# VILLAGE OF ELFROS **Auditor's Report Financial Statements** December 31, 2020



#### MANAGEMENT'S RESPONSIBILITY

To the Ratepayers of Village of Elfros:

Management is responsible for the preparation and presentation of the accompanying financial statements, including responsibility for significant accounting judgments and estimates in accordance with Canadian public sector accounting standards. The preparation of the statements necessarily includes selecting appropriate accounting principles and methods, and making decisions affecting the measurement of transactions in which objective judgments and estimates by management is required.

In discharging its responsibilities for the integrity and fair presentation of the consolidated financial statements, management designs and maintains the necessary accounting, budget and other related internal controls to provide reasonable assurance that transactions are appropriately authorized and accurately recorded, that assets are properly accounted for and safeguarded, and that financial records are properly maintained to provide reliable information for the preparation of the consolidated financial statements.

The Council is composed of elected officials who are not employees of the Village. The Council is responsible for overseeing management in the performance of its financial reporting responsibilities. The Council fulfils these responsibilities by reviewing the financial information prepared by the administration and discussing relevant matters with external auditors. The Council is also responsible for recommending the appointment of the Village's external auditors.

Jensen Stromberg Chartered Professional Accountants, an independent firm of Chartered Professional Accountants, is appointed by the Council to audit the financial statements and report directly to them; their report follows. The external auditors have full and free access to, and meet periodically and separately with, both the Council and administration to discuss their audit findings.

Mayor

Administrator





Bill Jensen, C.P.A. Prof. Corp.
Jeff Stromberg, C.P.A. Prof. Corp.

#### INDEPENDENT AUDITOR'S REPORT

To the Mayor and Council of Village of Elfros

Report on the consolidated Financial Statements

Opinion

We have audited the consolidated financial statements of Village of Elfros, which comprise the consolidated statement of financial position as at December 31, 2020 and the consolidated statements of financial activities, changes in net financial assets, and changes in financial position for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements, present fairly, in all material respects, the financial position of the Village as at **December 31, 2020** and its financial performance and cash flows for the year then ended in accordance with Canadian public sector accounting standards.

#### Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Village in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Village's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and the use of the going concern basis of accounting unless management either intends to liquidate the Village or cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Village's financial reporting process.

Auditor's Responsibility for the Audit of the consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Village's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Village's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements, or if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Village to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Saskatoon, Saskatchewan April 13, 2021

**Chartered Professional Accountants** 



Statement 1

#### CONSOLIDATED STATEMENT OF FINANCIAL POSITION

#### December 31, 2020

with comparative figures for 2019

	ASSETS		<u>2020</u>	<u>2019</u>
Financial assets: Cash and temporary investments (Note 2) Taxes receivable - Municipal (Note 3) Other accounts receivable (Note 4) Land for re-sale (Note 5) Long-term investments Debt charges recoverable Other	<u>ASSE 10</u>	\$	321,509 18,387 10,036 2,912	290,335 19,896 7,445 2,912 -
Total financial assets  Bank indebtedness (Note 6) Accounts payable Accrued liabilities payable Deposits Deferred revenue Accrued landfill costs	<u>LIABILITIES</u>		352,844 - 927 - 5,420	320,588 - 2,763 - 4,840 -
Liability for contaminated sites Other liabilities (funds payable, prepaid taxes) Long-term debt (Note 7) Lease obligations Total liabilities		_	7,020	395 - - - - 7,998
NET FINANCIAL ASSETS (DEBT)			345,824	312,590
Non-financial assets: Tangible capital assets (Schedule 6, 7) Prepaid and deferred charges Stock and supplies			162,205 - 5,154	131,800 - 4,450
Total non-financial assets			167,359	<u>136,250</u>
Accumulated Surplus (Deficit) (Schedule 8)		\$	513,183	448,840

APPROVED ON BEHAL	F OF COUNCIL:
	Mayor
	Councillor



#### CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES

# Year ended December 31, 2020 with comparative figures for 2019

			<u>2020</u> <u>Budget</u>	<u>2020</u> <u>Actual</u>	<u>2019</u> <u>Actual</u>
Revenues:					
Taxes and other unconditional revenue	(Schedule 1)	\$	102,921	116,222	96,747
Fees and charges	(Schedule 4, 5)		56,570	51,723	53,995
Conditional grants	(Schedule 4, 5)		1,300	28,491	1,309
Tangible capital asset sales - gain (loss)	(Schedule 4, 5)		-	-	1,044
Land sales - gain (loss)	(Schedule 4, 5)		500	-	-
Investment income and commissions	(Schedule 4, 5)		1,645	2,850	1,643
Restructurings	(Schedule 4, 5)		-	-	-
Other revenues	(Schedule 4, 5)	_			
Total Revenues			162,936	199,286	154,738
Expenditures:					
General government services	(Schedule 3)		48,939	46,574	47,790
Protective services	(Schedule 3)		6,229	6,264	6,057
Transportation services	(Schedule 3)		12,429	10,894	11,459
Environmental and public health services	(Schedule 3)		26,887	20,751	22,917
Planning and development services	(Schedule 3)		-	-	-
Recreation and cultural services	(Schedule 3)		11,411	9,031	11,212
Utility services	(Schedule 3)		52,502	50,239	42,576
Restructurings	(Schedule 3)	_	•		
Total Expenditures		_	158,397	143,753	<u>142,011</u>
Surplus (deficit) of revenues over expenditures capital contributions	before other	_	4,539	55,533	12,727
Provincial/Federal capital grants and contributions	(Schedule 4, 5)		6,155	8,810	11,765
Contributions	(Schedule 4, 3)	_	0,133	0,010	11,703
Surplus (deficit) of revenues over expenditures			10,694	64,343	24,492
Accumulated surplus (deficit), beginning of year	r	_	448,840	448,840	424,348
Accumulated surplus (deficit), end of year	55	\$_	459,534	513,183	448,840



#### CONSOLIDATED STATEMENT OF CHANGES IN NET FINANCIAL ASSETS

# Year ended December 31, 2020 with comparative figures for 2019

	<u>2020</u> <u>Budget</u>	<u>2020</u> <u>Actual</u>	<u>2019</u> <u>Actual</u>
Surplus (deficit)	\$10,694	64,343	24,492
(Acquisition) of tangible capital assets Amortization of tangible capital assets Proceeds on disposal of tangible capital assets Loss (gain) on disposal of tangible capital assets Transfer of assets/liabilities in restructuring transactions	- - - -	(43,367) 12,962 - -	(12,287) 11,578 5,500 (1,044)
Surplus (deficit) of capital expenses over expenditures	<u> </u>	(30,405)	3,747
(Acquisition) of supplies inventories (Acquisition) of prepaid expenses Consumption of supplies inventories Use of prepaid expenses	- - - -	(860) - 156	(317)
Surplus (deficit) of expenses of other non-financial over expenditures	<u> </u>	(704)	(317)
Increase (decrease) in Net Financial Assets	10,694	33,234	27,922
Net Financial Assets (Debt) - Beginning of the year	312,590	312,590	284,668
Net Financial Assets (Debt) - End of year	\$323,284	345,824	312,590



#### CONSOLIDATED STATEMENT OF CHANGES IN FINANCIAL POSITION

# Year ended December 31, 2020 with comparative figures for 2019

Cash provided by (used in) the following activities:	<u>2020</u>	<u>2019</u>
Operating:		
Surplus (deficit)	\$ 64,343	24,492
Amortization	12,962	11,578
Loss (gain) on disposal of tangible capital assets	<u>-</u>	(1,044)
	77,305	35,026
Change in assets/liabilities		•
Taxes receivable - Municipal	1,509	(1,306)
Other accounts receivable	(2,591)	2,408
Land for re-sale	-	-, 100
Other financial assets	_	_
Accounts and accrued liabilities payable	(1,834)	(177)
Deposits	580	440
Deferred revenue	<del>-</del>	-
Accrued landfill costs	-	_
Liability for contaminated sites	-	
Other liabilities	277	58
Stock and supplies	(705)	(317)
Prepayments and deferred charges	-	-
Other		-
Net cash from operations	74,541	36,132
Capital:		
Acquisition of capital assets	(43,367)	(12,287)
Proceeds from the disposal of capital assets	(43,307)	5,500
Other capital	<u> </u>	3,300
Net cash used for capital	(43,367)	(6,787)
-	(43,307)	(0,787)
Investing:		
Long-term investments	-	-
Other investments	g) <del></del> .	
Net cash from investing	·	
Financing activities:		
Debt charges recovered	_	_
Long-term debt issued	_	_
Long-term debt repaid		_
Other financing	- O	-
Net cash from financing		•
Increase (decrease) in cash resources	31,174	29,345
Cash and temporary investments, beginning of year	290,335	260,990
Cash and temporary investments, end of year (Note 2)	\$ 321,509	290,335
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#### NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2020

#### 1. SIGNIFICANT ACCOUNTING POLICIES

The consolidated financial statements of the municipality are prepared by management in accordance with the local government accounting standards established by the Public Sector Accounting Board. Significant aspects of the accounting policies are as follows:

#### (a) Basis of Accounting

The financial statements are prepared using the accrual basis of accounting. The accrual basis of accounting recognizes revenues as they become available and measurable; expenses are recognized as they are incurred and measurable as a result of the receipt of goods and services and the creation of a legal obligation to pay.

#### (b) Reporting Entity

The financial statements consolidate the assets, liabilities and flow of resources of the Village. The entity is comprised of all organizations owned or controlled by the Village and are, therefore, accountable to the Council for the administration of their financial affairs and resources.

Entities included in these financial statements are as follows:

Entity Elfros Local Library Elfros Fitness Centre

All inter-organizational transactions and balances have been eliminated.

#### (c) Collection of funds for other authorities

Collection of funds by the municipality for the school board and conservation and development authorities are collected and remitted in accordance with the relevant legislation. The amounts collected are disclosed in Note 3.

#### (d) Government Transfers

Government transfers are the transfer of assets from senior levels of government that are not the result of an exchange transaction, are not expected to be repaid in the future, or the result of a direct financial return. Government transfers are recognized as either expenditures or revenues in the period that the events giving rise to the transfer occurred, as long as:

- a) the transfer is authorized;
- b) eligibility criteria have been met by the recipient; and
- c) a reasonable estimate of the amount can be made

Unearned government transfer amounts received but not earned will be recorded as deferred revenue. Earned government transfer amounts not received will be recorded as an amount receivable.

#### (e) Deferred Revenue - Fees and Charges

Certain user charges and fees are collected for which the related services have yet to be performed. Revenue is recognized in the period when the related expenses are incurred or services performed.

#### (f) Local Improvement Charges

Local improvement projects financed by frontage taxes recognize any prepayment charges as revenue in the period assessed.



#### NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

**December 31, 2020** 

#### 1. **SIGNIFICANT ACCOUNTING POLICIES** (continued)

#### (g) Net-Financial Assets

Net-financial assets at the end of an accounting period are the net amount of financial assets less liabilities outstanding. Financial assets represent items such as cash and those other assets on hand which could provide resources to discharge existing liabilities or finance future operations. These include realizable assets which are convertible to cash and not intended for consumption in the normal course of operations.

#### (h) Non-Financial Assets

Tangible capital and other non-financial assets are accounted for as assets by the government because they can be used to provide government services in future periods. These assets do not normally provide resources to discharge the liabilities of the government unless they are sold.

#### (i) Appropriated Reserves

Reserves are established at the discretion of Council to designate surplus for future operating and capital transactions. Amounts designated are described on Schedule 8.

#### (j) Property Tax Revenue

Property tax revenue is based on assessments determined in accordance with Saskatchewan Legislation and the formulas, principles, and rules in the Saskatchewan Assessment Manual. Tax mill rates are established annually by Council following the guidance of the Government of Saskatchewan. Tax revenues are recognized when the tax has been authorized by bylaw and the taxable event has occurred. Requisitions operate as a flow through and are excluded from municipal revenue.

#### (k) Investments

Portfolio investments are valued at the lower of cost, less any provisions for other than temporary impairment.

Investments with terms longer than one year have been classified as other long-term investments concurrent with the nature of the investment. The long-term investments in the Saskatchewan Association of Rural Municipalities - Self Insurance Fund are accounted for on the equity basis.

#### (l) Inventories

Inventories of materials and supplies expected to be used by the municipality are valued at the lower of cost or replacement cost. Inventories of land, materials and supplies held for resale are valued at the lower of cost or net realizable value. Cost is determined by the average cost method. Net realizable value is the estimated selling price of the inventory in the ordinary course of business.



#### NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2020

#### 1. SIGNIFICANT ACCOUNTING POLICIES (continued)

#### (m) Tangible Capital Assets

All tangible capital asset acquisitions or betterments made throughout the year are recorded at their acquisition cost. Initial costs for tangible capital assets that were acquired and developed prior to 2009 were obtained via historical cost information or using current fair market values discounted by a relevant inflation factor back to the point of acquisition. Donated tangible capital assets received are recorded at their fair market value at the date of the contribution. The tangible capital assets that are recognized at a nominal value are disclosed on Schedule 6. The costs of these tangible capital assets less any residual value are amortized over the asset's useful life using the straight-line method of amortization. The Village's tangible capital asset useful lives are estimated as follows:

<u>Asset</u>	<u>Useful Life</u>
General Assets	
Land	Indefinite
Land improvements	5 to 20 years
Buildings	10 to 50 years
Vehicles and equipment	
Vehicles	5 to 10 years
Machinery & Equipment	5 to 10 years
Infrastructure Assets	
Water and sewer	30 to 75 years
Road network assets	10 to 40 years

Government contributions: Government contributions for the acquisition of capital assets are reported as capital revenue and do not reduce the cost of the related asset.

Works of art and other unrecognized assets: Assets that have a historical or cultural significance, which include works of art, monuments and other cultural artifacts are not recognized as tangible capital assets because a reasonable estimate of future benefits associated with this property cannot be made.

Capitalization of interest: The Village does not capitalize interest incurred while a tangible capital asset is under construction.

#### (n) Employee benefit plans

Contributions to the municipality's defined benefit plans are expensed when contributions are made. Under the defined benefit plan, the municipality's obligations are limited to its contributions.

#### (o) Measurement Uncertainty

The preparation of the financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenue and expenditures during the period. Accounts receivable are stated after evaluation as to their collectability and an appropriate allowance for doubtful accounts is provided where considered necessary.

The measurement of materials and supplies are based on estimates of volume and quality.

The 'Opening asset costs' of tangible capital assets have been estimated where actual costs were not available. Amortization is based on the estimated useful lives of tangible capital assets.

These estimates and assumptions are reviewed periodically and as adjustments become necessary, they are reported in earnings in the period in which they become known.



#### NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2020

#### 1. SIGNIFICANT ACCOUNTING POLICIES (continued)

#### (p) Basis of Segmentation/Segment Report

The Village follows the Public Sector Accounting Board's recommendations requiring financial information to be provided on a segmented basis. Village services have been segmented by grouping activities that have similar service objectives (by function). Revenues that are directly related to the costs of the function have been attributed to each segment. Interest is allocated to functions based on the purpose of specific borrowing.

These segments (functions) are as follows:

General Government: The general government segment provides for the administration of the Village.

Protective Services: Protective services is comprised of expenses for Police and Fire protection.

Transportation Services: The transportation services segment is responsible for the delivery of public works services related to the development and maintenance of roadway systems and street lighting.

Environmental and Public Health: The environmental segment provides waste disposal and other environmental services. The public health segment provides for expenses related to public health services in the Village.

Planning and Development: The planning and development segment provides for neighbourhood development and sustainability.

Recreation and Culture: The recreation and culture segment provides for community services through the provision of recreation and leisure services.

Utility Services: The utility services segment provides for the delivery of water, collecting and treating of wastewater and providing collection and disposal of solid waste.

#### 2. CASH AND TEMPORARY INVESTMENTS

	<u>2020</u>	<u> 2019</u>
Cash Temporary investments	\$  141,788 179,721	112,957 <u>177,378</u>
	\$ 321,509	290,335

Cash and temporary investments include balances with banks, term deposits, marketable securities and short-term investments with maturities of three months or less.



#### NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

#### December 31, 2020

#### 3. TAXES AND GRANTS IN LIEU RECEIVABLE

		<u>2020</u>	<u>2019</u>
Municipal: - Current - Arrears	\$ 	8,351 10,036	13,211 6,685
Less: allowance for uncollectibles		18,387	19,896 -
Total municipal taxes receivable		18,387	19,896
School: - Current - Arrears		1,624 378	2,658 211
Total school taxes receivable	_	2,002	2,869
Other: - Current - Arrears		<u>-</u>	<u>-</u>
Total other collections receivable		<u> </u>	
Total taxes and grants in lieu receivable		20,389	22,765
Deduct taxes receivable to be collected on behalf of other organizations		(2,002)	(2,869)
Total taxes receivable - Municipal	\$	18,387	19,896
. OTHER ACCOUNTS RECEIVABLE			
		2020	<u>2019</u>
Federal government Provincial government Local government Utility Trade Other	\$	3,858 - 4,235 1,943	2,579 - 2,625 2,241
Total other accounts receivable Less: allowance for uncollectibles	<u></u>	10,036	7,445
Net other accounts receivable	\$	10,036	7,445
LAND FOR RESALE			
		<u>2020</u>	<u>2019</u>
Tax title property  Less: - allowance for market value adjustment	\$	9,893 (4,339)	9,893 (4,33 <u>9</u> )
Net tax title Property Other land Less: - allowance for market value adjustment		5,554 (2,642)	5,554 (2,642)
Net other land		(2,642)	(2,642)
Total land for resale	\$	2,912	2,912



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#### NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2020

#### 6. BANK INDEBTEDNESS

#### **Credit Arrangements**

At December 31, 2020, the Village had a line of credit totaling \$30,000, none of which was drawn.

#### 7. LONG-TERM DEBT

The authorized debt limit for the Village is \$118,773. The authorized debt limit for a Village is the total amount of the Village's own source revenues for the preceding year (the *Municipalities Act* section 161(1)). The incremental debt above the debt limit authorized in the Municipalities Act is approved by the Saskatchewan Municipal Board.



#### NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2020

#### 8.RECENT ACCOUNTING PRONOUNCEMENTS

A number of new and amended standards have been issued that may impact the Village:

Standards Effective On Or After April 1, 2022

PS 1201 Financial Statement Presentation replaces PS 1200 with revised general reporting principles and standards of presentation and disclosure in government financial statements. Requires a new statement of remeasurement gains and losses separate from the statement of operations arising from the re-measurement of financial instruments and items denominated in foreign currencies, as well as the government's proportionate share of other comprehensive income that arises when a government includes the results of government business enterprises and partnerships. Effective in the period PS 3450 and PS 2601 are adopted.

PS 2601 Foreign Currency Translation replaces PS 2600 with revised guidance on the recognition, presentation and disclosure of transactions that are denominated in a foreign currency. Requires that monetary assets and liabilities denominated in a foreign currency and non-monetary items included in the fair value category, denominated in a foreign currency, be adjusted to reflect the exchange rates in effect at the financial statement date. Unrealized gains and losses are to be presented in the statement of re-measurement gains and losses.

PS 3041 Portfolio Investments replaces PS 3040 with revised guidance on accounting for, and presentation and disclosure of portfolio investments. Removes the distinction between temporary and portfolio investments. Upon adoption of PS 3450 and PS 3041, PS 3030, Temporary Investments, will no longer apply. Effective in the period PS 3450, PS 2601 and PS 1201 are adopted.

PS 3450 Financial Instruments is a new standard establishing guidance on the recognition, measurement, presentation and disclosure of financial instruments, including derivatives. The standard requires fair value measurement of derivatives and equity instrument that are quoted in an active market; all other financial instruments can be measured at cost/amortized cost or fair value at the election of the government. Unrealized gains and losses are presented in a new statement of re-measurement gains and losses. There is the requirement to disclose the nature and extent of risks arising from financial instruments and clarification is given for the derecognition of financial liabilities.

PS 3280 Asset Retirement Obligations is a new standard establishing guidance on the accounting and reporting of legal obligations associated with the retirement of tangible capital assets controlled by a government or government organization. A liability for a retirement obligation can apply to tangible capital assets either in productive use or no longer in productive use. As this standard includes solid waste landfill sites active and post-closing obligations, upon adoption of this new standard, existing Solid Waste Landfill Closure and Post-Closure Liability section PS 3270 will be withdrawn.

#### Standards Effective On Or After April 1, 2023

PS 3400 Revenue is a new standard establishing guidance on how to account for and report on revenue. The standard provides a framework for recognizing, measuring and reporting revenues that arise from transactions that include performance obligations and transactions that do not have performance obligations. Performance obligations are enforceable promises to provide specific goods or services to a specific payer.

The Village continues to assess the impacts of the above accounting standards. The extent of impact resulting from the adoption of these standards is not known at this time.



#### NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

#### December 31, 2020

#### 9. BUDGET

The Financial Plan (Budget) adopted by Council on June 23, 2020, was not prepared on a basis consistent with that used to report actual results. The budget was prepared on a modified accrual basis while Public Sector Accounting Standards require a full accrual basis.

The budget included transfers to and from reserves to offset the resulting budget surplus. As a result, the budget figures presented in the statements of operations and change in net financial assets include the following adjustments:

	<u> 2020</u>
Approved budget operating surplus for the year	\$ 6,534
Add: Transfers to reserves	 4,160
Budget surplus (deficit) per statement of operations	\$ 10,694



#### SCHEDULE OF TAXES AND OTHER UNCONDITIONAL REVENUES

Year ended December 31, 2020 with comparative figures for 2019

		<u>2020</u> <u>Budget</u>	2020 Actual	<u>2019</u> <u>Actual</u>
TAXES				
General municipal tax levy	\$	58,360	58,361	58,766
Abatements and adjustments	•	(9,000)	(274)	(418)
Discount on current year taxes		(1,660)	(1,784)	(1,662)
Net municipal taxes	_	47,700	56,303	56,686
Potash tax share		_	<u>-</u>	-
Trailer license fees		-	_	-
Penalties on tax arrears		2,540	3,266	2,596
Special tax levy		7,020	6,294	6,760
Other	_	<u>- ·                                     </u>		
Total Taxes	_	57,260	65,863	66,042
UNCONDITIONAL GRANTS				
Revenue sharing		22,401	22,401	20,389
Organized Hamlet		-	-	-
Other (RM of Elfros)	_	100	5,369	100
Total Unconditional Grants	_	22,501	<u> 27,770</u>	20,489
GRANTS IN LIEU OF TAXES				
Federal		-		-
Provincial				
Sask. Energy Gas		3,100	2,709	3,102
TransGas		-	-	•
Central Services		-	-	-
Sasktel		840	409	835
Other (municipal economic enhancement program)		12,940	12,936	-
Local/Other				
Housing Authority		-	-	-
C.P.R. Mainline		-	-	_
Treaty Land Entitlement				-
Other		1 000	4.054	-
Provincial - other		1,080	1,056	1,083
Other Government Transfers		5.000	5.450	
S.P.C. Surcharge		5,200	5,479	5,196
Sask Energy Surcharge		-	-	-
Other Total Grants in Lieu of Taxes	****			10.016
Total Grants in Lieu of Taxes	_	23,160	22,589	10,216
TOTAL TAXES AND OTHER UNCONDITIONAL REVENUE	<b>c</b>	102 021	116 222	06 747
AD I DIVE	\$	102,921	116,222	<u>96,747</u>



#### SCHEDULE OF OPERATING AND CAPITAL REVENUE BY FUNCTION

# Year ended December 31, 2020 with comparative figures for 2019

w	un comparative figures for 2019		
	<u>2020</u>	<u>2020</u>	<u> 2019</u>
	Budget	Actual	Actual
GENERAL GOVERNMENT SERVICES Operating		***************************************	<u></u>
Other Segmented Revenue			
Fees and Charges			
Custom work	\$ -	-	-
Sales of supplies	50	_	78
Other Administration fees	595	567	680
Total Fees and Charges	645	567	758
Tangible capital asset sales - gain (loss)	•	-	-
Land sales - gain (loss)	500	-	-
Investment income and commissions	1,645	2,850	1,643
Other		-	*
Total other segmented revenue	<u> 2,790</u>	3,417	2,401
Conditional Grants			
Student employment	• Ti	<u></u>	-
Other			
Total Conditional Grants	8	-	
Total Operating	2,790	3,417	2,401
Capital			
Conditional Grants			
Federal Gas Tax	-	-	*
Provincial Disaster Assistance	-	•	-
Other			
Total Capital		<del> </del>	
Restructuring Revenue	-	-	_
Total General Government Services	2,790	3,417	2,401
PROTECTIVE SERVICES			
Operating			1
Other Segmented Revenue			
Fees and Charges			
Other			
Total Fees and Charges	650 MH2 1	-	-
Tangible capital asset sales - gain (loss)	-	-	-
Other			
Total other segmented revenue	09	•	
Conditional Grants			
Student employment	-	-	-
Local government	•	-	-
Other		<u> </u>	
Total Conditional Grants	•		
Total Operating			
Capital			
Conditional Grants			
Federal Gas Tax	•	-	•
Provincial Disaster Assistance	•	-	-
Local government	•	. "	•
Other		•	
Total Capital			
Restructuring Revenue			
Total Protective Services			
			<del></del>



#### SCHEDULE OF OPERATING AND CAPITAL REVENUE BY FUNCTION

# Year ended December 31, 2020 with comparative figures for 2019

with comparative rigo	2020	2020	2019
TRANSPORTATION SERVICES	<u>2020</u> <u>Budget</u>	Actual	Actual
Operating			
Other Segmented Revenue			
Fees and Charges			
Custom work	\$ -	-	-
Sales of supplies Road Maintenance and Restoration Agreements	- 240	- 24	-
Other	240	34	245
Total Fees and Charges	240	34	245
Tangible capital asset sales - gain (loss)	2.0	5-1	243
Other	- *	- -	-
Total other segmented revenue	240	34	245
Conditional Grants			
TS-Federal - Primary Weight Corridor	-	-	_
Student employment	-	-	-
Other			
Total Conditional Grants		•	
Total Operating	240	34	245
Capital		<del>.</del>	
Conditional Grants			
Federal Gas Tax	5,310	7,965	11,765
MREP (Heavy Haul, CTP, Municipal Bridges)	-	-	-
Provincial Disaster Assistance	-	-	-
Other	-	· · · · · · · · · · · · · · · · · · ·	<u> </u>
Total Capital	5,310	7,965	11,765
Restructuring Revenue	<del>-</del>		-
Total Transportation Services	5,550	7,999	12,010
ENVIRONMENTAL AND PUBLIC HEALTH SERVICES			
Operating			
Other Segmented Revenue			
Fees and Charges			
Waste and Disposal Fees	-	-	130
Other (Custom work, Pet licenses)	560	<u>485</u>	630
Total Fees and Charges	560	485	760
Tangible capital asset sales - gain (loss)	-	-	-
Other	<del>-</del>	<del></del>	-
Total other segmented revenue	560	485	760
Conditional Grants			
Student employment	•	-	-
TAPD	-	-	-
Local government Other	-	-	-
Total Conditional Grants	<del></del>	<del>-</del> -	-
		406	
Total Operating	560	485	760
Capital County			
Conditional Grants Federal Gas Tax			
TAPD	-	-	-
Provincial Disaster Assistance	-		-
Other	•	-	-
Total Capital	-		<del>-</del>
Restructuring Revenue			<del></del>
_			<del></del>
Total Environmental and Public Health Services Services	560	485	760



#### SCHEDULE OF OPERATING AND CAPITAL REVENUE BY FUNCTION

# Year ended December 31, 2020 with comparative figures for 2019

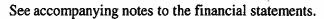
	with comparative rigures for		4040	2010
		<u>2020</u>	<u>2020</u>	<u>2019</u>
		Budget	<u>Actual</u>	<u>Actual</u>
PLANNING AND DEVELOPMENT SERVICES	8			
Operating				
Other Segmented Revenue				
Fees and Charges  Maintenance and Development Charges	55	\$ -		_
Other (Permits)	'	125	-	1,387
Total Fees and Charges		125	-	1,387
Tangible capital asset sales - gain (loss)		-		
Other				<u>-</u>
Total other segmented revenue		125	<u>-</u>	1,387
Conditional Grants				
Student employment		•	-	-
Other			-	
Total Conditional Grants			-	
Total Operating		125		1,387
Capital				
Conditional Grants				
Federal Gas Tax		-	-	2
Provincial Disaster Assistance		-	-	-
Other		-		
Total Capital		<del></del>	<del></del>	<del>-</del>
Restructuring Revenue		<del></del>	<del></del>	
Total Planning and Development Services		125		1,387
RECREATION AND CULTURAL SERVICES Operating Other Segmented Revenue				
Fees and Charges				
Other (Fitness Centre fees)		700	<u>360</u>	<u>790</u>
Total Fees and Charges		700	360	790
Tangible capital asset sales - gain (loss)		-	-	1,044
Other		- 700	- 260	1.024
Total other segmented revenue			360	1,834
Conditional Grants				
Student Employment		1,300	28,491	1,309
Local government Donations		1,500	20,491	1,309
Other		-	-	-
Total Conditional Grants		1,300	28,491	1,309
Total Operating		2,000	28,851	3,143
Capital		- "		_
Conditional Grants				
Federal Gas Tax		•	-	-
Local government		845	845	•
Provincial Disaster Assistance		-	-	-
Other			0.45	-
Total Capital		845	845	
Restructuring Revenue		<del></del>	<del></del>	
Total Recreation and Cultural Services		2,845	29,696	3,143



#### SCHEDULE OF OPERATING AND CAPITAL REVENUE BY FUNCTION

# Year ended December 31, 2020 with comparative figures for 2019

		2020 Budget	<u>2020</u> Actual	<u>2019</u> Actual
UTILITY SERVICES		===	<del></del>	
Operating				
Other Segmented Revenue				
Fees and Charges				
Water	\$	54,300	50,277	50,055
Sewer		-	-	-
Other The Land Channel				-
Total Fees and Charges		54,300	50,277	50,055
Tangible capital asset sales - gain (loss) Other		· .	<u>-</u>	- -
Total other segmented revenue		54,300	50,277	50,055
Conditional Grants		-		
Student employment		-	-	
Other				
Total Conditional Grants		<u> </u>		
Total Operating		54,300	50,277	50,055
Capital				
Conditional Grants				
Federal Gas Tax		-	Ψ.	-
New Building Canada Fund (SCF, NRP)		-	-	-
Clean Water and Wastewater Fund			-	-
Provincial Disaster Assistance		-	-	•
Other		*	<u> </u>	
Total Capital			-	
Restructuring Revenue		-	-	
Total Utility Services	_	54,300	50,277	50,055
TOTAL OPERATING AND CAPITAL REVENUE BY FUNCTION	<b>\$</b>	66,170	91 <u>,874</u>	69,756
SUMMARY				
Total Other Segmented Revenue	\$	58,715	54,573	56,682
Total Conditional Grants	90,00	1,300	28,491	1,309
Total Capital Grants and Contributions		6,155	8,810	11,765
Restructuring Revenue		<u>-</u> .	<u> </u>	5.55 <b>-</b>
TOTAL REVENUE BY FUNCTION	\$	66,170	91,874	69,756





#### TOTAL EXPENSES BY FUNCTION

Year ended December 31, 2020 with comparative figures for 2019

	<u>2020</u> <u>Budget</u>	<u>2020</u> <u>Actual</u>	2019 Actual
GENERAL GOVERNMENT SERVICES			
Council remuneration and travel	\$ 4,950	3,073	4,768
Wages and benefits	37/c	-	<u>-</u> ´
Professional/Contractual services	42,539	42,070	42,127
Utilities	-	-	-
Maintenance, materials, and supplies	700	1,023	649
Grants and contributions -operating	200	252	200
-capital Amortization	-	-	-
Interest	50	<u> </u>	46
Allowance for uncollectibles	- 30		-
Other (elections)	500	156	-
General Government Services	48,939	46,574	47,790
Restructuring	•	· -	2
Total General Government Services	48,939	46,574	47,790
PROTECTIVE SERVICES			
Police protection			
Wages and benefits	¥		2
Professional/Contractual services	4,300	4,335	4,184
Utilities	•	- AND SEE	-
Maintenance, materials, and supplies	-	-	*
Grants and contributions -operating	-	-	-
-capital		2	2
Amortization			-
Interest	· ·		+
Other	\$ <b>7</b> 5	75	5
Fire protection			
Wages and benefits	( <del>-</del> 1)	-	•
Professional/Contractual services		-	•
Utilities Maintenance, materials, and supplies		-	-
Grants and contributions -operating	1,929	1,929	1,873
-capital	1,727	.,,,,,	- 1,075
Amortization	2	2	2
Interest	240	•	•
Other			<u>-</u>
Protective Services	6,229	6,264	6,057
Restructuring			
Total Protective Services	6,229	6,264	6,057
TRANSPORTATION SERVICES			
Wages and benefits	1,200	-	1,200
Professional/Contractual services	1,240	600	990
Utilities	6,500	5,722	6,217
Maintenance, materials, and supplies	-	1,053	177
Gravel	2,100	•	
Grants and contributions -operating	-	-	-
-capital	1.000	2.510	-
Amortization	1,389	3,519	2,875
Interest		-	-
Other Transportation Services	12,429	10,894	11,459
_	12,429		
Restructuring	40.455	*	-
Total Transportation Services	12,429	10,894	11,459
See accompanying notes to the financial statements.	34.		



#### TOTAL EXPENSES BY FUNCTION

Year ended December 31, 2020 with comparative figures for 2019

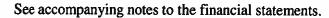
		<u>2020</u> Budget	<u>2020</u> Actual	<u>2019</u> Actual
ENVIRONMENTAL AND PUB	BLIC HEALTH SERVICES	<del></del>		
Wages and benefits		17,500	12,500	14,358
Professional/Contractual servi	ces	6,964	6,940	6,796
Utilities		-		•
Maintenance, materials, and su	applies	2,400	1,288	1,763
Grants and contributions	-operating			
	Waste disposal	-	2	20
	Public health	0.2	-	-
	-capital			
	Waste disposal	-	75	•5
	Public health	-		•
Amortization		-	•	-
Interest		-	-	-
Other (insurance)		23	23	
Environmental and Public Healt	th Services	26,887	20,751	22,917
Restructuring			-	•
Total Environmental and Public	Health Services	26,887	20,751	22,917
PLANNING AND DEVELOPM	ENT SERVICES			
Wages and benefits			-	-
Professional/Contractual service		5 <del>4</del> 8	¥.	
Grants and contributions	-operating		•	
	-capital	Ç <b>®</b> 8		-
Amortization		-	+	
Interest		-	20	-
Other			<u> </u>	-
Planning and Development Servi	ices		5	
Restructuring		<u> </u>	<u> </u>	-
Total Planning and Development	t Services		<del>-</del> .	-
RECREATION AND CULTUR	AL SERVICES			
Wages and benefits		02	2	3
Professional/Contractual service	ces	946	946	1,305
Utilities		4,200	3,263	3,607
Maintenance, materials, and su		910	351	948
Grants and contributions	-operating	2,545	1,661	2,539
	-capital	-	-	720
Amortization		2,810	2,810	2,810
Interest		-	-	-
Allowance for uncollectibles		8	950	-
Other		♡ •	-	-
Recreation and Cultural Services	5	11,411	9,031	11,212
Restructuring		_		_
Total Recreation and Cultural Se	ervices	11,411	9,031	11,212
TOME TOOL ORMANIE WHILE CHINESE DE		11,711	7,001	11,414



#### TOTAL EXPENSES BY FUNCTION

# Year ended December 31, 2020 with comparative figures for 2019

*	<u>2020</u> <u>Budget</u>	2020 <u>Actual</u>	<u>2019</u> <u>Actual</u>
UTILITY SERVICES			
Wages and benefits Professional/Contractual services Utilities Maintenance materials and supplies	680 16,108 10,550	758 16,080 9,939	607 15,922 9,911
Maintenance, materials, and supplies  Grants and contributions -operating -capital	18,530	16,829 - -	10,243 - -
Amortization Interest Allowance for uncollectibles Other	6,634 - -	6,633 - -	5,893 -
Utility Services	52,502	50,239	42,576
Restructuring Total Utility Services	52,502	50,239	42,576
TOTAL EXPENDITURES BY FUNCTION	\$158,397	143,753	142,011





### CONSOLIDATED SCHEDULE OF SEGMENT DISCLOSURE BY FUNCTION

Year ended December 31, 2020

	General vernment	Protective Services	Transportation Services	Environmental & Public Health	Planning and Development	Recreation and Culture	Utility Services	Total
Revenues (Schedule 2)				~			Ш	
Fees and charges Tangible capital asset sales - Gain (loss)	\$ 567	-	34	485	-	360	50,277	51,723
Land sales - Gain (loss) Investment income and commissions	- 2,850	-	-		7	2.	18	-
Other revenues Grants - Conditional	-	-	-	-	-	-	-	2,850
Grants - Capital Restructurings	-	-	7,965	-	-	28,491 845	-	28,491 8,810
Total revenues	3,417		7,999	485		29,696		91,874
Expenses (Schedule 3) Wages & Benefits	3,073							
Professional/Contractual Services Utilities	42,070	4,335	600	12,500 6,940	<del>-</del> -	946	758 16,080	16,331 70,971
Maintenance, materials and supplies Grants and contributions	1,023 252	- 1,929	5,722 1,053	1,288	-	3,263 351	9,939 16,829	18,924 20,544
Amortization Interest	-	-	3,519	*	ż	1,661 2,810	6,633	3,842 12,962
Allowance for uncollectibles. Other Restructurings	156	: -5		23	1	•		- 179
Total expenses	 46,574	6,264	10,894	20,751		9,031	50,239	143,753
Surplus (deficit) by function	(43,157)	(6,264)		(20,266)	-	20,665	38	(51,879)
Taxation and other unconditional revenue (Schedule 1)				•		_1,,,,,		
Net Surplus (Deficit)							\$_	116,222 64,343

# ensers fromberg

#### **VILLAGE OF ELFROS**

#### CONSOLIDATED SCHEDULE OF SEGMENT DISCLOSURE BY FUNCTION

Year ended December 31, 2019

	General Government	Protective Services	Transportation Services	Environmental & Public Health	Planning and Development	Recreation and Culture	Utility Services	Total
Revenues (Schedule 2)								•
Fees and charges	\$ 758	1-1	245	760	1,387	790	50,055	53,995
Tangible capital asset sales - Gain (loss)		-	-	-	- 1,507	1,044	30,033	1,044
Land sales - Gain (loss)	2		-	-	-	-	_	
Investment income and commissions	1,643	-	-	-	_	_	-	1,643
Other revenues		-	-	_	-	_	_	-,
Grants - Conditional		-	•		-	1,309		1,309
Grants - Capital	-		11,765	<u>-</u>	-	-	-	11,765
Restructurings								-
Total revenues	2,401		12,010	<u>760</u>	1,387	3,143	50,055	69,756
Expenses (Schedule 3)								
Wages & Benefits	4,768	-	1,200	14,358		3	607	20,936
Professional/Contractual Services	42,127	4,184	990	6,796		1,305	15,922	71,324
Utilities		-	6,217	- 0,770	_	3,607	9,911	19,735
Maintenance, materials and supplies	649	_	177	1,763	_	948	10,243	13,780
Grants and contributions	200	1,873	-	-	_	2,539	10,243	4,612
Amortization	-		2,875	-	_	2,810	5,893	11,578
Interest	46	-	-	-	_	-,010	-	46
Allowance for uncollectibles.		2	•	+	-	-	-	
Other	-	_	2.5	-	-		-	-
Restructurings		-	<u> </u>	-				
Total expenses	47,790	6,057	11,459	22,917		11,212	42,576	142,011
Surplus (deficit) by function	(45,389)	(6,057)	551	(22,157)	1,387	(8,069)	7,479	(72,255)
Taxation and other unconditional revenue (Schedule 1)								96,747
Net Surplus (Deficit)								
The out him (Delicit)							3	24,492



#### CONSOLIDATED SCHEDULE OF TANGIBLE CAPITAL ASSETS BY OBJECT

#### Year ended December 31, 2020

with comparative figures for 2019

					2020					2019
.0				General Assets			Infrastructure Assets	General / Infrastructure	<del></del>	2019
		Land	Land Improvements	Buildings	Vehicles	Machinery & Equipment	Linear Assets	Assets Under Construction	Total	Total
Asset cost					.00		<u></u>			
Opening asset costs	\$	7.0	-	183,456	_	7,098	375,700		500.054	
Additions during the year		-	2	27,221	_	-,076	16,146	-	566,254	561,395
Disposals and write-downs during the year		-	-		_	-	10,140	7	43,367	12,287
Transfers (from) assets under construction		-	2	-	_	-	•	-	-	(7,428)
Transfer of assets related to restructuring (Schedule 11)		_			•	-	-	-	-	-
Closing asset costs								<del></del>		
	_			210,677		7,098	<u>391,846</u>	<del></del>	609,621	566,254
Accumulated amortization cost										
Opening accumulated amortization costs		-	-1	122,210	~	_	312,244		424 454	405.040
Add: Amortization taken		-	2	5,651	-	1,420	5,891	V2 -	434,454	425,848
Less: Accumulated amortization on disposals				-	-	-	3,091	•	12,962	11,578
Transfer of assets related to restructuring (Schedule 11)		-	-	_			<del></del>	<del></del>		(2,972)
Closing accumulated amortization costs				107.061		<b>.</b>	-	-	-	-
				127,861		1,420	318,135		<u>447,416</u>	434,454
Net book value	\$		<del></del>	<u>82,816</u>		5,678	73,711	-	162,205	131,800
1. Total contributed/donated assets received in	2020	) <u>:</u>	\$	_						
2. List of assets recognized at nominal value in	2020	are:								
-Infrastructure Assets			\$	-						
-Vehicles			\$	<u>-</u>						
-Machinery and Equipment			\$	_						
3. Amount of interest capitalized in 2020:			\$	-						9



#### CONSOLIDATED SCHEDULE OF TANGIBLE CAPITAL ASSETS BY FUNCTION

# Year ended December 31, 2020 with comparative figures for 2019

					2020					2019
		General overnment	Protective Services	Transportation Services	Environmental & Public Health	Planning & Development	Recreation & Culture	Water & Sewer	Total	Total
Asset cost									-	<i>B</i>
Opening asset costs	\$	12	ų.	82,138	-		106,235	377,881	566,254	561,395
Additions during the year		-		16,146	-		27,221	377,001	43,367	12,287
Disposals and write-downs during the year			-	#1			-	77.	43,307	(7,428
Transfer of assets related to restructuring (Schedule 11)			*		*			<u>-</u>	-	(7,428
Closing asset costs	_			98,284			133,456	377,881	609,621	566,254
Accumulated amortization cost										
Opening accumulated amortization costs		•	*	69,122	-		66,765	298,567	434,454	425,848
Add: Amortization taken		12		2,099	~	-	4,230	6,633	12,962	11,578
Less: Accumulated amortization on disposals	:			-		-	-	0,033	-	(2,972)
Transfer of assets related to restructuring (Schedule 11)	191			<u> </u>	<u>-</u>	•	-	-	_	(2,772,
Closing accumulated amortization costs	_			71,221			70,995	305,200	447,416	434,454
Net book value	\$	<u> </u>	<u> </u>	27,063	- 1-	<u> </u>	62,461	72,681	162,205	131,800

#### CONSOLIDATED SCHEDULE OF ACCUMULATED SURPLUS

#### Year ended December 31, 2020

	<u>2019</u>	<u>Changes</u>	<u>2020</u>
UNAPPROPRIATED SURPLUS	\$ <u>180,412</u>	33,938	214,350
APPROPRIATED RESERVES			
Machinery and equipment Public reserve	136,628	-	136,628
Capital trust	-	-	-
Utility	W.	<u>-</u>	-
Total Appropriated	136,628	-	136,628
NET INVESTMENT IN TANGIBLE CAPITAL ASSETS			
Tangible capital assets (Schedule 6)	131,800	30,405	162,205
Less: Related debt	(i) -		
Net Investment in Tangible Capital Assets	<u>131,800</u>	30,405	<u>162,205</u>
Total Accumulated Surplus	\$ <u>448,840</u>	64,343	513,183



#### SCHEDULE OF MILL RATES AND ASSESSMENTS

Year ended December 31, 2020 with comparative figures for 2019

	PROPERTY CLASS								
	A	<u>riculture</u>	<u>Residential</u>	Residential Condominium	Seasonal <u>Residential</u>	Commercial & Industrial	Potash Mine(s)		<u>Total</u>
Taxable Assessment Regional Park Assessment Total Assessment	\$	266,405	2,473,760		-	499,300		<b>\$</b> _	3,239,465
Mill Rate Factor(s) Total Base/Minimum Tax (generated for each property		0.5100	1.0000	1.0000	1.0000	0.7500		\$	3,239,465
class) Total Municipal Tax Levy (include base and/or minimum		-	11,360			3,000		18	14,360
tax and special levies)	\$	2,038	47,706	-		8,617		<b>I</b> _	58,361

MILL RATES:	MILLS
Average Municipal*	18.016
Average School*	4.266
Potash Mill Rate	-
<b>Uniform Municipal Mill Rate</b>	15.000

<sup>\*</sup> Average Mill Rates (multiply the total tax levy for each taxing authority by 1000 and divide by the total assessment for the taxing authority)

#### SCHEDULE OF COUNCIL REMUNERATION

Year ended December 31, 2020 with comparative figures for 2019

Position	Name	Rem	<u>uneration</u>	Reimbursed <u>Costs</u>	Total
Mayor Councillor Councillor Total	Arleigh Helgason Fran Torgerson Michelle Nelson-Hitchcock	\$ 	850 875 875 2,600	23 24 47	850 898 899 2,647

