

R. M. OF GLEN MCPHERSON NO. 46

FINANCIAL STATEMENTS

DECEMBER 31, 2020

INDEPENDENT AUDITOR'S REPORT

To the Council of R. M. of Glen McPherson No. 46:

Qualified Opinion

We have audited the financial statements of R. M. of Glen McPherson No. 46, which comprise the statement of financial position as at December 31, 2020, and the statements of operations and net financial assets and changes in cash flow for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, except for the effects of the matter described in the Basis for Qualified Opinion paragraph, the accompanying financial statements present fairly, in all material respects, the financial position of the organization as at December 31, 2020, and its results of operations and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Qualified Opinion

Due to problems of timing, distance, identification and measurement we did not find it feasible to make a physical examination of the various inventory items. The quantities of gravel on hand were determined by a professional survey, while other items were determined by your administration by actual count. Therefore, we were unable to obtain sufficient, appropriate audit evidence of the R. M. of Glen McPherson No. 46's inventory as at December 31, 2020 and December 31, 2019.

Public Sector Accounting Standards require that government partnerships be proportionately consolidated into the financial statements of the R. M. As explained in Note 1 (a), the R. M. has not proportionately consolidated certain government partnerships in which it is a partner. Audited financial statements for these partnerships were unavailable at the time of our audit and, therefore, we were unable to obtain sufficient appropriate audit evidence over the extent of adjustments required to the R. M.'s financial statements regarding these entities as at December 31, 2020 and December 31, 2019.

During the course of the audit we were unable to gain sufficient appropriate audit evidence to test payroll expenses due to the absence of documented authorization of wage rates for some employees. Therefore, we were not able to determine whether any adjustments might be necessary to payroll expense, surplus of revenues over expenses, accumulated surplus and cash flows from operations for the years ended December 31, 2020 and December 31, 2019. Our audit opinion on the financial statements for the years ended December 31, 2020 and December 31, 2019 was modified accordingly because of the possible effects on this limitation in scope.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the "Auditor's Responsibilities for the Audit of the Financial Statements" section of our report. We are independent of the organization in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified opinion.

Other Matter

The additional information listed in Schedules 1 to 11 has been taken from the accounting records of the organization but has not been audited by us other than in the course of our examination of the aforementioned financial statements to the extent necessary to allow us to render an opinion thereon.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

INDEPENDENT AUDITOR'S REPORT (continued)

In preparing the financial statements, management is responsible for assessing the organization's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the organization or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the organization's financial reporting process.

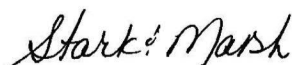
Auditor's Responsibility for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the organization's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the organization's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the organization to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.



____ CPA LLP _____
Chartered Professional Accountants

Swift Current, Saskatchewan
November 30, 2021


Management's Responsibility

The municipality's management is responsible for the preparation and presentation of the accompanying financial statements in accordance with Canadian public sector accounting standards (PSAS). The preparation of the statements necessarily includes selecting appropriate accounting principles and methods, and making decisions affecting the measurement of transactions in which objective judgments and estimates by management is required.

In discharging its responsibilities for the integrity and fair presentation of the financial statements, management designs and maintains the necessary accounting, budget and other related internal controls to provide reasonable assurance that transactions are appropriately authorized and accurately recorded, that assets are properly accounted for and safeguarded, and that financial records are properly maintained to provide reliable information for the preparation of the financial statements.

The Council is composed of elected officials who are not employees of the municipality. The Council is responsible for overseeing management in the performance of its financial reporting responsibilities. The Council fulfils these responsibilities by reviewing the financial information prepared by management and discussing relevant matters with external auditors. The Council is also responsible for recommending the appointment of the municipality's external auditors.

Stark & Marsh CPA LLP, an independent firm of Chartered Professional Accountants, is appointed by the Council to audit the financial statements and report directly to them; their report follows. The external auditors have full and free access to, and meet periodically and separately with, both the Council and management to discuss their audit findings.


Reeve - R. M. of Glen McPherson No. 46


Administrator


Date

R. M. of Glen McPherson No. 46
Statement of Financial Position
As at December 31, 2020

Statement 1

| | 2020 | 2019 |
|---------------------------------------------------|------------------|------------------|
| FINANCIAL ASSETS | | |
| Cash and Temporary Investments (Note 2) | 530,728 | 656,481 |
| Taxes Receivable - Municipal (Note 3) | 14,232 | 14,048 |
| Other Accounts Receivable (Note 4) | 29,108 | 34,242 |
| Land for Resale (Note 5) | - | - |
| Long-Term Investments (Note 6) | 38,335 | 36,876 |
| Debt Charges Recoverable (Note 7) | - | - |
| Other (Specify) | | |
| Total Financial Assets | 612,403 | 741,647 |
| LIABILITIES | | |
| Bank Indebtedness (Note 8) | | |
| Accounts Payable | 152,530 | 13,363 |
| Accrued Liabilities Payable | | |
| Deposits | | |
| Deferred Revenue (Note 9) | - | - |
| Accrued Landfill Costs (Note 10) | - | - |
| Liability for Contaminated Sites (Note 11) | | |
| Other Liabilities | - | - |
| Long-Term Debt (Note 12) | | |
| Lease Obligations (Note 13) | | |
| Total Liabilities | 152,530 | 13,363 |
| NET FINANCIAL ASSETS (DEBT) | 459,873 | 728,284 |
| NON-FINANCIAL ASSETS | | |
| Tangible Capital Assets (Schedule 6, 7) | 1,142,064 | 989,871 |
| Prepayments and Deferred Charges | 2,931 | |
| Stock and Supplies | 143,684 | 18,629 |
| Other (Note 14) | | |
| Total Non-Financial Assets | 1,288,679 | 1,008,500 |
| ACCUMULATED SURPLUS (DEFICIT) (Schedule 8) | 1,748,552 | 1,736,784 |

The accompanying notes and schedules are an integral part of these statements.

R. M. of Glen McPherson No. 46
Statement of Operations
For the fiscal year ended December 31, 2020

Statement 2

| | 2020 Budget | 2020 | 2019 |
|---------------------------------------------------------------------------------------|--------------------|------------------|------------------|
| | (unaudited) | | |
| REVENUES | | | |
| Taxes and Other Unconditional Revenue (Schedule 1) | 494,279 | 486,175 | 401,851 |
| Fees and Charges (Schedule 4, 5) | 21,890 | 18,222 | 21,555 |
| Conditional Grants (Schedule 4, 5) | - | 11,771 | - |
| Tangible Capital Asset Sales - Gain (Schedule 4, 5) | - | (76,948) | 2,427 |
| Land Sales - Gain (Schedule 4, 5) | - | - | - |
| Investment Income and Commissions (Schedule 4, 5) | 6,330 | 3,337 | 6,327 |
| Restructurings (Schedule 4,5) | - | - | - |
| Other Revenues (Schedule 4, 5) | - | - | - |
| Total Revenues | 522,499 | 442,557 | 432,160 |
| EXPENSES | | | |
| General Government Services (Schedule 3) | 141,167 | 142,993 | 74,046 |
| Protective Services (Schedule 3) | 7,830 | 6,001 | 7,833 |
| Transportation Services (Schedule 3) | 324,075 | 251,145 | 273,176 |
| Environmental and Public Health Services (Schedule 3) | 5,715 | 10,057 | 15,104 |
| Planning and Development Services (Schedule 3) | - | 5,072 | - |
| Recreation and Cultural Services (Schedule 3) | 1,145 | 2,138 | 1,112 |
| Utility Services (Schedule 3) | 19,442 | 19,755 | 17,789 |
| Restructurings (Schedule 3) | - | - | - |
| Total Expenses | 499,374 | 437,161 | 389,060 |
| Surplus (Deficit) of Revenues over Expenses before Other Capital Contributions | 23,125 | 5,396 | 43,100 |
| Provincial/Federal Capital Grants and Contributions (Schedule 4, 5) | 9,180 | 6,372 | 9,052 |
| Surplus (Deficit) of Revenues over Expenses | 32,305 | 11,768 | 52,152 |
| Accumulated Surplus (Deficit), Beginning of Year | 1,736,784 | 1,736,784 | 1,684,632 |
| Accumulated Surplus (Deficit), End of Year | 1,769,089 | 1,748,552 | 1,736,784 |

The accompanying notes and schedules are an integral part of these statements.

R. M. of Glen McPherson No. 46
Statement of Change in Net Financial Assets
For the fiscal year ended December 31, 2020

Statement 3

| | 2020 Budget | 2020 | 2019 |
|-------------------------------------------------------------------------------|--------------------|------------------|-----------------|
| | (unaudited) | | |
| Surplus (Deficit) | 32,305 | 11,768 | 52,152 |
| (Acquisition) of tangible capital assets | (300,000) | (393,384) | (68,488) |
| Amortization of tangible capital assets | 52,920 | 54,243 | 54,623 |
| Proceeds on disposal of tangible capital assets | | 110,000 | |
| Loss (gain) on the disposal of tangible capital assets | | 76,948 | (2,427) |
| Transfer of assets/liabilities in restructuring transactions | | - | - |
| Surplus (Deficit) of capital expenses over expenditures | (247,080) | (152,193) | (16,292) |
| (Acquisition) of supplies inventories, net | | (125,055) | |
| (Acquisition) of prepaid expense, net | | (2,931) | |
| Consumption of supplies inventory, net | | | 43,663 |
| Use of prepaid expense, net | | | 2,022 |
| Surplus (Deficit) of expenses of other non-financial over expenditures | - | (127,986) | 45,685 |
| Increase/Decrease in Net Financial Assets | (214,775) | (268,411) | 81,545 |
| Net Financial Assets (Debt) - Beginning of Year | 728,284 | 728,284 | 646,739 |
| Net Financial Assets (Debt) - End of Year | 513,509 | 459,873 | 728,284 |

The accompanying notes and schedules are an integral part of these statements.

R. M. of Glen McPherson No. 46
Statement of Cash Flow
For the fiscal year ended December 31, 2020

Statement 4

| | 2020 | 2019 |
|-----------------------------------------------------------------|------------------|-----------------|
| Cash provided by (used for) the following activities | | |
| Operating: | | |
| Surplus (Deficit) | 11,768 | 52,152 |
| Amortization | 54,243 | 54,623 |
| Loss (gain) on disposal of tangible capital assets | 76,948 | (2,427) |
| | 142,959 | 104,348 |
| Change in assets/liabilities | | |
| Taxes Receivable - Municipal | (184) | 7,122 |
| Other Receivables | 5,134 | (21,383) |
| Land for Resale | - | |
| Other Financial Assets | - | |
| Accounts and Accrued Liabilities Payable | 139,167 | 9,562 |
| Deposits | - | |
| Deferred Revenue | - | |
| Accrued Landfill Costs | - | |
| Liability for Contaminated Sites | - | |
| Other Liabilities | - | 3,278 |
| Stock and Supplies | (125,055) | 43,663 |
| Prepayments and Deferred Charges | (2,931) | 2,022 |
| Other (Specify) | - | |
| Cash provided by operating transactions | 159,090 | 148,612 |
| Capital: | | |
| Acquisition of capital assets | (393,384) | (68,488) |
| Proceeds from the disposal of capital assets | 110,000 | - |
| Other capital | | |
| Cash applied to capital transactions | (283,384) | (68,488) |
| Investing: | | |
| Long-term investments | (1,459) | (2,152) |
| Other investments | | |
| Cash provided by (applied to) investing transactions | (1,459) | (2,152) |
| Financing: | | |
| Debt charges recovered | | |
| Long-term debt issued | | |
| Long-term debt repaid | | |
| Other financing | | |
| Cash provided by (applied to) financing transactions | - | - |
| Change in Cash and Temporary Investments during the year | (125,753) | 77,972 |
| Cash and Temporary Investments - Beginning of Year | 656,481 | 578,509 |
| Cash and Temporary Investments - End of Year | 530,728 | 656,481 |

The accompanying notes and schedules are an integral part of these statements.

1. Significant Accounting Policies

The financial statements of the municipality have been prepared by management in accordance with Canadian public sector accounting standards (PSAS) as recommended by the Chartered Professional Accountants of Canada (CPA Canada). Significant aspects of the accounting policies adopted by the municipality are as follows:

Basis of Accounting: The financial statements are prepared using the accrual basis of accounting. The accrual basis of accounting requires revenues to be recognized as they become available and measurable and expenses are recognized as they are incurred and measurable as a result of the receipt of goods and services and the creation of a legal obligation to pay.

- a) **Reporting Entity:** The financial statements represent the assets, liabilities and flow of resources of the municipality. The following organizations are owned or controlled by the municipality and are, therefore, accountable to the Council for the administration of their financial affairs and resources. These organizations have not been consolidated into the entity's financial statements.

Entity

Mankota Veterinary District (proportionate)

Mankota & District Fire Department (proportionate)

- b) **Collection of funds for other authorities:** Collection of funds by the municipality for school boards, municipal hail and conservation and development authorities are collected and remitted in accordance with relevant legislation.
- c) **Government Transfers:** Government transfers are the transfer of assets from senior levels of government that are not the result of an exchange transaction, are not expected to be repaid in the future, or the result of a direct financial return. Government transfers are recognized as revenue in the period that the events giving rise to the transfer occur, providing:

- a) the transfers are authorized
- b) any eligibility criteria have been met; and
- c) reasonable estimates of the amounts can be made.

Unearned government transfer amounts received will be recorded as deferred revenue.

Earned government transfer amounts not received will be recorded as an amount receivable.

- d) **Deferred Revenue - Fees and charges:** Certain user charges and fees are collected for which the related services have yet to be performed. Revenue is recognized in the period when the related expenses are incurred or services performed.
- e) **Local Improvement Charges:** Local improvement projects financed by frontage taxes recognize any prepayment charges as revenue in the period assessed.
- f) **Net Financial Assets:** Net Financial Assets at the end of an accounting period are the net amount of financial assets less liabilities outstanding. Financial assets represent items such as cash and those other assets on hand which could provide resources to discharge existing liabilities or finance future operations. These include realizable assets which are convertible to cash and not intended for consumption in the normal course of operations.
- g) **Non-financial Assets:** Tangible capital and other non-financial assets are accounted for as assets by the government because they can be used to provide government services in future periods. These assets do not normally provide resources to discharge the liabilities of the government unless they are sold.
- h) **Appropriated Reserves:** Reserves are established at the discretion of Council to designate surplus for future operating and capital transactions. Amounts so designated are described on Schedule 8.
- i) **Property Tax Revenue:** Property tax revenue is based on assessments determined in accordance with Saskatchewan Legislation and the formulas, principles, and rules in the Saskatchewan Assessment Manual. Tax mill rates are established annually by council following the guidance of the Government of Saskatchewan. Tax revenues are recognized when the tax has been authorized by bylaw and the taxable event has occurred. Requisitions operate as a flow through and are excluded from municipal revenue.
- j) **Investments:** Portfolio investments are valued at the lower of cost, less any provisions for other than temporary impairment. Investments with terms longer than one year have been classified as other long-term investments concurrent with the nature of the investment. The long term investments in the Saskatchewan Association of Rural Municipalities - Self insurance fund are accounted for on the equity basis.

R. M. of Glen McPherson No. 46
Notes to the Financial Statements
For the fiscal year ended December 31, 2020

1. Significant Accounting Policies - continued

- k) **Inventories:** Inventories of materials and supplies expected to be used by the municipality are valued at the lower of cost or replacement cost. Inventories of land, materials and supplies held for resale are valued at the lower of cost or net realizable value. Cost is determined by the average cost method. Net realizable value is the estimated selling price in the ordinary course of business.
- l) **Tangible Capital Assets:** All tangible capital asset acquisitions or betterments made throughout the year are recorded at their acquisition cost. Initial costs for tangible capital assets that were acquired and developed prior to 2009 were obtained via historical cost information or using current fair market values discounted by a relevant deflation factor back to the point of acquisition. Donated tangible capital assets received are recorded at their fair market value at the date of contribution. The cost of these tangible capital assets less any residual value are amortized over the asset's useful life using the straight-line method of amortization. Tangible capital assets that are recognized at a nominal value are disclosed on Schedule 6. The municipality's tangible capital asset useful lives are estimated as follows:

| <u>Asset</u> | <u>Useful Life</u> |
|------------------------------|--------------------|
| General Assets | |
| Land | Indefinite |
| Land Improvements | 5 to 20 Yrs |
| Buildings | 10 to 50 Yrs |
| Vehicles & Equipment | |
| Vehicles | 5 to 10 Yrs |
| Machinery and Equipment | 5 to 10 Yrs |
| Infrastructure Assets | |
| Infrastructure Assets | 30 to 75 Yrs |
| Water & Sewer | |
| Road Network Assets | |

Government Contributions: Government contributions for the acquisition of capital assets are reported as capital revenue and do not reduce the cost of the related asset.

Works of Art and Other Unrecognized Assets: Assets that have a historical or cultural significance, which include works of art, monuments and other cultural artifacts are not recognized as tangible capital assets because a reasonable estimate of future benefits associated with this property cannot be made.

Capitalization of Interest: The municipality does not capitalize interest incurred while a tangible capital asset is under construction.

Leases: All leases are recorded on the financial statements as either a capital or operating lease. Any lease that transfers substantially all of the benefits and risk associated with the leased asset is classified as a capital lease and recorded as tangible capital assets. At the inception of a capital lease, an asset and a payment obligation are recorded at an amount equal to the lesser of the present value of the minimum lease payments and the asset's fair market value. Assets under capital leases are amortized on a straight-line basis, over their estimated useful lives. Any other lease not meeting the before mentioned criteria is classified as an operating lease and rental payments are expensed as incurred.

- m) **Landfill Liability:** The municipality does not maintain a waste disposal site.
- n) **Trust Funds:** Funds held in trust for others, under a trust agreement or statute, are not included in the financial statements as they are not controlled by the municipality. Trust fund activities administered by the municipality are disclosed in Note 18.
- o) **Employee Benefit Plans:** Contributions to the municipality's defined benefit plans are expensed when contributions are made. Under the defined benefit plan, the municipality's obligations are limited to their contributions.
- p) **Liability for Contaminated Sites:** Contaminated sites are a result of contamination being introduced into air, soil, water or sediment of a chemical, organic or radioactive material or live organism that exceeds an environmental standard. The liability is recorded net of any expected recoveries. A liability for remediation of contaminated sites is recognized when all the following criteria are met:
- an environmental standard exists;
 - contamination exceeds the environmental standard;
 - the municipality:
 - is directly responsible; or
 - accepts responsibility;
 - it is expected that future economic benefits will be given up; and
 - a reasonable estimate of the amount can be made.

1. Significant Accounting Policies - continued

- q) **Measurement Uncertainty:** The preparation of financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amount of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenue and expenditures during the period. Accounts receivable are stated after evaluation as to their collectability and an appropriate allowance for doubtful accounts is provided where considered necessary.

The measurement of materials and supplies are based on estimates of volume and quality.

The 'Opening Asset costs' of tangible capital assets have been estimated where actual costs were not available.

Amortization is based on the estimated useful lives of tangible capital assets.

These estimates and assumptions are reviewed periodically and, as adjustments become necessary they are reported in earnings in the periods in which they become known.

- r) **Basis of Segmentation/Segment Report:** The municipality follows the Public Sector Accounting Board's recommendations requiring financial information to be provided on a segmented basis. Municipal services have been segmented by grouping activities that have similar service objectives (by function). Revenues that are directly related to the costs of the function have been attributed to each segment. Interest is allocated to functions based on the purpose of specific borrowings.

The segments (functions) are as follows:

General Government: Provides for the administration of the municipality.

Protective Services: Comprised of expenses for Police and Fire protection.

Transportation Services: Responsible for the delivery of public works services related to the development and maintenance of roadway systems and street lighting.

Environmental and Public Health: The environmental segment provides waste disposal and other environmental services. The public health segment provides for expenses related to public health services in the municipality.

Planning and Development: Provides for neighbourhood development and sustainability.

Recreation and Culture: Provides for community services through the provision of recreation and leisure services.

Utility Services: Provides for delivery of water, collecting and treating of wastewater and providing collection and disposal of solid waste.

- s) **Budget Information:** Budget information is presented on a basis consistent with that used for actual results. The budget was approved by Council on August 17, 2020.

- t) **New Standards and Amendments to Standards:
Effective for Fiscal Years Beginning On or After April 1, 2022:**

PS 1201 Financial Statement Presentation, replaces PS 1200 with revised general reporting principles and standards of presentation and disclosure in government financial statements. Requires a new statement of re-measurement gains and losses separate from the statement of operations arising from the re-measurement of financial instruments and items denominated in foreign currencies, as well as the government's proportionate share of other comprehensive income that arises when a government includes the results of government business enterprises and partnerships. Effective in the period PS 3450 and PS 2601 are adopted.

PS 2601 Foreign Currency Translation, replaces PS 2600 with revised guidance on the recognition, presentation and disclosure of transactions that are denominated in a foreign currency. Requires that monetary assets and liabilities denominated in a foreign currency and non-monetary items included in the fair value category, denominated in a foreign currency, be adjusted to reflect the exchange rates in effect at the financial statement date. Unrealized gains and losses are to be presented in the statement of re-measurement gains and losses.

PS 3041 Portfolio Investments, replaces PS 3040 with revised guidance on accounting for, and presentation and disclosure of portfolio investments. Removes the distinction between temporary and portfolio investments. Upon adoption of PS 3450 and PS 3041, PS 3030, Temporary Investments, will no longer apply. Effective in the period PS 3450, PS 2601 and PS 1201 are adopted.

PS 3450 Financial Instruments, a new standard establishing guidance on the recognition, measurement, presentation and disclosure of financial instruments, including derivatives. The standard requires fair value measurement of derivatives and equity instrument that are quoted in an active market; all other financial instruments can be measured at cost/amortized cost or fair value at the election of the government. Unrealized gains and losses are presented in a new statement of re-measurement gains and losses. There is the requirement to disclose the nature and extent of risks arising from financial instruments and clarification is given for the de-recognition of financial liabilities.

PS 3280 Asset Retirement Obligations, a new standard establishing guidance on the accounting and reporting of legal obligations associated with the retirement of tangible capital assets controlled by a government or government organization. A liability for a retirement obligation can apply to tangible capital assets either in productive use or no longer in productive use. As this standard includes solid waste landfill sites active and post-closing obligations, upon adoption of this new standard, existing Solid Waste Landfill Closure and Post-Closure Liability section PS 3270 will be withdrawn.

Effective for Fiscal Years Beginning On or After April 1, 2023:

PS 3400, Revenue, a new standard establishing guidance on how to account for and report on revenue. The standard provides a framework for recognizing, measuring and reporting revenues that arise from transactions that include performance obligations and transactions that do not have performance obligations. Performance obligations are enforceable promises to provide specific goods or services to a specific payer.

The extent of the impact on adoption of these future standards is not known at this time.

- u) **Revenue recognition:** Revenue is recognized in the period it is earned.

R.M. of Glen McPherson No. 46
Notes to the Financial Statements
For the fiscal year ended December 31, 2020

2. Cash and Temporary Investments

| | 2020 | 2019 |
|---------------------------------------------|----------------|----------------|
| Cash | 530,728 | 656,481 |
| Temporary Investments | | |
| Restricted Cash | | |
| Total Cash and Temporary Investments | 530,728 | 656,481 |

Cash and temporary investments include balances with banks, term deposits, marketable securities and short-term investments with maturities of three months or less.

3. Taxes Receivable - Municipal

| | 2020 | 2019 |
|--------------------------------------------------------------------------|---------------|---------------|
| Municipal - Current | 10,975 | 11,675 |
| - Arrears | 3,257 | 2,373 |
| | 14,232 | 14,048 |
| - Less Allowance for Uncollectible | | |
| Total municipal taxes receivable | 14,232 | 14,048 |
| School - Current | 3,069 | 4,125 |
| - Arrears | 1,774 | 1,632 |
| Total school taxes receivable | 4,843 | 5,757 |
| Other | | |
| Total taxes and grants in lieu receivable | 19,075 | 19,805 |
| Deduct taxes receivable to be collected on behalf of other organizations | (4,843) | (5,757) |
| Total Taxes Receivable - Municipal | 14,232 | 14,048 |

R. M. of Glen McPherson No. 46
Notes to the Financial Statements
For the fiscal year ended December 31, 2020

4. Other Accounts Receivable

| | 2020 | 2019 |
|--------------------------------------|---------------|---------------|
| Federal Government | 25,569 | 13,815 |
| Provincial Government | | 955 |
| Local Government | | 4,141 |
| Utility | | - |
| Trade | 3,539 | 15,331 |
| Other (Specify) | | |
| Total Other Accounts Receivable | 29,108 | 34,242 |
| Less: Allowance for Uncollectible | | |
| Net Other Accounts Receivable | 29,108 | 34,242 |

5. Land for Resale

| | 2020 | 2019 |
|---------------------------------------|----------|----------|
| Tax Title Property | | |
| Allowance for market value adjustment | | |
| Net Tax Title Property | - | - |
| Other Land | | |
| Allowance for market value adjustment | | |
| Net Other Land | - | - |
| Total Land for Resale | - | - |

6. Long-Term Investments

| | 2020 | 2019 |
|-----------------------------------------------------------|---------------|---------------|
| Nursing Home and Veterinary District shares | 35,970 | 35,970 |
| Sask Assoc. of Rural Municipalities - Self Insurance Fund | 32,769 | 31,305 |
| Great Western Railway shares | 5,000 | 5,000 |
| Credit Union Equity | 566 | 571 |
| | 74,305 | 72,846 |
| Less: Allowance for Uncollectables | (35,970) | (35,970) |
| Total Long-Term Investments | 38,335 | 36,876 |

The long term investments in the Saskatchewan Association of Rural Municipalities - Self Insurance Fund are accounted for on the equity basis. Shares in Great Western Railway are stated at their original cost, which approximates market value.

7. Debt Charges Recoverable

The municipality has no debt charges recoverable.

R. M. of Glen McPherson No. 46
Notes to the Financial Statements
For the fiscal year ended December 31, 2020

8. Bank Indebtedness

The municipality has access to a line of credit with a limit of \$225,000, none of which is drawn.

9. Deferred Revenue

The municipality has no deferred revenue.

10. Accrued Landfill Costs

The municipality does not maintain a landfill (waste disposal) site and accordingly there is no accrued liability for estimated future closure costs for such a site.

11. Liability for Contaminated Sites

The municipality has no known contaminated sites and accordingly there is no accrued liability for estimated future clean up costs for such a site.

R. M. of Glen McPherson No. 46
Notes to the Financial Statements
For the fiscal year ended December 31, 2020

12. Long-Term Debt

The municipality has no long-term debt. The debt limit of the municipality in 2020 was \$347,637. The debt limit for a municipality is the total amount of the municipality's own source revenues for the preceding year (the *Municipalities Act* section 161(1)).

13. Lease Obligations

The municipality has no significant long-term lease obligations.

R. M. of Glen McPherson No. 46
Notes to the Financial Statements
For the fiscal year ended December 31, 2020

14. Other Non-financial Assets

The municipality has no "other" non-financial assets.

15. Contingent Liabilities

The municipality is contingently liable under terms of the Saskatchewan Association of Rural Municipalities Self-Insurance Plan for its proportionate share of claims and future claims in excess of the Plan's reserve fund.

16. Pension Plan

The municipality is an employer member of the Municipal Employee Pension Plan (MEPP), which is a multiemployer defined benefit pension plan. The Commission of MEPP, representing plan member employers, is responsible for overseeing the management of the pension plan, including investment of assets and administration of benefits. The municipality's pension expense in 2020 was \$5,583. The benefits accrued to the municipality's employees from MEPP are calculated using the following: Pensionable Years of Service, Highest Average Salary, and the plan accrual rate.

Every three years, an actuarial valuation is performed to assess the financial position of the plan and the adequacy of plan funding. Any actuarially determined deficiency is the responsibility of the participating employers and employees, which could affect future contribution rates and/or benefits. Contributions to MEPP are not segregated in separate accounts or restricted to provide benefits to the employees of a particular employer. As a result, individual employers are not able to identify their share of the underlying assets and liabilities, and the net pension assets or liabilities for this plan are not recognized in these financial statements. Rather, the plan is accounted for as a defined contribution plan whereby the contributions are expensed when made.

Details of MEPP

| | 2020 | 2019 |
|---------------------------------------------------|---------------|---------------|
| Number of active members | 4 | 3 |
| Member contribution rate (percentage of salary) | 9.00% | 9.00% |
| Employer contribution rate (percentage of salary) | 9.00% | 9.00% |
| Member contributions for the year | 5,583 | 6,382 |
| Employer contributions for the year | 5,583 | 6,382 |
| Plan Assets | 3,221,426,000 | 2,819,222,000 |
| Plan Liabilities | 2,382,526,000 | 2,160,754,000 |
| Plan Surplus | 838,900,000 | 658,468,000 |

17. Comparative Figures

Some prior year comparative figures may have been restated to conform to the current year's presentation.

18. Trusts Administered by the Municipality

The municipality does not administer any trusts.

R. M. of Glen McPherson No. 46
Notes to the Financial Statements
For the fiscal year ended December 31, 2020

19. Related Parties

The municipality has no significant related parties.

20. Contingent Assets

The municipality has no contingent assets.

21. Contractual Rights

The municipality has no significant contractual rights.

22. Contractual Obligations and Commitments

The municipality has a cost sharing arrangement with the R. M. of Mankota No. 45 which is administered from the same office. Administrative costs and certain costs related to gravel operations are paid initially by the R. M. of Mankota which then bills the R. M. of Glen McPherson for its agreed share of the costs at year end.

R. M. of Glen McPherson No. 46
Notes to the Financial Statements
For the fiscal year ended December 31, 2020

23. Restructuring Transactions

The municipality did not undertake any restructuring transactions in 2020.

R. M. of Glen McPherson No. 46
Schedule of Taxes and Other Unconditional Revenue
For the fiscal year ended December 31, 2020

Schedule 1

| | 2020 Budget | 2020 | 2019 |
|--------------------------------|----------------|----------------|----------------|
| | (unaudited) | | |
| TAXES | | | |
| General municipal tax levy | 423,469 | 423,469 | 331,409 |
| Abatements and adjustments | | (22) | (890) |
| Discount on current year taxes | (10,500) | (13,549) | (9,664) |
| Net Municipal Taxes | 412,969 | 409,898 | 320,855 |
| Potash tax share | | | |
| Trailer license fees | | | |
| Penalties on tax arrears | 2,200 | 1,158 | 1,903 |
| Special tax levy | | | |
| Other (Specify) | | | |
| Total Taxes | 415,169 | 411,056 | 322,758 |

UNCONDITIONAL GRANTS

| | | | |
|-----------------------------------|---------------|---------------|---------------|
| Revenue Sharing | 79,050 | 70,768 | 79,049 |
| Safe Restart | 20 | 4,295 | |
| Total Unconditional Grants | 79,070 | 75,063 | 79,049 |

GRANTS IN LIEU OF TAXES

| | | | |
|--------------------------------------|-----------|-----------|-----------|
| Federal | | | |
| Provincial | | | |
| S.P.C. Electrical | | | |
| SaskEnergy Gas | | | |
| TransGas | | | |
| Central Services | | | |
| SaskTel | 40 | 56 | 44 |
| Other (Specify) | | | |
| Local/Other | | | |
| Housing Authority | | | |
| C.P.R. Mainline | | | |
| Treaty Land Entitlement | | | |
| Other (Specify) | | | |
| Other Government Transfers | | | |
| S.P.C. Surcharge | | | |
| Sask Energy Surcharge | | | |
| Other (Specify) | | | |
| Total Grants in Lieu of Taxes | 40 | 56 | 44 |

| | | | |
|----------------------------------------------------|----------------|----------------|----------------|
| TOTAL TAXES AND OTHER UNCONDITIONAL REVENUE | 494,279 | 486,175 | 401,851 |
|----------------------------------------------------|----------------|----------------|----------------|

R. M. of Glen McPherson No. 46
Schedule of Operating and Capital Revenue by Function
For the fiscal year ended December 31, 2020

Schedule 2 - 1

| | 2020 Budget (unaudited) | 2020 | 2019 |
|------------------------------------------------|----------------------------|-------|-------|
| GENERAL GOVERNMENT SERVICES | | | |
| Operating | | | |
| Other Segmented Revenue | | | |
| Fees and Charges | | | |
| - Custom work | 990 | 2,071 | 1,100 |
| - Sales of supplies | 190 | 401 | 195 |
| - Other | 10 | 907 | 10 |
| Total Fees and Charges | 1,190 | 3,379 | 1,305 |
| - Tangible capital asset sales - gain (loss) | | | |
| - Land sales - gain | | | |
| - Investment income and commissions | 6,330 | 3,337 | 6,327 |
| - Other | | | |
| Total Other Segmented Revenue | 7,520 | 6,716 | 7,632 |
| Conditional Grants | | | |
| - Student Employment | | | |
| - Other (Specify) | | | |
| Total Conditional Grants | - | - | - |
| Total Operating | 7,520 | 6,716 | 7,632 |
| Capital | | | |
| Conditional Grants | | | |
| - Federal Gas Tax | - | - | - |
| - ICIP | | | |
| - Provincial Disaster Assistance | | | |
| - Other (Specify) | | | |
| Total Capital | - | - | - |
| Restructuring Revenue (Specify, if any) | | | |
| Total General Government Services | 7,520 | 6,716 | 7,632 |

PROTECTIVE SERVICES

| | | | |
|------------------------------------------------|---|---|---|
| Operating | | | |
| Other Segmented Revenue | | | |
| Fees and Charges | | | |
| - Other (Specify) | | | |
| Total Fees and Charges | - | - | - |
| - Tangible capital asset sales - gain (loss) | | | |
| - Other (Specify) | | | |
| Total Other Segmented Revenue | - | - | - |
| Conditional Grants | | | |
| - Student Employment | | | |
| - Local government | | | |
| - Other (Specify) | | | |
| Total Conditional Grants | - | - | - |
| Total Operating | - | - | - |
| Capital | | | |
| Conditional Grants | | | |
| - Federal Gas Tax | | | |
| - ICIP | | | |
| - Provincial Disaster Assistance | | | |
| - Local government | | | |
| - Other (Specify) | | | |
| Total Capital | - | - | - |
| Restructuring Revenue (Specify, if any) | | | |
| Total Protective Services | - | - | - |

R. M. of Glen McPherson No. 46
Schedule of Operating and Capital Revenue by Function
For the fiscal year ended December 31, 2020

Schedule 2 - 2

| | 2020 Budget | 2020 | 2019 |
|----------------------------------------------------|---------------|-----------------|---------------|
| TRANSPORTATION SERVICES | (unaudited) | | |
| Operating | | | |
| Other Segmented Revenue | | | |
| Fees and Charges | | | |
| - Custom work | | | |
| - Sales of supplies | 6,720 | 3,393 | 6,718 |
| - Road Maintenance and Restoration Agreements | | | |
| - Frontage | | | |
| - Other (Specify) | | | |
| Total Fees and Charges | 6,720 | 3,393 | 6,718 |
| - Tangible capital asset sales - gain (loss) | | (76,948) | 2,427 |
| - Other (Specify) | | | |
| Total Other Segmented Revenue | 6,720 | (73,555) | 9,145 |
| Conditional Grants | | | |
| - RIRG (CTP) | | | |
| - Student Employment | | | |
| - Other (Meep) | | 10,348 | |
| Total Conditional Grants | - | 10,348 | - |
| Total Operating | 6,720 | (63,207) | 9,145 |
| Capital | | | |
| Conditional Grants | | | |
| - Federal Gas Tax | 9,180 | 6,372 | 9,052 |
| - ICIP | | | |
| - RIRG (Heavy Haul, CTP, Bridge and Large Culvert) | | | |
| - Provincial Disaster Assistance | | | |
| - Other (Specify) | | | |
| Total Capital | 9,180 | 6,372 | 9,052 |
| Restructuring Revenue (Specify, if any) | | | |
| Total Transportation Services | 15,900 | (56,835) | 18,197 |

ENVIRONMENTAL AND PUBLIC HEALTH SERVICES

| | | | |
|-------------------------------------------------------|---|-------|---|
| Operating | | | |
| Other Segmented Revenue | | | |
| Fees and Charges | | | |
| - Waste and Disposal Fees | | | |
| - Other (Specify) | | | |
| Total Fees and Charges | - | - | - |
| - Tangible capital asset sales - gain (loss) | | | |
| - Other (Specify) | | | |
| Total Other Segmented Revenue | - | - | - |
| Conditional Grants | | | |
| - Student Employment | | | |
| - TAPD | | | |
| - Local government | | 1,423 | |
| - Other (Specify) | | | |
| Total Conditional Grants | - | 1,423 | - |
| Total Operating | - | 1,423 | - |
| Capital | | | |
| Conditional Grants | | | |
| - Federal Gas Tax | | | |
| - ICIP | | | |
| - TAPD | | | |
| - Provincial Disaster Assistance | | | |
| - Other (Specify) | | | |
| Total Capital | - | - | - |
| Restructuring Revenue (Specify, if any) | | | |
| Total Environmental and Public Health Services | - | 1,423 | - |

R. M. of Glen McPherson No. 46
Schedule of Operating and Capital Revenue by Function
For the fiscal year ended December 31, 2020

Schedule 2 - 3

| | 2020 Budget | 2020 | 2019 |
|------------------------------------------------|-------------|------|------|
| | (unaudited) | | |
| PLANNING AND DEVELOPMENT SERVICES | | | |
| Operating | | | |
| Other Segmented Revenue | | | |
| Fees and Charges | | | |
| - Maintenance and Development Charges | | | |
| - Other (Specify) | | | |
| Total Fees and Charges | - | - | - |
| - Tangible capital asset sales - gain (loss) | | | |
| - Other (Specify) | | | |
| Total Other Segmented Revenue | - | - | - |
| Conditional Grants | | | |
| - Student Employment | | | |
| - Other (Specify) | | | |
| Total Conditional Grants | - | - | - |
| Total Operating | - | - | - |
| Capital | | | |
| Conditional Grants | | | |
| - Federal Gas Tax | | | |
| - ICIP | | | |
| - Provincial Disaster Assistance | | | |
| - Other (Specify) | | | |
| Total Capital | - | - | - |
| Restructuring Revenue (Specify, if any) | | | |
| Total Planning and Development Services | - | - | - |

RECREATION AND CULTURAL SERVICES

| | | | |
|------------------------------------------------|---|---|---|
| Operating | | | |
| Other Segmented Revenue | | | |
| Fees and Charges | | | |
| - Other (Specify) | | | |
| Total Fees and Charges | - | - | - |
| - Tangible capital asset sales - gain (loss) | | | |
| - Other (Specify) | | | |
| Total Other Segmented Revenue | - | - | - |
| Conditional Grants | | | |
| - Student Employment | | | |
| - Local government | | | |
| - Other (Specify) | | | |
| Total Conditional Grants | - | - | - |
| Total Operating | - | - | - |
| Capital | | | |
| Conditional Grants | | | |
| - Federal Gas Tax | | | |
| - ICIP | | | |
| - Local government | | | |
| - Provincial Disaster Assistance | | | |
| - Other (Specify) | | | |
| Total Capital | - | - | - |
| Restructuring Revenue (Specify, if any) | | | |
| Total Recreation and Cultural Services | - | - | - |

R. M. of Glen McPherson No. 46
Schedule of Operating and Capital Revenue by Function
For the fiscal year ended December 31, 2020

Schedule 2 - 4

| | 2020 Budget | 2020 | 2019 |
|-------------------------------------------------|-------------|----------|--------|
| | (unaudited) | | |
| UTILITY SERVICES | | | |
| Operating | | | |
| Other Segmented Revenue | | | |
| Fees and Charges | | | |
| - Water | 13,980 | 11,450 | 13,532 |
| - Sewer | | | |
| - Other (Specify) | | | |
| Total Fees and Charges | 13,980 | 11,450 | 13,532 |
| - Tangible capital asset sales - gain (loss) | | | |
| - Other (Specify) | | | |
| Total Other Segmented Revenue | 13,980 | 11,450 | 13,532 |
| Conditional Grants | | | |
| - Student Employment | | | |
| - Other (Specify) | | | |
| Total Conditional Grants | - | - | - |
| Total Operating | 13,980 | 11,450 | 13,532 |
| Capital | | | |
| Conditional Grants | | | |
| - Federal Gas Tax | | | |
| - ICIP | | | |
| - New Building Canada Fund (SCF, NRP) | | | |
| - Clean Water and Wastewater Fund | | | |
| - Provincial Disaster Assistance | | | |
| - Other (Specify) | | | |
| Total Capital | - | - | - |
| Restructuring Revenue (Specify, if any) | | | |
| Total Utility Services | 13,980 | 11,450 | 13,532 |
| TOTAL OPERATING AND CAPITAL REVENUE BY FUNCTION | 37,400 | (37,246) | 39,361 |

SUMMARY

| | | | |
|----------------------------------------|---------------|-----------------|---------------|
| Total Other Segmented Revenue | 28,220 | (55,389) | 30,309 |
| Total Conditional Grants | - | 11,771 | - |
| Total Capital Grants and Contributions | 9,180 | 6,372 | 9,052 |
| Restructuring Revenue | - | - | - |
| TOTAL REVENUE BY FUNCTION | 37,400 | (37,246) | 39,361 |

| | 2020 Budget | 2020 | 2019 |
|------------------------------------------|--------------------|----------------|---------------|
| GENERAL GOVERNMENT SERVICES | (unaudited) | | |
| Council remuneration and travel | 10,655 | 12,813 | 7,873 |
| Wages and benefits | 80,055 | 76,928 | 34,277 |
| Professional/Contractual services | 30,834 | 32,785 | 16,742 |
| Utilities | 5,220 | 3,326 | 5,209 |
| Maintenance, materials and supplies | 10,663 | 15,452 | 5,903 |
| Grants and contributions - operating | 100 | 100 | |
| - capital | | | |
| Amortization | 430 | 427 | 427 |
| Interest | 3,160 | | 3,156 |
| Allowance for uncollectible | | 1,162 | 409 |
| Other | 50 | | 50 |
| General Government Services | 141,167 | 142,993 | 74,046 |
| Restructuring (Specify, if any) | | | |
| Total General Government Services | 141,167 | 142,993 | 74,046 |

PROTECTIVE SERVICES**Police protection**

| | | | |
|--------------------------------------|-------|-------|-------|
| Wages and benefits | | | |
| Professional/Contractual services | 3,350 | 3,668 | 3,348 |
| Utilities | | | |
| Maintenance, material and supplies | | | |
| Grants and contributions - operating | | | |
| - capital | | | |
| Other (Specify) | | | |

Fire protection

| | | | |
|--------------------------------------|-------|-------|-------|
| Wages and benefits | | | |
| Professional/Contractual services | 180 | - | 185 |
| Utilities | | | |
| Maintenance, material and supplies | | | |
| Grants and contributions - operating | 4,300 | 2,333 | 4,300 |
| - capital | | | |
| Amortization | | | |
| Interest | | | |
| Other (Specify) | | | |

| | | | |
|----------------------------------------|--------------|--------------|--------------|
| Protective Services | 7,830 | 6,001 | 7,833 |
| Restructuring (Specify, if any) | | | |
| Total Protective Services | 7,830 | 6,001 | 7,833 |

TRANSPORTATION SERVICES

| | | | |
|--------------------------------------|---------|--------|--------|
| Wages and benefits | 104,875 | 86,343 | 95,647 |
| Professional/Contractual Services | 19,448 | 12,366 | 845 |
| Utilities | | | |
| Maintenance, materials, and supplies | 75,662 | 92,820 | 92,448 |
| Gravel | 85,000 | 19,201 | 43,441 |
| Grants and contributions - operating | | | |
| - capital | | | |
| Amortization | 39,090 | 40,415 | 40,795 |
| Interest | | | |
| Other (Specify) | | | |

| | | | |
|----------------------------------------|----------------|----------------|----------------|
| Transportation Services | 324,075 | 251,145 | 273,176 |
| Restructuring (Specify, if any) | | | |
| Total Transportation Services | 324,075 | 251,145 | 273,176 |

Total Expenses by Function

For the fiscal year ended December 31, 2020

Schedule 3 - 2

| | 2020 Budget | 2020 | 2019 |
|-------------------------------------------------------|--------------|---------------|---------------|
| ENVIRONMENTAL AND PUBLIC HEALTH SERVICES | (unaudited) | | |
| Wages and benefits | | | |
| Professional/Contractual services | 5,465 | 9,537 | 11,134 |
| Utilities | | | |
| Maintenance, materials and supplies | | | |
| Grants and contributions - operating | | | |
| ○ Waste disposal | | | |
| ○ Public Health | 250 | 520 | 3,970 |
| - capital | | | |
| ○ Waste disposal | | | |
| ○ Public Health | | | |
| Amortization | | | |
| Interest | | | |
| Other (Specify) | | | |
| Environmental and Public Health Services | 5,715 | 10,057 | 15,104 |
| Restructuring (Specify, if any) | | | |
| Total Environmental and Public Health Services | 5,715 | 10,057 | 15,104 |

PLANNING AND DEVELOPMENT SERVICES

| | | | |
|------------------------------------------------|----------|--------------|----------|
| Wages and benefits | | | |
| Professional/Contractual Services | | 5,072 | |
| Grants and contributions - operating | | | |
| - capital | | | |
| Amortization | | | |
| Interest | | | |
| Other (Specify) | | | |
| Planning and Development Services | - | 5,072 | - |
| Restructuring (Specify, if any) | | | |
| Total Planning and Development Services | - | 5,072 | - |

RECREATION AND CULTURAL SERVICES

| | | | |
|-----------------------------------------------|--------------|--------------|--------------|
| Wages and benefits | | | |
| Professional/Contractual services | 1,145 | 2,138 | 1,112 |
| Utilities | | | |
| Maintenance, materials and supplies | | | |
| Grants and contributions - operating | | | |
| - capital | | | |
| Amortization | | | |
| Interest | | | |
| Allowance for uncollectible | | | |
| Other (Specify) | | | |
| Recreation and Cultural Services | 1,145 | 2,138 | 1,112 |
| Restructuring (Specify, if any) | | | |
| Total Recreation and Cultural Services | 1,145 | 2,138 | 1,112 |

R. M. of Glen McPherson No. 46

Total Expenses by Function

For the fiscal year ended December 31, 2020

Schedule 3 - 3

| | 2020 Budget | 2020 | 2019 |
|----------------------------------------|--------------------|----------------|----------------|
| UTILITY SERVICES | (unaudited) | | |
| Wages and benefits | | | |
| Professional/Contractual services | 1,882 | 2,303 | 1,876 |
| Utilities | 4,160 | 4,051 | 2,512 |
| Maintenance, materials and supplies | | | |
| Grants and contributions - operating | | | |
| - capital | | | |
| Amortization | 13,400 | 13,401 | 13,401 |
| Interest | | | |
| Allowance for Uncollectible | | | |
| Other (Specify) | | | |
| Utility Services | 19,442 | 19,755 | 17,789 |
| Restructuring (Specify, if any) | | | |
| Total Utility Services | 19,442 | 19,755 | 17,789 |
| TOTAL EXPENSES BY FUNCTION | 499,374 | 437,161 | 389,060 |

R. M. of Glen McPherson No. 46
Schedule of Segment Disclosure by Function
For the fiscal year ended December 31, 2020

Schedule 4

| | General Government | Protective Services | Transportation Services | Environmental & Public Health | Planning and Development | Recreation and Culture | Utility Services | Total |
|--------------------------------------|--------------------|---------------------|-------------------------|-------------------------------|--------------------------|------------------------|------------------|------------------|
| Revenues (Schedule 2) | | | | | | | | |
| Fees and Charges | 3,379 | - | 3,393 | - | - | - | 11,450 | 18,222 |
| Tangible Capital Asset Sales - Gain | - | - | (76,948) | - | - | - | - | (76,948) |
| Land Sales - Gain | - | | | | | | | - |
| Investment Income and Commissions | 3,337 | | | | | | | 3,337 |
| Other Revenues | - | - | - | - | - | - | - | - |
| Grants - Conditional | - | - | 10,348 | 1,423 | - | - | - | 11,771 |
| - Capital | - | - | 6,372 | - | - | - | - | 6,372 |
| Restructurings | - | - | - | - | - | - | - | - |
| Total Revenues | 6,716 | - | (56,835) | 1,423 | - | - | 11,450 | (37,246) |
| Expenses (Schedule 3) | | | | | | | | |
| Wages & Benefits | 89,741 | - | 86,343 | - | - | - | - | 176,084 |
| Professional/ Contractual Services | 32,785 | 3,668 | 12,366 | 9,537 | 5,072 | 2,138 | 2,303 | 67,869 |
| Utilities | 3,326 | - | - | - | | - | 4,051 | 7,377 |
| Maintenance Materials and Supplies | 15,452 | - | 112,021 | - | | - | - | 127,473 |
| Grants and Contributions | 100 | 2,333 | - | 520 | - | - | - | 2,953 |
| Amortization | 427 | - | 40,415 | - | - | - | 13,401 | 54,243 |
| Interest | - | - | - | - | - | - | - | - |
| Allowance for Uncollectible | 1,162 | | | | | - | - | 1,162 |
| Restructurings | - | - | - | - | - | - | - | - |
| Other | - | - | - | - | - | - | - | - |
| Total Expenses | 142,993 | 6,001 | 251,145 | 10,057 | 5,072 | 2,138 | 19,755 | 437,161 |
| | | | | | | | | |
| Surplus (Deficit) by Function | (136,277) | (6,001) | (307,980) | (8,634) | (5,072) | (2,138) | (8,305) | (474,407) |

| | |
|----------------------------------------------------|---------------|
| Taxes and other unconditional revenue (Schedule 1) | 486,175 |
| Net Surplus (Deficit) | 11,768 |

R. M. of Glen McPherson No. 46
Schedule of Segment Disclosure by Function
For the fiscal year ended December 31, 2019

Schedule 5

| | General Government | Protective Services | Transportation Services | Environmental & Public Health | Planning and Development | Recreation and Culture | Utility Services | Total |
|--------------------------------------|-----------------------|------------------------|----------------------------|----------------------------------|-----------------------------|---------------------------|------------------|------------------|
| Revenues (Schedule 2) | | | | | | | | |
| Fees and Charges | 1,305 | - | 6,718 | - | - | - | 13,532 | 21,555 |
| Tangible Capital Asset Sales - Gain | - | - | 2,427 | - | - | - | - | 2,427 |
| Land Sales - Gain | - | | | | | | | - |
| Investment Income and Commissions | 6,327 | | | | | | | 6,327 |
| Other Revenues | - | - | - | - | - | - | - | - |
| Grants - Conditional | - | - | - | - | - | - | - | - |
| - Capital | - | - | 9,052 | - | - | - | - | 9,052 |
| Restructurings | - | - | - | - | - | - | - | - |
| Total Revenues | 7,632 | - | 18,197 | - | - | - | 13,532 | 39,361 |
| Expenses (Schedule 3) | | | | | | | | |
| Wages & Benefits | 42,150 | - | 95,647 | - | - | - | - | 137,797 |
| Professional/ Contractual Services | 16,742 | 3,533 | 845 | 11,134 | - | 1,112 | 1,876 | 35,242 |
| Utilities | 5,209 | - | - | - | | - | 2,512 | 7,721 |
| Maintenance Materials and Supplies | 5,903 | - | 135,889 | - | | - | - | 141,792 |
| Grants and Contributions | - | 4,300 | - | 3,970 | - | - | - | 8,270 |
| Amortization | 427 | - | 40,795 | - | - | - | 13,401 | 54,623 |
| Interest | 3,156 | - | - | - | - | - | - | 3,156 |
| Allowance for Uncollectible | 409 | | | | | - | - | 409 |
| Restructurings | - | - | - | - | - | - | - | - |
| Other | 50 | - | - | - | - | - | - | 50 |
| Total Expenses | 74,046 | 7,833 | 273,176 | 15,104 | - | 1,112 | 17,789 | 389,060 |
| | | | | | | | | |
| Surplus (Deficit) by Function | (66,414) | (7,833) | (254,979) | (15,104) | - | (1,112) | (4,257) | (349,699) |

Taxes and other unconditional revenue (Schedule 1)

401,851

Net Surplus (Deficit)

52,152

R. M. of Glen McPherson No. 46
Schedule of Tangible Capital Assets by Object
As at December 31, 2020

Schedule 6

| 2020 | | | | | | | | 2019 | | |
|---------------------|-------------------------------------------------------------------|-------------------|-----------|----------|-----------------------|-----------------------|---------------------------|-----------|-----------|-----------|
| | General Assets | | | | | Infrastructure Assets | General/ Infrastructure | Total | Total | |
| | Land | Land Improvements | Buildings | Vehicles | Machinery & Equipment | Linear assets | Assets Under Construction | | | |
| Assets | Asset cost | | | | | | | | | |
| | Opening Asset costs | | | 102,859 | | 465,357 | 1,519,893 | | 2,088,109 | 2,023,743 |
| | Additions during the year | | | | | 393,384 | | | 393,384 | 68,488 |
| | Disposals and write-downs during the year | | | | | (287,610) | (1) | | (287,611) | (4,122) |
| | Transfers (from) assets under construction | | | | | | | | - | |
| | Transfer of Capital Assets related to restructuring (Schedule 11) | | | | | | | | - | |
| Closing Asset Costs | - | - | 102,859 | - | 571,131 | 1,519,892 | - | 2,193,882 | 2,088,109 | |
| Amortization | Accumulated Amortization Cost | | | | | | | | | |
| | Opening Accumulated Amortization Costs | | | 5,586 | | 140,229 | 952,423 | | 1,098,238 | 1,050,164 |
| | Add: Amortization taken | | | 2,624 | | 23,406 | 28,213 | | 54,243 | 54,623 |
| | Less: Accumulated amortization on disposals | | | | | (100,663) | | | (100,663) | (6,549) |
| | Transfer of Capital Assets related to restructuring (Schedule 11) | | | | | | | | - | |
| | Closing Accumulated Amortization Costs | - | - | 8,210 | - | 62,972 | 980,636 | - | 1,051,818 | 1,098,238 |
| Net Book Value | - | - | 94,649 | - | 508,159 | 539,256 | - | 1,142,064 | 989,871 | |

1. Total contributed/donated assets received in 2020

\$ -

2. List of assets recognized at nominal value in 2020 are:

- Infrastructure Assets

\$ -

- Vehicles

\$ -

- Machinery and Equipment

\$ -

3. Amount of interest capitalized in Schedule 6

\$ -

R. M. of Glen McPherson No. 46
Schedule of Tangible Capital Assets by Function
As at December 31, 2020

Schedule 7

| | 2020 | | | | | | | 2019 | |
|----------------------------------------------------------------------|--------------------|---------------------|-------------------------|-------------------------------|------------------------|----------------------|----------------|------------------|------------------|
| | General Government | Protective Services | Transportation Services | Environmental & Public Health | Planning & Development | Recreation & Culture | Water & Sewer | Total | Total |
| Assets | | | | | | | | | |
| Asset cost | | | | | | | | | |
| Opening Asset costs | 10,271 | | 1,585,708 | | | | 492,130 | 2,088,109 | 2,023,743 |
| Additions during the year | | | 393,384 | | | | | 393,384 | 68,488 |
| Disposals and write-downs during the year | | | (287,611) | | | | | (287,611) | (4,122) |
| Transfer of Capital Assets related to restructuring (Schedule 11) | | | | | | | | - | |
| Closing Asset Costs | 10,271 | - | 1,691,481 | - | - | - | 492,130 | 2,193,882 | 2,088,109 |
| Amortization | | | | | | | | | |
| Accumulated | | | | | | | | | |
| Opening Accumulated Amortization Costs | 6,241 | | 957,984 | | | | 134,013 | 1,098,238 | 1,050,164 |
| Add: Amortization taken | 427 | | 40,415 | | | | 13,401 | 54,243 | 54,623 |
| Less: Accumulated amortization on disposals | | | (100,663) | | | | | (100,663) | (6,549) |
| Transfer of Capital Assets related to restructuring (Schedule 11) | | | | | | | | - | |
| Closing Accumulated Amortization Costs | 6,668 | - | 897,736 | - | - | - | 147,414 | 1,051,818 | 1,098,238 |
| Net Book Value | 3,603 | - | 793,745 | - | - | - | 344,716 | 1,142,064 | 989,871 |

R. M. of Glen McPherson No. 46
Schedule of Accumulated Surplus
As at December 31, 2020

Schedule 8

| | 2019 | Changes | 2020 |
|-------------------------------|----------------|------------------|----------------|
| UNAPPROPRIATED SURPLUS | 441,900 | (117,403) | 324,497 |

APPROPRIATED RESERVES

| | | | |
|---------------------------|----------------|-----------------|----------------|
| Machinery and Equipment | 120,000 | 111,991 | 231,991 |
| Road Construction | 130,000 | (130,000) | - |
| Cemetery | 12,870 | (12,870) | - |
| Utility | 42,143 | (42,143) | - |
| Gravel | | 50,000 | 50,000 |
| Total Appropriated | 305,013 | (23,022) | 281,991 |

ORGANIZED HAMLETS (add lines if required)

| | | | |
|--------------------------------|----------|----------|----------|
| Organized Hamlet of (Name) | | | - |
| Organized Hamlet of (Name) | | | - |
| Organized Hamlet of (Name) | | | - |
| Organized Hamlet of (Name) | | | - |
| Organized Hamlet of (Name) | | | - |
| Organized Hamlet of (Name) | | | - |
| Total Organized Hamlets | - | - | - |

NET INVESTMENT IN TANGIBLE CAPITAL ASSETS

| | | | |
|--------------------------------------------------|----------------|----------------|------------------|
| Tangible capital assets (Schedule 6, 7) | 989,871 | 152,193 | 1,142,064 |
| Less: Related debt | | | - |
| Net Investment in Tangible Capital Assets | 989,871 | 152,193 | 1,142,064 |

| | | | |
|----------------------------------|------------------|---------------|------------------|
| Total Accumulated Surplus | 1,736,784 | 11,768 | 1,748,552 |
|----------------------------------|------------------|---------------|------------------|

R. M. of Glen McPherson No. 46
Schedule of Mill Rates and Assessments
For the fiscal year ended December 31, 2020

Schedule 9

| | PROPERTY CLASS | | | | | | Total |
|-----------------------------------------------------------------------------------------|----------------|-------------|----------------------------|-------------------------|----------------------------|-------------------|------------|
| | Agriculture | Residential | Residential Condominium | Seasonal Residential | Commercial & Industrial | Potash Mine(s) | |
| Taxable Assessment | 70,298,740 | 279,440 | | | | | 70,578,180 |
| Regional Park Assessment | | | | | | | |
| Total Assessment | | | | | | | 70,578,180 |
| Mill Rate Factor(s) | | | | | | | |
| Total Base/Minimum Tax (generated for each property class) | | | | | | | - |
| Total Municipal Tax Levy (include base and/or minimum tax and special levies) | 421,792 | 1,677 | | | | | 423,469 |

MILL RATES:

MILLS

| | |
|------------------------------------|------|
| Average Municipal* | 6.00 |
| Average School* | 1.44 |
| Potash Mill Rate | |
| Uniform Municipal Mill Rate | 6.00 |

* Average Mill Rates (multiply the total tax levy for each taxing authority by 1000 and divide by the total assessment for the taxing authority).

R. M. of Glen McPherson No. 46
Schedule of Council Remuneration (unaudited)
As at December 31, 2020

Schedule 10

| Position | Name | Remuneration | Reimbursed Costs | Total |
|------------------|------------------|---------------------|-----------------------------|---------------|
| Reeve | Lance Lafountain | 953 | 365 | 1,318 |
| Councillor Div 1 | Trevor Chanig | 2,374 | 492 | 2,866 |
| Councillor Div 2 | Peter Dudragne | 2,981 | 1,012 | 3,993 |
| Councillor Div 3 | Lance Lafountain | 8,187 | 4,461 | 12,648 |
| Councillor Div 3 | Allan Knox | 574 | 160 | 734 |
| Councillor Div 4 | Aaron Bossert | 4,545 | 1,955 | 6,500 |
| | | - | | - |
| | | | | - |
| | | | | - |
| | | | | - |
| | | | | - |
| | | | | - |
| | | | | - |
| | | | | - |
| Total | | 19,614 | 8,445 | 28,059 |

R. M. of Glen McPherson No. 46
Schedule of Restructuring
For the fiscal year ended December 31, 2020

Schedule 11

| | 2020 |
|----------------------------------------------------------------------------------------------|-------------|
| Carrying Amount of Assets and Liabilities Transferred/Received at Restructuring Date: | |
| Cash and Temporary Investments | - |
| Taxes Receivable - Municipal | - |
| Other Accounts Receivable | - |
| Land for Resale | - |
| Long-Term Investments | - |
| Debt Charges Recoverable | - |
| Bank Indebtedness | - |
| Accounts Payable | - |
| Accrued Liabilities Payable | - |
| Deposits | - |
| Deferred Revenue | - |
| Accrued Landfill Costs | - |
| Liability for Contaminated Sites | - |
| Other Liabilities | - |
| Long-Term Debt | - |
| Lease Obligations | - |
| Tangible Capital Assets | - |
| Prepayments and Deferred Charges | - |
| Stock and Supplies | - |
| Other | - |
| Total Net Carrying Amount Received (Transferred) | - |