

**VILLAGE OF KENDAL**  
Financial Statements  
December 31, 2020

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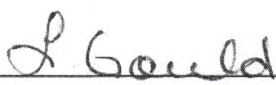
### Management's Responsibility

The municipality's management is responsible for the preparation and presentation of the accompanying financial statements in accordance with Canadian public sector accounting standards (PSAS). The preparation of the statements necessarily includes selecting appropriate accounting policies and methods, and making decisions affecting the measurement of transactions in which objective judgments and estimates by management is required.

In discharging its responsibilities for the integrity and fair presentation of the financial statements, management designs and maintains the necessary accounting, budget and other related internal controls to provide reasonable assurance that transactions are appropriately authorized and accurately recorded, that assets are properly accounted for and safeguarded, and that financial records are properly maintained to provide reliable information for the preparation of financial statements.

The Council is composed of elected officials who are not employees of the municipality. The Council is responsible for overseeing management in the performance of its financial reporting responsibilities. The Council fulfils these responsibilities by reviewing the financial information prepared by management and discussing relevant matters with external auditors. The Council is also responsible for recommending the appointment of the municipality's external auditors.

Dudley & Company LLP, an independent firm of Chartered Professional Accountants, is appointed by the Council to audit the financial statements and report directly to them; their report is attached to the financial statements. The external auditors have full and free access to both the Council and management to communicate their audit findings.

  
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Council  
\_\_\_\_\_  
Administration



## **INDEPENDENT AUDITORS' REPORT**

To the Mayor and Councillors  
Village of Kendal

### *Opinion*

We have audited the financial statements of the **VILLAGE OF KENDAL**, which comprise the statement of financial position as at December 31, 2020 and the statements of operations, changes in net financial assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the municipality as at December 31, 2020, and its financial performance and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

### *Basis for Opinion*

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditors' Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the municipality in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### *Responsibilities of Management and Those Charged with Governance for the Financial Statements*

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the municipality's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management intends to dissolve the municipality or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the municipality's financial reporting process.

### *Auditors' Responsibilities for the Audit of the Financial Statements*

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

*Independent Auditors' Report continued*

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the over-ride of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the municipality's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the municipality's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the municipality to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

  
Dudley & Company LLP  
Chartered Professional Accountants

Regina, Saskatchewan  
April 15, 2021

**VILLAGE OF KENDAL**  
Statement of Financial Position  
As at December 31, 2020

Statement 1

	2020	2019
<b>ASSETS</b>		
<b>Financial Assets</b>		
Cash & Temporary Investments (Note 2)	\$ 114,223	\$ 52,080
Taxes Receivable - Municipal (Note 3)	29,158	15,929
Other Accounts Receivable (Note 4)	11,908	8,226
Land for Resale (Note 5)	3,000	1,500
SARM	-	-
Other Long Term Investments	-	-
<b>Total Financial Assets</b>	<b>158,289</b>	<b>77,735</b>
<b>LIABILITIES</b>		
Bank Indebtedness	-	-
Accounts Payable (Note 7)	5,061	8,701
Accrued Liabilities Payable	-	-
Deposits	-	-
Deferred Revenue (Note 8)	900	675
Accrued Landfill Costs	-	-
Liability for Contaminated Sites	-	-
Long-Term Debt (Note 9)	-	-
Lease Obligations	-	-
Other Liabilities	-	-
<b>Total Liabilities</b>	<b>5,961</b>	<b>9,376</b>
<b>NET FINANCIAL ASSETS</b>	<b>152,328</b>	<b>68,359</b>
Tangible Capital Assets (Schedules 6, 7)	39,633	29,691
Prepayment and Deferred Charges	217	2,683
Stock and Supplies	200	200
Other	-	-
<b>Total Non-Financial Assets</b>	<b>40,050</b>	<b>32,574</b>
<b>Accumulated Surplus (Deficit) (Schedule 8)</b>	<b>\$ 192,378</b>	<b>\$ 100,933</b>

The accompanying notes form an integral part of these financial statements.



**VILLAGE OF KENDAL**  
Statement of Operations  
For the year ended December 31, 2020

Statement 2

		2020 Budget	2020	2019
<b>Revenues</b>				
Taxes and Other Unconditional Revenue	(Schedule 1)	\$ 113,116	\$ 117,197	\$ 106,619
Fees and Charges	(Schedule 4, 5)	45,740	47,209	47,784
Conditional Grants	(Schedule 4, 5)	1,400	1,478	1,478
Tangible Capital Assets Sales - Gain	(Schedule 4, 5)	-	-	-
Land Sales - Gain	(Schedule 4, 5)	-	2,143	-
Investment Income and Commissions	(Schedule 4, 5)	750	535	794
Other Revenues	(Schedule 4, 5)	-	18,276	6,500
<b>Total Revenues</b>		<b>161,006</b>	<b>186,838</b>	<b>163,175</b>
<b>Expenses</b>				
General Government Services	(Schedule 3)	72,375	56,529	81,144
Protective Services	(Schedule 3)	5,205	4,998	4,144
Transportation Services	(Schedule 3)	6,510	4,216	5,131
Environmental and Public Health Services	(Schedule 3)	9,500	8,547	8,909
Planning and Development Services	(Schedule 3)	-	-	-
Recreation and Cultural Services	(Schedule 3)	4,300	4,153	8,841
Utility Services	(Schedule 3)	58,585	36,225	52,185
<b>Total Expenses</b>		<b>156,475</b>	<b>114,668</b>	<b>160,354</b>
<b>Surplus (Deficit) before Other Capital Contributions</b>		<b>4,531</b>	<b>72,170</b>	<b>2,821</b>
Other Capital Contributions (Schedule 4, 5)		5,000	19,275	9,756
<b>Surplus (Deficit) of Revenues over Expenses</b>		<b>9,531</b>	<b>91,445</b>	<b>12,577</b>
<b>Accumulated Surplus (Deficit), Beginning of Year</b>		<b>100,933</b>	<b>100,933</b>	<b>88,356</b>
<b>Accumulated Surplus (Deficit), End of Year</b>		<b>\$ 110,464</b>	<b>\$ 192,378</b>	<b>\$ 100,933</b>

The accompanying notes form an integral part of these financial statements.



**VILLAGE OF KENDAL**  
Statement of Changes in Net Financial Assets  
For the year ended December 31, 2020

Statement 3

	2020 Budget	2020	2019
<b>Surplus (Deficit)</b>	\$ 9,531	\$ 91,445	\$ 12,577
(Acquisition) of tangible capital assets	(9,250)	(10,970)	-
Amortization of tangible capital assets	1,050	1,028	1,028
Proceeds on disposal of tangible capital assets	-	-	-
Loss (gain) on disposal of tangible capital assets	-	-	-
<b>Surplus (Deficit) of capital expenses over expenditures</b>	<b>(8,200)</b>	<b>(9,942)</b>	<b>1,028</b>
(Acquisition) of supplies inventories	-	-	-
(Acquisition) of prepaid expense	-	-	-
Consumption of supplies inventory	-	-	-
Use of prepaid expense	-	2,466	4,685
<b>Surplus (Deficit) of other non-financial expenses over expenditures</b>	<b>-</b>	<b>2,466</b>	<b>4,685</b>
<b>Increase/Decrease in Net Financial Assets</b>	<b>1,331</b>	<b>83,969</b>	<b>18,290</b>
<b>Net Financial Assets - Beginning of Year</b>	<b>68,359</b>	<b>68,359</b>	<b>50,069</b>
<b>Net Financial Assets - End of Year</b>	<b>\$ 69,690</b>	<b>\$ 152,328</b>	<b>\$ 68,359</b>

The accompanying notes form an integral part of these financial statements.

**VILLAGE OF KENDAL**  
Statement of Cash Flows  
For the year ended December 31, 2020

Statement 4

	2020	2019
<b>Cash provided by (used for) the following activities</b>		
<b>Operating:</b>		
Surplus (Deficit)	\$ 91,445	\$ 12,577
Amortization	1,028	1,028
Loss (gain) on disposal of tangible capital assets	-	-
	92,473	13,605
<b>Changes in assets / liabilities</b>		
Taxes Receivable - Municipal	(13,229)	4,429
Other Receivables	(3,682)	2,834
Land for Resale	(1,500)	2,308
Other Financial Assets	-	-
Accounts and Accrued Liabilities Payable	(3,640)	2,928
Deposits	-	-
Deferred Revenue	225	(430)
Other Liabilities	-	-
Accrued Landfill Costs	-	-
Liability for Contaminated Sites	-	-
Stock and Supplies for Use	-	-
Prepayments and Deferred Charges	2,466	4,685
Other	-	-
<b>Net cash from (used for) operations</b>	<b>73,113</b>	<b>30,359</b>
<b>Capital:</b>		
Acquisition of Capital Assets	(10,970)	-
Proceeds from the Disposal of Capital Assets	-	-
Other Capital	-	-
<b>Net cash from (used for) capital</b>	<b>(10,970)</b>	<b>-</b>
<b>Investing:</b>		
Long-Term Investments	-	-
Other Investments	-	-
<b>Net cash from (used for) investing</b>	<b>-</b>	<b>-</b>
<b>Financing:</b>		
Long-Term Debt Issued	-	-
Long-Term Debt Repaid	-	-
Other Financing	-	-
<b>Net cash from (used for) financing</b>	<b>-</b>	<b>-</b>
<b>Increase (Decrease) in cash resources</b>	<b>62,143</b>	<b>30,359</b>
<b>Cash and Temporary Investments - Beginning of Year</b>	<b>52,080</b>	<b>21,721</b>
<b>Cash and Temporary Investments - End of Year</b>	<b>\$ 114,223</b>	<b>\$ 52,080</b>

The accompanying notes form an integral part of these financial statements.

**VILLAGE OF KENDAL**  
Notes to the Financial Statements  
For the year ended December 31, 2020

**1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

The financial statements of the municipality have been prepared by management in accordance with Canadian public sector accounting standards (PSAS) as recommended by the Chartered Professional Accountants of Canada (CPA Canada).

Significant aspects of the accounting policies adopted by the municipality are as follows:

**Basis of Accounting:**

The financial statements are prepared using the accrual basis of accounting. The accrual basis of accounting requires revenues to be recognized as they become available and measurable and expenses are recognized as they are incurred and measurable as a result of the receipt of goods and services and the creation of a legal obligation to pay.

**(a) Reporting Entity:**

The financial statements report the assets, liabilities and flow of resources of the municipality. The entity is comprised of all of the organizations that are owned or controlled by the municipality and are, therefore, accountable to the Council for the administration of their financial affairs and resources.

**(b) Collection of Funds for Other Authorities:**

Collection of funds by the municipality for the school board are collected and remitted in accordance with relevant legislation.

**(c) Government Transfers:**

Government transfers are the transfer of assets from senior levels of government that are not the result of an exchange transaction, are not expected to be repaid in the future, or the result of a direct financial return. Government transfers are recognized as either expenses or revenues in the period that the events giving rise to the transfer occur, providing:

- a) the transfer is authorized;
- b) eligibility criteria have been met by the recipient; and
- c) a reasonable estimate of the amount can be made.

Unearned government transfer amounts received but not earned will be recorded as deferred revenue.

Earned government transfer amounts not received will be recorded as an amount receivable.

**(d) Deferred Revenue:**

Fees and charges: Certain user charges and fees are collected for which the related services have yet to be performed. Revenue is recognized in the period when the related expenses are incurred or services performed.

**(e) Net Financial Assets:**

Net Financial Assets at the end of an accounting period are the net amount of financial assets less liabilities outstanding. Financial assets represent items such as cash and those other assets on hand which could provide resources to discharge existing liabilities or finance future operations. These include realizable assets which are convertible to cash and not intended for consumption in the normal course of operations.

**(f) Non-Financial Assets:**

Tangible capital and other Non-Financial Assets are accounted for as assets by the government because they can be used to provide government services in future periods. These assets do not normally provide resources to discharge the liabilities of the government unless they are sold.



**VILLAGE OF KENDAL**  
Notes to the Financial Statements  
For the year ended December 31, 2020

**(g) Property Tax Revenue:**

Property tax revenue is based on assessments determined in accordance with Saskatchewan legislation and the formulas, principles, and rules in the Saskatchewan Assessment Manual. Tax mill rates are established annually by Council following the guidance of the Government of Saskatchewan. Tax revenues are recognized when the tax has been authorized by bylaw and the taxable event has occurred. Requisitions from other taxing authorities operate as a flow through and are excluded from municipal revenue.

**(h) Inventories:**

Inventories of materials and supplies expected to be used by the municipality are valued at the lower of cost or replacement cost. Inventories of land, materials and supplies held for resale are valued at the lower of cost and net realizable value. Cost is determined by the average cost method. Net realizable value is the estimated selling price in the ordinary course of business.



**VILLAGE OF KENDAL**  
Notes to the Financial Statements  
For the year ended December 31, 2020

**(i) Tangible Capital Assets:**

All tangible capital asset acquisitions or betterments made throughout the year are recorded at their acquisition cost. Initial costs for tangible capital assets that were acquired and developed prior to 2009 were obtained via historical cost information or using current fair market values discounted by a relevant deflation factor back to the point of acquisition. Donated tangible capital assets received are recorded at their fair market value at the date of contribution; these, and the tangible capital assets that are recognized at a nominal value, are disclosed on Schedule 6. The cost of tangible capital assets less any estimated residual value are amortized over the asset's estimated useful life using the straight-line method of amortization. The municipality's tangible capital asset useful lives are estimated as follows:

<u>Assets</u>	<u>Useful Life</u>
<b>General Assets</b>	
Land	Indefinite
Land Improvements	50 years
Buildings	50 years
Vehicles and Equipment	
Vehicles	5 to 50 years
Machinery and Equipment	4 to 50 years
<b>Infrastructure Assets</b>	
Infrastructure Assets	
Water and Sewer	40 years
Road Network Assets	20 to 30 years

**Government Contributions:** Government contributions for the acquisition of capital assets are reported as capital revenue and do not reduce the cost of the related asset.

**Works of Art and Other Unrecognized Assets:** Assets that have a historical or cultural significance, which include works of art, monuments and other cultural artifacts are not recognized as tangible capital assets because a reasonable estimate of future benefits associated with this property cannot be made.

**Capitalization of Interest:** The municipality does not capitalize interest incurred while a tangible capital asset is under construction.

**Leases:** All leases are recorded on the financial statements as either a capital or operating lease. Any lease that transfers substantially all of the benefits and risk associated with the leased asset is classified as a capital lease and recorded as a tangible capital asset. At the inception of a capital lease, an asset and a payment obligation are recorded at an amount equal to the lesser of the present value of the minimum lease payments and the asset's fair market value. Assets under capital lease are amortized on a straight line basis, over their estimated useful lives. Any other lease not meeting the before mentioned criteria is classified as an operating lease and rental payments are expensed as incurred.

**(j) Landfill Liability:**

The municipality of **VILLAGE OF KENDAL** does not maintain a waste disposal site.

**(k) Employee Benefit Plans:**

Contributions to the municipality's defined benefit plans are expensed when contributions are due and payable. Under the defined benefit multiemployer plans, the municipality's obligations are limited to their contributions.

**VILLAGE OF KENDAL**  
Notes to the Financial Statements  
For the year ended December 31, 2020

**(l) Measurement Uncertainty:**

The preparation of financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amount of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the period. Accounts receivable are stated after evaluation as to their collectability and an appropriate allowance for doubtful accounts is provided where considered necessary.

The measurement of stock and supplies inventories are based on estimates of volume and quality.

The "Opening Assets Costs" of tangible capital assets have been estimated where actual costs were not available.

Amortization is based on the estimated useful lives of tangible capital assets.

These estimates and assumptions are reviewed periodically and, as adjustments become necessary they are reported in earnings in the periods in which they become known.

**(m) Basis of Segmentation / Segment Report:**

The municipality follows the Public Sector Accounting Board's recommendations requiring financial information to be provided on a segmented basis. Municipal services have been segmented by grouping activities that have similar service objectives (by function). Revenues that are directly related to the costs of the function have been attributed to each segment. Interest is allocated to functions based on the purpose of specific borrowings.

The segments (functions) are as follows:

**General Government:** The General Government segment provides for the administration of the municipality.

**Protective Services:** The Protective Services segment is comprised of expenses for police and fire protection.

**Transportation Services:** The Transportation Services segment is responsible for the delivery of public works services related to the development and maintenance of roadway systems and street lighting.

**Environmental and Public Health:** The Environmental segment provides waste disposal and other environmental services. The Public Health segment provides for items relating to public health services in the municipality.

**Planning and Development:** The Planning and Development segment provides for neighbourhood development and sustainability.

**Recreation and Culture:** The Recreation and Culture segment provides for community services through the provision of recreation and leisure services.

**Utility Services:** The Utility Services segment provides for delivery of water, collecting and treating of wastewater and providing collection and disposal of solid waste.

**(n) Budget Information:**

Budget information is presented on a basis consistent with that used for actual results. The budget was approved by Council on June 23, 2020.

**(o) New Standards and Amendments to Standards:**

**Effective for Fiscal Years Beginning On or After April 1, 2022:**



**VILLAGE OF KENDAL**  
Notes to the Financial Statements  
For the year ended December 31, 2020

**PS 1201 Financial Statement Presentation**, replaces PS 1200 with revised general reporting principles and standards of presentation and disclosure in government financial statements. Requires a new statement of re-measurement gains and losses separate from the statement of operations arising from the re-measurement of financial instruments and items denominated in foreign currencies, as well as the government's proportionate share of other comprehensive income that arises when a government includes the results of government business enterprises and partnerships. Effective in the period PS 3450 and PS 2601 are adopted.

**PS 2601 Foreign Currency Translation**, replaces PS 2600 with revised guidance on the recognition, presentation and disclosure of transactions that are denominated in a foreign currency. Requires that monetary assets and liabilities denominated in a foreign currency and non-monetary items included in the fair value category, denominated in a foreign currency, be adjusted to reflect the exchange rates in effect at the financial statement date. Unrealized gains and losses are to be presented in the statement of re-measurement gains and losses.

**PS 3041 Portfolio Investments**, replaces PS 3040 with revised guidance on accounting for, and presentation and disclosure of, portfolio investments. Removes the distinction between temporary and portfolio investments. Upon adoption of PS 3450 and PS 3041, PS 3030, Temporary Investments, will no longer apply. Effective in the period PS 3450, PS 2601, and PS 1201 are adopted.

**PS 3450 Financial Instruments**, a new standard establishing guidance on the recognition, measurement, presentation and disclosure of financial instruments, including derivatives. The standard requires fair value measurement of derivatives and equity instruments that are quoted in an active market; all other financial instruments can be measured at cost/amortized cost or fair value at the election of the government. Unrealized gains and losses are presented in a new statement of re-measurement gains and losses. There is the requirement to disclose the nature and extent of risks from financial instruments and clarification is given for the de-recognition of financial liabilities.

**PS 3280 Asset Retirement Obligations**, a new standard establishing guidance on the accounting and reporting of legal obligations associated with the retirement of tangible capital assets controlled by a government or government organization. A liability for a retirement obligation can apply to tangible capital assets either in productive use or no longer in productive use. As this standard includes solid waste landfill sites' active and post-closing obligations, upon adoption of this new standard, existing Solid Waste Landfill Closure and Post-Closure Liability section PS 3270 will be withdrawn.

**Effective for Fiscal Years Beginning On or After April 1, 2023:**

**PS 3400, Revenue**, a new standard establishing guidance on how to account for and report on revenue. The standard provides a framework for recognizing, measuring, and reporting revenues that arise from transactions that include performance obligations and transactions that do not have performance obligations. Performance obligations are enforceable promises to provide specific goods or services to a specific payer.

The full extent of the impact on adoption of these future standards is not known at this time.

**VILLAGE OF KENDAL**  
Notes to the Financial Statements  
For the year ended December 31, 2020

<b>2. Cash and Temporary Investments</b>	<b>2020</b>	<b>2019</b>
Cash	\$ 114,223	\$ 52,080
<b>Total Cash and Temporary Investments</b>	<b>\$ 114,223</b>	<b>\$ 52,080</b>

Cash and temporary investments include balances with banks, redeemable term deposits, and marketable securities and other short-term investments with maturities of three months or less.

<b>3. Taxes Receivable</b>	<b>2020</b>	<b>2019</b>
Municipal - Current	\$ 12,263	\$ 16,886
- Arrears	29,995	39,743
- Less Allowance for Uncollectables	42,258 (13,100)	56,629 (40,700)
Total Municipal Taxes Receivable	29,158	15,929

School - Current	1,384	1,688
- Arrears	2,190	2,401
Total School Taxes Receivable	3,574	4,089

Other	-	-
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Total Taxes Receivable	32,732	20,018
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Deduct taxes to be collected on behalf of other organizations	(3,574)	(4,089)
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<b>Total Taxes Receivable - Municipal</b>	<b>\$ 29,158</b>	<b>\$ 15,929</b>
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<b>4. Other Accounts Receivable</b>	<b>2020</b>	<b>2019</b>
Trade receivables	\$ 8,358	\$ 4,297
GST receivable	2,625	3,254
Utility accounts receivable	925	675
Total Other Accounts Receivable	11,908	8,226

Less Allowance for Uncollectables	-	-
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<b>Net Other Accounts Receivable</b>	<b>\$ 11,908</b>	<b>\$ 8,226</b>
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**VILLAGE OF KENDAL**  
Notes to the Financial Statements  
For the year ended December 31, 2020

**5. Land for Resale**

	2020	2019
Tax title property (municipal share)	\$ 31,584	\$ 11,621
Allowance for market value adjustment	(28,584)	(10,121)
Net Tax Title Property	3,000	1,500
Other land for resale	-	-
Allowance for market value adjustment	-	-
Net Other Land	-	-
<b>Total Land for Resale</b>	<b>\$ 3,000</b>	<b>\$ 1,500</b>

**6. Credit Arrangements**

At December 31, 2020, the municipality had lines of credit totaling \$50,000, none of which were drawn. The line of credit is secured by a general security agreement & annual tax levy.

**7. Accounts Payable**

	2020	2019
Trade payables	\$ -	\$ 1,637
Unremitted school taxes	61	2,064
Accrued liabilities	5,000	5,000
<b>Total Accounts Payable</b>	<b>\$ 5,061</b>	<b>\$ 8,701</b>

**8. Deferred Revenue**

	2020	2019
Prepaid water bills	\$ 900	\$ 675
<b>Total Deferred Revenue</b>	<b>\$ 900</b>	<b>\$ 675</b>

**9. Long-Term Debt**

a) The debt limit of the municipality is \$126,760. The debt limit for a municipality is the total amount of the municipality's own source revenues for the preceding year (The Municipalities Act section 161(1)).

**10. Pension Plan**

The municipality is an employer member of the Municipal Employee Pension Plan (MEPP), which is a multiemployer defined benefit pension plan. The Commission of MEPP, representing plan member employers, is responsible for overseeing the management of the pension plan, including investment of assets and administration of benefits. The municipality's pension expense in 2020 was \$3,069 (2019 - \$2,806). The benefits accrued to the municipality's employees from MEPP are calculated using the following: pensionable years of service, highest average salary, and the plan accrual rate.

**VILLAGE OF KENDAL**  
Notes to the Financial Statements  
For the year ended December 31, 2020

**11. Related Parties**

The financial statements include transactions with related parties. The municipality is related to key management personnel (council and senior management) and their close family members. Transactions with these related parties are in the normal course of operations and are settled on normal trade terms.

**12. Fair Value**

The fair value of the financial assets and liabilities approximates their carrying value due to their short term nature.

**13. Interest Rate Risk**

The village is not exposed to significant interest rate risk of its monetary current assets and current liabilities due to their short term maturity.

**14. Credit Risk**

The municipality is exposed to credit risk on the accounts receivable. The municipality does not have significant exposure to any individual creditor.

**15. Covid-19 Pandemic**

The COVID-19 pandemic is complex and rapidly evolving. It has caused material disruption to businesses and has resulted in an economic slowdown. The municipality continues to assess and monitor the impact of COVID-19 on its financial condition. The magnitude and duration of COVID-19 is uncertain and, accordingly, it is difficult to reliably measure the potential future impact on the municipality's financial position and operations.

**VILLAGE OF KENDAL**  
Schedule of Taxes and Other Unconditional Revenue  
For the year ended December 31, 2020

Schedule 1

	2020 Budget	2020	2019
<b>TAXES</b>			
General municipal tax levy	\$ 87,800	\$ 85,898	\$ 87,844
Abatements and adjustments	(3,000)	(3,454)	(8,615)
Discount on current year taxes	(2,800)	(2,932)	(2,722)
<b>Net Municipal Taxes</b>	<b>82,000</b>	<b>79,512</b>	<b>76,507</b>
Potash tax share	-	-	-
Trailer license fees	-	-	-
Penalties on tax arrears	5,000	6,878	5,731
Special tax levy	-	-	-
Other -	-	-	-
<b>Total Taxes</b>	<b>87,000</b>	<b>86,390</b>	<b>82,238</b>
<b>UNCONDITIONAL GRANTS</b>			
Revenue Sharing	20,816	20,816	18,960
Organized Hamlet	-	-	-
Other - Safe Restart	-	4,951	-
<b>Total Unconditional Grants</b>	<b>20,816</b>	<b>25,767</b>	<b>18,960</b>
<b>GRANTS IN LIEU OF TAXES</b>			
Federal	-	-	-
Provincial			
SaskTel	-	-	-
SaskEnergy Gas	-	-	-
TransGas	-	-	-
Central Services	-	-	-
S.P.C. Electrical	-	-	-
Other -	-	-	-
Local/Other			
Housing Authority	-	-	-
C.P.R. Mainline	-	-	-
Treaty Land Entitlement	-	-	-
Other -	-	-	-
Other Government Transfers			
S.P.C. Surcharge	3,800	3,612	3,869
SaskEnergy Surcharge	1,500	1,428	1,552
Other -	-	-	-
<b>Total Grants in Lieu of Taxes</b>	<b>5,300</b>	<b>5,040</b>	<b>5,421</b>
<b>TOTAL TAXES AND OTHER UNCONDITIONAL REVENUE</b>	<b>\$ 113,116</b>	<b>\$ 117,197</b>	<b>\$ 106,619</b>



**VILLAGE OF KENDAL**  
Schedule of Operating and Capital Revenue by Function  
For the year ended December 31, 2020

Schedule 2-1

	2020 Budget	2020	2019
<b>GENERAL GOVERNMENT SERVICES</b>			
<b>Operating</b>			
Other Segmented Revenue			
Fees and Charges			
- Custom work	\$ 7,500	\$ 1,700	\$ 4,825
- Sales of supplies	250	281	274
- Other - Licences and permits and post office fees	6,520	5,966	6,193
Total Fees and Charges	14,270	7,947	11,292
- Tangible capital asset sales - gain (loss)	-	-	-
- Land sales - gain	-	2,143	-
- Investment income and commissions	750	535	794
- Other - Recovery of allowance	-	9,316	-
Total Other Segmented Revenue	15,020	19,941	12,086
Conditional Grants			
- Student Employment	-	-	-
- Other -	-	-	-
Total Conditional Grants	-	-	-
<b>Total Operating</b>	<b>15,020</b>	<b>19,941</b>	<b>12,086</b>
<b>Capital</b>			
Conditional Grants			
- Federal Gas Tax	-	-	-
- Can/Sask Municipal Rural Infrastructure	-	-	-
- Provincial Disaster Assistance	-	-	-
- Other -	-	-	-
<b>Total Capital</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total General Government Services</b>	<b>\$ 15,020</b>	<b>\$ 19,941</b>	<b>\$ 12,086</b>

**PROTECTIVE SERVICES**

<b>Operating</b>			
Other Segmented Revenue			
Fees and Charges			
- Other -	\$ -	\$ -	\$ -
Total Fees and Charges	-	-	-
- Tangible capital asset sales - gain (loss)	-	-	-
- Other -	-	-	-
Total Other Segmented Revenue	-	-	-
Conditional Grants			
- Student Employment	-	-	-
- Local Government	-	-	-
- Other -	-	-	-
Total Conditional Grants	-	-	-
<b>Total Operating</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Capital</b>			
Conditional Grants			
- Federal Gas Tax	-	-	-
- Local Government	-	-	-
- Provincial Disaster Assistance	-	-	-
- Other -	-	-	-
<b>Total Capital</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Protective Services</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>



**VILLAGE OF KENDAL**  
Schedule of Operating and Capital Revenue by Function  
For the year ended December 31, 2020

Schedule 2-2

	2020 Budget	2020	2019
<b>TRANSPORTATION SERVICES</b>			
<b>Operating</b>			
Other Segmented Revenue			
Fees and Charges			
- Custom work	\$ -	\$ -	\$ -
- Sales of supplies	200	147	116
- Road maintenance, & restoration agreements	-	-	-
- Frontage	-	-	-
- Other - Snow removal	220	229	59
Total Fees and Charges	420	376	175
- Tangible capital asset sales - gain (loss)	-	-	-
- Other -	-	-	-
Total Other Segmented Revenue	420	376	175
Conditional Grants			
- MREP (CTP)	-	-	-
- Student Employment	-	-	-
- Other -	-	-	-
Total Conditional Grants	-	-	-
<b>Total Operating</b>	<b>420</b>	<b>376</b>	<b>175</b>
<b>Capital</b>			
Conditional Grants			
- Federal Gas Tax	-	-	-
- MREP (CTP)	-	-	-
- MREP (Heavy Haul)	-	-	-
- MREP (Municipal Bridges)	-	-	-
- Provincial Disaster Assistance	-	-	-
- Other -	-	-	-
<b>Total Capital</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Transportation Services</b>	<b>\$ 420</b>	<b>\$ 376</b>	<b>\$ 175</b>

**ENVIRONMENTAL AND PUBLIC HEALTH SERVICES**

<b>Operating</b>			
Other Segmented Revenue			
Fees and Charges			
- Waste and disposal fees	\$ -	\$ -	\$ -
- Other -	-	-	-
Total Fees and Charges	-	-	-
- Tangible capital asset sales - gain (loss)	-	-	-
- Other -	-	-	-
Total Other Segmented Revenue	-	-	-
Conditional Grants			
- Recycling, Pest Control	-	-	-
- Local Government	-	-	-
- TAPD	-	-	-
- Other -	-	-	-
Total Conditional Grants	-	-	-
<b>Total Operating</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Capital</b>			
Conditional Grants			
- Federal Gas Tax	-	-	-
- Local Government	-	-	-
- TAPD	-	-	-
- Provincial Disaster Assistance	-	-	-
- Other -	-	-	-
<b>Total Capital</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Environmental and Public Health Services</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**VILLAGE OF KENDAL**  
Schedule of Operating and Capital Revenue by Function  
For the year ended December 31, 2020

Schedule 2-3

	2020 Budget	2020	2019
<b>PLANNING AND DEVELOPMENT SERVICES</b>			
<b>Operating</b>			
Other Segmented Revenue			
Fees and Charges			
- Maintenance and development charges	\$ -	\$ -	\$ -
- Other -	-	-	-
Total Fees and Charges	-	-	-
- Tangible capital asset sales - gain (loss)	-	-	-
- Other -	-	-	-
Total Other Segmented Revenue	-	-	-
Conditional Grants			
- Student Employment	-	-	-
- Other -	-	-	-
Total Conditional Grants	-	-	-
<b>Total Operating</b>	-	-	-
<b>Capital</b>			
Conditional Grants			
- Federal Gas Tax	-	-	-
- Provincial Disaster Assistance	-	-	-
- Other -	-	-	-
<b>Total Capital</b>	-	-	-
<b>Total Planning and Development Services</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>RECREATION AND CULTURAL SERVICES</b>			
<b>Operating</b>			
Other Segmented Revenue			
Fees and Charges			
- Other - Recreation fees	\$ -	\$ 4,061	\$ 4,336
Total Fees and Charges	-	4,061	4,336
- Tangible capital asset sales - gain (loss)	-	-	-
- Other - Insurance proceeds & donations	-	8,960	6,500
Total Other Segmented Revenue	-	13,021	10,836
Conditional Grants			
- Rink Affordability, Canada Day	-	-	-
- Local Government	-	-	-
- Donations	-	-	-
- Other - Saskatchewan Lotteries	1,400	1,478	1,478
Total Conditional Grants	1,400	1,478	1,478
<b>Total Operating</b>	<b>1,400</b>	<b>14,499</b>	<b>12,314</b>
<b>Capital</b>			
Conditional Grants			
- Federal Gas Tax	-	-	-
- Local Government	-	-	-
- Provincial Disaster Assistance	-	-	-
- Other - Community Initiative Fund	-	-	-
<b>Total Capital</b>	-	-	-
<b>Total Recreation and Cultural Services</b>	<b>\$ 1,400</b>	<b>\$ 14,499</b>	<b>\$ 12,314</b>

**VILLAGE OF KENDAL**  
Schedule of Operating and Capital Revenue by Function  
For the year ended December 31, 2020

Schedule 2-4

	2020 Budget	2020	2019
<b>UTILITY SERVICES</b>			
<b>Operating</b>			
Other Segmented Revenue			
Fees and Charges			
- Water	\$ 21,000	\$ 22,935	\$ 21,454
- Sewer	10,000	11,467	10,427
- Other - Connections fees & custom work	50	423	100
Total Fees and Charges	31,050	34,825	31,981
- Tangible capital asset sales - gain (loss)	-	-	-
- Other -	-	-	-
Total Other Segmented Revenue	31,050	34,825	31,981
Conditional Grants			
- Student Employment	-	-	-
- Other -	-	-	-
Total Conditional Grants	-	-	-
<b>Total Operating</b>	<b>31,050</b>	<b>34,825</b>	<b>31,981</b>
<b>Capital</b>			
Conditional Grants			
- Federal Gas Tax	5,000	7,346	9,756
- New Building Canada Fund (SCF, NRP)	-	-	-
- Clean Water and Wastewater Fund	-	-	-
- Municipal Economic Enhancement Program	-	11,929	-
- Other -	-	-	-
<b>Total Capital</b>	<b>5,000</b>	<b>19,275</b>	<b>9,756</b>
<b>Total Utility Services</b>	<b>\$ 36,050</b>	<b>\$ 54,100</b>	<b>\$ 41,737</b>

<b>TOTAL OPERATING AND CAPITAL REVENUE BY FUNCTION</b>	<b>\$ 52,890</b>	<b>\$ 88,916</b>	<b>\$ 66,312</b>
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**SUMMARY**

Total Other Segmented Revenue	\$ 46,490	\$ 68,163	\$ 55,078
Total Conditional Grants	1,400	1,478	1,478
Total Capital Grants and Contributions	5,000	19,275	9,756

<b>TOTAL OPERATING AND CAPITAL REVENUE BY FUNCTION</b>	<b>\$ 52,890</b>	<b>\$ 88,916</b>	<b>\$ 66,312</b>
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**VILLAGE OF KENDAL**  
Schedule of Total Expenses by Function  
For the year ended December 31, 2020

Schedule 3-1

	2020 Budget	2020	2019
<b>GENERAL GOVERNMENT SERVICES</b>			
Council remuneration and travel	\$ 1,680	\$ 1,623	\$ 1,720
Wages and benefits	28,560	28,809	30,904
Professional/Contractual services	15,985	16,545	18,493
Utilities	3,100	2,805	2,873
Maintenance, materials, and supplies	6,000	4,275	10,341
Grants and contributions - operating	200	2,151	60
- capital	-	-	-
Amortization	350	321	321
Interest	-	-	-
Allowance for uncollectables	16,500	-	16,432
Other -	-	-	-
<b>Total General Government Services</b>	<b>\$ 72,375</b>	<b>\$ 56,529</b>	<b>\$ 81,144</b>

**PROTECTIVE SERVICES**

**Police Protection**

Wages and benefits	\$ -	\$ -	\$ -
Professional/Contractual services	4,000	3,998	3,859
Utilities	-	-	-
Maintenance, materials, and supplies	-	-	-
Grants and contributions - operating	-	-	-
- capital	-	-	-
Other -	-	-	-

**Fire Protection**

Wages and benefits	-	-	-
Professional/Contractual services	205	-	285
Utilities	-	-	-
Maintenance, materials, and supplies	-	-	-
Grants and contributions - operating	1,000	1,000	-
- capital	-	-	-
Amortization	-	-	-
Interest	-	-	-
Other -	-	-	-

<b>Total Protective Services</b>	<b>\$ 5,205</b>	<b>\$ 4,998</b>	<b>\$ 4,144</b>
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**TRANSPORTATION SERVICES**

Wages and benefits	\$ -	\$ -	\$ -
Council remuneration and travel	-	-	-
Professional/Contractual services	2,160	192	1,095
Utilities	3,900	3,829	3,793
Maintenance, materials, and supplies	450	195	243
Gravel	-	-	-
Grants and contributions - operating	-	-	-
- capital	-	-	-
Amortization	-	-	-
Interest	-	-	-
Other -	-	-	-

<b>Total Transportation Services</b>	<b>\$ 6,510</b>	<b>\$ 4,216</b>	<b>\$ 5,131</b>
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## Schedule 3-2

	2020 Budget	2020	2019
<b>ENVIRONMENTAL AND PUBLIC HEALTH SERVICES</b>			
Wages and benefits	\$ -	\$ -	\$ -
Professional/Contractual services	9,500	8,547	8,909
Utilities	-	-	-
Maintenance, materials, and supplies	-	-	-
Grants and contributions - operating	-	-	-
- Waste disposal	-	-	-
- Public health	-	-	-
- capital	-	-	-
- Waste disposal	-	-	-
- Public health	-	-	-
Amortization	-	-	-
Interest	-	-	-
Other -	-	-	-
<b>Total Environmental and Public Health Services</b>	<b>\$ 9,500</b>	<b>\$ 8,547</b>	<b>\$ 8,909</b>

## PLANNING AND DEVELOPMENT SERVICES

Wages and benefits	\$ -	\$ -	\$ -
Professional/Contractual services	-	-	-
Grants and contributions - operating	-	-	-
- capital	-	-	-
Amortization	-	-	-
Interest	-	-	-
Other -	-	-	-

<b>Total Planning and Development Services</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
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## RECREATION AND CULTURAL SERVICES

RENTAL AND CUSTOMER SERVICES			
Wages and benefits	\$ -	\$ -	\$ -
Professional/Contractual services	950	950	932
Utilities	1,700	1,565	1,916
Maintenance, materials, and supplies	100	-	4,033
Grants and contributions - operating	1,400	1,478	1,800
- capital	-	-	-
Amortization	150	160	160
Interest	-	-	-
Allowance for uncollectables	-	-	-
Other -	-	-	-

<b>Total Recreation and Cultural Services</b>	\$ 4,300	\$ 4,153	\$ 8,841
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**VILLAGE OF KENDAL**  
Schedule of Total Expenses by Function  
For the year ended December 31, 2020

Schedule 3-3

	2020 Budget	2020	2019
<b>UTILITY SERVICES</b>			
Wages and benefits	\$ 30,400	\$ 21,321	\$ 23,831
Professional/Contractual services	12,900	4,807	13,931
Utilities	6,100	5,305	5,604
Maintenance, materials, and supplies	8,635	4,245	8,272
Grants and contributions - operating	-	-	-
- capital	-	-	-
Amortization	550	547	547
Interest	-	-	-
Allowance for uncollectables	-	-	-
Other -	-	-	-
<b>Total Utility Services</b>	<b>\$ 58,585</b>	<b>\$ 36,225</b>	<b>\$ 52,185</b>
<b>TOTAL EXPENSES BY FUNCTION</b>	<b>\$ 156,475</b>	<b>\$ 114,668</b>	<b>\$ 160,354</b>



**VILLAGE OF KENDAL**  
Schedule of Segment Disclosure by Function  
For the year ended December 31, 2020

Schedule 4

	General Government	Protective Services	Transportation Services	Environmental & Public Health	Planning and Development	Recreation and Culture	Utility Services	Total
<b>Revenues (Schedule 2)</b>								
Fees and Charges	\$ 7,947	\$ -	\$ 376	\$ -	\$ -	\$ 4,061	\$ 34,825	\$ 47,209
Land Sales - Gain	2,143	-	-	-	-	-	-	2,143
Investment Income and Commissions	535	-	-	-	-	-	-	535
Other Revenues	9,316	-	-	-	-	8,960	-	18,276
Grants - Conditional	-	-	-	-	-	1,478	-	1,478
- Capital	-	-	-	-	-	-	19,275	19,275
<b>Total Revenues</b>	<b>19,941</b>	<b>-</b>	<b>376</b>	<b>-</b>	<b>-</b>	<b>14,499</b>	<b>54,100</b>	<b>88,916</b>
<b>Expenses (Schedule 3)</b>								
Wages and Benefits	30,432	-	-	-	-	-	21,321	51,753
Professional/Contractual Services	16,545	3,998	192	8,547	-	950	4,807	35,039
Utilities	2,805	-	3,829	-	-	1,565	5,305	13,504
Maintenance, Materials, and Supplies	4,275	-	195	-	-	-	4,245	8,715
Grants and Contributions	2,151	1,000	-	-	-	1,478	-	4,629
Amortization	321	-	-	-	-	160	547	1,028
<b>Total Expenses</b>	<b>56,529</b>	<b>4,998</b>	<b>4,216</b>	<b>8,547</b>	<b>-</b>	<b>4,153</b>	<b>36,225</b>	<b>114,668</b>
<b>Surplus (Deficit) by Function</b>	<b>\$ (36,588)</b>	<b>\$ (4,998)</b>	<b>\$ (3,840)</b>	<b>\$ (8,547)</b>	<b>\$ -</b>	<b>\$ 10,346</b>	<b>\$ 17,875</b>	<b>\$ (25,752)</b>

Taxation and Other Unconditional Revenue (Schedule 1)

\$ 117,197

**Net Surplus (Deficit)**

**\$ 91,445**

**VILLAGE OF KENDAL**  
Schedule of Segment Disclosure by Function  
For the year ended December 31, 2019

Schedule 5

	General Government	Protective Services	Transportation Services	Environmental & Public Health	Planning and Development	Recreation and Culture	Utility Services	Total
<b>Revenues (Schedule 2)</b>								
Fees and Charges	\$ 11,292	\$ -	\$ 175	\$ -	\$ -	\$ 4,336	\$ 31,981	\$ 47,784
Investment Income and Commissions	794	-	-	-	-	-	-	794
Other Revenues	-	-	-	-	-	6,500	-	6,500
Grants - Conditional	-	-	-	-	-	1,478	-	1,478
- Capital	-	-	-	-	-	-	9,756	9,756
<b>Total Revenues</b>	<b>12,086</b>	<b>-</b>	<b>175</b>	<b>-</b>	<b>-</b>	<b>12,314</b>	<b>41,737</b>	<b>66,312</b>
<b>Expenses (Schedule 3)</b>								
Wages and Benefits	32,624	-	-	-	-	-	23,831	56,455
Professional/Contractual Services	18,493	4,144	1,095	8,909	-	932	13,931	47,504
Utilities	2,873	-	3,793	-	-	1,916	5,604	14,186
Maintenance, Materials, and Supplies	10,341	-	243	-	-	4,033	8,272	22,889
Grants and Contributions	60	-	-	-	-	1,800	-	1,860
Amortization	321	-	-	-	-	160	547	1,028
Allowance for Uncollectables	16,432	-	-	-	-	-	-	16,432
<b>Total Expenses</b>	<b>81,144</b>	<b>4,144</b>	<b>5,131</b>	<b>8,909</b>	<b>-</b>	<b>8,841</b>	<b>52,185</b>	<b>160,354</b>
<b>Surplus (Deficit) by Function</b>	<b>\$ (69,058)</b>	<b>\$ (4,144)</b>	<b>\$ (4,956)</b>	<b>\$ (8,909)</b>	<b>\$ -</b>	<b>\$ 3,473</b>	<b>\$ (10,448)</b>	<b>\$ (94,042)</b>

Taxation and Other Unconditional Revenue (Schedule 1)

\$ 106,619

**Net Surplus (Deficit)**

**\$ 12,577**



**VILLAGE OF KENDAL**  
Schedule of Tangible Capital Assets by Object  
For the year ended December 31, 2020

Schedule 6

	2020							2019	
	General Assets					Infrastructure Assets	General / Infrastructure Assets Under Construction	Total	Total
Asset Cost	Land	Land Improvements	Buildings	Vehicles	Machinery & Equipment	Linear Assets			
Opening Asset Costs	\$ 260	\$ -	\$ 11,950	\$ -	\$ 44,096	\$ 63,709	\$ -	\$ 120,015	\$ 120,015
Additions during the year	-	-	-	-	1,976	8,994	-	10,970	-
Disposals and write downs during the year	-	-	-	-	-	-	-	-	-
Transfers (from) assets under construction	-	-	-	-	-	-	-	-	-
Closing Asset Costs	\$ 260	\$ -	\$ 11,950	\$ -	\$ 46,072	\$ 72,703	\$ -	\$ 130,985	\$ 120,015
Accumulated Amortization									
Opening Accum. Amort. Cost	\$ -	\$ -	\$ 10,350	\$ -	\$ 16,267	\$ 63,707	\$ -	\$ 90,324	\$ 89,296
Add: Amortization taken	-	-	160	-	868	-	-	1,028	1,028
Less: Accum. Amort. on Disposals	-	-	-	-	-	-	-	-	-
Closing Accumulated Amort.	\$ -	\$ -	\$ 10,510	\$ -	\$ 17,135	\$ 63,707	\$ -	\$ 91,352	\$ 90,324
Net Book Value	\$ 260	\$ -	\$ 1,440	\$ -	\$ 28,937	\$ 8,996	\$ -	\$ 39,633	\$ 29,691

1. Total contributed/donated assets received in 2020: \$ -
2. List of assets recognized at nominal value in 2020 are:
  - Infrastructure assets \$ -
  - Vehicles \$ -
  - Machinery and Equipment \$ -
3. Amount of interest capitalized in 2020: \$ -



**VILLAGE OF KENDAL**  
Schedule of Tangible Capital Assets by Function  
For the year ended December 31, 2020

Schedule 7

	2020								2019
	General Government	Protective Services	Transportation Services	Environmental & Public Health	Planning & Development	Recreation & Culture	Water & Sewer	Total	Total
<b>Asset Cost</b>									
Opening Asset Costs	\$ 9,905	\$ -	\$ 51,073	\$ 3,640	\$ -	\$ 8,150	\$ 47,247	\$ 120,015	\$ 120,015
Additions during the year	-	-	-	-	-	-	10,970	10,970	-
Disposals and write-downs during the year	-	-	-	-	-	-	-	-	-
<b>Closing Asset Costs</b>	\$ 9,905	\$ -	\$ 51,073	\$ 3,640	\$ -	\$ 8,150	\$ 58,217	\$ 130,985	\$ 120,015
<b>Accumulated Amortization</b>									
Opening Accum. Amort. Costs	\$ 6,292	\$ -	\$ 51,072	\$ 3,640	\$ -	\$ 6,400	\$ 22,920	\$ 90,324	\$ 89,296
Add: Amortization taken	321	-	-	-	-	160	547	1,028	1,028
Less: Accum. Amort. on Disposals	-	-	-	-	-	-	-	-	-
<b>Closing Accumulated Amortization</b>	\$ 6,613	\$ -	\$ 51,072	\$ 3,640	\$ -	\$ 6,560	\$ 23,467	\$ 91,352	\$ 90,324
<b>Net Book Value</b>	\$ 3,292	\$ -	\$ 1	\$ -	\$ -	\$ 1,590	\$ 34,750	\$ 39,633	\$ 29,691

**VILLAGE OF KENDAL**  
Schedule of Accumulated Surplus  
For the year ended December 31, 2020

Schedule 8

	2019	Changes	2020
<b>UNAPPROPRIATED SURPLUS</b>	\$ 71,242	\$ 81,503	\$ 152,745
<b>NET INVESTMENT IN TANGIBLE CAPITAL ASSETS</b>			
Tangible Capital Assets (Schedule 6, 7)	29,691	9,942	39,633
<b>Net Investment in Tangible Capital Assets</b>	29,691	9,942	39,633
<b>Total Accumulated Surplus</b>	\$ 100,933	\$ 91,445	\$ 192,378

**VILLAGE OF KENDAL**  
Schedule of Mill Rates and Assessments  
For the year ended December 31, 2020

Schedule 9

	PROPERTY CLASS						Total
	Agriculture	Residential	Residential Condominium	Seasonal Residential	Commercial & Industrial	Potash Mine(s)	
<b>Taxable Assessment</b>	\$ 56,540	\$ 2,680,000	\$ -	\$ -	\$ 306,900	\$ -	\$ 3,043,440
<b>Regional Park Assessment</b>							-
<b>Total Assessment</b>							3,043,440
<b>Mill Rate Factor(s)</b>	1.000	1.000	-	-	1.000		
<b>Total Base Tax</b>	3,600	48,600	-	-	6,300		58,500
<b>Total Municipal Tax Levy</b>	\$ 4,109	\$ 72,727	\$ -	\$ -	\$ 9,062		\$ 85,898

MILL RATES:	MILLS
Average Municipal*	28.224
Average School*	4.287
Potash Mill Rate	-
Uniform Municipal Mill Rate	9.000

\* Average Mill Rates (multiply the total tax levy for each taxing authority by 1,000 and divide by the total assessment for the taxing authority).



**VILLAGE OF KENDAL**  
Schedule of Council Remuneration  
For the year ended December 31, 2020

Schedule 10

<b>Name</b>	<b>Remuneration</b>	<b>Reimbursed Costs</b>	<b>Total</b>
Lea Zohner	\$ 520	\$ 35	\$ 555
Aileen Swenson	520	-	520
Kyara Moone	440	-	440
Harlynn Tank	80	-	80
<b>Total</b>	<b>\$ 1,560</b>	<b>\$ 35</b>	<b>\$ 1,595</b>