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**TOWN OF HAFFORD**  
**Financial Statements**  
**Year Ended December 31, 2020**

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**TOWN OF HAFFORD**  
**Index to Financial Statements**  
**Year Ended December 31, 2020**

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### **Management's Responsibility for Financial Reporting**

The financial statements of Town of Hafford have been prepared in accordance with Canadian public sector accounting standards established by the Public Sector Accounting Board of the Canadian Institute of Chartered Accountants. These statements include certain amounts based on management's estimates and judgments. Management has determined such amounts based on a reasonable basis in order to ensure that the financial statements are presented fairly in all material respects.

The integrity and reliability of Town of Hafford's reporting systems are achieved through the use of formal policies and procedures, the careful selection of employees and an appropriate division of responsibilities. These systems are designed to provide reasonable assurance that the financial information is reliable and accurate.

The Council is responsible for ensuring that management fulfills its responsibility for financial reporting. These responsibilities are fulfilled by the Council through the review the financial information prepared by management and discussion of relevant matters with the external auditors. The Council is responsible for the engagement or re-appointment of the external auditor.

Elizabeth M. Torrens CPA Professional Corporation, an independent auditor, has been appointed by the Municipal Council to audit and express an opinion on the Municipality's financial statements. The external auditor has full and free access to Council and management. The Independent Auditor's Report is addressed to the Council and appears on the following page.



Victoria Moses, Mayor



Jennifer Ernst, CAO

Hafford Saskatchewan  
August 25, 2021

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## INDEPENDENT AUDITOR'S REPORT

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To the Council of Town of Hafford

### *Opinion*

I have audited the financial statements of Town of Hafford (the Town), which comprise the statement of financial position as at December 31, 2020, and the statements of operations, comprehensive income and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In my opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Town as at December 31, 2020, and the results of its operations and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

### *Basis for Opinion*

I conducted my audit in accordance with Canadian generally accepted auditing standards. My responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of my report. I am independent of the Town in accordance with the ethical requirements that are relevant to my audit of the financial statements in Canada, and I have fulfilled my other ethical responsibilities in accordance with those requirements. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

### *Emphasis of Matter*

I draw attention to Note 24 of the financial statements, which describes the subsequent event of 16 to 43 Waste Management Corporation, of which the Town is a participating community. My procedures with respect to the events subsequent to December 31, 2020 are restricted solely to that note to the financial statements. My opinion is not modified in respect of this matter.

### *Responsibilities of Management and Those Charged with Governance for the Financial Statements*

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Town's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless management either intends to liquidate the Town or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Town's financial reporting process.

(continues)

Independent Auditor's Report to the Council of Town of Hafford *(continued)*

*Auditor's Responsibilities for the Audit of the Financial Statements*

My objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements. As part of an audit in accordance with Canadian generally accepted auditing standards, I exercise professional judgment and maintain professional skepticism throughout the audit. I also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Town's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Town's ability to continue as a going concern. If I conclude that a material uncertainty exists, I am required to draw attention in my auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify my opinion. My conclusions are based on the audit evidence obtained up to the date of my auditor's report. However, future events or conditions may cause the Town to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

I communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during my audit.



Borden, Saskatchewan  
August 25, 2021

ELIZABETH M TORRENS CPA PROFESSIONAL CORPORATION

Municipality of Town of Hafford  
**Consolidated Statement of Financial Position**  
**As at December 31, 2020**

Statement 1

	2020	2019
<b>FINANCIAL ASSETS</b>		
Cash and Temporary Investments (Note 2)	(7,478)	(42,666)
Taxes Receivable - Municipal (Note 3)	80,151	55,846
Other Accounts Receivable (Note 4)	65,415	71,741
Land for Resale (Note 5)	12,400	12,913
Long-Term Investments (Note 6)	2,355	2,268
Debt Charges Recoverable (Note 7)	-	-
Other (Specify)      Loans Receivable	21,000	
<b>Total Financial Assets</b>	<b>173,843</b>	<b>100,102</b>
<b>LIABILITIES</b>		
Bank Indebtedness (Note 8)		
Accounts Payable	24,844	67,913
Accrued Liabilities Payable		
Deposits	17,797	19,693
Deferred Revenue (Note 9)	-	12,651
Accrued Landfill Costs (Note 10)	-	-
Liability for Contaminated Sites (Note 11)	31,000	31,000
Other Liabilities	(281)	
Long-Term Debt (Note 12)	18,340	27,175
Lease Obligations (Note 13)		
<b>Total Liabilities</b>	<b>91,700</b>	<b>158,432</b>
<b>NET FINANCIAL ASSETS (DEBT)</b>	<b>82,143</b>	<b>(58,330)</b>
<b>NON-FINANCIAL ASSETS</b>		
Tangible Capital Assets (Schedule 6, 7)	894,248	942,881
Prepayments and Deferred Charges	94	8,926
Stock and Supplies		
Other (Note 14)		
<b>Total Non-Financial Assets</b>	<b>894,342</b>	<b>951,807</b>
<b>ACCUMULATED SURPLUS (DEFICIT) (Schedule 8)</b>	<b>976,485</b>	<b>893,477</b>

*The accompanying notes and schedules are an integral part of these statements.*

**Municipality of Town of Hafford**  
**Consolidated Statement of Operations**  
**As at December 31, 2020**

Statement 2

	2020 Budget	2020	2019
<b>REVENUES</b>			
Taxes and Other Unconditional Revenue (Schedule 1)	450,939	449,763	372,752
Fees and Charges (Schedule 4, 5)	207,905	268,046	224,486
Conditional Grants (Schedule 4, 5)	76,027	79,820	13,991
Tangible Capital Asset Sales - Gain (Schedule 4, 5)	-	999	300
Land Sales - Gain (Schedule 4, 5)	(4,400)	-	-
Investment Income and Commissions (Schedule 4, 5)	660	665	679
Restructurings (Schedule 4,5)	-	-	-
Other Revenues (Schedule 4, 5)	1,000	1,201	1,341
<b>Total Revenues</b>	<b>732,131</b>	<b>800,494</b>	<b>613,549</b>
<b>EXPENSES</b>			
General Government Services (Schedule 3)	168,950	181,839	186,992
Protective Services (Schedule 3)	43,675	52,597	55,370
Transportation Services (Schedule 3)	207,350	187,205	167,476
Environmental and Public Health Services (Schedule 3)	91,555	97,556	97,402
Planning and Development Services (Schedule 3)	430	575	415
Recreation and Cultural Services (Schedule 3)	24,520	21,854	16,660
Utility Services (Schedule 3)	228,395	211,880	164,390
Restructurings (Schedule 3)	-	-	-
<b>Total Expenses</b>	<b>764,875</b>	<b>753,506</b>	<b>688,705</b>
<b>Surplus (Deficit) of Revenues over Expenses before Other Capital Contributions</b>	<b>(32,744)</b>	<b>46,988</b>	<b>(75,156)</b>
Provincial/Federal Capital Grants and Contributions (Schedule 4, 5)	36,020	36,020	58,266
<b>Surplus (Deficit) of Revenues over Expenses</b>	<b>3,276</b>	<b>83,008</b>	<b>(16,890)</b>
<b>Accumulated Surplus (Deficit), Beginning of Year</b>	<b>893,477</b>	<b>893,477</b>	<b>910,367</b>
<b>Accumulated Surplus (Deficit), End of Year</b>	<b>896,753</b>	<b>976,485</b>	<b>893,477</b>

*The accompanying notes and schedules are an integral part of these statements.*

Municipality of Town of Hafford  
Consolidated Statement of Change in Net Financial Assets  
As at December 31, 2020

Statement 3

	2020 Budget	2020	2019
<b>Surplus (Deficit)</b>	3,276	83,008	(16,890)
(Acquisition) of tangible capital assets		(34,827)	(37,465)
Amortization of tangible capital assets	87,750	76,483	68,499
Proceeds on disposal of tangible capital assets		999	300
Loss (gain) on the disposal of tangible capital assets		5,978	(300)
Transfer of assets/liabilities in restructuring transactions		-	-
<b>Surplus (Deficit) of capital expenses over expenditures</b>	<b>87,750</b>	<b>48,633</b>	<b>31,034</b>
(Acquisition) of supplies inventories			
(Acquisition) of prepaid expense		8,832	(7,819)
Consumption of supplies inventory			
Use of prepaid expense			
<b>Surplus (Deficit) of expenses of other non-financial over expenditures</b>	<b>-</b>	<b>8,832</b>	<b>(7,819)</b>
<b>Increase/Decrease in Net Financial Assets</b>	<b>91,026</b>	<b>140,473</b>	<b>6,325</b>
<b>Net Financial Assets (Debt) - Beginning of Year</b>	<b>(58,331)</b>	<b>(58,331)</b>	<b>(64,656)</b>
<b>Net Financial Assets (Debt) - End of Year</b>	<b>32,695</b>	<b>82,142</b>	<b>(58,331)</b>

*The accompanying notes and schedules are an integral part of these statements.*



**Municipality of Town of Hafford**  
**Consolidated Statement of Cash Flow**  
**As at December 31, 2020**

Statement 4

	2020	2019
<b>Cash provided by (used for) the following activities</b>		
<b>Operating:</b>		
Surplus (Deficit)	83,008	(16,890)
Amortization	76,485	68,749
Loss (gain) on disposal of tangible capital assets	5,978	(300)
	165,471	51,559
<b>Change in assets/liabilities</b>		
Taxes Receivable - Municipal	(24,305)	(4,054)
Other Receivables	6,326	(3,296)
Land for Resale	513	4,518
Other Financial Assets	(21,000)	
Accounts and Accrued Liabilities Payable	(43,069)	23,560
Deposits	(1,896)	(2,416)
Deferred Revenue	(12,651)	(3,744)
Accrued Landfill Costs	-	
Liability for Contaminated Sites	-	
Other Liabilities	(286)	
Stock and Supplies	-	
Prepayments and Deferred Charges	8,832	(7,816)
<b>Other (Specify)</b>	-	(4,735)
<b>Cash provided by operating transactions</b>	<b>77,935</b>	<b>53,576</b>
<b>Capital:</b>		
Acquisition of capital assets	(34,827)	(37,465)
Proceeds from the disposal of capital assets	999	300
Other capital		
<b>Cash applied to capital transactions</b>	<b>(33,828)</b>	<b>(37,165)</b>
<b>Investing:</b>		
Long-term investments	(87)	(138)
Other investments		
<b>Cash provided by (applied to) investing transactions</b>	<b>(87)</b>	<b>(138)</b>
<b>Financing:</b>		
Debt charges recovered		
Long-term debt issued		
Long-term debt repaid	(8,832)	(21,445)
Other financing		
<b>Cash provided by (applied to) financing transactions</b>	<b>(8,832)</b>	<b>(21,445)</b>
<b>Change in Cash and Temporary Investments during the year</b>	<b>35,188</b>	<b>(5,172)</b>
<b>Cash and Temporary Investments - Beginning of Year</b>	<b>(42,666)</b>	<b>(37,494)</b>
<b>Cash and Temporary Investments - End of Year</b>	<b>(7,478)</b>	<b>(42,666)</b>

*The accompanying notes and schedules are an integral part of these statements.*

**Municipality of      Town of Hafford**  
**Notes to the Consolidated Financial Statements**  
**As at December 31, 2020**

**1. Significant Accounting Policies**

The consolidated financial statements of the municipality have been prepared by management in accordance with Canadian public sector accounting standards (PSAS) as recommended by the Chartered Professional Accountants of Canada (CPA Canada). Significant aspects of the accounting policies adopted by the municipality are as follows:

**Basis of Accounting:** The consolidated financial statements are prepared using the accrual basis of accounting. The accrual basis of accounting requires revenues to be recognized as they become available and measurable and expenses are recognized as they are incurred and measurable as a result of the receipt of goods and services and the creation of a legal obligation to pay.

- a) **Reporting Entity:** The consolidated financial statements consolidate the assets, liabilities and flow of resources of the municipality. The entity is comprised of all of the organizations that are owned or controlled by the municipality and are, therefore, accountable to the Council for the administration of their financial affairs and resources. Entities included in these consolidated financial statements are as follows:

Entity

*[Local arena board]*

*[Local swimming pool]*

All inter-organizational transactions and balances have been eliminated.

- b) **Collection of funds for other authorities:** Collection of funds by the municipality for school boards, municipal hail and conservation and development authorities are collected and remitted in accordance with relevant legislation.
- c) **Government Transfers:** Government transfers are the transfer of assets from senior levels of government that are not the result of an exchange transaction, are not expected to be repaid in the future, or the result of a direct financial return. Government transfers are recognized as revenue in the period that the events giving rise to the transfer occur, providing:
- a) the transfers are authorized
  - b) any eligibility criteria have been met; and
  - c) reasonable estimates of the amounts can be made.

Unearned government transfer amounts received will be recorded as deferred revenue.

Earned government transfer amounts not received will be recorded as an amount receivable.

- d) **Deferred Revenue - Fees and charges:** Certain user charges and fees are collected for which the related services have yet to be performed. Revenue is recognized in the period when the related expenses are incurred or services performed.
- e) **Local Improvement Charges:** Local improvement projects financed by frontage taxes recognize any prepayment charges as revenue in the period assessed.
- f) **Net Financial Assets:** Net Financial Assets at the end of an accounting period are the net amount of financial assets less liabilities outstanding. Financial assets represent items such as cash and those other assets on hand which could provide resources to discharge existing liabilities or finance future operations. These include realizable assets which are convertible to cash and not intended for consumption in the normal course of operations.
- g) **Non-financial Assets:** Tangible capital and other non-financial assets are accounted for as assets by the government because they can be used to provide government services in future periods. These assets do not normally provide resources to discharge the liabilities of the government unless they are sold.
- h) **Appropriated Reserves:** Reserves are established at the discretion of Council to designate surplus for future operating and capital transactions. Amounts so designated are described on Schedule 8.
- i) **Property Tax Revenue:** Property tax revenue is based on assessments determined in accordance with Saskatchewan Legislation and the formulas, principles, and rules in the Saskatchewan Assessment Manual. Tax mill rates are established annually by council following the guidance of the Government of Saskatchewan. Tax revenues are recognized when the tax has been authorized by bylaw and the taxable event has occurred. Requisitions operate as a flow through and are excluded from municipal revenue.
- j) **Investments:** Portfolio investments are valued at the lower of cost, less any provisions for other than temporary impairment. Investments with terms longer than one year have been classified as other long-term investments concurrent with the nature of the investment. The long term investments in the Saskatchewan Association of Rural Municipalities - Self insurance fund are accounted for on the equity basis.

1. Significant Accounting Policies - continued

- k) **Inventories:** Inventories of materials and supplies expected to be used by the municipality are valued at the lower of cost or replacement cost. Inventories of land, materials and supplies held for resale are valued at the lower of cost or net realizable value. Cost is determined by the average cost method. Net realizable value is the estimated selling price in the ordinary course of business.
- l) **Tangible Capital Assets:** All tangible capital asset acquisitions or betterments made throughout the year are recorded at their acquisition cost. Initial costs for tangible capital assets that were acquired and developed prior to 2009 were obtained via historical cost information or using current fair market values discounted by a relevant deflation factor back to the point of acquisition. Donated tangible capital assets received are recorded at their fair market value at the date of contribution. The cost of these tangible capital assets less any residual value are amortized over the asset's useful life using the straight-line method of amortization. Tangible capital assets that are recognized at a nominal value are disclosed on Schedule 6. The municipality's tangible capital asset useful lives are estimated as follows:

<u>Asset</u>	<u>Useful Life</u>
<b>General Assets</b>	
Land	Indefinite
Land Improvements	5 to 20 Yrs
Buildings	10 to 50 Yrs
Vehicles & Equipment	
Vehicles	5 to 10 Yrs
Machinery and Equipment	5 to 10 Yrs
<b>Infrastructure Assets</b>	
Infrastructure Assets	30 to 75 Yrs
Water & Sewer	(Insert)
Road Network Assets	(Insert)

*[If method other than straight line used the method must be separately disclosed]*

**Government Contributions:** Government contributions for the acquisition of capital assets are reported as capital revenue and do not reduce the cost of the related asset.

**Works of Art and Other Unrecognized Assets:** Assets that have a historical or cultural significance, which include works of art, monuments and other cultural artifacts are not recognized as tangible capital assets because a reasonable estimate of future benefits associated with this property cannot be made.

*[List other unrecognized assets, if any].*

**Capitalization of Interest:** The municipality does *[not]* capitalize interest incurred while a tangible capital asset is under construction.

**Leases:** All leases are recorded on the consolidated financial statements as either a capital or operating lease. Any lease that transfers substantially all of the benefits and risk associated with the leased asset is classified as a capital lease and recorded as tangible capital assets. At the inception of a capital lease, an asset and a payment obligation are recorded at an amount equal to the lesser of the present value of the minimum lease payments and the asset's fair market value. Assets under capital leases are amortized on a *[amortization method]* basis, over their estimated useful lives *[lease term]*. Any other lease not meeting the before mentioned criteria is classified as an operating lease and rental payments are expensed as incurred.

- m) **Landfill Liability:**

*[Select one of the following as applicable]*

The municipality maintains a waste disposal site. The annual provision is reported as an expense and the accumulated provision is reported on the Consolidated Statement of Financial Position. Recommended disclosure is provided in Note 10.

or

The municipality does not maintain a waste disposal site.

- n) **Trust Funds:** Funds held in trust for others, under a trust agreement or statute, are not included in the consolidated financial statements as they are not controlled by the municipality. Trust fund activities administered by the municipality are disclosed in Note 18.
- o) **Employee Benefit Plans:** Contributions to the municipality's defined benefit plans are expensed when contributions are made. Under the defined benefit plan, the municipality's obligations are limited to their contributions.
- p) **Liability for Contaminated Sites:** Contaminated sites are a result of contamination being introduced into air, soil, water or sediment of a chemical, organic or radioactive material or live organism that exceeds an environmental standard. The liability is recorded net of any expected recoveries. A liability for remediation of contaminated sites is recognized when all the following criteria are met:
- a) an environmental standard exists;
  - b) contamination exceeds the environmental standard;
  - c) the municipality:
    - i. is directly responsible; or
    - ii. accepts responsibility;
  - d) it is expected that future economic benefits will be given up; and
  - e) a reasonable estimate of the amount can be made.

1. Significant Accounting Policies - continued

- q) **Measurement Uncertainty:** The preparation of financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amount of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenue and expenditures during the period. Accounts receivable are stated after evaluation as to their collectability and an appropriate allowance for doubtful accounts is provided where considered necessary.

The measurement of materials and supplies are based on estimates of volume and quality.

The 'Opening Asset costs' of tangible capital assets have been estimated where actual costs were not available.

Amortization is based on the estimated useful lives of tangible capital assets.

These estimates and assumptions are reviewed periodically and, as adjustments become necessary they are reported in earnings in the periods in which they become known.

- r) **Basis of Segmentation/Segment Report:** The municipality follows the Public Sector Accounting Board's recommendations requiring financial information to be provided on a segmented basis. Municipal services have been segmented by grouping activities that have similar service objectives (by function). Revenues that are directly related to the costs of the function have been attributed to each segment. Interest is allocated to functions based on the purpose of specific borrowings.

The segments (functions) are as follows:

General Government: Provides for the administration of the municipality.

Protective Services: Comprised of expenses for Police and Fire protection.

Transportation Services: Responsible for the delivery of public works services related to the development and maintenance of roadway systems and street lighting.

Environmental and Public Health: The environmental segment provides waste disposal and other environmental services. The public health segment provides for expenses related to public health services in the municipality.

Planning and Development: Provides for neighbourhood development and sustainability.

Recreation and Culture: Provides for community services through the provision of recreation and leisure services.

Utility Services: Provides for delivery of water, collecting and treating of wastewater and providing collection and disposal of solid waste.

- s) **Budget Information:** Budget information is presented on a basis consistent with that used for actual results. The budget was approved by Council on [insert approval date].

- t) **New Standards and Amendments to Standards:  
Effective for Fiscal Years Beginning On or After April 1, 2022:**

**PS 1201 Financial Statement Presentation**, replaces PS 1200 with revised general reporting principles and standards of presentation and disclosure in government financial statements. Requires a new statement of re-measurement gains and losses separate from the statement of operations arising from the re-measurement of financial instruments and items denominated in foreign currencies, as well as the government's proportionate share of other comprehensive income that arises when a government includes the results of government business enterprises and partnerships. Effective in the period PS 3450 and PS 2601 are adopted.

**PS 2601 Foreign Currency Translation**, replaces PS 2600 with revised guidance on the recognition, presentation and disclosure of transactions that are denominated in a foreign currency. Requires that monetary assets and liabilities denominated in a foreign currency and non-monetary items included in the fair value category, denominated in a foreign currency, be adjusted to reflect the exchange rates in effect at the financial statement date. Unrealized gains and losses are to be presented in the statement of re-measurement gains and losses.

**PS 3041 Portfolio Investments**, replaces PS 3040 with revised guidance on accounting for, and presentation and disclosure of portfolio investments. Removes the distinction between temporary and portfolio investments. Upon adoption of PS 3450 and PS 3041, PS 3030, Temporary Investments, will no longer apply. Effective in the period PS 3450, PS 2601 and PS 1201 are adopted.

**PS 3450 Financial Instruments**, a new standard establishing guidance on the recognition, measurement, presentation and disclosure of financial instruments, including derivatives. The standard requires fair value measurement of derivatives and equity instrument that are quoted in an active market; all other financial instruments can be measured at cost/amortized cost or fair value at the election of the government. Unrealized gains and losses are presented in a new statement of re-measurement gains and losses. There is the requirement to disclose the nature and extent of risks arising from financial instruments and clarification is given for the de-recognition of financial liabilities.

**PS 3280 Asset Retirement Obligations**, a new standard establishing guidance on the accounting and reporting of legal obligations associated with the retirement of tangible capital assets controlled by a government or government organization. A liability for a retirement obligation can apply to tangible capital assets either in productive use or no longer in productive use. As this standard includes solid waste landfill sites active and post-closing obligations, upon adoption of this new standard, existing Solid Waste Landfill Closure and Post-Closure Liability section PS 3270 will be withdrawn.

**Effective for Fiscal Years Beginning On or After April 1, 2023:**

**PS 3400, Revenue**, a new standard establishing guidance on how to account for and report on revenue. The standard provides a framework for recognizing, measuring and reporting revenues that arise from transactions that include performance obligations and transactions that do not have performance obligations. Performance obligations are enforceable promises to provide specific goods or services to a specific payer.

The extent of the impact on adoption of these future standards is not known at this time.

**Municipality of Town of Hafford**  
**Notes to the Consolidated Financial Statements**  
**As at December 31, 2020**

**2. Cash and Temporary Investments**

	2020	2019
Cash	(75215)	(43068)
Temporary Investments	67737	402
Restricted Cash		
<b>Total Cash and Temporary Investments</b>	<b>(7,478)</b>	<b>(42,666)</b>

Cash and temporary investments include balances with banks, term deposits, marketable securities and short-term investments with maturities of three months or less. The Town has a credit facility with its financial institution that covers long-term debt facilities referred to in Note 12, a revolving operating line of credit in the amount of \$150,000. Interest on the line of credit is at 4.7% and is secured by the assignment of the Town's municipal taxes receivable.

**3. Taxes Receivable - Municipal**

	2020	2019
Municipal - Current	49868	49973
- Arrears	30283	48829
	80,151	98,802
- Less Allowance for Uncollectible		(42,956)
Total municipal taxes receivable	80,151	55,846
School - Current	7473	8330
- Arrears	6205	7512
Total school taxes receivable	13,678	15,842
Other		
Total taxes and grants in lieu receivable	93,829	71,688
Deduct taxes receivable to be collected on behalf of other organizations	(13,678)	(15,842)
<b>Total Taxes Receivable - Municipal</b>	<b>80,151</b>	<b>55,846</b>

**4. Other Accounts Receivable**

	2020	2019
Federal Government	13295	(3382)
Provincial Government		
Local Government		
Utility	49783	39494
Trade	2337	41473
<b>Other (Specify)</b>		
Total Other Accounts Receivable	65,415	77,585
Less: Allowance for Uncollectible		(5,844)
<b>Net Other Accounts Receivable</b>	<b>65,415</b>	<b>71,741</b>

**5. Land for Resale**

	2020	2019
Tax Title Property	67,577	54,902
Allowance for market value adjustment	(56,977)	(43,789)
Net Tax Title Property	10,600	11,113
Other Land	1,800	1,800
Allowance for market value adjustment		
Net Other Land	1,800	1,800
<b>Total Land for Resale</b>	<b>12,400</b>	<b>12,913</b>

**6. Long-Term Investments**

	2020	2019
Sask Assoc. of Rural Municipalities - Self Insurance Fund		
<b>Other (Specify)</b> Member equity and member shares	2355	2268
<b>Total Long-Term Investments</b>	<b>2,355</b>	<b>2,268</b>

The long term investments in the Saskatchewan Association of Rural Municipalities - Self Insurance Fund are accounted for on the equity basis.

Marketable securities are valued at the lower of cost and market value. Market value at [date] was [\$] ([Prior Year] - [\$]).

[Marketable securities/Portfolio investments] represent investments in common shares [of public companies] and are stated at the lower of cost or market value. At year-end, cost was substantially the same as the quoted market value.

**7. Debt Charges Recoverable**

	2020	2019
Current debt charges recoverable		
Non-current debt charges recoverable		
<b>Total Debt Charges Recoverable</b>	<b>-</b>	<b>-</b>

The municipality has undertaken a project with [describe nature of project and identify partners]. The municipality assumed the long-term financing of [\$ - amount]; however, [\$ - amount] plus interest at [#] % is recoverable from [name of municipality] with respect to this financing. Amounts are recoverable in annual principal instalments of [\$] plus interest, and mature [date].

Future debt charges recoverable are as follows:

Year	Principal	Interest	Total
2021			-
2022			-
2023			-
2024			-
2025			-
Thereafter			-
Balance	-	-	-

## Notes to the Consolidated Financial Statements

As at December 31, 2020

**8. Bank Indebtedness**

Bank indebtedness includes an operating loan amounting to [\$] ([prior year] - [\$]) and bearing interest at prime plus [# %]. Assets pledged as collateral are [describe assets].

**Credit Arrangements**

[Disclosure appropriate where lines of credit have been authorized, but no amount is drawn at the financial statement date]

At [date], the Municipality had lines of credit totaling [\$], none of which were drawn. The following has been collateralized in connection with this line of credit:

- General security agreement; and
- Hypothecation of certain preferred shares (market value at [date] of [\$]).

**9. Deferred Revenue**

	2020	2019
Prepaid cable fees		12,651
<b>Total Deferred Revenue</b>	<b>-</b>	<b>12,651</b>

**10. Accrued Landfill Costs**

	2020	2019
Environmental Liabilities		-

In [year] the municipality has accrued an overall liability for environmental matters in the amount of [\$] (prior year - \$) which represents management's best estimate of this liability. By their nature, these estimates are subject to measurement uncertainty and the effect on the consolidated financial statements of changes in such estimates in future periods could be significant.

Included in environmental liabilities is [\$] (prior year - \$) of the estimated total landfill closure and post-closure care expenses. The estimated liability for these expenses is recognized as the landfill site's capacity is used and the reported liability represents the portion of the estimated total expenses recognized as at December 31, [year] based on the cumulative capacity used at that date, compared to the total estimated landfill capacity. Estimated total expenditures represent the sum of the discounted future cash flows for closure and post-closure care activities discounted at the municipality's average long-term borrowing rate of [%] (prior year - %).

Landfill closure and post-closure care requirements have been defined in accordance with The Environmental Management and Protection Act and include final covering and landscaping of the landfill, pumping of ground water, methane gas and leachate management, and ongoing environmental monitoring, site inspection and maintenance. The reported liability is based on estimates and assumptions with respect to events extending over a [# of years]-year period using the best information available to management. Future events may result in significant changes to the estimated total expense, capacity used or total capacity and the estimated liability, and would be recognized prospectively, as a change in estimate, when applicable.

The estimated remaining capacity of the landfill is [%] - [#] cubic metres (prior year - % - [#] cubic metres) of its total estimated capacity of [#] cubic metres and its estimated remaining life is [#] years (prior year - [#] years). The period for post-closure care is estimated to be [#] years (prior year - [#]).

The unfunded liability for the landfill will be paid for [explain how will be financed].

**11. Liability for Contaminated Sites**

The municipality recognizes and estimates a liability of \$31,000 (2019 - \$31,000) for remediation of a former service station.

[Note: additional disclosure is required of the estimated total undiscounted expenditures and discount rate (when a net present value technique is used), as well as the reason for not recognizing a liability, if appropriate.]

**Municipality of Town of Hafford**  
**Notes to the Consolidated Financial Statements**  
**As at December 31, 2020**

**12. Long-Term Debt**

*[Select one of the following as applicable:]*

a) The debt limit of the municipality is \$\_\_\_\_\_. The debt limit for a municipality is the total amount of the municipality's own source revenues for the preceding year (the *Municipalities Act* section 161(1)).

or

b) The debt limit of the municipality is \$\_\_\_\_\_. The debt limit for the municipality has been established by the Saskatchewan Municipal Board (the *Municipalities Act* section 161(2)).

Debenture debt is repayable at *[describe terms including interest rates, repayment dates and amounts, and whether any amount is due on demand]*.

Future principal and interest payments are as follows:

Year	Principal	Interest	Current Year Total	Prior Year Total
2021			-	
2022			-	
2023			-	
2024			-	
2025			-	
Thereafter			-	
Balance	-	-	-	-

Bank loans are repayable *[describe terms including interest rates, repayment dates and amounts, and whether any amount is due on demand]*.

Future principal repayments are estimated as follows:

Year	Principal	Interest	Current Year Total	Prior Year Total
2021	9330		9,330	
2022	9014		9,014	
2023			-	
2024			-	
2025			-	
Thereafter			-	
Balance	18,344	-	18,344	-

**13. Lease Obligations**

*[Description of capital leases including interest rates, expiry dates and significant conditions of the lease agreements]*

Future minimum lease payments under the capital leases together with the balance of the obligation due under the capital leases are as follows:

Year	Payment Amount
2021	-
2022	-
2023	-
2024	-
2025	-
Thereafter	-
Total future minimum lease payments	-
Amounts representing interest at a weighted average rate of _____%	-
Capital Lease Liability	-



**Municipality of Town of Hafford**  
**Notes to the Consolidated Financial Statements**  
**As at December 31, 2020**

**14. Other Non-financial Assets**

**2020**

**2019**

*[List if any]*

**15. Contingent Liabilities**

The municipality is contingently liable under terms of the Saskatchewan Association of Rural Municipalities Self-Insurance Plan for its proportionate share of claims and future claims in excess of the Plan's reserve fund.

The municipality is also contingently liable for the following:

The following contingent liability amounts are estimates based on the audited financial statements of 16 to 43 Waste Management Corporation as at December 31, 2020.

The Town is contingently liable for its proportionate share of 16 to 43 Waste Management Corporation's loan with Innovation Credit Union. The total loan balance outstanding at December 31, 2020 is \$1,089,904 [2019 - \$1,157,863] of which the Town has guaranteed an amount of \$228,880 [2019 - \$262,914]. The loan is in good standing as of December 31, 2020.

The Town has signed a guarantee on behalf of 16 to 43 Waste Management Corporation's loan with Innovation Credit Union. The total loan balance is \$210,457 [2019 - \$250,000], of which the Town is contingently liable for its proportionate share of \$44,196.

Further potential liability amounts related to 16 to 43 Waste Management Corporation are disclosed in Note 24.

**16. Pension Plan**

The municipality is an employer member of the Municipal Employee Pension Plan (MEPP), which is a multiemployer defined benefit pension plan. The Commission of MEPP, representing plan member employers, is responsible for overseeing the management of the pension plan, including investment of assets and administration of benefits. The municipality's pension expense in 2020 was [13,352 [2019 - \$13,236]. The benefits accrued to the municipality's employees from MEPP are calculated using the following: Pensionable Years of Service, Highest Average Salary, and the plan accrual rate.

**17. Comparative Figures**

Prior year comparative figures have been restated to conform to the current year's presentation.

**18. Trusts Administered by the Municipality**

A summary of trust fund activity by the municipality during the year is as follows:

*[Description of Trust i.e. Cemetery]*

	<b>Current Year Total</b>	<b>Prior Year Total</b>
Balance - Beginning of Year		
Revenue ( <i>Specify</i> )		
Interest revenue		
Expenditure ( <i>Specify</i> )		
<b>Balance - End of Year</b>	<b>-</b>	<b>-</b>

## 19. Related Parties

The consolidated financial statements include transactions with related parties. The municipality is related to [ list related parties] under the common control of the Council.  
[Select one of the following as applicable:]

Transactions with these related parties are in the normal course of operations and are settled on normal trade terms.

or

[If there are non-arm's length transactions recognized by the municipality at an amount other than normal trade terms during the year use the disclosure below.]

Certain transactions with the following related parties were settled at an amount other than normal trade terms.

[For each related party transaction describe:

- Adequate information about the nature of the relationship with the related parties involved in related party transactions;
  - The type and amount of related party transaction that have been recognized by financial statement category;
  - The basis of measurement used;
  - The amount of outstanding balances and the terms and conditions attached to them;
  - Contractual obligations and/or contingent liabilities with related parties separate from other contractual obligations and contingent liabilities;
  - The types of related party transactions that have occurred for which no amount has been recognized.
- Items of a similar nature should be disclosed in aggregate.]

## 20. Contingent Assets

### Assets

The municipality has the following contingent asset(s) for which the probability of [future event that would result in the asset(s)] occurring is likely, resulting in [describe the nature of the contingent asset] where the estimated or known assets are, or exceed \$[ ] at December 31 [current year] ([prior year: \$[ ]]). The future receipt of these assets is dependent on [describe nature of future event that will confirm existence of asset]. [When the disclosed amount is based on an estimate, explain basis of estimation].

Contingent assets are not recorded in the financial statements.

(or, in cases where the extent cannot be measured or when disclosure of the extent would have an adverse effect on the outcome, consider the following)

The municipality has the following contingent asset(s) for which the probability of [future event that would result in the asset(s)] occurring is likely, resulting in [describe the nature of the contingent asset]. The future receipt of these assets is dependent on [describe nature of future event that will confirm existence of asset]. [Describe the reason for non-disclosure of the extent of the contingent asset].

Contingent assets are not recorded in the financial statements.

## 21. Contractual Rights

Contractual rights are rights to economic resources arising from contracts or agreements that will result in an asset and revenue in the future. Significant contractual rights of the municipality are as follows:

Contractual Rights Type	Describe Nature Time and Extent	2020	2021	2022	2023	2024	Thereafter	No Fixed Maturity Date	Current Year Total	Prior Year Total
[i.e. future lease Revenue]		[\$]	[\$]	[\$]	[\$]	[\$]	[\$]	[\$]	-	[\$]
Contractual Rights 1									-	
Contractual Rights 2									-	
Contractual Rights 3									-	
[Other Specify]									-	
<b>Total</b>		-	-	-	-	-	-	-	-	-

## 22. Contractual Obligations and Commitments

The municipality has entered into multiple-year contracts for the delivery of services and the construction of tangible capital assets [identify those that apply]. These contractual obligations will become liabilities in the future when the terms of the contracts are met. Significant contractual obligations and commitments of the municipality include:

Contractual Obligations and Commitments Type <sup>1</sup>	Describe Nature Time and Extent	2020	2021	2022	2023	2024	Thereafter	No Fixed Maturity Date	Current Year Total	Prior Year Total
[i.e. future lease Revenue]		[\$]	[\$]	[\$]	[\$]	[\$]	[\$]	[\$]	-	[\$]
Contractual Rights 1									-	
Contractual Rights 2									-	
Contractual Rights 3									-	
[Other Specify]									-	
<b>Total</b>		-	-	-	-	-	-	-	-	-

<sup>1</sup> See Note 13 for Capital Lease obligations.

**Municipality of Town of Hafford**  
**Notes to the Consolidated Financial Statements**  
**As at December 31, 2020**

**23. Restructuring Transactions**

*[Select one of the following if applicable:]*

On [insert restructuring date], the [Town/City/Village of XXX] received the transfer of [insert brief description of assets (and liabilities)] and the responsibility for the ongoing operation of the asset(s) from [insert transferring organization's name]. The transfer was due to [brief description of why the restructuring transaction occurred].

The assets [and liabilities] have been recorded as [e.g., tangible capital assets, A/R etc.], at the [insert transferring organization's name] carrying value at the time of the transfer, totaling \$XX. This amount has been recorded as revenue [expense] during the year. Under the transfer, the [Town/City/Village of XXX] also assumed responsibility for [contingent liabilities (describe) and/or contractual obligations (describe) if applicable].

The [Town/City/Village of XXX] also received compensation of \$XX for [outline the purpose -what it is for – if applicable].

The [Town/City/Village of XXX] incurred \$XX in restructuring costs related to [brief description of the cause of the costs incurred if significant e.g., legal, accounting, professional services – if applicable].

From the date of transfer to December 31, 2020, revenues and expenses related to the operation of the assets were as follows: revenue of \$XX; salaries of \$XX; goods and services of \$XX; amortization of \$XX; and debt service \$XX.

or

On [insert restructuring date here], the [Town/City/Village of XXX] transferred [insert brief description of assets (and liabilities)] and the responsibility for the ongoing operation of the asset(s) to [insert receiving organization's name]. [Contingent liabilities (describe) and/or contractual obligations (describe) if applicable] are also transferred to [insert receiving organization's name].

The transfer was due to [brief description of why the restructuring transaction occurred].

The carrying amount of the assets [and liabilities] transferred of \$XX is recorded as an expense (revenue) during the year.

The [Town/City/Village of XXX] also provided compensation of \$XX for [outline the purpose -what it is for – if applicable].

The [Town/City/Village of XXX] incurred \$XX in restructuring costs related to [brief description of the cause of the costs incurred if significant e.g., legal, accounting, professional services – if applicable].

**24. Subsequent Events**

**16 to 43 Waste Management Corporation**

During the 2021 year, the Board of 16 to 43 Waste Management Corporation unanimously agreed to sell the business as it was no longer considered viable with the possibility to ceasing operations prior to any sale.

As the Town is a participating community with 16 to 43 Waste Management, the Town is contingently liable for its proportionate share of all liabilities should operations cease prior to any sale. The total net outstanding liabilities as at December 31, 2020 is \$239,846, of which the Town is contingently liable for its proportionate share of \$50,368.

Further liability amounts related to 16 to 43 Waste Management Corporation liabilities are found in Note 15.

Municipality of Town of Hafford  
Schedule of Taxes and Other Unconditional Revenue  
As at December 31, 2020

Schedule 1

	2020 Budget	2020	2019
<b>TAXES</b>			
General municipal tax levy	279,070	280,233	236,935
Abatements and adjustments	(500)	(654)	(1,696)
Discount on current year taxes	(6,600)	(8,398)	(6,592)
<b>Net Municipal Taxes</b>	<b>271,970</b>	<b>271,181</b>	<b>228,647</b>
Potash tax share			
Trailer license fees			
Penalties on tax arrears	17,500	17,321	17,197
Special tax levy			
<b>Other (Specify )</b>			
<b>Total Taxes</b>	<b>289,470</b>	<b>288,502</b>	<b>245,844</b>
<b>UNCONDITIONAL GRANTS</b>			
Revenue Sharing	94,160	94,168	85,069
Safe Restart Grant	24,279	24,279	
<b>Total Unconditional Grants</b>	<b>118,439</b>	<b>118,447</b>	<b>85,069</b>
<b>GRANTS IN LIEU OF TAXES</b>			
Federal	4,650	4,799	3,954
Provincial			
S.P.C. Electrical			
SaskEnergy Gas			
TransGas			
Central Services			
SaskTel			
<b>Other (Specify )</b>			
Local/Other			
Housing Authority			
C.P.R. Mainline			
Treaty Land Entitlement			
<b>Other (Specify )</b>	<b>6,250</b>	<b>6,549</b>	<b>5,573</b>
Other Government Transfers			
S.P.C. Surcharge	22,340	22,157	21,693
Sask Energy Surcharge	9,790	9,309	10,619
<b>Other (Specify )</b>			
<b>Total Grants in Lieu of Taxes</b>	<b>43,030</b>	<b>42,814</b>	<b>41,839</b>
<b>TOTAL TAXES AND OTHER UNCONDITIONAL REVENUE</b>	<b>450,939</b>	<b>449,763</b>	<b>372,752</b>

Municipality of Town of Hafford  
Schedule of Operating and Capital Revenue by Function  
As at December 31, 2020

Schedule 2 - 1

	2020 Budget	2020	2019
<b>GENERAL GOVERNMENT SERVICES</b>			
<b>Operating</b>			
Other Segmented Revenue			
Fees and Charges			
- Custom work	17,295	13,834	19,669
- Sales of supplies			
- <b>Other (Specify)</b> Adjustment of allowance		47,423	
Total Fees and Charges	17,295	61,257	19,669
- Tangible capital asset sales - gain (loss)			
- Land sales - gain	(4,400)		
- Investment income and commissions	660	665	679
- <b>Other (Specify)</b>			97
Total Other Segmented Revenue	13,555	61,922	20,445
Conditional Grants			
- Student Employment			
- <b>Other (Specify)</b> PFG Grant		2,453	
Total Conditional Grants	-	2,453	-
<b>Total Operating</b>	<b>13,555</b>	<b>64,375</b>	<b>20,445</b>
<b>Capital</b>			
Conditional Grants			
- Federal Gas Tax			
- ICIP			
- Provincial Disaster Assistance			
- <b>Other (Specify)</b>			
<b>Total Capital</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Restructuring Revenue (Specify, if any)</b>			
<b>Total General Government Services</b>	<b>13,555</b>	<b>64,375</b>	<b>20,445</b>

**PROTECTIVE SERVICES**

<b>Operating</b>			
Other Segmented Revenue			
Fees and Charges			
<b>Fees and fines</b>	300	365	10,114
Total Fees and Charges	300	365	10,114
- Tangible capital asset sales - gain (loss)			
- <b>Other (Specify)</b>			
Total Other Segmented Revenue	300	365	10,114
Conditional Grants			
- Student Employment			
- Local government	8,500	8,500	5,500
- <b>Other (Specify)</b>			
Total Conditional Grants	8,500	8,500	5,500
<b>Total Operating</b>	<b>8,800</b>	<b>8,865</b>	<b>15,614</b>
<b>Capital</b>			
Conditional Grants			
- Federal Gas Tax			
- ICIP			
- Provincial Disaster Assistance			
- Local government			
- <b>Other (Specify)</b>			
<b>Total Capital</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Restructuring Revenue (Specify, if any)</b>			
<b>Total Protective Services</b>	<b>8,800</b>	<b>8,865</b>	<b>15,614</b>

Municipality of Town of Hafford  
Schedule of Operating and Capital Revenue by Function  
As at December 31, 2020

Schedule 2 - 2

	2020 Budget	2020	2019
<b>TRANSPORTATION SERVICES</b>			
<b>Operating</b>			
Other Segmented Revenue			
Fees and Charges			
- Custom work	350	500	348
- Sales of supplies	50		120
- Road Maintenance and Restoration Agreements			
- Frontage			
- <b>Other (Specify )</b>			
Total Fees and Charges	400	500	468
- Tangible capital asset sales - gain (loss)		999	300
- <b>Other (Specify )</b>			
Total Other Segmented Revenue	400	1,499	768
Conditional Grants			
- RIRG (CTP)			
- Student Employment	5,000	6,339	3,097
- <b>Other (Specify )</b>			
Total Conditional Grants	5,000	6,339	3,097
<b>Total Operating</b>	<b>5,400</b>	<b>7,838</b>	<b>3,865</b>
<b>Capital</b>			
Conditional Grants			
- Federal Gas Tax	36,020	36,020	57,614
- ICIP			
- RIRG (Heavy Haul, CTP, Bridge and Large Culvert)			
- Provincial Disaster Assistance			
- <b>Other (Specify )</b> Student Employment			
<b>Total Capital</b>	<b>36,020</b>	<b>36,020</b>	<b>57,614</b>
<b>Restructuring Revenue (Specify, if any)</b>			
<b>Total Transportation Services</b>	<b>41,420</b>	<b>43,858</b>	<b>61,479</b>

**ENVIRONMENTAL AND PUBLIC HEALTH SERVICES**

<b>Operating</b>			
Other Segmented Revenue			
Fees and Charges			
- Waste and Disposal Fees	80,000	86,493	77,735
- <b>Other (Specify )</b> Transit fees	300	248	722
Total Fees and Charges	80,300	86,741	78,457
- Tangible capital asset sales - gain (loss)			
- <b>Other (Specify )</b> Housing Authority	1,000	1,201	1,244
Total Other Segmented Revenue	81,300	87,942	79,701
Conditional Grants			
- Student Employment			
- TAPD			
- Local government			
- <b>Other (Specify )</b> Transit grant	210	209	472
Total Conditional Grants	210	209	472
<b>Total Operating</b>	<b>81,510</b>	<b>88,151</b>	<b>80,173</b>
<b>Capital</b>			
Conditional Grants			
- Federal Gas Tax			
- ICIP			
- TAPD			
- Provincial Disaster Assistance			
- <b>Other (Specify )</b> Local government			652
<b>Total Capital</b>	<b>-</b>	<b>-</b>	<b>652</b>
<b>Restructuring Revenue (Specify, if any)</b>			
<b>Total Environmental and Public Health Services</b>	<b>81,510</b>	<b>88,151</b>	<b>80,825</b>

Municipality of Town of Hafford  
Schedule of Operating and Capital Revenue by Function  
As at December 31, 2020

Schedule 2 - 3

	2020 Budget	2020	2019
<b>PLANNING AND DEVELOPMENT SERVICES</b>			
<b>Operating</b>			
Other Segmented Revenue			
Fees and Charges			
- Maintenance and Development Charges	1,500	619	1,870
- <b>Other (Specify)</b>			
Total Fees and Charges	1,500	619	1,870
- Tangible capital asset sales - gain (loss)			
- <b>Other (Specify)</b>			
Total Other Segmented Revenue	1,500	619	1,870
Conditional Grants			
- Student Employment			
- <b>Other (Specify)</b>			
Total Conditional Grants	-	-	-
<b>Total Operating</b>	1,500	619	1,870
<b>Capital</b>			
Conditional Grants			
- Federal Gas Tax			
- ICIP			
- Provincial Disaster Assistance			
- <b>Other (Specify)</b>			
<b>Total Capital</b>	-	-	-
<b>Restructuring Revenue (Specify, if any)</b>			
<b>Total Planning and Development Services</b>	1,500	619	1,870

**RECREATION AND CULTURAL SERVICES**

<b>Operating</b>			
Other Segmented Revenue			
Fees and Charges	510	325	481
- <b>Other (Specify)</b>			
Total Fees and Charges	510	325	481
- Tangible capital asset sales - gain (loss)			
- <b>Other (Specify)</b>			
Total Other Segmented Revenue	510	325	481
Conditional Grants			
- Student Employment			
- Local government			
- <b>Other (Specify)</b> Sask Lotteries	3,820	3,822	4,922
Total Conditional Grants	3,820	3,822	4,922
<b>Total Operating</b>	4,330	4,147	5,403
<b>Capital</b>			
Conditional Grants			
- Federal Gas Tax			
- ICIP			
- Local government			
- Provincial Disaster Assistance			
- <b>Other (Specify)</b>			
<b>Total Capital</b>	-	-	-
<b>Restructuring Revenue (Specify, if any)</b>			
<b>Total Recreation and Cultural Services</b>	4,330	4,147	5,403



Municipality of Town of Hafford  
**Schedule of Operating and Capital Revenue by Function**  
As at December 31, 2020

Schedule 2 - 4

	2020 Budget	2020	2019
<b>UTILITY SERVICES</b>			
<b>Operating</b>			
Other Segmented Revenue			
Fees and Charges			
- Water	56,600	65,057	56,064
- Sewer	28,500	27,527	27,363
- <b>Other (Specify)</b> Cable	22,500	25,655	30,000
Total Fees and Charges	107,600	118,239	113,427
- Tangible capital asset sales - gain (loss)			
- <b>Other (Specify)</b>			
Total Other Segmented Revenue	107,600	118,239	113,427
Conditional Grants			
- Student Employment			
- <b>Other (Specify)</b> MEEP Grant	58,497	58,497	
Total Conditional Grants	58,497	58,497	-
<b>Total Operating</b>	166,097	176,736	113,427
<b>Capital</b>			
Conditional Grants			
- Federal Gas Tax			
- ICIP			
- New Building Canada Fund (SCF, NRP)			
- Clean Water and Wastewater Fund			
- Provincial Disaster Assistance			
- <b>Other (Specify)</b>			
<b>Total Capital</b>	-	-	-
<b>Restructuring Revenue (Specify, if any)</b>			
<b>Total Utility Services</b>	166,097	176,736	113,427
<b>TOTAL OPERATING AND CAPITAL REVENUE BY FUNCTION</b>	317,212	386,751	299,063

**SUMMARY**

Total Other Segmented Revenue	205,165	270,911	226,806
Total Conditional Grants	76,027	79,820	13,991
Total Capital Grants and Contributions	36,020	36,020	58,266
Restructuring Revenue	-	-	-
<b>TOTAL REVENUE BY FUNCTION</b>	317,212	386,751	299,063

Municipality of Town of Hafford  
**Total Expenses by Function**  
**As at December 31, 2020**

Schedule 3 - 1

	2020 Budget	2020	2019
<b>GENERAL GOVERNMENT SERVICES</b>			
Council remuneration and travel	15,510	14,840	17,566
Wages and benefits	67,080	59,234	67,815
Professional/Contractual services	64,670	63,654	61,717
Utilities	6,640	5,844	6,453
Maintenance, materials and supplies	6,480	7,328	12,261
Grants and contributions - operating	50		4,272
- capital			
Amortization	2,520	4,848	2,513
Interest	1,600	2,372	1,666
Allowance for uncollectible		133	
Other (Specify) Write down of TTP	4,400	23,586	12,729
<b>General Government Services</b>	<b>168,950</b>	<b>181,839</b>	<b>186,992</b>
<b>Restructuring (Specify, if any)</b>			
<b>Total General Government Services</b>	<b>168,950</b>	<b>181,839</b>	<b>186,992</b>

**PROTECTIVE SERVICES**

**Police protection**

Wages and benefits			
Professional/Contractual services	31,000	31,689	30,587
Utilities	500	1,483	422
Maintenance, material and supplies			
Grants and contributions - operating			
- capital			
Other (Specify)			

**Fire protection**

Wages and benefits			
Professional/Contractual services	2,795	2,325	9,171
Utilities			1,145
Maintenance, material and supplies		58	3
Grants and contributions - operating	8,500	8,500	5,500
- capital			
Amortization	880	8,542	8,542
Interest			
Other (Specify)			

<b>Protective Services</b>	<b>43,675</b>	<b>52,597</b>	<b>55,370</b>
<b>Restructuring (Specify, if any)</b>			
<b>Total Protective Services</b>	<b>43,675</b>	<b>52,597</b>	<b>55,370</b>

**TRANSPORTATION SERVICES**

Wages and benefits	70,180	77,577	87,055
Professional/Contractual Services	12,790	20,306	6,622
Utilities	20,900	19,974	20,294
Maintenance, materials, and supplies	39,560	35,765	26,228
Gravel			
Grants and contributions - operating			
- capital			
Amortization	61,720	32,250	25,091
Interest	2,100	1,333	2,085
Other (Specify)	100		101

<b>Transportation Services</b>	<b>207,350</b>	<b>187,205</b>	<b>167,476</b>
<b>Restructuring (Specify, if any)</b>			
<b>Total Transportation Services</b>	<b>207,350</b>	<b>187,205</b>	<b>167,476</b>

Municipality of Town of Hafford

Total Expenses by Function

As at December 31, 2020

Schedule 3 - 2

	2020 Budget	2020	2019
<b>ENVIRONMENTAL AND PUBLIC HEALTH SERVICES</b>			
Wages and benefits	935	944	862
Professional/Contractual services	85,910	83,606	84,107
Utilities	1,620	1,839	696
Maintenance, materials and supplies	670	38	608
Grants and contributions - operating			
o Waste disposal			
o Public Health			
- capital			
o Waste disposal			
o Public Health			
Amortization	2,420	11,129	11,129
Interest			
Other (Specify )			
<b>Environmental and Public Health Services</b>	<b>91,555</b>	<b>97,556</b>	<b>97,402</b>
<b>Restructuring (Specify, if any)</b>			
<b>Total Environmental and Public Health Services</b>	<b>91,555</b>	<b>97,556</b>	<b>97,402</b>
<b>PLANNING AND DEVELOPMENT SERVICES</b>			
Wages and benefits			
Professional/Contractual Services	430	575	415
Grants and contributions - operating			
- capital			
Amortization			
Interest			
Other (Specify )			
<b>Planning and Development Services</b>	<b>430</b>	<b>575</b>	<b>415</b>
<b>Restructuring (Specify, if any)</b>			
<b>Total Planning and Development Services</b>	<b>430</b>	<b>575</b>	<b>415</b>
<b>RECREATION AND CULTURAL SERVICES</b>			
Wages and benefits			
Professional/Contractual services	16,430	12,932	11,721
Utilities	2,180	3,280	2,151
Maintenance, materials and supplies	260	640	1,358
Grants and contributions - operating	4,220	4,172	
- capital			
Amortization	1,430	830	1,430
Interest			
Allowance for uncollectible			
Other (Specify )			
<b>Recreation and Cultural Services</b>	<b>24,520</b>	<b>21,854</b>	<b>16,660</b>
<b>Restructuring (Specify, if any)</b>			
<b>Total Recreation and Cultural Services</b>	<b>24,520</b>	<b>21,854</b>	<b>16,660</b>

Municipality of Town of Hafford

Total Expenses by Function

As at December 31, 2020

Schedule 3 - 3

	2020 Budget	2020	2019
<b>UTILITY SERVICES</b>			
Wages and benefits	79,505	91,353	67,859
Professional/Contractual services	34,810	61,558	43,320
Utilities	12,790	12,465	11,961
Maintenance, materials and supplies	82,510	27,618	21,206
Grants and contributions - operating			
- capital			
Amortization	18,780	18,886	20,044
Interest			
Allowance for Uncollectible			
Other ( <i>Specify</i> )			
Utility Services	228,395	211,880	164,390
Restructuring (Specify, if any)			
Total Utility Services	228,395	211,880	164,390
<b>TOTAL EXPENSES BY FUNCTION</b>	<b>764,875</b>	<b>753,506</b>	<b>688,705</b>

**Municipality of Town of Hafford**  
**Consolidated Schedule of Segment Disclosure by Function**  
**As at December 31, 2020**

Schedule 4

	General Government	Protective Services	Transportation Services	Environmental & Public Health	Planning and Development	Recreation and Culture	Utility Services	Total
<b>Revenues (Schedule 2)</b>								
Fees and Charges	61,257	365	500	86,741	619	325	118,239	268,046
Tangible Capital Asset Sales - Gain	-	-	999	-	-	-	-	999
Land Sales - Gain	-	-	-	-	-	-	-	-
Investment Income and Commissions	665	-	-	-	-	-	-	665
Other Revenues	-	-	-	1,201	-	-	-	1,201
Grants - Conditional	2,453	8,500	6,339	209	-	3,822	58,497	79,820
- Capital	-	-	36,020	-	-	-	-	36,020
Restructurings	-	-	-	-	-	-	-	-
<b>Total Revenues</b>	<b>64,375</b>	<b>8,865</b>	<b>43,858</b>	<b>88,151</b>	<b>619</b>	<b>4,147</b>	<b>176,736</b>	<b>386,751</b>
<b>Expenses (Schedule 3)</b>								
Wages & Benefits	74,074	-	77,577	944	-	-	91,353	243,948
Professional/ Contractual Services	63,654	34,014	20,306	83,606	575	12,932	61,558	276,645
Utilities	5,844	1,483	19,974	1,839	-	3,280	12,465	44,885
Maintenance Materials and Supplies	7,328	58	35,765	38	-	640	27,618	71,447
Grants and Contributions	-	8,500	-	-	-	4,172	-	12,672
Amortization	4,848	8,542	32,250	11,129	-	830	18,886	76,485
Interest	2,372	-	1,333	-	-	-	-	3,705
Allowance for Uncollectible	133	-	-	-	-	-	-	133
Restructurings	-	-	-	-	-	-	-	-
Other	23,586	-	-	-	-	-	-	23,586
<b>Total Expenses</b>	<b>181,839</b>	<b>52,597</b>	<b>187,205</b>	<b>97,556</b>	<b>575</b>	<b>21,854</b>	<b>211,880</b>	<b>753,506</b>
<b>Surplus (Deficit) by Function</b>	<b>(117,464)</b>	<b>(43,732)</b>	<b>(143,347)</b>	<b>(9,405)</b>	<b>44</b>	<b>(17,707)</b>	<b>(35,144)</b>	<b>(366,755)</b>

Taxes and other unconditional revenue (Schedule 1)

449,763

**Net Surplus (Deficit)**

**83,008**

Municipality of Town of Hafford  
Consolidated Schedule of Segment Disclosure by Function  
As at December 31, 2019

Schedule 5

	General Government	Protective Services	Transportation Services	Environmental & Public Health	Planning and Development	Recreation and Culture	Utility Services	Total
<b>Revenues (Schedule 2)</b>								
Fees and Charges	19,669	10,114	468	78,457	1,870	481	113,427	224,486
Tangible Capital Asset Sales - Gain	-	-	300	-	-	-	-	300
Land Sales - Gain	-	-	-	-	-	-	-	-
Investment Income and Commissions	679	-	-	-	-	-	-	679
Other Revenues	97	-	-	1,244	-	-	-	1,341
Grants - Conditional	-	5,500	3,097	472	-	4,922	-	13,991
- Capital	-	-	57,614	652	-	-	-	58,266
Restructurings	-	-	-	-	-	-	-	-
<b>Total Revenues</b>	<b>20,445</b>	<b>15,614</b>	<b>61,479</b>	<b>80,825</b>	<b>1,870</b>	<b>5,403</b>	<b>113,427</b>	<b>299,063</b>
<b>Expenses (Schedule 3)</b>								
Wages & Benefits	85,381	-	87,055	862	-	-	67,859	241,157
Professional/ Contractual Services	61,717	39,758	6,622	84,107	415	11,721	43,320	247,660
Utilities	6,453	1,567	20,294	696	-	2,151	11,961	43,122
Maintenance Materials and Supplies	12,261	3	26,228	608	-	1,358	21,206	61,664
Grants and Contributions	4,272	5,500	-	-	-	-	-	9,772
Amortization	2,513	8,542	25,091	11,129	-	1,430	20,044	68,749
Interest	1,666	-	2,085	-	-	-	-	3,751
Allowance for Uncollectible	-	-	-	-	-	-	-	-
Restructurings	-	-	-	-	-	-	-	-
Other	12,729	-	101	-	-	-	-	12,830
<b>Total Expenses</b>	<b>186,992</b>	<b>55,370</b>	<b>167,476</b>	<b>97,402</b>	<b>415</b>	<b>16,660</b>	<b>164,390</b>	<b>688,705</b>
<b>Surplus (Deficit) by Function</b>	<b>(166,547)</b>	<b>(39,756)</b>	<b>(105,997)</b>	<b>(16,577)</b>	<b>1,455</b>	<b>(11,257)</b>	<b>(50,963)</b>	<b>(389,642)</b>

Taxes and other unconditional revenue (Schedule 1)

372,752

**Net Surplus (Deficit)**

**(16,890)**

Municipality of Town of Hafford  
**Consolidated Schedule of Tangible Capital Assets by Object**  
**As at December 31, 2020**

Schedule 6

		2020						2019	
		General Assets					Infrastructure Assets	General/ Infrastructure Assets Under Construction	Total
		Land	Land Improvements	Buildings	Vehicles	Machinery & Equipment	Linear assets		
<b>Assets</b>	<b>Asset cost</b>								
	Opening Asset costs	110,191		245,772	63,659	599,007	861,999		1,880,628
	Additions during the year				4,200	3,947	26,680		34,827
	Disposals and write-downs during the year				(15,965)	(4,008)	(6,974)		(26,947)
	Transfers (from) assets under construction Transfer of Capital Assets related to restructuring (Schedule 11)							-	-
	<b>Closing Asset Costs</b>	<b>110,191</b>	<b>-</b>	<b>245,772</b>	<b>51,894</b>	<b>598,946</b>	<b>881,705</b>	<b>-</b>	<b>1,888,508</b>
<b>Amortization</b>	<b>Accumulated Amortization Cost</b>								
	Opening Accumulated Amortization Costs			202,787	51,823	342,536	340,601		937,747
	Add: Amortization taken			2,988	3,669	38,063	31,763		76,483
	Less: Accumulated amortization on disposals Transfer of Capital Assets related to restructuring (Schedule 11)				(15,965)	(4,005)			(19,970)
	<b>Closing Accumulated</b>	<b>-</b>	<b>-</b>	<b>205,775</b>	<b>39,527</b>	<b>376,594</b>	<b>372,364</b>	<b>-</b>	<b>994,260</b>
	<b>Net Book Value</b>	<b>110,191</b>	<b>-</b>	<b>39,997</b>	<b>12,367</b>	<b>222,352</b>	<b>509,341</b>	<b>-</b>	<b>894,248</b>

1. Total contributed/donated assets received in 2020

\$ -

2. List of assets recognized at nominal value in 2020 are:

- Infrastructure Assets

\$ -

- Vehicles

\$ -

- Machinery and Equipment

\$ -

3. Amount of interest capitalized in Schedule 6

\$ -

Municipality of Town of Hafford  
Consolidated Schedule of Tangible Capital Assets by Function  
As at December 31, 2020

Schedule 7

		2020						2019		
		General Government	Protective Services	Transportation Services	Environmental & Public Health	Planning & Development	Recreation & Culture	Water & Sewer	Total	Total
Assets	Asset cost									
	Opening Asset costs	104,976	140,063	504,465	181,888	99,288	96,198	753,750	1,880,628	1,843,163
	Additions during the year	3,947		30,880					34,827	37,465
	Disposals and write-downs during the year	(4,008)		(22,939)					(26,947)	
	Transfer of Capital Assets related to restructuring (Schedule 11)								-	
Closing Asset Costs		104,915	140,063	512,406	181,888	99,288	96,198	753,750	1,888,508	1,880,628
Amortization	Accumulated									
	Opening Accumulated Amortization Costs	87,077	77,944	275,730	85,887		81,265	329,844	937,747	869,248
	Add: Amortization taken	4,848	8,542	32,250	11,129		830	18,884	76,483	68,499
	Less: Accumulated amortization on disposals	(4,005)		(15,965)					(19,970)	
	Transfer of Capital Assets related to restructuring (Schedule 11)								-	
Closing Accumulated Amortization Costs		87,920	86,486	292,015	97,016	-	82,095	348,728	994,260	937,747
Net Book Value		16,995	53,577	220,391	84,872	99,288	14,103	405,022	894,248	942,881



Municipality of Town of Hafford  
**Consolidated Schedule of Accumulated Surplus**  
**As at December 31, 2020**

Schedule 8

	2019	Changes	2020
<b>UNAPPROPRIATED SURPLUS</b>	<b>(22,229)</b>	<b>57,593</b>	<b>35,364</b>
<b>APPROPRIATED RESERVES</b>			
Machinery and Equipment			-
Public Reserve			-
Capital Trust			-
Utility			-
<b>Gas Tax</b>		42,156	42,156
<b>MEEP</b>		23,057	23,057
<b>Total Appropriated</b>	-	<b>65,213</b>	<b>65,213</b>
<b>ORGANIZED HAMLETS (add lines if required)</b>			
Organized Hamlet of (Name)			-
Organized Hamlet of (Name)			-
Organized Hamlet of (Name)			-
Organized Hamlet of (Name)			-
Organized Hamlet of (Name)			-
Organized Hamlet of (Name)			-
<b>Total Organized Hamlets</b>	-	-	-
<b>NET INVESTMENT IN TANGIBLE CAPITAL ASSETS</b>			
Tangible capital assets (Schedule 6, 7)	942,881	(48,633)	894,248
Less: Related debt	(27,175)	8,835	(18,340)
<b>Net Investment in Tangible Capital Assets</b>	<b>915,706</b>	<b>(39,798)</b>	<b>875,908</b>
<b>Total Accumulated Surplus</b>	<b>893,477</b>	<b>83,008</b>	<b>976,485</b>

Municipality of Town of Hafford  
Schedule of Mill Rates and Assessments  
As at December 31, 2020

Schedule 9

	PROPERTY CLASS						Total
	Agriculture	Residential	Residential Condominium	Seasonal Residential	Commercial & Industrial	Potash Mine(s)	
<b>Taxable Assessment</b>		11,753,840			1,202,500		12,956,340
<b>Regional Park Assessment</b>							
<b>Total Assessment</b>							12,956,340
<b>Mill Rate Factor(s)</b>		1.0000			1.0000		
<b>Total Base/Minimum Tax</b> (generated for each property class)		150,700			18,750		169,450
<b>Total Municipal Tax Levy</b> (include base and/or minimum tax and special levies)		99,908			10,221		110,129

MILL RATES:	MILLS
<b>Average Municipal*</b>	21.5875
<b>Average School*</b>	4.3150
<b>Potash Mill Rate</b>	
<b>Uniform Municipal Mill Rate</b>	8.5000

\* Average Mill Rates (multiply the total tax levy for each taxing authority by 1000 and divide by the total assessment for the taxing authority).

**Municipality of** **Town of Hafford**  
**Schedule of Council Remuneration**  
**As at December 31, 2020**

Schedule 10

<b>Position</b>	<b>Name</b>	<b>Remuneration</b>	<b>Reimbursed Costs</b>	<b>Total</b>
<b>Reeve/Mayor</b>	<b>Victoria Moses</b>	2,655		2,655
Councillor	Bonnie Dendeck	2,620		2,620
Councillor	Joan Matechuk	2,976		2,976
Councillor	Ron Kowalchuk	4,779		4,779
Councillor	Robyn Paulow	2,010		2,010
Councillor	John Kuzyk	420		420
Councillor	Slyvester Kohut	280		280
Councillor	David Wintonyk	420		420
Councillor	Dana Prystupa	445		445
Councillor				-
Councillor				-
				-
				-
<b>Total</b>		<b>16,605</b>	<b>-</b>	<b>16,605</b>

**Municipality of Town of Hafford**  
**Schedule of Restructuring**  
**As at December 31, 2020**

Schedule 11

	<b>2020</b>
<b>Carrying Amount of Assets and Liabilities Transferred/Received at Restructuring Date:</b>	
Cash and Temporary Investments	-
Taxes Receivable - Municipal	-
Other Accounts Receivable	-
Land for Resale	-
Long-Term Investments	-
Debt Charges Recoverable	-
Bank Indebtedness	-
Accounts Payable	-
Accrued Liabilities Payable	-
Deposits	-
Deferred Revenue	-
Accrued Landfill Costs	-
Liability for Contaminated Sites	-
Other Liabilities	-
Long-Term Debt	-
Lease Obligations	-
Tangible Capital Assets	-
Prepayments and Deferred Charges	-
Stock and Supplies	-
Other	-
<b>Total Net Carrying Amount Received (Transferred)</b>	<b>-</b>