



#### MANAGEMENT'S RESPONSIBILITY

To the Ratepayers of Village of Margo:

Management is responsible for the preparation and presentation of the accompanying financial statements, including responsibility for significant accounting judgments and estimates in accordance with Canadian public sector accounting standards. The preparation of the statements necessarily includes selecting appropriate accounting principles and methods, and making decisions affecting the measurement of transactions in which objective judgments and estimates by management is required.

In discharging its responsibilities for the integrity and fair presentation of the consolidated financial statements, management designs and maintains the necessary accounting, budget and other related internal controls to provide reasonable assurance that transactions are appropriately authorized and accurately recorded, that assets are properly accounted for and safeguarded, and that financial records are properly maintained to provide reliable information for the preparation of the consolidated financial statements.

The Council is composed of elected officials who are not employees of the Village. The Council is responsible for overseeing management in the performance of its financial reporting responsibilities. The Council fulfils these responsibilities by reviewing the financial information prepared by the administration and discussing relevant matters with external auditors. The Council is also responsible for recommending the appointment of the Village's external auditors.

Jensen Stromberg Chartered Professional Accountants, an independent firm of Chartered Professional Accountants, is appointed by the Council to audit the financial statements and report directly to them; their report follows. The external auditors have full and free access to, and meet periodically and separately with, both the Council and administration to discuss their audit findings.

Ministry Appointee





Bill Jensen, C.P.A. Prof. Corp. Jeff Stromberg, C.P.A. Prof. Corp.

#### INDEPENDENT AUDITOR'S REPORT

#### To the Ministry Appointee of Village of Margo

Report on the consolidated Financial Statements

#### Opinion

We have audited the consolidated financial statements of Village of Margo, which comprise the consolidated statement of financial position as at December 31, 2020 and the consolidated statements of financial activities, changes in net financial assets, and changes in financial position for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements, present fairly, in all material respects, the financial position of the Village as at **December 31, 2020** and its financial performance and cash flows for the year then ended in accordance with Canadian public sector accounting standards.

#### Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Village in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### **Emphasis of Matter**

We draw attention to Note 10 of the financial statements, which describes the restructuring of the Village. Our opinion is not modified in respect of this matter.

Responsibilities of Management and Those Charged with Governance for the consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Village's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and the use of the going concern basis of accounting unless management either intends to liquidate the Village or cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Village's financial reporting process.

#### Auditor's Responsibility for the Audit of the consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Village's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Village's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements, or if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Village to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Saskatoon, Saskatchewan June 28, 2021





Statement 1

## CONSOLIDATED STATEMENT OF FINANCIAL POSITION

## December 31, 2020

with comparative figures for 2019

			<u>2020</u>	<u>2019</u>
	<u>ASSETS</u>			
Financial assets: Cash and temporary investments (Note 2) Taxes Receivable - Municipal (Note 3) Other accounts receivable (Note 4) Land for re-sale (Note 5) Long-term investments (Note 6) Debt charges recoverable		\$	41,376 114,434 24,674 4,839 5	23,184 31,971 43,447 4,817 5
Other		_		
Total financial assets			185,328	103,424
Bank indebtedness (Note 2) (Note 7) Accounts payable Accrued liabilities payable Deposits Deferred revenue Accrued landfill costs Liability for contaminated sites Other liabilities Long-term debt (Note 8) Lease obligations	<u>LIABILITIES</u>	_	145,306 - 1,500 - - - -	129,475 - 1,500 - - - - -
Total liabilities		_	146,806	130,975
NET FINANCIAL ASSETS (DEBT)			38,522	(27,551)
Non-financial assets: Tangible capital assets (Schedule 6, 7) Prepaid and deferred charges Stock and supplies			106,357 1,163 <u>640</u>	113,574 1,122
Total non-financial assets			108,1 <u>60</u>	<u>114,696</u>
Accumulated Surplus (Deficit) (Schedule 8)		\$	146,682	<u>87,145</u>

APPROVED ON BE	EHALF OF COUNCIL:
	Ministry Appointed

Statement 2

## CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES

# Year ended December 31, 2020 with comparative figures for 2019

			<u>2020</u> <u>Budget</u>	<u>2020</u> <u>Actual</u>	<u>2019</u> <u>Actual</u>
Revenues:					
Taxes and other unconditional revenue	(Schedule 1)	\$	179,318	187,997	39,748
Fees and charges	(Schedule 4, 5)		63,120	43,759	57,349
Conditional grants	(Schedule 4, 5)		-	7,108	3,674
Tangible capital asset sales - gain (loss)	(Schedule 4, 5)		-	-	-
Land sales - gain	(Schedule 4, 5)		-	(3,070)	(1,553)
Investment income & interest	(Schedule 4, 5)		200	300	25
Restructurings	(Schedule 4, 5)		-	•	-
Other revenues	(Schedule 4, 5)	_	5,000	<u>8,974</u>	6,542
Total Revenues			247,638	245,068	105,785
Expenditures:					
General government services	(Schedule 3)		160,800	93,362	91,173
Protective services	(Schedule 3)		15,800	9,007	9,382
Transportation services	(Schedule 3)		120,900	46,531	55,568
Environmental and public health services	(Schedule 3)		35,800	10,137	5,399
Planning and development services	(Schedule 3)		-	•	-
Recreation and cultural services	(Schedule 3)		17,400	22,290	30,055
Utility services	(Schedule 3)		34,600	16,133	15,383
Restructurings	(Schedule 3)	-			
Total Expenditures		-	385,300	<u>197,460</u>	206,960
Surplus (deficit) of revenues over expenditures capital contributions	before other	_	(137,662)	47,608	(101,175)
Provincial/Federal capital grants and contributions	(Schedule 4, 5)	_	25,360	11,929	
Surplus (deficit) of revenues over expenditures			(112,302)	59,537	(101,175)
Accumulated surplus (deficit), beginning of year	ar	_	87,145	87,145	188,320
Accumulated surplus (deficit), end of year		\$_	(25,157)	146,682	87,145

## Statement 3

## CONSOLIDATED STATEMENT OF CHANGES IN NET FINANCIAL ASSETS

# Year ended December 31, 2020 with comparative figures for 2019

	<u>2020</u> <u>Budget</u>	<u>2020</u> <u>Actual</u>	<u>2019</u> <u>Actual</u>
Surplus (deficit)	\$(112,302)	59,537	(101,175)
(Acquisition) of tangible capital assets Amortization of tangible capital assets Proceeds on disposal of tangible capital assets	- -	(4,415) 11,632	11,656
Loss (gain) on disposal of tangible capital assets  Transfer of assets/liabilities in restructuring transactions	<u>-</u>	•	•
Surplus (deficit) of capital expenses over expenditures		7,217	11,656
(Acquisition) of supplies inventories (Acquisition) of prepaid expenses Consumption of supplies inventories Use of prepaid expenses	- - -	(640) (1,162) - 1,121	(1,121) - - 1,130
Surplus (deficit) of expenses of other non-financial over expenditures		<u>(681</u> )	9
Increase (decrease) in Net Financial Assets	(112,302)	66,073	(89,510)
Net Financial Assets (Debt) - Beginning of the year	(27,551)	(27,551)	61,959
Net Financial Assets (Debt)- End of year	\$ (139,853)	38,522	(27,551)

Statement 4

## CONSOLIDATED STATEMENT OF CHANGES IN FINANCIAL POSITION

# Year ended December 31, 2020 with comparative figures for 2019

Cash provided by (used in) the following activities:		<u>2020</u>	<u>2019</u>
Operating:			
Surplus (deficit)	\$	59,537	(101,175)
Amortization		11,632	11,656
Loss (gain) on disposal of tangible capital assets	_		
		71,169	(89,519)
Change in assets/liabilities			
Taxes receivable - Municipal		(82,463)	85,658
Other accounts receivable		18,774	(26,700)
Land for re-sale		(22)	(2,714)
Other financial assets		•	-
Accounts and accrued liabilities payable		15,831	54,165
Deposits		-	-
Deferred revenue		-	(200)
Accrued landfill costs		-	-
Liability for contaminated sites		-	-
Other liabilities		-	-
Stock and supplies		(640)	-
Prepayments and deferred charges		(42)	9
Other	_		<u> </u>
Net cash from operations	_	22,607	20,699
Capital:			
Acquisition of capital assets		(4,415)	_
Proceeds from the disposal of capital assets		(4,410)	_
Other capital		•	_
Net cash used for capital		(4,415)	20000
·	_	(11115)	
Investing:			
Long-term investments		-	2
Other investments			-
Net cash from investing	_		•
Financing activities:			
Debt charges recovered		_	_
Long-term debt issued		_	_
Long-term debt repaid		-	_
Other financing		_	_
Net cash from financing		•	-
Increase (decrease) in cash resources		18,192	20,699
Cash and temporary investments, beginning of year		23,184	2,485
	<b>.</b>		
Cash and temporary investments, end of year (Note 2)	<b>\$_</b>	41,376	23,184

See accompanying notes to the financial statements.



#### NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2020

#### 1. SIGNIFICANT ACCOUNTING POLICIES

The consolidated financial statements of the municipality are prepared by management in accordance with the local government accounting standards established by the Public Sector Accounting Board. Significant aspects of the accounting policies are as follows:

#### (a) Basis of Accounting

The financial statements are prepared using the accrual basis of accounting. The accrual basis of accounting recognizes revenues as they become available and measurable; expenses are recognized as they are incurred and measurable as a result of the receipt of goods and services and the creation of a legal obligation to pay.

#### (b) Reporting Entity

The financial statements consolidate the assets, liabilities and flow of resources of the Village. The entity is comprised of all organizations owned or controlled by the Village and are, therefore, accountable to the Council for the administration of their financial affairs and resources.

Entities included in these financial statements are as follows:

**Entity** 

Margo Community Recreation Board

All inter-organizational transactions and balances have been eliminated.

#### (c) Collection of funds for other authorities

Collection of funds by the municipality for the school board and conservation and development authorities are collected and remitted in accordance with the relevant legislation. The amounts collected are disclosed in Note 3.

#### (d) Government Transfers

Government transfers are the transfer of assets from senior levels of government that are not the result of an exchange transaction, are not expected to be repaid in the future, or the result of a direct financial return. Government transfers are recognized as either expenditures or revenues in the period that the events giving rise to the transfer occurred, as long as:

- a) the transfer is authorized;
- b) eligibility criteria have been met by the recipient; and
- c) a reasonable estimate of the amount can be made

Unearned government transfer amounts received but not earned will be recorded as deferred revenue. Earned government transfer amounts not received will be recorded as an amount receivable.

#### (e) Deferred Revenue - Fees and Charges

Certain user charges and fees are collected for which the related services have yet to be performed. Revenue is recognized in the period when the related expenses are incurred or services performed.

#### (f) Local Improvement Charges

Local improvement projects financed by frontage taxes recognize any prepayment charges as revenue in the period assessed.



#### NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2020

#### 1. SIGNIFICANT ACCOUNTING POLICIES (continued)

#### (g) Net-Financial Assets

Net-financial assets at the end of an accounting period are the net amount of financial assets less liabilities outstanding. Financial assets represent items such as cash and those other assets on hand which could provide resources to discharge existing liabilities or finance future operations. These include realizable assets which are convertible to cash and not intended for consumption in the normal course of operations.

#### (h) Non-Financial Assets

Tangible capital and other non-financial assets are accounted for as assets by the government because they can be used to provide government services in future periods. These assets do not normally provide resources to discharge the liabilities of the government unless they are sold.

#### (i) Appropriated Reserves

Reserves are established at the discretion of Council to designate surplus for future operating and capital transactions. Amounts designated are described on Schedule 8.

#### (j) Property Tax Revenue

Property tax revenue is based on assessments determined in accordance with Saskatchewan Legislation and the formulas, principles, and rules in the Saskatchewan Assessment Manual. Tax mill rates are established annually by Council following the guidance of the Government of Saskatchewan. Tax revenues are recognized when the tax has been authorized by bylaw and the taxable event has occurred. Requisitions operate as a flow through and are excluded from municipal revenue.

#### (k) Investments

Portfolio investments are valued at the lower of cost, less any provisions for other than temporary impairment.

Investments with terms longer than one year have been classified as other long-term investments concurrent with the nature of the investment.

#### (I) Inventories

Inventories of materials and supplies expected to be used by the municipality are valued at the lower of cost or replacement cost. Inventories of land, materials and supplies held for resale are valued at the lower of cost or net realizable value. Cost is determined by the average cost method. Net realizable value is the estimated selling price of the inventory in the ordinary course of business.



#### NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2020

#### 1. SIGNIFICANT ACCOUNTING POLICIES (continued)

#### (m) Tangible Capital Assets

All tangible capital asset acquisitions or betterments made throughout the year are recorded at their acquisition cost. Initial costs for tangible capital assets that were acquired and developed prior to 2009 were obtained via historical cost information or using current fair market values discounted by a relevant inflation factor back to the point of acquisition. Donated tangible capital assets received are recorded at their fair market value at the date of the contribution. The tangible capital assets that are recognized at a nominal value are disclosed on Schedule 6. The costs of these tangible capital assets less any residual value are amortized over the asset's useful life using the straight-line method of amortization. The Village's tangible capital asset useful lives are estimated as follows:

Asset	<u>Useful Life</u>
General Assets	
Land	Indefinite
Land improvements	20 to 40 years
Buildings	10 to 40 years
Vehicles and equipment	
Vehicles	15 to 30 years
Machinery & Equipment	4 to 30 years
Infrastructure Assets	
Infrastructure assets	40 Years
Water and sewer	5 to 40 years

Government contributions: Government contributions for the acquisition of capital assets are reported as capital revenue and do not reduce the cost of the related asset.

Works of art and other unrecognized assets: Assets that have a historical or cultural significance, which include works of art, monuments and other cultural artifacts are not recognized as tangible capital assets because a reasonable estimate of future benefits associated with this property cannot be made.

Capitalization of interest: The Village does not capitalize interest incurred while a tangible capital asset is under construction.

Leases: All leases are recorded on the financial statements as either a capital or operating lease. Any lease that transfers the majority of benefits and risk associated with the leased asset is classified as a capital lease. At the inception of a capital lease, an asset and a payment obligation are recorded at an amount equal to the lesser of the present value of the minimum lease payments and the asset's fair market value. Assets under capital leases are amortized on a straight line basis, over their estimated useful lives (lease term). Any other lease not meeting the before-mentioned criteria is classified as an operating lease and rental payments are expensed as incurred.

#### (n) Landfill liability

The Village of Margo does not maintain a waste disposal site. No amount has been recorded as an asset or liability.



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#### NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2020

#### 1. SIGNIFICANT ACCOUNTING POLICIES (continued)

#### (o) Liability for contaminated sites

Contaminated sites are a result of contamination being introduced into air, soil, water or sediment of a chemical, organic or radioactive material or live organism that exceeds an environmental standard. The liability is recorded net of any expected recoveries. A liability for remediation of contaminated sites is recognized when all the following criteria are met:

- a) an environmental standard exists;
- b) contamination exceeds the environmental standard;
- c) the municipality:
  - i. is directly responsible; or
  - ii. accepts responsibility;
- d) it is expected that future economic benefits will be given up; and
- e) a reasonable estimate of the amount can be made.

The Village does not have any contaminated sites.

#### (p) Employee benefit plans

Contributions to the municipality's defined benefit plans are expensed when contributions are made. Under the defined benefit plan, the municipality's obligations are limited to its contributions.

#### (q) Measurement Uncertainty

The preparation of the financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenue and expenditures during the period. Accounts receivable are stated after evaluation as to their collectability and an appropriate allowance for doubtful accounts is provided where considered necessary.

The measurement of materials and supplies are based on estimates of volume and quality.

The 'Opening asset costs' of tangible capital assets have been estimated where actual costs were not available. Amortization is based on the estimated useful lives of tangible capital assets.

These estimates and assumptions are reviewed periodically and as adjustments become necessary, they are reported in earnings in the period in which they become known.

#### (r) Basis of Segmentation/Segment Report

The Village follows the Public Sector Accounting Board's recommendations requiring financial information to be provided on a segmented basis. Village services have been segmented by grouping activities that have similar service objectives (by function). Revenues that are directly related to the costs of the function have been attributed to each segment. Interest is allocated to functions based on the purpose of specific borrowing.

These segments (functions) are as follows:

General Government: The general government segment provides for the administration of the Village.

Protective Services: Protective services is comprised of expenses for Police and Fire protection.



#### NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2020

#### 1. SIGNIFICANT ACCOUNTING POLICIES (continued)

Transportation Services: The transportation services segment is responsible for the delivery of public works services related to the development and maintenance of roadway systems and street lighting.

Environmental and Public Health: The environmental segment provides waste disposal and other environmental services. The public health segment provides for expenses related to public health services in the Village.

Planning and Development: The planning and development segment provides for neighbourhood development and sustainability.

Recreation and Culture: The recreation and culture segment provides for community services through the provision of recreation and leisure services.

Utility Services: The utility services segment provides for the delivery of water, collecting and treating of wastewater and providing collection and disposal of solid waste.

#### 2. CASH AND TEMPORARY INVESTMENTS

	<u>2020</u>	<u>2019</u>
Cash Temporary investments	\$ 37,421 3,955	19,276 3,908
	\$ 41,376	23,184

Cash and temporary investments include balances with banks, term deposits, marketable securities and short-term investments with maturities of three months or less.



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2020

## 3. TAXES AND GRANTS IN LIEU RECEIVABLE

				<u>2020</u>	<u>2019</u>
	Municipal:	- Current - Arrears	\$	52,167 <u>81,194</u> 133,361	65,323 65,323
		Less: allowance for uncollectibles	_	(18,927)	(33,352)
	Total munic	cipal taxes receivable		114,434	31,971
	School:	- Current - Arrears	_	(4,148) 10,037	8,413
	Total school	l taxes receivable		5,889	8,413
	Other:	- Current - Arrears	_	-	-
	Total other	collections receivable	_		
	Total taxes	and grants in lieu receivable		120,323	40,384
	Deduct taxe organizat	es receivable to be collected on behalf of other ions		(5,889)	(8,413)
	Total taxes	receivable - Municipal	\$	114,434	31,971
4.	OTHER A	CCOUNTS RECEIVABLE			
				<u>2020</u>	<u>2019</u>
	Federal gov Provincial g Local gover Utility Trade Other	overnment	\$	7,982 - 11,266 5,426	8,075 18,960 - 11,212 5,814
	Provincial g Local gover Utility Trade Other	overnment	\$	7,982 - - 11,266	8,075 18,960 - 11,212 5,814
	Provincial g Local gover Utility Trade Other Total other a Less: allowa	overnment nment accounts receivable	\$  \$	7,982 - - 11,266 5,426	8,075 18,960 - 11,212 5,814  44,061
5.	Provincial g Local gover Utility Trade Other Total other a Less: allowa	accounts receivable ance for uncollectibles accounts receivable		7,982 - - 11,266 5,426 - 24,674	8,075 18,960 - 11,212 5,814  44,061 (614)
5.	Provincial g Local gover Utility Trade Other Total other a Less: allowa	accounts receivable ance for uncollectibles accounts receivable		7,982 - - 11,266 5,426 - 24,674	8,075 18,960 - 11,212 5,814  44,061 (614)
5.	Provincial g Local gover Utility Trade Other Total other ac Less: allowa Net other ac LAND FOR	accounts receivable ance for uncollectibles accounts receivable ance RESALE		7,982 11,266 - 5,426 24,674 - 24,674	8,075 18,960 - 11,212 5,814 - 44,061 (614) 43,447
5.	Provincial g Local gover Utility Trade Other Total other ac Less: allowa Net other ac LAND FOR	accounts receivable ance for uncollectibles accounts receivable  R RESALE  sperty - allowance for market value adjustment Less: due to other taxing authorities	 \$	7,982	8,075 18,960 - 11,212 5,814 44,061 (614) 43,447  2019 5,355



#### NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2020

6. LONG-T	ERM INVE	STMENTS
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	<u>2020</u>	<u>)</u>	<u>2019</u>
Co-operative shares	\$	5	\$ 5

#### 7. BANK INDEBTEDNESS

#### **Credit Arrangements**

At December 31, 2020, the Village had a line of credit totaling \$10,000, none of which was drawn.

#### 8. LONG-TERM DEBT

The authorized debt limit for the Village is \$47,933. The authorized debt limit for a Village is the total amount of the Village's own source revenues for the preceding year (the *Municipalities Act* section 161(1)). The incremental debt above the debt limit authorized in the Municipalities Act is approved by the Saskatchewan Municipal Board.

#### 9. PENSION PLAN

The municipality is an employer member of the Municipal Employee Pension Plan (MEPP), which is a multiemployer defined benefit pension plan. The Commission of MEPP, representing plan member employers, is responsible for overseeing the management of the pension plan, including investment of assets and administration of benefits. The municipality pension expense in 2020 was \$2,836 (2019 - \$2,900). The benefits accrued to the municipality's employees from MEPP are calculated using the following: pensionable years of service, highest average salary, and the plan accrual rate.

Based on the latest information available (December 31, 2020 Audited Financial Statements) the Municipal Employees Pension Plan had a surplus in the net assets available for benefits of \$838,900,000. This is based on the most recent actuarial valuation, completed December 31, 2019. The Village's portion of this is not readily determinable.

#### 10. MUNICIPAL RESTRUCTURING

Effective January 1, 2021, the Village of Margo became a Special Service Area of the Rural Municipality of Sasman No. 336. The Village Council was dissolved and replaced by the Margo Community Advisory Committee, whose sole purpose is to provide advice to the Council of the Rural Municipality of Sasman No. 336 on matters relating to the Special Service Area.

#### 11. MUNICIPAL ECONOMIC ENHANCEMENT PROGRAM

During the year, the Village received \$11,929 from the Municipal Economic Enhancement Program. The purpose of this program is to distribute funding on a per capita basis to allow municipalities to complete infrastructure projects. Under the terms of this program, funding must be used in full by March 31, 2022.

As of December 31, 2020, a total of \$551 had been spent on approved projects under the terms of this program.



### NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2020

#### 12.RECENT ACCOUNTING PRONOUNCEMENTS

A number of new and amended standards have been issued that may impact the Village:

#### Standards Effective On Or After April 1, 2022

PS 1201 Financial Statement Presentation replaces PS 1200 with revised general reporting principles and standards of presentation and disclosure in government financial statements. Requires a new statement of remeasurement gains and losses separate from the statement of operations arising from the re-measurement of financial instruments and items denominated in foreign currencies, as well as the government's proportionate share of other comprehensive income that arises when a government includes the results of government business enterprises and partnerships. Effective in the period PS 3450 and PS 2601 are adopted.

PS 2601 Foreign Currency Translation replaces PS 2600 with revised guidance on the recognition, presentation and disclosure of transactions that are denominated in a foreign currency. Requires that monetary assets and liabilities denominated in a foreign currency and non-monetary items included in the fair value category, denominated in a foreign currency, be adjusted to reflect the exchange rates in effect at the financial statement date. Unrealized gains and losses are to be presented in the statement of re-measurement gains and losses.

PS 3041 Portfolio Investments replaces PS 3040 with revised guidance on accounting for, and presentation and disclosure of portfolio investments. Removes the distinction between temporary and portfolio investments. Upon adoption of PS 3450 and PS 3041, PS 3030, Temporary Investments, will no longer apply. Effective in the period PS 3450, PS 2601 and PS 1201 are adopted.

PS 3450 Financial Instruments is a new standard establishing guidance on the recognition, measurement, presentation and disclosure of financial instruments, including derivatives. The standard requires fair value measurement of derivatives and equity instrument that are quoted in an active market; all other financial instruments can be measured at cost/amortized cost or fair value at the election of the government. Unrealized gains and losses are presented in a new statement of re-measurement gains and losses. There is the requirement to disclose the nature and extent of risks arising from financial instruments and clarification is given for the derecognition of financial liabilities.

PS 3280 Asset Retirement Obligations is a new standard establishing guidance on the recognition, measurement, presentation and disclosure of a liability for retirement of a tangible capital asset. As this standard includes solid waste landfill sites active and post-closing obligations upon adoption of the new standard, existing Solid Waste Landfill Closure and Post-Closure Liability Section 3270 will be withdrawn.

#### Standards Effective On Or After April 1, 2023

PS 3400 Revenue is a new standard establishing guidance on how to account for and report on revenue. The standard provides a framework for recognizing, measuring and reporting revenues that arise from transactions that include performance obligations and transactions that do not have performance obligations. Performance obligations are enforceable promises to provide specific goods or services to a specific payer.

The Village continues to assess the impacts of the above accounting standards. The extent of impact resulting from the adoption of these standards is not known at this time.



#### SCHEDULE OF TAXES AND OTHER UNCONDITIONAL REVENUES

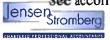
# Year ended December 31, 2020 with comparative figures for 2019

	<u>2020</u> <u>Budg</u>	-	2020 Actual	<u>2019</u> <u>Actual</u>
TAXES				
General municipal tax levy	\$ 163	,684	152,139	-
Abatements and adjustments	(	(500)	(8,141)	(1,952)
Discount on current year taxes	(8	,066)	(1,585)	(866)
Net municipal taxes	155	,118	142,413	(2,818)
Potash tax share	-		-	-
Trailer license fees	-		-	-
Penalties on tax arrears	2	,400	10,243	12,261
Special tax levy	•		-	-
Other				
Total Taxes	157	<u>,518</u>	152,656	9,443
UNCONDITIONAL GRANTS				
Revenue sharing	-		20,816	18,960
Organized Hamlet	-		-	-
Other (Safe Restart)			4,951	
Total Unconditional Grants	-		25,767	<u>18,960</u>
GRANTS IN LIEU OF TAXES				
Federal	6,	200	1,439	-
Provincial				
S.P.C. Electrical	-		-	-
Sask. Energy Gas	-		2,448	2,472
TransGas	-		-	-
Central Services	-		-	15.0
Sasktel	1,	600	1,094	1,671
Other	-		-	-
Local/Other				
Housing Authority	-		530	2,173
C.P.R. Mainline	17		-	-
Treaty Land Entitlement	•		-	-
Other	-		-	-
Other Government Transfers	1.4	000	4.062	5.020
S.P.C. Surcharge	14,	000	4,063	5,029
Sask Energy Surcharge	•		-	-
Other	21	900	0.574	11 246
Total Grants in Lieu of Taxes		<u>800</u> _	9,574	11,345
TOTAL TAXES AND OTHER UNCONDITIONAL REVENUE	<b>\$</b> 179	.318	187.997	39,748
REVENUE	\$ <u>179</u>	.318	<u> 187,997</u>	39,74

## SCHEDULE OF OPERATING AND CAPITAL REVENUE BY FUNCTION

# Year ended December 31, 2020 with comparative figures for 2019

	with comparative figures for 201	9		
		2020	<u> 2020</u>	<u> 2019</u>
		Budget	Actual	Actual
	<u> </u>	Juuget	Actual	<u> </u>
GENERAL GOVERNMENT SERVICES				
Operating				
Other Segmented Revenue				
Fees and Charges				
Custom work	\$	-	21	130
Sales of supplies		40	140	100
Other (licenses)		5,680	5	100
Total Fees and Charges		5,720	166	330
			-	_
Tangible capital asset sales - gain (loss)		-	(3,070)	(1,553)
Land sales - gain		200	300	25
Investment income & interest		200	<u></u>	2,477
Other Segmented Revenue (rentals)		5.920	5,220	1,279
Total other segmented revenue		3.920	3,220	1,279
Conditional Grants				
Federal - Student Employment		-	•	•
Other		-	-	
Total Conditional Grants		<u> </u>		
		5,920	5,220	1,279
Total Operating		01750		
Ca pital				
Conditional Grants		05.260		
Federal Gas Tax		25,360	•	• .
Provincial - Disaster Assistance		-	-	-
Other		<u> </u>		•
Total Capital		25.360		
		_		_
Restructuring Revenue				
Total General Government Services	-	31,280	5,220	1,279
PROTECTIVE SERVICES				
Operating				
Other Segmented Revenue	및			
Fees and Charges				
Other (fire fees)		•		3,700
Total Fees and Charges		-	•	3,700
Tangible capital asset sales - gain (loss)		_	_	_
Other Segmented Revenue			-	
			-	3,700
Total other segmented revenue				
Conditional Grants				
Federal - Student Employment		•	-	•
Local government-Operating		-	•	•
Other				
Total Conditional Grants				
Total Operating		-		3,700
Capital				
Conditional Grants				
Federal Gas Tax		•	-	•
		_	-	_
Provincial - Disaster Assistance		-	_	
Local Government-Capital		-		
Other		<u> </u>		<del></del> _
Total Capital				
Restructuring Revenue	<u> </u>	<u> </u>		•
_		_	_	3,700
Total Protective Services				3,700

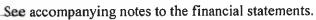


## SCHEDULE OF OPERATING AND CAPITAL REVENUE BY FUNCTION

#### Year ended December 31, 2020

with comparative figures for 2019

with comparative rigures to	2020	2020	<b>2019</b>		
MD ANGDODE ATTOM ODDINGODO	Budget	Actual	Actual		
TRANSPORTATION SERVICES	Duuget	Actual	7101011		
Operating					
Other Segmented Revenue					
Fees and Charges Custom work	\$ 200	150	90		
Sale of gravel and supplies	-	•	-		
Road maintenance and restoration agreements		-	12		
Other	-	-	-		
Total Fees and Charges	200	150	90		
Tangible capital asset sales - gain (loss)	•	_	•		
Other Segmented Revenue	-	•			
Total other segmented revenue	200	150	90		
Conditional Grants					
Primary Weight Corridor	-	•	-		
Federal - Student Employment	-	-	•		
Other					
Total Conditional Grants					
Total Operating	200	150	90		
-					
Capital Conditional Grants					
Federal Gas Tax	•	_			
MREP (Heavy Haul, CTP, Municipal Bridges)	-	•	-		
Provincial - Disaster Assistance	-	•	-		
Other (Municipal Economic Enhancement Program)	•	4.000			
Total Capital	-	4,000			
Restructuring Revenue	-	•	_		
<del>-</del>	200	4,150	90		
Total Transportation Services	200	4,130			
ENVIRONMENTAL AND PUBLIC HEALTH SERVICES					
Operating					
Other Segmented Revenue					
Fees and Charges					
Waste and Disposal Charges	3,400	1,851	1,650		
Other (cemetery fees and lot sales)	800	1,350	600		
Total Fees and Charges	4,200	3,201	2,250		
Tangible capital asset sales - gain (loss)	-	-	•		
Other Segmented Revenue (donations)	3,000	1.150	3,065		
Total other segmented revenue	7,200	4,351	5,315		
Conditional Grants					
Federal - Student Employment	•	-	•		
TAPD	-	-	-		
Local government-Operating	-	•	-		
Other					
Total Conditional Grants		-			
Total Operating	7.200	4,351	5,315		
Capital					
Conditional Grants					
Federal Gas Tax	-	•	-		
TAPD	-	-	•		
Provincial - Disaster Assistance	-	-	-		
Other					
Total Capital	-		-		
Restructuring Revenue	-		-		
Total Environmental and Public Health Services Services	7.200	4,351	5,315		
TOTAL PRANTORMENTAL ARGE LADIC TEARING SELANCES		1,00,1			





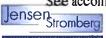
#### SCHEDULE OF OPERATING AND CAPITAL REVENUE BY FUNCTION

#### Year ended December 31, 2020

with comparative figures for 2019

		<u>2020</u> <u>Budget</u>	<u>2020</u> <u>Actual</u>	<u>2019</u> <u>Actual</u>
PLANNING AND DEVELOPMENT SERVICES Operating			,	
Other Segmented Revenue				
Fees and Charges				
Maintenance and development charges Other		\$ - 	<u>.                                    </u>	
Total Fees and Charges		-	-	-
Tangible capital asset sales - gain (loss) Other Segmented Revenue		<u>.</u>		<u> </u>
Total other segmented revenue		-		
Conditional Grants Federal - Student Employment Other		-	<u>.</u>	-
Total Conditional Grants		•		
Total Operating		g 950		_
Capital				
Conditional Grants Federal Gas Tax Provincial - Disaster Assistance Other Total Capital		· · ·	-	-
Restructuring Revenue				
Total Planning and Development Services		-	•	
RECREATION AND CULTURAL SERVICES Operating				
Other Segmented Revenue Fees and Charges Activity fees Fundraising activities Other (Rentals) Total Fees and Charges		- - 1,000 1,000	420 12,283 	550 20,289 2,843 23,682
Tangible capital asset sales - gain (loss) Other Segmented Revenue		2,000	-	1,000
Total other segmented revenue		3,000	12.862	24,682
Conditional Grants Student Employment Local government-Operating		•	5,732	- 2.075
Donations Other (provincial grants)		-	1,376	2,075 1,599
Total Conditional Grants		•	7.108	3,674
Total Operating		3,000	19,970	28.356
Capital				
Conditional Grants Federal Gas Tax Local Government-Capital Provincial - Disaster Assistance Other	ş .	: :	· ·	
Total Capital		<del></del>	<del></del>	<u> </u>
Restructuring Revenue				
Total Recreation and Cultural Services		3.000	19,970	28,356

See accompanying notes to the financial statements.



## SCHEDULE OF OPERATING AND CAPITAL REVENUE BY FUNCTION

## Year ended December 31, 2020

with comparative figures for 2019

Name	with comparative rigu	1	2020	<u>2020</u>	<u>2019</u>
Other Segmented Revenue   Fees and Charges   Sad,000   18,420   17,589   Sewer   18,000   8,960   9,708   Other   Segmented Revenue   Sad,000   18,420   17,589   Sewer   18,000   8,960   9,708   Other   Sad,000   S		<u>B</u>	udget	<u>Actual</u>	<u>Actual</u>
Other Segmented Revenue           Fees and Charges         \$ 34,000         18,420         17,589           Sewer         18,000         8,960         9,708           Other         -         -         -           Total Fees and Charges         52,000         27,380         27,297           Tangible capital asset sales - gain (loss)         -         -         -           Other Segmented Revenue         52,000         27,380         27,297           Total other segmented Revenue         52,000         27,380         27,297           Conditional Grants         -         -         -           Federal - Student Employment         -         -         -           Other         -         -         -           Total Conditional Grants         -         -           Federal State         -         -         -           New Building Canada Fund (SCF, NRP)         -         -         -           Clean Water and Wastewater Fund         -         -         -           Provincial - Disaster Assistance         -         -         -           Other (Municipal Economic Enhancement Program)         -         7,292         -           Total Lopital					
Fees and Charges   \$ 34,000   18,420   17,589   Sewer   18,000   8,960   9,708   Other					
Water & sewer         \$ 34,000         18,420         17,889           Sewer         18,000         8,960         9,708           Other         -         -         -           Total Fees and Charges         52,000         27,380         27,297           Tangible capital asset sales - gain (loss)         -         -         -           Other Segmented Revenue         52,000         27,380         27,297           Conditional Grants         -         -         -           Federal - Student Employment         -         -         -           Other         -         -         -           Total Conditional Grants         -         -         -           Federal Gas Tax         -         -         -           New Building Canada Fund (SCF, NRP)         -         -         -           Clean Water and Wastewater Fund         -         -         -           Provincial - Disaster Assistance         -         -         -           Other (Municipal Economic Enhancement Program)         -         7,929         -           Total Capital         -         -         -           Restructuring Revenue         52,000         35,309         27,297					
Sewer Other         18,000         8,960         9,708           Other         -         -         -         -         -         27,297         27,297         27,380         27,297         27,297         -		•			
Colher		\$			
Total Fees and Charges         52,000         27,380         27,297           Tangible capital assets sales - gain (loss)         -         -         -           Other Segmented Revenue         52,000         27,380         27,297           Total other segmented revenue         52,000         27,380         27,297           Conditional Grants         -         -         -           Federal - Student Employment         -         -         -           Other         -         -         -         -           Total Conditional Grants         -         -         -         -         -           Capital         Conditional Grants         - <th></th> <th></th> <th>18,000</th> <th>8,960</th> <th></th>			18,000	8,960	
Tangible capital asset sales - gain (loss)			52.000	27.200	
Other Segmented Revenue   S2.000   27.380   27.297	_		52,000	27,380	21,291
Total other segmented revenue   \$2,000   27,380   27,297			-	-	-
Conditional Grants   Federal - Student Employment Other			52.000	- 27.200	
Federal - Student Employment Other			32.000	27,380	27,297
Other         -         -         -           Total Conditional Grants         -         -         -           Capital         -					
Total Conditional Grants			-	•	-
Total Operating         52,000         27,380         27,297           Capital         Conditional Grants           Federal Gas Tax         -         -         -           New Building Canada Fund (SCF, NRP)         -		-			<del>-</del>
Capital   Conditional Grants   Federal Gas Tax   -   -   -   -     -		-			
Conditional Grants   Federal Gas Tax	• •		52.000	27,380	27,297
Federal Gas Tax					
New Building Canada Fund (SCF, NRP)					
Clean Waste and Wastewater Fund			•	•	-
Provincial - Disaster Assistance			-	-	•
Other (Municipal Economic Enhancement Program)         -         7,929         -           Total Capital         -         7,929         -           Restructuring Revenue         -         -         -           Total Utility Services         52,000         35,309         27,297           TOTAL OPERATING AND CAPITAL REVENUE BY FUNCTION         \$ 93,680         69,000         66.037           SUMMARY           Total Other Segmented Revenue         \$ 68,320         49,963         62,363           Total Conditional Grants         -         7,108         3,674           Total Capital Grants and Contributions         25,360         11,929         -           Restructuring Revenue         -         -         -         -			-	•	•
Total Capital   -   7,929   -			•	7.020	-
Comparison of Contributions   Contributions		-	-		
Total Utility Services         52,000         35,309         27,297           TOTAL OPERATING AND CAPITAL REVENUE BY FUNCTION         \$ 93,680         69,000         66.037           SUMMARY         Total Other Segmented Revenue         \$ 68,320         49,963         62,363           Total Conditional Grants         - 7,108         3,674           Total Capital Grants and Contributions         25,360         11,929         -           Restructuring Revenue          -         -	•	-	-	7,929	<del>-</del>
SUMMARY         \$ 68,320         49,963         62,363           Total Other Segmented Revenue         \$ 68,320         49,963         62,363           Total Conditional Grants         - 7,108         3,674           Total Capital Grants and Contributions         25,360         11,929         -           Restructuring Revenue          -         -         -	Restructuring Revenue	-	-	<del>-</del>	-
SUMMARY         5 68,320         49,963         62,363           Total Conditional Grants         - 7,108         3,674           Total Capital Grants and Contributions         25,360         11,929         -           Restructuring Revenue          -         -         -	Total Utility Services		52,000	35,309	27,297
Total Other Segmented Revenue         \$ 68,320         49,963         62,363           Total Conditional Grants         - 7,108         3,674           Total Capital Grants and Contributions         25,360         11,929         -           Restructuring Revenue           -         -	TOTAL OPERATING AND CAPITAL REVENUE BY FUNCTION	\$	93,680	69,000	66.037
Total Other Segmented Revenue         \$ 68,320         49,963         62,363           Total Conditional Grants         - 7,108         3,674           Total Capital Grants and Contributions         25,360         11,929         -           Restructuring Revenue           -         -	SIIMMARV				
Total Conditional Grants - 7,108 3,674 Total Capital Grants and Contributions 25,360 11,929 - Restructuring Revenue		s	68 320	49.963	62 363
Total Capital Grants and Contributions 25,360 11,929 - Restructuring Revenue		<b>*</b>			
Restructuring Revenue			25,360		-
			=		•
	5 <del>-2</del> 7	\$	93,680	69,000	66,037

#### TOTAL EXPENSES BY FUNCTION

# Year ended December 31, 2020 with comparative figures for 2019

	<u>2020</u> <u>Budget</u>	2020 Actual	2019 Actual
GENERAL GOVERNMENT SERVICES			
Council remuneration and travel	\$ 8,300	2,810	3,330
Wages and benefits	64,800	21,483	28,216
Professional/Contractual services	62,200	47,298	30,914
Utilities	13,000	3,848	9,993
Maintenance, materials, and supplies	12,000	887	2,929
Grants and contributions -operating	-	-	-
-capital	•	18,630	-
Amortization	-	•	•
Interest	-	2,090	1,620
Allowance for uncollectibles	•	(3,684)	3,692
Other (EPT expense)	500		10,479
General Government Services	160,800	93,362	91,173
Restructuring	· ·		•
Total General Government Services	160,800	93,362	91,173
PROTECTIVE SERVICES			
Police protection			
Wages and benefits	-	-	-
Professional/Contractual services	8,800	4,088	3,778
Utilities	-	•	
Maintenance, materials, and supplies	-	-	-
Grants and contributions -operating		-	•
-capital	-	•	-
Amortization		-	-
Interest	ā.	-	
Other	-		-
Fire protection			
Wages and benefits	2,000	-	1,280
Professional/Contractual services	-	2,343	2,179
Utilities	-	1,708	722
Maintenance, materials, and supplies	•	62	623
Grants and contributions -operating	-		-
-capital Amortization	-	- 000	-
Interest	•	800	800
Other	- -	6	•
Protective Services	5,000 15,800	9,007	9,382
	15,800	9,007	9,362
Restructuring	9	<u> </u>	-
Total Protective Services	15,800	9,007	9,382
TRANSPORTATION SERVICES			
Wages and benefits	72,200	29,035	33,425
Professional/Contractual services	2,600	847	521
Utilities	23,600	9,287	9,985
Maintenance, materials, and supplies	22,500	3,286	8,112
Gravel	-	551	-
Grants and contributions -operating	-	-	-
-capital	-	-	-
Amortization	-	3,525	3,525
Interest	-	-	-
Other			•
Transportation Services	120,900	46,531	55,568
Restructuring			-
Total Transportation Services	120,900	46,531	55,568
See accompanying notes to the financial statements			22,500

See accompanying notes to the financial statements.

#### TOTAL EXPENSES BY FUNCTION

### Year ended December 31, 2020

with comparative figures for 2019

	<u>2020</u> <u>Budget</u>	<u>2020</u> <u>Actual</u>	<u>2019</u> <u>Actual</u>
ENVIRONMENTAL SERVICES			
Wages and benefits	-	-	
Contractual services	33,400	8,926	4,749
Utilities	-	-	(4)
Maintenance, materials, and supplies	2,400	561	-
Grants and contributions -operating			
Waste disposal			9.0
Public health	-		377
-capital			
Waste disposal	•	-	-
Public health	-	- (50	-
Amortization	-	650	650
Interest	•	-	ੌ
Other Environmental and Public Health Services	35,800	10,137	5,399
	33,800	10,137	3,399
Restructuring			<u> </u>
Total Environmental and Public Health Services	35,800	10,137	5.399
PLANNING AND DEVELOPMENT SERVICES			
Wages and benefits	-	5.0	1.7
Contractual services	-	2.53	-
Grants and contributions -operating	•	-	
-capital	-	•	-
Amortization	-		-
Interest	•	0.70	
Other	<del></del>	4600	397
Planning and Development Services	-	-	-
Restructuring	<del>-</del>	<u> </u>	-
Total Planning and Development Services	<del></del>	<del> </del>	•
RECREATION AND CULTURAL SERVICES			
Wages and benefits	-	2,400	1,721
Contractual services	3,000	1,837	3,853
Utilities	9,400	6,180	7,186
Maintenance, materials, and supplies	5,000	5,330	10,750
Grants and contributions -operating	-	•	25
-capital	-		- ( 500
Amortization	<del>-</del>	6,520	6,520
Interest	-	23	•
Allowance for uncollectibles	-	-	•
Other	- 1980	-	-
Recreation and Cultural Services	17,400	22,290	30,055
Restructuring	_		
Total Recreation and Cultural Services	17,400	22,290	30,055
- y-m white it with Contains Call 11990			30,000

#### TOTAL EXPENSES BY FUNCTION

### Year ended December 31, 2020

with comparative figures for 2019

	2020 <u>Budget</u>	<u>2020</u> <u>Actual</u>	<u>2019</u> <u>Actuat</u>
UTILITY SERVICES  Wages and benefits Contractual services Utilities Maintenance, materials, and supplies Grants and contributions -operating -capital Amortization Interest Allowance for uncollectibles Other Utility Services Restructuring Total Utility Services	1,200 6,800 11,600 15,000 	4,780 7,185 4,031 - - - - - - - - - - - - - - - - - - -	300 2,700 7,314 4,909 - 160 - - 15,383
TOTAL EXPENDITURES BY FUNCTION	\$ 385,300	197.4 <u>60</u>	206,960

## CONSOLIDATED SCHEDULE OF SEGMENT DISCLOSURE BY FUNCTION

### Year ended December 31, 2020

	General Government			Environmental & Public Health	Planning and Development	Recreation and Culture	Utility Services	Total
Revenues (Schedule 2)								
Fees and charges	\$ 166	-	150	3,201	-	12,862	27,380	43,759
Tangible capital asset sales - Gain (loss) Land sales - Gain (loss)	(0.000)	•	-	-	•	-	-	-
Investment income and commissions	(3,070)	-	-	•	-	-	•	(3,070)
Other revenues	300	-	-	-	-	-	•	300
Grants - Conditional	7,824	-	-	1,150	-	•	7	8,974
Grants - Capital	•	-	-	-		7,108	-	7,108
Restructurings	-	-	4,000	-	•	-	7,929	11,929
Total revenues	5,220		4,150	4.251				
			4,130	4,351	<del></del> -	19,970	35,309	69,000
Expenses (Schedule 3)								
Wages & Benefits	24,293	-	29.035	_	•	2,400	_	55,728
Professional/Contractual Services	47,298	6,431	847	8,926	_	1,837	4,780	70,119
Utilities	3,848	1,708		-	_	6,180	7,185	28,208
Maintenance, materials and supplies	887	62	3,837	561	-	5,330	4,031	14,708
Grants and contributions	18,630	-		-	-	-	-	18,630
Amortization	•	800	3,525	650	_	6,520	137	11,632
Interest	2,090	6	-	•	-	23		2,119
Allowance for uncollectibles	(3,684)	-	-	-	•	-	_	(3,684)
Other	-	-	-	-	_	•	-	(3,001)
Restructurings								
Total expenses	93,362	9,007	46,531	<u>10,137</u>	-	22,290	16,133	197,460
Surplus (deficit) by function	(88,142)	(9,007)	(42,381)	(5,786)	31 •	(2,320)	19,176	(128,460)
Taxation and other unconditional revenue (Schedule 1)							·	187,997
Net Surplus (Deficit)							-	
							\$_	59,537

## CONSOLIDATED SCHEDULE OF SEGMENT DISCLOSURE BY FUNCTION

Year ended December 31, 2019

	eneral ernment	Protective Services	Transportation Services	Environmental & Public Health	Planning and Development	Recreation and	Utility Services	Total
Revenues (Schedule 2)				-				
Fees and charges	\$ 330	3,700	90	2,250	-	23,682	27,297	57,349
Tangible capital asset sales - Gain (loss) Land sales - Gain (loss)	-	-	•	•	•	-	•	-
	(1,553)	-	•				-	(1,553)
Investment income and commissions Other revenues	25	-	•	•		•	•	25
	2,477	-	-	3,065	-	1,000	•	6,542
	-	-	-	-	-	3,674	•	3,674
	-	-	-	-	-	_ ′	-	-
Restructurings	 					-	-	_
Total revenues	 1,279	3,700	90	5,315		28,356	27,297	66,037
Expenses (Schedule 3)							<del></del> .	==1;==
Wages & Benefits	21.546	1 200	22.422					
Professional/Contractual Services	31,546	1,280	33,425	-	-	1,721	300	68,272
Utilities	30,914	5,957	521	4,749	•	3,853	2,700	48,694
Maintenance, materials and supplies	9,993	722	9,985	-	•	7,186	7,314	35,200
Grants and contributions	2,929	623	8,112	-	-	10,750	4,909	27,323
Amortization	-	-	-	-	-	25	-	25
Interest		800	3,525	650	-	6,520	160	11,655
Allowance for uncollectibles	1,620	-		•	-	-	•	1,620
Other	3,692	-	-	-	-	-		3,692
Restructurings	10,479	-	-	-	-	-	-	10,479
-	 			<del>-</del>	<del></del>			-
Total expenses	 91,173	9,382	55.568	5,399		30,055	15,383	206,960
Surplus (deficit) by function	(89,894)	(5,682)	(55,478)	(84)	•	(1,699)		(140,923)
Taxation and other unconditional revenue (Schedule 1)						. , ,	, .	
Net Surplus (Deficit)							-	39,748
1100 Out hins (Dettett)							\$_	(101,175)



## CONSOLIDATED SCHEDULE OF TANGIBLE CAPITAL ASSETS BY OBJECT

# Year ended December 31, 2020 with comparative figures for 2019

	2020									
		General Assets					Infrastructure	2019		
		Land	Land Improvements	Buildings	Vehicles	Machinery & Equipment	Assets Linear Assets	Assets Under Construction	Total	Total
Asset cost									-	
Opening asset costs	\$	1,836	18,445	231,037		180,778	94,480	_	526,576	526,576
Additions during the year		-	-	-	_	4,415	- 1,100	721	4,415	320,376
Disposals and write-downs during the year		-	-	-				973	4,413	-
Transfers (from) assets under construction		-	-	-		_		-	-	-
Transfer of assets related to restructuring (Schedule 11)	_							-	-	-
Closing asset costs	-	1,836	18,445	231,037	-	185,193	94,480		530,991	526,576
Accumulated amortization cost										
Opening accumulated amortization costs		-	17,395	164,169	01=01	140,592	90,846		413,002	401.246
Add: Amortization taken		-	389	6,262	_	4,883	98	-		401,346
Less: Accumulated amortization on disposals		-	_	-		4,005	76	-	11,632	11,656
Transfer of assets related to restructuring (Schedule 11)			QL	-	(ATC)	_	-	-	-	-
Closing accumulated amortization costs			17,784	170,431		145,475	90,944		424,634	413,002
Net book value  1. Total contributed/donated assets received in	\$ 2020	1,836	<u>661</u>	60,606		39,718	3,536		106,357	113,574
List of assets recognized at nominal value in     -Infrastructure Assets     -Vehicles     -Machinery and Equipment      Amount of interest capitalized in 2020:	2020	o are:	\$ \$ \$	5 - 5 -						

See accompanying notes to the financial statements.



## CONSOLIDATED SCHEDULE OF TANGIBLE CAPITAL ASSETS BY FUNCTION

## Year ended December 31, 2020

with comparative figures for 2019

	2020									2019
		General overnment	Protective Services	Transportation Services	Environmental & Public Health	Planning & Development	Recreation & Culture	Water & Sewer	Total	Total
Asset cost								-		
Opening asset costs	\$	23,852	22,000	129,079	26,938	_	240,896	83,811	526,576	526,576
Additions during the year		-	-	-	•	_	-	4,415	4,415	320,370
Disposals and write-downs during the year		-	-	-	-	-		4,415	4,415	-
Transfer of assets related to restructuring (Schedule 11)	_	7.0				<u> </u>	<del>-</del>	•	•	-
Closing asset costs		23,852	22,000	129,079	26,938		240,896	88,226	530,991	526,576
Accumulated amortization cost										
Opening accumulated amortization costs		22,017	14,300	106,560	17,885	•	172,560	79,680	413,002	401,346
Add: Amortization taken		-	800	3,525	650	-	6,520	137	11,632	11,656
Less: Accumulated amortization on disposals	3	•	•	-	-	-	-	-	-	-
Transfer of assets related to restructuring (Schedule 11)	_				-			<del>-</del>		<u> </u>
Closing accumulated amortization costs	_	22,017	15,100	110,085	18,535		179,080	<u></u>	424,634	413,002
Net book value	<b>\$</b>	1,835	6.900	18,994	8,403		61,816	8,409	106,357	113,574

## CONSOLIDATED SCHEDULE OF ACCUMULATED SURPLUS

## Year ended December 31, 2020

	<u>2019</u>	Changes	<u>2020</u>
UNAPPROPRIATED SURPLUS	\$(34,851)	66,754	31,903
APPROPRIATED RESERVES			
Reserve for machinery and equipment	-	<del>-</del> -	
Public reserve	•	-	-
Capital trust fund	•	-	-
Utility reserve	8,422		8,422
Total Appropriated	8,422		8,422
NET INVESTMENT IN TANGIBLE CAPITAL ASSETS			
Tangible capital assets (Schedule 6)	113,574	(7,217)	106,357
Less: Related debt	•		<u> </u>
Net Investment in Tangible Capital Assets	113,574	(7,217)	106,357
Total Accumulated Surplus	\$ <u>87,145</u>	59,537	146,682



## SCHEDULE OF MILL RATES AND ASSESSMENTS

Year ended December 31, 2020

with comparative figures for 2019

		PROPERTY CLASS										
	<u>Ag</u>	<u>riculture</u>	Residential	Residential Condominium	Seasonal <u>Residential</u>	Commercial & Industrial	Potash Mine(s)		<u>Total</u>			
Taxable Assessment	\$	129,855	1,702,560			523,000	4,000 <u>-</u>	\$	2,355,415			
Regional Park Assessment								_				
Total Assessment								\$	2,355,415			
Mill Rate Factor(s) Total Base/Minimum Tax		1.0000	1.0000	-	_	1.2500						
(generated for each property class)  Total Municipal Tax Levy	_	4,030	83,580	<del></del>		13,960		_	101,570			
(include base and/or minimum tax and special levies)	\$	7,720	113,322	_		31,097			152,139			

MILL RATES:	MILLS
Average Municipal*	64.591
Average School*	4.449
Potash Mill Rate	_
Uniform Municipal Mill Rate	35.000

<sup>\*</sup> Average Mill Rates (multiply the total tax levy for each taxing authority by 1000 and divide by the total assessment for the taxing authority)

See accompanying notes to the financial statements.

## Schedule 10

## VILLAGE OF MARGO

### SCHEDULE OF COUNCIL REMUNERATION

Year ended December 31, 2020 with comparative figures for 2019

Position	Name  Murray Bottcher  Christina Gordon	Remuneration		Reimbursed <u>Costs</u>	<u>Total</u>	
Mayor Councillor		\$	975 960	398	1,373 960	
Total		\$	1,935	398	2,333	

## SCHEDULE OF RESTRUCTURING

## Year ended December 31, 2020

## Carrying Amount of Assets and Liabilities Transferred/Received at Restructuring Date

Cash and temporary investments	\$ -
Taxes Receivable - Municipal	_
Other accounts receivable	_
Land for resale	_
Long-term investments	_
Debt charges recoverable	_
Bank indebtedness	_
Accounts payable	-
Accrued liabilities payable	_
Deposits	-
Deferred revenue	_
Accrued landfill costs	-
Liability for contaminated sites	-
Other liabilities	-
Long-term debt	_
Lease obligations	-
Tangible capital assets	-
Prepayments and deferred charges	-
Stock and supplies	_
Other	-
Total Net Carrying Amount Received (Transferred)	\$ -