VILLAGE OF HARRIS Auditor's Report Financial Statements December 31, 2020 ensen Stromberg

MANAGEMENT'S RESPONSIBILITY

To the Ratepayers of Village of Harris:

Management is responsible for the preparation and presentation of the accompanying financial statements, including responsibility for significant accounting judgments and estimates in accordance with Canadian public sector accounting standards. The preparation of the statements necessarily includes selecting appropriate accounting principles and methods, and making decisions affecting the measurement of transactions in which objective judgments and estimates by management is required.

In discharging its responsibilities for the integrity and fair presentation of the financial statements, management designs and maintains the necessary accounting, budget and other related internal controls to provide reasonable assurance that transactions are appropriately authorized and accurately recorded, that assets are properly accounted for and safeguarded, and that financial records are properly maintained to provide reliable information for the preparation of the financial statements.

The Council is composed of elected officials who are not employees of the Village. The Council is responsible for overseeing management in the performance of its financial reporting responsibilities. The Council fulfils these responsibilities by reviewing the financial information prepared by the administration and discussing relevant matters with external auditors. The Council is also responsible for recommending the appointment of the Village's external auditors.

Jensen Stromberg Chartered Professional Accountants, an independent firm of Chartered Professional Accountants, is appointed by the Council to audit the financial statements and report directly to them; their report follows. The external auditors have full and free access to, and meet periodically and separately with, both the Council and administration to discuss their audit findings.

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Administrator

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Bill Jensen, C.P.A. Prof. Corp. Jeff Stromberg, C.P.A. Prof. Corp.

INDEPENDENT AUDITOR'S REPORT

To the Mayor and Council of Village of Harris

Report on the Financial Statements

Opinion

We have audited the financial statements of Village of Harris, which comprise the statement of financial position as at **December 31, 2020** and the statements of financial activities, changes in net financial assets, and changes in financial position for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements, present fairly, in all material respects, the financial position of the Village as at **December 31, 2020** and its financial performance and cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Village in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Village's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and the use of the going concern basis of accounting unless management either intends to liquidate the Village or cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Village's financial reporting process.

Auditor's Responsibility for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Village's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Village's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements, or if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Village to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Chartered Professional Accountants

Saskatoon, Saskatchewan May 5, 2021





Statement 1

STATEMENT OF FINANCIAL POSITION

December 31, 2020

with comparative figures for 2019

			<u>2020</u>	<u>2019</u>
	<u>ASSETS</u>			
Financial assets: Cash and temporary investments (Note 2) Taxes receivable - Municipal (Note 3) Other accounts receivable (Note 4) Land for re-sale (Note 5) Long-term investments (Note 6) Debt charges recoverable Other		\$	416,149 21,433 8,797 3,009 105,679	312,974 28,545 5,131 - 101,732
Total financial assets			555,067	448,382
	LIABILITIES		,	, , , , , , ,
Bank indebtedness (Note 7)			-	-
Accounts payable			5,339	4,082
Accrued liabilities payable			-	-
Deposits Deferred revenue			354	- 547
Accrued landfill costs			-	- 347
Liability for contaminated sites			-	343
Other liabilities			72	7.2%
Long-term debt (Note 8)			-	-
Lease obligations		_		
Total liabilities		_	5,693	4,629
NET FINANCIAL ASSETS (DEBT)			549,374	443,753
Non-financial assets:				
Tangible capital assets (Schedule 6, 7)			272,331	294,177
Prepaid and deferred charges			298	500
Stock and supplies		_		
Total non-financial assets		_	272,629	294,677
Accumulated Surplus (Deficit) (Schedule 8)		\$_	822,003	738,430

APPROVED ON BEHALF OF C	OUNCIL:
	Mayor
	Councillor

See accompanying notes to the financial statements.



STATEMENT OF FINANCIAL ACTIVITIES

Year ended December 31, 2020

			<u>2020</u> <u>Budget</u>	<u> 2020</u> <u>Actual</u>	<u>2019</u> <u>Actual</u>
Revenues:					
Taxes and other unconditional revenue	(Schedule 1)	\$	184,638	198,198	182,510
Fees and charges	(Schedule 4, 5)		59,696	59,445	58,915
Conditional grants	(Schedule 4, 5)		-	27,740	-
Tangible capital asset sales - gain (loss)	(Schedule 4, 5)		-	-	-
Land sales - gain	(Schedule 4, 5)		-	-	-
Investment income and commissions	(Schedule 4, 5)		3,000	5,024	2,648
Restructurings	(Schedule 4, 5)		-	-	-
Other revenues	(Schedule 4, 5)	_	7,129	7,137	7,551
Total Revenues			254,463	297,544	251,624
Expenditures:					
General government services	(Schedule 3)		107,231	100,719	102,895
Protective services	(Schedule 3)		21,487	18,168	20,573
Transportation services	(Schedule 3)		74,642	73,644	68,403
Environmental and public health services	(Schedule 3)		30,640	33,640	34,609
Planning and development services	(Schedule 3)		750	585	581
Recreation and cultural services	(Schedule 3)		5,375	7,809	5,297
Utility services	(Schedule 3)		27,412	27,602	21,960
Restructurings	(Schedule 3)	_			
Total Expenditures		_	267,537	262,167	254,318
Surplus (deficit) of revenues over expenditures capital contributions	before other	_	(13,074)	35,377	(2,694)
Provincial/Federal capital grants and	(0.1.1.1.4.5)		10.500	40.106	25.007
contributions	(Schedule 4, 5)	_	42,502	<u>48,196</u>	25,907
Surplus (deficit) of revenues over expenditures			29,428	83,573	23,213
Accumulated surplus (deficit), beginning of year	r	_	738,430	738,430	715,217
Accumulated surplus (deficit), end of year		\$_	767,858	822,003	738,430

Statement 3

STATEMENT OF CHANGES IN NET FINANCIAL ASSETS

Year ended December 31, 2020

		<u>2020</u> <u>Budget</u>	<u>2020</u> <u>Actual</u>	<u>2019</u> <u>Actual</u>
Surplus (deficit)	\$	29,428	83,573	23,213
(Acquisition) of tangible capital assets Amortization of tangible capital assets Proceeds on disposal of tangible capital assets Loss (gain) on disposal of tangible capital assets Transfer of assets/liabilities in restructuring transactions		(8,000) 16,603 - -	- 21,846 - - -	- 16,602 - - -
Surplus (deficit) of capital expenses over expenditures		8,603	21,846	16,602
(Acquisition) of supplies inventories (Acquisition) of prepaid expenses Consumption of supplies inventories Use of prepaid expenses	_	- - -	- - - 202	(445) - -
Surplus (deficit) of expenses of other non-financial over expenditures		8,603	202	(445)
Increase (decrease) in Net Financial Assets		46,634	105,621	39,370
Net Financial Assets (Debt) - Beginning of the year		443,753	443,753	404,383
Net Financial Assets (Debt)- End of year	\$	490,387	549,374	443,753



Statement 4

STATEMENT OF CHANGES IN FINANCIAL POSITION

Year ended December 31, 2020 with comparative figures for 2019

Cash provided by (used in) the following activities:		<u>2020</u>	<u>2019</u>
Operating: Surplus (deficit) Amortization Loss (gain) on disposal of tangible capital assets	\$	83,573 21,846	23,213 16,602
Loss (gain) on disposar of tangible capital assets	-	105,419	39,815
Change in assets/liabilities Taxes receivable - Municipal Other accounts receivable Land for re-sale Other financial assets Accounts and accrued liabilities payable Deposits Deferred revenue Accrued landfill costs Liability for contaminated sites Other liabilities Stock and supplies Prepayments and deferred charges Other	_	7,113 (3,667) (3,009) - 1,259 - (193) - - 200	(2,152) 3,984 - - 1,955 - 547 - - - (442)
Net cash from operations	_	107,122	43,707
Capital: Proceeds from the disposal of capital assets Other capital Net cash from capital		2	-
•		· · · · · · · · · · · · · · · · · · ·	
Investing: Long-term investments Other investments	_	(3,947)	(872)
Net cash used for investing	_	(3,947)	(872)
Financing activities: Debt charges recovered Long-term debt issued Long-term debt repaid Other financing	_	- - - -	- - - -
Net cash from financing			•
Increase (decrease) in cash resources		103,175	42,835
Cash and temporary investments, beginning of year	_	312,974	270,139
Cash and temporary investments, end of year (Note 2)	\$_	416,149	312,974

NOTES TO THE FINANCIAL STATEMENTS

December 31, 2020

1. SIGNIFICANT ACCOUNTING POLICIES

The consolidated financial statements of the municipality are prepared by management in accordance with the local government accounting standards established by the Public Sector Accounting Board. Significant aspects of the accounting policies are as follows:

(a) Basis of Accounting

The financial statements are prepared using the accrual basis of accounting. The accrual basis of accounting recognizes revenues as they become available and measurable; expenses are recognized as they are incurred and measurable as a result of the receipt of goods and services and the creation of a legal obligation to pay.

(b) Reporting Entity

The financial statements consolidate the assets, liabilities and flow of resources of the Village. The entity is comprised of all organizations owned or controlled by the Village and are, therefore, accountable to the Council for the administration of their financial affairs and resources.

(c) Collection of funds for other authorities

Collection of funds by the municipality for the school board and conservation and development authorities are collected and remitted in accordance with the relevant legislation. The amounts collected are disclosed in Note 3.

(d) Government Transfers

Government transfers are the transfer of assets from senior levels of government that are not the result of an exchange transaction, are not expected to be repaid in the future, or the result of a direct financial return. Government transfers are recognized as either expenditures or revenues in the period that the events giving rise to the transfer occurred, as long as:

- a) the transfer is authorized;
- b) eligibility criteria have been met by the recipient; and
- c) a reasonable estimate of the amount can be made

Unearned government transfer amounts received but not earned will be recorded as deferred revenue. Earned government transfer amounts not received will be recorded as an amount receivable.

(e) Deferred Revenue - Fees and Charges

Certain user charges and fees are collected for which the related services have yet to be performed. Revenue is recognized in the period when the related expenses are incurred or services performed.

(f) Local Improvement Charges

Local improvement projects financed by frontage taxes recognize any prepayment charges as revenue in the period assessed.



NOTES TO THE FINANCIAL STATEMENTS

December 31, 2020

1. SIGNIFICANT ACCOUNTING POLICIES (continued)

(g) Net-Financial Assets

Net-financial assets at the end of an accounting period are the net amount of financial assets less liabilities outstanding. Financial assets represent items such as cash and those other assets on hand which could provide resources to discharge existing liabilities or finance future operations. These include realizable assets which are convertible to cash and not intended for consumption in the normal course of operations.

(h) Non-Financial Assets

Tangible capital and other non-financial assets are accounted for as assets by the government because they can be used to provide government services in future periods. These assets do not normally provide resources to discharge the liabilities of the government unless they are sold.

(i) Appropriated Reserves

Reserves are established at the discretion of Council to designate surplus for future operating and capital transactions. Amounts designated are described on Schedule 8.

(j) Property Tax Revenue

Property tax revenue is based on assessments determined in accordance with Saskatchewan Legislation and the formulas, principles, and rules in the Saskatchewan Assessment Manual. Tax mill rates are established annually by Council following the guidance of the Government of Saskatchewan. Tax revenues are recognized when the tax has been authorized by bylaw and the taxable event has occurred. Requisitions operate as a flow through and are excluded from municipal revenue.

(k) Investments

Portfolio investments are valued at the lower of cost, less any provisions for other than temporary impairment.

Investments with terms longer than one year have been classified as other long-term investments concurrent with the nature of the investment.

(l) Inventories

Inventories of materials and supplies expected to be used by the municipality are valued at the lower of cost or replacement cost. Inventories of land, materials and supplies held for resale are valued at the lower of cost or net realizable value. Cost is determined by the average cost method. Net realizable value is the estimated selling price of the inventory in the ordinary course of business.



NOTES TO THE FINANCIAL STATEMENTS

December 31, 2020

1. SIGNIFICANT ACCOUNTING POLICIES (continued)

(m) Tangible Capital Assets

All tangible capital asset acquisitions or betterments made throughout the year are recorded at their acquisition cost. Initial costs for tangible capital assets that were acquired and developed prior to 2009 were obtained via historical cost information or using current fair market values discounted by a relevant inflation factor back to the point of acquisition. Donated tangible capital assets received are recorded at their fair market value at the date of the contribution. The tangible capital assets that are recognized at a nominal value are disclosed on Schedule 6. The costs of these tangible capital assets less any residual value are amortized over the asset's useful life using the straight-line method of amortization. The Village's tangible capital asset useful lives are estimated as follows:

Asset	<u>Useful Life</u>
General Assets	
Land	Indefinite
Buildings	10 to 50 years
Vehicles and equipment	
Machinery & Equipment	5 to 20 years
Infrastructure Assets	
Water and sewer	8 to 75 years
Road network assets	10 to 40 years

Government contributions: Government contributions for the acquisition of capital assets are reported as capital revenue and do not reduce the cost of the related asset.

Works of art and other unrecognized assets: Assets that have a historical or cultural significance, which include works of art, monuments and other cultural artifacts are not recognized as tangible capital assets because a reasonable estimate of future benefits associated with this property cannot be made.

Capitalization of interest: The Village does not capitalize interest incurred while a tangible capital asset is under construction.

Leases: All leases are recorded on the financial statements as either a capital or operating lease. Any lease that transfers the majority of benefits and risk associated with the leased asset is classified as a capital lease. At the inception of a capital lease, an asset and a payment obligation are recorded at an amount equal to the lesser of the present value of the minimum lease payments and the asset's fair market value. Assets under capital leases are amortized on a straight line basis, over their estimated useful lives (lease term). Any other lease not meeting the before-mentioned criteria is classified as an operating lease and rental payments are expensed as incurred.

(n) Landfill liability

The Village of Harris maintains a waste disposal site. No amount has been recorded as an asset or liability.

In 2014, the Village established a reserve fund to accumulate funds that will be required to carry out an engineering study to provide estimated closure and post closure costs for the landfill. The Village has contributed \$5,000 annually to the reserve. During 2017 and 2018 the initial engineering assessment work was carried out at a total cost of \$19,300. This amount was transferred from the reserve to cover the cost of this work, and the reserve balance as at December 31, 2020 is \$15,700. The Village is currently in the process of obtaining a reasonable estimate for the cost of decommissioning the landfill.



NOTES TO THE FINANCIAL STATEMENTS

December 31, 2020

1. <u>SIGNIFICANT ACCOUNTING POLICIES</u> (continued)

(0) Liability for contaminated sites

Contaminated sites are a result of contamination being introduced into air, soil, water or sediment of a chemical, organic or radioactive material or live organism that exceeds an environmental standard. The liability is recorded net of any expected recoveries. A liability for remediation of contaminated sites is recognized when all the following criteria are met:

- a) an environmental standard exists;
- b) contamination exceeds the environmental standard;
- c) the municipality:
 - i. is directly responsible; or
 - ii. accepts responsibility;
- d) it is expected that future economic benefits will be given up; and
- e) a reasonable estimate of the amount can be made.

(p) Employee benefit plans

Contributions to the municipality's defined benefit plans are expensed when contributions are made. Under the defined benefit plan, the municipality's obligations are limited to its contributions.

(q) Measurement Uncertainty

The preparation of the financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenue and expenditures during the period. Accounts receivable are stated after evaluation as to their collectability and an appropriate allowance for doubtful accounts is provided where considered necessary.

The measurement of materials and supplies are based on estimates of volume and quality.

The 'Opening asset costs' of tangible capital assets have been estimated where actual costs were not available. Amortization is based on the estimated useful lives of tangible capital assets.

These estimates and assumptions are reviewed periodically and as adjustments become necessary, they are reported in earnings in the period in which they become known.

(r) Basis of Segmentation/Segment Report

The Village follows the Public Sector Accounting Board's recommendations requiring financial information to be provided on a segmented basis. Village services have been segmented by grouping activities that have similar service objectives (by function). Revenues that are directly related to the costs of the function have been attributed to each segment. Interest is allocated to functions based on the purpose of specific borrowing.

These segments (functions) are as follows:

General Government: The general government segment provides for the administration of the Village.

Protective Services: Protective services is comprised of expenses for Police and Fire protection.



NOTES TO THE FINANCIAL STATEMENTS

December 31, 2020

1. SIGNIFICANT ACCOUNTING POLICIES (continued)

Transportation Services: The transportation services segment is responsible for the delivery of public works services related to the development and maintenance of roadway systems and street lighting.

Environmental and Public Health: The environmental segment provides waste disposal and other environmental services. The public health segment provides for expenses related to public health services in the Village.

Planning and Development: The planning and development segment provides for neighbourhood development and sustainability.

Recreation and Culture: The recreation and culture segment provides for community services through the provision of recreation and leisure services.

Utility Services: The utility services segment provides for the delivery of water, collecting and treating of wastewater and providing collection and disposal of solid waste.

2. CASH AND TEMPORARY INVESTMENTS

	<u>2020</u>	<u>2019</u>
Cash Temporary investments	\$ 416,149	312,974
	\$ 416,149	312,974

Cash and temporary investments include balances with banks, term deposits, marketable securities and short-term investments with maturities of three months or less.



NOTES TO THE FINANCIAL STATEMENTS

December 31, 2020

3. TAXES AND GRANTS IN LIEU RECEIVABLE

				<u>2020</u>	<u>2019</u>
	Municipal:	- Current - Arrears	\$	6,582 14,851 21,433	19,938 <u>9,371</u> 29,309
		Less: allowance for uncollectibles	_		(764)
	Total muni	cipal taxes receivable		21,433	28,545
	School:	- Current - Arrears	_	2,080 5,111	7,007 3,620
	Total school	ol taxes receivable	_	7,191	10,627
	Other:	- Current - Arrears	_	*	
	Total other	collections receivable	_	•	
		and grants in lieu receivable		28,624	39,172
	Deduct tax	es receivable to be collected on behalf of other tions	_	(7,191)	(10,627)
	Total taxes	receivable - Municipal	\$_	21,433	28,545
4.	OTHER A	CCOUNTS RECEIVABLE			
				2020	<u>2019</u>
	Federal government of the Provincial governme	government	\$	3,955 1,495 - 132 3,215	3,210 1,455 - - 466
		accounts receivable ance for uncollectibles	~	8,797	5,131
	Net other ac	counts receivable	\$_	8,797	5,131



NOTES TO THE FINANCIAL STATEMENTS

December 31, 2020

5. LAND FOR RESALE

	20	20	<u>2019</u>
Tax title property Less: - allowance for market value adjustment	\$	3,009	1,100 (1,100)
Net tax title Property Other land Less: - allowance for market value adjustment		3,009 5,900 (5,900)	5,900 (5,900)
Net other land			**
Total land for resale	\$	3,009	

6. LONG-TERM INVESTMENTS

	<u>2020</u>	<u>2019</u>
Prairie Centre Credit Union 5 year term deposit, bearing interest		
at 3.00%, matures February 23, 2023	\$ 105,679	\$ 101,732

7. BANK INDEBTEDNESS

Credit Arrangements

At December 31, 2020, the Village had a line of credit totaling \$300,000, none of which was drawn.

8. LONG-TERM DEBT

The authorized debt limit for the Village is \$181,084. The authorized debt limit for a Village is the total amount of the Village's own source revenues for the preceding year (the *Municipalities Act* section 161(1)). The incremental debt above the debt limit authorized in the Municipalities Act is approved by the Saskatchewan Municipal Board.

9. PENSION PLAN

The municipality is an employer member of the Municipal Employee Pension Plan (MEPP), which is a multiemployer defined benefit pension plan. The Commission of MEPP, representing plan member employers, is responsible for overseeing the management of the pension plan, including investment of assets and administration of benefits. The municipality pension expense in 2020 was \$4,878 (2019 - \$4,670). The benefits accrued to the municipality's employees from MEPP are calculated using the following: pensionable years of service, highest average salary, and the plan accrual rate.

Based on the latest information available (December 31, 2020 Audited Financial Statements) the Municipal Employees Pension Plan had a surplus in the net assets available for benefits of \$838,900,000. This is based on the most recent actuarial valuation, completed December 31, 2019. The Village's portion of this is not readily determinable.



NOTES TO THE FINANCIAL STATEMENTS

December 31, 2020

10.RECENT ACCOUNTING PRONOUNCEMENTS

A number of new and amended standards have been issued that may impact the Village:

Standards Effective On Or After April 1, 2022:

PS 1201 Financial Statement Presentation replaces PS 1200 with revised general reporting principles and standards of presentation and disclosure in government financial statements. Requires a new statement of remeasurement gains and losses separate from the statement of operations arising from the re-measurement of financial instruments and items denominated in foreign currencies, as well as the government's proportionate share of other comprehensive income that arises when a government includes the results of government business enterprises and partnerships. Effective in the period PS 3450 and PS 2601 are adopted.

PS 2601 Foreign Currency Translation replaces PS 2600 with revised guidance on the recognition, presentation and disclosure of transactions that are denominated in a foreign currency. Requires that monetary assets and liabilities denominated in a foreign currency and non-monetary items included in the fair value category, denominated in a foreign currency, be adjusted to reflect the exchange rates in effect at the financial statement date. Unrealized gains and losses are to be presented in the statement of re-measurement gains and losses.

PS 3041 Portfolio Investments replaces PS 3040 with revised guidance on accounting for, and presentation and disclosure of portfolio investments. Removes the distinction between temporary and portfolio investments. Upon adoption of PS 3450 and PS 3041, PS 3030, Temporary Investments, will no longer apply. Effective in the period PS 3450, PS 2601 and PS 1201 are adopted.

PS 3450 Financial Instruments is a new standard establishing guidance on the recognition, measurement, presentation and disclosure of financial instruments, including derivatives. The standard requires fair value measurement of derivatives and equity instrument that are quoted in an active market; all other financial instruments can be measured at cost/amortized cost or fair value at the election of the government. Unrealized gains and losses are presented in a new statement of re-measurement gains and losses. There is the requirement to disclose the nature and extent of risks arising from financial instruments and clarification is given for the derecognition of financial liabilities.

PS 3280 Asset Retirement Obligations is a new standard establishing guidance on the accounting and reporting of legal obligations associated with the retirement of tangible capital assets controlled by a government or government organization. A liability for a retirement obligation can apply to tangible capital assets either in productive use or no longer in productive use. As this standard includes solid waste landfill sites active and post-closing obligations, upon adoption of this new standard, existing Solid Waste Landfill Closure and Post-Closure Liability section PS 3270 will be withdrawn.

Standards Effective On Or After April 1, 2023:

PS 3400 Revenue is a new standard establishing guidance on how to account for and report on revenue. The standard provides a framework for recognizing, measuring and reporting revenues that arise from transactions that include performance obligations and transactions that do not have performance obligations. Performance obligations are enforceable promises to provide specific goods or services to a specific payer.

The Village continues to assess the impacts of the above accounting standards. The extent of impact resulting from the adoption of these standards is not known at this time.



NOTES TO THE FINANCIAL STATEMENTS

December 31, 2020

11.BUDGET

The Financial Plan (Budget) adopted by Council on June 3, 2020 was not prepared on a basis consistent with that used to report actual results. The budget was prepared on a modified accrual basis while Public Sector Accounting Standards require a full accrual basis. The budget expensed all tangible capital asset expenditures in addition to amortization expense. The budget also shows transfers to reserves as expenses. As a result, the budget figures presented in the statements of operations and change in net financial assets include the following adjustments:

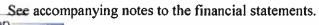
	<u>2020</u>
Budget net surplus Add: Investment in tangible capital assets Transfer to reserves	\$ (16,562) 8,000 37,990
Budget surplus per statement of operations	\$29,428

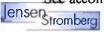


SCHEDULE OF TAXES AND OTHER UNCONDITIONAL REVENUES

Year ended December 31, 2020

		2020 Budget	<u>2020</u> <u>Actual</u>	2019 Actual
TAXES				
General municipal tax levy	\$	127,382	127,382	126,598
Abatements and adjustments		(1,908)	(563)	-
Discount on current year taxes		(4,600)	(4,769)	(4,620)
Net municipal taxes		120,874	122,050	121,978
Potash tax share		-		-
Trailer license fees		-	-	-
Penalties on tax arrears		1,000	2,688	2,541
Special tax levy		-	-	-
Other	-	-		
Total Taxes	_	121,874	124,738	124,519
UNCONDITIONAL GRANTS				
Revenue sharing		45,719	45,719	41,405
Organized Hamlet		**	-	-
Other (Safe restart)	1	Karon - F	11,513	
Total Unconditional Grants	_	45,719	57,232	41,405
GRANTS IN LIEU OF TAXES				
Federal		Q-	-	-
Provincial				
Provincial - S.P.C. Electrical			(m)	T.
Sask. Energy Gas		-	150	-
TransGas		-	0 <u>0</u> 0	-
Central Services		-	121	-
Sasktel		345	345	345
Other		-		77
Local/Other				
Housing Authority		-	-	-
C.P.R. Mainline		-	-	-
Treaty Land Entitlement		5	-	-
Local/Other		5	-	-
Other Government Transfers		10.500	10.167	10 126
S.P.C. Surcharge		10,500	10,167	10,135
Sask Energy Surcharge		6,200	5,716	6,106
Other Total Grants in Lieu of Taxes		17.045	16 228	16 596
Total Grants in Lieu of Taxes	_	17,045	16,228	<u>16,586</u>
TOTAL TAXES AND OTHER UNCONDITIONAL				
REVENUE	\$	<u> 184,638</u> _	198,198	182,510





SCHEDULE OF OPERATING AND CAPITAL REVENUE BY FUNCTION

Year ended December 31, 2020

with comparative figures for 2019

	with comparative figures for 2	2020	2020	<u> 2019</u>
		Budget	Actual	Actual
GENERAL GOVERNMENT SERVICES Operating				
Other Segmented Revenue				
Fees and Charges				
Custom work	\$	20	-	20
Sales of supplies Other		1,110	1,327	1,871
Total Fees and Charges	-	1,130	1,327	1,891
Tangible capital asset sales - gain (loss)		-	•	-
Land sales - gain		-	-	-
Investment income and commissions		3,000	5,024	2,648
Other Segmented Revenue	-	4 120	6,351	4,539
Total other segmented revenue	-	4,130	0,331	4,339
Conditional Grants				111
Student employment Other		8 <u>-</u> 2		-
Total Conditional Grants	-	-		-
Total Operating	-	4,130	6,351	4,539
_	-			
Capital Conditional Grants				
Federal Gas Tax		•	-	-
Provincial - Disaster Assistance		-	-	*:
Other	-	1.50		<u>-</u>
Total Capital	-	-		
Restructuring Revenue	-			-
Total General Government Services	·	4,130	6,351	4,539
PROTECTIVE SERVICES				
Operating				
Other Segmented Revenue				
Fees and Charges		= 000	7.025	6,000
Fire charges		7,000	7,825	6,892
Other Total Fees and Charges	· ·	7,000	7,825	6,892
1.5 g. (1)		-,,000	- ,,,,,,	
Tangible capital asset sales - gain (loss) Other Segmented Revenue		-	•	
Total other segmented revenue	- -	7,000	7,825	6,892
Conditional Grants	_			
Student employment		-	•	-
Local government		-	-	-
Other	-	-	-	-
Total Conditional Grants	-			
Total Operating	-	7,000	7,825	6,892
Capital				
Conditional Grants		_	_	_
Federal Gas Tax Provincial - Disaster Assistance		-	•	_
Local government		-	-	-
Other				
Total Capital	-	-		-
Restructuring Revenue	_			
_	_	7,000	7,825	6,892
Total Protective Services	-	7,000	1,020	V,072

See accompanying notes to the financial statements.



SCHEDULE OF OPERATING AND CAPITAL REVENUE BY FUNCTION

Year ended December 31, 2020

with comparative figures for 2019

TRANSPORTATION SERVICES	2020 Budget	2020 Actual	2019 Actual
Operating			13'
Other Segmented Revenue			
Fees and Charges			
Custom work	\$ -	90	-
Sales of supplies and gravel	•	•	-
Road maintenance and restoration agreements Other	60	0655	600
Total Fees and Charges	60		600
Tangible capital asset sales - gain (loss)	-		-
Other	-		-
Total other segmented revenue	60	745	600
Conditional Grants			
Federal - Primary Weight Corridor		•	_
Student employment	-	-	-
Other		<u> </u>	
Total Conditional Grants			•
Total Operating	600	745	600
Capital			
Conditional Grants			
Federal Gas Tax	11,38	7 17,081	25,907
MREP (Heavy Haul, CTP, Municipal Bridges)	•	•	-
Provincial - Disaster Assistance	-	-	
Other Tatal Confiel	11,38	17,081	25.007
Total Capital	11,38	17,081	25,907
Restructuring Revenue		-	
Total Transportation Services	11,987	17,826	26,507
ENVIRONMENTAL AND PUBLIC HEALTH SERVICES			
Operating			
Other Segmented Revenue			
Fees and Charges			
Waste and disposal charges	13,500	12,094	12,540
Other	164		163
Total Fees and Charges	13,664	12,346	12,703
Tangible capital asset sales - gain (loss)	-	•	-
Other (MMSW)	3,374		3,789
Total other segmented revenue	17,038	15,728	16,492
Conditional Grants			
Student employment	•	-	•
TAPD	-	-	-
Local government Other	-	-	-
Total Conditional Grants	-		
Total Operating	17,038	15,728	16,492
· · · · · · · · · · · · · · · · · · ·	17,030	13,726	10,432
Capital Conditional Grants			
Federal Gas Tax		_	_
TAPD	•	-	
Provincial - Disaster Assistance	_	-	_
Other			
Total Capital	-		
Restructuring Revenue			
Total Environmental and Public Health Services Services	17,038	15,728	16,492
Total Pulan dumental and 1 april 11241fff 321 A1622 221 A1622	17,030	13,740	10,432

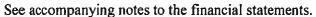
See accompanying notes to the financial statements.



SCHEDULE OF OPERATING AND CAPITAL REVENUE BY FUNCTION

Year ended December 31, 2020

	0.	<u>2020</u> <u>Budget</u>	<u>2020</u> <u>Actual</u>	<u>2019</u> <u>Actual</u>
PLANNING AND DEVELOPMENT SERVICES Operating				
Other Segmented Revenue Fees and Charges				
Maintenance and development charges		\$ 100	100	50
Other Total Fees and Charges		100	100	50
Tangible capital asset sales - gain (loss) Other Segmented Revenue		-		<u> </u>
Total other segmented revenue Conditional Grants		100	100	50
Student employment Other		-		-
Total Conditional Grants			-	
Total Operating		100	100	50
Capital Conditional Grants				
Federal Gas Tax Provincial - Disaster Assistance		-	-	-
Other Crystal Beach Regional Park		31,115	31,115	
Total Capital Restructuring Revenue		31,115	31,115	-
Total Planning and Development Services		31,215	31,215	50
RECREATION AND CULTURAL SERVICES Operating Other Segmented Revenue				
Fees and Charges Other		652	652	(52)
Total Fees and Charges		652	652 652	652 652
Tangible capital asset sales - gain (loss) Other Segmented Revenue (Sask Lotteries)		3,755	<u>3,755</u>	3,762
Total other segmented revenue		4,407	4,407	4,414
Conditional Grants Student Employment Local government				•
Donations		-	<u>-</u>	•
Other Total Conditional Grants			<u> </u>	-
Total Operating		4,407	4,407	4,414
Capital Conditional Grants				
Federal Gas Tax Capital		•	-	-
Provincial - Disaster Assistance Other		-	-	-
Total Capital		-	-	-
Restructuring Revenue		en to location with the		-
Total Recreation and Cultural Services		4,407	4,407	4,414

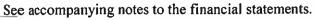




SCHEDULE OF OPERATING AND CAPITAL REVENUE BY FUNCTION

Year ended December 31, 2020

	<u>2020</u> Bu <u>dget</u>	<u>2020</u> Actual	<u>2019</u> Actual
UTILITY SERVICES	Dudget	Actual	Actual
Operating			
Other Segmented Revenue			
Fees and Charges			
Water	\$ 23,100	22,917	22,100
Sewer	13,200	13,220	13,220
Other	250	313	807
Total Fees and Charges	36,550	36,450	36,127
Tangible capital asset sales - gain (loss)	W -	-	-
Other Tatal other commented revenue	36,550	36,450	36,127
Total other segmented revenue		50,450	30,127
Conditional Grants			
Student employment	•	27,740	-
Other (Municipal Economic Enhancement Program) Total Conditional Grants		27,740	
	36,550	64,190	36,127
Total Operating		04,150	
Capital Conditional Grants			
Federal Gas Tax	-	•	-
New Building Canada Fund (SCF, NRP)	-	-	-
Clean Water and Wastewater Fund	•	-	-
Provincial - Disaster Assistance	-	•	-
Other	-	-	•
Total Capital			-
Restructuring Revenue	-	-	
Total Utility Services	36,550	64,190	36,127
TOTAL OPERATING AND CAPITAL REVENUE BY FUNCTION	\$ <u>112,327</u>	147,542	95,021
SUMMARY			
Total Other Segmented Revenue	\$ 69,825	71,606	69,114
Total Conditional Grants	-	27,740	-
Total Capital Grants and Contributions Restructuring Revenue	42,502	48,196	25,907
TOTAL REVENUE BY FUNCTION	\$ 112,327	147,542	95,021
TOTAL REPERCEDIT FUNCTION			10-1





TOTAL EXPENSES BY FUNCTION

Year ended December 31, 2020

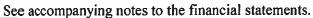
			<u>2020</u> <u>Budget</u>	2020 Actual	<u>2019</u> <u>Actual</u>
GENERAL GOVERNMENT S	SERVICES				
Council remuneration and tra		\$	8,900	8,900	6,400
Wages and benefits			66,260	65,772	62,522
Professional/Contractual serv	rices		18,272	17,485	17,431
Utilities			4,960	4,391	4,854
Maintenance, materials, and			5,500	4,304	7,978
Grants and contributions	-operating -capital		75 -	57 -	- 57
Amortization			-		-
Interest			600	446	858
Allowance for uncollectibles			764	(1,864)	- 2.705
Other		-	1,900	1,228	2,795
General Government Services			107,231	100,719	102,895
Restructuring		_		100.710	102.005
Total General Government Ser	vices	_	107.231	100,719	102,895
PROTECTIVE SERVICES					
Police protection				_	_
Wages and benefits Professional/Contractual serv	inec		9,000	9,296	8,973
Utilities	ices		-	,,,,,,	. 0,773
Maintenance, materials, and s	supplies		21	<u>-</u>	-
Grants and contributions	-operating		-	-	-
2.1	-capital		-	•	-
Amortization	•			-	-
Interest			-	-	-
Other			-	-	-
Fire protection					
Wages and benefits			550	356	581
Professional/Contractual serv	ices		893	693	881
Utilities			2,035 7,100	2,209 3,705	4,615 3,614
Maintenance, materials, and s Grants and contributions	operating		7,100	- 5,705	5,014
Ofaitts and contributions	-capital		-	-	-
Amortization	cupita.		1,909	1,909	1,909
Interest			•	-	-
Other			-	<u> </u>	-
Protective Services		***	21,487	18,168	20,573
Restructuring			-		-
Total Protective Services		_	21,487	18,168	20,573
TRANSPORTATION SERVICE	ES				
Wages and benefits			7,000	4,913	5,320
Professional/Contractual serv	ices		48,580	36,429	44,478
Utilities			6,800	6,754	6,765
Maintenance, materials, and s	upplies		5,600	14,372	5,483
Gravel	.•		750	21	445
Grants and contributions	-operating -capital		-	-	-
Amortization			5,912	11,155	5,912
Interest			•	-	-
Other			74 (40	72 (44	<u>-</u>
Transportation Services			74,642	73,644	68,403
Restructuring			<u>.</u>	<u>-</u>	
Total Transportation Services		_	74,642	73,644	68,403
See accompanying notes to	the financial stateme	nts.			



TOTAL EXPENSES BY FUNCTION

Year ended December 31, 2020

		2020 Budget	<u>2020</u> <u>Actual</u>	<u>2019</u> <u>Actual</u>
ENVIRONMENTAL SERVICES				
Wages and benefits	9	12,300	14,998	11,550
Contractual services		16,640	15,690	18,534
Utilities		-	-	-
Maintenance, materials, and supplies		1,600	1,708	3,613
Grants and contributions -operating				
Waste d		2		-
Public I	nealth	100	1,244	912
-capital				
Waste d		•	-	5
Public I	nealth	5		
Amortization		-	-	-
Interest				-
Other Environmental and Public Health Services		30,640	33,640	34,609
		30,040	33,040	34,002
Restructuring				
Total Environmental and Public Health Service	es	30,640	33,640	34,609
PLANNING AND DEVELOPMENT SERVICE	CES			
Wages and benefits		-		
Professional/Contractual services		-	-	
Grants and contributions -operating		750	585	581
-capital		7.0	-	8
Amortization		5	-	-
Interest		•		-
Other		750	585	581
Planning and Development Services		750	565	561
Restructuring	23			-
Total Planning and Development Services		750	585	581
RECREATION AND CULTURAL SERVICE	S			
Wages and benefits		1,620	1,554	1,535
Professional/Contractual services Utilities		1,020	-	-
Maintenance, materials, and supplies		•	-	-
Grants and contributions -operating		3,755	6,255	3,762
-capital		-	•	-
Amortization		-	2	-
Interest		-	•	*
Allowance for uncollectibles		9.5	5	•
Other		•	-	-
	23	5.005	* * * * * * * * * * * * * * * * * * * *	
Recreation and Cultural Services		5,375	7,809	5,297
Restructuring		-	•	•
Total Recreation and Cultural Services		5,375	7,809	5,297





TOTAL EXPENSES BY FUNCTION

Year ended December 31, 2020

	<u>2020</u> <u>Budget</u>	2020 Actual	<u>2019</u> <u>Actual</u>
UTILITY SERVICES Wages and benefits Professional/Contractual services Utilities Maintenance, materials, and supplies Grants and contributions -operating -capital Amortization	\$ - 2,700 5,000 10,930 - - 8,782	- 2,097 5,811 10,912 - - 8,782	4,085 5,169 3,924 - - 8,782
Interest Allowance for uncollectibles Other Utility Services Restructuring Total Utility Services	27,412 ————————————————————————————————————	27,602	21,960
TOTAL EXPENDITURES BY FUNCTION	\$ <u>267,537</u>	262,167	254,318



SCHEDULE OF SEGMENT DISCLOSURE BY FUNCTION

Year ended December 31, 2020

		General vernment	Protective Services	Transportation Services	Environmental & Public Health	Planning and Development	Recreation and Culture	Utility Services	Total
Revenues (Schedule 2)									
Fees and charges	\$	1,327	7,825	745	12,346	100	652	36,450	59,445
Tangible capital asset sales - Gain (loss)		-	- 23.	-	-	•		-	-
Land sales - Gain (loss)		-	-	-	-	•	-	-	-
Investment income and commissions		5,024	-	-	-	-	-	•	5,024
Other revenues Grants - Conditional		-	•	-	3,382	-	3,755	-	7,137
		-	-	-	-	-	•	27,740	27,740
Grants - Capital Restructurings		-	-	17,081	-	31,115	-	-	48,196
*	_		-						
Total revenues	_	6,351	7,825	17.826	15,728	31,215	4,407	64,190	147,542
Expenses (Schedule 3)									
Wages & Benefits		74,672	356	4,913	14,998				0.4.000
Professional/Contractual Services		17,485	9,989	36,429	15,690	-	1 554	2.007	94,939
Utilities		4,391	2,209	6,754	13,090	-	1,554	2,097 5,811	83,244
Maintenance, materials and supplies		4,304	3,705	14,393	1,708	-	-	10,912	19,165 35,022
Grants and contributions		57	-	. 1,555	1,244	585	6,255	10,912	8,141
Amortization		-	1,909	11,155	-	-	0,233	8,782	21,846
Interest		446	-	-	-	-	-	0,702	446
Allowance for uncollectibles		(1,864)	-	-	-	-	_	-	(1,864)
Other		1,228	•	-	-	-	-	-	1,228
Restructurings		<u>-</u>							
Total expenses	_	100,719	18,168	73,644	33,640	585	7,809	27,602	262,167
Surplus (deficit) by function		(94,368)	(10,343)	(55,818)	(17,912)	30,630	(3,402)	36,588	(114,625)
Taxation and other unconditional revenue (Schedule 1)									198,198
								-	170,170
Net Surplus (Deficit)								\$_	83,573

Schedule 5

SCHEDULE OF SEGMENT DISCLOSURE BY FUNCTION

Year ended December 31, 2019

	2.7	eneral ernment	Protective Services	Transportation Services	Environmental & Public Health	Planning and Development	Recreation and Culture	Utility Services	Total
Revenues (Schedule 2)									
Fees and charges	\$	1,891	6,892	600	12,703	50	652	36,127	58,915
Tangible capital asset sales - Gain (loss)		-	•	-	-,,,,,,,	3.50	-	-	-
Land sales - Gain (loss)		-	-	-		-	-	•	-
Investment income and commissions Other revenues		2,648	-	-	•	-	-	-	2,648
Grants - Conditional		•	-	•	3,789	•	3,762	-	7,551
Grants - Capital		•	-	-	-	-	-	-	-
Restructurings		-	-	25,907	-	-	-	-	25,907
Total revenues					- -				-
Total revenues		4,539	6,892	26,507	<u>16,492</u>	50	4,414	36,127	95,021
Expenses (Schedule 3)									
Wages & Benefits		68,922	581	5,320	11,550				07.250
Professional/Contractual Services		17,431	9,854	44,478	18,534	-	1,535	4.005	86,373
Utilities		4,854	4,615	6,765	10,554	-	1,333	4,085 5,169	95,917 21,403
Maintenance, materials and supplies		7,978	3,614	5,928	3,613	-	•	3,924	25,057
Grants and contributions		57	•	-	912	581	3,762	5,724	5,312
Amortization		-	1,909	5,912	•	-	-	8,782	16,603
Interest		858	-	•	-	(2)	_	-	858
Allowance for uncollectibles Other		-	-	-	-	-	-	•	-
Restructurings		2,795	-	-	-	-	•	-	2,795
5									
Total expenses		102,895	20,573	68,403	34.609	581	5,297	21,960	254,318
Surplus (deficit) by function		(98,356)	(13,681)	(41,896)	(18,117)	(531)	(883)		(159,297)
Taxation and other unconditional revenue (Schedule 1)									
·								-	182,510
Net Surplus (Deficit)								\$_	23,213



SCHEDULE OF TANGIBLE CAPITAL ASSETS BY OBJECT

Year ended December 31, 2020 with comparative figures for 2019

								2019		
				General Assets			Infrastructure	General /		
		Land	Land Improvements	Buildings	Vehicles	Machinery & Equipment	Assets Linear Assets	Infrastructure Assets Under Construction	Total	Total
Asset cost										
Opening asset costs	\$	3,104		35,002	•	159,102	564,601	-	761,809	761,80
Additions during the year		-	-	-		•	-	•	•	-
Disposals and write-downs during the year		-	-	-	_	-	-	_	-	_
Transfers (from) assets under construction		-	-	-	-	4	-	-	-	_
Transfer of assets related to restructuring										
(Schedule 11)	_	-	 _	-	-	<u> </u>	3 -3- 3		-	
Closing asset costs	_	3,104		35,002		159,102	564,601	<u> </u>	761,809	761,809
Accumulated amortization cost										
Opening accumulated amortization costs		_	-	34,874	_	79,750	353,008	_	467,632	451,030
Add: Amortization taken		-	-	125	_	7,696	14,025	_	21,846	16,602
Less: Accumulated amortization on disposals		-	-	-	_		-	_	-	-
Transfer of assets related to restructuring (Schedule 11)	_		-					•	-	•
Closing accumulated amortization costs	_	-		34,999	•	<u>87.446</u>	367,033		489,478	467,632
Net book value	\$_	3,104		3		71.656	197,568		272,331	294,175
1. Total contributed/donated assets received in	202	:0:		\$ -	\ -	_				
2. List of assets recognized at nominal value in	1 202	20 are:								
-Infrastructure Assets				\$ -						
-Vehicles				\$ -						
-Machinery and Equipment			:	S -						
3. Amount of interest capitalized in 2020:			:	\$ -						

See accompanying notes to the financial statements.



SCHEDULE OF TANGIBLE CAPITAL ASSETS BY FUNCTION

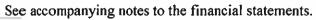
Year ended December 31, 2020 with comparative figures for 2019

					2020					2019
	Gene Govern		Protective Services	Transportation Services	Environmental & Public Health	Planning & Development	Recreation & Culture	Water & Sewer	Total	Total
Asset cost										
Opening asset costs	\$	302	63,636	150,975	2	-	34,701	512,193	761,809	761,809
Additions during the year	-		_	-	_	_	-	-	701,009	,01,002
Disposals and write-downs during the year	_		-	•	-	-0.40	-	_	_	_
Transfer of assets related to restructuring (Schedule 11)									<u> </u>	- •
Closing asset costs	_	302	63,636	150,975	2		34,701	512,193	761.809	761,80°
Accumulated amortization cost										
Opening accumulated amortization costs	-		36,907	45,719	_		31,998	353,008	467,632	451,03(
Add: Amortization taken	-		1,909	11,155	-	-	-	8,782	21,846	16,602
Less: Accumulated amortization on disposals	-		-	-	2	-	-	-	21,040	-
Transfer of assets related to restructuring (Schedule 11)				<u> </u>			:			
Closing accumulated amortization costs			38,816	56,874			31,998	361,790	489,478	467,632
Net book value	\$	302	24,820	94.101	2		2,703	150,403	272,331	294,177

SCHEDULE OF ACCUMULATED SURPLUS

Year ended December 31, 2020

	<u>2019</u>	Changes	<u>2020</u>
UNAPPROPRIATED SURPLUS	\$ 371,898	16,845	388,743
APPROPRIATED RESERVES			
Machinery and equipment	4,511	2,500	7,011
Public reserve	-	-	-
Capital trust fund	-	-	-
Utility	54,502	46,320	100,822
Other	13,342	39,754	53,096
Total Appropriated	72,355	88,574	160,929
NET INVESTMENT IN TANGIBLE CAPITAL ASSETS			
Tangible capital assets (Schedule 6)	294,177	(21,846)	272,331
Less: Related debt			
Net Investment in Tangible Capital Assets	294,177	(21,846)	272,331
Total Accumulated Surplus	\$ 738,430	83,573	822,003





SCHEDULE OF MILL RATES AND ASSESSMENTS

Year ended December 31, 2020 with comparative figures for 2019

		PROPERTY CLASS						
	Agriculture		Residential	Residential Condominium	Seasonal Residential	Commercial & Industrial	Potash Mine(s)	<u>Total</u>
Taxable Assessment	\$	56,540	12,859,600	-	_	766,400		\$ 13,682,540
Regional Park Assessment Total Assessment								
Mill Rate Factor(s) Total Base/Minimum Tax		1.0000	1.0000	1.0000	1.0000	1.0000		\$ 13,682,540
(generated for each property								
class) Total Municipal Tax Levy		200	25,400		-	2,000		27,600
(include base and/or minimum tax and special levies)	\$	610	119,214			7.440		
and special levies)	Ψ	010	119,214			7,558		127,382

MILL RATES:	MILLS
Average Municipal*	9.310
Average School*	4.222
Potash Mill Rate	-
Uniform Municipal Mill Rate	7.250

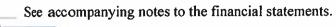
^{*} Average Mill Rates (multiply the total tax levy for each taxing authority by 1000 and divide by the total assessment for the taxing authority)



SCHEDULE OF COUNCIL REMUNERATION

Year ended December 31, 2020 with comparative figures for 2019

Position	Name	Remuneration		Reimbursed <u>Costs</u>	<u>Total</u>	
Mayor	Ron Genest	\$	2,100	108	2,208	
Councillor	Don Seymour		1,700	234	1,934	
Councillor	Dolores Neil		1,559	-	1,559	
Councillor	Chris Adair		1,700	-	1,700	
Councillor	Brad Parker		1,700	-	1,700	
Councillor	Curtis Perry		141		141	
Total	•	\$	8,900	342	9,242	





SCHEDULE OF RESTRUCTURING

Year ended December 31, 2020

Carrying Amount of Assets and Liabilities Transferred/Received at Restructuring Date

Cash and temporary investments	\$	-
Taxes Receivable - Municipal		-
Other accounts receivable		-
Land for resale		-
Long-term investments		-
Debt charges recoverable		-
Bank indebtedness		-
Accounts payable		-
Accrued liabilities payable		-
Deposits		-
Deferred revenue		-
Accrued landfill costs		-
Liability for contaminated sites		-
Other liabilities		
Long-term debt		**
Lease obligations		-
Tangible capital assets		-
Prepayments and deferred charges		-
Stock and supplies		
Other	_	-
Total Net Carrying Amount Received (Transferred)	\$	-

