

Canora, Saskatchewan December 31, 2020

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Management's Responsibility

The municipality's management is responsible for the preparation and presentation of the accompanying financial statements in accordance with Canadian public sector accounting standards (PSAS). The preparation of the statements necessarily includes selecting appropriate accounting principles and methods, and making decisions affecting the measurement of transactions in which objective judgments and estimates by management is required.

In discharging its responsibilities for the integrity and fair presentation of the financial statements, management designs and maintains the necessary accounting, budget and other related internal controls to provide reasonable assurance that transactions are appropriately authorized and accurately recorded, that assets are properly accounted for and safeguarded, and that financial records are properly maintained to provide reliable information for the preparation of the financial statements.

The council is composed of elected officials who are not employees of the municipality. The council is responsible for overseeing management in the performance of its financial reporting responsibilities. The council fulfils these responsibilities by reviewing the financial information prepared by management and discussing relevant matters with external auditors. The council is also responsible for recommending the appointment of the municipality's external auditors.

Baker Tilly SK LLP, an independent firm of chartered professional accountants, is appointed by the council to audit the financial statements and report directly to them; their report follows. The external auditors have full and free access to, and meet periodically and separately with, both the council and management to discuss their audit findings.

Reeve

Administrator



Independent Auditors' Report

To the Council R. M. of Good Lake No. 274

Opinion

We have audited the financial statements of R. M. of Good Lake No. 274, (the municipality), which comprise the Statement of Financial Position as at December 31, 2020 and the Statements of Operations, Changes in Net Financial Assets and Cash Flow for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the municipality as at December 31, 2020, and results of its operations and its cash flow for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the financial statements section of our report. We are independent of the municipality in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the municipality's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the municipality or to cease operations, or has no realistic alternative but to do so.

Council is responsible for overseeing the municipality's financial reporting process.



Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to
 fraud or error, design and perform audit procedures responsive to those risks, and obtain audit
 evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not
 detecting a material misstatement resulting from fraud is higher than for one resulting from error,
 as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override
 of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit
 procedures that are appropriate in the circumstances, but not for the purpose of expressing an
 opinion on the effectiveness of the municipality's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the municipality's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the municipality to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Baker Tilly SK LLP

Baker Sielly SK LLP

Yorkton, SK May 18, 2021

Canora, Saskatchewan Statement of Financial Position as at December 31, 2020 Statement 1

Assets	2020	2019
Financial Assets		
Cash and temporary investments - note 2	826,156	647,637
Taxes receivable - municipal - note 3	106,155	126,955
Other accounts receivable - note 4	236,529	256,178
Land for resale - note 5	4,132	4,132
Long-term investments - note 6	85,364	79,826
Total Financial Assets	1,258,336	1,114,728
Total Financial Assets	1,230,330	1,114,720
Liabilities		
Accounts payable - note 7	75,357	223,590
Deferred revenue	48,212	1,000
Other liabilities	7,500	2,500
Total Liabilities	131,069	227,090
	101,000	
Net Financial Assets	1,127,267	887,638
Non-Financial Assets		
Tangible capital assets - schedules 6 and 7	5,432,759	5,653,798
Prepayments and deferred charges	282	0,000,700
Stock and supplies	58,367	67,328
Total Non-Financial Assets	5,491,408	5,721,126
Total Holl I mandal / toods	3,431,400	0,721,120
Accumulated Surplus - schedule 8	\$ 6,618,675	\$ 6,608,764
Approved on behalf of the council:		
Reeve		
Councillor		

The notes to financial statements are an integral part of these financial statements.

Statement of Operations
For the year ended December 31, 2020

Statement 2

Revenues	2020 Budget [Note 1(s)]	2020 Actual	2019 Actual
Taxes and other unconditional revenue	4 070 004	4 000 004	4 000 005
- schedule 1	1,872,904	1,928,221	1,889,885
Fees and charges - schedules 4 and 5	274,997	355,702	247,051
Conditional grants - schedules 4 and 5 Tangible capital asset sales - gain	38,632	39,023	38,898
- schedules 4 and 5		438	
Investment income and commissions		430	
- schedules 4 and 5	11,100	7,444	13,740
Total Revenue	2,197,633	2,330,828	2,189,574
Total Neveriae	2,137,000	2,000,020	2,109,074
Expenses - schedule 3			
General government services	407,407	400,817	333,073
Protective services	254,917	379,054	93,428
Transportation services	1,099,551	1,437,656	1,353,720
Environmental and public health services	208,850	194,008	158,790
Planning and development services	19,732	20,275	19,034
Recreation and cultural services	13,757	14,314	14,724
Utilities services	2,000	1,056	3,027
Total Expenses	2,006,214	2,447,180	1,975,796
Surplus (Deficit) of Revenues over Expenses Before Other Capital Contributions	191,419	(116,352)	213,778
Provincial/Federal Capital Grants and			
Contributions - schedules 4 and 5	66,109	126,263	86,948
Contributions - Schedules 4 and 5	00,100	120,200	00,040
Surplus of Revenue over Expenses	257,528	9,911	300,726
Accumulated Surplus, Beginning of Year	6,608,764	6,608,764	6,308,038
Accumulated Surplus, End of Year	\$ 6,866,292	\$ 6,618,675	\$ 6,608,764

Statement of Change in Net Financial Assets For the year ended December 31, 2020

Statement 3

	2020 Budget [Note 1(s)]	Budget Actual	
Surplus	257,528	9,911	300,726
(Acquisition) of tangible capital assets Amortization of tangible capital assets Proceeds on disposal of tangible capital assets Loss (gain) on the disposal of tangible capital	(135,000)	(174,243) 346,624 49,096	(855,505) 326,700
assets		(438)	
Surplus (Deficit) of Capital Expenses over Expenditures	(135,000)	221,039	(528,805)
(Acquisition) of supplies inventories		(205)	(9,182)
(Acquisition) of prepaid expense Consumption of supplies inventory		(285) 8,964	9,891
Surplus of Expenses of Other Non-Financial over Expenditures	0	8,679	709
Increase (Decrease) in Net Financial Assets	122,528	239,629	(227,370)
Net Financial Assets, beginning of year	887,638	887,638	1,115,008
Net Financial Assets, End of Year	\$ 1,010,166	\$ 1,127,267	\$ 887,638

Statement of Cash Flow For the year ended December 31, 2020 Statement 4

	2020	2019
Cash Provided by (used for) the Following Activities Operating:		
Surplus	9,911	300,726
Amortization	346,624	326,700
Loss (gain) on disposal of tangible capital assets	(438)	
	356,097	627,426
Change in Assets/Liabilities		
Taxes receivable - municipal	20,800	(8,507)
Other receivables	19,652	(50,484)
Land for resale	(440.004)	(4,132)
Accounts payable	(148,234)	97,263
Deferred revenue Other liabilities	47,212	(11,000)
Stock and supplies for use	5,000 8,961	(5,000) 710
Prepayments and deferred charges	(282)	710
Cash Provided by Operating Transactions	309,206	646,276
outsill revision by operating francountries	309,200	040,270
Capital:		
Acquisition of capital assets	(174,243)	(855,505)
Proceeds from the disposal of capital assets	49,095	
Cash Applied to Capital Transactions	(125,148)	(855,505)
Investing:	(5 500)	(7.000)
Additions to long-term investments	(5,539)	(7,893)
Change in Cash and Temporary Investments During the Year	178,519	(217,122)
Cash and temporary Investments, beginning of year	647,637	864,759
Cash and Temporary Investments, End of Year	\$ 826,156	\$ 647,637

Notes to Financial Statements For the year ended December 31, 2020

1. Significant Accounting Policies

The financial statements of the municipality have been prepared by management in accordance with Canadian public sector accounting standards (PSAS) as recommended by the Chartered Professional Accountants of Canada (CPA Canada). Significant aspects of the accounting policies are as follows:

(a) Basis of accounting

The financial statements are prepared using the accrual basis of accounting. The accrual basis of accounting requires revenues to be recognized as they become available and measurable, and expenses are recognized as they are incurred and measurable as a result of the receipt of goods and services and the creation of a legal obligation to pay.

(b) Collection of funds for other authorities

Collection of funds by the municipality for the school board, municipal hail and conservation and development authorities are collected and remitted in accordance with relevant legislation.

(c) Government transfers

Government transfers are the transfer of assets from senior levels of government that are not the result of an exchange transaction, are not expected to be repaid in the future, or are the result of a direct financial return. Government transfers are recognized as revenue in the period that the events giving rise to the transfer occur, providing:

- (i) the transfers are authorized;
- (ii) any eligibility criteria have been met; and
- (iii) a reasonable estimate of the amount can be made.

Unearned government transfer amounts received will be recorded as deferred revenue.

Earned government transfer amounts not received will be recorded as an amount receivable.

(d) Deferred revenue - fees and charges

Certain user charges and fees are collected for which the related services have yet to be performed. Revenue is recognized in the period when the related expenses are incurred or services performed.

(e) Net financial assets

Net financial assets at the end of an accounting period are the net amount of financial assets less liabilities outstanding. Financial assets represent items such as cash and those other assets on hand which could provide resources to discharge existing liabilities or finance future operations. These include realizable assets which are convertible to cash and not intended for consumption in the normal course of operations.

Notes to Financial Statements
For the year ended December 31, 2020

1. Significant Accounting Policies - continued

(f) Non-financial assets

Tangible capital and other non-financial assets are accounted for as assets by the government because they can be used to provide government services in future periods. These assets do not normally provide resources to discharge the liabilities of the government unless they are sold.

(g) Appropriated reserves

Reserves are established at the discretion of council to designate surplus for future operating and capital transactions. Amounts so designated are described on schedule 8.

(h) Investments

Portfolio investments are valued at the lower of cost, less any provisions for other than temporary impairment. Investments with terms longer than one year have been classified as other long-term investments concurrent with the nature of the investment. The long-term investments in the Saskatchewan Association of Rural Municipalities Self-Insurance Fund are accounted for on the equity basis.

(i) Inventories

Inventories of materials and supplies expected to be used by the municipality are valued at the lower of cost or replacement cost. Inventories of land, materials and supplies held for resale are valued at the lower of cost or net realizable value. Cost is determined by the average cost method. Net realizable value is the estimated selling price in the ordinary course of business.

(j) Tangible capital assets

All tangible capital asset acquisitions or betterments made throughout the year are recorded at their acquisition cost. Initial costs for tangible capital assets that were acquired and developed prior to 2009 were obtained via historical cost information or using current fair market values discounted by a relevant inflation factor back to the point of acquisition. Donated tangible capital assets received are recorded at their fair market value at the date of contribution. The tangible capital assets that are recognized at a nominal value are disclosed in schedule 6. The cost of these tangible capital assets less any residual value are amortized over the asset's useful life using the straight-line method of amortization. The municipality's tangible capital asset useful lives are estimated as follows:

Asset	Useful Life
General Assets	
Land	indefinite
Land improvements	40 years
Buildings	50 years
Vehicles	5 years
Mobile equipment	10 years
Linear assets	50 years
Infrastructure Assets	
Paving, sidewalks and roadways	50 years

Notes to Financial Statements
For the year ended December 31, 2020

1. Significant Accounting Policies - continued

(k) Government contributions

Government contributions for the acquisition of capital assets are reported as capital revenue and do not reduce the cost of the related asset.

(I) Capitalization of interest

The municipality does not capitalize interest incurred while a tangible capital asset is under construction.

(m) Leases

All leases are recorded on the financial statement as either a capital or operating lease. Any lease that transfers the majority of benefits and risk associated with the leased asset is classified as a capital lease. At the inception of a capital lease, an asset and a payment obligation are recorded at an amount equal to the lesser of the present value of the minimum lease payments and the asset's fair market value. Assets under capital leases are amortized on a straight-line basis over their estimated useful lives (lease term). Any other lease not meeting the before-mentioned criteria is classified as an operating lease and rental payments are expensed as incurred.

(n) Landfill liability

The R. M. of Good Lake No. 274 has closed its waste disposal sites. Monitoring of the sites is ongoing and the municipality is unable to estimate any post-closure costs. No amount has been recorded as an asset or a liability.

(o) Employee benefit plans

Contributions to the municipality's defined benefit plans are expensed when contributions are made. Under the defined benefit plan, the municipality's obligations are limited to their contributions.

(p) Revenue

Property tax revenue is based on assessments determined in accordance with Saskatchewan Legislation and the formulas, principles and rules in the Saskatchewan Assessment Manual. Tax mill rates are established annually by council following the guidance of the Government of Saskatchewan. Tax revenues are recognized when the tax has been authorized by bylaw and the taxable event has occurred. Requisitions operate as a flow through and are excluded from municipal revenue. Penalties on overdue taxes are recorded in the period levied.

All other revenue is recorded when received, or receivable, collection is likely, and the amount can be reasonably determined.

Notes to Financial Statements For the year ended December 31, 2020

1. Significant Accounting Policies - continued

(q) Measurement uncertainty

The preparation of financial statements in conformity with Canadian Public Sector Accounting Standards requires management to make estimates and assumptions that affect the reported amount of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenue and expenditures during the period. Accounts receivable are stated after evaluation as to their collectibility and an appropriate allowance for doubtful accounts is provided where considered necessary.

The measurement of materials and supplies are based on estimates of volume and quality.

The opening asset costs of tangible capital assets have been estimated where actual costs were not available.

Amortization is based on the estimated useful lives of tangible capital assets.

These estimates and assumptions are reviewed periodically and, as adjustments become necessary, they are reported in earnings in the periods in which they become known.

(r) Basis of segmentation/segment report

The municipality follows the Public Sector Accounting Board's recommendations requiring financial information to be provided on a segmented basis. Municipal services have been segmented by grouping activities that have similar service objectives (by function). Revenues that are directly related to the costs of the function have been attributed to each segment. Interest is allocated to functions based on the purpose of specific borrowings.

The segments (functions) are as follows:

General government: provides for the administration of the municipality.

Protective services: comprised of expenses for police and fire protection.

Transportation services: responsible for the delivery of public works services related to the development and maintenance of roadway systems and street lighting.

Environmental and public health: The environmental segment provides waste disposal and other environmental services. The public health segment provides for expenses related to public health services in the municipality.

Planning and development: provides for neighbourhood development and sustainability. Recreation and culture: provides for community services through the provision of recreation and leisure services.

Utility services: provides for delivery of water, collecting and treating of wastewater, and providing collection and disposal of solid waste.

(s) Budget information

Budget information is presented on a basis consistent with that used for actual results. The budget was approved by Council on April 13, 2020 and amended on December 14, 2020.

Notes to Financial Statements For the year ended December 31, 2020

1. Significant Accounting Policies - continued

(t) New standards and amendments to standards

Effective for fiscal years beginning on or after April 1, 2022:

PS 1201 Financial statement presentation, replaces PS 1200 with revised general reporting principles and standards of presentation and disclosure in government financial statements. Requires a new statement of remeasurement gains and losses separate from the statement of operations arising from the remeasurement of financial instruments and items denominated in foreign currencies, as well as the government's proportionate share of other comprehensive income that arises when a government includes the results of government business enterprises and partnerships. Effective in the period PS 3450 and PS 2601 are adopted.

PS 2601 Foreign currency translation, replaces PS 2600 with revised guidance on the recognition, presentation and disclosure of transactions that are denominated in a foreign currency. Requires that monetary assets and liabilities denominated in a foreign currency and non-monetary items included in the fair value category, denominated in a foreign currency, be adjusted to reflect the exchange rates in effect at the financial statement date. Unrealized gains and losses are to be presented in the statement of remeasurement gains and losses.

PS 3041 Portfolio investments, replaces PS 3040 with revised guidance on accounting for, and presentation and disclosure of, portfolio investments. Upon adoption of PS 3450 and PS 3041, PS 3030, Temporary Investments, will no longer apply. Effective in the period PS 3450, PS 2601 and PS 1201 are adopted.

PS 3450 Financial instruments, a new standard establishing guidance on the recognition, measurement, presentation and disclosure of financial instruments, including derivatives. The standard requires fair value measurement of derivatives and equity instrument that are quoted in an active market; all other financial instruments can be measured at cost/amortized cost or fair value at the election of the government. Unrealized gains and losses are presented in a new statement of remeasurement gains and losses. There is the requirement to disclose the nature and extent of risks arising from financial instruments, and clarification is given for the derecognition of financial liabilities.

PS 3280 Asset retirement obligations, a new standard establishing guidance on the accounting and reporting of legal obligations associated with the retirement of tangible capital assets controlled by a government or government organization. A liability for a retirement obligation can apply to tangible capital assets either in productive use or no longer in productive use. As this standard includes solid waste landfill sites active and post-closing obligations upon adoption of this new standard, existing solid waste landfill closure and post-closure liability section PS 3270 will be withdrawn.

Effective for fiscal years beginning on or after April 1, 2023:

PS 3400 Revenue, a new standard establishing guidance on how to account for and report on revenue. The standard provides a framework for recognizing, measuring and reporting revenues that arise from transactions that include performance obligations and transactions that do not have performance obligations. Performance obligations are enforceable promises to provide specific goods or services to a specific payer.

The extent of the impact on adoption of these future standards is not known at this time.

Notes to Financial Statements For the year ended December 31, 2020

		2020	2019
2.	Cash and Temporary Investments		
	Cash	826,156	243,494
	Temporary investments		404,143
	Total Cash and Temporary Investments	\$ 826,156	\$ 647,637
	Cash and temporary investments include balances with banks, term and short-term investments with maturities of three months or less.	deposits, marketa	able securities
3.	Taxes and Grants In Lieu Receivable	2020	2019
	Municipal - current	79,967	108,998
	Municipal - arrears	27,791	19,560
		107,758	128,558
	Less: Allowance for uncollectibles	1,603	1,603
	Total municipal taxes receivable	106,155	126,955
	School - current	30,693	30,213
	School - arrears	6,482	7,160
	Total school taxes receivable	37,175	37,373
	Other	19,776	17,983
	Total taxes and grants in lieu receivable	163,106	182,311
	Less: Taxes receivable to be collected on behalf of other organizations	56,951	55,356
	Municipal and Grants In Lieu Taxes Receivable	\$ 106,155	\$ 126,955
4.	Other Accounts Receivable		
	Provincial government		35,600
	Trade	269,292	140,829
	Other	48,237	79,749
	Total other accounts receivable	317,529	256,178
	Less: Allowance for uncollectibles	81,000	0
	Net Other Accounts Receivable	\$ 236,529	\$ 256,178
5.	Land for Resale		
	Tax title property	\$ 4,132	\$ 4,132
6.	Long-Term Investments		
	Sask. Assoc. of Rural Municipalities - Self-Insurance Fund	\$ 85,364	\$ 79,826

The long-term investments in the Saskatchewan Association of Rural Municipalities - Self-Insurance Fund are accounted for on the equity basis.

Notes to Financial Statements For the year ended December 31, 2020

7.	Accounts Payable	2020		2019
	Accounts payable are comprised of the following items:			
	Accounts payable Collections due to other taxing authorities	 75,332 25	_	223,590
		\$ 75 357	\$	223 590

8. Long-Term Debt

The debt limit of the municipality for 2021 is \$1,909,929. The debt limit for a municipality is the total amount of the municipality's own source revenues for the preceding year (*The Municipalities Act* Section 161).

9. Employee Benefit Plans

The municipality participates in contributory defined benefit pension plan for all of its employees. For defined benefit plans considered to be multi-employer plans, contributions are expensed when they are due and payable. The municipality currently participates in the Municipal Employees Pension Plan.

The contributions by the participating employers are not segregated in separate accounts or restricted to provide benefits to the employees of a particular employer. The portion of the annual benefit costs and of the asset surpluses (deficits) that are attributable to the municipality cannot be easily determined.

Accordingly, the multi-employer plans are accounted for on the defined contribution basis. No portion of the asset (deficit) surplus of the plan is recognized in these financial statements. The benefit expense reflected in the financial statements is equal to the municipality's contributions for the year.

All contributions by employees are matched equally by the employer. The contribution rates were updated on July 1, 2018. Employee contribution rates in effect for the year are as follows:

	2020	2019
General members Designated members	9.00 % 12.50 %	9.00 % 12.50 %
Contributions to the plan during the year were as follows:		
Benefit expense	\$ 30,072	\$ 34,800

As per the most recently audited financial statements dated December 31, 2019, the plan surplus is \$658,468,000.

Notes to Financial Statements For the year ended December 31, 2020

10. Contingent Liabilities

The municipality is contingently liable under terms of the Saskatchewan Association of Rural Municipalities Self-Insurance Plan for its proportionate share of claims and future claims in excess of the Plan's reserve fund.

11. Adjustment to Appropriated Reserves

In 2020, the municipality reviewed the Appropriated Reserve balances for the Organized Hamlets of Burgis Beach and Good Spirit Acres. Adjustments have been made to allow for tangible capital assets that have been purchased within the Organized Hamlets but had not been charged to the reserve balances during the 2017, 2018 and 2019 fiscal years. The amount of the adjustment is a reduction in reserves of \$178,482 for the Organized Hamlet of Burgis Beach and \$225,701 for the Organized Hamlet of Good Spirit Acres.

12. Subsequent Events

On March 11, 2020, the World Health Organization categorized COVID-19 as a pandemic. The potential economic effects within the municipality's environment and in the global markets, possible disruption in supply chains and measures being introduced at various levels of government to curtail the spread of the virus (such as travel restrictions, closures of non-essential municipal and private operations, imposition of quarantines and social distancing) could have a material impact on the municipality's operations. The extent of this outbreak and related containment measures on the municipality's operations cannot be reliably estimated at this time.

Schedule of Taxes and Other Unconditional Revenue For the year ended December 31, 2020

Taxes	2020 Budget [Note 1(s)]	2020 Actual	2019 Actual
General municipal tax levy Abatements and adjustments Discount on current year taxes Net municipal taxes Penalties on tax arrears	1,619,036 (5,500) (77,000) 1,536,536 8,800	1,620,888 (4,308) (69,797) 1,546,783 9,368	1,676,526 (3,847) (70,855) 1,601,824 6,233
Total Taxes	1,545,336	1,556,151	1,608,057
Unconditional Grants Equalization (revenue sharing) Organized hamlet Safe Restart	290,801 27,967	290,801 29,287 43,242	249,443 25,445
Total Unconditional Grants	318,768	363,330	274,888
Grants In Lieu of Taxes Provincial SaskTel SERM Fish & Wildlife Total Grants In Lieu of Taxes	1,720 7,080 8,800	1,655 7,085 8,740	1,655 5,285 6,940
Total Taxes and Other Unconditional Revenue	\$ 1,872,904	\$ 1,928,221	\$ 1,889,885

Schedule of Operating and Capital Revenue by Function For the year ended December 31, 2020

Schedule 2-1

General Government Services Operating Other Segmented Revenue	2020 Budget [Note 1(s)]	2020 Actual	2019 Actual
Fees and charges			
Sale of supplies	855	1,475	806
Rentals	25,800	25,800	26,612
Tax enforcement	6,000	3,998	4,548
Other	3,110	3,423	2,639
Total Fees and Charges	35,765	34,696	34,605
Investment income and commissions	11,100	7,444	13,740_
Total Other Segmented Revenue	46,865	42,140	48,345
Total General Government Services	\$ 46,865	\$ 42,140	\$ 48,345
Protective Services			
Operating Other Segmented Revenue			
Fees and charges	6,000	04.070	17 000
Policing and fire fees Total Other Segmented Revenue	6,000 6,000	84,078 84,078	17,922 17,922
Total Protective Services	\$ 6,000	\$ 84,078	\$ 17,922

Schedule of Operating and Capital Revenue by Function For the year ended December 31, 2020

Transportation Services	2020 Budget [Note 1(s)]	2020 Actual	2019 Actual
Operating			
Other Segmented Revenue			
Fees and charges			
Custom work	29,100	20,387	24,830
Sale of supplies	7,760	9,969	37,524
Expense recoveries			24,583
Road maintenance and restoration			
agreement	123,000	113,899	42,038
Total Fees and Charges	159,860	144,255	128,975
Total Other Segmented Revenue	159,860	144,255	128,975
Conditional Grants			
Heavy haul	35,600	35,990	35,600
Total Conditional Grants	35,600	35,990	35,600
Total Operating	195,460	180,245	164,575
Capital			
Conditional Grants Municipal Economic Enhancement Program		107,365	
Gas tax	66,109	18,898	86,948
Total Capital	66,109	126,263	86,948
Total Transportation Services	\$ 261,569	\$ 306,508	\$ 251,523
Environmental and Public Health Services Operating Other Segmented Revenue Fees and charges			
Waste disposal fees	4,400	4,476	3,467
Sale of supplies	700	1,095	705
Rentals	2,500	1,500	2,050
Total Fees and Charges	7,600	7,071	6,222
Total Other Segmented Revenue	7,600	7,071	6,222
Conditional Grants			
Pest control	3,032	3,033	3,298
Total Conditional Grants	3,032	3,033	3,298
Total Environmental and Public Health Services	\$ 10,632	\$ 10,104	\$ 9,520

Schedule of Operating and Capital Revenue by Function For the year ended December 31, 2020

	2020 Budget [Note 1(s)]	2020 Actual	2019 Actual
Planning and Development Services	- (/-		
Operating Other Segmented Revenue			
Fees and charges			
Development charges	9,000		9,300
Custom work	0.000	50	5 500
Licenses and permits Total Fees and Charges	6,300	6,300	5,500
Total Other Segmented Revenue	<u>15,300</u> 15,300	6,350 6,350	14,800
Total Other Degmented Nevende	15,300	0,330	14,800
Total Planning and Development Services	\$ 15,300	\$ 6,350	\$ 14,800
Recreation and Cultural Services			
Operating Other Segmented Revenue			
Fees and charges			
Sask Lotteries	3,092	3,092	3,258
Licenses and permits	44,550	73,752	37,900
Total Fees and Charges	47,642	76,844	41,158
Tangible capital asset sales - gain (loss)		438	
Total Other Segmented Revenue	47,642	77,282	41,158
Total Recreation and Cultural Services	\$ 47,642	\$ 77,282	\$ 41,158
Utility Services			
Operating			
Other Segmented Revenue			
Fees and charges			
Water	1,650	1,728	1,800
Other Total Fees and Charges	1,180	680	1,569
Total Other Segmented Revenue	2,830 2,830	2,408 2,408	3,369
Total Other Degmented Nevertue	2,030		3,309
Total Utility Services	\$ 2,830	\$ 2,408	\$ 3,369
Total Operating and Capital Revenue by Function	\$ 390,838	\$ 528,870	\$ 386,637
Summary Total Other Segmented Revenue	286,097	363,584	260 704
Total Other Segmented Revenue	•	JUJ,J04	260,791
Total Conditional Grants	38,632	39,023	38,898
Total Capital Grants and Contributions	66,109	126,263	86,948
Total Operating and Capital Revenue by Function	\$ 390,838	\$ 528,870	\$ 386,637

Total Expenses by Function
For the year ended December 31, 2020

Schedule 3-1

	2020 Budget [Note 1(s)]	2020 Actual	2019 Actual
General Government Services			
Council remuneration and travel	62,000	58,222	66,052
Wages and benefits	179,205	180,177	158,545
Professional/Contractual services	110,692	103,718	64,122
Utilities	7,698	7,345	8,503
Maintenance, materials and supplies	29,600	23,909	21,649
Grants and contributions - operating	3,842	750	300
Amortization	40.770	17,403	336
Insurance	12,770	8,742	10,343
Interest	4.600	EE4	2,126
Other	1,600	551_	1,097
Total General Government Services	\$ 407,407	\$ 400,817	\$ 333,073
Protective Services			
Police protection			
Professional/Contractual services	38,700	38,179	37,129
Fire protection	•	,	,
Allowances for uncollectibles		81,000	
Maintenance, materials and supplies	20,000	965	1,034
Grants and contributions - operating	196,217	157,937	55,265
Grants and contributions - capital		100,973	
Total Protective Services	\$ 254,917	\$ 379,054	\$ 93,428
Transportation Services			
Wages and benefits	413,751	406,334	437,181
Professional/Contractual services	119,650	95,206	60,540
Utilities	33,700	32,058	38,157
Maintenance, materials and supplies	315,450	375,955	322,128
Gravel	217,000	213,349	194,417
Amortization		304,154	301,297
Allowance for uncollectibles		10,600	
Total Transportation Services	\$ 1,099,551	\$ 1,437,656	\$ 1,353,720

Total Expenses by Function
For the year ended December 31, 2020

Schedule 3-2

Environmental and Public Health Services	2020 Budget [Note 1(s)]	2020 Actual	2019 Actual
Professional/Contractual services Grants and contributions - operating Grants and contributions - waste disposal Grants and contributions - public health	193,600 10,500 4,000 750	155,900 10,814 3,361	120,869 10,600 3,388
Amortization		23,933	23,933
Total Environmental and Public Health Services	\$ 208,850	\$ 194,008	\$ 158,790
Planning and Development Services Professional/Contractual services	4,000	5,259	5,095
Grants and contributions - operating	15,732	15,016	13,939
Total Planning and Development Services	\$ 19,732	\$ 20,275	\$ 19,034
Recreation and Cultural Services Maintenance, materials and supplies Grants and contributions - operating Amortization Libraries	600 3,092 10,065	334 3,092 841 10,047	765 3,258 841 9,860
Total Recreation and Cultural Services	\$ 13,757	\$ 14,314	\$ 14,724
Utility Services Professional/Contractual services Utilities Maintenance, materials and supplies Amortization	300 700 1,000	763 293	766 1,968 293
Total Utility Services	\$ 2,000	\$ 1,056	\$ 3,027
Total Expenses by Function	\$ 2,006,214	\$ 2,447,180	\$ 1,975,796

Schedule of Segment Disclosure by Function For the year ended December 31, 2020

Schedule 4

	General Government	Protective Services	Transport. Services	Environ. & Public Health	Planning & Develop.	Rec. & Culture	Utilities Services	Total
Revenues - schedule 2								
Fees and charges	34,696	84,078	144,255	7,071	6,350	76,844	2,408	355,702
Tangible capital asset sales - gain						438		438
Investment income and commissions	7,444							7,444
Grants - conditional			35,990	3,033				39,023
Grants - capital			126,263					126,263
Total Revenues	42,140	84,078	306,508	10,104	6,350	77,282	2,408	528,870
Expenses - schedule 3								
Wages and benefits	180,177		406,334					586,511
Professional/contractual services	161,940	38,179	95,206	155,900	5,259			456,484
Utilities	7,345	81,000	32,058	.00,000	0,200		763	121,166
Maintenance materials and supplies	23,909	965	589,304			334		614,512
Grants and contributions	750	258,910	,	14,175	15,016	3,092		291,943
Amortization	17,403	•	304,154	23,933	•	841	293	346,624
Insurance	8,742		•	•				8,742
Libraries						10,047		10,047
Other	551		10,600					11,151
Total Expenses	400,817	379,054	1,437,656	194,008	20,275	14,314	1,056	2,447,180
Surplus (Deficit) by Function	\$(358,677)	\$(294,976)	\$(1,131,148) \$	5(183,904)	\$(13,925)	62,968	\$ 1,352	(1,918,310)
Tavatian and athen unashditional neverse								

Taxation and other unconditional revenue

- schedule 1

1,928,221

Net Surplus

\$ 9,911

Schedule of Segment Disclosure by Function For the year ended December 31, 2019

Schedule 5

	General Government	Protective Services	Transport. Services	Environ. & Public Health	Planning & Develop.	Rec. & Culture	Utilities Services	Total
Revenues - schedule 2								
Fees and charges Investment income and commissions	34,605 13,740	17,922	128,975	6,222	14,800	41,158	3,369	247,051 13,740
Grants - conditional Grants - capital	-, -		35,600 86,948	3,298				38,898 86,948
Total Revenues	48,345	17,922	251,523	9,520	14,800	41,158	3,369	386,637
Expenses - schedule 3								
Wages and benefits	158,545		437,181					595,726
Professional/contractual services	130,174	37,129	60,540	120,869	5,095			353,807
Utilities	8,503		38,157				766	47,426
Maintenance materials and supplies	21,649	1,034	516,545			765	1,968	541,961
Grants and contributions	300	55,265		13,988	13,939	3,258		86,750
Amortization	336		301,297	23,933		841	293	326,700
Insurance	10,343							10,343
Libraries						9,860		9,860
Interest	2,126							2,126
Other	1,097							1,097
Total Expenses	333,073	93,428	1,353,720	158,790	19,034	14,724	3,027	1,975,796
Surplus (Deficit) by Function	\$(284,728)	\$(75,506)	\$(1,102,197) \$	(149,270)	\$(4,234)	26,434	\$ 342	(1,589,159)

Taxation and other unconditional revenue

- schedule 1

1,889,885

Net Surplus \$ 300,726

Schedule of Tangible Capital Assets by Object For the year ended December 31, 2020

			2020									2019		
					General	Assets				astruct. ssets	General Infrastruc			
	Land		Lar Impro		Buildings	Vehicles		achinery & quipment		inear Assets	Assets under Constr.		Total	Total
Asset Cost Opening Asset Cost Additions during the year Disposals and write-down		223,133	22	1,100	1,221,091	0)	2,356,019 174,243	7	7,120,759		0	11,142,102 174,243	10,286,597 855,505
during the year Closing Asset Costs		223,133	22	1,100	(6,966) 1,214,125	0	(75,688) 2,454,574		18,383) 7,102,376		0	(101,037) 11,215,308	11,142,102
Accumulated Amortization Cost Opening Accumulated					400.740									
Amortization Costs Add: Amortization taken Less: Accumulated		0		4,848 2,032	129,548 30,353	0)	1,330,392 163,916	3	3,823,516 150,323		0	5,488,304 346,624	5,161,604 326,700
amortization on disposals					6,966			45,413					52,379	
Closing Accumulated Amortization Costs		0	20	6,880	152,935	0	<u> </u>	1,448,894	3	3,973,840		0	5,782,549	5,488,304
Net Book Value	\$	223,133	\$ 1	4,220	\$ 1,061,190	\$ 0) \$	1,005,680	\$ 3	3,128,536	\$	0	\$ 5,432,759	\$ 5,653,798

Schedule of Tangible Capital Assets by Function For the year ended December 31, 2020

		2020							2019
	General Government	Protective Services	Transport. Services	Environ. & Public Health	Planning & Develop.	Rec. & Culture	Water & Sewer	Total	Total
Asset Cost Opening Asset Cost Additions during the year Disposals and write-down	704,080	0	9,179,088 174,243	1,213,545	0	33,651	11,738	11,142,102 174,243	10,286,597 855,505
during the year Closing Asset Costs	<u>(6,966)</u> 697,114	0	94,071)	1,213,545		33,651	11,738	<u>(101,037)</u> 11,215,308	11,142,102
Accumulated Amortization Cost Opening Accumulated Amortization Costs Add: Amortization taken Less: Accumulated amortization on disposals	17,749 17,403 6,966	0	5,153,105 304,154 45,413	311,778 23,933	0	4,205 841	1,467 293	5,488,304 346,624 52,379	5,161,604 326,700
Closing Accumulated Amortization Costs	28,186	0	5,411,846	335,711	0	5,046	1,760	5,782,549	5,488,304
Net Book Value	\$ 668,928	\$ 0	\$ 3,847,414	\$ 877,834	\$ 0	\$ 28,605	\$ 9,978	\$ 5,432,759	\$ 5,653,798

Schedule of Accumulated Surplus For the year ended December 31, 2020

	2019	Changes	2020
Unappropriated Surplus	196,211	561,239	757,450
Appropriated Surplus Machinery and equipment Equipment	73,504	0	73,504
Other RM lagoon RM roads from off-site levies reserve RM Park lagoon	83,800 101,500 70,904 256,204	0	83,800 101,500 70,904 256,204
Total Appropriated	329,708	0	329,708
Organized Hamlets Hamlet of Good Spirit Acres Hamlet of Burgis Beach	274,621 154,426	(179,821) (150,468)	94,800 3,958
Total Hamlets	429,047	(330,289)	98,758
Net Investments in Tangible Capital Assets Tangible capital assets - schedule 6	5,653,798	(221,039)	5,432,759
Net Investment in Tangible Capital Assets	5,653,798	(221,039)	5,432,759
Total Accumulated Surplus	\$ 6,608,764	\$ 9,911	\$ 6,618,675

Schedule of Mill Rates and Assessments For the year ended December 31, 2020

	Property Class						
	Agriculture	Residential	Residential Condominium	Seasonal Residential	Commercial & Industrial	Potash Mine(s)	Total
Taxable Assessment Organized Hamlet Assessment	81,486,655	53,424,653			28,009,500		162,920,808
- Good Spirit Acres	10,740	23,790,240			2,855,900		26,656,880
- Burgis Beach Total Assessment	13,230 81,510,625	28,367,280 105,582,173			686,100 31,551,500		29,066,610 218,644,298
Subject to minimum tax	530,395	950,800			37,300		1,518,495
Net	80,980,230	104,631,373			31,514,200		217,125,803
Mill Rate Factor(s) Total Base/Minimum Tax (generated for each	1.0000	1.0000			1.0000		
property class) Total Municipal Tax Levy (include base tax	11,200	30,700			700		42,600
and/or minimum tax and special levies)	619,186	770,301			231,401		1,620,888
Mill Rates:	Mills						
Average Municipal*	7.4134						
Average School* Potash Mill Rate	3.4274						
Uniform Municipal Mill Rate	7.5000						
Hamlet of Good Spirit Acres Mill Rate	6.0000						
Hamlet of Burgis Beach	5.5000						

^{*}Average Mill Rates (multiply the total tax levy for each taxing authority by 1,000 and divide by the total assessment for the taxing authority).

Schedule of Council Remuneration For the year ended December 31, 2020

	Reimbursed								
Name	Remuneration	Costs	Total						
David Popowich	18,188	965	19,153						
Theodore Trotz	10,336	2,499	12,835						
James Morton	9,680	563	10,243						
Robert Steffenson	6,609	427	7,036						
Ken Demchuk	8,109	2,303	10,412						
David Moroz	7,922	76	7,998						
Julius Dziaduck	7,641	516	8,157						
Clay Serby	1,148		1,148						
	\$ 69,633	7,349	\$ 76,982						