

**RURAL MUNICIPALITY OF INVERGORDON NO. 430**  
**Financial Statements**  
**Year Ended December 31, 2020**

**RURAL MUNICIPALITY OF INVERGORDON NO. 430**  
**Index to Financial Statements**  
**Year Ended December 31, 2020**

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## Management's Responsibility

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The municipality's management is responsible for the preparation and presentation of the accompanying financial statements in accordance with Canadian public sector accounting standards (PSAS). The preparation of the statements necessarily includes selecting appropriate accounting principles and methods, and making decisions affecting the measurement of transactions in which objective judgments and estimates by management are required.

In discharging its responsibilities for the integrity and fair presentation of the financial statements, management designs and maintains the necessary accounting, budget and other related internal controls to provide reasonable assurance that transactions are appropriately authorized and accurately recorded, that assets are properly accounted for and safeguarded, and that financial records are properly maintained to provide reliable information for the preparation of the financial statements.

The Council is composed of elected officials who are not employees of the municipality. The Council is responsible for overseeing management in the performance of its financial reporting responsibilities. The Council fulfils these responsibilities by reviewing the financial information prepared by management and discussing relevant matters with external auditors. The Council is also responsible for recommending the appointment of the municipality's external auditors.

Grant Thornton LLP, an independent firm of Chartered Professional Accountants, is appointed by the Council to audit the financial statements and report directly to them; their report follows. The external auditors have full and free access to, and meet periodically and separately with, both the Council and management to discuss their audit findings.

  
Ms. Courtney Beaulieu, Administrator  
Mr. Bruce Hunter, Reeve

Crystal Springs, SK

Date: July 21, 2021

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## INDEPENDENT AUDITOR'S REPORT

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To the Council of the Rural Municipality of Invergordon No. 430

### *Qualified Opinion*

We have audited the financial statements of the Rural Municipality of Invergordon No. 430 (the Municipality), which comprise the statement of financial position as at December 31, 2020, and the statements of operations and accumulated surplus and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, except for the possible effects of the matter described in the *Basis for Qualified Opinion* section of our report, the accompanying financial statements present fairly, in all material respects, the financial position of the Municipality as at December 31, 2020, and the results of its operations and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

### *Basis for Qualified Opinion*

We were not able to observe the counting of inventories at December 31, 2020 and December 31, 2019 or satisfy ourselves by alternative means concerning inventory quantities as at those dates. As a result of this matter, we were unable to determine whether adjustments might have been necessary in respect of the surplus of revenues over expenses and cash flows from operating activities for the years ended December 31, 2020 and December 31, 2019, inventory reported in supplies on the statement of financial position as at December 31, 2020 and December 31, 2019 and accumulated surplus (deficit) as at December 31, 2020, January 1, 2020 and December 31, 2019. Our audit opinion on the financial statements for the year ended December 31, 2019 was modified accordingly because of the possible effects of this limitation in scope.

In addition, as outlined in Note 8 to the financial statements, the Municipality maintains a solid waste landfill site for which it has recorded an estimate of its closure and post-closure liabilities, but in a manner that is not consistent with Canadian public sector accounting standards. This constitutes a departure from Canadian public sector accounting standards, which require the closure and post-closure liabilities to be recognized on a volumetric basis as the landfill site capacity is used, beginning when the site first accepts waste. This is the result of a cost-benefit decision taken by management not to engage a third party to determine the liability until the site is closed. The impact of this departure from Canadian public sector accounting standards has not been determined and therefore, we were not able to determine whether any adjustments might be necessary to the surplus of revenues over expenses and cash flows for the year ended December 31, 2020, landfill closure and post-closure liabilities as at December 31, 2020 and net financial assets as at January 1 and December 31, 2020. Our opinion on the financial statements for the year ended December 31, 2019 was modified because of the effects of this departure from Canadian public sector accounting standards.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Municipality in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with those requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified audit opinion.

### *Other Matters*

Our audit was conducted for the purposes of forming an opinion on the financial statements taken as a whole. Schedules 1, 2, 3, 7 and 10 are presented for purposes of additional information and are not a required part of the financial statements. Such information has been subjected to the auditing procedures applied, only to the extent necessary to express an opinion, in the audit of the financial statements taken as a whole.

### *Responsibilities of Management and Those Charged with Governance for the Financial Statements*

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Municipality's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless management either intends to liquidate the Municipality or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Municipality's financial reporting process.

*Auditor's Responsibilities for the Audit of the Financial Statements*

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements. As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Municipality's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Municipality's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Municipality to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

*Grant Thornton LLP*

Saskatoon, Canada  
July 27, 2021

Chartered Professional Accountants

**RURAL MUNICIPALITY OF INVERGORDON NO. 430****Statement of Financial Position****As at December 31, 2020****Statement 1**

	2020	2019
<b>FINANCIAL ASSETS</b>		
Cash and Temporary Investments (Note 2)	\$ 1,309,298	\$ 1,077,960
Taxes Receivable - Municipal (Note 3)	138,374	166,947
Other Accounts Receivable (Note 4)	95,630	189,142
Land for Resale (Note 5)	-	-
Long-Term Investments (Note 6)	94,814	88,401
Debt Charges Recoverable	-	-
Other	-	-
<b>Total financial assets</b>	<b>1,638,116</b>	<b>1,522,450</b>
<b>LIABILITIES</b>		
Bank indebtedness	-	-
Accounts Payable	418,665	323,383
Accrued Liabilities Payable	-	-
Deposits	-	-
Deferred Revenue (Note 7)	106,154	-
Accrued Landfill Costs (Note 8)	225,000	225,000
Liability for Contaminated Sites (Note 9)	-	-
Other Liabilities	-	-
Long-Term Debt (Note 10)	184,814	-
Lease Obligations	-	-
<b>Total liabilities</b>	<b>934,633</b>	<b>548,383</b>
<b>NET FINANCIAL ASSETS</b>	<b>703,483</b>	<b>974,067</b>
<b>NON-FINANCIAL ASSETS</b>		
Tangible Capital Assets(Schedule 6, 7)	13,643,891	13,506,126
Prepayments and Deferred Charges	2,326	3,390
Stock and Supplies	48,059	84,895
Other	-	-
<b>Total Non-Financial Assets</b>	<b>13,694,276</b>	<b>13,594,411</b>
<b>ACCUMULATED SURPLUS (Schedule 8)</b>	<b>\$ 14,397,759</b>	<b>\$ 14,568,478</b>

See notes to financial statements

**RURAL MUNICIPALITY OF INVERGORDON NO. 430****Statement of Operations and Accumulated Surplus****As at December 31, 2019****Statement 2**

	Budget 2020	2020	2019
<b>REVENUES OTHER THAN PROVINCIAL/FEDERAL CAPITAL GRANTS AND CONTRIBUTIONS</b>			
Taxes and Other Unconditional Revenue (Schedule 1)	\$ 1,503,056	\$ 1,528,352	\$ 1,467,876
Fees and Charges (Schedule 4, 5)	282,674	503,421	360,127
Conditional Grants (Schedule 4, 5)	11,778	21,865	19,371
Tangible Capital Assets Sales - Gain (Loss) (Schedule 4, 5)	7,500	(243,057)	(19,800)
Land Sales - Gain (Loss) (Schedule 4, 5)	1,500	686	17,650
Investment Income and Commissions (Schedule 4, 5)	65,000	69,726	16,706
Restructurings (Schedule 4, 5)	-	-	-
Other Revenues (Schedule 4, 5)	10,000	4,219	1,213
<b>Total Revenues other than Provincial/Federal Capital Grants and Contributions</b>	<b>1,881,508</b>	<b>1,885,212</b>	<b>1,863,143</b>
<b>EXPENSES</b>			
General Government Services (Schedule 3)	335,087	336,956	288,114
Protective Services (Schedule 3)	74,651	69,907	49,755
Transportation Services (Schedule 3)	1,566,109	1,561,220	1,627,963
Environmental and Public Health Services (Schedule 3)	84,500	93,683	86,524
Planning and Development Services (Schedule 3)	5,000	-	649
Recreation and Cultural Services (Schedule 3)	14,770	14,770	14,871
Utility Services (Schedule 3)	102,021	72,890	46,318
Restructurings (Schedule 3)	-	-	-
<b>Total Expenses</b>	<b>2,182,138</b>	<b>2,149,426</b>	<b>2,114,194</b>
<b>Surplus (Deficit) of Revenues over Expenses before Provincial/Federal Capital Grants and Contributions</b>	<b>(300,630)</b>	<b>(264,214)</b>	<b>(251,051)</b>
Provincial/Federal Capital Grants and Contributions (Schedule 4, 5)	197,209	93,495	144,447
<b>Surplus (Deficit) of Revenues over Expenses</b>	<b>(103,421)</b>	<b>(170,719)</b>	<b>(106,604)</b>
Accumulated Surplus (Deficit), Beginning of Year	14,568,478	14,568,478	14,675,082
<b>ACCUMULATED SURPLUS - END OF YEAR</b>	<b>\$ 14,465,057</b>	<b>\$ 14,397,759</b>	<b>\$ 14,568,478</b>

See notes to financial statements

**RURAL MUNICIPALITY OF INVERGORDON NO. 430**

**Statement of Change in Net Financial Assets**

**As at December 31, 2020**

**Statement 3**

	Budget 2020	2020	2019
<b>Surplus (Deficit)</b>	\$ -	\$ (170,719)	\$ (106,604)
(Acquisition) of tangible capital assets	(865,042)	<b>(1,136,990)</b>	(1,252,577)
Amortization of tangible capital assets	594,927	<b>609,785</b>	594,927
Proceeds on disposal of tangible capital assets	-	<b>146,383</b>	160,200
Loss (gain) on the disposal of tangible capital assets	-	<b>243,057</b>	19,800
Transfer of assets/liabilities in restructuring transactions	-	-	-
<b>Surplus (Deficit) of capital expenses over expenditures</b>	<b>(270,115)</b>	<b>(137,765)</b>	(477,650)
(Acquisition) of supplies inventories	-	<b>(48,059)</b>	(84,895)
(Acquisition) of prepaid expense	-	<b>(2,326)</b>	(3,390)
Consumption of supplies inventory	-	<b>84,895</b>	71,598
Use of prepaid expense	-	<b>3,390</b>	5,771
<b>Surplus (Deficit) of expenses of other non-financial over expenditures</b>	-	<b>37,900</b>	(10,916)
<b>Increase/Decrease in Net Financial Assets</b>	<b>(270,115)</b>	<b>(270,584)</b>	(595,170)
<b>Net Financial Assets (Debt) - Beginning of Year</b>	974,067	<b>974,067</b>	1,569,237
<b>Net Financial Assets (Debt) - End of Year</b>	\$ 703,952	\$ <b>703,483</b>	\$ 974,067



**RURAL MUNICIPALITY OF INVERGORDON NO. 430****Statement of Cash Flows****As at December 31, 2019****Statement 4****Cash provided by (used for) the following activities**

	<b>2020</b>	<b>2019</b>
<b>Operating:</b>		
Surplus (Deficit)	\$ (170,719)	\$ (106,604)
Amortization	609,785	594,927
Loss (gain) on disposal of tangible capital assets	243,057	19,800
	<b>682,123</b>	<b>508,123</b>
Change in assets/liabilities		
Taxes Receivable - Municipal	28,573	(27,490)
Other Receivables	93,512	(95,845)
Land for Resale	-	8,810
Accounts Payable	95,282	258,740
Deferred Revenue	106,154	-
Prepayments and Deferred Charges	1,064	2,382
Stock and Supplies	36,836	(13,297)
	<b>361,421</b>	<b>133,300</b>
<b>Cash provided by operating transactions</b>	<b>1,043,544</b>	<b>641,423</b>
<b>Capital:</b>		
Acquisition of capital assets	(1,136,990)	(1,252,577)
Proceeds from the disposal of capital assets	146,383	160,200
Other capital	-	-
	<b>(990,607)</b>	<b>(1,092,377)</b>
<b>Cash applied to capital transactions</b>	<b>(990,607)</b>	<b>(1,092,377)</b>
<b>Investing:</b>		
Long-Term Investments	(6,413)	(9,052)
Other	-	-
	<b>(6,413)</b>	<b>(9,052)</b>
<b>Cash provided by (applied to) investing transactions</b>	<b>(6,413)</b>	<b>(9,052)</b>
<b>Financing:</b>		
Debt charges recovered	-	-
Long-term debt issued	261,263	-
Long-term debt repaid	(76,449)	(21,164)
Other financing	-	-
	<b>184,814</b>	<b>(21,164)</b>
<b>Cash provided by (applied to) financing transactions</b>	<b>184,814</b>	<b>(21,164)</b>
<b>Change in Cash and Temporary Investments during the year</b>	<b>231,338</b>	<b>(481,170)</b>
Cash and Temporary Investments - Beginning of Year	1,077,960	1,559,130
<b>Cash and Temporary Investments - End of Year (Note 2)</b>	<b>\$ 1,309,298</b>	<b>\$ 1,077,960</b>

See notes to financial statements

Notes to Financial Statements

As at December 31, 2020

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1. **Significant accounting policies**

The financial statements of the municipality have been prepared by management in accordance with Canadian public sector accounting standards (PSAS) as recommended by the Chartered Professional Accountants of Canada (CPA Canada). Significant aspects of the accounting policies adopted by the municipality are as follows:

**Basis of accounting:** The financial statements are prepared using the accrual basis of accounting. The accrual basis of accounting requires revenues to be recognized as they become available and measurable and expenses are recognized as they are incurred and measurable as a result of the receipt of goods and services and the creation of a legal obligation to pay.

(a) **Reporting Entity:**

The financial statements consolidate the assets, liabilities and flow of resources of the municipality. The entity is comprised of all of the organizations that are owned or controlled by the municipality and are, therefore, accountable to the Council for the administration of their financial affairs and resources. There are no external entities consolidated into this municipality.

(b) **Collection of funds for other authorities:**

Collection of funds by the municipality for school boards, municipal hail and conservation and development authorities are collected and remitted in accordance with relevant legislation.

(c) **Government Transfers:**

Government transfers are the transfer of assets from senior levels of government that are not the result of an exchange transaction, are not expected to be repaid in the future, or the result of a direct financial return. Government transfers are recognized as revenue in the period that the events giving rise to the transfer occur, providing:

- a) the transfers are authorized
- b) any eligibility criteria and stipulations have been met; and
- c) reasonable estimates of the amounts can be made.

Unearned government transfer amounts received will be recorded as deferred revenue until eligibility criteria or stipulations are met.

Earned government transfer amounts not received will be recorded as an amount receivable.

Government transfers to individuals and other entities are recognized as an expense when the transfers are authorized and all eligibility criteria have been met.

(d) **Deferred Revenue - Fees and Charges:**

Certain user charges and fees are collected for which the related services have yet to be performed. Revenue is recognized in the period when the related expenses are incurred or services performed. Resources restricted by agreement with an external party are recognized as revenue in the municipality's financial statements in the period in which the resources are used for the purpose or purposes specified. An externally restricted inflow received before this criterion has been met is recorded as a liability until the resources are used for the purpose or purposes specified.

(e) **Local Improvement Charges:**

Local improvement projects financed by frontage taxes recognize any prepayment charges as revenue in the period assessed.

(f) **Net Financial Assets:**

Net Financial Assets at the end of an accounting period are the net amount of financial assets less liabilities outstanding. Financial assets represent items such as cash and those other assets on hand which could provide resources to discharge existing liabilities or finance future operations. These include realizable assets which are convertible to cash and not intended for consumption in the normal course of operations.

(g) **Non-financial assets:**

Tangible capital and other non-financial assets are accounted for as assets by the government because they can be used to provide government services in future periods. These assets do not normally provide resources to discharge the liabilities of the government unless they are sold.

(h) **Appropriated Reserves:**

Reserves are established at the discretion of Council to designate surplus for future operating and capital transactions. Amounts so designated are described on Schedule 8.

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Notes to Financial Statements

As at December 31, 2020

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1. **Significant accounting policies** *(continued)*

(i) **Property Tax Revenue:**

Property tax revenue is based on assessments determined in accordance with Saskatchewan Legislation and the formulas, principles, and rules in the Saskatchewan Assessment Manual. Tax mill rates are established annually by council following the guidance of the Government of Saskatchewan. Tax revenues are recognized when the tax has been authorized by bylaw and the taxable event has occurred, provided the revenues are expected to be collected. Requisitions operate as a flow through and are excluded from municipal revenue.

(j) **Investments:**

Portfolio investments are valued at the lower of cost, less any provisions for other than temporary impairment. Investments with terms of 91 days to one year have been classified as other short-term investments and investments with terms longer than one year have been classified as other long-term investments concurrent with the nature of the investment.

The long term investments in the Saskatchewan Association of Rural Municipalities - Self insurance fund are accounted for on the equity basis. The balance represents the balances receivable should the municipality decide to leave the self-insurance program and includes upfront contributions to the plan, additional premium payments, allocations of investment income on the funds on deposit, self-insurance claims paid and other claims administration costs. The municipality has the ability to withdraw from the plan with notice. Beyond the return of the municipality's fund balance, it has no further claim to the residual net assets of SARM.

(k) **Inventories:**

Inventories of materials and supplies expected to be used by the municipality are valued at the lower of cost or replacement cost. Inventories of land, materials and supplies held for resale are valued at the lower of cost or net realizable value. Cost is determined by the average cost method. Net realizable value is the estimated selling price in the ordinary course of business.

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## Notes to Financial Statements

As at December 31, 2020

## 1. Significant accounting policies (continued)

(l) **Tangible Capital Assets:**

All tangible capital asset acquisitions or betterments made throughout the year are recorded at their acquisition cost. Initial costs for tangible capital assets that were acquired and developed prior to 2009 were obtained via historical cost information or using current fair market values discounted by a relevant inflation factor back to the point of acquisition. Donated tangible capital assets received are recorded at their fair market value at the date of contribution. The cost of these tangible capital assets less any residual value are amortized over the asset's useful life using the straight-line method of amortization. Tangible capital assets that are recognized at a nominal value are disclosed on Schedule 6. The municipality's tangible capital asset useful lives are estimated as follows:

<b><u>Asset</u></b>	<b><u>Useful Life</u></b>
<b>General Assets</b>	
Land	Indefinite
Land Improvements	5 to 20 Years
Buildings	10 to 50 Years
<b>Vehicles &amp; Equipment</b>	
Vehicles	5 to 10 Years
Machinery and Equipment	5 to 10 Years
<b>Infrastructure Assets</b>	
Infrastructure Assets	30 to 75 Years
Water & Sewer	30 to 75 Years
Road Network Assets	30 to 75 Years

**Government contributions:** Government contributions for the acquisition of capital assets are reported as capital revenue and do not reduce the cost of the related asset.

**Works of Art and Other Unrecognized Assets:** Assets that have a historical or cultural significance, which include works of art, monuments and other cultural artifacts are not recognized as tangible capital assets because a reasonable estimate of future benefits associated with this property cannot be made.

**Capitalization of Interest:** The municipality does not capitalize interest incurred while a tangible capital asset is under construction.

**Leases:** All leases are recorded on the financial statements as either a capital or operating lease. Any lease that transfers substantially all of the benefits and risk associated with the leased asset is classified as a capital lease and recorded as a tangible capital asset. At the inception of a capital lease, an asset and a payment obligation are recorded at an amount equal to the lesser of the present value of the minimum lease payments and the asset's fair market value. Assets under capital lease are amortized on a straight line basis, over their estimated useful lives [lease term]. Any other lease not meeting the before mentioned criteria is classified as an operating lease and rental payments are expensed as incurred.

(m) **Landfill liability:**

The municipality maintains a waste disposal site. The costs to close and maintain solid waste landfill sites are based on estimated future expenses, adjusted for inflation and discounted to current dollars. The annual provision is reported as an expense and the accumulated provision is reported as a liability on the Consolidated Statement of Financial Position. Recommended disclosure is provided in Note 10.

(n) **Trust Funds:**

Funds held in trust for others, under a trust agreement or statute, are not included in the financial statements as they are not controlled by the municipality. Trust fund activities administered by the municipality are disclosed in Note 18.

(o) **Employee benefit plans:**

Contributions to the municipality's multi-employer defined benefit plans are expensed when contributions are made. Under the defined benefit plan, the municipality's obligations are limited to their contributions.

(continues)

## Notes to Financial Statements

As at December 31, 2020

1. **Significant accounting policies** *(continued)*(p) **Liability for Contaminated Sites:**

Contaminated sites are a result of contamination being introduced into air, soil, water or sediment of a chemical, organic or radioactive material or live organism that exceeds an environmental standard. The liability is recorded net of any expected recoveries. A liability for remediation of contaminated sites is recognized when all the following criteria are met:

- a) an environmental standard exists;
- b) contamination exceeds the environmental standard;
- c) The municipality:
  - i. is directly responsible; or
  - ii. accepts responsibility;
- d) it is expected that future economic benefits will be given up; and
- e) a reasonable estimate of the amount can be made.

Any revisions to an amount previously recognized are accounted for in the period in which the revisions are made.

(q) **Measurement Uncertainty:**

The preparation of financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amount of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenue and expenditures during the period. Accounts receivable are stated after evaluation as to their collectability and an appropriate allowance for doubtful accounts is provided where considered necessary.

The measurement of materials and supplies are based on estimates of volume and quality. The 'Opening Asset costs' of tangible capital assets have been estimated where actual costs were not available. Amortization is based on the estimated useful lives of tangible capital assets.

These estimates and assumptions are reviewed periodically and, as adjustments become necessary they are reported in earnings in the periods in which they become known.

(r) **Basis of segmentation/Segment report:**

The municipality follows the Public Sector Accounting Board's recommendations requiring financial information to be provided on a segmented basis. Municipal services have been segmented by grouping activities that have similar service objectives (by function). Revenues that are directly related to the costs of the function have been attributed to each segment. Interest is allocated to functions based on the purpose of specific borrowings.

The segments (functions) are as follows:

**General Government:** Provides for the administration of the municipality.

**Protective Services:** Comprised of expenses for Police and Fire protection.

**Transportation Services:** Responsible for the delivery of public works services related to the development and maintenance of roadway systems and street lighting.

**Environmental and Public Health:** The environmental segment provides waste disposal and other environmental services. The public health segment provides for expenses related to public health services in the municipality.

**Planning and Development:** Provides for neighbourhood development and sustainability.

**Recreation and Culture:** Provides for community services through the provision of recreation and leisure services.

**Utility Services:** Provides for delivery of water, collecting and treating of wastewater and providing collection and disposal of solid waste.

(s) **Budget Information:**

Budget information is presented on a basis consistent with that used for actual results. The budget was approved by Council on July 10, 2019.

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## Notes to Financial Statements

As at December 31, 2020

## 1. Significant accounting policies (continued)

(t) New Accounting Standards:

Effective January 1, 2019, the municipality adopted the following standard to comply with Canadian public sector accounting standards (PSAS). This standard applies to all public sector entities for years beginning on or after April 1, 2018. Adoption of this standard requires all public sector entities to assess information using definitions, criteria and exceptions provided in the standards and apply professional judgement to comply with the disclosure requirements of each standard.

**PS 3430 Restructuring Transactions** provides guidance on how to account for and report restructuring transactions by transferors and recipients of assets and/or liabilities. The new standard has been adopted on a prospective basis.

**Future Accounting Standards, Effective on or after April 1, 2021:**

**PS 1201 Financial Statement Presentation**, replaces PS 1200 with revised general reporting principles and standards of presentation and disclosure in government financial statements. Effective in the period PS 3450 and PS 2601 are adopted.

**PS 2601 Foreign Currency Translation**, replaces PS 2600 with revised guidance on the recognition, presentation and disclosure of transactions that are denominated in a foreign currency.

**PS 3041 Portfolio Investments**, replaces PS 3040 with revised guidance on accounting for, and presentation and disclosure of, portfolio investments. Effective in the period PS 3450, PS 2601 and PS 1201 are adopted.

**PS 3450 Financial Instruments**, a new standard establishing guidance on the recognition, measurement, presentation and disclosure of financial instruments, including derivatives.

**PS 3280 Asset Retirement Obligations**, a new standard establishing guidance on the recognition, measurement, presentation and disclosure of a liability for retirement of a tangible capital asset. As this standard includes solid waste landfill sites active and post-closing obligations upon adoption of this new standard, existing Solid Waste Landfill Closure and Post-Closure Liability section PS 3270 will be withdrawn.

**Effective On or After April 1, 2022:**

**PS 3400, Revenue**, a new standard establishing guidance on the recognition, measurement, presentation and disclosure of revenue.

The extent of the impact on adoption of these future standards is not known at this time.

## 2. Cash and Temporary Investments

	2020	2019
Cash	\$ 1,309,298	\$ 1,077,960
Temporary Investments	-	-
Restricted Cash		
<b>Total Cash and Temporary Investments</b>	<b>\$ 1,309,298</b>	<b>\$ 1,077,960</b>

Cash and temporary investments include balances with banks, term deposits, marketable securities and short-term investments with maturities of three months or less. Cash subject to restrictions that prevent its use for other than specific current purposes is included in restricted cash.

## Notes to Financial Statements

As at December 31, 2020

## 3. Taxes Receivable - Municipal

	2020	2019
<u>Municipal</u>		
- current	\$ 94,414	\$ 112,480
- arrears	56,228	66,921
	150,642	179,400
Less - allowance for uncollectibles	(12,455)	(12,455)
Total municipal taxes receivable	138,187	166,946
<u>School</u>		
- current	24,885	32,473
- arrears	5,989	11,865
Total school taxes receivable	30,874	44,338
Other (SMHI and C&D)	6,046	4,647
Total taxes and grants in lieu receivable	175,107	215,931
Deduct taxes receivable to be collected on behalf of other organizations	(36,733)	(48,984)
<b>Total Taxes Receivable - Municipal</b>	<b>\$ 138,374</b>	<b>\$ 166,947</b>

## 4. Other Accounts Receivable

	2020	2019
Federal Government	\$ 49,345	\$ 80,331
Provincial Government	-	-
Local Government	16,826	13,114
Utility	507	577
Trade	28,951	29,120
Other (SARM Grant)	-	66,000
Total Other Accounts Receivable	95,629	189,142
Less: allowance for uncollectibles	-	-
<b>Net Other Accounts Receivable</b>	<b>\$ 95,629</b>	<b>\$ 189,142</b>

## 5. Land for Resale

	2020	2019
Tax Title Property	\$ 234	\$ -
Allowance for market value adjustment	(234)	-
Net Tax Title Property	-	-
Land for Resale	-	-
Allowance for market value adjustment	-	-
Net Other Land	-	-
<b>Total Land for Resale</b>	<b>\$ -</b>	<b>\$ -</b>

## 6. Investments

	2020	2019
Sask. Assoc. of Rural Municipalities - Insurance Fund	\$ 94,441	\$ 88,028
Co-operative Equity	373	373
<b>Total Investments</b>	<b>\$ 94,814</b>	<b>\$ 88,401</b>

The long term investments in the Saskatchewan Association of Rural Municipalities - Self Insurance Fund are accounted for on the equity basis. The balance represents the balances receivable should the municipality decide to leave the self-insurance program and includes upfront contributions to the plan, additional premium payments, allocations of investment income on the funds on deposit, self-insurance claims paid and other claims administration costs. The municipality has the ability to withdraw from the plan with notice. Beyond the return of the municipality's fund balance, it has no further claim to the residual net assets of SARM.

## Notes to Financial Statements

As at December 31, 2020

## 7. Deferred Revenue

	2020	2019
<u>Gas Tax</u>		
Balance - Beginning of Year	\$ -	\$ -
Additions during the year	50,003	-
Reductions during the year	-	-
Balance - End of Year	50,003	-
<u>MEEP</u>		
Balance - Beginning of Year	-	-
Additions during the year	81,207	-
Reductions during the year	(25,056)	-
Balance - End of Year	56,151	-
Grand total	\$ 106,154	\$ -

## 8. Accrued Landfill Costs

	2020	2019
Environmental Liabilities	\$ 225,000	\$ 225,000

In 2020 the municipality has accrued an overall liability for environmental matters in the amount of \$225,000 (prior year - \$225,000) which represents management's best estimate of this liability. By their nature, these estimates are subject to measurement uncertainty and the effect on the consolidated financial statements of changes in such estimates in future periods could be significant.

Included in environmental liabilities is \$225,000 (prior year - \$225,000) of the estimated total landfill closure and post-closure care expenses. The estimated liability for these expenses is recognized as the landfill site's capacity is used and the reported liability represents the portion of the estimated total expenses recognized as at December 31, 2020 based on the cumulative capacity used at that date, compared to the total estimated landfill capacity.

Landfill closure and post-closure care requirements have been defined in accordance with The Environmental Management and Protection Act and include final covering and landscaping of the landfill, pumping of ground water, methane gas and leachate management, and ongoing environmental monitoring, site inspection and maintenance. The reported liability is based on estimates and assumptions with respect to events extending over a two-year period using the best information available to management. Future events may result in significant changes to the estimated total expense, capacity used or total capacity and the estimated liability, and would be recognized prospectively, as a change in estimate, when applicable.

## 9. Liability for Contaminated Sites

The municipality does not currently have a liability for any contaminated sites in the community. All properties that have environmentally risky histories are still under the ownership of the corporation or individual that operated on the property and all property tax and/or other liabilities to the municipality are current. There is currently no risk that any of these properties will become the responsibility of the municipality.

## 10. Long-term Debt

The debt limit of the municipality is \$1,321,266. The debt limit for a municipality is the total amount of the municipality's own source revenues for the preceding year (The Municipalities Act Section 161(1)).

Affinity Credit Union loan is repayable in monthly blended payments of \$9,020, bearing interest at a rate of 3.16% per annum. The loan matures in October of 2022.

Future principal and interest payments are as follows:

(continues)



## Notes to Financial Statements

As at December 31, 2020

## 10. Long-term Debt (continued)

	Principal		2020	2019
Year	Principal	Interest	2020	2019
2021	\$ 103,898	\$ 4,342	\$ 108,240	\$ -
2022	80,916	1,078	81,994	-
Balance	184,814	5,420	190,234	-

## 11. Contingent Liabilities

The municipality is contingently liable under terms of the Saskatchewan Association of Rural Municipalities Self-Insurance Plan for its proportionate share of claims and future claims in excess of the Plan's reserve fund.

## 12. Pension Plan

The municipality is an employer member of the Municipal Employee Pension Plan (MEPP), which is a multi-employer defined benefit pension plan. The Commission of MEPP, representing plan member employers, is responsible for overseeing the management of the pension plan, including investment of assets and administration of benefits. The municipality pension expense in 2020 was \$43,281. The benefits accrued to the municipality's employees from MEPP are calculated using the following: pensionable years of service, highest average salary, and the plan accrual rate.

## 13. Comparative Figures

Certain of the prior year comparative figures may have been restated to conform to the current year's presentation.

## 14. Trusts Administered by the Municipality

A summary of trust fund activity by the municipality during the year is as follows:

	2020	2019
Balance - Beginning of Year	\$ -	\$ -
Revenue (specify)	-	-
Interest revenue	-	-
Subtotal	-	-
Expenditure (specify)	-	-
<b>Balance - End of Year</b>	<b>\$ -</b>	<b>\$ -</b>

This note does not pertain to this municipality.

## 15. Related Parties

This note does not pertain to this municipality.

## 16. Contingent Assets

This note does not pertain to this municipality.

## 17. Restructuring Transactions

This note does not pertain to this municipality.

## Notes to Financial Statements

As at December 31, 2020

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**18. Budget Data**

The reconciliation of the approved budget for the current year to the budget figures reported in these financial statements is as follows:

	<u>2020</u>
Budget surplus per Statement of Operations	(103,421)
Less: Capital expenditures	(865,042)
Less: Transfers to other funds	(150,000)
Add: Amortization not budgeted	594,927
Add: Loan proceeds	<u>400,000</u>
Per approved municipal budget	<u>\$ (123,536)</u>

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**RURAL MUNICIPALITY OF INVERGORDON NO. 430**  
**Notes to Financial Statements**  
**As at December 31, 2020**

**19. Contractual Rights**

This note does not pertain to this municipality.

Contractual rights are rights to economic resources arising from contracts or agreements that will result in an asset and revenue in the future. Significant contractual rights of the municipality are as follows: (all lease shown are net of GST)

	2019	2020	2021	2022	2023	Thereafter	Maturity Date	Current Year Total	Prior Year Total
<b>Type, Nature, Time &amp; Extent</b>									

**24. Contractual Obligations and Commitments**

The municipality has entered into multiple-year contracts for the delivery of services and the construction of tangible capital assets. These contractual obligations will become liabilities in the future when the terms of the contracts are met. Significant contractual obligations and commitments of the municipality include:

<b>Time, Nature, Time &amp; Extent</b>	2020	2021	2022	2023	2024	Thereafter	Maturity Date	Current Year Total	Prior Year Total
Office and Shop	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ 225,000
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ 225,000

See Note 13 for Capital Lease Obligations

See notes to financial statements

**RURAL MUNICIPALITY OF INVERGORDON NO. 430**
**Schedule of Taxes and Other Unconditional Revenue**
**As at December 31, 2020**
**Schedule 1**

	Budget 2020	2020	2019
<b>TAXES</b>			
General municipal tax levy	\$ 1,244,263	\$ 1,226,476	\$ 1,222,183
Abatements and adjustments	(10,000)	(2,421)	(19,436)
Discount on current year taxes	(51,068)	(48,465)	(49,419)
<b>Net Municipal Taxes</b>	<b>1,183,195</b>	<b>1,175,590</b>	<b>1,153,328</b>
Potash tax share	-	-	-
Trailer license fees	-	-	-
Penalties on tax arrears	8,000	8,191	8,339
Special tax levy	-	-	-
Other	-	-	-
<b>Total Taxes</b>	<b>1,191,195</b>	<b>1,183,781</b>	<b>1,161,667</b>
<b>UNCONDITIONAL GRANTS</b>			
Revenue Sharing	293,028	293,101	279,605
Organized Hamlet	-	-	8,839
Other - Safe Restart Program	-	33,705	-
<b>Total Unconditional Grants</b>	<b>293,028</b>	<b>326,806</b>	<b>288,444</b>
<b>GRANTS IN LIEU OF TAXES</b>			
Federal	583	583	583
Provincial			
S.P.C. Electrical	-	-	-
SaskEnergy Gas	-	-	-
Transgas	-	-	-
Central Services	-	-	-
SaskTel	1,121	1,106	1,106
Other	17,129	16,076	16,076
Local/Other			
Housing Authority	-	-	-
C.P.R. Mainline	-	-	-
Treaty Land Entitlement	-	-	-
Other	-	-	-
Other Government Transfers			
S.P.C. Surcharge	-	-	-
Sask Energy Surcharge	-	-	-
Other	-	-	-
<b>Total Grants in Lieu of Taxes</b>	<b>18,833</b>	<b>17,765</b>	<b>17,765</b>
<b>TOTAL TAXES AND OTHER UNCONDITIONAL REVENUE</b>	<b>\$ 1,503,056</b>	<b>\$ 1,528,352</b>	<b>\$ 1,467,876</b>

**RURAL MUNICIPALITY OF INVERGORDON NO. 430**
**Schedule of Operating and Capital Revenue by Function**
**As at December 31, 2020**
**Schedule 2 - 1**

	Budget 2020	2020	2019
<b>GENERAL GOVERNMENT SERVICES</b>			
<b>Operating</b>			
Other Segmented Revenue			
Fees and charges	\$ 8,800	\$ 5,784	\$ 5,308
- Custom work	-	-	-
- Sales of supplies	50	2,227	2,817
- Other (Rental)	1600	2,190	1,320
Total Fees and Charges	10,450	10,201	9,445
- Tangible capital asset sales - gain (loss)	5,500	13,900	-
- Land sales - gain (loss)	1,500	686	17,650
- Investment income and commissions	65,000	69,726	16,706
- Other (Expense recoveries)	10,000	4,219	1,213
Total Other Segmented Revenue	92,450	98,732	45,014
Conditional Grants			
- Student Employment	-	-	-
- Other	-	-	-
Total Conditional Grants	-	-	-
<b>Total Operating</b>	<b>92,450</b>	<b>98,732</b>	<b>45,014</b>
<b>Capital</b>			
Conditional Grants			
- Federal Gas Tax	-	-	-
- Canada/Sask Municipal Rural Infrastructure Fund	-	-	-
- Provincial Disaster Assistance	-	-	-
- Other	-	-	-
<b>Total Capital</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Restructuring revenue</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total General Government Services</b>	<b>92,450</b>	<b>98,732</b>	<b>45,014</b>
<b>PROTECTIVE SERVICES</b>			
<b>Operating</b>			
Other Segmented Revenue			
Fees and charges	23,000	48,677	16,879
- Other	-	-	-
Total Fees and Charges	23,000	48,677	16,879
- Tangible capital asset sales - gain (loss)	-	-	-
- Other	-	-	-
Total Other Segmented Revenue	23,000	48,677	16,879
Conditional Grants			
- Student Employment	-	-	-
- Local government	-	-	-
- Other	-	-	-
Total Conditional Grants	-	-	-
<b>Total Operating</b>	<b>23,000</b>	<b>48,677</b>	<b>16,879</b>
<b>Capital</b>			
Conditional Grants			
- Federal Gas Tax	-	-	-
- Provincial Disaster Assistance	-	-	-
- Local government	-	-	-
- Other	-	-	-
<b>Total Capital</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Restructuring revenue</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Protective Services</b>	<b>\$ 23,000</b>	<b>\$ 48,677</b>	<b>\$ 16,879</b>

See notes to financial statements

**RURAL MUNICIPALITY OF INVERGORDON NO. 430**
**Schedule of Operating and Capital Revenue by Function**
**As at December 31, 2020**
**Schedule 2 - 2**

	Budget 2020	2020	2019
<b>TRANSPORTATION SERVICES</b>			
<b>Operating</b>			
Other Segmented Revenue			
Fees and Charges	\$ -	\$ -	\$ -
- Custom work	97,000	297,874	160,767
- Sales of supplies	75,000	81,216	91,213
- Road Maintenance and Restoration			
Agreements	45,500	33,633	49,341
- Frontage	-	-	-
- Other	-	-	-
Total Fees and Charges	217,500	412,723	301,321
- Tangible capital asset sales - gain (loss)	2,000	(256,957)	(19,800)
- Other	-	-	-
Total Other Segmented Revenue	219,500	155,766	281,521
Conditional Grants			
- MREP (CTP)	-	-	-
- Student Employment	-	3,487	-
- Other	-	-	-
Total Conditional Grants	-	3,487	-
<b>Total Operating</b>	<b>219,500</b>	<b>159,253</b>	<b>281,521</b>
<b>Capital</b>			
Conditional Grants			
- Federal Gas Tax	50,002	(1)	78,447
- Canada/Sask Municipal Rural Infrastructure Fund	-	-	-
- Heavy Haul	-	-	-
- MREP (Heavy Haul, CTP, Municipal Bridges)	66,000	68,440	66,000
- Provincial Disaster Assistance	-	-	-
- Other (MEEP)	81,207	25,056	-
<b>Total Capital</b>	<b>197,209</b>	<b>93,495</b>	<b>144,447</b>
<b>Restructuring revenue</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Transportation Services</b>	<b>416,709</b>	<b>252,748</b>	<b>425,968</b>
<b>ENVIRONMENTAL AND PUBLIC HEALTH SERVICES</b>			
<b>Operating</b>			
Other Segmented Revenue			
Fees and Charges	-	-	-
- Waste and Disposal Fees	500	1,301	2,310
- Other	-	-	-
Total Fees and Charges	500	1,301	2,310
- Tangible capital asset sales - gain (loss)	-	-	-
- Other	-	-	-
Total Other Segmented Revenue	500	1,301	2,310
Conditional Grants			
- Student Employment	-	-	-
- Local government	-	-	-
- Other (Pest control)	8,000	14,600	15,593
Total Conditional Grants	8,000	14,600	15,593
<b>Total Operating</b>	<b>8,500</b>	<b>15,901</b>	<b>17,903</b>
<b>Capital</b>			
Conditional Grants			
- Federal Gas Tax	-	-	-
- TAPD	-	-	-
- Transit for Disabled	-	-	-
- Provincial Disaster Assistance	-	-	-
- Other	-	-	-
<b>Total Capital</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Restructuring revenue</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Environmental and Public Health Services</b>	<b>\$ 8,500</b>	<b>\$ 15,901</b>	<b>\$ 17,903</b>

See notes to financial statements

**RURAL MUNICIPALITY OF INVERGORDON NO. 430**
**Schedule of Operating and Capital Revenue by Function**
**As at December 31, 2020**
**Schedule 2 - 3**

	Budget 2020	2020	2019
<b>PLANNING AND DEVELOPMENT SERVICES</b>			
<b>Operating</b>			
Other Segmented Revenue			
Fees and Charges	\$ -	\$ -	\$ -
- Maintenance and Development Charges	-	-	-
- Other	-	-	-
Total Fees and Charges	-	-	-
- Tangible capital asset sales - gain (loss)	-	-	-
- Other	-	-	-
Total Other Segmented Revenue	-	-	-
Conditional Grants			
- Student Employment	-	-	-
- Other	-	-	-
Total Conditional Grants	-	-	-
<b>Total Operating</b>	-	-	-
<b>Capital</b>			
Conditional Grants			
- Federal Gas Tax	-	-	-
- Provincial Disaster Assistance	-	-	-
- Other	-	-	-
<b>Total Capital</b>	-	-	-
<b>Restructuring revenue</b>	-	-	-
<b>Total Planning and Development Services</b>	-	-	-
<b>RECREATION AND CULTURAL SERVICES</b>			
<b>Operating</b>			
Other Segmented Revenues			
Fees and Charges	-	-	-
- Other	-	-	-
Total Fees and Charges	-	-	-
- Tangible capital asset sales - gain (loss)	-	-	-
- Other	-	-	-
Total Other Segmented Revenue	-	-	-
Conditional Grants			
- Student Employment	-	-	-
- Local Government	-	-	-
- Donations	-	-	-
- Other (Sask Lotto)	3,778	3,778	3,778
Total Conditional Grants	3,778	3,778	3,778
<b>Total Operating</b>	3,778	3,778	3,778
<b>Capital</b>			
Conditional Grants			
- Federal Gas Tax	-	-	-
- Local government	-	-	-
- Provincial Disaster Assistance	-	-	-
- Other	-	-	-
<b>Total Capital</b>	-	-	-
<b>Restructuring revenue</b>	-	-	-
<b>Total Recreation and Cultural Services</b>	\$ 3,778	\$ 3,778	\$ 3,778

**RURAL MUNICIPALITY OF INVERGORDON NO. 430**
**Schedule of Operating and Capital Revenue by Function**
**As at December 31, 2020**
**Schedule 2 - 4**

	Budget 2020	2020	2019
<b>UTILITY SERVICES</b>			
<b>Operating</b>			
Other Segmented Revenue			
Fees and Charges	\$ 2,200	\$ -	\$ -
- Water	29,024	30,212	30,039
- Sewer	-	307	133
- Other	-	-	-
Total Fees and Charges	31,224	30,519	30,172
- Tangible capital asset sales - gain (loss)	-	-	-
- Other	-	-	-
Total Other Segmented Revenue	31,224	30,519	30,172
Conditional Grants			
- Student Employment	-	-	-
- Other	-	-	-
Total Conditional Grants	-	-	-
<b>Total Operating</b>	<b>31,224</b>	<b>30,519</b>	<b>30,172</b>
<b>Capital</b>			
Conditional Grants			
- Federal Gas Tax	-	-	-
- Clean Water and Wastewater Fund	-	-	-
- Provincial Disaster Assistance	-	-	-
- Other	-	-	-
<b>Total Capital</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Restructuring revenue</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Utility Services</b>	<b>31,224</b>	<b>30,519</b>	<b>30,172</b>
<b>TOTAL OPERATING AND CAPITAL REVENUE BY FUNCTION</b>	<b>\$ 575,661</b>	<b>\$ 450,355</b>	<b>\$ 539,714</b>

**SUMMARY**

Total Other Segmented Revenue	\$ 366,674	\$ 334,995	\$ 375,896
Total Conditional Grants	11,778	21,865	19,371
Total Capital Grants and Contributions	197,209	93,495	144,447
Restructuring Revenue	-	-	-
<b>TOTAL OPERATING AND CAPITAL REVENUE BY FUNCTION</b>	<b>\$ 575,661</b>	<b>\$ 450,355</b>	<b>\$ 539,714</b>



**RURAL MUNICIPALITY OF INVERGORDON NO. 430**
**Total Expenses by Function**
**As at December 31, 2020**
**Schedule 3 - 1**

	Budget 2020	2020	2019
<b>GENERAL GOVERNMENT SERVICES</b>			
Council remuneration and travel	\$ 35,610	\$ 28,797	\$ 37,387
Wages and benefits	139,960	146,248	119,228
Professional/Contractual services	116,530	111,836	104,235
Utilities	16,390	14,730	6,164
Maintenance, materials and supplies	18,500	18,308	13,795
Grants and contributions			
- operating	7,240	7,925	5,490
- capital	-	-	-
Amortization	857	4,381	857
Interest	-	4,731	958
Allowance For Uncollectibles	-	-	-
Other	-	-	-
<b>General Government Services</b>	<b>335,087</b>	<b>336,956</b>	<b>288,114</b>
<b>Restructuring</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total General Government Services</b>	<b>335,087</b>	<b>336,956</b>	<b>288,114</b>
<b>PROTECTIVE SERVICES</b>			
<b>Police Protection</b>			
Wages and benefits	-	-	-
Professional/Contractual Services	37,706	27,818	32,944
Utilities	-	-	-
Maintenance, Materials and Supplies	-	-	-
Grants and contributions			
- operating	-	-	-
- capital	-	-	-
Other	-	-	-
<b>Fire Protection</b>			
Wages and benefits	7,000	7,770	3,894
Professional/Contractual Services	745	245	844
Utilities	7,200	6,696	6,043
Maintenance, Materials and Supplies	2,000	267	330
Grants and contributions			
- operating	20,000	27,111	5,700
- capital	-	-	-
Amortization	-	-	-
Interest	-	-	-
Other	-	-	-
<b>Protective Services</b>	<b>74,651</b>	<b>69,907</b>	<b>49,755</b>
<b>Restructuring</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Protective Services</b>	<b>74,651</b>	<b>69,907</b>	<b>49,755</b>
<b>TRANSPORTATION SERVICES</b>			
Wages and Benefits	524,500	514,315	470,657
Professional/Contractual Services	69,579	44,667	53,467
Utilities	14,181	11,964	14,293
Maintenance, Materials and Supplies	360,250	359,245	514,177
Gravel	12,000	33,954	(10,495)
Grants and contributions			
- operating	-	-	-
- capital	-	-	-
Amortization	585,599	589,656	585,599
Interest	-	7,419	265
Other	-	-	-
<b>Transportation Services</b>	<b>1,566,109</b>	<b>1,561,220</b>	<b>1,627,963</b>
<b>Restructuring</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Transportation Services</b>	<b>\$ 1,566,109</b>	<b>\$ 1,561,220</b>	<b>\$ 1,627,963</b>

**RURAL MUNICIPALITY OF INVERGORDON NO. 430**

**Total Expenses by Function**

**As at December 31, 2020**

**Schedule 3 - 2**

	Budget 2020	2020	2019
<b>ENVIRONMENTAL AND PUBLIC HEALTH SERVICES</b>			
Wages and Benefits	\$ 17,000	\$ -	\$ -
Professional/Contractual Services	61,500	<b>88,902</b>	83,844
Utilities	-	-	-
Maintenance, Materials and Supplies	6,000	<b>4,781</b>	2,680
Grants and contributions			
- Operating	-	-	-
Waste disposal	-	-	-
Public Health	-	-	-
- Capital	-	-	-
Waste disposal	-	-	-
Public Health	-	-	-
Amortization	-	-	-
Interest	-	-	-
Other (Landfill liability)	-	-	-
<b>Environmental and Public Health Services</b>	<b>84,500</b>	<b>93,683</b>	86,524
<b>Restructuring</b>	-	-	-
<b>Total Environmental and Public Health Services</b>	<b>84,500</b>	<b>93,683</b>	86,524
<b>PLANNING AND DEVELOPMENT SERVICES</b>			
Wages and Benefits	-	-	-
Professional/Contractual Services	5,000	-	649
Grants and contributions			
- operating	-	-	-
- capital	-	-	-
Amortization	-	-	-
Interest	-	-	-
Other	-	-	-
<b>Planning and Development Services</b>	<b>5,000</b>	-	649
<b>Restructuring</b>	-	-	-
<b>Total Planning and Development Services</b>	<b>5,000</b>	-	649
<b>RECREATION AND CULTURAL SERVICES</b>			
Wages and Benefits	-	-	-
Professional/Contractual Services	9,492	<b>9,492</b>	9,040
Utilities	-	-	-
Maintenance, Materials, and Supplies	-	-	-
Grants and contributions			
- operating	5,278	<b>5,278</b>	5,831
- capital	-	-	-
Amortization	-	-	-
Interest	-	-	-
Allowance For Uncollectibles	-	-	-
Other	-	-	-
<b>Recreation and Cultural Services</b>	<b>14,770</b>	<b>14,770</b>	14,871
<b>Restructuring</b>	-	-	-
<b>Total Recreation and Cultural Services</b>	<b>\$ 14,770</b>	<b>\$ 14,770</b>	<b>\$ 14,871</b>

RURAL MUNICIPALITY OF INVERGORDON NO. 430

Total Expenses by Function

As at December 31, 2020

Schedule 3 - 3

	Budget 2020	2020	2019
<b>UTILITY SERVICES</b>			
Wages and Benefits	\$ 27,600	\$ 20,509	\$ 18,120
Professional/Contractual Services	23,250	14,424	8,801
Utilities	9,700	8,463	8,084
Maintenance, Materials and Supplies	33,000	13,746	2,842
Grants and contributions			
- operating	-	-	-
- capital	-	-	-
Amortization	8,471	15,748	8,471
Interest	-	-	-
Allowance For Uncollectibles	-	-	-
Other	-	-	-
<b>Utility Services</b>	102,021	72,890	46,318
<b>Restructuring</b>	-	-	-
<b>Total Utility Services</b>	102,021	72,890	46,318
<b>TOTAL EXPENSES BY FUNCTION</b>	\$ 2,182,138	\$ 2,149,426	\$ 2,114,194

**RURAL MUNICIPALITY OF INVERGORDON NO. 430**

**Schedule of Segment Disclosure by Function**

**As at December 31, 2020**

**Schedule 4**

	General Government	Protective Services	Transportation Services	Environmental & Public Health	Planning and Development	Recreation and Culture	Utility Services	Total
<b>Revenues (Schedule 2)</b>								
Fees and Charges	\$ 10,201	\$ 48,677	\$ 412,723	\$ 1,301	\$ -	\$ -	\$ 30,519	\$ 503,421
Tangible Capital Asset Sales - Gain (Loss)	13,900	-	(256,957)	-	-	-	-	(243,057)
Land Sales - Gain (Loss)	686	-	-	-	-	-	-	686
Investment Income and Commissions	69,726	-	-	-	-	-	-	69,726
Other Revenues	4,219	-	-	-	-	-	-	4,219
Grants - Conditional	-	-	3,487	14,600	-	3,778	-	21,865
- Capital	-	-	93,495	-	-	-	-	93,495
Restructurings	-	-	-	-	-	-	-	-
<b>Total Revenues</b>	<b>98,732</b>	<b>48,677</b>	<b>252,748</b>	<b>15,901</b>	<b>-</b>	<b>3,778</b>	<b>30,519</b>	<b>450,355</b>
<b>Expenses (Schedule 3)</b>								
Wages and Benefits	175,045	7,770	514,315	-	-	-	20,509	717,639
Professional/Contractual Services	111,836	28,063	44,667	88,902	-	9,492	14,424	297,384
Utilities	14,730	6,696	11,964	-	-	-	8,463	41,853
Maintenance Material and Supplies	18,308	267	393,199	4,781	-	-	13,746	430,301
Grants and Contributions	7,925	27,111	-	-	-	5,278	-	40,314
Amortization	4,381	-	589,656	-	-	-	15,748	609,785
Interest	4,731	-	7,419	-	-	-	-	12,150
Allowance for Uncollectibles	-	-	-	-	-	-	-	-
Restructurings	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
<b>Total Expenses</b>	<b>336,956</b>	<b>69,907</b>	<b>1,561,220</b>	<b>93,683</b>	<b>-</b>	<b>14,770</b>	<b>72,890</b>	<b>2,149,426</b>
<b>Surplus (Deficit) by Function</b>	<b>(238,224)</b>	<b>(21,230)</b>	<b>(1,308,472)</b>	<b>(77,782)</b>	<b>-</b>	<b>(10,992)</b>	<b>(42,371)</b>	<b>(1,699,071)</b>
Taxes and other unconditional revenue (Schedule 1)								<u>1,528,352</u>
<b>Net Surplus (Deficit)</b>								<u><b>\$ (170,719)</b></u>

See notes to financial statements

RURAL MUNICIPALITY OF INVERGORDON NO. 430

Schedule of Segment Disclosure by Function

As at December 31, 2018

Schedule 5

	General Government	Protective Services	Transportation Services	Environmental & Public	Planning and Development	Recreation and Culture	Utility Services	Total
<b>Revenues (Schedule 2)</b>								
Fees and Charges	\$ 9,445	\$ 16,879	\$ 301,321	\$ 2,310	\$ -	\$ -	\$ 30,172	\$ 360,127
Tangible Capital Asset Sales - Gain (Loss)	-	-	(19,800)	-	-	-	-	(19,800)
Land Sales - Gain (Loss)	17,650	-	-	-	-	-	-	17,650
Investment Income and Commissions	16,706	-	-	-	-	-	-	16,706
Other Revenues	1,213	-	-	-	-	-	-	1,213
Grants - Conditional	-	-	-	15,593	-	3,778	-	19,371
- Capital	-	-	144,447	-	-	-	-	144,447
Restructurings	-	-	-	-	-	-	-	-
<b>Total Revenues</b>	<b>45,014</b>	<b>16,879</b>	<b>425,968</b>	<b>17,903</b>	<b>-</b>	<b>3,778</b>	<b>30,172</b>	<b>539,714</b>
<b>Expenses (Schedule 3)</b>								
Wages and Benefits	156,615	3,894	470,657	-	-	-	18,120	649,286
Professional/ Contractual Services	104,235	33,788	53,467	83,844	649	9,040	8,801	293,824
Utilities	6,164	6,043	14,293	-	-	-	8,084	34,584
Maintenance Material and Supplies	13,795	330	503,682	2,680	-	-	2,842	523,329
Grants and Contributions	5,490	5,700	-	-	-	5,831	-	17,021
Amortization	857	-	585,599	-	-	-	8,471	594,927
Interest	958	-	265	-	-	-	-	1,223
Allowance for Uncollectibles	-	-	-	-	-	-	-	-
Restructurings	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
<b>Total Expenses</b>	<b>288,114</b>	<b>49,755</b>	<b>1,627,963</b>	<b>86,524</b>	<b>649</b>	<b>14,871</b>	<b>46,318</b>	<b>2,114,194</b>
<b>Surplus (Deficit) by Function</b>	<b>(243,100)</b>	<b>(32,876)</b>	<b>(1,201,995)</b>	<b>(68,621)</b>	<b>(649)</b>	<b>(11,093)</b>	<b>(16,146)</b>	<b>(1,574,480)</b>
Taxes and other unconditional revenue (Schedule 1)								<u>1,467,876</u>
<b>Net Surplus (Deficit)</b>								<u>\$ (106,604)</u>

See notes to financial statements

RURAL MUNICIPALITY OF INVERGORDON NO. 430

Schedule of Tangible Capital Assets by Object

As at December 31, 2020

Schedule 6

2020									
	General Assets					Infrastructure Assets	General/Infrastructure Assets Under Construction	Total	2018 Total
	Land	Land Improvements	Buildings	Vehicles	Machinery & Equipment	Linear Assets			
<b>Asset cost</b>									
Opening Asset costs	\$ 178,622	\$ -	\$ 454,044	\$ -	\$ 2,480,757	\$ 18,340,898	\$ 713,403	\$ 22,167,724	\$ 21,201,796
Additions during the year	-	-	331,615	-	567,120	238,255	-	1,136,990	1,252,578
Disposals and write-downs during the year	-	-	(2,279)	-	(387,161)	-	-	(389,440)	(286,650)
Transfers (from) assets under construction	12,000	-	701,403	-	-	-	(713,403)	-	-
Transfer of Capital Assets related to restructuring (Schedule 11)	-	-	-	-	-	-	-	-	-
<b>Closing Asset Costs</b>	<b>190,622</b>	<b>-</b>	<b>1,484,783</b>	<b>-</b>	<b>2,660,716</b>	<b>18,579,153</b>	<b>-</b>	<b>22,915,274</b>	<b>22,167,724</b>
<b>Accumulated Amortization Cost</b>									
Opening Accumulated Amortization Costs	-	-	284,583	-	847,587	7,529,428	-	8,661,598	8,173,321
Add: Amortization taken	-	-	8,820	-	160,240	440,725	-	609,785	594,927
Less: Accumulated amortization on disposals	-	-	-	-	-	-	-	-	(106,650)
Transfer of Capital Assets related to restructuring (Schedule 11)	-	-	-	-	-	-	-	-	-
<b>Closing Accumulated Amortization Costs</b>	<b>-</b>	<b>-</b>	<b>293,403</b>	<b>-</b>	<b>1,007,827</b>	<b>7,970,153</b>	<b>-</b>	<b>9,271,383</b>	<b>8,661,598</b>
<b>Net Book Value</b>	<b>\$ 190,622</b>	<b>\$ -</b>	<b>\$ 1,191,380</b>	<b>\$ -</b>	<b>\$ 1,652,889</b>	<b>\$ 10,609,000</b>	<b>\$ -</b>	<b>\$ 13,643,891</b>	<b>\$ 13,506,126</b>

1. Total contributed donated assets received in 2020:
2. List of assets recognized at nominal value in 2020 are:
  - a) Infrastructure Assets
  - b) Vehicles
  - c) Machinery and Equipment
3. Amount of interest capitalized in 2020:

\$ -  
\$ -  
\$ -  
\$ -

See notes to financial statements

RURAL MUNICIPALITY OF INVERGORDON NO. 430

Schedule of Tangible Capital Assets by Function

As at December 31, 2020

Schedule 7

	2020								
	General Government	Protective Services	Transportation Services	Environmental & Public Health	Planning & Development	Recreation & Culture	Water & Sewer	Total	2018 Total
<b>Asset cost</b>									
Opening Asset costs	\$ 325,317	\$ 14,805	\$ 21,315,786	\$ 2,779	\$ -	\$ -	\$ 509,037	\$ 22,167,724	\$ 21,201,796
Additions during the year	99,485	-	1,037,505	-	-	-	-	1,136,990	1,252,578
Disposals and write-downs during the year	-	-	(389,440)	-	-	-	-	(389,440)	(286,650)
Transfer of Capital Assets related to restructuring (Schedule 11)	-	-	-	-	-	-	-	-	-
<b>Closing Asset Costs</b>	<b>424,802</b>	<b>14,805</b>	<b>21,963,851</b>	<b>2,779</b>	<b>-</b>	<b>-</b>	<b>509,037</b>	<b>22,915,274</b>	<b>22,167,724</b>
<b>Accumulated Amortization Cost</b>									
Opening Accumulated Amortization Costs	48,639	-	8,444,903	-	-	-	168,056	8,661,598	8,173,321
Add: Amortization taken	4,381	-	589,656	-	-	-	15,748	609,785	594,927
Less: Accumulated amortization on disposals	-	-	-	-	-	-	-	-	(106,650)
Transfer of Capital Assets related to restructuring (Schedule 11)	-	-	-	-	-	-	-	-	-
<b>Closing Accumulated Amortization Costs</b>	<b>53,020</b>	<b>-</b>	<b>9,034,559</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>183,804</b>	<b>9,271,383</b>	<b>8,661,598</b>
<b>Net Book Value</b>	<b>\$ 371,782</b>	<b>\$ 14,805</b>	<b>\$ 12,929,292</b>	<b>\$ 2,779</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 325,233</b>	<b>\$ 13,643,891</b>	<b>\$ 13,506,126</b>

See notes to financial statements

**RURAL MUNICIPALITY OF INVERGORDON NO. 430**
**Schedule of Accumulated Surplus**
**As at December 31, 2020**
**Schedule 8**

	2018	Changes	2019
<b>UNAPPROPRIATED SURPLUS</b>	<b>\$ 640,073</b>	<b>\$ (6,670)</b>	<b>\$ 633,403</b>
<b>APPROPRIATED RESERVES</b>			
Machinery and Equipment	-	-	-
Public Reserve	-	-	-
Capital Trust	150,000	(117,000)	33,000
Utility	-	-	-
Other (Office/Shop Reserve)	-	-	-
<b>Total Appropriated</b>	<b>150,000</b>	<b>(117,000)</b>	<b>33,000</b>
<b>ORGANIZED HAMLETS</b>			
Organized Hamlet of Crystal Springs	62,184	-	62,184
Organized Hamlet of Meskanaw	15,166	-	15,166
Organized Hamlet of Tway	29,031	-	29,031
Organized Hamlet of Yellow Creek	165,898	-	165,898
<b>Total Organized Hamlets</b>	<b>272,279</b>	<b>-</b>	<b>272,279</b>
<b>NET INVESTMENT IN TANGIBLE CAPITAL ASSETS</b>			
Tangible capital assets (Schedule 6, 7)	13,506,126	137,765	13,643,891
Less: Related debt	-	(184,814)	(184,814)
<b>Net Investment in Tangible Capital Assets</b>	<b>13,506,126</b>	<b>(47,049)</b>	<b>13,459,077</b>
<b>Total Accumulated Surplus</b>	<b>\$ 14,568,478</b>	<b>\$ (170,719)</b>	<b>\$ 14,397,759</b>



**RURAL MUNICIPALITY OF INVERGORDON NO. 430**

**Schedule of Mill Rates and Assessments**

As at December 31, 2020

**Schedule 9**

	PROPERTY CLASS						Total
	Agriculture	Residential	Residential Condominium	Seasonal Residential	Commercial & Industrial	Potash Mine(s)	
<b>Taxable Assessment</b>	\$110,680,505	\$ 24,776,055	\$ -	\$ -	\$ 1,364,000	\$ -	<b>\$136,820,560</b>
<b>Regional Park Assessment</b>	-	1,739,840	-	-	-	-	<b>1,739,840</b>
<b>Total Assessment</b>	<b>110,680,505</b>	<b>26,515,895</b>	<b>-</b>	<b>-</b>	<b>1,364,000</b>	<b>-</b>	<b>138,560,400</b>
<b>Mill Rate Factor(s)</b>	0.8950	1.0000	-	-	1.0000	-	-
<b>Total Base/Minimum Tax</b> (generated for each property class)	1,590	41,625	-	-	2,300	-	<b>45,515</b>
Total Municipal Tax Levy (include base and/or minimum tax and special levies)	<b>\$ 942,301</b>	<b>\$ 269,080</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 15,096</b>	<b>\$ -</b>	<b>\$ 1,226,476</b>

**MILL RATES:**

Average Municipal \*

Average School

Potash Mill Rate

Uniform Municipal Mill Rate

**MILLS**

8.8516

1.9683

-

9.5000

\* Average Mill Rates (multiply the total tax levy for each taxing authority by 1000 and divide by the total assessment for the taxing authority)

See notes to financial statements

**RURAL MUNICIPALITY OF INVERGORDON NO. 430**

**Schedule of Council Remuneration**

**As at December 31, 2020**

**Schedule 10**

	<b>Name</b>	<b>Remuneration</b>	<b>Reimbursed Costs</b>	<b>Total</b>
<b>Position</b>				
<b>Reeve</b>	Bruce Hunter	\$ 3,263	\$ 147	<b>\$ 3,410</b>
Councillor	Kelvin Dutka	4,018	1,255	<b>5,273</b>
Councillor	Keith Thibault	3,100	385	<b>3,485</b>
Councillor	Calvin Parsons	1,970	240	<b>2,210</b>
Councillor	Kevin Hawreschuk	3,128	339	<b>3,467</b>
Councillor	Wayne Bacon	4,005	1,687	<b>5,692</b>
Councillor	Edwin Rundbraaten	3,465	1,455	<b>4,920</b>
<b>Total</b>		<b>\$ 22,949</b>	<b>\$ 5,508</b>	<b>\$ 28,457</b>