

**R.M. OF LAKE ALMA NO. 8**  
**Consolidated Financial Statements**  
**Year Ended December 31, 2020**

**R.M. OF LAKE ALMA NO. 8**  
**Index to Consolidated Financial Statements**  
**Year Ended December 31, 2020**

---

	Page
MANAGEMENT'S RESPONSIBILITY	1
INDEPENDENT AUDITORS' REPORT	2 - 3
CONSOLIDATED FINANCIAL STATEMENTS	
Consolidated Statement of Financial Position	4
Consolidated Statement of Operations and Accumulated Surplus	5
Consolidated Statement of Change in Net Financial Assets	6
Consolidated Statement of Cash Flows	7
Notes to Consolidated Financial Statements	8 - 16
Taxes and Other Unconditional Revenue ( <i>Schedule 1</i> )	17
Schedule of Operating and Capital Revenue by Function (Schedule 2 - 1)	18
Schedule of Operating and Capital Revenue by Function (Schedule 2 - 2)	19
Schedule of Operating and Capital Revenue by Function (Schedule 2 - 3)	20
Schedule of Operating and Capital Revenue by Function (Schedule 2 - 4)	21
Total Expenses by Function (Schedule 3 - 1)	22
Total Expenses by Function (Schedule 3 - 2)	23
Total Expenses by Function (Schedule 3 - 3)	24
Consolidated Schedule of Segment Disclosure by Function (Schedule 4)	25
Consolidated Schedule of Segment Disclosure by Function (Schedule 5)	26
Consolidated Schedule of Tangible Capital Assets by Object (Schedule 6)	27
Consolidated Schedule of Tangible Capital Assets by Function (Schedule 7)	28
Consolidated Schedule of Accumulated Surplus (Schedule 8)	29
Schedule of Mill Rates and Assessments (Schedule 9)	30
Schedule of Council Remuneration (Schedule 10)	31

---

## Management's Responsibility

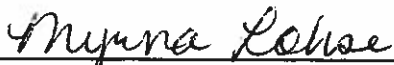
---

The municipality's management is responsible for the preparation and presentation of the accompanying consolidated financial statements in accordance with Canadian public sector accounting standards (PSAS). The preparation of the statements necessarily includes selecting appropriate accounting principles and methods, and making decisions affecting the measurement of transactions in which objective judgments and estimates by management are required.

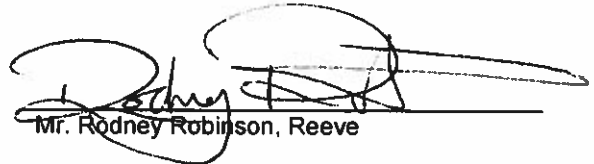
In discharging its responsibilities for the integrity and fair presentation of the consolidated financial statements, management designs and maintains the necessary accounting, budget and other related internal controls to provide reasonable assurance that transactions are appropriately authorized and accurately recorded, that assets are properly accounted for and safeguarded, and that financial records are properly maintained to provide reliable information for the preparation of the consolidated financial statements.

The Council is composed of elected officials who are not employees of the municipality. The Council is responsible for overseeing management in the performance of its financial reporting responsibilities. The Council fulfils these responsibilities by reviewing the financial information prepared by management and discussing relevant matters with external auditors. The Council is also responsible for recommending the appointment of the municipality's external auditors.

Grant Thornton LLP, an independent firm of Chartered Professional Accountants, is appointed by the Council to audit the consolidated financial statements and report directly to them; their report follows. The external auditors have full and free access to, and meet periodically and separately with, both the Council and management to discuss their audit findings.



Ms. Myrna Lohse, Administrator



Mr. Rodney Robinson, Reeve

Lake Alma, SK

# Independent Auditor's report

To the Council of the R.M. of Lake Alma No. 8:

## *Qualified Opinion*

We have audited the consolidated financial statements of the R.M. of Lake Alma No. 8 (the Municipality), which comprise the consolidated statement of financial position as at December 31, 2020, and the consolidated statements of operations and accumulated surplus, change in net financial assets and cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, except for the possible effects of the matter described in the *Basis for Qualified Opinion* section of our report, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Municipality as at December 31, 2020, and the consolidated results of its operations and accumulated surplus, change in net financial assets and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

## *Basis for Qualified Opinion*

As outlined in Note 9 to the consolidated financial statements, the Municipality maintains a solid waste landfill site for which it has not recorded an estimate of closure and post-closure liabilities. This constitutes a departure from Canadian public sector accounting standards, which require the closure and post-closure liabilities to be recognized on a volumetric basis as the landfill site capacity is used, beginning when the site first accepted waste. This is the result of a cost-benefit decision taken by management not to engage a third party to determine the liability. The impact of this departure from Canadian public sector accounting standards has not been determined and therefore, we were not able to determine whether any adjustments might be necessary to the surplus of revenues over expenses and cash flows for the year ended December 31, 2020, landfill closure and post-closure liabilities as at December 31, 2020 and net financial assets as at January 1 and December 31, 2020. The audit opinion on the consolidated financial statements for the year ended December 31, 2019 was modified because of this departure from Canadian Public Sector Accounting Standards.

As outlined in Note 10 to the consolidated financial statements, the Municipality has a property for which an assessment of the obligation for remediation of contaminated site has not been performed. This constitutes a departure from Canadian public sector accounting standards, which require that an obligation for remediation of contaminated sites be assessed and recorded when recognition criteria are met. This is the result of a cost-benefit decision taken by management not to perform the assessment or engage a third party to assist in determining the liability. The impact of this departure from Canadian public sector accounting standards has not been determined and therefore, we were not able to determine whether any adjustments might be necessary to the surplus of revenues over expenses and cash flows for the year ended December 31, 2020, contaminated site liability as at December 31, 2020 and net financial assets as at January 1 and December 31, 2020. The audit opinion on the consolidated financial statements for the year ended December 31, 2019 was modified because of this departure from Canadian Public Sector Accounting Standards.

The Municipality derives revenue from user fees, the completeness of which is not susceptible to satisfactory audit verification. Accordingly, verification of these revenues was limited to the amounts recorded in the records of the Municipality. Therefore, we were not able to determine whether any adjustments might be necessary to the fees and charges revenue – recreation and culture, excess of revenues over expenses, and cash flows for the year ended December 31, 2020, current assets as at December 31, 2020, and net financial assets as at January 1 and December 31, 2020. The audit opinion on the consolidated financial statements for the year ended December 31, 2019 was modified because of this departure from Canadian Public Sector Accounting Standards.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Consolidated Financial Statements* section of our report. We are independent of the Municipality in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with those requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified audit opinion.

*Other Matter - Supplementary Information*

Our audit was conducted for the purpose of forming an opinion on the consolidated financial statements taken as a whole. Schedules 1, 2, 3, 7 and 10 are presented for purposes of additional information and are not a required part of the consolidated financial statements. Such information has been subjected to the auditing procedures applied, only to the extent necessary to express an opinion, in the audit of the consolidated financial statements taken as a whole.

*Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements*

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Municipality's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless management either intends to liquidate the Municipality or to cease operations, or has no realistic alternative but to do so. Those charged with governance are responsible for overseeing the Municipality's financial reporting process.

*Auditor's Responsibilities for the Audit of the Consolidated Financial Statements*

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements. As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Municipality's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Municipality's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Municipality to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Municipality to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

**R.M. OF LAKE ALMA NO. 8**  
**Consolidated Statement of Financial Position**  
**As at December 31, 2020**

**Statement 1**

	2020	2019
<b>FINANCIAL ASSETS</b>		
Cash (Note 2)	\$ 1,836,127	\$ 1,936,728
Taxes Receivable - Municipal (Note 3)	15,954	34,821
Other Accounts Receivable (Note 4)	128,491	73,945
Land for Resale (Note 5)	2,782	24,723
Long-Term Investments (Note 6)	416,411	407,034
Debt Charges Recoverable	-	-
Other	-	-
<b>Total financial assets</b>	<b>2,399,765</b>	<b>2,477,251</b>
<b>LIABILITIES</b>		
Bank indebtedness (Note 7)	-	-
Accounts Payable	65,758	31,432
Accrued Liabilities Payable	-	-
Deposits	-	-
Deferred Revenue (Note 8)	691	63
Accrued Landfill Costs (Note 9)	-	-
Liability for Contaminated Sites (Note 10)	-	-
Other Liabilities	-	-
Long-Term Debt (Note 11)	-	-
<b>Total liabilities</b>	<b>66,449</b>	<b>31,495</b>
<b>NET FINANCIAL ASSETS</b>	<b>2,333,316</b>	<b>2,445,756</b>
<b>NON-FINANCIAL ASSETS</b>		
Tangible Capital Assets(Schedule 6, 7)	1,636,449	1,762,107
Prepayments and Deferred Charges	133,488	357
Stock and supplies	34,331	53,422
Other	-	-
Total Non-Financial Assets	1,804,268	1,815,886
<b>ACCUMULATED SURPLUS (Schedule 8)</b>	<b>\$ 4,137,584</b>	<b>\$ 4,261,642</b>

**R.M. OF LAKE ALMA NO. 8****Consolidated Statement of Operations and Accumulated Surplus****As at December 31, 2020****Statement 2**

	Budget 2020	2020	2019
<b>REVENUES</b>			
Taxes and Other Unconditional Revenue (Schedule 1)	\$ 1,261,035	\$ 1,248,647	\$ 1,167,577
Fees and Charges (Schedule 4, 5)	292,802	324,326	278,985
Conditional Grants (Schedule 4, 5)	7,600	7,824	7,659
Tangible Capital Assets Sales - Gain (Loss) (Schedule 4, 5)	-	-	-
Land Sales - Gain (Loss) (Schedule 4, 5)	-	-	-
Investment Income and Commissions (Schedule 4, 5)	27,800	26,441	28,308
Restructurings (Schedule 4, 5)	-	-	-
Other Revenues (Schedule 4, 5)	2,600	17,232	3,626
<b>Total Revenues</b>	<b>1,591,837</b>	<b>1,624,470</b>	<b>1,486,155</b>
<b>EXPENSES</b>			
General Government Services (Schedule 3)	207,183	256,787	249,417
Protective Services (Schedule 3)	23,730	38,110	23,236
Transportation Services (Schedule 3)	1,601,624	1,308,239	684,030
Environmental and Public Health Services (Schedule 3)	85,072	64,157	68,967
Planning and Development Services (Schedule 3)	1,260	279	1,260
Recreation and Cultural Services (Schedule 3)	133,055	113,470	143,531
Utility Services (Schedule 3)	30,814	31,652	33,703
Restructurings (Schedule 3)	-	-	-
<b>Total Expenses</b>	<b>2,082,738</b>	<b>1,812,694</b>	<b>1,204,144</b>
<b>Surplus (Deficit) of Revenues over Expenses before Other Capital Contributions</b>	<b>(490,901)</b>	<b>(188,224)</b>	<b>282,011</b>
Provincial/Federal Capital Grants and Contributions (Schedule 4, 5)	19,048	64,166	35,596
<b>Surplus (Deficit) of Revenues over Expenses</b>	<b>(471,853)</b>	<b>(124,058)</b>	<b>317,607</b>
Accumulated Surplus (Deficit), Beginning of Year	4,261,642	4,261,642	3,944,035
<b>ACCUMULATED SURPLUS - END OF YEAR</b>	<b>\$ 3,789,789</b>	<b>\$ 4,137,584</b>	<b>\$ 4,261,642</b>

**R.M. OF LAKE ALMA NO. 8**

**Consolidated Statement of Change in Net Financial Assets**

**As at December 31, 2020**

**Statement 3**

	Budget 2020	2020	2019
<b>Surplus (Deficit)</b>	\$ (471,853)	\$ (124,058)	\$ 317,607
(Acquisition) of tangible capital assets	-	(1,400)	(104,765)
Amortization of tangible capital assets	144,197	127,058	147,126
Proceeds on disposal of tangible capital assets	-	-	-
Loss (gain) on the disposal of tangible capital assets	-	-	-
Transfer of assets/liabilities in restructuring transactions	-	-	-
<b>Surplus (Deficit) of capital expenses over expenditures</b>	<b>144,197</b>	<b>125,658</b>	42,361
(Acquisition) of supplies inventories	-	(11,684)	-
(Acquisition) of prepaid expense	-	(133,488)	-
Consumption of supplies inventory	-	30,775	3,473
Use of prepaid expense	-	357	1,316
<b>Surplus (Deficit) of expenses of other non-financial over expenditures</b>	<b>-</b>	<b>(114,040)</b>	4,789
<b>Increase/Decrease in Net Financial Assets</b>	<b>(327,656)</b>	<b>(112,440)</b>	364,757
<b>Net Financial Assets (Debt) - Beginning of Year</b>	<b>2,445,756</b>	<b>2,445,756</b>	2,080,999
<b>Net Financial Assets (Debt) - End of Year</b>	<b>\$ 2,118,100</b>	<b>\$ 2,333,316</b>	<b>\$ 2,445,756</b>



**R.M. OF LAKE ALMA NO. 8**  
**Consolidated Statement of Cash Flows**  
**As at December 31, 2020**

**Statement 4**

**Cash provided by (used for) the following activities**

	2020	2019
<b>Operating:</b>		
Surplus (Deficit)	\$ (124,058)	\$ 317,607
Amortization	127,058	147,126
Loss (gain) on disposal of tangible capital assets	-	-
Donated capital assets	(1,400)	-
	<u>1,600</u>	<u>464,733</u>
Change in assets/liabilities		
Taxes Receivable - Municipal	18,867	(5,694)
Other Receivables	(54,546)	(31,165)
Land for Resale	21,941	(16,821)
Accounts Payable	34,326	10,350
Deferred Revenue	628	(399)
Prepayments and Deferred Charges	(133,131)	1,316
Stock and supplies	19,091	3,473
	<u>(92,824)</u>	<u>(38,940)</u>
<b>Cash provided by operating transactions</b>	<u>(91,224)</u>	<u>425,793</u>
<b>Capital:</b>		
Acquisition of capital assets	-	(104,765)
	<u>-</u>	<u>(104,765)</u>
<b>Cash applied to capital transactions</b>	<u>-</u>	<u>(104,765)</u>
<b>Investing:</b>		
Long-Term Investments	(9,377)	170,237
Other	-	-
	<u>(9,377)</u>	<u>170,237</u>
<b>Cash provided by (applied to) investing transactions</b>	<u>(9,377)</u>	<u>170,237</u>
<b>Financing:</b>		
Debt charges recovered	-	-
Long-term debt issued	-	-
Long-term debt repaid	-	-
Other financing	-	-
	<u>-</u>	<u>-</u>
<b>Cash provided by (applied to) financing transactions</b>	<u>-</u>	<u>-</u>
<b>Change in Cash and Temporary Investments during the year</b>	<b>(100,601)</b>	<b>491,265</b>
Cash and Temporary Investments - Beginning of Year	<u>1,936,728</u>	<u>1,445,463</u>
<b>Cash and Temporary Investments - End of Year (Note 2)</b>	<b>\$ 1,836,127</b>	<b>\$ 1,936,728</b>

1. **Significant accounting policies**

The consolidated financial statements of the Municipality have been prepared by management in accordance with Canadian public sector accounting standards (PSAS) as recommended by the Chartered Professional Accountants of Canada (CPA Canada). Significant aspects of the accounting policies adopted by the Municipality are as follows:

**Basis of accounting:** The consolidated financial statements are prepared using the accrual basis of accounting. The accrual basis of accounting requires revenues to be recognized as they become available and measurable and expenses are recognized as they are incurred and measurable as a result of the receipt of goods and services and the creation of a legal obligation to pay.

(a) **Reporting Entity:**

The consolidated financial statements consolidate the assets, liabilities and flow of resources of the Municipality. The entity is comprised of all of the organizations that are owned or controlled by the Municipality and are, therefore, accountable to the Council for the administration of their financial affairs and resources. Entities included in these consolidated financial statements are as follows:

Lake Alma Recreation Board

All inter-organizational transactions and balances have been eliminated.

(b) **Collection of funds for other authorities:**

Collection of funds by the Municipality for school boards, Municipal Hail and conservation and development authorities are collected and remitted in accordance with relevant legislation.

(c) **Government Transfers:**

Government transfers are the transfer of assets from senior levels of government that are not the result of an exchange transaction, are not expected to be repaid in the future, or the result of a direct financial return. Government transfers are recognized as revenue in the period that the events giving rise to the transfer occur, providing:

- a) the transfers are authorized
- b) any eligibility criteria and stipulations have been met; and
- c) reasonable estimates of the amounts can be made.

Unearned government transfer amounts received will be recorded as deferred revenue until criteria or stipulations are met.

Earned government transfer amounts not received will be recorded as an amount receivable.

Government transfers to individuals and other entities are recognized as an expense when the transfers are authorized and all eligibility criteria have been met.

(d) **Deferred Revenue - Fees and Charges:**

Certain user charges and fees are collected for which the related services have yet to be performed. Revenue is recognized in the period when the related expenses are incurred or services performed.

Resources restricted by agreement with an external party are recognized as revenue in the Municipality's financial statements in the period in which the resources are used for the purpose or purposes specified. An externally restricted inflow received before this criterion has been met is recorded as a liability until the resources are used for the purpose or purposes specified.

(e) **Local Improvement Charges:**

Local improvement projects financed by frontage taxes recognize any prepayment charges as revenue in the period assessed.

(f) **Net Financial Assets:**

Net Financial Assets at the end of an accounting period are the net amount of financial assets less liabilities outstanding. Financial assets represent items such as cash and those other assets on hand which could provide resources to discharge existing liabilities or finance future operations. These include realizable assets which are convertible to cash and not intended for consumption in the normal course of operations.

*(continues)*

---

1. **Significant accounting policies** *(continued)*

(g) **Non-financial assets:**

Tangible capital and other non-financial assets are accounted for as assets by the government because they can be used to provide government services in future periods. These assets do not normally provide resources to discharge the liabilities of the government unless they are sold.

(h) **Appropriated Reserves:**

Reserves are established at the discretion of Council to designate surplus for future operating and capital transactions. Amounts so designated are described on Schedule 8.

(i) **Property Tax Revenue:**

Property tax revenue is based on assessments determined in accordance with Saskatchewan Legislation and the formulas, principles, and rules in the Saskatchewan Assessment Manual. Tax mill rates are established annually by Council following the guidance of the Government of Saskatchewan. Tax revenues are recognized when the tax has been authorized by bylaw and the taxable event has occurred, provided the revenues are expected to be collected. Requisitions operate as a flow through and are excluded from municipal revenue.

(j) **Investments:**

Portfolio investments are valued at the lower of cost, less any provisions for other than temporary impairment. Investments with terms longer than one year have been classified as other long-term investments concurrent with the nature of the investment.

The long term investments in the Saskatchewan Association of Rural Municipalities - Self insurance fund are accounted for on the equity basis. The balance represents the balances receivable should the Municipality decide to leave the self-insurance program and includes upfront contributions to the plan, additional premium payments, allocations of investment income on the funds on deposit, self-insurance claims paid and other claims administration costs. The Municipality has the ability to withdraw from the plan with notice. Beyond the return of the Municipality's fund balance, it has no further claim to the residual net assets of SARM. Prairie Sky Co-operative Association Ltd. - member equity, Radius Credit Union - member equity, and Affinity Credit Union term deposits are recorded at cost.

(k) **Inventories:**

Inventories of materials and supplies expected to be used by the Municipality are valued at the lower of cost or replacement cost. Inventories of land, materials and supplies held for resale are valued at the lower of cost or net realizable value. Cost is determined by the average cost method. Net realizable value is the estimated selling price in the ordinary course of business.

(l) **Tangible Capital Assets:**

All tangible capital asset acquisitions or betterments made throughout the year are recorded at their acquisition cost. Initial costs for tangible capital assets that were acquired and developed prior to 2009 were obtained via historical cost information or using current fair market values discounted by a relevant inflation factor back to the point of acquisition. Donated tangible capital assets received are recorded at their fair market value at the date of contribution. The cost of these tangible capital assets less any residual value are amortized over the asset's useful life using the straight-line method of amortization. Tangible capital assets that are recognized at a nominal value are disclosed on Schedule 6. The Municipality's tangible capital asset useful lives are estimated as follows:

<b><u>Asset</u></b>	<b><u>Useful Life</u></b>
<b>General Assets</b>	
Land	Indefinite
Land Improvements	10 to 15 Years
Buildings	50 Years
Vehicles & Equipment	
Vehicles	10 Years
Machinery and Equipment	5 to 15 Years
<b>Infrastructure Assets</b>	
Water & Sewer	40 Years
Road Network Assets	40 Years

*(continues)*

1. **Significant accounting policies** *(continued)*

**Government contributions:** Government contributions for the acquisition of capital assets are reported as capital revenue and do not reduce the cost of the related asset.

**Works of Art and Other Unrecognized Assets:** Assets that have a historical or cultural significance, which include works of art, monuments and other cultural artifacts are not recognized as tangible capital assets because a reasonable estimate of future benefits associated with this property cannot be made.

**Capitalization of Interest:** The Municipality does not capitalize interest incurred while a tangible capital asset is under construction.

**Leases:** All leases are recorded on the consolidated financial statements as either a capital or operating lease. Any lease that transfers substantially all of the benefits and risk associated with the leased asset is classified as a capital lease and recorded as a tangible capital asset. At the inception of a capital lease, an asset and a payment obligation are recorded at an amount equal to the lesser of the present value of the minimum lease payments and the asset's fair market value. Assets under capital lease are amortized on a straight line basis, over their estimated useful lives (lease term). Any other lease not meeting the before mentioned criteria is classified as an operating lease and rental payments are expensed as incurred.

(m) **Landfill liability:**

The Municipality maintains a waste disposal site. The costs to close and maintain solid waste landfill sites are based on estimated future expenses, adjusted for inflation and discounted to current dollars. The Municipality is currently unable to estimate closure and post-closure costs at this time. No amount has been recorded as an asset or a liability. See disclosure in Note 9.

(n) **Trust Funds:**

Funds held in trust for others, under a trust agreement or statute, are not included in the consolidated financial statements as they are not controlled by the Municipality.

(o) **Employee benefit plans:**

Contributions to the Municipality's multi employer defined benefit plans are expensed when contributions are made. Under the defined benefit plan, the Municipality's obligations are limited to their contributions.

(p) **Liability for Contaminated Sites:**

Contaminated sites are a result of contamination being introduced into air, soil, water or sediment of a chemical, organic or radioactive material or live organism that exceeds an environmental standard. The liability is recorded net of any expected recoveries. A liability for remediation of contaminated sites is recognized when all the following criteria are met:

- a) an environmental standard exists;
- b) contamination exceeds the environmental standard;
- c) The municipality:
  - i. is directly responsible; or
  - ii. accepts responsibility;
- d) it is expected that future economic benefits will be given up; and
- e) a reasonable estimate of the amount can be made.

Any revisions to the amount previously recognized are accounted for in the period in which the revisions are made.

(q) **Measurement Uncertainty:**

The preparation of financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amount of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenue and expenditures during the period. Accounts receivable are stated after evaluation as to their collectability and an appropriate allowance for doubtful accounts is provided where considered necessary.

The measurement of materials and supplies are based on estimates of volume and quality. The 'Opening Asset costs' of tangible capital assets have been estimated where actual costs were not available. Amortization is based on the estimated useful lives of tangible capital assets.

These estimates and assumptions are reviewed periodically and, as adjustments become necessary they are reported in earnings in the periods in which they become known.

*(continues)*

---

1. **Significant accounting policies** (continued)

(r) **Basis of segmentation/Segment report:**

The Municipality follows the Public Sector Accounting Board's recommendations requiring financial information to be provided on a segmented basis. Municipal services have been segmented by grouping activities that have similar service objectives (by function). Revenues that are directly related to the costs of the function have been attributed to each segment. Interest is allocated to functions based on the purpose of specific borrowings.

The segments (functions) are as follows:

**General Government:** Provides for the administration of the Municipality.

**Protective Services:** Comprised of expenses for Police and Fire protection.

**Transportation Services:** Responsible for the delivery of public works services related to the development and maintenance of roadway systems and street lighting.

**Environmental and Public Health:** The environmental segment provides waste disposal and other environmental services. The public health segment provides for expenses related to public health services in the municipality.

**Planning and Development:** Provides for neighbourhood development and sustainability.

**Recreation and Culture:** Provides for community services through the provision of recreation and leisure services.

**Utility Services:** Provides for delivery of water, collecting and treating of wastewater and providing collection and disposal of solid waste.

(s) **Budget Information:**

Budget information is presented on a basis consistent with that used for actual results. The budget was approved by Council on May 13, 2020.

(t) **New Accounting Standards and Amendments to Standards:**

**Future Accounting Standards, Effective for fiscal years beginning on or after April 1, 2022:**

**PS 1201 Financial Statement Presentation**, replaces PS 1200 with revised general reporting principles and standards of presentation and disclosure in government financial statements. Requires a new statement of re-measurement gains and losses separate from the statement of operations arising from the re-measurement of financial instruments and items denominated in foreign currencies, as well as the government's proportionate share of other comprehensive income that arises when a government includes the results of government business enterprises and partnerships. Effective in the period PS 3450 and PS 2601 are adopted. Effective in the period PS 3450 and PS 2601 are adopted.

**PS 2601 Foreign Currency Translation**, replaces PS 2600 with revised guidance on the recognition, presentation and disclosure of transactions that are denominated in a foreign currency. Requires that monetary assets and liabilities denominated in a foreign currency and non-monetary items included in the fair value category, denominated in a foreign currency, be adjusted to reflect the exchange rates in effect at the financial statement date. Unrealized gains and losses are to be presented in the statement of re-measurement gains and losses.

**PS 3041 Portfolio Investments**, replaces PS 3040 with revised guidance on accounting for, and presentation and disclosure of, portfolio investments. Removes the distinction between temporary and portfolio investments. Upon adoption of PS 3450 and PS 3041, PS 3030, Temporary Investments, will no longer apply. Effective in the period PS 3450, PS 2601 and PS 1201 are adopted.

**PS 3450 Financial Instruments**, a new standard establishing guidance on the recognition, measurement, presentation and disclosure of financial instruments, including derivatives. The standard requires fair value measurement of derivatives and equity instrument that are quoted in an active market; all other financial instruments can be measured at cost/amortized cost or fair value at the election of the government. Unrealized gains and losses are presented in a new statement of re-measurement gains and losses. There is the requirement to disclose the nature and extent of risks arising from financial instruments and clarification is given for the de-recognition of financial liabilities.

(continues)

---

## Notes to Consolidated Financial Statements

As at December 31, 2020

## 1. Significant accounting policies (continued)

**PS 3280 Asset Retirement Obligations**, a new standard establishing guidance on the accounting and reporting of legal obligations associated with the retirement of tangible capital assets controlled by a government or government organization. A liability for a retirement obligation can apply to tangible capital assets either in productive use or no longer in productive use. As this standard includes solid waste landfill sites active and post-closing obligations, upon adoption of this new standard, existing Solid Waste Landfill Closure and Post-Closure Liability section PS 3270 will be withdrawn.

**Effective for fiscal years beginning on or After April 1, 2023:**

**PS 3400, Revenue**, a new standard establishing guidance on how to account for and report on revenue. The standard provides a framework for recognizing, measuring and reporting revenues that arise from transactions that include performance obligations and transactions that do not have performance obligations. Performance obligations are enforceable promises to provide specific goods or services to a specific payer.

The extent of the impact on adoption of these future standards is not known at this time.

## 2. Cash and Temporary Investments

	<u>2020</u>	<u>2019</u>
Cash	\$ 102,662	\$ 102,375
Temporary Investments	1,597,133	1,774,326
Restricted Cash	<u>136,332</u>	<u>60,027</u>
<b>Total Cash and Temporary Investments</b>	<b>\$ 1,836,127</b>	<b>\$ 1,936,728</b>

Cash include balances with banks, term deposits, marketable securities and short-term investments with maturities of one year or less.

Temporary investments consist of a guaranteed investment certificate maturing October 2021 and bearing interest at a rate of 0.35% (2019 - 1.1%).

Restricted cash consists of funds restricted for the use of the Lake Alma Recreation Board and the Special Service Area of Lake Alma in their daily operations.

## 3. Taxes Receivable - Municipal

	<u>2020</u>	<u>2019</u>
<u>Municipal</u>		
- Current	\$ 13,678	\$ 27,393
- Arrears	<u>5,276</u>	<u>10,428</u>
	18,954	37,821
Less - allowance for uncollectibles	<u>(3,000)</u>	<u>(3,000)</u>
Total municipal taxes receivable	<u>15,954</u>	<u>34,821</u>
<u>School</u>		
- Current	3,374	6,657
- Arrears	<u>1,053</u>	<u>2,150</u>
Total school taxes receivable	<u>4,427</u>	<u>8,807</u>
Municipal - other	<u>-</u>	<u>6,899</u>
Total taxes and grants in lieu receivable	20,381	50,527
Deduct taxes receivable to be collected on behalf of other organizations	<u>(4,427)</u>	<u>(15,706)</u>
<b>Total Taxes Receivable - Municipal</b>	<b>\$ 15,954</b>	<b>\$ 34,821</b>

## Notes to Consolidated Financial Statements

As at December 31, 2020

## 4. Other Accounts Receivable

	2020	2019
Federal Government	\$ 31,529	\$ 20,276
Provincial government	7,222	6,916
Local government	-	-
Utility	-	-
Trade	89,740	46,753
Other	-	-
Total Other Accounts Receivable	<u>128,491</u>	<u>73,945</u>
Less: allowance for uncollectibles	-	-
<b>Net Other Accounts Receivable</b>	<b><u>\$ 128,491</u></b>	<b><u>\$ 73,945</u></b>

## 5. Land for Resale

	2020	2019
Tax Title Property	\$ 41,346	\$ 40,441
Allowance for market value adjustment	<u>(41,346)</u>	<u>(18,500)</u>
Net Tax Title Property	-	21,941
Other Land	2,782	2,782
Allowance for market value adjustment	-	-
Net Other Land	<u>2,782</u>	<u>2,782</u>
<b>Total Land for Resale</b>	<b><u>\$ 2,782</u></b>	<b><u>\$ 24,723</u></b>

## 6. Investments

	2020	2019
<b>Long-term Investments</b>		
Sask. Assoc. of Rural Municipalities - Self Insurance Fund	\$ 53,537	\$ 50,546
Affinity Credit Union term deposit	357,686	351,342
Nursing Home Shares	1,600	1,600
Radius Credit Union Equity	1,261	1,219
Prairie Sky Co-operative Equity	<u>2,327</u>	<u>2,327</u>
<b>Total Investments</b>	<b><u>\$ 416,411</u></b>	<b><u>\$ 407,034</u></b>

The long term investments in the Saskatchewan Association of Rural Municipalities - Insurance Funds are accounted for on the equity basis. The balance represents the balances receivable should the Municipality decide to leave the self-insurance program and includes upfront contributions to the plan, additional premium payments, allocations of investment income on the funds on deposit, self-insurance claims paid and other claims administration costs. The Municipality has the ability to withdraw from the plan with notice. Beyond the return of the Municipality's fund balance, it has no further claim to the residual net assets of SARM.

The Affinity Credit Union term deposit is measured at cost. The term deposit consists of a guaranteed investment certificate with an interest rate of 2.00% (2019 - 1.75%), maturing October 2024. It has been classified as long-term in accordance with the nature and intent of the investments.

Shares of privately held corporations are recorded at cost, less any impairments.

Member equity accounts are recorded at cost.

Notes to Consolidated Financial Statements

As at December 31, 2020

7. **Bank Indebtedness**

At December 31, 2020, the Municipality had lines of credit totaling \$10,000 (2020 - \$210,000), bearing interest at prime plus 0.50% (2019 - prime plus 0.50%) per annum, none of which were drawn (2019 - \$nil). The line of credit is secured by a general security agreement.

8. **Deferred Revenue**

	2020	2019
Prepaid Taxes		
Balance, beginning of year	\$ 47	\$ 450
Add: Amount received during the year	687	47
Less: Amount recognized as revenue during the year	(47)	(450)
Balance, end of year	687	47
Water Deposits		
Balance, beginning of year	16	12
Add: Amount received during the year	4	16
Less: Amount refunded the year	(16)	(12)
Balance, end of year	4	16
<b>Total Deferred Revenue</b>	<b>\$ 691</b>	<b>\$ 63</b>

9. **Accrued Landfill Costs**

The Municipality maintains a waste disposal site that has not yet been decommissioned. The landfill is no longer in use and currently, the site is only used for the disposal of metal and wood waste. The Municipality has not yet started the process of determining future closure and post closure costs as required by the Ministry of Environment and regulated by Municipal Refuse Management Regulations. As such the consolidated financial statements do not recognize a liability for closure and post-closure care as the landfill site's capacity was used based on usage measured on a volumetric basis, which is a departure from Canadian public sector accounting standards.

10. **Liability for Contaminated Sites**

The Municipality owns, through its tax title property, a property on which a former gas station operated. The property is being used by the Municipality as a parking lot. The Municipality has not performed an assessment of the obligation for remediation of contaminated site as related to this property including determining the extent of contamination, whether it exceeds environment standards, the extent to which the Municipality is responsible and estimating any remediation liability. This constitutes a departure from Canadian public sector accounting standards which require that an obligation for remediation of contaminated sites be assessed and recorded when recognition criteria are met.

11. **Long-term Debt**

The debt limit of the Municipality is \$1,339,536 (2019 - \$1,219,582). The debt limit for a municipality is the total amount of the Municipality's own source revenues for the preceding year (The Municipalities Act Section 161(1)). The Municipality has no long term debt.



## Notes to Consolidated Financial Statements

As at December 31, 2020

## 12. Pension Plan

The Municipality is an employer member of the Municipal Employee Pension Plan (MEPP), which is a multi-employer defined benefit pension plan. The Commission of MEPP, representing plan member employers, is responsible for overseeing the management of the pension plan, including investment of assets and administration of benefits. The Municipality's pension expense in 2020 was \$22,046 (2019 - 21,542). The benefits accrued to the Municipality's employees from MEPP are calculated using the following: pensionable years of service, highest average salary, and the plan accrual rate.

Every three years, an actuarial valuation is performed to assess the financial position of the plan and the adequacy of plan funding. Any actuarially determined deficiency is the responsibility of the participating employers and employees, which could affect future contribution rates and/or benefits. Contributions to MEPP are not segregated in separate accounts or restricted to provide benefits to the employees of a particular employer. As a result, individual employers are not able to identify their share of the underlying assets and liabilities, and the net pension assets or liabilities for the plan are not recognized in these consolidated financial statements. Rather, the plan is accounted for as a defined contribution plan where the contributions are expensed when made.

	2020	2019
<u>Details of MEPP</u>		
Number of active members	6	6
Member contribution rates (percentage of salary):		
Employee contribution - general members	9.00%	9.00%
Employer contribution - general members	9.00%	9.00%
Member contributions for the year	22,046	21,542
Employer contributions for the year	22,046	21,542
Financial position of the plan:		
Plan assets	***	2,819,222,000
Plan liabilities	***	2,160,754,000
Accounting pension surplus	\$ -	\$ 658,468,000

\*\*\*2020 MEPP financial information is not yet available  
2020 year's maximum pensionable amount (YMPE) \$58,700

## 13. Trusts Administered by the Municipality

A summary of trust fund activity by the municipality during the year is as follows:

	2020	2019
<b>Highway 18-28 Committee</b>		
Balance - Beginning of Year	\$ 3,703	\$ -
Contributions	2,746,721	55,000
Disbursements	(2,747,197)	(51,297)
<b>Balance - End of Year</b>	<b>\$ 3,227</b>	<b>\$ 3,703</b>

## 14. Commitments

On June 27, 2019, Council signed an agreement with the Province of Saskatchewan, the Rural Municipalities of Souris Valley, Laurier and Surprise Valley, for the rehabilitation of Highways 18 and 28. The four Rural Municipalities together, are responsible for the lower of 25% of the project or \$7,407,250. The Rural Municipality of Lake Alma is responsible for their proportionate share (28%) of the lower of 25% or \$7,407,250. Expected completion of the project is November 2022.

Notes to Consolidated Financial Statements

As at December 31, 2020

---

15. Budget Data

The reconciliation of the approved budget for the current year to the budget figures reported in these financial statements is as follows:

	<u>2020</u>
Budget surplus per Statement of Operations	\$ (471,853)
Less: Transfers to other funds	330,000
Add: Amortization expense	<u>144,197</u>
Approved Cash Budget	<u>\$ 2,344</u>

---

16. Impacts of COVID-19

The outbreak of a novel strain of coronavirus ("COVID-19") was declared a global pandemic by the World Health Organization in March 2020. COVID-19 has severely impacted many economies around the globe. In many countries, including Canada, businesses were forced to cease or limit operations for long periods of time. Measures taken to contain the spread of the virus, including travel bans, quarantines, social distancing, and closures of non-essential services have triggered significant disruptions to businesses worldwide, resulting in an economic slowdown. Global stock markets have also experienced great volatility and a significant weakening. Governments and central banks have responded with monetary and fiscal interventions to stabilize economic conditions.

---

**R.M. OF LAKE ALMA NO. 8**

**Schedule of Taxes and Other Unconditional Revenue**

**As at December 31, 2020**

**Schedule 1**

	Budget 2020	2020	2019
<b>TAXES</b>			
General municipal tax levy	\$ 1,148,777	\$ 1,146,622	\$ 1,077,495
Abatements and adjustments	(2,500)	(2,133)	(2,505)
Discount on current year taxes	(40,000)	(50,805)	(46,373)
<b>Net Municipal Taxes</b>	1,106,277	1,093,684	1,028,617
Potash tax share	-	-	-
Trailer license fees	-	-	-
Penalties on tax arrears	2,000	1,930	1,972
Special tax levy	-	-	-
Other	-	-	-
<b>Total Taxes</b>	1,108,277	1,095,614	1,030,589
<b>UNCONDITIONAL GRANTS</b>			
Revenue Sharing	134,392	134,392	119,024
Organized Hamlet	5,290	5,290	4,888
Other - Special Service Area	7,973	7,973	7,973
<b>Total Unconditional Grants</b>	147,655	147,655	131,885
<b>GRANTS IN LIEU OF TAXES</b>			
Provincial			
S.P.C. Electrical	-	-	-
SaskEnergy Gas	-	-	-
Transgas	-	-	-
Central Services	-	-	-
SaskTel	-	5,028	4,771
Other	5,103	350	332
Local/Other			
Housing Authority	-	-	-
C.P.R. Mainline	-	-	-
Treaty land Entitlement	-	-	-
Other	-	-	-
Other Government Transfers			
S.P.C. Surcharge	-	-	-
SaskEnergy Surcharge	-	-	-
Other	-	-	-
<b>Total Grants in Lieu of Taxes</b>	5,103	5,378	5,103
<b>TOTAL TAXES AND OTHER UNCONDITIONAL REVENUE</b>	\$ 1,261,035	\$ 1,248,647	\$ 1,167,577

## Schedule of Operating and Capital Revenue by Function

As at December 31, 2020

Schedule 2 - 1

	Budget 2020	2020	2019
<b>GENERAL GOVERNMENT SERVICES</b>			
<b>Operating</b>			
Other Segmented Revenue			
Fees and charges	\$ 62,977	\$ 66,322	\$ 742
- Custom work	-	-	-
- Sales of supplies	1,500	1,156	1,389
- Other	-	-	-
Total Fees and Charges	64,477	67,478	2,131
- Tangible capital asset sales - gain (loss)	-	-	-
- Land sales - gain (loss)	-	-	-
- Investment income and commissions	27,800	26,441	28,308
- Other (Safe Restart)	-	16,226	-
Total Other Segmented Revenue	92,277	110,145	30,439
Conditional Grants			
- Student Employment	-	-	-
- Other	-	-	-
Total Conditional Grants	-	-	-
<b>Total Operating</b>	<b>92,277</b>	<b>110,145</b>	<b>30,439</b>
<b>Capital</b>			
Conditional Grants			
- Federal Gas Tax	-	-	-
- ICIP	-	-	-
- Provincial Disaster Assistance	-	-	-
- Other	3,000	1,000	1,000
<b>Total Capital</b>	<b>3,000</b>	<b>1,000</b>	<b>1,000</b>
<b>Restructuring revenue</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total General Government Services</b>	<b>95,277</b>	<b>111,145</b>	<b>31,439</b>
<b>PROTECTIVE SERVICES</b>			
<b>Operating</b>			
Other Segmented Revenue			
Fees and charges	-	16,411	-
- Other	-	-	-
Total Fees and Charges	-	16,411	-
- Tangible capital asset sales - gain (loss)	-	-	-
- Other	-	-	-
Total Other Segmented Revenue	-	16,411	-
Conditional Grants			
- Student Employment	-	-	-
- Local government	-	-	-
- Other	-	-	-
Total Conditional Grants	-	-	-
<b>Total Operating</b>	<b>-</b>	<b>16,411</b>	<b>-</b>
<b>Capital</b>			
Conditional Grants			
- Federal Gas Tax	-	-	-
- ICIP	-	-	-
- Provincial Disaster Assistance	-	-	-
- Local government	-	-	-
- Other	-	-	-
<b>Total Capital</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Restructuring revenue</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Protective Services</b>	<b>\$ -</b>	<b>\$ 16,411</b>	<b>\$ -</b>

**R.M. OF LAKE ALMA NO. 8**

**Schedule of Operating and Capital Revenue by Function**

**As at December 31, 2020**

**Schedule 2 - 2**

	Budget 2020	2020	2019
<b>TRANSPORTATION SERVICES</b>			
<b>Operating</b>			
Other Segmented Revenue			
Fees and Charges	\$ -	\$ -	\$ -
- Custom work	36,600	22,232	37,993
- Sales of supplies	12,000	12,579	13,745
- Road Maintenance and Restoration Agreements	50,000	83,631	80,118
- Frontage	-	-	-
- Other	-	-	-
Total Fees and Charges	98,600	118,442	131,856
- Tangible capital asset sales - gain (loss)	-	-	-
- Other	-	-	-
Total Other Segmented Revenue	98,600	118,442	131,856
Conditional Grants			
- RIRG (CTP)	-	-	-
- Student Employment	-	-	-
- Other	-	-	-
Total Conditional Grants	-	-	-
<b>Total Operating</b>	<b>98,600</b>	<b>118,442</b>	<b>131,856</b>
<b>Capital</b>			
Conditional Grants			
- Federal Gas Tax	16,048	24,072	34,596
- ICIP	-	-	-
- RIRG (Heavy Haul, CTP, Bridge and Culvert)	-	-	-
- Provincial Disaster Assistance	-	-	-
- Other (MEEP)	-	39,094	-
<b>Total Capital</b>	<b>16,048</b>	<b>63,166</b>	<b>34,596</b>
<b>Restructuring revenue</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Transportation Services</b>	<b>114,648</b>	<b>181,608</b>	<b>166,452</b>
<b>ENVIRONMENTAL AND PUBLIC HEALTH SERVICES</b>			
<b>Operating</b>			
Other Segmented Revenue			
Fees and Charges	1,000	581	982
- Waste and Disposal Fees	2,200	1,588	2,117
- Other	-	-	-
Total Fees and Charges	3,200	2,169	3,099
- Tangible capital asset sales - gain (loss)	-	-	-
- Other	-	-	-
Total Other Segmented Revenue	3,200	2,169	3,099
Conditional Grants			
- Student Employment	-	-	-
- TAPD	-	-	-
- Local government	-	-	-
- Other	7,600	7,824	7,659
Total Conditional Grants	7,600	7,824	7,659
<b>Total Operating</b>	<b>10,800</b>	<b>9,993</b>	<b>10,758</b>
<b>Capital</b>			
Conditional Grants			
- Federal Gas Tax	-	-	-
- ICIP	-	-	-
- TAPD	-	-	-
- Provincial Disaster Assistance	-	-	-
- Other	-	-	-
<b>Total Capital</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Restructuring revenue</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Environmental and Public Health Services</b>	<b>\$ 10,800</b>	<b>\$ 9,993</b>	<b>\$ 10,758</b>

**R.M. OF LAKE ALMA NO. 8**

**Schedule of Operating and Capital Revenue by Function**

**As at December 31, 2020**

**Schedule 2 - 3**

	Budget 2020	2020	2019
<b>PLANNING AND DEVELOPMENT SERVICES</b>			
<b>Operating</b>			
Other Segmented Revenue			
Fees and Charges	\$ 1,000	\$ 925	\$ 4,950
- Maintenance and Development Charges	-	-	-
- Other	-	-	-
Total Fees and Charges	1,000	925	4,950
- Tangible capital asset sales - gain (loss)	-	-	-
- Other	1,000	1,006	3,626
Total Other Segmented Revenue	2,000	1,931	8,576
Conditional Grants			
- Student Employment	-	-	-
- Other	-	-	-
Total Conditional Grants	-	-	-
<b>Total Operating</b>	<b>2,000</b>	<b>1,931</b>	<b>8,576</b>
<b>Capital</b>			
Conditional Grants			
- Federal Gas Tax	-	-	-
- ICIP	-	-	-
- Provincial Disaster Assistance	-	-	-
- Other	-	-	-
<b>Total Capital</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Restructuring revenue</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Planning and Development Services</b>	<b>2,000</b>	<b>1,931</b>	<b>8,576</b>
<b>RECREATION AND CULTURAL SERVICES</b>			
<b>Operating</b>			
Other Segmented Revenues			
Fees and Charges	100,000	94,653	110,303
- Other	-	-	-
Total Fees and Charges	100,000	94,653	110,303
- Tangible capital asset sales - gain (loss)	-	-	-
- Other	1,600	-	-
Total Other Segmented Revenue	101,600	94,653	110,303
Conditional Grants			
- Student Employment	-	-	-
- Local Government	-	-	-
- Other	-	-	-
Total Conditional Grants	-	-	-
<b>Total Operating</b>	<b>101,600</b>	<b>94,653</b>	<b>110,303</b>
<b>Capital</b>			
Conditional Grants			
- Federal Gas Tax	-	-	-
- ICIP	-	-	-
- Local government	-	-	-
- Provincial Disaster Assistance	-	-	-
- Other	-	-	-
<b>Total Capital</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Restructuring revenue</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Recreation and Cultural Services</b>	<b>\$ 101,600</b>	<b>\$ 94,653</b>	<b>\$ 110,303</b>

**R.M. OF LAKE ALMA NO. 8**

**Schedule of Operating and Capital Revenue by Function**

**As at December 31, 2020**

**Schedule 2 - 4**

	Budget 2020	2020	2019
<b>UTILITY SERVICES</b>			
<b>Operating</b>			
Other Segmented Revenue			
Fees and Charges	\$ -	\$ -	\$ -
- Water	25,525	24,248	26,646
- Sewer	-	-	-
- Other	-	-	-
Total Fees and Charges	25,525	24,248	26,646
- Tangible capital asset sales - gain (loss)	-	-	-
- Other	-	-	-
Total Other Segmented Revenue	25,525	24,248	26,646
Conditional Grants			
- Student Employment	-	-	-
- Other	-	-	-
Total Conditional Grants	-	-	-
<b>Total Operating</b>	<b>25,525</b>	<b>24,248</b>	<b>26,646</b>
<b>Capital</b>			
Conditional Grants			
- Federal Gas Tax	-	-	-
- ICIP	-	-	-
- New Building Canada Fund (SCF, NRP)	-	-	-
- Clean Water and Wastewater Fund	-	-	-
- Provincial Disaster Assistance	-	-	-
- Other	-	-	-
<b>Total Capital</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Restructuring revenue</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Utility Services</b>	<b>25,525</b>	<b>24,248</b>	<b>26,646</b>
<b>TOTAL OPERATING AND CAPITAL REVENUE BY FUNCTION</b>	<b>\$ 349,850</b>	<b>\$ 439,989</b>	<b>\$ 354,174</b>

**SUMMARY**

Total Other Segmented Revenue	\$ 323,202	\$ 367,999	\$ 310,919
Total Conditional Grants	7,600	7,824	7,659
Total Capital Grants and Contributions	19,048	64,166	35,596
Restructuring Revenue	-	-	-
<b>TOTAL OPERATING AND CAPITAL REVENUE BY FUNCTION</b>	<b>\$ 349,850</b>	<b>\$ 439,989</b>	<b>\$ 354,174</b>

**R.M. OF LAKE ALMA NO. 8**

**Total Expenses by Function**

**As at December 31, 2020**

**Schedule 3 - 1**

	Budget 2020	2020	2019
<b>GENERAL GOVERNMENT SERVICES</b>			
Council remuneration and travel	\$ 27,400	\$ 28,185	\$ 26,873
Wages and benefits	125,500	131,337	121,797
Professional/Contractual services	24,696	25,356	23,334
Utilities	5,800	5,631	5,619
Maintenance, materials and supplies	14,000	7,569	8,957
Grants and contributions			
- Operating	840	340	340
- Capital	-	-	-
Amortization	1,347	1,347	1,347
Interest	200	118	171
Allowance For Uncollectibles	-	22,846	(13,164)
Other	7,400	34,058	74,143
<b>General Government Services</b>	<b>207,183</b>	<b>256,787</b>	<b>249,417</b>
<b>Restructuring</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total General Government Services</b>	<b>207,183</b>	<b>256,787</b>	<b>249,417</b>
<b>PROTECTIVE SERVICES</b>			
<b>Police Protection</b>			
Wages and benefits	-	-	-
Professional/Contractual Services	13,251	33,314	18,445
Utilities	-	-	-
Maintenance, Materials and Supplies	-	-	-
Grants and contributions			
- Operating	-	-	-
- Capital	-	-	-
Other	-	-	-
<b>Fire Protection</b>			
Wages and benefits	-	-	-
Professional/Contractual Services	-	-	-
Utilities	-	-	-
Maintenance, materials and supplies	500	357	352
Grants and contributions			
- Operating	8,540	3,000	3,000
- Capital	-	-	-
Amortization	1,439	1,439	1,439
Interest	-	-	-
Other	-	-	-
<b>Protective Services</b>	<b>23,730</b>	<b>38,110</b>	<b>23,236</b>
<b>Restructuring</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Protective Services</b>	<b>23,730</b>	<b>38,110</b>	<b>23,236</b>
<b>TRANSPORTATION SERVICES</b>			
Council remuneration and travel	5,400	5,367	4,694
Wages and Benefits	214,300	200,082	197,246
Professional/Contractual Services	3,337	14,279	2,809
Utilities	10,345	10,126	9,989
Maintenance, materials and supplies	924,300	821,749	192,438
Gravel	300,000	137,431	137,959
Grants and contributions			
- Operating	-	-	-
- Capital	-	-	-
Amortization	136,842	117,805	136,843
Interest	-	-	-
Other	7,100	1,400	2,052
<b>Transportation Services</b>	<b>1,601,624</b>	<b>1,308,239</b>	<b>684,030</b>
<b>Restructuring</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Transportation Services</b>	<b>\$ 1,601,624</b>	<b>\$ 1,308,239</b>	<b>\$ 684,030</b>



R.M. OF LAKE ALMA NO. 8

Total Expenses by Function

As at December 31, 2020

Schedule 3 - 2

	Budget 2020	2020	2019
<b>ENVIRONMENTAL AND PUBLIC HEALTH SERVICES</b>			
Wages and Benefits	\$ -	\$ -	\$ -
Professional/Contractual Services	34,000	<b>31,135</b>	32,543
Utilities	-	-	-
Maintenance, materials and supplies	28,700	<b>10,650</b>	7,230
Grants and contributions			
- Operating	50	<b>50</b>	50
Waste disposal	-	-	-
Public Health	-	-	-
- Capital	-	-	-
Waste disposal	-	-	-
Public Health	22,322	<b>22,322</b>	29,144
Amortization	-	-	-
Interest	-	-	-
Other	-	-	-
<b>Environmental and Public Health Services</b>	<b>85,072</b>	<b>64,157</b>	<b>68,967</b>
<b>Restructuring</b>	-	-	-
<b>Total Environmental and Public Health Services</b>	<b>85,072</b>	<b>64,157</b>	<b>68,967</b>
<b>PLANNING AND DEVELOPMENT SERVICES</b>			
Wages and Benefits	-	-	-
Professional/Contractual Services	-	-	-
Grants and contributions			
- Operating	-	-	-
- Capital	-	-	-
Amortization	1,260	<b>279</b>	1,260
Interest	-	-	-
Other	-	-	-
<b>Planning and Development Services</b>	<b>1,260</b>	<b>279</b>	<b>1,260</b>
<b>Restructuring</b>	-	-	-
<b>Total Planning and Development Services</b>	<b>1,260</b>	<b>279</b>	<b>1,260</b>
<b>RECREATION AND CULTURAL SERVICES</b>			
Wages and Benefits	4,000	<b>2,616</b>	3,465
Professional/Contractual Services	6,446	<b>6,495</b>	6,377
Utilities	2,650	<b>2,451</b>	2,507
Maintenance, materials, and supplies	5,950	<b>599</b>	5,183
Grants and contributions			
- Operating	10,700	<b>5,227</b>	4,300
- Capital	-	-	-
Amortization	3,309	<b>3,309</b>	3,309
Interest	-	-	-
Allowance For Uncollectibles	-	-	-
Other (recreation board)	100,000	<b>92,773</b>	118,390
<b>Recreation and Cultural Services</b>	<b>133,055</b>	<b>113,470</b>	<b>143,531</b>
<b>Restructuring</b>	-	-	-
<b>Total Recreation and Cultural Services</b>	<b>\$ 133,055</b>	<b>\$ 113,470</b>	<b>\$ 143,531</b>

**R.M. OF LAKE ALMA NO. 8**

**Total Expenses by Function**

**As at December 31, 2020**

**Schedule 3 - 3**

	Budget 2020	2020	2019
<b>UTILITY SERVICES</b>			
Wages and Benefits	\$ -	\$ -	\$ -
Professional/Contractual Services	12,840	<b>14,590</b>	13,754
Utilities	8,845	<b>8,522</b>	8,113
Maintenance, materials and supplies	9,129	<b>5,661</b>	8,908
Grants and contributions			
- Operating	-	-	-
- Capital	-	-	-
Amortization	-	<b>2,879</b>	2,928
Interest	-	-	-
Allowance For Uncollectibles	-	-	-
Other	-	-	-
<b>Utility Services</b>	<b>30,814</b>	<b>31,652</b>	<b>33,703</b>
<b>Restructuring</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Utility Services</b>	<b>30,814</b>	<b>31,652</b>	<b>33,703</b>
<b>TOTAL EXPENSES BY FUNCTION</b>	<b>\$ 2,082,738</b>	<b>\$ 1,812,694</b>	<b>\$ 1,204,144</b>

**R.M. OF LAKE ALMA NO. 8**

**Consolidated Schedule of Segment Disclosure by Function**

**As at December 31, 2020**

**Schedule 4**

	<b>General Government</b>	<b>Protective Services</b>	<b>Transportation Services</b>	<b>Environmental &amp; Public Health</b>	<b>Planning and Development</b>	<b>Recreation and Culture</b>	<b>Utility Services</b>	<b>Total</b>
<b>Revenues (Schedule 2)</b>								
Fees and Charges	\$ 67,478	\$ 16,411	\$ 118,442	\$ 2,169	\$ 925	\$ 94,653	\$ 24,248	\$ 324,326
Tangible Capital Asset Sales - Gain (Loss)	-	-	-	-	-	-	-	-
Land Sales - Gain (Loss)	-	-	-	-	-	-	-	-
Investment Income and Commissions	26,441	-	-	-	-	-	-	26,441
Other Revenues	16,226	-	-	-	1,006	-	-	17,232
Grants - Conditional	-	-	-	7,824	-	-	-	7,824
- Capital	1,000	-	63,166	-	-	-	-	64,166
Restructurings	-	-	-	-	-	-	-	-
<b>Total Revenues</b>	<b>111,145</b>	<b>16,411</b>	<b>181,608</b>	<b>9,993</b>	<b>1,931</b>	<b>94,653</b>	<b>24,248</b>	<b>439,989</b>
<b>Expenses (Schedule 3)</b>								
Wages and Benefits	159,522	-	205,449	-	-	2,616	-	367,587
Professional/Contractual Services	25,356	33,314	14,279	31,135	-	6,495	14,590	125,169
Utilities	5,631	-	10,126	-	-	2,451	8,522	26,730
Maintenance Material and Supplies	7,569	357	959,180	10,650	-	599	5,661	984,016
Grants and Contributions	340	3,000	-	22,372	-	5,227	-	30,939
Amortization	1,347	1,439	117,805	-	279	3,309	2,879	127,058
Interest	118	-	-	-	-	-	-	118
Allowance for Uncollectibles	22,846	-	-	-	-	-	-	22,846
Restructurings	-	-	-	-	-	-	-	-
Other	34,058	-	1,400	-	-	92,773	-	128,231
<b>Total Expenses</b>	<b>256,787</b>	<b>38,110</b>	<b>1,308,239</b>	<b>64,157</b>	<b>279</b>	<b>113,470</b>	<b>31,652</b>	<b>1,812,694</b>
<b>Surplus (Deficit) by Function</b>	<b>(145,642)</b>	<b>(21,699)</b>	<b>(1,126,631)</b>	<b>(54,164)</b>	<b>1,652</b>	<b>(18,817)</b>	<b>(7,404)</b>	<b>(1,372,705)</b>
Taxes and other unconditional revenue (Schedule 1)								<u>1,248,647</u>
<b>Net Surplus (Deficit)</b>								<u>\$ (124,058)</u>

See notes to the consolidated financial statements

**R.M. OF LAKE ALMA NO. 8**

**Consolidated Schedule of Segment Disclosure by Function**

**As at December 31, 2019**

**Schedule 5**

	<b>General Government</b>	<b>Protective Services</b>	<b>Transportation Services</b>	<b>Environmental &amp; Public</b>	<b>Planning and Development</b>	<b>Recreation and Culture</b>	<b>Utility Services</b>	<b>Total</b>
<b>Revenues (Schedule 2)</b>								
Fees and Charges	\$ 2,131	\$ -	\$ 131,856	\$ 3,099	\$ 4,950	\$ 110,303	\$ 26,646	\$ 278,985
Tangible Capital Asset Sales - Gain (Loss)	-	-	-	-	-	-	-	-
Land Sales - Gain (Loss)	-	-	-	-	-	-	-	-
Investment Income and Commissions	28,308	-	-	-	-	-	-	28,308
Other Revenues	-	-	-	-	3,626	-	-	3,626
Grants - Conditional	-	-	-	7,659	-	-	-	7,659
- Capital	1,000	-	34,596	-	-	-	-	35,596
Restructurings	-	-	-	-	-	-	-	-
<b>Total Revenues</b>	<b>31,439</b>	<b>-</b>	<b>166,452</b>	<b>10,758</b>	<b>8,576</b>	<b>110,303</b>	<b>26,646</b>	<b>354,174</b>
<b>Expenses (Schedule 3)</b>								
Wages and Benefits	148,670	-	201,940	-	-	3,465	-	354,075
Professional/Contractual Services	23,334	18,445	2,809	32,543	-	6,377	13,754	97,262
Utilities	5,619	-	9,989	-	-	2,507	8,113	26,228
Maintenance Material and Supplies	8,957	352	330,397	7,230	-	5,183	8,908	361,027
Grants and Contributions	340	3,000	-	29,194	-	4,300	-	36,834
Amortization	1,347	1,439	136,843	-	1,260	3,309	2,928	147,126
Interest	171	-	-	-	-	-	-	171
Allowance for Uncollectibles	(13,164)	-	-	-	-	-	-	(13,164)
Restructurings	-	-	-	-	-	-	-	-
Other	74,143	-	2,052	-	-	118,390	-	194,585
<b>Total Expenses</b>	<b>249,417</b>	<b>23,236</b>	<b>684,030</b>	<b>68,967</b>	<b>1,260</b>	<b>143,531</b>	<b>33,703</b>	<b>1,204,144</b>
<b>Surplus (Deficit) by Function</b>	<b>(217,978)</b>	<b>(23,236)</b>	<b>(517,578)</b>	<b>(58,209)</b>	<b>7,316</b>	<b>(33,228)</b>	<b>(7,057)</b>	<b>(849,970)</b>
Taxes and other unconditional revenue (Schedule 1)								<u>1,167,577</u>
<b>Net Surplus (Deficit)</b>								<u><b>\$ 317,607</b></u>

See notes to the consolidated financial statements

R.M. OF LAKE ALMA NO. 8

Consolidated Schedule of Tangible Capital Assets by Object

As at December 31, 2020

Schedule 6

	2020								2019 Total
	General Assets					Infrastructure Assets	General/ Infrastructure	Total	
	Land	Land Improvements	Buildings	Vehicles	Machinery & Equipment	Linear Assets	Assets Under Construction		
<b>Asset cost</b>									
Opening Asset costs	\$ 10,338	\$ -	\$ 156,079	\$ -	\$ 921,343	\$ 3,162,193	\$ -	\$ 4,249,953	\$ 4,145,188
Additions during the year	1,400	-	-	-	-	-	-	1,400	104,765
Disposals and write-downs during the year	-	-	-	-	-	-	-	-	-
Transfers (from) assets under construction	-	-	-	-	-	-	-	-	-
Transfer of Capital Assets related to restructuring	-	-	-	-	-	-	-	-	-
<b>Closing Asset Costs</b>	<b>11,738</b>	<b>-</b>	<b>156,079</b>	<b>-</b>	<b>921,343</b>	<b>3,162,193</b>	<b>-</b>	<b>4,251,353</b>	<b>4,249,953</b>
<b>Accumulated Amortization Cost</b>									
Opening Accumulated Amortization Costs	-	-	98,408	-	608,770	1,780,668	-	2,487,846	2,340,720
Add: Amortization taken	-	-	3,073	-	56,894	67,091	-	127,058	147,126
Less: Accumulated amortization on disposals	-	-	-	-	-	-	-	-	-
Transfer of Capital Assets related to restructuring	-	-	-	-	-	-	-	-	-
<b>Closing Accumulated Amortization Costs</b>	<b>-</b>	<b>-</b>	<b>101,481</b>	<b>-</b>	<b>665,664</b>	<b>1,847,759</b>	<b>-</b>	<b>2,614,904</b>	<b>2,487,846</b>
<b>Net Book Value</b>	<b>\$ 11,738</b>	<b>\$ -</b>	<b>\$ 54,598</b>	<b>\$ -</b>	<b>\$ 255,679</b>	<b>\$ 1,314,434</b>	<b>\$ -</b>	<b>\$ 1,636,449</b>	<b>\$ 1,762,107</b>

1. Total contributed donated assets received in 2020: \$ 1,400
2. List of assets recognized at nominal value in 2020 are:
  - a) Infrastructure Assets \$ -
  - b) Vehicles \$ -
  - c) Machinery and Equipment \$ -
3. Amount of interest capitalized in 2020: \$ -

See notes to the consolidated financial statements

R.M. OF LAKE ALMA NO. 8

Consolidated Schedule of Tangible Capital Assets by Function

As at December 31, 2020

Schedule 7

	2020								2019
	General Government	Protective Services	Transportation Services	Environmental & Public Health	Planning & Development	Recreation & Culture	Water & Sewer	Total	Total
<b>Asset cost</b>									
Opening Asset costs	\$ 72,270	\$ 14,390	\$ 3,859,670	\$ 460	\$ 51,661	\$ 85,867	\$ 165,635	\$ 4,249,953	\$ 4,145,188
Additions during the year	1,400	-	-	-	-	-	-	1,400	104,765
Disposals and write-downs during the year	-	-	-	-	-	-	-	-	-
Transfer of Capital Assets related to restructuring	-	-	-	-	-	-	-	-	-
<b>Closing Asset Costs</b>	<b>73,670</b>	<b>14,390</b>	<b>3,859,670</b>	<b>460</b>	<b>51,661</b>	<b>85,867</b>	<b>165,635</b>	<b>4,251,353</b>	4,249,953
<b>Accumulated Amortization Cost</b>									
Opening Accumulated Amortization Costs	38,464	6,432	2,215,110	-	49,018	60,881	117,941	2,487,846	2,340,720
Add: Amortization taken	1,347	1,439	117,805	-	279	3,309	2,879	127,058	147,126
Less: Accumulated amortization on disposals	-	-	-	-	-	-	-	-	-
Transfer of Capital Assets related to restructuring	-	-	-	-	-	-	-	-	-
<b>Closing Accumulated Amortization Costs</b>	<b>39,811</b>	<b>7,871</b>	<b>2,332,915</b>	<b>-</b>	<b>49,297</b>	<b>64,190</b>	<b>120,820</b>	<b>2,614,904</b>	2,487,846
<b>Net Book Value</b>	<b>\$ 33,859</b>	<b>\$ 6,519</b>	<b>\$ 1,526,755</b>	<b>\$ 460</b>	<b>\$ 2,364</b>	<b>\$ 21,677</b>	<b>\$ 44,815</b>	<b>\$ 1,636,449</b>	<b>\$ 1,762,107</b>

See notes to the consolidated financial statements

**R.M. OF LAKE ALMA NO. 8**

**Consolidated Schedule of Accumulated Surplus**

**As at December 31, 2020**

**Schedule 8**

	2019	Changes	2020
<b>UNAPPROPRIATED SURPLUS</b>	<b>\$ 1,254,497</b>	<b>\$ 152,658</b>	<b>\$ 1,407,155</b>
<b>APPROPRIATED RESERVES</b>			
Machinery and Equipment	1,034,804	(250,000)	<b>784,804</b>
Public Reserve	-	-	-
Capital Trust	-	-	-
Utility	-	-	-
Lake Alma Recreation Board	50,518	5,227	<b>55,745</b>
Other (Weyburn Hospital)	100,000	20,000	<b>120,000</b>
<b>Total Appropriated</b>	<b>1,185,322</b>	<b>(224,773)</b>	<b>960,549</b>
<b>ORGANIZED HAMLETS</b>			
Organized Hamlet of Beaubier	50,206	2,638	<b>52,844</b>
Special Service Area - Lake Alma	9,510	71,077	<b>80,587</b>
<b>Total Organized Hamlets</b>	<b>59,716</b>	<b>73,715</b>	<b>133,431</b>
<b>NET INVESTMENT IN TANGIBLE CAPITAL ASSETS</b>			
Tangible capital assets (Schedule 6, 7)	1,762,107	(125,658)	<b>1,636,449</b>
Less: Related debt	-	-	-
<b>Net Investment in Tangible Capital Assets</b>	<b>1,762,107</b>	<b>(125,658)</b>	<b>1,636,449</b>
<b>Total Accumulated Surplus</b>	<b>\$ 4,261,642</b>	<b>\$ (124,058)</b>	<b>\$ 4,137,584</b>

R.M. OF LAKE ALMA NO. 8  
 Schedule of Mill Rates and Assessments  
 As at December 31, 2020

Schedule 9

	PROPERTY CLASS						Total
	Agriculture	Residential	Residential Condominium	Seasonal Residential	Commercial & Industrial	Potash Mine(s)	
<b>Taxable Assessment</b>	\$ 65,355,510	\$ 1,161,940	\$ -	\$ -	\$ 36,740,175	\$ -	<b>\$ 103,257,625</b>
<b>Taxable Assessment - Special Service Area</b>	47,795	1,035,200	-	-	25,800	-	<b>1,108,795</b>
<b>Taxable Assessment - Hamlet</b>	-	956,720	-	-	346,800	-	<b>1,303,520</b>
<b>Total Assessment</b>	<b>65,403,305</b>	<b>3,153,860</b>	<b>-</b>	<b>-</b>	<b>37,112,775</b>	<b>-</b>	<b>105,669,940</b>
<b>Mill Rate Factor(s)</b>	0.6020	1.0000	-	-	1.9740	-	-
<b>Mill Rate Factor(s) - Special Service Area</b>	1.0000	1.0000	-	-	1.0000	-	-
<b>Mill Rate Factor(s) - Hamlet</b>	1.0000	0.8520	-	-	1.1910	-	-
<b>Total Base/Minimum Tax</b>	-	-	-	-	-	-	-
<b>Total Base/Minimum Tax - Special Service Area</b>	725	12,750	-	-	550	-	14,025
<b>Total Base/Minimum Tax - Hamlet</b>	-	4,790	-	-	410	-	5,200
<b>Total Municipal Tax Levy (include base and/or minimum tax and special levies)</b>	<b>\$ 386,722</b>	<b>\$ 44,660</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 715,240</b>	<b>\$ -</b>	<b>\$ 1,146,622</b>

**MILL RATES:**

- Average Municipal \*
- Average School
- Potash Mill Rate
- Uniform Municipal Mill Rate
- Uniform Municipal Mill Rate - Special Service Area
- Uniform Municipal Mill Rate - Hamlet

MILLS
10.8510
4.3958
-
9.8000
8.9000
8.0000

\* Average Mill Rates (multiply the total tax levy for each taxing authority by 1,000 and divide by the total assessment for the taxing authority)



## Schedule of Council Remuneration

As at December 31, 2020

Schedule 10

	Name	Remuneration	Reimbursed Costs	Total
<b>Reeve</b>	Rodney Robinson	\$ 4,400	\$ 305	\$ <b>4,705</b>
Councillor	Robert Fradette	6,726	938	<b>7,664</b>
Councillor	Jason Fradette	3,000	154	<b>3,154</b>
Councillor	Jason Uytterhagen	3,000	373	<b>3,373</b>
Councillor	Garnet Roysum	5,250	835	<b>6,085</b>
Councillor	Michael Throssell	2,800	33	<b>2,833</b>
Councillor	Del Thue	3,200	192	<b>3,392</b>
<b>Total</b>		<b>\$ 28,376</b>	<b>\$ 2,830</b>	<b>\$ 31,206</b>