64<br>4,80<br>55,44<br>-  | 40 \$<br>00 40                               | 51,140<br>4,200<br>55,340<br>-<br>-<br>55,340  | \$           | 50,616<br>4,800<br>55,416<br>55,416                   |
| Capital           Conditional Grants         23,187         34,781         -           - Gas Tax         23,187         34,781         -           - Can/Sask Municipal Rural Infrastructure         -         -         -           - Transit for Disabled         -         -         -           - Provincial Disaster Assistance         -         -         -           - Other -         -         -         -           Total Capital         23,187         34,781         -   | Total Transportation Services  ENVIRONMENTAL AND PUBLIC HEALTH SERVICES Operating  Other Segmented Revenue Fees and Charges - Environmental fee - Other - Clinic rental  Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other -  Total Other Segmented Revenue  Conditional Grants - SUMA recycling grant - Local Government - Other - Housing surplus(loss)  | \$ 50,64<br>4,80<br>55,44<br>-  | 40 \$<br>00 40                               | 51,140<br>4,200<br>55,340<br>-<br>-<br>55,340  | \$           | 50,616<br>4,800<br>55,416<br>55,416                   |
| Conditional Grants         23,187         34,781         -           - Can/Sask Municipal Rural Infrastructure         -         -         -           - Transit for Disabled         -         -         -           - Provincial Disaster Assistance         -         -         -           - Other -         -         -         -           Total Capital         23,187         34,781         -   | Total Transportation Services  ENVIRONMENTAL AND PUBLIC HEALTH SERVICES Operating  Other Segmented Revenue Fees and Charges - Environmental fee - Other - Clinic rental  Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other -  Total Other Segmented Revenue  Conditional Grants - SUMA recycling grant - Local Government - Other - Housing surplus(loss)  Total Conditional Grants  | \$ 50,64<br>4,80<br>55,44<br>-<br>-<br>55,44  | 40 \$ 00 40 40 40                            | 51,140<br>4,200<br>55,340<br>-<br>-<br>55,340<br>-<br>(768)<br>(768)                               | \$           | 50,616<br>4,800<br>55,416<br>55,416<br>(535)<br>(535) |
| - Gas Tax - Can/Sask Municipal Rural Infrastructure - Transit for Disabled - Provincial Disaster Assistance - Other -  - Total Capital - Gas Tax - 23,187  | Total Transportation Services  ENVIRONMENTAL AND PUBLIC HEALTH SERVICES Operating  Other Segmented Revenue Fees and Charges - Environmental fee - Other - Clinic rental  Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other -  Total Other Segmented Revenue  Conditional Grants - SUMA recycling grant - Local Government - Other - Housing surplus(loss)  Total Conditional Grants  Total Operating   | \$ 50,64<br>4,80<br>55,44<br>-<br>-<br>55,44  | 40 \$ 00 40 40 40                            | 51,140<br>4,200<br>55,340<br>-<br>-<br>55,340<br>-<br>(768)<br>(768)                               | \$           | 50,616<br>4,800<br>55,416<br>55,416<br>(535)<br>(535) |
| - Can/Sask Municipal Rural Infrastructure  | Total Transportation Services  ENVIRONMENTAL AND PUBLIC HEALTH SERVICES Operating  Other Segmented Revenue Fees and Charges - Environmental fee - Other - Clinic rental  Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other -  Total Other Segmented Revenue  Conditional Grants - SUMA recycling grant - Local Government - Other - Housing surplus(loss)  Total Conditional Grants  Total Operating Capital   | \$ 50,64<br>4,80<br>55,44<br>-<br>-<br>55,44  | 40 \$ 00 40 40 40                            | 51,140<br>4,200<br>55,340<br>-<br>-<br>55,340<br>-<br>(768)<br>(768)                               | \$           | 50,616<br>4,800<br>55,416<br>55,416<br>(535)<br>(535) |
| - Transit for Disabled   | Total Transportation Services  ENVIRONMENTAL AND PUBLIC HEALTH SERVICES Operating  Other Segmented Revenue Fees and Charges - Environmental fee - Other - Clinic rental  Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other -  Total Other Segmented Revenue  Conditional Grants - SUMA recycling grant - Local Government - Other - Housing surplus(loss)  Total Conditional Grants  Total Operating Capital  Conditional Grants   | \$ 50,64<br>4,80<br>55,44<br>-<br>-<br>55,44<br>-<br>-<br>-<br>-<br>-<br>-<br>55,44 | 40 \$ 00 40 40 40                            | 51,140<br>4,200<br>55,340<br>-<br>-<br>55,340<br>-<br>(768)<br>(768)<br>54,572                     | \$           | 50,616<br>4,800<br>55,416<br>55,416<br>(535)<br>(535) |
| - Provincial Disaster Assistance   | Total Transportation Services  ENVIRONMENTAL AND PUBLIC HEALTH SERVICES Operating  Other Segmented Revenue Fees and Charges - Environmental fee - Other - Clinic rental  Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other -  Total Other Segmented Revenue  Conditional Grants - SUMA recycling grant - Local Government - Other - Housing surplus(loss)  Total Conditional Grants  Total Operating Capital  Conditional Grants - Gas Tax   | \$ 50,64<br>4,80<br>55,44<br>-<br>-<br>55,44<br>-<br>-<br>-<br>-<br>-<br>-<br>55,44 | 40 \$ 00 40 40 40                            | 51,140<br>4,200<br>55,340<br>-<br>-<br>55,340<br>-<br>(768)<br>(768)<br>54,572                     | \$           | 50,616<br>4,800<br>55,416<br>55,416<br>(535)<br>(535) |
| - Other -         -         -         -           Total Capital         23,187         34,781         -  | Total Transportation Services  ENVIRONMENTAL AND PUBLIC HEALTH SERVICES Operating  Other Segmented Revenue Fees and Charges - Environmental fee - Other - Clinic rental  Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other -  Total Other Segmented Revenue  Conditional Grants - SUMA recycling grant - Local Government - Other - Housing surplus(loss)  Total Conditional Grants  Total Operating Capital  Conditional Grants - Gas Tax - Can/Sask Municipal Rural Infrastructure   | \$ 50,64<br>4,80<br>55,44<br>-<br>-<br>55,44<br>-<br>-<br>-<br>-<br>-<br>-<br>55,44 | 40 \$ 00 40 40 40                            | 51,140<br>4,200<br>55,340<br>-<br>-<br>55,340<br>-<br>(768)<br>(768)<br>54,572                     | \$           | 50,616<br>4,800<br>55,416<br>55,416<br>(535)<br>(535) |
| <b>Total Capital</b> 23,187 34,781 -   | Total Transportation Services  ENVIRONMENTAL AND PUBLIC HEALTH SERVICES Operating  Other Segmented Revenue Fees and Charges - Environmental fee - Other - Clinic rental  Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other -  Total Other Segmented Revenue  Conditional Grants - SUMA recycling grant - Local Government - Other - Housing surplus(loss)  Total Conditional Grants  Total Operating Capital  Conditional Grants - Gas Tax - Can/Sask Municipal Rural Infrastructure - Transit for Disabled  | \$ 50,64<br>4,80<br>55,44<br>-<br>-<br>55,44<br>-<br>-<br>-<br>-<br>-<br>-<br>55,44 | 40 \$ 00 40 40 40                            | 51,140<br>4,200<br>55,340<br>-<br>-<br>55,340<br>-<br>(768)<br>(768)<br>54,572                     | \$           | 50,616<br>4,800<br>55,416<br>55,416<br>(535)<br>(535) |
|  | Total Transportation Services  ENVIRONMENTAL AND PUBLIC HEALTH SERVICES Operating  Other Segmented Revenue Fees and Charges - Environmental fee - Other - Clinic rental  Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other -  Total Other Segmented Revenue  Conditional Grants - SUMA recycling grant - Local Government - Other - Housing surplus(loss)  Total Conditional Grants  Total Operating Capital  Conditional Grants - Gas Tax - Can/Sask Municipal Rural Infrastructure - Transit for Disabled - Provincial Disaster Assistance           | \$ 50,64<br>4,80<br>55,44<br>-<br>-<br>55,44<br>-<br>-<br>-<br>-<br>-<br>-<br>55,44 | 40 \$ 00 40 40 40                            | 51,140<br>4,200<br>55,340<br>-<br>-<br>55,340<br>-<br>(768)<br>(768)<br>54,572                     | \$           | 50,616<br>4,800<br>55,416<br>55,416<br>(535)<br>(535) |
|  | Total Transportation Services  ENVIRONMENTAL AND PUBLIC HEALTH SERVICES Operating  Other Segmented Revenue Fees and Charges - Environmental fee - Other - Clinic rental  Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other -  Total Other Segmented Revenue  Conditional Grants - SUMA recycling grant - Local Government - Other - Housing surplus(loss)  Total Conditional Grants  Total Operating Capital  Conditional Grants - Gas Tax - Can/Sask Municipal Rural Infrastructure - Transit for Disabled - Provincial Disaster Assistance - Other - | \$ 50,64<br>4,80<br>55,44<br>-<br>-<br>-<br>55,44<br>23,18<br>-<br>-<br>-           | 40 \$ 00 40 40 40 40 40 40 40 40 40 40 40 40 | 51,140<br>4,200<br>55,340<br>-<br>-<br>55,340<br>-<br>(768)<br>(768)<br>54,572<br>34,781<br>-<br>- | \$           | 50,616<br>4,800<br>55,416<br>55,416<br>(535)<br>(535) |

Schedule of Operating and Capital Revenue by Function For the year ended December 31, 2020

|   | 2020 | Budget   | da di    | 2020  |    | 2019  |
|---|------|--|----------|---|----|---|
| ANNING AND DEVELOPMENT SERVICES   |      |  |          |   |    |   |
| perating  |      |  |          |   |    |   |
| Other Segmented Revenue   |      |  |          |   |    |   |
| Fees and Charges  |      |  |          |   |    |   |
| <ul> <li>Maintenance and development charges</li> </ul>   | \$   | -  | \$       | -   | \$ | -   |
| - Other - Housing surplus   |      | -  |          | -   |    | -   |
| Total Fees and Charges  |      | -  |          | -   |    | -   |
| - Tangible capital asset sales - gain (loss)  |      | -  |          | -   |    | -   |
| - Other -   |      | -  |          | -   |    |   |
| Total Other Segmented Revenue   |      | -  |          | -   |    | -   |
| Conditional Grants  |      |  |          |   |    |   |
| - Student Employment  |      | -  |          | -   |    | -   |
| - Other -   |      | -  |          | -   |    | -   |
| Total Conditional Grants  |      | -  |          | -   |    | -   |
| tal Operating   |      | -  |          | -   |    | -   |
| pital   |      |  |          |   |    |   |
| Conditional Grants  |      |  | T        |   | T  |   |
| - Gas Tax   |      | _  |          | _   |    | _   |
| - Provincial Disaster Assistance  |      | _  |          | _   |    | _   |
| 1 Tovinoidi Bisastei / Issistance   |      | _  | 1        | -   |    | _   |
| - Other -   |      |  | +        |   | +  |   |
| - Other -   | -    | _  | 1        | _   |    |   |
| otal Capital otal Planning and Development Services ECREATION AND CULTURAL SERVICES   | \$   | -  | <b> </b> | -   | \$ | -   |
| otal Capital otal Planning and Development Services ECREATION AND CULTURAL SERVICES perating  | \$   | -  | \$       | -   | \$ | •   |
| tal Capital tal Planning and Development Services  CREATION AND CULTURAL SERVICES perating  Other Segmented Revenue   | \$   | -  | \$       | -   | \$ | <u>-</u>  |
| otal Capital  otal Planning and Development Services  ECREATION AND CULTURAL SERVICES  oerating  Other Segmented Revenue Fees and Charges   |      |  |          | -   |    | -   |
| otal Capital otal Planning and Development Services  ECREATION AND CULTURAL SERVICES operating  Other Segmented Revenue Fees and Charges - Other - Recreation fees and rentals  | \$   | 41,400   | \$       | 35,743  | \$ | 47,56   |
| otal Capital  otal Planning and Development Services  ECREATION AND CULTURAL SERVICES  oerating  Other Segmented Revenue Fees and Charges - Other - Recreation fees and rentals  Total Fees and Charges   |      | 41,400   |          | 35,743<br>35,743  |    | 47,56<br>47,56  |
| otal Capital  Stal Planning and Development Services  ECREATION AND CULTURAL SERVICES  Derating  Other Segmented Revenue Fees and Charges - Other - Recreation fees and rentals  Total Fees and Charges - Tangible capital asset sales - gain (loss)  |      | 41,400   |          | 35,743<br>-   |    | 47,56<br>-  |
| otal Capital  Stal Planning and Development Services  ECREATION AND CULTURAL SERVICES  Derating  Other Segmented Revenue Fees and Charges - Other - Recreation fees and rentals  Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other - Canteen revenue  |      | 41,400<br>-<br>35,000  |          | 35,743<br>-<br>27,287   |    | 47,56<br>-<br>43,06                                   |
| tal Capital  CEREATION AND CULTURAL SERVICES  Derating  Other Segmented Revenue Fees and Charges - Other - Recreation fees and rentals  Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other - Canteen revenue  Total Other Segmented Revenue  |      | 41,400   |          | 35,743<br>-   |    | 47,56<br>-  |
| otal Capital  Stal Planning and Development Services  ECREATION AND CULTURAL SERVICES  Derating  Other Segmented Revenue Fees and Charges - Other - Recreation fees and rentals  Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other - Canteen revenue  |      | 41,400<br>-<br>35,000  |          | 35,743<br>-<br>27,287   |    | 47,56<br>-<br>43,06                                   |
| tal Capital  CEREATION AND CULTURAL SERVICES  Derating  Other Segmented Revenue Fees and Charges - Other - Recreation fees and rentals  Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other - Canteen revenue  Total Other Segmented Revenue  |      | 41,400<br>-<br>35,000  |          | 35,743<br>-<br>27,287   |    | 47,56<br>-<br>43,06                                   |
| tal Capital  Stal Planning and Development Services  ECREATION AND CULTURAL SERVICES  Derating  Other Segmented Revenue Fees and Charges - Other - Recreation fees and rentals  Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other - Canteen revenue  Total Other Segmented Revenue  Conditional Grants  |      | 41,400<br>-<br>35,000  |          | 35,743<br>-<br>27,287   |    | 47,56<br>-<br>43,06<br>90,63<br>-<br>-                |
| tal Capital  Stal Planning and Development Services  ECREATION AND CULTURAL SERVICES  Derating  Other Segmented Revenue Fees and Charges - Other - Recreation fees and rentals  Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other - Canteen revenue  Total Other Segmented Revenue  Conditional Grants - Student Employment   |      | 41,400<br>-<br>35,000  |          | 35,743<br>-<br>27,287<br>63,030<br>-  |    | 47,56<br>-<br>43,06                                   |
| tal Capital  Stal Planning and Development Services  ECREATION AND CULTURAL SERVICES  Derating  Other Segmented Revenue Fees and Charges - Other - Recreation fees and rentals  Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other - Canteen revenue  Total Other Segmented Revenue  Conditional Grants - Student Employment - Sask Lotteries  |      | 41,400<br>-<br>35,000<br>76,400<br>-<br>-                            |          | 35,743<br>-<br>27,287<br>63,030<br>-<br>-<br>6,837                            |    | 47,56<br>-<br>43,06<br>90,63<br>-<br>-                |
| tal Capital  Stal Planning and Development Services  ECREATION AND CULTURAL SERVICES  Derating  Other Segmented Revenue Fees and Charges - Other - Recreation fees and rentals  Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other - Canteen revenue  Total Other Segmented Revenue  Conditional Grants - Student Employment - Sask Lotteries - Donations  |      | 41,400<br>-<br>35,000<br>76,400<br>-<br>-                            |          | 35,743<br>-<br>27,287<br>63,030<br>-<br>-<br>6,837                            |    | 47,56<br>-<br>43,06<br>90,63<br>-<br>-                |
| tal Capital  Stal Planning and Development Services  ECREATION AND CULTURAL SERVICES  Derating  Other Segmented Revenue Fees and Charges - Other - Recreation fees and rentals  Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other - Canteen revenue  Total Other Segmented Revenue  Conditional Grants - Student Employment - Sask Lotteries - Donations - Other - Rink Affordability Grant   |      | 41,400<br>-<br>35,000<br>76,400<br>-<br>-<br>127,000                 |          | 35,743<br>-<br>27,287<br>63,030<br>-<br>-<br>6,837<br>181,340                 |    | 47,56<br>-<br>43,06<br>90,63<br>-<br>-<br>-<br>148,40 |
| tal Capital  Stal Planning and Development Services  ECREATION AND CULTURAL SERVICES  Derating  Other Segmented Revenue Fees and Charges - Other - Recreation fees and rentals  Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other - Canteen revenue  Total Other Segmented Revenue  Conditional Grants - Student Employment - Sask Lotteries - Donations - Other - Rink Affordability Grant  Total Conditional Grants  tal Operating  |      | 41,400<br>-<br>35,000<br>76,400<br>-<br>-<br>127,000<br>-<br>127,000 |          | 35,743<br>-<br>27,287<br>63,030<br>-<br>-<br>6,837<br>181,340<br>-<br>188,177 |    | 47,56<br>-<br>43,06<br>90,63<br>-<br>-<br>-<br>148,40 |
| tal Capital  Stal Planning and Development Services  ECREATION AND CULTURAL SERVICES  Derating  Other Segmented Revenue Fees and Charges - Other - Recreation fees and rentals  Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other - Canteen revenue  Total Other Segmented Revenue  Conditional Grants - Student Employment - Sask Lotteries - Donations - Other - Rink Affordability Grant  Total Conditional Grants  stal Operating  spital   |      | 41,400<br>-<br>35,000<br>76,400<br>-<br>-<br>127,000<br>-<br>127,000 |          | 35,743<br>-<br>27,287<br>63,030<br>-<br>-<br>6,837<br>181,340<br>-<br>188,177 |    | 47,56<br>-<br>43,06<br>90,63<br>-<br>-<br>-<br>148,40 |
| tal Capital  Stal Planning and Development Services  ECREATION AND CULTURAL SERVICES  Derating  Other Segmented Revenue Fees and Charges - Other - Recreation fees and rentals  Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other - Canteen revenue  Total Other Segmented Revenue  Conditional Grants - Student Employment - Sask Lotteries - Donations - Other - Rink Affordability Grant  Total Conditional Grants  tal Operating  |      | 41,400<br>-<br>35,000<br>76,400<br>-<br>-<br>127,000<br>-<br>127,000 |          | 35,743<br>-<br>27,287<br>63,030<br>-<br>-<br>6,837<br>181,340<br>-<br>188,177 |    | 47,56<br>-<br>43,06<br>90,63<br>-<br>-<br>-<br>148,40 |
| tal Capital  Stal Planning and Development Services  ECREATION AND CULTURAL SERVICES  Derating  Other Segmented Revenue Fees and Charges - Other - Recreation fees and rentals  Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other - Canteen revenue  Total Other Segmented Revenue  Conditional Grants - Student Employment - Sask Lotteries - Donations - Other - Rink Affordability Grant  Total Conditional Grants  tal Operating  pital  Conditional Grants and Contributed Capital Assets                              |      | 41,400<br>-<br>35,000<br>76,400<br>-<br>-<br>127,000<br>-<br>127,000 |          | 35,743<br>-<br>27,287<br>63,030<br>-<br>-<br>6,837<br>181,340<br>-<br>188,177 |    | 47,56<br>-<br>43,06<br>90,63<br>-<br>-<br>-<br>148,40 |
| tal Capital  Stal Planning and Development Services  ECREATION AND CULTURAL SERVICES  Derating  Other Segmented Revenue Fees and Charges - Other - Recreation fees and rentals  Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other - Canteen revenue  Total Other Segmented Revenue  Conditional Grants - Student Employment - Sask Lotteries - Donations - Other - Rink Affordability Grant  Total Conditional Grants  tal Operating  pital  Conditional Grants and Contributed Capital Assets - Gas Tax - Local Government |      | 41,400<br>-<br>35,000<br>76,400<br>-<br>-<br>127,000<br>-<br>127,000 |          | 35,743<br>-<br>27,287<br>63,030<br>-<br>-<br>6,837<br>181,340<br>-<br>188,177 |    | 47,56<br>-<br>43,06<br>90,63<br>-<br>-<br>-<br>148,40 |
| tal Capital  Stal Planning and Development Services  ECREATION AND CULTURAL SERVICES  Derating  Other Segmented Revenue Fees and Charges - Other - Recreation fees and rentals  Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other - Canteen revenue  Total Other Segmented Revenue  Conditional Grants - Student Employment - Sask Lotteries - Donations - Other - Rink Affordability Grant  Total Conditional Grants  tal Operating  pital  Conditional Grants and Contributed Capital Assets - Gas Tax                    |      | 41,400<br>-<br>35,000<br>76,400<br>-<br>-<br>127,000<br>-<br>127,000 |          | 35,743<br>-<br>27,287<br>63,030<br>-<br>-<br>6,837<br>181,340<br>-<br>188,177 |    | 47,56<br>-<br>43,06<br>90,63<br>-<br>-<br>-<br>148,40 |

# Schedule of Operating and Capital Revenue by Function For the year ended December 31, 2020

|  | 2020 | Budget  | 1.4 | 2020      |    | 2019    |
|--|------|---------|-----|-----------|----|---------|
| TILITY SERVICES perating                       |      |         |     |           |    |         |
| Other Segmented Revenue                        | T    |         | Т   |           | Т  |         |
| Fees and Charges                               |      |         |     |           | 1  |         |
| - Water  | \$   | 202,663 | \$  | 226,185   | \$ | 192,421 |
| - Sewer  |      | 88,620  |     | 89,600    |    | 75,930  |
| - Other - Connection fees and bulk water sales |      | 13,100  |     | 11,963    |    | 12,373  |
| Total Fees and Charges                         |      | 304,383 |     | 327,748   | T  | 280,724 |
| - Tangible capital asset sales - gain (loss)   |      | -       |     | -         | 1  | -       |
| - Other - Interest charges                     |      | 1,000   |     | 909       |    | 959     |
| Total Other Segmented Revenue                  |      | 305,383 |     | 328,657   |    | 281,683 |
| Conditional Grants                             |      |         |     |           |    |         |
| - Other - MEEP                                 |      | -       |     | 45,137    |    | -       |
| Total Conditional Grants                       |      | -       |     | 45,137    |    | -       |
| otal Operating                                 |      | 305,383 |     | 373,794   |    | 281,683 |
| apital   |      |         |     |           |    |         |
| Conditional Grants                             |      |         |     |           |    |         |
| - Gas Tax                                      |      | -       |     | -         | 1  | 49,364  |
| - Clean Water Wasterwater Fund                 |      | -       |     | -         |    | -       |
| - Municipal Economic Enhancement (MEEP)        |      | -       |     | -         |    | -       |
| - RM of Elmsthorpe / Redburn                   |      | -       |     | -         |    | -       |
| - Other - FCC/MJWS - lagoon funding            |      | -       |     |           | +  | 40.004  |
| otal Capital                                   | Φ.   | 005 000 | h   | - 070 704 | \$ | 49,364  |
| otal Utility Services                          | \$   | 305,383 | \$  | 373,794   | Ψ  | 331,047 |
|  |      |         |     |           |    |         |
| OTAL OPERATING AND CAPITAL REVENUE BY FUNCTION | \$   | 614,743 | \$  | 743,680   | \$ | 675,687 |
|  |      |         |     |           |    |         |
|  |      |         |     |           |    |         |
| UMMARY   |      |         |     |           |    |         |
| Total Other Segmented Revenue                  | \$   | 458,872 | \$  | 459,588   | \$ | 476,270 |
| Total Conditional Grants                       |      | 132,684 |     | 249,311   |    | 150,050 |
| Total Capital Grants and Contributions         |      | 23,187  |     | 34,781    |    | 49,36   |
| L  |      |         |     |           |    |         |
| OTAL OPERATING AND CAPITAL REVENUE BY FUNCTION | \$   | 614,743 | \$  | 743,680   | \$ | 675,687 |

Schedule of Total Expenses by Function For the year ended December 31, 2020

|   | 20  | 20 Budget                           |    | 2020                              |     | 2019                                     |
|---|-----|-------------------------------------|----|-----------------------------------|-----|--|
| NERAL GOVERNMENT SERVICES   |     |                                     |    |                                   |     |  |
| Council remuneration and travel   | \$  | 5,000                               | \$ | 4,960                             | \$  | 4,660                                    |
| Wages and benefits  |     | 70,200                              |    | 68,418                            |     | 68,112                                   |
| Professional/Contractual services   |     | 29,400                              |    | 25,643                            |     | 25,932                                   |
| Utilities   |     | 2,650                               |    | 2,599                             |     | 2,584                                    |
| Maintenance, materials, and supplies  |     | 5,150                               |    | 5,243                             |     | 5,760                                    |
| Grants and contributions - operating  |     | 260                                 |    | 285                               |     | 26                                       |
| - capital   |     | -                                   |    | -                                 |     | -  |
| Amortization  |     | 2,000                               |    | 2,197                             |     | 2,197                                    |
| Interest  |     | _                                   |    | -                                 |     | -  |
| Allowance for uncollectable   |     | -                                   |    | 1,185                             |     | (70                                      |
| Other -   |     | -                                   |    | -                                 |     | - `                                      |
| tal General Government Services   | \$  | 114,660                             | \$ | 110,530                           | \$  | 108,803                                  |
| OTECTIVE SERVICES   |     |                                     |    |                                   |     |  |
| Police Protection   |     |                                     |    |                                   |     |  |
| Wages and benefits  | \$  | -                                   | \$ | -                                 | \$  | -  |
| Professional/Contractual services   |     | 30,505                              |    | 31,103                            |     | 29,53                                    |
| Utilities   |     | -                                   |    | -                                 |     | -  |
| Maintenance, materials, and supplies  |     | -                                   |    | -                                 |     | -  |
| Grants and contributions - operating  |     | - 1                                 |    | -                                 |     | _  |
| - capital   |     | -                                   |    | -                                 |     | -  |
| Other -   |     | -                                   |    | _                                 |     | -  |
| Fire Protection   |     |                                     |    |                                   |     |  |
| Wages and benefits  | T   | 1,600                               |    | 1,088                             |     | 1,50                                     |
| Professional/Contractual services   |     | 1,291                               |    | 37,944                            |     | 1,20                                     |
| Utilities   |     | 3,320                               | ,  | 3,373                             |     | 3,06                                     |
|   |     |                                     |    | 3,035                             |     | 1,42                                     |
| Maintenance, materials, and supplies  |     | 1,650                               |    | ,                                 |     |  |
| Grants and contributions - operating  |     | 15,600                              |    | 15,660                            |     | 15,60                                    |
| - capital   |     | -                                   |    | -                                 |     | -  |
| Amortization  |     | 300                                 |    | 1,068                             |     | 38                                       |
| Interest  |     | -                                   |    | -                                 |     | -  |
| Other -   |     | -                                   |    | -                                 |     |  |
| tal Protective Services   | \$  | 54,266                              | \$ | 93,271                            | \$  | 52,72                                    |
|   |     |                                     |    |                                   |     |  |
| ANSPORTATION SERVICES   |     |                                     |    |                                   | \$  | 52,17                                    |
|   | T\$ | 63.375                              | \$ | 58.451                            | 1 ' | , - ,                                    |
| Wages and benefits  | \$  | 63,375                              | \$ | 58,451                            |     | -  |
| Wages and benefits Council remuneration and travel  | \$  | -                                   | \$ | -                                 |     | -<br>43.06                               |
| Wages and benefits Council remuneration and travel Professional/Contractual services  | \$  | -<br>53,400                         | \$ | 48,393                            |     | -<br>43,06<br>9,91                       |
| Wages and benefits Council remuneration and travel Professional/Contractual services Utilities  | \$  | 53,400<br>10,200                    | \$ | -<br>48,393<br>10,112             |     | 9,91                                     |
| Wages and benefits Council remuneration and travel Professional/Contractual services Utilities Maintenance, materials, and supplies   | \$  | 53,400<br>10,200<br>10,800          | \$ | 48,393<br>10,112<br>23,836        |     | 9,91<br>20,60                            |
| Wages and benefits Council remuneration and travel Professional/Contractual services Utilities Maintenance, materials, and supplies Gravel  | \$  | 53,400<br>10,200                    | \$ | -<br>48,393<br>10,112             |     | 9,91<br>20,60                            |
| Council remuneration and travel Professional/Contractual services Utilities Maintenance, materials, and supplies Gravel Grants and contributions - operating  | \$  | 53,400<br>10,200<br>10,800          | \$ | 48,393<br>10,112<br>23,836        |     | 9,91<br>20,60                            |
| Wages and benefits Council remuneration and travel Professional/Contractual services Utilities Maintenance, materials, and supplies Gravel Grants and contributions - operating - capital                       | \$  | 53,400<br>10,200<br>10,800<br>2,000 | \$ | 48,393<br>10,112<br>23,836<br>645 |     | 9,91<br>20,60<br>1,15<br>-               |
| Wages and benefits Council remuneration and travel Professional/Contractual services Utilities Maintenance, materials, and supplies Gravel Grants and contributions - operating - capital Amortization          | \$  | 53,400<br>10,200<br>10,800<br>2,000 | \$ | 48,393<br>10,112<br>23,836        |     | 9,91<br>20,60<br>1,15<br>-<br>-<br>56,32 |
| Wages and benefits Council remuneration and travel Professional/Contractual services Utilities Maintenance, materials, and supplies Gravel Grants and contributions - operating - capital Amortization Interest | \$  | 53,400<br>10,200<br>10,800<br>2,000 | \$ | 48,393<br>10,112<br>23,836<br>645 |     | 9,91<br>20,60<br>1,15<br>-<br>-<br>56,32 |
| Wages and benefits Council remuneration and travel Professional/Contractual services Utilities Maintenance, materials, and supplies Gravel Grants and contributions - operating - capital Amortization          | \$  | 53,400<br>10,200<br>10,800<br>2,000 | \$ | 48,393<br>10,112<br>23,836<br>645 |     | 9,91<br>20,60                            |

Schedule of Total Expenses by Function For the year ended December 31, 2020

|   | 2           | 020 Budget                                    | 1      | 2020  |    | 2019                                  |
|---|-------------|---|--------|---|----|---------------------------------------|
| IRONMENTAL AND PUBLIC HEALTH SERVICES   |             |   |        |   |    |                                       |
| Wages and benefits  | \$          | 12,010  | \$     | 14,158  | \$ | 11,64                                 |
| Professional/Contractual services   |             | 108,755                                       |        | 65,765  |    | 61,599                                |
| Utilities   |             | 1,820   |        | 1,445   |    | 1,43                                  |
| Maintenance, materials, and supplies  |             | 100   |        | 29  |    | 1,174                                 |
| Grants and contributions - operating  |             | -   |        | -   |    | -                                     |
| - Waste disposal  |             | , -   |        | -   |    | · , -                                 |
| - Public health   |             | 10,000  |        | 10,000  |    | -                                     |
| - capital   |             | - "   |        | -   |    | -                                     |
| - Waste disposal<br>- Public health   |             | -   |        |   |    | , , , , , , , , , , , , , , , , , , , |
| Amortization  |             | 2,400   |        | 2,424   |    | 2,42                                  |
| Interest  |             | -   |        | -   |    | -                                     |
| Other   |             | -   |        | -   |    | -                                     |
| Other - Landfill post closure costs   |             | 1,440   |        | 265,049                                       |    | 1,32                                  |
|   |             |   |        |   |    |                                       |
| al Environmental and Public Health Services   | \$          | 136,525                                       | \$     | 358,870                                       | \$ | 79,59                                 |
|   |             |   |        |   |    |                                       |
| NNING AND DEVELOPMENT SERVICES  | Τφ          |   | Ιφ     |   | Ιφ |                                       |
| Wages and benefits  | \$          | -   | \$     | - 0.010                                       | \$ | -                                     |
| Professional/Contractual services   | 1           | 600   |        | 2,810   |    | 62                                    |
| Grants and contributions - operating  |             | -   |        | -   |    | -                                     |
| - capital   |             | -   |        | -   |    | -                                     |
| Amortization  |             | -   |        | -   |    | -                                     |
| Interest  |             | -   |        | -   |    | -                                     |
| Other -   |             | -   |        | -   |    | -                                     |
| al Planning and Development Services  | \$          | 600   | \$     | 2,810   | \$ | 62                                    |
| ii Flamming and Development Services  | Ψ           | 000   | 5 × 13 | / ()   ()                                     | IΨ | 02                                    |
|   |             |   | Ι Ψ    | 2,0.0   |    |                                       |
|   |             |   | 1 4    | 2,010   |    |                                       |
| CREATION AND CULTURAL SERVICES  |             |   |        | 2,0.0   |    |                                       |
| Wages and benefits  | <b> </b> \$ | 4,950   | \$     | 3,299   | \$ |                                       |
|   | \$          |   |        |   | \$ | 81,41                                 |
| Wages and benefits  | \$          | 4,950   |        | 3,299   | \$ | 81,41                                 |
| Wages and benefits Professional/Contractual services Utilities Maintenance, materials, and supplies   | \$          | 4,950<br>59,924                               |        | 3,299<br>55,971                               | \$ | 4,788<br>81,419<br>37,182<br>30,84    |
| Wages and benefits<br>Professional/Contractual services<br>Utilities  | \$          | 4,950<br>59,924<br>39,360                     |        | 3,299<br>55,971<br>38,082                     | \$ | 81,419<br>37,182<br>30,84             |
| Wages and benefits Professional/Contractual services Utilities Maintenance, materials, and supplies   | \$          | 4,950<br>59,924<br>39,360<br>34,300           |        | 3,299<br>55,971<br>38,082<br>19,071           | \$ | 81,418<br>37,182                      |
| Wages and benefits Professional/Contractual services Utilities Maintenance, materials, and supplies Grants and contributions - operating                        | \$          | 4,950<br>59,924<br>39,360<br>34,300<br>22,166 |        | 3,299<br>55,971<br>38,082<br>19,071           | \$ | 81,419<br>37,18<br>30,84<br>27,16     |
| Wages and benefits Professional/Contractual services Utilities Maintenance, materials, and supplies Grants and contributions - operating - capital              | \$          | 4,950<br>59,924<br>39,360<br>34,300           |        | 3,299<br>55,971<br>38,082<br>19,071<br>27,291 | \$ | 81,419<br>37,18<br>30,84<br>27,16     |
| Wages and benefits Professional/Contractual services Utilities Maintenance, materials, and supplies Grants and contributions - operating - capital Amortization | \$          | 4,950<br>59,924<br>39,360<br>34,300<br>22,166 |        | 3,299<br>55,971<br>38,082<br>19,071<br>27,291 | \$ | 81,419<br>37,182<br>30,84             |

Schedule of Total Expenses by Function For the year ended December 31, 2020

|                                      | 20 | 20 Budget |    | 2020    | 2019          |
|--------------------------------------|----|-----------|----|---------|---------------|
| UTILITY SERVICES                     |    |           |    |         |               |
| Wages and benefits                   | \$ | 97,447    | \$ | 95,485  | \$<br>94,403  |
| Professional/Contractual services    |    | 84,937    |    | 82,247  | 89,343        |
| Utilities                            |    | 37,000    |    | 36,097  | 35,069        |
| Maintenance, materials, and supplies |    | 22,600    |    | 19,004  | 20,701        |
| Grants and contributions - operating |    | -         |    | -       | -             |
| - capital                            |    | -         | 1  | -       | -             |
| Amortization                         |    | 105,000   | 1  | 103,557 | 100,955       |
| Interest                             |    | 8,000     |    | 6,362   | 8,992         |
| Allowance for uncollectables         |    | -         |    | -       | (410)         |
| Other -                              |    | -         |    | -       | -             |
|                                      |    |           |    |         |               |
| Total Utility Services               | \$ | 354,984   | \$ | 342,752 | \$<br>349,053 |

| TOTAL EXPENSES BY FUNCTION | \$ 1,136,510 \$ 1,361,174 \$ 1,069,152 |
|----------------------------|--|
|                            |  |

# DUDLEY & COMPANY LLP

# **VILLAGE OF AVONLEA**

# Schedule of Segment Disclosure by Function For the year ended December 31, 2020

Schedule 4

|                                      | General<br>Governmen | Protective Services | Transportation Services | Environmental<br>& Public Health | Planning and Development | Recreation and Culture | Utility<br>Services | Total     |
|--------------------------------------|----------------------|---------------------|-------------------------|----------------------------------|--------------------------|------------------------|---------------------|-----------|
| Revenues (Schedule 2)                |                      |                     |                         |                                  |                          |                        |                     |           |
| Fees and Charges                     | \$ 6,14              | 8   \$ -            | \$ 990                  | \$ 55,340                        | \$ -                     | \$ 35,743              | \$ 327,748 \$       | 425,969   |
| Investment Income and Commissions    | 5,42                 | 3 -                 | -                       | - ,                              | -                        | -                      | - * -               | 5,423     |
| Other Revenues                       | -                    | -                   | -                       | -                                | -                        | 27,287                 | 909                 | 28,19     |
| Grants - Conditional                 | -                    | 11,348              | 5,417                   | (768)                            | -                        | 188,177                | 45,137              | 249,31    |
| - Capital                            | -                    | -                   | -                       | 34,781                           | -                        | -                      | -                   | 34,78     |
| Total Revenues                       | 11,57                | 1 11,348            | 6,407                   | 89,353                           |                          | 251,207                | 373,794             | 743,68    |
| Expenses (Schedule 3)                |                      |                     |                         | , ,                              |                          |                        |                     |           |
| Wages and Benefits                   | 73,37                | 1,088               | 58,451                  | 14,158                           | -                        | 3,299                  | 95,485              | 245,85    |
| Professional/Contractual Services    | 25,64                | 3 69,047            | 48,393                  | 65,765                           | 2,810                    | 55,971                 | 82,247              | 349,87    |
| Utilities                            | 2,59                 | 9 3,373             | 10,112                  | 1,445                            | -                        | 38,082                 | 36,097              | 91,70     |
| Maintenance, Materials, and Supplies | 5,24                 | 3,035               | 24,481                  | 29                               | -                        | 19,071                 | 19,004              | 70,86     |
| Grants and Contributions             | 28                   | 5 15,660            | -                       | 10,000                           | -                        | 27,291                 | -                   | 53,23     |
| Amortization                         | 2,19                 | 7 1,068             | 55,340                  | 2,424                            | -                        | 111,630                | 103,557             | 276,21    |
| Interest                             | -                    | -                   | -                       | -                                | -                        | -                      | 6,362               | 6,36      |
| Allowance for uncollectables         | 1,18                 | 5 -                 | -                       | -                                | -                        | 820                    | -                   | 2,00      |
| Other                                |                      | -                   | -                       | 265,049                          | -                        | -                      | -                   | 265,04    |
| Total Expenses                       | 110,53               | 0 93,271            | 196,777                 | 358,870                          | 2,810                    | 256,164                | 342,752             | 1,361,17  |
| Surplus (Deficit) by Function        | \$ (98,95            | 9) \$ (81,923)      | \$ (190,370)            | \$ (269,517)                     | \$ (2,810)               | \$ (4,957)             | \$ 31,042 \$        | 6 (617,49 |

Taxation and Other Unconditional Revenue (Schedule 1)

575,946

**Net Surplus (Deficit)** 

(41,548)

# DUDLEY & COMPANY LLP

# **VILLAGE OF AVONLEA**

Schedule of Segment Disclosure by Function For the year ended December 31, 2019

Schedule 5

|                                      | General<br>Government | Protective<br>Services | Transportation Services | Environmental & Public Health | Planning and Development | Recreation and Culture | Utility<br>Services | Total       |
|--------------------------------------|-----------------------|------------------------|-------------------------|-------------------------------|--------------------------|------------------------|---------------------|-------------|
| Revenues (Schedule 2)                |                       |                        |                         |                               |                          |                        |                     |             |
| Fees and Charges                     | \$ 5,708              | \$ -                   | \$ 2,300                | \$ 55,416                     | \$ -                     | \$ 47,564              | \$ 280,724          | \$ 391,712  |
| Land Sales - Gain                    | 22,426                | -                      | -                       | -                             | -                        | -                      | -                   | 22,426      |
| Investment Income and Commissions    | 18,106                | -                      | -                       | -                             | -                        | -                      | -                   | 18,106      |
| Other Revenues                       | -                     | _                      | -                       | -                             | -                        | 43,067                 | 959                 | 44,026      |
| Grants - Conditional                 | -                     | -                      | 2,184                   | (535)                         | -                        | 148,404                | -                   | 150,053     |
| - Capital                            | -                     | -                      | -                       | -                             | -                        | -                      | 49,364              | 49,364      |
| Total Revenues                       | 46,240                |                        | 4,484                   | 54,881                        |                          | 239,035                | 331,047             | 675,687     |
| Expenses (Schedule 3)                |                       |                        |                         |                               |                          |                        |                     |             |
| Wages and Benefits                   | 72,772                | 1,508                  | 52,176                  | 11,645                        | -                        | 4,788                  | 94,403              | 237,292     |
| Professional/Contractual Services    | 25,932                | 30,737                 | 43,069                  | 61,599                        | 627                      | 81,415                 | 89,343              | 332,722     |
| Utilities                            | 2,584                 | 3,069                  | 9,914                   | 1,431                         | -                        | 37,182                 | 35,069              | 89,249      |
| Maintenance, Materials, and Supplies | 5,760                 | 1,425                  | 21,763                  | 1,174                         | -                        | 30,847                 | 20,701              | 81,670      |
| Grants and Contributions             | 261                   | 15,600                 | -                       | -                             | -                        | 27,166                 | -                   | 43,027      |
| Amortization                         | 2,197                 | 386                    | 56,321                  | 2,424                         | - "                      | 108,612                | 100,955             | 270,895     |
| Interest                             | -                     | -                      | 5,094                   | -                             | -                        | -                      | 8,992               | 14,086      |
| Allowance for uncollectables         | (703)                 |                        | -                       | -                             | -                        | -                      | (410)               | (1,113      |
| Other                                | -                     | -                      | -                       | 1,324                         | -                        | · -                    | - '                 | 1,324       |
| Total Expenses                       | 108,803               | 52,725                 | 188,337                 | 79,597                        | 627                      | 290,010                | 349,053             | 1,069,152   |
| Surplus (Deficit) by Function        | \$ (62,563)           | \$ (52,725)            | \$ (183,853)            | \$ (24,716)                   | \$ (627)                 | \$ (50,975)            | \$ (18,006)         | \$ (393,465 |

Taxation and Other Unconditional Revenue (Schedule 1)

\$ 539,192

**Net Surplus (Deficit)** 

145,727

# Schedule of Tangible Capital Assets by Object For the year ended December 31, 2020

|  |              |    |            |                |              |    | 2020                  |                                       |     |   |                  | 2019             |  |
|--|--------------|----|------------|----------------|--------------|----|-----------------------|---------------------------------------|-----|---|------------------|------------------|--|
|  | Land         | I  | Land       | General Assets | /ehicles     |    | Machinery & Equipment | frastructure<br>Assets<br>near Assets | In: | General /<br>frastructure<br>ssets Under<br>onstruction | Total            | Total            |  |
| Asset Cost                                 | Lune         |    | provements | Dananigo       | Cinoles      |    | Equipment             | <br>near Assets                       |     | onal delion   | Total            | Total            |  |
| Opening Asset Costs                        | \$<br>46,660 | \$ | 22,595     | \$ 6,530,701   | \$<br>40,565 | \$ | 500,181               | \$<br>3,543,226                       | \$  | 7,943   | \$<br>10,691,871 | \$<br>10,582,703 |  |
| Additions during the year                  | -            |    | _          | -              | -            |    | 13,362                | · .                                   |     | 3,152   | 16,514           | 109,168          |  |
| Disposals and write downs during the year  | - 1          |    | -          | -              | -            |    | -                     | -                                     |     | -   | -                | -                |  |
| Transfers (from) assets under construction | -            |    | -          | -              | -            |    | -                     | -                                     |     | -   | -<br>-           | -                |  |
| Closing Asset Costs                        | \$<br>46,660 | \$ | 22,595     | \$ 6,530,701   | \$<br>40,565 | \$ | 513,543               | \$<br>3,543,226                       | \$  | 11,095  | \$<br>10,708,385 | \$<br>10,691,871 |  |
| Accumulated Amortization                   |              |    |            |                |              | Γ  |                       |                                       |     |   |                  |                  |  |
| Opening Accum. Amort. Cost                 | \$<br>-      | \$ | 11,414     | \$ 2,231,010   | \$<br>16,224 | \$ | 195,302               | \$<br>1,553,660                       | \$  |   | \$<br>4,007,610  | \$<br>3,736,715  |  |
| Add: Amortization taken                    | -            |    | 2,061      | 159,153        | 2,028        |    | 38,948                | 74,026                                |     | -   | 276,216          | 270,895          |  |
| Less: Accum. Amort. on Disposals           | -            |    | -          | -              | -            |    | -                     |                                       |     | -   | -                | -                |  |
| Closing Accumulated Amort.                 | \$<br>       | \$ | 13,475     | \$ 2,390,163   | \$<br>18,252 | \$ | 234,250               | \$<br>1,627,686                       | \$  |   | \$<br>4,283,826  | \$<br>4,007,610  |  |
| Net Book Value                             | \$<br>46,660 | \$ | 9,120      | \$ 4,140,538   | \$<br>22,313 | \$ | 279,293               | \$<br>1,915,540                       | \$  | 11,095  | \$<br>6,424,559  | \$<br>6,684,261  |  |

| 1         | . Total contributed/donated assets received in 2020: | \$ | - |
|-----------|--|----|---|
| 2         | . List of assets recognized at nominal value are:    | \$ | - |
| _         | - Infrastructure assets                              | \$ | - |
| $\leq$    | - Vehicles   | \$ | - |
| DUDL      | - Machinery and Equipment                            | \$ | - |
| in 3      | . Amount of interest capitalized in 2020:            | \$ | - |
| 00        |  |    |   |
| 0         |  |    |   |
| 9         |  |    |   |
| ĺP/       |  |    |   |
| COMPANY   |  |    |   |
| $\preceq$ |  |    |   |
| F         |  |    |   |
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|           |  |    |   |

# DUDLEY & COMPANY LLP

# **VILLAGE OF AVONLEA**

# Schedule of Tangible Capital Assets by Function For the year ended December 31, 2020

|   | 2020 |        |    |                        |    |           |                                     |        |                        |               |                         |           | 2019             |           |    |            |    |            |  |
|---|------|--------|----|------------------------|----|-----------|-------------------------------------|--------|------------------------|---------------|-------------------------|-----------|------------------|-----------|----|------------|----|------------|--|
|   |      |        |    | Protective<br>Services |    |           | Environmental<br>& Public<br>Health |        | Planning & Development |               | Recreation<br>& Culture |           | Water &<br>Sewer |           |    | Total      |    | Total      |  |
| Asset Cost                                |      |        |    |                        |    |           |                                     |        |                        |               |                         |           |                  |           |    |            |    |            |  |
| Opening Asset Costs                       | \$   | 97,559 | \$ | 54,481                 | \$ | 1,932,998 | \$                                  | 79,084 | \$                     | -             | \$                      | 3,949,954 | \$               | 4,577,795 | \$ | 10,691,871 | \$ | 10,582,703 |  |
| Additions during the year                 |      | -      |    | 4,000                  |    | 1,200     |                                     | -      |                        | -             |                         | -         |                  | 11,314    |    | 16,514     |    | 109,168    |  |
| Disposals and write-downs during the year |      | -      |    | -                      |    | -         |                                     | -      |                        | -             |                         | -         |                  | -         |    | -          |    | -          |  |
| Closing Asset Costs                       | \$   | 97,559 | \$ | 58,481                 | \$ | 1,934,198 | \$                                  | 79,084 | \$                     |               | \$                      | 3,949,954 | \$               | 4,589,109 | \$ | 10,708,385 | \$ | 10,691,871 |  |
| Accumulated Amortization                  |      |        |    |                        | Γ  |           | Γ                                   |        |                        |               |                         |           | Γ                |           | Г  |            | Г  |            |  |
| Opening Accum. Amort. Costs               | \$   | 70,902 | \$ | 42,468                 | \$ | 844,239   | \$                                  | 28,556 | \$                     | -             | \$                      | 1,730,685 | \$               | 1,290,760 | \$ | 4,007,610  | \$ | 3,736,715  |  |
| Add: Amortization taken                   |      | 2,197  |    | 1,068                  |    | 55,340    |                                     | 2,424  |                        | -             |                         | 111,630   |                  | 103,557   |    | 276,216    |    | 270,895    |  |
| Less: Accum. Amort. on Disposals          |      | -      |    |                        |    |           |                                     | -      |                        | -             |                         |           |                  | -         |    | -          |    | -          |  |
| Closing Accumulated Amortization          | \$   | 73,099 | \$ | 43,536                 | \$ | 899,579   | \$                                  | 30,980 | \$                     | 3.2 2 5       | \$                      | 1,842,315 | \$               | 1,394,317 | \$ | 4,283,826  | \$ | 4,007,610  |  |
| Net Book Value                            | \$   | 24,460 | \$ | 14,945                 | \$ | 1,034,619 | \$                                  | 48,104 | \$                     | in the second | \$                      | 2,107,639 | \$               | 3,194,792 | \$ | 6,424,559  | \$ | 6,684,261  |  |

Schedule of Accumulated Surplus For the year ended December 31, 2020

|  |     | 2019                   | Changes             | 2020                       |
|--|-----|------------------------|---------------------|----------------------------|
| UNAPPROPRIATED SURPLUS   | _\$ | 916,120                | \$ 32,098           | \$ 948,218                 |
| APPROPRIATED RESERVES  |     |                        |                     |                            |
| Community Building Reserve<br>General Reserve<br>Utility Reserve |     | 30,497<br>5,000        | -<br>-<br>134,599   | 30,497<br>5,000<br>134,599 |
| Total Appropriated   |     | 35,497                 | 134,599             | 170,096                    |
| NET INVESTMENT IN TANGIBLE CAPITAL ASSETS                        | S   |                        |                     |                            |
| Tangible Capital Assets (Schedule 6) Less: Related debt          |     | 6,684,261<br>(146,776) | (259,702)<br>51,457 | 6,424,559<br>(95,319       |
| Net Investment in Tangible Capital Assets                        |     | 6,537,485              | (208,245)           | 6,329,240                  |
| OTHER  |     | _                      |                     |                            |
| Total Accumulated Surplus  | _\$ | 7,489,102              | \$ (41,548)         | \$ 7,447,554               |

# Schedule of Mill Rates and Assessments For the year ended December 31, 2020

|                          | PROPERTY CLASS |     |               |    |                        |    |                         |           |                            |    |                   |      |            |
|--------------------------|----------------|-----|---------------|----|------------------------|----|-------------------------|-----------|----------------------------|----|-------------------|------|------------|
|                          | Agricult       | ure | Residential   |    | Residential ondominium |    | Seasonal<br>Residential | 2012 PR02 | commercial<br>& Industrial |    | Potash<br>Mine(s) |      | Total      |
| Taxable Assessment       | \$ -           |     | \$ 24,007,040 | \$ | 136,560                | \$ | -                       | \$        | 11,638,500                 | \$ | -                 | \$ 3 | 35,782,100 |
| Regional Park Assessment |                |     | order Mark    | 2  |                        |    | Modes (Sales of         |           |                            |    | half Maritanie    |      | -          |
| Total Assessment         |                |     |               |    | Bord Feet Last Lastes  |    | alia je skrajensk       |           |                            |    |                   | 3    | 35,782,100 |
| Mill Rate Factor(s)      | -              |     | 1.000         |    | 1.000                  |    | -                       |           | 2.000                      |    |                   |      |            |
| Total Minimum Tax        |                |     | 52,500        |    | -                      |    | -                       |           | 1,500                      |    |                   |      | 54,000     |
| Total Municipal Tax Levy | \$ -           |     | \$ 210,608    | \$ | 1,092                  | \$ | -                       | \$        | 186,340                    |    |                   | \$   | 398,040    |

| MILL RATES:                 | MILLS  |
|-----------------------------|--------|
| Average Municipal*          | 11.124 |
| Average School*             | 4.819  |
| Potash Mill Rate            | -      |
| Uniform Municipal Mill Rate | 8.000  |

<sup>\*</sup> Average Mill Rates (multiply the total tax levy for each taxing authority by 1,000 and divide by the total assessment for the taxing authority).

Schedule of Council Remuneration For the year ended December 31, 2020

| Name             |    | Remuneration | Reimbursed<br>Costs | Total |       |  |
|------------------|----|--------------|---------------------|-------|-------|--|
| Jenny Arnold     | \$ | 1,200        | \$ -                | \$    | 1,200 |  |
| Amanda Gonzales  |    | 900          | -                   |       | 900   |  |
| Mike Nelson      |    | 750          | -                   |       | 750   |  |
| Marlyn Stevens   |    | 1,360        | -                   |       | 1,360 |  |
| Raymond Jelinski |    | 550          | -                   |       | 550   |  |
| Mike Miller      |    | 50           | -                   |       | 50    |  |
| Myrna Muc        |    | 150          | -                   |       | 150   |  |
| Total            | \$ | 4,960        | \$ -                | \$    | 4,960 |  |