

R.M. OF HOODOO NO. 401

Auditor's Report

Financial Statements

December 31, 2020

MANAGEMENT'S RESPONSIBILITY

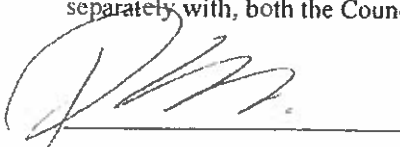
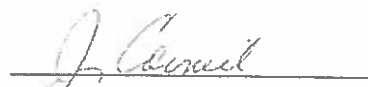
To the Ratepayers of
R.M. of Hoodoo No. 401 :

Management is responsible for the preparation and presentation of the accompanying financial statements, including responsibility for significant accounting judgments and estimates in accordance with Canadian public sector accounting standards. The preparation of the statements necessarily includes selecting appropriate accounting principles and methods, and making decisions affecting the measurement of transactions in which objective judgments and estimates by management is required.

In discharging its responsibilities for the integrity and fair presentation of the financial statements, management designs and maintains the necessary accounting, budget and other related internal controls to provide reasonable assurance that transactions are appropriately authorized and accurately recorded, that assets are properly accounted for and safeguarded, and that financial records are properly maintained to provide reliable information for the preparation of the financial statements.

The Council is composed of elected officials who are not employees of the Municipality. The Council is responsible for overseeing management in the performance of its financial reporting responsibilities. The Council fulfils these responsibilities by reviewing the financial information prepared by the administration and discussing relevant matters with external auditors. The Council is also responsible for recommending the appointment of the Municipality's external auditors.

Jensen Stromberg Chartered Professional Accountants, an independent firm of Chartered Professional Accountants, is appointed by the Council to audit the financial statements and report directly to them; their report follows. The external auditors have full and free access to, and meet periodically and separately with, both the Council and administration to discuss their audit findings.


Reeve
Administrator



CHARTERED PROFESSIONAL ACCOUNTANTS

Bill Jensen, C.P.A. Prof. Corp.

Jeff Stromberg, C.P.A. Prof. Corp.

INDEPENDENT AUDITOR'S REPORT

To the **Reeve and Council of R.M. of Hoodoo No. 401**

Report on the Financial Statements

Opinion

We have audited the financial statements of **R.M. of Hoodoo No. 401**, which comprise the statement of financial position as at **December 31, 2020** and the statements of financial activities, changes in net financial assets, and changes in financial position for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements, present fairly, in all material respects, the financial position of the Rural Municipality as at **December 31, 2020** and its financial performance and cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Rural Municipality in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Rural Municipality's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and the use of the going concern basis of accounting unless management either intends to liquidate the Rural Municipality or cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Rural Municipality's financial reporting process.

Auditor's Responsibility for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Rural Municipality's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Rural Municipality's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements, or if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Rural Municipality to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Saskatoon, Saskatchewan
June 22, 2021


Chartered Professional Accountants

R.M. OF HOODOO NO. 401**Statement 1****STATEMENT OF FINANCIAL POSITION**

December 31, 2020
with comparative figures for 2019

	<u>2020</u>	<u>2019</u>
<u>ASSETS</u>		
Financial assets:		
Cash and temporary investments (Note 2)	\$ 2,469,657	1,710,492
Taxes receivable - Municipal (Note 3)	200,644	243,602
Other accounts receivable (Note 4)	320,814	401,340
Land for re-sale (Note 5)	1,596	1,272
Long-term investments (Note 6)	935,589	700,816
Debt charges recoverable	-	-
Other	-	-
Total financial assets	<u>3,928,300</u>	<u>3,057,522</u>
<u>LIABILITIES</u>		
Bank indebtedness (Note 7)	-	-
Accounts payable	277,316	302,282
Accrued liabilities payable	180,675	92,783
Deposits	4,000	119,839
Deferred revenue	-	-
Accrued landfill costs	-	-
Liability for contaminated sites	-	-
Other liabilities	-	-
Long-term debt (Note 8)	1,207,546	624,637
Gravel agreement payable (Note 9)	<u>600,000</u>	<u>750,000</u>
Total liabilities	<u>2,269,537</u>	<u>1,889,541</u>
NET FINANCIAL ASSETS (DEBT)	1,658,763	1,167,981
Non-financial assets:		
Tangible capital assets (Schedule 6, 7)	6,639,688	6,062,354
Prepaid and deferred charges	886	-
Stock and supplies (Note 9)	<u>1,220,203</u>	<u>1,152,748</u>
Total non-financial assets	<u>7,860,777</u>	<u>7,215,102</u>
Accumulated Surplus (Deficit) (Schedule 8)	\$ <u>9,519,540</u>	<u>8,383,083</u>

APPROVED ON BEHALF OF COUNCIL:

_____ Reeve
_____ Councillor

See accompanying notes to the financial statements.

R.M. OF HOODOO NO. 401**Statement 2****STATEMENT OF FINANCIAL ACTIVITIES****Year ended December 31, 2020
with comparative figures for 2019**

		<u>2020</u> <u>Budget</u>	<u>2020</u> <u>Actual</u>	<u>2019</u> <u>Actual</u>
Revenues:				
Taxes and other unconditional revenue	(Schedule 1)	\$ 2,599,327	2,650,453	2,521,755
Fees and charges	(Schedule 4, 5)	939,585	976,798	791,708
Conditional grants	(Schedule 4, 5)	-	775	6,155
Tangible capital asset sales - gain (loss)	(Schedule 4, 5)	45,000	(74,476)	-
Land sales - gain (loss)	(Schedule 4, 5)	-	6,000	-
Investment income and commissions	(Schedule 4, 5)	12,400	17,197	27,171
Restructurings	(Schedule 4, 5)	-	-	-
Other revenue (loss) - Wheatland Rail Inc.	(Schedule 4, 5)	-	226,747	(23,861)
Total Revenues		3,596,312	3,803,494	3,322,928
Expenditures:				
General government services	(Schedule 3)	552,300	515,005	560,693
Protective services	(Schedule 3)	262,750	295,905	331,259
Transportation services	(Schedule 3)	1,646,588	1,440,772	1,353,044
Environmental and public health services	(Schedule 3)	167,150	145,038	130,795
Planning and development services	(Schedule 3)	85,700	105,469	80,386
Recreation and cultural services	(Schedule 3)	26,100	29,853	49,991
Utility services	(Schedule 3)	232,350	299,900	227,161
Restructurings	(Schedule 3)	-	-	-
Total Expenditures		2,972,938	2,831,942	2,733,329
Surplus (deficit) of revenues over expenditures before other capital contributions		623,374	971,552	589,599
Provincial/Federal capital grants and contributions	(Schedule 4, 5)	150,716	164,905	94,912
Surplus (deficit) of revenues over expenditures		774,090	1,136,457	684,511
Accumulated surplus (deficit), beginning of year		8,383,083	8,383,083	7,698,572
Accumulated surplus (deficit), end of year		\$ 9,157,173	9,519,540	8,383,083

See accompanying notes to the financial statements.

R.M. OF HOODOO NO. 401

Statement 3

STATEMENT OF CHANGES IN NET FINANCIAL ASSETS

Year ended December 31, 2020
with comparative figures for 2019

	<u>2020</u> <u>Budget</u>	<u>2020</u> <u>Actual</u>	<u>2019</u> <u>Actual</u>
Surplus (deficit)	\$ <u>774,090</u>	<u>1,136,457</u>	<u>684,511</u>
(Acquisition) of tangible capital assets	(989,043)	(1,194,053)	(573,652)
Amortization of tangible capital assets	229,750	374,709	326,864
Proceeds on disposal of tangible capital assets	-	167,533	-
Loss (gain) on disposal of tangible capital assets	(45,000)	74,476	-
Transfer of assets/liabilities in restructuring transactions	<u>-</u>	<u>-</u>	<u>-</u>
Surplus (deficit) of capital expenses over expenditures	<u>(804,293)</u>	<u>(577,335)</u>	<u>(246,788)</u>
(Acquisition) of supplies inventories	-	(334,919)	(1,152,747)
(Acquisition) of prepaid expenses	-	(887)	-
Consumption of supplies inventories	-	267,466	208,076
Use of prepaid expenses	<u>-</u>	<u>-</u>	<u>5,957</u>
Surplus (deficit) of expenses of other non-financial over expenditures	<u>-</u>	<u>(68,340)</u>	<u>(938,714)</u>
Increase (decrease) in Net Financial Assets	(30,203)	490,782	(500,991)
Net Financial Assets (Debt) - Beginning of the year	<u>1,167,981</u>	<u>1,167,981</u>	<u>1,668,972</u>
Net Financial Assets (Debt)- End of year	\$ <u>1,137,778</u>	<u>1,658,763</u>	<u>1,167,981</u>

See accompanying notes to the financial statements.

R.M. OF HOODOO NO. 401**Statement 4****STATEMENT OF CHANGES IN FINANCIAL POSITION**

Year ended December 31, 2020
with comparative figures for 2019

Cash provided by (used in) the following activities:	<u>2020</u>	<u>2019</u>
Operating:		
Surplus (deficit)	\$ 1,136,457	684,511
Amortization	374,709	326,864
Loss (gain) on disposal of tangible capital assets	<u>74,476</u>	<u>-</u>
	1,585,642	1,011,375
Change in assets/liabilities		
Taxes receivable - Municipal	42,957	5,589
Other accounts receivable	80,527	(25,001)
Land for re-sale	(323)	191
Other financial assets	-	-
Accounts and accrued liabilities payable	(87,072)	934,833
Deposits	(115,839)	500
Deferred revenue	-	-
Accrued landfill costs	-	-
Liability for contaminated sites	-	-
Other liabilities	-	-
Stock and supplies	(67,456)	(944,671)
Prepayments and deferred charges	(886)	5,957
Other	<u>-</u>	<u>-</u>
Net cash from operations	<u>1,437,550</u>	<u>988,773</u>
Capital:		
Acquisition of capital assets	(1,194,053)	(573,652)
Proceeds from the disposal of capital assets	167,533	-
Other capital	<u>-</u>	<u>-</u>
Net cash used for capital	<u>(1,026,520)</u>	<u>(573,652)</u>
Investing:		
Long-term investments	(234,774)	12,278
Other investments	<u>-</u>	<u>-</u>
Net cash from (used for) investing	<u>(234,774)</u>	<u>12,278</u>
Financing activities:		
Debt charges recovered	-	-
Long-term debt issued	650,000	-
Long-term debt repaid	(67,091)	(38,275)
Other financing	<u>-</u>	<u>-</u>
Net cash from (used for) financing	<u>582,909</u>	<u>(38,275)</u>
Increase (decrease) in cash resources	759,165	389,124
Cash and temporary investments, beginning of year	<u>1,710,492</u>	<u>1,321,368</u>
Cash and temporary investments, end of year (Note 2)	<u>\$ 2,469,657</u>	<u>1,710,492</u>

See accompanying notes to the financial statements.

R.M. OF HOODOO NO. 401

NOTES TO THE FINANCIAL STATEMENTS

December 31, 2020

1. SIGNIFICANT ACCOUNTING POLICIES

The financial statements of the municipality are prepared by management in accordance with the local government accounting standards established by the Public Sector Accounting Board. Significant aspects of the accounting policies are as follows:

(a) Basis of Accounting

The financial statements are prepared using the accrual basis of accounting. The accrual basis of accounting recognizes revenues as they become available and measurable; expenses are recognized as they are incurred and measurable as a result of the receipt of goods and services and the creation of a legal obligation to pay.

(b) Reporting Entity

The financial statements consolidate the assets, liabilities and flow of resources of the Municipality. The entity is comprised of all organizations owned or controlled by the Municipality and are, therefore, accountable to the Council for the administration of their financial affairs and resources.

(c) Collection of funds for other authorities

Collection of funds by the municipality for the school board, municipal hall and conservation and development authorities are collected and remitted in accordance with the relevant legislation. The amounts collected are disclosed in Note 3.

(d) Government Transfers

Government transfers are the transfer of assets from senior levels of government that are not the result of an exchange transaction, are not expected to be repaid in the future, or the result of a direct financial return. Government transfers are recognized as either expenditures or revenues in the period that the events giving rise to the transfer occurred, as long as:

- a) the transfer is authorized;
- b) eligibility criteria have been met by the recipient; and
- c) a reasonable estimate of the amount can be made

Unearned government transfer amounts received but not earned will be recorded as deferred revenue. Earned government transfer amounts not received will be recorded as an amount receivable.

(e) Deferred Revenue - Fees and Charges

Certain user charges and fees are collected for which the related services have yet to be performed. Revenue is recognized in the period when the related expenses are incurred or services performed.

(f) Local Improvement Charges

Local improvement projects financed by frontage taxes recognize any prepayment charges as revenue in the period assessed.

R.M. OF HOODOO NO. 401

NOTES TO THE FINANCIAL STATEMENTS

December 31, 2020

1. SIGNIFICANT ACCOUNTING POLICIES (continued)

(g) Net-Financial Assets

Net-financial assets at the end of an accounting period are the net amount of financial assets less liabilities outstanding. Financial assets represent items such as cash and those other assets on hand which could provide resources to discharge existing liabilities or finance future operations. These include realizable assets which are convertible to cash and not intended for consumption in the normal course of operations.

(h) Non-Financial Assets

Tangible capital and other non-financial assets are accounted for as assets by the government because they can be used to provide government services in future periods. These assets do not normally provide resources to discharge the liabilities of the government unless they are sold.

(i) Appropriated Reserves

Reserves are established at the discretion of Council to designate surplus for future operating and capital transactions. Amounts designated are described on Schedule 8.

(j) Property Tax Revenue

Property tax revenue is based on assessments determined in accordance with Saskatchewan Legislation and the formulas, principles, and rules in the Saskatchewan Assessment Manual. Tax mill rates are established annually by Council following the guidance of the Government of Saskatchewan. Tax revenues are recognized when the tax has been authorized by bylaw and the taxable event has occurred. Requisitions operate as a flow through and are excluded from municipal revenue.

(k) Investments

Portfolio investments are valued at the lower of cost, less any provisions for other than temporary impairment.

Investments with terms longer than one year have been classified as other long-term investments concurrent with the nature of the investment. The long-term investments in the Saskatchewan Association of Rural Municipalities - Self Insurance Fund and Wheatland Rail Inc. are accounted for on the equity basis.

(l) Inventories

Inventories of materials and supplies expected to be used by the municipality are valued at the lower of cost or replacement cost. Inventories of land, materials and supplies held for resale are valued at the lower of cost or net realizable value. Cost is determined by the average cost method. Net realizable value is the estimated selling price of the inventory in the ordinary course of business.

R.M. OF HOODOO NO. 401
NOTES TO THE FINANCIAL STATEMENTS
December 31, 2020

1. SIGNIFICANT ACCOUNTING POLICIES (continued)

(m) Tangible Capital Assets

All tangible capital asset acquisitions or betterments made throughout the year are recorded at their acquisition cost. Initial costs for tangible capital assets that were acquired and developed prior to 2009 were obtained via historical cost information or using current fair market values discounted by a relevant inflation factor back to the point of acquisition. Donated tangible capital assets received are recorded at their fair market value at the date of the contribution. The tangible capital assets that are recognized at a nominal value are disclosed on Schedule 6. The costs of these tangible capital assets less any residual value are amortized over the asset's useful life using the straight-line method of amortization. The Municipality's tangible capital asset useful lives are estimated as follows:

<u>Asset</u>	<u>Useful Life</u>
<i>General Assets</i>	
Land	Indefinite
Land improvements	5 to 20 years
Buildings	10 to 50 years
Vehicles and equipment	
Vehicles	5 to 20 years
Machinery & Equipment	5 to 20 years
<i>Infrastructure Assets</i>	
Infrastructure assets	15 to 40 years
Water and sewer	15 to 40 years
Road network assets	15 to 40 years

Government contributions: Government contributions for the acquisition of capital assets are reported as capital revenue and do not reduce the cost of the related asset.

Works of art and other unrecognized assets: Assets that have a historical or cultural significance, which include works of art, monuments and other cultural artifacts are not recognized as tangible capital assets because a reasonable estimate of future benefits associated with this property cannot be made.

Capitalization of interest: The Municipality does not capitalize interest incurred while a tangible capital asset is under construction.

Leases: All leases are recorded on the financial statements as either a capital or operating lease. Any lease that transfers the majority of benefits and risk associated with the leased asset is classified as a capital lease. At the inception of a capital lease, an asset and a payment obligation are recorded at an amount equal to the lesser of the present value of the minimum lease payments and the asset's fair market value. Assets under capital leases are amortized on a straight line basis, over their estimated useful lives (lease term). Any other lease not meeting the before-mentioned criteria is classified as an operating lease and rental payments are expensed as incurred.

(n) Landfill liability

The R.M. of Hoodoo No. 401 does not maintain a waste disposal site. No amount has been recorded as an asset or liability.

R.M. OF HOODOO NO. 401
NOTES TO THE FINANCIAL STATEMENTS
December 31, 2020

1. SIGNIFICANT ACCOUNTING POLICIES (continued)

(o) Liability for contaminated sites

Contaminated sites are a result of contamination being introduced into air, soil, water or sediment of a chemical, organic or radioactive material or live organism that exceeds an environmental standard. The liability is recorded net of any expected recoveries. A liability for remediation of contaminated sites is recognized when all the following criteria are met:

- a) an environmental standard exists;
- b) contamination exceeds the environmental standard;
- c) the municipality:
 - i. is directly responsible; or
 - ii. accepts responsibility;
- d) it is expected that future economic benefits will be given up; and
- e) a reasonable estimate of the amount can be made.

The Municipality does not have any contaminated sites.

(p) Employee benefit plans

Contributions to the municipality's defined benefit plans are expensed when contributions are made. Under the defined benefit plan, the municipality's obligations are limited to its contributions.

(q) Measurement Uncertainty

The preparation of the financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenue and expenditures during the period. Accounts receivable are stated after evaluation as to their collectability and an appropriate allowance for doubtful accounts is provided where considered necessary.

The measurement of materials and supplies are based on estimates of volume and quality.

The 'Opening asset costs' of tangible capital assets have been estimated where actual costs were not available. Amortization is based on the estimated useful lives of tangible capital assets.

These estimates and assumptions are reviewed periodically and as adjustments become necessary, they are reported in earnings in the period in which they become known.

(r) Basis of Segmentation/Segment Report

The Municipality follows the Public Sector Accounting Board's recommendations requiring financial information to be provided on a segmented basis. Municipal services have been segmented by grouping activities that have similar service objectives (by function). Revenues that are directly related to the costs of the function have been attributed to each segment. Interest is allocated to functions based on the purpose of specific borrowing.

These segments (functions) are as follows:

General Government: The general government segment provides for the administration of the Municipality.

Protective Services: Protective services is comprised of expenses for Police and Fire protection.

R.M. OF HOODOO NO. 401
NOTES TO THE FINANCIAL STATEMENTS
December 31, 2020

1. SIGNIFICANT ACCOUNTING POLICIES (continued)

Transportation Services: The transportation services segment is responsible for the delivery of public works services related to the development and maintenance of roadway systems and street lighting.

Environmental and Public Health: The environmental segment provides waste disposal and other environmental services. The public health segment provides for expenses related to public health services in the Municipality.

Planning and Development: The planning and development segment provides for neighbourhood development and sustainability.

Recreation and Culture: The recreation and culture segment provides for community services through the provision of recreation and leisure services.

Utility Services: The utility services segment provides for the delivery of water, collecting and treating of wastewater and providing collection and disposal of solid waste.

2. CASH AND TEMPORARY INVESTMENTS

	<u>2020</u>	<u>2019</u>
Cash	\$ 2,469,657	1,710,492
Temporary investments	<u>-</u>	<u>-</u>
	<u>\$ 2,469,657</u>	<u>1,710,492</u>

Cash and temporary investments include balances with banks, term deposits, marketable securities and short-term investments with maturities of three months or less.

3. TAXES AND GRANTS IN LIEU RECEIVABLE

	<u>2020</u>	<u>2019</u>
Municipal: - Current	\$ 100,911	168,120
- Arrears	<u>193,525</u>	<u>159,157</u>
	294,436	327,277
Less: allowance for uncollectibles	<u>(93,792)</u>	<u>(83,675)</u>
Total municipal taxes receivable	<u>200,644</u>	<u>243,602</u>
School: - Current	49,028	79,762
- Arrears	<u>152,089</u>	<u>137,533</u>
Total school taxes receivable	<u>201,117</u>	<u>217,295</u>
Other: - Current	24,468	42,321
- Arrears	<u>-</u>	<u>-</u>
Total other collections receivable	<u>24,468</u>	<u>42,321</u>
Total taxes and grants in lieu receivable	426,229	503,218
Deduct taxes receivable to be collected on behalf of other organizations	<u>(225,585)</u>	<u>(259,616)</u>
Total taxes receivable - Municipal	<u>\$ 200,644</u>	<u>243,602</u>

R.M. OF HOODOO NO. 401
NOTES TO THE FINANCIAL STATEMENTS
December 31, 2020

4. OTHER ACCOUNTS RECEIVABLE

	<u>2020</u>	<u>2019</u>
Federal government	\$ 31,935	32,854
Provincial government	10,265	36,114
Local government	148,182	210,596
Utility	18,001	2,850
Trade	196,670	157,467
Other	<u>-</u>	<u>-</u>
Total other accounts receivable	405,053	439,881
Less: allowance for uncollectibles	<u>(84,239)</u>	<u>(38,541)</u>
Net other accounts receivable	\$ <u>320,814</u>	<u>401,340</u>

5. LAND FOR RESALE

	<u>2020</u>	<u>2019</u>
Tax title property	\$ 3,368	3,025
Less: - allowance for market value adjustment	(1,636)	(1,636)
- due to other taxing authorities	<u>(136)</u>	<u>(117)</u>
Net tax title Property	<u>1,596</u>	<u>1,272</u>
Other land	-	-
Less: - allowance for market value adjustment	<u>-</u>	<u>-</u>
Net other land	<u>-</u>	<u>-</u>
Total land for resale	\$ <u>1,596</u>	<u>1,272</u>

6. LONG-TERM INVESTMENTS

	<u>2020</u>	<u>2019</u>
Sask. Assoc. of Rural Municipalities - Liability self-insurance fund	\$ 71,107	67,947
Sask. Assoc. of Rural Municipalities - Property self-insurance fund	41,323	36,456
Other long term investments:		
Wheatland Rail Inc.	823,158	596,412
St. Michael's Haven Corporation	<u>1</u>	<u>1</u>
Total long term investments	\$ <u>935,589</u>	<u>700,816</u>

7. BANK INDEBTEDNESS

Credit Arrangements

At December 31, 2020, the Municipality had a line of credit totaling \$900,000 bearing interest at bank prime, none of which was drawn.

R.M. OF HOODOO NO. 401
NOTES TO THE FINANCIAL STATEMENTS
December 31, 2020

8. LONG-TERM DEBT

The authorized debt limit for the Municipality is \$3,077,279. The authorized debt limit for a Municipality is the total amount of the Municipality's own source revenues for the preceding year (the *Municipalities Act* section 161(1)). The incremental debt above the debt limit authorized in the *Municipalities Act* is approved by the Saskatchewan Municipal Board.

Debenture debt

	<u>2020</u>	<u>2019</u>
Sask Municipal Financing debenture, repayable in annual payments of \$59,488; including interest at 3.2%; matures in 2032.	\$ 585,137	624,637
	<u>\$ 585,137</u>	<u>624,637</u>

Future principal and interest payments are as follows:

Year	Principal	Interest	Total
2021	\$ 40,764	18,724	59,488
2022	42,068	17,420	59,488
2023	43,414	16,074	59,488
2024	44,804	14,685	59,489
2025	46,237	13,251	59,488
Thereafter	<u>367,850</u>	<u>48,567</u>	<u>416,417</u>
Balance	\$ <u>585,137</u>	<u>128,721</u>	<u>713,858</u>

Bank loans

	<u>2020</u>	<u>2019</u>
Conexus Credit Union loan, repayable in monthly payments of \$9,749; including interest at 2.45%, matures in 2025.	\$ 550,000	-
Conexus Credit Union loan, repayable in monthly payments of \$2,951; including interest at 2.45%, matures in 2023.	<u>72,409</u>	<u>-</u>
	<u>\$ 622,409</u>	<u>-</u>

Future principal and interest payments are as follows:

Year	Principal	Interest	Total
2021	\$ 138,475	13,924	152,399
2022	142,184	10,215	152,399
2023	113,489	7,030	120,519
2024	112,676	4,311	116,987
2025	115,585	1,533	117,118
Thereafter	<u>-</u>	<u>-</u>	<u>-</u>
Balance	\$ <u>622,409</u>	<u>37,013</u>	<u>659,422</u>

R.M. OF HOODOO NO. 401
NOTES TO THE FINANCIAL STATEMENTS
December 31, 2020

9. GRAVEL AGREEMENT PAYABLE

The Municipality has entered into an agreement to pay \$900,000 for the purchase of gravel and lease of land, payable through six annual installments of \$150,000. To date, the Municipality has paid \$300,000.

10. CONTINGENT LIABILITIES

The Municipality is contingently liable under terms of the Saskatchewan Association of Rural Municipalities Self-Insurance Plan for its proportionate share of claims and future claims in excess of the Plan's reserve fund.

The Municipality, together with a number of other rural and urban municipalities, is a member of the Regional Authority of Carlton Trail - Waste Management District ("REACT"). REACT is governed by the Department of Saskatchewan Environment and Resource Management and is responsible for the waste collection, landfill operations and future revenues as incurred. Future site restoration costs are recognized based on assumptions, engineering studies and estimates to the costs of future removal and site restoration. Changes to the underlying assumptions or legislative changes in the future could have a material impact on the statements. As these costs are not readily determinable, the Municipality has not provided for future site restoration costs.

11. PENSION PLAN

The municipality is an employer member of the Municipal Employee Pension Plan (MEPP), which is a multi-employer defined benefit pension plan. The Commission of MEPP, representing plan member employers, is responsible for overseeing the management of the pension plan, including investment of assets and administration of benefits. The municipality pension expense in 2020 was \$49,426 (2019 - \$50,841). The benefits accrued to the municipality's employees from MEPP are calculated using the following: pensionable years of service, highest average salary, and the plan accrual rate.

Based on the latest information available (December 31, 2019 Audited Financial Statements) the Municipal Employees Pension Plan had a surplus in the net assets available for benefits of \$658,468,000. This is based on the most recent actuarial valuation, completed December 31, 2018. The Rural Municipality's portion of this is not readily determinable.

R.M. OF HOODOO NO. 401
NOTES TO THE FINANCIAL STATEMENTS
December 31, 2020

12.RECENT ACCOUNTING PRONOUNCEMENTS

A number of new and amended standards have been issued that may impact the Rural Municipality:

Standards Effective On Or After April 1, 2022

PS 1201 Financial Statement Presentation replaces PS 1200 with revised general reporting principles and standards of presentation and disclosure in government financial statements. Requires a new statement of re-measurement gains and losses separate from the statement of operations arising from the re-measurement of financial instruments and items denominated in foreign currencies, as well as the government's proportionate share of other comprehensive income that arises when a government includes the results of government business enterprises and partnerships. Effective in the period PS 3450 and PS 2601 are adopted.

PS 2601 Foreign Currency Translation replaces PS 2600 with revised guidance on the recognition, presentation and disclosure of transactions that are denominated in a foreign currency. Requires that monetary assets and liabilities denominated in a foreign currency and non-monetary items included in the fair value category, denominated in a foreign currency, be adjusted to reflect the exchange rates in effect at the financial statement date. Unrealized gains and losses are to be presented in the statement of re-measurement gains and losses.

PS 3041 Portfolio Investments replaces PS 3040 with revised guidance on accounting for, and presentation and disclosure of portfolio investments. Removes the distinction between temporary and portfolio investments. Upon adoption of PS 3450 and PS 3041, PS 3030, Temporary Investments, will no longer apply. Effective in the period PS 3450, PS 2601 and PS 1201 are adopted.

PS 3450 Financial Instruments is a new standard establishing guidance on the recognition, measurement, presentation and disclosure of financial instruments, including derivatives. The standard requires fair value measurement of derivatives and equity instrument that are quoted in an active market; all other financial instruments can be measured at cost/amortized cost or fair value at the election of the government. Unrealized gains and losses are presented in a new statement of re-measurement gains and losses. There is the requirement to disclose the nature and extent of risks arising from financial instruments and clarification is given for the de-recognition of financial liabilities.

PS 3280 Asset Retirement Obligations is a new standard establishing guidance on the accounting and reporting of legal obligations associated with the retirement of tangible capital assets controlled by a government or government organization. A liability for a retirement obligation can apply to tangible capital assets either in productive use or no longer in productive use. As this standard includes solid waste landfill sites active and post-closing obligations, upon adoption of this new standard, existing Solid Waste Landfill Closure and Post-Closure Liability section PS 3270 will be withdrawn.

Standards Effective On Or After April 1, 2023

PS 3400 Revenue is a new standard establishing guidance on how to account for and report on revenue. The standard provides a framework for recognizing, measuring and reporting revenues that arise from transactions that include performance obligations and transactions that do not have performance obligations. Performance obligations are enforceable promises to provide specific goods or services to a specific payer.

The Rural Municipality continues to assess the impacts of the above accounting standards. The extent of impact resulting from the adoption of these standards is not known at this time.

R.M. OF HOODOO NO. 401
NOTES TO THE FINANCIAL STATEMENTS
December 31, 2020

13. COMPARATIVE FIGURES

The prior year's comparative figures have been reclassified to conform to the current year's method of presentation.

14. RELATED PARTIES

The financial statements include transactions with related parties. The Municipality is related to Wheatland Rail Inc. under common control of the Council. Transactions with related parties are in the normal course of operations and are settled on normal trade terms.

15. LANDFILL COMMITMENT

The Municipality has agreed to participate in the construction of a regional landfill through REACT Waste Management. The Municipality has committed to contributing \$104,625, payable through 5 annual installments of \$20,925. The Municipality has contributed \$83,700 to date for the initial construction.

16. BUDGET

The Financial Plan (Budget) adopted by Council on July 8, 2020 was not prepared on a basis consistent with that used to report actual results. The budget was prepared on a modified accrual basis while Public Sector Accounting Standards require a full accrual basis. The budgeted surplus does not include amounts budgeted for capital purchases, issuance or repayment of debt, or transfers to or from reserves. As a result, the budget figures presented in the statements of operations and change in net financial assets include the following adjustments:

	<u>2020</u>
Budget net surplus	\$ 137
Add: Investment in tangible capital assets	989,043
Transfer to reserves	207,400
Debt repaid	127,510
Less: Long-term debt issued	(550,000)
Budget surplus per statement of operations	\$ <u>774,090</u>

R.M. OF HOODOO NO. 401

SCHEDULE OF TAXES AND OTHER UNCONDITIONAL REVENUES

Year ended December 31, 2020
with comparative figures for 2019

	<u>2020</u> <u>Budget</u>	<u>2020</u> <u>Actual</u>	<u>2019</u> <u>Actual</u>
TAXES			
General municipal tax levy	\$ 2,451,170	2,450,128	2,397,251
Abatements and adjustments	-	(648)	(1,237)
Discount on current year taxes	<u>(116,000)</u>	<u>(121,061)</u>	<u>(116,836)</u>
Net municipal taxes	2,335,170	2,328,419	2,279,178
Potash tax share	-	-	-
Trailer license fees	13,355	27,488	1,355
Penalties on tax arrears	21,000	29,620	23,737
Special tax levy	-	-	-
Other (tax enforcement)	<u>20,000</u>	<u>14,479</u>	<u>27,511</u>
Total Taxes	<u>2,389,525</u>	<u>2,400,006</u>	<u>2,331,781</u>
UNCONDITIONAL GRANTS			
Revenue sharing	196,723	196,723	170,404
Organized Hamlet	10,079	10,173	9,408
Other (Safe Restart)	<u>-</u>	<u>40,266</u>	<u>7,210</u>
Total Unconditional Grants	<u>206,802</u>	<u>247,162</u>	<u>187,022</u>
GRANTS IN LIEU OF TAXES			
Federal	-	-	-
Provincial			
S.P.C. Electrical	-	-	-
SaskEnergy Gas	-	-	-
TransGas	-	272	-
Provincial - Central Services	-	-	-
Sasktel	3,000	3,013	2,952
Other	-	-	-
Local/Other			
Housing Authority	-	-	-
C.P.R. Mainline	-	-	-
Treaty Land Entitlement	-	-	-
Other	-	-	-
Other Government Transfers			
S.P.C. Surcharge	-	-	-
Sask Energy Surcharge	-	-	-
Other	<u>-</u>	<u>-</u>	<u>-</u>
Total Grants in Lieu of Taxes	<u>3,000</u>	<u>3,285</u>	<u>2,952</u>
TOTAL TAXES AND OTHER UNCONDITIONAL REVENUE	<u>\$ 2,599,327</u>	<u>2,650,453</u>	<u>2,521,755</u>

See accompanying notes to the financial statements.

R.M. OF HOODOO NO. 401

SCHEDULE OF OPERATING AND CAPITAL REVENUE BY FUNCTION

Year ended December 31, 2020
with comparative figures for 2019

	<u>2020</u> <u>Budget</u>	<u>2020</u> <u>Actual</u>	<u>2019</u> <u>Actual</u>
GENERAL GOVERNMENT SERVICES			
Operating			
Other Segmented Revenue			
Fees and Charges			
Custom work	\$ 15,000	16,990	8,099
Sales of supplies	4,500	8,139	5,714
Other (permits & rentals)	5,000	52,179	8,235
Total Fees and Charges	24,500	77,308	22,048
Tangible capital asset sales - gain (loss)	-	-	-
Land sales - gain (loss)	-	6,000	-
Investment income and commissions	12,400	17,197	27,171
Other (Investment income (loss) - Wheatland Rail Inc.)	-	226,747	(23,861)
Total other segmented revenue	36,900	327,252	25,358
Conditional Grants			
Student employment	-	-	-
Other	-	-	-
Total Conditional Grants	-	-	-
Total Operating	36,900	327,252	25,358
Capital			
Conditional Grants			
Federal Gas Tax	-	-	-
Provincial Disaster Assistance	-	-	-
Other (Municipal Economic Enhancement Program)	97,716	97,017	-
Total Capital	97,716	97,017	-
Restructuring Revenue	-	-	-
Total General Government Services	134,616	424,269	25,358
PROTECTIVE SERVICES			
Operating			
Other Segmented Revenue			
Fees and Charges			
Other (fire fees)	332,700	360,738	373,362
Total Fees and Charges	332,700	360,738	373,362
Tangible capital asset sales - gain (loss)	-	-	-
Other	-	-	-
Total other segmented revenue	332,700	360,738	373,362
Conditional Grants			
Student employment	-	-	-
Local government	-	-	-
Other	-	-	-
Total Conditional Grants	-	-	-
Total Operating	332,700	360,738	373,362
Capital			
Conditional Grants			
Federal Gas Tax	-	-	-
Provincial Disaster Assistance	-	-	-
Local government	-	-	-
Other	-	-	-
Total Capital	-	-	-
Restructuring Revenue	-	-	-
Total Protective Services	332,700	360,738	373,362

See accompanying notes to the financial statements.

R.M. OF HOODOO NO. 401

SCHEDULE OF OPERATING AND CAPITAL REVENUE BY FUNCTION

Year ended December 31, 2020
with comparative figures for 2019

	<u>2020</u> <u>Budget</u>	<u>2020</u> <u>Actual</u>	<u>2019</u> <u>Actual</u>
TRANSPORTATION SERVICES			
Operating			
Other Segmented Revenue			
Fees and Charges			
Custom work	\$ 1,000	-	1,800
Sales of supplies	30,000	45,288	29,427
Road Maintenance and Restoration Agreements	77,635	36,385	30,154
Other	-	-	-
Total Fees and Charges	108,635	81,673	61,381
Tangible capital asset sales - gain (loss)	45,000	(74,476)	-
Other	-	-	-
Total other segmented revenue	153,635	7,197	61,381
Conditional Grants			
Primary Weight Corridor	-	-	-
Student employment	-	-	-
Other	-	-	-
Total Conditional Grants	-	-	-
Total Operating	<u>153,635</u>	<u>7,197</u>	<u>61,381</u>
Capital			
Conditional Grants			
Federal Gas Tax	45,000	59,738	86,912
MREP (Heavy Haul, CTP, Municipal Bridges)	8,000	8,150	8,000
Provincial Disaster Assistance	-	-	-
Other	-	-	-
Total Capital	<u>53,000</u>	<u>67,888</u>	<u>94,912</u>
Restructuring Revenue	<u>-</u>	<u>-</u>	<u>-</u>
Total Transportation Services	<u>206,635</u>	<u>75,085</u>	<u>156,293</u>
ENVIRONMENTAL AND PUBLIC HEALTH SERVICES			
Operating			
Other Segmented Revenue			
Fees and Charges			
Waste and Disposal Fees	-	-	-
Other	-	-	-
Total Fees and Charges	-	-	-
Tangible capital asset sales - gain (loss)	-	-	-
Other	-	-	-
Total other segmented revenue	-	-	-
Conditional Grants			
Student employment	-	-	-
TAPD	-	-	-
Local government	-	-	-
Other (Pest & weed control)	-	775	6,155
Total Conditional Grants	-	775	6,155
Total Operating	<u>-</u>	<u>775</u>	<u>6,155</u>
Capital			
Conditional Grants			
Federal Gas Tax	-	-	-
TAPD	-	-	-
Provincial Disaster Assistance	-	-	-
Other	-	-	-
Total Capital	<u>-</u>	<u>-</u>	<u>-</u>
Restructuring Revenue	<u>-</u>	<u>-</u>	<u>-</u>
Total Environmental and Public Health Services	<u>-</u>	<u>775</u>	<u>6,155</u>

See accompanying notes to the financial statements.

R.M. OF HOODOO NO. 401

SCHEDULE OF OPERATING AND CAPITAL REVENUE BY FUNCTION

Year ended December 31, 2020
with comparative figures for 2019

	<u>2020</u> <u>Budget</u>	<u>2020</u> <u>Actual</u>	<u>2019</u> <u>Actual</u>
PLANNING AND DEVELOPMENT SERVICES			
Operating			
Other Segmented Revenue			
Fees and Charges			
Maintenance and Development Charges	\$ 120,000	119,339	-
Other	-	-	-
Total Fees and Charges	120,000	119,339	-
Tangible capital asset sales - gain (loss)	-	-	-
Other	-	-	-
Total other segmented revenue	120,000	119,339	-
Conditional Grants			
Student employment	-	-	-
Other	-	-	-
Total Conditional Grants	-	-	-
Total Operating	<u>120,000</u>	<u>119,339</u>	<u>-</u>
Capital			
Conditional Grants			
Federal Gas Tax	-	-	-
Provincial Disaster Assistance	-	-	-
Other	-	-	-
Total Capital	<u>-</u>	<u>-</u>	<u>-</u>
Restructuring Revenue	<u>-</u>	<u>-</u>	<u>-</u>
Total Planning and Development Services	<u>120,000</u>	<u>119,339</u>	<u>-</u>
RECREATION AND CULTURAL SERVICES			
Operating			
Other Segmented Revenue			
Fees and Charges			
Other	-	-	-
Total Fees and Charges	-	-	-
Tangible capital asset sales - gain (loss)	-	-	-
Other	-	-	-
Total other segmented revenue	-	-	-
Conditional Grants			
Student Employment	-	-	-
Local government	-	-	-
Donations	-	-	-
Other	-	-	-
Total Conditional Grants	-	-	-
Total Operating	<u>-</u>	<u>-</u>	<u>-</u>
Capital			
Conditional Grants			
Federal Gas Tax	-	-	-
Local government	-	-	-
Provincial Disaster Assistance	-	-	-
Other	-	-	-
Total Capital	<u>-</u>	<u>-</u>	<u>-</u>
Restructuring Revenue	<u>-</u>	<u>-</u>	<u>-</u>
Total Recreation and Cultural Services	<u>-</u>	<u>-</u>	<u>-</u>

See accompanying notes to the financial statements.

R.M. OF HOODOO NO. 401

SCHEDULE OF OPERATING AND CAPITAL REVENUE BY FUNCTION

Year ended December 31, 2020
with comparative figures for 2019

	<u>2020</u> <u>Budget</u>	<u>2020</u> <u>Actual</u>	<u>2019</u> <u>Actual</u>
UTILITY SERVICES			
Operating			
Other Segmented Revenue			
Fees and Charges			
Water	\$ 272,250	303,562	249,450
Sewer	19,000	19,016	16,041
Other (lot leases)	62,500	15,162	69,426
Total Fees and Charges	353,750	337,740	334,917
Tangible capital asset sales - gain (loss)	-	-	-
Other	-	-	-
Total other segmented revenue	353,750	337,740	334,917
Conditional Grants			
Student employment	-	-	-
Other	-	-	-
Total Conditional Grants	-	-	-
Total Operating	<u>353,750</u>	<u>337,740</u>	<u>334,917</u>
Capital			
Conditional Grants			
Federal Gas Tax	-	-	-
New Building Canada Fund (SCF, NRP)	-	-	-
Clean Water and Wastewater Fund	-	-	-
Provincial Disaster Assistance	-	-	-
Other	-	-	-
Total Capital	-	-	-
Restructuring Revenue	-	-	-
Total Utility Services	<u>353,750</u>	<u>337,740</u>	<u>334,917</u>
TOTAL OPERATING AND CAPITAL REVENUE BY FUNCTION	<u>\$ 1,147,701</u>	<u>1,317,946</u>	<u>896,085</u>
SUMMARY			
Total Other Segmented Revenue	\$ 996,985	1,152,266	795,018
Total Conditional Grants	-	775	6,155
Total Capital Grants and Contributions	150,716	164,905	94,912
Restructuring Revenue	-	-	-
TOTAL REVENUE BY FUNCTION	<u>\$ 1,147,701</u>	<u>1,317,946</u>	<u>896,085</u>

See accompanying notes to the financial statements.

R.M. OF HOODOO NO. 401

TOTAL EXPENSES BY FUNCTION

Year ended December 31, 2020
with comparative figures for 2019

	<u>2020</u> <u>Budget</u>	<u>2020</u> <u>Actual</u>	<u>2019</u> <u>Actual</u>
GENERAL GOVERNMENT SERVICES			
Council remuneration and travel	\$ 64,500	32,687	43,671
Wages and benefits	201,000	255,346	208,249
Professional/Contractual services	221,700	166,028	164,191
Utilities	12,000	10,540	11,275
Maintenance, materials, and supplies	38,700	29,690	36,647
Grants and contributions	-	100	2,581
-operating	-	-	-
-capital	-	-	-
Amortization	2,000	1,784	1,784
Interest	9,000	8,301	7,409
Allowance for uncollectibles	-	10,117	84,886
Other (elections)	3,400	412	-
General Government Services	<u>552,300</u>	<u>515,005</u>	<u>560,693</u>
Restructuring	-	-	-
Total General Government Services	<u>552,300</u>	<u>515,005</u>	<u>560,693</u>
PROTECTIVE SERVICES			
Police protection			
Wages and benefits	-	-	-
Professional/Contractual services	45,500	38,152	44,133
Utilities	-	-	-
Maintenance, materials, and supplies	-	-	-
Grants and contributions	-	-	-
-operating	-	-	-
-capital	-	-	-
Amortization	-	-	-
Fire protection			
Wages and benefits	63,800	46,592	58,238
Professional/Contractual services	48,700	31,394	30,759
Utilities	37,500	58,613	38,499
Maintenance, materials, and supplies	52,250	52,674	47,175
Grants and contributions	-	-	-
-operating	-	-	-
-capital	-	-	-
Amortization	-	36,239	36,239
Interest	-	-	-
Allowance for uncollectibles	15,000	32,241	76,216
Other	-	-	-
Protective Services	<u>262,750</u>	<u>295,905</u>	<u>331,259</u>
Restructuring	-	-	-
Total Protective Services	<u>262,750</u>	<u>295,905</u>	<u>331,259</u>
TRANSPORTATION SERVICES			
Supervision	22,000	58,228	18,609
Wages and benefits	418,600	344,173	308,939
Professional/Contractual services	32,500	24,896	28,426
Utilities	12,000	12,617	10,247
Maintenance, materials, and supplies	429,500	370,257	339,345
Gravel	450,000	291,073	315,705
Grants and contributions	-	-	-
-operating	-	-	-
-capital	-	-	-
Amortization	205,000	289,077	252,016
Interest	19,988	19,521	20,626
Other (Resort)	57,000	30,930	59,131
Transportation Services	<u>1,646,588</u>	<u>1,440,772</u>	<u>1,353,044</u>
Restructuring	-	-	-
Total Transportation Services	<u>1,646,588</u>	<u>1,440,772</u>	<u>1,353,044</u>

See accompanying notes to the financial statements.

R.M. OF HOODOO NO. 401

TOTAL EXPENSES BY FUNCTION

Year ended December 31, 2020
with comparative figures for 2019

	<u>2020</u> <u>Budget</u>	<u>2020</u> <u>Actual</u>	<u>2019</u> <u>Actual</u>
ENVIRONMENTAL AND PUBLIC HEALTH SERVICES			
Wages and benefits	3,500	4,416	-
Professional/Contractual services	135,350	114,093	119,255
Utilities	-	-	-
Maintenance, materials, and supplies	-	-	-
Grants and contributions	-	-	-
-operating	-	-	-
Waste disposal	25,000	23,200	8,211
Public health	-	-	-
-capital	-	-	-
Waste disposal	-	-	-
Public health	-	-	-
Amortization	3,300	3,329	3,329
Interest	-	-	-
Other	-	-	-
Environmental and Public Health Services	<u>167,150</u>	<u>145,038</u>	<u>130,795</u>
Restructuring	<u>-</u>	<u>-</u>	<u>-</u>
Total Environmental and Public Health Services	<u>167,150</u>	<u>145,038</u>	<u>130,795</u>
PLANNING AND DEVELOPMENT SERVICES			
Wages and benefits	36,000	52,434	53,783
Professional/Contractual services	49,700	52,738	26,603
Maintenance, materials, and supplies	-	297	-
Grants and contributions	-	-	-
-operating	-	-	-
-capital	-	-	-
Amortization	-	-	-
Interest	-	-	-
Other	-	-	-
Planning and Development Services	<u>85,700</u>	<u>105,469</u>	<u>80,386</u>
Restructuring	<u>-</u>	<u>-</u>	<u>-</u>
Total Planning and Development Services	<u>85,700</u>	<u>105,469</u>	<u>80,386</u>
RECREATION AND CULTURAL SERVICES			
Wages and benefits	-	-	-
Professional/Contractual services	-	184	-
Utilities	-	-	-
Maintenance, materials, and supplies	2,600	2,652	2,325
Grants and contributions	-	-	-
-operating	23,500	20,486	41,135
-capital	-	-	-
Amortization	-	6,531	6,531
Interest	-	-	-
Allowance for uncollectibles	-	-	-
Other	-	-	-
Recreation and Cultural Services	<u>26,100</u>	<u>29,853</u>	<u>49,991</u>
Restructuring	<u>-</u>	<u>-</u>	<u>-</u>
Total Recreation and Cultural Services	<u>26,100</u>	<u>29,853</u>	<u>49,991</u>

See accompanying notes to the financial statements.

R.M. OF HOODOO NO. 401

TOTAL EXPENSES BY FUNCTION

Year ended December 31, 2020
with comparative figures for 2019

	<u>2020</u> <u>Budget</u>	<u>2020</u> <u>Actual</u>	<u>2019</u> <u>Actual</u>
UTILITY SERVICES			
Wages and benefits	7,000	2,783	4,690
Professional/Contractual services	166,000	229,897	171,306
Utilities	13,500	12,253	9,315
Maintenance, materials, and supplies	26,400	15,299	14,885
Grants and contributions	-	-	-
-operating	-	-	-
-capital	-	-	-
Amortization	19,450	37,749	26,965
Interest	-	1,919	-
Allowance for uncollectibles	-	-	-
Other	-	-	-
Utility Services	<u>232,350</u>	<u>299,900</u>	<u>227,161</u>
Restructuring	<u>-</u>	<u>-</u>	<u>-</u>
Total Utility Services	<u>232,350</u>	<u>299,900</u>	<u>227,161</u>
 TOTAL EXPENDITURES BY FUNCTION	 <u>\$ 2,972,938</u>	 <u>2,831,942</u>	 <u>2,733,329</u>

See accompanying notes to the financial statements.

R.M. OF HOODOO NO. 401

Schedule 4

SCHEDULE OF SEGMENT DISCLOSURE BY FUNCTION

Year ended December 31, 2020

	General Government	Protective Services	Transportation Services	Environmental & Public Health	Planning and Development	Recreation and Culture	Utility Services	Total
Revenues (Schedule 2)								
Fees and charges	\$ 77,308	360,738	81,673	-	119,339	-	337,740	976,798
Tangible capital asset sales - Gain (loss)	-	-	(74,476)	-	-	-	-	(74,476)
Land sales - Gain (loss)	6,000	-	-	-	-	-	-	6,000
Investment income and commissions	17,197	-	-	-	-	-	-	17,197
Other revenues	226,747	-	-	-	-	-	-	226,747
Grants - Conditional	-	-	-	775	-	-	-	775
Grants - Capital	97,017	-	67,888	-	-	-	-	164,905
Restructurings	-	-	-	-	-	-	-	-
Total revenues	<u>424,269</u>	<u>360,738</u>	<u>75,085</u>	<u>775</u>	<u>119,339</u>	<u>-</u>	<u>337,740</u>	<u>1,317,946</u>
Expenses (Schedule 3)								
Wages & Benefits	288,033	46,592	402,401	4,416	52,434	-	2,783	796,659
Professional/Contractual Services	166,028	69,546	24,896	114,093	52,738	184	229,897	657,382
Utilities	10,540	58,613	12,617	-	-	-	12,253	94,023
Maintenance, materials and supplies	29,690	52,674	661,330	-	297	2,652	15,299	761,942
Grants and contributions	100	-	-	23,200	-	20,486	-	43,786
Amortization	1,784	36,239	289,077	3,329	-	6,531	37,749	374,709
Interest	8,301	-	19,521	-	-	-	1,919	29,741
Allowance for uncollectibles	10,117	32,241	-	-	-	-	-	42,358
Other	412	-	30,930	-	-	-	-	31,342
Restructurings	-	-	-	-	-	-	-	-
Total expenses	<u>515,005</u>	<u>295,905</u>	<u>1,440,772</u>	<u>145,038</u>	<u>105,469</u>	<u>29,853</u>	<u>299,900</u>	<u>2,831,942</u>
Surplus (deficit) by function	(90,736)	64,833	(1,365,687)	(144,263)	13,870	(29,853)	37,840	(1,513,996)
Taxation and other unconditional revenue (Schedule 1)								<u>2,650,453</u>
Net Surplus (Deficit)								<u>\$ 1,136,457</u>

See accompanying notes to the financial statements.

R.M. OF HOODOO NO. 401

Schedule 5

SCHEDULE OF SEGMENT DISCLOSURE BY FUNCTION

Year ended December 31, 2019

	General Government	Protective Services	Transportation Services	Environmental & Public Health	Planning and Development	Recreation and Culture	Utility Services	Total
Revenues (Schedule 2)								
Fees and charges	\$ 22,048	373,362	61,381	-	-	-	334,917	791,708
Tangible capital asset sales - Gain (loss)	-	-	-	-	-	-	-	-
Land sales - Gain (loss)	-	-	-	-	-	-	-	-
Investment income and commissions	27,171	-	-	-	-	-	-	27,171
Other revenues	(23,861)	-	-	-	-	-	-	(23,861)
Grants - Conditional	-	-	-	6,155	-	-	-	6,155
Grants - Capital	-	-	94,912	-	-	-	-	94,912
Restructurings	-	-	-	-	-	-	-	-
Total revenues	<u>25,358</u>	<u>373,362</u>	<u>156,293</u>	<u>6,155</u>	<u>-</u>	<u>-</u>	<u>334,917</u>	<u>896,085</u>
Expenses (Schedule 3)								
Wages & Benefits	251,920	58,238	327,548	-	53,783	-	4,690	696,179
Professional/Contractual Services	164,191	74,892	28,426	119,255	26,603	-	171,306	584,673
Utilities	11,275	38,499	10,247	-	-	-	9,315	69,336
Maintenance, materials and supplies	36,647	47,175	655,050	-	-	2,325	14,885	756,082
Grants and contributions	2,581	-	-	8,211	-	41,135	-	51,927
Amortization	1,784	36,239	252,016	3,329	-	6,531	26,965	326,864
Interest	7,409	-	20,626	-	-	-	-	28,035
Allowance for uncollectibles	84,886	76,216	-	-	-	-	-	161,102
Other	-	-	59,131	-	-	-	-	59,131
Restructurings	-	-	-	-	-	-	-	-
Total expenses	<u>560,693</u>	<u>331,259</u>	<u>1,353,044</u>	<u>130,795</u>	<u>80,386</u>	<u>49,991</u>	<u>227,161</u>	<u>2,733,329</u>
Surplus (deficit) by function	(535,335)	42,103	(1,196,751)	(124,640)	(80,386)	(49,991)	107,756	(1,837,244)
Taxation and other unconditional revenue (Schedule 1)								<u>2,521,755</u>
Net Surplus (Deficit)								<u>\$ 684,511</u>

See accompanying notes to the financial statements.

R.M. OF HOODOO NO. 401

SCHEDULE OF TANGIBLE CAPITAL ASSETS BY OBJECT

Year ended December 31, 2020
with comparative figures for 2019

	2020							2019
	General Assets					Infrastructure Assets	General / Infrastructure Assets Under Construction	Total
	Land	Land Improvements	Buildings	Vehicles	Machinery & Equipment	Linear Assets		
Asset cost								
Opening asset costs	\$ 494,594	-	297,700	-	4,265,552	6,294,634	-	11,352,480
Additions during the year	-	-	2,399	-	1,011,203	180,451	-	1,194,053
Disposals and write-downs during the year	-	-	-	-	(346,332)	(87,799)	-	(434,131)
Transfers (from) assets under construction	-	-	-	-	-	-	-	-
Transfer of assets related to restructuring (Schedule 11)	-	-	-	-	-	-	-	-
Closing asset costs	<u>494,594</u>	<u>-</u>	<u>300,099</u>	<u>-</u>	<u>4,930,423</u>	<u>6,387,286</u>	<u>-</u>	<u>12,112,402</u>
Accumulated amortization cost								
Opening accumulated amortization costs	-	-	77,998	-	1,515,063	3,697,065	-	5,290,126
Add: Amortization taken	-	-	6,113	-	180,809	187,787	-	374,709
Less: Accumulated amortization on disposals	-	-	-	-	(192,121)	-	-	(192,121)
Transfer of assets related to restructuring (Schedule 11)	-	-	-	-	-	-	-	-
Closing accumulated amortization costs	<u>-</u>	<u>-</u>	<u>84,111</u>	<u>-</u>	<u>1,503,751</u>	<u>3,884,852</u>	<u>-</u>	<u>5,472,714</u>
Net book value	<u>\$ 494,594</u>	<u>-</u>	<u>215,988</u>	<u>-</u>	<u>3,426,672</u>	<u>2,502,434</u>	<u>-</u>	<u>6,639,688</u>

1. Total contributed/donated assets received in 2020: \$ -

2. List of assets recognized at nominal value in 2020 are:

-Infrastructure Assets \$ -
-Vehicles \$ -
-Machinery and Equipment \$ -

3. Amount of interest capitalized in 2020: \$ -

See accompanying notes to the financial statements.

R.M. OF HOODOO NO. 401

SCHEDULE OF TANGIBLE CAPITAL ASSETS BY FUNCTION

Year ended December 31, 2020
with comparative figures for 2019

	2020							2019
	General Government	Protective Services	Transportation Services	Environmental & Public Health	Planning & Development	Recreation & Culture	Water & Sewer	Total
Asset cost								Total
Opening asset costs	\$ 63,684	869,949	8,578,997	111,750	380,000	250,647	1,097,453	11,352,480
Additions during the year	-	6,943	1,035,063	-	-	77,199	74,848	1,194,053
Disposals and write-downs during the year	-	-	(434,131)	-	-	-	-	(434,131)
Transfer of assets related to restructuring (Schedule 11)	-	-	-	-	-	-	-	-
Closing asset costs	<u>63,684</u>	<u>876,892</u>	<u>9,179,929</u>	<u>111,750</u>	<u>380,000</u>	<u>327,846</u>	<u>1,172,301</u>	<u>12,112,402</u>
Accumulated amortization cost								
Opening accumulated amortization costs	53,398	312,852	4,677,729	33,222	-	7,584	205,341	5,290,126
Add: Amortization taken	1,784	36,239	289,077	3,329	-	6,531	37,749	374,709
Less: Accumulated amortization on disposals	-	-	(192,121)	-	-	-	-	(192,121)
Transfer of assets related to restructuring (Schedule 11)	-	-	-	-	-	-	-	-
Closing accumulated amortization costs	<u>55,182</u>	<u>349,091</u>	<u>4,774,685</u>	<u>36,551</u>	<u>-</u>	<u>14,115</u>	<u>243,090</u>	<u>5,472,714</u>
Net book value	<u>\$ 8,502</u>	<u>527,801</u>	<u>4,405,244</u>	<u>75,199</u>	<u>380,000</u>	<u>313,731</u>	<u>929,211</u>	<u>6,639,688</u>

See accompanying notes to the financial statements.

R.M. OF HOODOO NO. 401
SCHEDULE OF ACCUMULATED SURPLUS
Year ended December 31, 2020

	<u>2019</u>	<u>Changes</u>	<u>2020</u>
UNAPPROPRIATED SURPLUS	\$ <u>2,188,509</u>	<u>766,516</u>	<u>2,955,025</u>
APPROPRIATED RESERVES			
Machinery and equipment	14,424	300,363	314,787
Public reserve	3,815	12	3,827
Capital trust	-	-	-
Utility	147,317	(30,081)	117,236
Other (Doctor Recruitment)	18,985	60	19,045
Other (Rail Line)	144,926	461	145,387
Other (Roads)	<u>247,957</u>	<u>143,189</u>	<u>391,146</u>
Total Appropriated	<u>577,424</u>	<u>414,004</u>	<u>991,428</u>
ORGANIZED HAMLETS			
Hamlet of Balone	55,724	(1,323)	54,401
Hamlet of Cudsaskwa	<u>123,709</u>	<u>(37,165)</u>	<u>86,544</u>
Total Hamlets	179,433	(38,488)	140,945
NET INVESTMENT IN TANGIBLE CAPITAL ASSETS			
Tangible capital assets (Schedule 6)	6,062,354	577,334	6,639,688
Less: Related debt	<u>(624,637)</u>	<u>(582,909)</u>	<u>(1,207,546)</u>
Net Investment in Tangible Capital Assets	<u>5,437,717</u>	<u>(5,575)</u>	<u>5,432,142</u>
Total Accumulated Surplus	\$ <u>8,383,083</u>	<u>1,136,457</u>	<u>9,519,540</u>

See accompanying notes to the financial statements.

R.M. OF HOODOO NO. 401

SCHEDULE OF MILL RATES AND ASSESSMENTS

Year ended December 31, 2020
with comparative figures for 2019

	PROPERTY CLASS						Total
	<u>Agriculture</u>	<u>Residential</u>	<u>Residential Condominium</u>	<u>Seasonal Residential</u>	<u>Commercial & Industrial</u>	<u>Potash Mine(s)</u>	
Taxable Assessment	\$ 148,522,800	43,951,085	-	132,544,864	7,430,300	-	\$ 332,449,049
Regional Park Assessment							-
Total Assessment							\$ 332,449,049
Mill Rate Factor(s)	1.0000	0.5084	-	0.5084	1.0000		
Total Base/Minimum Tax (generated for each property class)	-	-	-	-	-		-
Total Municipal Tax Levy (include base and/or minimum tax and special levies)	\$ 1,481,173	222,837	-	672,018	74,100		2,450,128

MILL RATES:

	<u>MILLS</u>
Average Municipal*	7.370
Average School*	2.966
Potash Mill Rate	-
Uniform Municipal Mill Rate	9.973

* Average Mill Rates (multiply the total tax levy for each taxing authority by 1000 and divide by the total assessment for the taxing authority)

See accompanying notes to the financial statements.

R.M. OF HOODOO NO. 401**SCHEDULE OF COUNCIL REMUNERATION**

Year ended December 31, 2020
with comparative figures for 2019

Position	Name	<u>Remuneration</u>	<u>Reimbursed Costs</u>	<u>Total</u>
Reeve	Derreck Kolla	\$ 20,614	1,122	21,736
Councillor	Bruce Cron	2,071	117	2,188
Councillor	Larry Diederich	11,162	1,029	12,191
Councillor	Hal Diederichs	11,114	461	11,575
Councillor	Don Gabel	16,839	1,565	18,404
Councillor	Eugene Jungwirth	10,834	407	11,241
Councillor	Donavin Reding	14,274	1,076	15,350
Councillor	Reg Wedewer	12,794	1,018	13,812
Total		<u>\$ 99,702</u>	<u>6,795</u>	<u>106,497</u>

See accompanying notes to the financial statements.

R.M. OF HOODOO NO. 401

SCHEDULE OF RESTRUCTURING

Year ended December 31, 2020

Carrying Amount of Assets and Liabilities Transferred/Received at Restructuring Date

Cash and temporary investments	\$ -
Taxes Receivable - Municipal	-
Other accounts receivable	-
Land for resale	-
Long-term investments	-
Debt charges recoverable	-
Bank indebtedness	-
Accounts payable	-
Accrued liabilities payable	-
Deposits	-
Deferred revenue	-
Accrued landfill costs	-
Liability for contaminated sites	-
Other liabilities	-
Long-term debt	-
Lease obligations	-
Tangible capital assets	-
Prepayments and deferred charges	-
Stock and supplies	-
Other	-
Total Net Carrying Amount Received (Transferred)	\$ -

See accompanying notes to the financial statements.