

R.M. OF EXCEL NO. 71
Financial Statements
Year Ended December 31, 2020

R.M. OF EXCEL NO. 71
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Year Ended December 31, 2020

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Management's Responsibility

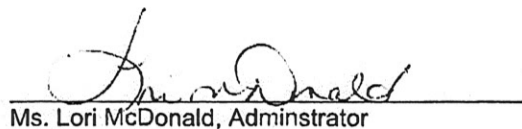
The municipality's management is responsible for the preparation and presentation of the accompanying financial statements in accordance with Canadian public sector accounting standards (PSAS). The preparation of the statements necessarily includes selecting appropriate accounting principles and methods, and making decisions affecting the measurement of transactions in which objective judgments and estimates by management are required.

In discharging its responsibilities for the integrity and fair presentation of the financial statements, management designs and maintains the necessary accounting, budget and other related internal controls to provide reasonable assurance that transactions are appropriately authorized and accurately recorded, that assets are properly accounted for and safeguarded, and that financial records are properly maintained to provide reliable information for the preparation of the financial statements.

The Council is composed of elected officials who are not employees of the municipality. The Council is responsible for overseeing management in the performance of its financial reporting responsibilities. The Council fulfils these responsibilities by reviewing the financial information prepared by management and discussing relevant matters with external auditors. The Council is also responsible for recommending the appointment of the municipality's external auditors.

Grant Thornton LLP, an independent firm of Chartered Professional Accountants, is appointed by the Council to audit the financial statements and report directly to them; their report follows. The external auditors have full and free access to, and meet periodically and separately with, both the Council and management to discuss their audit findings.


Mr. Arnold Montgomery, Reeve


Ms. Lori McDonald, Administrator

Independent Auditor's report

To the Council of the R.M. of Excel No. 71

Qualified Opinion

We have audited the financial statements of the R.M. of Excel No. 71 (the Municipality), which comprise the statement of financial position as at December 31, 2020, and the statements of operations and change in net financial assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, except for the possible effects of the matters described in the *Basis for Qualified Opinion* section of our report, the accompanying financial statements present fairly, in all material respects, the financial position of the Municipality as at December 31, 2020, and the results of its operations and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Qualified Opinion

As outlined in Note 9 to the financial statements, the Municipality maintains two solid waste landfill sites for which it has not recorded an estimate of its closure and post-closure liabilities. This constitutes a departure from Canadian public sector accounting standards, which require the closure and post-closure liabilities to be recognized on a volumetric basis as the landfill site capacity is used, beginning when the site first accepted waste. The Municipality is in the process of determining the closure and post-closure liability for these two landfills. The impact of this departure from Canadian public sector accounting standards has not been determined and therefore, we were not able to determine whether any adjustments might be necessary to the surplus of revenues over expenses and cash flows for the year ended December 31, 2020, landfill closure and post-closure liabilities as at December 31, 2020 and net financial assets as at January 1 and December 31, 2020. The audit opinion on the financial statements for the year ended December 31, 2019 was qualified because of the effects of this departure from Canadian public sector accounting standards.

We were not able to observe the counting of inventories at December 31, 2019 or satisfy ourselves by alternative means concerning inventory quantities as at those dates. Since opening inventories enter into the determination of the financial performance and cash flows, we were unable to determine whether adjustments might have been necessary in respect of the deficit of revenues over expenses for the year reported in the statement of operations, inventory reported on the statement of financial position and the cash flows from operating activities reported in the statement of cash flows. As a result, our audit opinion on the financial statements for the year ended December 31, 2020 is modified because of the possible effects of this limitation in scope.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Municipality in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with those requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified audit opinion.

Other Matter - Supplemental information

Our audit was conducted for the purposes of forming an opinion on the financial statements taken as a whole. Schedules 1, 2, 3, 7 and 10 are presented for purposes of additional information and are not a required part of the financial statements. Such information has been subjected to the auditing procedures applied, only to the extent necessary to express an opinion, in the audit of the financial statements taken as a whole.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Municipality's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless management either intends to liquidate the Municipality or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Municipality's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements. As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Municipality's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Municipality's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Municipality to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Weyburn, Canada
April 6, 2021



Chartered Professional Accountants

R.M. OF EXCEL NO. 71
Statement of Financial Position
As at December 31, 2020

Statement 1

	2020	2019
FINANCIAL ASSETS		
Cash and Temporary Investments <i>(Note 2)</i>	\$ 1,866,788	\$ 1,371,966
Taxes Receivable - Municipal <i>(Note 3)</i>	102,167	151,350
Other Accounts Receivable <i>(Note 4)</i>	44,969	44,370
Land for Resale <i>(Note 5)</i>	3,272	2,458
Long-Term Investments <i>(Note 6)</i>	303,598	494,621
Debt Charges Recoverable	-	-
Other	-	-
Total financial assets	2,320,794	2,064,765
LIABILITIES		
Bank indebtedness <i>(Note 7)</i>	-	-
Accounts Payable	1,133	2,077
Accrued Liabilities Payable	414	1,120
Deposits	-	-
Deferred Revenue <i>(Note 8)</i>	91,299	862
Accrued Landfill Costs <i>(Note 9)</i>	-	-
Liability for Contaminated Sites	-	-
Other Liabilities	-	-
Long-Term Debt <i>(Note 10)</i>	-	-
Lease Obligations	-	-
Total liabilities	92,846	4,059
NET FINANCIAL ASSETS	2,227,948	2,060,706
NON-FINANCIAL ASSETS		
Tangible Capital Assets(Schedule 6, 7)	2,061,782	2,277,176
Prepayments and Deferred Charges	11,696	-
Stock and supplies	167,795	202,493
Other	-	-
Total Non-Financial Assets	2,241,273	2,479,669
ACCUMULATED SURPLUS (Schedule 8)	\$ 4,469,221	\$ 4,540,375

R.M. OF EXCEL NO. 71

Statement of Operations and Accumulated Surplus

As at December 31, 2020

Statement 2

	Budget 2020	2020	2019
REVENUES			
Taxes and Other Unconditional Revenue (Schedule 1)	\$ 1,340,349	\$ 1,326,743	\$ 1,274,290
Fees and Charges (Schedule 4, 5)	95,210	96,387	87,313
Conditional Grants (Schedule 4, 5)	16,500	37,695	14,185
Tangible Capital Assets Sales - Gain (Loss) (Schedule 4, 5)	-	(239,002)	-
Land Sales - Gain (Loss) (Schedule 4, 5)	-	3,264	(4,347)
Investment Income and Commissions (Schedule 4, 5)	17,000	17,061	22,528
Restructurings (Schedule 4, 5)	-	-	-
Other Revenues (Schedule 4, 5)	1,100	467	2,743
Total Revenues	1,470,159	1,242,615	1,396,712
EXPENSES			
General Government Services (Schedule 3)	223,098	219,768	209,038
Protective Services (Schedule 3)	52,531	49,560	43,102
Transportation Services (Schedule 3)	1,079,400	847,214	1,054,578
Environmental and Public Health Services (Schedule 3)	103,000	120,269	149,054
Planning and Development Services (Schedule 3)	11,700	11,696	11,696
Recreation and Cultural Services (Schedule 3)	7,300	17,140	40,475
Utility Services (Schedule 3)	98,815	48,122	46,605
Restructurings (Schedule 3)	-	-	-
Total Expenses	1,575,844	1,313,769	1,554,548
Surplus (Deficit) of Revenues over Expenses before Other Capital Contributions	(105,685)	(71,154)	(157,836)
Provincial/Federal Capital Grants and Contributions (Schedule 4, 5)	81,198	-	52,057
Surplus (Deficit) of Revenues over Expenses	(24,487)	(71,154)	(105,779)
Accumulated Surplus (Deficit), Beginning of Year	4,540,375	4,540,375	4,646,154
ACCUMULATED SURPLUS - END OF YEAR	\$ 4,515,888	\$ 4,469,221	\$ 4,540,375

R.M. OF EXCEL NO. 71

Statement of Change in Net Financial Assets

As at December 31, 2020

Statement 3

	Budget 2020	2020	2019
Surplus (Deficit)	\$ (24,487)	\$ (71,154)	\$ (105,779)
(Acquisition) of tangible capital assets	(414,500)	(474,902)	(108,133)
Amortization of tangible capital assets	288,660	230,108	269,397
Proceeds on disposal of tangible capital assets	-	221,186	-
Loss (gain) on the disposal of tangible capital assets	2,000	239,002	-
Transfer of assets/liabilities in restructuring transactions	-	-	-
Surplus (Deficit) of capital expenses over expenditures	(123,840)	215,394	161,264
(Acquisition) of supplies inventories	-	(20,390)	(5,234)
(Acquisition) of prepaid expense	-	(11,696)	-
Consumption of supplies inventory	-	55,088	185,633
Use of prepaid expense	-	-	-
Surplus (Deficit) of expenses of other non-financial over expenditures	-	23,002	180,399
Increase/Decrease in Net Financial Assets	(148,327)	167,242	235,884
Net Financial Assets (Debt) - Beginning of Year	2,060,706	2,060,706	1,824,822
Net Financial Assets (Debt) - End of Year	\$ 1,912,379	\$ 2,227,948	\$ 2,060,706

R.M. OF EXCEL NO. 71
Statement of Cash Flows
As at December 31, 2020

Statement 4

Cash provided by (used for) the following activities

	2020	2019
Operating:		
Surplus (Deficit)	\$ (71,154)	\$ (105,779)
Amortization	230,108	269,397
Loss (gain) on disposal of tangible capital assets	239,002	-
	<u>397,956</u>	<u>163,618</u>
Change in assets/liabilities		
Taxes Receivable - Municipal	49,182	(70,621)
Other Receivables	(599)	(11,927)
Land for Resale	(814)	6,516
Accrued Liabilities Payable	(706)	981
Accounts and Accrued Liabilities Payable	(944)	2,077
Deferred Revenue	90,437	(2,080)
Prepayments and Deferred Charges	(11,696)	-
Stock and supplies	34,699	180,399
	<u>159,559</u>	<u>105,345</u>
Cash provided by operating transactions	<u>557,515</u>	<u>268,963</u>
Capital:		
Acquisition of capital assets	(474,902)	(108,133)
Proceeds from the disposal of capital assets	221,186	-
Cash applied to capital transactions	<u>(253,716)</u>	<u>(108,133)</u>
Investing:		
Long-Term Investments	191,023	(201,148)
Other	-	-
Cash provided by (applied to) investing transactions	<u>191,023</u>	<u>(201,148)</u>
Financing:		
Debt charges recovered	-	-
Long-term debt issued	-	-
Long-term debt repaid	-	-
Other financing	-	-
Repayment of long term debt	-	(83,420)
Cash provided by (applied to) financing transactions	<u>-</u>	<u>(83,420)</u>
Change in Cash and Temporary Investments during the year	494,822	(123,738)
Cash and Temporary Investments - Beginning of Year	<u>1,371,966</u>	<u>1,495,704</u>
Cash and Temporary Investments - End of Year (Note 2)	\$ 1,866,788	\$ 1,371,966

1. **Significant accounting policies**

The financial statements of the Municipality have been prepared by management in accordance with Canadian public sector accounting standards (PSAS) as recommended by the Chartered Professional Accountants of Canada (CPA Canada). Significant aspects of the accounting policies adopted by the Municipality are as follows:

Basis of accounting: The financial statements are prepared using the accrual basis of accounting. The accrual basis of accounting requires revenues to be recognized as they become available and measurable and expenses are recognized as they are incurred and measurable as a result of the receipt of goods and services and the creation of a legal obligation to pay.

(a) **Reporting Entity:**

The financial statements consolidate the assets, liabilities and flow of resources of the Municipality. The entity is comprised of all of the organizations that are owned or controlled by the Municipality and are, therefore, accountable to the Council for the administration of their financial affairs and resources. There are no external entities consolidated into this municipality.

(b) **Collection of funds for other authorities:**

Collection of funds by the Municipality for school boards, Municipal Hail and conservation and development authorities are collected and remitted in accordance with relevant legislation.

(c) **Government Transfers:**

Government transfers are the transfer of assets from senior levels of government that are not the result of an exchange transaction, are not expected to be repaid in the future, or the result of a direct financial return. Government transfers are recognized as revenue in the period that the events giving rise to the transfer occur, providing:

- a) the transfers are authorized
- b) any eligibility criteria and stipulations have been met; and
- c) reasonable estimates of the amounts can be made.

Unearned government transfer amounts received will be recorded as deferred revenue until eligibility criteria or stipulations are met.

Earned government transfer amounts not received will be recorded as an amount receivable.

Government transfers to individuals and other entities are recognized as an expense when the transfers are authorized and all eligibility criteria have been met.

(d) **Deferred Revenue - Fees and Charges:**

Certain user charges and fees are collected for which the related services have yet to be performed. Revenue is recognized in the period when the related expenses are incurred or services performed. Resources restricted by agreement with an external party are recognized as revenue in the Municipality's financial statements in the period in which the resources are used for the purpose or purposes specified. An externally restricted inflow received before this criterion has been met is recorded as a liability until the resources are used for the purpose or purposes specified.

(e) **Local Improvement Charges:**

Local improvement projects financed by frontage taxes recognize any prepayment charges as revenue in the period assessed.

(f) **Net Financial Assets:**

Net Financial Assets at the end of an accounting period are the net amount of financial assets less liabilities outstanding. Financial assets represent items such as cash and those other assets on hand which could provide resources to discharge existing liabilities or finance future operations. These include realizable assets which are convertible to cash and not intended for consumption in the normal course of operations.

(g) **Non-financial assets:**

Tangible capital and other non-financial assets are accounted for as assets by the government because they can be used to provide government services in future periods. These assets do not normally provide resources to discharge the liabilities of the government unless they are sold.

(h) **Appropriated Reserves:**

Reserves are established at the discretion of Council to designate surplus for future operating and capital transactions. Amounts so designated are described on Schedule 8.

(continues)

1. **Significant accounting policies** *(continued)*

(i) **Property Tax Revenue:**

Property tax revenue is based on assessments determined in accordance with Saskatchewan Legislation and the formulas, principles, and rules in the Saskatchewan Assessment Manual. Tax mill rates are established annually by Council following the guidance of the Government of Saskatchewan. Tax revenues are recognized when the tax has been authorized by bylaw and the taxable event has occurred, provided the revenues are expected to be collected. Requisitions operate as a flow through and are excluded from municipal revenue.

(j) **Investments:**

Portfolio investments are valued at the lower of cost, less any provisions for other than temporary impairment. Investments with terms of one year or less have been classified as temporary investments and investments with terms longer than one year have been classified as other long-term investments concurrent with the nature of the investment.

The long term investments in the Saskatchewan Association of Rural Municipalities - Self insurance fund are accounted for on the equity basis. The balance represents the balances receivable should the Municipality decide to leave the self-insurance program and includes upfront contributions to the plan, additional premium payments, allocations of investment income on the funds on deposit, self-insurance claims paid and other claims administration costs. The Municipality has the ability to withdraw from the plan with notice. Beyond the return of the Municipality's fund balance, it has no further claim to the residual net assets of SARM.

(k) **Inventories:**

Inventories of materials and supplies expected to be used by the Municipality are valued at the lower of cost or replacement cost. Inventories of land, materials and supplies held for resale are valued at the lower of cost or net realizable value. Cost is determined by the average cost method. Net realizable value is the estimated selling price in the ordinary course of business.

(l) **Tangible Capital Assets:**

All tangible capital asset acquisitions or betterments made throughout the year are recorded at their acquisition cost. Initial costs for tangible capital assets that were acquired and developed prior to 2009 were obtained via historical cost information or using current fair market values discounted by a relevant inflation factor back to the point of acquisition. Donated tangible capital assets received are recorded at their fair market value at the date of contribution. The cost of these tangible capital assets less any residual value are amortized over the asset's useful life using the straight-line method of amortization. Tangible capital assets that are recognized at a nominal value are disclosed on Schedule 6. The municipality's tangible capital asset useful lives are estimated as follows:

<u>Asset</u>	<u>Useful Life</u>
<i>General Assets</i>	
Land	Indefinite
Land Improvements	15 Years
Buildings	40 Years
Vehicles & Equipment	
Vehicles	10 Years
Machinery and Equipment	5, 10, 20 Years
<i>Infrastructure Assets</i>	
Water & Sewer	40 Years
Road Network Assets	15 and 40 Years
Culverts	35 Years

Government contributions: Government contributions for the acquisition of capital assets are reported as capital revenue and do not reduce the cost of the related asset.

Works of Art and Other Unrecognized Assets: Assets that have a historical or cultural significance, which include works of art, monuments and other cultural artifacts are not recognized as tangible capital assets because a reasonable estimate of future benefits associated with this property cannot be made.

Capitalization of Interest: The Municipality does not capitalize interest incurred while a tangible capital asset is under construction.

(continues)

1. **Significant accounting policies** *(continued)*

Leases: All leases are recorded on the financial statements as either a capital or operating lease. Any lease that transfers substantially all of the benefits and risk associated with the leased asset is classified as a capital lease and recorded as a tangible capital asset. At the inception of a capital lease, an asset and a payment obligation are recorded at an amount equal to the lesser of the present value of the minimum lease payments and the asset's fair market value. Assets under capital lease are amortized on a straight line basis, over their estimated useful lives (lease term). Any other lease not meeting the before mentioned criteria is classified as an operating lease and rental payments are expensed as incurred.

(m) **Landfill liability:**

The Municipality maintains two waste disposal sites. The costs to close and maintain solid waste landfill sites are based on estimated future expenses, adjusted for inflation and discounted to current dollars. The Municipality is currently unable to estimate closure and post-closure costs at this time. No amount has been recorded as an asset or a liability. See disclosure in Note 9.

(n) **Trust Funds:**

Funds held in trust for others, under a trust agreement or statute, are not included in the financial statements as they are not controlled by the Municipality.

(o) **Employee benefit plans:**

Contributions to the Municipality's multi-employer defined benefit plans are expensed when contributions are made. Under the defined benefit plan, the Municipality's obligations are limited to their contributions.

(p) **Liability for Contaminated Sites:**

Contaminated sites are a result of contamination being introduced into air, soil, water or sediment of a chemical, organic or radioactive material or live organism that exceeds an environmental standard. The liability is recorded net of any expected recoveries. A liability for remediation of contaminated sites is recognized when all the following criteria are met:

- a) an environmental standard exists;
- b) contamination exceeds the environmental standard;
- c) The Municipality:
 - i. is directly responsible; or
 - ii. accepts responsibility;
- d) it is expected that future economic benefits will be given up; and
- e) a reasonable estimate of the amount can be made.

Any revisions to an amount previously recognized are accounted for in the period in which the revisions are made.

(q) **Measurement Uncertainty:**

The preparation of financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amount of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenue and expenditures during the period. Accounts receivable are stated after evaluation as to their collectability and an appropriate allowance for doubtful accounts is provided where considered necessary.

The measurement of materials and supplies is based on estimates of volume and quality. The 'Opening Asset costs' of tangible capital assets have been estimated where actual costs were not available. Amortization is based on the estimated useful lives of tangible capital assets.

These estimates and assumptions are reviewed periodically and, as adjustments become necessary they are reported in earnings in the periods in which they become known.

(continues)

1. **Significant accounting policies** *(continued)*

(r) **Basis of segmentation/Segment report:**

The Municipality follows the Public Sector Accounting Board's recommendations requiring financial information to be provided on a segmented basis. Municipal services have been segmented by grouping activities that have similar service objectives (by function). Revenues that are directly related to the costs of the function have been attributed to each segment. Interest is allocated to functions based on the purpose of specific borrowings.

The segments (functions) are as follows:

General Government: Provides for the administration of the Municipality.

Protective Services: Comprised of expenses for Police and Fire protection.

Transportation Services: Responsible for the delivery of public works services related to the development and maintenance of roadway systems and street lighting.

Environmental and Public Health: The environmental segment provides waste disposal and other environmental services. The public health segment provides for expenses related to public health services in the Municipality.

Planning and Development: Provides for neighbourhood development and sustainability.

Recreation and Culture: Provides for community services through the provision of recreation and leisure services.

Utility Services: Provides for delivery of water, collecting and treating of wastewater and providing collection and disposal of solid waste.

(s) **Budget Information:**

Budget information is presented on a basis consistent with that used for actual results. The budget was approved by Council on June 18, 2020.

(t) **New Accounting Standards and Amendments to Standards:**

Future Accounting Standards, Effective for fiscal years beginning on or after April 1, 2022:

PS 1201 Financial Statement Presentation, replaces PS 1200 with revised general reporting principles and standards of presentation and disclosure in government financial statements. Requires a new statement of re-measurement gains and losses separate from the statement of operations arising from the re-measurement of financial instruments and items denominated in foreign currencies, as well as the government's proportionate share of other comprehensive income that arises when a government includes the results of government business enterprises and partnerships. Effective in the period PS 3450 and PS 2601 are adopted. Effective in the period PS 3450 and PS 2601 are adopted.

PS 2601 Foreign Currency Translation, replaces PS 2600 with revised guidance on the recognition, presentation and disclosure of transactions that are denominated in a foreign currency. Requires that monetary assets and liabilities denominated in a foreign currency and non-monetary items included in the fair value category, denominated in a foreign currency, be adjusted to reflect the exchange rates in effect at the financial statement date. Unrealized gains and losses are to be presented in the statement of re-measurement gains and losses.

PS 3041 Portfolio Investments, replaces PS 3040 with revised guidance on accounting for, and presentation and disclosure of, portfolio investments. Removes the distinction between temporary and portfolio investments. Upon adoption of PS 3450 and PS 3041, PS 3030, Temporary Investments, will no longer apply. Effective in the period PS 3450, PS 2601 and PS 1201 are adopted.

PS 3450 Financial Instruments, a new standard establishing guidance on the recognition, measurement, presentation and disclosure of financial instruments, including derivatives. The standard requires fair value measurement of derivatives and equity instrument that are quoted in an active market; all other financial instruments can be measured at cost/amortized cost or fair value at the election of the government. Unrealized gains and losses are presented in a new statement of re-measurement gains and losses. There is the requirement to disclose the nature and extent of risks arising from financial instruments and clarification is given for the de-recognition of financial liabilities.

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Notes to Financial Statements

Year Ended December 31, 2020

1. Significant accounting policies (continued)

PS 3280 Asset Retirement Obligations, a new standard establishing guidance on the accounting and reporting of legal obligations associated with the retirement of tangible capital assets controlled by a government or government organization. A liability for a retirement obligation can apply to tangible capital assets either in productive use or no longer in productive use. As this standard includes solid waste landfill sites active and post-closing obligations, upon adoption of this new standard, existing Solid Waste Landfill Closure and Post-Closure Liability section PS 3270 will be withdrawn.

Effective for fiscal years beginning on or After April 1, 2023:

PS 3400, Revenue, a new standard establishing guidance on how to account for and report on revenue. The standard provides a framework for recognizing, measuring and reporting revenues that arise from transactions that include performance obligations and transactions that do not have performance obligations. Performance obligations are enforceable promises to provide specific goods or services to a specific payer.

The extent of the impact on adoption of these future standards is not known at this time.

2. Cash and Temporary Investments

	<u>2020</u>	<u>2019</u>
Cash	\$ 1,662,665	\$ 1,371,966
Temporary investments	204,123	-
Total Cash and Temporary Investments	\$ 1,866,788	\$ 1,371,966

Cash and temporary investments include balances with banks, term deposits, marketable securities and short-term investments with maturities of one year or less.

Temporary investments include a Bengough Credit Union term deposit bearing interest at 1.2% and maturing in April 2021.

3. Taxes Receivable - Municipal

	<u>2020</u>	<u>2019</u>
<u>Municipal</u>		
- current	\$ 74,237	\$ 110,734
- arrears	83,245	71,032
	<u>157,482</u>	<u>181,766</u>
Less - allowance for uncollectibles	<u>(55,315)</u>	<u>(30,416)</u>
Total municipal taxes receivable	<u>102,167</u>	<u>151,350</u>
<u>School</u>		
- current	29,663	41,937
- arrears	31,420	20,370
Total school taxes receivable	<u>61,083</u>	<u>62,307</u>
Municipal - other	<u>47,552</u>	<u>55,497</u>
Total taxes and grants in lieu receivable	210,802	269,154
Deduct taxes receivable to be collected on behalf of other organizations	<u>(108,635)</u>	<u>(117,804)</u>
Total Taxes Receivable - Municipal	\$ 102,167	\$ 151,350

Notes to Financial Statements

Year Ended December 31, 2020

4. Other Accounts Receivable

	2020	2019
Federal Government	\$ 24,134	\$ 22,598
Provincial government	-	-
Local government	-	-
Utility	18,679	19,924
Trade	4,896	4,588
Other	-	-
Total Other Accounts Receivable	47,709	47,110
Less: allowance for uncollectibles	(2,740)	(2,740)
Net Other Accounts Receivable	\$ 44,969	\$ 44,370

5. Land for Resale

	2020	2019
Tax Title Property	\$ 22,918	\$ 22,126
Allowance for market value adjustment	(19,646)	(19,668)
Net Tax Title Property	3,272	2,458
Other Land	-	-
Allowance for market value adjustment	-	-
Net Other Land	-	-
Total Land for Resale	\$ 3,272	\$ 2,458

6. Investments

	2020	2019
Long-term Investments		
Saskatchewan Association of Rural Municipalities - Self Insurance Fund	\$ 92,643	\$ 86,862
Bengough Credit Union term deposit	207,820	202,225
Bengough Credit Union term deposit	-	202,399
Viceroy Co-operative Association Limited - member equity	2,349	2,349
Conexus Credit Union - member equity	776	776
Bengough Credit Union - member equity	10	10
Total Investments	\$ 303,598	\$ 494,621

The long term investments in the Saskatchewan Association of Rural Municipalities - Self Insurance Fund are accounted for on the equity basis. The balance represents the balances receivable should the Municipality decide to leave the self-insurance program and includes upfront contributions to the plan, additional premium payments, allocations of investment income on the funds on deposit, self-insurance claims paid and other claims administration costs. The Municipality has the ability to withdraw from the plan with notice. Beyond the return of the Municipality's fund balance, it has no further claim to the residual net assets of SARM.

Bengough Credit Union term deposits are accounted for using cost and consist of guaranteed investment certificates bearing interest at 2.1% (2019 - 1.2 % and 2.1%) and mature on February 2022.

Membership equity are valued at cost.

7. Bank Indebtedness

At December 31, 2020, the Municipality had lines of credit totaling \$200,000 (2019 - \$200,000) bearing interest at 3% (2019 - 3.95%) none of which were drawn.

8. **Deferred Revenue**

	<u>2020</u>	<u>2019</u>
<u>Prepaid Taxes</u>		
Balance - Beginning of Year	\$ 862	\$ 2,942
Additions during the year	1,218	4,392
Recognized during the year	<u>(1,582)</u>	<u>(6,472)</u>
Balance - End of Year	<u>498</u>	<u>862</u>
<u>Gas Tax Funding</u>		
Balance - Beginning of Year	-	-
Additions during the year	34,603	-
Reductions during the year	<u>-</u>	<u>-</u>
Balance - End of Year	<u>34,603</u>	<u>-</u>
<u>Municipal Economic Enhancement Program (MEEP) Grant</u>		
Balance - Beginning of Year	-	-
Additions during the year	56,198	-
Reductions during the year	<u>-</u>	<u>-</u>
Balance - End of Year	<u>56,198</u>	<u>-</u>
Balance, end of year	<u>\$ 91,299</u>	<u>\$ 862</u>

9. **Accrued Landfill Costs**

The Municipality maintains two waste disposal site that are currently in operation. The Municipality is in the process of determining future closure and post closure costs as required by the Ministry of Environment and regulated by Municipal Refuse Management Regulations. The Municipality is currently working on a plan to meet the required environmental standards, but is not able to estimate future closure and post closure costs at this time. As such the financial statements do not recognize a liability for closure and post-closure care as the landfill site's capacity was used based on usage measured on a volumetric basis, which is a departure from Canadian public sector accounting standards.

10. **Long-term Debt**

The debt limit of the Municipality is \$1,062,385 (2019 - \$1,005,496). The debt limit for a municipality is the total amount of the Municipality's own source revenues for the preceding year (The Municipalities Act Section 161(1)).

Notes to Financial Statements

Year Ended December 31, 2020

11. Pension Plan

The Municipality is an employer member of the Municipal Employee Pension Plan (MEPP), which is a multi-employer defined benefit pension plan. The Commission of MEPP, representing plan member employers, is responsible for overseeing the management of the pension plan, including investment of assets and administration of benefits. The Municipality pension expense in 2020 was \$52,848 (2019 - \$52,616). The benefits accrued to the Municipality's employees from MEPP are calculated using the following: pensionable years of service, highest average salary, and the plan accrual rate.

Every three years, an actuarial valuation is performed to assess the financial position of the plan and the adequacy of plan funding. Any actuarially determined deficiency is the responsibility of the participating employers and employees, which could affect future contribution rates and/or benefits. Contributions to MEPP are not segregated in separate accounts or restricted to provide benefits to the employees of a particular employer. As a result, individual employers are not able to identify their share of the underlying assets and liabilities, and the net pension assets or liabilities for the plan are not recognized in these consolidated financial statements. Rather, the plan is accounted for as a defined contribution plan where the contributions are expensed when made.

	<u>2020</u>	<u>2019</u>
<u>Details of MEPP</u>		
Number of active members	6	5
Member contribution rates (percentage of salary):		
Employee contribution - general members	9.00%	9.00%
Employer contribution - general members	9.00%	9.00%
Member contributions for the year	26,424	26,308
Employer contributions for the year	26,424	26,308
Financial position of the plan:		
Plan assets	***	2,819,222,000
Plan liabilities	***	2,160,754,000
Plan surplus	<u>\$ -</u>	<u>\$ 658,468,000</u>

***2020 MEPP financial information is not yet available
 2020 year's maximum pensionable amount (YMPE) \$58,700

12. Budget Data

The reconciliation of the approved budget for the current year to the budget figures reported in these financial statements is as follows:

	<u>2020</u>
Budget surplus per Statement of Operations	(24,487)
Less: Capital expenditures	(414,500)
Less: Transfers to other funds	(13,000)
Add: Transfers from other funds	200,000
Less: Loss on disposal	(2,000)
Approved budget	<u>\$ (253,987)</u>

13. Impacts of COVID-19

The outbreak of a novel strain of coronavirus ("COVID-19") was declared a global pandemic by the World Health Organization in March 2020. COVID-19 has severely impacted many economies around the globe. In many countries, including Canada, businesses were forced to cease or limit operations for long periods of time. Measures taken to contain the spread of the virus, including travel bans, quarantines, social distancing, and closures of non-essential services have triggered significant disruptions to businesses worldwide, resulting in an economic slowdown. Global stock markets have also experienced great volatility and a significant weakening. Governments and central banks have responded with monetary and fiscal interventions to stabilize economic conditions.

14. Subsequent Events

Subsequent to year end, the Municipality purchased machinery and equipment for a cost of \$386,639, of which \$245,000 has been financed.

R.M. OF EXCEL NO. 71

Schedule of Taxes and Other Unconditional Revenue

As at December 31, 2020

Schedule 1

	Budget 2020	2020	2019
TAXES			
General municipal tax levy	\$ 1,041,544	\$ 1,041,544	\$ 985,966
Abatements and adjustments	(2,000)	(15,253)	(110)
Discount on current year taxes	(40,000)	(44,064)	(36,055)
Net Municipal Taxes	999,544	982,227	949,801
Potash tax share	-	-	-
Trailer license fees	-	-	-
Penalties on tax arrears	3,500	5,542	3,309
Special tax levy	-	-	-
Other	-	-	-
Total Taxes	1,003,044	987,769	953,110
UNCONDITIONAL GRANTS			
Revenue Sharing	300,698	301,055	285,417
Organized Hamlet	2,457	2,573	2,439
Other	-	-	-
Total Unconditional Grants	303,155	303,628	287,856
GRANTS IN LIEU OF TAXES			
Provincial			
S.P.C. Electrical	-	-	-
SaskEnergy Gas	-	-	-
Transgas	136	136	125
Central Services	-	-	-
SaskTel	-	1,078	1,014
Other	-	-	-
Local/Other			
Housing Authority	-	-	-
C.P.R. Mainline	-	-	-
Treaty land Entitlement	-	-	-
Other - PFRA - Excel Grazing Corp.	33,000	34,132	32,185
Other Government Transfers			
S.P.C. Surcharge	-	-	-
SaskEnergy Surcharge	-	-	-
Other	1,014	-	-
Total Grants in Lieu of Taxes	34,150	35,346	33,324
TOTAL TAXES AND OTHER UNCONDITIONAL REVENUE	\$ 1,340,349	\$ 1,326,743	\$ 1,274,290

Schedule of Operating and Capital Revenue by Function

As at December 31, 2020

Schedule 2 - 1

	Budget 2020	2020	2019
GENERAL GOVERNMENT SERVICES			
Operating			
Other Segmented Revenue			
Fees and charges	\$ 5,220	\$ 6,209	\$ 7,719
- Custom work	-	-	-
- Sales of supplies	290	778	516
- Other	300	300	1,318
Total Fees and Charges	5,810	7,287	9,553
- Tangible capital asset sales - gain (loss)	-	-	-
- Land sales - gain (loss)	-	3,264	(4,347)
- Investment income and commissions	17,000	17,061	22,528
- Other	-	-	-
Total Other Segmented Revenue	22,810	27,612	27,734
Conditional Grants			
- Student Employment	-	-	-
- Other (Safe Restart)	-	23,325	-
Total Conditional Grants	-	23,325	-
Total Operating	22,810	50,937	27,734
Capital			
Conditional Grants			
- Federal Gas Tax	-	-	-
- ICIP	-	-	-
- Provincial Disaster Assistance	-	-	-
- Other	-	-	-
Total Capital	-	-	-
Restructuring revenue	-	-	-
Total General Government Services	22,810	50,937	27,734
PROTECTIVE SERVICES			
Operating			
Other Segmented Revenue			
Fees and charges	1,000	4,098	1,065
- Other	1,000	525	1,690
Total Fees and Charges	2,000	4,623	2,755
- Tangible capital asset sales - gain (loss)	-	-	-
- Other	-	-	-
Total Other Segmented Revenue	2,000	4,623	2,755
Conditional Grants			
- Student Employment	-	-	-
- Local government	-	-	-
- Other	-	-	-
Total Conditional Grants	-	-	-
Total Operating	2,000	4,623	2,755
Capital			
Conditional Grants			
- Federal Gas Tax	-	-	-
- ICIP	-	-	-
- Provincial Disaster Assistance	-	-	-
- Local government	-	-	-
- Other	-	-	-
Total Capital	-	-	-
Restructuring revenue	-	-	-
Total Protective Services	\$ 2,000	\$ 4,623	\$ 2,755

Schedule of Operating and Capital Revenue by Function

As at December 31, 2020

Schedule 2 - 2

	Budget 2020	2020	2019
TRANSPORTATION SERVICES			
Operating			
Other Segmented Revenue			
Fees and Charges	\$ 1,200	\$ 2,414	\$ -
- Custom work	35,000	20,100	21,750
- Sales of supplies	5,750	14,280	11,892
- Road Maintenance and Restoration Agreements	500	930	188
- Frontage	-	-	-
- Other	-	-	-
Total Fees and Charges	42,450	37,724	33,830
- Tangible capital asset sales - gain (loss)	-	(239,002)	-
- Other - permits and fines	1,000	217	2,523
Total Other Segmented Revenue	43,450	(201,061)	36,353
Conditional Grants			
- RIRG (CTP)	-	-	-
- Student Employment	-	-	-
- Other	3,000	2,568	-
Total Conditional Grants	3,000	2,568	-
Total Operating	46,450	(198,493)	36,353
Capital			
Conditional Grants			
- Federal Gas Tax	-	-	-
- ICIP	-	-	-
- RIRG (Heavy Haul, CTP, Bridge and Culvert)	-	-	-
- Provincial Disaster Assistance	-	-	-
- Other (MEEP)	56,198	-	-
Total Capital	56,198	-	-
Restructuring revenue	-	-	-
Total Transportation Services	102,648	(198,493)	36,353
ENVIRONMENTAL AND PUBLIC HEALTH SERVICES			
Operating			
Other Segmented Revenue			
Fees and Charges	9,000	14,720	8,100
- Waste and Disposal Fees	50	100	50
- Other - cemetery fees	100	100	100
Total Fees and Charges	9,150	14,920	8,250
- Tangible capital asset sales - gain (loss)	-	-	-
- Other	100	250	220
Total Other Segmented Revenue	9,250	15,170	8,470
Conditional Grants			
- Student Employment	-	-	-
- Local government	-	1,000	-
- Other	13,500	10,802	14,185
Total Conditional Grants	13,500	11,802	14,185
Total Operating	22,750	26,972	22,655
Capital			
Conditional Grants			
- Federal Gas Tax	-	-	-
- ICIP	-	-	-
- TAPD	-	-	-
- Provincial Disaster Assistance	-	-	-
- Other	-	-	-
Total Capital	-	-	-
Restructuring revenue	-	-	-
Total Environmental and Public Health Services	\$ 22,750	\$ 26,972	\$ 22,655

	Budget 2020	2020	2019
PLANNING AND DEVELOPMENT SERVICES			
Operating			
Other Segmented Revenue			
Fees and Charges	\$ -	\$ -	\$ -
- Maintenance and Development Charges	1,100	1,045	1,090
- Other	-	-	-
Total Fees and Charges	1,100	1,045	1,090
- Tangible capital asset sales - gain (loss)	-	-	-
- Other	-	-	-
Total Other Segmented Revenue	1,100	1,045	1,090
Conditional Grants			
- Student Employment	-	-	-
- Other	-	-	-
Total Conditional Grants	-	-	-
Total Operating	1,100	1,045	1,090
Capital			
Conditional Grants			
- Federal Gas Tax	-	-	-
- ICIP	-	-	-
- Provincial Disaster Assistance	-	-	-
- Other	-	-	-
Total Capital	-	-	-
Restructuring revenue	-	-	-
Total Planning and Development Services	1,100	1,045	1,090
RECREATION AND CULTURAL SERVICES			
Operating			
Other Segmented Revenues			
Fees and Charges	-	-	-
- Other	-	-	-
Total Fees and Charges	-	-	-
- Tangible capital asset sales - gain (loss)	-	-	-
- Other	-	-	-
Total Other Segmented Revenue	-	-	-
Conditional Grants			
- Student Employment	-	-	-
- Local Government	-	-	-
- Donations	-	-	-
- Other	-	-	-
Total Conditional Grants	-	-	-
Total Operating	-	-	-
Capital			
Conditional Grants			
- Federal Gas Tax	-	-	-
- ICIP	-	-	-
- Local government	-	-	-
- Provincial Disaster Assistance	-	-	-
- Other	-	-	-
Total Capital	-	-	-
Restructuring revenue	-	-	-
Total Recreation and Cultural Services	\$ -	\$ -	\$ -

Schedule of Operating and Capital Revenue by Function

As at December 31, 2020

Schedule 2 - 4

	Budget 2020	2020	2019
UTILITY SERVICES			
Operating			
Other Segmented Revenue			
Fees and Charges	\$ -	\$ -	\$ -
- Water	34,700	30,070	30,449
- Sewer	-	-	-
- Other	-	718	1,386
Total Fees and Charges	34,700	30,788	31,835
- Tangible capital asset sales - gain (loss)	-	-	-
- Other	-	-	-
Total Other Segmented Revenue	34,700	30,788	31,835
Conditional Grants			
- Student Employment	-	-	-
- Other	-	-	-
Total Conditional Grants	-	-	-
Total Operating	34,700	30,788	31,835
Capital			
Conditional Grants			
- Federal Gas Tax	25,000	-	52,057
- ICIP	-	-	-
- New Building Canada Fund (SCF, NRP)	-	-	-
- Clean Water and Wastewater Fund	-	-	-
- Provincial Disaster Assistance	-	-	-
- Other	-	-	-
Total Capital	25,000	-	52,057
Restructuring revenue	-	-	-
Total Utility Services	59,700	30,788	83,892
TOTAL OPERATING AND CAPITAL REVENUE BY FUNCTION	\$ 211,008	\$ (84,128)	\$ 174,479

SUMMARY

Total Other Segmented Revenue	\$ 113,310	\$ (121,823)	\$ 108,237
Total Conditional Grants	16,500	37,695	14,185
Total Capital Grants and Contributions	81,198	-	52,057
Restructuring Revenue	-	-	-
TOTAL OPERATING AND CAPITAL REVENUE BY FUNCTION	\$ 211,008	\$ (84,128)	\$ 174,479

Total Expenses by Function

As at December 31, 2020

Schedule 3 - 1

	Budget 2020	2020	2019
GENERAL GOVERNMENT SERVICES			
Council remuneration and travel	\$ 51,500	\$ 29,156	\$ 32,631
Wages and benefits	92,327	89,840	81,711
Professional/Contractual services	46,000	47,401	36,003
Utilities	9,880	8,248	7,591
Maintenance, materials and supplies	12,900	14,337	24,722
Grants and contributions			
- operating	-	-	-
- capital	-	-	-
Amortization	991	991	991
Interest	1,500	868	1,728
Allowance For Uncollectibles	-	-	-
Other	8,000	28,927	6,063
General Government Services	223,098	219,768	191,440
Restructuring	-	-	-
Total General Government Services	223,098	219,768	191,440
PROTECTIVE SERVICES			
Police Protection			
Wages and benefits	-	-	-
Professional/Contractual Services	18,500	18,832	18,178
Utilities	-	-	-
Maintenance, materials and supplies	-	-	-
Grants and contributions			
- Operating	200	200	-
- Capital	-	-	-
Interest and Bank Charges	-	-	-
Fire Protection			
Wages and benefits	3,135	1,175	3,685
Professional/Contractual Services	9,177	6,591	4,912
Utilities	3,500	4,684	3,042
Maintenance, materials and supplies	10,000	10,059	5,266
Grants and contributions			
- Operating	5,000	5,000	5,000
- Capital	1,000	1,000	1,000
Amortization	2,019	2,019	2,019
Interest	-	-	-
Other	-	-	-
Protective Services	52,531	49,560	43,102
Restructuring	-	-	-
Total Protective Services	52,531	49,560	43,102
TRANSPORTATION SERVICES			
Wages and Benefits	345,500	306,607	313,570
Professional/Contractual Services	3,200	917	6,801
Utilities	17,500	20,059	17,282
Maintenance, materials and supplies	229,000	182,400	192,822
Gravel	200,000	115,573	281,725
Grants and contributions			
- Operating	-	-	-
- Capital	-	-	-
Amortization	280,000	217,533	257,668
Interest	2,500	139	1,183
Other	1,700	3,986	1,125
Transportation Services	1,079,400	847,214	1,072,176
Restructuring	-	-	-
Total Transportation Services	\$ 1,079,400	\$ 847,214	\$ 1,072,176

Total Expenses by Function

As at December 31, 2020

Schedule 3 - 2

	Budget 2020	2020	2019
ENVIRONMENTAL AND PUBLIC HEALTH SERVICES			
Wages and Benefits	\$ -	\$ -	\$ -
Professional/Contractual Services	64,000	73,133	114,434
Utilities	-	-	-
Maintenance, materials and supplies	35,000	43,226	34,620
Grants and contributions			
- Operating	4,000	3,910	-
Waste disposal	-	-	-
Public Health	-	-	-
- Capital	-	-	-
Waste disposal	-	-	-
Public Health	-	-	-
Amortization	-	-	-
Interest	-	-	-
Other	-	-	-
Environmental and Public Health Services	103,000	120,269	149,054
Restructuring	-	-	-
Total Environmental and Public Health Services	103,000	120,269	149,054
PLANNING AND DEVELOPMENT SERVICES			
Wages and Benefits	-	-	-
Professional/Contractual Services	11,700	11,696	11,696
Grants and contributions			
- Operating	-	-	-
- Capital	-	-	-
Amortization	-	-	-
Interest	-	-	-
Other	-	-	-
Planning and Development Services	11,700	11,696	11,696
Restructuring	-	-	-
Total Planning and Development Services	11,700	11,696	11,696
RECREATION AND CULTURAL SERVICES			
Wages and Benefits	-	-	-
Professional/Contractual Services	5,600	5,707	38,309
Utilities	-	-	-
Maintenance, materials, and supplies	-	1,833	466
Grants and contributions			
- Operating	1,700	9,600	1,700
- Capital	-	-	-
Amortization	-	-	-
Interest	-	-	-
Allowance For Uncollectibles	-	-	-
Other	-	-	-
Recreation and Cultural Services	7,300	17,140	40,475
Restructuring	-	-	-
Total Recreation and Cultural Services	\$ 7,300	\$ 17,140	\$ 40,475

Total Expenses by Function

As at December 31, 2020

Schedule 3 - 3

	Budget 2020	2020	2019
UTILITY SERVICES			
Wages and Benefits	\$ 5,965	\$ 5,850	\$ 5,863
Professional/Contractual Services	60,000	15,063	10,537
Utilities	16,300	13,864	14,838
Maintenance, materials and supplies	7,700	3,780	6,648
Grants and contributions			
- Operating	-	-	-
- Capital	-	-	-
Amortization	8,850	9,565	8,719
Interest	-	-	-
Allowance For Uncollectibles	-	-	-
Other	-	-	-
Utility Services	98,815	48,122	46,605
Restructuring	-	-	-
Total Utility Services	98,815	48,122	46,605
TOTAL EXPENSES BY FUNCTION	\$ 1,575,844	\$ 1,313,769	\$ 1,554,548

R.M. OF EXCEL NO. 71

Schedule of Segment Disclosure by Function

As at December 31, 2020

Schedule 4

	General Government	Protective Services	Transportation Services	Environmental & Public Health	Planning and Development	Recreation and Culture	Utility Services	Total
Revenues (Schedule 2)								
Fees and Charges	\$ 7,287	\$ 4,623	\$ 37,724	\$ 14,920	\$ 1,045	\$ -	\$ 30,788	\$ 96,387
Tangible Capital Asset Sales - Gain (Loss)	-	-	(239,002)	-	-	-	-	(239,002)
Land Sales - Gain (Loss)	3,264	-	-	-	-	-	-	3,264
Investment Income and Commissions	17,061	-	-	-	-	-	-	17,061
Other Revenues	-	-	217	250	-	-	-	467
Grants - Conditional	23,325	-	2,568	11,802	-	-	-	37,695
- Capital	-	-	-	-	-	-	-	-
Restructurings	-	-	-	-	-	-	-	-
Total Revenues	50,937	4,623	(198,493)	26,972	1,045	-	30,788	(84,128)
Expenses (Schedule 3)								
Wages and Benefits	118,996	1,175	306,607	-	-	-	5,850	432,628
Professional/Contractual Services	47,401	25,423	917	73,133	11,696	5,707	15,063	179,340
Utilities	8,248	4,684	20,059	-	-	-	13,864	46,855
Maintenance Material and Supplies	14,337	10,059	297,973	43,226	-	1,833	3,780	371,208
Grants and Contributions	-	6,200	-	3,910	-	9,600	-	19,710
Amortization	991	2,019	217,533	-	-	-	9,565	230,108
Interest	868	-	139	-	-	-	-	1,007
Allowance for Uncollectibles	-	-	-	-	-	-	-	-
Restructurings	-	-	-	-	-	-	-	-
Other	28,927	-	3,986	-	-	-	-	32,913
Total Expenses	219,768	49,560	847,214	120,269	11,696	17,140	48,122	1,313,769
Surplus (Deficit) by Function	(168,831)	(44,937)	(1,045,707)	(93,297)	(10,651)	(17,140)	(17,334)	(1,397,897)
Taxes and other unconditional revenue (Schedule 1)								<u>1,326,743</u>
Net Surplus (Deficit)								<u>\$ (71,154)</u>

See notes to financial statements

R.M. OF EXCEL NO. 71

Schedule of Segment Disclosure by Function

As at December 31, 2019

Schedule 5

	General Government	Protective Services	Transportation Services	Environmental & Public	Planning and Development	Recreation and Culture	Utility Services	Total
Revenues (Schedule 2)								
Fees and Charges	\$ 9,553	\$ 2,755	\$ 33,830	\$ 8,250	\$ 1,090	\$ -	\$ 31,835	\$ 87,313
Tangible Capital Asset Sales - Gain (Loss)	-	-	-	-	-	-	-	-
Land Sales - Gain (Loss)	(4,347)	-	-	-	-	-	-	(4,347)
Investment Income and Commissions	22,528	-	-	-	-	-	-	22,528
Other Revenues	-	-	2,523	220	-	-	-	2,743
Grants - Conditional	-	-	-	14,185	-	-	-	14,185
- Capital	-	-	-	-	-	-	52,057	52,057
Restructurings	-	-	-	-	-	-	-	-
Total Revenues	27,734	2,755	36,353	22,655	1,090	-	83,892	174,479
Expenses (Schedule 3)								
Wages and Benefits	114,342	3,685	313,570	-	-	-	5,863	437,460
Professional/Contractual Services	36,003	23,090	6,801	114,434	11,696	38,309	10,537	240,870
Utilities	7,591	3,042	17,282	-	-	-	14,838	42,753
Maintenance Material and Supplies	24,722	5,266	474,547	34,620	-	466	6,648	546,269
Grants and Contributions	-	6,000	-	-	-	1,700	-	7,700
Amortization	991	2,019	257,668	-	-	-	8,719	269,397
Interest	1,728	-	1,183	-	-	-	-	2,911
Allowance for Uncollectibles	-	-	-	-	-	-	-	-
Restructurings	-	-	-	-	-	-	-	-
Other	6,063	-	1,125	-	-	-	-	7,188
Total Expenses	191,440	43,102	1,072,176	149,054	11,696	40,475	46,605	1,554,548
Surplus (Deficit) by Function	(163,706)	(40,347)	(1,035,823)	(126,399)	(10,606)	(40,475)	37,287	(1,380,069)
Taxes and other unconditional revenue (Schedule 1)								<u>1,274,290</u>
Net Surplus (Deficit)								<u>\$ (105,779)</u>

See notes to financial statements

R.M. OF EXCEL NO. 71
Schedule of Tangible Capital Assets by Object
As at December 31, 2020

Schedule 6

	2020								2019 Total	
	General Assets						Infrastructure Assets	General/ Infrastructure Assets Under Construction		Total
	Land	Land Improvements	Buildings	Vehicles	Machinery & Equipment	Linear Assets				
Asset cost										
Opening Asset costs	\$ 49,921	\$ -	\$ 206,775	\$ 90,739	\$ 2,149,851	\$ 16,082,309	\$ -	\$ 18,579,595	\$ 18,471,462	
Additions during the year	-	-	-	46,026	428,876	-	-	474,902	108,133	
Disposals and write-downs during the year	-	-	-	-	(550,144)	-	-	(550,144)	-	
Transfers (from) assets under construction	-	-	-	-	-	-	-	-	-	
Transfer of Capital Assets related to restructuring	-	-	-	-	-	-	-	-	-	
Closing Asset Costs	49,921	-	206,775	136,765	2,028,583	16,082,309	-	18,504,353	18,579,595	
Accumulated Amortization Cost										
Opening Accumulated Amortization Costs	-	-	167,258	34,747	926,285	15,174,129	-	16,302,419	16,033,022	
Add: Amortization taken	-	-	4,230	7,657	113,917	104,304	-	230,108	269,397	
Less: Accumulated amortization on disposals	-	-	-	-	(89,956)	-	-	(89,956)	-	
Transfer of Capital Assets related to restructuring	-	-	-	-	-	-	-	-	-	
Closing Accumulated Amortization Costs	-	-	171,488	42,404	950,246	15,278,433	-	16,442,571	16,302,419	
Net Book Value	\$ 49,921	\$ -	\$ 35,287	\$ 94,361	\$ 1,078,337	\$ 803,876	\$ -	\$ 2,061,782	\$ 2,277,176	

1. Total contributed donated assets received in 2020: \$ -
2. List of assets recognized at nominal value in 2020 are:
 - a) Infrastructure Assets \$ -
 - b) Vehicles \$ -
 - c) Machinery and Equipment \$ -
3. Amount of interest capitalized in 2020: \$ -

See notes to financial statements

R.M. OF EXCEL NO. 71
Schedule of Tangible Capital Assets by Function
As at December 31, 2020

Schedule 7

	2020							Total	2019 Total
	General Government	Protective Services	Transportation Services	Environmental & Public Health	Planning & Development	Recreation & Culture	Water & Sewer		
Asset cost									
Opening Asset costs	\$ 64,824	\$ 82,991	\$ 17,509,259	\$ 7,581	\$ -	\$ 6,552	\$ 908,388	\$ 18,579,595	\$ 18,471,462
Additions during the year	-	-	474,902	-	-	-	-	474,902	108,133
Disposals and write-downs during the year	-	-	(550,144)	-	-	-	-	(550,144)	-
Transfer of Capital Assets related to restructuring	-	-	-	-	-	-	-	-	-
Closing Asset Costs	64,824	82,991	17,434,017	7,581	-	6,552	908,388	18,504,353	18,579,595
Accumulated Amortization Cost									
Opening Accumulated Amortization Costs	43,021	61,574	15,411,021	-	-	6,551	780,252	16,302,419	16,033,022
Add: Amortization taken	991	2,019	217,533	-	-	-	9,565	230,108	269,397
Less: Accumulated amortization on disposals	-	-	(89,956)	-	-	-	-	(89,956)	-
Transfer of Capital Assets related to restructuring	-	-	-	-	-	-	-	-	-
Closing Accumulated Amortization Costs	44,012	63,593	15,538,598	-	-	6,551	789,817	16,442,571	16,302,419
Net Book Value	\$ 20,812	\$ 19,398	\$ 1,895,419	\$ 7,581	\$ -	\$ 1	\$ 118,571	\$ 2,061,782	\$ 2,277,176

See notes to financial statements

R.M. OF EXCEL NO. 71

Schedule of Accumulated Surplus

As at December 31, 2020

Schedule 8

	2019	Changes	2020
UNAPPROPRIATED SURPLUS	\$ 1,841,599	\$ 133,003	\$ 1,974,602
APPROPRIATED RESERVES			
Machinery and Equipment	258,560	-	258,560
Public Reserve	-	-	-
Capital Trust	-	-	-
Utility	-	-	-
Other - Cemetery reserves	7,248	-	7,248
Other - Municipal sub-division	200	-	200
Other (Crane Valley)	-	44,155	44,155
Other (Viceroy)	-	76,946	76,946
Other (Verwood)	-	15,662	15,662
Total Appropriated	266,008	136,763	402,771
ORGANIZED HAMLETS			
Organized Hamlet of Crane Valley	41,586	(41,586)	-
Organized Hamlet of Ormiston	27,647	2,419	30,066
Organized Hamlet of Viceroy	72,340	(72,340)	-
Organized Hamlet of Verwood	14,019	(14,019)	-
Total Organized Hamlets	155,592	(125,526)	30,066
NET INVESTMENT IN TANGIBLE CAPITAL ASSETS			
Tangible capital assets (Schedule 6, 7)	2,277,176	(215,394)	2,061,782
Less: Related debt	-	-	-
Net Investment in Tangible Capital Assets	2,277,176	(215,394)	2,061,782
Total Accumulated Surplus	\$ 4,540,375	\$ (71,154)	\$ 4,469,221

R.M. OF EXCEL NO. 71
 Schedule of Mill Rates and Assessments
 As at December 31, 2020

Schedule 9

	PROPERTY CLASS						Total
	Agriculture	Residential	Residential Condominium	Seasonal Residential	Commercial & Industrial	Potash Mine(s)	
Taxable Assessment	\$ 111,113,185	\$ 2,386,500	\$ -	\$ -	\$ 9,034,900	\$ -	\$ 122,534,585
Regional Park Assessment	-	-	-	-	-	-	-
Total Assessment	111,113,185	2,386,500	-	-	9,034,900	-	122,534,585
Mill Rate Factor(s)	1.0000	1.0000	-	-	1.0000	-	-
Total Base/Minimum Tax (generated for each property class)	-	-	-	-	-	-	-
Total Municipal Tax Levy (include base and/or minimum tax and special levies)	\$ 944,462	\$ 20,285	\$ -	\$ -	\$ 76,797	\$ -	\$ 1,041,544

MILL RATES:

Average Municipal *
 Average School
 Potash Mill Rate
 Uniform Municipal Mill Rate

MILLS
8.5000
1.9573
-
8.5000

* Average Mill Rates (multiply the total tax levy for each taxing authority by 1000 and divide by the total assessment for the taxing authority)

Schedule of Council Remuneration

As at December 31, 2020

Schedule 10

	Name	Remuneration	Reimbursed Costs	Total
Reeve	Arnold Montgomery	\$ 3,883	\$ 861	\$ 4,744
Councillor	Branden Paradon	3,083	-	3,083
Councillor	Greg Neff	3,400	198	3,598
Councillor	Rudy Smith	3,217	-	3,217
Councillor	Steve Liberg	3,400	-	3,400
Councillor	Jason Struble	3,317	-	3,317
Councillor	Christopher Montgomery	3,033	-	3,033
Total		\$ 23,333	\$ 1,059	\$ 24,392