



#### MANAGEMENT'S RESPONSIBILITY

To the Ratepayers of

Rural Municipality of Harris No. 316:

Management is responsible for the preparation and presentation of the accompanying financial statements, including responsibility for significant accounting judgments and estimates in accordance with Canadian public sector accounting standards. The preparation of the statements necessarily includes selecting appropriate accounting principles and methods, and making decisions affecting the measurement of transactions in which objective judgments and estimates by management is required.

In discharging its responsibilities for the integrity and fair presentation of the financial statements, management designs and maintains the necessary accounting, budget and other related internal controls to provide reasonable assurance that transactions are appropriately authorized and accurately recorded, that assets are properly accounted for and safeguarded, and that financial records are properly maintained to provide reliable information for the preparation of the financial statements.

The Council is composed of elected officials who are not employees of the Municipality. The Council is responsible for overseeing management in the performance of its financial reporting responsibilities. The Council fulfils these responsibilities by reviewing the financial information prepared by the administration and discussing relevant matters with external auditors. The Council is also responsible for recommending the appointment of the Municipality's external auditors.

Jensen Stromberg Chartered Professional Accountants, an independent firm of Chartered Professional Accountants, is appointed by the Council to audit the financial statements and report directly to them; their report follows. The external auditors have full and free access to, and meet periodically and separately with, both the Council and administration to discuss their audit findings.

Reeve

Administrator





Bill Jensen, C.P.A. Prof. Corp.
Jeff Stromberg, C.P.A. Prof. Corp.

#### INDEPENDENT AUDITOR'S REPORT

To the Reeve and Council of Rural Municipality of Harris No. 316

Report on the Financial Statements

Opinion

We have audited the financial statements of Rural Municipality of Harris No. 316, which comprise the statement of financial position as at December 31, 2020 and the statements of financial activities, changes in net financial assets, and changes in financial position for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements, present fairly, in all material respects, the financial position of the Rural Municipality as at **December 31, 2020** and its financial performance and cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Rural Municipality in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Rural Municipality's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and the use of the going concern basis of accounting unless management either intends to liquidate the Rural Municipality or cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Rural Municipality's financial reporting process.

Auditor's Responsibility for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Rural Municipality's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Rural Municipality's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements, or if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Rural Municipality to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Saskatoon, Saskatchewan May 27, 2021





Statement 1

#### STATEMENT OF FINANCIAL POSITION

#### December 31, 2020

with comparative figures for 2019

	ASSETS		<u>2020</u>	<u>2019</u>
Financial assets:	ASSE15			
Cash and temporary investments (Note 2) Taxes receivable - Municipal (Note 3) Other accounts receivable (Note 4) Land for re-sale		\$	3,166,293 49,260 68,175	2,494,957 57,658 97,491
Long-term investments (Note 5) Other		_	47,529 -	45,416
Total financial assets	LIABILITIES		3,331,257	2,695,522
Bank indebtedness (Note 6)			-	-
Accounts payable			87,716	83,644
Accrued liabilities payable			-	-
Deposits			-	-
Deferred revenue			635	662
Accrued landfill costs			-	-
Liability for contaminated sites			7:	253
Other liabilities			•	-
Long-term debt (Note 7) Lease obligations (Note 9)			4,062	-
Lease obligations (Note 9)		_	7,002	
Total liabilities		_	92,413	<u>84,306</u>
NET FINANCIAL ASSETS (DEBT)			3,238,844	2,611,216
Non-financial assets:				
Tangible capital assets (Schedule 6, 7)			2,273,400	2,441,628
Prepaid and deferred charges			2,254	4,487
Stock and supplies		_	164,475	204,073
Total non-financial assets		_	2,440,129	2,650,188
Accumulated Surplus (Schedule 8)		\$_	5,678,973	5,261,404

APPROVED ON BEHALF	OF COUNCIL:
	Reeve
	Councillo



#### STATEMENT OF FINANCIAL ACTIVITIES

# Year ended December 31, 2020 with comparative figures for 2019

			<u>2020</u> <u>Budget</u>	<u>2020</u> <u>Actual</u>	<u>2019</u> <u>Actual</u>
Revenues:					
Taxes and other unconditional revenue	(Schedule 1)	\$	993,509	1,005,411	990,977
Fees and charges	(Schedule 4, 5)		66,100	97,048	59,865
Conditional grants	(Schedule 4, 5)		68,355	69,590	68,798
Tangible capital asset sales - gain (loss)	(Schedule 4, 5)		-	-	(19,594)
Land sales - gain (loss)	(Schedule 4, 5)		-	<u>-</u>	-
Investment income and commissions	(Schedule 4, 5)		25,300	17,751	25,779
Restructurings	(Schedule 4, 5)		-	-	-
Other revenues	(Schedule 4, 5)	_	49,615	49,615	257
Total Revenues			1,202,879	1,239,415	1,126,082
Expenditures:					
General government services	(Schedule 3)		178,588	161,534	331,164
Protective services	(Schedule 3)		15,541	15,690	11,487
Transportation services	(Schedule 3)		823,879	653,294	668,761
Environmental and public health services	(Schedule 3)		32,920	26,534	25,645
Planning and development services	(Schedule 3)		400	182	-
Recreation and cultural services	(Schedule 3)		2,572	2,556	2,537
Utility services	(Schedule 3)		7,113	6,877	6,243
Restructurings	(Schedule 3)	-			
Total Expenditures		_	1,061,013	866,667	1,045,837
Surplus (deficit) of revenues over expenditures	before other				
capital contributions		1	141,866	372,748	80,245
Provincial/Federal capital grants and					
contributions	(Schedule 4, 5)	-	11,387	44,821	26,951
Surplus (deficit) of revenues over expenditures			153,253	417,569	107,196
Accumulated surplus (deficit), beginning of year	nr	_	5,261,404	5,261,404	5,154,208
Accumulated surplus (deficit), end of year		\$_	5,414,657	5,678,973	5,261,404



**Statement 3** 

#### STATEMENT OF CHANGES IN NET FINANCIAL ASSETS

# Year ended December 31, 2020 with comparative figures for 2019

	<u>2020</u> <u>Budget</u>	<u>2020</u> <u>Actual</u>	<u>2019</u> <u>Actual</u>
Surplus (deficit)	\$153,253	417,569	107,196
(Acquisition) of tangible capital assets Amortization of tangible capital assets Proceeds on disposal of tangible capital assets Loss (gain) on disposal of tangible capital assets	- - - -	(5,244) 173,472 -	(456,496) 156,431 177,700 19,594
Transfer of assets/liabilities in restructuring transactions	<del>-</del>		
Surplus (deficit) of capital expenses over expenditures		168,228	(102,771)
(Acquisition) of supplies inventories (Acquisition) of prepaid expenses Consumption of supplies inventories Use of prepaid expenses	- - - -	(1,343) (2,255) 40,942 4,487	(579) (4,488) 42,986 108
Surplus (deficit) of expenses of other non-financial over expenditures		41,831	38,027
Increase (decrease) in Net Financial Assets	153,253	627,628	42,452
Net Financial Assets (Debt) - Beginning of the year	2,611,216	2,611,216	2,568,764
Net Financial Assets (Debt)- End of year	\$2,764,469	3,238,844	2,611,216



#### Statement 4

#### STATEMENT OF CHANGES IN FINANCIAL POSITION

#### Year ended December 31, 2020

with comparative figures for 2019

Cash provided by (used in) the following activities:		<u>2020</u>	<u>2019</u>
Operating:			
Surplus (deficit)	\$	417,569	107,196
Amortization		173,472	156,431
Loss (gain) on disposal of tangible capital assets			19,594
		591,041	283,221
Change in assets/liabilities			
Taxes receivable - Municipal		8,399	(14,304)
Other accounts receivable		29,316	(15,941)
Land for re-sale		-	-
Other financial assets		-	-
Accounts and accrued liabilities payable		4,073	63,661
Deposits		-	-
Deferred revenue		(28)	(18)
Accrued landfill costs		-	
Liability for contaminated sites		-	_
Other liabilities		-	-
Stock and supplies		39,597	42,407
Prepayments and deferred charges		2,233	(4,379)
Other	_		
Net cash from operations	_	674,631	354,647
Capital:			
Acquisition of capital assets		(5,244)	(456,496)
Proceeds from the disposal of capital assets			177,700
Other capital		_	
Net cash used for capital		(5,244)	(278,796)
Townships			
Investing:		(2.112)	(2.004)
Long-term investments Other investments		(2,113)	(2,904)
	_		
Net cash used for investing	_	<u>(2,113</u> )	(2,904)
Financing activities:			
Debt charges recovered		-	-
Long-term debt issued		5,244	-
Long-term debt repaid		(1,182)	-
Other financing	_		-
Net cash from financing	_	4,062	
Increase (decrease) in cash resources		671,336	72,947
Cash and temporary investments, beginning of year	_	2,494,957	2,422,010
Cash and temporary investments, end of year (Note 2)	\$_	3,166,293	2,494,957



#### NOTES TO THE FINANCIAL STATEMENTS

December 31, 2020

#### 1. SIGNIFICANT ACCOUNTING POLICIES

The consolidated financial statements of the municipality are prepared by management in accordance with the local government accounting standards established by the Public Sector Accounting Board. Significant aspects of the accounting policies are as follows:

#### (a) Basis of Accounting

The financial statements are prepared using the accrual basis of accounting. The accrual basis of accounting recognizes revenues as they become available and measurable; expenses are recognized as they are incurred and measurable as a result of the receipt of goods and services and the creation of a legal obligation to pay.

#### (b) Reporting Entity

The financial statements consolidate the assets, liabilities and flow of resources of the Municipality. The entity is comprised of all organizations owned or controlled by the Municipality and are, therefore, accountable to the Council for the administration of their financial affairs and resources.

#### (c) Collection of funds for other authorities

Collection of funds by the municipality for the school board, municipal hail and conservation and development authorities are collected and remitted in accordance with the relevant legislation. The amounts collected are disclosed in Note 3.

#### (d) Government Transfers

Government transfers are the transfer of assets from senior levels of government that are not the result of an exchange transaction, are not expected to be repaid in the future, or the result of a direct financial return. Government transfers are recognized as either expenditures or revenues in the period that the events giving rise to the transfer occurred, as long as:

- a) the transfer is authorized;
- b) eligibility criteria have been met by the recipient; and
- c) a reasonable estimate of the amount can be made

Unearned government transfer amounts received but not earned will be recorded as deferred revenue. Earned government transfer amounts not received will be recorded as an amount receivable.

#### (e) Deferred Revenue - Fees and Charges

Certain user charges and fees are collected for which the related services have yet to be performed. Revenue is recognized in the period when the related expenses are incurred or services performed.

#### (f) Local Improvement Charges

Local improvement projects financed by frontage taxes recognize any prepayment charges as revenue in the period assessed.



#### NOTES TO THE FINANCIAL STATEMENTS

December 31, 2020

#### 1. <u>SIGNIFICANT ACCOUNTING POLICIES</u> (continued)

#### (g) Net-Financial Assets

Net-financial assets at the end of an accounting period are the net amount of financial assets less liabilities outstanding. Financial assets represent items such as cash and those other assets on hand which could provide resources to discharge existing liabilities or finance future operations. These include realizable assets which are convertible to cash and not intended for consumption in the normal course of operations.

#### (h) Non-Financial Assets

Tangible capital and other non-financial assets are accounted for as assets by the government because they can be used to provide government services in future periods. These assets do not normally provide resources to discharge the liabilities of the government unless they are sold.

#### (i) Appropriated Reserves

Reserves are established at the discretion of Council to designate surplus for future operating and capital transactions. Amounts designated are described on Schedule 8.

#### (j) Property Tax Revenue

Property tax revenue is based on assessments determined in accordance with Saskatchewan Legislation and the formulas, principles, and rules in the Saskatchewan Assessment Manual. Tax mill rates are established annually by Council following the guidance of the Government of Saskatchewan. Tax revenues are recognized when the tax has been authorized by bylaw and the taxable event has occurred. Requisitions operate as a flow through and are excluded from municipal revenue.

#### (k) Investments

Portfolio investments are valued at the lower of cost, less any provisions for other than temporary impairment.

Investments with terms longer than one year have been classified as other long-term investments concurrent with the nature of the investment. The long-term investments in the Saskatchewan Association of Rural Municipalities - Self Insurance Fund are accounted for on the equity basis.

#### (l) Inventories

Inventories of materials and supplies expected to be used by the municipality are valued at the lower of cost or replacement cost. Inventories of land, materials and supplies held for resale are valued at the lower of cost or net realizable value. Cost is determined by the average cost method. Net realizable value is the estimated selling price of the inventory in the ordinary course of business.



#### NOTES TO THE FINANCIAL STATEMENTS

December 31, 2020

#### 1. SIGNIFICANT ACCOUNTING POLICIES (continued)

#### (m) Tangible Capital Assets

All tangible capital asset acquisitions or betterments made throughout the year are recorded at their acquisition cost. Initial costs for tangible capital assets that were acquired and developed prior to 2009 were obtained via historical cost information or using current fair market values discounted by a relevant inflation factor back to the point of acquisition. Donated tangible capital assets received are recorded at their fair market value at the date of the contribution. The tangible capital assets that are recognized at a nominal value are disclosed on Schedule 6. The costs of these tangible capital assets less any residual value are amortized over the asset's useful life using the straight-line method of amortization. The Municipality's tangible capital asset useful lives was updated February 2019 and are estimated as follows:

<u>Asset</u>	Useful Life
General Assets	<del></del>
Land	Indefinite
Land improvements	15 years
Buildings	50 years
Vehicles and equipment	·
Vehicles	10 years
Machinery & Equipment	10 to 15 years
Infrastructure Assets	
Water and sewer	40 years
Road network assets	15 to 40 years

Government contributions: Government contributions for the acquisition of capital assets are reported as capital revenue and do not reduce the cost of the related asset.

Capitalization of interest: The Municipality does not capitalize interest incurred while a tangible capital asset is under construction.

Leases: All leases are recorded on the financial statements as either a capital or operating lease. Any lease that transfers the majority of benefits and risk associated with the leased asset is classified as a capital lease. At the inception of a capital lease, an asset and a payment obligation are recorded at an amount equal to the lesser of the present value of the minimum lease payments and the asset's fair market value. Assets under capital leases are amortized on a straight line basis, over their estimated useful lives (lease term). Any other lease not meeting the before-mentioned criteria is classified as an operating lease and rental payments are expensed as incurred.

#### (n) Landfill liability

The Rural Municipality of Harris No. 316 jointly maintains a waste disposal site with the Village of Harris. The Municipality is in the process of obtaining and assessment of closure and post closure costs. No amount has been recorded as an asset or liability. The Municipality maintains a reserve for the potential closure costs (2020 - \$65,458; 2019 - \$55,458).



#### NOTES TO THE FINANCIAL STATEMENTS

December 31, 2020

#### 1. **SIGNIFICANT ACCOUNTING POLICIES** (continued)

#### (o) Liability for contaminated sites

Contaminated sites are a result of contamination being introduced into air, soil, water or sediment of a chemical, organic or radioactive material or live organism that exceeds an environmental standard. The liability is recorded net of any expected recoveries. A liability for remediation of contaminated sites is recognized when all the following criteria are met:

- a) an environmental standard exists;
- b) contamination exceeds the environmental standard;
- c) the municipality:
  - i. is directly responsible; or
  - ii. accepts responsibility;
- d) it is expected that future economic benefits will be given up; and
- e) a reasonable estimate of the amount can be made.

#### (p) Employee benefit plans

Contributions to the municipality's defined benefit plans are expensed when contributions are made. Under the defined benefit plan, the municipality's obligations are limited to its contributions.

#### (q) Measurement Uncertainty

The preparation of the financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenue and expenditures during the period. Accounts receivable are stated after evaluation as to their collectability and an appropriate allowance for doubtful accounts is provided where considered necessary.

The measurement of materials and supplies are based on estimates of volume and quality.

The 'Opening asset costs' of tangible capital assets have been estimated where actual costs were not available. Amortization is based on the estimated useful lives of tangible capital assets.

These estimates and assumptions are reviewed periodically and as adjustments become necessary, they are reported in earnings in the period in which they become known.

#### (r) Basis of Segmentation/Segment Report

The Municipality follows the Public Sector Accounting Board's recommendations requiring financial information to be provided on a segmented basis. Municipal services have been segmented by grouping activities that have similar service objectives (by function). Revenues that are directly related to the costs of the function have been attributed to each segment. Interest is allocated to functions based on the purpose of specific borrowing.

These segments (functions) are as follows:

General Government: The general government segment provides for the administration of the Municipality.

Protective Services: Protective services is comprised of expenses for Police and Fire protection.



#### NOTES TO THE FINANCIAL STATEMENTS

December 31, 2020

#### 1. <u>SIGNIFICANT ACCOUNTING POLICIES</u> (continued)

Transportation Services: The transportation services segment is responsible for the delivery of public works services related to the development and maintenance of roadway systems and street lighting.

Environmental and Public Health: The environmental segment provides waste disposal and other environmental services. The public health segment provides for expenses related to public health services in the Municipality.

Planning and Development: The planning and development segment provides for neighbourhood development and sustainability.

Recreation and Culture: The recreation and culture segment provides for community services through the provision of recreation and leisure services.

Utility Services: The utility services segment provides for the delivery of water, collecting and treating of wastewater and providing collection and disposal of solid waste.

#### 2. CASH AND TEMPORARY INVESTMENTS

		<u>2020</u>	<u>2019</u>
Cash Temporary investments	\$	3,166,293	2,494,957 -
	 \$_	3,166,293	2,494,957

Cash and temporary investments include balances with banks, term deposits, marketable securities and short-term investments with maturities of three months or less.

#### 3. TAXES AND GRANTS IN LIEU RECEIVABLE

	<u>2020</u>	<u>2019</u>
Municipal: - Current - Arrears	\$ 36,277 14,983	47,930 11,728
Less: allowance for uncollectibles	 51,260 (2,000)	59,658 (2,000)
Total municipal taxes receivable	 49,260	57,658
School: - Current - Arrears	 8,946 3,249	11,136 2,580
Total school taxes receivable	 12,195	13,716
Other: - Current - Arrears	 12,963	9,465
Total other collections receivable	 12,963	9,465
Total taxes and grants in lieu receivable	74,418	80,839
Deduct taxes receivable to be collected on behalf of other organizations	 (25,157)	(23,181)
Total taxes receivable - Municipal	\$ 49,260	57,658



#### NOTES TO THE FINANCIAL STATEMENTS

December 31, 2020

#### 4. OTHER ACCOUNTS RECEIVABLE

	<u>2020</u>	
Federal government Provincial government	\$ 2,721 64,080	25,976 63,300
Local government Utility Trade Other	1,374	3,425 4,790
Total other accounts receivable Less: allowance for uncollectibles	 68,175	97,491
Net other accounts receivable	\$ 68,175	97,491

#### 5. LONG-TERM INVESTMENTS

		<u>2020</u>	2019	
Sask. Assoc. of Rural Municipalities - Self-insurance fund	\$	47,424	45,311	
Other long term investments: Co-op shares Credit Union shares	_	100 <u>5</u>	100	
Total long term investments	\$	47,529	45,416	

#### 6. BANK INDEBTEDNESS

#### **Credit Arrangements**

At December 31, 2020, the Municipality had a line of credit totaling \$150,000, none of which was drawn.

#### 7. LONG-TERM DEBT

The authorized debt limit for the Municipality is \$615,231. The authorized debt limit for a Municipality is the total amount of the Municipality's own source revenues for the preceding year (the *Municipalities Act* section 161(1)). The incremental debt above the debt limit authorized in the Municipalities Act is approved by the Saskatchewan Municipal Board.



#### NOTES TO THE FINANCIAL STATEMENTS

December 31, 2020

#### 8. LOSS DUE TO THEFT

In December of 2019, the Municipality lost \$175,000 in funds as a result of a cyber attack. The loss is not expected to be covered by insurance or be otherwise recoverable, so the entire amount has been expensed.

#### 9. LEASE OBLIGATIONS

Capital lease obligation for Success Office Systems photocopier, repayable in quarterly payments of \$434.

Future minimum lease payments under the capital leases together with the balance of the obligation due under capital leases are as follows:

2021	\$	1,734
2022		1,734
2023	_	1,734
Total future minimum lease payments		5,202
Amounts representing interest at a weighted average rate of 15%		(1,140)
Capital lease liability	\$	4,062

#### 10.CONTINGENT LIABILITIES

The municipality is contingently liable under terms of the Saskatchewan Association of Rural Municipalities Self-Insurance Plan for its proportionate share of claims and future claims in excess of the Plan's reserve fund.

#### 11.PENSION PLAN

The municipality is an employer member of the Municipal Employee Pension Plan (MEPP), which is a multiemployer defined benefit pension plan. The Commission of MEPP, representing plan member employers, is responsible for overseeing the management of the pension plan, including investment of assets and administration of benefits. The municipality pension expense in 2020 was \$23,702 (2019 - \$25,318). The benefits accrued to the municipality's employees from MEPP are calculated using the following: pensionable years of service, highest average salary, and the plan accrual rate.

Based on the latest information available (December 31, 2020 Audited Financial Statements) the Municipal Employees Pension Plan had a surplus in the net assets available for benefits of \$838,900,000. This is based on the most recent actuarial valuation, completed December 31, 2019. The Rural Municipality's portion of this is not readily determinable.



#### NOTES TO THE FINANCIAL STATEMENTS

December 31, 2020

#### 12. RECENT ACCOUNTING PRONOUNCEMENTS

A number of new and amended standards have been issued that may impact the Rural Municipality:

#### Standards Effective On Or After April 1, 2022

PS 1201 Financial Statement Presentation replaces PS 1200 with revised general reporting principles and standards of presentation and disclosure in government financial statements. Requires a new statement of remeasurement gains and losses separate from the statement of operations arising from the re-measurement of financial instruments and items denominated in foreign currencies, as well as the government's proportionate share of other comprehensive income that arises when a government includes the results of government business enterprises and partnerships. Effective in the period PS 3450 and PS 2601 are adopted.

PS 2601 Foreign Currency Translation replaces PS 2600 with revised guidance on the recognition, presentation and disclosure of transactions that are denominated in a foreign currency. Requires that monetary assets and liabilities denominated in a foreign currency and non-monetary items included in the fair value category, denominated in a foreign currency, be adjusted to reflect the exchange rates in effect at the financial statement date. Unrealized gains and losses are to be presented in the statement of re-measurement gains and losses.

PS 3041 Portfolio Investments replaces PS 3040 with revised guidance on accounting for, and presentation and disclosure of portfolio investments. Removes the distinction between temporary and portfolio investments. Upon adoption of PS 3450 and PS 3041, PS 3030, Temporary Investments, will no longer apply. Effective in the period PS 3450, PS 2601 and PS 1201 are adopted.

PS 3450 Financial Instruments is a new standard establishing guidance on the recognition, measurement, presentation and disclosure of financial instruments, including derivatives. The standard requires fair value measurement of derivatives and equity instrument that are quoted in an active market; all other financial instruments can be measured at cost/amortized cost or fair value at the election of the government. Unrealized gains and losses are presented in a new statement of re-measurement gains and losses. There is the requirement to disclose the nature and extent of risks arising from financial instruments and clarification is given for the derecognition of financial liabilities.

PS 3280 Asset Retirement Obligations is a new standard establishing guidance on the accounting and reporting of legal obligations associated with the retirement of tangible capital assets controlled by a government or government organization. A liability for a retirement obligation can apply to tangible capital assets either in productive use or no longer in productive use. As this standard includes solid waste landfill sites active and post-closing obligations, upon adoption of this new standard, existing Solid Waste Landfill Closure and Post-Closure Liability section PS 3270 will be withdrawn.

#### Standards Effective On Or After April 1, 2023

PS 3400 Revenue is a new standard establishing guidance on how to account for and report on revenue. The standard provides a framework for recognizing, measuring and reporting revenues that arise from transactions that include performance obligations and transactions that do not have performance obligations. Performance obligations are enforceable promises to provide specific goods or services to a specific payer.

The Rural Municipality continues to assess the impacts of the above accounting standards. The extent of impact resulting from the adoption of these standards is not known at this time.



#### NOTES TO THE FINANCIAL STATEMENTS

December 31, 2020

#### 13.BUDGET

The Financial Plan (Budget) adopted by Council on May 6, 2020, was not prepared on a basis consistent with that used to report actual results. The budget was prepared on a modified accrual basis while Public Sector Accounting Standards require a full accrual basis. The budget expenses did not include amortization expense.



#### SCHEDULE OF TAXES AND OTHER UNCONDITIONAL REVENUES

## Year ended December 31, 2020

with comparative figures for 2019

		<u>2020</u> <u>Budget</u>	<u>2020</u> <u>Actual</u>	<u>2019</u> <u>Actual</u>
TAXES				
General municipal tax levy	\$	610,796	610,796	611,160
Abatements and adjustments			(415)	5
Discount on current year taxes		(25,000)	(25,243)	(26,329)
Net municipal taxes		585,796	585,138	584,831
Potash tax share		49,913	49,913	52,865
Trailer license fees		-	•	<u>-</u> ´
Penalties on tax arrears		3,000	3,963	3,583
Special tax levy		101,000	100,911	101,039
Other		-		
Total Taxes	-	739,709	739,925	742,318
UNCONDITIONAL GRANTS				
Revenue sharing		249,400	249,478	244,252
Organized Hamlet		-	-	-
Other (Safe Restart)	_	-	11,513	
Total Unconditional Grants	-	249,400	260,991	244,252
GRANTS IN LIEU OF TAXES				
Federal		1,500	1,478	1,478
Provincial				
S.P.C. Electrical		-	-	-
SaskEnergy Gas		-	-	-
TransGas		1,000	1,088	1,000
Central Services		-	-	-
Sasktel		1,900	1,929	1,929
Other		-	-	-
Local/Other				
Housing Authority		-	-	-
C.P.R. Mainline		-	-	-
Treaty Land Entitlement		-	-	-
Other		-	-	-
Other Government Transfers				
S.P.C. Surcharge		-	-	-
Other		-	<del>-</del> .	
Total Grants in Lieu of Taxes		<u>4,400</u>	<u>4,495</u> .	4,407
TOTAL TAXES AND OTHER UNCONDITIONAL	m	002 500	1.005.411	000 055
REVENUE	\$	993,509	1,005,411	990,977



## SCHEDULE OF OPERATING AND CAPITAL REVENUE BY FUNCTION

Year ended December 31, 2020 with comparative figures for 2019

with comparative figu	res for 2019		
	<u>2020</u> <u>Budget</u>	<u>2020</u> Actual	2019 Actual
GENERAL GOVERNMENT SERVICES			
Operating		100	
Other Segmented Revenue			
Fees and Charges			
Custom work	\$ -	-	-
Sales of supplies	1,100	957	948
Other	100		
Total Fees and Charges	1,200	957	948
Tangible capital asset sales - gain (loss)	-	-	-
Land sales - gain (loss)	-	15 551	- 25 770
Investment income and commissions	25,300	17,751	25,779
Other (Crystal Beach, Insurance)	49,615 76,115	49,615	257 26,984
Total other segmented revenue		00,323	20,704
Conditional Grants			
Student employment Other	-	-	-
Total Conditional Grants			
	76,115	68,323	26,984
Total Operating		00,323	20,764
Capital Country			
Conditional Grants Federal Gas Tax		_	
Provincial Disaster Assistance	25 <u>-</u>		-
Other	_	-	-
Total Capital		-	_
Restructuring Revenue	<del></del>	_	
-			06.004
Total General Government Services	76,115	68,323	26,984
PROTECTIVE SERVICES Operating			
Other Segmented Revenue			
Fees and Charges			
Fire Fees	-	-	•
Total Fees and Charges	323	-	100
Tangible capital asset sales - gain (loss)		2	
Other		-	
Total other segmented revenue	29	-	-
Conditional Grants			
Student employment		-	
Local government	3.73		•
Other		3	
Total Conditional Grants			•
Total Operating			
Capital			
Conditional Grants			
Federal Gas Tax		-	-
Provincial Disaster Assistance	•	-	
Local government Other	*	1	0
Total Capital			
Restructuring Revenue	*	-	-
		3.	CMI
Total Protective Services			



## SCHEDULE OF OPERATING AND CAPITAL REVENUE BY FUNCTION

## Year ended December 31, 2020

with comparative figures for 2019

with comparative rigui		2020	2010	
	<u>2020</u>	2020	2019	
TRANSPORTATION SERVICES	Budget	<u>Actual</u>	<u>Actual</u>	
Operating				
Other Segmented Revenue				
Fees and Charges	¢ 5	000 9,003	10,605	
Custom work		000 9,003	9,345	
Sales of supplies		000 62,119	36,033	
Road Maintenance and Restoration Agreements Frontage	20,	-	-	
Other	-	-		
Total Fees and Charges	62,	000 92,212	55,983	
Tangible capital asset sales - gain (loss)			(19,594)	
Other	_	-	-	
Total other segmented revenue	62,	000 92,212	36,389	
Conditional Grants				
Primary Weight Corridor	63.	300 64,080	63,300	
Student employment	-	- ,	<u>-</u>	
Other		<u> </u>		
Total Conditional Grants	63,	300 64,080	63,300	
Total Operating	125,	300 156,292	99,689	
Capital				
Conditional Grants				
Federal Gas Tax	11.	387 17,081	26,951	
MREP (Heavy Haul, CTP, Municipal Bridges)		•	-	
Provincial Disaster Assistance	-		-	
Other (MEEP)		27,740		
Total Capital	11,	<u>387</u> <u>44,821</u>	26,951	
Restructuring Revenue	-	-	<u> </u>	
_	136,	687 201,113	126,640	
Total Transportation Services	150,	001	120(0.10	
ENVIRONMENTAL AND PUBLIC HEALTH SERVICES				
Operating				
Other Segmented Revenue				
Fees and Charges		100 77		
Waste and Disposal Fees		100 76	- 220	
Other (Sale of Pest Control Products)		50 150 544	230 230	
Total Fees and Charges		150 544	230	
Tangible capital asset sales - gain (loss)	-	-	-	
Other			230	
Total other segmented revenue	-	150 544	230	
Conditional Grants				
Student employment	-	-	-	
TAPD	-	200 755	530	
Local government		300 755 755 4,755	4 <u>,968</u>	
Other (Rat Rebate Program)		755 055 5,510	5,498	
Total Conditional Grants	•			
Total Operating		205 6,054	5,728	
Capital				
Conditional Grants				
Federal Gas Tax	-	-	-	
TAPD	-	<u>-</u>	-	
Provincial Disaster Assistance	-		-	
Other Transfer Control				
Total Capital			•	
Restructuring Revenue	-	<del></del>	-	
Total Environmental and Public Health Services Services	5,	205 6,054	5,728	



## SCHEDULE OF OPERATING AND CAPITAL REVENUE BY FUNCTION

## Year ended December 31, 2020

with comparative figures for 2019

with comparative	figures for 2019		.54
	<u>2020</u> <u>Budget</u>	<u>2020</u> <u>Actual</u>	<u>2019</u> <u>Actual</u>
PLANNING AND DEVELOPMENT SERVICES			
Operating			
Other Segmented Revenue			
Fees and Charges  Maintenance and Development Charges	\$ 2,700	3,143	2,684
Other			
Total Fees and Charges	2,700	3,143	2,684
Tangible capital asset sales - gain (loss)	-	-	-
Other		3,143	2,684
Total other segmented revenue			2,004
Conditional Grants		_	_
Student employment Other	-	-	
Total Conditional Grants	-	-	-
Total Operating	2,700	3,143	2,684
Capital	<del></del> .		
Conditional Grants			
Federal Gas Tax	•	-	-
Provincial Disaster Assistance	- -		-
Other Total Capital		-	-
Restructuring Revenue	-		-
	2,700	3,143	2,684
Total Planning and Development Services			2,004
RECREATION AND CULTURAL SERVICES Operating			
Other Segmented Revenue			
Fees and Charges			
Sales of supplies Other	-	-	-
Total Fees and Charges		-	
Tangible capital asset sales - gain (loss)	-	¥	-
Other		= = = = = = = = = = = = = = = = = = =	
Total other segmented revenue		-	
Conditional Grants			
Student Employment	-	-	-
Local government		-	<u> </u>
Donations Other	•	· ·	<u> </u>
Total Conditional Grants			-
Total Operating		*	
Capital			
Conditional Grants			
Federal Gas Tax	-	-	-
Local government Provincial Disaster Assistance	-	-	<u> </u>
Other		•	
Total Capital	*		•
Restructuring Revenue			
Total Recreation and Cultural Services	•		-
Total Decleation and Carrarat per Aices			



#### SCHEDULE OF OPERATING AND CAPITAL REVENUE BY FUNCTION

#### Year ended December 31, 2020

with comparative figures for 2019

	2020	2020	2019
		- 00	
TIMES TOWN CONTROLLED	<b>Budget</b>	<u>Actual</u>	<u>Actual</u>
UTILITY SERVICES		•	
Operating			
Other Segmented Revenue			
Fees and Charges			
	\$ -	-	•
Sewer	-	-	-
Other (Water - Well Key Sales)	<u>50</u>	<u>192</u> 192	
Total Fees and Charges	50	192	20
Tangible capital asset sales - gain (loss) Other	-	-	-
Total other segmented revenue	50	192	20
- 1		192	
Conditional Grants			
Student employment	10.7	•	-
Other		-	-
Total Conditional Grants	2	-	-
Total Operating	50	<u>192</u>	20
Capital			
Conditional Grants			
Federal Gas Tax	-	-	-
New Building Canada Fund (SCF, NRP)	-	-	50
Clean Water and Wastewater Fund	•	0	-
Provincial Disaster Assistance	-	-	-
Other			
Total Capital			
Restructuring Revenue	-	-	
Total Utility Services	50	192	20
TOTAL OPERATING AND CAPITAL REVENUE BY FUNCTION	220,757	278,825	162,056
37			
SUMMARY			
	141,015	164,414	66,307
Total Conditional Grants	68,355	69,590	68,798
Total Capital Grants and Contributions	11,387	44,821	26,951
Restructuring Revenue	-		
TOTAL REVENUE BY FUNCTION	220,757	278,825	162,056



## TOTAL EXPENSES BY FUNCTION

Year ended December 31, 2020 with comparative figures for 2019

	<u>2020</u> <u>Budget</u>	2020 Actual	<u>2019</u> <u>Actual</u>
GENERAL GOVERNMENT SERVICES			
Council remuneration and travel	\$ 21,400	21,117	19,049
Wages and benefits	97,550	96,633	90,950
Professional/Contractual services	27,638	22,892	23,600
Utilities	6,300	5,013	4,705
Maintenance, materials, and supplies	20,900	12,350	14,304
Grants and contributions -operating	1,000	415	402
-capital	•	1,028	1,028
Amortization	900	1,028	702
Interest Allowance for uncollectibles	,	-	-
Other	2,900	995	1,424
Loss due to theft (Note 8)	<u> </u>		175,000
General Government Services	178,588	161,534	331,164
Restructuring	<u> </u>		<del>-</del>
Total General Government Services	178,588	161,534	331,164
PROTECTIVE SERVICES			
Police protection			
Wages and benefits	9,300	9,296	8,973
Professional/Contractual services	-	2,270	- 0,7.5
Utilities Maintenance, materials, and supplies	-	-	-
Grants and contributions -operating	2	24	12
-capital	•	-	-
Amortization	-	-	-
Interest	- -	57	.75
Other	•	•	-
Fire protection			
Wages and benefits	- 6 241	6,394	2,514
Professional/Contractual services	6,241	0,334	2,314
Utilities Maintenance, materials, and supplies	_	2	
Grants and contributions -operating	2	-	-
-capital	-		5.0
Amortization	-	-	
Interest	25	-	-
Other			
Protective Services	15,541	15,690	11,487
Restructuring	15 541	15,690	11,487
Total Protective Services	15,541	15,090	11,707
TRANSPORTATION SERVICES	0.500	7.000	0.150
Council remuneration and travel	8,700	7,000 251,890	8,158 256,965
Wages and benefits	252,300 108,300	23,786	19,620
Professional/Contractual services	8,750	7,487	7,498
Utilities Maintenance, materials, and supplies	218,000	153,737	173,445
Gravel	75,000	41,063	41,829
Grants and contributions -operating		-	-
-capital	-	•	-
Amortization	152,829	168,331	151,289
Interest	-	-	- 0.055
Other (Crop compensation)	000.070	652.204	9,957
Transportation Services	823,879	653,294	668,761
Restructuring	823,879	653,294	668,761
Total Transportation Services	023,017		000,701
See accompanying notes to the financial statements.			



#### TOTAL EXPENSES BY FUNCTION

Year ended December 31, 2020 with comparative figures for 2019

		<u>2020</u> udget	<u>2020</u> <u>Actual</u>	<u>2019</u> <u>Actual</u>
ENVIRONMENTAL AND PUBLIC HEALTH SERVICES				
Wages and benefits	\$	11,900	6,288	9,334
Professional/Contractual services		13,500	11,094	11,770
Utilities		-	-	77
Maintenance, materials, and supplies		6,000	7,632	3,061
Grants and contributions -operating				
Waste disposal		1,120	1,120	1,080
Public health		400	400	400
-capital				
Waste disposal		-	-	-
Public health		-	-	-
Amortization		-		-
Interest		-	-	-
Other Environmental and Public Health Services	100	32,920	26,534	25,645
		32,920	20,554	25,045
Restructuring	-	<del>-</del>	<u> </u>	
Total Environmental and Public Health Services		32,920	26,534	25,645
PLANNING AND DEVELOPMENT SERVICES				
Wages and benefits		-	-	*
Professional/Contractual services		200	7.7	-
Grants and contributions -operating		-	-	
-capital		-	-	2
Amortization		-	-	-
Interest		+0	-	#
Other (Joint Harris Website)		200	182	
Planning and Development Services		400	182	-
Restructuring		<u> </u>	<del></del>	
Total Planning and Development Services		400	182	-
RECREATION AND CULTURAL SERVICES				
Wages and benefits		- 1	-	-
Professional/Contractual services		652	652	652
Utilities		7.	-	5
Maintenance, materials, and supplies		-		
Grants and contributions -operating		1,900	1,884	1,865
-capital		-	-	-
Amortization		-	-	-
Interest Allowance for uncollectibles		-	-	-
		20	20	20
Other (Rivers West Membership)				•
Recreation and Cultural Services		2,572	2,556	2,537
Restructuring				*
Total Recreation and Cultural Services		2,572	2,556	2,537

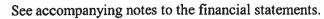


## TOTAL EXPENSES BY FUNCTION

Year ended December 31, 2020

with comparative figures for 2019

		<u>2020</u> <u>Budget</u>	<u>2020</u> <u>Actual</u>	2019 Actual
UTILITY SERVICES				
Wages and benefits		\$ -	-	-
Professional/Contractual services		1,500	1,728	494
Utilities		1,500	835	737
Maintenance, materials, and supplies		-	201	899
Grants and contributions -operat		-	-	-
-capita	1	-		-
Amortization		4,113	4,113	4,113
Interest		•	-	-
Allowance for uncollectibles		-	-	-
Other		-		
Utility Services		7,113	6,877	6,243
Restructuring			-	
Total Utility Services			6,877	6,243
TOTAL EXPENDITURES BY FUNCTION	N	\$ 1,061,013	866,667	1,045,837





Schedule 4

#### SCHEDULE OF SEGMENT DISCLOSURE BY FUNCTION

	General Government	Protective Services	Transportation Services	Environmental & Public Health	Planning and Development	Recreation and Culture	Utility Services	Total
Revenues (Schedule 2)								
Fees and charges	\$ 957	- 2	92,212	544	3,143	_	192	97,048
Tangible capital asset sales - Gain (loss)	×	-	-	-	-	_	-	-
Land sales - Gain (loss)	-	-	3+	-	•	-	-	-
Investment income and commissions	17,751	-	-		-	-	-	17,751
Other revenues	49,615	-	-		-	-	-	49,615
Grants - Conditional	-	-	64,080	5,510	-	-	-	69,590
Grants - Capital	-	-	44,821	-	0.40	-	-	44,821
Restructurings	P 101			1.0				
Total revenues	68,323		201,113	6,054	3,143		192	278,825
Expenses (Schedule 3)								
Wages & Benefits	117,750	_	258,890	6,288	-	_	- 0	382,928
Professional/Contractual Services	22,892	15,690	23,786	11,094	_	652	1,728	75,842
Utilities	5,013	-	7,487	-	_	-	835	13,335
Maintenance, materials and supplies	12,350	-	194,800	7,632	-	20	201	215,003
Grants and contributions	415	-	-	1,520	-	1,884	-	3,819
Amortization	1,028	17	168,331	-	-	-	4,113	173,472
Interest	1,091	-	-	-	-	-	-	1,091
Allowance for uncollectibles	-	-	-	-	-	-	-	-
Other	995	-	-	-	182	t <del>u</del>	-	1,177
Restructurings						-		
Total expenses	161,534	15,690	653,294	26,534	182	2,556	<u>6,877</u>	866,667
Surplus (deficit) by function	(93,211)	(15,690)	(452,181)	(20,480)	2,961	(2,556)	(6,685)	(587,842)
Taxation and other unconditional revenue (Schedule 1)								1,005,411
Net Surplus (Deficit)							\$	417,569

# RURAL MUNICIPALITY OF HARRIS NO. 316 SCHEDULE OF SEGMENT DISCLOSURE BY FUNCTION

Schedule 5

	General Vernment	Protective Services	Transportation Services	Environmental & Public Health	Planning and Development	Recreation and Culture	Utility Services	Total
Revenues (Schedule 2)								
Fees and charges	\$ 948	-	55,983	230	2,684		20	59,865
Tangible capital asset sales - Gain (loss)	2	2	(19,594)		2,001	_	_	(19,594)
Land sales - Gain (loss)	-	-	-	-	_	85_	_	(12,334)
Investment income and commissions	25,779	-	-	-	-	_	_	25,779
Other revenues	257		-	_	_	-	_	257
Grants - Conditional	-	-	63,300	5,498	_	41		68,798
Grants - Capital	-	-	26,951	1000	-	-	_	26,951
Restructurings	 <u>-</u>			2001	-	_	₩.	-
Total revenues	26,984		126,640	5,728	2,684			162,056
Expenses (Schedule 3)								
Wages & Benefits	109,999	_	265 122	0.224				***
Professional/Contractual Services	23,600	11,487	265,123 19,620	9,334	-		-	384,456
Utilities	4,705	11,407	7,498	11,770	-	652	494	67,623
Maintenance, materials and supplies	14,304	<del>-</del>		2.061	7.7	*	737	12,940
Grants and contributions	402	-	215,274	3,061		20	899	233,558
Amortization	1,028	-	151 200	1,480	-	1,865	-	3,747
Interest	702	20	151,289	-	-	-	4,113	156,430
Allowance for uncollectibles	702	-	-	-	-	-	-	702
Other	176,424	-	0.067	-	-	-	-	-
Restructurings	170,424	-	9,957	-	-	-	-	186,381
Total expenses	331,164	11,487	668,761	25,645		2,537	6,243	1,045,837
Surplus (deficit) by function	 (304,180)	(11,487)			2,684	(2,537)		(883,781)
Taxation and other unconditional revenue (Schedule 1)								990,977
Net Surplus (Deficit)							- \$_	107,196



## SCHEDULE OF TANGIBLE CAPITAL ASSETS BY OBJECT

Year ended December 31, 2020 with comparative figures for 2019

	2020						2019			
				General Assets			Infrastructure Assets	General / Infrastructure		
	L	and	Land Improvements	Buildings	Vehicles	Machinery & Equipment	Linear Assets	Assets Under Construction	Total	Total
Asset cost										
Opening asset costs	\$	50,135	2	88,542	148,780	912,743	4,143,563	_	5,343,763	5,226,856
Additions during the year			-	-	-	5,244	-	-	5,244	456,496
Disposals and write-downs during the year		2	-	0	2		_		- -	(339,589)
Transfers (from) assets under construction			-	y.	-	-				1887
Transfer of assets related to restructuring							-	-	-	•
(Schedule 11)			-							<del>-</del>
Closing asset costs		50,135		88,542	148,780	917,987	4,143,563	-ter	5,349,007	5,343,763
Accumulated amortization cost								····		
Opening accumulated amortization costs		-	-	57,305	79,067	441,011	2,324,752		2,902,135	2,887,999
Add: Amortization taken		_	-	1,563	10,730	61,087	100,092	-	173,472	156,431
Less: Accumulated amortization on disposals		-	-	<u>-</u>	*	Ne i	-	2	175,472	(142,295)
Transfer of assets related to restructuring (Schedule 11)								_	-	-
Closing accumulated amortization costs			-	58,868	89,797	502,098	2,424,844		3,075,607	2,902,135
Net book value	\$	50,135		29,674	58,983	415,889	1,718,719	-	2,273,400	2,441,628
Total contributed/donated assets received in	2020:		9	<b>.</b>						
2. List of assets recognized at nominal value in	2020 a	re:								
-Infrastructure Assets			S							
-Vehicles			\$	3						
-Machinery and Equipment			9	-						
3. Amount of interest capitalized in 2020:			\$	-						
See accompanying notes to the financia	al state	ments.								



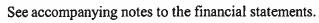
## SCHEDULE OF TANGIBLE CAPITAL ASSETS BY FUNCTION

Year ended December 31, 2020 with comparative figures for 2019

			<u></u>		2020					2019
		eneral ernment	Protective Services	Transportation Services	Environmental & Public Health	Planning & Development	Recreation & Culture	Water & Sewer	Total	Total
Asset cost										
Opening asset costs	\$	15,989	-	5,223,838	-	-		103,936	5,343,763	5,226,856
Additions during the year		5,244		-		_	-	-	5,244	456,496
Disposals and write-downs during the year		_	-	10 <b>-</b> 1	-	_		-	3,244	•
Transfer of assets related to restructuring (Schedule 11)			_	-	- EE-11	-	-	-	-	(339,589)
Closing asset costs		21,233	-	5,223,838	-			103,936	5,349,007	5,343,763
Accumulated amortization cost										
Opening accumulated amortization costs		11,428	-	2,849,572	-	9		41,135	2,902,135	2,887,999
Add: Amortization taken		1,028	5	168,331	0-	-		4,113	173,472	156,431
Less: Accumulated amortization on disposals	;	-	2	-	14	_	-	-		(142,295)
Transfer of assets related to restructuring (Schedule 11)		<u>.</u>	<u>-</u>				-	-	_	(142,293)
Closing accumulated amortization costs		12,456		3,017,903				45,248	3,075,607	2,902,135
Net book value	\$	8,777	-	2,205,935	-			58,688	2,273,400	2,441,628

## SCHEDULE OF ACCUMULATED SURPLUS

	<u>2019</u>	Changes	<u>2020</u>
UNAPPROPRIATED SURPLUS	\$ <u>1,353,091</u>	265,335	1,618,426
APPROPRIATED RESERVES			
Machinery and equipment	26,659	2,000	28,659
Public reserve	11,030	-	11,030
Capital trust	374,830	60,000	434,830
Utility	-	-	-
Other	<u>1,054,166</u>	258,462	1,312,628
Total Appropriated	1,466,685	320,462	1,787,147
NET INVESTMENT IN TANGIBLE CAPITAL ASSETS			
Tangible capital assets (Schedule 6)	2,441,628	(168,228)	2,273,400
Less: Related debt	-		-
Net Investment in Tangible Capital Assets	2,441,628	(168,228)	2,273,400
Total Accumulated Surplus	\$ <u>5,261,404</u>	417,569	5,678,973





#### SCHEDULE OF MILL RATES AND ASSESSMENTS

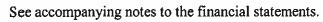
		PROPERTY CLASS							
	4	Agriculture	Residential	Residential Condominium	Seasonal Residential	Commercial & Industrial	Potash Mine(s)	_	Total
Taxable Assessment	\$	93,256,680	3,272,280	<u> </u>		4,054,800		\$	100,583,760
Regional Park Assessment Total Assessment								<b> </b>	-
Mill Rate Factor(s) Total Base/Minimum Tax		0.9400	1.7500	1.0000	1.0000	2.5000		-	100,005,700
(generated for each property class)									
Total Municipal Tax Levy	-	<u>-</u>	<u> </u>	-				-	
(include base and/or minimum tax and special levies)	\$_	517,202	33,786			59,808			610,796

MILL RATES:	<b>MILLS</b>
Average Municipal*	6.073
Average School*	1.734
Potash Mill Rate	_
Uniform Municipal Mill Rate	5.900

<sup>\*</sup> Average Mill Rates (multiply the total tax levy for each taxing authority by 1000 and divide by the total assessment for the taxing authority)

#### SCHEDULE OF COUNCIL REMUNERATION

			Reimbursed			
Position	Name	Remuneration		Costs	<u>Total</u>	
Reeve	Dan Mireau	\$	1,125	147	1,272	
Former Reeve	David Husband		4,675	462	5,137	
Councillor	Gordon Russell		2,000	400	2,400	
Councillor	Marty Sigstad		2,400	454	2,854	
Councillor	Bryce McKenzie		2,600	510	3,110	
Councillor	James Richardson		1,800	553	2,353	
Councillor	Donald Genest		2,600	883	3,483	
Councillor	Kevin Genest		2,400	428	2,828	
Total		\$	19,600	3,837	23,437	





#### SCHEDULE OF RESTRUCTURING

#### Year ended December 31, 2020

## Carrying Amount of Assets and Liabilities Transferred/Received at Restructuring Date

Cash and temporary investments	\$	-
Taxes Receivable - Municipal		-
Other accounts receivable		-
Land for resale		-
Long-term investments		-
Debt charges recoverable		-
Bank indebtedness		-
Accounts payable		-
Accrued liabilities payable		-
Deposits		-
Deferred revenue		-
Accrued landfill costs		-
Liability for contaminated sites		-
Other liabilities		-
Long-term debt		-
Lease obligations		-
Tangible capital assets		-
Prepayments and deferred charges		-
Stock and supplies		-
Other	_	-
Total Net Carrying Amount Received (Transferred)	\$	-

