

**VILLAGE OF KILLALY
FINANCIAL STATEMENTS
FOR THE YEAR ENDED
DECEMBER 31, 2020**

CONTENTS

MANAGEMENT'S RESPONSIBILITY	1
INDEPENDENT AUDITORS' REPORT	2 - 3
FINANCIAL STATEMENTS	
Statement of Financial Position	4
Statement of Operations	5
Statement of Changes in Net Financial Assets	6
Statement of Cash Flows	7
Notes to the Financial Statements	8 - 13
Schedule of Taxes and Other Unconditional Revenue	14
Schedule of Operating and Capital Revenue by Function	15 - 18
Schedule of Total Expenses by Function	19 - 21
Schedule of Segment Disclosure by Function - 2020	22
Schedule of Segment Disclosure by Function - 2019	23
Schedule of Tangible Capital Assets by Object	24
Schedule of Tangible Capital Assets by Function	25
Schedule of Accumulated Surplus	26
Schedule of Mill Rates and Assessments	27
Schedule of Council Remuneration	28

Management's Responsibility

The municipality's management is responsible for the preparation and presentation of the accompanying financial statements in accordance with Canadian public sector accounting standards (PSAS). The preparation of the statements necessarily includes selecting appropriate accounting principles and methods, and making decisions affecting the measurement of transactions in which objective judgments and estimates by management is required.

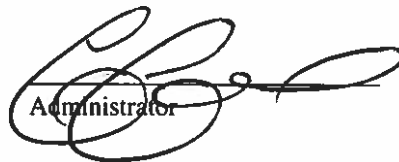
In discharging its responsibilities for the integrity and fair presentation of the financial statements, management designs and maintains the necessary accounting, budget and other related internal controls to provide reasonable assurance that transactions are appropriately authorized and accurately recorded, that assets are properly accounted for and safeguarded, and that financial records are properly maintained to provide reliable information for the preparation of the financial statements.

The Council is composed of elected officials who are not employees of the municipality. The Council is responsible for overseeing management in the performance of its financial reporting responsibilities. The Council fulfils these responsibilities by reviewing the financial information prepared by management and discussing relevant matters with external auditors. The Council is also responsible for recommending the appointment of the municipality's external auditors.

Miller Moar Grodecki Kreklewich & Chorney, an independent firm of Chartered Professional Accountants, is appointed by the Council to audit the financial statements and report directly to them; their report follows. The external auditors have full and free access to, and meet periodically and separately with, both the Council and management to discuss their audit findings.



Mayor



Administrator

Miller Moar Grodecki Krekewich & Chorney

Chartered Professional Accountants

INDEPENDENT AUDITOR'S REPORT

To: The Mayor and Council
Village of Killaly

Opinion

We have audited the financial statements of Village of Killaly (the Municipality) which comprise the statement of financial position as at December 31, 2020, and the statements of operations, changes in net financial assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Municipality as at December 31, 2020, and the results of its operations, changes in net financial assets and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Municipality in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of the financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Municipality's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Municipality or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Municipality's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements. As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

Continued on the next page...

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Municipality's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Municipality's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Municipality to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Miller Moar Grodecki Krelewich & Chorney

MILLER MOAR GRODECKI KRELEWICH & CHORNEY
Chartered Professional Accountants

Melville, Saskatchewan
July 14, 2021

Village of Killaly
Statement of Financial Position
As at December 31, 2020

Statement 1

	2020	2019
FINANCIAL ASSETS		
Cash and Temporary Investments (Note 2)	71,137	40,733
Taxes Receivable - Municipal (Note 3)	8,640	27,457
Other Accounts Receivable (Note 4)	12,158	10,721
Land for Resale (Note 5)	1	1
Long-Term Investments (Note 6)	41,563	41,155
Debt Charges Recoverable	-	-
Other	-	-
Total Financial Assets	133,499	120,067
LIABILITIES		
Bank Indebtedness	-	-
Accounts Payable	16,836	23,088
Accrued Liabilities Payable	-	-
Deposits	-	-
Deferred Revenue	-	-
Accrued Landfill Costs	-	-
Liability for Contaminated Sites	-	-
Other Liabilities	-	-
Long-Term Debt (Note 7)	-	-
Lease Obligations	-	-
Total Liabilities	16,836	23,088
NET FINANCIAL ASSETS	116,663	96,979
NON-FINANCIAL ASSETS		
Tangible Capital Assets (Schedule 6, 7)	55,585	56,863
Prepayments and Deferred Charges	1,364	786
Stock and Supplies	-	-
Other	-	-
Total Non-Financial Assets	56,949	57,649
ACCUMULATED SURPLUS (Schedule 8)	173,612	154,628

The accompanying notes and schedules are an integral part of these statements.

See Accompanying Notes

Village of Killaly
Statement of Operations
As at December 31, 2020

Statement 2

	2020 Budget	2020	2019
REVENUES			
Taxes and Other Unconditional Revenue (Schedule 1)	84,647	100,025	83,686
Fees and Charges (Schedule 4, 5)	28,979	33,285	13,350
Conditional Grants (Schedule 4, 5)	610	-	610
Tangible Capital Asset Sales - Gain (Schedule 4, 5)	-	-	-
Land Sales - Gain (Schedule 4, 5)	-	1,360	-
Investment Income and Commissions (Schedule 4, 5)	529	479	529
Restructurings (Schedule 4,5)	-	-	-
Other Revenues (Schedule 4, 5)	-	366	410
Total Revenues	114,765	135,515	98,585
EXPENSES			
General Government Services (Schedule 3)	40,776	58,456	44,619
Protective Services (Schedule 3)	5,044	6,013	5,244
Transportation Services (Schedule 3)	34,805	30,085	25,096
Environmental and Public Health Services (Schedule 3)	5,608	4,441	5,608
Planning and Development Services (Schedule 3)	117	193	605
Recreation and Cultural Services (Schedule 3)	2,753	3,244	2,753
Utility Services (Schedule 3)	31,138	29,194	26,010
Restructurings (Schedule 3)	-	-	-
Total Expenses	120,241	131,626	109,935
Surplus (Deficit) of Revenues over Expenses before Other Capital Contributions	(5,476)	3,889	(11,350)
Provincial/Federal Capital Grants and Contributions (Schedule 4, 5)	8,940	15,095	8,940
Surplus (Deficit) of Revenues over Expenses	3,464	18,984	(2,410)
Accumulated Surplus, Beginning of Year	154,628	154,628	157,038
Accumulated Surplus, End of Year	158,092	173,612	154,628

The accompanying notes and schedules are an integral part of these statements.

See Accompanying Notes

Village of Killaly
Statement of Change in Net Financial Assets
As at December 31, 2020

			Statement 3
	2020 Budget	2020	2019
Surplus (Deficit) of Revenues over Expenses	3,464	18,984	(2,410)
(Acquisition) of tangible capital assets	-	(3,636)	(5,401)
Amortization of tangible capital assets	-	4,914	4,372
Proceeds on disposal of tangible capital assets	-	-	-
Loss (gain) on the disposal of tangible capital assets	-	-	-
Transfer of assets/liabilities in restructuring transactions	-	-	-
Surplus (Deficit) of capital expenses over expenditures	-	1,278	(1,029)
(Acquisition) of supplies inventories	-	-	-
(Acquisition) of prepaid expense	-	(1,364)	(786)
Consumption of supplies inventory	-	-	-
Use of prepaid expense	-	786	2,844
Surplus (Deficit) of expenses of other non-financial over expenditures	-	(578)	2,058
Increase/Decrease in Net Financial Assets	3,464	19,684	(1,381)
Net Financial Assets - Beginning of Year	96,979	96,979	98,360
Net Financial Assets - End of Year	100,443	116,663	96,979

The accompanying notes and schedules are an integral part of these statements.

Village of Killaly
Statement of Cash Flow
As at December 31, 2020

Statement 4

	2020	2019
Cash provided by (used for) the following activities		
Operating:		
Surplus (Deficit) of Revenues over Expenses	18,984	(2,410)
Amortization	4,914	4,372
Loss (gain) on disposal of tangible capital assets	-	-
	23,898	1,962
Change in assets/liabilities		
Taxes Receivable - Municipal	18,817	(12,719)
Other Receivables	(1,437)	(4,333)
Land for Resale	-	-
Other Financial Assets	-	-
Accounts and Accrued Liabilities Payable	(6,252)	9,511
Deposits	-	-
Deferred Revenue	-	-
Accrued Landfill Costs	-	-
Liability for Contaminated Sites	-	-
Other Liabilities	-	-
Stock and Supplies	-	-
Prepayments and Deferred Charges	(578)	2,058
Other	-	-
Cash provided by operating transactions	34,448	(3,521)
Capital:		
Acquisition of capital assets	(3,636)	(5,401)
Proceeds from the disposal of capital assets	-	-
Other capital	-	-
Cash applied to capital transactions	(3,636)	(5,401)
Investing:		
Long-term investments	(408)	(369)
Other investments	-	-
Cash provided by (applied to) investing transactions	(408)	(369)
Financing:		
Debt charges recovered	-	-
Long-term debt issued	-	-
Long-term debt repaid	-	-
Other financing	-	-
Cash provided by (applied to) financing transactions	-	-
Change in Cash and Temporary Investments during the year	30,404	(9,291)
Cash and Temporary Investments - Beginning of Year	40,733	50,024
Cash and Temporary Investments - End of Year	71,137	40,733

The accompanying notes and schedules are an integral part of these statements.

Village of Killaly
Notes to the Financial Statements
As at December 31, 2020

1. Significant Accounting Policies

The financial statements of the municipality have been prepared by management in accordance with Canadian public sector accounting standards as recommended by the Chartered Professional Accountants of Canada. Significant aspects of the accounting policies adopted by the municipality are as follows:

Basis of Accounting: The financial statements are prepared using the accrual basis of accounting. The accrual basis of accounting requires revenues to be recognized as they become available and measurable and expenses are recognized as they are incurred and measurable as a result of the receipt of goods and services and the creation of a legal obligation to pay.

- a) **Reporting Entity:** The financial statements consolidate the assets, liabilities and flow of resources of the municipality. The entity is comprised of all of the organizations that are owned or controlled by the municipality and are, therefore, accountable to the Council for the administration of their financial affairs and resources. No entities have been consolidated in these financial statements.
- b) **Collection of Funds for Other Authorities:** Collection of funds by the municipality for school boards are collected and remitted in accordance with relevant legislation.
- c) **Government Transfers:** Government transfers are the transfer of assets from senior levels of government that are not the result of an exchange transaction, are not expected to be repaid in the future, or the result of a direct financial return. Government transfers are recognized as revenue in the period that the events giving rise to the transfer occur, providing:
 - a) the transfers are authorized
 - b) any eligibility criteria have been met; and
 - c) reasonable estimates of the amounts can be made.

Unearned government transfer amounts received will be recorded as deferred revenue.

Earned government transfer amounts not received will be recorded as an amount receivable.

- d) **Deferred Revenue - Fees and charges:** Certain user charges and fees are collected for which the related services have yet to be performed. Revenue is recognized in the period when the related expenses are incurred or services performed.
- e) **Local Improvement Charges:** Local improvement projects financed by frontage taxes recognize any prepayment charges as revenue in the period assessed.
- f) **Net Financial Assets:** Net Financial Assets at the end of an accounting period are the net amount of financial assets less liabilities outstanding. Financial assets represent items such as cash and those other assets on hand which could provide resources to discharge existing liabilities or finance future operations. These include realizable assets which are convertible to cash and not intended for consumption in the normal course of operations.
- g) **Non-Financial Assets:** Tangible capital and other non-financial assets are accounted for as assets by the government because they can be used to provide government services in future periods. These assets do not normally provide resources to discharge the liabilities of the government unless they are sold.
- h) **Appropriated Reserves:** Reserves are established at the discretion of Council to designate surplus for future operating and capital transactions. Amounts so designated are described on Schedule 8.
- i) **Property Tax Revenue:** Property tax revenue is based on assessments determined in accordance with Saskatchewan Legislation and the formulas, principles, and rules in the Saskatchewan Assessment Manual. Tax mill rates are established annually by council following the guidance of the Government of Saskatchewan. Tax revenues are recognized when the tax has been authorized by bylaw and the taxable event has occurred. Requisitions operate as a flow through and are excluded from municipal revenue.
- j) **Investments:** Portfolio investments are valued at the lower of cost, less any provisions for other than temporary impairment. Investments with terms longer than one year have been classified as other long-term investments concurrent with the nature of the investment.

Village of Killaly
Notes to the Financial Statements
As at December 31, 2020

1. Significant Accounting Policies - continued

- k) **Inventories:** Inventories of materials and supplies expected to be used by the municipality are valued at the lower of cost or replacement cost. Inventories of land, materials and supplies held for resale are valued at the lower of cost or net realizable value. Cost is determined by the average cost method. Net realizable value is the estimated selling price in the ordinary course of business.
- l) **Tangible Capital Assets:** All tangible capital asset acquisitions or betterments made throughout the year are recorded at their acquisition cost. Initial costs for tangible capital assets that were acquired and developed prior to 2009 were obtained via historical cost information or using current fair market values discounted by a relevant deflation factor back to the point of acquisition. Donated tangible capital assets received are recorded at their fair market value at the date of contribution. The cost of these tangible capital assets less any residual value are amortized over the asset's useful life using the straight-line method of amortization. Tangible capital assets that are recognized at a nominal value are disclosed on Schedule 6. The municipality's tangible capital asset useful lives are estimated as follows:

<u>Asset</u>	<u>Useful Life</u>
General Assets	
Land	Indefinite
Land Improvements	5 to 20 Yrs
Buildings	10 to 50 Yrs
Vehicles & Equipment	
Vehicles	5 to 10 Yrs
Machinery and Equipment	5 to 10 Yrs
Infrastructure Assets	
Infrastructure Assets	30 to 75 Yrs
Water & Sewer	30 to 75 Yrs
Road Network Assets	30 to 75 Yrs

Government Contributions: Government contributions for the acquisition of capital assets are reported as capital revenue and do not reduce the cost of the related asset.

Works of Art and Other Unrecognized Assets: Assets that have a historical or cultural significance, which include works of art, monuments and other cultural artifacts are not recognized as tangible capital assets because a reasonable estimate of future benefits associated with this property cannot be made.

Capitalization of Interest: The municipality does not capitalize interest incurred while a tangible capital asset is under construction.

Leases: All leases are recorded on the financial statements as either a capital or operating lease. Any lease that transfers substantially all of the benefits and risk associated with the leased asset is classified as a capital lease and recorded as tangible capital asset. At the inception of a capital lease, an asset and a payment obligation are recorded at an amount equal to the lesser of the present value of the minimum lease payments and the asset's fair market value. Assets under capital leases are amortized on a straight line basis, over their estimated useful lives. Any other lease not meeting the before mentioned criteria is classified as an operating lease and rental payments are expensed as incurred.

- m) **Landfill Liability:** The municipality maintains a transfer station.
- n) **Trust Funds:** Funds held in trust for others are not included in the financial statements as they are not controlled by the municipality.
- o) **Employee Benefit Plans:** Contributions to the municipality's defined benefit plans are expensed when contributions are made. Under the defined benefit plan, the municipality's obligations are limited to their contributions.
- p) **Liability for Contaminated Sites:** Contaminated sites are a result of contamination being introduced into air, soil, water or sediment of a chemical, organic or radioactive material or live organism that exceeds an environmental standard. The liability is recorded net of any expected recoveries. A liability for remediation of contaminated sites is recognized when all the following criteria are met:
- a) an environmental standard exists;
 - b) contamination exceeds the environmental standard;
 - c) the municipality:
 - i. is directly responsible; or
 - ii. accepts responsibility;
 - d) it is expected that future economic benefits will be given up; and
 - e) a reasonable estimate of the amount can be made.

Village of Killaly
Notes to the Financial Statements
As at December 31, 2020

1. Significant Accounting Policies - continued

- q) **Measurement Uncertainty:** The preparation of financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amount of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenue and expenditures during the period. Accounts receivable are stated after evaluation as to their collectability and an appropriate allowance for doubtful accounts is provided where considered necessary.

The measurement of materials and supplies are based on estimates of volume and quality.
Amortization is based on the estimated useful lives of tangible capital assets.

These estimates and assumptions are reviewed periodically and, as adjustments become necessary they are reported in earnings in the periods in which they become known.

- r) **Basis of Segmentation/Segment Report:** The municipality follows the Public Sector Accounting Board's recommendations requiring financial information to be provided on a segmented basis. Municipal services have been segmented by grouping activities that have similar service objectives (by function). Revenues that are directly related to the costs of the function have been attributed to each segment. Interest is allocated to functions based on the purpose of specific borrowings.

The segments (functions) are as follows:

General Government: Provides for the administration of the municipality.

Protective Services: Comprised of expenses for Police and Fire protection.

Transportation Services: Responsible for the delivery of public works services related to the development and maintenance of roadway systems and street lighting.

Environmental and Public Health: The environmental segment provides waste disposal and other environmental services. The public health segment provides for expenses related to public health services in the municipality.

Planning and Development: Provides for neighbourhood development and sustainability.

Recreation and Culture: Provides for community services through the provision of recreation and leisure services.

Utility Services: Provides for delivery of water, collecting and treating of wastewater and providing collection and disposal of solid waste.

- s) **Budget Information:** Budget information is presented on a basis consistent with that used for actual results. The budget was approved by Council on June 12, 2020.

- t) **New Standards and Amendments to Standards:**

Effective for Fiscal Years Beginning On or After April 1, 2022:

PS 1201 Financial Statement Presentation, replaces PS 1200 with revised general reporting principles and standards of presentation and disclosure in government financial statements. Requires a new statement of re-measurement gains and losses separate from the statement of operations arising from the re-measurement of financial instruments and items denominated in foreign currencies, as well as the government's proportionate share of other comprehensive income that arises when a government includes the results of government business enterprises and partnerships. Effective in the period PS 3450 and PS 2601 are adopted.

PS 2601 Foreign Currency Translation, replaces PS 2600 with revised guidance on the recognition, presentation and disclosure of transactions that are denominated in a foreign currency. Requires that monetary assets and liabilities denominated in a foreign currency and non-monetary items included in the fair value category, denominated in a foreign currency, be adjusted to reflect the exchange rates in effect at the financial statement date. Unrealized gains and losses are to be presented in the statement of re-measurement gains and losses.

PS 3041 Portfolio Investments, replaces PS 3040 with revised guidance on accounting for, and presentation and disclosure of portfolio investments. Removes the distinction between temporary and portfolio investments. Upon adoption of PS 3450 and PS 3041, PS 3030, Temporary Investments, will no longer apply. Effective in the period PS 3450, PS 2601 and PS 1201 are adopted.

PS 3450 Financial Instruments, a new standard establishing guidance on the recognition, measurement, presentation and disclosure of financial instruments, including derivatives. The standard requires fair value measurement of derivatives and equity instrument that are quoted in an active market; all other financial instruments can be measured at cost/amortized cost or fair value at the election of the government. Unrealized gains and losses are presented in a new statement of re-measurement gains and losses. There is the requirement to disclose the nature and extent of risks arising from financial instruments and clarification is given for the de-recognition of financial liabilities.

PS 3280 Asset Retirement Obligations, a new standard establishing guidance on the accounting and reporting of legal obligations associated with the retirement of tangible capital assets controlled by a government or government organization. A liability for a retirement obligation can apply to tangible capital assets either in productive use or no longer in productive use. As this standard includes solid waste landfill sites active and post-closing obligations, upon adoption of this new standard, existing Solid Waste Landfill Closure and Post-Closure Liability section PS 3270 will be withdrawn.

Effective for Fiscal Years Beginning On or After April 1, 2023:

PS 3400, Revenue, a new standard establishing guidance on how to account for and report on revenue. The standard provides a framework for recognizing, measuring and reporting revenues that arise from transactions that include performance obligations and transactions that do not have performance obligations. Performance obligations are enforceable promises to provide specific goods or services to a specific payer.

The extent of the impact on adoption of these future standards is not known at this time.

Village of Killaly
Notes to the Financial Statements
As at December 31, 2020

2. Cash and Temporary Investments

	2020	2019
Cash	71,137	40,733
Temporary Investments	-	-
Total Cash and Temporary Investments	71,137	40,733

Cash and temporary investments include balances with banks, term deposits, marketable securities and short-term investments with maturities of three months or less.

3. Taxes Receivable - Municipal

	2020	2019
Municipal - Current	15,358	26,483
- Arrears	42,742	35,169
- Less Allowance for Uncollectible	(58,100)	(61,652)
Total municipal taxes receivable	(49,460)	(34,195)
	8,640	27,457
School - Current	378	5,491
- Arrears	2,792	-
Total school taxes receivable	3,170	5,491
Other	-	-
Total taxes and grants in lieu receivable	11,810	32,948
Deduct taxes receivable to be collected on behalf of other organizations	(3,170)	(5,491)
Total Taxes Receivable - Municipal	8,640	27,457

4. Other Accounts Receivable

	2020	2019
Federal Government	-	-
Provincial Government	-	-
Local Government	-	-
Utility	10,841	7,927
Trade	1,335	2,186
Goods and service tax receivable	3,248	2,874
Total Other Accounts Receivable	15,424	12,987
Less: Allowance for Uncollectible	(3,266)	(2,266)
Net Other Accounts Receivable	12,158	10,721

Village of Killaly
Notes to the Financial Statements
As at December 31, 2020

5. Land for Resale	2020	2019
Tax Title Property	51,636	62,275
Allowance for market value adjustment	(51,635)	(62,274)
Net Tax Title Property	1	1
Total Land for Resale	1	1

6. Long-Term Investments	2020	2019
Term Deposits	41,563	41,155
Other	-	-
Total Land for Resale	41,563	41,155

7. Long-Term Debt

The debt limit of the municipality is \$81,189. The debt limit for a municipality is the total amount of the municipality's own source revenues for the preceding year (the *Municipalities Act* section 161(1)).

8. Contingent Liabilities

The municipality has converted their landfill into a transfer station. Expenditures that relate to on-going environmental and reclamation programs are charged against revenues as incurred. Closure and post-closure care expenses are recognized based on assumptions, engineering studies and estimates to the costs. Changes to the underlying assumptions or legislative change in the future could have a material impact on the statements. As these costs are not readily determinable, the municipality has not provided for closure or post-closure care expenses.

9. Pension Plan

The Municipality is an employer member of the Municipal Employee Pension Plan (MEPP), which is a multi-employer defined benefit pension plan. The Commission of MEPP, representing plan member employers, is responsible for overseeing the management of the pension plan, including investment of assets and administration of benefits. The benefits accrued to the employees from MEPP are calculated using the Pensionable Years of Service, Highest Average Salary, and the plan accrual rate.

The contributions to the MEPP by the participating employers are not segregated in separate accounts or restricted to provide benefits to the employees of a particular employer. As a result, individual employers are not able to identify their share of the underlying assets and liabilities, and the net pension assets or liabilities for this plan are not recognized in these financial statements. The Municipality's contributions are expensed when due.

Details of the MEPP are as follows:	2020	2019
Member contribution rate (percentage of salary)	9.00%	9.00%
Municipal contribution rate (percentage of salary)	9.00%	9.00%
Member contributions for the year	\$2,484	\$2,117
Municipal contributions for the year	\$2,484	\$2,117
Actuarial extrapolation date	Dec-31-2020	Dec-31-2019
Plan Assets (in thousands)	\$2,819,222	\$2,487,505
Plan Liabilities (in thousands)	\$2,160,754	\$2,024,269
Plan Surplus (in thousands)	\$658,468	\$463,236

Village of Killaly
Notes to the Financial Statements
As at December 31, 2020

10. Risk Management

The municipality is exposed to financial risks from its financial assets and liabilities. These risks include credit risk, liquidity risk and market risk.

a) Credit Risk

Credit risk is the risk to the municipality from potential non-payment of accounts receivable. The credit risk related to the municipality's receivables from the provincial government, federal government and their agencies are considered to be minimal. Management reviews accounts receivable on a case by case basis to determine if a valuation allowance is necessary to reflect any impairment in collectability.

b) Liquidity Risk

Liquidity risk is the risk that the municipality will not be able to meet its financial obligations as they come due. The municipality manages liquidity risk by monitoring budgets and maintaining adequate cash balances.

c) Market Risk

The municipality is exposed to market risks with respect to interest rates as follows:

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The municipality's interest rate exposure relates to cash and cash equivalents. The municipality minimizes these risks by:

- holding cash in an account at a Canadian bank, denominated in Canadian currency
- investing in GICs and term deposits for short terms at fixed interest rates

Village of Killaly
Schedule of Taxes and Other Unconditional Revenue
As at December 31, 2020

Schedule 1

	2020 Budget	2020	2019
TAXES			
General municipal tax levy	66,149	66,449	67,664
Abatements and adjustments	(500)	294	(1,502)
Discount on current year taxes	(500)	(691)	(521)
Net Municipal Taxes	65,149	66,052	65,641
Potash tax share	-	-	-
Trailer license fees	-	-	-
Penalties on tax arrears	649	11,897	649
Special tax levy	-	-	-
Other	-	-	-
Total Taxes	65,798	77,949	66,290

UNCONDITIONAL GRANTS

Revenue Sharing	16,741	16,741	15,288
Covid Safe Restart Program	-	3,878	-
Total Unconditional Grants	16,741	20,619	15,288

GRANTS IN LIEU OF TAXES

Federal	-	-	-
Provincial			
S.P.C. Electrical	-	-	-
SaskEnergy Gas	-	-	-
TransGas	-	-	-
Central Services	-	-	-
SaskTel	580	-	580
Other	-	-	-
Local/Other			
Housing Authority	-	-	-
C.P.R. Mainline	-	-	-
Treaty Land Entitlement	-	-	-
Other	-	-	-
Other Government Transfers			
S.P.C. Surcharge	-	-	-
Sask Energy Surcharge	1,528	1,457	1,528
Other	-	-	-
Total Grants in Lieu of Taxes	2,108	1,457	2,108

TOTAL TAXES AND OTHER UNCONDITIONAL REVENUE	84,647	100,025	83,686
----------------------------------------------------	---------------	----------------	---------------

See Accompanying Notes

Village of Killaly
Schedule of Operating and Capital Revenue by Function
As at December 31, 2020

Schedule 2 - 1

GENERAL GOVERNMENT SERVICES

Operating

	2020 Budget	2020	2019
Other Segmented Revenue			
Fees and Charges			
- Custom work	-	3,076	-
- Sales of supplies	500	850	125
- Rentals/Licenses/Donations	-	150	-
Total Fees and Charges	500	4,076	125
- Tangible capital asset sales - gain (loss)	-	-	-
- Land sales - gain	-	1,360	-
- Investment income and commissions	529	479	529
- Other	-	-	-
Total Other Segmented Revenue	1,029	5,915	654
Conditional Grants			
- Student Employment	-	-	-
- Other	-	-	-
Total Conditional Grants	-	-	-
Total Operating	1,029	5,915	654

Capital

Conditional Grants			
- Federal Gas Tax	-	-	-
- Provincial Disaster Assistance	-	-	-
- Other	-	-	-
Total Capital	-	-	-
Restructuring Revenue	-	-	-
Total General Government Services	1,029	5,915	654

PROTECTIVE SERVICES

Operating

Other Segmented Revenue			
Fees and Charges	-	-	-
- Fire calls and fees	-	-	-
Total Fees and Charges	-	-	-
- Tangible capital asset sales - gain (loss)	-	-	-
- Other	-	366	410
Total Other Segmented Revenue	-	366	410
Conditional Grants			
- Student Employment	-	-	-
- Local government	-	-	-
- Other	-	-	-
Total Conditional Grants	-	-	-
Total Operating	-	366	410

Capital

Conditional Grants			
- Federal Gas Tax	-	-	-
- Provincial Disaster Assistance	-	-	-
- Local government	-	-	-
- Other	-	-	-
Total Capital	-	-	-
Restructuring Revenue	-	-	-
Total Protective Services	-	366	410

See Accompanying Notes

Village of Killaly
Schedule of Operating and Capital Revenue by Function
As at December 31, 2020

Schedule 2 - 2

	2020 Budget	2020	2019
TRANSPORTATION SERVICES			
Operating			
Other Segmented Revenue			
Fees and Charges			
- Custom work	-	-	-
- Sales of supplies	-	-	-
- Road Maintenance and Restoration Agreements	-	-	-
- Frontage	-	-	-
- Other	-	-	-
Total Fees and Charges	-	-	-
- Tangible capital asset sales - gain (loss)	-	-	-
- Other segmented revenue	-	-	-
Total Other Segmented Revenue	-	-	-
Conditional Grants			
- MREP (CTP)	-	-	-
- Student Employment	-	-	-
- Other	-	-	-
Total Conditional Grants	-	-	-
Total Operating	-	-	-
Capital			
Conditional Grants			
- Federal Gas Tax	8,940	5,753	8,940
- RIRG (Heavy Haul, CTP, Municipal Bridges)	-	-	-
- Municipal Economic Enhancement Program	-	9,342	-
- Provincial Disaster Assistance	-	-	-
- Other	-	-	-
Total Capital	8,940	15,095	8,940
Restructuring Revenue	-	-	-
Total Transportation Services	8,940	15,095	8,940

ENVIRONMENTAL AND PUBLIC HEALTH SERVICES

Operating			
Other Segmented Revenue			
Fees and Charges			
- Waste and Disposal Fees	25	-	25
- Other	-	-	-
Total Fees and Charges	25	-	25
- Tangible capital asset sales - gain (loss)	-	-	-
- Other	-	-	-
Total Other Segmented Revenue	25	-	25
Conditional Grants			
- Student Employment	-	-	-
- TAPD	-	-	-
- Local government	-	-	-
- Other	-	-	-
Total Conditional Grants	-	-	-
Total Operating	25	-	25
Capital			
Conditional Grants			
- Federal Gas Tax	-	-	-
- TAPD	-	-	-
- Provincial Disaster Assistance	-	-	-
- Other	-	-	-
Total Capital	-	-	-
Restructuring Revenue	-	-	-
Total Environmental and Public Health Services	25	-	25

See Accompanying Notes

Village of Killaly
Schedule of Operating and Capital Revenue by Function
As at December 31, 2020

Schedule 2 - 3

PLANNING AND DEVELOPMENT SERVICES

Operating

	2020 Budget	2020	2019
Other Segmented Revenue			
Fees and Charges			
- Maintenance and Development Charges	-	-	-
- Other	-	-	-
Total Fees and Charges	-	-	-
- Tangible capital asset sales - gain (loss)	-	-	-
- Other	-	-	-
Total Other Segmented Revenue	-	-	-
Conditional Grants			
- Student Employment	-	-	-
- Other	-	-	-
Total Conditional Grants	-	-	-
Total Operating	-	-	-

Capital

Conditional Grants			
- Federal Gas Tax	-	-	-
- Provincial Disaster Assistance	-	-	-
- Other	-	-	-
Total Capital	-	-	-
Restructuring Revenue	-	-	-
Total Planning and Development Services	-	-	-

RECREATION AND CULTURAL SERVICES

Operating

Other Segmented Revenue			
Fees and Charges	-	-	-
- Other	50	1,650	375
Total Fees and Charges	50	1,650	375
- Tangible capital asset sales - gain (loss)	-	-	-
- Other	-	-	-
Total Other Segmented Revenue	50	1,650	375
Conditional Grants			
- Student Employment	-	-	-
- Local government	-	-	-
- Saskatchewan Lotteries	610	-	610
Total Conditional Grants	610	-	610
Total Operating	660	1,650	985

Capital

Conditional Grants			
- Federal Gas Tax	-	-	-
- Local government	-	-	-
- Provincial Disaster Assistance	-	-	-
- Other	-	-	-
Total Capital	-	-	-
Restructuring Revenue	-	-	-
Total Recreation and Cultural Services	660	1,650	985

See Accompanying Notes

Village of Killaly
Schedule of Operating and Capital Revenue by Function
As at December 31, 2020

Schedule 2 - 4

	2020 Budget	2020	2019
UTILITY SERVICES			
Operating			
Other Segmented Revenue			
Fees and Charges			
- Water	16,560	16,215	7,610
- Sewer	11,844	11,344	5,215
- Other	-	-	-
Total Fees and Charges	28,404	27,559	12,825
- Tangible capital asset sales - gain (loss)	-	-	-
- Other	-	-	-
Total Other Segmented Revenue	28,404	27,559	12,825
Conditional Grants			
- Student Employment	-	-	-
- Other	-	-	-
Total Conditional Grants	-	-	-
Total Operating	28,404	27,559	12,825
Capital			
Conditional Grants			
- Federal Gas Tax	-	-	-
- New Building Canada Fund (SCF, NRP)	-	-	-
- Clean Water and Wastewater Fund	-	-	-
- Provincial Disaster Assistance	-	-	-
- Other	-	-	-
Total Capital	-	-	-
Restructuring Revenue	-	-	-
Total Utility Services	28,404	27,559	12,825
TOTAL OPERATING AND CAPITAL REVENUE BY FUNCTION	39,058	50,585	23,839

SUMMARY

Total Other Segmented Revenue	29,508	35,490	14,289
Total Conditional Grants	610	-	610
Total Capital Grants and Contributions	8,940	15,095	8,940
Restructuring Revenue	-	-	-
TOTAL REVENUE BY FUNCTION	39,058	50,585	23,839

See Accompanying Notes

Village of Killaly
Total Expenses by Function
As at December 31, 2020

Schedule 3 - 1
2019

	2020 Budget	2020	2019
GENERAL GOVERNMENT SERVICES			
Council remuneration and travel	3,000	3,887	3,000
Wages and benefits	15,257	13,878	13,840
Professional/Contractual services	15,828	23,888	21,387
Utilities	-	-	-
Maintenance, materials and supplies	800	1,458	658
Grants and contributions - operating	-	-	-
- capital	-	-	-
Amortization	78	80	78
Interest	-	-	-
Allowance for uncollectible	5,813	15,265	5,656
Other	-	-	-
General Government Services	40,776	58,456	44,619
Restructuring	-	-	-
Total General Government Services	40,776	58,456	44,619

PROTECTIVE SERVICES

Police protection

Wages and benefits	-	-	-
Professional/Contractual services	3,022	3,131	3,022
Utilities	-	-	-
Maintenance, material and supplies	-	-	-
Grants and contributions - operating	-	-	-
- capital	-	-	-
Other	-	-	-

Fire protection

Wages and benefits	-	-	-
Professional/Contractual services	217	85	217
Utilities	1,805	2,127	1,805
Maintenance, material and supplies	-	-	-
Grants and contributions - operating	-	670	200
- capital	-	-	-
Amortization	-	-	-
Interest	-	-	-
Other	-	-	-

Protective Services	5,044	6,013	5,244
Restructuring	-	-	-
Total Protective Services	5,044	6,013	5,244

TRANSPORTATION SERVICES

Wages and benefits	13,213	16,034	14,504
Professional/Contractual Services	874	719	874
Utilities	4,230	4,432	4,230
Maintenance, materials, and supplies	14,568	7,090	3,568
Gravel	250	140	250
Grants and contributions - operating	-	-	-
- capital	-	-	-
Amortization	1,670	1,670	1,670
Interest	-	-	-
Other	-	-	-

Transportation Services	34,805	30,085	25,096
Restructuring	-	-	-
Total Transportation Services	34,805	30,085	25,096

See Accompanying Notes

Village of Killaly
Total Expenses by Function
As at December 31, 2020

Schedule 3 - 2

	2020 Budget	2020	2019
ENVIRONMENTAL AND PUBLIC HEALTH SERVICES			
Wages and benefits	-	-	-
Professional/Contractual services	5,608	4,441	5,608
Utilities	-	-	-
Maintenance, materials and supplies	-	-	-
Grants and contributions - operating	-	-	-
o Waste disposal	-	-	-
o Public Health	-	-	-
- capital	-	-	-
o Waste disposal	-	-	-
o Public Health	-	-	-
Amortization	-	-	-
Interest	-	-	-
Other	-	-	-
Environmental and Public Health Services	5,608	4,441	5,608
Restructuring	-	-	-
Total Environmental and Public Health Services	5,608	4,441	5,608

PLANNING AND DEVELOPMENT SERVICES

Wages and benefits	-	-	-
Professional/Contractual Services	117	193	605
Grants and contributions - operating	-	-	-
- capital	-	-	-
Amortization	-	-	-
Interest	-	-	-
Other	-	-	-
Planning and Development Services	117	193	605
Restructuring	-	-	-
Total Planning and Development Services	117	193	605

RECREATION AND CULTURAL SERVICES

Wages and benefits	-	-	-
Professional/Contractual services	858	874	858
Utilities	1,895	2,311	1,895
Maintenance, materials and supplies	-	59	-
Grants and contributions - operating	-	-	-
- capital	-	-	-
Amortization	-	-	-
Interest	-	-	-
Allowance for uncollectible	-	-	-
Other	-	-	-
Recreation and Cultural Services	2,753	3,244	2,753
Restructuring	-	-	-
Total Recreation and Cultural Services	2,753	3,244	2,753

See Accompanying Notes

Village of Killaly
Total Expenses by Function
As at December 31, 2020

Schedule 3 - 3

	2020 Budget	2020	2019
UTILITY SERVICES			
Wages and benefits	9,600	10,650	8,400
Professional/Contractual services	9,254	5,225	6,669
Utilities	4,432	4,242	4,432
Maintenance, materials and supplies	5,228	4,913	3,728
Grants and contributions - operating	-	-	-
- capital	-	-	-
Amortization	2,624	3,164	2,624
Interest	-	-	-
Allowance for Uncollectible	-	1,000	157
Other	-	-	-
Utility Services	31,138	29,194	26,010
Restructuring	-	-	-
Total Utility Services	31,138	29,194	26,010
 TOTAL EXPENSES BY FUNCTION			
	120,241	131,626	109,935

See Accompanying Notes

Village of Killaly
Schedule of Segment Disclosure by Function
As at December 31, 2020

Schedule 4

	General Government	Protective Services	Transportation Services	& Public Health	Planning and Development	Recreation and Culture	Utility Services	Total
Revenues (Schedule 2)								
Fees and Charges	4,076	-	-	-	-	1,650	27,559	33,285
Tangible Capital Asset Sales - Gain	-	-	-	-	-	-	-	-
Land Sales - Gain	1,360	-	-	-	-	-	-	1,360
Investment Income and Commissions	479	-	-	-	-	-	-	479
Other Revenues	-	366	-	-	-	-	-	366
Grants - Conditional	-	-	-	-	-	-	-	-
- Capital	-	-	15,095	-	-	-	-	15,095
Restructurings	-	-	-	-	-	-	-	-
Total Revenues	5,915	366	15,095	-	-	1,650	27,559	50,585
Expenses (Schedule 3)								
Wages & Benefits	17,765	-	16,034	-	-	-	10,650	44,449
Professional/ Contractual Services	23,888	3,216	719	4,441	193	874	5,225	38,556
Utilities	-	2,127	4,432	-	-	2,311	4,242	13,112
Maintenance Materials and Supplies	1,458	-	7,230	-	-	59	4,913	13,660
Grants and Contributions	-	670	-	-	-	-	-	670
Amortization	80	-	1,670	-	-	-	3,164	4,914
Interest	-	-	-	-	-	-	-	-
Allowance for Uncollectible	15,265	-	-	-	-	-	1,000	16,265
Restructurings	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
Total Expenses	58,456	6,013	30,085	4,441	193	3,244	29,194	131,626
Surplus (Deficit) by Function	(52,541)	(5,647)	(14,990)	(4,441)	(193)	(1,594)	(1,635)	(81,041)
Taxes and other unconditional revenue (Schedule 1)								100,025
Net Surplus (Deficit) of Revenues over Expenses								18,984

See Accompanying Notes

Village of Killaly
Schedule of Segment Disclosure by Function
As at December 31, 2019

Schedule 5

	General Government	Protective Services	Transportation Services	& Public Health	Planning and Development	Recreation and Culture	Utility Services	Total
Revenues (Schedule 2)								
Fees and Charges	125	-	-	25	-	375	12,825	13,350
Tangible Capital Asset Sales - Gain	-	-	-	-	-	-	-	-
Land Sales - Gain	-	-	-	-	-	-	-	-
Investment Income and Commissions	529	-	-	-	-	-	-	529
Other Revenues	-	410	-	-	-	-	-	410
Grants - Conditional	-	-	-	-	-	610	-	610
- Capital	-	-	8,940	-	-	-	-	8,940
Restructurings	-	-	-	-	-	-	-	-
Total Revenues	654	410	8,940	25	-	985	12,825	23,839
Expenses (Schedule 3)								
Wages & Benefits	16,840	-	14,504	-	-	-	8,400	39,744
Professional/ Contractual Services	21,387	3,239	874	5,608	605	858	6,669	39,240
Utilities	-	1,805	4,230	-	-	1,895	4,432	12,362
Maintenance Materials and Supplies	658	-	3,818	-	-	-	3,728	8,204
Grants and Contributions	-	200	-	-	-	-	-	200
Amortization	78	-	1,670	-	-	-	2,624	4,372
Interest	-	-	-	-	-	-	-	-
Allowance for Uncollectible	5,656	-	-	-	-	-	157	5,813
Restructurings	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
Total Expenses	44,619	5,244	25,096	5,608	605	2,753	26,010	109,935
Surplus (Deficit) by Function	(43,965)	(4,834)	(16,156)	(5,583)	(605)	(1,768)	(13,185)	(86,096)
Taxes and other unconditional revenue (Schedule 1)								83,686
Net Surplus (Deficit) of Revenues over Expenses								(2,410)

See Accompanying Notes

Village of Killaly
Schedule of Tangible Capital Assets by Object
As at December 31, 2020

Schedule 6

		2020						2019	
		General Assets					Infrastructure Assets	General/ Infrastructure	
		Land	Land Improvements	Buildings	Vehicles	Machinery & Equipment	Linear assets	Assets Under Construction	Total
Assets	Asset cost								
	Opening Asset costs	7,855	-	178,198	13,000	66,498	376,068	-	641,619
	Additions during the year	-	-	-	-	3,636	-	-	3,636
	Disposals and write-downs during the year	-	-	-	-	-	-	-	-
	Transfers (from) assets under construction restructuring	-	-	-	-	-	-	-	-
	Closing Asset Costs	7,855	-	178,198	13,000	70,134	376,068	-	645,255
Amortization	Accumulated Amortization Cost								
	Opening Accumulated Amortization Costs	-	-	171,230	11,600	52,047	349,879	-	584,756
	Add: Amortization taken	-	-	205	200	2,140	2,369	-	4,914
	Less: Accumulated amortization on disposals	-	-	-	-	-	-	-	-
	Transfer of Capital Assets related to restructuring	-	-	-	-	-	-	-	-
	Closing Accumulated Amortization Costs	-	-	171,435	11,800	54,187	352,248	-	589,670
Net Book Value		7,855	-	6,763	1,200	15,947	23,820	-	55,585
									56,863

See Accompanying Notes

Village of Killaly
Schedule of Tangible Capital Assets by Function
As at December 31, 2020

Schedule 7

	2020							2019	
	General Government	Protective Services	Transportation Services	Environmental & Public Health	Planning & Development	Recreation & Culture	Water & Sewer	Total	Total
Assets									
Asset cost									
Opening Asset costs	18,637	-	186,605	-	-	10,000	426,377	641,619	636,218
Additions during the year	-	-	-	-	-	-	3,636	3,636	5,401
Disposals and write-downs during the year	-	-	-	-	-	-	-	-	-
Transfer of Capital Assets related to restructuring	-	-	-	-	-	-	-	-	-
Closing Asset Costs	18,637	-	186,605	-	-	10,000	430,013	645,255	641,619
Amortization									
Accumulated Amortization Cost									
Opening Accumulated Amortization Costs	10,702	-	176,385	-	-	10,000	387,669	584,756	580,384
Add: Amortization taken	80	-	1,670	-	-	-	3,164	4,914	4,372
Less: Accumulated amortization on disposals	-	-	-	-	-	-	-	-	-
Transfer of Capital Assets related to restructuring	-	-	-	-	-	-	-	-	-
Closing Accumulated Amortization Costs	10,782	-	178,055	-	-	10,000	390,833	589,670	584,756
Net Book Value	7,855	-	8,550	-	-	-	39,180	55,585	56,863

See Accompanying Notes

Village of Killaly
Schedule of Accumulated Surplus
As at December 31, 2020

Schedule 8

	2019	Changes	2020
UNAPPROPRIATED SURPLUS	96,447	20,262	116,709
APPROPRIATED RESERVES			
Recreation Board	1,318	-	1,318
Other	-	-	-
Total Appropriated	1,318	-	1,318
NET INVESTMENT IN TANGIBLE CAPITAL ASSETS			
Tangible capital assets (Schedule 6, 7)	56,863	(1,278)	55,585
Less: Related debt	-	-	-
Net Investment in Tangible Capital Assets	56,863	(1,278)	55,585
Total Accumulated Surplus	154,628	18,984	173,612

See Accompanying Notes

Village of Killaly
Schedule of Mill Rates and Assessments
As at December 31, 2020

Schedule 9

	PROPERTY CLASS						Total
	Agriculture	Residential	Residential Condominium	Seasonal Residential	Commercial & Industrial	Potash Mine(s)	
Taxable Assessment	260,960	1,353,360	-	-	141,500	-	1,755,820
Regional Park Assessment							-
Total Assessment							1,755,820
Mill Rate Factor(s)	-	-	-	-	-		
Total Base/Minimum Tax (generated for each property class)	2,400	30,400	-	-	5,000		37,800
Total Municipal Tax Levy (include base and/or minimum tax and special levies)	5,636	53,407	-	-	7,406		66,449

MILL RATES:

MILLS

Average Municipal*	37.84
Average School*	3.89
Uniform Municipal Mill Rate	17.00

* Average Mill Rates (multiply the total tax levy for each taxing authority by 1000 and divide by the total assessment for the taxing authority).

See Accompanying Notes

Village of Killaly
Schedule of Council Remuneration
As at December 31, 2020

Schedule 10

Position	Name	Remuneration	Reimbursed Costs	Total
Mayor	Robert Blake	1,620	-	1,620
Councillor	Lisa Ross	1,440	-	1,440
Councillor	Allysia Eger	560	-	560
Councillor	Susana Gauthier	267	-	267
				-
				-
				-
				-
				-
				-
				-
Total		3,887	-	3,887

See Accompanying Notes